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China National Building Material Company Limited^{*} 中國建材股份有限公司

(a joint stock limited company incorporated in the People's Republic of China with limited liability of its members)

(Stock Code: 3323)

ELECTION AND APPOINTMENT OF DIRECTORS, SUPERVISORS AND CHAIRMAN OF THE BOARD, APPOINTMENT OF PRESIDENT, APPOINTMENT OF SENIOR MANAGEMENT, CHANGE OF JOINT COMPANY SECRETARY, CHANGE OF AUTHORISED REPRESENTATIVE, CHANGE IN COMPOSITION OF SPECIAL COMMITTEES OF THE BOARD AND ELECTION AND APPOINTMENT OF CHAIRMAN OF THE SUPERVISORY COMMITTEE

Reference is made to (i) the circular dated 2 November 2021 (the "**Circular**") of China National Building Material Company Limited* (the "**Company**") in relation to, among others, the proposed election and appointment of directors and supervisors of the Company; and (ii) the announcement dated 29 October 2021 in relation to the proposed election and appointment of directors and supervisors of the Company. Unless otherwise stated, terms defined in the Circular shall have the same respective meanings when used herein.

ELECTION AND APPOINTMENT OF DIRECTORS

At the EGM held on 19 November 2021, the election and appointment of each of Mr. Zhou Yuxian, Mr. Chang Zhangli, Mr. Fu Jinguang, Mr. Xiao Jiaxiang and Mr. Wang Bing as executive Directors of the fifth session of the Board; election and appointment of Mr. Li Xinhua, Mr. Wang Yumeng, Mr. Peng Shou, Mr. Shen Yungang and Ms. Fan Xiaoyan as non-executive Directors of the fifth session of the Board; and election and appointment of Mr. Sun Yanjun, Mr. Liu Jianwen, Mr. Zhou Fangsheng, Mr. Li Jun and Ms. Xia Xue as independent non-executive Directors of the fifth session of the fifth session of the Board were duly approved by the Shareholders by way of ordinary resolutions. Their term of office, as Directors of the fifth session of the Board, commences from 19 November 2021 and will continue until 18 November 2024 and they may serve consecutive terms if re-elected.

The biographical details of Mr. Zhou Yuxian, Mr. Chang Zhangli, Mr. Fu Jinguang, Mr. Xiao Jiaxiang, and Mr. Wang Bing, as executive Directors; Mr. Li Xinhua, Mr. Wang Yumeng, Mr. Peng Shou, Mr. Shen Yungang and Ms. Fan Xiaoyan, as non-executive Directors; and Mr. Sun Yanjun, Mr. Liu Jianwen, Mr. Zhou Fangsheng, Mr. Li Jun and Ms. Xia Xue, as independent non-executive Directors, are set out below as required under Rule 13.51(2) of the Listing Rules.

Executive Directors

Mr. Zhou Yuxian, born in April 1963, is the chairman of the Board and an executive Director of the Company, and chairman of the board of the Parent. Mr. Zhou has abundant experience in materials engineering, corporate reorganization and restructuring, international operation, equity investment, and fund management, etc. Mr. Zhou has been the chairman of the Board and an executive Director of the Company since November 2021, and the chairman of the board of the Parent since November 2019. He served as a vice chairman of the board of China Reform Holdings from June 2014 to November 2019, an executive director and the general manager of CNIC Corporation Limited* (國新國際投資有限公司) from January 2011 to November 2019, a deputy general manager of China Reform Holdings from December 2010 to June 2014, an executive director and the president of Sinoma from March 2009 to December 2010, a deputy general manager of Sinoma Parent from July 2007 to May 2009, a non-executive director of Sinoma from July 2007 to March 2009, a deputy general manager of China National Materials Science and Industry Group Corporation* (中國材料科工集團公司) from August 2006 to July 2007, a deputy general manager of China Non-Metal Mining Industry (Group) Corporation* (中國 非金屬礦工業(集團)總公司) from September 2000 to August 2006, the dean of the China Non-Metal Research Institute of Synthetic Crystals* (中非公司人工晶體研究) 院) from April 2000 to September 2000. He successively served as an assistant to the head, a deputy head and the head of the Synthetic Crystals Research Institute* (國家 建材局人工晶體所) from February 1992 to April 2000, the group leader, line leader, deputy director and director of the fifth room of the Synthetic Crystals Research Institute from August 1983 to February 1992. Mr. Zhou obtained his bachelor's degree of engineering from Central South Mining and Metallurgy College* (中南礦冶學院) in July 1983, and a master's degree of engineering from the School of Materials Science and Engineering at Wuhan University of Technology*(武漢理工大學材料科學與工程 學院) in December 2003. Mr. Zhou is a professor-level senior engineer and a specialist entitled to the special government allowance approved by the State Council of the PRC. Mr. Zhou is currently a vice president of the China Chamber of International Commerce* (中國國際商會), a joint executive vice president of the China Building Materials Federation* (中國建築材料聯合會), and a director, standing director and vice president of the China Association of Construction Enterprise Management* (中 國施工企業管理協會), and a visiting practicing professor at the School of Economics and Management of Tsinghua University* (清華大學經濟管理學院).

Mr. Zhou Yuxian will not receive remuneration as an executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Zhou Yuxian has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Zhou Yuxian has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Zhou Yuxian that need to be brought to the attention of the Shareholders.

Mr. Chang Zhangli, born in December 1970, is the president and an executive Director of the Company. Mr. Chang has extensive business and management experience in the building materials industry, and has participated in the major matters relating to the IPO of the Company, issuance of new shares, capital operation, business restructuring and corporate governance of the Company. Mr. Chang has served as the chairman of the board of China Jushi since October 2021, the president and an executive Director of the Company since August 2021, the deputy general manager of the Parent since June 2018, a non-executive Director of the Company from June 2018 to August 2021, a director of Jushi Group since May 2016, and the chairman of the board of Southwest Cement since April 2016. He has been a director of Southwest Cement since December 2011. He acted as the vice chairman of the board of Southwest Cement from December 2011 to March 2016. He was an executive Director of the Company from November 2011 to June 2018, a director of BNBM from July 2008 to April 2019, a vice president of the Company from August 2006 to June 2018, a director of China Jushi* (清華大 學) since July 2005 and the secretary to the Board of the Company from March 2005 to June 2018. From June 2000 to March 2005, Mr. Chang successively served as the secretary to the board and the deputy general manager of BNBM. Mr. Chang is a senior engineer who received a bachelor's degree in engineering from Wuhan Industrial University* (武漢工業大學) (now known as Wuhan University of Technology* (武漢 理工大學)) in July 1994 and received an MBA degree from Tsinghua University* (清 華大學) in July 2005. Currently, Mr. Chang concurrently serves as the chairman of the board and an executive director of Shanshui Cement, the vice chairman of China Association for Public Companies* (中國上市公司協會) and the vice chairman of The Listed Companies Association Beijing* (北京上市公司協會). Mr. Chang was awarded the first prize of National Corporate Management Modernization and Innovation Achievements* (國家級企業管理現代化創新成果).

Mr. Chang Zhangli will not receive remuneration as an executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Chang Zhangli has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Chang Zhangli has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Chang Zhangli that need to be brought to the attention of the Shareholders.

Mr. Fu Jinguang, born in December 1973, is an executive Director and the chairman of the labour union of the Company. Mr. Fu has extensive business and management experience in the non- metallic materials industry. Mr. Fu has been the secretary to the board of directors and assistant to the general manager of the Parent since August 2021, an executive Director of the Company since September 2020, the chairman of the labour union of the Company since December 2019, the chairman of the supervisory committee of BNBM since September 2020, a director of Qilianshan and Qilianshan Holdings since August 2020, and a director of Sinoma International and South Cement since April 2020. He served as a vice president of Sinoma from September 2016 to May 2018. He took the positions of head of the office of the board of directors, head of international cooperation and marketing department, head of the general office, assistant to the general manager, secretary of the board of directors of Sinoma Parent, etc. from August 2009 to September 2016. He served as a deputy head of the president office of Sinoma from August 2007 to August 2009, the secretary to the general office of China National Materials Industry Group Corporation Limited* (中國材料工業科工集團公 司) (now Sinoma Parent) from July 2006 to August 2007. Mr. Fu is a senior engineer.

Mr. Fu Jinguang will not receive remuneration as an executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Fu Jinguang has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Fu Jinguang has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2) (h) to 13.51(2) (v) of the Listing Rules.

