

FUTURE PLANS AND USE OF [REDACTED]

FUTURE PLANS

See “Business — Strategies” of this document for a detailed description of our future plans.

USE OF [REDACTED]

We estimate that we will receive net [REDACTED] from the [REDACTED] of approximately HK\$[REDACTED] million (assuming an [REDACTED] of HK\$[REDACTED] per Share, being the midpoint of the indicative [REDACTED]), after deducting the [REDACTED] fees and expenses payable by us in the [REDACTED] and assuming the [REDACTED] is not exercised. The following table sets forth the implementation timeframe for each expansion plan, together with a breakdown of the net [REDACTED] from the [REDACTED] allocated to each purpose.

	Year ended December 31,					%	Estimated Completion Time
	2026	2027	2028	2029	Total		
	<i>HK\$ million</i>						
Enhancement of the production capacity . . .	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	December 31, 2029
R&D of various products and solutions	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	December 31, 2029
Expansion of our global market presence and the enhancement of our service network	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	December 31, 2029
Working capital and general corporate purposes	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	—
Total	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	

We currently intend to apply such net [REDACTED] for the purposes and in the amounts set forth below, subject to changes in light of our evolving business needs and changing market conditions:

- Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], is expected to be used for the enhancement of our production capacity for our high-end mining equipment and forklifts, and the intelligent upgrading of our existing manufacturing facilities for aerial work platforms. To meet future business growth and capacity requirements, we plan to (i) construct manufacturing facilities for high-end mining equipment, with a designed production capacity of approximately 3,600 units; (ii) establish production lines for forklifts, with a designed production capacity of 15,000 units; and (iii) upgrade production lines for aerial work platforms. At the same time, we will upgrade our existing manufacturing facilities by automating production processes and digitalizing resource and operations management. Such plan is expected to incur capital expenditures of approximately [REDACTED], [REDACTED], [REDACTED] and [REDACTED] in 2026, 2027, 2028 and 2029, respectively. To the extent that the total capital expenditure required for any expansion plan exceeds the amount of net proceeds allocated, the shortfall is expected to be funded by our own cash resources, and/or external financing. In particular:
 - (i) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], will be used for the construction of high-end mining equipment manufacturing facilities, including (i) the

FUTURE PLANS AND USE OF [REDACTED]

establishment of one workshop to produce high-end components for production of high-end mining equipment. High-end mining equipment refers to large-scale equipment for open-pit mining, including (a) large mining dump trucks with a payload capacity of over 100 tonnes, which are used for high-volume transportation of ore and rock within large coal and metal mines; (b) articulated trucks, featuring high selling price; and (c) ultra-large mining excavators with an operating weight over 100 tonnes. The high-end components are key load-bearing structures, including ultra-large booms and arms, X-frames and welded chassis. They serve as the structural backbone of the equipment and are designed to operate under sustained heavy loads, wear, dust and temperature variations, directly affecting safety, service life and reliability; (ii) investment in two production lines to produce large mining dump trucks, articulated trucks and customized mining equipment; (iii) production line upgrade projects; and (iv) upgrade of supporting logistics and warehousing facilities. Such upgrades primarily enable mixed-model and multi-platform production, allowing the compatibility of production lines to accommodate diesel-powered, hybrid and pure electric products, as well as advanced configurations such as varying battery systems and tonnes level. At the same time, automation is introduced at assembly stages especially for large mining equipment to improve efficiency and consistency. In parallel, we will also deploy data systems to enhance production monitoring, quality traceability and process management. We will introduce digitalized material flow management along production lines, enabling real-time visibility of material status and location. This allows materials to be supplied to assembly lines in a timely manner while reducing intermediate buffers and excess inventory. We will also expand the use of automated logistics and handling equipment such as laser-guided forklifts and towing vehicles, to support automated, point-to-point material delivery between warehouses and production facilities.

For the location selection of our manufacturing facilities in Jinan, we will consider factors including (i) the convenience of material transportation, with site conditions such as flat terrain and stable geology, and location within established industrial parks and away from residential and other sensitive areas, and (ii) the ease of transporting finished goods to customers, supported by proximity to established industrial clusters within a 200-km radius covering steel, casting, forging and machining supply chains.

The following table sets forth the details of the production equipment we intend to procure for our high-end mining equipment and customized mining equipment.

Equipment and machinery	Function	Unit	Illustrative examples
High-end mining equipment			
– Welding robots	Automated welding of components	35	Automated welding robotic workstations
– Assembly fixtures . .	Positioning and support during assembly and welding	118	Assembly jigs and positioners
– Related ancillary equipment	Supporting production operations, environmental protection and quality assurance	35	Shot blasting machines, spray booths, quality inspection equipment
– Cutting equipment . .	Cutting and processing of metal components	4	Large laser cutting machines
– Heat treatment equipment	Heat treatment to improve material strength and durability	1	Heat treatment annealing furnace

FUTURE PLANS AND USE OF [REDACTED]

Equipment and machinery	Function	Unit	Illustrative examples
Customized mining equipment			
– Assembly line equipment for mass production . .	Automatic takt-based production flow	81	Production and assembly line, such as pallet transfer trolleys, reducers and control systems and ground tracks
– Lifting equipment for handling large components	Installation of large components	59	Overhead travelling cranes and gantry cranes
– Press-fitting equipment	Press-fit assembly of key components	6	Steering knuckle arm press-fitting tooling
– Assembly support equipment	Supporting safe and efficient assembly operations	21	Assembly line access ladder

- (ii) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], will be used for (i) construction and expansion of a production line for new energy forklifts; and (ii) upgrade of a production line for aerial work platforms.

