



**泰錦** **Tai Kam Holdings Limited**  
**泰錦控股有限公司**

(incorporated in the Cayman Islands with limited liability)

Stock Code: 8321

2021

**ANNUAL REPORT**

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## CORPORATE INFORMATION

### BOARD OF DIRECTORS

#### Executive Directors

Ms. Tsui Tsz Fa Mabel  
(Chairman and chief executive officer)  
Ms. Liu Tanying

#### Independent non-executive Directors

Mr. Lo Chi Yung  
Ms. Li Yixuan  
Mr. Lau Wang Lap

### COMPLIANCE OFFICER

Ms. Tsui Tsz Fa Mabel

### AUTHORISED REPRESENTATIVES

Mr. Hui Chi Kong  
Ms. Tsui Tsz Fa Mabel

### AUDIT COMMITTEE

Mr. Lau Wang Lap (Chairman)  
Mr. Lo Chi Yung  
Ms. Li Yixuan

### NOMINATION COMMITTEE

Ms. Tsui Tsz Fa Mabel (Chairman)  
Ms. Li Yixuan  
Mr. Lau Wang Lap

### REMUNERATION COMMITTEE

Mr. Lo Chi Yung (Chairman)  
Ms. Tsui Tsz Fa Mabel  
Mr. Lau Wang Lap

### COMPANY SECRETARY

Mr. Hui Chi Kong

### AUDITOR

Elite Partners CPA Limited

### PRINCIPAL BANKER

Bank of Communications Co., Ltd

### REGISTERED OFFICE

Clifton House  
75 Fort Street  
PO Box 1350  
Grand Cayman KY1-1108  
Cayman Islands

### PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE IN CAYMAN ISLANDS

Ocorian Trust (Cayman) Limited  
Clifton House  
75 Fort Street  
PO Box 1350  
Grand Cayman KY1-1108  
Cayman Islands

### BRANCH SHARE REGISTRAR AND TRANSFER OFFICE IN HONG KONG

Boardroom Share Registrars (HK) Limited  
Room 2103B, 21/F  
148 Electric Road  
North Point, Hong Kong

### HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

Unit 1104A, 11/F,  
Kai Tak Commercial Building,  
No. 317-319 Des Voeux Road Central  
Hong Kong

### STOCK CODE

8321

### COMPANY WEBSITE

[www.taikamholdings.com](http://www.taikamholdings.com)

## CHAIRMAN'S STATEMENT

Dear Shareholders,

On behalf of the board (the "Board") of directors (the "Director(s)") of Tai Kam Holdings Limited (the "Company") and its subsidiaries (collectively the "Group"), I am pleased to present our annual results for the year ended 30 April 2021 (the "Reporting Period").

### OVERVIEW

The Group's revenue decreased by approximately HK\$55.2 million or approximately 28.6% from approximately HK\$193.0 million for the year ended 30 April 2020 to approximately HK\$137.8 million for the Reporting Period.

The net loss amounted to approximately HK\$11.6 million for the Reporting Period as compared to the net loss of approximately HK\$3.9 million for the year ended 30 April 2020.

The decrease in net profit was mainly due to increase in administrative expenses for the Reporting Period and the decrease on the gross profit margin for the Reporting Period.

### FORWARD

The Group has been facing increasing costs of operation, including cost of direct labour and subcontracting charges as well as keen competition in the market, also the outbreak of coronavirus would affect the progress of non-going construction projects and it will likely affect the Group's profit. Therefore, our business in Hong Kong is expected to continue to be very challenging in the coming years.

In order to further expand the business and generate promising returns to the shareholder of the Company, the Directors are taking active approach to develop business in other Asia-Pacific regions' markets, including but not limited to Japan, Thailand and Singapore. The Directors are also endeavouring to diversify the Company business scope that can leverage with our existing experiences and business, like design and build for property development, invest in potential property to benefit from capital appreciation and generate stable rental income, or any other business or investment.

Meanwhile, the Group will still focus on site formation works in the Hong Kong construction industry and renovation works in Hong Kong. The Group will continue to strengthen the competitive edge of the Group over competitors in the construction industry and expanding the business in order to increase shareholders' return.

## **CHAIRMAN'S STATEMENT**

### **APPRECIATION**

On behalf of the Board, I would like to take this opportunity to express my sincere gratitude to all shareholders, customers, subcontractors and business partners for their continuous support and trust to our Group.

I would also like to express our sincere thanks to the management and staff for their commitment and contribution throughout the years.

#### **Tsui Tsz Fa Mabel**

Chairman and executive Director

Hong Kong, 30 July 2021

# MANAGEMENT DISCUSSION AND ANALYSIS

## BUSINESS REVIEW AND OUTLOOK

The Company, together with its subsidiaries (the “Group”) is principally engaged in construction business mainly site formation works and renovation works in Hong Kong. Site formation works generally include piling works, landslip preventive and remedial works for improving or maintaining the stability of slopes and/or retaining walls. Renovation works refer to the fitting out work for premises in Hong Kong.

Tai Kam Construction Engineering Company Limited (“Tai Kam Construction”), one of our principal operating subsidiary, is an approved specialist contractor included in the List of Approved Specialist Contractors for Public Works maintained by the Development Bureau of the government of Hong Kong (the “Government”) under the category of “Landslip Preventive/Remedial Works to Slopes/Retaining Walls” with a confirmed status. However, the Group has been facing increasing costs of operation, including cost of direct labour and subcontracting charges as well as keen competition in the market, also the outbreak of coronavirus would affect the progress of on-going construction projects and it will likely affect the Group’s profit. Therefore, our business in Hong Kong is expected to continue to be very challenging in the coming years.

In order to further expand the business and generate promising returns to the shareholder of the Company, the Directors are taking active approach to develop business in other Asia-Pacific regions’ markets, including but not limited to Japan, Thailand and Singapore. The Directors are also endeavouring to diversify the Company business scope that can leverage with our existing experiences and business, like design and build for property development, invest in potential property to benefit from capital appreciation and generate stable rental income, or any other business or investment.

Meanwhile, the Group will still focus on site formation works in the Hong Kong construction industry and renovation works in Hong Kong. The Group will continue to strengthen the competitive edge of the Group over competitors in the construction industry and expanding the business in order to increase shareholders’ return.

## FINANCIAL REVIEW

### Revenue

Revenue represents receipts from the provision of construction services in site formation works and renovation works in Hong Kong. Site formation generally refer to piling works, landslip preventive and remedial works for improving or maintaining the stability of slopes and/or retaining walls. Renovation works refer to the fitting out work for business for premises in Hong Kong.

The Group’s revenue decreased by approximately HK\$55.2 million, or approximately 28.6%, from approximately HK\$193.0 million for the year ended 30 April 2020 to approximately HK\$137.8 million for the Reporting Period. The decrease in revenue was mainly due to decrease in works performed from renovation works for the Reporting Period.

## MANAGEMENT DISCUSSION AND ANALYSIS

The executive Directors regard the Group's business of construction in Hong Kong as a single operating segment and review the overall results of the Group as a whole to make decisions on resource allocation. Accordingly, no segment analysis information is presented.

No separate analysis of segment information by geographical segment is presented as the Group's revenue and non-current assets are principally attributable to a single geographical region, which is Hong Kong.

### Gross Profit and Gross Profit Margin

The Group's gross profit decreased by approximately HK\$6.8 million, or approximately 62.1%, from approximately HK\$10.9 million for the year ended 30 April 2020 to approximately HK\$4.1 million for the Reporting Period. The Group's gross profit margin decreased from approximately 5.6% for the year ended 30 April 2020 to approximately 3.0% for the Reporting Period. The decrease in gross profit margin was mainly due to decrease in revenue for the Reporting Period and more revenue contribution from contracts with lower margin undertaking by increasing cost of use of subcontractors and labourers as affected by the outbreak of coronavirus.

The Group's direct costs decreased by approximately HK\$48.4 million, or approximately 26.6%, from approximately HK\$182.1 million for the year ended 30 April 2020 to approximately HK\$133.7 million for the Reporting Period. The decrease of direct costs is mainly due to the decrease in subcontracting charges and labour cost from those projects with substantial use of subcontractors and labours for the Reporting Period.

### Administrative expenses

The Group's administrative expenses increased by approximately HK\$7.2 million, or approximately 59.4%, from approximately HK\$12.1 million for the year ended 30 April 2020 to approximately HK\$19.4 million for the Reporting Period. Administrative expenses consist primarily of staff costs, professional fees, depreciation, rental expenses, provision of impairment and other administrative expenses. The increase in the Group's administrative expenses was mainly due to the recognition of share-based payment of approximately HK\$8.6 million for the Reporting Period.

### Other income and other gains or losses

The Group's other income increased from HK\$50,000 for the year ended 30 April 2020 to approximately HK\$1.4 million for the Reporting Period. It is mainly attributable to the increase of government grant of approximately HK\$1.4 million for the Reporting Period. The Group's other gains or losses increased by approximately HK\$4.4 million, it was mainly due to the gain arising from change in fair value of financial assets at fair value through profit or loss of approximately HK\$3.4 million and gain on disposal of plant and equipment of approximately HK\$0.6 million.

### Net Profit/Loss

The net loss amounted to approximately HK\$11.6 million for the Reporting Period as compared to the net loss of approximately HK\$3.9 million for year ended 30 April 2020. Such decrease in net profit was primarily attributable to the increase in administrative expenses for the Reporting Period as discussed above and the decrease on the gross profit for the Reporting Period.

## MANAGEMENT DISCUSSION AND ANALYSIS

### Final Dividend

The Board did not recommend a payment of a final dividend for the Reporting Period (2020: Nil).

### LIQUIDITY AND FINANCIAL RESOURCES

As at 30 April 2021, the Group's total equity attributable to owners of the Company amounted to approximately HK\$117.5 million (2020: approximately HK\$110.7 million).

As at 30 April 2021, the Group had cash and bank balances of approximately HK\$16.6 million (2020: approximately HK\$28.9 million). Cash and bank balances are denominated in Hong Kong Dollars. The decrease was mainly due to the cash used in operations.

The Directors are of the view that as at the date hereof, the Group's financial resources are sufficient to support its business and operations. Notwithstanding this, the Group may consider other financing activities when appropriate business opportunities arise under favorable market conditions.

### PLEDGE OF ASSETS

There was no pledge of assets as at 30 April 2021 (2020: Nil).

### CASH POSITION

As at 30 April 2021, the cash and bank balances of the Group amounted to approximately HK\$16.6 million (2020: approximately HK\$28.9 million), representing a decrease of approximately HK\$12.3 million as compared to that as at 30 April 2020.

### GEARING RATIO

Gearing ratio is calculated as total borrowings (including payables incurred not in our ordinary course of business) divided by the total equity as at the respective reporting dates.

As at 30 April 2021 and as at 30 April 2020, the Group's gearing ratio was 11.7% and 12.7% respectively.

### TREASURY POLICY

The Group has adopted a prudent financial management approach towards its treasury policies and thus maintained a healthy liquidity position throughout the Reporting Period. The Group strives to reduce exposure to credit risk by performing ongoing credit assessments and evaluations of the financial status of its customers. To manage liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.



## MANAGEMENT DISCUSSION AND ANALYSIS

### FOREIGN EXCHANGE EXPOSURE

The Group's business operations have been conducted in Hong Kong. The transactions, monetary assets and liabilities of the Group are mainly denominated in Hong Kong Dollars. For the Reporting Period and for the year ended 30 April 2020, there was no material impact to the Group arising from the fluctuation in the foreign exchange rates between the currencies.

The Group did not engage in any derivatives agreement and did not commit to any financial instruments to hedge its foreign exchange exposure during the Reporting Period (2020: Nil).

### CAPITAL COMMITMENTS

As at 30 April 2021, the Group had no material capital commitments (2020: Nil).

### CONTINGENT LIABILITIES

There were no significant contingent liabilities of the Group as at 30 April 2021 (2020: Nil).

### CAPITAL STRUCTURE

The shares of the Company were successfully listed on GEM of the Stock Exchange on 28 October 2016. There has been no change in the capital structure of the Group since then up to the end of the Reporting Period. The share capital of the Group only comprises of ordinary shares.

During the Reporting Period, (i) the Company implemented the share consolidation of every five shares into one consolidated share (the "Share Consolidation"), and the Share Consolidation were completed on 15 July 2020; (ii) on 30 September 2020, 32,000,000 placing shares of the Company have been successfully placed by the placing agent; and (iii) on 24 February 2021, 38,400,000 placing shares of the Company have been successfully placed by the placing agent. For details, please refer to the Company's announcement dated 30 September 2020 and 24 February 2021.

As at 30 April 2021, the Company's issued capital was HK\$11,520,000 and the number of its issued ordinary shares was 230,400,000 of HK\$0.05 each.

### EMPLOYEES AND REMUNERATION POLICY

The Group had 25 employees (including executive Directors) as at 30 April 2021 (2020: 42 employees). Total staff costs (including Directors' emoluments) were approximately HK\$22.1 million for the Reporting Period as compared to approximately HK\$19.6 million for the year ended 30 April 2020. The remuneration policy and package of the Group's employees were annually reviewed and when necessary. The salaries increment, grant of share options and discretionary bonuses may be awarded to employees according to Group's performance as well as the assessment of individual performance.

## **MANAGEMENT DISCUSSION AND ANALYSIS**

### **SIGNIFICANT INVESTMENTS**

Since there was no held-for-trading investments and other investments held by the Group valued more than 5% of the total assets of the Group as at 30 April 2021, there were no significant investments held by the Group. Details of the held-for-trading investments held by the Group and the fair value changes of the held-for-trading investments for the year are set out in note 16 to the financial statements for the year ended 30 April 2021.

### **MATERIAL ACQUISITIONS OR DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES, AND PLANS FOR MATERIAL INVESTMENTS OR CAPITAL ASSETS**

The Group did not have any acquisitions or disposals of subsidiaries and affiliated companies during the Reporting Period and the Group did not have other plans for material investments or capital assets.

## DIRECTORS AND SENIOR MANAGEMENT

### EXECUTIVE DIRECTORS

**Ms. Tsui Tsz Fa Mabel (徐子花) (“Ms. Tsui”)**, aged 43, was appointed as an executive Director on 16 May 2018 and appointed as the chairman of the Board and chief executive officer on 6 January 2019. Ms. Tsui is primarily responsible for the overall business development and management as well as financial and strategic planning of our Group. She has extensive experience in the construction industry in Hong Kong. Prior to joining the Company, Ms. Tsui has served several senior positions in engineering companies in Hong Kong and has been responsible for overall planning and management of construction projects and also supervision of construction teams since 2000.

**Ms. Liu Tanying (劉潭影) (“Ms. Liu”)**, aged 42, was appointed as an executive Director on 16 May 2018. She has over 14 years’ experience in the construction industry in the People’s Republic of China (the “PRC”). She graduated from South China University of Technology with a Bachelor’s degree in Architecture. Prior to joining the Company, Ms. Liu has served as deputy department architecture supervisor in a construction company incorporated in the PRC.

### INDEPENDENT NON-EXECUTIVE DIRECTORS

**Mr. Lau Wang Lap (劉宏立) (“Mr. Lau”)**, aged 42, was appointed as an independent non-executive Director on 2 May 2019. Mr. Lau graduated from the City University of Hong Kong with a Degree of Bachelor of Business Administration in Accountancy in November 2003. Mr. Lau became a member of the Hong Kong Institute of Certified Public Accountants in May 2007. Mr. Lau obtained a Degree of Master of Business Administration from the University of Strathclyde through distance learning in November 2013. Mr. Lau has over 15 years of experience in accounting and finance. Since November 2011, he has been working with Bortland Bros. Consulting Limited as managing director, where he is mainly responsible for internal control review, tax planning and provision of consulting services. He is currently an independent non-executive director of Hon Corporation Limited (stock code: 8259).

**Ms. Li Yixuan (李懿軒) formerly known as Li Yuan (李媛) (“Ms. Li”)**, aged 34, was appointed as an independent non-executive Director on 25 March 2019. Ms. Li has over nine years of experience in the engineering industry. Ms. Li graduated from Chengdu University of Technology in July 2009 with a Bachelor’s degree in Engineering Management. From November 2009 to July 2012, she worked as an assistant engineer at a construction and engineering company in Sichuan, China and has been working as project controller at another construction company in Sichuan, China since September 2012.

**Mr. Lo Chi Yung (羅智勇) (“Mr. Lo”)**, aged 42, was appointed as an independent non-executive Director on 30 April 2020. Mr. Lo holds a bachelor of computer science and engineering degree from The Hong Kong University of Science and Technology. He has over 19 years of project management, marketing and business development experience in financial services industry. Prior to joining our Group, Mr. Lo had held senior management position in sizable companies and he was mainly responsible for project management, strategic planning and operational management.