Mr. Xiao Jiaxiang, born in September 1963, is a vice president and an executive Director of the Company. Mr. Xiao has extensive experience in business management, regional economics, especially in group strategic management and international capital market financing. He has been an executive Director of the Company since November 2021, the chairman of South Cement since October 2021, a director of Tianshan Cement since September 2020, a director of North Cement since June 2017, and the president of South Cement since June 2009, a vice president of the Company and a director of South Cement since February 2009. From February 2006 to December 2008, he served as the president of Tianrui Corporation Ltd.* (天瑞集 團有限公司), and concurrent chairman and general manager of Tianrui Cement From November 2001 to January 2006, a deputy party secretary of the Daye Municipal Party Committee, mayor and secretary of the Municipal Party Committee, and director of the Standing Committee of the Municipal People's Congress of Daye City. From July 1991 to November 2001, he successively held various positions in Huaxin Cement Cement (Group) Co., Ltd.* (華新水泥(集團)股份公司), including the position of a director and the vice general manager. He successively served as an engineer and the head of the workshop of Shuicheng Cement Plant* (水城水泥廠) from July 1982 to July 1991. Mr. Xiao received a bachelor's degree from Wuhan Institute of Building Materials Industry* (武漢建築材料工業學院) in August 1982, a master's degree from Wuhan Industrial University* (武漢工業大學) in July 1997 and a doctor's degree from Huazhong University of Science and Technology* (華中科技大學) in July 2004. He is awarded the title of professor-grade senior engineer and is entitled to a special government allowance from the State Council of the People's Republic of China. At present, Mr. Xiao concurrently acts as a vice chairman of China Cement Association* (中國水泥協會). He was granted the honours of a National Outstanding Entrepreneur* (全國優秀企業家), a National Outstanding Scientific Worker* (全國優秀科技工作者), and the first prize of National Corporate Management Modernization and Innovation Achievements* (國家級企業管理現代化創新成果).

Mr. Xiao Jiaxiang will not receive remuneration as an executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Xiao Jiaxiang has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Xiao Jiaxiang has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Xiao Jiaxiang that need to be brought to the attention of the Shareholders.

Mr. Wang Bing, born in February 1972, is a vice president and an executive Director of the Company. Mr. Wang has accumulated extensive business management experience in the building materials industry. He has been an executive Director of the Company since November 2021, a vice president of the Company and the chairman of BNBM since August 2009. From February 2004 to August 2009, he served as the general manager of BNBM. Mr. Wang served as a general manager assistant and the deputy general manager of China Chemical Building Material Company Limited* (+ 國化學建材股份有限公司) (currently known as China Jushi) from October 2002 to February 2004, the general manager of Chengdu Southwest Beijing New Building Material Company Limited* (成都西南北新建材有限公司) from July 1998 to October 2002, and the regional manager of the marketing department of BNBMG from July 1994 to July 1998. Mr. Wang received a bachelor's degree in industry and electricity automation from the Automation Department of Wuhan Industrial University* (武漢工 業大學自動化系) (now known as Wuhan University of Technology* (武漢理工大學)) in July 1994 and received an MBA degree from China Europe International Business School* (中歐國際工商學院) in September 2005. Mr. Wang obtained a doctor's degree in management science and engineering from Wuhan University of Technology* (武 漢理工大學) in June 2012. Mr. Wang is a professor-grade senior engineer. At present, Mr. Wang concurrently acts as a vice chairman of China Real Estate Association* (中 國房地產業協會), the secretary of the economic sector of China Youth Federation* (全 國青聯常委兼經濟界別), and the director of the China Capital Entrepreneurs' Club* (首都企業傢俱樂部). Mr. Wang was granted the first prize of National Corporate Management Modernization and Innovation Achievements* (國家級企業管理現代 化創新成果), the first prize of State-Owned Enterprise Management and Innovation Achievement Award* (全國國企管理創新成果一等獎), China Outstanding Quality Model, Beijing Model Worker* (北京市勞動模範) and Listed Company Outstanding Leader – Golden Steed Award* (上市公司卓越領軍者-金駿馬獎).

Mr. Wang Bing will not receive remuneration as an executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Wang Bing has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Wang Bing has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Wang Bing that need to be brought to the attention of the Shareholders.

Non-Executive Directors

Mr. Li Xinhua, born in July 1964, is a non-executive Director of the Company. Mr. Li has extensive experience in the non-metal materials industry. Mr. Li has been a non-executive Director of the Company since November 2021, the general manager of the Parent since October 2021, the chairman of the board of China National Building Material (Shanghai) Aviation Composites Co., Ltd.* (中建材(上海)航空複材有限公司) since February 2021, a director of the Parent since August 2016, a director of CNBM Group Finance Co.* (中國建材集團財務有限公司), Ltd (formerly known as Sinoma Group Finance Co., Ltd* (中材集團財務有限公司)) since April 2013. Mr. Li served as the chairman of Supervisory Committee of the Company from June 2018 to November 2021, and the vice chairman of the board of directors of Sinoma from February 2013 to May 2018. He served as the general manager of Sinoma Parent from February 2013 to August 2016, as the president of Sinoma from January 2011 to October 2014, and as the president of Sinoma Science & Technology from October 2009 to August 2010. He has been serving as a director of Sinoma Science & Technology since May 2003, and as the chairman of Sinoma Science & Technology from May 2003 to May 2013. He served as a director of Sinoma Parent, Ningxia Building Materials, Qilianshan, Sinoma International, and BBMG Group. Mr. Li obtained his bachelor's degree in analytical chemistry from Shandong Institute of Building Materials* (山東建材學 院) in July 1985 and his doctoral degree in material science from Wuhan University of Technology* (武漢理工大學) in 2010. He is a professorate senior engineer, and is entitled to a special government allowance approved by the State Council of the People's Republic of China. Mr. Li currently serves as the special vice president of China Building Materials Federation* (中國建築材料聯合會), and the vice chairman of Chinese Silicate Society* (中國硅酸鹽學會), chairman of China Composites Industry Association* (中國複合材料工業協會), etc. Mr. Li was awarded as a National Young and Middle-Aged Expert with Important Contribution* (國家有突出貢獻的中 青年專家).

Mr. Li Xinhua will not receive remuneration as a non-executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Li Xinhua has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Li Xinhua has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Li Xinhua that need to be brought to the attention of the Shareholders.

Mr. Wang Yumeng, born in September 1967, is a non-executive Director of the Company. Mr. Wang has extensive experience in corporate management. Mr. Wang has been serving as a non-executive Director of the Company since November 2021, the chairman of the board of BNBMG since September 2021, a director of Triumph Science & Technology Group Co., Ltd.* (凱盛科技集團有限公司) since September 2019, and a deputy general manager of the Parent since August 2019. He served as a Supervisor of the Company from May 2020 to November 2021, the department head of the organization and personnel department of the party committee (also known as the general manager of the human resources department) of the Parent from August 2019 to February 2020. Mr. Wang also served as an employee director, chairman of the labour union, and the department head of the organization and personnel department of the party committee (also known as the general manager of the human resources department) of the Parent from September 2018 to August 2019, an employee director, chairman of the labour union, and the general manager of the human resources department of the Parent from September 2016 to September 2018, an employee director, chairman of the labour union, and the general manager of the human resources department of the Parent from June 2013 to September 2016, the general manager of the human resources department of the Parent from March 2010 to June 2013, the office director of the Parent from February 2007 to March 2010, a deputy general manager of the human resources department of the Parent from September 2005 and February 2007, and a deputy director of the office of the Parent from April 2005 to September 2005. He also worked at the Ministry of Materials* (國家物資部), the Ministry of Domestic Trade* (國內貿易部), the State Council Compliance Inspectors' General Office* (國務院稽查特派員總署), the Supervisory Board of State-owned Enterprises* (國有企業監事會) and several central enterprises. Mr. Wang is also a senior economist and a researcher.

Mr. Wang Yumeng will not receive remuneration as a non-executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Wang Yumeng has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Wang Yumeng has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2) (h) to 13.51(2) (v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Wang Yumeng that need to be brought to the attention of the Shareholders.

