

Optima Automobile Group Holdings Limited 傲迪瑪汽車集團控股有限公司

(Incorporated in the Cayman Islands with limited liability) Stock Code: 8418



CONTENTS

Introduction	1
Chairman's Statement	2
Reporting Scope	3
Reporting Framework	3
Reporting Period	3
Report Form	3
Stakeholder Engagement	4
Materiality Assessment	5
Contact Us	5
Environmental	6
Social	14
The ESG Reporting Guide Content Index of the Stock Exchange of Hong Kong Limited	24

INTRODUCTION

Optima Automobile Group Holdings Limited (the "Company") and its subsidiaries (collectively, the "Group") is a one-stop aftermarket automotive service provider in Singapore that offers comprehensive and integrated automotive related solutions to customers. The Group is principally engaged in the provision of a comprehensive range of after-market automotive services, focusing on inspection, maintenance and repair services and is also engaged in (i) offering short-term and long-term car rental services and (ii) supplying passenger car spare parts, accessories, and automotive equipment to customers in Singapore and overseas countries and automobiles to customers in the People's Republic of China (the "PRC"). For the purpose of this ESG Report, the PRC excludes Hong Kong, the Macau Special Administrative Region of the PRC and Taiwan.

In order to broaden the trading of the Group's parallel imported vehicles and related businesses in the PRC, the Group has acquired a wholly-owned subsidiary Hunan Optima Automobile Co., Ltd. in Changsha, Hunan, the PRC on 3 February 2021, which is mainly responsible for the business in central and southern China. It mainly builds a supply chain focusing on imported vehicles, car spare parts and supporting services and provides customers with a "one-stop" high-quality services of parallel imported vehicles, safe, fast, pricecompetitive and flexible vehicle supporting financial insurance.

This Environmental, Social and Governance Report (the "ESG Report") discloses the environmental, social and governance ("ESG") initiatives, plans and performances of the Group for the year ended 31 December 2021 ("FY2021") and demonstrates our ongoing commitment towards sustainable development.

The ESG Governance Structure

The Group has developed a core governance framework to ensure the alignment of ESG governance with the Group's strategic growth, while advocating ESG integration into our business operations. The structure of our corporate social responsibility is divided into two components, namely the board of Directors (the "Board") and ESG Working Group (the "ESG Working Group").

The Board holds the overall responsibility for the Group's ESG issues as well as ensuring the effectiveness of the Group's risk management and the internal control systems. In particular, the Board is accountable for setting forth ESG management approach, strategy, policies, and objectives, prioritising ESG issues, reviewing the Group's performance periodically against ESG-related goals and targets, and approving disclosures in the Group's ESG reports with the assistance of the ESG Working Group from various departments.

Meanwhile, the ESG Working Group is responsible, for facilitating the Board's oversight of ESG matters. The ESG Working Group from various departments has the responsibility for collecting and analysing ESG data, monitoring and evaluating the Group's ESG performance, keeping track of and reviewing the progress made against the Group's ESG-related targets, ensuring compliance with ESG-related laws and regulations, assisting in conducting materiality assessment and preparing ESG reports. The ESG Working Group arranges meetings regularly to evaluate the effectiveness of current policies and procedures, and formulates appropriate solutions to improve the overall performance of ESG policies. In addition, the ESG Working Group reports to the Board periodically, assists in assessing and identifying the Group's ESG risks and opportunities, ensuring the implementation and effectiveness of the risk management and internal control systems.

CHAIRMAN'S STATEMENT

Dear Shareholders.

On behalf of the Board of the Group, I am pleased to present the ESG Report of Optima Automobile Group Holdings Limited for FY2021, which provides an annual update on the sustainability performance of the Group.

