FUTURE PLANS

For further details of our future plans, please see the section headed "Business—Strategies" in this Document.

USE OF [REDACTED]

We estimate that the aggregate net [**REDACTED**] to our Company from the [**REDACTED**] (after deducting [**REDACTED**] fees and estimated expenses in connection with the [**REDACTED**] payable by us and assuming that the [**REDACTED**] is not exercised and an [**REDACTED**] of HK$[**REDACTED**] per Share, being the mid-point of the indicative [**REDACTED**] stated in this Document) will be approximately HK$[**REDACTED**] million (US$[**REDACTED**] million). We currently intend to apply such net [**REDACTED**] for the following purposes:

(i) Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be invested into research and development to further strengthen our technology leadership in China's smart cockpit solutions market. In particular:

a. Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be allocated to further enhance and innovate our System-level OS Solutions. We have been investing in the R&D of our AOS and key system software components such as Banma Hypervisor, and application software, with a focus on making System-level OS Solutions more broadly compatible with a wide range of automotive SoCs. Broader chip compatibility allows us to attract more OEMs, increase our penetration into more vehicle models, and broaden the addressable customer base, thereby driving our sales. More specifically:

- *Continue to invest in R&D to introduce new solutions and upgrade existing ones*. We plan to further invest in developing new solutions and upgrading existing ones to keep attracting new customers and adding value to existing ones. For example, our launch of L+A solutions have attracted customers who we would not otherwise able to serve. In addition, the introduction of *Banma Hypervisor* has effectively enhanced the competitiveness of our product by reducing hardware costs of our customers while deliver comparable or even better performance. We believe iteration of our System-level OS Solutions is the key to expand our customer base and drive our growth.

  We have undertaken several software development R&D initiatives to enhance the performance and compatibility of our System-level Solutions, e.g. AIOS for OS level AI capability. The key milestones are scheduled for the second half of 2026, with deployment of our solutions in vehicle models.

- *Continue to invest in R&D to expand SoC compatibility*. We plan to continue to invest in R&D to expand our SoC compatibility. As of December 31, 2025, our AOS had been adapted to 26 chipsets, up from 19 chipsets as of December 31, 2024 and 13 chipsets as of December 31, 2023, and we expect to complete full adaptation for a total of 31 chipsets by the end of 2026.

b. Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be allocated to the improvement and innovation of our AI technology. As part of our "All in AI, AI in All" strategies, we will continue investing in research and development of our industry-leading integrated end-to-end technologies. We plan to further invest in refining such cutting-edge technologies to push new benchmarks in accuracy and response speed of voice interaction systems. In particular, we will enhance the functionalities of Yan AI software stack, including multimodal perception software, System Agent and on-board AI models, through investing in purchase of equipment and training materials for AI algorithms and hiring more top-tier AI talent. Built on our technology capabilities, we will develop more AI Agents in vehicle controls, entertainment, navigation, and other frequent use cases, making the cockpit experience more convenient and personalized. We will also transform our AI software stack into more standardized, turnkey toolkit that OEMs can use to build, manage and upgrade their own smart cockpit system, empowering them to deliver differentiated smart cockpit experiences and maintain long-term operational efficiency. More specifically:

- *Develop cutting-edge AI solutions*. We plan to continue to invest in R&D in developing our on-board large models, as well as other advanced AI solutions. In June 2025, we launched the world's first full scenario multi-modal on-board large model solution based on one of the most advanced fifth generation automotive-grade chip platforms for smart cockpit solution in the world, according to CIC. In September 2025, we further launched the world's first full-modal on-board large model solutions based on this chip platform and its related series for smart cockpits, and remain the only one as of the date of this Document, according to the same source. Our on-board large models have achieved interaction response times under two seconds and accuracy rates above 95%. As of the Latest Practicable Date, among leading global OEMs which announced interests in adopting the chip platform in their smart cockpits, the debut of our on-board large model solutions has attracted 15 OEMs to engage in business conversations with us, six of which have already entered into design-win agreements with us. We plan to further upgrade and iterate our on-board large models and launch new AI solutions. In this way, we expect to continue attracting OEMs and expand our customer base.

  Leveraging our upgraded on-board model, we aim to secure 2-3 first-wave OEMs who adopt the fifth-generation chips , with broader adoption expected across additional models in 2026-2027. This initiative positions us to capture early-mover advantage in the emerging on-device AI market, driving medium- to long-term revenue growth.

- *Enhance our end-to-end AI solutions for higher accuracy and speed*. We also plan to enhance our foundational technological capabilities to keep improving the accuracy and speed of our AI-powered smart cockpit solutions. These foundational technological capabilities, while not targeting on any specific vehicle models, are essential for strengthening our overall AI technologies. Over the long term, stronger technological capabilities will make our offerings more competitive and attractive to OEMs, supporting broader adoption across future vehicle programs.

