FUTURE PLANS

For a detailed description of our future plans, see "Business – Our Strategies."

[REDACTED]

Assuming an **[REDACTED]** of HK$**[REDACTED]** per **[REDACTED]**, being the midpoint of the stated range of the **[REDACTED]** of between HK$**[REDACTED]** and HK$**[REDACTED]** per **[REDACTED]** and assuming the **[REDACTED]** is not exercised, we estimate that we will receive **[REDACTED]** of approximately HK$**[REDACTED]** million from the **[REDACTED]** after deducting the **[REDACTED]** commissions and other estimated expenses in connection with the **[REDACTED]**.

We intend to use the **[REDACTED]** we expect to receive from the **[REDACTED]** for the purposes and in the amounts set out below:

- Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for enhancing our R&D capabilities and strengthening our R&D system. We will continue to take a science-driven approach to transform traditional, experience-reliant Chinese culinary flavors into standardized, scalable seasoning solutions with consistent and reliable quality. In the short term, we will focus on strengthening our foundational research capabilities and expanding our product portfolio. In the medium to long term, we aim to establish a leading culinary innovation platform that serves as an open, shared R&D ecosystem for the entire catering industry. In particular:

  (i) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to enhance our R&D capabilities and build an efficient R&D system, anchored by a skilled talent base, supported by a scientific evaluation system and strengthened by improved R&D platform management. Specifically, we plan to (i) recruit domestic and international R&D talents and engage academic experts and advisors, including the payment of recruitment services fees and training expenses; (ii) further develop and promote the flavor sensory evaluation system, including system development, training and promotion expenses; and (iii) enhance R&D platform management by purchasing computer equipment, office hardware, and R&D-related software and services.

  (ii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to strengthen our foundational research capabilities and continuously drive innovation in advanced technologies. Specifically, we plan to focus on three key research areas: (i) natural fermentation technology research, including the development of fermentation technologies for sour soup, sour meat and plant and animal proteins, (ii) functional flavor module research, including the development of flavor technologies for oil phase, water phase and oil-water systems, and (iii) quality stability improvement research, including the improvement of texture, color and flavor stability as well as the development of new testing methods. To achieve this end, we plan to (a) procure raw materials for research and development, (b) purchase R&D equipment and analytical testing instruments, (c) pay for analytical testing services, and (d) establish a pilot-scale fermentation platform.

(iii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to drive breakthrough in key production technologies for compound seasonings while advancing green and intelligent manufacturing capabilities. Specifically, we plan to focus on two areas: (i) fermentation production technology, including the setup of a trial production platform and the procurement of trial production equipment; and (ii) reactor production technology, including the procurement of reactor equipment and related analytical testing. To achieve this end, we plan to (a) purchase trial production and reactor equipment, (b) pay for analytical testing services, and (c) fund equipment installation and commissioning.

(iv) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to continue to develop new products and enrich our product portfolio, with an aim to lead market trends. Specifically, we plan to develop (i) blockbuster products, including new standardized products, the upgrade of existing products such as Chongqing hot pot bases, red sour soup and chili powder products, and (ii) customized compound seasonings, including new hot pot bases, oils, soups and sauces. To achieve this end, we plan to (a) procure raw materials for product development, (b) purchase equipment for product development and testing, and (c) pay for analytical testing services.

(v) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to establish a R&D ecosystem together with leading restaurant brands. Specifically, we plan to (i) organize industry conferences, forums and salons, and host flavor exploration trips and tasting events, and (ii) publish white papers on modern chinese cooking principles and industry professional reports. To achieve this end, we plan to (a) pay for venue rental, event setup and catering services and relevant travel and accommodation expenses, (b) invite industry experts and guests, and (c) engage professional services for the publication of white papers and reports.

- Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for promoting omni-channel presence and strengthening our brand image. In the short term, we will focus on expanding our industry networking and media cooperation, as well as increasing our product marketing and promotional efforts. In the medium to long term, we aim to build a business landscape anchored by customized compound seasonings with full-channel synergy, including our own consumer brands. In particular:

(i) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for industry networking and media cooperation. Specifically, we plan to collaborate with industry media platforms and key opinion leaders to enhance our brand visibility within the catering industry. To achieve this end, we plan to pay for media cooperation fees and content creation services, and engage relevant marketing and public relations consultants.