## DIRECTORS AND SENIOR MANAGEMENT

**Mr. Yim Kin Ping (嚴建平) (“Mr. Yim”)**, aged 66, was appointed as an independent non-executive Director on 25 September 2016 and resigned with effect from 31 January 2021. Mr. Yim has more than 42 years of experience in the construction industry in Hong Kong. From June 1977 to June 1983, Mr. Yim worked at Mass Transit Railway Corporation Hong Kong (now known as MTR Corporation) at which his last position was engineer II (Civil). From June 1983 to March 1991, Mr. Yim served as geotechnical engineer in Engineering Development Department and Civil Engineering Services Department of the Government respectively. From March 1991 to July 2010, Mr. Yim worked at Civil Engineering Services Department, Civil Engineering Department and Architectural Services Department of the Government as senior geotechnical engineer. Mr. Yim has been a director of Smooth Idea (Hong Kong) Limited, a Hong Kong company, since July 2011. Starting from February 2012, Mr. Yim has also been employed by Greg Wong & Associates Ltd with a job title of technical director. Since October 2015, Mr. Yim has also been a part-time lecturer for the final year degree programme of BEng (Hons) in civil engineering in the Technical and Higher Education Institute of Hong Kong (THEi).

Mr. Yim obtained a degree of Bachelor of Science in Engineering from University of Hong Kong in October 1977 and a degree of Master of Science from University of London in November 1989. Mr. Yim has been a member of the Institution of Civil Engineers of the United Kingdom since December 1982. He is currently a member of the Hong Kong Institution of Engineers (“HKIE”) and has been a fellow of the HKIE since November 2005.

Mr. Yim was elected as a member of the Election Committee (Engineering) for the election of the Chief Executive of Hong Kong from 2006 to 2021.

Mr. Yim was appointed by the Chief Executive as a Justice of the Peace in June 2012. He has been a member of the Engineers Registration Board (established under the Engineers Registration Ordinance (Chapter 409 of the Laws of Hong Kong) from 2007 to 2011).

### SENIOR MANAGEMENT

**Mr. Hui Chi Kong (許志剛) (“Mr. Hui”)**, aged 39, is the company secretary of our Company. Mr. Hui joined our Group in January 2019. Mr. Hui obtained a degree of Bachelor of Business Administration in Accountancy from Hong Kong Polytechnic University in 2006 and is a member of the Hong Kong Institute of Certified Public Accountants. He has over 10 years’ experience in the auditing, finance and accounting field.

## **CORPORATE GOVERNANCE REPORT**

Pursuant to Rule 18.44 of the GEM Listing Rules, the Board is pleased to present hereby the corporate governance report of the Company for the Reporting Period.

Since the Listing, the Board has recognised that transparency and accountability is important to a listed company. Therefore, the Company is committed in establishing and maintaining good corporate governance practices and procedures. The Directors believe that good corporate governance provides a framework that is essential for effective management, successful business growth and a healthy corporate culture of the Company.

### **CORPORATE GOVERNANCE CODE**

The Board has adopted and complied with the code provisions of the Corporate Governance Code (the “CG Code”) as set out in Appendix 15 to the GEM Listing Rules save for the deviation from code provision A.2.1 explained in the paragraph below. The Directors will continue to review its corporate governance practices in order to enhance its corporate governance standard, to comply with the increasingly tightened regulatory requirements from time to time, and to meet the rising expectation of shareholders and other stakeholders of the Company.

Under the code provision A.2.1 of the CG Code, the role of chairman and chief executive should be separate and should not be performed by the same individual and the division of responsibilities between the chairman and chief executive should be clearly established. Ever since the Company appointed Ms. Tsui as chairman and chief executive officer, the roles of the chairman and chief executive officer have not been separated for performance by two different individuals.

The Board believes that the vesting of the roles of chairman and chief executive officer in Ms. Tsui is beneficial to the business operations and management of Group and will provide strong and consistent leadership to the Group. In addition, due to the presence of three independent non-executive Directors (“INEDs”) which represent more than half of the Board, the Board considers that there is a balance of power and authority such that no one individual has unfettered power of decision. Accordingly, the Company has not segregated the roles of its chairman and chief executive officer as required by code provision A.2.1 of the CG Code.

Save as disclosed above, the Board is pleased to report compliance with all applicable code provisions of the CG Code during the Reporting Period, except where otherwise stated.

### **BOARD OF DIRECTORS**

The Board is responsible for leadership and control of the Group and is responsible for promoting the success of the Group by directing and supervising the Group’s affairs. The Board focuses on formulating the Group’s overall strategies, authorising the development plan and budget; monitoring financial and operating performance; reviewing the effectiveness of the internal control system; supervising and managing management’s performance of the Group; and setting the Group’s values and standards. Though the Board delegates the day-to-day management, administration and operation of the Group to management, all the Directors continue to give sufficient time and attention to the Company’s affairs. The delegated functions are reviewed by the Board periodically to ensure that they accommodate the needs of the Group. In addition, the Board has also delegated various responsibilities to the board committees of the Company (the “Board Committees”). Further details of the Board Committees are set out in (the section headed “Board Committees”) of this report.

## CORPORATE GOVERNANCE REPORT

With the various experience of both the executive Directors and INEDs and in view of the nature of the Group's business, the Board considered that the Directors have a balance of skills and experience for the business of the Group. The biographical details of the Directors and members of senior management are set out in the section headed with "Directors and Senior Management" of this report.

### Composition of the Board

As of the date of this report, the Board is comprised of five Directors, including two executive Directors, namely Ms. Tsui Tsz Fa Mabel and Ms. Liu Tanying, and three INEDs, namely Mr. Lo Chi Yung, Mr. Lau Wang Lap and Ms. Li Yixuan.

In compliance with Rules 5.05(1) and 5.05A of the GEM Listing Rules, the Board have to consist of three INEDs during the Reporting Period. However, following the resignation of Mr. Yim Kin Ping as an independent non-executive Director, the chairperson of the remuneration committee of the Company and a member of the audit committee of the Company with effect from 31 January 2021, the number of independent non-executive Directors and number of members of each of the audit committee and remuneration committee of the Company fell below the number required under the GEM Listing Rules. To remedy such non-compliance, the Board has appointed Mr. Lo Chi Yung as an independent non-executive Director, the chairperson of the remuneration committee of the Company and a member of the audit committee of the Company with effect from 30 April 2021. As of the date of this report, the number of INEDs represents more than one third of the Board and the INEDs are appointed with appropriate professional qualification, or accounting or related financial management expertise. The Board considered that the Directors have a balance of skills and experience for the business of the Group. The biographical details of the Directors and other senior management are set out in the section headed with "Directors and Senior Management" of this report. As such, there is a strong independent element in the Board to provide independent judgement.

Specific enquiry has been made by the Company to each of the INEDs to confirm their independence pursuant to Rule 5.09 of the GEM Listing Rules. In this connection, the Company has received positive confirmations from all of the three INEDs. Based on the confirmations received, the Company considers all INEDs to be independent under the GEM Listing Rules.

Ms. Tsui Tsz Fa Mabel is the chairman (the "Chairman") of the Board.

### BOARD DIVERSITY POLICY

The Board has adopted a board diversity policy (the "Board Diversity Policy") in accordance with the requirement as set out in the CG Code. The Company recognises and embraces the benefits of diversity of Board members. While all Board appointments will continue to be made on the basis of merit, the Company will ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the needs of the Company's business. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, experience (professional or otherwise), skills and knowledge.

As at the date of this report, the Board comprises five Directors, three of whom are women. Three of the Directors are INEDs and independent of management, thereby promoting critical review and control of the management process. The Board is also characterised by significant diversity, whether in terms of gender, professional background and skills.

# CORPORATE GOVERNANCE REPORT

## Implementation and Monitoring

The Nomination Committee reviewed the Board's composition under diversified perspectives, and monitored the implementation of the Board Diversity Policy annually to ensure its effectiveness and considered that the Group achieved the Board Diversity Policy throughout the Reporting Period.

## CODE OF CONDUCT REGARDING SECURITIES TRANSACTIONS BY DIRECTORS

The Group has adopted a code of conduct ("Code of Conduct") regarding securities transactions by the Directors on terms no less exacting than the required standards of dealings set out in Rules 5.48 to 5.67 of the GEM Listing Rules. Having made specific enquiries with the Directors, all Directors have confirmed that they have complied with the required standards set out in the Code of Conduct throughout the Reporting Period.

## Board and General Meetings

Pursuant to Code Provision A.1.1 of the Code, the Board should meet regularly and Board meetings should be held at least four times a year. Directors may participate either in person or through electronic means of communications. Directors are free to contribute and share their views at meetings and major decisions will only be taken after deliberation at Board meetings. Directors who are considered to have conflict of interests or material interests in the proposed transactions or issues to be discussed will not be counted in the quorum of meeting and will abstain from voting on the relevant resolutions.

During the Reporting Period, 12 board meetings were held. During the period between 1 May 2021 and the date of this report, 2 board meetings were held. The Company's annual general meeting will be held on 28 October 2021.

The attendance of the respective Directors at the Board meetings are set out below:

<b>Name of Directors</b>	<b>Attendance/Number of meetings between 1 May 2020 and the date of this report</b>
Executive Directors	
Ms. Liu Tanying	14/14
Ms. Tsui Tsz Fa Mabel	14/14
INEDs	
Mr. Yim Kin Ping (resigned effective from 31 January 2021)	8/8
Ms. Li Yixuan	14/14
Mr. Lau Wang Lap	14/14
Mr. Lo Chi Yung (appointed effective from 30 April 2021)	2/2

## Appointment and Re-election of Directors

The Company's Articles provide that at each annual general meeting, one-third of the Directors for the time being (or, if their number is not a multiple of three, the number nearest to but not less than one-third) shall retire from office by rotation and that every Director shall be subject to retirement at an annual general meeting at least once every three years.

## CORPORATE GOVERNANCE REPORT

Each of the INEDs has entered into an appointment letter with the Company. The appointment letter of each of the INEDs is for a term of three years, which may be terminated by not less than one month's notice in writing served by either party on the other. The aforesaid appointment letters are subject to termination provisions therein and the retirement and re-election provisions in the Articles.

### **Director's continuing professional development programme**

All Directors confirmed that they have complied with code provision A.6.5 of the CG Code for the Reporting Period.

To assist Directors' continuing professional development, the Company recommends Directors to participate in continuous professional development to develop and refresh their knowledge and skills. This is to ensure that their contribution to the Board remains informed and relevant. Up to the date of this report, all Directors have studied relevant materials from time to time recommended by the Company and attended training/programmes including on the amendments to, or updates on the relevant laws, rules and regulations on directors' duties and responsibilities to ensure compliance and enhance their awareness of good corporate governance practices. In addition, continual briefing and professional development to Directors will be arranged whenever necessary.

All the Directors also understand the importance of continuous professional development and are committed to participate in any suitable training to develop and refresh their knowledge and skills. Records of the training received by the respective Directors are kept and updated by the company secretary of the Company.

### **Board committees**

The Board has established a number of functional committees in compliance with the relevant GEM Listing Rules and to assist the Board to discharge its duties. Currently, three committees have been established. An audit committee ("Audit Committee") has been established on 26 September 2016 with its terms of reference in compliance with Rules 5.28 to 5.33 of the GEM Listing Rules and paragraphs C.3.3 and C.3.7 of the CG Code; a remuneration committee ("Remuneration Committee") has been established on 26 September 2016 with its terms of reference in compliance with Rules 5.34 and 5.35 of the GEM Listing Rules and paragraph B.1.2 of the CG Code; and a nomination committee ("Nomination Committee") has been established on 26 September 2016 with its terms of reference in compliance with paragraph A.5.2 of the CG Code. The functions and responsibilities of these committees have been set out in the relevant terms of reference which are no less stringent than that stated in the CG Code. The relevant terms of reference of each of the three committees can be found on the Group's website ([www.taikamholdings.com](http://www.taikamholdings.com)) and the website of the Stock Exchange. All committees have been provided with sufficient resources and support from the Group to discharge their duties and have access to independent professional advice according to the Company's policy if considered necessary.

Following the resignation of Mr. Yim Kin Ping as an independent nonexecutive Director, the chairperson of the remuneration committee of the Company and a member of the audit committee of the Company with effect from 31 January 2021, the number of independent non-executive Directors and number of members of each of the audit committee and remuneration committee of the Company fell below the number required under the GEM Listing Rules. To remedy such non-compliance, the Board has appointed Mr. Lo Chi Yung as an independent non-executive Director, the chairperson of the remuneration committee of the Company and a member of the audit committee of the Company with effect from 30 April 2021.



# CORPORATE GOVERNANCE REPORT

## Audit Committee

During the Reporting Period and up to the date of this report, the Audit Committee comprises three members (except during the period from 31 January 2021 to 29 April 2021 as stated above), Mr. Lau Wang Lap (Chairman), Mr. Yim Kin Ping (resigned effective from 31 January 2021), Ms. Li Yixuan and Mr. Lo Chi Yung (appointed effective from 30 April 2021), all of whom are INEDs.

The major roles and functions of the Audit Committee are to assist the Board by providing an independent view of the effectiveness of the Company's internal control and risk management system, overseeing the balance, transparency and integrity of the Company's financial statements and the application of financial reporting principles, reviewing the relationship with the external auditor, and its independence assessment and the adequacy of resources, qualifications and experience of the Company's accounting staff, their training programmes, and budget.

During the Reporting Period, the Audit Committee held six meetings. Between 1 May 2021 and the date of this report, the Audit Committee held one meeting. The attendance records of the members of the Audit Committee are summarised below:

<b>Name of Directors</b>	<b>Attendance/number of meetings between 1 May 2020 and the date of this report</b>
Mr. Yim Kin Ping (resigned effective from 31 January 2021)	5/5
Ms. Li Yixuan	7/7
Mr. Lo Chi Yung (appointed effective from 30 April 2021)	1/1
Mr. Lau Wang Lap (Chairman)	7/7

The summary of work of the Audit Committee during the Reporting Period and up to the date of this report is as follows:

1. met with the external auditor to discuss the nature and scope of the audit and reporting obligation before the audit commenced and review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with applicable standards;
2. reviewed and approved audit fee;
3. recommended the re-appointment of Elite Partners CPA Limited as auditor, subject to the shareholders' approval at the annual general meeting;
4. reviewed the non-competition undertaking by the controlling shareholders of the Company;
5. reviewed the effectiveness of the Company's risk management and internal control systems;
6. reviewed the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function, and their training programmes and budget; and
7. reviewed the Group's first quarterly results for three months ended 31 July 2020, interim results for six months ended 31 October 2020, third quarterly results for the nine months ended 31 January 2021 and annual results for the year ended 30 April 2021.

## CORPORATE GOVERNANCE REPORT

The Board is of the view that the Audit Committee has properly discharged its duties and responsibilities during the Reporting Period and up to the date of this report.

### Remuneration Committee

At any given point in time during the Reporting Period and up to the date of this report, the Remuneration Committee comprises three members, namely Mr. Yim Kin Ping (Chairman) (resigned effective from 31 January 2021), Mr. Lau Wang Lap, Mr. Lo Chi Yung (Chairman) (appointed effective from 30 April 2021) and Ms. Tsui Tsz Fa Mabel. Mr. Yim Kin Ping, Mr. Lo Chi Yung and Mr. Lau Wang Lap are or were INEDs while Ms. Tsui Tsz Fa Mabel is executive Director.

The major roles and functions of the Remuneration Committee are to make recommendations to the Board on the overall remuneration policy and structure relating to all Directors and senior management of the Group, review the management's remuneration proposals, and ensure none of the Directors determine their own remuneration.

The Remuneration Committee makes recommendation to the Board regarding Directors' remuneration by reference to market benchmarks. The Company also looks into individual Director's competence, duties, responsibilities, performance and the results of the Group in determining the exact level of remuneration for each Director.

During the Reporting Period, the Remuneration Committee held three meetings.

The attendance records of the members of the Remuneration Committee are summarised below:

<b>Name of Directors</b>	<b>Attendance/number of meetings between 1 May 2020 and the date of this report</b>
Mr. Lo Chi Yung (Chairman) (appointed effective from 30 April 2021)	1/1
Mr. Yim Kin Ping (resigned effective from 31 January 2021)	1/1
Ms. Tsui Tsz Fa Mabel	3/3
Mr. Lau Wang Lap	3/3

The summary of work of the Remuneration Committee during the Reporting Period and up to the date of this report is as follows:

1. reviewed and recommended to the Board on the Group's remuneration policy and strategy; and
2. assessed the performance of the executive Directors and reviewed and recommended to the Board on the remuneration packages of the executive Directors and senior management of the Company.

The Board is of the view that the remuneration Committee has properly discharged its duties and responsibilities during the Reporting Period and up to the date of this report.

### Remuneration of the senior management

Details of the remuneration of the Directors and five highest paid individuals for Reporting Period are provided in Note 12 to the consolidated financial statements in this report.

# CORPORATE GOVERNANCE REPORT

## Remuneration policy

The remuneration policy of the Group for the Directors and senior management members was based on their experience, level of responsibility and general market conditions. Any discretionary bonus and other merit payments are linked to the performance of the Group and the individual performance of the Directors and senior management members.

