
SUMMARY

This summary aims to give you an overview of the information contained in this document. As it is a summary, it does not contain all the information that may be important to you and is qualified in its entirety by and should be in conjunction with, the full text of this document. You should read the entire document before you decide to [REDACTED] in the [REDACTED]. There are risks associated with any [REDACTED]. Some of the particular risks in [REDACTED] in the [REDACTED] are set out in the section headed “Risk Factors.” You should read that section carefully before you decide to [REDACTED] in the [REDACTED].

OVERVIEW

We are a specialized provider of intelligent information security solutions in China. According to Frost & Sullivan, in terms of revenue in 2025, we ranked first among China’s specialized security vendors in providing data security platforms, with a market share of 9.7%, seventh among China’s specialized security vendors in providing data security, with a market share of 3.8% and thirteenth among China’s specialized security vendors in providing information security, with a market share of 1.8%. We are also an early participant in applying big data analytics and artificial intelligence (“AI”) technologies across the information security domain in China, with a focus on data security, cybersecurity and emerging security fields. Our security solutions can be tailored to address the needs of customers across telecommunications, energy and power as well as government and public entities.

During the Track Record Period, we generated our revenue primarily from data security and cybersecurity solutions. Within these two key categories, we provided three types of solutions, namely (i) platforms; (ii) standardized software; and (iii) specialized services. We also provided other solutions that are tailored to our customers’ needs.

- **Data security solutions:** Our data security solutions assist organizations to protect their information at every stage of how the data is collected, stored, transmitted, used and shared, in order to prevent avoidable threats such as data theft or attacks from multiple directions. Key features of our data security solutions include static and dynamic data masking to hide sensitive information when necessary, behavior analytics to detect unusual activity, watermarking and tracing to track improper use or distribution and API monitoring to ensure applications access data safely. In 2023, 2024 and 2025, the revenue that we generated from our data security solutions was RMB219.5 million, RMB281.8 million and RMB297.2 million, representing 42.5%, 42.8% and 42.0% of our total revenue, respectively.
- **Cybersecurity solutions:** Our cybersecurity solutions help protect our customers’ systems. Our cybersecurity solutions bring together our own technologies, platforms, software, along with standard security services, all working together in a layered defense structure. They can map a customer’s digital assets and uses outside threat information to spot weaknesses and predict where attacks might occur. In 2023, 2024 and 2025, the revenue that we generated from our cybersecurity solutions was RMB254.1 million, RMB328.4 million and RMB339.7 million, representing 49.3%, 49.8%, and 48.0% of our total revenue, respectively.

SUMMARY

- Other solutions:** In addition to our data security and cybersecurity solutions, we also tailor for our customers integrated solutions by integrating proprietary and third-party hardware, software and services into a unified, multi-layered and dynamically coordinated security framework that meets our customers’ comprehensive requirements in data security governance, threat protection, risk management and regulatory compliance. The core value proposition of our integrated solutions lies in breaking down the operational silos of standalone security products and achieving global optimization and intelligent linkage of security capabilities through technology integration, service convergence and ecosystem collaboration. In 2023, 2024 and 2025, the revenue that we generated from our other solutions was RMB42.5 million, RMB48.9 million and RMB70.8 million, representing 8.2%, 7.4% and 10.0% of our total revenue, respectively.

The following table sets forth a breakdown of revenue generated by our solutions for the years indicated:

	Year ended December 31,					
	2023		2024		2025	
	(RMB'000)	(%)	(RMB'000)	(%)	(RMB'000)	(%)
Data security solutions						
– Platforms	84,242	16.3	127,325	19.4	148,520	21.0
– Standardized software	62,165	12.0	46,321	7.0	31,522	4.5
– Specialized services	73,129	14.2	108,170	16.4	117,172	16.5
Subtotal	219,536	42.5	281,816	42.8	297,214	42.0
Cybersecurity solutions						
– Platforms	45,513	8.8	88,195	13.4	90,597	12.8
– Standardized software	25,165	4.9	44,263	6.7	36,911	5.2
– Specialized services	183,441	35.6	195,933	29.7	212,175	30.0
Subtotal	254,119	49.3	328,391	49.8	339,683	48.0
Other solutions	42,544	8.2	48,929	7.4	70,758	10.0
Total	516,199	100.0	659,136	100.0	707,655	100.0

