*The following discussion and our analysis should be read in conjunction with our consolidated financial statements included in "Appendix I-Accountants' Report," together with the accompanying notes. This consolidated financial information includes the financial information of our discontinued operations, which we disposed of in April 2026. Our consolidated financial statements have been prepared in accordance with IFRS Accounting Standards, which may differ in material aspects from generally accepted accounting principles in other jurisdictions. You should read the entire Accountants' Report and not merely rely on the information contained in this section.*

*The following discussion and analysis contain forward-looking statements that involve risks and uncertainties. These statements are based on assumptions and analysis that we make in light of our experience and perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate under the circumstances. However, our actual results may differ significantly from those projected in the forward-looking statements. Factors that might cause future results to differ significantly from those anticipated in the forward-looking statements include, but are not limited to, those discussed in "Risk Factors" and "Forward-Looking Statements" and elsewhere in this document.*

## OVERVIEW

We are an innovative leader in materials application for critical industries in China. We provide upstream integrated materials and solutions for semiconductor industries including CMP solutions, semiconductor display materials, lithography materials, and advanced packaging materials. We empower our customers' supply chain localization and technology roadmap to seize the opportunities in megatrends such as AI and advanced computing. We are also expanding into new high-growth material markets such as new energy materials and providing printing and copying critical materials.

We generate revenue primarily from semiconductor materials and solutions, printing and copying critical materials, and new energy materials and others. In April 2026, we completed the disposal of Zhuhai Mingtu and Jixun Technology, which were components of our Group and represented a separate major line of business. In accordance with IFRS, the relevant operations of the two entities were presented as discontinued operations during the Track Record Period.

We experienced strong revenue growth during the Track Record Period. Our revenue from continuing operations increased by 49.7% from RMB1,305.3 million in 2023 to RMB1,953.4 million in 2024, and further increased by 26.3% to RMB2,467.6 million in 2025. For the four months ended April 30, 2026, we recorded revenue from continuing operations of RMB1,090.3 million, representing a 50.6% increase from RMB723.8 million for the four months ended April 30, 2025. Our profit from continuing operations increased by 133.8% from RMB229.6 million in 2023 to RMB536.9 million in 2024, and further increased by 38.5% to RMB743.4 million in 2025. For the four months ended April 30, 2026, we recorded profit from continuing operations of RMB352.6 million, representing a 68.2% increase from RMB209.6 million for the four months ended April 30, 2025.

## BASIS OF PREPARATION

Our historical financial information has been prepared in accordance with all applicable International Financial Reporting Standards, which collective term includes all applicable individual IFRS Accounting Standards, International Accounting Standards and Interpretations issued by the International Accounting Standards Board. For the purpose of preparing our historical financial information, we have consistently adopted all applicable new and revised IFRS Accounting Standards that are effective during the Track Record Period, except for any new standards or interpretations that are not yet effective for the Track Record Period. The revised and new accounting standards and interpretations issued but not yet effective for the Track Record Period are set out in Note 2.2 to the Accountants' Report set out in Appendix I to this document.

## KEY FACTORS AFFECTING OUR RESULTS OF OPERATIONS

Our financial condition and results of operations are affected by a number of general factors, including, among others, overall economic growth and conditions in China and globally, technological advancements in the industry, government oversight and policies and geopolitical relations. Our financial condition and results of operations have also been and will continue to be affected by company-specific factors, which primarily include the following:

### Our Market Position and Ability to Capture Industry Growth Opportunities

Our market position is an important factor underpinning our competitive advantage and business performance. According to Frost & Sullivan, measured by revenue in 2025, we are the largest domestic CMP Pads provider in China with 38.5% market share, the third largest CMP materials provider in China with 16.8% market share, and the largest OLED coating-type functional materials provider in China with 38.5% market share.

Our financial performance is influenced by the overall development of the critical industries that we serve, as well as by government policies and regulatory environment in the jurisdictions in which we operate. For instance, China's semiconductor materials market is in a stage of rapid growth. According to Frost & Sullivan, the market size of CMP materials in China is expected to grow at a CAGR of 16.1% from 2026 to 2030, which provides long-term room for growth of our semiconductor materials and solutions business. In addition, favorable government policies relating to the semiconductor industry have historically driven upstream industry growth and supported the demand for our products, and we expect to continue to benefit from such supportive policies.

We also see significant opportunities arising from the AI boom driving demand for high-performance semiconductor materials, the global rebalancing of semiconductor supply chains and the demand for critical material supply chain localization, the development of advanced packaging and new chip architectures, as well as the fast-growing new energy industry.

### Our Product Portfolio Evolution and Business Diversification

Our results of operations are significantly affected by the continuous evolution of our product portfolio and our strategic expansion into new business segments. During the Track Record Period, we focused our business on higher-growth semiconductor materials and solutions. Revenue from our semiconductor materials and solutions grew from RMB958.0 million in 2023 to RMB1,598.4 million in 2024 and further to RMB2,135.1 million in 2025, representing a CAGR of approximately 49.3%. Revenue from our semiconductor materials and solutions reached RMB855.5 million for the four months ended April 30, 2026, representing a 38.1% increase compared to RMB619.7 million for the four months ended April 30, 2025.

The semiconductor materials and solutions segment generally carries higher gross margins compared to the printing and copying critical materials segment. Our focus on the higher-margin semiconductor materials and solutions segment has been one of the key drivers of our overall profitability improvement during the Track Record Period. We intend to continue focusing on semiconductor materials and solutions as our core business and deepening our product portfolio across the semiconductor manufacturing value chain, from front-end fabrication to back-end packaging, including our expansion into high-end wafer photoresists including KrF and ArF photoresists.

In addition, to drive our diversified layout, we continuously expand our layout in the innovative materials business of other relevant application areas. To seize market opportunities in lithium battery functional materials, we completed the strategic acquisition of Hao Fei in February 2026. Through this acquisition, we are better positioned to serve global leading new energy customers and accelerate our layout in lithium battery functional auxiliary materials.

### Our Ability to Expand Customer Base and Deepen Relationships with Existing Customers

Our ability to attract new customers and expand our customer base is critical to our operating performance and future growth. We have established solid relationships with leading players in the semiconductor manufacturing and new energy industries. We are committed to maintaining stable collaboration with these existing customers, as long-term customer relationships provide us with enhanced revenue visibility and more predictable demands.

We maintain strategic partnerships with our customers that go beyond traditional sales relationships. We engage in joint product development, provide customized solutions, and participate with customers in setting semiconductor material industry standards. This close collaboration allows us to align our innovations with next-generation technologies, secure our materials' role as critical inputs in customers' manufacturing processes, and support long-term customer retention.

Our future growth also depends on our ability to attract new customers and deepen market penetration. We seek to expand our customer base by leveraging our technological strengths, reliable execution, and proven ability to meet high quality and performance standards. Strengthening ties with industry leaders while diversifying our customer base will technological strengths, reliable execution, and proven ability to meet high quality and performance standards.

### Our Ability to Leverage Our Technology Platforms and Advance Technological Innovation

Our seven technology platforms provide foundational support across our entire value chain, from raw materials to end products, encompassing production equipment, production processes, quality inspection and application evaluation. These platforms have been instrumental in each stage of our business transformation, from printing and copying critical materials to semiconductor materials, and further to new energy materials, serving as a strategic accelerator that empowers our deep expertise into new projects, shortens development cycles and enhances market responsiveness.

Our ability to continuously develop new products through technological innovation is essential for us to stay ahead of market demands, as evidenced by our consistent track record of successful product launches, including CMP Pads (2016), YPI (2020), PSPI and CMP Slurry (2021), PSPI for advanced packaging (2023), and KrF/ArF photoresist (2024). In 2023, 2024, 2025 and for the four months ended April 30, 2025 and 2026, we recorded research and development expenses of RMB328.1 million, RMB402.7 million, RMB475.6 million, RMB145.2 million and RMB190.3 million, respectively, accounting for 25.1%, 20.6%, 19.3%, 20.1% and 17.5% of our total revenue from continuing operations for the respective years/periods. We expect to continue investing significant resources in R&D, and the level and effectiveness of such investments may impact our future competitiveness and operating performance.

### Our Ability to Control Cost and Enhance Operating Efficiency

Our profitability depends in part on our ability to enhance operating efficiency as our business scales. Our cost of sales primarily consisted of raw material costs, manufacturing costs and labor costs, which amounted to RMB560.1 million, RMB688.5 million, RMB822.6 million, RMB254.2 million and RMB367.9 million in 2023, 2024 and 2025 and for the four months ended April 30, 2025 and 2026, respectively. The increase in cost of sales during the Track Record Period was primarily driven by the increase in sales volume across our product lines.

Raw materials are an important component of our cost of sales. One of our primary measures to reduce cost of sales is actively seeking domestic alternative suppliers and achieving in-house preparation of upstream core raw materials, thereby establishing autonomous manufacturing capabilities across the entire supply chain, reducing reliance on external raw materials suppliers, and mitigating risks brought by raw material price fluctuations and supply disruptions. For example, in respect of CMP Pads business, raw materials such as cushion pads, microspheres and prepolymers, which act as core raw materials, have been gradually transitioned from external procurement to in-house manufacturing, resulting in a significant decrease in unit cost of sales.

We also incur operating expenses, including selling and marketing expenses, general and administrative expenses and research and development expenses. In 2023, 2024 and 2025, and for the four months ended April 30, 2025 and 2026, we recorded operating expenses of RMB530.7 million, RMB703.4 million, RMB807.8 million, RMB251.9 million and RMB328.5 million, respectively, representing 40.6%, 36.0%, 32.8%, 34.9% and 30.1% of our total revenue from continuing operations for the respective years/periods.

As we continue to scale our operations, the absolute amounts of our cost of sales and operating expenses are expected to increase. Our results of operations will therefore depend in part on our ability to improve operating efficiency, manage procurement and production costs and achieve economies of scale as revenue grows.

## DISCONTINUED OPERATIONS

In April 2026, we disposed of partial equity interests in Zhuhai Mingtu and Jixun Technology, divesting our toner cartridge and ink cartridge business, to optimize business portfolio and resource allocation and focus on the semiconductor materials and new energy materials business. Therefore, according to IFRS, the results of operations of Zhuhai Mingtu and Jixun Technology are presented as discontinued operations during the Track Record Period. For details, see "History and Corporate Structure — Major Acquisitions, Disposals and Mergers — Disposal of Zhuhai Mingtu and Jixun Technology" and Note 34 to the Accountants' Report set out in Appendix I to this document.

Results of discontinued operations were accounted for as a separate line item as "profit/(loss) for the year/period from discontinued operations" in the consolidated statements of profit or loss and other comprehensive income. Assets, liabilities and cash flows of continuing and discontinued operations are presented on a consolidated basis in the consolidated statements of financial position and the consolidated statements of cash flows, respectively, until the disposal of discontinued operations.

## MATERIAL AND SIGNIFICANT ACCOUNTING POLICIES AND ESTIMATES

We have identified certain accounting policies that are significant to the preparation of our consolidated financial statements. The preparation of such financial statements requires management to exercise judgment and make estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, as well as related disclosures. These estimates and assumptions are based on historical experience, current conditions and our best assessment of future events. Actual results may differ from these estimates. Our material accounting policies and significant accounting judgments and estimates are set forth in detail in Note 3 and Note 4 to the Accountants' Report set out in Appendix I to this document.

