

FUTURE PLANS AND [REDACTED]

FUTURE PLANS

See “Business — Our Strategies” in this document for a detailed discussion of our future plans.

[REDACTED]

The net [REDACTED] from the [REDACTED] that we will receive, after deducting the [REDACTED] and other estimated expenses paid and payable by us in connection with the [REDACTED] is estimated to be approximately HK\$[REDACTED] million, assuming an [REDACTED] of HK\$[REDACTED] per [REDACTED], being the [REDACTED] of the [REDACTED]. We currently intend to apply these net [REDACTED] for the following intended purposes in the amounts set forth below:

- Approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used to enhance our international manufacturing footprint, among which:
 - (i) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for our intelligent automotive electronics and vision systems industrial center project in Changzhou. The overall master plan of the center comprises four manufacturing facilities, two warehouses and one office building, providing integrated support for production operations, materials storage and comprehensive administrative functions. As of the Latest Practicable Date, this project has commenced foundation construction. Phase I of the project is expected to complete construction in the first half of 2027 and will be constructed in Changzhou on land already secured by the Group. This project is intended to support the expansion of our production capacity, including annual production of 4.1 million front lighting and 5.5 million rear lighting products, which we believe will serve as a driver of future revenue growth. It is expected to address potential capacity constraints arising from growing demand, improve operational efficiency, and provide a better foundation to support our long-term, stable and sustainable development. The total capital expenditure of Phase I of this project is expected to be approximately HK\$[REDACTED] billion, which will be funded by a combination of the net [REDACTED] and our internal resources.
 - (ii) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for the phase II construction at our Serbian Manufacturing Base. The phase II construction is expected to commence in the second half of 2026 and complete construction in the second half of 2027 and will be carried out on land already secured by the Group in Serbia. As of the Latest Practicable Date, this project is in the planning and design stage. This expansion is designed to support our international development strategy by strengthening localized production capabilities with a planned annual production capacity of 6 million automotive lighting units in Europe. By aligning capacity deployment more closely with the requirements of core European customers and responding to increasing regional order demand, the phase II construction of our Serbian Manufacturing Base is expected to enhance supply responsiveness, improve delivery efficiency and reinforce our competitiveness in the European automotive market. The total capital expenditure of this project is expected to be approximately HK\$[REDACTED] million which will be funded by a combination of the net [REDACTED] and our internal resources.

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- (iii) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for the construction of additional production lines of our Chongqing Manufacturing Base. The project commenced trial operations in May 2026. This project supports our strategic focus on the NEV market in southwestern China and is intended to establish a localized supply chain integrating R&D, manufacturing and supporting services and in particular with a planned annual production capacity of 3 million units. By strengthening proximity to key regional customers and enabling efficient coordination across the value chain, the Chongqing Manufacturing Base is expected to consolidate our competitive position in the local market. The total capital expenditure of this project is expected to be approximately HK\$[REDACTED] million which will be funded by a combination of the net [REDACTED] and our internal resources.
- Approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for the following R&D projects, among which:
 - (i) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for the iterative R&D and application of intelligent automotive lighting and related systems based on DLP, Micro-LED and integrated perceptual fusion technologies. The relevant [REDACTED] are expected to be used for the recruitment and cultivation of high-end R&D talent, the establishment of pilot production lines and development of validation toolings, product performance and parameter testing, and trial production of materials and related equipment investment. These efforts will strengthen our capability to develop and industrialize next-generation intelligent automotive lighting products and enrich our product portfolio. The total capital expenditure of this project is expected to be approximately HK\$[REDACTED] million which will be funded by a combination of the net [REDACTED] and our internal resources.
 - (ii) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for the R&D of weather-resistant and environmentally friendly materials tailored for intelligent automotive lighting. This investment is intended to boost proprietary materials capabilities, enhance product reliability across diverse operating environments, and support long-term sustainable innovation. We also plan to recruit to form a strong team in material studies. The total capital expenditure of this project is expected to be approximately HK\$[REDACTED] million which will be funded by a combination of the net [REDACTED] and our internal resources.
 - (iii) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for the construction and enhancement of intelligent automotive lighting software solutions and development platforms. The relevant [REDACTED] are expected to be used for the procurement of testing equipment and testing software, the recruitment of software and hardware development personnel and testing and training expenses. These enhancements will improve the efficiency and configurability of our automotive lighting software, shorten product development cycles and enhance our ability to deliver software-empowered intelligent lighting solutions, which is expected to support the long-term growth of our intelligent lighting business. The total capital expenditure of this project is expected to be approximately HK\$[REDACTED] million which will be funded by a combination of the net [REDACTED] and our internal resources.

