The following is the text of a report set out on pages [I-1] to I-[58], received from the Company's reporting accountants, [Deloitte Touche Tohmatsu], Certified Public Accountants, Hong Kong, for the purpose of incorporation in this document.

ACCOUNTANTS' REPORT ON HISTORICAL FINANCIAL INFORMATION TO THE DIRECTORS OF WUXI AUTOLINK INTELLIGENCE TECH CO., LTD., CHINA INTERNATIONAL CAPITAL CORPORATION HONG KONG SECURITIES LIMITED AND HAITONG INTERNATIONAL CAPITAL LIMITED

Introduction

We report on the historical financial information of Wuxi Autolink Intelligence Tech Co., Ltd. (the "Company") and its subsidiaries (together, the "Group") set out on pages [I-3] to [I-58], which comprises the consolidated statements of financial position of the Group as at December 31, 2023, 2024 and 2025, the statements of financial position of the Company as at December 31, 2023, 2024 and 2025 and the consolidated statements of profit or loss and other comprehensive income, the consolidated statements of changes in equity and the consolidated statements of cash flows of the Group for each of the three years ended December 31, 2025 (the "Track Record Period") and material accounting policy information and other explanatory information (together, the "Historical Financial Information"). The Historical Financial Information set out on pages [I-3] to [I-58] forms an integral part of this report, which has been prepared for inclusion in the document of the Company dated [●] (the "document") in connection with the initial listing of shares of the Company on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

Directors' responsibility for the Historical Financial Information

The directors of the Company (the "Directors") are responsible for the preparation of the Historical Financial Information that gives a true and fair view in accordance with the basis of preparation set out in Note 1.2 to the Historical Financial Information, and for such internal control as the Directors determine is necessary to enable the preparation of the Historical Financial Information that is free from material misstatement, whether due to fraud or error.

Reporting accountants' responsibility

Our responsibility is to express an opinion on the Historical Financial Information and to report our opinion to you. We conducted our work in accordance with Hong Kong Standard on Investment Circular Reporting Engagements 200 "Accountants' Reports on Historical Financial Information in Investment Circulars" issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"). This standard requires that we comply with ethical standards and plan and perform our work to obtain reasonable assurance about whether the Historical Financial Information is free from material misstatement.

Our work involved performing procedures to obtain evidence about the amounts and disclosures in the Historical Financial Information. The procedures selected depend on the reporting accountants' judgement, including the assessment of risks of material misstatement of the Historical Financial Information, whether due to fraud or error. In making those risk assessments, the reporting accountants consider internal control relevant to the entity's preparation of the Historical Financial Information that gives a true and fair view in accordance with the basis of preparation set out in Note 1.2 to the Historical Financial Information in order to design procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Our work also included evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the Historical Financial Information.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Opinion

In our opinion, the Historical Financial Information gives, for the purposes of the accountants' report, a true and fair view of the Group's financial position as at December 31, 2023, 2024 and 2025, of the Company's financial position as at December 31, 2023, 2024 and 2025, and of the Group's financial performance and cash flows for the Track Record Period in accordance with the basis of preparation set out in Note 1.2 to the Historical Financial Information.

Report on matters under the Rules Governing the Listing of Securities on the Stock Exchange and the Companies (Winding Up and Miscellaneous Provisions) Ordinance

Adjustments

In preparing the Historical Financial Information, no adjustments to the Underlying Financial Statements as defined on page [I-3] have been made.

Dividends

We refer to Note 14 to the Historical Financial Information which states that no dividend was declared or paid by the Company in respect of the Track Record Period.

[Deloitte Touche Tohmatsu]
Certified Public Accountants
Hong Kong
[Date]

HISTORICAL FINANCIAL INFORMATION OF THE GROUP

Preparation of Historical Financial Information

Set out below is the Historical Financial Information which forms an integral part of this accountants' report.

The consolidated financial statements of the Group for the Track Record Period, on which the Historical Financial Information is based, have been prepared in accordance with the accounting policies which conform with IFRS Accounting Standards issued by International Accounting Standards Board (the "IASB") and were audited by us in accordance with International Standards on Auditing issued by the International Auditing and Assurance Standards Board ("Underlying Financial Statements").

The Historical Financial Information is presented in Renminbi ("RMB") and all values are rounded to the nearest thousand (RMB'000) except when otherwise indicated.

CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Notes	For the year ended December 31, 2023	2024	2025
		RMB'000	*RMB'000*	*RMB'000*
Revenue	*5*	2,297,665	2,655,571	2,065,266
Cost of revenue		(1,894,526)	(2,225,957)	(1,746,172)
Gross profit		403,139	429,614	319,094
Other income	*6*	48,199	37,578	48,151
Other gains and losses	*7*	(93)	5,511	3,218
Impairment losses under expected credit loss model, net of reversal	*8*	(13,050)	(18,189)	12,404
Selling and marketing expenses		(31,798)	(51,709)	(55,552)
Administrative expenses		(77,464)	(94,979)	(93,446)
Research and development expenses		(406,584)	(367,664)	(336,857)
Changes in fair value of paid-in capital with preferred rights		(92,379)	(157,817)	(428,952)
Share of results of associates		–	(2,530)	(3,061)
Finance costs	*9*	(31,167)	(32,954)	(23,835)
[**REDACTED**] expense		[REDACTED]	[REDACTED]	[REDACTED]
Loss before tax		(201,197)	(253,139)	(575,709)
Income tax expense	*10*	–	–	–
Loss for the year attributable to owners of the Company	*11*	(201,197)	(253,139)	(575,709)
Other comprehensive expense				
Items that may be reclassified subsequently to profit or loss:				
Exchange differences arising on translation of foreign operations		–	–	(30)
Total comprehensive expense for the year attributable to owners of the Company		(201,197)	(253,139)	(575,739)
Loss per share				
Basic and diluted (RMB)	*15*	(1.99)	(2.48)	(3.72)

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

		As at December 31,		
	Notes	2023	2024	2025
		RMB'000	*RMB'000*	*RMB'000*
Non-current Assets				
Property, plant and equipment	*16*	137,242	155,570	158,470
Right-of-use assets	*17*	10,320	7,905	15,579
Intangible assets	*18*	16,237	20,512	88,253
Interest in associates		–	12,470	9,409
Restricted cash	*25*	–	–	210,000
Prepayments, deposits and other receivables	*24*	8,874	66,314	70,374
		172,673	262,771	552,085
Current Assets				
Inventories	*19*	315,907	110,753	254,024
Trade receivables	*20*	1,158,588	1,153,489	782,800
Notes receivables	*22*	424,232	785,378	285,472
Contract costs	*23*	64,839	4,644	46,025
Prepayments, deposits and other receivables	*24*	13,488	27,852	120,415
Financial assets at fair value through profit or loss ("FVTPL")	*26*	–	–	75,001
Amounts due from related parties	*42*	1,217	11,269	12,431
Restricted cash	*25*	33,316	111,251	12
Cash and cash equivalents	*25*	75,654	185,454	320,435
		2,087,241	2,390,090	1,896,615
Current Liabilities				
Trade and notes payables	*27*	237,494	208,398	890,620
Accrued expenses and other payables	*28*	165,399	162,990	203,449
Amounts due to related parties	*42*	1,443,275	1,219,563	10,330
Lease liabilities	*29*	2,136	2,696	3,361
Borrowings	*30*	911,014	1,298,264	949,897
Contract liabilities	*31*	794	3	197
		2,760,112	2,891,914	2,057,854
Net Current Liabilities		(672,871)	(501,824)	(161,239)
Total Assets less Current Liabilities		(500,198)	(239,053)	390,846
Non-current Liabilities				
Borrowings	*30*	69,208	–	200,000
Lease liabilities	*29*	4,274	2,092	8,778
Paid-in capital with preferred rights	*32*	1,099,021	1,684,695	–
		1,172,503	1,686,787	208,778
Net (Liabilities) Assets		(1,672,701)	(1,925,840)	182,068
EQUITY				
Share capital	*33*	–	–	33,637
Paid-in capital	*33*	25,478	29,442	–
Reserves	*34*	(1,698,179)	(1,955,282)	148,431
Total (Deficits) Equity		(1,672,701)	(1,925,840)	182,068

STATEMENTS OF FINANCIAL POSITION OF THE COMPANY

	Notes	As at December 31,		
		2023	2024	2025
		RMB'000	*RMB'000*	*RMB'000*
Non-current Assets				
Property, plant and equipment	*16*	116,744	135,034	139,606
Right-of-use assets	*17*	790	321	9,940
Intangible assets	*18*	16,237	20,512	88,253
Interest in associates		–	12,470	9,409
Investment in subsidiaries	*43*	32,589	120,089	121,957
Restricted cash	*25*	–	–	210,000
Prepayment deposits and other receivables	*24*	7,959	65,404	69,446
		174,319	353,830	648,611
Current Assets				
Inventories	*19*	315,907	110,753	254,024
Trade receivables	*20*	1,158,588	1,153,489	782,800
Notes receivables	*22*	424,232	785,378	285,472
Contract Costs	*23*	64,839	4,644	46,025
Prepayments, deposits and other receivables	*24*	12,323	27,029	118,925
Financial assets at fair value through profit or loss	*26*	–	–	75,001
Amounts due from related parties	*42*	1,217	10,690	12,431
Amounts due from subsidiaries	*42*	155,890	120,003	166,689
Restricted Cash	*25*	33,316	111,251	12
Cash and cash equivalents	*25*	73,490	179,876	309,338
		2,239,802	2,503,113	2,050,717
Current Liabilities				
Trade and notes payables	*27*	237,235	206,540	889,340
Accrued expenses and other payables	*28*	138,145	136,195	152,842
Amounts due to related parties	*42*	1,443,124	1,218,962	10,330
Amounts due to subsidiaries	*42*	892	180,373	88,128
Lease liabilities	*29*	777	327	1,163
Borrowings	*30*	911,014	1,198,264	949,897
Contract liabilities	*31*	794	3	197
		2,731,981	2,940,664	2,091,897
Net Current Liabilities		(492,179)	(437,551)	(41,180)
Total Assets less Current Liabilities		(317,860)	(83,721)	607,431
Non-current Liabilities				
Borrowings	*30*	69,208	–	200,000
Lease liabilities	*29*	56	–	8,778
Paid-in capital with preferred rights	*32*	1,099,021	1,684,695	–
		1,168,285	1,684,695	208,778
Net (Liabilities) Assets		(1,486,145)	(1,768,416)	398,653
EQUITY				
Share capital	*33*	–	–	33,637
Paid-in capital	*33*	25,478	29,442	–
Reserves	*34*	(1,511,623)	(1,797,858)	365,016
Total (Deficits) Equity		(1,486,145)	(1,768,416)	398,653

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

	Attributable to owners of the Company						
	Share capital	**Paid-in capital**	**Share premium**	**Other reserve**	**Translation reserve**	**Accumulated deficit**	**Total**
	RMB'000 (Note 33)	*RMB'000 (Note 33)*	*RMB'000 (Note 34)*	*RMB'000 (Note 34)*	*RMB'000*	*RMB'000*	*RMB'000*
As at January 1, 2023	–	23,263	–	(19,395)	–	(1,477,049)	(1,473,181)
Issuance of paid-in capital *(Note 33)*	–	1,677	–	–	–	–	1,677
Issue of new paid-in capital with preferred rights	–	538	52,462	–	–	–	53,000
Recognition of paid-in capital with preferred rights *(Note 32)*	–	–	(52,462)	(538)	–	–	(53,000)
Loss for the year	–	–	–	–	–	(201,197)	(201,197)
As at December 31, 2023	–	25,478	–	(19,933)	–	(1,678,246)	(1,672,701)
Issue of new paid-in capital with preferred rights	–	3,964	423,893	–	–	–	427,857
Recognition of paid-in capital with preferred rights *(Note 32)*	–	–	(423,893)	(3,964)	–	–	(427,857)
Loss for the year	–	–	–	–	–	(253,139)	(253,139)
As at December 31, 2024	–	29,442	–	(23,897)	–	(1,931,385)	(1,925,840)
Loss for the year	–	–	–	–	–	(575,709)	(575,709)
Other comprehensive expense for the year	–	–	–	–	(30)	–	(30)
Total comprehensive expense for the year	–	–	–	–	(30)	(575,709)	(575,739)
Conversion into a joint stock company *(Note 33)*	29,442	(29,442)	–	–	–	–	–
Derecognition of paid-in capital with preferred rights *(Note 32)*	–	–	2,089,750	23,897	–	–	2,113,647
Issue of shares *(Note 33)*	4,195	–	565,805	–	–	–	570,000
As at December 31, 2025	33,637	–	2,655,555	–	(30)	(2,507,094)	182,068

Note:

At each balance sheet date, the amount of other reserve represent paid-in capital with preferred rights recognized as financial liabilities.

CONSOLIDATED STATEMENTS OF CASH FLOWS

	For the years ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
OPERATING ACTIVITIES			
Loss before tax	(201,197)	(253,139)	(575,709)
Adjustments for:			
Depreciation of property, plant and equipment	16,164	27,469	27,833
Depreciation of right-of-use assets	2,860	2,734	2,266
Amortization of intangible assets	1,993	2,620	4,467
Write-down on inventories	6,093	2,142	2,076
Impairment losses recognized under expected credit loss model, net of reversal	13,050	18,189	(12,404)
Fair value change of the paid-in capital with preferred rights	92,379	157,817	428,952
Gain from changes in fair value of financial assets at FVTPL	–	(713)	(3,535)
Share of results of associates	–	2,530	3,061
(Gain)/loss on disposal of property, plant and equipment	(54)	(4,904)	146
Finance costs	31,167	32,954	23,835
Operating cash flows before movements in working capital	(37,545)	(12,301)	(99,012)
(Increase)/decrease in trade receivables	(1,011,442)	(232,139)	383,093
Increase in notes receivables	(406,290)	(752,126)	(425,742)
(Increase)/decrease in inventories	(188,633)	205,903	(140,494)
(Increase)/decrease in contract costs	(53,219)	60,195	(41,381)
Decrease/(increase) in prepayments, deposits and other receivables	20,015	(15,755)	(139,663)
Increase in amount due from related parties	(1,152)	(10,052)	(369)
Increase/(decrease) in amount due to related parties	823,740	(223,712)	(1,210,026)
Increase/(decrease) in trade and notes payable	132,929	(29,096)	756,896
Increase/(decrease) in accrued expenses and other payables	47,349	(2,409)	42,985
(Decrease)/increase in contract liabilities	(23,469)	(791)	194
Cash used in operations	(697,717)	(1,012,283)	(873,519)
Interest received	747	1,224	1,366
NET CASH USED IN OPERATING ACTIVITIES	(696,970)	(1,011,059)	(872,153)
INVESTING ACTIVITIES			
Withdrawal of restricted cash	87	32,075	111,251
Placement of restricted cash	(26,132)	(110,010)	(210,012)
Purchase of financial assets at FVTPL	–	(1,342,610)	(5,001,220)
Proceed on disposal of financial assets at FVTPL	–	1,343,323	4,929,754
Purchase of property, plant and equipment	(77,393)	(66,418)	(35,011)
Proceeds from disposal of property, plant and equipment	1,969	5,383	973
Purchase of intangible assets	(7,048)	(6,918)	(32,228)
Prepayments for intangible assets	–	(40,000)	(15,000)
Acquisition of investment in an associate	–	(15,000)	–

	For the years ended December 31,		
	2023	**2024**	**2025**
	RMB'000	*RMB'000*	*RMB'000*
NET CASH USED IN INVESTING ACTIVITIES	(108,517)	(200,175)	(251,493)
FINANCING ACTIVITIES			
Proceeds from borrowings	1,271,180	1,805,336	1,799,893
Repayment of borrowings	(455,742)	(877,251)	(1,082,286)
Proceeds from issuance of paid-in capital	1,676	–	–
Proceeds from issuance of ordinary shares	–	–	570,000
Repayments of lease liabilities	(2,733)	(1,941)	(2,589)
Proceeds from issuance of paid-in capital with preferred rights	53,000	427,857	–
Interest paid	(30,907)	(32,967)	(23,835)
Issue costs paid	–	–	(2,556)
NET CASH FROM FINANCING ACTIVITIES	836,474	1,321,034	1,258,627
NET INCREASE IN CASH AND CASH EQUIVALENTS	30,987	109,800	134,981
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	44,667	75,654	185,454
CASH AND CASH EQUIVALENTS AT END OF THE YEAR	75,654	185,454	320,435

NOTES TO THE HISTORICAL FINANCIAL INFORMATION

1. GENERAL INFORMATION AND BASIS OF PREPARATION OF THE HISTORICAL FINANCIAL INFORMATION

1.1 General Information

The Company was established as a company with limited liability in Wuxi on August 8, 2014, under the Company Law of the People's Republic of China (the "PRC"). On November 18, 2025, the Company was converted into a joint stock company with limited liability under the company law of PRC. The founder of the Company is Mr. Yang Hongze (the "Founder"), who is also the director and chief executive officer of the Company. The address of the registered office and the principal place of business is disclosed in the section headed "Corporate Information" in the document.

