This summary aims to give you an overview of the information contained in this document and should be read in conjunction with the full text of this document. As it is a summary, it does not contain all the information that may be important to you. You should read the whole document, including our financial statements and the accompanying notes, before you decide to invest in the **[REDACTED]**. *Some of the particular risks in investing in the* **[REDACTED]** *are set out in the section headed "Risk Factors" in this document. You should read that section carefully before you invest in the* **[REDACTED]**. *Various expressions used in this section are defined or explained in "Definitions" and "Glossary of Technical Terms" in this document.*

OVERVIEW

We are a kitchen appliances supplier focusing on overseas markets, with products sold under our own brand "Ciarra" and on ODM basis. According to the F&S Report, in terms of export sales revenue in 2025, we ranked third with a market share of 1.0% among the companies of large kitchen appliances in China exporting to Europe in 2025. We offer a wide range of kitchen and home appliance products, which can be divided into the following categories: (i) cooker hoods, (ii) hobs, (iii) home and small kitchen appliances and (iv) others. The following table sets forth the breakdown of our revenue by product category during the Track Record Period:

	FY2023		**FY2024**		**FY2025**	
	RMB'000	*%*	*RMB'000*	*%*	*RMB'000*	*%*
Cooker hoods	297,836	81.9	330,906	73.9	353,525	71.6
Hobs [(1)]	59,857	16.5	100,272	22.4	103,019	20.9
Home and small kitchen appliances [(2)]	–	–	5,901	1.3	25,045	5.1
Others [(3)]	5,862	1.6	10,467	2.4	12,228	2.4
Total	**363,555**	**100.0**	**447,546**	**100.0**	**493,817**	**100.0**

Notes:

(1) Hobs mainly consist of induction hobs and ceramic hobs.

(2) Home and small kitchen appliances mainly include heat pumps, water purifiers and heating radiators.

(3) Others primarily include kitchenware and spare parts.

With over 15 years of experience in the kitchen appliance industry, we have an integrated capability in product design, product development and production. Leveraging our production development capability to provide design and supply of kitchen appliances to overseas kitchen appliance brands, we strategically established our own brand in 2017 and offer our branded products through renowned e-commerce channels over the world such as Amazon, Leroy Merlin, Darty and OTTO. As of 31 December 2025, we had 59 online stores on 24 e-commerce marketplaces in 16 countries. In addition, we also operate our own online store at *www.ciarraappliances.com*.

We are committed to product development and innovation. Our in-house design capabilities are internationally recognized by the "Red Dot Award" for non-traditional cooker hood in 2021. We have been awarded the "iF Design Award" for our "Ciarra" portable cooker hood in 2024. Driven by our relentless dedication to satisfying consumers' needs, we have built a robust product portfolio. As of 31 December 2025, we had a diverse range of over 160 models of cooker hood and hob products designed and manufactured by us.

Our manufacturing capability is specifically tailored to support our in-house designed cooker hoods and hobs, allowing for greater control over quality control, product innovation and supply chain management, which further strengthen our relationship with our customers and brand reputation. We operate a manufacturing facility in Foshan, Guangdong Province, the PRC with annual production capacities of approximately 867,000 units of cooker hoods and approximately 323,000 units of hobs in FY2025.

Our products are designed for international markets and comply with international safety standards. During the Track Record Period, in addition to our own brand "Ciarra", we had designed and manufactured kitchen appliance for more than 50 brands under our ODM operations with a sales network spanning across more than 80 countries/regions internationally by place of delivery of sales orders, underscoring our ability to consistently meet the stringent quality expectations of global market players.

During the Track Record Period, we derived over 60% of our total revenue from our sales to Europe. The following table sets forth the breakdown of our revenue by geographic market during the periods indicated:

	FY2023		FY2024		FY2025	
	RMB'000	*%*	*RMB'000*	*%*	*RMB'000*	*%*
Europe	233,757	64.3	278,024	62.1	334,130	67.7
Asia	46,600	12.8	49,888	11.1	64,928	13.1
South America	46,670	12.8	78,205	17.5	51,255	10.4
North America	25,917	7.1	27,698	6.2	30,123	6.1
Others	10,611	3.0	13,731	3.1	13,381	2.7
Total	**363,555**	**100.0**	**447,546**	**100.0**	**493,817**	**100.0**

Note: Information about the geographic markets is presented based on the place of delivery of the sale orders.