Mr. Peng Shou, born in August 1960, is a non-executive Director, the chief engineer and chief scientist of the Company. Mr. Peng has extensive business and management experiences in the building materials industry. Mr. Peng has served as a non-executive Director of the Company since November 2021, the chief engineer and chief scientist of the Company since August 2021, the chief engineer of the Parent since August 2020, and the chairman of the board of China Triumph since September 2004. He served as an executive Director of the Company from June 2006 to November 2021, the president of the Company from June 2018 to August 2021, a vice president of the Company from March 2005 to June 2018, the president of China Triumph from May 2002 to December 2018 and a deputy general manager of China Triumph from June 2001 to May 2002. Mr. Peng holds various positions in the subsidiaries under the Parent. Mr. Peng received a bachelor's degree in engineering from Wuhan Institute of Building Material Industry* (武漢建築材料工業學院) (now known as Wuhan University of Technology* (武漢理工大學)) in December 1982 and a master's degree in management from Wuhan Industrial University* (武漢工業大學) in June 2002. Mr. Peng is qualified as a professor-level senior engineer and is entitled to the special government allowance approved by the State Council of the People's Republic of China. At present, Mr. Peng concurrently acts as the director of State Key Laboratory of Float Glass New Technology* (浮法玻璃新技術國家重點實驗室), a vice chairman of The Chinese Ceramic Society* (中國硅酸鹽學會) and a vice president of China Building Materials Federation* (中國建築材料聯合會). Mr. Peng is a member of the Chinese Academy of Engineering* (中國工程院). He was a representative of the 12th and 13th National People's Congress, and was awarded National Model Worker* (全國勞動模範), State Technology Advancement Award* (國家級科技進 步獎), Guanghua Engineering Science and Technology Award of Chinese Academy of Engineering* (中國工程院光華工程科技獎), Science and Technology Innovation Award for 2015 of Ho Leung Ho Lee Foundation* (2015年度"何梁何利基金科學與 技術創新獎"). He is a National Engineering Survey and Design Master* (國家級工程) 勘察設計大師), and is also among the first group of national candidates for the New Century Hundred-Thousand-Ten Thousand Talents Project* (新世紀百千萬人才工程) and State Outstanding Technical Officer* (全國優秀科技工作者).

Mr. Peng Shou will not receive remuneration as a non-executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Peng Shou has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any

interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Peng Shou has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Peng Shou that need to be brought to the attention of the Shareholders.

Mr. Shen Yungang, born in September 1966, is a non-executive Director of the Company. Mr. Chen has accumulated extensive experience in investment management. Mr. Shen has been a non- executive Director of the Company since June 2018, successively a deputy general manager of the equity management department and a deputy general manager of the No. 1 strategic client department of Cinda since October 2016, a non-executive director of Sinoma from July 2016 to May 2018, and a director of Wengfu (Group) Co., Ltd.* (甕福(集團)有限責任公司) since December 2013. He served as an assistant to the general manager of the equity business department of Cinda from September 2013 to October 2016, successively as a deputy manager of the investment banking department and a deputy manager, manager, senior deputy manager and senior manager of the equity management department of Cinda from May 1999 to September 2013, a project manager of the trust investment banking department in Cinda from May 1998 to May 1999, a manager of the business department of Hyde International Investment Ltd.* (海德國際投資有限公司) from May 1994 to April 1998, and he worked in Capital Steel Beijing Lingyun Building Materials & Chemical Co., Ltd.* (首鋼北京凌雲建材化工有限公司) from July 1990 to April 1994. Mr. Shen obtained a bachelor's degree in English from Wuhan University of Technology* (武漢 理工大學) in June 1990. He is an economist.

Mr. Shen Yungang will not receive remuneration as a non-executive Director of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Shen Yungang has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Shen Yungang has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Shen Yungang that need to be brought to the attention of the Shareholders.

Ms. Fan Xiaoyan, born in October 1965, is a non-executive Director of the Company. Ms. Fan has extensive experience in accounting. She has been a non-executive Director of the Company since June 2018, a director and general manager of Tai'an Taishan Finance Investment Group Co.,Ltd.,* (泰安市泰山財金投資集團有限公司) since July 2017. She served as deputy director of the investment and finance management office of Tai'an Bureau of Finance of Tai'an Municipal Government* (泰安市財政局 泰安市政府投融資管理辦公室) from March 2006 to July 2017, successively as the deputy head and head of Tai'an Bureau of Finance* (泰安市財政局) from October 1994 to March 2006, and as a staff member of Tai'an Bureau of Finance from July 1984 to October 1994. Ms. Fan graduated from the Party School of the CPC Central Committee* (中央黨校) with a bachelor's degree in foreign-related economics in December 1998, and graduated with a postgraduate degree from the Party School of Shandong Provincial Party Committee* (山東省委黨校) in June 2008, majoring in economic management. She is a senior accountant.

Ms. Fan Xiaoyan will not receive remuneration as a non-executive Director of the Company during her session.

Save as disclosed above, as at the date of this announcement, Ms. Fan Xiaoyan has confirmed that she (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Ms. Fan Xiaoyan has confirmed that there is no information in relation to her appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Ms. Fan Xiaoyan that need to be brought to the attention of the Shareholders.

Independent Non-executive Directors

Mr. Sun Yanjun, born in March 1970, is an independent non-executive Director of the Company. Mr. Sun has accumulated extensive experience in private equity investment as well as merger and acquisition and overseas listing of Chinese companies. Mr. Sun has been serving as an independent non-executive Director of the Company since October 2014. He served as the chief executive officer of C.M. Capital Advisors (HK) Limited from June 2020 to July 2021. He has been serving as the chairman of Synergy Capital Advisor since October 2018. He served as a non-executive director of Phoenix Media Investment (Holdings) Limited* (鳳凰衛視投資(控股)有限公司) from November 2013 to September 2019, a non-executive director of Xinyuan (China) Real Estate Co., Ltd.* (鑫苑(中國)置業有限公司) from September 2013 to May 2018, a global partner and managing director of TPG Capital from August 2011

to October 2018, a non-executive director of China Yurun Food Group Limited* (中國雨潤食品集團) from November 2007 to January 2010, a managing director of the direct investment department of Goldman Sachs from June 2006 to May 2011, a vice president of Morgan's Stanley's Hong Kong Investment Banking Department from July 2004 to May 2006, a manager in General Electric Company from September 2002 to May 2004, and an associate in Citigroup from September 1997 to February 2000. Mr. Sun received a bachelor's degree in international finance from Renmin University of China* (中國人民大學) in July 1992 and an MBA degree from the University of Michigan in May 1997.

Mr. Sun Yanjun's remuneration during his term of office will apply the same standard of the remuneration as that of the independent non-executive Directors at the current session of the Board (i.e. RMB300,000 per year).

Save as disclosed above, as at the date of this announcement, Mr. Sun Yanjun has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Sun Yanjun has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Sun Yanjun that need to be brought to the attention of the Shareholders.

Mr. Liu Jianwen, born in May 1959, is an independent non-executive Director of the Company. Mr Liu has accumulated extensive research experience in the fields of fiscal and tax law, economic law and intellectual property law. Mr. Liu has been an independent non-executive Director of the Company since May 2016. He served as an independent Supervisor of the Company from October 2014 to May 2016. He has been a professor and doctoral tutor of the Law School of Peking University* (北京大學法學 院) since July 1999. Mr. Liu served as an associate dean in the Law School of Wuhan University* (武漢大學法學院) from January 1997 to October 1997, a professor and a doctoral tutor of the Law School of Wuhan University from May 1995 to December 1999 and a lecturer and an associate professor of the Law School of Wuhan University from July 1986 to April 1995. Mr. Liu obtained a bachelor's degree in economics from Anhui University of Finance & Economics* (安徽財經大學) in June 1983, a master's degree in law in China University of Political Science and Law* (中國政法 大學) in June 1986 and a doctorate degree in law from Wuhan University in June 1997 and completed his postdoctoral program in law from Peking University* (北京大學) in June 1999. Mr. Liu is currently an independent director of Shandong Hongchuang Aluminum Industry Holding Company Limited* (山東宏創鋁業控股股份有限公司),

an independent director of Beijing Aosaikang Pharmaceutical Co., Ltd.* (北京奧賽康 藥業股份有限公司), an independent director of Shandong Expressway Co., Ltd.* (山 東高速股份有限公司) and Changzhou Tronly New Electronic Materials Co.,Ltd.* (常 州強力電子新材料股份有限公司). Mr Liu is also serving as the chairman of China Association for Fiscal and Tax Law* (中國財税法學研究會), a legislative expert advisor of the NPC Standing Committee, a legal consultant of the Beijing Municipal Committee of the Communist Party of China* (中共北京市委) and a legal consultant of the Ministry of Finance of the People's Republic of China. Mr. Liu received various awards, including the third prize of Qian Ruisheng Outstanding Book Award* (錢端 升優秀著作三等獎), the first prize of Beijing Philosophy and Social Science Research Outstanding Achievement Award* (北京市哲學社會科學研究優秀成果一等獎) and the second prize of the Outstanding Achievement Award in Philosophy and Social Science Research of National Higher Educational Institutions * (全國高等學校哲學社 會科學研究優秀成果二等獎).