At the heart of the Group's corporate strategy is its objective to enhance long-term, sustainable value for all its stakeholders. The Group is committed to building a robust governance structure that is both rigorous and conscientious, capable of adapting to an ever-changing operating environment to ensure a strong compliance culture. In order to achieve this objective, the Group has adopted an effective sustainability governance structure where the Board bears the ultimate responsibility for the Group's sustainability strategy, management, performance and reporting. With the aim to strengthen the sustainability governance practices, the Group has also established an ESG Working Group to assist in identifying and assessing the Group's ESG risks, and evaluates the implementation and effectiveness of the Group's internal control system.

Climate change is a great challenge that requires a global coalition to resolve. As a responsible corporate citizen, the Group has implemented a group-wide Climate Change Policy during the Reporting Period to provide a systematic process for the Group to proactively identify, assess and manage climate-related issues. We will continue to accord a high priority to climate change on our business agenda and integrate climate-related risk into our risk management framework.

Enhancing the Group's environmental performance remains a key focus of our sustainability efforts. Our priority areas include climate action and energy saving, along with managing our resources and waste efficiently and effectively. Recognising the urgent need for decisive action to mitigate climate change, we have set targets to reduce GHG emissions, electricity usage, water consumption and waste disposal. The environmental targets were approved by the Board and the progress will be reviewed by the ESG Working Group annually. The Group believes setting ESG-related targets can enhance the Group's commitment to corporate social responsibility and allow the Group's stakeholders to better understand the ESG performance of the Group.

In closing, we would like to express our heartfelt gratitude to all our shareholders, valued customers and business partners for their unwavering efforts and commitment towards attaining the continuing success and growth of the Group. To our management team and staff, we sincerely thank you for your unwavering dedication and hard work in working towards sustainable development throughout the year.

Mr. Hu Wu'an Chairman

Hong Kong, 26 May 2022

REPORTING SCOPE

The Group's management discusses and identifies the reporting scope based on the materiality principle and considers the core business and main revenue source. For the financial year ended 31 December 2021, as the Group has established a wholly-owned subsidiary in the PRC in February 2021, the reporting scope of this ESG Report has been adjusted accordingly. The ESG Report covers the Group's operation in Singapore and PRC, which includes repair, maintenance (including installation of parts of accessories) and spray printing of motor vehicles in Singapore, as well as trading of motor vehicles in the PRC.

REPORTING FRAMEWORK

The ESG Report has been prepared in accordance with the Environmental, Social and Governance Reporting Guide (the "ESG Reporting Guide") as set out in Appendix 20 of the Rules Governing the Listing of Securities on GEM (the "GEM Listing Rules") of Stock Exchange of the Hong Kong Limited ("the Stock Exchange").

Information relating to the Group's corporate governance structure and practices has been set out in the Corporate Governance Report on pages 24 to 41 of the annual report of the Company for FY2021.

The Group attaches great importance to materiality, quantitative, balance, and consistency during the preparation for this ESG Report, the Group has applied these reporting principles in the aforementioned ESG Reporting Guide as the following:

Materiality: Materiality assessment was conducted to identify material issues during FY2021, thereby adopting the confirmed material issues as the focus for the preparation of this ESG Report. The materiality of issues was reviewed and confirmed by the Board and the ESG Working Group. Please refer to the sections headed "Materiality Assessment" for further details.

Quantitative: The standards and methodologies used in the calculation of relevant data in the ESG Report, as well as the applicable assumptions were disclosed. The key performance indicators ("KPIs") were supplemented by explanatory notes to establish benchmarks where feasible.

Consistency: The statistical methodologies applied to this ESG Report were substantially consistent with the previous year, and explanations were provided regarding data with changes in the scope of disclosure and calculation methodologies. If there are any changes that may affect comparison with previous reports, the Group will add comments to the corresponding content of this ESG Report.

The Group has established internal controls and a formal review process to ensure that any information presented in this ESG Report is as accurate and reliable as possible. This ESG report has been approved by the Board.

REPORTING PERIOD

This ESG Report specifies the ESG activities, challenges and measures taken by the Group during the financial year ended 31 December 2021.

REPORT FORM

The report is issued in electronic version only. Please visit www.ow.sg to download the report. Please email feedback@ow.sg if you need a print version.