The following table sets forth a breakdown of our revenue by business segment during the periods indicated:

	FY2023		FY2024		FY2025	
	RMB'000	*%*	*RMB'000*	*%*	*RMB'000*	*%*
Branded business	189,963	52.3	205,906	46.0	247,877	50.2
ODM business	173,592	47.7	241,640	54.0	245,940	49.8
Total	**363,555**	**100.0**	**447,546**	**100.0**	**493,817**	**100.0**

Our revenue from branded business achieved steady growth during the Track Record Period from RMB190.0 million in FY2023 to RMB205.9 million in FY2024, and further to RMB247.9 million in FY2025, representing a CAGR of 14.2%. The increase in revenue from branded business during the Track Record Period is attributable to our increasing brand awareness and online presence, particularly through our expansion on e-commerce marketplaces during the Track Record Period. The number of our online stores on e-commerce marketplaces increased from 15 on eight e-commerce marketplaces in nine countries as of 1 January 2023 to 59 on 24 e-commerce marketplaces in 16 countries as of 31 December 2025. Our revenue from ODM business remained significant during the Track Record Period, which increased from RMB173.6 million in FY2023 to RMB241.6 million in FY2024, and further to RMB245.9 million in FY2025, representing a CAGR of 19.0%. The increase in revenue from our ODM business during the Track Record Period is attributable to the increasing demand and sales volume for our cooker hood and hob products.

OUR BUSINESS MODEL

We operate on a dual business model of supplying our branded products and providing ODM products to our customers. Completed goods under the ODM model, which primarily include cooker hoods and hobs, are sold to our customers after being labeled with brand labels of our ODM customers. Under the branded business, we develop or, to a lesser extent, procure products which are labeled with our own proprietary brand "Ciarra". The products we sell under our branded business include cooker hoods, hobs, home and small kitchen appliances and other products including kitchenware, reflecting our continuous efforts in expanding product portfolio and addressing various market needs.

We have established omnibus sales channels. Our branded business is conducted primarily through e-commerce marketplaces, and to a lesser extent, direct sales and sales through retailer channel; while we derived our revenue for our ODM business through sales to brand owners, authorized licensees and sourcing agents of international kitchen appliances brands. During the Track Record Period, the revenue contribution by sales channel is set out below:

	FY2023		FY2024		FY2025	
	RMB'000	*%*	*RMB'000*	*%*	*RMB'000*	*%*
Branded business						
E-commerce marketplaces[1]	159,597	43.9	168,132	37.6	183,349	37.1
Retailers[2]	18,097	5.0	18,162	4.0	33,563	6.8
Direct sales[3]	12,269	3.4	19,612	4.4	30,965	6.3
Sub-total	189,963	52.3	205,906	46.0	247,877	50.2
ODM business	173,592	47.7	241,640	54.0	245,940	49.8
Total	**363,555**	**100.0**	**447,546**	**100.0**	**493,817**	**100.0**

Notes:

(1) E-commerce marketplaces refer to our sales made on various e-commerce marketplaces such as Amazon, Leroy Merlin, OTTO and Darty.

(2) Retailers refer to sales made to various retailers of our branded business products, including an operator of e-commerce marketplace and other retailers who had entered into distribution agreements with us.

(3) Direct sales refer to our sales made on our own online store and offline sales placed directly with us by our customers.

For more details, please refer to the section headed "Business – Our Business Model" in this document.

OUR COMPETITIVE STRENGTHS

We believe that our competitive strengths include the following:

- International brand in the kitchen appliances market with omnibus online sales channels and precise marketing
- Established relationship with international brands underpinned by proven manufacturing capabilities and track record
- Strong product development capabilities backed by international product safety standards and certifications

- Dynamic and efficient logistics arrangements
- Experienced management team with in-depth industry knowledge and global vision

For more details, please refer to the section headed "Business – Our Competitive Strengths" in this document.

OUR STRATEGIES

Our strategies to foster the continuous business development of our Group include:

- Construct our self-owned production base to expand our production capacity and upgrade our production lines
- Increase investment in product development and expand product portfolio
- Expand sales channels and online coverage

For more details, please refer to the section headed "Business – Our Strategies" in this document.