We will procure production equipment, improve supply chain system, and upgrade intelligent and digital intelligent transformation to further boost our manufacturing capabilities for forklifts and aerial work platforms. We also plan to build a high-end new energy forklift production line for battery electric forklifts, covering critical part welding, coating and series assembly and commissioning, and upgrade logistics, warehousing and supply chain. The following table sets forth the details of the production equipment we intend to procure for aerial work platforms and forklifts.

Equipment and machinery	Function	Unit	Illustrative examples
– Welding equipment .	Supporting automated component welding	45	Welding robots
– Large component handling and lifting equipment .	Lifting and handling of heavy and oversized components during production	38	Overhead crane, rail-guided vehicle and welding positioner
– Assembly line equipment	Positioning and support during assembly	13	Torque tightening machines, filling machines and machine canopies
– Testing equipment . .	Conducting functional, performance and safety testing of finished products prior to delivery.	7	Brake test bench, axle load testing machine, mast test bench
– Press-fitting equipment	Press-fit assembly of key components	2	Press-fitting machine

FUTURE PLANS AND USE OF [REDACTED]

- (iii) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], will be used for the upgrade and digitalization of our existing manufacturing facilities in Jinan. We will focus on enhancing flexible manufacturing, automation, precision manufacturing and new energy technology capabilities to further enhance the intelligence, automation, and digitalization of production processes, including assembly, fastening, lifting and component handling, welding, logistics and warehousing, and quality management. In particular, we will develop and upgrade IoT system for production equipment. The IoT system will enable interconnection of the production line equipment, including coordinated production scheduling, automated transmission of process parameters to production equipment, execution of predefined tasks.

In addition, we plan to upgrade our enterprise resource planning (ERP) system and the digitalization of business processes, including enhancing enterprise-level production resource management, reengineering core business interfaces and processes, and upgrading comprehensive digital and intelligent management and operations. Upon the completion of intelligent upgrades and digitalization, our manufacturing facilities are expected to achieve a twofold increase in automation rate, measured by the proportion of total production hours performed using intelligent and digitalized equipment.

- Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], is expected to be used for the R&D of various products and solutions, as well as electrification and intelligence. We plan to invest in R&D upgrades to drive product electrification and digital intelligence, which will strengthen our market position in mining equipment, aerial work platforms and material handling sectors and further expand our product portfolio. Such plan is expected to incur capital expenditures of approximately [REDACTED], [REDACTED] and [REDACTED] in 2027, 2028 and 2029, respectively. To the extent that the total capital expenditure required for any expansion plan exceeds the amount of net [REDACTED] allocated, the shortfall is expected to be funded by our own cash resources, and/or external financing. In particular:
 - (i) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], will be allocated to the development of new products across our full range of new energy mining equipment and the research of key core technologies. Specifically, our efforts will center on the development of strategic mining products such as new energy and ultra-large mining transportation equipment with a payload capacity of over 100 tonnes, and mining excavators with an operating weight of over 100 tonnes. Specifically, we plan to upgrade our testing equipment in order to improve our testing and validation capabilities for new products development. We will also strengthen IoT connectivity and digital management of mining machinery and conduct research on key technologies related to control, safety, braking and reliability, such as ultra-fast charging and thermal management technologies to improve charging efficiency and low-temperature operating performance under extreme working conditions. In particular, we intend to optimize our vehicle software architecture and upgrade our vehicle networking platform. Through this connected vehicle platform, we are able to collect and analyze operational data of our products such as energy consumption, equipment utilization and fault information in real time. Such continuous data feedback from equipment in operation helps us better identify usage patterns, performance issues and customer needs, which in turn supports our R&D activities and strategies.
 - (ii) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], will be allocated to the

FUTURE PLANS AND USE OF [REDACTED]

development of new products across our full range of aerial work platforms and material handling equipment and the research of core technologies. We will further develop automated aerial work robots to replace manual operations in high-altitude environments such as painting, drilling, shipbuilding and railway track work, while advancing AI-related core technologies for aerial work platforms including precision sensing, path planning and sensor systems for complex operating environments. We intend to research on the entire portfolio of forklifts and the core technologies, advancing our electrification, intelligence, digitalization and zero-emission technologies. We will also design specialized models tailored to specific scenarios such as high-temperature environments, cold storage, stone handling, mining and ports. To implement these R&D strategies, we will adopt digital twin and simulation technologies to shorten R&D cycles.