The Company and its subsidiaries (the "Group") are principally engaged in the provision of vehicle computing solutions products (as defined in the document) in the PRC.

The Historical Financial Information is presented in RMB, which is also the functional currency of the Company and its subsidiaries in the PRC. The functional currencies of the Company's other oversea subsidiaries are their respective local currencies.

The statutory financial statements of the Company for the years ended December 31, 2023, and 2024 were prepared in accordance with Chinese Accounting Standards for Business Enterprises ("CASBE") issued by the Ministry of Finance of the PRC and were audited by Pan-China Certified Public Accountants LLP, a certified public accountant registered in the PRC. No audited statutory financial statements of the company were available for the year ended December 31, 2025.

1.2 Basis of Preparation of the Historical Financial Information

The Historical Financial Information has been prepared based on the accounting policies which conform with IFRS Accounting Standards. In addition, the Historical Financial Information include applicable disclosures required by the Rules Governing the Listing of Securities on the Stock Exchange of Hong Kong Limited (the "Listing Rules") and by the Hong Kong Companies Ordinance (the "Companies Ordinance").

During the Track Record Period the Group recorded net loss of RMB201,197,000, RMB253,139,000 and RMB575,709,000 for the years ended December 31, 2023, 2024 and 2025, respectively. The net loss primarily arise from the changes in fair value of paid-in capital with preferred rights (the "Paid-in Capital with Preferred Rights"). The net loss without changes in fair value of paid-in capital with preferred rights would be RMB108,818,000, RMB95,322,000 and RMB146,757,000 for the years ended December 31, 2023, 2024 and 2025, respectively. As of December 31, 2025, the Group recorded net current liability of RMB161,239,000. In view of continuing loss and net current liability position, the Group has performed a working capital forecast for the next twelve months from May 29, 2026, taking into account the financial resources available to the Group, including cash and cash equivalents on hand, banking facilities available to the Group, the board of directors of the Company (the "Directors") believe that the Group will have sufficient cash resources to satisfy its future working capital in the next twelve months from May 29, 2026. Based on the judgments of the Directors, the assessment and the period covered have taken into account all relevant information, including any anticipated events or conditions, in assessing the use of the going concern basis in preparing the Historical Financial Information. Accordingly, the Directors consider that it is appropriate that the Historical Financial Information is prepared on a going concern basis.

2. ADOPTION OF NEW AND AMENDMENTS TO IFRS ACCOUNTING STANDARDS

For the purpose of preparing and presenting the Historical Financial Information for the Track Record Period, the Group has consistently applied the accounting policies which conform with IFRS Accounting Standards, which are effective for the accounting period beginning on or January 1, 2025, throughout the Track Record Period.

New and Revised IFRS Accounting Standards in issue but not yet effective

[At the date of this report], the following new and amendments to IFRS Accounting Standards have been issued which are not yet effective:

Amendments to IFRS 10 and IAS 28	*Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*[1]
Amendments to IFRS 9 and IFRS 7	*Amendments to the Classification and Measurement of Financial Instruments*[2]
Amendments to IFRS 9 and IFRS 7	*Contracts Referencing Nature-dependent Electricity*[2]
Amendments to IFRS Accounting Standards	*Annual Improvements to IFRS Accounting Standards — Volume 112*
IFRS 18	*Presentation and Disclosure in Financial Statements*[3]
Amendments to IAS 21	*Translation to a Hyperinflationary Presentation Currency*[3]

1. Effective for annual periods beginning on or after a date to be determined.

2. Effective for annual periods beginning on or after January 1, 2026.

3. Effective for annual periods beginning on or after January 1, 2027.

Except for the amendments to IFRS Accounting Standards mentioned below, the Directors anticipate that the application of all other amendments to IFRS Accounting Standards will have no material impact on the Group's consolidated financial statements in the foreseeable future.

Impacts on application of IFRS 18 Presentation and Disclosure in Financial Statements

IFRS 18 *Presentation and Disclosure in Financial Statements*, which sets out requirements on presentation and disclosures in financial statements, will replace IAS 1 *Presentation of Financial Statements*. This new IFRS Accounting Standard, while carrying forward many of the requirements in IAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provides disclosures on management-defined performance measures in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some IAS 1 paragraphs have been moved to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors and IFRS 7 *Financial Instruments Disclosures*. Minor amendments to IAS 7 *Statement of Cash Flows* and IAS 33 *Earnings per Share* are also made.

IFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after January 1, 2027, with early application permitted.

The application of the new standard is not expected to have significant impact on the financial performance and position of the Group in terms of recognition and measurement. However, it is expected to affect the structure and presentation of the consolidated statement of profit or loss. Additional disclosures required for the Group's management-defined performance measures will be disclosed in a separate note to the consolidated financial statements. The Group currently presents interest received in operating activities, they will be classified in the investing activities, on the consolidated statement of cash flows.

3. MATERIAL ACCOUNTING POLICY INFORMATION

For the purpose of preparation of the Historical Financial Information, information is considered material if such information is reasonably expected to influence decisions made by primary users.

The Historical Financial Information has been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

3.1 Basis of consolidation

The Historical Financial Information incorporates the financial statements of the Company and its subsidiaries of the Group controlled by the Company. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statements of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

3.2 Investment in subsidiaries

Investment in subsidiaries are stated in the statements of financial position of the Company at cost less identified impairment loss, if any.

3.3 Revenue from contracts with customers

Information about the Group's accounting policies relating to contracts with customers is provided in Note 5.

3.4 Research and development expenses

Expenditure on research activities is recognized as an expense in the period in which it is incurred. When no internally-generated intangible asset can be recognized, development expenditure is recognized in profit or loss in the period in which it is incurred.

3.5 Government grants

Government grants are not recognized until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognized in profit or loss in the period in which they become receivable. Such grants are presented under "other income".

3.6 Employee benefits

Retirement benefit costs

In accordance with the rules and regulations in the PRC, the PRC based employees of the Group participate in various defined contribution retirement benefit plans organized by the relevant municipal and provincial governments in the PRC under which the Group and the PRC based employees are required to make monthly contributions to these plans calculated as a percentage of the employees' salaries. Payments to defined contribution retirement benefit plans are recognized as an expense when employees have rendered service entitling them to the contributions.

The municipal and provincial governments undertake to assume the retirement benefit obligations of all existing and future retired PRC based employees' payable under the plans described above. Other than the monthly contributions, the Group has no further obligation for the payment of retirement and other post-retirement benefits of its employees. The assets of these plans are held separately from those of the Group in independently administrated funds managed by the PRC government.

Short-term employee benefits

Short-term employee benefits are recognized at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognized as an expense unless another IFRS Accounting Standards requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognized for benefits accruing to employees (such as wages and salaries) after deducting any amount already paid.

3.7 Share-based payments

Equity-settled share-based payment transactions

Shares granted to employees

Equity-settled share-based payments to employees are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity. At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognized in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the share-based payments reserve.

3.8 Taxation

Income tax expense represents the sum of current and deferred income tax expense.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from loss before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the combined financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized. Such deferred tax assets and liabilities are not recognized if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and at the time of the transaction does not give rise to equal taxable and deductible temporary differences.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognized to the extent that it is probable that there will be sufficient taxable profits against which to utilize the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realized, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

3.9 Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes. Other than construction in progress as described below, property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any. Buildings in the course of construction for production, supply or administrative purposes are carried at cost, less any recognised impairment loss. Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management, including costs of testing whether the related assets is functioning properly. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation is recognised so as to write off the cost of assets other than properties under construction less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

3.10 Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at costs less accumulated amortisation and any accumulated impairment losses. Amortisation for intangible assets with finite useful lives is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

3.11 Impairment on property, plant and equipment, right-of-use assets, contract costs and intangible assets

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets, intangible assets with finite useful lives and contract costs to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss (if any).

The recoverable amount of property, plant and equipment, right-of-use assets, and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. An impairment loss is recognised immediately in profit or loss.

3.12 Cash and cash equivalents

For the purposes of the consolidated statements of financial position and the consolidated statements of cash flows, cash and cash equivalents consist of:

(a) cash, which comprises of cash on hand; and

(b) cash equivalents, which comprises of short-term (generally with original maturity of three months or less) highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

3.13 Inventories

Inventories are stated at the lower of cost and net realizable value. Cost of inventories are determined on a weighted average method. Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

The amount of any write-down of inventories to net realizable value and all losses of inventories are recognized as an expense in the period the write-down or loss occurs. The amount of any reversal of any write- down of inventories is recognized as a reduction in the amount of inventories recognized as an expense in the period in which the reversal occurs.

3.14 Contract costs

The Group incurs costs to fulfill a contract for vehicle computing solutions. The Group first assesses whether these costs qualify for recognition as an asset in terms of other relevant standards, failing which it recognizes an asset for these costs only if they meet all of the following criteria.

(a) the costs relate directly to a contract or to an anticipated contract that the Group can specifically identify;

(b) the costs generate or enhance resources of the Group that will be used in satisfying (or in continuing to satisfy) performance obligations in the future; and

(c) the costs are expected to be recovered.

The asset is subsequently recognized to profit or loss at a point in time when vehicle computing solutions are accepted by the customers.

3.15 Provision

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognized as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

Provisions for the expected cost of assurance-type warranty obligations under the relevant contracts with customers for sales of vehicle computing solutions products used in cars are recognized at the date of sale of the relevant products, at the Directors' best estimate of the expenditure required to settle the Group's obligation.

3.16 Financial instruments

Financial assets and financial liabilities are recognized when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with IFRS 15 *Revenue from Contracts with Customers*. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss "FVTPL") are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in profit or loss.

The effective interest method is a method of calculating the amortized cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Financial assets

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Investments in wealth management products issued by banks are classified as financial assets at FVTPL as the principal amount and expected returns of these wealth management products are not guaranteed, and the contractual terms does not give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(i) Amortized cost and interest income

Interest income is recognized using the effective interest method for financial assets measured subsequently at amortized cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired.

(ii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortized cost or designated as fair value through other comprehensive income ("FVTOCI") are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognized in profit or loss. The net gain or loss recognized in profit or loss includes any dividend or interest earned on the financial asset and is included in the "other gains and losses" line item.

Impairment of financial assets and other items subject to impairment assessment under IFRS 9

The Group performs impairment assessment under expected credit loss ("ECL") model on financial assets (including trade receivables, notes receivables, deposits and other receivables, amounts due from related parties and subsidiaries, restricted cash, and cash and cash equivalents), which are subject to impairment assessment under IFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant financial instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The Group always recognizes lifetime ECL for trade receivables.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognizes lifetime ECL. The assessment of whether lifetime ECL should be recognized is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 60 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if (i) it has a low risk of default, (ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfill its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of "investment grade" as per globally understood definition.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

(a) significant financial difficulty of the issuer or the borrower;

(b) a breach of contract, such as a default or past due event;

(c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or

(d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganization.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognized in profit or loss.

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights. The Group uses a practical expedient in estimating ECL on trade receivables using a provision matrix taking into consideration historical credit loss experience, adjusted for forward looking information that is available without undue cost or effort.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

The Group measures ECL on a collective basis for portfolios of financial instruments that share similar economic risk characteristics. Lifetime ECL for trade receivables are considered on a collective basis taking into consideration past due information and relevant credit information such as forward- looking macroeconomic information. The Group measures ECL on an individual basis for credit impaired trade receivables.

The grouping is regularly reviewed by the management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortized cost of the financial asset.

The Group recognizes an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables, and notes receivables where the corresponding adjustment is recognized through a loss allowance account.

Derecognition of financial assets

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortized cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognized in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments issued by the Group are recognized at the proceeds received, net of direct issue costs.

Financial liabilities

All financial liabilities are subsequently measured at amortized cost using the effective interest method or at FVTPL.

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination to which IFRS 3 applies, (ii) held for trading or (iii) it is designated as at FVTPL.

For financial liabilities that are designated as at FVTPL, the amount of changes in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognized in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. Changes in fair value attributable to a financial liability's credit risk that are recognized in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained profits upon derecognition of the financial liability.

Financial liabilities at amortized cost

Financial liabilities including trade and notes payables, other payables, borrowings and amounts due to related parties and subsidiaries are subsequently measured at amortized cost, using the effective interest method.

Derecognition of financial liabilities

The Group derecognizes financial liabilities when, and only when, the Group's obligations are discharged, canceled or have expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid and payable is recognized in profit or loss.

Modification of financial liabilities

When the contractual terms of financial liabilities are modified, such as extending the tenure, change in redemption price, the revised terms would result in a substantial modification from the original terms, after taking into account all relevant facts and circumstances including qualitative factors, such modification is accounted for as derecognition of the original financial liability and the recognition of new financial liability. The difference between the carrying amount of financial liability and the fair value of the financial liabilities with modified terms is recognised in changes in fair value of financial liabilities.

4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in Note 3, the Directors are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Fair value measurement of financial liabilities at FVTPL

As at December 31, 2023, 2024 and 2025, the Group's Paid-in Capital with Preferred Rights amounting to RMB1,099,021,000, RMB1,684,695,000 and nil respectively, are measured as financial liabilities at FVTPL, which is determined using Black-Scholes option pricing model with significant unobservable inputs used. Judgement and estimation are required in establishing the relevant inputs thereof. Changes in assumptions relating to these factors could result in material adjustments to the fair value of the Paid-in Capital with Preferred Rights. Details of the financial liabilities at FVTPL are disclosed in Note 39.

5. REVENUE AND SEGMENT INFORMATION

(i) Disaggregation of revenue from contracts with customers

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Types of revenue line:			
Vehicle computing solutions	2,297,665	2,655,571	2,010,099
Zone controller solutions	–	–	55,167
	2,297,665	2,655,571	2,065,266
Timing of revenue recognition:			
At a point in time	2,297,665	2,655,571	2,065,266

(ii) Performance obligations for contracts with customers and revenue recognition policies

The Group sells intelligent cockpit domain controllers and solutions to original equipment manufacturers which designs, develops and manufactures vehicles ("OEMs") and tier-1 supplier of OEMs ("Supplier of OEMs") in connection with their production of passenger vehicles ("Tier-1 Supplier").

