

SUMMARY

This summary aims to give you an overview of the information contained in this Document and should be read in conjunction with the full text of this Document. As this is only a summary, it does not contain all the information that may be important to you. You should read this Document in its entirety before you decide to [REDACTED]. There are risks associated with any [REDACTED]. Some of the particular risks in [REDACTED] are set out in “Risk Factors.” You should read that section carefully before you decide to [REDACTED]. Various expressions used in this section are defined or explained in “Definitions” and “Glossary of Technical Terms” in this Document.

OVERVIEW

We design, manufacture and sell automotive lighting products and related electronic components to automotive manufacturers worldwide, leveraging our capabilities in technology innovation and intelligent manufacturing. We are the largest provider of automotive lighting products in China and one of the major participants in the global automotive lighting market by sales revenues in 2025. As of March 31, 2026, we had established business relationships with nine of the world’s top ten global automotive manufacturers by vehicle sales volume calculated on a group level in 2025, demonstrating our strong market position in the global automotive lighting industry. According to Frost & Sullivan, based on sales revenue in 2025, we ranked first in China and seventh globally in the overall automotive lighting market, with market shares of 11.6% in China and 4.6% globally, respectively. According to Frost & Sullivan, based on sales revenue in 2025, we also ranked first both globally and in China in the intelligent automotive lighting market, with a market share of 28.4% in China.

As of March 31, 2026, we operated 12 manufacturing facilities in China and Serbia and maintained 16 R&D centers worldwide, serving automotive customers across major markets in Asia, Europe and Americas. We are committed to advancing the globalization of our R&D, sales and manufacturing operations. By building a robust talent ecosystem, continuously investing in technology innovation, and driving digital and intelligent transformation, we have continued to strengthen our competitive advantages in the automotive lighting market. Leveraging our accumulated capabilities across optics, mechanics, electronics, software and materials, we are also actively expanding into emerging fields such as embodied intelligence.

The following diagram presents our strong market position and key business highlights as of March 31, 2026:



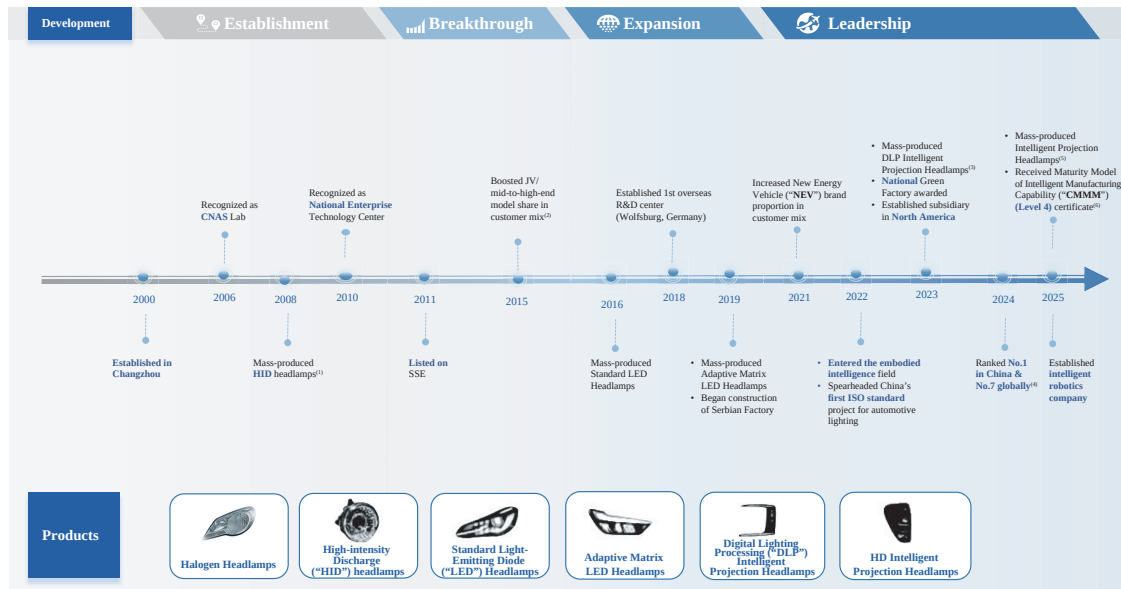
Notes:

- (1) According to Frost & Sullivan, the ranking is based on sales revenue in 2025.
- (2) We led and formulated the ISO/TS 5385:2022 standards in 2022, which became the first ISO standard approved in China’s automotive lighting industry.

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OUR KEY MILESTONES

The following diagram illustrates our key milestones since our establishment:



Notes:

- (1) Refers to the mass production of our first HID headlamp.
- (2) Refers to the continuous increase in the proportion of joint-venture brands/mid-to-high-end vehicle models within our customer mix.
- (3) Calculated based on revenue from the automotive lighting business in 2024, according Frost & Sullivan.

OUR BUSINESS AND PRODUCTS

We focus on the design, development, manufacturing and sales of automotive lighting products. Centered on automotive lighting, we have expanded into intelligent automotive visual systems and are exploring the application of our intelligent manufacturing capabilities in the field of embodied intelligence. Our automotive lighting products are primarily customized solutions developed based on the specific requirements and vehicle platform specifications of individual automotive manufacturers. We also offer certain modular and platform-based controller products that can be applied across multiple vehicle models of the same customer. Depending on product functionality and vehicle electronic architecture requirements, we provide either hardware-only products or integrated hardware and software solutions. Our application-layer software is mainly developed in-house, while certain basic software components or development tools are procured or licensed from third-party suppliers.