STAKEHOLDER ENGAGEMENT

In order to further the Group's sustainable development efforts, the Group regularly engages its key stakeholders to identify sustainability issues and potential risks. Key stakeholders include but are not limited to, shareholders and investors, employees, customers, suppliers, media and the public, banks and other financial institutions, and government and other regulatory authorities.

Stakeholders' expectations have been taken into consideration by utilising diversified engagement methods and communication channels as shown below:

Stakeholders	Communication Channels	Expectations
Shareholders and investors	 General meeting and other shareholder meetings Financial reports Announcements and circulars Company website 	Sustain profitabilityCorporate governanceBusiness ethics or legal complianceMaintain shareholder return
Employees	 Training activities, seminars, and briefing Email and suggestion boxes Regular general meetings 	Remuneration and benefitsEnsure safe working environmentCareer development
Customers	Customer service hotline and emaiVisits to service centres and paint workshop	Increase customer satisfactionFast turnaround timeHigh-quality services
Suppliers	Site visitsBusiness meetings and discussion	Fair and open procurementEnsure on-time paymentMaintain sustainable relationship
Media and the public	ESG reportsNews entries on company websiteReports and announcements	 Increase transparency of ESG issues and financial disclosure Legal compliance Corporate governance
Banks and other financial institutions	Post loan-trackingReports and announcementsOn-site visits	 Service and repay loans on time Operate in an honest and credible manner Legal compliance
Government and other regulatory authorities	Written or electronic correspondencesVisits and inspections	Legal complianceStability in business operations

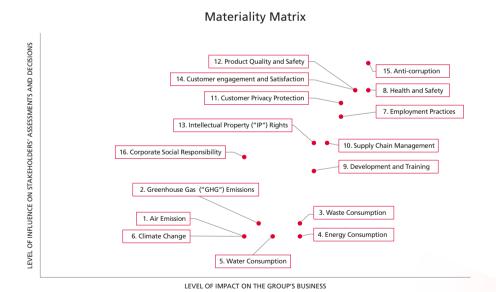
The Group endeavours to actively listen to and collaborate with its stakeholders to ensure that their opinions can be voiced out through an effective communication channel. In the long run, the stakeholders' contribution will aid the Group in improving potentially overlooked ESG performances and maintaining the success of the Group's business in the challenging market.

MATERIALITY ASSESSMENT

Materiality assessment is the process of identifying, refining, and assessing ESG issues that could affect the Group's business and its stakeholders. The results of materiality assessment is used to formulate strategy, set targets and determine the focus of ESG report. Materiality assessment enables the Group to analyse business risks and opportunities, supporting the sustainable development of its business.

With the assistance of the Group's management and the ESG Working Group, the Group identified the list of material ESG issues for the Group, based on its business, the ESG Reporting Guide, and analysis of industry peers. To prioritise the identified material ESG issues, the Group conducted a materiality assessment survey during FY2021. Different stakeholders including but not limited to employees, management and customers were invited to access the importance of the identified material ESG issues to the Group's business and its stakeholders. Based on the results of survey, the Group compiled the materiality matrix. The results of the materiality assessment were reviewed and confirmed by the Group's management and the ESG Working Group, and then approved by the Board.

The result, which reflects the relative importance of different material ESG issues is shown below:



CONTACT US

The Group welcomes stakeholders to provide their opinions and suggestions. You can provide valuable advice in respect of this ESG Report or the Group's performances in sustainable development by emailing to: feedback@ow.sg.

Α. **ENVIRONMENTAL**

A1. **Emissions**

Environmental protection and sustainable development rely on concerted and continuous efforts from all industries and society. In addition to complying with all applicable laws and regulations, the Group is committed to minimising any adverse impacts on the environment by incorporating environmentfriendly practices in its daily operations. The Group endeavours to expand its business without exploiting the environment. Thus, the Group continuously improves existing policies and incorporates new policies to mitigate potential direct and indirect negative environmental impacts arising from its business operations.

