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COOL LINK (HOLDINGS) LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock code: 8491)

ANNOUNCEMENT OF THIRD QUARTERLY RESULTS FOR THE NINE MONTHS ENDED 30 SEPTEMBER 2021

The board (the “**Board**”) of directors (the “**Directors**”) of Cool Link (Holdings) Limited (the “**Company**”) is pleased to announce the unaudited condensed consolidated results of the Company and its subsidiaries for the nine months ended 30 September 2021. This announcement, containing the full text of the 2021 Third Quarterly Report of the Company, complies with the relevant requirements of the Rules Governing the Listing of Securities on GEM of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) (the “**GEM Listing Rules**”) in relation to information to accompany preliminary announcement of third quarterly results.

By order of the Board
Cool Link (Holdings) Limited
Tan Seow Gee
Chairman and Executive Director

Hong Kong, 10 November 2021

As at the date of this announcement, the executive Directors are Mr. Tan Seow Gee and Mr. Gay Teo Siong; the non-executive Director is Mr. Choi Wai Tong Winton; and the independent non-executive Directors are Ms. Chan Oi Chong, Ms. Luk Huen Ling Claire and Mr. Yim Harrison Chun Fung.

This announcement, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the GEM Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief, the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.

This announcement will remain on the “Latest Listed Company Information” page of the website of the Stock Exchange at www.hkexnews.hk for at least seven days from the day of its posting. This announcement will also be published on the website of the Company at <http://www.coollink.com.sg>.

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(Incorporated in the Cayman Islands with limited liability)

Stock Code: 8491

2021

THIRD QUARTERLY REPORT

CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “STOCK EXCHANGE”)

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board of the Stock Exchange and no assurance is given that there will be a liquid market in the securities traded on GEM.

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*This report, for which the directors (the “**Directors**”) of Cool Link (Holdings) Limited (the “**Company**” and together with its subsidiaries, the “**Group**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief, the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

The board (the “**Board**”) of Directors of the Company is pleased to announce the unaudited condensed consolidated results of the Group for the three months and nine months ended 30 September 2021, together with the unaudited comparative figures for the corresponding period in 2020 as set out below:

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the three months and nine months ended 30 September 2021

	Notes	For the three months ended 30 September 2021 S\$'000 (unaudited)	2020 S\$'000 (unaudited)	For the nine months ended 30 September 2021 S\$'000 (unaudited)	2020 S\$'000 (unaudited)
Revenue	4	7,534	7,446	21,921	20,557
Cost of sales		(5,685)	(5,910)	(16,538)	(15,912)
Gross profit		1,849	1,536	5,383	4,645
Other income and other gains and (loss)	5	1,462	212	2,907	608
Selling and distribution costs		(696)	(443)	(1,344)	(1,288)
Administrative and other operating expenses		(1,159)	(1,168)	(4,813)	(3,467)
Share of results of an associate		(56)	5	25	5
Finance costs	6	(101)	(210)	(473)	(577)
Profit/(loss) before income tax		1,299	(68)	1,685	(74)
Income tax credit/(expense)	7	66	(33)	(32)	(85)
Profit/(loss) and total comprehensive income for the period		1,365	(101)	1,653	(159)
Profit/(loss) and total comprehensive income for the period attributable to:					
Owners of the Company		1,365	(101)	1,654	(156)
Non-controlling interests		—	—	(1)	(3)
		1,365	(101)	1,653	(159)
			(Restated)		(Restated)
Earnings/(loss) per share					
Basic and diluted earnings/(loss) (Singapore cents)	8	2.91	(0.33)	4.32	(0.51)

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the nine months ended 30 September 2021

Equity attributable to the owners of the Company									
	Share capital	Share premium	Share option reserve	Other reserve	Financial asset at fair value through other comprehensive income reserve (non-recycling)	Retained profits	Subtotal	Non-controlling interests	Total
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
At 1 January 2020 (audited)	1,038	8,752	—	2,490	(1,028)	4,460	15,712	(54)	15,658
Loss and total comprehensive income for the period	—	—	—	—	—	(156)	(156)	(3)	(159)
At 30 September 2020 (unaudited)	1,038	8,752	—	2,490	(1,028)	4,304	15,556	(57)	15,499
At 1 January 2021 (audited)	1,038	8,752	—	2,490	(1,045)	4,112	15,347	(15)	15,332
Placing of new shares	208	1,266	—	—	—	—	1,474	—	1,474
Share-based payment	—	—	326	—	—	—	326	—	326
Issuance of shares under Share Option Scheme	100	1,007	(326)	—	—	—	781	—	781
Issuance of shares under rights issue	680	2,908	—	—	—	—	3,588	—	3,588
Profit and total comprehensive income for the period	—	—	—	—	—	1,683	1,683	(1)	1,682
At 30 September 2021 (unaudited)	2,026	13,933	—	2,490	(1,045)	5,795	23,199	(16)	23,183

NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the nine months ended 30 September 2021

1. CORPORATE INFORMATION

The Company was incorporated as an exempted company with limited liability in the Cayman Islands on 27 January 2017 under the Companies Law, Cap. 22 (Law 3 of 1961, as revised and consolidated) of the Cayman Islands. The address of the Company's registered office is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman KY1-1111, Cayman Islands. The principal place of business of the Company is located at 33 Chin Bee Crescent, Singapore 619901.

The principal activity of the Company is investment holding while the Group is principally engaged in food supplies business.

2. BASIS OF PREPARATION

The unaudited condensed consolidated financial statements of the Group for the nine months ended 30 September 2021 have been prepared in accordance with all the applicable Hong Kong Financial Reporting Standards ("HKFRSs"), Hong Kong Accounting Standards ("HKASs") and interpretations (hereinafter collectively referred to as the "HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and the disclosure requirements of the Companies Ordinance. In addition, the unaudited condensed consolidated financial statements also comply with the applicable disclosure requirements under the GEM Listing Rules.

The accounting policies and the method of computation used in the preparation of the unaudited condensed consolidated financial statements are consistent with those used in the preparation of the Group's annual financial statements for the year ended 31 December 2020 except for the adoption of the standards, amendments and interpretations issued by the HKICPA mandatory for the annual periods beginning on 1 January 2021. The unaudited condensed consolidated financial statements do not include all the information and disclosures required for annual financial statements, and should be read in conjunction with the consolidated financial statements of the Group for the year ended 31 December 2020.

During the nine months ended 30 September 2021, the Group has adopted all the new and amended HKFRSs which are first effective for the reporting period and relevant to the Group. The adoption of these new and amended HKFRSs did not result in material changes to the Group's accounting policies and unaudited condensed consolidated financial information except as described in the below paragraph headed "Adoption of New or Amended HKFRSs".

The unaudited condensed consolidated financial statements are presented in Singapore dollars ("S\$") which is also the functional currency of the Company. All values are rounded to the nearest thousands except when otherwise indicated.

3. ADOPTION OF NEW AND AMENDED HKFRSs

Amended HKFRSs that are effective for annual periods beginning or after 1 January 2021

The unaudited condensed consolidated financial statements for the nine months ended 30 September 2021 have been prepared in accordance with the accounting policies adopted in the Group's annual financial statements for the year ended 31 December 2020, except for the adoption of the following amended HKFRSs which are effective as of 1 January 2021.

Amendment to HKFRS 16	Covid-19-Related Rent Concessions
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16	Interest Rate Benchmark Reform – Phase 2

None of the new and amended HKFRSs is expected to have a material impact on the Group's condensed consolidated interim financial statements.

4. REVENUE

Revenue represents the net invoiced value of goods sold, net of returns, rebates, discounts and sales related tax, where applicable. Revenue recognised during the respective periods are as follows:

	For the three months ended 30 September		For the nine months ended 30 September	
	2021	2020	2021	2020
	S\$'000	S\$'000	S\$'000	S\$'000
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Sales of goods	7,534	7,446	21,921	20,557

5. OTHER INCOME AND OTHER GAINS AND (LOSS)

	For the three months ended 30 September		For the nine months ended 30 September	
	2021	2020	2021	2020
	S\$'000	S\$'000	S\$'000	S\$'000
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Bank interest income	2	2	16	26
Rental income from investment properties	131	109	325	276
Fair value loss on financial assets at fair value through profit or loss	(1)	(2)	—	(28)
Government grants	5	142	97	371
Loss on disposal of financial assets at fair value through profit or loss	—	—	(4)	—
Gain on disposal of investment properties	1,348	—	2,493	—
Others	(23)	(39)	(20)	(37)
	1,462	212	2,907	608