Automotive lighting is an important upgrade option in vehicle iteration and one of the few highly recognizable components in the era of intelligent vehicles. It is also a key factor considered by consumers in vehicle purchase decisions. Our automotive lighting product portfolio encompasses front lighting, rear lighting, other lighting and controllers, designed to deliver safety-oriented, interactive and intelligent user experiences while supporting diverse in-vehicle applications and customized functions.

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Our core product matrix is set out below:



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The following table sets forth a breakdown of revenue, gross profit and gross profit margin by intelligent automotive lighting products and non-intelligent automotive lighting products category for the years/periods indicated.

	Year ended December 31,						Three months ended March 31,													
	2023			2024			2025			2026										
	Revenue	Gross profit	Gross margin	Revenue	Gross profit	Gross margin	Revenue	Gross profit	Gross margin	Revenue	Gross profit	Gross margin								
	RMB'000	%	RMB'000	%	RMB'000	%	RMB'000	%	RMB'000	%	RMB'000	%								
Automotive Lighting Products																				
Intelligent automotive lighting	29,123	0.3	7,296	25.1	1,742,651	13.1	340,680	19.5	2,573,354	16.9	507,008	19.7	279,067	9.0	57,902	20.7	672,415	19.6	134,148	20.0
Non-intelligent automotive lighting	9,552,387	93.2	2,012,650	21.1	10,681,195	80.6	2,111,003	19.8	11,642,071	76.3	2,332,847	20.0	2,618,564	84.6	497,000	19.0	2,561,339	74.7	505,250	19.7
Controllers.	34,503	0.3	8,918	25.8	76,854	0.6	28,913	37.6	215,500	1.4	60,257	28.0	29,002	1.0	7,631	26.3	57,504	1.7	15,371	26.7
Sub-total	9,616,013	93.8	2,028,864	21.1	12,500,700	94.3	2,480,596	19.8	14,430,925	94.6	2,900,112	20.1	2,926,633	94.6	562,533	19.2	3,291,258	96.0	654,769	19.9
Others ⁽¹⁾	632,433	6.2	67,470	10.7	752,234	5.7	48,737	6.5	825,741	5.4	87,108	10.5	167,877	5.4	20,660	12.3	138,616	4.0	8,734	6.3
Total	10,248,446	100.0	2,096,334	20.5	13,252,934	100.0	2,529,333	19.1	15,256,666	100.0	2,987,220	19.6	3,094,510	100.0	583,193	18.8	3,429,874	100.0	663,503	19.3

Note:

(1) Others mainly represent sales of raw materials, warning triangles and other automotive components.

Along with the rapid development of the NEV market and the growing demand of intelligent automotive lighting components, we experienced (i) a shift in product mix and products structure adjustment towards intelligent automotive lighting products with higher average selling prices, and (ii) an increase in sales volume of intelligent automotive lighting products. Despite focusing more on production of intelligent automotive lighting products, our revenue generated by non-intelligent automotive lighting products still realized consistent increases from 2023 to 2025, by 11.8% from 2023 to 2024 and by 9.0% from 2024 to 2025, driven by the slight increase of price and the demand in traditional automotive lighting market. For details in relation to the changes in our revenue, gross profit and gross margin by intelligent/non-intelligent category during the Track Record Period, see “Financial Information — Description of Major Components of Our Results of Operations” and “Financial Information — Results of Operations”.

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Our overall gross profit margin slightly decreased from 20.5% in 2023 to 19.1% in 2024, then slightly increased to 19.6% in 2025. The gross profit margin showed an increasing trend from 18.8% for the three months ended March 31, 2025 to 19.3% for the three months period ended March 31, 2026.

Since our listing on the Shanghai Stock Exchange in 2011, our revenue has consistently recorded growth. During the Track Record Period, both our revenue and profit achieved sustained growth. Our revenue increased by 29.3% from RMB10,248.4 million in 2023 to RMB13,252.9 million in 2024. In 2025, our revenue totaled RMB15,256.7 million, representing a 15.1% increase compared to 2024. For the three months periods ended March 31, 2025 and 2026, our revenue increased by 10.8% from RMB3,094.5 million to RMB3,429.9 million. Our net profit amounted to RMB1,102.1 million, RMB1,408.3 million and RMB1,624.1 million in 2023, 2024 and 2025, respectively, presenting a continuous growth over the Track Record Period. For the three months periods ended March 31, 2025 and 2026, our net profit also increased by 10.3% from RMB322.1 million to RMB355.2 million.

Our results of operations and financial condition have been, and are expected to continue to be, affected by the following key factors: (i) the development of the industries where we operate; (ii) ability to maintain and engage customers and seize market opportunities; (iii) R&D capabilities and product upgrades; (iv) our ability to control costs and improve operational efficiency; (v) our management of trade and bills receivables; and (vi) inventory management. Our profit increased throughout the Track Record Period, primarily driven by growths in sales volume and average selling price and a shift in our product mix towards intelligent automotive lighting products with higher average selling prices. The aggregate contribution of intelligent automotive lighting products in our total revenue also significantly increased from 0.3% in 2023 to 13.1% in 2024 and to 16.9% in 2025, and from 9.0% for the three months ended March 31, 2025 to 19.6% for the three months ended March 31, 2026. These were primarily driven by (i) the sustained growth of NEV market which drove an explosive growth in demand for intelligent lighting products; (ii) our continuous efforts in technology and product innovation and upgrading, and in particular, our strengthened and in-depth cooperation with both existing and new customers in the PRC and worldwide through participation in the early R&D and design stages of the automotive lighting products for their vehicle models; and (iii) our enhanced ability to quickly integrate our production capabilities to fit in more comprehensive production demands of intelligent automotive lighting products. See “Financial Information — Key Factors Affecting Our Results of Operations” and “Financial Information — Results of Operations” for details.