Mr. Liu Jianwen's remuneration during his term of office will apply the same standard of the remuneration as that of the independent non-executive Directors at the current session of the Board (i.e. RMB300,000 per year).

Save as disclosed above, as at the date of this announcement, Mr. Liu Jianwen has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Liu Jianwen has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Liu Jianwen that need to be brought to the attention of the Shareholders.

Mr. Zhou Fangsheng, born in December 1949, is an independent non-executive Director of the Company. Mr. Zhou has accumulated extensive experience in corporate management. He has been an independent non-executive Director of the Company since May 2016. He served as a deputy inspector of the Enterprise Reform Bureau of the State-owned Assets Supervision and Administration Commission of the State Council* (國務院國資委企業改革局) from July 2003 to December 2009, the director of State-owned Assets Administration Research Department of Research Institute for Fiscal Science of Ministry of Finance* (財政部財政科學研究所國有資產管理研究 室) from September 2001 to July 2003, a deputy director of Difficulty Relief Working Office for Stated-owned Enterprises of the State Economic and Trade Commission* (國家經貿委國有企業脱困辦公室) from December 1997 to September 2001, a deputy director of the Stated-owned Assets Administration Research Institute* (國

有資產管理研究所) from July 1995 to December 1997, a deputy director and the division director of the State-owned Assets Administration Bureau* (國家國有資產 管理局) from December 1991 to July 1995 and a deputy director of China National Heavy Duty Truck Group Co., Ltd * (中國重型汽車集團公司) from August 1986 to December 1991. Mr. Zhou graduated from Specialised Cadre Development Department of Hunan University* (湖南大學管理工程專業幹部專修科) majoring in engineering management in July 1985 and completed the postgraduate course in Enterprise Management provided by Renmin University of China* (中國人民大學) in July 1995. Mr. Zhou is currently serving as an independent supervisor of Sinotrans Limited* (中國外運股份有限公司) and an independent non-executive director of Hengan International Group Company Limited* (恒安國際集團有限公司).

Mr. Zhou Fangsheng's remuneration during his term of office will apply the same standard of the remuneration as that of the independent non-executive Directors at the current session of the Board (i.e. RMB300,000 per year).

Save as disclosed above, as at the date of this announcement, Mr. Zhou Fangsheng has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Zhou Fangsheng has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Zhou Fangsheng that need to be brought to the attention of the Shareholders.

Mr. Li Jun, born in October 1962, is an independent non-executive Director of the Company. Mr. Li has extensive experience in accounting. Mr. Li has been serving as an independent non-executive Director of the Company since May 2020, the chairman of the board of directors of Beijing Huayu Fund Management Co., Ltd.* (北京華鈺 基金管理有限公司) since November 2018, and a consultant of Beijing Huazheng Junlue Management Consultancy Co., Ltd.* (北京華正均略管理諮詢有限公司) from February 2017 to October 2018. He served as a deputy director of accounting department of the China Securities Regulatory Commission of the PRC from March 2012 to January 2017, a deputy general manager of Dalian Commodity Exchange* (大連商品交易所) from August 2005 to March 2012, and a deputy director and director of the futures supervision department of the China Securities Regulatory Commission from July 1996 to July 2005. He was a chief officer of the accounting department of the Ministry of Finance of the PRC from April 1992 to June 1996, and an accountant of Shandong Yanzhou Mining Bureau* (山東兗州礦務局) from August 1980 to September 1989. Mr. Li graduated from Shandong TV University* (山東廣播電視大

學) in June 1986 majoring in industrial accounting, and obtained a master's degree in accounting from the faculty of accounting of Dongbei University of Finance and Economics* (東北財經大學) in April 1992 and a doctoral degree in finance from the Institute of Fiscal Sciences of Ministry of Finance of the PRC (財政部財政科學研究所) in July 2001. Mr. Li is a Certified Public Accountant in the PRC and a non-practising member of the PRC Certified Public Valuer* (中國註冊資產評估師非執業會員). At present, Mr. Li concurrently serves as an independent director of BOCI Securities Limited (中銀國際證券股份有限公司) and an independent director of China Railway Materials Company Limited* (中國鐵路物資股份有限公司).

Mr. Li Jun's remuneration during his term of office will apply the same standard of the remuneration as that of the independent non-executive Directors at the current session of the Board (i.e. RMB300,000 per year).

Save as disclosed above, as at the date of this announcement, Mr. Li Jun has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Li Jun has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Li Jun that need to be brought to the attention of the Shareholders.

Ms. Xia Xue, born in January 1968, is an independent non-executive Director of the Company. Ms. Xia has accumulated extensive research experience in the regulation of securities market, corporate governance of listed companies, legal system for securities and other fields. She has been serving as a senior partner of Zhihe Partners* (至合律師事務所) since January 2020, an independent non- executive Director of the Company since May 2016. She served as the vice president of Shanghai Shipping Freight Exchange Co., Ltd* (上海航運運價交易有限公司) from January 2012 to December 2019. From June 1997 to December 2011, she was the executive manager of Shanghai Stock Exchange, she was a lawyer and a partner of Shanghai Second Legal Firm* (上海市第二律師事務所) from July 1990 to June 1997. Ms. Xia obtained her bachelor's degree in economic law from East China University of Political Science and Law* (華東政法大學) in July 1990, a master's degree in Business Administration from Tongji University* (同濟大學) in July 1998 and a doctoral degree in law from East China University of Political Science and Law* (華東政法大學) in July 2010. She is a lawyer. At present, Ms. Xia concurrently serves as an independent director of Shanghai Kehua Bio-Engineering Co. Ltd.* (上海科華生物工程股份有限公司), a special member of the CPPCC of Shanghai Hongkou* (上海虹口區政協特別委

員), an arbitrator of the Shanghai Arbitration Commission, and an external director of Shanghai Hongkou Commercial (Group) Co., Ltd.* (上海虹口商業(集團)有限公司).

Ms. Xia Xue's remuneration during her term of office will apply the same standard of the remuneration as that of the independent non-executive Directors at the current session of the Board (i.e. RMB300,000 per year).

Save as disclosed above, as at the date of this announcement, Ms. Xia Xue has confirmed that she (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Ms. Xia Xue has confirmed that there is no information in relation to her appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Ms. Xia Xue that need to be brought to the attention of the Shareholders.

ELECTION AND APPOINTMENT OF SUPERVISORS

At the EGM held on 19 November 2021, the election and appointment of each of Ms. Zhan Yanjing, Mr. Wei Rushan and Ms. Hu Juan as Supervisors representing the Shareholders of the Company of the fifth session of the Supervisory Committee; and the election and appointment of each of Mr. Wu Weiku and Mr. Li Xuan as independent Supervisors of the Company of the fifth session of the Supervisory Committee were duly approved by the Shareholders by way of ordinary resolutions. The Company held a general meeting of staff on 16 November 2021, during which Ms. Zeng Xuan, Ms. Yu Yuehua and Ms. Du Guangyuan were democratically elected as staff representative Supervisors of the fifth session of the Supervisory Committee. According to relevant laws and the articles of association of the Company, their appointment does not require approval from Shareholders of the Company. Their term of office, as Supervisors of the fifth session of the Supervisory Committee, commences from 19 November 2021 and will continue until 18 November 2024 and they may serve consecutive terms if re-elected.

The biographical details of Ms. Zhan Yanjing, Mr. Wei Rushan and Ms. Hu Juan, as Supervisors representing Shareholders; and Mr. Wu Weiku and Mr. Li Xuan, as independent Supervisors are set out below as required under Rule 13.51(2) of the Listing Rules.