Revenue from intelligent cockpit domain controllers and solutions are recognized at a point in time when the products or solutions are accepted by the customers.

Revenue from intelligent cockpit solutions may involve variable consideration arrangement, which depends on the quantity of intelligent cockpit components delivered to OEMs or to Supplier of OEMs. Management makes the best estimate of the transaction price with variable consideration, which would not include any estimated amounts of variable consideration that are constrained.

Sales-related warranties are not sold separately and serve as an assurance that the products sold comply with agreed-upon specifications. The Group accounts for these warranties in accordance with IAS 37, "Provisions, Contingent Liabilities, and Contingent Assets." The warranty provision is based on historical experience and management's best estimate and is updated at each reporting period.

As all performance obligations under the contracts are expected to be completed within one year. As permitted under IFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

(iii) Segment information

Information reported to the chief executive officer of the Company, who is identified as the chief operating decision maker ("CODM") of the Company, in order to allocate resources and to assess performance, focuses on the operating results of the Group as a whole as the Group's resources are integrated and no discrete operating segment financial information is reviewed by the CODM. Accordingly, no operating segment information is presented.

(iv) Geographical information

No geographic information is presented as the non-current assets are all located in the PRC and revenue of the Group are all derived from its activities in the PRC. Accordingly, no operating segment information is presented.

(v) Information about major customers

Revenue from customers of the corresponding years contributing over 10% of the total revenue of the Group are as follows:

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Customer A	1,355,606	1,557,485	542,558
Customer B	*	538,403	631,325
Customer C	*	*	447,577
Customer F	415,807	*	*
Customer E	392,030	*	*
	2,163,443	2,095,888	1,621,460

* The corresponding revenue did not contribute over 10% of the total revenue of the Group for the respective year.

6. OTHER INCOME

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Government grants *(Note i)*	21,145	9,530	10,920
Value-added tax additional deduction and incentives *(Note ii)*	26,307	23,976	32,925
Interest income from bank balances	747	1,224	1,366
Others	–	2,848	2,940
	48,199	37,578	48,151

Notes:

i. The government grants mainly represent incentives provided by local government authorities in the PRC to reward the Group's support and contribution for the development of local economies. Government grants are recognized as other income when the amount is received and the attached conditions satisfied.

ii. Value-added tax additional deduction and incentives represent tax refund from PRC government authorities, which are recognised when the amount is received.

7. OTHER GAINS AND LOSSES

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Gain/(loss) on disposal of property, plant and equipment	54	4,904	(146)
Gain from changes in fair value of financial assets at FVTPL	–	713	3,535
Others	(147)	(106)	(171)
	(93)	5,511	3,218

8. IMPAIRMENT LOSSES UNDER EXPECTED CREDIT LOSS MODEL, NET OF REVERSAL

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Impairment losses recognized on:			
– Trade receivables	13,050	18,189	(12,404)

Details of impairment assessment are set out in Note 38.

9. FINANCE COSTS

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Interests on lease liabilities	2,712	1,823	216
Interests on borrowings	28,455	31,131	23,619
	31,167	32,954	23,835

10. INCOME TAX EXPENSE

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Current tax	–	–	–
Deferred tax *(Note 21)*	–	–	–
	–	–	–

Under the Law of the PRC on enterprise income tax (the "EIT Law") and implementation regulation of the EIT Law, the statutory tax rate of the PRC subsidiaries is 25% during the Track Record Period.

The Company and its subsidiaries operating in the PRC are eligible for certain tax concessions. Under the EIT Law effective on January 1, 2008, the "High and New Technology Enterprise" (the "HNTE") status of qualifying entities is valid for three years and qualifying entities can re-apply for an additional three years provided their business operations continue to qualify for the HNTE status. The Company was qualified as HNTE in 2021 and renewed its HNTE in 2024 and was entitled to a preferential tax rate of 15% from 2021 to 2026. Shanghai Autolink Information Technology Co., Ltd. ("Shanghai Autolink") was qualified as HNTE in 2023 and was entitled to a preferential tax rate of 15% from 2023 to 2025.

According to a policy promulgated by the State Tax Bureau of the PRC and effective from 2018 onwards, enterprises engaged in Research and development ("R&D") activities are entitled to claim an additional tax deduction amounting to 75% of the qualified R&D expenses incurred in determining its tax assessable profits for that year ("Super Deduction"). Starting from January 2021, the Super Deduction ratio increased to 100% for manufacturing industry. Starting from October 1, 2022, the Super Deduction ratio was increased to 100% for other industries. The companies, Shanghai Autolink and Shenzhen Autolink Information Technology Co., Ltd. were entitled to Super Deduction during the Track Record Period.

Certain subsidiaries of the Group that are subject to "small and thin-profit enterprises" were entitled to a preferential tax rate of 20% under the EIT Law. For the years ended December 31, 2023, 2024 and 2025, the qualifying group entities enjoyed 75% reduction on annual taxable income.

The income tax expense for the Track Record Period can be reconciled to the loss before tax per the consolidated statements of profit or loss and other comprehensive income as follows:

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Loss before tax	(201,197)	(253,139)	(575,709)
Tax at the statutory rate of 25%	(50,299)	(63,285)	(143,927)
Tax effect of differences in preferential tax rate	20,597	25,007	57,889
Tax effect of expenses not deductible for tax purposes	14,347	25,227	65,714
Tax effect of Super Deduction	(23,951)	(26,114)	(27,324)
Tax effect of deductible temporary differences not recognized	7,830	2,920	–
Utilisation of deductible temporary differences previously not recognised	–	–	(2,835)
Tax effect of tax losses not recognized	31,479	36,370	50,535
Utilisation of tax losses previously not recognised	(3)	(125)	(52)
Income tax expense for the year	–	–	–

11. LOSS FOR THE YEAR

The Group's loss for the year during the Track Record Period has been arrived at after charging:

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Staff costs (including Directors' emoluments as set out in Note 12):			
Salaries and other benefits	208,502	221,234	270,698
Performance-based bonuses	23,716	25,527	36,501
Retirement benefit scheme contributions	21,946	23,645	28,571
Total staff costs	254,164	270,406	335,770
Capitalized in inventory and contract costs	(31,837)	(7,895)	(40,780)
	222,327	262,511	294,990
Depreciation of property, plant and equipment	18,961	30,337	32,666
Depreciation of right-of-use assets	2,860	2,734	2,266
Amortization of intangible assets	2,020	2,643	4,487
Total depreciation and amortization	23,841	35,714	39,419
Capitalized in Inventory and contract costs	(2,824)	(2,891)	(4,853)
	21,017	32,823	34,566
[**REDACTED**] expenses	[REDACTED]	[REDACTED]	[REDACTED]
Auditor's remunerations	232	683	225
Cost of inventories recognised as an expense (including write-down of inventories amounting to RMB6,093,000, RMB2,142,000, and RMB2,076,000 for the year ended December 31, 2023, 2024 and 2025)	1,864,394	2,129,094	1,640,205

12. EMOLUMENTS OF DIRECTORS, SUPERVISORS AND CHIEF EXECUTIVE

The emoluments paid or payable to the Directors, Supervisors and chief executive of the Company by entities comprising the Group during the Track Record Period, disclosed pursuant to the applicable Listing Rules and the Hong Kong Companies Ordinance, are as follows:

	For the year ended December 31, 2023			
	Salaries and other benefits	Performance-based bonuses	Retirement benefit scheme contributions	Total
	RMB'000	*RMB'000* *(Note ii)*	*RMB'000*	*RMB'000*
Directors ***(Note i):***				
The Founder *(Note iii)*	809	660	46	1,515
Mr. Dang Jianming *(Note x)*	332	660	62	1,054
Mr. Liang Guofeng *(Note xii)*	827	660	68	1,555
Mr. Ma Deji *(Note xiv)*	–	–	–	–
Mr. Qin Zhi *(Note iv)*	–	–	–	–
Mr. Xie Guosheng *(Note v)*	–	–	–	–
Mr. Jiang Sheng *(Note vi)*	–	–	–	–
Mr. Yu Ning *(Note xv)*	–	–	–	–
Mr. Zhang Weimin *(Note vii)*	–	–	–	–
Mr. Liu Jinjun *(Note viii)*	–	–	–	–
Mr. Xu Daquan *(Note ix)*	–	–	–	–
Mr. Cai Chengwei *(Note xi)*	–	–	–	–
Supervisors ***(Note i):***	–	–	–	–
Mr. Zhang Xiaodong *(Note xvi)*	499	118	46	663
Mr. Ni Jianqiang *(Note xvii)*	–	–	–	–
Total	2,467	2,098	222	4,787

	For the year ended December 31, 2024			
	Salaries and other benefits	Performance-based bonuses	Retirement benefit scheme contributions	Total
	RMB'000	*RMB'000* *(Note ii)*	*RMB'000*	*RMB'000*
Directors *(Note i):*				
The Founder	783	748	46	1,577
Mr. Dang Jianming	472	–	38	510
Mr. Liang Guofeng	799	698	71	1,568
Mr. Qin Zhi	–	–	–	–
Mr. Xie Guosheng	–	–	–	–
Mr. Jiang Sheng	–	–	–	–
Mr. Yu Ning	–	–	–	–
Mr. Zhang Weimin	–	–	–	–
Mr. Liu Jinjun	–	–	–	–
Mr. Xu Daquan	–	–	–	–
Mr. Cai Chengwei	–	–	–	–
Supervisors *(Note i):*				
Mr. Zhang Xiaodong	491	–	46	537
Mr. Ni Jianqiang	–	–	–	–
Total	2,545	1,446	201	4,192

	For the year ended December 31, 2025			
	Salaries and other benefits	Performance-based bonuses	Retirement benefit scheme contributions	Total
	RMB'000	*RMB'000* *(Note ii)*	*RMB'000*	*RMB'000*
Directors *(Note i):*				
The Founder	1,024	880	46	1,950
Mr. Liang Guofeng	1,032	970	72	2,074
Ms. He Yihan *(Note xviii)*	140	175	5	320
Mr. Dang Jianming	–	–	–	–
Mr. Zhang Weimin	–	–	–	–
Mr. Wu Ke *(Note xix)*	–	–	–	–
Mr. Qin Zhi *(Note iv)*	–	–	–	–
Mr. Xie Guosheng *(Note v)*	–	–	–	–
Mr. Jiang Sheng *(Note vi)*	–	–	–	–
Mr. Liu Jinjun *(Note viii)*	–	–	–	–
Mr. Xu Daquan *(Note ix)*	–	–	–	–
Mr. Cai Chengwei *(Note xi)*	–	–	–	–
Mr. Xie Lei *(Note xiii)*	–	–	–	–
Mr. Yu Ning *(Note xv)*	–	–	–	–
Supervisors *(Note i):*				
Mr. Zhang Xiaodong *(Note xvi)*	461	–	38	499
Mr. Ni Jianqiang *(Note xvii)*	–	–	–	–
Total	2,657	2,025	161	4,843

Notes:

i. The Directors and supervisors' emoluments shown above were paid for their services in connection with the management of the affairs of the Company and the Group. The Directors and supervisors with no emoluments shown above were appointed by other shareholdings.

ii. Performance-based bonuses were determined based on the individual's performance.

iii. The Founder has been appointed as chief executive officer of the Company since April 8, 2016.

iv. Mr. Qin Zhi has been appointed as a director of the board since July 12, 2017 and resigned on November 28, 2025.

v. Mr. Xie Guosheng has been appointed as a director of the board since January 14, 2020 and resigned on September 13, 2025.

vi. Mr. Jiang Sheng has been appointed as a director of the board since December 25, 2020 and resigned on November 10, 2025.

vii. Mr. Zhang Weimin has been appointed as a director of the board since December 25, 2020.

viii. Mr. Liu Jinjun has been appointed as a director of the board since June 18, 2021 and resigned on November 10, 2025.

ix. Mr. Xu Daquan has been appointed as a director of the board in August 18, 2021 and resigned on November 10, 2025.

x. Mr. Dang Jianming has been appointed as a director of the board since August 18, 2021.

xi. Mr. Cai Chengwei has been appointed as a director of the board since December 29, 2022 and resigned on September 13, 2025.

xii. Mr. Liang Guofeng has been appointed as a director of the board since May 16, 2023.

xiii. Mr. Xie Lei has been appointed as a director of the board since June 9, 2025 and resigned on September 13, 2025.

xiv. Mr. Ma Deji has been appointed as a director of the board since November 4, 2016 and resigned on May 16, 2023.

xv. Mr. Yu Ning has been appointed as a director of the board since December 25, 2020 and resigned on June 9, 2025.

xvi. Mr. Zhang Xiaodong has been appointed as a supervisor of the Company since December 28, 2020 and resigned on November 10, 2025.

xvii. Mr. Ni Jianqiang has been appointed as a supervisor of the Company since December 25, 2020 and resigned on June 9, 2025.

xviii. Ms. He Yihan has been appointed as a director of the board since November 28, 2025.

xix. Mr. Wu Ke has been appointed as a director of the board since November 10, 2025.

During the Track Record Period, certain directors and supervisors were granted restricted share awards, details of the restricted share plans are set out in Note 35.

None of the directors, supervisors or the Founder waived or agreed to waive any emoluments during the Track Record Period.

13. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees of the Group during the Track Record Period included two, two and two directors for the years ended December 31, 2023, 2024 and 2025, respectively, details of whose remuneration are set out in Note 12. Details of the remuneration for the remaining three, three and three individuals who are not directors of the Company for the Track Record Period were as follows:

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Salaries and other benefits	3,337	3,455	4,044
Performance-based bonuses	1,898	1,391	2,089
Retirement benefit scheme contributions	204	212	180
	5,439	5,058	6,313

The number of the highest paid employees who are not the Directors whose remuneration fell within the following bands is as follows:

	For the year ended December 31,		
	2023	2024	2025
	No. of employees	*No. of employees*	*No. of employees*
HKD1,000,001 to HKD1,500,000	1	1	–
HKD1,500,001 to HKD2,000,000	1	1	–
HKD2,000,001 to HKD2,500,000	–	–	3
HKD2,500,001 to HKD3,000,000	1	1	–
Total	3	3	3

During the Track Record Period, no emoluments were paid by the Group to any of the Directors or Supervisors or the five highest paid individuals as an inducement to join or upon joining the Group.

During the Track Record Period, certain five highest paid employees were granted restricted share awards, details of the restricted shares plans are set out in Note 35.

14. DIVIDENDS

No dividend was paid, declared or proposed for ordinary shareholders of the Company during the Track Record Period, nor have any dividends been proposed since the end of the Track Record Period.

15. LOSS PER SHARE

The calculation of the basic and diluted loss per share attributable to owners of the Company is based on the following data:

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Loss:			
Loss for the year attributable to owners of the Company for the purpose of basic and diluted loss per share:	(201,197)	(253,139)	(575,709)
Number of shares:			
Weighted average number of ordinary shares for the purpose of basic and diluted loss per share	101,329,840	102,064,730	154,841,107

On November 18, 2025, the Company was converted into a joint stock company with limited liability under the company law of the PRC. Paid-in capital of RMB29,442,000 were converted into 29,442,000 ordinary shares of the Company at RMB1.00 each. For the purpose of calculating loss per share, the weighted average number of shares were calculated as if the conversion were completed prior to the Track Record Period at RMB1.00 paid-in capital for one ordinary share. The weighted average number of ordinary shares for the purpose of basic loss per share has been adjusted for the share division of 1 to 10 shares to be completed prior to the Listing.