SUMMARY

The following table sets forth a summary of our gross profit and gross profit margin by the types of solutions for the years indicated:

	Year ended December 31,					
	2023		2024		2025	
	Gross profit	Gross profit margin	Gross profit	Gross profit margin	Gross profit	Gross profit margin
	(RMB'000)	(%)	(RMB'000)	(%)	(RMB'000)	(%)
Data security solutions						
– Platforms	29,803	35.4	55,680	43.7	65,068	43.8
– Standardized software	28,414	45.7	25,021	54.0	16,674	52.9
– Specialized services	22,687	31.0	41,527	38.4	44,015	37.6
Subtotal	80,904	36.9	122,228	43.4	125,757	42.3
Cybersecurity solutions						
– Platforms	25,263	55.5	43,790	49.7	44,892	49.6
– Standardized software	13,287	52.8	29,549	66.8	22,491	60.9
– Specialized services	63,270	34.5	68,742	35.1	67,472	31.8
Subtotal	101,820	40.1	142,081	43.3	134,855	39.7
Other solutions	10,796	25.4	(34,031)	(69.6)	40,970	57.9
Total	193,520	37.5	230,278	34.9	301,582	42.6

TECHNOLOGY AND R&D

Our technology framework is built on four connected foundations: big data processing, offense and defense innovation, data security assurance and AI. These foundations connect through APIs and a shared data system so that our solutions can sense threats, analyze them and respond automatically. Techniques such as watermarking, high-performance auditing and intelligent tracing help us track data safely, protect it across its full lifecycle and handle risks automatically. Our AI models, including large models, are trained specifically for security, identify anomalies, stop fraud, trace phishing attempts and detect malicious activity from many angles. Together, these four foundations can create a continuous loop of detection, decision and response that strengthens resilience, reduces cost and helps protect customers in a wide variety of environments.

We also believe that R&D and innovation are central to our long-term strategy. Our core technologies are developed in-house. As of December 31, 2025, our R&D team consisted of 186 members who were based in our Shanghai, Beijing, Wuhan, Hefei, Zhengzhou and Chengdu offices. In 2023, 2024 and 2025, our R&D expenses represented 23.2%, 15.2% and 14.4% of our total revenue, respectively. Our R&D system has received third-party recognition. We obtained CMMI Version 3.0 Maturity Level 5 and we have been recognized as a National-level Specialized, Sophisticated, Distinctive and Innovative “Little Giant” Enterprise by the Ministry

SUMMARY

of Industry and Information Technology (“MIIT”). As of December 31, 2025, we had secured 145 granted patents, including 141 invention patents, and obtained 202 software copyrights, demonstrating our strong focus on creating and protecting our own innovations.

CUSTOMERS AND SUPPLIERS

During the Track Record Period, our customers were primarily telecommunications network operators in China. In 2023, 2024 and 2025, the revenue that we generated from our five largest customers in each year during the Track Record Period amounted to RMB321.0 million, RMB451.1 million and RMB496.3 million, representing 62.2%, 68.4% and 70.1% of our total revenue, respectively. During the Track Record Period, our suppliers were primarily outsourced service providers. In 2023, 2024 and 2025, purchases from our five largest suppliers in each year during the Track Record Period amounted to RMB46.3 million, RMB85.5 million and RMB88.1 million, representing 18.5%, 31.0%, 33.2% of our total purchases, respectively.

