SUMMARY

This summary aims to give you an overview of the information contained in this document. As this is a summary, it does not contain all the information that may be important to you. You should read this document in its entirety before you decide to invest in the [REDACTED]. There are risks associated with any investment. Some of the particular risks in investing in the [REDACTED] are set out in "Risk Factors" of this document. You should read that section carefully before you decide to invest in the [REDACTED]. Your investment decision should be made in light of these considerations.

OVERVIEW

Who We Are

We are a leading integrated system solution provider for automotive original equipment manufacturers (OEMs) and humanoid robot developers. Pioneering a "Tier 0.5" business model that transcends the traditional Tier 1 model, we work closely with customers throughout the product development process to achieve a more agile development experience and better product integration. After decades of continuous innovation and transformation, we are expanding into emerging sectors, such as components for liquid cooling systems. Across industries, we are committed to delivering safer, comfier, smarter and greener technologies and products to our customers.

Our diverse product portfolio encompasses core automotive components and humanoid robotic components. We started our automotive component business with vibration control systems and have steadily expanded our product portfolio to include interior functional components, chassis systems, automotive electronics products and thermal management systems. Our comprehensive portfolio offers core components essential to an automobile's performance, positioning us at the forefront of the NEV ecosystem. Our humanoid robotic components leverage technologies accumulated from our automotive component offerings, such as electric drive systems that convert electrical energy into precise mechanical motion. With these common technologies, we offer actuators and other humanoid robotic components. We have maintained leading positions across multiple segments and achieved outstanding results across all of our business lines. The table below sets forth a summary of our key business highlights:

Market Position(1)

World's largest supplier
of lightweight chassis systems
Largest Chinese supplier
of soft-touch interior functional components
2nd largest Chinese supplier
of air suspension and vibration control systems

Market Coverage(2)

Automotive components
Covering all major China and global automotive manufacturers and brands

Robotic components
Among the widest product ranges in the market

Business Model(2)

Pioneering
The Tier 0.5 model

Full-stack Capabilities

Full-stack technology integration capability
from initial design, through R&D and laboratory configuration to automated manufacturing

R&D Investment

Average R&D expense ratio of approximately 5%(3)

Global R&D personnel
More than 4,000 people

Global Footprint

100+
Global manufacturing plants

4
Global technology R&D centers

Notes:

(1) in terms of revenue in 2024 according to CIC.

(2) according to CIC.

(3) calculated by dividing R&D expenses by revenue for the same year.

Our Milestones

We began our journey as an automotive parts supplier and have served the auto industry for over 40 years. We have managed to remain at the forefront of the industry through multiple cycles, serving major global OEMs to bring them significant embedded value in vehicles. Once and again, we captured key industry growth windows with strategic vision and technological innovation, progressing in lockstep with downstream customers. Our key development milestones include:

- *The joint venture era (1983–2010)*. During the nascent and formative years of China's auto industry in the 1980s and 1990s, when the sino-foreign joint venture (JV) structure dominated, we were among the first to capture the historic opportunity of component localization for JV automakers. We started with vibration control systems and gradually expanded into interior functional components, laying the foundation for subsequent product line expansion. As China's auto industry entered a high-growth period after 2000, we continued to invest in R&D and expanded into chassis systems in 2004 and automotive electronics in 2009. We entered the supply chain of global OEMs by working with the JVs.

- *The NEV revolution (2010–2018)*. With the emerging trends of vehicle intelligence and electrification transformation since 2010, we seized this transformative opportunity and expanded our product portfolio to include intelligent brake-by-wire systems (IBS) and electric power steering (EPS) systems. At the same time, we also launched solutions for new energy vehicles (NEVs). Our new solutions were quickly recognized by a leading U.S. NEV manufacturer ("Customer A"), who included us in its supply chain in 2016.

- *The rise of the Chinese brands (2018–2022)*. Since 2018, Chinese NEV makers began their steady rise, with sales increasing rapidly and R&D efforts accelerating. With our extensive technology and experience in serving JV automakers, we quickly adapted to launch products for NEVs. We also began to provide thermal management system products in 2020 and further expanded into air suspension systems in 2022, achieving ongoing expansion and upgrades of our product lines.