Basic loss per share is calculated by dividing the loss by the weighted average number of ordinary shares outstanding during the Track Record Period. As the Group incurred net losses for the years ended 31 December 2023, 2024 and 2025, the diluted potential ordinary shares were not included in the calculation of dilutive loss per share, as their inclusion would be anti-dilutive. Accordingly, dilutive loss per share for the years ended 31 December 2023, 2024 and 2025 are the same as basic loss per share of the respective years.

16. PROPERTY, PLANT AND EQUIPMENT

The Group

	Building	Machinery	Furniture and equipment	Leasehold improvements	Construction in progress	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
COST						
At January 1, 2023	22,942	45,472	17,184	14,913	6,775	107,286
Additions	–	1,853	14,805	1,162	51,523	69,343
Transfers	–	43,201	1,915	–	(45,116)	–
Disposals	–	(719)	(1,635)	–	–	(2,354)
At December 31, 2023	22,942	89,807	32,269	16,075	13,182	174,275
Additions	–	1,374	13,279	180	34,311	49,144
Transfers	–	8,640	16,103	12,258	(37,001)	–
Disposals	–	(13)	(2,570)	–	–	(2,583)
At December 31, 2024	22,942	99,808	59,081	28,513	10,492	220,836
Additions	–	1,403	12,216	2,560	20,506	36,685
Transfers	–	8,959	6,771	274	(16,004)	–
Disposals	–	(75)	(2,448)	–	–	(2,523)
At December 31, 2025	22,942	110,095	75,620	31,347	14,994	254,998
DEPRECIATION						
At January 1, 2023	(2,390)	(3,987)	(6,783)	(5,351)	–	(18,511)
Charge for the year	(1,196)	(6,192)	(6,273)	(5,300)	–	(18,961)
Eliminated on disposals	–	–	439	–	–	439
At December 31, 2023	(3,586)	(10,179)	(12,617)	(10,651)	–	(37,033)
Charge for the year	(1,196)	(10,683)	(11,805)	(6,653)	–	(30,337)
Eliminated on disposals	–	6	2,098	–	–	2,104
At December 31, 2024	(4,782)	(20,856)	(22,324)	(17,304)	–	(65,266)
Charge for the year	(1,181)	(10,663)	(17,253)	(3,569)	–	(32,666)
Eliminated on disposals	–	75	1,329	–	–	1,404
At December 31, 2025	(5,963)	(31,444)	(38,248)	(20,873)	–	(96,528)

	Building	Machinery	Furniture and equipment	Leasehold improvements	Construction in progress	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
CARRYING AMOUNT						
At December 31, 2023	19,356	79,628	19,652	5,424	13,182	137,242
At December 31, 2024	18,160	78,952	36,757	11,209	10,492	155,570
At December 31, 2025	16,979	78,651	37,372	10,474	14,994	158,470

The Company

	Machinery	Furniture and equipment	Leasehold improvements	Construction in progress	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
COST					
At January 1, 2023	45,472	15,849	13,258	6,775	81,354
Additions	1,853	14,115	1,162	51,121	68,251
Transfers	43,201	1,915	–	(45,116)	–
Disposals	(719)	(606)	–	–	(1,325)
At December 31, 2023	89,807	31,273	14,420	12,780	148,280
Additions	1,374	12,036	180	33,919	47,509
Transfers	8,640	15,979	11,588	(36,207)	–
Disposals	(13)	(2,413)	–	–	(2,426)
At December 31, 2024	99,808	56,875	26,188	10,492	193,363
Additions	1,403	12,093	2,527	20,506	36,529
Transfers	8,959	6,771	274	(16,004)	–
Disposals	(75)	(2,363)	–	–	(2,438)
At December 31, 2025	110,095	73,376	28,989	14,994	227,454
DEPRECIATION					
At January 1, 2023	(3,987)	(6,441)	(4,345)	–	(14,773)
Charge for the year	(6,192)	(6,084)	(4,697)	–	(16,973)
Eliminated on disposals	–	210	–	–	210
At December 31, 2023	(10,179)	(12,315)	(9,042)	–	(31,536)
Charge for the year	(10,683)	(11,443)	(6,619)	–	(28,745)
Eliminated on disposals	6	1,946	–	–	1,952
At December 31, 2024	(20,856)	(21,812)	(15,661)	–	(58,329)
Charge for the year	(11,516)	(15,872)	(3,453)	–	(30,841)
Eliminated on disposals	75	1,247	–	–	1,322
At December 31, 2025	(32,297)	(36,437)	(19,114)	–	(87,848)
CARRYING AMOUNT					
At December 31, 2023	79,628	18,958	5,378	12,780	116,744
At December 31, 2024	78,952	35,063	10,527	10,492	135,034
At December 31, 2025	77,798	36,939	9,875	14,994	139,606

Note:

The above items of property, plant and equipment, after taking into account the residual value, are depreciated on a straight-line basis at the following rates per annum:

Building	4.85%
Machinery	9.70%
Furniture and equipment	19.40%-32.33%
Leasehold improvements	Over the shorter of term of the relevant leases or 20.00%-33.33%

The Company has pledged building with carrying amounts of RMB19,356,000, nil and nil as at December 31, 2023, 2024 and 2025, respectively, to secure certain borrowings – secured (Note 30). The Company has pledged machinery with carrying amounts of RMB35,150,000, nil and nil as at December 31, 2023, 2024 and 2025 to secure certain borrowings from other financial institutions — secured (Note 30).

17. RIGHT-OF-USE ASSETS

The Group

	Leased properties	Leasehold land	Total
	RMB'000	*RMB'000*	*RMB'000*
As at December 31, 2023			
Carrying amount	6,184	4,136	10,320
As at December 31, 2024			
Carrying amount	3,865	4,040	7,905
As at December 31, 2025			
Carrying amount	11,635	3,944	15,579
For the year ended December 31, 2023			
Depreciation charge	(2,764)	(96)	(2,860)
For the year ended December 31, 2024			
Depreciation charge	(2,638)	(96)	(2,734)
For the year ended December 31, 2025			
Depreciation charge	(2,170)	(96)	(2,266)

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Expense relating to short-term lease	2,185	4,325	4,257
Total cash outflow for leases	7,630	8,089	7,062
Additions to leased properties	6,187	319	9,940

The Company

	Leased properties
	RMB'000
As at December 31, 2023	
Carrying amount	790
As at December 31, 2024	
Carrying amount	321
As at December 31, 2025	
Carrying amount	9,940
For the year ended December 31, 2023	
Depreciation charge	(858)
For the year ended December 31, 2024	
Depreciation charge	(788)
For the year ended December 31, 2025	
Depreciation charge	(321)

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Expense relating to short-term lease	814	3,205	1,621
Total cash outflow for leases	4,258	2,408	1,955
Additions to leased properties	639	319	9,940

During the Track Record Period, the Group leases various office space, production lines, land and warehouses for its operations. Lease contracts are entered into for fixed terms of 1 to 4 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

Right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group regularly entered into short-term leases for office space. During the Track Record Period, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term lease expenses disclosed above.

Lease liabilities of the Group amount to RMB6,410,000, RMB4,788,000 and RMB12,139,000 are recognized with related right-of-use assets of RMB10,320,000, RMB7,905,000 and RMB15,579,000 as at December 31, 2023, 2024 and 2025, respectively. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased properties may not be used as security for borrowing purposes.

The Group and the Company has pledged leasehold land with carrying amounts of RMB4,136,000, nil and nil as at December 31, 2023, 2024 and 2025, respectively, to secure certain borrowings — secured (Note 30).

18. INTANGIBLE ASSETS

The Group and the Company

	Software	Technology know-how	Total
	RMB'000	*RMB'000*	*RMB'000*
COST			
At January 1, 2023	15,854	–	15,854
Additions	7,048	–	7,048
At December 31, 2023	22,902	–	22,902
Additions	6,918	–	6,918
At December 31, 2024	29,820	–	29,820
Additions	7,134	65,094	72,228
At December 31, 2025	36,954	65,094	102,048
AMORTIZATION			
At January 1, 2023	(4,645)	–	(4,645)
Charge for the year	(2,020)	–	(2,020)
At December 31, 2023	(6,665)	–	(6,665)
Charge for the year	(2,643)	–	(2,643)
At December 31, 2024	(9,308)	–	(9,308)
Charge for the year	(3,402)	(1,085)	(4,487)
At December 31, 2025	(12,710)	(1,085)	(13,795)
CARRYING AMOUNT			
At December 31, 2023	16,237	–	16,237
At December 31, 2024	20,512	–	20,512
At December 31, 2025	24,244	64,009	88,253

The above items of intangible assets were software and technology know-how purchased from third parties. All intangible assets have finite useful lives and are amortized on a straight-line basis at the following rates per annum:

Software	10%-20%
Technology know-how	20%

19. INVENTORIES

The Group and the Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Raw materials	12,264	17,296	71,826
Work-in-progress	174,978	28,301	89,937
Finished goods	128,665	65,156	92,261
	315,907	110,753	254,024

20. TRADE RECEIVABLES

The Group and the Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Trade receivables	1,178,508	1,191,598	808,505
Less: allowance for ECL	(19,920)	(38,109)	(25,705)
	1,158,588	1,153,489	782,800

The Group entered a factoring arrangement with trade receivables amounting to RMB135,640,000, nil and nil as of December 31, 2023, 2024 and 2025, respectively that were transferred to other financial institutions on a full recourse basis. As the Group and the Company have not transferred significant risks and rewards, it continues to recognize the full carrying amount and has recognised the cash received on the transfer as a collateralized borrowings in Note 30.

The Group generally grants credit period between 60 to 90 days which are agreed with each of its customers. The extension of credit period to the customers may be granted on a discretionary basis by considering customer type, the current credit worthiness and the customer's financial condition and payment history with the Group. As at December 31, 2023, 2024 and 2025, out of the past due balances, RMB13,145,000, RMB6,974,000 and RMB26,446,000 have been past due 90 days or more and are not considered as in default by considering the background of the debtors and historical payment arrangement.

The following is an aged analysis of trade receivables, net of allowance for credit losses presented based on the invoice dates.

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	1,145,443	1,146,515	756,354
91 – 180 days	13,133	3,595	25,417
181 – 365 days	–	456	605
1 – 2 years	12	2,923	424
	1,158,588	1,153,489	782,800

Details of impairment assessment of trade receivables are set out in Note 38.

As at January 1, 2023, trade receivables of the Group, net of allowance for ECL, amounted to RMB197,129,000. As at January 1, 2023, trade receivables of the Company, net of allowance for ECL, amounted to RMB196,614,000.

21. DEFERRED TAX ASSETS/LIABILITIES

The following are the deferred tax assets (liabilities) recognized and movements thereon during the Track Record Period:

	Right-of-use assets	Lease liabilities	Total
	RMB'000	*RMB'000*	*RMB'000*
At January 1, 2023	(589)	589	–
(Charge) credit to profit or loss *(Note 10)*	(339)	339	–
At December 31, 2023	(928)	928	–
Credit (charge) to profit or loss *(Note 10)*	348	(348)	–

	Right-of-use assets	Lease liabilities	Total
	RMB'000	*RMB'000*	*RMB'000*
At December 31, 2024	(580)	580	–
(Charge) credit to profit or loss *(Note 10)*	(1,165)	1,165	–
At December 31, 2025	(1,745)	1,745	–

As at December 31, 2023, 2024 and 2025, the Group had unused tax losses of RMB1,032,238,000, RMB1,142,165,000 and RMB1,398,348,000 respectively, available for offset against future taxable profits. None of the unused tax losses were recognized as deferred tax assets as at December 31, 2023, 2024 and 2025 due to the unpredictability of future taxable income.

As at December 31, 2023, 2024 and 2025, the Group had deductible temporary differences of RMB192,656,000, RMB210,502,000 and RMB198,891,000, respectively. Of these, RMB186,472,000, RMB206,637,000 and RMB187,255,000 were not recognized as deferred tax assets as at December 31, 2023, 2024 and 2025 as it is not probable that taxable profit will be available against which the deductible temporary differences can be utilized.

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
2024	130,183	–	–
2025	83,654	83,654	–
2026	96,188	93,714	93,067
2027	29,616	29,616	29,616
2028	400	400	–
2029	–	91	91
2030	29,997	29,997	35,954
2031	65,786	65,786	65,786
2032	386,727	386,727	386,727
2033	209,687	209,687	209,687
2034	–	242,493	242,493
2035	–	–	334,927
Total	1,032,238	1,142,165	1,398,348

22. NOTES RECEIVABLES

The Group and the Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Notes receivables	424,232	785,378	285,472

Notes received are held by the Group for settlement of trade receivables, of which certain notes were further discounted/endorsed by the Group. The Group continues to recognize their full carrying amounts at the end of each year. All notes received by the Group are with a maturity period of less than one year.

The following were the Group's financial assets as at December 31, 2023, 2024 and 2025 that were transferred to banks or suppliers by discounting/endorsing on a full recourse basis. As the Group has not transferred significant risks and rewards for the endorsed notes, it continues to recognize the full carrying amount and has recognized the cash received on the transfer as a secured borrowing (note 30). These financial assets are carried at amortized cost in the consolidated statements of financial position.

As at December 31, 2023

	Notes discounted to bank with full recourse	Notes endorsed to suppliers with full recourse	Total
	RMB'000	*RMB'000*	*RMB'000*
Carrying amount of transferred assets	393,842	11,970	405,812
Carrying amount of associated liabilities	(390,980)	(11,970)	(402,950)
Net position	2,862	–	2,862

As at December 31, 2024

	Notes discounted to bank with full recourse	Notes endorsed to suppliers with full recourse	Total
	RMB'000	*RMB'000*	*RMB'000*
Carrying amount of transferred assets	592,987	91,214	684,201
Carrying amount of associated liabilities	(590,469)	(91,214)	(681,683)
Net position	2,518	–	2,518

As at December 31, 2025

	Notes discounted to bank with full recourse	Notes endorsed to suppliers with full recourse	Total
	RMB'000	*RMB'000*	*RMB'000*
Carrying amount of transferred assets	–	150,889	150,889
Carrying amount of associated liabilities	–	(150,889)	(150,889)
Net position	–	–	–

23. CONTRACT COSTS

The Group and the Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Costs to fulfill contracts	64,839	4,644	46,025
	64,839	4,644	46,025

Costs to fulfill contracts mainly comprise the cost incurred directly related to an existing contract that will be used to satisfy performance obligations in the future.

24. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Prepaid for purchase of property, plant and equipment, intangible assets and long-term prepaid expenses	8,050	65,324	68,719
Prepayments to suppliers and service providers	7,125	18,130	30,949
Recoverable value-added tax	4,714	7,785	83,428
Rental and other deposits	2,195	1,989	3,768
Deferred issue cost	–	–	2,843
Others	278	938	1,082
	22,362	94,166	190,789
Analyzed as:			
Non-current	8,874	66,314	70,374
Current	13,488	27,852	120,415
	22,362	94,166	190,789

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Prepaid for purchase of property, plant and equipment, intangible assets and long-term prepaid expenses	7,924	65,324	68,719
Prepayments to suppliers and service providers	6,365	17,816	30,545
Recoverable value-added tax	4,569	7,600	83,125
Rental and other deposits	1,374	952	2,208
Deferred issue cost	–	–	2,843
Others	50	741	931
	20,282	92,433	188,371
Analyzed as:			
Non-current	7,959	65,404	69,446
Current	12,323	27,029	118,925
	20,282	92,433	188,371

25. CASH AND CASH EQUIVALENTS/RESTRICTED CASH

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Cash and cash equivalents *(Note i)*	75,654	185,454	320,435
Restricted cash	33,316	111,251	210,012
	108,970	296,705	530,447
Analyzed as:			
Non-current			
Restricted cash *(Note iii)*	–	–	210,000
Current			
Restricted cash *(Note ii)*	33,316	111,251	12
Cash and cash equivalents	75,654	185,454	320,435
	108,970	296,705	530,447

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Cash and cash equivalents *(note i)*	73,490	179,876	309,338
Restricted cash *(note ii)*	33,316	111,251	210,012
	106,806	291,127	519,350
Analyzed as:			
Non-current			
Restricted cash *(Note iii)*	–	–	210,000
Current			
Restricted cash *(Note ii)*	33,316	111,251	12
Cash and cash equivalents	73,490	179,876	309,338
	106,806	291,127	519,350

Notes:

i. Cash and cash equivalents of the Group and the Company comprise bank balances, short-term deposits with maturities of less than three months and cash on hand. Bank balances carried interest at prevailing market rates based on daily bank deposit rate during the Track Record Period. As at December 31, 2023, 2024 and 2025, the interest rate of these bank deposits ranged from 0.20% to 1.30%, from 0.10% to 1.05% and from 0.05% to 1.05% per annum, respectively.

ii. Restricted cash represents amounts placed in designated bank accounts for issuance of bank notes to suppliers and to intra-group entities. As of December 31, 2023, 2024 and 2025, the interest rate of these restricted cash ranged from 0.20% to 1.40%, from 0.10% to 1.50% and 0.05% per annum, respectively. Since all bank notes to suppliers are within six months, the restricted cash would be released within six months. Therefore, the restricted cash are classified as current assets.

iii. Restricted cash represents two-year term bank deposit pledged for a two-year term bank borrowing (note 30). As of December 31, 2025, the interest rate of the pledge bank deposit is 1.20% per annum. Since the pledge is for a period of two years, the pledged bank deposit is classified as non-current asset.

26. FINANCIAL ASSETS AT FVTPL

The Group and the Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Wealth management products	–	–	75,001
	–	–	75,001

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Analyzed as:			
Current	–	–	75,001
	–	–	75,001

Note: Wealth management products are purchased from various banks for cash management purpose, the expected rate of return are based on return of underlying investments which are mainly debt in nature.

27. TRADE AND NOTES PAYABLES

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000* *(Note ii)*
Trade payables	149,383	191,199	890,437
Notes payables *(Note i)*	88,111	17,199	183
	237,494	208,398	890,620

Trade payables are with the average credit term of 90 days.

An aged analysis of the Group's trade payables, as at the end of the reporting period, based on the invoice date, is as follows:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	136,168	178,979	883,710
90-180 days	2,799	3,464	1,057
181-365 days	9,978	1,373	1,517
1-2 years	181	6,983	2,987
Over 2 years	257	400	1,166
	149,383	191,199	890,437

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000* *(Note ii)*
Trade payables	149,124	189,341	889,157
Notes payables *(Note i)*	88,111	17,199	183
	237,235	206,540	889,340

Trade payables are with the average credit term of 90 days.

An aged analysis of the Company's trade payables, as at the end of the reporting period, based on the invoice date, is as follows:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	135,922	177,210	882,609
90 – 180 days	2,799	3,375	1,057
181 – 365 days	9,978	1,373	1,515
1 – 2 years	168	6,983	2,965
Over 2 years	257	400	1,011
	149,124	189,341	889,157

Notes:

i. These relate to trade payables in which the Group has issued Bank Notes to the relevant suppliers for settlement of trade payables. The suppliers can obtain the invoice amounts from the bank on the maturity date of the notes. The Group continues to recognise these trade payables as the Group are obliged to make payments to the relevant bank banks on due dates of the bank notes, under the same conditions as agreed with the suppliers without further extension. In the consolidated statement of cash flows, settlements of these notes by the Group are included within operating cash flows based on the nature of the arrangements.

ii. As detailed in Note 42, as of December 31, 2025 Bosch Automotive Components (Suzhou) Co., Ltd. ("Bosch") is no longer a related party of the Company. Amount due to Bosch is reclassified from amount due to related parties to trade payable.

28. ACCRUED EXPENSES AND OTHER PAYABLES

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Payroll payables	45,525	45,229	60,589
Accrued expenses	42,808	42,010	33,327
Warranty provision *(Note)*	19,406	23,308	27,803
Other taxes payables	4,474	5,109	8,000
Other payables	53,186	47,334	69,295
Accrued **[REDACTED]**	[REDACTED]	[REDACTED]	[REDACTED]
	165,399	162,990	203,449

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Other payables	50,160	47,104	65,595
Payroll payables	23,909	21,888	20,698
Warranty provision *(Note)*	19,405	23,308	27,803
Accrued expenses	42,808	41,987	33,327

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Accrued [**REDACTED**]	[REDACTED]	[REDACTED]	[REDACTED]
Other taxes payables	1,863	1,908	984
	138,145	136,195	152,842

Note:

The warranty provision represents management's best estimate of the Group's liability under two to four years or 50,000 to 100,000 kilometers assurance-type warranty granted on vehicle computing solutions products, based on prior experience and industry averages for defective vehicle computing solutions products.

29. LEASE LIABILITIES

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Lease liabilities payables:			
Within one year	2,136	2,696	3,361
Within a period of more than one year but not exceeding two years	2,319	2,092	4,490
Within a period of more than two years but not exceeding five years	1,955	–	4,288
	6,410	4,788	12,139
Less: Amounts due for settlement within 12 months are shown under current liabilities	(2,136)	(2,696)	(3,361)
Amounts due for settlement after 12 months are shown under non-current liabilities	4,274	2,092	8,778

During the Track Record Period, the weighted average incremental borrowing rates applied to lease liabilities range from 2.14% to 6.84%.

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Lease liabilities payables:			
Within one year	777	327	1,163
Within a period of more than one year but not exceeding two years	56	–	4,490
Within a period of more than two years but not exceeding five years	–	–	4,288
	833	327	9,941
Less: Amounts due for settlement within 12 months are shown under current liabilities	(777)	(327)	(1,163)
Amounts due for settlement after 12 months are shown under non-current liabilities	56	–	8,778

During the Track Record Period, the weighted average incremental borrowing rates applied to lease liabilities range from 2.14% to 6.84%.

30. BORROWINGS

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Bank borrowings – unsecured and unguaranteed	–	150,044	–
Bank borrowings – secured *(Note i)*	431,828	771,848	200,000
Bank borrowings – guaranteed *(Note ii)*	394,113	376,372	949,897
Borrowing from other financial institutions – secured *(Note iii)*	154,281	–	–
	980,222	1,298,264	1,149,897
Bank borrowings:			
Due within 12 months are shown under current liabilities	765,885	1,298,264	949,897
Due for settlement more than 1 year but not exceeding 2 years are shown under non-current liabilities	60,056	–	200,000
	825,941	1,298,264	1,149,897
Borrowing from other financial institutions:			
Due within 12 months are shown under current liabilities	145,129	–	–
Due for settlement more than 1 year but not exceeding 2 years are shown under non-current liabilities	9,152	–	–
	154,281	–	–
	980,222	1,298,264	1,149,897

The ranges of effective interest rates (which are also equal to contracted interest rates) on the Group's borrowings are as follows:

	As at December 31,		
	2023	2024	2025
Borrowings – fixed rate	1.05%-8.00%	0.45%-7.00%	2.11%-3.30%

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Bank borrowings – unsecured and unguaranteed	–	50,044	–
Bank borrowings – secured *(Note i)*	431,828	771,848	200,000
Bank borrowings – guaranteed *(Note ii)*	394,113	376,372	949,897
Borrowings from other financial institutions – secured *(Note iii)*	154,281	–	–
	980,222	1,198,264	1,149,897
Bank borrowings:			
Due within 12 months are shown under current liabilities	765,885	1,198,264	949,897
Due for settlement more than 1 year but not exceeding 2 years are shown under non-current liabilities	60,056	–	200,000
	825,941	1,198,264	1,149,897
Borrowing from other financial institutions:			
Due within 12 months are shown under current liabilities	145,129	–	–

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Due for settlement more than 1 year but not exceeding 2 years are shown under non-current liabilities	9,152	–	–
	154,281	–	–
	980,222	1,198,264	1,149,897

The ranges of effective interest rates (which are also equal to contracted interest rates) on the Company's borrowings are as follows:

	As at December 31,		
	2023	2024	2025
Borrowings – fixed rate	1.05%-8.00%	0.45%-7.00%	2.11%-3.30%

Note i: Secured bank borrowings include liabilities arising from notes receivable discounted to banks on a full recourse basis. As the Group has not transferred the significant risks and rewards of the financial assets, the Group continues to recognize the full carrying amount and has recognized the cash received on the transfer as a collateralized borrowing (Note 22). Secured bank borrowings also include liabilities secured by building pledges (Note 16), leasehold land pledges (Note 17) and term deposit (Note 25).

Note ii: Amount represents bank loans guaranteed by the Founder.

Note iii: Amount represents borrowings from other financial institutions, including mortgage loan secured by machinery pledges (Note 16) and liabilities arising from accounts receivable factoring based on a full recourse basis (Note 20).

31. CONTRACT LIABILITIES

The Group and the Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Vehicle computing solutions	794	3	197

As at January 1, 2023, contract liabilities of the Group and the Company amounted to RMB24,263,000.

The following table shows how much of the Group's revenue recognized relates to carried-forward contract liabilities.

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Revenue recognized that was included in the contract liabilities at beginning of the year	23,470	791	3

32. PAID-IN CAPITAL WITH PREFERRED RIGHTS

The Group and the Company

Since the date of incorporation, the Company has completed several rounds of financing through issuing the Paid-in capital with Preferred Rights. On September 30, 2025, shareholders of the Paid-in Capital with Preferred Rights have agreed to terminate certain preferred rights, including: redemption right, liquidation right, anti-dilutive right and performance commitment, as a result, the Paid-in Capital with Preferred Rights is reclassified from liability to equity.

Details of outstanding the Paid-in capital with Preferred Rights as at September 30, 2025 before termination of preferred rights are set out below:

Series	Date of issuance	Subscription price per RMB1.00 of paid-in capital	Amount of paid-in capital	Total consideration
		RMB	*RMB'000*	*RMB'000*
Series A	August 17, 2016	25.00	2,000	50,000
Series B	May 25, 2017-July 24, 2017	48.53	4,368	212,000
Series B+	September 9, 2020-October 16, 2020	44.79	3,349	150,000
Series C	June 18, 2021	54.06	2,063	111,500
Series C1	September 13, 2021	81.82	1,222	100,000
Series C2	August 11, 2022	83.87	393	32,930
Series C2-1	September 16, 2022	89.64	1,053	94,400
Series C2-2	December 28, 2022-January 5, 2023	98.45	284	28,000
Series C2-3	February 27, 2023	98.45	102	10,000
Series C2-4	March 23, 2023	98.45	437	43,000
Series D1	September 13, 2024-December 18, 2024	107.94	2,713	292,857
Series D2	October 31, 2024-November 27, 2024	107.94	1,251	135,000
Total			19,235	1,259,687

Terms of the Paid-in capital with Preferred Rights are as follows:

(i) Performance commitment

As at December 31, 2024, for Series B+, C and D investors, if the Group's audited accumulated net profit under the Chinese Accounting Standards for Business Enterprises (the "CASBE") for the three years ended December 31, 2025 less than RMB210,000,000, the Group shall issue paid-in capital (the "Compensation Shares") to the above investors as calculated using the following formula.

As at December 31, 2023, for Series B+ and C investors, if the Group's audited accumulated net profit under the CASBE for the three years ended December 31, 2024 less than RMB240,000,000, the Group shall issue paid-in capital (the "Compensation Shares") to the above investors as calculated using the following formula.

The Compensation Shares = the less of (1) (1-net profit under the CASBE/RMB300,000,000)*amount of paid-in capital held by the above investors; or (2) 20% of the paid-in capital held by the above investors.

(ii) Redemption rights

As at December 31, 2024, for Series B, B+, C and D investors, the Company shall redeem the Paid-in Capital with Preferred Rights if (i) the Company has not submitted [**REDACTED**] application and accepted by the respective stock exchange by June 30, 2025 and completed [**REDACTED**] by December 31, 2026, (ii) accumulated net profit of the Group for the three years ended December 31, 2025 is less than RMB210,000,000, and (iii) other adverse change or events as specified in the shareholder agreement.

As at December 31, 2023, for Series B, B+ and C investors, the Company shall redeem the Paid-in Capital with Preferred Rights if (i) the Company has not submitted [**REDACTED**] application and accepted by the respective stock exchange by June 30, 2024 and completed [**REDACTED**] by December 31, 2025, (ii) accumulated net profit of the Group for the three years ended December 31, 2024 is less than RMB210,000,000, and (iii) other adverse change or events as specified in the shareholder agreement.

The price at which a Paid-in Capital with Preferred Rights to be redeemed (the "Redemption Price") shall be equal to:

Redemption Price =IP*(1+R*T)-D, where

IP = the investment amount of the investors;

R = 8%;

T = a fraction, the numerator of which is the number of calendar days between the date on which the Paid-in Capital with Preferred Rights required to be redeemed are acquired and the date on which such Preferred Shares required to be redeemed is redeemed and such Redemption Price is paid and the denominator of which is 365; and

D = all declared but unpaid dividends on the Preferred Shares required to be redeemed up to the date of redemption (if any).

(iii) Liquidation preferences

In the event of any liquidation, dissolution, winding up of the Company or deemed disposal events as specified in the shareholder agreement (the each an "Liquidation Event") occurs, either voluntary or involuntary, the holders of the series of the Paid-in Capital with Preferred Rights shall entitle liquidation proceeds in the following sequences: (1) first to holders of the series D, (2) second to series C, (3) third to series B+, (4) fourth to the series B and (5) fifth to series A. After the all series of the liquidation amount have been paid as set forth above, any remaining funds or assets of the Company legally available for distribution to shareholders shall be distributed on a pro rata, pair passu basis among the all holders of paid-in capital.

The liquidation amount of each series of Preferred Shares is calculated as below:

Liquidation amount = IP*150%+D, where

IP = the investment amount of the investors;

D = all declared but unpaid dividends, proportionally adjusted for share subdivisions, share dividends, reorganizations, reclassifications, consolidations or mergers; and

T = a fraction, the numerator of which is the number of calendar days between the date of investment and the date the Redemption Price is paid and the denominator of which is 365.

(iv) Anti-dilutive rights

If any new investors with per paid-in capital investment amount less than any existing investors prior to such new investors, the Company shall issue additional paid-in capital to the existing investor for nil consideration, which enable the existing investor to have an then effective per paid-in capital investment amount equal to the new investor.

Presentation and classification

The Company elected to designate the Paid-in Capital with Preferred Rights as financial liabilities at FVTPL. The Group has used the Black-Scholes option model to determine the fair value of the Paid-in capital with Preferred Rights as at the dates of issuance and at the end of December 31, 2023 and 2024. The fair value change of the Paid-in Capital with Preferred Rights is charged to profit or loss for the year, except for the portion attributable to credit risk change which shall be charged/credited to other comprehensive income, if any.

As at December 31, 2023 and 2024, the performance commitment rights were not yet triggered as the measurement date were not reached. However, based on the Group's performance, it is probable that the performance commitment will be triggered on the future measurement date, as a result, the fair value of the Paid-in Capital with Preferred Right has incorporated the fair value of the compensation for performance commitment.