## Nomination Committee

At any given point in time during the Reporting Period and up to the date of this report, the Nomination Committee comprises three members, namely Ms. Li Yixuan, Mr. Lau Wang Lap and Ms. Tsui Tsz Fa Mabel (Chairman), Ms. Li Yixuan and Mr. Lau Wang Lap are or were INEDs while Ms. Tsui Tsz Fa Mabel is executive Directors.

The major roles and functions of the Nomination Committee are to regularly review the structure, size, composition and diversity of the Board and make recommendations to the Board regarding appointment of Directors and management of Board succession.

The Board adopted the Board Diversity Policy in accordance with the requirement as set out in the CG Code. The Nomination Committee regularly monitors and reviews the implementation of the Board Diversity Policy. Details of the Board Diversity Policy are set out in the section headed "Board Diversity Policy" of this report.

The Nomination Committee has, inter alia, reviewed the structure, size and composition of the Board to ensure that it has a balance of expertise, skills and experience appropriate to the requirements of the business of the Group, assessed the independence of the INEDs and considered the Directors who will retire and stand for re-election at the forthcoming annual general meeting. The Nomination Committee has also reviewed the Board Diversity Policy as set out in the paragraph headed "Board Diversity Policy" above.

The members of the Nomination Committee should meet at least once a year. During the Reporting Period and up to the date of this report, the Nomination Committee held two meetings.

The attendance records of the members of the Nomination Committee are summarised below:

<b>Name of Directors</b>	<b>Attendance/number of meetings between 1 May 2020 and the date of this report</b>
Ms. Li Yixuan	2/2
Mr. Lau Wang Lap	2/2
Ms. Tsui Tsz Fa Mabel (Chairman)	2/2

## CORPORATE GOVERNANCE REPORT

### Corporate Governance Functions

No corporate governance committee has been established and the Board is responsible for performing the corporate governance functions such as developing and reviewing the Company's policies, practices on corporate governance, training and continuous professional development of the directors and senior management, the Company's policies and practices on compliance with legal and regulatory requirements, etc.

The Directors will review the Group's corporate governance policies and compliance with the Corporate Governance Code each financial year and comply with the "comply or explain" principle in our corporate governance report.

### Directors' and auditor's responsibilities for consolidated financial statements

The Directors acknowledge and understand their responsibility for preparing the consolidated financial statements and to ensure that the consolidated financial statements of the Group are prepared in a manner which reflects the true and fair view of the state of affairs, results and cash flows of the Group and are in compliance with the relevant accounting standards and principles, applicable laws and disclosure provisions required of the GEM Listing Rules. The Directors are of the view that the consolidated financial statements of the Group for the financial year ended 30 April 2021 have been prepared on this basis. As at 30 April 2021, the Board was not aware of any material uncertainties relating to events or conditions that might cast significant doubt upon the Group's ability to continue as a going concern.

The responsibility of the external auditor is to form an independent opinion, based on their audit, on those consolidated financial statements prepared by the Board and to report their opinion to the shareholders of the Company. The statements by external auditor, Elite Partners CPA Limited, about their reporting responsibility on the consolidated financial statements of the Group are set out in the independent auditor's report on pages 34 to 38 of this report.

### Internal control and risk management

The Board acknowledges that it is its duty to monitor the risk management and internal control systems of the Group on an ongoing basis and review their effectiveness. Such systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable but not absolute assurance against material misstatement or loss. The Group's internal control system is designed to safeguard assets against misappropriation and unauthorised disposition and to manage operational risks. Review of the Group's internal controls covering major financial, operational and compliance controls, as well as risk management functions of different systems has been done on a systematic basis based on the risk assessments of the operations and controls.

The Group's risk management framework includes the following elements: (i) identify significant risks in the Group's operation environment and evaluate the impacts of those risks on the Group's business; (ii) develop necessary measures to manage those risks; and (iii) monitor and review the effectiveness of such measures.

## CORPORATE GOVERNANCE REPORT

The Group does not have an internal audit department. Yet, the Group has conducted an annual review on whether there is a need for such an internal audit department. Given the Group's relatively simple corporate and operation structure, as opposed to diverting resources to establish a separate internal audit department, the Board, as supported by the Audit Committee, is directly responsible for risk management and internal control systems of the Group and for reviewing its effectiveness.

The Board, through the Audit Committee, has conducted review of both design and implementation effectiveness of the risk management and internal control systems of the Group once throughout the Reporting Period, covering all material controls, including financial, operational and compliance controls. In this respect, the Audit Committee communicates any material issues to the Board.

The Group engaged an external consultant to conduct review on the internal control system of the Group for the Reporting Period. The review covers certain procedures on the provision of construction services in Hong Kong, and makes recommendations for improving and strengthening the internal control system. No significant area of concern that may affect the financial, operational, compliance, control and risk management of the Group has been identified.

The results of the independent review and assessment were reported to the Audit Committee and the Board. Moreover, improvements in internal control and risk management measures as recommended by the external consultant to enhance the risk management and internal control systems of the Group and mitigate risks of the Group were adopted by the Board. Based on the findings and recommendations of the external consultant as well as the comments of the Audit Committee, the Board considered the internal control and risk management systems effective and adequate.

With respect to the monitoring and disclosure of inside information, the Group has adopted a policy on disclosure of inside information with the aim of ensuring that insiders are abiding by the confidentiality requirement and are fulfilling their obligations with regard to inside information.

### Auditor's remuneration

During the Reporting Period, the Group engaged Elite Partners CPA Limited ("Elite Partners") as the Group's external auditor. The remuneration paid and payable to Elite Partners is set out as follows:

<b>Services rendered</b>	<b>Fees paid/payable (HK\$'000)</b>
Statutory audit services	403
Total	<u>403</u>

There was no disagreement between the Board and the Audit Committee on the selection and appointment of the external auditor during the Reporting Period.

## CORPORATE GOVERNANCE REPORT

### **Company secretary**

Mr. Hui Chi Kong is the company secretary of the Company. Please refer to the section “Directors and Senior Management” for his biographical information.

During the Reporting Period, Mr. Hui Chi Kong has undertaken not less than 15 hours of relevant professional training in accordance with Rule 5.15 of the GEM Listing Rules.

### **Compliance officer**

Ms. Tsui Tsz Fa Mabel, an executive Director and chief executive officer of the Company, was appointed as the compliance officer of the Group. Please refer to the section “Directors and Senior Management” for her biographical information.

### **General meetings with shareholders**

The annual general meeting (“AGM”) is a forum in which the Board and the shareholders communicate directly and exchange views concerning the affairs and overall performance of the Group, and its future developments, etc. At the AGM, the Directors (including INEDs) are available to attend to questions raised by the shareholders. The external auditor of the Company is also invited to be present at the AGM to address queries of the shareholders concerning the audit procedures and the independent auditor’s report.

The AGM of the Company will be held on 28 October 2021, the notice of which shall be sent to the shareholders of the Company at least 20 clear business days prior to the meeting.

### **Shareholders’ rights**

#### ***Convening of Extraordinary General Meeting on requisition by shareholders***

Subject to the Company’s amended and restated articles of association (the “Articles”) (as amended from time to time), and the applicable legislation and regulation, in particular the GEM Listing Rules (as amended from time to time), the Board may, whenever it thinks fit, convene an extraordinary general meeting (“EGM”). EGMs shall also be convened on the requisition of one or more shareholders holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right of voting at general meetings. Such requisition shall be made in writing to the Board or the company secretary of the Company for the purpose of requiring an EGM to be called by the Board for the transaction of any business specified in such requisition.

The written requisition must state the purposes of the meeting, signed by the requisitionist(s) and deposit it to the Board or the company secretary of the Company at the Company’s principal place of business in Hong Kong at Unit 1104A, 11/F, Kai Tak Commercial Building, No. 317-319 Des Voeux Road Central, Hong Kong, and such may consist of several documents in like form, each signed by one or more requisitionists.

## CORPORATE GOVERNANCE REPORT

The requisition must state clearly the name of the eligible shareholder(s) concerned, his/her/their shareholding, the reason(s) to convene an EGM and the details of the business(es) proposed to be transacted in the EGM, and must be signed by the eligible shareholder(s) concerned together with a deposit of a sum of money reasonably sufficient to meet the Company's expenses in serving the notice of the resolution and circulating the statement submitted by the shareholders concerned in accordance with the statutory requirements to all the registered shareholders.

The requisition will be verified with Hong Kong branch share registrar and transfer office of the Company and upon their confirmation that the requisition is proper and in order, the Board will convene an EGM by serving sufficient notice in accordance with the requirements under the Articles to all the registered shareholders. On the contrary, if the requisition has been verified as not in order or the shareholders concerned have failed to deposit sufficient money to meet the Company's expenses for the said purposes, the eligible shareholder(s) concerned will be advised of this outcome and accordingly, the Board will not call for an EGM.

If, within 21 days of such deposit, the Board fails to proceed to convene such meeting, all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

### ***Procedures for shareholders to put forward proposals at shareholders' meetings***

There are no provisions allowing shareholders to move new resolutions at the general meetings under the Companies Law (Revised) of Cayman Islands. However, pursuant to the Articles, shareholders who wish to move a resolution may by means of requisition convene an EGM following the procedures set out above.

### ***Procedures for directing shareholders' enquires to the Board***

Shareholders may direct their enquiries concerning their shareholdings to the Company's branch share registrar and transfer office in Hong Kong. Shareholders may also make a request for the Company's information to the extent that such information has been made publicly available by the Company. All written enquiries or requests may be forwarded to the Company's head office in Hong Kong or by email to [info@taikamholdings.com](mailto:info@taikamholdings.com).

The addresses of the Company's head office and the Company's branch share registrar and transfer office in Hong Kong can be found in the section "Corporate Information" of this report.

Shareholders are reminded to lodge their questions together with their detailed contact information.

### ***Investor Relations***

To ensure transparent and comprehensive disclosures to investors, the Group delivers information of the Group to the public through various channels, including general meeting, public announcement and financial reports. The investors are also able to access the latest news and information of the Group via our website ([www.taikamholdings.com](http://www.taikamholdings.com)).

## CORPORATE GOVERNANCE REPORT

In order to maintain good and effective communication, the Company together with the Board extend their invitation to all shareholders and encourage them to attend the forthcoming AGM and all future general meetings.

The shareholders may also forward their enquiries and suggestions in writing to the Company as follows:

Address: Unit 1104A, 11/F, Kai Tak Commercial Building, No. 317-319 Des Voeux Road Central, Hong Kong.

Email: info@taikamholdings.com

### ***Significant Changes in Constitutional Documents***

During the Reporting Period, there had been no significant changes in the constitutional documents of the Company.

### **Dividend Policy**

The Company has adopted a dividend policy (the “Dividend Policy”). According to the Dividend Policy, it is the policy of the Board, in considering the payment of dividends, to allow shareholders of the Company to participate in the Company’s profits whilst preserving the Company’s liquidity to capture future growth opportunities.

In deciding whether to propose a dividend and in determining the dividend amount, the Board shall consider the following factors before declaring or recommending dividends:

- (a) the Company’s actual and expected financial performance;
- (b) retained earnings and distributable reserves of the Company and each of the members of the Group;
- (c) the Group’s working capital requirements, capital expenditure requirements and future expansion plans;
- (d) the Group’s liquidity position;
- (e) general economic conditions, business cycle of the Group’s business and other internal or external factors that may have an impact on the business or financial performance and position of the Group; and
- (f) other factors that the Board may consider relevant.

The payment of dividend by the Company is also subject to any restrictions under the Cayman Islands laws and the Company’s articles of association.

The Board will continually review the Dividend Policy from time to time and there can be no assurance that dividends will be paid in any particular amount for any given period. Even if the Board decides to recommend and pay dividends, the form, frequency and amount will depend upon the operations and earning, capital requirements and surplus, general financial condition, contractual restrictions and other factors of and affecting the Group.



## **DIRECTORS' REPORT**

The Board is pleased to present their report together with the audited consolidated financial statements of the Group for the Reporting Period.

### **RESULTS/BUSINESS REVIEW**

The results of the Group for the Reporting Period are set out in the section headed "Independent Auditor's Report" on page 34 to 38 in this annual report. A review of the business of the Group for the Reporting Period, which includes a description of the principal risks and uncertainties facing the Group, an analysis using financial key performance indicators of the Group's business, particulars of important events affecting the Group, an indication of likely future developments in the Group's business, and discussion on the Company's environmental policies and performance and the relationships with its stakeholders, can be found in the sections headed "Chairman's Statement", "Management Discussion and Analysis", "Corporate Governance Report", and "Independent Auditor's Report" of this annual report. The review forms part of this directors' report.

### **COMPLIANCE WITH LAWS AND REGULATIONS**

The Group's operations are mainly carried out by the Company's subsidiaries in Hong Kong while the Company itself is listed on the Stock Exchange. Our establishment and operations shall therefore comply with the relevant laws and regulations in Hong Kong. External compliance and legal advisers are engaged to ensure transactions and businesses performed by the Group are within the applicable law framework.

Updates on applicable laws, rules and regulations are brought to the attention of relevant employees and operation units from time to time. During the Reporting Period and up to the date of this report, there is no material non-compliance with the relevant prevailing laws and regulations in Hong Kong by the Group.

### **RELATIONSHIP WITH CUSTOMERS, SUPPLIERS, SUBCONTRACTORS AND EMPLOYEES**

#### **Customers**

The Group's customers mainly include (a) for public sector projects, Government departments such as the CEDD, as well as other statutory bodies including the Housing Authority; and (b) for private sector projects, private corporations and other entities in the private sector.

During the Reporting Period, the Group served customers in Hong Kong. For the years ended 30 April 2020 and 30 April 2021, the revenue generated from contracts awarded by the CEDD and the Lands Department represented approximately 51.7% and 64.8% of the Group's total revenue respectively. The Directors consider that customer concentration is not uncommon for construction companies in Hong Kong which mainly undertake public works and particularly slope works. The business model is sustainable despite customer concentration mainly due to our competitive strengths (in particular, our high performance ratings under the Contractor's Performance Index System) through open tendering for Government projects and the launch of the Landslip Prevention and Mitigation Programme by the CEDD. The Group has business relationships with most of the top customers ranging from 1 year to over 10 years.

## DIRECTORS' REPORT

### Suppliers and Subcontractors

During the Reporting Period, the suppliers of goods and services which were specific to the business of the Group and were required on a regular basis to enable the Group to continue to carry on its business included (i) subcontractors engaged by the Group to perform the slope works; and (ii) suppliers of construction materials and consumables such as steel, bars and concrete. The Group has business relationships with most of the top suppliers ranging from 1 year to over 9 years.

The Group maintains an internal list of approved subcontractors. While engaging subcontractors, the Group generally selects the most suitable subcontractor from the approved list based on their relevant experience as well as their availability and fee quotations.

The Group did not experience any material difficulties in sourcing material from suppliers or assigning subcontractors during the Reporting Period. Also, there is no significant dispute with our top five suppliers and subcontractors during the Reporting Period.

### Employees

The Group believes that employees are important and their contribution and support are valued at all times. The Group provides competitive remuneration packages to attract and retain employees with the aim to form a professional staff and management team that can bring the Group to new levels of success. The Group regularly reviews compensation according to industry benchmarks, financial results as well as the individual performance of employees. Furthermore, the Group places great emphasis on the training and development of employees and regards excellent employees as a key factor in its competitiveness.

### MAJOR CUSTOMERS AND SUPPLIERS

For the Reporting Period, the total amount of turnover attributed to the Group's largest and the five largest customers accounted for approximately 64.5% and 99.7% (2020: approximately 42.2% and 100%) of the total revenue of the Group, respectively.

For the Reporting Period, the Group's purchases from the largest and the five largest suppliers accounted for approximately 47.6% and approximately 90.1% (2020: approximately 31% and approximately 72.5%) of the total purchases of the Group respectively.

To the best of the Directors' knowledge, none of the Directors, their close associates, or any shareholders of the Company (which to the knowledge of the Directors own more than 5% of the issued shares of the Company) has an interest in the Group's five largest customers and suppliers.

## **DIRECTORS' REPORT**

### **SEGMENT INFORMATION**

The executive Directors regard the Group's business of construction in Hong Kong as main contractor as a single operating segment and review the overall results of the Group as a whole to make decisions about resource allocation.

No separate analysis of segment information by geographical segment is presented as the Group's revenue and non-current assets are principally attributable to a single geographical region, which is Hong Kong.

### **FINANCIAL SUMMARY**

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 96 of this report.

### **RESULTS AND DIVIDENDS**

The financial performance of the Group for the Reporting Period and the financial position of the Group as at that date are set out in the financial statements on pages 39 to 40 of this report.

No interim or final dividend was declared and paid during the Reporting Period (2020: Nil). No shareholder has agreed to waive dividends.