- *Chinese brands going global (2022–now)*. Since 2022, Chinese OEMs have accelerated their global expansion, while international OEMs continued to move toward localizing their supply chains in China. Accordingly, we keenly track both the global drive of Chinese OEMs and local supply demand from overseas OEMs. We established production bases in Poland, Mexico, the United States, Brazil, Thailand and Malaysia, covering our key operating markets. Our continuous improvements of production systems and service models have enabled us to provide localized deliveries and flexible supply chains, which are appreciated by our customers.

- *Beyond auto (2023–now)*. In recent years, embodied intelligence emerged as a transformative frontier technology, rapidly evolving from experimental exploration toward large-scale commercial adoption. We believe this represents a strategic opportunity for us with substantial market potential. We have established the robotic actuation business division, dedicated to humanoid robotics applications. We now have multiple core product lines, including actuators, dexterous hand motor modules, sensors, body structural components, foot dampers and electronic flexible skin.

Through long-term cooperation with leading global technology companies and top OEMs, we are expanding our verified capabilities into broader frontier fields such as liquid cooling components. These initiatives represent a natural extension of our technology platforms and their cross-sector application, driving our next phase of growth.

We are committed to building global competitiveness while flexibly responding to local market demands. As of December 31, 2025, our footprint spans 11 countries and 42 cities, with over 1,800 overseas employees providing services and support to customers across global markets. As of the same date, we have over 100 manufacturing plants, 4 R&D centers, 6 technical support centers, 8 sales companies and 4 overseas warehousing centers worldwide. During the Track Record Period, we had more than 20.0% of revenue generated from overseas markets, with products sold across major global automotive markets.

During the Track Record Period, we achieved rapid revenue growth. From 2023 to 2025, we recorded revenue of RMB19.7 billion, RMB26.6 billion and RMB29.6 billion, respectively, representing a CAGR of 22.5%. Such growth demonstrates our strong growth momentum and validates the scalability of our business model in the global market.

We have maintained a stable dividend policy and a firm commitment to shareholder interests along with our continued growth. In 2023, 2024 and 2025, we declared dividends of RMB646.5 million, RMB901.9 million and RMB851.5 million, respectively, representing a dividend payout ratio, calculated by dividing the dividends declared for a year by net profit for the same year, of approximately 30.0% in each year.

OUR STRENGTHS

We believe that the following competitive strengths have contributed to our success and differentiate us from our competitors:

- Demonstrated leading position in our operating industries;
- Pioneer of Tier 0.5 model;
- Systematic forward engineering capabilities;
- Strong platform-based solution advantages;
- Global, automated manufacturing network;
- Integrated capabilities in humanoid robotic components; and
- Experienced management team and efficiency-oriented management system.

See "Business — Our Strengths."

OUR STRATEGIES

With a global and future-oriented outlook, we have formulated the following development strategies to achieve our mission:

- "Technology Tuopu" strategy;
- Platform strategy;
- Globalization strategy;
- Intelligent manufacturing strategy; and
- Strategic acquisition strategy.

See "Business — Our Growth Strategies."

SALES AND MARKETING

During the Track Record Period, we developed our business mainly through business negotiations and tenders, supported by an in-house sales and marketing team around the world. The team leverages its industry knowledge to work closely with customers, partners and internal operations teams to promote our products and solutions in China and overseas.

We determine product pricing by considering production costs, technological differentiation, customer demand, supply chain conditions, procurement strategies, expected gross profit margin and the competitive landscape, including prices of comparable products. Due to the diversity of our products and specifications, pricing varies significantly across our product portfolio.

We maintain and enhance our brand through diversified marketing activities, including participation in industry forums, technical conferences and exhibitions to showcase our products and solutions. We also promote our offerings and case studies through our official website, WeChat account and other online channels, and cooperate with media to release information on technological innovations and product upgrades. By combining high-quality products with optimized marketing channels, we aim to strengthen brand influence and attract high-quality potential customers.

OUR MANUFACTURING

Our manufacturing process is designed to balance efficiency, flexibility and reliability, supported by our systematic manufacturing capabilities and digitalized production management. We have progressively implemented an intelligent manufacturing strategy across our production facilities, integrating product design, process engineering and manufacturing execution. Through the application of virtual simulation, automated equipment and data-driven production management, we are able to optimize factory layout, production line configuration and process parameters at an early stage, enhance production consistency and quality stability, and support efficient ramp-up from pilot production to mass manufacturing. These capabilities enable us to respond effectively to diversified customer requirements while maintaining stable product performance and manufacturing reliability.