## OUR CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

The following table sets forth our consolidated statements of profit or loss and other comprehensive income for the years/periods indicated:

| | For the year ended December 31, | | | | | | For the four months ended April 30, | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2024 | | 2025 | | 2025 | | 2026 | |
| | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* |
| | | | | | | | *(unaudited)* | | | |
| **Continuing Operations:** | | | | | | | | | | |
| **Revenue** | **1,305,336** | **100.0** | **1,953,405** | **100.0** | **2,467,551** | **100.0** | **723,811** | **100.0** | **1,090,304** | **100.0** |
| Cost of sales | (560,104) | (42.9) | (688,456) | (35.2) | (822,638) | (33.3) | (254,239) | (35.1) | (367,861) | (33.7) |
| **Gross profit** | **745,232** | **57.1** | **1,264,949** | **64.8** | **1,644,913** | **66.7** | **469,572** | **64.9** | **722,443** | **66.3** |
| Selling and marketing expenses | (53,500) | (4.1) | (70,576) | (3.6) | (76,281) | (3.1) | (25,751) | (3.6) | (38,487) | (3.5) |
| General and administrative expenses | (149,060) | (11.4) | (230,068) | (11.8) | (255,919) | (10.4) | (80,929) | (11.2) | (99,697) | (9.1) |
| Research and development expenses | (328,139) | (25.1) | (402,733) | (20.6) | (475,607) | (19.3) | (145,217) | (20.1) | (190,283) | (17.5) |
| Fair value gains/(losses) on financial assets at fair value through profit or loss ("**FVTPL**") | 6,900 | 0.5 | 9,847 | 0.5 | (9,044) | (0.4) | 58 | 0.0 | (7) | (0.0) |
| Net impairment losses on financial assets | (10,521) | (0.8) | (18,372) | (0.9) | (2,711) | (0.1) | (1) | (0.0) | (760) | (0.1) |
| Impairment losses on investment in associates | (20,757) | (1.6) | (18,785) | (1.0) | (18,857) | (0.8) | — | — | — | — |
| Other income | 91,004 | 7.0 | 78,022 | 4.0 | 80,540 | 3.3 | 18,055 | 2.5 | 22,272 | 2.0 |
| Other (losses)/gains, net | (7,105) | (0.5) | 12,766 | 0.7 | (2,308) | (0.1) | 3,069 | 0.4 | 5,535 | 0.5 |
| Finance costs | (16,386) | (1.3) | (24,168) | (1.2) | (51,811) | (2.1) | (8,489) | (1.2) | (15,030) | (1.4) |
| Share of results of associates and joint ventures | 2,210 | 0.2 | 7,829 | 0.4 | 20,320 | 0.8 | 1,940 | 0.3 | 3,023 | 0.3 |
| **Profit before tax** | **259,878** | **19.9** | **608,711** | **31.2** | **853,235** | **34.6** | **232,307** | **32.1** | **409,009** | **37.5** |
| Income tax expenses | (30,236) | (2.3) | (71,782) | (3.7) | (109,880) | (4.5) | (22,680) | (3.1) | (56,436) | (5.2) |
| **Profit for the year/period from continuing operations** | **229,642** | **17.6** | **536,929** | **27.5** | **743,355** | **30.1** | **209,627** | **29.0** | **352,573** | **32.3** |
| **Discontinued operations** | | | | | | | | | | |
| Profit/(loss) for the year/period from discontinued operations | 58,111 | 4.5 | 101,869 | 5.2 | 52,276 | 2.1 | 28,046 | 3.9 | (1,034) | (0.1) |
| **Profit for the year/period** | **287,753** | **22.0** | **638,798** | **32.7** | **795,631** | **32.2** | **237,673** | **32.8** | **351,539** | **32.2** |

## DESCRIPTION OF MAJOR COMPONENTS OF OUR RESULTS OF OPERATIONS

### Revenue

During the Track Record Period, we primarily generated revenue from continuing operations from (i) semiconductor materials and solutions, including CMP solutions, semiconductor display materials, and advanced semiconductor materials and others, (ii) printing and copying critical materials, primarily including CPT, and (iii) new energy materials and others, primarily including lithium battery functional auxiliary materials, technology consulting services and non-core materials. We recognize revenue upon the delivery and acceptance of products by our customers.

We primarily generate revenue from continuing operations from our domestic sales. During the Track Record Period, our overseas revenue was primarily generated from the sales of printing and copying critical materials. Our revenue from continuing operations from other regions and countries outside Chinese Mainland was RMB52.7 million, RMB55.3 million, RMB39.4 million, RMB14.4 million and RMB18.9 million in 2023, 2024, 2025, and for the four months ended April 30, 2025 and 2026, representing 4.0%, 2.8%, 1.6%, 2.0% and 1.7% of our total revenue from continuing operations for the respective years/periods.

The following table sets forth the breakdown of our revenue from continuing operations, in absolute amounts and as percentages of total revenue from continuing operations, for the years/periods indicated:

| | For the year ended December 31, | | | | | | For the four months ended April 30, | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2024 | | 2025 | | 2025 | | 2026 | |
| | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* |
| | | | | | | | *(unaudited)* | | | |
| **Continuing Operations:** | | | | | | | | | | |
| **Semiconductor Materials and Solutions** | **957,981** | **73.4** | **1,598,433** | **81.8** | **2,135,125** | **86.5** | **619,656** | **85.6** | **855,483** | **78.5** |
| — Chemical Mechanical Polishing Solutions | 494,644 | 37.9 | 931,154 | 47.7 | 1,385,191 | 56.1 | 374,954 | 51.8 | 614,264 | 56.3 |
| — Semiconductor Display Materials | 173,900 | 13.3 | 401,919 | 20.6 | 544,490 | 22.1 | 174,071 | 24.0 | 176,253 | 16.2 |
| — Advanced Semiconductor Materials and Others | 289,437 | 22.2 | 265,360 | 13.6 | 205,444 | 8.3 | 70,631 | 9.8 | 64,966 | 6.0 |
| **Printing and Copying Critical Materials** | **313,955** | **24.0** | **319,386** | **16.4** | **314,105** | **12.8** | **95,090** | **13.1** | **110,485** | **10.1** |
| **New Energy Materials and Others** | **33,400** | **2.6** | **35,586** | **1.8** | **18,321** | **0.7** | **9,065** | **1.3** | **124,336** | **11.4** |
| **Total** | **1,305,336** | **100.0** | **1,953,405** | **100.0** | **2,467,551** | **100.0** | **723,811** | **100.0** | **1,090,304** | **100.0** |

***Semiconductor Materials and Solutions***

In 2023, 2024 and 2025, revenue from semiconductor materials and solutions was RMB958.0 million, RMB1,598.4 million and RMB2,135.1 million, respectively, accounting for 73.4%, 81.8% and 86.5% of our total revenue from continuing operations for the respective years. For the four months ended April 30, 2025 and 2026, revenue from semiconductor materials and solutions was RMB619.7 million and RMB855.5 million, respectively, accounting for 85.6% and 78.5% of our total revenue from continuing operations for the respective periods. The decrease in revenue contribution percentage from semiconductor materials and solutions was primarily due to the significant increase in revenue contribution percentage from new energy materials and others following our acquisition of Hao Fei in February 2026.

***Printing and Copying Critical Materials***

Revenue from printing and copying critical materials was RMB314.0 million, RMB319.4 million, RMB314.1 million, RMB95.1 million and RMB110.5 million in 2023, 2024 and 2025 and for the four months ended April 30, 2025 and 2026, respectively, accounting for 24.0%, 16.4%, 12.8%, 13.1% and 10.1% of our total revenue from continuing operations in the respective years/periods. While our revenue from this segment remained generally stable during the Track Record Period, the decline in its proportional contribution was attributable to the faster growth of our other business.

***New Energy Materials and Others***

In 2023, 2024 and 2025 and for the four months ended April 30, 2025 and 2026, revenue from new energy materials and others was RMB33.4 million, RMB35.6 million, RMB18.3 million, RMB9.1 million and RMB124.3 million, respectively, accounting for 2.6%, 1.8%, 0.7%, 1.3% and 11.4% of our total revenue from continuing operations for the respective years/periods. The significant increase in our revenue from new energy materials and others in the four months ended April 30, 2026 was primarily due to our strategic acquisition of Hao Fei, the financial results of which have been consolidated into our financial statements since February 2026.

### Cost of Sales

During the Track Record Period, our cost of sales mainly consisted of raw material costs, manufacturing costs and labor costs. The following table sets forth the breakdown of our cost of sales by nature, in absolute amounts and as percentages of total cost of sales, for the years/periods indicated:

| | For the year ended December 31, | | | | | | For the four months ended April 30, | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2024 | | 2025 | | 2025 | | 2026 | |
| | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* |
| | | | | | | | *(unaudited)* | | | |
| **Continuing Operations:** | | | | | | | | | | |
| Raw material costs | 343,047 | 61.2 | 485,196 | 70.5 | 575,902 | 70.0 | 181,791 | 71.5 | 273,330 | 74.3 |
| Manufacturing costs | 160,783 | 28.7 | 152,688 | 22.2 | 180,838 | 22.0 | 53,619 | 21.1 | 70,840 | 19.3 |
| Labor costs | 56,274 | 10.1 | 50,573 | 7.3 | 65,898 | 8.0 | 18,828 | 7.4 | 23,691 | 6.4 |
| **Total** | **560,104** | **100.0** | **688,456** | **100.0** | **822,638** | **100.0** | **254,239** | **100.0** | **367,861** | **100.0** |

Our cost of sales increased by 22.9% from RMB560.1 million in 2023 to RMB688.5 million in 2024, and further increased by 19.5% to RMB822.6 million in 2025. Our cost of sales increased by 44.7% from RMB254.2 million for the four months ended April 30, 2025 to RMB367.9 million for the four months ended April 30, 2026. Raw material costs have been the largest component of our cost of sales. During the Track Record Period, the increase in our cost of sales was in line with our business expansion and revenue growth.

### Gross Profit and Gross Profit Margin

Our gross profit equals our revenue from continuing operations minus our cost of sales from continuing operations. Our gross profit margin represents our gross profit as a percentage of our revenue from continuing operations. The following table sets forth our gross profit and gross profit margin by business segment, for the years/periods indicated:

| | For the year ended December 31, | | | | | | For the four months ended April 30, | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2024 | | 2025 | | 2025 | | 2026 | |
| | Gross Profit | Gross Profit Margin | Gross Profit | Gross Profit Margin | Gross Profit | Gross Profit Margin | Gross Profit | Gross Profit Margin | Gross Profit | Gross Profit Margin |
| | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* |
| | | | | | | | *(unaudited)* | | | |
| **Continuing Operations:** | | | | | | | | | | |
| Semiconductor Materials and Solutions | 599,350 | 62.6 | 1,098,894 | 68.7 | 1,486,906 | 69.6 | 418,994 | 67.6 | 613,739 | 71.7 |
| Printing and Copying Critical Materials | 133,285 | 42.5 | 160,178 | 50.2 | 152,375 | 48.5 | 48,627 | 51.0 | 60,256 | 54.5 |
| New Energy Materials and Others | 12,597 | 37.7 | 5,877 | 16.5 | 5,632 | 30.7 | 1,951 | 21.5 | 48,448 | 39.0 |
| **Total** | **745,232** | **57.1** | **1,264,949** | **64.8** | **1,644,913** | **66.7** | **469,572** | **64.9** | **722,443** | **66.3** |

We recorded total gross profit of RMB745.2 million, RMB1,264.9 million, RMB1,644.9 million, RMB469.6 million and RMB722.4 million in 2023, 2024 and 2025, and for the four months ended April 30, 2025 and 2026, respectively, and overall gross profit margin of 57.1%, 64.8%, 66.7%, 64.9% and 66.3% in the respective years/periods. Our gross profit experienced strong growth during the Track Record Period, driven primarily by the improvement in our sales in semiconductor materials and solutions. The increase in gross profit margin during the Track Record Period was primarily attributable to (i) the rapid growth of our semiconductor materials and solutions segment, which has higher gross profit margin than our other business segments, (ii) the growth in production and sales volume, which reduced unit costs through economies of scale, and (iii) our efforts to continuously improve the resilience of our supply chain, particularly the substitution of imported raw materials with self-manufactured or domestically sourced alternatives, which further lowered our production costs.