### **CLOSURE OF REGISTER OF MEMBERS**

The forthcoming AGM of the Company will be held on 28 October 2021. In order to determine eligibility to attend and vote at the forthcoming AGM or any adjournment thereof, the register of members of the Company will be closed from 21 October 2021 (Thursday) to 28 October 2021 (Thursday) (both days inclusive). All transfer of the Company's shares together with the relevant share certificates must be lodged with the Company's Hong Kong branch share registrar and transfer office no later than 4:30 p.m. on 19 October 2021 (Tuesday). The share registrar and transfer office is at:

Address: Boardroom Share Registrars (HK) Limited  
Room 2103B, 21/F, 148 Electric Road  
North Point  
Hong Kong

### **PLANT AND EQUIPMENT**

Details of movements of the plant and equipment of the Group during the Reporting Period are set out in Note 13 to the consolidated financial statements.

## **DIRECTORS' REPORT**

### **SUBSIDIARIES**

Particulars of the Company's principal subsidiaries as at 30 April 2021 are set out in Note 15 to the consolidated financial statements.

### **SHARE CAPITAL AND SHARE PREMIUM**

The Company's total issued share capital as at 30 April 2021 was 230,400,000 ordinary shares of HK\$0.05 each.

Details of movements of the share capital and share premium of the Company during the Reporting Period are set out in Note 23 and Note 26 to the consolidated financial statements respectively.

### **EMOLUMENT POLICY FOR DIRECTORS**

A remuneration committee is set up for reviewing the Group's emolument policy and structure for all remuneration of the Directors and senior management of the Group. The Remuneration Committee determines Directors' remuneration by reference to the benchmarking of the market. The Company also looks into individual Director's competence, duties, responsibilities, performance and the results of the Group in determining the exact level of remuneration for each Director.

### **EMOLUMENTS OF THE DIRECTORS AND THE FIVE HIGHEST PAID INDIVIDUALS**

Details of the emoluments of the Directors and the five highest paid individuals of the Group are set out in Note 12 to the consolidated financial statements in this report.

### **RESERVES**

Details of the movements in reserves of the Group and the Company during the year are set out in the consolidated statement of changes in equity on page 41 of this report and Note 26 to the consolidated financial statements respectively.

### **DISTRIBUTABLE RESERVES**

As of 30 April 2021, the reserves of the Company available for distribution as calculated under the Companies Law Cap. 22 of Cayman Islands, was approximately HK\$27.3 million (2020: approximately HK\$27.5 million) inclusive of share premium and accumulated losses.

# DIRECTORS' REPORT

## DIRECTORS

The Directors during the Reporting Period and up to the date of this report were:

### Executive Directors

Ms. Tsui Tsz Fa Mabel (chairman and chief executive officer)

Ms. Liu Tanying

### Independent Non-executive Directors

Mr. Yim Kin Ping (resigned effective from 31 January 2021)

Mr. Lau Wang Lap

Ms. Li Yixuan

Mr. Lo Chi Yung (appointed effective from 30 April 2021)

### Confirmation of Independence

Each INEDs has given the Company an annual confirmation of independence pursuant to Rule 5.09 of the GEM Listing Rules. The Company considers that all the INEDs are independent and meet the independent guidelines set out in Rule 5.09 of the GEM Listing Rules.

## BIOGRAPHIES OF THE DIRECTORS AND SENIOR MANAGEMENT

The biographical details of the Directors and senior management of the Company are set out in pages 10 to 11 under the section headed "Directors and Senior Management" in this report.

## DIRECTORS' SERVICE CONTRACT

Each of the executive Directors has entered into a service contract with the Company. All the such service contracts are continuous until terminated by either party giving to the other not less than one month's notice in writing. The term of service of a Director is subject to retirement by rotation of Directors as set out in the Articles.

Each of the INEDs is appointed for a term of three years unless terminated by one month's notice in writing. The term of service of a Director is subject to retirement by rotation of Directors as set out in the Articles.

No director proposed for re-election at the forthcoming AGM has a service contract which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

Each of the executive Directors shall also be entitled to discretionary bonus to be determined by the Board based on, among other things, market level of remuneration and compensation paid by comparable companies, the respective responsibilities of the Directors and the performance of the Group, and is subject to the recommendation of the Remuneration Committee.

## DIRECTORS' REPORT

### DISCLOSURE OF INTERESTS

#### INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND CHIEF EXECUTIVE OF THE COMPANY IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 30 April 2021, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) (i) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which were taken or deemed to have under such provisions of the SFO); or (ii) which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (iii) which were required to be notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules, are as follows:

#### Long position in the shares and underlying shares of the Company

Name of Director	Number of issued ordinary shares/ underlying shares of the Company Personal interests	Total	Percentage of the issue shares capital of the Company
Ms. Tsui Tsz Fa Mabel – Unlisted share options	3,200,000	3,200,000	1.39%
Ms. Liu Tanying – Unlisted share options	3,200,000	3,200,000	1.39%
Mr. Lau Wang Lap – Unlisted share options	1,600,000	1,600,000	0.69%
Ms. Li Yixuan – Unlisted share options	1,600,000	1,600,000	0.69%

Save as disclosed above, none of the Directors nor chief executive of the Company has registered an interest or short positions in the Shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) (i) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which were taken or deemed to have under such provisions of the SFO); or (ii) which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (iii) which were required to be notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules.

## **DIRECTORS' REPORT**

### **INTERESTS AND SHORT POSITIONS OF SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY**

As at 30 April 2021, the Company had not been notified by any persons who had interests or short positions in the shares or underlying shares of the Company that was required to be recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO or which would fall to be disclosed under the provisions of Divisions 2 and 3 of Part XV of the SFO.

### **DIRECTORS' INTEREST IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE**

Save for the related party transactions disclosed in Note 27 to the consolidated financial statements, no transactions, arrangements or contract of significance to which the Company or any of its subsidiaries, or its holding company was a party and in which a Director or an entity connected with a Director had a material interest directly or indirectly subsisted at the end of the year or at any time during the Reporting Period.

### **MANAGEMENT CONTRACTS**

No management contracts concerning the whole or any substantial part of the business of the Company were entered into or existed during the Reporting Period.

### **CONTROLLING SHAREHOLDERS' INTERESTS IN CONTRACTS OF SIGNIFICANCE**

Save as otherwise disclosed, no contract of significance to which the Company or any of its subsidiaries was a party, and in which any controlling shareholder of the Company had a material interest, either directly or indirectly, subsisted at the end of the year or at any time during the Reporting Period.

### **DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Other than those disclosed under the paragraph headed "Share Option Scheme", at no time during the Reporting Period were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Director or their respective close associates, or were any such rights exercised by them; or was the Company, its holding company, or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

## **DIRECTORS' REPORT**

### **CONNECTED/RELATED PARTY TRANSACTIONS**

The Company had not entered into any connected transaction during the Reporting Period which is required to be disclosed under the GEM Listing Rules.

Related party transactions entered into by the Group during the Reporting Period, which constitute fully exempt connected transactions or continuing connected transactions under Chapter 20 of the GEM Listing Rules are disclosed in Note 27 to the consolidated financial statements.

### **COMPETING INTEREST**

Our Directors and their respective close associates confirm that each of them does not have any interest in a business apart from our Group's business which competes or is likely to compete, directly or indirectly, with our Group's business, and is required to be disclosed pursuant to Rule 11.04 of the GEM Listing Rules during the Reporting Period.

### **PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES**

During the Reporting Period and up to the date of this report, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities.

### **CORPORATE GOVERNANCE CODE**

Details of the corporate governance practices adopted by the Company are set out in the Corporate Governance Report on pages 13 to 24 of this report.

### **PERMITTED INDEMNITY**

The Company has arranged Directors' and officers' liability insurance for all Directors and senior management of the Company. The insurance covers the corresponding costs, charges, expenses and liabilities for legal action of corporate activities against them.

Pursuant to the Articles, every Director shall be indemnified and secured harmless out of the assets of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them, shall or may incur or sustain by reason of any act done, concurred in or omitted in or about the execution of their duty, except such (if any) as they shall incur or sustain through their own fraud or dishonesty.

### **SHARE OPTION SCHEME**

The Company has conditionally adopted a share option scheme on 26 September 2016 (the "Scheme"). The terms of the Scheme are in accordance with the provisions of Chapter 23 of the GEM Listing Rules.



## DIRECTORS' REPORT

Details of the options outstanding for the year ended 30 April 2021 are as follows:

Grantees	No. of shares comprised in options				As at 30 April 2021	Date of grant during the period	Exercise price per share
	As at 1 May 2020 (ii)	Granted during the period	Exercised during the period	Lapsed during the period			
<b>Executive director</b>							
Ms. Tsui Tsz Fa Mabel	1,600,000	1,600,000	–	–	3,200,000	30 September 2020	HK\$0.12
Ms. Liu Tanying	1,600,000	1,600,000	–	–	3,200,000	30 September 2020	HK\$0.12
Mr. Lau Wang Lap	–	1,600,000	–	–	1,600,000	30 September 2020	HK\$0.12
Ms. Li Yixuan	–	1,600,000	–	–	1,600,000	30 September 2020	HK\$0.12
<b>Other Grantees (i)</b>							
	3,200,000	9,600,000	–	–	12,800,000	30 September 2020	HK\$0.12
	–	19,200,000	–	–	19,200,000	8 April 2021	HK\$0.7
Total	<u>6,400,000</u>	<u>35,200,000</u>	<u>–</u>	<u>–</u>	<u>41,600,000</u>		

Note:

- (i) The share options have been granted to 6 employees on 30 September 2020 and each of them hold 1,600,000 share options.
- The share options have been granted to 10 employees on 8 April 2021 and each of them hold 1,920,000 share options.
- (ii) The date of grant of the outstanding share options as at 1 May 2020 was on 30 May 2019 and the exercise price per share is HK\$0.366.
- (iii) The closing price of the Company's share immediately before the date of grant of share options on 30 September 2020 and 8 April 2021 was HK\$0.12 and HK\$0.7 respectively.

### PRE-EMPTIVE RIGHTS

There is no provisions for pre-emptive rights under the Articles or the laws of the Cayman Islands which would oblige the Company to offer new Shares on a pro-rata basis to existing shareholders.

### EVENTS AFTER REPORTING PERIOD

Save as disclosed, up to the date of this report, there was no significant event after the Reporting Period of the Group.

## **DIRECTORS' REPORT**

### **ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT**

The Group endeavors to monitor and minimize impact to the environment. For the purpose of disclosing the information in relation to environmental, social and governance (“ESG”) in accordance with the ESG Reporting Guide in Appendix 20 to the GEM Listing Rules, an ESG report of the Company will be published within three months after publication of the annual report of the Company.

### **PUBLIC FLOAT**

To the best knowledge of the Directors and based on information that is publicly available to the Company as of the date of this report, the Company has maintained sufficient public float required under the GEM Listing Rules.

### **AUDITOR**

The consolidated financial statements for the Reporting Period have been audited by Elite Partners CPA Limited (“Elite Partners”). Elite Partners shall retire in the forthcoming AGM and, being eligible, offer themselves for re-appointment. A resolution for the reappointment as auditors of the Company will be proposed at the forthcoming AGM.

By order of the Board

**Tai Kam Holdings Limited**

**Tsui Tsz Fa Mabel**

*Chairman and executive Director*

Hong Kong, 30 July 2021

## INDEPENDENT AUDITOR'S REPORT



**To the shareholders of Tai Kam Holdings Limited**  
*(incorporated in the Cayman Islands with limited liability)*

### OPINION

We have audited the consolidated financial statements of Tai Kam Holdings Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") set out on pages 39 to 96, which comprise the consolidated statement of financial position as at 30 April 2021, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 30 April 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance (the "HKCO").

### BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS (CONTINUED)

### Key Audit Matter

#### Revenue recognition from construction contracts

The Group recorded revenue from construction contracts of approximately HK\$137,781,000 for the year ended 30 April 2021.

Contract revenue is recognised over time using the output method, based on direct measurements of the value of services delivered or work performed, which is established by reference to the construction works certified by the customers. Contract costs are recognised when work is performed, together with any provisions for expected contract losses.

The recognition of contract revenue and costs relies on management's estimate of the final outcome of each contract, which involves the exercise of significant management judgment, particularly in forecasting the costs to complete a contract, in valuing contract variations, claims and liquidated damages, in estimating the amount of expected losses and in assessing the ability of the Group to deliver services according to the agreed timetable.

We identified contract revenue and costs as a key audit matter because the estimation of the total revenue and total costs to complete contracts requires significant management judgment and estimation and because errors in the forecast of contract revenue and contract costs could result in a material variance in the amount of profit or loss recognised from contracts to date and, therefore, in the current period.

### How our audit addressed the Key Audit Matter

Our procedures in relation to revenue recognition from construction contracts included:

- discussed with the Group's management the performance of the major contracts in progress during the year and challenging the key estimates and assumptions adopted in the forecast of contract revenue and contract costs, including estimated costs to completion, the recognition of variation orders, the adequacy of contingency provisions and their assessment of potential liquidated damages for contracts which are behind schedule, by obtaining and assessing information in connection with the assumptions adopted, including contract agreements and subcontracts, confirmations from and correspondence with customers regarding contract variations and claims and by considering historical outcomes for similar contracts;
- obtained breakdown of the total estimated costs to completion for major contracts in progress during the year and comparing, on a sample basis, actual costs incurred to-date and cost estimates to agreements, certifications or correspondence with subcontractors and suppliers and other documentation referred to by management in its assessment of the estimated costs to completion; and
- inspected contract agreement, on a sample basis, with customers and subcontractors to identify key terms and conditions, including contracting parties, contract period, contract sum, scope of work, liquidated damages and evaluating whether these key terms and conditions had been appropriately reflected in the total estimated revenue and costs to complete under the forecasts of contract.

We found management's judgments and estimates used in revenue recognition from construction contracts were supported by available evidence.

# INDEPENDENT AUDITOR'S REPORT

## KEY AUDIT MATTERS (CONTINUED)

### Key Audit Matter

### How our audit addressed the Key Audit Matter

#### Impairment assessment of trade receivables and contract assets

As at 30 April 2021, the Group has trade receivables and contract assets, net of allowance of credit losses, of HK\$82,379,000 and HK\$13,103,000 respectively. Management judgment was required in assessing and determining the recoverability of trade receivables and contract assets and adequacy of allowance made.

In determining whether there was objective evidence of impairment loss, the Group took into consideration the credit history of the customers and the current market condition which may require management judgment.

We identified impairment assessment of trade receivables and contract assets as a key audit matter due to their significance of trade receivables and contract assets to the Group's consolidated financial statements and the involvement of management judgment and estimates in evaluating the expected credit losses of the Group's trade receivables and contract assets at the end of the reporting period.

Our procedures in relation to impairment assessment of trade receivables and contract assets included:

- discussed the Group's procedures on credit period given to customers with the management;
- assessed the information used by the management of the Group for impairment assessment, including the ageing analysis of trade receivables and past due history of debtors as at 30 April 2021, on a sample basis, by comparing individual items in the analysis with the relevant construction agreements, certificates issued by surveyors or other representatives appointed by the customers, settlement records of debtors and other supporting documents;
- challenged management's basis and judgment in determining credit loss allowance on trade receivables and contract assets as at 30 April 2021, including their identification of credit-impaired trade receivables and contract assets, and the basis of estimated loss rates applied on each debtor in the impairment assessment with reference to historical default rates and forward-looking information; and
- evaluated the disclosures regarding the impairment assessment of trade receivables and contract assets in the consolidated financial statements.

We found the management judgment and estimates used to assess the impairment assessment of trade receivables and contract assets was supportable by available evidence.

## OTHER INFORMATION

The directors are responsible for the other information. The other information comprises all the information in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## INDEPENDENT AUDITOR'S REPORT

### RESPONSIBILITIES OF THE DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the HKCO, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

## INDEPENDENT AUDITOR'S REPORT

### AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement director on the audit resulting in this independent auditor's report is Mr. Wong Ho Kwan, with Practising Certificate number P07543.

#### **Elite Partners CPA Limited**

*Certified Public Accountants*

10/F, 8 Observatory Road,

Tsim Sha Tsui,

Kowloon,

Hong Kong

30 July 2021

**CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 APRIL 2021**

	Notes	2021 HK\$'000	2020 HK\$'000
<b>Revenue</b>	5	<b>137,781</b>	192,981
Direct costs		<b>(133,665)</b>	(182,112)
<b>Gross profit</b>		<b>4,116</b>	10,869
Other income and other gains or losses	7	<b>3,688</b>	(2,064)
Administrative expenses		<b>(19,360)</b>	(12,149)
<b>Loss from operation</b>		<b>(11,556)</b>	(3,344)
Finance costs	8(a)	<b>(277)</b>	(308)
<b>Loss before tax</b>	8	<b>(11,833)</b>	(3,652)
Income tax credit/(expense)	9	<b>267</b>	(266)
<b>Loss and total comprehensive expense for the year attributable to owners of the Company</b>		<b>(11,566)</b>	(3,918)
		<b>HK cents</b>	HK cents
<b>Loss per share attributable to owners of the Company</b>			
Basic and diluted	11	<b>(5.84)</b>	(2.45)

The notes are an integral part of these consolidated financial statements.