During the Track Record Period, the increasingly complex functions and structures of automotive lighting products resulted in higher average selling price for most of our major products. Meanwhile, such function and structure complexity also led to increase in production cost, typically involving higher raw materials costs for the procurement of more structurally complex and higher-value components, more processing cost, leading to the reduction of gross profit margin.

The higher gross profit margin in 2023 was mainly attributable to high average selling price incorporating early development cost, sample price and testing cost of intelligent automotive lighting products in the year. The slight reduction of gross profit margin in 2024 was mainly due to: (i) lower price after realization of volume production for intelligent automotive lighting products, (ii) the higher production cost driven by increasing customer requests on more diversified and complex functions and structure, narrowing down the gross profit margin generated from conventional rear lighting products. The gross profit margin in 2025 maintained at similar level with that in 2024 with slight increase, mainly attributable to the higher gross profit margin of front lighting products in 2025, especially intelligent front lighting products. For the three months periods ended March 31, 2025 and 2026, the gross profit margin also slightly increased from 18.8% to 19.3%, primarily attributable to the higher gross profit margin of other lighting products resulting from product structure optimization and slight increase of the gross profit margin of rear lighting products. For details in relation to the changes in our gross profit margin by product category and intelligent/non-intelligent category during the Track Record Period, see “Financial Information — Description of Major Components of Our Results of Operations” and “Financial Information — Results of Operations”.

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Revenue by Geographic Location

The following table sets forth the breakdown of our revenue by geographic countries, both in absolute amounts and as a percentage of our total revenue for the years/periods indicated:

	Year ended December 31,						Three months ended March 31,			
	2023		2024		2025		2025		2026	
	RMB'000	%	RMB'000	%	RMB'000	%	RMB' 000	%	RMB' 000	%
	(unaudited)									
The PRC	9,902,650	96.6	12,733,379	96.1	14,599,245	95.7	2,921,876	94.4	3,234,841	94.3
Others:	345,796	3.4	519,555	3.9	657,421	4.3	172,634	5.6	195,033	5.7
– Germany	146,235	1.4	239,273	1.8	299,971	2.0	64,642	2.0	112,316	3.3
– Czech Republic	34,483	0.3	84,462	0.6	143,501	0.9	32,589	1.1	40,545	1.2
– Brazil	61,318	0.6	51,703	0.4	16,852	0.1	7,802	0.3	3,667	0.1
– Serbia	8,915	0.1	18,423	0.1	29,082	0.2	6,189	0.2	7,089	0.2
– Other countries ⁽¹⁾	94,845	1.0	125,694	1.0	168,015	1.1	61,412	2.0	31,416	0.9
Total	10,248,446	100.0	13,252,934	100.0	15,256,666	100.0	3,094,510	100.0	3,429,874	100.0

Note (1): Others countries comprise countries not listed above, mainly from Europe, Americas and Asia (excluding the PRC).

For details in relation to our revenue by geographic location, see “Financial Information — Revenue”.

The following tables set forth the breakdown of our sales volume and average selling price of our key products (i) by product category and (ii) by intelligent and non-intelligent automotive lighting products for the years/periods indicated:

	Year ended December 31,						Three months ended March 31,			
	2023		2024		2025		2025		2026	
	Average Sales Volume (units (in thousands))	Average selling price ⁽¹⁾ (RMB/ unit)	Average Sales Volume (units (in thousands))	Average selling price ⁽¹⁾ (RMB/ unit)	Average Sales Volume (units (in thousands))	Average selling price ⁽¹⁾ (RMB/ unit)	Average Sales Volume (units (in thousands))	Average selling price ⁽¹⁾ (RMB/ unit)	Average Sales Volume (units (in thousands))	Average selling price ⁽¹⁾ (RMB/ unit)
	(unaudited)									
Automotive Lighting Products										
Front Lighting	11,071	473.6	12,592	573.6	13,085	614.5	2,926	541.6	3,063	633.6
Rear Lighting	15,858	216.5	17,488	254.1	19,043	291.3	4,272	270.2	3,831	301.3
Other Lighting	43,009	21.0	37,744	20.1	27,403	22.9	8,319	19.0	5,635	24.5
Controllers ⁽²⁾	108	320.2	536	143.4	1,340	160.8	191	151.8	348	165.2
Total	70,046		68,360		60,871		15,708		12,877	

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	Year ended December 31,						Three months ended March 31,			
	2023		2024		2025		2025		2026	
	Average		Average		Average		Average		Average	
	Sales	selling	Sales	selling	Sales	selling	Sales	selling	Sales	selling
	Volume	price ⁽¹⁾	Volume	price ⁽¹⁾	Volume	price ⁽¹⁾	Volume	price ⁽¹⁾	Volume	price ⁽¹⁾
	(units (in	(RMB/	(units (in	(RMB/	(units (in	(RMB/	(units (in	(RMB/	(units (in	(RMB/
	thousands))	unit)	thousands))	unit)	thousands))	unit)	thousands))	unit)	thousands))	unit)
	(unaudited)									
Automotive Lighting										
Products										
Intelligent										
automotive										
lighting	7	4,141.0	479	3,636.8	1,583	1,625.8	86	3,260.8	295	2,282.5
Non-intelligent										
automotive										
lighting	69,931	136.6	67,345	158.6	57,948	200.9	15,431	169.7	12,234	209.3
Controllers ⁽²⁾ . . .	108	320.2	536	143.4	1,340	160.8	191	151.8	348	165.2
Total	70,046		68,360		60,871		15,708		12,877	

Notes:

- (1) Average selling price is stated net of taxes.
- (2) We provide a variety of controllers across a wide price range.