MARKET OPPORTUNITIES AND COMPETITIVE LANDSCAPE

According to Frost & Sullivan, China continues to strengthen capabilities in cybersecurity, data security, AI and related fields. China’s information security market increased from RMB73.2 billion in 2021 to RMB105.7 billion in 2025 with a CAGR of 9.6%, and is expected to grow to RMB172.7 billion by 2030 with a CAGR of 10.6%. The data security market grew from RMB18.6 billion in 2021 to RMB29.0 billion in 2025 with a CAGR of 11.7%, and is forecast to reach RMB50.9 billion in 2030 with a CAGR of 12.1%. The cybersecurity market increased from RMB54.6 billion in 2021 to RMB76.7 billion in 2025 with a CAGR of 8.9%, and is projected to grow to RMB121.9 billion by 2030 with a CAGR of 10.0%.

According to Frost & Sullivan, in terms of revenue, in 2025, we ranked first among China’s specialized security vendors in providing data security platform with a market share of 9.7%, seventh among China’s specialized security vendors in providing data security with a market share of 3.8% and thirteenth among China’s specialized security vendors in providing information security with a market share of 1.8%.

OUR COMPETITIVE STRENGTHS AND FUTURE STRATEGIES

Our achievements to date and the foundation for our future growth are driven by several competitive advantages, including (i) we are one of China’s leading specialized vendors of data security platforms; (ii) our technology framework can provide a durable foundation for continuous innovation and quality delivery; (iii) we possess R&D capabilities that can support scalability and reuse of technologies; (iv) we operate within a high-barrier customer ecosystem anchored by major enterprises and public institutions; and (v) we are led by an experienced and industry recognized management team.

We are committed to preserving our status in the market and to fostering our financial and operational expansion. To this end, we plan to (i) strengthen our market position in the data security sector; (ii) advance core technologies and capture new opportunities through foundational R&D; (iii) expand our customer coverage and international presence; (iv) attract, develop and retain core talent to build a stable and diverse talent system; and (v) pursue strategic acquisitions that support long term competitiveness.

SUMMARY

SUMMARY OF HISTORICAL FINANCIAL INFORMATION

The following table sets forth a summary of our results of operations:

	Year ended December 31,					
	2023		2024		2025	
	(RMB'000)	(%)	(RMB'000)	(%)	(RMB'000)	(%)
Revenue	516,199	100.0	659,136	100.0	707,655	100.0
Cost of sales	(322,679)	(62.5)	(428,858)	(65.1)	(406,073)	(57.4)
Gross profit	193,520	37.5	230,278	34.9	301,582	42.6
Other income and gains	26,946	5.2	12,090	1.8	15,737	2.2
Selling and marketing expenses	(139,919)	(27.1)	(141,488)	(21.5)	(108,558)	(15.3)
Administrative expenses	(79,989)	(15.5)	(80,516)	(12.2)	(71,576)	(10.1)
R&D expenses	(119,922)	(23.2)	(100,146)	(15.2)	(101,890)	(14.4)
Impairment losses on financial and contract assets, net	(1,675)	(0.3)	(7,296)	(1.1)	(9,417)	(1.3)
Other expenses	(1,872)	(0.4)	(2,861)	(0.4)	(1,550)	(0.2)
Finance costs	(2,542)	(0.5)	(3,804)	(0.6)	(4,175)	(0.6)
(Loss)/profit before tax	(125,453)	(24.3)	(93,743)	(14.2)	20,153	2.8
Income tax expense	–	–	–	–	–	–
(Loss)/profit for the year	(125,453)	(24.3)	(93,743)	(14.2)	20,153	2.8

See “Financial Information—Results of Operations.”

The following table sets forth a summary of our financial position:

	As of December 31,		
	2023	2024	2025
	(RMB'000)	(RMB'000)	(RMB'000)
Non-current assets	80,864	25,866	24,472
Current assets	632,513	673,489	682,008
Total assets	713,377	699,355	706,480
Non-current liabilities	19,104	8,422	7,125
Current liabilities	518,790	605,708	592,198
Total liabilities	537,894	614,130	599,323
Net current assets	113,723	67,781	89,810
Net assets	175,483	85,225	107,157

See “Financial Information—Discussion of Selected Items from our Consolidated Statements of Financial Position.”