Supervisors representing Shareholders

Ms. Zhan Yanjing, born in January 1963, is a Supervisor representing Shareholders of the Company and the chairman of the Supervisory Committee. Ms. Zhan has extensive experience in financial accounting and capital operation. Ms. Zhan has been a Supervisor representing Shareholders of the Company and the chairman of the Supervisory Committee since November 2021, the chairman of the board of CNBM Trading since February 2020, the chairman of CNBM Group Finance Co., Ltd.* (中國建材集團財務有限公司) since September 2019, a director of Sinoma Energy Conservation Ltd.* (中材節能股份有限公司) since September 2019, the chief accountant of the Parent since August 2019. She served as a non-executive Director of the Company from December 2019 to November 2021, a director of CNBM Industrial Fund Management Co., Ltd.* (中建材產業基金管理有限公司) from September 2019 to June 2020, a vice president and the chief financial officer of CRRC Corporation Limited* (中國中車股份有限公司) from May 2015 to August 2019, a vice president and the chief financial officer of CSR Corporation Limited* (中國南車股份有限 公司) from December 2007 to May 2015, the chief accountant of China Southern Locomotive & Rolling Stock Industry (Group) Corporation* (中國南方機車車輛工 業集團公司) from April 2005 to December 2007. Ms. Zhan held various positions in Beijing Foton Motor Co., Ltd* (北京福田汽車股份有限公司) from April 1999 to April 2005, including manager of the finance department, manager of the financial planning department and assistant to the general manager. She also held various positions in Henan Diesel Engine Plant* (河南柴油機廠) of China State Shipbuilding Corporation* (中國船舶工業總公司) from August 1983 to April 1999 including the chief economist, director and deputy general manager. Ms. Zhan obtained a bachelor's degree in engineering from Huazhong Institute of Technology* (華中工學院) (now known as Huazhong University of Science and Technology* (華中科技大學)) in August 1983 and obtained an EMBA degree from Peking University* (北京大學) in May 2005. She is a senior accountant and a senior economist.

Ms. Zhan Yanjing will not receive remuneration as a Supervisor representing Shareholders of the Company during her session.

Save as disclosed above, as at the date of this announcement, Ms. Zhan Yanjing has confirmed that she (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Ms. Zhan Yanjing has confirmed that there is no information in relation to her appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Ms. Zhan Yanjing that need to be brought to the attention of the Shareholders.

Mr. Wei Rushan, born in December 1974, is a Supervisor representing Shareholders of the Company. Mr. Wei has accumulated extensive experience in corporate investment and development. Mr. Wei has been a Supervisor representing Shareholders of the Company since November 2021, a deputy general manager of the Parent since March 2021, the general manager of the strategic development department of the Parent since February 2020, assistant to the general manager of the Parent from April 2019 to March 2021, the general manager of the investment and development department of the Parent from June 2016 to February 2020, a deputy general manager of the investment and development department of China National Building Materials Group Corporation* (中國建築材料集團有限公司) from March 2010 to June 2016 and assistant to the general manager of the investment development department of China National Building Materials Group Corporation* from July 2006 to March 2010. Mr. Wei obtained a bachelor's degree in economics from Shandong University of Economics* (山東經濟學院) in July 1997 and a doctoral degree in political economy from the School of Economics of Renmin University of China* (中國人民大學經濟學 院) in June 2007. He is a senior economist.

Mr. Wei Rushan will not receive remuneration as a Supervisor representing Shareholders of the Company during his session.

Save as disclosed above, as at the date of this announcement, Mr. Wei Rushan has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Wei Rushan has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Wei Rushan that need to be brought to the attention of the Shareholders.

Ms. Hu Juan, born in February 1972, is a Supervisor representing Shareholders of the Company. Ms. Hu has accumulated rich experience in financial management and enterprise management. Ms. Hu has been a Supervisor representing Shareholders of the Company since November 2021, the general manager assistant and director of operation and information management department of BBMG Group since October

2018, the chairman of BBMG Finance Lease Co., Ltd.* (金隅融資租賃有限公司) from October 2018 to February 2020, a director of Tianjin Building Materials Group (Holdings) Co., Ltd.* (天津市建築材料集團(控股)有限公司) from October 2018 to March 2019; an assistant to the general manager and director of finance and capital department of BBMG Group and a director of the financial management department of BBMG from October 2018 to January 2019. Ms. Hu Juan graduated from Anhui Finance and Economics University* (安徽財經大學) with a bachelor's degree in economics in July 1994. She also graduated from Hong Kong Baptist University with a master of science degree in applied accounting and finance in September 2012. She is a senior accountant as well as a certified public accountant. Ms. Hu has been awarded the Beijing Model Worker* (北京市勞動模範), the National 1 May Heroine Model* (全國五一巾幗標兵), and the Top Ten Female in National Building Materials Industry (Fifth Session)* (第五屆全國建材行業十大女傑).

Ms. Hu Juan will not receive remuneration as a Supervisors representing Shareholders of the Company during her session.

Save as disclosed above, as at the date of this announcement, Ms. Hu Juan has confirmed that she (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Ms. Hu Juan has confirmed that there is no information in relation to her appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Ms. Hu Juan that need to be brought to the attention of the Shareholders.

Independent Supervisors

Mr. Wu Weiku, born in March 1961, is an independent Supervisor of the Company. Mr. Wu has accumulated extensive research experience in strategic management, corporate leadership. Since October 2014, Mr. Wu has been serving as an independent Supervisor of the Company, and a professor and doctoral supervisor in the Leadership and Organizational Management Department of the School of Economics and Management of Tsinghua University* (清華大學經濟管理學院領導力與組織管理系) since December 2008. He was a visiting professor of The Wharton School of the University of Pennsylvania from September 1998 to February 1999. From April 1994 to November 2008, he successively served as a lecturer and deputy professor of Tsinghua University School of Economics and Management* (清華大學經濟管理學院). Mr. Wu received a bachelor's degree in machinery manufacturing from Northeastern University* (東北大學) in 1983, a master's degree in mechanical

engineering from Harbin Institute of Technology* (哈爾濱工業大學) in 1987, and a doctorate degree in mechanics from Tsinghua University* (清華大學) in 1994. Mr. Wu did research in Harvard Business School and Hang Lung Management Research Center of Hong Kong University of Science and Technology in July 2001. At present, Mr. Wu concurrently serves as an independent director of Zhongrong Fund Management Co. Ltd.* (中融基金管理有限公司). He is the author of six monographs including "Happy Attitude"* (《陽光心態》), "Emotional Intelligence and Influence"* (《情商與影響 力》), "Followership"* (《追隨力》), "Regarding Value as the Base"* (《以價值觀 為本》), "Competition and Game"* (《競爭與博弈》), and "Leadership"* (《領導 學》). Mr. Wu has been awarded the Excellent Tutor* (教學優秀獎) and Outstanding Contributor* (突出貢獻獎) of Executive Education Center by Tsinghua University School of Economics and Management* (清華大學經濟管理學院高管教育中心) for consecutive years. His work "Happy Attitude"* (《陽光心態》) was awarded "The Best-Selling Books" by The Society of Publishers in Asia* (出版業協會最佳熱銷圖書 獎) and he was honored as "The Most Influential Authors" by the China Machine Press for its 60th anniversary* (機械工業出版社60週年"最具影響力作者")

Mr. Wu Weiku's remuneration during his term of office will apply the same standard of the remuneration as that of the independent Supervisors at the current session of the Supervisory Committee (i.e. RMB200,000 per year).

Save as disclosed above, as at the date of this announcement, Mr. Wu Weiku has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Wu Weiku has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Wu Weiku that need to be brought to the attention of the Shareholders.

Mr. Li Xuan, born in March 1968, is an independent Supervisor of the Company. Mr. Li has accumulated extensive theoretical attainments and practical experience in the legal field. Mr. Li has been an independent Supervisor of the Company since May 2016, and the head and associate professor of the Juris Master Education Center of Central University of Finance and Economics* (中央財經大學法律碩士教育中心) since November 2015. From June 2010 to November 2015, he served as the head of the Office of Legal Affairs* (法律事務辦公室) and an associate professor of Central University of Finance and Economics* (中央財經大學). Between November 2003 and May 2010, he served as an associate professor and a deputy dean of the School of Law of Central University of Finance and Economics* (中央財經大學). He

obtained a doctoral degree in litigation law from the School of Civil, Commercial and Economic Law of China University of Political Science and Law* (中國政法大學民 商經濟法學院訴訟法學博士學位) in July 2011. Mr. Li is an independent director of BOE Technology Group Co., Ltd.* (京東方科技集團股份有限公司), an independent director of Beijing DaBeiNong Technology Group Co. Ltd.* (北京大北農科技集團股 份有限公司), an independent director of Beijing Yandong Microelectronics Company Limited* (北京燕東微電子股份有限公司) and concurrently serves as the executive director of the Public Policy Research Center of China University of Political Science and Law* (中國政法大學公共決策研究中心). He is a vice president of the Case Law Research Committee of China Law Society* (中國法學會案例法學研究會), an acting director of the Lawyers Law Research Committee of China Law Society* (中國法學會 律師法學研究會), a vice chairman of the legislative committee of Beijing Committee of the China Democratic League* (民盟北京市委法制委員會委員副主任) and a director member the Central Committee of Social and Legal Affairs of the Chinese Democratic League* (中國民主同盟中央財經大學委員會), He is also a part-time arbitrator.

