

FUTURE PLANS AND USE OF PROCEEDS

FUTURE PLANS

See “Business — Strategies” for a detailed description of our future plans.

USE OF PROCEEDS

The net proceeds from the [REDACTED] that we will receive, after deducting the [REDACTED] and other estimated expenses paid and payable by us in connection with the [REDACTED], as follows:

	Net proceeds (HK\$ in millions)	
	(a) Assuming the [REDACTED] is not exercised in full	(b) Assuming the [REDACTED] is exercised in full
Assuming an [REDACTED] of HK\$[REDACTED] per H share (being the low end of the [REDACTED] Range stated in this document)	[REDACTED]	[REDACTED]
Assuming an [REDACTED] of HK\$[REDACTED] per H share (being the mid-point of the [REDACTED] Range stated in this document)	[REDACTED]	[REDACTED]
Assuming an [REDACTED] of HK\$[REDACTED] per H share (being the high end of the [REDACTED] Range stated in this document)	[REDACTED]	[REDACTED]

Assuming the [REDACTED] is HK\$[REDACTED] per H share (being the mid-point of the [REDACTED] Range stated in this document) and the [REDACTED] is not exercised, based on our strategy, we intend to use the proceeds from the [REDACTED] for the purposes and amounts specified below:

- approximately [70.0]%, or HK\$[REDACTED], is intended to be used in next five years to support the continued growth and advancement of our R&D capabilities, with a focus on cutting-edge IC technologies, including:
 - (i). approximately [40.0]%, or HK\$[REDACTED], is planned to be used in next five years for team building and talent retention of our R&D team, as well as for the enhancement of our global Amlogic R&D network. Specifically:
 - (a). approximately [15.0]%, or HK\$[REDACTED], is planned to be used to strengthen our R&D talent pool in core technologies. We focus on recruitment and retention of experts in independent IP development, full-stack self-developed R&D system and architectural innovation. Particularly, drive the iteration and upgrade of core IPs in areas including full-format audio and video codec processing, UHD image processing, neural network processors, edge AI

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engines and algorithms, chip-level security solutions, and communication and wireless connectivity ICs, physical AI and vision systems, building strong and sustainable technological barriers.

Furthermore, we intend to promote deep integration of algorithms, software, and system design, consolidating our foundational technology stack and establishing a general technology plus scenario-specific customization architecture. This approach will enable efficient re-use of core technologies across diverse scenarios and significantly improve our overall R&D efficiency.

- (b). approximately [25.0]%, or HK\$[REDACTED], is intended to be used to expand and retain our R&D team in the fields of communication and connectivity ICs and intelligent edge ICs.

In particular:

- (A) In the field of communication and connectivity ICs, we plan to develop IC solutions across a range of applications, including high-speed optical fiber gateways, FTTR whole-home optical networks, in-vehicle optical fiber communication, Wi-Fi AP, Wi-Fi 6/7, and integrated multi-mode ICs capable of supporting both 4G and 5G standards, establishing an integrated wireless and wired connectivity system designed for comprehensive scenario coverage. In parallel, we are dedicated to advancing cross-device collaboration among mobile phones, smart wearable devices and in-vehicle terminals, focusing on the development of low-latency and highly reliable wireless communication technologies and protocol stacks.
- (B) In the field of intelligent edge ICs, we focus on developing edge computing ICs and edge visual processing ICs, integrating high-performance processing units to support local AI interactions. We aim to deliver highly flexible and adaptive edge intelligence IC solutions tailored to the diverse requirements of AIoT application scenarios, empowering terminal devices with intelligent perception, computation and decision-making capabilities, while also supporting the demands of real-time, high-performance computing in applications such as smart cabins of automobile, diverse service robots and other AIoT devices.

We plan to recruit and retain a total of approximately 500 to 560 R&D personnel over the next five years, representing an average CAGR of over 5% for our R&D headcount. As of December 31, 2025, we had a total of 1,684 R&D personnel. We plan to recruit and retain approximately 180 to 200 R&D personnel in core technology R&D, approximately 100 to 120 R&D personnel in communication and connectivity ICs, and approximately 220 to 240 R&D personnel in intelligent edge ICs. The personnel we recruit and retain will be

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primarily based in mainland China. We primarily target candidates with (i) education background from renowned universities, (ii) expertise in areas such as electronic engineering, microelectronics and integrated circuit development, algorithms, and software development, and (iii) over three years of industry experience for mid-to-senior level positions, as well as fresh graduates for entry-level positions. We expect the average annual salary for our R&D personnel to range between RMB700 thousand to RMB850 thousand.