SUMMARY

The following table sets forth a summary of our cash flows:

	Year ended December 31,		
	2023	2024	2025
	(RMB'000)	(RMB'000)	(RMB'000)
Net cash flows (used in)/ from operating activities	(162,137)	(130,636)	32
Net cash flows (used in)/ from investing activities	(124,536)	121,909	57,265
Net cash flows (used in)/ from financing activities	(3,702)	28,887	7,129
Cash and cash equivalents at beginning of year	361,607	71,232	91,392
Cash and cash equivalents at end of year	71,232	91,392	155,818

See “Financial Information—Liquidity and Capital Resources.”

The following table sets forth a summary of our key financial ratios:

	As of/For the year ended December 31,		
	2023	2024	2025
Gross profit margin (%)	37.5	34.9	42.6
Net (loss)/profit margin (%)	(24.3)	(14.2)	2.8
Adjusted net (loss)/profit margin (non-IFRS measure) (%)	(23.9)	(13.7)	4.0
Current ratio ⁽¹⁾	1.2	1.1	1.2

Note:

(1) Current ratio is calculated by dividing our Group’s total current assets by its total current liabilities.

See “Financial Information—Key Financial Ratios.”

SUMMARY OF RISK FACTORS

Our business and the [REDACTED] involve certain risks as set out in the section headed “Risk Factors.” Some of the major risks we face include: (i) the industry in which we operate is highly competitive. If we fail to compete successfully with our existing or potential competitors, our business, results of operations and financial condition may be materially and adversely affected; (ii) if we are unable to develop and introduce new solutions that can adapt to changing market demand and customer needs in a timely manner, our future business, results of operations, financial condition and competitive position would be materially and adversely affected; (iii) leakage of our proprietary technologies, confidential information or business secrets could materially and adversely affect our competitive position, business and results of operations; (iv) our ability to maintain technological leadership depends on successful R&D, which is inherently uncertain and costly; and (v) our historical financial performance may not be indicative of future performance. You should read that section in its entirety carefully before you decide to [REDACTED] in our Shares.

SUMMARY

RECENT DEVELOPMENT

With the rapid development of AI technologies, we are expanding our business to provide AI security solutions to customers beyond the telecommunication, automobile as well as power and energy industries. As of the Latest Practical Date, we had entered into an agreement for our AI security solution with a customer that specializes in the provision of AI-driven marketing cloud services to enterprises. We were also exploring business opportunities and were in the process of agreement negotiation with five potential customers for our AI security services.

NO MATERIAL ADVERSE CHANGE

Our Directors confirm that, as of the Latest Practicable Date, there had been no material adverse change in our business, financial condition and results of operations since December 31, 2025, which is the end date of the years reported on in the Accountants’ Report as set out in Appendix I to this document and there is no event since December 31, 2025 that would materially affect the information in the Accountants’ Report as set out in Appendix I to this document.

[REDACTED]

[REDACTED] represent professional fees, [REDACTED] and other fees incurred in connection with the [REDACTED]. Assuming the [REDACTED] is not exercised and based on the [REDACTED] of HK\$[REDACTED] per [REDACTED], being the mid-point of the indicative [REDACTED] for the [REDACTED], [REDACTED] to be borne by our Company are estimated to be HK\$[REDACTED], comprising: (i) [REDACTED] related expense of HK\$[REDACTED]; (ii) fees and expenses of legal advisers and accountants of HK\$[REDACTED]; and (iii) other fees and expenses of HK\$[REDACTED]. Amongst the [REDACTED], HK\$[REDACTED] was charged or is expected to be charged to our consolidated statements of profit or loss and HK\$[REDACTED] is expected to be deducted from equity upon the completion of the [REDACTED]. The [REDACTED] are expected to represent approximately [REDACTED]% of the gross [REDACTED] of the [REDACTED]. The [REDACTED] above are the latest practicable estimate for reference only and the actual amount may differ from this estimate.