(ii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for offline brand promotional activities including omni-channel presence promotion. Specifically, we plan to host our annual 617

Leading Restaurant Summit, participate in exhibitions in overseas markets, conduct ESG promotion activities, and organize channel expansion events, including channel summits and marketing campaigns. To achieve this end, we plan to (a) pay for event venue rental, booth construction and exhibition fees, (b) pay for promotional materials and branding assets, (c) engage event planning and execution services, and (d) recruit personnel for event management and brand promotion.

(iii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for product marketing and promotion. Specifically, we plan to conduct product marketing and promotion for our product series, including Laoyouji 1983 products and Guizhou Red Sour Soup products. To achieve this end, we plan to (a) pay for advertising and promotional campaigns, (b) engage key opinion leaders and influencers for product promotions on new media platforms, (c) produce promotional videos and marketing materials, and (d) conduct consumer tasting sessions and sampling events.

- Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for upgrading our production lines and enhancing our intelligent manufacturing capabilities. We will continue to balance flexibility with scale, with our Hechuan base designed for flexible production and our Fuling base focused on large-scale production with quality stability. In the short term, we will focus on enhancing our intelligent manufacturing capabilities and implementing energy-saving equipment upgrades. In the medium to long term, we aim to expand our production capacity to meet growing market demand and achieve seamless synergy between high-volume standardized production and agile customized production. In particular:

(i) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to enhance our intelligent manufacturing capabilities. Specifically, we plan to undertake the following initiatives: (i) construction of automated warehouses, including second phase implementation and intelligent upgrades, to improve warehouse receiving and dispatch efficiency; (ii) implementation of an ingredient error-proofing automation system, comprising a management system, weighing equipment and scanning devices, to reduce ingredient errors and improve product quality stability; (iii) construction of an intelligent fermentation workshop, including an automated fermentation production line and workshop renovations, to enhance fermentation capacity and efficiency; (iv) upgrade of our hot pot base production workshop with production line connectivity renovations and workshop renovations; (v) implementation of automated ingredient feeding systems at our Fuling base; and (vi) implementation of production process transparency management, including MES system upgrades and data collection hardware, to enable real-time production data collection.

(ii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for energy-saving and equipment facility upgrades. Specifically, we plan to further upgrade our cooking equipment and functional enhancements to reduce production costs and enhance product quality stability.

(iii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for production capacity expansion. Specifically, the initiatives we plan to undertake include, without limitation, (i) expand our small-packing workshop with additional packaging capacity to meet growing order demand; (ii) expand and upgrade our cold mixing workshop to establish dedicated cold mixing production capacity; (iii) commission new production facilities at our Hechuan base with supporting renovations and production lines; and (iv) add new production lines and cold chain facilities at our Fuling base.

- Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for advancing our end-to-end digital and intelligent transformation. We will continue to integrate digital systems and leverage AI technologies to build a data-driven, flexible yet scalable, and highly efficient production and supply chain support system. See "Business – Our Strategies." In the short term, we will focus on digital system construction and IT infrastructure optimization. In the medium to long term, we aim to achieve full digital integration across our entire value chain and leverage AI to assist R&D, evaluate order feasibility, and intelligently schedule production, reducing reliance on human experience and boosting efficiency. In particular:

(i) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to further upgrade our digital system. Specifically, we plan to (i) implement or upgrade our manufacturing execution and planning systems, including MES, APS and PLM, (ii) implement financial management systems covering treasury, budgeting, fund management and tax cloud platform, as well as quality and laboratory management systems, (iii) implement supply chain and warehouse systems, HR and asset management systems, and data and AI systems, including group data platform, business intelligence dashboard, AI integration and system integration, and (iv) implement innovation platforms, including R&D digitalization, omni-channel collaboration and innovation incubation. To achieve this end, we plan to (a) pay for software systems, cloud services and data tools, (b) purchase hardware equipment such as servers and data backup devices, (c) recruit personnel such as data scientists, algorithm engineers and IT talents, and (d) engage relevant technical consultants.

