
FUTURE PLANS AND USE OF [REDACTED]

FUTURE PLANS

See “Business — Our Strategies” for a detailed description of our future plans.

USE OF [REDACTED]

We estimate that we will receive net [REDACTED] of approximately HK\$[REDACTED] from the [REDACTED], after deducting the estimated underwriting commissions and other estimated offering expenses payable by us in connection with the [REDACTED], assuming that an [REDACTED] of HK\$[REDACTED] per Share (being the [REDACTED] of the indicative [REDACTED] range stated in this document) and assuming that the [REDACTED] is not exercised.

We intend to use the net [REDACTED] as follows:

- Approximately [REDACTED]%, or HK\$[REDACTED], is expected to be used for enhancing our R&D and innovation capabilities, including:
 - i. Approximately [REDACTED]%, or HK\$[REDACTED], is expected to be used to expand our R&D team for high-bandwidth memory products and DRAM products. This strategic expansion of our R&D team will (i) enhance our ability to develop cutting-edge high-bandwidth memory solutions, catering to the growing demands of data-intensive applications such as AI, machine learning, and high-performance computing, thus rendering us a key player in the high-performance memory market; and (ii) further enhance our innovation capabilities and accelerate the product iteration and development process, ensuring we remain competitive in delivering cutting-edge DRAM solutions tailored to the specific needs of our customers and markets.
 - ii. Approximately [REDACTED]%, or HK\$[REDACTED], is expected to be used for procurement of tape-out service, software and other R&D materials for our R&D team, ensuring the timely execution of our development projects and meeting the company’s R&D resource requirements. These investments will enable us to maintain our competitive edge in DRAM design, accelerate product innovation, and ensure the successful execution of our R&D roadmap, ultimately driving the growth and diversification of our product portfolio.
- Approximately [REDACTED]%, or HK\$[REDACTED], is expected to be used for upgrading our production and testing equipment and capacity, including (i) procurement of testing equipment for high-bandwidth memory products; (ii) construction of proprietary test line for DRAM chips and production line and test line for DRAM modules; and (iii) enhancement of our laboratory analytical capabilities. These investments are aimed at (a) accelerating the development and validation of high-bandwidth memory products; (b) achieving one-stop testing capabilities of our DRAM chip products and reducing reliance on external testing facilities; (c) establishing a fully integrated, end-to-end production process for our DRAM module products and enhancing quality control; (d) enhancing our capability to conduct more precise and comprehensive testing and analysis and enhancing the reliability and performance of our products. The procurement of testing equipment and construction of our proprietary test lines and production line is expected to have a multi-faceted impact on our cost structure and future profitability. In the short term, capital expenditures related to equipment procurement and facility setup will increase. However, this investment is strategically targeted at areas where we have already built internal expertise, particularly in module testing, and is expected to generate long-term cost savings and operational benefits. By internalizing certain production and testing processes, we anticipate reducing our reliance on OSAT companies, thereby lowering outsourcing costs. This is particularly

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relevant for DRAM module assembling, where in-house testing and assembly can significantly improve cost efficiency and reduce lead times. By building our own test capabilities, we can better respond to customer needs and execute certain customized testing procedures. Moreover, enhanced quality control through self-managed processes is expected to reduce defect rates and strengthen customer satisfaction, all of which may contribute positively to our gross margins over time. Our preliminary internal estimates suggest that the shift could result in a cost reduction of approximately 3.0% to 4.0% per unit for DRAM modules, subject to production volume and utilization rate of our facility. Upon completion of the expansion plan in 2027, our proprietary DRAM chip testing line is expected to test up to 100,000 chips per day, our DRAM module production line and testing line will be designed to handle up to 5,800 modules per day. The testing equipment for high-bandwidth memory products is not anticipated to be made broadly available for external use. Our Directors believe that this capacity will be aligned with our projected demand growth and will provide sufficient buffer to support new product launches. Since we have already completed certain DRAM module testing processes internally at our own facility and many members of our R&D team have extensive prior experience in semiconductor production and quality assurance, our Directors believe that we have the relevant expertise to carry out the expansion plan successfully.