USE OF [REDACTED]

We estimate that the [REDACTED] of the [REDACTED], after deducting the estimated [REDACTED] and other fees and expenses payable by us in connection with the [REDACTED], will be approximately HK\$[REDACTED], at the [REDACTED] of HK\$[REDACTED] per Share (assuming that the [REDACTED] is not exercised). We currently intend to use the [REDACTED] from the [REDACTED] for the purposes and in the amounts as follows: (i) [REDACTED]% of the [REDACTED], or HK\$[REDACTED], will be used to strengthen our R&D efforts so that we can further improve and expand our range of products; (ii) [REDACTED]% of the [REDACTED], or HK\$[REDACTED], will be used to expand our sales network and enhance our marketing efforts both in China and overseas; (iii) [REDACTED]% of the [REDACTED], or HK\$[REDACTED], will be used for strategic cooperation and selective mergers and acquisitions involving businesses and technologies that complement our core strengths; and (iv) [REDACTED]% of the [REDACTED], or HK\$[REDACTED], will be used for working capital and other general corporate purposes.

SUMMARY

[REDACTED] STATISTICS

	Based on an [REDACTED] of HK\$[REDACTED] per H Share	Based on an [REDACTED] of HK\$[REDACTED] per H Share
[REDACTED] of our Shares upon completion of the [REDACTED] ⁽¹⁾	HKD[REDACTED]	HKD[REDACTED]
Unaudited [REDACTED] adjusted consolidated net tangible assets per Share ⁽²⁾	HKD[REDACTED]	HKD[REDACTED]

Notes:

- (1) The calculation of [REDACTED] of our H Shares is based on the assumption that [REDACTED] H Shares expected to be in issue immediately upon completion of the [REDACTED] and the Conversion of [REDACTED] into H Shares, assuming the [REDACTED] is not exercised.
- (2) The unaudited [REDACTED] adjusted consolidated net tangible assets per Share is calculated on the basis that [REDACTED] Shares were in issue and after making the adjustments referred to in the section headed “Appendix II—Unaudited [REDACTED] Financial Information.”

DIVIDEND

Subject to our constitutional documents and the Company Law, we may declare dividends by way of cash dividends, stock dividends, or a combination of cash and stock dividends. There is no guarantee, representation or indication that our Directors must or will recommend and that we must or will declare and pay dividends at all. The dividend distribution record in the past may not be used as a reference or basis to determine the level of dividends that may be declared or paid by us in the future. During the Track Record Period, we did not declare or pay any dividends to our Shareholders.

OUR CONTROLLING SHAREHOLDERS

Immediately following the completion of the [REDACTED] (assuming the [REDACTED] is not exercised), Mr. Hu and Mr. Zhang will directly control approximately [REDACTED]% and [REDACTED]% of the voting rights of our Company, respectively. Mr. Hu is the general partner of Shanghai Zhixian and he and Mr. Zhang holds 43.07% and 37.12% of Shanghai Zhixian’s partnership interest and they are deemed to be interest in [REDACTED]% of the voting rights of our Company held by Shanghai Zhixian. Mr. Hu and Mr. Zhang also entered into the Acting-in-Concert Agreement pursuant to which they have confirmed that they have been and will continue to be parties acting in concert in relation to voting for corporate matters of our Group. Mr. Hu and Mr. Zhang, together with Shanghai Zhixian, will be our Controlling Shareholders upon completion of the [REDACTED]. See “Relationship with Our Controlling Shareholders.”

[REDACTED] INVESTORS

Throughout the development of our Company, we received multiple rounds of [REDACTED] Investments and the total funds raised from the [REDACTED] Investments was approximately RMB1.02 billion. Pursuant to applicable PRC laws, the [REDACTED] Investors shall not dispose of any H Shares held by them within 12 months following the [REDACTED]. See “History, Development and Corporate Structure—[REDACTED] Investment.”