We have established an extensive manufacturing network in strategic locations in China and overseas to support our diversified product portfolio and global customer base. As of December 31, 2025, we operated 61 production bases comprising more than 100 manufacturing plants across 28 cities in China and 14 cities overseas. In China, our manufacturing bases are primarily located in major automotive industrial clusters, including Ningbo, Chongqing and Wuhan, enabling close proximity to OEM customers and efficient coordination across the supply chain. Overseas, we have established manufacturing facilities in countries such as the U.S., Brazil, Malaysia, Poland, Mexico and Thailand to better serve international customers and support the expansion of global platform programs. This manufacturing footprint allows us to provide localized production support, improve delivery efficiency and enhance our ability to serve customers across different regions and vehicle platforms.

COMPETITION

We operate in the highly competitive global automotive component industry, where market concentration varies across segments, with some segments exhibiting higher concentration while others remain more fragmented. See "Industry Overview — Analysis of Global Automotive Component Industry" for details. We mainly compete with other large-scale automotive component manufacturers. We believe our key competitive strengths include our globally distributed facilities, product quality and reliability, technology-driven market position, diverse product portfolio and competitive pricing. We also compete on our mass production experience, product performance, manufacturing efficiency, stable supply capabilities, responsiveness to customer needs and expanding sales and marketing network.

OUR CUSTOMERS AND SUPPLIERS

We primarily sell auto part products to OEMs who design, develop and manufacture passenger vehicles. Our current customers include both domestic and international NEV manufacturers as well as traditional OEM. In 2023, 2024 and 2025, revenue from our five largest customers accounted for 63.4%, 67.1% and 65.8% of our total revenue, respectively. In 2023, 2024 and 2025, revenue from our largest customer accounted for 39.8%, 28.4% and 25.7% of our total revenue, respectively.

We mainly procure raw materials and components such as steel, aluminum, rubber, polymer-based fibers, foam, fabrics and plastic and injection-molded components. We maintain stable relationships with our suppliers to ensure the stability of material supply and delivery. In 2023, 2024 and 2025, purchases from our five largest suppliers accounted for 25.0%, 22.6% and 20.5% of our total purchases, respectively. In 2023, 2024 and 2025, purchases from our largest supplier accounted for 12.4%, 9.4% and 7.3% of our total purchases, respectively.

RISK FACTORS

There are certain risks and uncertainties involved in investing in our H Shares, some of which are beyond our control. These risks are set out in "Risk Factors" in this document. Some of the major risks we face include:

- The auto industry and automotive component industry are highly competitive and we may be unable to continually maintain our market position;
- Changes in our customers' sales, production and market demand can materially and adversely affect our business, financial condition and results of operations;
- We derive a significant portion of our revenue from a limited number of key customers. If we fail to retain these existing customers or attract new customers, our business, financial condition and results of operations may be affected;
- If our products do not appropriately address the evolution of the auto industry, our business, financial condition and results of operations could be materially and adversely affected;
- Our R&D efforts may not yield intended results as we expand our product offerings to emerging industries;
- Our success depends in part on our ability to maintain and/or enhance our manufacturing capabilities and to manufacture high quality products in response to the market trend;
- Pricing pressure from our customers may materially and adversely affect our business, financial condition and results of operations; and
- We may be subject to the risks associated with geopolitics and international trade tensions, such as tariffs, export controls, economic sanctions and investment restrictions, and our business, financial condition and results of operations may be materially and adversely affected.

SUMMARY OF KEY FINANCIAL INFORMATION

The summary historical financial information set forth below is derived from, and should be read in conjunction with, our consolidated financial information, together with the accompanying notes, set forth in "Appendix I—Accountants' Report" to this document, as well as the information set forth in "Financial Information" of this document. Our consolidated financial information has been prepared in accordance with IFRS.