- Approximately [REDACTED]%, or HK\$[REDACTED], is expected to be used for enhancing our global sales and marketing capability, including (i) recruiting additional sales and marketing personnel for our new overseas and domestic teams. The overseas teams will focus on the European market and Japanese market, and will be staffed with roles including sales directors, sales managers, technical marketing personnel, business support staff and field application engineer (“FAE”). The domestic expansion is intended to broaden our coverage across priority industries and deepen customer engagement at the regional level. Additional positions will be created across key functions such as sales management, technical marketing, and business support, with clearly defined headcount increases and salary budgets. Each role is assigned a dedicated annual salary budget, with new hires planned progressively over the next four years; (ii) leasing properties for new sales center. We plan to establish two new sales centres overseas, with the first centre located in Munich, Germany, and serving as our European sales and customer support hub, and the second centre located in Singapore, serving as our Southeast Asia and India hub, supporting business expansion in high-growth markets such as Indonesia, Malaysia, Vietnam, Thailand, and India; and (iii) conducting marketing activities to maintain customer relationships and acquire new customers. For the domestic market, we will conduct a wide range of marketing activities, including industry exhibitions, trade fairs, promotional roadshows, and brand-building campaigns. For overseas markets, our initiatives will include participation in major international exhibitions and conferences, overseas advertising and media partnerships, as well as year-round financial communications services abroad. We believe these investments will (a) enhance the recognition of our products and solutions among downstream customers and promote a better understanding of our business model in the existing and new markets; (b) maintain and strengthen our relationship with our existing customers, production partners and downstream customers and explore new market opportunities; (c) enhance our ability to identify and partner with potential distributors in existing and new markets; and (d) enable us to have in-depth understanding of the latest market information and industry trends, better understand customers’ needs and improve our overall competitiveness.

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The following table sets forth a breakdown of our implementation plan for enhancing our global sales and marketing capability from 2026 to 2029, based on our current estimation, which is subject to changes based on our actual needs and market conditions at the relevant time:

For the year ending December 31,				
	2026	2027	2028	2029
	<i>(HKD in thousand)</i>			
Recruiting additional sales and marketing personnel	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
Leasing properties for new sales center	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
conducting marketing activities.	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

- Approximately [REDACTED]%, or HK\$[REDACTED], is expected to be used for strategic investments and/or acquisition to achieve our long-term growth strategies. We seek potential investment and acquisition opportunities in the semiconductor industry chain in China, preferably in the field of memory-computing solutions. We aim to select potential targets that will (i) enhance our existing high-bandwidth memory product portfolio by integrating advanced memory-computing technologies, (ii) grant us access to leading research and development resources, including specialized R&D talents with deep expertise in memory-computing solutions and related technologies to bolster our internal capabilities.

In particular, we seek to invest in companies that are technologically advanced on a global scale and have achieved commercial deployment in specific sub-markets. We will prioritize targets with proven experience in mass production and with clearly defined downstream application scenarios, particularly in sub-markets such as smartphones and wearable devices. We prefer targets that have already established partnerships with leading global smartphone brands and whose products have been adopted in end-user applications with clearly defined integration plans.

According to Frost & Sullivan, sufficient acquisition targets are available in the market considering the following factors: (i) there is a broad base of companies developing advanced memory technologies with proven capabilities in commercialization; (ii) an increasing number of players have scalable mass production capacity and clearly defined downstream applications; and (iii) many enterprises have already established partnerships with leading global brands, demonstrating both market readiness and integration potential. Our Directors are also of the view that there are sufficient number of targets available for us to acquire. As of the Latest Practicable Date, we had not identified or pursued any acquisition target, nor had we entered into any definitive investment or acquisition agreement. If necessary, we will seek for additional equity and/or debt funding to facilitate the acquisition.

- Approximately [REDACTED]%, or HK\$[REDACTED], is expected to be used for working capital and general corporate purposes.

The above allocation of the net [REDACTED] from the [REDACTED] will be adjusted on a pro rata basis in the event that the [REDACTED] is fixed at a higher or lower level compared to the [REDACTED] of the estimated [REDACTED] range.

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If the [REDACTED] is fully exercised, the net [REDACTED] that we will receive will be approximately HK\$[REDACTED], assuming the [REDACTED] of HK\$[REDACTED] per Share (being the [REDACTED] of the indicative [REDACTED] range). In the event that the [REDACTED] is exercised, we intend to apply the additional net [REDACTED] to the above purposes on a pro rata basis.

To the extent that our [REDACTED] are not sufficient to fund the purposes set out above, we intend to fund the balance through a variety of means, including cash generated from operations, bank loans and other borrowings.

If the net [REDACTED] of the [REDACTED] are not immediately applied to the above purposes, we will only deposit those net [REDACTED] into short-term interest-bearing accounts at (i) licensed commercial banks in Hong Kong or the PRC, and/or (ii) other authorized financial institutions (as defined under the SFO) in Hong Kong.

We will issue an appropriate announcement if there is any change to the above proposed use of [REDACTED].