**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 APRIL 2021**

	Notes	2021 HK\$'000	2020 HK\$'000
<b>ASSETS AND LIABILITIES</b>			
<b>Non-current assets</b>			
Plant and equipment	13	130	3,274
Right-of-use assets	14	–	644
		<b>130</b>	<b>3,918</b>
<b>Current assets</b>			
Financial assets at fair value through profit or loss	16	10,458	–
Trade and other receivables	17	115,869	113,769
Contract assets	18	13,103	23,942
Prepaid tax		12	–
Cash and bank balances	19	16,556	28,858
		<b>155,998</b>	<b>166,569</b>
<b>Current liabilities</b>			
Trade and other payables	20	38,402	56,534
Lease liabilities	21	–	581
Tax payables		95	2,310
		<b>38,497</b>	<b>59,425</b>
<b>Net current assets</b>		<b>117,501</b>	<b>107,144</b>
<b>Total assets less current liabilities</b>		<b>117,631</b>	<b>111,062</b>
<b>Non-current liabilities</b>			
Lease liabilities	21	–	77
Deferred tax liabilities	22	62	308
		<b>62</b>	<b>385</b>
<b>Net assets</b>		<b>117,569</b>	<b>110,677</b>
<b>EQUITY</b>			
Share capital	23	11,520	8,000
Reserves	24	106,049	102,677
<b>Total equity attributable to owners of the Company</b>		<b>117,569</b>	<b>110,677</b>

The consolidated financial statements were approved and authorised for issue by the board of directors on 30 July 2021 and were signed on its behalf by:

**Tsui Tsz Fa Mabel**  
*Director*

**Liu Tanying**  
*Director*

The notes are an integral part of these consolidated financial statements.

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 30 APRIL 2021**

	Equity attributable to owners of the Company					Total HK\$'000
	Share capital	Share premium*	Capital reserve*	Share option reserve*	Retained earnings*	
	HK\$'000 (Note 23)	HK\$'000 (Note 24)	HK\$'000 (Note 24)	HK\$'000 (Note 24)	HK\$'000	
As at 1 May 2019	8,000	54,718	10,101	–	41,023	113,842
Loss and total comprehensive expense for the year	–	–	–	–	(3,918)	(3,918)
Recognition of equity-settled share options	–	–	–	753	–	753
As at 30 April 2020 and as at 1 May 2020	8,000	54,718	10,101	753	37,105	110,677
Loss and total comprehensive expense for the year	–	–	–	–	(11,566)	(11,566)
Placing of new shares	3,520	6,560	–	–	–	10,080
Share issuing expenses	–	(226)	–	–	–	(226)
Recognition of equity-settled share options	–	–	–	8,604	–	8,604
<b>As at 30 April 2021</b>	<b>11,520</b>	<b>61,052</b>	<b>10,101</b>	<b>9,357</b>	<b>25,539</b>	<b>117,569</b>

\* These reserves comprise the Group's reserves in the consolidated statement of financial position.

The notes are an integral part of these consolidated financial statements.

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

	2021 HK\$'000	2020 HK\$'000
<b>Cash flows from operating activities</b>		
Loss before tax	(11,833)	(3,652)
Adjustments for:		
Depreciation of plant and equipment	1,238	1,581
Depreciation of right-of-use assets	546	798
(Gain)/loss on disposal of plant and equipment	(647)	59
Realised gain arising on disposal of financial assets at fair value through profit or loss	(183)	–
Unrealised gain arising on change in fair value of financial assets at fair value through profit or loss	(3,254)	–
Finance costs	277	308
Impairment loss recognised under expected credit loss model, net of reversal	1,827	2,114
Loss on written off of plant and equipment	1,317	167
Loss on early termination of lease	16	–
Share option expenses	8,604	753
Operating cash flows before movement in working capital	(2,092)	2,128
Change in trade and other receivables	(3,948)	(38,744)
Change in contract assets	10,860	(1,031)
Change in financial assets at fair value through profit or loss	(7,021)	–
Change in trade and other payables	(18,410)	10,492
Cash used in operations	(20,611)	(27,155)
Tax paid	(2,206)	(1,813)
<i>Net cash used in operating activities</i>	(22,817)	(28,968)
<b>Cash flows from investing activities</b>		
Purchases of plant and equipment	–	(11)
Proceeds from disposal of plant and equipment	1,236	120
<i>Net cash generated from investing activities</i>	1,236	109
<b>Cash flows from financing activities</b>		
Proceed from issue of new shares	10,080	–
Share issuing expenses	(226)	–
Repayment of lease liabilities	(576)	(784)
Advance from a related company	18	–
Interest paid	(17)	(48)
<i>Net cash generated from/(used in) financing activities</i>	9,279	(832)
<b>Net decrease in cash and cash equivalents</b>	(12,302)	(29,691)
<b>Cash and cash equivalents at the beginning of the reporting period</b>	28,858	58,549
<b>Cash and cash equivalents at the end of the reporting period, represented by cash and bank balances</b>	16,556	28,858

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 1. GENERAL INFORMATION

Tai Kam Holdings Limited (the “Company”) was incorporated as an exempted company with limited liability in the Cayman Islands under the Companies Law (as revised) of the Cayman Islands on 1 April 2016. The address of its registered office and principal place of business are Clifton House, 75 Fort Street, P.O. Box 1350, Grand Cayman KY1-1108, Cayman Islands and Unit 1104A, 11/F, Kai Tak Commercial Building, No. 317-319 Des Voeux Road Central, Hong Kong respectively.

The Company is an investment holding company and its subsidiaries (collectively referred to as the “Group”) are principally engaged in undertaking site formation works and renovation work in Hong Kong and investment holding.

The Company’s shares are listed on GEM of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) on 28 October 2016.

### 2. APPLICATION OF NEW AND AMENDMENTS TO HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)

#### **Amendments to HKFRSs that are mandatorily effective for current year**

In the current year, the Group has applied the *Amendments to References to the Conceptual Framework in HKFRS Standards* and the following amendments to HKFRSs issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) for the first time, which are mandatorily effective for the annual period beginning on or after 1 May 2020 for the preparation of the consolidated financial statements:

Amendments to HKAS 1 and HKAS 8	Definition of Material
Amendments to HKFRS 3	Definition of a Business
Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform

The application of the *Amendments to References to the Conceptual Framework in HKFRS Standards* and the amendments to HKFRSs in the current year had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 2. APPLICATION OF NEW AND AMENDMENTS TO HKFRSs (CONTINUED)

#### New and amendments to HKFRSs issued but not yet effective

The Group has not early applied the following new and amendments to HKFRSs that have been issued but are not yet effective:

HKFRS 17	Insurance Contracts and the related Amendments <sup>1</sup>
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018 – 2020 <sup>2</sup>
Amendments to HKFRS 3	Reference to the Conceptual Framework <sup>2</sup>
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16	Interest Rate Benchmark Reform – Phase 2 <sup>5</sup>
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture <sup>3</sup>
Amendments to HKFRS 16	Covid-19-Related Rent Concessions <sup>4</sup>
Amendments to HKFRS 16	Covid-19-Related Rent Concessions beyond 30 June 2021 <sup>6</sup>
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) <sup>1</sup>
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies <sup>1</sup>
Amendments to HKAS 8	Definition of Accounting Estimates <sup>1</sup>
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction <sup>1</sup>
Amendments to HKAS 16	Property, Plant and Equipment – Proceeds before Intended Use <sup>2</sup>
Amendments to HKAS 37	Onerous Contracts – Cost of Fulfilling a Contract <sup>2</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2023.

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2022.

<sup>3</sup> Effective for annual periods beginning on or after a date to be determined.

<sup>4</sup> Effective for annual periods beginning on or after 1 June 2020.

<sup>5</sup> Effective for annual periods beginning on or after 1 January 2021.

<sup>6</sup> Effective for annual periods beginning on or after 1 April 2021.

The directors anticipate that the application of new and amendments to HKFRSs will have no material impact on the consolidated financial statements in the foreseeable future.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES

#### Statement of compliance

These consolidated financial statements have been prepared in accordance with all applicable HKFRSs issued by the HKICPA, accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. These consolidated financial statements include applicable disclosure required by the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “GEM Listing Rules”).

#### Basis of preparation

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in the consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 *Share-based Payment*, leasing transactions that are within the scope of HKFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in HKAS 2 *Inventories* or value in use in HKAS 36 *Impairment of Assets*.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted priced (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

#### Plant and equipment

Plant and equipment are tangible assets that are held for use in production or supply of goods or services, or for administrative purposes. Plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

Leasehold improvement	Over the lease term or 20%, whichever is shorter
Furniture and fixture	20%
Machinery and equipment	20%
Motor vehicles	20%

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Leases

###### *Definition of a lease*

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

For contracts entered into or modified on or after the date of initial application, the Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception or modification date. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

###### *The Group as a lessee*

###### *Allocation of consideration to components of a contract*

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

###### *Short-term leases and leases of low-value assets*

The Group applies the short-term lease recognition exemption to leases of office that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

###### *Right-of-use assets*

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received; and
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Leases (Continued)

##### *The Group as a lessee (Continued)*

##### *Lease liabilities*

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

The lease payments include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review/ expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### **Impairment on plant and equipment and right-of-use assets**

At the end of the reporting period, the Group reviews the carrying amounts of its plant and equipment and right-of-use assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss (if any).

The recoverable amount of plant and equipment and right-of-use assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit (the "CGU") to which the asset belongs.

In testing a CGU for impairment, corporate assets are allocated to the relevant CGU when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of CGUs for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the CGU or group of CGUs to which the corporate asset belongs, and is compared with the carrying amount of the relevant CGU or group of CGUs.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a CGU) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or a CGU) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a CGU, the Group compares the carrying amount of a group of CGUs, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of CGUs, with the recoverable amount of the group of CGUs. In allocating the impairment loss, the impairment loss is allocated to reduce the assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of CGUs. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the assets of the unit or the group of CGUs. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or CGU or a group of CGUs) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a CGU or a group of CGUs) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Financial instruments**

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument. All regular way purchases or sales of financial assets are recognised and derecognised on a settlement date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

#### **Financial assets**

##### *Classification and subsequent measurement of financial assets*

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL. In addition, the Group may irrevocably designate a financial asset that are required to be measured at amortised cost or fair value through other comprehensive income ("FVTOCI") as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

A financial asset is held for trading if:

- it has been acquired principally for the purpose of selling in the near term; or
- on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Financial instruments (Continued)

##### Financial assets (Continued)

##### *Classification and subsequent measurement of financial assets (Continued)*

A financial asset is held for trading if: (Continued)

- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that is required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

(i) Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

(ii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the "other income and other gains or losses" line item.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (Continued)

##### Financial assets (Continued)

*Impairment of financial assets and other items subject to impairment assessment under HKFRS 9*

The Group performs impairment assessment under expected credit loss ("ECL") model on financial assets (including trade and other receivables (excluded prepayment) and bank balances) and contract assets which are subject to impairment under HKFRS 9. The amount of ECL is updated at the end of each reporting period to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12m ECL represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the end of the reporting period. Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the end of the reporting period as well as the forecast of future conditions.

The Group always recognises lifetime ECL for trade receivables and contract assets.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the end of the reporting period with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (Continued)

#### Financial assets (Continued)

*Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)*

(i) Significant increase in credit risk (continued)

- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 90 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 180 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Financial instruments (Continued)

#### Financial assets (Continued)

*Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)*

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights. The Group uses a practical expedient in estimating ECL on trade receivables using a provision matrix taking into consideration historical credit loss experience, adjusted for forward looking information that is available without undue cost or effort.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Lifetime ECL for certain trade receivables and contract assets are considered on a collective basis taking into consideration past due information and relevant credit information such as forward-looking macroeconomic information.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- Nature, size and industry of debtors; and
- External credit rating where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Financial instruments (Continued)**

#### ***Financial assets (Continued)***

*Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)*

(v) Measurement and recognition of ECL (continued)

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables where the corresponding adjustment is recognised through a loss allowance account.

*Derecognition of financial assets*

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

#### ***Financial liabilities and equity***

*Classification as debt or equity*

Debt and equity instruments are classified either as financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

*Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

*Financial liabilities at amortised cost*

Financial liabilities (including trade and other payables) are subsequently measured at amortised cost, using the effective interest method.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Financial instruments (Continued)**

#### ***Financial liabilities and equity (Continued)***

##### *Derecognition of financial liabilities*

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

#### **Cash and cash equivalents**

Cash and cash equivalents in the consolidated statement of financial position comprise cash at bank and on hand and short-term deposits with a maturity of three months or less. For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and bank balances as defined above.

#### **Revenue from contracts with customers**

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a service (or a bundle of services) that is distinct or a series of distinct services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct service.

A contract asset represents the Group's right to consideration in exchange for services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9. In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group's obligation to transfer services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Revenue from contracts with customers (Continued)

A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

##### *Contracts with multiple performance obligations (including allocation of transaction price)*

For contracts that contain more than one performance obligations, the Group allocates the transaction price to each performance obligation on a relative stand-alone selling price basis.

The stand-alone selling price of the distinct service underlying each performance obligation is determined at contract inception. It represents the price at which the Group would sell a promised service separately to a customer. If a stand-alone selling price is not directly observable, the Group estimates it using appropriate techniques such that the transaction price ultimately allocated to any performance obligation reflects the amount of consideration to which the Group expects to be entitled in exchange for transferring the promised services to the customer.

##### *Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation*

##### Output method

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the services transferred to the customer to date relative to the remaining services promised under the contract, that best depict the Group's performance in transferring control of services.

##### *Variable consideration*

For contracts that contain variable consideration, the Group estimates the amount of consideration to which it will be entitled using either (a) the expected value method or (b) the most likely amount, depending on which method better predicts the amount of consideration to which the Group will be entitled.

The estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that such an inclusion will not result in a significant revenue reversal in the future when the uncertainty associated with the variable consideration is subsequently resolved.

At the end of each reporting period, the Group updates the estimated transaction price (including updating its assessment of whether an estimate of variable consideration is constrained) to represent faithfully the circumstances present at the end of the reporting period and the changes in circumstances during the reporting period.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Revenue from contracts with customers (Continued)**

##### *Revenue from construction contracts*

A contract with a customer is classified by the Group as a construction contract when the contract relates to work on assets under the control of the customer and therefore the Group's construction activities create or enhance an asset under the customer's control.

When the outcome of a construction contract can be reasonably measured, revenue from the contract is recognised progressively over time using the output method, i.e. based on direct measurements of the value to the customer of services transferred to date ("Value to the Customer"), provided that the Value to the Customer is established according to the progress certificate (by reference to the amount of completed works confirmed by customer) issued by the customer.

The likelihood of the Group earning contractual bonuses for early completion or suffering contractual penalties for late completion are taken into account in making these estimates, such that revenue is only recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur.

When the outcome of the contract cannot be reasonably measured, revenue is recognised only to the extent of contract costs incurred that are expected to be recovered.

The Group's contracts include payment schedules which require stage payments over the contract period once certain specified milestones are reached.

A contract asset is recognised over the period in which the contract services are performed representing the Group's right to consideration for the services performed because the rights are conditional on the Group's future performance in achieving specified milestones. The contract assets are transferred to trade receivables when the rights become unconditional.

Retention receivables, prior to expiration of defect liability period, are classified as contract assets, which ranges from 1 to 2 years from the date of the practical completion of the contract works. The relevant amount of contract assets is reclassified to trade receivables when the defect liability period expires. The defect liability period serves as an assurance that the contract services performed comply with agreed upon specifications and such assurance cannot be purchased separately.

#### **Government grants**

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Such grants are presented under "other income and other gains or losses".

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### **Employee benefits**

##### ***Retirement benefit scheme contributions***

Payments to the Mandatory Provident Fund Scheme (the "MPF Scheme") are recognised as an expense when employees have rendered service entitling them to the contributions.

The Group operates a MPF Scheme under the Hong Kong Mandatory Provident Fund Schemes Ordinance for those employees employed under the jurisdiction of the Hong Kong Employment Ordinance. The MPF Scheme is a defined contribution scheme, the assets of which are held in separate trustee-administered funds.

Under the MPF Scheme, the employer and its employees are each required to make contributions to the scheme at 5% of the employees' relevant income, with the employers' contributions subject to a cap of monthly relevant income of HK\$30,000. The Group's contributions to the scheme are expensed as incurred and are vested in accordance with the scheme's vesting scales. Where employees leave the scheme prior to the full vesting of the employer's contributions, the amount of forfeited contributions is used to reduce the contributions payable by the Group.

##### ***Short-term and other long-term employee benefits***

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Share-based payments

##### *Equity-settled share-based payment transactions*

##### *Share options granted to employees*

Equity-settled share-based payments to employees and others providing similar services are measured at the fair value of the equity instruments at the grant date.