As at December 31, 2023 and 2024, the Paid-in Capital with Preferred Rights are classified as non-current liability, as the redemption rights were not triggered.

The fair value was determined by the Directors with reference to valuation reports carried out by an independent qualified professional valuer, Asia-Pacific Consulting and Appraisal Limited address at Room 2201, Digital 01 Building, No. 12, Guanghua Road, Chaoyang District, Beijing.

The movement of the Paid-in capital with Preferred Rights is set out below:

	Paid-up Capital
	RMB'000
At January 1, 2023	953,642
Recognition	53,000
Change in fair value	92,379
At December 31, 2023	1,099,021
Recognition	427,857
Change in fair value	157,817
At December 31, 2024	1,684,695
Change in fair value	428,952
Derecognition of Paid-in capital with Preferred Rights	(2,113,647)
At December 31, 2025	–

Key valuation assumptions used in Black-Scholes option pricing model and equity allocation model to determine the fair value of the Paid-in Capital with Preferred Rights are as follows:

	As at December 31,		As at September 30,
	2023	2024	2025
The equity value of the Company (RMB'000)	1,696,000	2,508,000	3,428,000
Risk-free interest rate	2.21%	1.14%	1.40%
Volatility rate	48.07%	46.17%	44.28%
Possibilities under liquidation scenario	30.00%	25.00%	10.00%
Possibilities under [**REDACTED**] scenario	40.00%	50.00%	80.00%
Possibilities under redemption scenario	30.00%	25.00%	10.00%

	As at December 31,		As at September 30,
	2023	2024	2025
Possibilities of compensation on performance commitment	95.00%	95.00%	10.00%

The Group estimate the risk-free interest rate based on Chinese Government Bond with maturity life close to the redemption/liquidation date as at valuation date.

Volatility was estimated based on annualized standard deviation of daily stock price return of comparable companies for a period from the respective valuation date and with similar span as time to expiration.

33. PAID-IN CAPITAL

The Group and the Company

Share capital

A summary of movements in the Company's share capital is as follows:

	Number of ordinary shares	Share capital
		RMB'000
Issued and fully paid		
As at 1 January2025	–	–
Issue of ordinary shares upon conversion into a joint stock company of RMB1 each *(Note i)*	29,441,672	29,442
Issue of shares *(Note ii)*	4,195,438	4,195
As at December 31, 2025	33,637,110	33,637

Paid-in capital

A summary of movements in the Company's paid-in capital is as follows:

	Paid-in capital
	RMB'000
Issued and fully paid	
As at January 1, 2023	23,263
Issuance of paid-in capital	1,677
Issuance of Paid-in Capital with Preferred Rights	538
As at December 31, 2023	25,478
Issuance of Paid-in Capital with Preferred Rights	3,964
As at December 31, 2024	29,442
Conversion into a joint stock company *(Note i)*	(29,442)
As at December 31, 2025	–

Notes:

i. On November 18, 2025, the Company was converted into a joint stock company with limited liability under the company law of the PRC. Paid-in capital of RMB29,442,000 were converted into 29,442,000 ordinary shares of the Company at RMB1 each.

ii. On November 28, 2025, the Company issued 4,195,438 ordinary shares to third party investors for a total consideration of RMB570,000,000.

34. RESERVES OF THE COMPANY

	Attributable to owners of the Company			
	Other reserve	Share Premium	Accumulated deficit	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*
As at January 1, 2023	(19,395)	–	(1,265,138)	(1,284,533)
Issue of new paid-in capital with preferred rights	–	52,462	–	52,462
Recognition of paid-in capital with preferred rights	(538)	(52,462)	–	(53,000)
Loss for the year	–	–	(226,552)	(226,552)
As at December 31, 2023	(19,933)	–	(1,491,690)	(1,511,623)
Issue of new paid-in capital with preferred rights	–	423,893	–	423,893
Recognition of paid-in capital with preferred rights	(3,964)	(423,893)	–	(427,857)
Loss for the year	–	–	(282,271)	(282,271)
As at December 31, 2024	(23,897)	–	(1,773,961)	(1,797,858)
Loss for the year	–	–	(516,578)	(516,578)
Issue of shares	–	565,805	–	565,805
Derecognition of Paid-in capital with Preferred Rights	23,897	2,089,750	–	2,113,647
As at December 31, 2025	–	2,655,555	(2,290,539)	365,016

35. SHARE-BASED PAYMENT TRANSACTIONS

The Group and the Company

(i) Restricted Shares

In December 2016, the Company adopted the first employee share-based compensation plan (the "Employee Share Plan I", as amended in November 2025), and the Company can grant up to 2,000,000 restricted shares to its employees. In August 2023, the Company adopt the second employee share-based compensation plan (the "Employee Share Plan II", as amended in November 2025), and the Company can grant up to 1,676,473 restricted shares to its employees. The Employee Share Plan I and Employee Share Plan II were operated through two limited liability partnership (Wuxi Chelian Zhijia Investment Management Partnership Enterprise ("Chelian Zhijia") and Wuxi Chelian Yijia Investment Management Partnership Enterprise ("Chelian Yijia")) which were established and designated as share incentive platforms to hold the shares reserved for the Employee Share Plan I and the Employee Share Plan II as the ultimate beneficial owners. The Group has no control over the two limited liability partnerships.

Restricted shares granted under the Employee Share Plan I and the Employee Share Plan II shall vest on the first anniversary after the successful [**REDACTED**] of the Company, and employee shall remain employment with the Company. If the employment terminated before vesting of the restricted shares, the limited partnership of the respective Employee Share Plan I and Employee Share Plan II have the right to repurchase the restricted share. The consideration of the repurchase of the restricted shares are as below:

(1) the Employee Share Plan I: repurchase price = grant price*(1+25%*T/360)*N — cash dividends (if any). Whereas: T = number of days from the grant date till the repurchase date; N = number of shares repurchased.

(2) the Employee Share Plan II: repurchase price = grant price*(1+8%*T/360)*N — cash dividends (if any). Whereas: T = number of days from the grant date till the repurchase date; N = number of shares repurchased.

The following table discloses movements of the Company's restricted shares granted and outstanding during the Track Record Period:

	Number of restricted shares	Weighted average grant price
		RMB
Restricted shares outstanding as at January 1, 2023 and December 31, 2023	1,212,921	10.52
Granted	82,181	21.60
Restricted shares outstanding as at December 31, 2024	1,295,102	11.22
Granted	1,060,046	23.33
Restricted shares outstanding as at December 31, 2025	2,355,148	16.67

As at 31 December 2023, 2024 and 2025, the weighted average remaining contractual life of restricted shares outstanding is 8.18, 7.34 and 7.94 years, respectively.

These fair values were calculated as the fair value of ordinary shares less the grant price as follows:

Grant year	Fair value of ordinary shares	Grant price	Weighted average fair value
	RMB (note i)	*RMB (note iv)*	*RMB*
2022	37.06	1.12-19.69	24.03
2024	52.84	21.60	31.24
2025	134.38	23.33	111.05

Notes:

i. The fair value of the ordinary shares was estimated with reference to valuation reports prepared by an independent qualified professional valuer, Asia-Pacific Consulting and Appraisal Limited, with its address at Room 2201, Digital 01 Building, No. 12 Guanghua Road, Chaoyang District, Beijing.

ii. The grant price of the restricted shares were determined by the Directors.

(ii) Time-Based Share Options

In November 2025, the Company adopted the pre-[**REDACTED**] option plan (the "Pre-[**REDACTED**] Share Option Scheme") and granted 2,354,597 share options to eligible employees. Upon vesting of these share options, the grantee of the share options can purchase up to 2,354,597 ordinary shares of the Company.

Vesting conditions of share options granted under the Pre-[**REDACTED**] Option Plan including:

(1) Type I: the shares option is subject to a three-year service requirement and shall vest 33.33%, 33.33% and 33.34% at the end of the first, second and third year following the successful [**REDACTED**] of the Company, respectively; or

(2) Type II: the share option is subject to a one-year service requirement subsequent to the successful [**REDACTED**] of the Company and shall vest 100% at the end of the first year following the [**REDACTED**].

The following table discloses movements of the Company's share options held by employees during the Track Record Period:

	Number of Share options	Weighted average exercise price
		RMB
Options outstanding as at January 1, 2025	–	–
Granted	2,354,597	7.00
Options outstanding as at December 31, 2025	2,354,597	7.00

As at December 31, 2023, 2024 and 2025, the weighted average remaining contractual life of Time-Based Share Options outstanding is nil, nil and 9.91 years, respectively. There were no exercisable options as at December 31, 2023, 2024 and 2025, respectively.

These fair values were calculated using the Binomial model. Key inputs used in the model were as follows:

Grant date Range	Fair value of ordinary shares	Risk-free interest Rate	Expected life (years)	Exercised price	Expected volatility	Expected dividend yield	Weighted average fair value
	RMB (note i)	*(note ii)*	*(note iii)*	*RMB (note iv)*	*(note v)*	*(note vi)*	*RMB*
2025	134.38	1.43%-1.59%	5	7.00	43.57%~50.38%	0.00%	127.66

Notes:

i. The fair value of the ordinary shares was estimated with reference to valuation reports prepared by an independent qualified professional valuer, Asia-Pacific Consulting and Appraisal Limited, with its address at Room 2201, Digital 01 Building, No. 12 Guanghua Road, Chaoyang District, Beijing.

ii. Risk-free interest rate is estimated based on market yield of Chinese government bonds with maturity date close to the life of options as at the valuation dates and country risk differential.

iii. The expected life used in the model has been adjusted, based on the Directors' best estimate, for the effects of non-transferability, exercise restrictions and behavioral considerations.

iv. The Exercised price of the Time-Based Share Options were determined by the Directors.

v. Expected volatility was determined by using the historical volatility of the comparable company's share price over the previous 5 years.

vi. The Company currently has no expectation of paying cash dividends on its ordinary stock.

As the vesting condition of the restricted shares and share options including both (1) service period, and (2) successful [**REDACTED**] of the Company which is a non-market performance condition. No share-based payment expense will be recognized unless and until the [**REDACTED**] is probable. During the Track Record Period, management considers that the [**REDACTED**] is not probable, as a result, no share-based compensation expense were recognized during Track Record Period.

36. RETIREMENT BENEFIT SCHEMES

The Group participates in defined contribution retirement schemes organized by the relevant local government authorities in the PRC. Employees of the Group eligible for participating in the retirement schemes are entitled to retirement benefits from the schemes. The Group is required to make contributions to the retirement schemes up to the time of retirement of the eligible employees, excluding those employees who resign before their retirement, at a percentage that is specified by the local government authorities.

The total expense recognized in profit or loss of approximately RMB21,946,000, RMB23,645,000 and RMB28,571,000 for the years ended December 31, 2023, 2024 and 2025, respectively, representing contributions paid/payable to these plans by the Group at rates specified in the rules of the plans. As at December 31, 2023, 2024 and 2025, contributions of RMB1,604,000, RMB1,958,000 and RMB2,173,000, respectively, due in respect of those years then ended, had not been paid over to the plans.

37. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statements of cash flows from financing activities:

				Non-cash changes				
	At January 1, 2023	Financing cash flows	Finance costs *(Note 9)*	Lease Liabilities recognized/ modified	Change in fair value	Net settlement of notes discounted to banks	Net settlement of factoring arrangement	At December 31, 2023
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
Borrowings *(Note 30)*	207,148	787,243	28,455	–	–	(5,691)	(36,933)	980,222
Lease liabilities *(Note 29)*	2,956	(5,445)	2,712	6,187	–	–	–	6,410
The Paid-in Capital with Preferred Rights *(Note 32)*	953,642	53,000	–	–	92,379	–	–	1,099,021
	1,163,746	834,798	31,167	6,187	92,379	(5,691)	(36,933)	2,085,653

				Non-cash changes				
	At January 1, 2024	Financing cash flows	Finance costs *(Note 9)*	Lease Liabilities recognized/ modified	Change in fair value	Net settlement of notes discounted to banks	Net settlement of factoring arrangement	At December 31, 2024
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
Borrowings *(Note 30)*	980,222	896,941	31,131	–	–	(390,980)	(219,050)	1,298,264
Lease liabilities *(Note 29)*	6,410	(3,764)	1,823	319	–	–	–	4,788
The Paid-in Capital with Preferred Rights *(Note 32)*	1,099,021	427,857	–	–	157,817	–	–	1,684,695
	2,085,653	1,321,034	32,954	319	157,817	(390,980)	(219,050)	2,987,747

				Non-cash changes					
	At January 1, 2025	Financing cash flows	Finance costs *(Note 9)*	Lease Liabilities recognized/ modified	Change in fair value	Net settlement of notes discounted to banks	Accrued issue cost	Derecognition of Paid-in capital with preferred rights	At December 31, 2025
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
Borrowings *(Note 30)*	1,298,264	693,988	23,619	–	–	(865,974)	–	–	1,149,897
Lease liabilities *(Note 29)*	4,788	(2,805)	216	9,940	–	–	–	–	12,139
The Paid-in Capital with Preferred Rights *(Note 32)*	1,684,695	–	–	–	428,952	–	–	(2,113,647)	–
Accrued issue costs	–	(2,556)	–	–	–	–	2,843	–	287
	2,987,747	688,627	23,835	9,940	428,952	(865,974)	2,843	(2,113,647)	1,162,323

38. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT

Categories of the financial instruments

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Financial assets:			
Financial assets at FVTPL	–	–	75,001
Financial assets at amortized cost:			
– Trade receivables	1,158,588	1,153,489	782,800
– Notes receivables	424,232	785,378	285,472
– Amounts due from related parties	1,217	11,269	12,431
– Deposits and other receivables	2,473	2,927	4,850
– Restricted cash	33,316	111,251	210,012
– Cash and cash equivalents	75,654	185,454	320,435
	1,695,480	2,249,768	1,691,001
Financial liabilities:			
Financial liabilities at FVTPL:			
– Paid-in Capital with Preferred Rights	1,099,021	1,684,695	–
Financial liabilities at amortized cost:			
– Trade and notes payables	237,494	208,398	890,620
– Amounts due to related parties	1,443,275	1,219,563	10,330
– Other payables	53,186	47,334	73,730
– Borrowings	980,222	1,298,264	1,149,897
	3,813,198	4,458,254	2,124,577
Lease liabilities:	6,410	4,788	12,139

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Financial assets:			
Financial assets at FVTPL	–	–	75,001
Financial assets at amortized cost:			
– Trade receivables	1,158,588	1,153,489	782,800
– Notes receivables	424,232	785,378	285,472
– Amounts due from related parties	1,217	10,690	12,431
– Amounts due from subsidiaries	155,890	120,003	166,689
– Deposits and other receivables	1,424	1,693	3,139
– Restricted cash	33,316	111,251	210,012
– Cash and cash equivalents	73,490	179,876	309,338
	1,848,157	2,362,380	1,844,882
Financial liabilities:			
Financial liabilities at FVTPL			
– The Paid-in capital with Preferred Rights	1,099,021	1,684,695	–
Financial liabilities at amortized cost:			
– Trade and notes payables	237,235	206,540	889,340
– Amounts due to related parties	1,443,124	1,218,962	10,330
– Amounts due to subsidiaries	892	180,373	88,128
– Other payables	50,160	47,104	70,030
– Borrowings	980,222	1,198,264	1,149,897
	3,810,654	4,535,938	2,207,725
Lease liabilities:	833	327	9,941

Financial risk management objectives and policies

The Group's and the Company's major financial instruments include trade receivables, notes receivables, deposits and other receivables, financial assets at FVTPL, restricted cash, cash and cash equivalents, the Paid-in Capital with Preferred Rights, trade payables, other payables, lease liabilities, borrowings, notes payables, amounts due to/from related parties and amounts due to/from subsidiaries. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments include market risk (interest rate risk and other price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management of the Group and the Company manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

Market risk

Interest rate risk

The Group and the Company are exposed to fair value interest rate risk in relation to cash and cash equivalents (Note 25), restricted cash (Note 25), lease liabilities (Note 29) and borrowings (Note 30). The management of the Group and the Company manages the interest rate risk by maintaining a balanced portfolio of fixed rate bank balances. The Group and the Company manage its interest rate exposures by assessing the potential impact arising from any interest rate movements based on interest rate level and outlook.