For details in relation to the changes in our sales volume and average selling price by product category and intelligent/non-intelligent category during the Track Record Period, see “Financial Information — Description of Major Components of Our Results of Operations” and “Financial Information — Results of Operations”.

We are actively exploring opportunities in the field of embodied intelligence, with the objective of leveraging and transferring our comprehensive R&D capabilities in intelligent automotive lighting optics, intelligent manufacturing technologies and vertically integrated resources. We are focusing on the R&D and manufacturing of core components, as well as the deployment of embodied intelligent robots in industrial application scenarios, in order to pursue growth opportunities in this emerging sector. We have completed the development and validation of the structural components of head modules, joint modules, controllers and related components, and have provided systematic optical technology solutions for “lighting”, “projection” and “display”. Up to the Latest Practicable date, we have delivered the first batch of sample embodied intelligence modules to our clients.

OUR STRENGTHS

We believe the following strengths contribute to our success: (1) we are a dedicated player in the automotive lighting products industry with strong market recognition in China; (2) innovation-driven development and the creation of industry-model products; (3) strong end-to-end proprietary development capabilities supported by sustained R&D investment and consistent innovation outputs; (4) enhanced efficiency, quality improvement and cost control through vertical integration; (5) the deep integration of digital intelligence capabilities into our operations and management; (6) a strong R&D, sales and manufacturing network serving customers worldwide; and (7) an established corporate culture and an experienced management team.

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OUR STRATEGIES

We plan to focus on the following key strategies: (1) consolidating our leading position in the domestic market while expanding our global market share; (2) deepening our international footprint and enhancing our global competitiveness; (3) driving innovation in automotive lighting technologies; (4) continuously strengthening our digital intelligence capabilities across the entire value chain; and (5) advancing the development and innovation of our embodied intelligence businesses.

PRODUCTION

As of March 31, 2026, we operated three major manufacturing bases, comprising 12 manufacturing facilities, of which 11 were located in the PRC and one in Serbia, forming a robust manufacturing network that enables us to efficiently supply key automotive markets in Asia, Europe and the Americas. In May 2026, our Chongqing Manufacturing Base commenced trial operations, focusing on the production of front and rear lighting products to strengthen our ability to serve clients in southwestern China.

RAW MATERIALS AND SUPPLIERS

Our principal raw materials include electronic components (such as LEDs, chips, Printed Circuit Board (“PCB”), capacitors and resistors), automotive lighting electronic components (such as wiring harnesses), and resin materials (such as PC, PMMA and PP). As our procurement of raw materials from suppliers is highly correlated with and subject to fluctuations in international commodity prices, including crude oil and semiconductor silicon wafers/non-ferrous metals, we have implemented comprehensive risk management strategies to mitigate the impact of such volatility. See “Business — Risk Management and Internal Control.”

We have established stringent supplier selection, evaluation and management procedures to ensure that all suppliers meet our quality and performance standards. During the Track Record Period, our principal suppliers primarily consisted of raw material and component suppliers. In 2023, 2024, 2025 and the three months ended March 31, 2026, the aggregate purchases from our five largest suppliers in each year/period accounted for approximately 22.5%, 23.4%, 25.0% and 24.6% of our total purchases, respectively, while purchases from our largest supplier accounted for approximately 9.6%, 7.8%, 8.6% and 8.4% of our total purchases, respectively. All of our five largest suppliers in each year/period during the Track Record Period are Independent Third Parties. As of the Latest Practicable Date, none of our Directors, their associates or any of our Shareholders (who owned or, to the knowledge of Directors, had owned more than 5% of our issued share capital) had any interest in any of our five largest suppliers in each year/period during the Track Record Period.

SALES AND MARKETING

We consistently adhere to a customer-oriented direct sales model, which enables us to more accurately forecast and meet customer demand and to provide each customer with comprehensive and attentive service. During the Track Record Period, all of our revenue was generated from direct sales, and our customers primarily include automotive manufacturers.

We are committed to providing comprehensive and high-quality solutions to global automotive manufacturers by closely tracking industry development trends, actively pursuing technology innovation, and responding swiftly to customer needs. Through long-term, in-depth engagement in the automotive lighting industry, we have achieved comprehensive customer coverage, spanning Chinese domestic automotive brands, renowned global automotive brands and both conventional vehicle brands and new energy vehicle brands. With respect to Chinese domestic automotive brands, we maintain close relationships with automotive manufacturers including FAW Hongqi, Chery, Seres, Geely, JAC, BAIC New Energy, Li Auto, NIO and XPeng, contributing to the continuous development of China’s automotive industry. With respect to internationally renowned automotive brands, we work with BMW, Volkswagen, Toyota, Nissan, Honda, Bentley and a well-known North American

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new energy vehicle manufacturer, and have received awards from customers worldwide. According to Frost & Sullivan, we have established business relationships with nine of the world’s top ten automotive manufacturers by vehicle sales volume calculated on a group level in 2025, demonstrating our strong market position in the global automotive lighting industry.

In 2023, 2024 and 2025 and the three months ended March 31, 2026, our five largest customers in each year/period accounted for approximately 68.2%, 69.5%, 64.7% and 58.6% of our total revenue, respectively, while sales to our largest customer accounted for approximately 36.6%, 23.3%, 19.5% and 17.2% of our total revenue, respectively. All of our five largest customers in each year/period during the Track Record Period are Independent Third Parties. As of the Latest Practicable Date, none of our Directors, their associates or any of our Shareholders (who owned or to the knowledge of Directors had owned more than 5% of our issued share capital) had any interest in any of our five largest customers in each year/period during the Track Record Period.