6. FINANCE COSTS

	For the three months ended 30 September		For the nine months ended 30 September	
	2021	2020	2021	2020
	S\$'000	S\$'000	S\$'000	S\$'000
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Interest on borrowings	44	150	134	398
Changes on lease liabilities	45	47	138	140
Interest on promissory note	12	13	201	39
	101	210	473	577

7. INCOME TAX CREDIT/(EXPENSE)

	For the three months ended 30 September		For the nine months ended 30 September	
	2021	2020	2021	2020
	S\$'000	S\$'000	S\$'000	S\$'000
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Current tax — Singapore income tax:				
Tax for the period	(66)	33	32	85

8. EARNINGS/(LOSS) PER SHARE

	For the three months ended 30 September		For the nine months ended 30 September	
	2021	2020	2021	2020
	S\$'000	S\$'000	S\$'000	S\$'000
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Profit/(loss)				
Profit/(loss) attributable to the owners of the Company	1,365	(101)	1,654	(156)

	For the three months ended 30 September		For the nine months ended 30 September	
	2021	2020	2021	2020
	'000	'000	'000	'000
		(restated)		(restated)

Number of shares

Weighted average number of ordinary shares (notes (a), (b) and (c))	46,958	30,627	38,289	30,627
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Notes:

- (a) The calculation of basic earnings per share of the Company (the **"Share"**) for the nine months ended 30 September 2021 is based on the profit attribution to owners of the Company of approximately S\$1.7 million (2020: loss of approximately S\$156,000) and on the weighted average number of 38,288,529 ordinary shares in issue during the period after into account (i) placing of 120 million Shares completed on 24 March 2021, (ii) allotment of 17.6 million Shares, 25.6 million Shares and 14.4 million Shares pursuant to exercise of share options on 30 April, 13 May and 6 July 2021 respectively, (iii) the share consolidation which was effective on 19 July 2021 (the **"Share Consolidation"**), and (iv) the completion of rights issue on 23 August 2021 (the **"Rights Issue"**).

The calculation of basic earnings per Share for the three months ended 30 September 2021 is based on the profit attribution to owners of the Company of approximately S\$1.4 million (2020: loss of approximately S\$101,000) and on the weighted average number of 46,958,242 ordinary shares in issue during the period after into account (i) allotment of 14.4 million Shares pursuant to exercise of share options on 6 July 2021, (ii) the Share Consolidation and (iii) the completion of Rights Issue.

- (b) The weighted average number of ordinary shares of the Company in issue during the three months and six months ended 30 September 2020 were adjusted to reflect the Share Consolidation and bonus element in the Rights Issue.
- (c) Diluted earnings per share is the same as basic earnings per share because the Group has no dilutive potential shares during the respective periods.

9. DIVIDENDS

The Board does not recommend a payment of any dividend for the nine months ended 30 September 2021 (2020: Nil).

10. CONTINGENT LIABILITIES

As at 30 September 2021, the Group had contingent liabilities in respect of performance bonds issued in favour of certain suppliers in its ordinary course of business amounting to S\$966,000 (2020: S\$600,000).

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

The Group is principally engaged in food supplies business in Singapore. During the nine months ended 30 September 2021, the Group continued to supply food products to ship chandlers, retailers and customers who are in the food service industry.

For the nine months ended 30 September 2021, the Group recorded a profit of approximately S\$1.7 million as compared to a loss of approximately S\$0.2 million for the same period in 2020. The turnaround from loss to profit for the nine months ended 30 September 2021 was mainly attributable to the gain on disposal of investment property and offset by (i) the increase in operating expenses for expansion and (ii) the recognition of share option expense during the period.

OUTLOOK

The future prospect of the Group is full of challenges with the global economy being affected by the global widespread outbreak of coronavirus disease (“**COVID-19**”) and international trade conflicts. However, the Group will continue its effort to promote its brand as well as to provide quality products and seize business opportunities in various regions.

The Group has been continuously exploring different opportunities to broaden its income stream and strengthen its market presence. The outbreak of COVID-19 has caused disruptions to the economic and social activities in the market that the Group operates in. Those disruptions pose treat on affecting the entire world and make the outlook highly uncertain. However, the Board remains optimistic and taking necessary actions to ensure the impact to our core businesses is minimized, through dedication and expansion so as to deliver sustainable growth and profitability to the Group. It is undeniable that the global economy faces its challenges in recent history due to the COVID-19 pandemic. Looking forward, the Group will continue to adopt diversified strategies with a view to grasping all valuable business opportunities for the Group to advance its business model and to growth in the coming years.