The fair value of the equity-settled share-based payments determined at the grant date without taking into consideration all non-market vesting conditions is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity (share option reserve). At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest based on assessment of all relevant non-market vesting conditions. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to the share option reserve. For share options that vest immediately at the date of grant, the fair value of the share options granted is expensed immediately to profit or loss.

When share options are exercised, the amount previously recognised in share option reserve will be transferred to share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share option reserve will be transferred to retained earnings.

##### **Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from "loss before tax" as reported in the consolidated statement of profit or loss and other comprehensive income because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### **Taxation (Continued)**

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss.

##### **Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### **Contingent liabilities and contingent assets**

A contingent liabilities is possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation cannot be measured reliably. When a change in the probability of an outflow occurs so that outflow is probable, they will then be recognised as a provision.

A contingent asset is a possible asset that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. When inflow is virtually certain, as asset is recognised.

##### **Related parties**

A person or an entity is considered to be related to the Group as follows:

- (a) A person, or a close member of that person's family, is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 3. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### Related parties (Continued)

(b) (Continued)

- (vi) The entity is controlled or jointly controlled by a person identified in (a).
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close family members of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

A transaction is considered to be a related party transaction when there is a transfer of resources or obligations between related parties.

##### Borrowing costs

Borrowing costs are expensed in the period in which they are incurred.

##### Segment reporting

Operating segments, and the amounts of each segment item reported in the consolidated financial statements, are identified from the financial information provided regularly to the Group's chief operating decision maker (the "CODM") for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.



## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3 to the consolidated financial statements, the directors are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily obtainable from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The followings are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### **Provision of ECL for financial assets measured at amortised cost and contract assets**

Trade receivables measured at amortised cost and contract assets with significant balances and credit-impaired and other financial assets measured at amortised cost are assessed for ECL individually. In addition, the Group uses provision matrix to calculate ECL for the trade receivables which are individually insignificant. The provision matrix is based on the Group's historical default rates taking into consideration forward-looking information that is reasonable and supportable available without undue costs or effort. At the end of each reporting period, the historical observed default rates are reassessed and changes in the forward-looking information are considered. The provision of ECL is sensitive to changes in estimates. Due to greater financial uncertainty triggered by the Covid-19 pandemic, the Group has increased the expected loss rates in the current year as there is higher risk that a prolonged pandemic could led to increase credit default rates. The information about the ECL are disclosed in note 28 to the consolidated financial statements.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 4. KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

##### Construction contracts

As explained in accounting policy in note 3 to the consolidated financial statements, revenue from construction contracts are recognised over time using the output method. Such revenue and profit recognition on uncompleted projects is dependent on estimating the outcome of the contract, as well as the work done to date. Based on the Group's recent experience and the nature of the construction activities undertaken by the Group, the Group has made estimates of the point at which it considered the work was sufficiently advanced such that the outcome of the contract can be reasonably measured. Until this point is reached and the related contract assets disclosed in note 18 to the consolidated financial statements do not include profit which the Group might eventually realise from the work done to date. In addition, actual outcomes in terms of total costs or revenue may be higher or lower than estimated at the end of the reporting period, which would affect the revenue and profit recognised in future years as an adjustment to the amounts recorded to date.

#### 5. REVENUE

Revenue represents receipts from the provision of undertaking site formation works and renovation work in Hong Kong.

Revenue from contracts with customers which recognised as over time are as follows:

	2021 HK\$'000	2020 HK\$'000
Contract revenue	<u>137,781</u>	<u>192,981</u>

As at 30 April 2021, the aggregated amount of revenue expected to be recognised in the future related to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period is HK\$130,209,000 (2020: HK\$99,933,000). The Group applies the practical expedient in paragraph 121 of HKFRS 15 and does not disclose the amount of the transaction price allocated to the remaining performance obligations for contracts with an original expected duration of one year or less. In addition, contracts that include a promise to perform an undefined quantity of tasks at a fixed contractual rate per unit, with no contractual minimums that would make some or all of the consideration fixed, are not included as the possible transaction prices and the ultimate consideration for those contracts will depend on the occurrence or non-occurrence of future customer usage. The Group will recognise the expected revenue in future when or as the work is completed, which is expected to occur within 12 months (2020: 12 months). This analysis is solely for compliance with HKFRS 15 disclosure requirement in respect of transaction price allocated to the remaining performance obligations.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 6. SEGMENT INFORMATION

The CODM has been identified as the executive directors. The CODM regards the Group's business of undertaking site formation works in Hong Kong as main contractor and renovation construction services as a single operating segment and reviews the overall results of the Group as a whole to make decision about resources allocation. Accordingly, no segment analysis information is presented.

##### (a) Geographical information

No separate analysis of segment information by geographical segment is presented as the Group's revenue and non-current assets are principally attributable to a single geographical region, which is Hong Kong.

##### (b) Major customers

Revenue from customers which individually contributed over 10% of the Group's revenue is as follows:

	2021 HK\$'000	2020 HK\$'000
Customer A	89,051	81,426
Customer B	13,747	58,453
Customer C ( <i>Note</i> )	N/A	23,689
Customer D ( <i>Note</i> )	<u>24,780</u>	<u>N/A</u>

*Note:* The corresponding revenue did not contribute over 10% of the total revenue of the Group.

Except as disclosed above, no other customers contributed 10% or more to the Group's revenue for both years.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**7. OTHER INCOME AND OTHER GAINS OR LOSSES**

	<b>2021</b> <b>HK\$'000</b>	2020 HK\$'000
<b>Other income</b>		
Government grants	<b>1,372</b>	–
Sundry income	<b>59</b>	50
	<b>1,431</b>	50
<b>Other gains or losses</b>		
Gain on disposal of plant and equipment	<b>647</b>	–
Realised gain arising on disposal of financial assets at fair value through profit or loss	<b>183</b>	–
Unrealised gain arising on change in fair value of financial assets at fair value through profit or loss	<b>3,254</b>	–
Impairment loss recognised under expected credit loss model, net of reversal:		
– trade receivables	<b>(1,848)</b>	(2,058)
– contract assets	<b>21</b>	(56)
	<b>2,257</b>	(2,114)
	<b>3,688</b>	(2,064)

During the year ended 30 April 2021, the Group recognised government grants of HK\$1,372,000 in respect of Covid-19-related subsidies which relates to Employment Support Scheme provided by the Government of Hong Kong Special Administrative Region (the “Government”) as a support. There were no unfulfilled conditions or contingencies relating to these government grants.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**8. LOSS BEFORE TAX**

Loss before tax is stated after charging/(crediting):

**(a) Finance costs**

	2021 HK\$'000	2020 HK\$'000
Interest on lease liabilities	13	48
Interest on amount due to a related company of former directors	260	260
Interest on bank overdraft	4	–
	<u>277</u>	<u>308</u>

**(b) Staff costs (including directors' emoluments)**

Salaries, wages and other benefits	13,137	18,368
Share option expenses	8,604	753
Retirement benefit scheme contributions	268	469
	<u>22,009</u>	<u>19,590</u>

**(c) Other items**

Auditor's remuneration	403	400
Depreciation of plant and equipment	1,238	1,581
Depreciation of right-of-use assets	546	798
Loss on written off of plant and equipment	1,317	167
Loss on early termination of lease	16	–
(Gain)/loss on disposal of plant and equipment	(647)	59
Expenses related to short term leases	185	176
Subcontracting charges (included in direct costs)	<u>122,593</u>	<u>164,311</u>

**9. INCOME TAX (CREDIT)/EXPENSES**

On 21 March 2018, the Hong Kong Legislative Council passed The Inland Revenue (Amendment) (No. 7) Bill 2017 (the "Bill") which introduces the two-tiered profits tax rates regime. The Bill was signed into law on 28 March 2018 and was gazetted on the following day. Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of qualifying corporations will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of corporations not qualifying for the two-tiered profits tax rates regime will continue to be taxed at 16.5%.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**9. INCOME TAX (CREDIT)/EXPENSES (CONTINUED)**

	2021 HK\$'000	2020 HK\$'000
<b>Current tax</b>		
Hong Kong Profits Tax		
– Current year	9	536
– Over-provision in prior years	<b>(30)</b>	(54)
	<b>(21)</b>	482
Deferred tax credit ( <i>note 22</i> )	<b>(246)</b>	(216)
<b>Income tax (credit)/expense</b>	<b>(267)</b>	266

The income tax credit for the year can be reconciled to the loss before tax per the consolidated statement of profit or loss and other comprehensive income as follows:

	2021 HK\$'000	2020 HK\$'000
Loss before tax	<b>(11,833)</b>	(3,652)
Tax at Hong Kong Profits Tax rate of 16.5%	<b>(1,952)</b>	(602)
Tax effect of		
Income non-taxable for tax purpose	<b>(755)</b>	–
Expenses not deductible for tax purpose	<b>2,106</b>	1,357
Utilisation of estimated tax losses previously not recognised	–	(287)
Estimated tax loss not recognised	<b>422</b>	–
Tax relief of 8.25% on first HK\$2 million assessable profit	–	(165)
Effect on opening deferred tax balance arising from a change in tax rate during the year	<b>(13)</b>	(26)
Over-provision in prior years	<b>(30)</b>	(54)
Other	<b>(45)</b>	43
<b>Income tax (credit)/expense</b>	<b>(267)</b>	266

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 10. DIVIDENDS

No dividend was declared or paid by the Company to its shareholders during the year (2020: Nil), nor has any dividend been declared since the end of the reporting period (2020: Nil).

#### 11. LOSS PER SHARE

The calculation of loss per share attributable to owners of the Company is based on the following:

	2021 HK\$'000	2020 HK\$'000
<b>Loss</b>		
Loss for the year attributable to owners of the Company	<u>(11,566)</u>	<u>(3,918)</u>
	2021 '000	2020 '000
<b>Number of shares</b>		
Weighted average number of shares for the purpose of basis and diluted loss per share	<u>198,137</u>	<u>160,000</u>

The weighted average number of ordinary shares for the year ended 30 April 2020 has been adjusted for share consolidation took place on 15 July 2020.

The computation of diluted loss per share for both years do not assume the exercise of the Company's outstanding share options had an anti-dilutive effect to the basic loss per share.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**12. DIRECTORS' AND CHIEF EXECUTIVE OFFICER'S EMOLUMENTS AND FIVE HIGHEST PAID INDIVIDUALS**

**(a) Directors' and chief executive officer's emoluments**

Directors' and chief executive officer's emoluments are as follows:

	Directors' fee HK\$'000	Salaries, allowances and other benefits HK\$'000	Retirement benefit scheme contributions HK\$'000	Share option expenses HK\$'000	Total HK\$'000
<b>Year ended 30 April 2021</b>					
Executive directors:					
Ms. Tsui Tsz Fa Mabel (Chairman and Chief Executive Officer)	–	180	9	124	313
Ms. Liu Tanying	–	180	–	124	304
	–	360	9	248	617
Independent non-executive directors:					
Mr. Lo Chi Yung ( <i>note (ii)</i> )	–	–	–	–	–
Ms. Li Yixuan	120	–	–	124	244
Mr. Yim Kin Ping ( <i>note (i)</i> )	113	–	–	–	113
Mr. Lau Wang Lap ( <i>note (iv)</i> )	180	–	–	124	304
	413	–	–	248	661
	413	360	9	496	1,278



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**12. DIRECTORS' AND CHIEF EXECUTIVE OFFICER'S EMOLUMENTS AND FIVE HIGHEST PAID INDIVIDUALS (CONTINUED)**

**(a) Directors' and chief executive officer's emoluments (Continued)**

	Directors' fee HK\$'000	Salaries, allowances and other benefits HK\$'000	Retirement benefit scheme contributions HK\$'000	Share option expenses HK\$'000	Total HK\$'000
Year ended 30 April 2020					
Executive directors:					
Ms. Tsui Tsz Fa Mabel (Chairman and Chief Executive Officer)	–	180	9	214	403
Ms. Liu Tanying	–	180	–	214	394
	–	360	9	428	797
Independent non-executive directors:					
Mr. Law Hung Pan ( <i>note (iii)</i> )	15	–	–	–	15
Ms. Li Yixuan	120	–	–	–	120
Mr. Yim Kin Ping ( <i>note (i)</i> )	150	–	–	–	150
Mr. Lau Wang Lap ( <i>note (iv)</i> )	178	–	–	–	178
	463	–	–	–	463
	<u>463</u>	<u>360</u>	<u>9</u>	<u>428</u>	<u>1,260</u>

*Notes:*

- (i) Mr. Yim Kin Pang was resigned as an independent non-executive director on 31 January 2021.
- (ii) Mr. Lo Chi Yung was appointed as an independent non-executive director on 30 April 2021.
- (iii) Mr. Law Hung Pan was appointed as an independent non-executive director on 16 May 2018 and resigned on 2 May 2019.
- (iv) Mr. Lau Wang Lap was appointed as the independent non-executive director on 2 May 2019.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**12. DIRECTORS' AND CHIEF EXECUTIVE OFFICER'S EMOLUMENTS AND FIVE HIGHEST PAID INDIVIDUALS (CONTINUED)**

**(a) Directors' and chief executive officer's emoluments (Continued)**

Ms. Tsui Tsz Fa Mabel is also the Chief Executive Officer of the Group and her emoluments disclosed above include those for services rendered by her as the Chief Executive Officer.

Certain directors were granted share options, in respect of their services to the Group under the share option scheme of the Company. Details of the share option scheme are set out in note 25 to the consolidated financial statements.

Except for disclosed in note 27 to the consolidated financial statements, no other transactions, arrangements or contracts in relation of significant to the Group's business to which the Company or any subsidiaries of the Company was a party and in which a director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

**(b) Five highest paid individuals**

None of the director (2020: Nil) is included in the five highest paid individuals of the Group for the year ended 30 April 2021 whose emoluments are disclosed above. Details of the emoluments of the remaining five (2020: remaining five) highest paid individuals are as follows:

	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
Salaries, wages and allowances	<b>3,621</b>	4,504
Discretionary bonuses	<b>3,299</b>	1,804
Retirement benefit scheme contributions	<b>72</b>	72
Share option expenses	–	162
	<b>6,992</b>	<b>6,542</b>

The emoluments fell within the following bands:

	<b>Number of individuals</b>	
	<b>2021</b>	2020
Nil – HK\$1,000,000	<b>1</b>	1
HK\$1,000,001 – HK\$1,500,000	<b>2</b>	3
HK\$1,500,001 – HK\$2,000,000	<b>1</b>	1
HK\$2,000,001 – HK\$2,500,000	<b>1</b>	–
	<b>5</b>	<b>5</b>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**12. DIRECTORS' AND CHIEF EXECUTIVE OFFICER'S EMOLUMENTS AND FIVE HIGHEST PAID INDIVIDUALS (CONTINUED)**

**(b) Five highest paid individuals (Continued)**

Certain non-director five highest paid individuals were granted share options, in respect of their services to the Group under the share option scheme of the Company. Details of the share option scheme are set out in note 25 to the consolidated financial statements.

No emoluments were paid by the Group to the directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office as a director or management of any members of the Group for both years. None of the directors or the five highest paid individuals has waived or agreed to waive any emoluments for both years.

**13. PLANT AND EQUIPMENT**

	Leasehold improvement HK\$'000	Furniture and fixture HK\$'000	Machinery and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
<b>COST</b>					
As at 1 May 2019	511	842	2,156	8,092	11,601
Additions	–	11	–	–	11
Disposals	–	–	–	(579)	(579)
Written off	(47)	(382)	(36)	–	(465)
As at 30 April 2020 and as at 1 May 2020	464	471	2,120	7,513	10,568
Disposals	–	–	(1,238)	(2,234)	(3,472)
Written off	(464)	(402)	(76)	(3,179)	(4,121)
<b>As at 30 April 2021</b>	<b>–</b>	<b>69</b>	<b>806</b>	<b>2,100</b>	<b>2,975</b>
<b>ACCUMULATED DEPRECIATION</b>					
As at 1 May 2019	144	383	1,889	3,995	6,411
Charge for the year	93	93	133	1,262	1,581
Written back on disposals	–	–	–	(400)	(400)
Written off	(28)	(248)	(22)	–	(298)
As at 30 April 2020 and as at 1 May 2020	209	228	2,000	4,857	7,294
Charge for the year	93	93	72	980	1,238
Written back on disposals	–	–	(1,238)	(1,645)	(2,883)
Written off	(302)	(261)	(48)	(2,193)	(2,804)
<b>As at 30 April 2021</b>	<b>–</b>	<b>60</b>	<b>786</b>	<b>1,999</b>	<b>2,845</b>
<b>CARRYING AMOUNTS</b>					
<b>As at 30 April 2021</b>	<b>–</b>	<b>9</b>	<b>20</b>	<b>101</b>	<b>130</b>
As at 30 April 2020	255	243	120	2,656	3,274

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**14. RIGHT-OF-USE ASSETS**

	<b>Leased properties</b>
	HK\$'000
<b>Cost</b>	
As at 1 May 2019	1,147
Additions	<u>295</u>
As at 30 April 2020 and as at 1 May 2020	1,442
Derecognised upon early termination of lease	(295)
Derecognised upon expiry of lease	<u>(1,147)</u>
As at 30 April 2021	<u>–</u>
<b>Accumulated depreciation</b>	
As at 1 May 2019	–
Charge for the year	<u>798</u>
As at 30 April 2020 and as at 1 May 2020	798
Charge for the year	546
Derecognised upon early termination of lease	(197)
Derecognised upon expiry of lease	<u>(1,147)</u>
As at 30 April 2021	<u>–</u>
<b>Carrying amount</b>	
<b>As at 30 April 2021</b>	<u><u>–</u></u>
As at 30 April 2020	<u><u>644</u></u>
	2021
	2020
	HK\$'000
	HK\$'000
Total cash outflow	<u><u>774</u></u>
	<u><u>1,008</u></u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 14. RIGHT-OF-USE ASSETS (CONTINUED)

The Group leases three properties for its operation. Lease contracts for the properties and entered into for fixed term range from 2 to 3 years and no extension and termination options. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

The lease agreements do not impose any covenants. Leased assets may not be used as security for borrowing purposes.