OUR INDUSTRY AND COMPETITIVE LANDSCAPE

We mainly operate in the automotive lighting industry, which is fast growing and relatively competitive. Since 2022, the global and Chinese automotive lighting industries have been rapidly transitioning from a model dominated by conventional lighting products to one driven by intelligent lighting products. From 2020 to 2025, China’s automotive lighting market expanded from RMB88.7 billion to RMB119.4 billion at a CAGR of 6.1%, and is projected to reach RMB167.9 billion by 2030, with CAGR of 7.1% for 2025 to 2030. In the medium to long term, intelligent lighting products are expected to achieve rapid penetration across the automotive lighting sector. The global market for intelligent automotive lighting is projected to grow from RMB28.5 billion in 2025 to RMB201.9 billion by 2030, representing a CAGR of 48.0%. Meanwhile, China’s intelligent automotive lighting market is forecast to expand from RMB10.2 billion in 2025 to RMB86.5 billion by 2030, at a CAGR of 53.2%, positioning it as the core driver of industry growth.

As technological barriers and economies of scale in the automotive lighting industry become increasingly pronounced, the global market has continued to consolidate. Leading automotive lighting manufacturers have continuously strengthened their dominant positions through technological advancement, superior product quality and cost efficiency. In contrast, smaller component manufacturers, due to limited technological reserves, smaller production scale and relatively weaker supply chain integration capabilities, may face challenges in competing with leading manufacturers.

Our competitive edge is attributable to factors such as extensive industry experience, strong market position and our ability to offer comprehensive solutions to our customers. Our market leadership has been further solidified by our international presence, diverse product portfolio, high-quality customer relations, robust R&D capabilities, technical expertise and our visionary management team. Therefore, we believe that we are well-positioned to maintain our leadership position and to capture future opportunities in the automotive lighting industry.

See “Industry Overview” for details.

SUMMARY OF HISTORICAL FINANCIAL INFORMATION

The following tables present our summary of consolidated financial information for the years ended December 31, 2023, 2024 and 2025 and three months ended March 31, 2025 and 2026. We have derived this summary from our financial information set forth in the Accountants’ Report set out in Appendix I to this Document. The summary financial data set forth below should be read together with our consolidated financial information and the related notes, as well as the section headed “Financial Information”.

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Consolidated Statements of Profit or Loss

	Year ended December 31,						Three months ended March 31,			
	2023		2024		2025		2025		2026	
	RMB'000	%	RMB'000	%	RMB'000	%	RMB'000 (unaudited)	%	RMB'000	%
REVENUE	10,248,446	100.0	13,252,934	100.0	15,256,666	100.0	3,094,510	100.0	3,429,874	100.0
Cost of sales	(8,152,112)	(79.5)	(10,723,601)	(80.9)	(12,269,446)	(80.4)	(2,511,317)	(81.2)	(2,766,371)	(80.7)
GROSS PROFIT	2,096,334	20.5	2,529,333	19.1	2,987,220	19.6	583,193	18.8	663,503	19.3
Other income	145,988	1.4	196,758	1.4	172,097	1.1	40,228	1.3	44,418	1.3
Other gains and losses, net	(5,933)	(0.1)	(28,237)	(0.2)	3,394	0.0	(1,338)	(0.0)	(11,674)	(0.3)
Investment income	56,388	0.6	47,201	0.3	44,094	0.3	9,972	0.3	8,860	0.3
(Allowance for)/reversal of expected credit loss (“ECL”) on financial assets at amortized cost	(98,501)	(1.0)	(56,957)	(0.4)	(288)	(0.0)	18,777	0.6	23,806	0.7
Selling expenses	(46,828)	(0.5)	(55,787)	(0.4)	(62,495)	(0.4)	(11,309)	(0.4)	(10,739)	(0.3)
Administrative expenses	(332,760)	(3.2)	(377,980)	(2.9)	(440,178)	(2.9)	(86,933)	(2.8)	(103,817)	(3.0)
Research and development expenses	(610,244)	(6.0)	(655,493)	(4.9)	(883,712)	(5.8)	(185,966)	(6.0)	(228,990)	(6.7)
Finance costs	(1,352)	0.0	(6,410)	0.0	(6,903)	0.0	(4,373)	(0.1)	(3,548)	(0.1)
PROFIT BEFORE TAX	1,203,092	11.7	1,592,428	12.0	1,813,229	11.9	362,251	11.7	381,819	11.2
Income tax expenses	(100,961)	(0.9)	(184,145)	(1.4)	(189,145)	(1.2)	(40,138)	(1.3)	(26,662)	(0.8)
PROFIT FOR THE YEAR/PERIOD	1,102,131	10.8	1,408,283	10.6	1,624,084	10.7	322,113	10.4	355,157	10.4

Non-IFRS Measures

To supplement our consolidated financial statements which are presented under IFRS, we also use adjusted net profit (non-IFRS measure) and adjusted EBITDA (non-IFRS measure) as additional financial measures, which are not required by, or presented in accordance with IFRS.

We believe that such non-IFRS measures facilitate comparisons of operating performance from period to period and company to company by eliminating potential impact of certain items. We believe that such measures provide useful information to [REDACTED] and others in understanding and evaluating our consolidated results of operations in the same manner as they help our management. However, our presentation of the adjusted net profit (non-IFRS measure) and adjusted EBITDA (non-IFRS measure) may not be comparable to similarly titled measures presented by other companies. The use of such non-IFRS measures has limitations as analytical tools, and you should not consider them in isolation from, or as a substitute for analysis of, our results of operations or financial condition as reported under IFRS.