### Selling and Marketing Expenses

Our selling and marketing expenses consisted of (i) marketing expenses, mainly including sample delivery costs incurred in connection with product testing and verification by our customers, (ii) employee benefit expenses, mainly including employee salary and share-based compensation expenses, (iii) business expenses, mainly including business entertainment and travel expenses, (iv) office, communication, rental and depreciation expenses, and (v) other miscellaneous expenses. The following table sets forth the breakdown of our selling and marketing expenses, in absolute amounts and as percentages of total selling and marketing expenses, for the years/periods indicated:

| | For the year ended December 31, | | | | | | For the four months ended April 30, | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2024 | | 2025 | | 2025 | | 2026 | |
| | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* | *RMB'000* | *%* |
| | | | | | | | *(unaudited)* | | | |
| **Continuing Operations:** | | | | | | | | | | |
| Marketing expenses | 20,107 | 37.6 | 27,530 | 39.0 | 30,835 | 40.4 | 11,311 | 43.9 | 11,894 | 30.9 |
| Employee benefit expenses | 17,978 | 33.6 | 23,060 | 32.7 | 25,432 | 33.3 | 7,673 | 29.8 | 16,721 | 43.4 |
| Business expenses | 4,856 | 9.1 | 9,881 | 14.0 | 12,203 | 16.0 | 4,550 | 17.7 | 6,065 | 15.8 |
| Office, communication, rental and depreciation | 5,996 | 11.2 | 7,112 | 10.1 | 5,492 | 7.3 | 2,217 | 8.6 | 3,221 | 8.4 |
| Others | 4,563 | 8.5 | 2,993 | 4.2 | 2,319 | 3.0 | — | — | 586 | 1.5 |
| **Total** | **53,500** | **100.0** | **70,576** | **100.0** | **76,281** | **100.0** | **25,751** | **100.0** | **38,487** | **100.0** |

### General and Administrative Expenses

Our general and administrative expenses consisted of (i) employee benefit expenses, mainly including employee salary and share-based compensation expenses, (ii) depreciation and amortization expenses, (iii) office, rental and conference expenses, (iv) bank charges, taxes and surcharges, (v) professional service and consulting fees, and (vi) others, mainly including transportation expenses, vehicle expenses, and repair and renovation expenses. The following table sets forth the breakdown of our general and administrative expenses, in absolute amounts and as percentages of total general and administrative expenses, for the years/periods indicated:

| | For the year ended December 31, | | | | | | For the four months ended April 30, | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2024 | | 2025 | | 2025 | | 2026 | |
| | *RMB'000* | % | *RMB'000* | % | *RMB'000* | % | *RMB'000* | % | *RMB'000* | % |
| | | | | | | | *(unaudited)* | | | |
| **Continuing Operations:** | | | | | | | | | | |
| Employee benefit expenses | 60,177 | 40.4 | 113,638 | 49.4 | 121,959 | 47.7 | 40,219 | 49.7 | 47,616 | 47.8 |
| Depreciation and amortization | 27,588 | 18.5 | 33,055 | 14.4 | 37,991 | 14.8 | 12,622 | 15.6 | 14,175 | 14.2 |
| Office, rental and conference expenses | 30,541 | 20.5 | 38,249 | 16.6 | 34,821 | 13.6 | 12,500 | 15.4 | 11,265 | 11.3 |
| Bank charges, taxes and surcharges | 14,055 | 9.4 | 21,697 | 9.4 | 31,915 | 12.5 | 9,000 | 11.1 | 13,137 | 13.2 |
| Professional service and consulting fees | 14,069 | 9.4 | 15,522 | 6.8 | 23,374 | 9.1 | 4,368 | 5.5 | 11,694 | 11.7 |
| Others | 2,630 | 1.8 | 7,907 | 3.4 | 5,858 | 2.3 | 2,220 | 2.7 | 1,809 | 1.8 |
| **Total** | **149,060** | **100.0** | **230,068** | **100.0** | **255,919** | **100.0** | **80,929** | **100.0** | **99,697** | **100.0** |

### Research and Development Expenses

Our research and development expenses consisted of (i) employee benefit expenses, mainly including employee salary and share-based compensation expenses, (ii) material costs related to our R&D projects, (iii) depreciation and amortization, and (iv) others, mainly including office expenses and patent-related expenses. The following table sets forth the breakdown of our research and development expenses, in absolute amounts and as percentages of total research and development expenses, for the years/periods indicated:

| | For the year ended December 31, | | | | | | For the four months ended April 30, | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 2023 | | 2024 | | 2025 | | 2025 | | 2026 | |
| | *RMB'000* | % | *RMB'000* | % | *RMB'000* | % | *RMB'000* | % | *RMB'000* | % |
| | | | | | | | *(unaudited)* | | | |
| **Continuing Operations:** | | | | | | | | | | |
| Employee benefit expenses | 142,698 | 43.5 | 182,415 | 45.3 | 190,933 | 40.1 | 62,427 | 43.0 | 65,049 | 34.2 |
| Material costs | 95,257 | 29.0 | 124,978 | 31.0 | 175,071 | 36.9 | 42,647 | 29.4 | 67,202 | 35.3 |
| Depreciation and amortization | 42,812 | 13.0 | 62,079 | 15.4 | 66,617 | 14.0 | 23,720 | 16.3 | 24,582 | 12.9 |
| Others | 47,372 | 14.5 | 33,261 | 8.3 | 42,986 | 9.0 | 16,423 | 11.3 | 33,450 | 17.6 |
| **Total** | **328,139** | **100.0** | **402,733** | **100.0** | **475,607** | **100.0** | **145,217** | **100.0** | **190,283** | **100.0** |

### Fair Value Gains/(Losses) on Financial Assets at FVTPL

Our fair value gains/(losses) on financial assets at FVTPL primarily represented gains or losses arising from changes in the fair value of (i) our equity investment and (ii) wealth management products, primarily consisting of structured deposits. Our fair value gains on financial assets at FVTPL increased from RMB6.9 million in 2023 to RMB9.8 million in 2024. We recorded fair value losses on financial assets at FVTPL of RMB9.0 million in 2025. For the four months ended April 30, 2025 and 2026, the amounts of fair value gains on financial assets at FVTPL were immaterial.

### Net Impairment Losses on Financial Assets

Our net impairment losses on financial assets represented the provision or reversal for our trade receivables and other receivables. Our net impairment losses on financial assets amounted to RMB10.5 million, RMB18.4 million and RMB2.7 million in 2023, 2024 and 2025, respectively. For the four months ended April 30, 2025 and 2026, our net impairment losses on financial assets were immaterial.

### Impairment Losses on Investment in Associates

Our impairment losses on investment in associates represented the losses recognized when the carrying amounts of our investments in associates exceeded their recoverable amounts. In 2023, 2024 and 2025, our impairment losses on investment in associates were RMB20.8 million, RMB18.8 million and RMB18.9 million, respectively. For the four months ended April 30, 2025 and 2026, we did not record impairment losses on investment in associates.

### Other Income

Our other income consisted of (i) government grants as industrial incentives, most of which are non-recurring in nature, (ii) other tax and fee refunds, (iii) interest income, and (iv) dividend income. The following table sets forth the breakdown of our other income for the years/periods indicated:

| | For the year ended December 31, | | | For the four months ended April 30, | |
|---|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* |
| | | | | *(unaudited)* | |
| **Continuing Operation:** | | | | | |
| Government grants | 60,638 | 36,166 | 38,385 | 9,256 | 12,050 |
| Other tax and fee refunds | 19,202 | 28,763 | 21,917 | 6,863 | 6,677 |
| Interest income | 11,164 | 7,573 | 15,589 | 1,936 | 3,545 |
| Dividend income | — | 5,520 | 4,649 | — | — |
| **Total** | **91,004** | **78,022** | **80,540** | **18,055** | **22,272** |

### Other (Losses)/Gains, Net

Our net other losses or gains consisted of (i) gain on disposal of discontinued operations, (ii) gain or loss on disposal of associates and joint ventures, in relation to the exit of equity investments in investee companies in accordance with the terms of the relevant investment agreements, (iii) gain on disposal of financial assets at FVTPL, representing gains on the redemption of wealth management products, (iv) gain or loss on disposal of property, plant and equipment, right-of-use assets and intangible assets, (v) impairment loss on intangible assets, (vi) net foreign exchange differences, and (vii) others, mainly including compensation income and net gains from derecognition of payables. The following table sets forth the breakdown of our net other losses or gains for the years/periods indicated:

| | For the year ended December 31, | | | For the four months ended April 30, | |
|---|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* (unaudited) | *RMB'000* |
| **Continuing Operations:** | | | | | |
| Gain on disposal of discontinued operations | — | — | — | — | 3,268 |
| (Loss)/gain on disposal of associates and joint ventures | (5,779) | 8,509 | 612 | 2,100 | 1,717 |
| Gain on disposal of financial assets at FVTPL | 4,558 | 2,182 | 1,639 | 210 | 1,114 |
| (Loss)/gain on disposal of property, plant and equipment, right-of-use assets and intangible assets | (75) | 3,046 | (1,134) | 149 | (107) |
| Impairment loss on intangible assets | (7,337) | — | — | — | — |
| Foreign exchange differences, net | 1,740 | (928) | (1,507) | 873 | (1,728) |
| Others | (212) | (43) | (1,918) | (263) | 1,271 |
| **Total** | **(7,105)** | **12,766** | **(2,308)** | **3,069** | **5,535** |

### Finance Costs

Our finance costs represented interest expenses on borrowings, convertible bonds and lease liabilities. The following table sets forth the breakdown of our finance costs for the years/periods indicated:

| | For the year ended December 31, | | | For the four months ended April 30, | |
|---|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* (unaudited) | *RMB'000* |
| **Continuing Operations:** | | | | | |
| Interest expense on borrowings | 16,013 | 32,211 | 37,806 | 8,488 | 10,074 |
| Interest expense on convertible bonds | — | — | 19,179 | 2,112 | 8,647 |
| Interest expense on lease liabilities | 373 | 1,464 | 4,160 | 999 | 996 |
| Subtotal | 16,386 | 33,675 | 61,145 | 11,599 | 19,717 |
| Less: interest expense on borrowings capitalized into construction in progress | — | (9,507) | (9,334) | (3,110) | (4,687) |
| **Total** | **16,386** | **24,168** | **51,811** | **8,489** | **15,030** |

### Share of Results of Associates and Joint Ventures

Our share of results of associates and joint ventures primarily represented our share of profits or losses from investments in associates or joint ventures. We recorded share of results of associates and joint ventures of RMB2.2 million, RMB7.8 million, RMB20.3 million, RMB1.9 million and RMB3.0 million in 2023, 2024 and 2025, and for the four months ended April 30, 2025 and 2026, respectively.

### Income Tax Expenses

Our income tax expenses primarily consisted of current income tax, under-provision in prior years and deferred income tax. In 2023, 2024 and 2025, and for the four months ended April 30, 2025 and 2026, we recorded income tax expenses of RMB30.2 million, RMB71.8 million, RMB109.9 million, RMB22.7 million and RMB56.4 million, respectively. We are subject to varying tax rates in different jurisdictions. For details, see Note 12 to the Accountants' Report set out in Appendix I to this document.

The income tax provision of our certain PRC entities has been calculated at the statutory tax rate of 25% on the estimated assessable profits for the Track Record Period, based on the existing legislation, interpretations and practices in respect thereof. The preferential income tax rate applicable to us and certain subsidiaries within the scope of the PRC's High and New Technology Enterprise was 15% for the Track Record Period.

Taxation for our overseas subsidiaries is charged at the appropriate current rates of taxation in the relevant countries. The income tax rate of our overseas subsidiaries was between 15.0% and 25.8%.

During the Track Record Period and as of the Latest Practicable Date, we did not have any disputes or unresolved tax issues with the relevant tax authorities in all material respects.

### Profit for the Year/Period from Continuing Operations

We recorded a profit of RMB229.6 million, RMB536.9 million, RMB743.4 million, RMB209.6 million and RMB352.6 million from continuing operations in 2023, 2024 and 2025, and for the four months ended April 30, 2025 and 2026, respectively.

### Profit/(Loss) for the Year/Period from Discontinued Operations

Our profit or loss from discontinued operations represent the operating results of Zhuhai Mingtu, which was primarily engaged in the sales of toner cartridges, and Jixun Technology, which was primarily engaged in the sales of ink cartridges. We recorded a profit of RMB58.1 million, RMB101.9 million, RMB52.3 million, RMB28.0 million and a loss of RMB1.0 million from discontinued operations in 2023, 2024 and 2025, and for the four months ended April 30, 2025 and 2026, respectively.

### Profit for the Year/Period

As a result of the foregoing, our profit amounted to RMB287.8 million, RMB638.8 million RMB795.6 million, RMB237.7 million and RMB351.5 million in 2023, 2024 and 2025, and for the four months ended April 30, 2025 and 2026, respectively.