During FY2021, the Group was not aware of any material non-compliance with laws and regulations relating to air and greenhouse gas ("GHG") emissions, discharges into water and land, and generation of hazardous and non-hazardous waste that would have a significant impact on the Group including, but not limited to, the Environmental Public Health Act, the Environmental Public Health (Toxic Industrial Waste) Regulations 1988 of Singapore, the Sewerage and Drainage (Trade Effluent) Regulations and the Environmental Protection and Management Act of Singapore, the Environmental Protection Law of the People's Republic of China, the Law of the People's Republic of China on the Prevention and Control of Atmospheric Pollution, the Water Pollution Prevention and Control Law of the People's Republic of China and the Law of the People's Republic of China on the Prevention and Control of Environmental Pollution by Solid Waste.

Air Emissions

Due to the Group's business nature, an insignificant amount of air emissions was generated by the use of company vehicles. Fuel usage by the Group's customers under the provision of car rental services was not included as the Group did not have direct operational control of such usage; most of the fuel cost arising from such usage was also not borne by the Group. Measures on controlling air emissions will be mentioned in the section headed "GHG Emissions" under this aspect.

GHG Emissions

The principal GHG emissions of the Group were generated from refrigerants, petrol and diesel consumed by vehicles and diesel consumed by the spray paint oven (Scope 1), purchased electricity (Scope 2), and paper waste disposal and business air travel (Scope 3). During FY2021, the Group has set target to reduce GHG emissions intensity (tCO₂e per million revenue (SGD)) by the financial year ended 31 December 2025 ("FY2025"), using FY2020 as the baseline year. To achieve the target, the Group has adopted the following GHG reduction measures mentioned as below:

Scope 1 - Direct GHG Emissions

The Group has adopted the following measures to mitigate direct GHG emissions from petrol and diesel consumed by company vehicles and diesel consumed by the spray paint oven in its operations:

- Plan routes ahead of time to avoid route repetition and optimise fuel consumption;
- Service company vehicles regularly to ensure optimal engine performance and fuel use;
- Regularly inspect air-conditioning equipment to prevent breakdown and leakage of refrigerant; and
- Switch off the engine and the spray paint oven when not in use.

Scope 2 - Energy Indirect GHG Emissions

Electricity consumption accounted for the largest percentage of GHG emissions within the Group. The Group has implemented measures to reduce energy consumption; said measures will be mentioned in the section headed "Energy Consumption" under aspect A2.

Scope 3 - Other Indirect GHG Emissions

Office paper waste disposal and business air travel attributed to the category of other indirect GHG emissions. Realising that air travels generate a large amount of GHG emissions, the Group limits air travel to essential business trips and encourages the use of virtual meetings. Tele-conferences and web conferences are the Group's preferred communication channel. Measures implemented to reduce paper waste disposal can be found in the section headed "Waste Management".

During FY2021, the Group's total GHG emissions increased by approximately 36.14% compared to the last financial year. This was mainly due to the expanded reporting scope and increase in business activities during FY2021.

Summary of GHG emissions performance:

Indicator ¹	Unit	FY2021	FY2020
Scope 1 – Direct GHG Emissions • Petrol and diesel consumption • Refrigerant	tCO ₂ e ²	585.64	408.64
Scope 2 – Energy Indirect GHG Emissions • Purchased electricity	tCO ₂ e	116.64	102.71
Scope 3 – Other Indirect GHG Emissions • Paper waste disposal • Business air travel	tCO ₂ e	4.07	7.48
Total GHG emissions	tCO₂e	706.35	518.83
Intensity ³	tCO₂e/million revenue (SGD)	12.37	23.27

Note(s):

- 1. GHG emissions data is presented in terms of carbon dioxide equivalent and is based on, but not limited to, "The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standards" issued by the World Resources Institute and the World Business Council for Sustainable Development, "How to prepare an ESG report Appendix 2: Reporting Guidance on Environmental KPIs" issued by the Stock Exchange, the "Global Warming Potential Values" from the IPCC Fifth Assessment Report, 2014 (AR5), the 2019 Emission Reduction Project China Regional Grid Baseline Emissions Factor (《2019年度減排項目中國區域電網基準線排放因子》), and the Electricity Grid Emission Factors and Upstream Fugitive Methane Emission Factor issued by the Energy Market Authority of Singapore.
- 2. tCO_2e is defined as tonnes of carbon dioxide equivalent.
- 3. For FY2021, the Group recorded a revenue of approximately S\$57.1 million (FY2020: S\$22.3 million). This data is used for calculating other intensity data.