In addition, the Group is taking necessary actions to ensure the impact to our core businesses is minimized, our employee and associates are safe and that our values customers continue to be served as best as we can.

FINANCIAL REVIEW

Revenue

The Group's revenue increased by approximately S\$1.3 million or approximately 6.6% from approximately S\$20.6 million for the nine months ended 30 September 2020 to approximately S\$21.9 million for the nine months ended 30 September 2021. Such increase was mainly driven by the introduction of more products due to the increased demand from customers.

Cost of sales

The Group's cost of sales increased by approximately S\$0.6 million or approximately 3.9% from approximately S\$15.9 million for nine months ended 30 September 2020 to approximately S\$16.5 million for nine months ended 30 September 2021. Such increase was in line with the increase in revenue.

Gross profit and gross profit margin

The Group's overall gross profit increased by approximately S\$0.7 million or approximately 15.9% from approximately S\$4.6 million for the nine months ended 30 September 2020 to approximately S\$5.4 million for the nine months ended 30 September 2021. The Group's overall gross profit margin increased from approximately 22.6% for the nine months ended 30 September 2020 to approximately 24.6% for the nine months ended 30 September 2021 was mainly due to the higher sales of the frozen products with higher gross profit margins.

Selling and distribution costs

The Group's selling and distribution costs increased by approximately S\$0.1 million or approximately 4.3% from approximately S\$1.3 million for the nine months ended 30 September 2020 to approximately S\$1.3 million for the nine months ended 30 September 2021. The Group's selling and distribution cost remained stable for the nine months ended 30 September 2020 and 2021.

Administrative and other operating expenses

The Group's administrative and other operating expenses increased by approximately S\$1.3 million or approximately 38.8% from approximately S\$3.5 million for the nine months ended 30 September 2020 to approximately S\$4.8 million for the nine months ended 30 September 2021. The increase was primarily due to the increase in operating expenses for expansion and the recognition of share option expense during the period.

Finance costs

The Group's finance costs decreased by approximately S\$0.1 million or approximately 18.0% from approximately S\$0.6 million for the nine months ended 30 September 2020 to approximately S\$0.5 million for the nine months ended 30 September 2021. The decrease was mainly due to the decrease in interest expenses on bank borrowings.

Profit/(loss) and total comprehensive income for the period

As a result of the foregoing, the Group recorded a profit of approximately S\$1.7 million for the nine months ended 30 September 2021 as compared to a loss of approximately S\$0.2 million for nine months ended 30 September 2020. The increase in profit was mainly attributable to the gain on sales of investment properties and offset by (i) the increase in operating expenses for expansion and (ii) the recognition of share option expense during the period.

CAPITAL STRUCTURE

The change of capital structure of the Group during the nine months ended 30 September 2021 are summarized as below:

Issue of Placing Shares

On 24 March 2021 (before the consolidation of Shares, which was effective on 19 July 2021.), an aggregate of 120,000,000 new shares of the Company (the **"Shares"**) were successfully placed to not less than six placees at price of HK\$0.071 each (the **"Placing"**) under a general mandate granted by the Shareholders at its annual general meeting held on 12 May 2020. The net proceeds from the Placing (after deducting related placing commissions and related expenses) were approximately HK\$8.3 million and the Company intended to repay the interest-bearing promissory noted. Details of the Placing were disclosed in the Company's announcements dated 2 March 2021 and 24 March 2021.

As at the date of this report, the net proceeds had been fully used as intended.

Share Consolidation

An extraordinary general meeting was held on 15 July 2021 in which the Board to approve the proposed share consolidation of every twenty (20) issued and unissued Shares of par value of HK\$0.01 each be consolidated into one (1) consolidated Share of par value of HK\$0.2 each (the **"Share Consolidation"**). The Share Consolidation became effective on 19 July 2021. Upon completion of the Share Consolidation, the authorized share capital of the Company was HK\$10,000,000 dividend into 500,000,000 consolidated shares of par value of HK\$0.2 each, of 38,880,000 consolidated Shares were in issue. The details of the Share Consolidation are set out in the announcements of the Company dated 11 June 2021 and 15 July 2021, and circular dated 29 June 2021.