Summary Consolidated Statements of Profit or Loss

	Year ended December 31,		
	2023	2024	2025
	(RMB in thousands)		
Revenue	19,700,561	26,600,328	29,581,459
Cost of sales	(15,402,886)	(21,308,301)	(24,090,644)
Gross profit	4,297,675	5,292,027	5,490,815
Selling expenses	(232,583)	(274,040)	(276,659)
Administrative expenses	(548,093)	(626,470)	(775,814)
Research and development expenses	(986,403)	(1,224,243)	(1,496,041)
Operating profit	2,646,117	3,565,025	3,229,855
Profit before income tax	2,462,290	3,421,260	3,151,599
Profit for the year	2,150,016	3,003,687	2,782,666
Profit for the year attributable to:			
Owners of the parent	2,150,642	3,000,606	2,779,071
Non-controlling interests	(626)	3,081	3,595

Our profit for the year increased from RMB2,150.0 million in 2023 to RMB3,003.7 million in 2024 primarily attributable to the significant increase of RMB994.4 million in our gross profit primarily due to the significant increase in our revenue driven by the expansion of NEV market. Our profit for the year then decreased to RMB2,782.7 million in 2025 despite an increase of RMB198.8 million in our gross profit, primarily attributable to (i) an increase of RMB271.8 million in our research and development expenses due to expansion of our R&D team and our increased R&D efforts and (ii) an increase of RMB149.3 million in our administrative expenses due to expansion of our administrative team overseas.

Revenue

By Business Segment

The following table sets forth a breakdown of our revenue by business segment for the years indicated.

	Year ended December 31,					
	2023		2024		2025	
	(RMB in thousands, except for percentages)					
Sale of products						
Vibration control systems	4,299,080	21.8%	4,402,384	16.6%	4,255,569	14.4%
Interior functional components	6,576,508	33.4%	8,433,567	31.7%	9,672,496	32.7%
Chassis systems	6,122,225	31.1%	8,202,682	30.8%	8,722,484	29.5%
Automotive electronics	180,633	0.9%	1,820,105	6.8%	2,768,612	9.4%
Thermal management systems	1,547,736	7.9%	2,139,651	8.0%	2,091,305	7.1%
Robotic actuation systems	1,854	—(2)	13,427	0.1%	13,591	—(2)
Others(1)	967,588	4.9%	1,581,737	6.0%	2,049,912	6.9%
Subtotal	**19,695,624**	**100.0%**	**26,593,553**	**100.0%**	**29,573,969**	**100.0%**
Rental income	4,937	—(2)	6,775	—(2)	7,490	—(2)
Total	**19,700,561**	**100.0%**	**26,600,328**	**100.0%**	**29,581,459**	**100.0%**

Notes:

(1) Primarily representing sale of scrap materials, consumables and molds.

(2) Less than 0.05%.

By Geographic Region

The following table sets forth a breakdown of our revenue by geographical region for the years indicated.

	Year ended December 31,					
	2023		2024		2025	
	(RMB in thousands, except for percentages)					
PRC	13,844,488	70.3%	20,314,943	76.4%	23,320,623	78.8%
Overseas[1]	5,856,073	29.7%	6,285,385	23.6%	6,260,836	21.2%
Total	**19,700,561**	**100.0%**	**26,600,328**	**100.0%**	**29,581,459**	**100.0%**

Note:

(1) Primarily including the United States, Germany, the Netherlands, Mexico, Canada, South Korea, Brazil and the United Kingdom.

Gross Profit and Gross Profit Margin

By Business Segment

The following table sets forth our gross profit and gross margin by business segment for the years indicated.

	Year ended December 31,					
	2023		2024		2025	
	Gross profit	Gross profit margin	Gross profit	Gross profit margin	Gross profit	Gross profit margin
	(RMB in thousands, except for percentages)					
Sale of products						
Vibration control systems	972,490	22.6%	884,289	20.1%	820,040	19.3%
Interior functional components	1,246,287	19.0%	1,455,403	17.3%	1,551,621	16.0%
Chassis systems	1,340,738	21.9%	1,583,737	19.3%	1,573,380	18.0%
Automotive electronics	33,569	18.6%	336,696	18.5%	433,478	15.7%
Thermal management systems	277,575	17.9%	349,990	16.4%	327,234	15.6%
Robotic actuation systems	1,491	80.4%	6,735	50.2%	3,745	27.6%
Others[1]	422,735	43.7%	670,549	42.4%	775,974	37.9%
Subtotal	**4,294,885**	**21.8%**	**5,287,399**	**19.9%**	**5,485,472**	**18.5%**
Rental income	2,790	56.5%	4,628	68.3%	5,343	71.3%
Total	**4,297,675**	**21.8%**	**5,292,027**	**19.9%**	**5,490,815**	**18.6%**

Note:

(1) Primarily representing gross profit and gross profit margin from sale of scrap materials, consumables and molds.