OUR CUSTOMERS AND SUPPLIERS

Our customers under our branded business primarily include (i) domestic household customers who purchase our products either directly from our online stores on e-commerce marketplaces or our own online store, (ii) an operator of e-commerce marketplace, to whom we supply products for its resale on its own online stores, and (iii) retailers of kitchen and home appliances. Our customers under our ODM business primarily include brand owners, authorized licensees and sourcing agents of international kitchen appliance brands. During the Track Record Period, our aggregated revenue from the five largest customers for each of FY2023, FY2024 and FY2025 amounted to RMB97.3 million, RMB142.8 million and RMB134.0 million, accounting for 26.8%, 31.9% and 27.1% of our total revenue, respectively. Our revenue from the largest customer in each of FY2023, FY2024, and FY2025 during the Track Record Period amounted to RMB30.1 million, RMB48.9 million and RMB45.6 million, accounting for 8.3%, 10.9% and 9.2% of our total revenue, respectively. For more details, please refer to the section headed "Business – Our Customers" in this document.

Our suppliers include our platform service providers, raw materials and component suppliers, logistic service providers, subcontractors and contract manufacturers. Our major raw materials and component mainly comprise electrical components, metals and glass. During the Track Record Period, our aggregated purchase from our five largest suppliers in each of FY2023, FY2024 and FY2025 amounted to RMB81.4 million, RMB104.6 million and RMB99.9 million, accounting for 34.7%, 35.7% and 34.1% of our total purchase, respectively. Our purchase from the largest supplier in each of FY2023, FY2024 and FY2025 during the Track Record Period amounted to RMB46.2 million, RMB53.0 million and RMB60.8 million, accounting for 19.7%, 18.1% and 20.7% of our total purchase, respectively. In addition to having our own manufacturing capabilities for cooker hoods and hobs, we engage contract manufacturers to produce some of our products including home and small kitchen appliances and kitchenware under our "Ciarra" brand. For more details, please refer to the section headed "Business – Our Suppliers" in this document.

COMPETITIVE LANDSCAPE

According to F&S, the global cooker hoods market has expanded from approximately US$14.3 billion in 2020 to approximately US$18.8 billion in 2025 and is projected to reach approximately US$23.6 billion by 2030 with a CAGR of approximately 4.6% from 2025 to 2030. In particular, the market size of cooker hoods in our major shipping destination(s) during the Track Record Period is expected to increase. The market size of cooker hoods in Europe is expected to increase to US$4.2 billion by a CAGR of 3.6% in 2030. Furthermore, the global market size of induction hobs increased from US$2,778.1 million in 2020 to US$3,568.5 million in 2025 and is projected to reach approximately US$4,508.7 million by 2030, with growth moderating to a CAGR of approximately 4.8% from 2025 to 2030 as penetration increases across key markets. China serves as one of the major global manufacturing and export hubs for large kitchen appliances, the development of China's cross-border large kitchen appliances market is closely linked to global industry demand and supply chain dynamics. In 2025, the top 10 companies in the large kitchen appliance industry in China exporting to overseas totaled approximately RMB36,636.5 million, accounting for approximately 28.6% of the total export sales revenue of large kitchen appliances from China to overseas.

SUMMARY OF HISTORICAL FINANCIAL INFORMATION

The summary below should be read together with the consolidated financial statements contained in the Accountants' Report as set out in Appendix I to this document, including the accompanying notes and the information set forth in the section headed "Financial Information" in this document. Our consolidated financial information has been prepared in accordance with IFRS.

Selected Items of Consolidated Statements of Profit or Loss and Other Comprehensive Income

	FY2023	FY2024	FY2025
	RMB'000	*RMB'000*	*RMB'000*
Revenue	363,555	447,546	493,817
Cost of sales	(228,907)	(270,207)	(289,464)
Gross profit	134,648	177,339	204,353
Other income	1,147	2,142	1,547
Selling and distribution expenses	(84,165)	(97,353)	(110,443)
Administrative expenses	(21,147)	(22,644)	(26,205)
Profit before tax	16,584	43,541	51,015
Profit and total comprehensive income for the year	15,422	36,705	47,423
Profit (loss) and total comprehensive income (expense) for the year attributable to:			
– Owners of the Company	15,978	39,166	51,074
– Non-controlling interests	(556)	(2,461)	(3,651)

Non-IFRS measures

To supplement our consolidated financial statements presented in accordance with IFRSs, we use adjusted net profit (non-IFRS measure) and adjusted net profit margin (non-IFRS measure) as additional financial measures, which are not required by, or presented in accordance with IFRSs. We believe that these non-IFRS measures provide useful information to investors in understanding and evaluating our consolidated results of operations in the same manner as they help our management. However, presentation of these non-IFRS measures may not be comparable to similarly titled measures presented by other companies. The use of these non-IFRS measures has limitations as an analytical tool, and investors should not consider it in isolation from, or as substitute for analysis of, our results of operations or financial conditions as reported under IFRSs.