## PERIOD-TO-PERIOD COMPARISON OF RESULTS OF OPERATIONS

### Four Months Ended April 30, 2026 Compared to Four Months Ended April 30, 2025

***Revenue***

Our revenue increased by 50.6% from RMB723.8 million for the four months ended April 30, 2025 to RMB1,090.3 million for the four months ended April 30, 2026, primarily reflecting the increased revenue from semiconductor materials and solutions and the impact of our acquisition of Hao Fei. Specifically,

(i) our revenue from semiconductor materials and solutions increased by 38.1% from RMB619.7 million for the four months ended April 30, 2025 to RMB855.5 million for the four months ended April 30, 2026, primarily driven by (a) an increase of 63.8% in our revenue from CMP solutions from RMB375.0 million for the four months ended April 30, 2025 to RMB614.3 million for the four months ended April 30, 2026, primarily attributable to the increase in sales volume of CMP Pads, CMP Slurry and Cleaning Solutions as we deepened penetration in domestic wafer fabrication customers; and (b) a slight increase in our revenue from semiconductor display materials from RMB174.1 million for the four months ended April 30, 2025 to RMB176.3 million for the four months ended April 30, 2026; partially offset by a slight decrease in our revenue from advanced semiconductor materials and others, from RMB70.6 million for the four months ended April 30, 2025 to RMB65.0 million for the four months ended April 30, 2026;

(ii) our revenue from printing and copying critical materials increased from RMB95.1 million for the four months ended April 30, 2025 to RMB110.5 million for the four months ended April 30, 2026, primarily due to an increase in the sales volume of CPT; and

(iii) our revenue from new energy materials and others increased from RMB9.1 million for the four months ended April 30, 2025 to RMB124.3 million for the four months ended April 30, 2026, primarily due to the strategic acquisition of Hao Fei. For details, see "History and Corporate Structure — Major Acquisitions, Disposals and Mergers — Acquisition of Hao Fei."

***Cost of Sales***

Our cost of sales increased by 44.7% from RMB254.2 million for the four months ended April 30, 2025 to RMB367.9 million for the four months ended April 30, 2026, primarily due to an increase in raw material costs driven by the increase in product sales volume.

***Gross Profit and Gross Profit Margin***

Our gross profit increased by 53.8% from RMB469.6 million for the four months ended April 30, 2025 to RMB722.4 million for the four months ended April 30, 2026. Our overall gross profit margin increased from 64.9% for the four months ended April 30, 2025 to 66.3% for the four months ended April 30, 2026. Specifically,

(i) the gross profit of semiconductor materials and solutions increased by 46.5% from RMB419.0 million for the four months ended April 30, 2025 to RMB613.7 million for the four months ended April 30, 2026, which was in line with the revenue growth of this business category; and the gross profit margin increased from 67.6% to 71.7% over the same periods, primarily attributable to the increased sales contribution from CMP Pads, which generally carry a higher gross profit margin;

(ii) the gross profit of the printing and copying critical materials increased by 24.1% from RMB48.6 million for the four months ended April 30, 2025 to RMB60.3 million for the four months ended April 30, 2026, primarily driven by the increase in sales volume of toner products; and the gross profit margin remained relatively stable at 51.0% and 54.5%, respectively, over the same periods; and

(iii) the gross profit of the new energy materials and others increased significantly from RMB2.0 million for the four months ended April 30, 2025 to RMB48.4 million for the four months ended April 30, 2026, primarily driven by the acquisition of Hao Fei; and the gross profit margin increased from 21.5% to 39.0% over the same periods, primarily attributable to the increased revenue contribution from the new energy materials business following the acquisition of Hao Fei.

***Selling and Marketing Expenses***

Our selling and marketing expenses increased by 49.2% from RMB25.8 million for the four months ended April 30, 2025 to RMB38.5 million for the four months ended April 30, 2026, primarily driven by the increase in employee benefit expenses resulting from the expansion of our sales and marketing team and the strategic acquisition of Hao Fei, as well as higher business expenses in connection with the growth of our operations.

***General and Administrative Expenses***

Our general and administrative expenses increased by 23.2% from RMB80.9 million for the four months ended April 30, 2025 to RMB99.7 million for the four months ended April 30, 2026, primarily driven by an increase in professional service and consulting fees from RMB4.4 million to RMB11.7 million, primarily in connection with the acquisition of Hao Fei and the proposed [REDACTED].

***Research and Development Expenses***

Our research and development expenses increased by 31.1% from RMB145.2 million for the four months ended April 30, 2025 to RMB190.3 million for the four months ended April 30, 2026, primarily driven by an increase of RMB24.6 million in material costs, reflecting the expansion of our R&D projects to advance our semiconductor materials and new energy materials business, as well as an increase in the corresponding patent-related expenses.

***Other Income***

Our other income increased by 23.2% from RMB18.1 million for the four months ended April 30, 2025 to RMB22.3 million for the four months ended April 30, 2026, primarily due to an increase of RMB2.8 million in project-based government grants.

***Other Gains, Net***

Other net gains increased by 77.4% from RMB3.1 million for the four months ended April 30, 2025 to RMB5.5 million for the four months ended April 30, 2026, primarily attributable to our disposal of certain subsidiaries, including Zhuhai Mingtu and Jixun Technology, in April 2026. For details, see "History and Corporate Structure — Major Acquisitions, Disposals and Mergers — Disposal of Zhuhai Mingtu and Jixun Technology" and Note 34 to the Accountants' Report set out in Appendix I to this document.

***Finance Costs***

Our finance costs increased by 76.5% from RMB8.5 million for the four months ended April 30, 2025 to RMB15.0 million for the four months ended April 30, 2026, primarily due to higher interest expenses on borrowings and interest expenses on convertible bonds issued in April 2025.

***Share of Results of Associates and Joint Ventures***

Our share of results of associates and joint ventures increased by 57.9% from RMB1.9 million for the four months ended April 30, 2025 to RMB3.0 million for the four months ended April 30, 2026, primarily due to the improved operating performance of our investee companies.

***Income Tax Expenses***

Our income tax expenses increased significantly from RMB22.7 million for the four months ended April 30, 2025 to RMB56.4 million for the four months ended April 30, 2026, primarily due to the growth in our taxable profit arising from business expansion.

***Profit for the Period from Continuing Operations***

As a result of the foregoing, our profit from continuing operations increased by 68.2% from RMB209.6 million for the four months ended April 30, 2025 to RMB352.6 million for the four months ended April 30, 2026.

***Profit/(Loss) for the Period from Discontinued Operations***

We recorded a loss from discontinued operations of RMB1.0 million for the four months ended April 30, 2026, compared with a profit from discontinued operations of RMB28.0 million for the four months ended April 30, 2025, primarily due to (i) the intensified market competition which led to reduced sales volume of toner cartridge and lower selling price of ink cartridge, and (ii) foreign exchange losses.

***Profit for the Period***

As a result of the foregoing reasons, our profit for the period increased from RMB237.7 million for the four months ended April 30, 2025 to RMB351.5 million for the four months ended April 30, 2026.

**Year Ended December 31, 2025 Compared to Year Ended December 31, 2024**

***Revenue***

Our revenue increased by 26.3% from RMB1,953.4 million in 2024 to RMB2,467.6 million in 2025, primarily attributable to an increase of RMB536.7 million in our revenue from semiconductor materials and solutions. Specifically,

(i) our revenue from semiconductor materials and solutions increased by 33.6% from RMB1,598.4 million in 2024 to RMB2,135.1 million in 2025, primarily driven by (a) an increase of 48.8% in our revenue from CMP solutions from RMB931.2 million in 2024 to RMB1,385.2 million in 2025, primarily attributable to the continuous advancement of product iteration and breakthroughs in new product categories, along with the deepening of customer expansion and market penetration; (b) an increase of 35.5% in our revenue from semiconductor display materials from RMB401.9 million in 2024 to RMB544.5 million in 2025, primarily driven by the stronger sales momentum and higher shipment volumes of our YPI and PSPI products, the steady ramp-up of TFE-INK products, the expansion of customer base, as well as progress in new product development and overseas market validation; partially offset by a decrease of 22.6% from RMB265.4 million in 2024 to RMB205.4 million in 2025 in revenue from advanced semiconductor materials and others, primarily due to the decrease in revenue generated from the integrated circuit design business for printing and copying general consumables as a result of the intensified market competition;

(ii) our revenue from printing and copying critical materials remained largely stable at RMB319.4 million in 2024 and RMB314.1 million in 2025, reflecting the overall stable sales of CPT; and

(iii) our revenue from new energy materials and others decreased from RMB35.6 million in 2024 to RMB18.3 million in 2025, primarily due to technical service fees recorded in 2024 in connection with certain R&D projects, which by their nature were non-recurring and were not generated in 2025.

***Cost of Sales***

Our cost of sales increased by 19.5% from RMB688.5 million in 2024 to RMB822.6 million in 2025, which was largely in line with our business expansion and revenue growth.

***Gross Profit and Gross Profit Margin***

Our gross profit increased by 30.0% from RMB1,264.9 million in 2024 to RMB1,644.9 million in 2025. Our overall gross profit margin remained relatively stable at 64.8% in 2024 and 66.7% in 2025. Specifically,

(i) the gross profit of semiconductor materials and solutions increased from RMB1,098.9 million in 2024 to RMB1,486.9 million in 2025, which was in line with its revenue growth; and the gross profit margin increased slightly from 68.7% to 69.6% over the same periods, primarily attributable to the increased revenue contribution from CMP Pads, which generally carry a higher gross profit margin;

(ii) the gross profit of printing and copying critical materials remained relatively stable at RMB160.2 million in 2024 and RMB152.4 million in 2025; and the gross profit margin was 50.2% and 48.5%, respectively, over the same periods, remaining relatively stable; and

(iii) the gross profit of new energy materials and others remained relatively stable at RMB5.9 million in 2024 and RMB5.6 million in 2025; and the gross profit margin increased from 16.5% to 30.7% over the same periods, primarily due to an improvement in product mix within the "others" category, driven by an increased proportion of relatively higher-margin products.

***Selling and Marketing Expenses***

Our selling and marketing expenses increased by 8.1% from RMB70.6 million in 2024 to RMB76.3 million in 2025, primarily due to (i) an increase in employee benefit expenses as we continued to deepen market penetration via the efforts by sales and marketing personnel, and (ii) an increase in marketing expenses, particularly sample delivery costs incurred in connection with product testing and verification by our customers, as we continued to expand our product portfolio.

***General and Administrative Expenses***

Our general and administrative expenses increased by 11.2% from RMB230.1 million in 2024 to RMB255.9 million in 2025, primarily due to (i) an increase in bank charges, taxes and surcharges, which was in line with our revenue growth, and (ii) an increase in professional service and consultancy fees, which was mainly related to the issuance of convertible bonds in April 2025.

***Research and Development Expenses***

Our research and development expenses increased by 18.1% from RMB402.7 million in 2024 to RMB475.6 million in 2025, primarily due to an increase of RMB50.1 million in material cost, reflecting the expansion of our R&D projects across multiple product lines, particularly the semiconductor materials business.

***Fair Value Gains/(Losses) on Financial Assets at FVTPL***

We recorded a fair value gain on financial assets at FVTPL of RMB9.8 million in 2024, as compared to a fair value loss on financial assets at FVTPL of RMB9.0 million in 2025, primarily due to changes in fair value of our equity investments, which recorded a fair value loss of RMB11.0 million in 2025.

***Net Impairment Losses on Financial Assets***

Our net impairment losses on financial assets decreased by 85.3% from RMB18.4 million in 2024 to RMB2.7 million in 2025, primarily because a specific provision was made for a customer from the printing and copying critical materials business in 2024.

***Impairment Losses on Investment in Associates***

Our impairment losses on investment in associates remained relatively stable at RMB18.8 million and RMB18.9 million in 2024 and 2025, respectively.

***Other Income***

Our other income increased by 3.2% from RMB78.0 million in 2024 to RMB80.5 million in 2025, primarily due to an increase of RMB8.0 million in interest income driven by the increase in our bank balances.

***Other (Losses)/Gains, Net***

We recorded net other gains of RMB12.8 million in 2024 and net other losses of RMB2.3 million in 2025, primarily due to the decrease in gain on disposal of associates and joint ventures from RMB8.5 million in 2024 to RMB0.6 million in 2025, coupled with increased net foreign exchange losses.

***Finance Costs***

Our finance costs increased significantly from RMB24.2 million in 2024 to RMB51.8 million in 2025, primarily due to an increase of RMB19.2 million in interest expense on convertible bonds issued in April 2025.