- (iii) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], will be allocated to establishing R&D centers as an integrated R&D platform to meet the diverse needs of customers across different markets. In particular, we plan to construct new energy engineering laboratories for the battery, motor and VCU control system, as well as powertrain, high and low temperature environmental chambers, EMC, thermal management and other key facilities. This investment is essential to the enhancement of our product development capabilities, ensuring the reliability, safety and performance of our new energy products. The selection of R&D center sites requires a controlled and relatively independent environment to ensure technical confidentiality, with R&D activities carried out in enclosed areas that do not affect surrounding production or office operations due to vibration or noise. We will also prioritize first-tier cities in China for the establishment of R&D centers.

We will also plan to invest in advance intelligent manufacturing R&D to launch robotics solutions that can improve task execution in structured processes like assembly and inspection, and enhance collaboration in dynamic environments.

- Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], is expected to be used for the expansion of our global market presence and the enhancement of our service network, with a view to strengthening our market responsiveness and improving the quality of our localized services. Such plan is expected to incur capital expenditures of approximately [REDACTED], [REDACTED], [REDACTED] and [REDACTED] in 2026, 2027, 2028 and 2029, respectively. To the extent that the total capital expenditure required for any expansion plan exceeds the amount of net [REDACTED] allocated, the shortfall is expected to be funded by our own cash resources, and/or external financing. In particular:
 - (i) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], is expected to be used for the expansion and digitalization of our global sales network. This will involve expanding our sales network into regions such as Brazil and Netherlands to enhance brand awareness. We also plan to develop an integrated digital marketing system covering our global network, digitalizing key processes through platforms such as CRM, ERP and intelligent customer service, and leveraging AI and data analytics to provide real-time insights and enhance management and operational efficiency worldwide.

In particular, we plan to (i) expand local teams of our overseas subsidiaries. These local entities serve as operational hubs with customer focus on large mining contractors and major equipment rental companies; (ii) strengthen our local distributor network, such as enhancing the management and performance evaluation of distributors, optimizing the

FUTURE PLANS AND USE OF [REDACTED]

distributor network through a more stringent selection and replacement mechanism; (iii) actively participate in major industry exhibitions and conduct local marketing and customer engagement activities to increase brand visibility and strengthen market presence.

- (ii) Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], is expected to be used for our global service network enhancement. We plan to establish training centers and upgrade warehouses to improve service capabilities and customer satisfaction. In particular, we will focus on providing comprehensive service solutions in key overseas markets, with plans to gradually expand our service network into countries and regions such as Southeast Asia and Africa. We will consider the following factors for the specific location selection: (i) proximity to core customer groups; (ii) logistics accessibility; (iii) political and economic conditions; (iv) operational safety and stability; and (v) regional market demand. In addition, we will generally prioritize locating our service network in capital cities or major economic, logistics and transportation hub cities with large populations and strong market demand, where infrastructure is well developed and logistics networks are efficient to enhance delivery efficiency and market coverage. The training centers will serve as an additional support for customers, providing trainings on the maintenance and operation of our products. Taking Indonesia as an example, the mining equipment market in Asia (except China) and Indonesia is expected to reach around [REDACTED] and [REDACTED] in 2026 with strong growth potential according to Frost & Sullivan. Indonesia is also our key overseas markets with established customer relationships. In addition, Indonesia has convenient access to major transport hubs and is located in close proximity to key mining regions, facilitating efficient customer access and training support deployment.

We also plan to invest in the global operation and maintenance (O&M) projects. As O&M demand rises, investing in global operation and maintenance is essential to meet customer needs and improve efficiency. Our plan will support mining sites in adopting O&M and set industry standards. This will enhance our service offering and strengthen our global competitiveness.

- Approximately HK\$[REDACTED] million, or approximately [REDACTED]% of the net [REDACTED], is expected to be used for working capital and general corporate purposes.

In the event that the [REDACTED] is fixed at the high or low end of the indicative [REDACTED] the net [REDACTED] of the [REDACTED] will increase or decrease by approximately HK\$[REDACTED] million, respectively. If we make an upward or downward [REDACTED] adjustment to set the final [REDACTED] to be above or below the mid-point of the [REDACTED], we will increase or decrease the allocation of the net [REDACTED] to the above purposes on a pro rata basis.

To the extent that the net [REDACTED] from the [REDACTED] are not immediately used for the above purposes and to the extent permitted by the relevant laws and regulations, we will only deposit such net [REDACTED] into short-term interest-bearing accounts at licensed commercial banks and/or other authorized financial institutions (as defined under the Securities and Futures Ordinance or applicable laws and regulations in other jurisdictions) so long as it is deemed to be in the best interests of our Company.

The additional net [REDACTED] that we would receive if the [REDACTED] is exercised in full are currently estimated to be approximately HK\$[REDACTED] million, assuming an [REDACTED] of HK\$[REDACTED] per Share (being the mid-point of the indicative [REDACTED]), which would be applied in the manner and proportions stated above.

We will issue an appropriate announcement if there is any material change to the above proposed use of [REDACTED].