We define adjusted net profit (non-IFRS measure) as profit for the year adding back (i) **[REDACTED]**, (ii) equity-settled share-based payment expenses, and (iii) interest expenses on redemption liabilities on ordinary shares incurred for the same year. We define adjusted net profit margin (non-IFRS measure) as adjusted net profit as a percentage of revenue for the same year.

The following table sets forth a reconciliation of our adjusted net profit (non-IFRS measure) and adjusted net profit margin (non-IFRS measure) to the nearest measure prepared in accordance with IFRSs for the year indicated:

	FY2023	**FY2024**	**FY2025**
	RMB'000	*RMB'000*	*RMB'000*
Profit for the year	15,422	36,705	47,423
Add back:			
[REDACTED]	**[REDACTED]**	**[REDACTED]**	**[REDACTED]**
Equity-settled share-based payment expenses	3,286	–	–
Interest expenses on redemption liabilities on ordinary share	1,538	1,666	1,111
Adjusted net profit (non-IFRS measure)	20,246	38,371	49,758
Adjusted net profit margin (non-IFRS measure)	5.6%	8.6%	10.1%

Summary of Consolidated Statements of Financial Position

		As of 31 December	
	2023	**2024**	**2025**
	RMB'000	*RMB'000*	*RMB'000*
Total non-current assets	26,995	48,034	74,618
Total current assets	162,457	222,217	271,087
Total non-current liabilities	8,834	16,917	25,129
Total current liabilities	138,579	188,762	223,348
Net current assets	23,878	33,455	47,739
Total equity	42,039	64,572	97,228

Summary of Consolidated Statements of Cash Flows

	FY2023	**FY2024**	**FY2025**
	RMB'000	*RMB'000*	*RMB'000*
Net cash from operating activities	31,792	62,927	98,321
Net cash used in investing activities	(15,590)	(15,886)	(33,947)
Net cash used in financing activities	(28,737)	(35,039)	(31,487)
Net (decrease)/increase in cash and cash equivalents	(12,535)	12,002	32,887
Cash and cash equivalents at the beginning of the year	35,001	24,417	35,350
Effect of foreign exchange changes	1,951	(1,069)	(3,325)
Cash and cash equivalents at end of the year	24,417	35,350	64,912

For FY2023, FY2024 and FY2025, we recorded net cash from operating activities of RMB31.8 million, RMB62.9 million and RMB98.3 million, respectively, primarily due to the profits we generated in each of the respective periods from our successful business expansion.

KEY FINANCIAL RATIOS

The following table sets forth the key financial ratios for the period indicated:

	FY2023	FY2024	FY2025
Gross profit margin	37.0%	39.6%	41.4%
Net profit margin	4.2%	8.2%	9.6%
Return on equity	36.7%	56.8%	48.8%
Return on total assets	8.1%	13.6%	13.7%
Interest coverage	6.9 times	14.5 times	23.0 times

	As of 31 December		
	2023	2024	2025
Current ratio	1.2 times	1.2 times	1.2 times
Quick ratio	0.9 times	0.9 times	1.0 times
Gearing ratio	122.0%	96.3%	52.9%
Net debt to equity ratio	63.9%	41.5%	N/A

For details of calculation, please refer to the section headed "Financial Information – Key Financial Ratios" in this document.

CONTROLLING SHAREHOLDERS

As of the Latest Practicable Date, (i) Mr. Kang is entitled to exercise the voting rights attaching to approximately 72.2976% of our issued Shares through (a) directly holding approximately 51.7516% of our issued Shares and (b) being the general partner of Foshan Haodaying, an investment vehicle controlled by Mr. Kang which directly held approximately 20.5460% of our issued Shares and (ii) Ms. Chen is entitled to exercise the voting rights attaching to approximately 10.0158% of our issued Shares. As Mr. Kang and Ms. Chen are spouses of each other, for the purpose of the Listing Rules, Mr. Kang, Foshan Haodaying and Ms. Chen are a group of controlling shareholders of our Company. As of the Latest Practicable Date, Mr. Kang, Foshan Haodaying and Ms. Chen together are entitled to exercise the voting rights attaching to approximately 82.3134% of our issued Shares.