Sewage Discharges into Water and Land

The Group holds a valid Written Approval ("WA") to discharge trade effluent into the public sewer and ensures that the effluent complies with the requirements prescribed in the same WA. The Group did not consider the amount of sewage discharge into water to be disproportionate. Due to the Group's business nature, the Group considers the sewage discharge into land is insignificant.

Waste Management

Hazardous Waste Management

A material amount of hazardous wastes were generated by the Group. The major hazardous wastes produced in the Group's operations were spent motor oils and waste lead-acid batteries. The Group remains vigilant to the management of proper hazardous wastes disposal and ensures that the disposal process complies with statutory requirements. Guidelines on the handling and storage of toxic industrial wastes disposal have also been formulated to illustrate the procedures of dealing with hazardous wastes to reduce the risk of exposure to harmful substances.

The Group has engaged a licenced toxic industrial waste collector to lawfully manage and dispose of the Group's spent motor oils. Spent motor oils are temporarily stored in oil drums or oil receptors until they are collected by the said licenced collector. As for waste lead-acid batteries, a vendor would arrive at the Group's premise to collect and lawfully dispose of the said used car batteries. Approximately all of the hazardous wastes generated by the Group were lawfully disposed by contracted third parties.

During FY2021, the total hazardous waste disposal increased by approximately 14.67% compared to the last financial year. This was mainly due to the expanded reporting scope and increase in business activities during FY2021.

Summary of major hazardous waste disposal performance:

Types of hazardous waste	Unit	FY2021	FY2020
Spent motor oil	Tonnes	67.75	61.61
Waste lead-acid batteries	Tonnes	25.79	19.96
Total hazardous waste generated	Tonnes	93.54	81.57
Total hazardous waste handled by	Tonnes	93.54	81.57
waste collector			
Intensity	Tonnes/million revenue	1.64	3.66
	(SGD)		

Non-hazardous Waste Management

Non-hazardous wastes generated were mainly scrap metal, scrap tyres and office paper. Approximately all of such tyres and metal were collected and disposed of by contracted third parties. The Group did not note a disproportional amount of waste produced.

The Group places great effort in raising the awareness of its employees on the importance of reducing waste production. During FY2021, the Group has set a target to reduce the total non-hazardous wastes intensity (tonnes per million revenue (SGD)) by FY2025, using FY2020 as the baseline year. In order to minimise the environmental impacts and achieve the set target, the Group has adopted the following environmentally friendly initiatives to enhance its environmental performance:

- Repurpose and upcycle scrap tyres and metal where possible;
- Reduce the use of single-use disposable items;
- Recycle office and electronic equipment after their life cycle;
- Reuse single-sided waste paper where possible;
- Print electronic correspondences only when necessary; and
- Procure office paper with Forest Stewardship Council Recycled Label.

During FY2021, the total consumption of office paper decreased by approximately 31.11% compared to the last financial year. The decrease was mainly due to work from home arrangement of some of our employees and the implementation of environmentally friendly initiatives. Through the implementation of such measures, employees' awareness for paper waste reduction has increased.

The total scrap metal waste produced in FY2021 decreased by approximately 13.55% compared to the last financial year. The decrease was mainly due to lesser customers requiring replacement of such parts in FY2021.

However, total scrapped tyres produced in FY2021 increase by approximately 100.00% due to the expanded reporting scope and increase in business activities in FY2021.