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- Approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used to enhance our digital infrastructure, among which:
 - (i) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used to optimize and upgrade our core digital platforms across the entire value chain. We plan to implement this upgrade in phases, including standardizing core business processes and data interfaces standards across the Group and its regional subsidiaries, deploying a global industrial internet platform, upgrading key enterprise systems such as ERP, MES and PLM, rolling out a unified CRM platform and supply chain collaboration portal, and establishing a centralized data governance and decision-support system. These upgrades are expected to enhance our operational efficiency by improving visibility over production capacity, inventory levels and supply chain resources across different regions, and to improve cross-regional coordination by enabling more timely and efficient synchronization of product design, engineering and manufacturing information among our R&D centers and operational teams. This project is expected to be implemented from 2026 to 2029, at leased and self-owned premises in Changzhou. The total capital expenditure of these projects is expected to be approximately HK\$[REDACTED] million which will be funded by a combination of the net [REDACTED] and our internal resources.
 - (ii) approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used for the construction of a global automotive lighting R&D data center and digital twin platform, the construction of supercomputing and intelligent computing centers and to enhance our cloud-native digital platforms and core IT capabilities. These projects are expected to be implemented from 2026 to 2029, at leased and self-owned premises in Changzhou. The total capital expenditure of these projects is expected to be approximately HK\$[REDACTED] million which will be funded by a combination of the net [REDACTED] and our internal resources. As of the Latest Practicable Date, the global automotive lighting R&D data center and digital twin platform remains at the planning stage, with analysis of unstructured data such as product drawings underway, while the supercomputing and intelligent computing centers are at the planning stage with site arrangements and computing capacity for the next three years under evaluation. The global automotive lighting R&D data center and digital twin platform is expected to improve R&D efficiency and reduce the number of physical prototypes, while the supercomputing and intelligent computing centers are expected to support AI applications in scenarios such as production scheduling and visual inspection during manufacturing, and to generate benefits through lower R&D costs and shorter development cycles.
- Approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used to further enhance our R&D in embodied intelligence. The [REDACTED] allocated to embodied intelligence will be deployed to establish a future-oriented innovation mechanism supporting our long-term technology roadmap. We intend to build a specialized R&D team combining a small number of leading experts with an experienced engineering backbone to advance our R&D in embodied intelligence. In particular, we plan to recruit around three industry-leading experts and 50 middle to senior level R&D engineers in the embodied intelligence field, with a total budget of approximately HK\$[REDACTED] million for personnel-related investment from 2026 to 2029.

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In parallel, we plan to acquire pilot and trial production lines and equipment to accelerate product validation and industrialization of embodied intelligence solutions. We will also strengthen collaboration through co-establishment of joint testing centers with leading universities and research institutions to enhance foundational R&D capabilities and facilitate the translation of frontier technologies into commercial applications.

- The remaining balance of approximately HK\$[REDACTED] million, representing [REDACTED]% of the net [REDACTED], is expected to be used as working capital and general corporate purposes.

It is expected that the [REDACTED] allocated to each of the above purposes will be utilized within four years after the [REDACTED].

To the extent that the net [REDACTED] from the [REDACTED] are insufficient to fund our Group’s business strategies, our Directors may delay the pace of the implementation of such business strategies until we have sufficient internal resources. Our Directors may also consider other factors when determining the pace of implementation, such as the long-term funding needs and the need to maintain a healthy level of working capital for our Group.

If the [REDACTED] is fixed at the [REDACTED], being HK\$[REDACTED] per [REDACTED], the net [REDACTED] to be received by our Group from the [REDACTED] will increase by approximately HK\$[REDACTED] million. Our Group intends to apply the additional net [REDACTED] for the above purposes on a pro-rata basis. If the [REDACTED] is set at the [REDACTED], being HK\$[REDACTED] per [REDACTED], the net [REDACTED] to be received by our Group from the [REDACTED] will decrease by approximately HK\$[REDACTED] million. Our Group intends to reduce the net [REDACTED] for the above purposes on a pro-rata basis.

To the extent that the net [REDACTED] from the [REDACTED] are not immediately applied to the above purposes or if our Group is unable to effect any part of the future plans as intended, to the extent permitted by applicable laws and regulations, our Group will deposit the net [REDACTED] into short-term interest-bearing accounts at licensed commercial banks and/or other authorized financial institutions (as defined under the Securities and Futures Ordinance or applicable laws and regulations in other jurisdictions). In such event or if there is any material change to the above proposed [REDACTED], we will comply with the appropriate disclosure requirements under the Listing Rules.