***Share of Results of Associates and Joint Ventures***

Our share of results of associates and joint ventures increased significantly from RMB7.8 million in 2024 to RMB20.3 million in 2025, primarily due to the improved operating performance of our investee companies.

***Income Tax Expenses***

Our income tax expenses increased by 53.1% from RMB71.8 million in 2024 to RMB109.9 million in 2025, primarily due to the growth in our taxable profit arising from business expansion.

***Profit for the Year from Continuing Operations***

As a result of the foregoing, our profit from continuing operations increased by 38.5% from RMB536.9 million in 2024 to RMB743.4 million in 2025.

***Profit for the Year from Discontinued Operations***

Profit from discontinued operations decreased from RMB101.9 million in 2024 to RMB52.3 million in 2025, primarily due to intensified market competition of the printing and copying consumables industry.

*Profit for the Year*

As a result of the foregoing reasons, our profit for the year increased from RMB638.8 million in 2024 to RMB795.6 million in 2025.

**Year Ended December 31, 2024 Compared to Year Ended December 31, 2023**

*Revenue*

Our revenue increased by 49.7% from RMB1,305.3 million in 2023 to RMB1,953.4 million in 2024, primarily driven by the rapid development of our semiconductor materials and solutions business. Specifically,

(i) our revenue from semiconductor materials and solutions increased by 66.8% from RMB958.0 million in 2023 to RMB1,598.4 million in 2024, primarily attributable to (a) an increase of 88.3% in revenue from CMP solutions from RMB494.6 million in 2023 to RMB931.2 million in 2024, mainly driven by the increased sales of CMP Pads, CMP Slurry and Cleaning Solution, as well as the successful expansion of our customer base; (b) a significant increase in revenue from semiconductor display materials from RMB173.9 million in 2023 to RMB401.9 million in 2024, primarily driven by the strong sales of YPI, PSPI and TFE-INK products, which benefited from production expansion, increased market share among major domestic panel manufacturers and steady progress in new product development and customer qualification; partially offset by a decrease of RMB24.1 million in revenue from advanced semiconductor materials and other products, primarily due to a decline in revenue from the integrated circuit design business for printing and copying general consumables as a result of intense market competition;

(ii) our revenue from printing and copying crucial materials remained relatively stable at RMB314.0 million in 2023 and RMB319.4 million in 2024; and

(iii) our revenue from new energy materials and others remained relative stable at RMB33.4 million in 2023 and RMB35.6 million in 2024.

*Cost of Sales*

Our cost of sales increased by 22.9% from RMB560.1 million in 2023 to RMB688.5 million in 2024, primarily due to higher raw material costs driven by the increased product sales.

*Gross Profit and Gross Profit Margin*

Our gross profit increased by 69.7% from RMB745.2 million in 2023 to RMB1,264.9 million in 2024. Our overall gross profit margin increased from 57.1% in 2023 to 64.8% in 2024. Specifically,

(i) the gross profit of semiconductor materials and solutions increased from RMB599.4 million in 2023 to RMB1,098.9 million in 2024, which was in line with its revenue growth; and the gross profit margin increased from 62.6% in 2023 to 68.7% in 2024, primarily attributable to the economies of scale achieved through increased sales volume of CMP Pads and CMP Slurry;

(ii) the gross profit of printing and copying critical materials increased from RMB133.3 million in 2023 to RMB160.2 million in 2024, and the gross profit margin increased from 42.5% in 2023 to 50.2% in 2024, both primarily due to the shift in product mix towards products with higher gross profit margins in this business category; and

(iii) the gross profit of new energy materials and others decreased from RMB12.6 million in 2023 to RMB5.9 million in 2024, and the gross profit margin decreased from 37.7% in 2023 to 16.5% in 2024, primarily due to changes in the revenue mix within the "others" category, as a higher proportion of revenue was contributed by lower-margin products.

***Selling and Marketing Expenses***

Our selling and marketing expenses increased by 32.0% from RMB53.5 million in 2023 to RMB70.6 million in 2024, primarily due to our enhanced sales efforts, resulting in an increase in marketing expenses, particularly the sample delivery costs incurred in connection with product testing and verification by our customers.

***General and Administrative Expenses***

Our general and administrative expenses increased by 54.3% from RMB149.1 million in 2023 to RMB230.1 million in 2024, primarily due to the increase in share-based compensation expenses as we commenced a new share incentive plan in 2024.

***Research and Development Expenses***

Our research and development expenses increased by 22.7% from RMB328.1 million in 2023 to RMB402.7 million in 2024, primarily reflecting the expansion of our R&D projects, particularly our investment in semiconductor materials and related R&D activities.

***Fair Value Gain on Financial Assets at FVTPL***

Our fair value gain on financial assets at FVTPL increased by 42.0% from RMB6.9 million in 2023 to RMB9.8 million in 2024, primarily due to an increase in fair value gain on our wealth management products.

***Net Impairment Losses on Financial Assets***

Our net impairment losses on financial assets increased by 75.2% from RMB10.5 million in 2023 to RMB18.4 million in 2024, primarily because a specific provision was made for a printing and copying critical materials customer in 2024.

***Impairment Losses on Investment in Associates***

Our impairment losses on investment in associates decreased by 9.6% from RMB20.8 million in 2023 to RMB18.8 million in 2024, which reflected a narrower difference between the recoverable amounts of our investments in associates and their corresponding carrying amounts.

***Other Income***

Our other income decreased by 14.3% from RMB91.0 million in 2023 to RMB78.0 million in 2024, primarily due to a decrease of RMB24.5 million in government grants.

***Other (Losses)/Gains, Net***

We recorded other net losses of RMB7.1 million in 2023 and other net gains of RMB12.8 million in 2024. Such change was primarily due to a gain on disposal of associates and joint ventures of RMB8.5 million in 2024, compared to a loss of RMB5.8 million in 2023.

***Finance Costs***

Our finance costs increased by 47.6% from RMB16.4 million in 2023 to RMB24.2 million in 2024, primarily reflecting higher interest expenses on project loans related to industrial park construction.

***Share of Results of Associates and Joint Ventures***

Our share of results of associates and joint ventures increased significantly from RMB2.2 million in 2023 to RMB7.8 million in 2024, primarily due to the improved operating performance of our investee companies.

***Income Tax Expenses***

Our income tax expenses increased significantly from RMB30.2 million in 2023 to RMB71.8 million in 2024, primarily due to the growth in our taxable profit arising from business expansion.

***Profit for the Year from Continuing Operations***

As a result of the foregoing, our profit from continuing operations increased significantly from RMB229.6 million in 2023 to RMB536.9 million in 2024.

***Profit for the Year from Discontinued Operations***

Profit from discontinued operations increased from RMB58.1 million in 2023 to RMB101.9 million in 2024, primarily due to the increase in selling price of ink cartridge products driven by strong market demand in 2024, coupled with the effective cost control during the same period.

***Profit for the Year***

As a result of the foregoing reasons, our profit for the year increased from RMB287.8 million in 2023 to RMB638.8 million in 2024.

## DISCUSSION OF CERTAIN KEY ITEMS OF CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

The following table sets forth a breakdown of our consolidated statements of financial position as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| **Non-current Assets** | | | | |
| Property, plant and equipment | 2,193,920 | 2,702,287 | 3,201,036 | 3,198,286 |
| Right-of-use assets | 145,687 | 237,566 | 216,575 | 178,819 |
| Goodwill | 537,217 | 537,217 | 537,217 | 738,038 |
| Intangible assets | 166,778 | 143,661 | 121,495 | 197,561 |
| Investment properties | 4,558 | — | 7,357 | 122,244 |
| Investment in associates and joint ventures | 376,705 | 358,990 | 353,527 | 681,959 |
| Other investments | 105,946 | 111,223 | 69,463 | 69,463 |
| Prepayments, other receivables and other assets | 151,607 | 126,913 | 109,448 | 138,614 |
| Deferred tax assets | 61,940 | 59,417 | 87,592 | 80,980 |
| Bank deposits | 136,286 | 173,784 | 546,875 | 505,552 |
| **Total non-current assets** | **3,880,644** | **4,451,058** | **5,250,585** | **5,911,516** |
| **Current Assets** | | | | |
| Inventories | 499,058 | 562,791 | 653,675 | 595,551 |
| Current tax assets | 4,758 | 6,262 | 13,610 | 3,228 |
| Trade and notes receivables | 914,808 | 1,069,743 | 1,070,202 | 1,048,009 |
| Other investments, including derivatives | 66,064 | 16,396 | 148,271 | 82,026 |
| Prepayments, other receivables and other assets | 222,603 | 250,983 | 374,392 | 542,777 |
| Restricted cash | 18,434 | 11,946 | 11,826 | 513 |
| Cash and cash equivalents | 1,101,530 | 1,025,582 | 1,543,032 | 1,270,924 |
| **Total current assets** | **2,827,255** | **2,943,703** | **3,815,008** | **3,543,028** |
| **Current Liabilities** | | | | |
| Current tax liabilities | 14,132 | 27,317 | 33,658 | 1,406 |
| Trade and notes payables | 340,810 | 355,980 | 359,022 | 352,145 |
| Other payables and accruals | 215,089 | 359,276 | 289,688 | 560,853 |
| Contract liabilities | 11,315 | 11,438 | 6,740 | 5,484 |
| Borrowings | 344,757 | 690,881 | 505,396 | 535,970 |
| Lease liabilities | 10,345 | 12,484 | 10,086 | 6,228 |
| **Total current liabilities** | **936,448** | **1,457,376** | **1,204,590** | **1,462,086** |
| **Net current assets** | **1,890,807** | **1,486,327** | **2,610,418** | **2,080,942** |
| **Total assets less current liabilities** | **5,771,451** | **5,937,385** | **7,861,003** | **7,992,458** |
| **Non-current liabilities** | | | | |
| Convertible bonds | — | — | 899,100 | 906,855 |
| Deferred income | 276,718 | 353,413 | 461,050 | 461,014 |
| Borrowings | 561,326 | 637,285 | 926,308 | 942,457 |
| Lease liabilities | 18,866 | 43,121 | 31,974 | 45,596 |
| Deferred tax liabilities | 37,638 | 28,514 | 27,207 | 39,681 |
| Provisions | 968 | 542 | 388 | — |
| **Total non-current liabilities** | **895,516** | **1,062,875** | **2,346,027** | **2,395,603** |
| **Net assets** | **4,875,935** | **4,874,510** | **5,514,976** | **5,596,855** |

### Property, Plant and Equipment

Our property, plant and equipment consist of (i) machinery, (ii) properties and buildings, (iii) construction in progress, (iv) office equipment, (v) renovation, and (vi) transportation equipment. The following table sets forth details of our property, plant and equipment as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| Machinery | 854,493 | 1,060,463 | 1,291,878 | 1,194,644 |
| Properties and buildings | 647,209 | 989,829 | 1,007,096 | 1,022,808 |
| Construction in progress | 568,432 | 477,596 | 661,499 | 752,039 |
| Office equipment | 47,684 | 91,442 | 151,611 | 143,889 |
| Renovation | 55,801 | 63,258 | 67,784 | 64,970 |
| Transportation equipment | 20,301 | 19,699 | 21,168 | 19,936 |
| **Total** | **2,193,920** | **2,702,287** | **3,201,036** | **3,198,286** |

Our property, plant and equipment increased from RMB2,193.9 million as of December 31, 2023 to RMB2,702.3 million as of December 31, 2024, and further increased to RMB3,201.0 million as of December 31, 2025, primarily due to our continued investment in production to support the growing semiconductor materials business. Our property, plant and equipment remained relatively stable at RMB3,198.3 million as of April 30, 2026.

### Right-of-use Assets

Our right-of-use assets consist of leased production sites, warehouses, office premises as well as land use rights. Our right-of-use assets increased from RMB145.7 million as of December 31, 2023 to RMB237.6 million as of December 31, 2024, primarily due to additional land use rights entered into for the expansion of production sites, office premises and warehouses to support our business growth. Our right-of-use assets decreased to RMB216.6 million as of December 31, 2025, primarily due to depreciation and the reduction in leased warehouses following the completion of our self-owned warehouses. Our right-of-use assets further decreased to RMB178.8 million as of April 30, 2026, primarily associated with the disposal of Zhuhai Mingtu and Jixun Technology.