No sensitivity analysis on interest rate risk is presented as the Directors consider the sensitivity on interest rate risk on fixed-rate bank balances, and fixed rate borrowings is insignificant.

Other price risk

The Group and the Company are exposed to other price risk through its investments in wealth management products measured at FVTPL and the Paid-in Capital with Preferred Rights. The management considers the other price risk of the Group on its investments in the wealth management products is limited as the maturity periods of these investments are short. Therefore, no sensitivity analysis is presented. Sensitivity analyzes for the Paid-in Capital with Preferred Rights were disclosed in Note 39.

Credit risk

The Group and the Company's maximum exposure to credit risk which will cause a financial loss to the Group and the Company due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognized financial assets as stated in the consolidated statements of financial position (including restricted cash, cash and cash equivalents, notes receivables, deposits and other receivables, amounts due from related parties and amounts due from subsidiaries and trade receivables).

Restricted cash, cash and cash equivalents and notes receivable

Credit risk on restricted bank deposits/bank balances/notes receivables is limited because the counterparties are reputable banks with high credit ratings assigned by credit agencies. The Group and the Company assessed 12m ECL for restricted bank deposits/bank balances notes receivable by reference to information relating to probability of default and loss given default of the respective counterparties. Based on the average loss rates, the 12m ECL of restricted bank deposits/bank balances notes receivable is considered to be insignificant and therefore no loss allowance was recognized during the Track Record Period.

Deposits and other receivables, amounts due from related parties and amounts due from subsidiaries

For deposits and other receivables, amounts due to related parties and amounts due to subsidiaries, the management makes periodic individual assessment on the recoverability of other receivables and deposits based on historical settlement records, past experience, and also quantitative and qualitative information that is reasonable and supportive forward-looking information. The management believes that there are no significant increase in credit risk of these amounts since initial recognition and the Group and the Company provided impairment based on 12m ECL. The Group and the Company assessed the ECL for other receivables and deposits are insignificant and thus no loss allowance is recognized during the Track Record Period.

Trade receivables

Before accepting any new customer, the Group and the Company uses an internal credit scoring system to assess the potential customer's credit quality and defines credit limits by customer. Limits and scoring attributed to customers are reviewed periodically. Other monitoring procedures are in place to ensure that follow-up action is taken to recover overdue debts. In this regard, the management considers that the Group and the Company's credit risk is significantly reduced.

The Group's and the Company's concentration of credit risk by geographical locations is in the PRC, which accounted for 100% of the total trade receivables as at December 31, 2023, 2024 and 2025. The Group and the Company has concentration of credit risk as 72.0%, 61.2%, and 35.4% of total trade receivable was due from the Group's largest customer and 99.7%, 97.7%, and 85.9% of total trade receivable was due from the Group's five largest customers for the year ended December 31, 2023, 2024 and 2025, respectively. In order to minimize the credit risk, the management of the Group and the Company has delegated a team responsible for determination of credit limits and credit approvals.

For trade receivables, the Group and the Company has applied the simplified approach in IFRS 9 to measure the loss allowance at lifetime ECL. The Group and the Company determines the ECL on these items by reference to information relating to probability of default and loss given default of the respective counterparties and adjusted for forward-looking information that is available without undue cost or effort.

The Group and the company's internal credit risk grading assessment comprises the following categories:

Internal credit rate	Description	Trade receivables	Other financial assets/other items
Low risk	The counterparty has a low risk of default and does not have any past due amounts or debtor frequently repays after due dates but usually settle in full	Lifetime ECL - not credit-impaired	12m ECL
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external resources	Lifetime ECL - not credit-impaired	Lifetime ECL - not credit-impaired
Loss	There is evidence indicating the asset is credit-impaired	Lifetime ECL - credit-impaired	Lifetime ECL - credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off	Amount is written off

The Group

The tables below detail the credit risk exposures of the Group's financial assets, which are subject to ECL assessment:

				2023	2024	2025
	Notes	Internal credit rating	12m or lifetime ECL	Gross carrying amount	Gross carrying amount	Gross carrying amount
				RMB'000	*RMB'000*	*RMB'000*
Financial assets at amortized cost						
Trade receivables	*20*	Low risk	Lifetime ECL (not credit-impaired)	1,178,508	1,178,805	795,720
Trade receivables	*20*	Loss	Lifetime ECL (credit-impaired)	–	12,793	12,785
Notes receivables	*22*	Low risk	12m ECL	424,232	785,378	285,472
Amounts due from related parties	*42*	Low risk	12m ECL	1,217	11,269	12,431
Deposits and other receivables	*24*	Low risk	12m ECL	2,473	2,927	4,850
Restricted cash	*25*	Low risk	12m ECL	33,316	111,251	210,012
Cash and cash equivalents	*25*	Low risk	12m ECL	75,654	185,454	320,435
				1,715,400	2,287,877	1,641,705

The following table provides information about the exposure to credit risk for trade receivables which are assessed collectively within lifetime ECL.

	As at December 31, 2023		
	Average loss rate	Gross carrying amount	Impairment loss allowance
	%	*RMB'000*	*RMB'000*
1-90 days	1.37	1,161,356	15,913
91-180 days	1.48	13,330	197
181-365 days	–	–	–
1-2 years	63.64	33	21
2-3 years	100.00	1,030	1,030
Over 3 years	100.00	2,759	2,759
		1,178,508	19,920

	As at December 31, 2024		
	Average loss rate	Gross carrying amount	Impairment loss allowance
	%	RMB'000	RMB'000
1-90 days	1.53	1,164,325	17,810
91-180 days	0.08	3,598	3
181-365 days	0.87	460	4
1-2 years	61.60	7,612	4,689
2-3 years	100.00	12	12
Over 3 years	100.00	2,798	2,798
		1,178,805	25,316

	As at December 31, 2025		
	Average loss rate	Gross carrying amount	Impairment loss allowance
	%	RMB'000	RMB'000
1-90 days	1.18	765,415	9,061
91-180 days	1.53	25,811	394
181-365 days	1.31	613	8
1-2 years	61.59	1,104	680
Over 3 years	100.00	2,777	2,777
		795,720	12,920

The estimated loss rates are estimated based on historically observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort. The grouping is regularly reviewed by management to ensure relevant information about specific debtors is updated.

During the years ended December 31, 2023, 2024 and 2025, 100% ECL were provided for credit-impaired trade receivables and impairment allowance of nil, RMB12,793,000, and RMB12,785,000, respectively, based on individual assessment.

The following table shows the movements in lifetime ECL that has been recognized for trade receivables under the simplified approach.

	Lifetime ECL (not credit-impaired)	Lifetime ECL (credit-impaired)	Total
	RMB'000	RMB'000	RMB'000
At January 1, 2023	6,870	–	6,870
Impairment losses recognized	14,236	–	14,236
Impairment losses reversed	(1,186)	–	(1,186)
At December 31, 2023	19,920	–	19,920
Impairment losses recognized	12,067	12,793	24,860
Impairment losses reversed	(6,671)	–	(6,671)
At December 31, 2024	25,316	12,793	38,109
Impairment losses recognized	7,475	–	7,475
Impairment losses reversed	(19,871)	(8)	(19,879)
At December 31, 2025	12,920	12,785	25,705

The Company

The tables below detail the credit risk exposures of the Company's financial assets, which are subject to ECL assessment:

				2023	2024	2025
	Notes	Internal credit rating	12m or lifetime ECL	Gross carrying amount	Gross carrying amount	Gross carrying amount
				RMB'000	RMB'000	RMB'000
Financial assets at amortized cost						
Trade receivables	*20*	Low risk	Lifetime ECL (not credit-impaired)	1,178,508	1,178,805	795,720
Trade receivables	*20*	Loss	Lifetime ECL (credit-impaired)	–	12,793	12,785

	Notes	Internal credit rating	12m or lifetime ECL	2023 Gross carrying amount	2024 Gross carrying amount	2025 Gross carrying amount
				RMB'000	RMB'000	RMB'000
Notes receivables	22	Low risk	12m ECL	424,232	785,378	285,472
Amounts due from related parties	42	Low risk	12m ECL	1,217	10,690	12,431
Amounts due from subsidiaries	42	Low risk	12m ECL	155,890	120,003	166,689
Deposits and other receivables	24	Low risk	12m ECL	1,424	1,693	3,139
Restricted cash	25	Low risk	12m ECL	33,316	111,251	210,012
Cash and cash equivalents	25	Low risk	12m ECL	73,490	179,876	309,338
				1,868,077	2,400,489	1,795,586

The following tables provides information about the exposure to credit risk for trade receivables which are assessed collectively within lifetime ECL.

	As at December 31, 2023		
	Average loss rate	Gross carrying amount	Impairment loss allowance
	%	RMB'000	RMB'000
1-90 days	1.37	1,161,356	15,913
91-180 days	1.48	13,330	197
1-2 years	63.64	33	21
2-3 years	100.00	1,030	1,030
Over 3 years	100.00	2,759	2,759
		1,178,508	19,920

	As at December 31, 2024		
	Average loss rate	Gross carrying amount	Impairment loss allowance
	%	RMB'000	RMB'000
1-90 days	1.53	1,164,325	17,810
91-180 days	0.08	3,598	3
181-365 days	0.87	460	4
1-2 years	61.60	7,612	4,689
2-3 years	100.00	12	12
Over 3 years	100.00	2,798	2,798
		1,178,805	25,316

	As at December 31, 2025		
	Average loss rate	Gross carrying amount	Impairment loss allowance
	%	RMB'000	RMB'000
1-90 days	1.18	765,415	9,061
91-180 days	1.53	25,811	394
181-365 days	1.31	613	8
1-2 years	61.59	1,104	680
2-3 years	–	–	–
Over 3 years	100.00	2,777	2,777
		795,720	12,920

The estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort. The grouping is regularly reviewed by management to ensure relevant information about specific debtors is updated.

During the years ended December 31, 2023, 2024 and 2025, 100% ECL were provided for credit-impaired trade receivables and impairment allowance of nil, RMB12,793,000, and RMB12,785,000, respectively, based on individual assessment.

The following table shows the movements in lifetime ECL that has been recognized for trade receivables under the simplified approach.

	Lifetime ECL (not credit-impaired)	Lifetime ECL (credit-impaired)	Total
	RMB'000	*RMB'000*	*RMB'000*
At January 1, 2023	6,865	–	6,865
Impairment losses recognized	14,234	–	14,234
Impairment losses reversed	(1,179)	–	(1,179)
At December 31, 2023	19,920	–	19,920
Impairment losses recognized	12,067	12,793	24,860
Impairment losses reversed	(6,671)	–	(6,671)
At December 31, 2024	25,316	12,793	38,109
Impairment losses recognized	7,475	–	7,475
Impairment losses reversed	(19,871)	(8)	(19,879)
At December 31, 2025	12,920	12,785	25,705

The Group writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

Liquidity risk

In the management of the liquidity risk, the management of the Group monitors and maintains a reasonable level of cash and cash equivalents which is deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows. The Group relies on the cash generated from the issuance of the Paid-in Capital with Preferred Rights as the main source of liquidity. During the years ended December 31, 2023, 2024 and 2025, the Group had net cash generated from the issuance of the Paid-in capital with Preferred Rights/Share capital of RMB53,000,000, RMB427,857,000 and RMB570,000,000, and cash used in operations of RMB697,717,000, RMB1,012,283,000 and RMB873,519,000, respectively.

The following table details the Group's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay.

The table includes both interests and principal cash flows.

The Group

	Weighted average interest rate	On demand or within 1 year	Over 1 year but within 2 years	Over 2 years but within 3 years	Over 3 years but within 4 years	Over 4 years but within 5 years	Total undiscounted cash flows	Carrying amount
	%	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
As at December 31, 2023								
Trade and notes payables	–	237,494	–	–	–	–	237,494	237,494
Other payables	–	53,186	–	–	–	–	53,186	53,186
Amounts due to related parties	–	1,443,275	–	–	–	–	1,443,275	1,443,275
Paid-in Capital with Preferred Rights	*	–	–	1,188,881	–	–	1,188,881	1,099,021
Bank borrowings	3.03	777,760	65,481	–	–	–	843,241	825,941
Borrowings from other financial institutions	6.06	146,027	9,877	–	–	–	155,904	154,281
Lease liabilities	4.87	2,250	2,529	2,266	–	–	7,045	6,410
Total		2,659,992	77,887	1,191,147	–	–	3,929,026	3,819,608

	Weighted average interest rate	On demand or within 1 year	Over 1 year but within 2 years	Over 2 years but within 3 years	Over 3 years but within 4 years	Over 4 years but within 5 years	Total undiscounted cash flows	Carrying amount
	%	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
As at December 31, 2024								
Trade and notes payables	–	208,398	–	–	–	–	208,398	208,398
Other payables	–	47,334	–	–	–	–	47,334	47,334
Amounts due to related parties	–	1,219,563	–	–	–	–	1,219,563	1,219,563
Paid-in Capital with Preferred Rights	*	–	1,696,722	–	–	–	1,696,722	1,684,695
Borrowings	1.99	1,305,398	–	–	–	–	1,305,398	1,298,264
Lease liabilities	4.08	2,806	2,266	–	–	–	5,072	4,788
Total		2,783,499	1,698,988	–	–	–	4,482,487	4,463,042

	Weighted average interest rate	On demand or within 1 year	Over 1 year but within 2 years	Over 2 years but within 3 years	Over 3 years but within 4 years	Over 4 years but within 5 years	Total undiscounted cash flows	Carrying amount
	%	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
As at December 31, 2025								
Trade and notes payables	*	890,620	–	–	–	–	890,620	890,620
Other payables	*	73,730	–	–	–	–	73,730	73,730
Amounts due to related parties	*	10,330	–	–	–	–	10,330	10,330
Borrowings	2.81	965,344	204,284	–	–	–	1,169,628	1,149,897
Lease liabilities	3.83	3,473	4,829	4,829	–	–	13,131	12,139
Total		1,943,497	209,113	4,829	–	–	2,157,439	2,136,716

Note:

* The redemption amount disclosed is calculated based on 8% annual single return.