(ii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to upgrade and optimize our IT infrastructure. Specifically, we plan to (i) upgrade our data center facilities, including renovation, power distribution, precision air conditioning, fire suppression systems, cabling, monitoring systems and network equipment, and (ii) upgrade office computers and electronic equipment. To achieve this end, we plan to (a) pay for data center renovation and construction, (b) purchase hardware equipment, and (c) engage relevant IT infrastructure consultants.

(iii) Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used to upgrade and optimize our network and data security system. Specifically, we plan to (i) build foundational security infrastructure, including dedicated network lines, firewalls, intrusion prevention systems, web application firewalls, VPN gateways, bastion hosts, log audit systems, data security platforms, and establish security systems and compliance frameworks including ISO27001 certification and security training; (ii) implement advanced threat and defense systems, comprehensive data security enhancements, cloud security and business system security hardening, and identity security and zero-trust architecture; and (iii) develop security operations automation, upgrade disaster recovery and business continuity systems, and conduct annual compliance reviews, security assessments, training and security services. To achieve this end, we plan to (a) pay for security software systems and license fees, (b) purchase hardware security equipment, (c) pay for ISO27001 certification and compliance consulting services, (d) recruit security personnel, and (e) engage third-party security testing and audit services.

- Approximately **[REDACTED]**% of the **[REDACTED]**, or HK$**[REDACTED]** million, will be used for working capital and general corporate purposes.

If the **[REDACTED]** is fixed at HK$**[REDACTED]** per **[REDACTED]**, being the high-end of the **[REDACTED]** range and assuming the **[REDACTED]** is not exercised, the **[REDACTED]** from the **[REDACTED]** will increase to approximately HK$**[REDACTED]** million, after deducting the **[REDACTED]** fees and commissions and estimated expenses payable by us in connection with the **[REDACTED]**. If the **[REDACTED]** is fixed at HK$**[REDACTED]** per **[REDACTED]**, being the low-end of the **[REDACTED]** range and assuming the **[REDACTED]** is not exercised, the **[REDACTED]** will decrease to approximately HK$**[REDACTED]** million, after deducting the **[REDACTED]** fees and commissions and estimated expenses payable by us in connection with the **[REDACTED]**. Under such circumstances, we will adjust the allocation of the intended use of the **[REDACTED]** for the above purposes on a pro rata basis.

If the **[REDACTED]** is exercised in full and assuming the **[REDACTED]** is HK$**[REDACTED]** per **[REDACTED]**, being the mid-point of the **[REDACTED]** range, we estimate that the **[REDACTED]** from the **[REDACTED]** will be approximately HK$**[REDACTED]** million, after deducting the **[REDACTED]** fees and commissions and estimated expenses payable by us in connection with the **[REDACTED]**. If the **[REDACTED]** is set at the high-end or low-end of the **[REDACTED]** range, the **[REDACTED]** of the **[REDACTED]**, including the **[REDACTED]** from the exercise of the **[REDACTED]**, will increase to approximately HK$**[REDACTED]** million or decrease to HK$**[REDACTED]** million, respectively. Under such circumstances, we will adjust the allocation of the intended use of the **[REDACTED]** for the above purposes on a pro rata basis.

To the extent that the **[REDACTED]** of the **[REDACTED]** are not immediately used for the above purposes or if we are unable to effect any part of our future development plans as intended, we may deposit such funds into short-term interest-bearing accounts at licensed commercial banks and/or other authorized financial institutions (as defined under the Securities and Futures Ordinance or the applicable laws and regulations in other jurisdictions) for so long as it is deemed to be in the best interests of the Company. In such event, we will comply with the appropriate disclosure requirements under the Listing Rules.

If any part of our development plan does not proceed as planned for reasons such as changes in government policies that would render the development of any of our projects not viable, or the occurrence of force majeure events, we will carefully evaluate the situation and may reallocate the **[REDACTED]** from the **[REDACTED]**.