Mr. Li Xuan's remuneration during his term of office will apply the same standard of the remuneration as that of the independent Supervisors at the current session of the Supervisory Committee (i.e. RMB200,000 per year).

Save as disclosed above, as at the date of this announcement, Mr. Li Xuan has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance; and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Li Xuan has confirmed that there is no information in relation to his appointment which is discloseable pursuant to Rules 13.51(2)(h) to 13.51(2)(v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment of Mr. Li Xuan that need to be brought to the attention of the Shareholders.

Staff representative Supervisors

On 16 November 2021, Ms. Zeng Xuan, Ms. Yu Yuehua and Ms. Du Guangyuan were elected as staff representative Supervisors of the fifth session of the Supervisory Committee of the Company at the staff general meeting of the Company, forming the fifth session of the Supervisory Committee of the Company together with the other elected Supervisors mentioned above. Please refer to the announcement dated 16 November 2021 for details of the appointment of staff representative Supervisors of the fifth session of the Supervisory Committee of the Company.

Election and Appointment of Chairman of the Board, Appointment of President, Appointment of Senior Management, Change of Joint Company Secretary, Change of Authorised Representative, Change in Composition of Special Committees of the Board, Appointment and Election of Chairman of the Supervisory Committee and Authorization to Exercise the Powers of the Secretary of the Board

A meeting of the Board was held on 19 November 2021 after the close of the EGM and it was resolved that:

- (1) Mr. Zhou Yuxian be elected and appointed as the chairman of the Board and the authorised representative of the Company with effect from 19 November 2021 and until the expiration of the current session of the Board.
- (2) Mr. Chang Zhangli be appointed as the president of the Company, and each of Mr. Chen Xue'an, Mr. Xiao Jiaxiang, Mr. Wang Bing, Mr. Cai Guobin, Mr. Yu Mingqing, Mr. Zhang Jindong, Mr. Sui Yumin, Mr. Xue Zhongmin, Mr. Liu Yan and Mr. Liu Biao be appointed as a vice president of the Company with effect from 19 November 2021 and until the expiration of the current session of the Board.
- (3) Mr. Chen Xue'an be appointed as the chief financial officer of the Company with effect from 19 November 2021 and until the expiration of the current session of the Board.
- (4) Ms. Pei Hongyan be appointed as the chief accountant and certified public accountant of the Company with effect from 19 November 2021 and until the expiration of the current session of the Board.
- (5) The term of office of Mr. Yu Kaijun as the secretary of the Board and a joint company secretary of the Company has expired and he will cease to be the secretary of the Board, a joint company secretary and an authorised representative of the Company with effect from 19 November 2021. Ms. Lee Mei Yi will continue to act as a joint company secretary of the Company.
- (6) Mr. Chang Zhangli be authorized to exercise the powers of the secretary of the fifth session of the Board of the Company. The term of office will commence on 19 November 2021 until the Company appoints another secretary of the fifth session of the Board of the Company. The Company has completed the selection process of the candidate for the secretary of the fifth session of the Board, and is actively progressing other appointment procedures, and will appoint the secretary of the fifth session of the Board after completing the relevant procedures.

- (7) In accordance with the relevant laws and regulations of the PRC and the relevant requirements of the Listing Rules, the composition of each of the special committees of the Board will be adjusted as follows:
 - (a) the Strategic Steering Committee will comprise Mr. Zhou Yuxian, Mr. Li Xinhua, Mr. Chang Zhangli and Mr. Zhou Fangsheng, and will be chaired by Mr. Zhou Yuxian;
 - (b) the Nomination Committee will comprise Mr. Sun Yanjun, Mr. Liu Jianwen and Mr. Zhou Yuxian, and will be chaired by Mr. Sun Yanjun;
 - (c) the Remuneration and Performance Appraisal Committee will comprise Mr. Zhou Fangsheng, Mr. Sun Yanjun and Mr. Zhou Yuxian, and will be chaired by Mr. Zhou Fangsheng; and
 - (d) the Audit Committee will comprise Mr. Li Jun, Mr. Liu Jianwen and Ms. Xia Xue, and will be chaired by Mr. Li Jun.

The term of the above members of the special committees commences from 19 November 2021 and will continue until the expiration of the current session of the Board.

A meeting of the Supervisory Committee was held on 19 November 2021 after the close of the EGM and it was resolved that Ms. Zhan Yanjing be elected and appointed as the chairman of the Supervisory Committee with effect from 19 November 2021 and until the expiration of the current session of the Supervisory Committee.

The biographical details of Mr. Chen Xue'an, Mr. Cai Guobin, Mr. Yu Mingqing, Mr. Zhang Jindong, Mr. Sui Yumin, Mr. Xue Zhongmin, Mr. Liu Yan, Mr. Liu Biao and Ms. Pei Hongyan are set out below:

Mr. Chen Xue'an, born in April 1964, is a vice president and the chief financial officer of the Company. Mr. Chen has extensive experience in financial management. Mr. Chen has been the chairman of CBM Holdings since March 2019, the chairman of the supervisory committee of South Cement since June 2016, a director of Jushi Group since May 2006, the chairman of the supervisory committee of Southwest Cement since April 2016, the chairman of the supervisory committee of China Jushi since October 2014, a director of BNBM since September 2012, a vice president of the Company since November 2011, the chairman of the supervisory committee of North Cement since March 2009, a director of CNBM Investment since August 2008, and the chief financial officer of the Company since March 2005. He served as a director of China Composites, South Cement and China United Cement. From April 1995 to March 2005, Mr. Chen served successively as a deputy head of the finance department of the office of the State-owned Assets Supervision and Administration Administration and china* (國家國資局辦公室財務處), a deputy head of the Assets Inspection and

Verification Department, the head of the Monitoring Department and the head of the Central Department of State-owned Assets Statistics and Evaluation Division of the Ministry of Finance* (財政部國有資產統計評價司清產核資處副處長、監測處處長、中央處處長). Mr. Chen received a bachelor's degree in economics from Shanghai University of Finance and Economics* (上海財經大學) in July 1986 and a master's degree in management from Beijing Institute of Technology* (北京理工大學) in November 1999. He is a senior accountant, and also enjoys a special government allowance approved by the State Council. Mr. Chen was awarded the first prize of National Corporate Management Modernization and Innovation Achievements (國家級 企業管理現代化創新成果).

Mr. Cai Guobin, born in August 1967, is a vice president of the Company. Mr. Cai has extensive experience in building material industry. Mr. Cai has been a director of Tianshan Cement since September 2020, a director of CBM Holdings since May 2017, a director of North Cement Company Limited* (北方水泥有限公司) since April 2016, and was a director of China Composites from March 2016 to June 2017, the chairman of the supervisory committee of China United Cement from July 2015 to June 2017, the chairman of the board of CNBM Investment since August 2014, the chairman of the board of China Jushi from October 2009 to June 2020, a vice president of the Company since August 2009. From July 2005 to October 2009, he served successively as a director, a vice general manager, and a supervisor of China Jushi. He served as the president of CNBM Investment from May 2004 to August 2014 and has been a director of CNBM Investment since March 2003. From December 2000 to May 2004, he served as a vice president of CNBM Investment. Mr. Cai is an accountant who received a bachelor's degree in economics (professional teachers major)* (會計師範專業經濟 學學士學位) from Shanghai University of Finance and Economics* (上海財經大學) in July 1990 and an EMBA degree from Tsinghua University* (清華大學) in January 2012. He was awarded Outstanding Scientific Decampment Leader (優秀科學發展帶 頭人), Outstanding Entrepreneur of National Building Materials Industry (全國建材行 業優秀企業家), the first prize of National Corporate Management Modernization and Innovation Achievements (國家級企業管理現代化創新成果), Outstanding Figure with Contributions in Management and Innovation National Building Materials Enterprises (全國建材企業管理創新突出貢獻人物稱號) and listed in Elites' Register of Building Materials Industry in 2008 (建材行業精英錄).