Rights Issue

On 11 June, 2021, the Board proposed to implement the rights issue on the basis of one (1) right share for every two (2) consolidated Shares at the subscription price of HK\$0.91 per rights share (adjusted after Share Consolidation being effective), to raise gross proceeds of approximately HK\$17.7 million before expenses by way of the rights issue of 19,440,000 rights shares (adjusted after Share Consolidation being effective), to the qualifying shareholders of the Company (the “**Rights Issue**”). The prospectus regarding the Rights Issue was published on 29 July 2021. The Rights Issues was completed on 23 August 2021. The details of the Rights Issues were disclosed in the Company’s announcements dated 11 June 2021 and 15 July 2021.

The proposed and actual use of the net proceeds of HK\$16.7 million Rights Issue up to 30 September are set as below:

	Proposed use of the net proceeds of the Rights Issue (HK\$ in million)	Actual use of the net proceeds of the Rights Issue during the reporting period (HK\$ in million)	Unutilised the net proceeds of the Rights Issue as at 30 September 2021 (HK\$ in million)
Repayment of outstanding debts	16.7	16.3	0.4
Total	16.7	16.3	0.4

Note: The Company currently expects that the unutilised the net proceeds of the Rights Issue will be used by 31 December 2021.

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

Save as disclosed in this report, during the nine months ended 30 September 2021, the Group did not have any significant investment, material acquisition nor disposal of subsidiaries and affiliated companies.

OTHER INFORMATION

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30 September 2021, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Law of Hong Kong) (the “SFO”)) which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were required pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which were required to be notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules, were as follows:

Long positions in shares of the Company

Name	Capacity/ Nature of interest	Number of shares held/interested	Approximate Percentage of shareholding (Note 1)
Mr. Tan Seow Gee	Beneficial Owner	9,785,000 shares	16.78%
Mr. Gay Teo Siong	Beneficial Owner	6,670,000 shares	11.44%

Notes:

1. The percentage is calculated on the basis of the total number of 58,320,000 ordinary Shares of the Company (after the Share Consolidation) in issue as at 30 September 2021.

Save as disclosed above, as at 30 September 2021, none of the Directors or chief executives of the Company had any interests or short positions in any shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which would have to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO) or which was required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

So far is known to the Directors, as at 30 September 2021, the following persons/entities (other than the Directors or chief executives of the Company) had an interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company under Division 2 and 3 of Part XV of the SFO or as recorded in the register of the Company required to be kept under section 336 of the SFO were as follows:

Long positions in shares of the Company

Name	Capacity/ Nature of interest	Number of shares held/interested	Percentage of shareholding
Yaneza Lana	Beneficial owner	5,800,000	9.95%

Save as disclosed above, as at 30 September 2021, no other interests or short positions in the shares or underlying shares of the Company which were required to be notified to the Company under Divisions 2 and 3 of Part XV of the SFO or were recorded in the register required to be kept by the Company under section 336 of the SFO.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the nine months ended 30 September 2021.

SHARE OPTION SCHEME

The Company has adopted the share option scheme (the “**Scheme**”) on 30 August 2017. The purpose of the Scheme is to advance the interests of the Company and the shareholders by enabling the Company to grant options to attract, retain and reward the eligible persons and to provide the eligible persons an incentive or reward for their contribution to the Group and by enabling such persons’ contribution to further advance the interests of the Group. The principal terms of the Scheme are summarised in the section headed “Share Option Scheme” in Appendix V to the Prospectus.

Details of the share options movements during the nine months ended 30 September 2021 under the Scheme are as follows:

Grantee	Date of grant of share options	Granted during the period	Exercised during the period	Lapsed during the period	Cancelled during the period	Outstanding as at 30.09.2021	Validity Period of share options	Share price prior to the grant of options HK\$	Weighted average closing price of share before the date of exercise of options HK\$	Exercise price HK\$
Directors										
Mr. Tan Seow Gee (Note 1)	9.4.2021	7,200,000	7,200,000	–	–	–	9.4.2021 to 8.10.2022	0.07	0.083	0.078
Mr. Gay Teo Siong (Note 2)	9.4.2021	7,200,000	7,200,000	–	–	–	9.4.2021 to 8.10.2022	0.07	0.083	0.078
Mr. Choi Wai Tong Winton (Note 3)	9.4.2021	7,200,000	7,200,000	–	–	–	9.4.2021 to 8.10.2022	0.07	0.073	0.078
Ms. Luk Huen Ling Claire (Note 4)	9.4.2021	7,200,000	7,200,000	–	–	–	9.4.2021 to 8.10.2022	0.07	0.073	0.078
Subtotal		28,800,000	28,800,000	–	–	–				
Employees	9.4.2021	28,800,000	28,800,000	–	–	–	9.4.2021 to 8.10.2022	0.07	0.077	0.078
Total		57,600,000	57,600,000			–				

As at 30 September 2021, no share option was outstanding under the Scheme.