### Goodwill

Our goodwill remained stable at RMB537.2 million as of December 31, 2023, 2024 and 2025. Our goodwill then increased to RMB738.0 million as of April 30, 2026, primarily due to our acquisition of Hao Fei as we expanded our presence in the new energy materials sector, partially offset by the disposal of Zhuhai Mingtu and Jixun Technology.

### Intangible Assets

Our intangible assets primarily consist of patent rights, information systems and others, and proprietary technologies. Our intangible assets decreased from RMB166.8 million as of December 31, 2023 to RMB143.7 million as of December 31, 2024 and further decreased to RMB121.5 million as of December 31, 2025, primarily due to normal amortization of patent rights and proprietary technologies. Our intangible assets then increased to RMB197.6 million as of April 30, 2026, primarily due to the recognition of patent rights arising from the acquisition of Hao Fei.

### Inventories

Our inventories consist of raw materials, finished goods and work in progress. The following table sets forth details of our inventories as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| Raw materials | 247,072 | 267,506 | 331,571 | 340,965 |
| Finished goods | 144,641 | 195,220 | 220,674 | 148,157 |
| Work in progress | 125,477 | 130,048 | 131,577 | 133,305 |
| | 517,190 | 592,774 | 683,822 | 622,427 |
| Less: provision for impairment of inventories | (18,132) | (29,983) | (30,147) | (26,876) |
| **Total** | **499,058** | **562,791** | **653,675** | **595,551** |

Our inventories increased from RMB499.1 million as of December 31, 2023 to RMB562.8 million as of December 31, 2024, and further increased to RMB653.7 million as of December 31, 2025, primarily due to the expansion of our production and growth in our sales volume, which required higher levels of raw materials and finished goods. Our inventories then decreased to RMB595.6 million as of April 30, 2026, primarily due to the decrease in finished goods as a result of the disposal of Zhuhai Mingtu and Jixun Technology.

The following table sets forth an aging analysis of our inventories as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* (*unaudited*) |
| Within 6 months | 364,616 | 457,359 | 541,644 | 482,508 |
| 6 months to 1 year | 57,009 | 43,752 | 57,274 | 61,635 |
| 1 to 2 years | 70,450 | 23,203 | 28,392 | 29,365 |
| 2 to 3 years | 4,353 | 34,915 | 12,340 | 8,895 |
| Over 3 years | 2,630 | 3,563 | 14,025 | 13,148 |
| **Total** | **499,058** | **562,791** | **653,675** | **595,551** |

The following table sets forth our inventory turnover days for the years/periods indicated:

| | For the year ended December 31, | | | For the four months ended April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| Inventory turnover days[1] | 189 | 170 | 184 | 178 |

*Note:*

(1) Calculated as the average of the beginning and ending balance of inventories from continuing operations for the year/period divided by the cost of sales from continuing operations for that year/period and multiplied by 360 or 120 days, as applicable.

Our inventory turnover days decreased from 189 days in 2023 to 170 days in 2024, primarily due to improved inventory management and increased sales volume, which accelerated the consumption of raw materials and finished goods. Our inventory increased to 184 days in 2025, primarily due to an increase in inventory balance as we stocked up on raw materials to support our business expansion and the commencement of production of new product lines. For the four months ended April 30, 2026, our inventory turnover days decreased to 178 days, primarily due to the disposal of Zhuhai Mingtu and Jixun Technology as well as ongoing optimization of inventory levels through closer alignment of procurement with demand.

As of May 31, 2026, RMB410.7 million, or 69.0%, of our inventories as of April 30, 2026 had been subsequently sold or utilized.

**Trade and Notes Receivables**

Our trade and notes receivables represent receivables from the sales of our products. During the Track Record Period, we generally granted our customers credit terms of 60 days or 90 days, and provided credit terms of 120 days to selected customers in accordance with industry practices.

The following table sets forth details of our trade and notes receivables as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| Trade receivables | 979,577 | 1,148,320 | 1,059,669 | 1,028,154 |
| Less: Expected credit loss ("ECL") allowance | (83,814) | (95,947) | (46,346) | (40,375) |
| | 895,763 | 1,052,373 | 1,013,323 | 987,779 |
| Bank acceptance notes | 19,045 | 15,759 | 56,381 | 31,955 |
| Commercial acceptance notes | — | 1,611 | 498 | 28,275 |
| **Total** | **914,808** | **1,069,743** | **1,070,202** | **1,048,009** |

Our trade and notes receivables increased from RMB914.8 million as of December 31, 2023 to RMB1,069.7 million as of December 31, 2024, primarily due to an increase in sales. Our trade and notes receivables remained relatively stable at RMB1,070.2 million and RMB1,048.0 million as of December 31, 2025 and April 30, 2026, respectively.

The following table sets forth an aging analysis of our trade receivables based on invoice date and net of provision for impairment losses as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| Within 1 year | 862,360 | 1,041,117 | 1,004,421 | 981,111 |
| 1 to 2 years | 5,365 | 4,963 | 1,290 | 170 |
| 2 to 3 years | 17,310 | 2,421 | 3,335 | 2,832 |
| Over 3 years | 10,728 | 3,872 | 4,277 | 3,666 |
| **Total** | **895,763** | **1,052,373** | **1,013,323** | **987,779** |

The following table sets forth our trade receivables turnover days for the years/periods indicated:

| | For the year ended December 31, | | | For the four months ended April 30, |
|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 |
| Trade receivables turnover days[1] | 134 | 112 | 103 | 97 |

*Note:*

(1) Calculated as the average of the beginning and ending balance of trade receivables from continuing operations for the year/period divided by revenue from continuing operations for that year/period and multiplied by 360 or 120 days, as applicable.

Our trade receivables turnover days decreased from 134 days in 2023 to 112 days in 2024, then decreased to 103 days in 2025, and further decreased to 97 days, primarily due to the continued trend of increasing sales contribution from customers with shorter credit terms.

As of May 31, 2026, RMB292.8 million, or 28.7%, of our trade and notes receivables as of April 30, 2026 had been subsequently settled.

**Prepayments, Other Receivables and Other Assets**

Our prepayments, other receivables and other assets consist of (i) prepayments on construction and equipment, (ii) other long-term prepayments, which primarily represent long-term deferred expenses related to packaging materials, (iii) deposits and other receivables, which primarily represent advances for staff travel and performance deposits, prepayments for equity acquisitions and export tax refund receivables, (iv) deposit paid for inventories, (v) value-added tax paid and deductible, (vi) other tax refundable, and (vii) other assets. The following table sets out a breakdown of our prepayments, other receivables and other assets as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| **Non-current** | | | | |
| Prepayments on construction and equipment | 134,561 | 109,777 | 93,150 | 124,815 |
| Other long-term prepayments | 17,046 | 17,136 | 16,298 | 13,799 |
| | 151,607 | 126,913 | 109,448 | 138,614 |

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| **Current** | | | | |
| Deposits and other receivables | 82,414 | 76,503 | 108,756 | 140,832 |
| Less: impairments | (9,181) | (13,640) | (11,394) | (11,570) |
| | 73,233 | 62,863 | 97,362 | 129,262 |
| Deposit paid for inventories | 45,456 | 51,422 | 61,499 | 76,663 |
| Consideration receivables due from disposal of discontinued operations | — | — | — | 124,748 |
| Value-added tax paid and deductible | 94,620 | 129,981 | 207,573 | 212,092 |
| Other tax refundable | 3,626 | 5,258 | 7,214 | — |
| Other assets | 5,668 | 1,459 | 744 | 12 |
| **Total** | **222,603** | **250,983** | **374,392** | **542,777** |

Our prepayments, other receivables and other assets increased from RMB222.6 million as of December 31, 2023 to RMB251.0 million as of December 31, 2024, and further to RMB374.4 million as of December 31, 2025, mainly due to the increase in value-added tax paid and deductible and deposits paid for inventories in line with the expansion of our procurement and production activities. As of April 30, 2026, our prepayments, other receivables and other assets further increased to RMB542.8 million, mainly due to (i) the recognition of RMB124.7 million in consideration receivables due from disposal of discontinued operations, and (ii) an increase in deposits and other receivables as well as continued growth in prepayments on construction and equipment in connection with the expansion of our production capacity.

As of May 31, 2026, RMB72.9 million, or 13.4%, of our prepayments, other receivables and other assets as of April 30,2026 had been subsequently settled.

**Cash and cash equivalents**

Our cash and cash equivalents primarily consist of cash on hand and at banks as well as cash at other financial institutions. Our cash and cash equivalents remained relatively stable at RMB1,101.5 million and RMB1,025.6 million as of December 31, 2023 and 2024, respectively. Our cash and cash equivalents increased to RMB1,543.0 million as of December 31, 2025, primarily as a result of the proceeds received from the issue of convertible bonds. As of April 30, 2026, our cash and cash equivalents decreased to RMB1,270.9 million, mainly due to the payments for equity investments and acquisitions.

**Trade and Notes Payables**

Our trade and notes payables primarily consist of trade payables and bank notes payables. The following table sets forth details of our trade and notes payables as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| Trade payables | 329,877 | 355,980 | 359,022 | 352,145 |
| Bank notes payables | 10,933 | — | — | — |
| **Total** | **340,810** | **355,980** | **359,022** | **352,145** |

Our trade and notes payables increased slightly from RMB340.8 million as of December 31, 2023 to RMB356.0 million as of December 31, 2024, primarily due to equipment and infrastructure construction purchases during the construction phase of our production facilities. Our trade and notes payables remained relatively stable at RMB359.0 million as of December 31, 2025 and RMB352.1 million as of April 30, 2026.

The following table sets forth an aging analysis of our trade and notes payables based on the invoice date or bank note date as of dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| Within 1 year | 316,642 | 287,354 | 307,428 | 287,962 |
| Over 1 year | 24,168 | 68,626 | 51,594 | 64,183 |
| **Total** | **340,810** | **355,980** | **359,022** | **352,145** |

The following table sets forth our trade payables turnover days for the years/periods indicated:

| | For the year ended December 31, | | | For the four months ended April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| Trade payables turnover days[(1)] | 63 | 83 | 83 | 91 |

*Note:*

(1) Calculated as the average of the beginning and ending balance of trade payables from continuing operations for the year/period divided by the cost of sales from continuing operations for that year/period and multiplied by 360 or 120 days, as applicable.

Our trade payables turnover days increased from 63 days in 2023 to 83 days in 2024, and remained relatively stable at 83 days in 2025, primarily due to the intensive construction phase of our industrial parks, which resulted in an increase in outstanding payables for equipment procurement and infrastructure construction. For the four months ended April 30, 2026, our trade payables turnover days increased to 91 days, primarily due to the consolidation of Hao Fei.

As of May 31, 2026, RMB121.8 million, or 34.6%, of our trade and notes payables as of April 30, 2026 had been subsequently settled.

**Other Payables and Accruals**

Our other payables and accruals primarily include (i) other payable to non-controlling interests related to acquisition of equity interest of non-wholly owned subsidiaries, representing consideration payable to the non-controlling shareholders in connection with such acquisitions, (ii) dividend payables, representing dividends declared but not yet paid as of the respective period ends, (iii) payroll and welfare payable, primarily representing accrued employee compensation and bonuses as of the respective period end, (iv) other payables, mainly representing miscellaneous payables arising from our daily operating activities, and (v) other tax payables. The following table sets forth the breakdown of our other payables and accruals as of the dates indicated:

| | As of December 31, | | | As of April 30, |
|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* *(unaudited)* |
| Other payable to non-controlling interests related to acquisition of equity interest of non-wholly owned subsidiaries | — | 190,000 | 71,250 | 342,444 |
| Dividend payables | 25,350 | — | — | 95,820 |
| Payroll and welfare payables | 82,052 | 98,567 | 97,794 | 49,937 |
| Other payables | 59,011 | 43,960 | 63,268 | 35,218 |
| Other tax payables | 43,658 | 15,441 | 25,803 | 29,361 |
| Accrued expenses | 3,711 | 9,117 | 6,910 | 3,232 |
| Payables from the endorsed notes | — | — | 1,447 | 2,491 |
| Deposit received | 1,229 | 1,475 | 21,236 | 1,891 |
| Convertible bond interest payables | — | — | 1,370 | 299 |
| Value-added tax payable and deductible | 78 | 716 | 610 | 160 |
| **Total** | **215,089** | **359,276** | **289,688** | **560,853** |

Our other payables and accruals increased from RMB215.1 million as of December 31, 2023 to RMB359.3 million as of December 31, 2024, primarily due to (i) the recognition of RMB190.0 million of other payable to non-controlling interests related to acquisition of equity interest of non-wholly owned subsidiaries, mainly in connection with the acquisition of minority interests in Dinghui Microelectronics, and (ii) an increase in payroll and welfare payables driven by the expansion of our business operations. Our other payables and accruals then decreased to RMB289.7 million as of December 31, 2025, primarily due to the partial settlement of payables to non-controlling interests related to acquisition of equity interest of non-wholly owned subsidiaries. As of April 30, 2026, our other payables and accruals increased to RMB560.9 million, primarily attributable to (i) the substantial rise in other payables to non-controlling interests related to acquisition of equity interest of non-wholly owned subsidiaries in connection with our acquisition of Hao Fei and minority interests in Rouxian Science and Technology, and (ii) the recognition of dividend payables following the declaration of dividends for the year ended December 31, 2025.

