FUTURE PLANS

See "Business — Our Strategies" in this document for a detailed description of our future plans.

USE OF [REDACTED]

Assuming that the [**REDACTED**] is not exercised, after deducting the [**REDACTED**] and other estimated [**REDACTED**] payable by us in connection with the [**REDACTED**], and assuming an [**REDACTED**] of HK$[**REDACTED**] per Share, we estimate that we will receive net [**REDACTED**] of approximately HK$[**REDACTED**] million from the [**REDACTED**]. We intend to use the [**REDACTED**] from the [**REDACTED**] for the purposes and in the amounts set forth below:

- approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to enhance production capabilities at our Jingmen Production Base for critical metal resources and lithium-ion battery recycling businesses. In particular:

  - o approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to enhance production capabilities for critical metal resources including platinum group-based products, ultra-pure cobalt-based products and ultra-pure nickel-based products, which are essential material for new energy batteries, electronic components, and high-performance alloys.

    In particular, we plan to establish a new production line for platinum group-based products with an production capacity of one ton per annum by 2026 and expand our ultra-pure cobalt-based products production capacity, with an estimated annual production capacity of 3,000 ton per annum.

    In addition, we plan to upgrade production technology for critical metal processing line, including enhancements to automated material delivery system, logistics system, centralized control system, and auxiliary facilities to achieve automation, data visualization and quality traceability in production processes. In particular, we plan to upgrade and automate the recycling and production line of ultra-pure nickel-based products with production capacity of 30,000 tons per annum by 2028.

  - o approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to enhance production capabilities for lithium-ion battery recycling business, with an estimated annual recycling volume of 100,000 tons of retired lithium-ion batteries and electrode scrap, enabling us to capture opportunities in the rapidly growing lithium-ion battery recycling market.

  Although the utilization rates of our ultra-pure cobalt-based and ultra-pure nickel-based products at the Jingmen Production Base may fluctuate in the short term due to adjustments in our production strategies in response to metal price fluctuations, according to Frost & Sullivan, downstream industries for critical metal resources are gradually upgrading towards higher energy-density and higher-end applications, including commercial aerospace-related and advanced electronic component products, which is expected to continue to drive demand for ultra-pure cobalt-based and nickel-based products in the medium to long term. We plan to enhance production capabilities and upgrade production technology to improve production flexibility and processing efficiency, enabling us to support the manufacture of higher value-added products and future demand growth with improved cost efficiency.

  We plan to expand capacity to enhance our recycling and processing capabilities, reduce external dependency, and improve supply stability. In addition, following China's policy to allow black mass imports starting in 2025, we aim to increase lithium-ion battery recycling volumes and capture opportunities to source retired batteries globally to meet growing market demand. Our Jingmen Production Base is equipped with a well-established chemical industrial park and comprehensive environmental treatment systems, energy-saving infrastructure, and chemical processing support, which provides significant operational synergies, reduces construction and operating costs, mitigates expansion risks, and maximizes production efficiency. However, the absolute amount of relevant operation expenses is expected to increase due to the growing production volume and expanded business scale.

  To implement the aforementioned plans, we intend to use the [**REDACTED**] over the next five years primarily for (i) construction of facilities, (ii) procurement and upgrading of production equipment and setup production lines, and (iii) recruitment of personnel. We plan to hire talents of approximately 750 in total in the over the next five years, including approximately 530 production operators, approximately 40 warehouse personnel, approximately 40 technical and quality staff, approximately 50 sales personnel, and approximately 90 administrative, management, and finance staff.

The table below sets forth details of our proposed allocation of net [**REDACTED**] for enhancing our production capabilities at our Jingmen Production Base for critical metal resources and lithium-ion battery recycling businesses:

	Intended allocation of net [REDACTED] from the [REDACTED]					
	2026	2027	2028	2029	2030	Total
	(HK$ in millions)					
Enhance production capabilities for critical metal resources	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
Enhance production capabilities for lithium-ion battery recycling business	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
Total	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

- approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to strengthen our global R&D and technology innovation capabilities. In particular:

  - o approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million will be used to establish an international comprehensive innovation R&D center for the development of nickel resource and nickel-based new energy materials, such as precursor and cathode materials, at the IGIP. The center will (i) focus on R&D related to low-carbon metallurgical technologies for critical metals, new energy materials manufacturing process, and beneficiation and pipeline transportation technologies, and (ii) function as a full-cycle innovation platform — from laboratory research to commercial-scale production — supporting collaborative R&D with business partners in the fields of lithium-ion battery materials, stainless steel, and energy. These efforts will advance our localization of technology, talent, and intellectual property across our nickel resources and related downstream industrial chain development in Indonesia. The establishment of this R&D center is driven by our strategic objective to optimize smelting technologies and ensure cost competitiveness, leveraging the concentration of laterite nickel ore reserves and production in Indonesia, while strengthening our integrated industrial chain to meet evolving overseas customer demands for green, low-carbon solutions and advanced new energy materials.

  - o approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to establish an R&D center in Indonesia for utilization technologies for retired lithium-ion batteries. The center will focus on technologies for automated disassembly, flexible processing, and re-use technologies for retired lithium-ion batteries, aiming to improve the efficiency and value recovery of retired batteries and promote sustainable resource utilization. The establishment of this R&D center aims to build an Indonesia-based lithium-ion batteries recycling system serving Southeast Asia, develop products and technologies tailored to regional needs, and leverage the center's capabilities to help shape recycling standards and strengthen our industry leadership.