The Company

	Weighted average interest rate	On demand or within 1 year	Over 1 year but within 2 years	Over 2 years but within 3 years	Over 3 years but within 4 years	Over 4 years but within 5 years	Total undiscounted cash flows	Carrying amount
	%	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*	*RMB'000*
As at December 31, 2023								
Trade and notes payables	–	237,235	–	–	–	–	237,235	237,235
Other payables	–	50,160	–	–	–	–	50,160	50,160
Amounts due to related parties	–	1,443,124	–	–	–	–	1,443,124	1,443,124
Amounts due to subsidiaries	–	892	–	–	–	–	892	892
Paid-in Capital with Preferred Rights	*	–	–	1,188,881	–	–	1,188,881	1,099,021
Bank borrowings	3.03	777,760	65,481	–	–	–	843,241	825,941
Borrowings from other financial institutions	6.06	146,027	9,877	–	–-	–	155,904	154,281
Lease liabilities	3.00	798	67	–	–	–	865	833
Total		2,655,996	75,425	1,188,881	–	–	3,920,302	3,811,487

	Weighted average interest rate	On demand or within 1 year	Over 1 year but within 2 years	Over 2 years but within 3 years	Over 3 years but within 4 years	Over 4 years but within 5 years	Total undiscounted cash flows	Carrying amount
	%	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
As at December 31, 2024								
Trade and notes payables	–	206,540	–	–	–	–	206,540	206,540
Other payables	–	47,104	–	–	–	–	47,104	47,104
Amounts due to related parties	–	1,218,962	–	–	–	–	1,218,962	1,218,962
Amounts due to subsidiaries	–	180,373	–	–	–	–	180,373	180,373
Paid-in Capital with Preferred Rights	*	–	1,696,722	–	–	–	1,696,722	1,684,695
Borrowings	1.90	1,204,040	–	–	–	–	1,204,040	1,198,264
Lease liabilities	2.14	334	–	–	–	–	334	327
Total		2,857,353	1,696,722	–	–	–	4,554,075	4,536,265

	Weighted average interest rate	On demand or within 1 year	Over 1 year but within 2 years	Over 2 years but within 3 years	Over 3 years but within 4 years	Over 4 years but within 5 years	Total undiscounted cash flows	Carrying amount
	%	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
As at December 31, 2025								
Trade and notes payables	*	889,340	–	–	–	–	889,340	889,340
Other payables	*	70,030	–	–	–	–	70,030	70,030
Amounts due to related parties	*	10,330	–	–	–	–	10,330	10,330
Amounts due to subsidiaries	*	88,128	–	–	–	–	88,128	88,128
Borrowings	2.81	965,344	204,284	–	–	–	1,169,628	1,149,897
Lease liabilities	3.90	1,207	4,829	4,829	–	–	10,865	9,941
Total		2,024,379	209,113	4,829	–	–	2,238,321	2,217,666

Note:

* The redemption amount disclosed is calculated based on 8% annual single return.

39. FAIR VALUE MEASUREMENTS OF FINANCIAL INSTRUMENTS

Some of the Group's financial liabilities are measured at fair value at the end of each reporting period. The following table gives information about how the fair values of these financial liabilities are determined (in particular, the valuation technique(s) and inputs used), as well as the level of the *fair* value hierarchy into which the fair value measurements are categorized (levels 1 to 3) based on the degree to which the inputs to the fair value measurements is observable.

The Group and the Company

Fair value hierarchy as at December 31, 2023

	Level 1	Level 2	Level 3	Total
	RMB'000	RMB'000	RMB'000	RMB'000
Financial liabilities at FVTPL				
The Paid-in Capital with Preferred Rights	–	–	1,099,021	1,099,021

Fair value hierarchy as at December 31, 2024

	Level 1	Level 2	Level 3	Total
	RMB'000	RMB'000	RMB'000	RMB'000
Financial liabilities at FVTPL				
The Paid-in Capital with Preferred Rights	–	–	1,684,695	1,684,695

Fair value hierarchy as at December 31, 2025

	Level 1	Level 2	Level 3	Total
	RMB'000	*RMB'000*	*RMB'000*	*RMB'000*
Financial assets at FVTPL				
Investments in wealth management products issued by financial institutes	–	75,001	–	75,001

Fair value of the Group and the Company's financial liabilities that are measured at fair value on a recurring basis

Financial assets/liabilities	Fair value as at December 31, 2023	2024	2025	Fair value hierarchy	Valuation technique(s)	Significant unobservable input(s)
	RMB'000	*RMB'000*	*RMB'000*			
Financial assets at FVTPL:						
Wealth management products	–	–	75,001	Level 2	Discounted cash flow. Future cash flows are estimated based on espected rate of return, discounted at a rate that reflects the credit risk of the counterparty.	N/A
Financial liabilities at FVTPL:						
The Paid-in Capital with Preferred Rights	1,099,021	1,684,695	–	Level 3	Black-Scholes option pricing model to determine the fair value of the Paid-in Capital with Preferred Rights.	Equity value of the Company

Note: A 5% increase/decrease in the equity value of the Company, while all other variables keep constant, would increase/decrease the fair value of the Paid-in capital with Preferred Rights as at December 31, 2023, 2024 and 2025 by approximately RMB46,482,000/RMB46,761,000, RMB75,220,000/RMB75,464,000 and nil/nil, respectively.

There were no transfers between Level 1, 2 and 3 during the Track Record Period.

Reconciliation of Level 3 Measurements

The following table represents the reconciliation of Level 3 fair value measurements throughout the years ended December 31, 2023, 2024 and 2025:

	Paid-in Capital with Preferred rights
	RMB'000
At January 1, 2023	953,642
Recognition	53,000
Changes in fair value	92,379
At December 31, 2023	1,099,021
Recognition	427,857
Changes in fair value	157,817
At December 31, 2024	1,684,695
Changes in fair value	428,952
Derecognised of Paid-in capital with preferred rights	(2,113,647)
At December 31, 2025	–

The management considers that the carrying amounts of other financial assets and financial liabilities recognized in the Historical Financial Information approximate their fair values.

40. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximizing the return to shareholders through the optimization of debt and equity balances. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of net debt, which includes the borrowings disclosed in Note 30, lease liabilities disclosed in Note 29, the Paid-in Capital with Preferred Rights disclosed in Note 32, net of cash and cash equivalents and equity attributable to owners of the Company, comprising paid-in capital, other reserve and accumulated deficit.

The management of the Group reviews the capital structure regularly. As part of this review, the management of the Group considers the cost of capital and the risks associated with each class of capital. Based on recommendations of the management, the Group will balance its overall capital structure through the payment of dividends, new shares issues as well as raising, extension and early repayment of borrowings.

41. COMMITMENTS

At the end of each reporting period, the Group had the following commitments:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Capital expenditure in respect of the acquisition of long-term assets contracted for but not provided in the Historical Financial Information	11,757	128,969	83,624
	11,757	128,969	83,624

42. RELATED PARTY DISCLOSURES

(a) Name and relationship of key related parties

Name	Relationship
The Founder	Controlling Shareholder
Weifu Smart Sensing (Wuxi) Technology Co., Ltd. ("Weifu") *(note)*	Shareholder of the Company
Bosch *(note)*	Company controlled by the Shareholder of the Company
Wingtech Technology Co., Ltd. ("Wingtech") *(note)*	Shareholder of the Company
Wuxi Turing Smart Display Technology Co., Ltd. ("Turing")	Associate of the Company
Chelian Zhijia	Company controlled by the Founder
Chelian Yijia	Company controlled by the Founder
Beijing Che Zhi Zao Technology Co., Ltd. ("Che Zhi Zao")	Company controlled by the Founder
Beijing Che Rong Tong Investment Management Co., Ltd. ("Che Rong Tong")	Shareholder of the Company

Note: As at November 10, 2025, the Directors nominated by Bosch, Wintech and Weifu resigned from the board. As a result, these entities ceased to be related parties of the Company from that date.

(b) Related party balances

The Group

Amounts due from related parties (non-trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Che Zhi Zao	63	–	–
Chelian Zhijia	1,154	–	–
	1,217	–	–

Amounts due from related parties (trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Weifu	–	579	n/a
Turing	–	10,690	12,431
	–	11,269	12,431

The following is an aging analysis of the outstanding receivables with trade nature, presented based on invoice date, at the end of the reporting period:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	–	11,269	1,741
91-180 days	–	–	10,690
	–	11,269	12,431

Amounts due to related parties (non-trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Chelian Yijia	500	–	–
Chelian Zhijia *(i)*	17,640	17,640	9,537
	18,140	17,640	9,537

Note:

(i) Amount represents consideration received by the Company on behalf of Chelian Zhijia for grant of restricted shares to employees of the Group, the amount is unsecured, and repayment on demand with nil interest.The outstanding amount as at December 31, 2025 was fully settled subsequently.

Amounts due to related parties (trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Bosch *(i)*	1,424,984	1,201,322	n/a
Wingtech	151	151	n/a
Weifu	–	450	n/a
Turing	–	–	793
	1,425,135	1,201,923	793

Note:

(i) Amounts due to Bosch are with the credit term of 90 days.

The following is an aging analysis of the outstanding payables with trade nature, presented based on invoice date, at the end of the reporting period:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	1,424,984	1,201,772	793
90 – 180 days	–	–	–
181 – 365 days	–	–	–
Over 365 days	151	151	–
	1,425,135	1,201,923	793

The Company

Amounts due from related parties (non-trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Che Zhi Zao	63	–	–
Chelian Zhijia	1,154	–	–
	1,217	–	–

Amounts due from related parties (trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Turing	–	10,690	12,431

The following is an aging analysis of the outstanding receivables with trade nature, presented based on service or payment received date, at the end of the reporting period:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	–	10,690	1,741
90-180 days	–	–	10,690
	–	10,690	12,431

Amounts due from subsidiaries

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Trade nature	155,890	3	–
Non-trade nature	–	120,000	166,689
	155,890	120,003	166,689

Aging of amounts due from subsidiaries – trade nature, based on the invoice date at the end of each reporting period, are as follows:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	–	3	–
91 – 180 days	–	–	–
181 – 365 days	155,890	–	–
1 – 2 years	–	–	–
	155,890	3	–

Amounts due to related parties (non-trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Chelian Yijia	500	–	–
Chelian Zhijia *(i)*	17,640	17,640	9,537
Che Rong Tong *(ii)*	–	–	–
The Founder *(ii)*	–	–	–
	18,140	17,640	9,537

Notes:

(i) Amounts represent consideration received by the Company on behalf of Chelian Zhijia for grant of restricted shares to employees of the Group, the amount is unsecured, and repayment on demand with nil interest. The outstanding amount as at December 31, 2025 was fully settled subsequently.

(ii) Amounts represent temporary advance made to the Group and were settled during the Track Record Period.

Amounts due to related parties (trade nature):

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Bosch *(i)*	1,424,984	1,201,322	n/a
Turing	–	–	793
	1,424,984	1,201,322	793

Note:

(i) Amounts due to Bosch are with the credit term of 90 days.

The following is an aging analysis of the outstanding payables with trade nature, presented based on service or payment received date, at the end of the reporting period:

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Within 90 days	1,424,984	1,201,322	793
90 – 180 days	–	–	–
181 – 365 days	–	–	–
	1,424,984	1,201,322	793

Amounts due to subsidiaries

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Trade nature	892	90,373	88,128
Non-trade nature	–	90,000	–
	892	180,373	88,128

(c) Related party transactions

The Group

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Trade sales:			
Weifu	–	3,472	4,947
Bosch	29	–	–
Turing	–	–	4,822
	29	3,472	9,769
Trade purchase:			
Bosch	2,217,800	2,019,007	1,456,212

The Company

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Trade sales:			
Bosch	29	–	–
Turing	–	–	4,822
	29	–	4,822
Trade purchase:			
Bosch	2,217,800	2,019,007	1,456,212

(d) Bank borrowings — guaranteed by the Founder

	As at December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Bank borrowings – guaranteed (disclosed in Note 30)	394,113	376,372	949,897

(e) Remuneration of key management personnel of the Group

	For the year ended December 31,		
	2023	2024	2025
	RMB'000	*RMB'000*	*RMB'000*
Salaries and benefits	10,479	10,268	7,959
Performance-based bonuses	4,886	3,547	3,808
Retirement benefit scheme contributions	716	671	429
	16,081	14,486	12,196

During the Track Record Period nil, 54,694 and 319,188 of restricted share, nil, nil and 1,458,865 of option share were granted to Directors and key management of the Company for the years ended December 31, 2023, 2024 and 2025, respectively.

43. PARTICULARS OF SUBSIDIARIES OF THE COMPANY

Details of the principal subsidiaries directly and indirectly held by the Company comprising the Group are set out below. All subsidiaries of the Company are limited liability company.

Name of Subsidiaries	Place of incorporation	Date of incorporation	Issued and fully paid-up capital	Proportion of ownership interest held by the Company — As at December 31, 2023	2024	2025	Date of this report	Principal activities
			RMB'000	*%*	*%*	*%*	*%*	
Directly held subsidiaries:								
Shenzhen Autolink Information Technology Co., Ltd. *(i)*	The PRC	12/2/2015	261,875	100	100	100	[100]	R&D
Shanghai Autolink Information Technology Co., Ltd. *(i)*	The PRC	10/5/2016	10,680	100	100	100	[100]	R&D
Wuxi Autolink Intelligent Manufacturing Co., Ltd *(ii)*	The PRC	8/6/2016	32,589	100	100	100	[100]	R&D
Autolink Intelligent Network Connection (Deqing) Technology Co., Ltd *(i)*	The PRC	24/12/2018	25,100	100	100	100	[100]	R&D
Autolink Intelligent Network Connection (Beijing) Technology Co., Ltd *(i)*	The PRC	14/3/2019	38,200	100	100	100	[100]	R&D
Autolink Intelligent Network Connection (Wuxi) Information Technology Co., Ltd *(i)*	The PRC	9/7/2020	21,500	100	100	100	[100]	R&D
Hong Kong Autolink Investment Co., Ltd. *(ii)*	Hongkong	16/9/2024	938	–	100	100	[100]	Investment holding
Wuhu Autolink Intelligent Technology Co., Ltd. *(ii)*	The PRC	13/11/2024	80,000	–	100	100	[100]	Manufacture, R&D
Wuxi Beice Testing Technology Service Co., Ltd. *(ii)*	The PRC	25/12/2024	7,500	–	100	100	[100]	R&D
Indirectly held subsidiaries:								
Singapore Autolink Investment PTE. Limited *(ii)*	Singapore	30/9/2024	–	–	100	100	[100]	Investment holding
Detroit Autolink LLC *(ii)*	United States	10/12/2024	–	–	100	100	[100]	Sales
Autolink Japan Co., Ltd. *(ii)*	Japan	4/3/2025	930	–	–	100	[100]	Sales
Fuzhou Autolink Intelligent Technology Co., Ltd. *(ii)*	The PRC	23/12/2025	–	–	–	100	[100]	Manufacture, R&D

Notes:

i. Investments in these subsidiaries were fully impaired prior to the Track Record Period. During the Track Record Period, management of the Company conclude that there was no indication for reversal of impairment.

ii. During the Track Record Period, no impairment indicator was identified for these subsidiaries and no impairment assessment was performed.

All companies now comprising the Group have adopted December 31, as their financial year end.

The Company and its subsidiaries together which comprises the consolidated statements of financial position of the Group as at December 31, 2023 and 2024, were prepared in accordance with CASBE were audited by Pan-China Certified Public Accountants LLP certified public accountants registered in the PRC (for 2023 and 2024). No audited statutory financial statements were available for the year ended December 31, 2025.

No audited statutory financial statements were available for the rest of the companies of the Group during the Track Record Period as there was no requirement for statutory audit by the local authorities.

None of the subsidiaries comprising the Group had issued any debt securities at the end of each reporting period during the Track Record Period.

44. SUBSEQUENT EVENTS

There were no other significant events subsequent to the end of the Track Record Period that needs to be disclosed.

45. SUBSEQUENT FINANCIAL STATEMENTS

No audited financial statements have been prepared by the Group, the Company or any of its subsidiaries in respect of any period subsequent to December 31, 2025.