### Deferred Income

Deferred income represents government grants received from relevant government authorities as industry development incentives. Grants related to assets are recognized as deferred income and amortized over the estimated useful lives of the related assets. Our deferred income increased from RMB276.7 million as of December 31, 2023 to RMB353.4 million as of December 31, 2024, and further to RMB461.1 million as of December 31, 2025, primarily attributable to the increased industry incentives that we received from relevant government authorities as our industrial development programs continued to advance. Our deferred income remained stable at RMB461.1 million as of December 31, 2025 and RMB461.0 million as of April 30, 2026.

### Contract Liabilities

Our contract liabilities mainly represent customer advances arising from sales contracts. Our contract liabilities remained relatively stable at RMB11.3 million and RMB11.4 million as of December 31, 2023 and 2024, respectively. Our contract liabilities decreased to RMB6.7 million as of December 31, 2025 and further decreased to RMB5.5 million as of April 30, 2026, primarily due to the conversion of contract liabilities to revenue upon our fulfillment of our contractual obligations.

## LIQUIDITY AND CAPITAL RESOURCES

Our primary uses of cash during the Track Record Period were to fund our operations, capital expenditure and general capital needs. Historically, we had financed our operations and other capital requirements primarily through cash generated from our business operations, bank borrowings and the issuance of convertible bonds.

Our anticipated cash needs primarily include costs associated with R&D activities, production activities, production capacity expansion, potential acquisitions and daily operations. We expect to fund our future working capital and other cash requirements with cash generated from our operations, the [REDACTED] from the [REDACTED] and, when necessary, bank and other borrowings.

As of May 31, 2026, the most recent practicable date for determining our indebtedness, we had cash and cash equivalent of RMB1,198.4 million. As of the same date, we had unutilized banking facilities of RMB3,228.3 million.

## Net Current Assets

The following table sets forth a summary of our net current assets as of the dates indicated:

| | As of December 31, | | | As of April 30, | As of May 31, |
|---|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2026 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* (unaudited) | *RMB'000* (unaudited) |
| **Current Assets** | | | | | |
| Inventories | 499,058 | 562,791 | 653,675 | 595,551 | 610,931 |
| Current tax assets | 4,758 | 6,262 | 13,610 | 3,228 | 3,240 |
| Trade and notes receivables | 914,808 | 1,069,743 | 1,070,202 | 1,048,009 | 1,044,168 |
| Other investments, including derivatives | 66,064 | 16,396 | 148,271 | 82,026 | 62,026 |
| Prepayments, other receivables and other assets | 222,603 | 250,983 | 374,392 | 542,777 | 537,285 |
| Restricted cash | 18,434 | 11,946 | 11,826 | 513 | 513 |
| Cash and cash equivalents | 1,101,530 | 1,025,582 | 1,543,032 | 1,270,924 | 1,198,444 |
| **Total current assets** | **2,827,255** | **2,943,703** | **3,815,008** | **3,543,028** | **3,456,607** |
| **Current Liabilities** | | | | | |
| Current tax liabilities | 14,132 | 27,317 | 33,658 | 1,406 | 12,670 |
| Trade and notes payables | 340,810 | 355,980 | 359,022 | 352,145 | 337,752 |
| Other payables and accruals | 215,089 | 359,276 | 289,688 | 560,853 | 378,686 |
| Contract liabilities | 11,315 | 11,438 | 6,740 | 5,484 | 6,821 |
| Borrowings | 344,757 | 690,881 | 505,396 | 535,970 | 535,970 |
| Lease liabilities | 10,345 | 12,484 | 10,086 | 6,228 | 7,283 |
| **Total current liabilities** | **936,448** | **1,457,376** | **1,204,590** | **1,462,086** | **1,279,182** |
| **Net current assets** | **1,890,807** | **1,486,327** | **2,610,418** | **2,080,942** | **2,177,425** |

We had net current assets of RMB1,890.8 million, RMB1,486.3 million, RMB2,610.4 million, RMB2,080.9 million, and RMB2,177.4 million as of December 31, 2023, 2024, 2025, April 30, 2026, and May 31, 2026, respectively.

Our net current assets decreased from RMB1,890.8 million as of December 31, 2023 to RMB1,486.3 million as of December 31, 2024, primarily attributable to an increase of RMB520.9 million in our current liabilities, mainly as a result of (i) an increase of RMB346.1 million in borrowings, and (ii) an increase of RMB144.2 million in other payables and accruals; partially offset by an increase of RMB116.4 million in our current assets, primarily due to an increase of RMB154.9 million in trade and notes receivables.

Our net current assets increased from RMB1,486.3 million as of December 31, 2024 to RMB2,610.4 million as of December 31, 2025, primarily attributable to an increase of RMB871.3 million in our current assets, mainly as a result of (i) an increase of RMB517.5 million in cash and cash equivalents, (ii) an increase of RMB131.9 million in other investments, including derivatives, and (iii) an increase of RMB123.4 million in prepayments, other receivables and other assets.

Our net current assets decreased from RMB2,610.4 million as of December 31, 2025 to RMB2,080.9 million as of April 30, 2026, primarily attributable to a decrease of RMB272.0 million in current assets, mainly as a result of (i) a decrease of RMB272.1 million in cash and cash equivalents and (ii) a decrease of RMB66.2 million in other investments, including derivatives, partially offset by an increase of RMB168.4 million in prepayments, other receivables and other assets; coupled with an increase of RMB257.5 million in our current liabilities, primarily due to an increase of RMB271.2 million in other payables and accruals.

Our net current assets increased from RMB2,080.9 million as of April 30, 2026 to RMB2,177.4 million as of May 31, 2026, primarily attributable to a decrease in our current liabilities, mainly as a result of a decrease of RMB182.2 million in other payables and accruals; partially offset by a decrease in our current assets, primarily due to a decrease of RMB72.5 million in cash and cash equivalents.

Our Directors are of the view that we have sufficient working capital to meet our present needs and for the next 12 months from the date of this document, taking into account the financial resources available to us, including our cash and cash equivalents on hand, internally generated funds and the estimated [REDACTED] from the [REDACTED].

**Cash Flows**

The following table sets forth a summary of our consolidated cash flow statements for the years/periods indicated:

| | For the year ended December 31, | | | For the four months ended April 30, | |
|---|---|---|---|---|---|
| | 2023 | 2024 | 2025 | 2025 | 2026 |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* (unaudited) | *RMB'000* |
| Net cash generated from operating activities | 427,446 | 639,230 | 1,028,456 | 263,216 | 388,810 |
| Net cash used in investing activities | (1,020,268) | (581,297) | (1,102,873) | (358,691) | (802,804) |
| Net cash generated from/(used in) financing activities | 661,558 | (133,802) | 593,092 | 1,062,038 | 138,928 |
| Net increase/(decrease) in cash and cash equivalents | 68,736 | (75,869) | 518,675 | 966,563 | (275,066) |
| Cash and cash equivalents at the beginning of the year/period | 1,033,710 | 1,101,530 | 1,025,582 | 1,025,582 | 1,543,032 |
| Cash and cash equivalents at the end of the year/period | 1,101,530 | 1,025,582 | 1,543,032 | 1,992,319 | 1,270,924 |

***Net Cash Generated from Operating Activities***

Our net cash generated from operating activities was RMB388.8 million for the four months ended April 30, 2026, primarily due to our profit before income tax from both continuing and discontinued operations of RMB408.2 million, adjusted by (i) certain non-cash and non-operating items, including depreciation on property, plant and equipment of RMB85.6 million and share-based payments expenses of RMB21.5 million; and (ii) changes in working capital that positively affected our cash flows, primarily including a decrease in trade receivables of RMB111.5 million and an increase in other payables and accruals of RMB91.0 million; partially offset by changes in working capital that negatively affected our cash flows, primarily including an increase in prepayments, other receivables and other assets of RMB199.7 million an increase in inventories of RMB65.0 million.

Our net cash generated from operating activities was RMB1,028.5 million in 2025, primarily due to our profit before income tax from both continuing and discontinued operations of RMB905.3 million, adjusted by (i) certain non-cash and non-operating items, including depreciation on property, plant and equipment of RMB227.8 million and share-based payments expenses of RMB53.5 million; and (ii) changes in working capital that positively affected our cash flows, primarily including a decrease in deferred income of RMB107.6 million and an increase in other payables and accruals of RMB47.8 million; partially offset by changes in working capital that negatively affected our cash flows, primarily including an increase in prepayments, other receivables and other assets of RMB172.4 million and an increase in inventories of RMB99.1 million.

Our net cash generated from operating activities was RMB639.2 million in 2024, primarily due to our profit before income tax from both continuing and discontinued operations of RMB715.3 million, adjusted by (i) certain non-cash and non-operating items, including depreciation on property, plant and equipment of RMB192.4 million and share-based payments expenses of RMB51.4 million; and (ii) changes in working capital that positively affected our cash flows, primarily including a decrease in deferred income of RMB76.7 million; partially offset by changes in working capital that negatively affected our cash flows, primarily including an increase in trade receivables of RMB173.7 million, an increase in prepayments, other receivables and other assets of RMB122.5 million and an increase in inventories of RMB81.2 million.

Our net cash generated from operating activities was RMB427.4 million in 2023, primarily due to our profit before income tax from both continuing and discontinued operations of RMB318.5 million, adjusted by (i) certain non-cash and non-operating items, including depreciation on property, plant and equipment of RMB136.9 million and share-based payments expenses of RMB6.3 million; and (ii) changes in working capital that positively affected our cash flows, primarily including an increase in trade and notes payables of RMB44.7 million, a decrease in inventories of RMB43.8 million, a decrease in deferred income of RMB39.3 million and an increase in other payables and accruals of RMB37.0 million; partially offset by changes in working capital that negatively affected our cash flows, primarily including an increase in prepayments, other receivables and other assets of RMB157.4 million and an increase in trade receivables of RMB79.5 million.

***Net Cash Used in Investing Activities***

Our net cash used in investing activities was RMB802.8 million for the four months ended April 30, 2026, primarily due to (i) payment for acquisition of a subsidiary of RMB516.0 million, (ii) purchases of property, plant and equipment of RMB207.2 million, and (iii) disposal of discontinued operations (net of cash disposed of) of RMB179.4 million, partially offset by proceeds from maturity or transfer of bank deposits with original maturity of more than three months of RMB71.3 million and proceeds from disposal of financial assets at FVTPL of RMB61.2 million.

Our net cash used in investing activities was RMB1,102.9 million in 2025, primarily due to (i) purchases of property, plant and equipment of RMB672.1 million, (ii) placement of bank deposits with original maturity of more than three months when acquired of RMB384.1 million, and (iii) acquisition of financial assets at FVTPL of RMB130.2 million, partially offset by proceeds from disposal of financial assets at FVTPL of RMB34.5 million and interest received of RMB21.4 million.

Our net cash used in investing activities was RMB581.3 million in 2024, primarily due to (i) purchases of property, plant and equipment of RMB588.7 million and (ii) placement of bank deposits with original maturity of more than three months when acquired of RMB132.7 million, partially offset by proceeds from maturity or transfer of bank deposits with original maturity of more than three months of RMB95.3 million and proceeds from disposal of financial assets at FVTPL of RMB66.1 million.