1. Mr. Tan Seow Gee is an executive Director.
2. Mr. Gay Teo Siong is an executive Director.
3. Mr. Choi Wai Tong Winton is a non-executive Director.
4. Ms. Luk Huen Ling Claire is an independent non-executive Director.
5. All granted options shall vest immediately upon date of grant.

Save as disclosed above, no share options were granted or exercised or cancelled or lapsed during the nine months ended 30 September 2021.

SHARE AWARD PLAN

On 14 September 2021, the Company adopted the Share Award Plan (the “**Plan**”) in which the Group’s employees (whether full time or part time, but exclude directors), providers of goods and/or services, customers, consultants, advisers of the Group or any invested entity, and holders of securities issued by any member of the Group will be entitled to participate (the “**Eligible Participant(s)**”). As at 30 September 2021, no awards have been granted or agreed to be granted under the Plan.

The objectives of the Plan are to (i) recognize and reward the contribution of certain Eligible Participants to the growth and development of the Group through an award of Shares and to give incentives thereto in order to retain them for the continual operation and development of the Group; and (ii) attract and remain suitable personnel for further development of the Group.

The Plan shall be subject to the administration of the Board and the trustee in accordance with the plan rules and the trust deed of the Plan. The Plan will be valid and effective from the adoption date (i.e. 14 September 2021) and will terminate on the earlier of (i) the tenth anniversary date of the adoption date; and (ii) such date of early termination as determined by the Board provided that such termination will not affect any subsisting rights of any Selected Participant under the Plan.

The maximum number of Share to be subscribed for and/or purchased by the Trustee by applying Trust Fund for each calendar year for the purpose of the Plan shall not exceed 10% of the total number of issued Shares as at the beginning of such calendar year subject to adjustment in the event of capitalization issue or right issue. The Directors shall not instruct the Trustee to subscribe and/or purchase any Shares for the purpose of the Plan when such subscription and/or purchase will result in the said limit being exceeded. The maximum number of Shares which may be awarded to a Selected Participant under the Plan, shall not exceed 1 % of the total number of issued Shares during any 12-month period.

COMPETITION AND CONFLICT OF INTERESTS

None of the Directors or substantial shareholders of the Company or any of their respective associates has engaged in any business that competes or may compete with the business of the Group or has any other conflict of interests with the Group during the nine months ended 30 September 2021.

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

The Company is committed to achieving high standards of corporate governance to safeguard the interests of its shareholders and to enhance corporate value. The Company's corporate governance practices are based on the principles and code provision as set out in the Corporate Governance Code ("**CG Code**") in Appendix 15 to the GEM Listing Rules. The Company had complied with the code provisions in the CG Code during the nine months ended 30 September 2021 and up to the date of this report.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the required standard of dealings set out in rules 5.48 to 5.67 of the GEM Listing Rules as the code of conduct regarding Directors' securities transactions in securities of the Company. Based on specific enquiry made with the Directors, all Directors confirmed that they had fully complied with the required standard of dealings and there was no event of non-compliance during the nine months ended 30 September 2021.

AUDIT COMMITTEE

The audit committee of the Company has discussed and reviewed the unaudited condensed consolidated financial statements of the Group for the nine months ended 30 September 2021, which was of the opinion that such results had been prepared in compliance with the applicable accounting standards, the GEM Listing Rules and other applicable legal requirements, and that adequate disclosures had been made.

By order of the Board
Cool Link (Holdings) Limited
Tan Seow Gee
Chairman and Executive Director

Hong Kong, 10 November 2021

As at the date of this report, the executive Directors are Mr. Tan Seow Gee and Mr. Gay Teo Siong; the non-executive Director is Mr. Choi Wai Tong Winton and the independent non-executive Directors are Ms. Chan Oi Chong, Ms. Luk Huen Ling Claire and Mr. Yim Harrison Chun Fung.

This report will remain on the Stock Exchange's website at <http://www.hkexnews.hk> and, in any case of this report, on the "Latest Company Announcements" page for a minimum period of seven days from the date of its posting. This report will also be published on the Company's website at <http://www.coollink.com.sg>.