We define our adjusted net profit (non-IFRS measure) as net profit adjusted by adding back (i) share-based payment expense relates to the grant of shares under Employee Stock Schemes and is a non-cash expense, and (ii) [REDACTED] expense relates to the [REDACTED] of the Company.

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We define adjusted net profit (non-IFRS measure) as illustrated in the following table. The terms “adjusted net profit” and “adjusted EBITDA” are not defined under IFRS, and such terms may not be comparable to other similarly-named measures used by other companies.

	Year ended December 31,			Three months ended March 31,	
	2023	2024	2025	2025	2026
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i> (unaudited)	<i>RMB'000</i>
Profit for the year/period	1,102,131	1,408,283	1,624,084	322,113	355,157
Add back:					
Share-based payment.	–	1,626	22,605	5,110	8,766
[REDACTED] expense.	–	–	[REDACTED]	–	[REDACTED]
Adjusted net profit (non-IFRS measure)	1,102,131	1,409,909	1,647,655	327,223	364,545
Add back:					
Finance costs	1,352	6,410	6,903	4,373	3,548
Income tax expense.	100,961	184,145	189,145	40,138	26,662
Depreciation of property, plant and equipment	416,351	501,645	566,237	133,973	152,143
Depreciation of right-of-use assets	25,224	24,265	24,697	15,370	6,358
Amortization of intangible assets	17,692	34,736	43,789	602	11,307
Less:					
Interest income from bank deposits	(17,933)	(14,290)	(9,567)	(2,183)	(1,399)
Adjusted EBITDA (non-IFRS measure)	1,645,778	2,146,820	2,468,859	519,496	563,164
Adjusted EBITDA margin (non-IFRS measure)	16.1%	16.2%	16.2%	16.8%	16.4%

SUMMARY

Summary of Consolidated Statements of Financial Position

The following table sets forth a summary of our consolidated statements of financial position as of the dates indicated:

	As of December 31,			As of March 31,
	2023	2024	2025	2026
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Non-current assets	4,809,359	4,987,086	5,747,443	5,878,310
Current assets	9,965,059	11,956,981	13,597,783	13,235,599
Current liabilities	4,955,030	6,153,325	7,354,246	6,952,899
Net current assets	5,010,029	5,803,656	6,243,537	6,282,700
Total assets less current				
liabilities	9,819,388	10,790,742	11,990,980	12,161,010
Non-current liabilities	683,184	613,477	592,731	587,989
Total equity	9,136,204	10,177,265	11,398,249	11,573,021

For details of our fluctuation in key items of our consolidated statements of financial position and net current assets during the Track Record Period, see “Financial Information — Discussion of Certain Components of Consolidated Statements of Financial Position”.

Our net current assets increased from RMB5,010.0 million as of December 31, 2023 to RMB5,803.7 million as of December 31, 2024, primarily due to: (i) an increase of RMB1,710.8 million in trade and bills receivables reflecting our business expansion, (ii) an increase of RMB383.8 million in inventories, mainly finished products as a result of production volume increase and related to new projects, partially offset by (i) an increase of RMB1,199.8 million in trade and bills payables reflecting our business expansion, and (ii) a decrease of RMB81.1 million in cash and cash equivalents and restricted bank deposits. The net current assets further increased from RMB5,803.7 million as of December 31, 2024 to RMB6,243.5 million as of December 31, 2025, primarily due to: (i) an increase of RMB1,040.7 million in trade and bills receivables reflecting our business growth, (ii) an increase of RMB322.2 million in financial assets at FVTPL resulting from short-term wealth management products for idle funds, (iii) an increase of RMB349.8 million in cash and cash equivalents and restricted bank deposits; partially offset by (i) an increase of RMB1,118.7 million in trade and bills payables, and (ii) a decrease of inventories of RMB54.2 million. Our net current assets remained almost at the same level as of March 31, 2026 at RMB6,282.7 million, comparing to RMB6,243.5 million as of December 31, 2025.

We had net assets positions as of December 31, 2023, 2024 and 2025, and March 31, 2026.

Our total equity increased from RMB9,136.2 million as of December 31, 2023 to RMB10,177.3 million as of December 31, 2024, primarily due to: (i) profit for the year of RMB1,408.3 million, partially offset by dividends declared to the Company’s shareholders of RMB397.3 million in 2024.

Our total equity increased from RMB10,177.3 million as of December 31, 2024 to RMB11,398.2 million as of December 31, 2025, primarily due to (i) profit for the year of RMB1,624.1 million, (ii) other comprehensive income of the year of RMB123.1 million, partially offset by (i) repurchase of shares of RMB161.2 million; and (ii) dividends declared to the Company’s shareholders of RMB426.5 million in 2025.

Our total equity increased from RMB11,398.2 million as of December 31, 2025 to RMB11,573.0 million as of March 31, 2026, primarily due to: (i) profit for the period of RMB355.2 million, partially offset by (i) other comprehensive loss of the period of RMB81.2 million, and (ii) repurchase of shares of RMB111.0 million.