A total of 5,975 scrap tyres (FY2020: 2,985 scrapped tyres) and 13.08 tonnes (FY2020: 15.13 tonnes) of scrapped metal were generated.

Summary of other non-hazardous waste disposal performance:

Types of non-hazardous waste	Unit	FY2021	FY2020
Office paper	Tonnes	0.62	0.90
Scrap metal	Tonnes	13.08	15.13
Total non-hazardous waste generated	Tonnes	13.70	16.03
Intensity	Tonnes/million revenue (SGD)	0.24	0.72

A2. Use of Resources

The Group takes the initiative to introduce environment-friendly measures to reduce the environmental impact arising from its business operations. The Group has implemented policies to better govern the use of resources, including water and energy consumption.

Energy Consumption

The Group actively strives to promote energy conservation in its business operations. Anomaly in electricity consumption will be investigated and preventive measures will be taken. During FY2021, the Group has set target to reduce the total energy consumption intensity (kWh per million revenue (SGD)) by FY2025, using FY2020 as the baseline year. In order to achieve the set target, the Group has adopted the following energy-saving measures:

- Post eye-catching reminders near lights switches and electrical appliances as a reminder to employees;
- Switch off all idle appliances and unnecessary lightings upon leaving the service centres; and
- Purchase equipment with higher energy efficiency on the replacement of old equipment.

During FY2021, the total energy consumption increased by approximately 119.18% compared to last financial year. This was mainly due to the expanded reporting scope and increase in business activities during FY2021.

Summary of energy consumption performance:

Types of energy	Unit	FY2021	FY2020
Direct Energy Consumption	kWh	723,370.70	202,625.32
 Petrol 	kWh	645,470.63	164,634.32
 Diesel 	kWh	77,900.07	37,991.00
Indirect Energy Consumption	kWh	271,852.53	251,431.25
 Electricity 	kWh	271,852.53	251,431.25
Total energy consumption	kWh	995,223.23	454,056.57
Intensity	kWh/million revenue	17,429.48	20,361.28
	(SGD)		

Water Consumption

Water was mainly consumed to clean vehicles that were brought in to be serviced at the Group's service centres. The Group actively promotes the importance of water conservation to its employees. During FY2021, the Group has set target to reduce the total water consumption intensity (m³ per million revenue (SGD)) by FY2025, using FY2020 as the baseline year. In order to achieve this target, the Group posted eye-catching reminders around the washrooms, service centres and the paint workshop, the Group also regularly inspects water taps to prevent leakages.

During FY2021, the total water consumption increased by approximately 13.77% compared to last financial year. The increase in water usage intensity was mainly due to the expanded reporting scope and increase in business activities during FY2021.

Summary of water consumption performance:

Indicator	Unit	FY2021	FY2020
Total water consumption	m ³	3,478.12	3,057.10
Intensity	m ³ /million revenue (SGD)	60.91	137.09

Due to the Group's geographical location and business nature, the Group did not encounter any problem in sourcing water that is fit for purpose.

Use of Packaging Material

Due to the Group's business nature, the use of packaging material was not considered to be a material ESG aspect to the Group.

The Environment and Natural Resources

The Group realises its responsibility in minimising any negative environmental impacts in its business operations. The Group is aware of its existing and potential impacts and therefore regularly assesses the environmental risks in its business model. Where necessary, the Group implements preventive measures to ensure compliance with relevant laws and regulations.

Air Emissions in Spray Painting Activity

The Group understands that the spray-painting activity might cause odour nuisance to the neighbourhood. The Group applied for and was granted the permission by both the Housing and Development Board and National Environment Agency of Singapore to operate the spray painting activity at the Group's designated spray painting workshop. The said workshop has a mechanical ventilation system that extracts spray paint fumes and ensures adequate ventilation in the spray paint oven. Filters are also used in the oven and are replaced at least once annually, depending on the actual usage.

Climate Change A4.