Immediately after the **[REDACTED]**, Mr. Kang, Foshan Haodaying and Ms. Chen will be collectively entitled to exercise the voting rights attaching to approximately **[REDACTED]**% of the total issued Shares of our Company and will be our Controlling Shareholders for the purpose of the **[REDACTED]**. For further details of Mr. Kang and Ms. Chen, please refer to the section headed "Directors and Senior Management" in this document.

For more details, please refer to the section headed "Our Relationship with Controlling Shareholders" in this document.

[REDACTED] INVESTMENTS

On 17 May 2022, our Company entered into an investment agreement with Skyline Ventures, pursuant to which Skyline Ventures agreed to subscribe for registered share capital of RMB**[REDACTED]** at the consideration of US$3,000,000. Skyline Ventures will hold **[REDACTED]** of the **[REDACTED]** of our Company immediately upon the completion of the **[REDACTED]**, assuming the **[REDACTED]** is not exercised. For details, please refer to the section headed "History, Development and Corporate Structure – **[REDACTED]** Investments" in this document.

DIVIDENDS AND DIVIDEND POLICY

We declared final dividends of approximately RMB6.0 million, RMB15.0 million and RMB40.0 million, respectively, FY2023, FY2024 and FY2025. As of 31 December 2025, we have dividend payable of approximately RMB31.7 million. Our Directors confirm that the remaining dividend payable will be fully settled with our internal resources before **[REDACTED]**. For details, please refer to note 13 to the Accountants' Report set out in Appendix I to this document.

We do not have any fixed dividend policy nor pre-determined dividend payout ratio. The declaration of dividends is subject to the discretion of our Board. Any declaration of final dividend by our Company shall also be subject to the approval of our shareholders in a shareholders meeting. Our Directors may recommend a payment of dividends in the future after taking into account our operations and earnings, capital requirements and surplus, general financial condition, capital expenditure, future development requirements, Shareholders' interests and other factors which they may deem relevant at such time. Any declaration and payment as well as the amount of dividends will be subject to our constitutional documents, applicable laws and regulations and approval of our Shareholders. As our Company is a holding company, our ability to declare and pay dividends will depend on the receipt of sufficient funds from our subsidiaries. Any future declarations and payments of dividends may or may not reflect the historical declarations and payments of dividends and will be at the absolute discretion of our Directors.

RISK FACTORS

Our business faces risks including those set out in the section headed "Risk Factors" of this document. As different investors may have different interpretations and criteria when assessing the significance of a risk, you should read the "Risk Factors" section in its entirety before you decide to invest in our H Shares. Some of the major risks that we face include:

- Our results of operations could be adversely affected if we fail to keep pace with customer demands and consumer preferences for product design, development and manufacturing of our products
- We do not have long-term purchase commitments with any of our major ODM customers. Accordingly, any significant deterioration of our business relationship or level of transaction could adversely affect our business, result of operations and financial results
- We generate a substantial of our revenue from a number of e-commerce marketplaces. Changes in their policy or our relationship with them as well as interruptions to their services could have a material adverse effect on our business, financial condition and results of operations
- Our business relies significantly on the strength of our brands and reputation, and any failure to maintain or enhance these critical assets could materially and adversely impact consumer trust, recognition and our overall performance
- We have diverse sales channels. Our sustainable growth depends on our capability to effectively develop, manage and optimize our global sales channels
- Our operations are subject to a variety of costs and legal, regulatory, political and economic risks associated with conducting operations in overseas markets
- Dependence on leased facilities exposes us to relocation and disruption risks

FUTURE PLANS AND [REDACTED]

Assuming an **[REDACTED]** of HK$**[REDACTED]** per **[REDACTED]**, being the mid-point of the **[REDACTED]** range between HK$**[REDACTED]** and HK$**[REDACTED]** and assuming the **[REDACTED]** is not exercised, we estimate to receive **[REDACTED]** from the **[REDACTED]** of approximately HK$**[REDACTED]** million (equivalent to approximately RMB**[REDACTED]** million), after deducting the **[REDACTED]** fees and commissions and estimated expenses payable by us in connection with the **[REDACTED]**. In line with our strategies, we intend to use our **[REDACTED]** from the **[REDACTED]** as follows:

- approximately **[REDACTED]**%, or HK$**[REDACTED]** million (equivalent to approximately RMB**[REDACTED]** million), of the **[REDACTED]** will be used to construct our new self-owned production base.
- approximately **[REDACTED]**%, or HK$**[REDACTED]** million (equivalent to approximately RMB**[REDACTED]** million), of the **[REDACTED]** will be used for our product development initiatives, aimed at expanding our product portfolio and enhancing the overall user experience of our products.
- approximately **[REDACTED]**%, or HK$**[REDACTED]** million (equivalent to approximately RMB**[REDACTED]** million) of the **[REDACTED]** will be used to expand our branded business' market presence.
- approximately **[REDACTED]**%, or HK$**[REDACTED]** million (equivalent to approximately RMB**[REDACTED]** million), of the **[REDACTED]** will be used for general working capital and general corporate purposes.