By Geographical Region

The following table sets forth our gross profit and gross margin by geographic region for the years indicated.

	Year ended December 31,					
	2023		2024		2025	
	Gross profit	Gross profit margin	Gross profit	Gross profit margin	Gross profit	Gross profit margin
	(RMB in thousands, except for percentages)					
PRC	2,859,898	20.7%	3,855,152	19.0%	4,215,704	18.1%
Overseas[1]	1,437,777	24.6%	1,436,875	22.9%	1,275,111	20.4%
Total	**4,297,675**	**21.8%**	**5,292,027**	**19.9%**	**5,490,815**	**18.6%**

Note:

(1) Primarily including the United States, Germany, the Netherlands, Mexico, Canada, South Korea, Brazil and the United Kingdom.

Summary Consolidated Statements of Financial Position

	As of December 31,		
	2023	2024	2025
	(RMB in thousands)		
Total non-current assets	17,277,911	18,860,659	20,489,987
Total current assets	13,491,860	18,683,213	23,444,609
Total current liabilities	11,223,875	13,038,533	18,642,815
Net current assets	2,267,985	5,644,680	4,801,794
Total assets less current liabilities	19,545,896	24,505,339	25,291,781
Total non-current liabilities	5,731,593	4,922,084	1,157,227
Net assets	13,814,303	19,583,255	24,134,554

Our net assets increased from RMB13,814.3 million as of December 31, 2023 to RMB19,583.3 million as of December 31, 2024, primarily attributable to (i) our total comprehensive income of the year of 2024 of RMB2,917.0 million and (ii) issuance of new shares by private placement of RMB3,498.4 million, partially offset by dividends declared of RMB646.5 million in 2024. Our net assets further increased to RMB24,134.6 million as of December 31, 2025, primarily attributable to (i) our total comprehensive income of the year of 2025 of RMB2,927.6 million and (ii) exercise of conversion option of our convertible bonds of RMB2,525.6 million, partially offset by dividends declared of RMB901.9 million in 2025.

Summary Consolidated Statements of Cash Flows

	Year ended December 31,		
	2023	2024	2025
	(RMB in thousands)		
Net cash generated from operating activities	3,365,629	3,236,069	4,482,091
Net cash used in investing activities	(3,410,259)	(3,727,763)	(3,015,050)
Net cash (used in)/generated from financing activities	(71,428)	2,187,198	(919,483)
Net (decrease)/increase in cash and cash equivalents	(116,058)	1,695,504	547,558
Cash and cash equivalents at the beginning of the year	2,410,213	2,313,938	3,942,267
Effects of exchange rate changes on cash and cash equivalents	19,783	(67,175)	211,423
Cash and cash equivalents at the end of the year	2,313,938	3,942,267	4,701,248

KEY FINANCIAL RATIOS

The following tables set forth our key financial ratios as of the dates or for the periods indicated.

	Year ended/As of December 31,		
	2023	2024	2025
Gross profit margin (%)	21.8	19.9	18.6
Net profit margin (%)	10.9	11.3	9.4
Current ratio	1.2	1.4	1.3
Gearing ratio (%)	54.5	37.7	21.6

See "Financial Information—Key Financial Ratios" for details.

OUR LISTING ON THE SHANGHAI STOCK EXCHANGE

Since 2015, our Company has been listed on the Shanghai Stock Exchange. Our Directors confirm that, during the Track Record Period and as of the Latest Practicable Date, we had no instances of material non-compliance with the rules of the Shanghai Stock Exchange and other applicable securities laws and regulations of the PRC in any material respect, and, to the best knowledge of our Directors having made all reasonable enquiries, there was no material matter that should be brought to the investors' attention in relation to our compliance record on the Shanghai Stock Exchange. Based on the filings on the website of the Shanghai Stock Exchange and the information available in the public domain, our PRC Legal Advisers are of the view that during the Track Record Period and as of the Latest Practicable Date, there have been no material violations of the applicable rules of the Shanghai Stock Exchange or other applicable securities laws and regulations of the PRC by our Company. Based on the independent due diligence conducted by the Joint Sponsors and the view of the PRC Legal Advisers of the Company, nothing has come to the Joint Sponsors' attention that would cause them to disagree with our Directors' confirmation with regard to the compliance records of the Company on the Shanghai Stock Exchange.