Our net cash used in investing activities was RMB1,020.3 million in 2023, primarily due to (i) purchases of property, plant and equipment of RMB809.8 million and (ii) placement of bank deposits with original maturity of more than three months when acquired of RMB276.3 million, partially offset by proceeds from maturity or transfer of bank deposits with original maturity of more than three months of RMB140.0 million and proceeds from disposal of financial assets at FVTPL of RMB42.9 million.

***Net Cash Generated from/(Used in) Financing Activities***

Our net cash generated from financing activities was RMB138.9 million for the four months ended April 30, 2026, primarily due to proceeds from borrowings of RMB328.5 million, partially offset by repayment of borrowings of RMB155.0 million and interest paid of RMB48.1 million.

Our net cash generated from financing activities was RMB593.1 million in 2025, primarily due to (i) proceeds from borrowings of RMB1,160.1 million and (ii) proceeds from issue of convertible bonds of RMB900.4 million, partially offset by repayment of borrowings of RMB1,059.6 million and payment for acquisition of equity interest from non-controlling shareholders of RMB411.4 million.

Our net cash used in financing activities was RMB133.8 million in 2024, primarily due to (i) repayment of borrowings of RMB407.5 million, (ii) payment for acquisition of equity interest from non-controlling shareholders of RMB341.1 million, and (iii) share repurchases of RMB150.0 million, partially offset by proceeds from borrowings of RMB821.8 million.

Our net cash generated from financing activities was RMB661.6 million in 2023, primarily due to proceeds from borrowings of RMB815.5 million, partially offset by repayment of borrowings of RMB232.1 million.

## INDEBTEDNESS

The following table sets forth a breakdown of our indebtedness as of the dates indicated:

| | As of December 31, | | | As of April 30, | As of May 31, |
|---|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** | **2026** |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* (*unaudited*) | *RMB'000* (*unaudited*) |
| **Current** | | | | | |
| Borrowings | 344,757 | 690,881 | 505,396 | 535,970 | 535,970 |
| Lease liabilities | 10,345 | 12,484 | 10,086 | 6,228 | 7,283 |
| | 355,102 | 703,365 | 515,482 | 542,198 | 543,253 |
| **Non-current** | | | | | |
| Borrowings | 561,326 | 637,285 | 926,308 | 942,457 | 942,457 |
| Lease liabilities | 18,866 | 43,121 | 31,974 | 45,596 | 44,376 |
| Convertible bonds | — | — | 899,100 | 906,855 | 908,653 |
| | 580,192 | 680,406 | 1,847,382 | 1,894,908 | 1,895,486 |
| **Total** | **935,294** | **1,383,771** | **2,362,864** | **2,437,106** | **2,438,739** |

### Borrowings

During the Track Record Period, our borrowings were obtained from commercial banks and financial institutions, bearing effective interest rates in the range of 1.25% to 4.50% per annum. The interest rates on our borrowings were generally in line with prevailing market rates. Our borrowings increased from RMB906.1 million as of December 31, 2023 to RMB1,328.2 million as of December 31, 2024, primarily attributable to our capital needs for the construction of the production base in Xiantao. Our borrowings increased from RMB1,328.2 million as of December 31, 2024 to RMB1,431.7 million as of December 31, 2025, primarily attributable to our capital needs for the construction of the production base in Qianjiang. Our borrowings remained stable at RMB1,478.4 million as of April 30, 2026 and RMB1,478.4 million as of May 31, 2026.

Our loan agreements contain standard terms, conditions and covenants that are customary for commercial bank loans. We also undertake financial covenants that require us to meet certain financial ratio requirements in our loan agreements. Our Directors confirm that there has not been any default on our part in the payment of borrowings, or breaches of covenants during the Track Record Period and up to the date of this document. During the same period, we had not experienced any difficulties in obtaining bank loans and others borrowings, default in payment of bank loans and other borrowings or breach of covenants.

### Lease Liabilities

During the Track Record Period, our lease liabilities were primarily in relation to our lease of land and buildings used for employee dormitory, manufacturing plant, warehouses and office premises. Our lease liabilities increased from RMB29.2 million as of December 31, 2023 to RMB55.6 million as of December 31, 2024, primarily driven by our increased lease needs to support our expanded operational scale. Our lease liabilities decreased from RMB55.6 million as of December 31, 2024 to RMB42.1 million as of December 31, 2025, primarily due to our payments for leases and our decreased needs for leased warehouses with the completion of our production bases in Xiantao and Qianjiang. Our lease liabilities increased from RMB42.1 million as of December 31, 2025 to RMB51.8 million as of April 30, 2026, primarily due to our acquisition of Hao Fei. Our lease liabilities remained stable at RMB51.7 million as of May 31, 2026.

### Convertible Bonds

We issued convertible bonds on April 2, 2025, with an aggregate principal amount of RMB910.0 million, bearing annual coupon rates ranging from 0.20% to 2.00% and maturing on April 1, 2031. As of December 31, 2025, April 30, 2026, and May 31, 2026, we had convertible bonds with a carry amount of RMB899.1 million, RMB906.9 million, and RMB908.7 million, respectively. For details, see "History and Corporate Structure — Corporate Development and Major Shareholding Changes — Public Issuance of Convertible Bonds" and Note 30 to the Accountants' Report in Appendix I to this document.

Save as disclosed above, as of May 31, 2026, we did not have any material bank overdrafts, loans, or other similar indebtedness, liabilities under acceptances or acceptance credits, debentures, mortgages, charges, other recognized lease liabilities, guarantees, or other material contingent liabilities. Our Directors confirm that there have been no material changes in our indebtedness since May 31, 2026 and up to the date of this document.

## CAPITAL EXPENDITURE

Our capital expenditure during the Track Record Period primarily related to property, plant and equipment, and intangible assets. The details of our capital expenditure during the Track Record Period are summarized as follows.

| | For the year ended December 31, | | | For the four months ended April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| | *RMB'000* | *RMB'000* | *RMB'000* | *RMB'000* (*unaudited*) |
| Property, plant and equipment | 1,001,161 | 697,140 | 790,392 | 239,421 |
| Intangible assets | 4,905 | 15,916 | 2,729 | 12,375 |
| **Total** | **1,006,066** | **713,056** | **793,121** | **251,796** |

## CONTINGENT LIABILITIES

As of December 31, 2023, 2024 and 2025, April 30, 2026, and May 31, 2026, being the most recent practicable date for determining our indebtedness, we did not have any material contingent liabilities. Our Directors confirm that there had not been any material change in the contingent liabilities of our Company since May 31, 2026 and up to the Latest Practicable Date.

## CONTINGENT COMMITMENTS

We did not have any material contracted capital commitments during the Track Record Period.

## RELATED PARTY TRANSACTIONS

We enter into transactions with our related parties from time to time. For details, see Note 42 to the Accountants' Report in Appendix I to this document.

Our Directors are of the view that each of the related party transactions set out in Note 42 to the Accountants' Report in Appendix I to this document was conducted in the ordinary course of business on an arm's length basis and with normal commercial terms between the relevant parties.

## KEY FINANCIAL RATIOS

The following table sets forth our key financial ratios as of the dates or for the years/periods indicated:

| | As of/For the year ended December 31, | | | As of/For the four months ended April 30, |
|---|---|---|---|---|
| | **2023** | **2024** | **2025** | **2026** |
| Gross profit margin(1) | 57.1% | 64.8% | 66.7% | 66.3% |
| Net profit margin(2) | 17.6% | 27.5% | 30.1% | 32.3% |
| Current ratio(3) | 3.0 | 2.0 | 3.2 | 2.4 |

*Notes:*

(1) Gross profit margin is calculated by dividing gross profit from continuing operations by revenue from continuing operations for the relevant year/period.

(2) Net profit margin is calculated by dividing profit from continuing operations for the year/period by revenue from continuing operations for the relevant year/period.

(3) Current ratio is calculated by dividing current assets by current liabilities as of the relevant date.

## OFF-BALANCE SHEET COMMITMENTS AND ARRANGEMENTS

As of the Latest Practicable Date, we had not entered into any material off-balance sheet transactions.

## QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

We are exposed to a variety of market risks, including foreign currency risk, interest rate risk, credit risk, liquidity risk and equity price risk. We manage and monitor these exposures to ensure appropriate measures are implemented in a timely and effective manner. For details, see Note 45 in the Accountants' Report set out in Appendix I of this document.

## DIVIDENDS

On July 10, 2025, we declared final dividends attributable to the year ended December 31, 2024 of RMB94.5 million, which were paid on July 17, 2025. In addition, on June 10, 2026, we declared final dividends attributable to the year ended December 31, 2025 of RMB95.3 million, which were paid on June 17, 2026. As of the Latest Practicable Date, all declared final dividends had been paid in full.

After the completion of the [REDACTED], we may distribute dividends in the form of cash or by other means permitted by our Articles of Association. In principle, we prioritize cash dividends as the profit distribution method if the conditions for cash dividends are met. A decision to declare or to pay dividends in the future and the amount of dividends will be at the discretion of our Board and will depend on a number of factors, including our results of operations, cash flows, financial condition, payments by our subsidiaries of cash dividends to us, business prospects, statutory and regulatory restrictions on our declaration and payment of dividends and other factors that our Board may consider important. Any declaration and payment as well as the amount of dividends will be subject to our constitutional documents and the relevant laws. Our Shareholders may approve any declaration of dividends.

According to the applicable laws in Chinese Mainland and our Articles of Association, we will pay dividends out of our profit after tax only after we have made the following allocations: recovery of the losses incurred in the previous year; allocations to the statutory reserve equivalent to 10% of our profit after tax; allocations to a discretionary common reserve of certain percentage of our profit after tax that are approved by Shareholders' general meeting. At the same time, when the conditions for cash dividends are met, our cumulative profits distributed in cash over the past three years shall be no less than 30% of the average annual distributable profits achieved in the past three years.

## DISTRIBUTABLE RESERVES

As of April 30, 2026, we had approximately RMB1,373.7 million of retained profits available for distribution to our Shareholders.

## [REDACTED] EXPENSES

[REDACTED] expenses to be borne by us are estimated to be approximately HK$[REDACTED] (assuming an [REDACTED] of HK$[REDACTED] per Share, being the [REDACTED] of the indicative [REDACTED] range of HK$[REDACTED] to HK$[REDACTED] per Share), representing approximately [REDACTED]% of the estimated [REDACTED] from the [REDACTED] assuming no Shares are issued pursuant to the [REDACTED]. The [REDACTED] expenses consist of (i) [REDACTED]-related expenses, including [REDACTED], of approximately HK$[REDACTED], and (ii) non-[REDACTED]-related expenses of approximately HK$[REDACTED], comprising (a) fees and expenses of our legal advisors and reporting accountants of approximately HK$[REDACTED], and (b) other fees and expenses of approximately HK$[REDACTED]. During the Track Record Period, the [REDACTED] expenses charged to our consolidated statements of profit or loss were RMB1.1 million (HK$1.2 million). After the Track Record Period, approximately HK$[REDACTED] is expected to be charged to our consolidated statements of profit or loss, and approximately HK$[REDACTED] is expected to be accounted for as a deduction from equity upon the [REDACTED]. We do not believe any of the above fees or expenses are material or are unusually high for our Group. The [REDACTED] expenses above are the latest practicable estimate for reference only, and the actual amount may differ from this estimate.

## UNAUDITED [REDACTED] STATEMENT OF ADJUSTED [REDACTED] ASSETS

See Appendix II to this document for details of our unaudited [REDACTED] adjusted consolidated [REDACTED] assets.

## NO MATERIAL ADVERSE CHANGE

Our Directors confirm that, up to the date of this document, there has been no material adverse change in our business, financial condition and results of operations since April 30, 2026, which is the end date of the periods reported on in the Accountants' Report in Appendix I to this document, and there is no event since April 30, 2026 which would materially affect the information as set out in the Accountants' Report in Appendix I to this document.

## DISCLOSURE REQUIRED UNDER RULES 13.13 TO 13.19 OF THE LISTING RULES

Our Directors confirm that, as of the Latest Practicable Date, they were not aware of any circumstance that would give rise to a disclosure requirement under Rules 13.13 to 13.19 of the Listing Rules.