For further details, please refer to the section headed "Future Plans and **[REDACTED]**" in this document.

[REDACTED] STATISTICS

The statistics in the following table are based on the assumptions that (i) the **[REDACTED]** has been completed and **[REDACTED]** H Shares are newly issued pursuant to the **[REDACTED]**; and (ii) the **[REDACTED]** is not exercised:

	Based on an [REDACTED] of HK$[REDACTED]	**Based on an [REDACTED] of HK$[REDACTED]**
Market capitalization of our Shares at **[REDACTED]**	HK$**[REDACTED]** million	HK$**[REDACTED]** million
Unaudited **[REDACTED]** adjusted consolidated net tangible asset	HK$**[REDACTED]** (equivalent to approximately RMB**[REDACTED]**)	HK$**[REDACTED]** (equivalent to approximately RMB**[REDACTED]**)

Notes:

1. The calculation of market capitalization is based on the total number of **[REDACTED]** Shares, being the total of **[REDACTED]** Unlisted Shares, **[REDACTED]** H Shares to be converted from Unlisted Shares and **[REDACTED]** H Shares expected to be **[REDACTED]** immediately upon completion of the **[REDACTED]** assuming the **[REDACTED]** is not exercised.

2. The unaudited **[REDACTED]** adjusted consolidated net tangible asset per Share as of 31 December 2025 is calculated after making the adjustments referred to "Appendix II – Unaudited **[REDACTED]** Financial Information – A. Unaudited **[REDACTED]** Statement of Adjusted Consolidated Net Tangible Assets of the Group Attributable to Owners of the Company".

[REDACTED]

The total **[REDACTED]** borne or to be borne by us are estimated to be approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million) (comprising (i) **[REDACTED]** commission of approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million), and (ii) **[REDACTED]** related expenses of approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million), which consist of fees and expenses of legal advisers and reporting accountants of approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million) and other fees and expenses of approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million)), accounting for approximately **[REDACTED]**% of the **[REDACTED]** of the **[REDACTED]**, based on the **[REDACTED]** of HK$**[REDACTED]** per Share (being the mid-point of the indicative **[REDACTED]**) and assuming that the **[REDACTED]** is not exercised.

We expect that (i) approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million) will be charged to our statements of profit or loss as **[REDACTED]** of which approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million) had been expensed in FY2025 and the remaining amount of approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million) is expected to be expensed subsequent to the Track Record Period; and (ii) approximately RMB**[REDACTED]** million (equivalent to approximately HK$**[REDACTED]** million) will be accounted for as a deduction from equity upon the **[REDACTED]**. **[REDACTED]** in relation to the **[REDACTED]** are non-recurring in nature. The **[REDACTED]** above are the latest practicable estimate for reference only, and the actual amount may differ from this estimate. Our Directors do not expect such **[REDACTED]** to have a material adverse impact on our results of operation for the year ending 31 December 2026.

RECENT DEVELOPMENTS AND NO MATERIAL ADVERSE CHANGE

Since the end of the Track Record Period, we have continued our business development efforts through establishing cooperation with additional online marketplaces. For instance, we began selling on The Home Depot in March 2026.

We have purchased a suitable industrial premises in Foshan, Guangdong Province, the PRC to use as our warehouse to accommodate our expanding business needs. We had entered into a sale and purchase agreement in January 2025 with an Independent Third Party, pursuant to which we agreed to purchase an industrial premises in Foshan, Guangdong Province, the PRC with a consideration of approximately RMB5.0 million, based on the market prices for industrial properties in the proximity and our need for gross floor area. As of the Latest Practicable Date, we had obtained a mortgage loan from a commercial bank in the PRC for RMB4.0 million and we have paid for the consideration in full on 11 February 2026. We are in the process of transferring the ownership title and we aim to complete such transfer procedures by the fourth quarter of 2026.

Our Directors confirm that, as of the date of this document, there has been no material adverse change in our financial and trading positions or prospects since 31 December 2025, being the end date of the periods reported on in the Accountant's Report included in Appendix I to this document.