The Group regularly entered into short-term leases for office. As at 30 April 2021 and 2020, the portfolio of short-term leases is similar to the portfolio of short-term leases.

In addition to the portfolio of short-term leases for office which are regularly entered into by the Group, the Group entered into short-term leases for office during the year ended 30 April 2021 and 2020. As at 30 April 2021, the outstanding lease commitments is HK\$64,000.

#### 15. INTERESTS IN SUBSIDIARIES

Particulars of the Company's subsidiaries as at 30 April 2021 and 2020 are as follows:

Name of company	Place of incorporation and operation	Type of legal entity	Particulars of issued share capital	Equity interest held by the Company	Principal activities
Sunsy Global Limited <sup>#</sup>	BVI	Limited liability	200 ordinary shares of United States dollar ("USD") 1 each	100% (2020: 100%)	Investment holding
Solar Red Investments Limited	BVI	Limited liability	1 ordinary share of USD 1	100% (2020: 100%)	Intellectual properties holding and provision of administrative service to its group companies
Prosperous Express Investment Limited <sup>#</sup>	BVI	Limited liability	1 ordinary share of USD 1	100% (2020: 100%)	Investment holding
Ease Geotechnical Engineering Company Limited <sup>#</sup>	Hong Kong	Limited liability	10,100,000 ordinary shares of HK\$10,100,000	100% (2020: 100%)	Investment holding and undertaking slope works
Tai Kam Construction	Hong Kong	Limited liability	10,100,000 ordinary shares of HK\$10,100,000	100% (2020: 100%)	Undertaking slope works
Creation Best Engineering Limited	Hong Kong	Limited liability	1 ordinary share of HK\$1	100% (2020: 100%)	Undertaking renovation work and site formation works

<sup>#</sup> Directly held by the Company.

None of the subsidiaries had issued any debt securities subsisting at the end of both years or any time during the years ended 30 April 2020 and 2021.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**16. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS**

	2021 HK\$'000	2020 HK\$'000
Listed securities classified as held for trading investments:		
– Equity securities listed in Hong Kong	<u>10,458</u>	<u>–</u>

At the end of the reporting period, all financial assets at FVTPL are stated at fair values. Fair values of listed securities classified as held for trading investments are determined with reference to quoted market closing prices.

Details of the fair value measurement of the Group's investments in listed securities are disclosed in note 28 to the consolidated financial statements.

**17. TRADE AND OTHER RECEIVABLES**

	2021 HK\$'000	2020 HK\$'000
Trade receivables from contracts with customers (net of allowance for credit losses) (note (a))	82,379	73,223
Surety bonds (note (b))	22,500	4,500
Other receivables and deposits	327	515
Prepayment (note (c))	10,663	35,531
	<u>115,869</u>	<u>113,769</u>

Notes:

**(a) Trade receivables from contracts with customers**

The Group usually grants credit period ranging from 21 to 60 days to customers. The ageing analysis of the trade receivables based on the invoice dates (net of allowance for credit losses) is as follows:

	2021 HK\$'000	2020 HK\$'000
0 – 90 days	35,004	11,136
91 – 180 days	–	6,622
181 – 365 days	5,391	52,704
Over 365 days	41,984	2,761
	<u>82,379</u>	<u>73,223</u>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 17. TRADE AND OTHER RECEIVABLES (CONTINUED)

**(a) Trade receivables from contracts with customers (Continued)**

As at 1 May 2019, trade receivables from contracts with customers amounted to approximately HK\$13,996,000.

The Group did not hold any collateral as security or other credit enhancements over the trade receivables.

Trade receivables with carrying amounts of approximately HK\$47,375,000 (2020: HK\$63,191,000) are past due at the end of the reporting period. Out of the past due balances, HK\$47,375,000 (2020: HK\$6,419,000) (net of allowance for credit loss) has been past due 180 days or more and is not considered as in default because of no recent history of default and the directors are in opinion of these balances are still considered as collectible.

**(b) Surety bonds**

A customer of construction contract undertaken by the Group required the group entity to issue guarantee for the performance of contract work in the form of surety bond. The surety bonds are released when the construction contract is completed or substantially completed. As at 30 April 2021, the Group had an outstanding surety bond of HK\$22,500,000 (2020: HK\$4,500,000).

**(c) Prepayment**

During the year ended 30 April 2021, an aggregate amount of approximately HK\$10,505,000 (2020: HK\$35,000,000) paid to sub-contractors for a construction contract. The prepayment is expected to be recognised as expenses within one year.

Details of impairment assessment are set out in note 28 to the consolidated financial statements.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**18. CONTRACT ASSETS**

	<b>30 April 2021 HK\$'000</b>	30 April 2020 HK\$'000
<b>Contract assets</b>		
Arising from performance under construction contracts	<u><b>13,103</b></u>	<u>23,942</u>
Receivables from contracts with customers within the scope of HKFRS 15, which are included in "trade and other receivables"	<u><b>82,379</b></u>	<u>73,223</u>

The contract assets primarily relate to the Group's right to consideration for work completed and not billed because the rights are conditioned on the Group's future performance. The contract assets are transferred to trade receivables when the rights become unconditional.

Typical payment terms which impact on the amount of contract assets recognised are as follows:

The Group's construction contracts include payment schedules which require stage payments over the construction period once milestones are reached. These payment schedules prevent the build-up of significant contract assets. The Group also typically agrees to a twelve months retention period for 5% to 10% of the contract value. This amount is included in contract assets until the end of the retention period as the Group's entitlement to this final payment is conditional on the Group's work satisfactorily passing inspection.

No contract assets is expected to be recovered after more than one year. As at 30 April 2021, included in contract assets are retention receivables amounted to approximately HK\$3,178,000 (2020: HK\$7,533,000).

Details of impairment assessment are set out in note 28 to the consolidated financial statements.

**19. CASH AND BANK BALANCES**

	<b>2021 HK\$'000</b>	2020 HK\$'000
Cash at banks and in hand	<u><b>16,556</b></u>	<u>28,858</u>

Cash at banks earns interest at floating rates based on daily bank deposit rates.

Details of impairment assessment are set out in note 28 to the consolidated financial statements.



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**19. CASH AND BANK BALANCES (CONTINUED)**

**Reconciliation of liabilities arising from financing activities**

The changes in the Group's liabilities arising from financing activities can be classified as follows:

	Lease liabilities HK\$'000	Amount due to a related company of former directors HK\$'000	Interest payables HK\$'000	Total HK\$'000
As at 1 May 2019	1,147	13,194	–	14,341
<b>Changes from financing cash flows:</b>				
Financing cash outflow	(832)	–	–	(832)
<b>Other changes:</b>				
Finance costs ( <i>note 8(a)</i> )	48	260	–	308
New leases entered	295	–	–	295
As at 30 April 2020 and as at 1 May 2020	658	13,454	–	14,112
<b>Changes from financing cash flows:</b>				
Financing cash (outflow)/inflow	(589)	18	(4)	(575)
<b>Other changes:</b>				
Early termination of lease	(82)	–	–	(82)
Finance costs ( <i>note 8(a)</i> )	13	260	4	277
<b>As at 30 April 2021</b>	<b>–</b>	<b>13,732</b>	<b>–</b>	<b>13,732</b>

**20. TRADE AND OTHER PAYABLES**

	2021 HK\$'000	2020 HK\$'000
Trade payables ( <i>note (a)</i> )	21,091	35,657
Retention payables	2,325	5,397
Accruals and other payables	1,254	2,026
Amount due to a related company of former directors ( <i>note (b)</i> )	13,732	13,454
	<b>38,402</b>	<b>56,534</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 20. TRADE AND OTHER PAYABLES (CONTINUED)

As at 30 April 2021 and 2020, no retention payables expected to be settled after more than one year. All of the other trade and other payables are expected to be settled or recognised as income within one year or are repayable on demand.

Notes:

(a) Trade payables

The ageing analysis of trade payables based on invoice date is as follows:

	2021 HK\$'000	2020 HK\$'000
0 – 30 days	16,116	34,144
31 – 60 days	–	–
61 – 90 days	–	–
Over 90 days	4,975	1,513
	<u>21,091</u>	<u>35,657</u>

The Group is granted by its suppliers a credit period ranging from 0 to 30 days.

(b) The amount due is non-trade nature, unsecured, interest-bearing at 2% per annum and repayable on demand.

#### 21. LEASE LIABILITIES

	2020 HK\$'000
Within 1 year	581
In the second to fifth years, inclusive	<u>77</u>
	658
Less: Amounts due for settlement within 12 months (shown under current liabilities)	<u>(581)</u>
Amounts due for settlement after 12 months	<u><u>77</u></u>

The incremental borrowing rate was ranged from 5.5% to 5.9% for the year ended 30 April 2020.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 22. DEFERRED TAXATION

The movements in deferred tax liabilities and recognised in the consolidated statement of the financial position during the year are as follows:

	<b>Accelerated tax depreciation</b> HK\$'000
As at 1 May 2019	524
Credited to profit or loss ( <i>note 9</i> )	(190)
Effect of change in tax rate ( <i>note 9</i> )	(26)
	<hr/>
As at 30 April 2020 and as at 1 May 2020	308
Charged to profit or loss ( <i>note 9</i> )	(233)
Effect of change in tax rate ( <i>note 9</i> )	(13)
	<hr/>
<b>As at 30 April 2021</b>	<b><u>62</u></b>

No deferred tax asset has been recognised for both years in respect of estimated tax losses approximately of HK\$2,558,000 (2020: nil) due to the unpredictability of future profit streams and the unrecognised tax losses could be carried forward indefinitely.

#### 23. SHARE CAPITAL

	<b>Number of shares</b>		<b>Amount</b>	
	<b>2021</b> <b>'000</b>	2020 <b>'000</b>	<b>2021</b> <b>HK\$'000</b>	2020 <b>HK\$'000</b>
<b>Authorised:</b>				
Ordinary shares of HK\$0.05 each (2020: HK\$0.01 each)				
As at 1 May	<b>2,000,000</b>	2,000,000	<b>20,000</b>	20,000
Share consolidation ( <i>note a</i> )	<b>(1,600,000)</b>	–	–	–
	<hr/>		<hr/>	
As at 30 April	<b><u>400,000</u></b>	<b><u>2,000,000</u></b>	<b><u>20,000</u></b>	<b><u>20,000</u></b>
<b>Issued and fully paid:</b>				
As at 1 May	<b>800,000</b>	800,000	<b>8,000</b>	8,000
Share consolidation ( <i>note a</i> )	<b>(640,000)</b>	–	–	–
Placing of new shares ( <i>note b</i> )	<b>70,400</b>	–	<b>3,520</b>	–
	<hr/>		<hr/>	
As at 30 April	<b><u>230,400</u></b>	<b><u>800,000</u></b>	<b><u>11,520</u></b>	<b><u>8,000</u></b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 23. SHARE CAPITAL (CONTINUED)

Notes:

- (a) Pursuant to an ordinary resolution passed by shareholders at the special general meeting held on 13 July 2020, the share consolidation of every five issued and unissued shares of HK\$0.01 each into one consolidated share of HK\$0.05 each became effective on 15 July 2020.
- (b)
  - (i) On 30 September 2020, the Company allotted and issued an aggregate 32,000,000 new shares at a placing price of HK\$0.105 per placing share. The net proceeds of approximately HK\$3,267,000 were intended to be used for general working capital of the Group and improve the financial position of the Group.
  - (ii) On 24 February 2021, the Company allotted and issued an aggregate 38,400,000 new shares at a placing price of HK\$0.175 per placing share. The net proceeds of approximately HK\$6,587,000 were intended to be used for general working capital of the Group and improve the financial position of the Group.

#### 24. RESERVES

The amounts of the Group's reserves and the movements during the year are presented in the consolidated statement of changes in equity of the consolidated financial statements.

##### Share premium

The share premium represents the difference between the par value of the shares of the Company and net proceeds received from the issuance of the shares of the Company.

Under the Companies Law of the Cayman Islands, the share premium account of the Company may be applied for payment of distributions or dividends to the shareholders provided that immediately following the date on which the distribution or dividend is proposed to be paid, the Company is able to pay its debts as they fall due in the ordinary course of business.

##### Capital reserve

Capital reserve represents the difference between the nominal values of the share capital of subsidiaries acquired by the Group and the nominal value of the Company's shares issued for the acquisition under the group reorganisation.

##### Share option reserve

Share option reserve represents the fair value of the actual on estimated number of unexercised or lapsed share options granted to grantee recognised in accordance with the accounting policy adopted for share-based payments as descended in note 3 to the consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 30 APRIL 2021

### 25. SHARE OPTION SCHEME

The Company's share option scheme (the "Share Option Scheme") was adopted pursuant to a resolution passed on 26 September 2016 for the primary purpose of providing incentives to directors, eligible employees and consultants. Under the Share Option Scheme, the board of directors of the Company may grant options to eligible persons to subscribe for shares in the Company. Additionally, the Company may, from time to time, grant share options to outside third parties for settlement in respect of goods or services provided to the Company or to customers for maintaining business relationship. The Share Option Scheme is valid and effective for a period of 10 years from the date of adoption.

The total number of shares in respect of which options may be granted under the Share Option Scheme is not permitted to exceed 10% of the shares of the Company in issue. The number of shares issued and to be issued in respect of which options granted and may be granted to any individual in any one year is not permitted to exceed 1% of the shares of the Company in issue at any point in time, without prior approval from the Company's shareholders.

There is no general requirement that an option must be held for any minimum period before it can be exercised but the board of directors is empowered to impose at its discretion any such minimum period at the time of grant of any particular option. The exercise price is determined by the directors, and will not be less than the higher of (i) the closing price of the Company's shares on the date of grant, (ii) the average closing price of the shares for the five business days immediately preceding the date of grant; and (iii) the nominal value of the Company's share.

As at 30 April 2021, the number of shares in respect of which options had been granted and remained outstanding under the Scheme was 41,600,000 (2020: 32,000,000) share options, representing 18% (2020: 4%) of the share of the Company in issue at that date.

Details of specific categories of options are as follows:

<b>Date of grant</b>	<b>Vesting period</b>	<b>Exercise period*</b>	<b>Exercise price</b>
30 May 2019	N/A	30 May 2019 to 29 May 2029	HK\$0.366 <sup>#</sup>
30 September 2020	N/A	30 September 2020 to 29 September 2030	HK\$0.120
8 April 2021	N/A	8 April 2021 to 7 April 2031	HK\$0.700

<sup>#</sup> The exercise prices and numbers of share options have been adjusted with effect from 15 July 2020 due to the share consolidation.

\* The exercisable period commenced on the date of grant of the relevant share options.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**25. SHARE OPTION SCHEME (CONTINUED)**

The following table discloses movements of the Scheme during the year:

Option type	Outstanding as at 01/05/2020 '000	Granted during year '000	Exercised during year '000	Adjusted during year '000	Expired during year '000	Outstanding as at 30/04/2021 '000
30 May 2019	32,000	-	-	(25,600)	-	6,400
30 September 2020	-	16,000	-	-	-	16,000
8 April 2021	-	19,200	-	-	-	19,200
	<u>32,000</u>	<u>35,200</u>	<u>-</u>	<u>(25,600)</u>	<u>-</u>	<u>41,600</u>
Exercisable at the end of the reporting period						<u>41,600</u>
Weighted average exercise price	<u>0.0732</u>	<u>0.4364</u>	<u>-</u>		<u>-</u>	<u>0.4566</u>
Option type	Outstanding as at 01/05/2019 '000	Granted during year '000	Exercised during year '000	Adjusted during year '000	Expired during year '000	Outstanding as at 30/04/2020 '000
30 May 2019	-	32,000	-	-	-	32,000
Exercisable at the end of the reporting period						<u>32,000</u>
Weighted average exercise price	<u>-</u>	<u>0.0732</u>	<u>-</u>		<u>-</u>	<u>0.0732</u>

During the year ended 30 April 2021, options were granted on 30 September 2020 and 8 April 2021. The estimated fair values of the options granted on those dates are HK\$1,241,000 and HK\$7,363,000 respectively. During the year ended 30 April 2020, options were granted on 30 May 2019. The estimated fair values of the options granted on those dates are HK\$753,000.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 25. SHARE OPTION SCHEME (CONTINUED)

These fair values were calculated using the binomial model. The inputs into the model were as follows:

Options grant	08/04/2021	30/09/2020	30/05/2019
Weighted average share price (HK\$)	0.38	0.08	0.07
Exercise price (HK\$)	0.70	0.12	0.07
Expected volatility (%)	92.07	74.91	35.91
Expected life (years)	10	10	10
Risk-free rate (%)	1.29	0.47	1.48
Expected dividend yield	–	–	–

Expected volatility was determined by using the historical volatility of other companies' share price over the previous 5 years. The expected life used in the model has been adjusted, based on the directors' best estimate, for the effects of non-transferability, exercise restrictions and behavioural considerations.