SUMMARY

Summary of Consolidated Statements of Cash Flows

The following table sets forth a summary of our cash flows for the years/periods indicated:

	Year ended December 31,			Three months ended March 31,	
	2023	2024	2025	2025	2026
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i> (unaudited)	<i>RMB'000</i>
Net cash generated from operating activities	665,791	818,750	2,335,836	427,340	391,472
Net cash generated from/ (used in) investing activities	447,940	(585,255)	(1,398,055)	(244,515)	(556,276)
Net cash used in financing activities	(550,628)	(377,027)	(570,236)	(10,131)	(115,517)
Net increase/ (decrease) in cash and cash equivalents	563,103	(143,532)	367,545	172,694	(280,321)
Cash and cash equivalents at the beginning of the year/period	1,407,872	2,014,837	1,925,079	1,925,079	2,348,069
Effect of foreign exchange rate changes	43,862	53,774	55,445	(15,139)	12,162
Cash and cash equivalents at the end of the year/period . . .	2,014,837	1,925,079	2,348,069	2,082,634	2,079,910

Key Financial Ratios

The following table sets forth our key financial ratios for the years/period indicated:

	Year ended December 31,			Three months ended March 31,
	2023	2024	2025	2026
Gross profit margin ⁽¹⁾	20.5%	19.1%	19.6%	19.3%
Adjusted EBITDA margin (Non-IFRS measure) ⁽²⁾	16.1%	16.2%	16.2%	16.4%
Net profit margin ⁽³⁾	10.8%	10.6%	10.7%	10.4%
Return on equity (ROE) ⁽⁴⁾	12.1%	13.8%	14.2%	3.1%

Notes:

- (1) Gross profit margin equals gross profit for the year/period divided by revenue for the year/period and multiplied by 100%.
- (2) Adjusted EBITDA margin (Non-IFRS measure) equals adjusted net profit (Non-IFRS measure) before deducting net interest expense, income tax expenses, depreciation and amortization for the year divided by the revenue for the year/period and multiplied by 100%.
- (3) Net profit margin equals net profit for the year/period divided by revenue for the year/period and multiplied by 100%.
- (4) Return on equity equals net profit for the year/period divided by total equity as of the year/period end and multiplied by 100%.

SUMMARY

[REDACTED] STATISTICS

[REDACTED]

SUMMARY

OUR CONTROLLING SHAREHOLDERS

As of the Latest Practicable Date, Ms. Zhou directly held 42.00% of the total issued share capital of our Company and indirectly held 6.19% of the total issued share capital of our Company through Xingyu Investment. Ms. Sun Exiao (孫娥小) also directly held 6.11% interest of our Company.

Ms. Zhou is the only child of Ms. Sun Exiao, which causes Ms. Sun Exiao to be presumed as the person acting in concert with Ms. Zhou under the Takeovers Code. Consequently, Ms. Zhou, Xingyu Investment and Ms. Sun Exiao, are regarded as a group of controlling shareholders of our Company. As of the Latest Practicable Date, Ms. Zhou and other controlling shareholders, directly and indirectly, controlled 54.3% of the voting rights of our Company.

Immediately following the completion of the [REDACTED] (assuming the [REDACTED] is not exercised), Ms. Zhou and other controlling shareholders will, directly and indirectly continue to control [REDACTED]% of the voting rights of our Company.

For further details about our Controlling Shareholders, please see the section headed “Relationship with Our Controlling Shareholders” in this document.

CONTINUING CONNECTED TRANSACTIONS

We have entered into, and expect to continue, certain transactions that will constitute fully-exempt continuing connected transactions of our Company under Chapter 14A of Listing Rules upon [REDACTED]. See “Connected Transactions” for details in this Document.

DIVIDENDS AND DIVIDEND POLICY

Our Company declared and paid dividends of RMB312.4 million, RMB397.3 million and RMB426.5 million in 2023, 2024 and 2025, and we also declared dividend of RMB508.8 million in respect of the year ended December 31, 2025 on April 10, 2026, which was fully paid out in May 2026. After completion of the [REDACTED], our Shareholders will be entitled to receive any dividends we declare. We may distribute dividends by way of shares, cash or a combination of both shares and cash. Pursuant to our Articles of Association, our Board may declare dividends in the future after taking into account our results of operations, financial condition, cash requirements and availability and other factors as it may deem relevant at such time and subject to the approval at Shareholders’ meeting. Any declaration and payment as well as the amount of dividends will be subject to our constitutional documents, applicable PRC and Hong Kong laws and regulations and approval by our Shareholders.

We intend to distribute cash dividends to our Shareholders at least on an annual basis, subject to the discretion of our Directors in accordance with our Articles of Association and the applicable laws and regulations in the PRC and Hong Kong. Subject to applicable laws and regulations and our Articles of Association, our dividend policy is to typically distribute cash dividends to our Shareholders of no less than 30% of our distributable profits achieved in any particular year. Our Company may distribute dividends in cash, stocks or a combination of cash and stocks, and give priority to profit distribution in cash, where eligible. Our Company mainly adopts a profit distribution policy of cash dividends. When distributing dividends, the Board shall take into account factors such as the characteristics of the industry we are engaged in, the stage of development, our business model, the level of profitability, the ability to repay debts, whether there are arrangements for major capital expenditures and returns to investors. The Board should assess the stage of development that we are in and the arrangements for significant capital expenditure and, in accordance with the procedures stipulated in the Articles of Association of our Company, put forward a differentiated cash dividend policy.

SUMMARY

RISK FACTORS

Our business and the [REDACTED] involved certain risks, which are set out in the section headed “Risk Factors” in this Document. You should read that section in its entirety before deciding whether to [REDACTED]. Some of the major risks we face include: (1) our reliance on automotive manufacturers and exposure to downturns or material changes in the automotive industry, macroeconomic environment and other factors beyond our control; (2) intense industry competition that may affect our ability to maintain our market position; (3) risks associated with failing to keep pace with technological developments or emerging industry standards, or unsuccessful investments in new technologies and products; (4) customer concentration risk and potential adverse impacts if we are unable to retain existing customers or attract new ones; (5) dependence on our management team and skilled personnel globally, and challenges in recruiting and retaining such talent; (6) the possibility that our historical results may not be indicative of future performance and that we may face difficulties in managing future growth; (7) risks arising from the expansion of our operations and related compliance requirements; (8) reliance on the stability of our supply chain and key suppliers; and (9) pricing pressure from customers, which may materially and adversely affect our business, financial condition and results of operations.