OUR CONTROLLING SHAREHOLDERS

As of the Latest Practicable Date, our Company was held as to (i) approximately 57.88% by Mecca HK, which was in turn wholly owned by Mr. Wu, our executive Director and chairperson of the Board; and (ii) approximately 0.52% directly by Mr. Wu. Accordingly, our Controlling Shareholders, namely Mr. Wu and Mecca HK, were collectively interested in approximately 58.40% of the issued share capital of our Company as of the Latest Practicable Date.

Immediately following the completion of the [REDACTED] and assuming that the [REDACTED] is not exercised and no other changes are made to the issued share capital of our Company between the Latest Practicable Date and the [REDACTED], our Controlling Shareholders will hold in aggregate approximately [REDACTED]% of the issued share capital of our Company. Accordingly, Mr. Wu and Mecca HK will continue to be our Controlling Shareholders immediately upon the [REDACTED].

For further details about our Controlling Shareholders, see "Relationship with our Controlling Shareholders."

CONTINUING CONNECTED TRANSACTIONS

We have entered into, and are expected to continue, certain transactions which would constitute continuing connected transactions under Chapter 14A of the Listing Rules after [REDACTED]. Accordingly, we have applied to the Stock Exchange for, and the Stock Exchange [has granted], waiver in relation to the non-exempt continuing connected transactions between us and our connected persons under Chapter 14A of the Listing Rules. For details, see "Connected Transactions".

[REDACTED] STATISTICS

The statistics in the following table are based on the assumptions that the [REDACTED] has been completed and [REDACTED] H Shares are issued pursuant to the [REDACTED], assuming the [REDACTED] is not exercised.

	Based on an [REDACTED] of HK$[REDACTED] per H Share	Based on an [REDACTED] of HK$[REDACTED] per H Share
Market capitalization of our Shares(1)	HK$[REDACTED]	HK$[REDACTED]
Unaudited [REDACTED] adjusted consolidated net tangible assets per Share(2)	HK$[REDACTED]	HK$[REDACTED]

Notes:

(1) The estimated market capitalization of our Shares is calculated as the aggregate of (i) the estimated market capitalization of the [REDACTED] H Shares to be issued after the completion of the [REDACTED], assuming that the [REDACTED] is not exercised, and (ii) the market capitalization of the 1,737,835,580 A Shares in issue, based on the closing price of our A Shares as of the trading date immediately preceding the Latest Practicable Date.

(2) The unaudited [REDACTED] adjusted net tangible assets per Share is calculated after making the adjustments referred to in "Financial Information — Unaudited [REDACTED] Statement of Adjusted Net Tangible Assets" and on the basis that [REDACTED] H Shares expected to be in issue immediately upon completion of the [REDACTED], assuming the [REDACTED] is not exercised.

DIVIDEND AND DIVIDEND POLICY

Our Company declared dividends of RMB646.5 million, RMB901.9 million and RMB851.5 million in respect of the financial years ended December 31, 2023, 2024 and 2025, respectively, representing dividend payout ratios of 30.1%, 30.1% and 30.6%, respectively. Dividend payout ratio is calculated by dividing our dividend paid in respect of a financial year by the net profit for the year attributable to the owners of the Company of the same year. As of the Latest Practicable Date, we had paid the dividends declared in respect of the financial years ended December 31, 2023 and 2024 in full. We expect to settle dividends declared in respect of the financial year ended December 31, 2025 prior to the [REDACTED] with internal resources. See note 46 to the Accountants' Report in Appendix I to this document. After completion of the [REDACTED], our Shareholders will be entitled to receive any dividends we declare. Pursuant to our Articles of Association, our Board may declare dividends in the future after taking into account our results of operations, financial condition, cash requirements and availability and other factors as it may deem relevant at such time. Any declaration and payment as well as the amount of dividends will be subject to our constitutional documents, applicable PRC laws and approval by our Shareholders.

We intend to distribute cash dividends to our Shareholders at least on an annual basis, subject to the discretion of our Directors in accordance with our Articles of Association and the applicable laws and regulations in the PRC. Subject to applicable laws and regulations and our Articles of Association, our dividend policy is to typically distribute cash dividends to our Shareholders of no less than 30% of our distributable profits for any particular year. Our Company may distribute dividends in cash, stocks or a combination of cash and stocks, and give priority to profit distribution in cash, where eligible. See "Appendix V—Summary of the Articles of Association—Financial and Accounting System, Profit Distribution and Audit—Profit Distribution."