  Our enhanced end-to-end AI Solutions have already entered into business cooperation with multiple leading OEMs across the premium and mainstream passenger vehicle segments. The first vehicle models equipped with this solution entered mass production in April 2025. The other vehicle models are expected to enter mass production from December 2025 to July 2026. These collaborations are expected to drive revenue streams from license fees and strengthen our position as a leading provider of smart cockpit solutions.

c. Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be allocated to strengthening our Vehicle-based Services Marketplace and AI-native apps. We plan to optimize our marketplace through investing in technical development and enable more apps to operate on our marketplace with higher speed and stability. In particular, we will invest in research and development to further enhance our AI-native apps, such as broadening the knowledge base, improving intelligent recommendation capabilities, and making the overall user experience smoother and more personalized. More specifically:

- *Develop more in-vehicle services*. We initiated the R&D of our *Super Diagnosis and Service Agent* , a lightweight on-board smart cockpit solution designed to automatically identify accidents and notify nearby 4S shops, repair shops, and insurance companies. We started to deploy the *Super Diagnosis and Service Agent* to vehicles in June 2025. As of December 31, 2025, the *Super Diagnosis Service Agent* was deployed on approximately 349,143 vehicles. Going forward, we plan to further upgrade *Super Diagnosis and Service Agent's* functions by optimizing the claim reporting mechanism for car owners, developing one-click claims reporting functions, and building drivers' safety and credibility rating system to assist insurance companies in designing accident or other related insurance products. By offering a broad range of services, the *Super Diagnosis and Service Agent* will enable us to connect with a wider network of CSPs. In addition, we expect the number of vehicles equipped with these apps to continue to grow in 2025 and 2026, creating more monetization opportunities through license fees and revenuesharing arrangements.

- *Convert popular mobile apps into AI-native in-vehicle apps*. We have been, and plan to continue, developing a series of AI-native in-vehicle apps. The development encompasses (i) building advanced data processing capabilities to support real-time, in-vehicle usage, (ii) unifying user accounts across platforms to ensure seamless access and cross-app integration, (iii) establishing personalized user profiles to deliver tailored experiences, and (iv) creating a standardized operational framework to support scalability and long-term efficiency. By embedding AI capabilities such as user profile analysis and intelligent recommendation algorithms, we plan to continue to improve the accuracy of personalized recommendation and further enhance user experience. We believe that these initiatives will help us to attract new users, strengthen user's loyalty, and thereby capturing greater value from cooperating with OEMs and CSPs. These developments are expected to generate meaningful growth and profitability for us.

  As of the Latest Practicable Date, we have developed 13 AI-native in-vehicle apps. We plan to develop additional 13 AI-native in-vehicles apps in the first half of 2026. By the end of December 31, 2026, within our Vehicle-based Service Marketplace, we will establish three interrelated mini-ecosystem covering leading, widely used apps across categories of entertainment, daily life, and productivity apps. Based on different features of the apps, we may explore different revenue generation methods from license fees to commission.

d. Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be allocated to pioneering innovations in C-AIoT and embodied intelligence. Beyond smart cockpit, we plan to develop AI-powered products in other industries such as intelligent manufacturing, logistics and transportation, and actively look for partnership opportunities with leading companies into scalable products.

(ii) Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be invested to further increase our market share and solidify leadership in China, as well as expand into global market. In particular:

a. Approximately [**REDACTED**]%, or HK$[**REDACTED**] million will be allocated to attract and retain top sales and marketing talent who understand the automobile industry, is enthusiastic in working closely with customers and can quickly be familiar with region-specific requirements in overseas market.

b. Approximately [**REDACTED**]%, or HK$[**REDACTED**] million will be allocated to marketing and promotional activities. We plan to showcase our technologies and solutions in domestic and international industry conventions to increase our brand awareness among OEMs, chipmakers, Tier-1 suppliers and consumers. We will also strengthen our relationship with OEM customers through co-hosting product launch meetings, industry discussion panels and other activities.

(iii) Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be used to pursue strategic partnerships, investments and acquisitions that align with our long-term growth strategy and reinforce our market leading position. We plan to focus on opportunities that will expand the technological depth and commercial reach of our solutions, such as technology companies with proprietary capabilities that complement our existing offerings. Through these investments and collaborations, we aim to accelerate innovation across our operating system and AI stack, enhance compatibility with a wider range of vehicle models and chipsets, and deliver a more seamless, intelligent, and connected in-vehicle experience. According to CIC, China's technology segments serving automotive and mobility applications offer a broad pool of potential partnership, investment and acquisition opportunities that align with our criteria. As of the Latest Practicable Date, we have not identified or entered into any agreement, commitment, or understanding regarding any specific partnership, investment, or acquisition.

(iv) Approximately [**REDACTED**]%, or HK$[**REDACTED**] million, of the net [**REDACTED**] will be used for working capital enhancement and general corporate purposes.

If the [**REDACTED**] is determined at the highest point of the stated range, the net [**REDACTED**] to our Company would be increased by approximately HK$[**REDACTED**] million. If the [**REDACTED**] is determined at the lowest point of the stated range, the net [**REDACTED**] to our Company would be decreased by approximately HK$[**REDACTED**] million. The above allocation of the net [**REDACTED**] will be adjusted on a pro rata basis in the event that the [**REDACTED**] is fixed at a higher or lower level compared to the mid-point of the indicative [**REDACTED**] stated in this Document.

If the [**REDACTED**] is exercised in full, the net [**REDACTED**] that we will receive will be approximately HK$[**REDACTED**] million, assuming an [**REDACTED**] of HK$[**REDACTED**] per [**REDACTED**] (being the midpoint of the indicative [**REDACTED**]). In the event that the [**REDACTED**] is exercised in full, we intend to apply the additional net [**REDACTED**] to the aforementioned purposes in the proportions stated above.

To the extent that our net [**REDACTED**] are not sufficient to fund the purposes set out above, we intend to fund the balance through a variety of means, including cash generated from operations, bank loans, other borrowings and equity financing.

To the extent that the net [**REDACTED**] from the [**REDACTED**] are not immediately used for the purposes described above and to the extent permitted by the relevant laws and regulations, they will be placed in short-term interest-bearing accounts at licensed commercial banks and/or other authorized financial institutions (as defined under the Securities and Futures Ordinance, or applicable laws and regulations in other jurisdictions).

We will issue an appropriate announcement if there is any material change to the above proposed use of [**REDACTED**].