[REDACTED] EXPENSES

[REDACTED] expenses represent professional fees, [REDACTED] and other fees incurred in connection with the [REDACTED]. We estimate that our total [REDACTED] expenses (including [REDACTED]) will be approximately RMB[REDACTED] million, accounting for approximately [REDACTED]% of the gross [REDACTED] from the [REDACTED] (assuming an [REDACTED] of HK\$[REDACTED] per [REDACTED], being the [REDACTED] of the indicative [REDACTED] stated in this Document and the [REDACTED] is not exercised). During the Track Record Period, we incurred [REDACTED] expenses of RMB[REDACTED] million, of which RMB[REDACTED] million was recognized as administrative expenses in the consolidated statements of profit or loss and RMB[REDACTED] million was directly attributable to the issuance of [REDACTED] which is expected to be charged against equity upon the [REDACTED]. The estimated [REDACTED] expenses of approximately RMB[REDACTED] million are expected to be charged to our consolidated statements of profit or loss, and approximately RMB[REDACTED] million are expected to be deducted from equity upon [REDACTED]. The [REDACTED] expenses consist of RMB[REDACTED] million [REDACTED]-related expenses and RMB[REDACTED] million non-[REDACTED]-related expenses (including fees and expenses of legal advisors and the reporting accountant of RMB[REDACTED] million and other fees and expenses of RMB[REDACTED] million). Our Directors do not expect such expenses to have a material adverse impact on our financial results in 2026. The [REDACTED] expenses above are the latest practicable estimate for reference only, and the actual amount may differ from this estimate.

[REDACTED]

The net [REDACTED] from the [REDACTED] that we will receive, after deducting the [REDACTED] and other estimated expenses paid and payable by us in connection with the [REDACTED] is estimated to be approximately HK\$[REDACTED] million, assuming an [REDACTED] of HK\$[REDACTED] per [REDACTED], being the [REDACTED] of the [REDACTED]. We currently intend to apply these net [REDACTED] for the following intended purposes in the amounts set forth below:

- approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used to enhance our international manufacturing footprint, including primarily the construction of (i) our intelligent automotive electronics and vision systems industrial center project in Changzhou; (ii) the phase II of our Serbia Manufacturing Base; and (iii) additional production lines for our Chongqing Manufacturing Base.

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- approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for our R&D projects in the areas of (i) application of intelligent automotive lighting and related systems based on DLP, Micro Light-Emitting Diode (“Micro-LED”) and integrated perceptual fusion technologies, (ii) weather-resistant and environmentally friendly materials tailored for intelligent automotive lighting, and (iii) the construction and enhancement of intelligent automotive lighting software solutions and development platforms;
- approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used to enhance our digital infrastructure;
- approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used to further enhance our R&D in embodied intelligence; and
- the remaining balance of approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used as working capital and general corporate purposes.

For further details, see “Future Plans and [REDACTED]” in this Document.

OUR LISTING ON THE SHANGHAI STOCK EXCHANGE AND REASONS FOR THE [REDACTED] ON THE STOCK EXCHANGE

Since 2011, our Company has been listed on the Shanghai Stock Exchange. Since our listing on the Shanghai Stock Exchange and up to the Latest Practicable Date, we have complied with the rules of the Shanghai Stock Exchange and other applicable securities laws and regulations of the PRC in any material respects, and, to the best knowledge of our Directors having made all reasonable enquiries, there was no material matter that should be brought to the [REDACTED] attention in relation to our compliance record on the Shanghai Stock Exchange. Our PRC Legal Advisor is of the view that during the Track Record Period and up to the Latest Practicable Date, we have not been subject to any material administrative penalties or regulatory measures imposed by CSRC or the Shanghai Stock Exchange and the Company has complied with the rules of the Shanghai Stock Exchange and other applicable securities laws and regulations of the PRC, in all material respects. Based on the independent due diligence conducted by the Sole Sponsor, nothing has come to the Sole Sponsor’s attention that would cause them to disagree with the Directors’ confirmation with regard to the compliance records of the Company on the Shanghai Stock Exchange.

Our Company seeks to be [REDACTED] on the Stock Exchange in order to advance our globalization strategy, enhance the international influence of our brand, leverage international capital markets, diversify financing channels and support our high-quality development. For details, see “Business — Our Strategies” and “Future Plans and [REDACTED]”.

RECENT DEVELOPMENT AND NO MATERIAL ADVERSE CHANGE

Our Directors have confirmed that up to the Latest Practicable Date, there has been no material adverse change in our financial or trading position or prospects since March 31, 2026, being the end date of the periods reported in the Accountants’ Report in Appendix I to this document, and there is no event since March 31, 2026 that would materially affect the information as set out in the Accountants’ Report in Appendix I to this document.

Subsequent to the Track Record Period and up to the Latest Practicable Date, we declared dividends of RMB508.8 million in respect of the year ended December 31, 2025 on April 10, 2026, which was fully paid out in May 2026. We also have continued to expand our production capabilities. In May 2026, our Chongqing Manufacturing Base commenced trial operations, further strengthening our capabilities to serve clients in southwestern China. On June 10, 2026, we adopted the 2026 Employee Stock Scheme. For details, see “Appendix IV — Statutory and General Information — Employee Stock Schemes”.