Our future declarations of dividends may not be in line with our historical declaration of dividends and will be subject to the approval of our Shareholders. See "Risk Factors—Risks Relating to the [REDACTED]—Our historical dividends may not be indicative of our future dividend policy, and there can be no assurance whether and when we will pay dividends in the future" in this document.

FUTURE PLANS AND USE OF [REDACTED]

Assuming that the [REDACTED] is not exercised, after deducting the [REDACTED] commission(s) and other estimated expenses paid and payable by us in connection with the [REDACTED], and assuming an [REDACTED] of HK$[REDACTED] per Share (being the mid-point of the indicative [REDACTED] range of HK$[REDACTED] to HK$[REDACTED] per [REDACTED] as stated in this document), we estimate that we will receive net [REDACTED] of approximately HK$[REDACTED] from the [REDACTED]. We intend to use the net [REDACTED] from the [REDACTED] for the following purposes and in the amounts set out below:

- Approximately [REDACTED]% (or approximately HK$[REDACTED]) of the net [REDACTED] will be used for product portfolio expansion through continued investment in R&D.
- Approximately [REDACTED]% of the net [REDACTED] (or approximately HK$[REDACTED]) will be used for production of the humanoid robotic components to satisfy the production and customization in needs of customers around the world, and to improve the efficiency of supply chain collaboration with customers.
- Approximately [REDACTED]% of the net [REDACTED] (or approximately HK$[REDACTED]) will be used to expand the vehicle components production capacity and enhance the digital upgrade of production lines.
- Approximately [REDACTED]% of the net [REDACTED] (or approximately HK$[REDACTED]) will be used for strategic acquisition and investment along the auto industry chain.
- Approximately [REDACTED]% of the net [REDACTED] (or approximately HK$[REDACTED]) will be used for general corporate purposes and to replenish the working capital.

See "Future Plans and Use of [REDACTED]" for details.

[REDACTED]

[REDACTED] represent professional fees, [REDACTED] commission and other fees incurred in connection with the [REDACTED]. We estimate that our [REDACTED], including [REDACTED] commission for the [REDACTED], will be approximately RMB[REDACTED] (HK$[REDACTED]) (including (i) [REDACTED] commission of approximately RMB[REDACTED] (HK$[REDACTED]) and (ii) non-[REDACTED] related expenses of approximately RMB[REDACTED] (HK$[REDACTED]), which consist of fees and expenses of legal advisers and Reporting Accountants of approximately RMB[REDACTED] (HK$[REDACTED]) and other fees and expenses of approximately RMB[REDACTED] (HK$[REDACTED])), representing approximately [REDACTED]% of the gross [REDACTED] from the [REDACTED], (assuming an [REDACTED] of HK$[REDACTED] per [REDACTED] (being the mid-point of the indicative [REDACTED] range) and no exercise of the [REDACTED]). Among the total [REDACTED], an estimated amount of approximately RMB[REDACTED] (HK$[REDACTED]) is expected to be expensed through the statement of profit or loss and the remaining amount of approximately RMB[REDACTED] (HK$[REDACTED]) is expected to be recognized directly as a deduction from equity upon the [REDACTED].

RECENT DEVELOPMENTS

As a new product under our automotive electronics business line, our in-vehicle oxygen concentrators adopt vacuum pressure swing adsorption (VPSA) oxygen generation technology, are powered directly by the vehicle power supply and provide continuous medical-grade oxygen with a stable concentration of no less than 90% for various in-vehicle application scenarios. Our products have completed plateau testing at altitudes ranging from 0 to 5,000 metrers and have obtained in-vehicle oxygen chamber certification from the China Automotive Technology and Research Center. Our in-vehicle oxygen concentrators entered mass production in March 2026, further enriching and expanding the product portfolio under our automotive electronics business line and representing a recent development of our business.

NO MATERIAL ADVERSE CHANGE

Our Directors confirm that, since December 31, 2025 (being the date on which the latest audited consolidated financial information of our Group was prepared) and up to the date of this document, there has been no material adverse change in our financial or trading position and there is no event which would materially affect the information shown in our consolidated financial information included in the Accountants' Report in Appendix I to this document.