The Group recognised the total expenses of approximately HK\$8,604,000 for the year ended 30 April 2021 (2020: HK\$753,000) in relation to share option granted by the Company.

The binomial model has been used to estimate the fair value of the options. The variables and assumptions used in computing the fair value of the share options are based on the directors' best estimate. The value of an option varies with different variables of certain subjective assumptions.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**26. STATEMENT OF FINANCIAL POSITION OF THE COMPANY**

	2021 HK\$'000	2020 HK\$'000
<b>ASSETS AND LIABILITIES</b>		
<b>Non-current assets</b>		
Right-of-use assets	–	222
Investments in subsidiaries	<b>18,290</b>	10,183
	<b>18,290</b>	10,405
<b>Current assets</b>		
Amounts due from subsidiaries	<b>109,830</b>	100,061
Prepayment and deposits	<b>146</b>	305
Bank balances	<b>1,932</b>	10,801
	<b>111,908</b>	111,167
<b>Current liabilities</b>		
Other payables	<b>916</b>	1,002
Amounts due to subsidiaries	<b>70,923</b>	73,916
Lease liabilities	–	148
	<b>71,839</b>	75,066
<b>Net current assets</b>	<b>40,069</b>	36,101
<b>Total assets less current liabilities</b>	<b>58,359</b>	46,506
<b>Non-current liability</b>		
Lease liabilities	–	77
<b>Net assets</b>	<b>58,359</b>	46,429
<b>EQUITY</b>		
Share capital	<b>11,520</b>	8,000
Reserves (note)	<b>46,839</b>	38,429
<b>Total equity</b>	<b>58,359</b>	46,429

Signed on behalf of the board of directors by:

**Liu Tanying**  
*Director*

**Tsui Tsz Fa Mabel**  
*Director*



**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**26. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (CONTINUED)**

Note: The movements of the Company's reserves are as follows:

	Share premium HK\$'000	Capital reserve HK\$'000	Share option reserve HK\$'000	Accumulated losses HK\$'000	Total reserves HK\$'000
As at 1 May 2019	54,718	10,183	–	(21,398)	43,503
Loss and total comprehensive expenses for the year	–	–	–	(5,827)	(5,827)
Recognition of equity-settled share options	–	–	753	–	753
As at 30 April 2020 and as at 1 May 2020	54,718	10,183	753	(27,225)	38,429
Loss and total comprehensive expenses for the year	–	–	–	(6,528)	(6,528)
Placing of new shares	6,560	–	–	–	6,560
Share issuing expenses	(226)	–	–	–	(226)
Recognition of equity-settled share options	–	–	8,604	–	8,604
<b>As at 30 April 2021</b>	<b>61,052</b>	<b>10,183</b>	<b>9,357</b>	<b>(33,753)</b>	<b>46,839</b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 27. RELATED PARTY TRANSACTIONS

During the reporting period, the transactions with the following parties are considered to be related party transactions of the Group:

##### (a) Key management personnel remuneration

The emoluments of the directors and senior management of the Company, who represent the key management personnel are as follows:

	2021 HK\$'000	2020 HK\$'000
Salaries, fee and allowances	953	988
Retirement benefit scheme contributions	9	9
Share option expenses	496	428
	<u>1,458</u>	<u>1,425</u>

The remunerations of directors and other members of key management were determined by the remuneration committee having regard to the performance of individuals and market trends.

##### (b) Balance with related party

The detail of the balance with a related company of former directors is disclosed in note 20 to the consolidated financial statements.

#### 28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT

The Group is exposed to financial risks through its use of financial instruments in its ordinary course of operations. The financial risks include interest rate risk, credit risk and impairment assessment and liquidity risk. The Group's overall risk management strategy seeks to minimise potential adverse effects on the Group's financial performance. Risk management is carried out by the senior management of the Group and approved by the board of directors.

The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

Exposure to credit risk and impairment assessment, liquidity risk and interest rate risk arise in the normal course of the Group's business. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT (CONTINUED)

##### (a) Credit risk and impairment assessment

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to trade receivables, contract assets, other receivables, deposits and bank balances.

The Group does not provide any guarantees which would expose the Group to credit risk.

##### ***Trade receivables and contract assets***

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. At the end of the reporting period, 55% (2020: 53%) and 98% (2020: 100%) of the total trade receivables and contract assets (collectively, the "Receivables") was due from the Group's largest debtor and the five largest debtors respectively.

Individual credit evaluations are performed as part of the acceptance procedures for new construction contracts. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. The Group generally requires customers to settle progress billings and retention receivables in accordance with contracted terms. Trade receivables are generally due within 60 days upon receipt of progress certificates issued by the Group's customers. Normally, the Group does not obtain collateral from customers.

Except for trade receivables with gross carrying amounts of approximately HK\$55,671,000 (2020: HK\$53,183,000) which is with significant balances, that are assessed individually, the Group measures loss allowances for trade receivables and contract assets at an amount equal to lifetime ECLs, which is calculated using a provision matrix. As the Group's historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between the Group's different customer bases.

Given the major customers of the Group are the Government and its related organisations and the Group has not experienced any significant credit losses in the past, management considered that the allowance for ECL is insignificant. Other than the Government and its related organisations, provision for impairment of trade receivables and contract assets has been made.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT (CONTINUED)**

**(a) Credit risk and impairment assessment (Continued)**

***Trade receivables and contract assets (Continued)***

The following table provides information about the Group's exposure to credit risk and ECLs for trade receivables and contract assets as at 30 April 2021 and 2020 using a provision matrix:

	<b>2021</b>		
	<b>Expected loss rate %</b>	<b>Gross carrying amounts HK\$'000</b>	<b>Loss allowance HK\$'000</b>
Current (not past due)	<b>1.3</b>	<b>34,551</b>	<b>441</b>
1-90 days past due	–	<b>302</b>	–
91-180 days past due	–	–	–
181-365 days past due	–	<b>5,560</b>	–
More than 365 days past due	<b>25.2</b>	<b>3,429</b>	<b>863</b>
		<b><u>43,842</u></b>	<b><u>1,304</u></b>

	<b>2020</b>		
	<b>Expected loss rate %</b>	<b>Gross carrying amounts HK\$'000</b>	<b>Loss allowance HK\$'000</b>
Current (not past due)	0.5	34,128	154
1-90 days past due	4.7	7,169	339
91-180 days past due	2.5	1,832	45
181-365 days past due	–	–	–
More than 365 days past due	19.5	<u>3,428</u>	<u>667</u>
		<b><u>46,557</u></b>	<b><u>1,205</u></b>

Movement in the lifetime ECL (not credit-impaired) in respect of trade receivables under simplified approach during the year is as follows:

	<b>2021 HK\$'000</b>	<b>2020 HK\$'000</b>
As at 1 May	<b>2,508</b>	450
Impairment losses recognised	<b><u>1,849</u></b>	<u>2,058</u>
As at 30 April	<b><u>4,357</u></b>	<b><u>2,508</u></b>

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT (CONTINUED)

##### (a) Credit risk and impairment assessment (Continued)

###### *Trade receivables and contract assets (Continued)*

Movement in the lifetime ECL (not credit-impaired) in respect of contract assets under general approach during the year is as follows:

	2021 HK\$'000	2020 HK\$'000
As at 1 May	67	11
Impairment losses recognised	–	56
Impairment losses reversed	(28)	–
As at 30 April	<u>39</u>	<u>67</u>

###### *Other receivables, surety bonds and deposits*

The credit quality of other receivables, surety bonds and deposits has been assessed with reference to historical information about the counterparties default rates and financial position of the counterparties. The directors are of the opinion that the credit risk of other receivables, surety bonds and deposits is low due to the sound collection history of the receivables due from them. Therefore, expected credit loss rate of the other receivables, surety bond and deposits are assessed to be close to zero.

###### *Bank balances*

Credit risk on bank balances is limited because the counterparties are reputable banks with high credit ratings assigned by credit agencies. The Group assessed 12m ECL for bank balances by reference to information relating to probability of default and loss given default of the respective credit rating grades published by external credit rating agencies. The directors are of the opinion that the 12m ECL on bank balances is considered to be insignificant and therefore no loss allowance was recognised.

##### (b) Liquidity risk

Individual subsidiaries within the Group are responsible for their own cash management, including the raising of loans to cover the expected cash demands, subject to approval by the directors when the borrowings exceed certain predetermined levels of authority. The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and long term.

The following tables show the remaining contractual maturities at the end of the reporting period of the Group's non-derivative financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on rates current at the end of the reporting period) and the earliest date the Group can be required to repay.

	As at 30 April 2021			Carrying amounts HK\$'000
	Within 1 year or on demand HK\$'000	More than 1 year but less than 5 years HK\$'000	Total HK\$'000	
Trade and other payables	<u>38,402</u>	<u>–</u>	<u>38,402</u>	<u>38,402</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT (CONTINUED)**

**(b) Liquidity risk (Continued)**

	As at 30 April 2020			Carrying amounts HK\$'000
	Contractual undiscounted cash outflow			
	Within 1 year or on demand HK\$'000	More than 1 year but less than 5 years HK\$'000	Total HK\$'000	
Trade and other payables	56,534	–	56,534	56,534
Lease liabilities	595	78	673	658
	<u>57,129</u>	<u>78</u>	<u>57,207</u>	<u>57,192</u>

**(c) Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's interest rate risk arises primarily from bank balances, amount due to a related company of former directors and leases liabilities. Borrowings issued at fixed rate expose the Group to fair value interest rate risk. The Group's interest rate profiles as monitored by management is set out in (i) below.

The Group does not anticipate significant impact to bank balances because the interest rates of bank deposits are not expected to change significantly. Other than amount due to a related company of former directors and lease liabilities which carry interest at fixed interest rates the Group has no other significant interest-bearing assets or liabilities. Therefore, the interest rate risk mainly arises from amount due to a related company of former directors and lease liabilities.

However, the interest expenses derived therefrom are relatively insignificant to the Group's operations. Therefore, the Group's income and operating cash flows are less dependent on changes in market interest rates. Accordingly, the directors are of the opinion that the Group does not have significant cash flow and fair value interest rate risk and no sensitivity analysis is performed. The Group has not used financial derivatives to hedge against the interest rate risk. However, from time to time, if interest rate fluctuates significantly, appropriate measures would be taken to manage interest rate exposure.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 APRIL 2021**

**28. FINANCIAL RISK MANAGEMENT AND FAIR VALUE MEASUREMENT (CONTINUED)**

**(c) Interest rate risk (Continued)**

**(i) Interest rate profile**

The following table details the interest rate profile of the Group's borrowings at the end of the reporting period:

	As at 30 April			
	2021		2020	
	Effective interest rate	Carrying amount HK\$'000	Effective interest rate	Carrying amount HK\$'000
<b>Fixed rate borrowings:</b>				
Amount due to a related company of former directors	<u>2%</u>	<u>13,732</u>	<u>2%</u>	<u>13,454</u>
Fixed rate borrowings as a percentage of total borrowings		100%		100%

**(d) Fair values of financial assets and liabilities carried at other than fair value**

The directors considered that the carrying amounts of financial assets and liabilities carried at amortised cost approximate to their fair values.

**(e) Fair values of financial assets and financial liabilities that are measured at fair value**

**Fair value hierarchy**

The following table illustrate the fair value measurement hierarchy of the Group's financial instruments:

	As at 30 April 2021			
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000	Total HK\$'000
Financial assets:				
Financial assets at FVTPL	<u>10,458</u>	<u>–</u>	<u>–</u>	<u>10,458</u>

During the year ended 30 April 2021, there were no transfer between level 1 and level 2, or transfers into or out of level 3. The Group's policy is to recognise transfer between levels of fair value hierarchy at the end of the reporting period in which they incur.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 30 APRIL 2021

#### 29. CAPITAL MANAGEMENT

The Group's capital management objectives are to ensure the Group's ability to continue as a going concern and to maintain capital structure in order to minimise the costs of capital, support its business and maximise shareholders' value. The Group's overall strategy remains unchanged from prior years.

The Group actively and regularly reviews its capital structure and makes adjustments in light of changes in economic conditions. The Group monitors its capital structure on the basis of the debt to equity ratio. For this purpose, debt is defined as borrowings net of cash and bank balances. In order to maintain or adjust the ratio, the Group may adjust the amount of dividends paid to shareholders, issue of new shares or repurchase of existing shares and raise new debts.

As at 30 April 2021 and 2020, the debt to equity ratio was as follows:

	<b>As at 30 April</b>	
	<b>2021</b>	2020
	<b>HK\$'000</b>	HK\$'000
Amount due to a related company of former directors	<b>13,732</b>	13,454
Lease liabilities	–	658
Total debt	<b>13,732</b>	14,112
Total equity	<b>117,569</b>	110,677
Debt-to-equity ratio	<b>12%</b>	13%

The Government requires contractors on the list of approved contractors for public works (the "List") to maintain such minimum working capital as the Government may from time to time determine (the "Required Minimum Working Capital"). A subsidiary of the Company is subject to the Required Minimum Working Capital as the subsidiary is a contractor on the List. Except for this, neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

#### 30. RETIREMENT BENEFITS SCHEME CONTRIBUTIONS

The Group operates a MPF Scheme under the Hong Kong Mandatory Provident Fund Schemes Ordinance. The assets of the MPF Scheme are held separately from those of the Group in funds under the control of an independent trustee. Under the MPF Scheme, the employees are required to contribute 5% of their monthly salaries or up to a maximum of HK\$1,500 and they can choose to make additional contributions. The employer's monthly contributions are calculated at 5% of the employee's monthly salaries or up to a maximum of HK\$1,500 (the "Mandatory Contributions"), and this is the only obligation of the Group with respect to the MPF Scheme to make the required contribution.

The employees are entitled to 100% of the employer's Mandatory Contributions upon their retirement at the age of 65, death or total incapacity.

The contributions arising from the above retirement benefits scheme are charged to profit or loss.

#### 31. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to consistent with the current period presentation.



## FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years, a part of which was extracted from the audited financial statements is as follows:

### RESULTS

	2021 HK\$'000	For the year ended 30 April			
		2020 HK\$'000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000
<b>Revenue</b>	<b>137,781</b>	192,981	169,065	180,097	123,502
Direct costs	<b>(133,665)</b>	<u>(182,112)</u>	<u>(153,552)</u>	<u>(160,750)</u>	<u>(105,953)</u>
<b>Gross profit</b>	<b>4,116</b>	10,869	15,513	19,347	17,549
Other income and other gains or losses	<b>3,688</b>	(2,064)	14	270	200
Administrative expenses	<b>(19,360)</b>	(12,149)	(9,896)	(6,147)	(17,287)
Finance cost	<b>(277)</b>	<u>(308)</u>	<u>(212)</u>	<u>–</u>	<u>–</u>
<b>(Loss)/profit before tax</b>	<b>(11,833)</b>	(3,652)	5,419	13,470	462
Income tax credit/(expense)	<b>267</b>	<u>(266)</u>	<u>(1,743)</u>	<u>(2,508)</u>	<u>(3,010)</u>
<b>(Loss)/profit and total comprehensive (expense)/income for the year attributable to owners of the Company</b>	<b>(11,566)</b>	<u><u>(3,918)</u></u>	<u><u>3,676</u></u>	<u><u>10,962</u></u>	<u><u>(2,548)</u></u>

### ASSETS AND LIABILITIES

	2021 HK\$'000	As at 30 April			
		2020 HK\$'000	2019 HK\$'000	2018 HK\$'000	2017 HK\$'000
Total assets	<b>156,128</b>	170,487	163,789	126,244	106,867
Total liabilities	<b>(38,559)</b>	<u>(59,810)</u>	<u>(49,947)</u>	<u>(25,827)</u>	<u>(17,412)</u>
Total equity	<b>117,569</b>	<u><u>110,677</u></u>	<u><u>113,842</u></u>	<u><u>100,417</u></u>	<u><u>89,455</u></u>