(ii). approximately [30.0]%, or HK\$[REDACTED], is planned to be used for the development of the next-generation IC solutions, leveraging the global Amlogic R&D network. We plan to procure software, equipment, materials, and tape-out services. Specifically:

(a). approximately [10.0]%, or HK\$[REDACTED], is intended to be used to enhance R&D capabilities by upgrading advanced EDA/IP software and equipment. Through these improvements, we aim to support the development of next-generation communication and connectivity ICs, high-performance intelligent edge ICs and core technologies, increasing the efficiency of product development, and strengthening our technological barriers and competitiveness in high-end markets; and

(b). approximately [20.0]%, or HK\$[REDACTED], is intended to be used for the procurement of photomasks and other production materials essential for tape-outs as well as the support of prototype development and validation, achieving a seamless transition from product design to functional prototypes.

Specifically, we aim to launch 10 or more new IC products annually to continuously broaden our multi-scenario application capabilities in the next five years. Over the next five years, we plan to apply for over 200 patents and software copyrights in total and complete the tape-out of multiple products using 6-nm and more advanced process nodes. We aim to strengthen our technological depth in areas such as proprietary IP, communication and connectivity ICs, and intelligent edge ICs, thereby building a more competitive product portfolio.

- approximately [10.0]%, or HK\$[REDACTED], is intended to be used for the development of our global customer service system over the next five years. Through our global customer service network, we aim to provide key international customers with comprehensive product development and technical services, covering the full process from product introduction and IC adaptation to system integration. Specifically:

(i). approximately [9.0]%, or HK\$[REDACTED], is intended to strengthen our global technical support and customer service capabilities by recruiting and retaining customer service personnel worldwide. We plan to recruit and retain a total of 80 to 100 experienced product sales and marketing personnel globally, with average

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annual salary ranges between RMB850 thousand and RMB1,000 thousand. By leveraging our existing offices in mainland China, Singapore and South Korea, and expanding our teams in Europe and Latin America, we will provide comprehensive sales support services to key clients in North America, Europe, Latin America and high-growth sectors in Asia.

- (ii). approximately [0.8]% or HK\$[REDACTED], is intended to enhance brand recognition in emerging markets through targeted sales activities and participation in industry exhibitions over the next five years.
- (iii). approximately [0.2]% or HK\$[REDACTED], is intended to upgrade our digital sales management systems and ERP platforms. We plan to expand the functionality of our existing sales management system to further improve responsiveness to our customers and upgrade our ERP platform to increase supply chain and overall operational efficiency.

Through the development of our global customer service system, we aim to expand direct customer engagement coverage, reduce average technical support response time, and continuously enhance customer satisfaction. These operational improvements are expected to strengthen customer loyalty and increase retention rates, which in turn will positively contribute to our long-term operational efficiency and market competitiveness, and ultimately enhance our market penetration and drive revenue growth.

- approximately [10.0]%, or HK\$[REDACTED], is intended to be used for strategic investment and acquisition aimed at advancing our “platform plus ecosystem” strategy. We plan to focus on targets with strong synergies with our operations, including enterprise (i) possessing core IP or key technologies in the field of communication and connectivity ICs, (ii) containing complementary product lines that can enhance our system-level solutions, (iii) having a high ratio of R&D personnel within its total workforce, and (iv) demonstrating initial commercial traction, such as annual revenue up to US\$20 million with clear growth potential. According to Frost & Sullivan, there are a sufficient number of available targets that meet our selection criteria in the market. Through investments and/or acquisitions, we aim to integrate and complement our technical capabilities, intellectual property portfolio, product offerings, supply chain systems and customer base. This will enable us to expand our technology stack, extend our presence in critical markets, and reinforce the overall synergies and competitiveness under our “platform plus ecosystem” strategy.

We plan to conduct one to two strategic acquisitions within the next five years, with target valuations ranging between RMB50 million and RMB500 million. We plan to acquire a majority of equity and prioritize targets with experienced semiconductor management teams. As of the Latest Practicable Date, we had not identified any specific targets for investment and acquisition.

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- approximately [10.0%], or HK\$[REDACTED], will be allocated for general working capital and general corporate purposes.

In the event that the [REDACTED] is set at the high-end or the low-end of the [REDACTED] Range (assuming the [REDACTED] is not exercised), the net proceeds will increase or decrease by approximately HK\$[REDACTED] (after deducting [REDACTED] fees and expenses related to the [REDACTED]). We intend to apply the additional or reduced net proceeds to the above uses on a pro rata basis.

If the [REDACTED] is fully exercised, we will receive net proceeds of approximately HK\$[REDACTED] based on the [REDACTED] of HK\$[REDACTED] per [REDACTED], being the mid-point of the [REDACTED] Range, and after deducting the [REDACTED] fees and commissions payable by us. The additional amount raised will be applied to the above areas of use of proceeds on pro rata basis.

If the net proceeds from the [REDACTED] are not immediately applied to the above purposes, we will only deposit those net proceeds in short-term interest-bearing accounts at licensed commercial banks and/or other authorized financial institutions (as defined under the Securities and Futures Ordinance or applicable laws and regulations in other jurisdictions). We will make an appropriate announcement if there is any change to the above proposed use of proceeds.