Mr. Yu Mingqing, born in November 1963, is a vice president of the Company. Mr. Yu accumulated extensive operating and management experience in the non-metal materials industry. Mr. Yu has been a director of Sinoma Science & Technology since June 2021, a director of Ningxia Building Materials since May 2021, a vice president of the Company since May 2018, the chairman of the supervisory committee of Sinoma Cement since September 2020, a supervisor of Sinoma Cement and a director of Sinoma Advanced since July 2020, a director of Sinoma International since April 2020, a director of BNBM from April 2019 to July 2021 and a director of China Triumph since June 2019. He was a vice president of Sinoma from July 2007 to May 2018, a deputy general manager of China National Non-Metallic Materials Corporation*(中

國非金屬材料總公司) from October 2004 to July 2007, the chairman of the board of Sinoma Advanced from April 2007 to December 2009, the chairman of the board of Shandong Zoomber Advanced Materials Co., Ltd* (山東中博先進材料股份有限公司) from February 2004 to April 2007 and the dean of the Research Institute of Synthetic Crystals* (中非人工晶體研究院) from April 2001 to November 2005. Mr. Yu received a bachelor's degree in building materials and mechanical engineering from Wuhan Institute of Building Material Industry* (武漢建築材料工業學院) in July 1985, a master's degree in mechanical engineering from Wuhan Industrial University* (武漢 工業大學) in July 1988, and a doctor's degree in materials engineering from Wuhan Industrial University in January 2003. He is qualified as a professor level senior engineer and enjoys a special government allowance approved by the State Council and is a young and middle-aged expert with important contribution to the nation's building materials industry. Mr. Yu concurrently acts as a member of China Building Materials Federation* (中國建築材料聯合會). Mr. Yu was awarded the Third China Outstanding Youth Entrepreneurship Award* (第三屆中國優秀青年創業獎), the National Outstanding Entrepreneur of Building Materials Industry (全國建築材料行業 優秀企業家), and Celebrity of 40th Anniversary of Reform and Opening Up in China Building Material Industry* (中國建材行業改革開放四十年風雲人物) and so forth.

Mr. Zhang Jindong, born in January 1964, is a vice president of the Company. Mr. Zhang has extensive experience in business and management experience in the construction materials industry. Mr. Zhang has been the chairman of Sinoma Mining since May 2020, a director of North Cement, Southwest Cement and China Composites since June 2017, a director of South Cement since June 2016, a director of China Triumph since April 2016, the general manager of the technology department of the Company from November 2015 to July 2018, a vice president of the Company since August 2014, a director of China United Cement from April 2005 to July 2014, the general manager of China United Cement from August 2004 to July 2014, a deputy general manager of China United Cement from May 2002 to August 2004, an executive deputy general manager and the general manager of Shandong Lunan Cement Co., Ltd* (山東魯南水泥有限公司) from February 1998 to May 2002 and a director and a deputy chief engineer of Lunan Cement Factory* (魯南水泥廠) from July 1985 to February 1998. Mr. Zhang obtained the Bachelor's degree in Automotives from Shandong Institute of Building Materials* (山東建材學院) in June 1985 and a Master's degree in Business Administration from Xiamen University* (廈門大學) in June 2005. He is a senior engineer and enjoys a special government allowance approved by the State Council.

Mr. Sui Yumin, born in December 1964, is a vice president of the Company. Mr. Sui has extensive operating and management experience in the cement industry. Mr. Sui has been a director of South Cement since December 2019, a vice president of the Company since May 2018 and the chairman of the board of Sinoma Cement since April 2010. He was a director of Ningxia Building Materials from December 2008 to April 2015, a vice president of Sinoma from July 2007 to May 2018, a deputy general manager, an executive deputy general manager and a director of Tianshan Cement from August 2004 to December 2013. From August 1986 to August 2004, he served

successively as the chairman and general manager of Sinoma Hanjiang, a deputy general manager of Sinoma, a deputy chief engineer and an executive deputy general manager of Lunan Cement Factory* (魯南水泥廠). Mr. Sui obtained a bachelor's degree in silicate (cement) engineering from the inorganic materials science and silicate engineering department from Shandong College of Building Materials Industry (山東建材工業學院) in July 1986 and a master degree in business administration from Cheung Kong Graduate School of Business* (長江商學院) in September 2010. He is a professor level senior engineer and enjoys a special government allowance approved by the State Council. Mr. Sui concurrently acts as a vice President of China Cement Association* (中國水泥協會), a vice President of China Building Material Enterprise Management Association* (中國建築材料企業管理協會), a council member of Jinan University* (濟南大學), a member of National Technical Committee on Cement of Standardization Administration of China* (中國水泥標委會) and a council member of World Cement Association* (世界水泥協會). Mr. Sui was awarded an Outstanding Worker of National Material Quality Control* (全國建材優秀質量管理工作者), an Outstanding Leader of National Building Material Industry Quality Control Group Activity* (全國建材工業質量管理小組活動卓越領導者), Top Ten Influential People in China Building Materials Science & Technology* (中國建材行業十大科技人物), the 2018 National Outstanding Entrepreneur of Building Materials Industry* (2018 年度全國建材行業優秀企業家), and Celebrity of 40th Anniversary of Reform and Opening Up in China Building Material Industry* (中國建材行業改革開放四十年風 雲人物等稱號).

Mr. Xue Zhongmin, born in January 1966, is a vice president of the Company. Mr. Xue has accumulated extensive experience in corporate management. Mr. Xue has been a director of China National Building Material (Shanghai) Aviation Composites Co., Ltd.* (中建材(上海)航空複材有限公司) since February 2021. He served as a director of Hunan Chinaly New Material Co., Ltd.* (湖南中鋰新材料有限公司) from August 2019 to February 2021, the acting chief financial officer of Sinoma Science & Technology from August 2018 to June 2020, a vice president of the Company since May 2018, a vice president of Sinoma from July 2016 to May 2018, a director of Sinoma Lithium Membrane Co., Ltd.* (中材鋰膜有限公司) from February 2016 to February 2021, and the chairman of the board of Sinoma Science & Technology since May 2013. He served as the chairman of the board of directors of Sinoma Blade from May 2007 to July 2011, a vice president and vice chairman of the board of Sinoma Science & Technology from December 2004 to May 2013, the general manager and chairman of the board of directors of Beijing Composite Material Co., Ltd.* (北京 玻鋼院複合材料有限公司) from June 1996 to July 2011, and the associate dean, dean and other positions of Beijing FRP Research and Design Institute* (北京玻璃 鋼研究設計院) from June 1999 to July 2011. Mr. Xue obtained a bachelor degree in composite materials from the materials science and applied chemistry department of the National University of Defense Technology* (國防科學技術大學) in July 1988 and a master degree in composite materials from Beijing University of Aeronautics & Astronautics* (北京航空航天大學) in March 1995, and a doctor degree in materials processing engineering from Beijing University of Aeronautics & Astronautics

in March 2006. Mr. Xue is a professor-level senior engineer and enjoys a special government allowance approved by the State Council. Mr. Xue concurrently serves as a vice chairman of China Building Materials Federation* (中國建築材料聯合會). He was awarded a National Outstanding Scientific Worker* (全國優秀科技工作者) and a Science and Technology Innovation Leader of National Building Material Industry*(全國建材行業科技創新領軍者).

Mr. Liu Yan, born in November 1965, is a vice president of the Company. Mr. Liu possesses extensive experience in corporate management. Mr. Liu has been the chairman of the board of Sinoma International since August 2020, the chairman of the supervisory committee of Sinoma Science & Technology from June 2020 to September 2020 and a vice president of the Company since May 2018. Mr. Liu was the vice president of Sinoma from March 2010 to May 2018 and the chairman of the board of Sinoma Advanced from January 2010 to December 2020. He was the president of Sinoma Science & Technology from May 2003 to October 2009, a vice president of Sinoma Science & Technology from December 2001 to May 2003, an associate dean of Nanjing Fiberglass R&D Institute Co., Ltd* (南京玻璃纖維研究設計 院) from November 1999 to December 2001, an assistant to the general manager, vice general manager and general manager of the Second Engineering Institute of Nanjing Fiberglass R&D Institute Co. Ltd* (南京玻璃纖維研究設計院第二研究設計所) from August 1985 to June 1999. Mr. Liu received a bachelor's degree in silicate engineering from Nanjing University of Technology* (南京工業大學) in July 1985 and a master degree in inorganic non-metallic materials engineering from Nanjing University of Technology* (南京工業大學) in December 2016. He is a senior engineer and enjoys a special government allowance approved by the State Council. Mr. Liu was awarded the Outstanding Entrepreneur of the Building National Materials Industry* (全國建材行業 優秀企業家).