  - o approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to enhance R&D on recycling critical metal resources and re-manufacturing new energy materials. We plan to develop core technologies for recycling lithium-containing waste and re-manufacturing lithium-ion battery-grade lithium salts, as well as improving low-carbon and efficient processing methods for complex waste containing nickel, cobalt, manganese, titanium, and other metals. Specifically, we plan to optimize core process parameters through pilot-scale trials and validate them in ton-scale trials. This initiative aims to improve lithium recovery rates from sources such as lithium glass and end-of-life lithium batteries. In addition, we plan to focus on developing nickel and cobalt recovery technologies for various complex waste materials, involving pilot-scale with verification of carbon reduction efficiency and recovery ratios. These efforts will reinforce our capabilities in low-carbon, resource-efficient metal recovery.

- o approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to advance R&D on next-generation new energy materials. We plan to (i) conduct research on high-nickel single-crystal cathode materials and core-shell structure cathode materials and corresponding precursors for solid-state batteries, and (ii) conduct comprehensive research on other advanced new energy materials such as sodium-ion battery cathodes and precursors, lithium-rich manganese-based cathodes and precursors, lithium manganese iron phosphate and hydrogen fuel cell catalysts. These efforts will help us build a technological edge in next-generation new energy technologies and further enrich our production mix.

To implement the aforementioned plans, we intend to use the [**REDACTED**] over the next five years primarily for (i) global R&D talent recruitment, (ii) R&D equipment procurement, and (iii) technology platform development. We plan to hire approximately 540 talents over the next five years, including approximately 210 R&D engineers, approximately 30 R&D management personnel, and approximately 300 administrative and equipment staff.

The table below sets forth details of our proposed allocation of net [**REDACTED**] for strengthening our global R&D and technology innovation capabilities:

	Intended allocation of net [REDACTED] from the [REDACTED]					
	2026	**2027**	**2028**	**2029**	**2030**	**Total**
	(HK$ in millions)					
R&D center at the IGIP for the development of nickel resource and nickel-based new energy materials	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
R&D center in Indonesia for high-value utilization technologies for retired lithium-ion batteries	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
R&D on recycling critical metal resources and re-manufacturing new energy materials	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
R&D on next-generation new energy materials	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
Total	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

- approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to expand our global sales and marketing network. We plan to establish strategic marketing centers in Japan, South Korea, and Indonesia, to support our marketing activities and customer service efforts across East Asia and Southeast Asia. These centers will be responsible for customer relationship management, technical support, market research, and product customization, enabling us to better understand local customer needs, strengthen brand recognition, and build long-term partnerships with regional battery manufacturers, stainless steel producers, and other industrial stakeholders. By developing a global sales network, we aim to further expand our international market share, enhance responsiveness to global customers, and support our long-term expansion in international market. From 2026 to 2030, our allocation of net [**REDACTED**] to expand our global sales and marketing network will be approximately [nil], HK$[**REDACTED**] million, HK$[**REDACTED**] million, HK$[**REDACTED**] million, and HK$[**REDACTED**] million, respectively. We plan to hire talents of approximately 260 in total over the next five years, including approximately 110 sales personnel, approximately 100 administrative, management and finance staff, and approximately 50 operating personnel. However, the absolute amount of relevant selling expenses is expected to increase due to the growing customer network and expanded business scale.

- approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, will be used to selectively pursue strategic initiative through potential investments, mergers and acquisitions, primarily aimed at expanding our downstream industrial chain in the critical metal resources. We will focus on materials companies in the extended downstream supply chain of critical metal resources that offer complementary technologies or products, generate synergistic effects with our operations, and possess independent R&D capabilities, to enhance our competitiveness in the global critical metal recycling and manufacturing field. We prioritize companies that meet the following criteria: (i) the ability of the business to enhance the value of the circular industry chain; (ii) a well-established market system, encompassing both upstream supply chain partners and downstream customers; (iii) business sustainability; (iv) annual revenue exceeding RMB10.0 million in the most recent fiscal year; and (v) the target shall have an operation of more than three years. According to Frost & Sullivan, there were over 50 acquisition targets as of December 31, 2025 in the market that would meet our acquisition criteria, representing suitable strategic opportunities for our expansion plans.

- approximately [**REDACTED**]% of the net [**REDACTED**], or HK$[**REDACTED**] million, as working capital and for general corporate uses.

The additional net [**REDACTED**] that we would receive if the [**REDACTED**] were exercised in full would be HK$[**REDACTED**] million.

To the extent that the net [**REDACTED**] from the [**REDACTED**] are either more or less than expected, we will adjust our allocation of the net [**REDACTED**] for the above purposes on a pro rata basis.

To the extent that the net [**REDACTED**] of the [**REDACTED**] are not immediately used for the above purposes, we will deposit such funds into short-term interest-bearing accounts at licensed commercial banks and/or other authorized financial institutions (as defined under the Securities and Futures Ordinance or the applicable laws and regulations in other jurisdictions). In such event, we will comply with the appropriate disclosure requirements under the Listing Rules.