Mr. Liu Biao, born in April 1966, is a vice president of the Company. Mr. Liu has extensive experience in finance management and corporate management. Mr. Liu has been a director of China National Building Material (Shanghai) Aviation Composites Co., Ltd.* (中建材(上海)航空複材有限公司) since February 2021, a vice chairman of Zhongfu Shenying Carbon Fiber Co., Ltd.* (中復神鷹碳纖維有限責任公司) since September 2020, the chairman of the board and general manager of China Composites since June 2018 and a deputy general manager of the Company since May 2018. He served as a deputy general manager of Sinoma from July 2016 to May 2018, a member of the standing committee of municipal party committee and a vice mayor of Xuancheng of Anhui Province from December 2013 to May 2016, the chief economist of Sinoma Parent and a deputy general manager of Sinoma Cement from July 2010 to July 2016, and the chief financial officer of Sinoma from July 2007 to July 2010. He served as the department head of the audit department and a deputy general director of the supervisory bureau of China Southern Air Holding Company* (中國南方航空集 團有限公司) from March 2007 to July 2007. He served as a deputy general manager of Shantou Airlines Company Limited of CSAHC (南航集團汕頭航空有限公司) from July 2003 to November 2005, a deputy head and the head of the operation appraisal

office and a deputy general manager of the finance department of China Southern Airlines Company Limited* (中國南方航空股份有限公司) from August 2001 to March 2007, Mr. Liu obtained a master's degree in business administration from Wuhan University* (武漢大學) in June 2007. Mr. Liu is a senior economist and an accountant with the qualification of the Chinese Institute of Certified Public Accountants* (中國註冊會計師), and he is also a non-practising member of the Chinese Institute of Certified Public Accountants* (中國註冊會計師協會). Mr. Liu was awarded the ninth National Secondary Enterprises Management Modernization Innovation Achievement* (第九屆國家級二等企業管理現代化創新成果).

Ms. Pei Hongyan, born in December 1973, is the chief accountant and certified public accountant of the Company. She has extensive experience in accounting. Ms. Pei has been a supervisor of South Cement since June 2016, the chief accountant of the Company, the chairman of the supervisory committee of China Composites and a director of China United Cement since March 2016, a director of BNBM since November 2014, a director of China Jushi since April 2011, a supervisor of North Cement since August 2010, a certified public accountant of the Company since June 2005 and the general manager of the finance department of the Company since July 2005. She served as a supervisor of Daye Jianfeng Cement Company Limited* (大冶 尖峰水泥有限公司) from June 2017 to November 2020, a senior accountant in the finance division of the Parent from November 2003 to April 2005 and an assistant to the general manager of the finance division of the Parent from November 2002 to April 2005. She also served as the financial director of China Composites from May 2001 to October 2004. Ms. Pei received a bachelor's degree in economics from Dongbei University of Finance and Economics* (東北財經大學) in July 1996 and a master's degree in management from Dongbei University of Finance and Economicsin March 1999 . She is a fellow member of the Association of Chartered Certified Accountants of the U.K. and also a non-practising member of the Chinese Institute of Certified Public Accountants* (中國註冊會計師協會). She was awarded the first prize of National Corporate Management Modernization and Innovation Achievements in National Building Materials Industry* (國家級建材行業企業管理現代化創新成果).

DEFINITIONS

"BBMG"	北京金隅資產經營管理有限責任公司(BBMG Assets Management Co., Ltd.*) (previously known as BBMG Group Company Limited*)
"BBMG Group"	北京金隅集團股份有限公司(BBMG Corporation*) (previously known as 北京金隅股份有限公司BBMG Corporation*)
"BNBM"	北新集團建材股份有限公司(Beijing New Building Material Public Limited Company*)
"BNBMG"	北新建材集團有限公司(Beijing New Building Material (Group) Co., Ltd.*)
"Board"	the board of directors of the Company
"Building Materials Academy"	中國建築材料科學研究總院有限公司(China Building Materials Academy Co., Ltd.*)
"CBM Holdings"	中國建材控股有限公司(China Building Material Holdings Compnay Limited*)
"China Jushi"	中國巨石股份有限公司(China Jushi Co., Ltd.*) (previously known as 中國玻纖股份有限公司China Fiberglass Company Limited*)
"China Reform Holdings"	中國國新控股有限責任公司(China Reform Holdings Corporation Ltd.*)
"China Triumph"	中國建材國際工程集團有限公司(China Triumph International Engineering Company Limited*)
"China United Cement"	中國聯合水泥集團有限公司(China United Cement Corporation*)
"Cinda"	中國信達資產管理股份有限公司(China Cinda Asset Management Co., Ltd.*)
"CNBM Investment"	中建材投資有限公司(CNBM Investment Company Limited*) (previously known as 北新物流有限公司 BND Co., Limited*)

"CNBM Trading"	中建材集團進出口有限公司(China National Building Material Import and Export Co., Ltd.*)
"Company" or "CNBM"	中國建材股份有限公司(China National Building Material Company Limited*)
"Director(s)"	the director(s) of the Company
"Domestic Shares"	the ordinary shares with a nominal value of RMB1.00 each in the registered capital of the Company, which are subscribed for in RMB
"Group"	the Company and, except where the context otherwise requires, all its subsidiaries
"H Share(s)"	the overseas listed foreign shares in the share capital of the Company
"China Composites"	中國複合材料集團有限公司(China Composites Group Corporation Limited*)
"Jushi Group"	巨石集團有限公司(Jushi Group Company Limited*)
"Listing Rules"	the Rules Governing the Listing of Securities on the Stock Exchange as amended from time to time
"Ningxia Building Materials"	寧夏建材集團股份有限公司(Ningxia Building Materials Group Co., Limited*)
"North Cement"	北方水泥有限公司(North Cement Company Limited*)
"Parent"	中國建材集團有限公司(China National Building Material Group Co., Ltd.*) (previously known as 中 國建築材料集團有限公司China National Building Materials Group Corporation*)

"PRC"	the People's Republic of China
"Qilianshan"	甘肅祁連山水泥集團股份有限公司(Gansu Qilianshan Cement Group Company Limited*)
"Qilianshan Holdings"	甘肅祁連山建材控股有限公司(Gansu Qilianshan Building Materials Holdings Company Limited*)
"Shanshui Cement"	中國山水水泥集團有限公司(China Shanshui Cement Group Limited*)
"Share(s)"	ordinary shares of the Company with a nominal value of RMB1.00 each, comprising Domestic Shares and H Shares
"Shareholder(s)"	holder(s) of Share(s)
"Sinoma"	中國中材股份有限公司(China National Materials Company Limited*), a joint stock company incorporated in the PRC with limited liability
"Sinoma Advanced"	中材高新材料股份有限公司(Sinoma Advanced Materials Co., Ltd.*)
"Sinoma Blade"	中材科技風電葉片股份有限公司(Sinoma Wind Power Blade Co., Ltd.*)
"Sinoma Cement"	中材水泥有限責任公司(Sinoma Cement Co., Ltd.*)
"Sinoma Hanjiang"	中材漢江水泥股份有限公司(Sinoma Hanjiang Cement Co., Ltd.*)
"Sinoma Mining"	中材礦山建設有限公司(Sinoma Mining Construction Co., Ltd.*)
"Sinoma International"	中國中材國際工程股份有限公司(Sinoma International Engineering Co., Ltd.*)
"Sinoma Parent"	中國中材集團有限公司(China National Materials Group Corporation Ltd.*), a wholly-owned subsidiary of the Parent

"Sinoma Science & Technology"	中材科技股份有限公司(Sinoma Science & Technology Co., Ltd.*)
"South Cement"	南方水泥有限公司(South Cement Company Limited*)
"Southwest Cement"	西南水泥有限公司(Southwest Cement Company Limited*)
"Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Supervisor(s)"	the member(s) of the Supervisory Committee
"Supervisory Committee"	the supervisory committee of the Company
"Tianshan Cement"	新疆天山水泥股份有限公司(Xinjiang Tianshan Cement Co., Ltd.*)
	On behalf of the Board China National Building Material Company Limited*

China National Building Material Company Limited* Zhou Yuxian Chairman of the Board

Beijing, the PRC 19 November 2021

As at the date of this announcement, the board of directors of the Company comprises Mr. Zhou Yuxian, Mr. Chang Zhangli, Mr. Fu Jinguang, Mr. Xiao Jiaxiang and Mr. Wang Bing as executive directors, Mr. Li Xinhua, Mr. Wang Yumeng, Mr. Peng Shou, Mr. Shen Yungang and Ms. Fan Xiaoyan as non-executive directors and Mr. Sun Yanjun, Mr. Liu Jianwen, Mr. Zhou Fangsheng, Mr. Li Jun and Ms. Xia Xue as independent non-executive directors.

* For identification purposes only