The Group recognises the importance of the identification and mitigation of significant climate-related issues, therefore, the Group is committed to managing the potential climate-related risks which may impact the Group's business activities. The Group has performed enterprise risk management assessment in identifying and mitigating different risks including climate-related risks. The Board meets annually and co-operates closely with key management to identify and evaluates climaterelated risks and to formulate strategies to manage the identified risks.

Through the above method, the Group has identified the material impacts on the Group's business arising from the following risks:

Climate-related Issues

Physical Risks

The increased frequency and severity of extreme weather such as typhoons, storms and heavy rains can disrupt the Group's operations by damaging the power grid, and communication infrastructures, hindering and injuring our employees during their work, which could result in temporary, permanent, partial or complete shut-down of the Group's business operations, exposing the Group to risks associated with non-performance and delayed performance. In response, the Group evaluates the possible extreme weather events that may suspend the business operations, and formulates crisis response plans to reduce negative impacts bought to the Group by such extreme weather events. Such measures would minimise the potential impact of extreme weather events on our Group's business.

Transition Risks

The Group anticipates that there will be more stringent climate legislations and regulations to support the global vision of carbon neutrality. From a listed company's perspective, we acknowledge the increasing requirements of climate-related information disclosures. One example is the recent update of the Stock Exchange's ESG reporting Guide in respect to significant climate-related impact disclosures of an issuer. Stricter environmental laws and regulations may expose enterprises to higher risks of claims and lawsuits. Corporate reputation may also decline due to failure to meet the compliance requirements for climate change. The company's related capital investment and compliance costs thus increase. In response to the policy and legal risks as well as the reputation risks, the Group regularly monitors existing and emerging trends, policies and regulations relevant to climate and be prepared to alert the top management where necessary to avoid cost increments, non-compliance fines and/or reputational risks due to delayed response.

SOCIAL B.

B1. **Employment**

Human resources are the cornerstone of the Group. The Group recognises that its continued success is dependent on employees' talents and their dedication. Employment policies are formally documented in the Group's Employee Handbook, covering areas about recruitment, compensations, remuneration, diversity and equal opportunities, etc. The Group periodically reviews existing policies and employment practices to ensure continuous improvement of its employment standards and competitiveness against service providers within the same industry. As at 31 December 2021, the Group had a total of 121 employees.

The breakdown of employees according to gender, age group, employment type and geographical region are as follows:

	FY2021	FY2020
Gender		
Male	94	72
Female	27	24
Age Group		
Under 30 Years Old	31	25
30 to 50 Years Old	66	56
Over 50 Years Old	24	15
Employment type		
Full-time	115	95
Part-time	6	1
Geographical Region		
Singapore	100	91
the PRC	21	5

During FY2021, the Group's overall turnover rate4 was approximately 39.67%. The employee turnover rate by gender, age group and geographical region is as follows:

	FY2021	FY2020
Gender⁵		
Male	39.36%	59.72%
Female	40.74%	37.50%
Age Group⁵		
Under 30 Years Old	41.94%	52.00%
30 to 50 Years Old	40.91%	57.14%
Over 50 Years Old	33.33%	46.67%
Geographical Region⁵		
Singapore	40.00%	57.14%
the PRC	38.10%	_

Note(s):

- Employee turnover rate = total number of employees left during FY2021/total number of employees at the end of FY2021*100%.
- Employee turnover rate = total number of employees left during FY2021 by category/total number of employees at the end of FY2021 by category*100%.

During FY2021, the Group was not aware of any material non-compliance with employment-related laws and regulations that would have a significant impact on the Group, including, but not limited to, the Employment Act, Employment of Foreign Manpower Act of Singapore, and the Labour Law, the Labour Contract Law of the People's Republic of China.

Recruitment, Diversity and Equal Opportunities

Sustainable growth of the Group relies on the diversity of talents and non-discriminatory recruitment process. The Group's employees are recruited via a robust, transparent and fair recruitment process based solely on their experience and expertise and without regard to their age, ethnicity, origin, gender identity, marital status, sexual orientation and religion.

The Group believes that all employees should have the right to work in an environment free of discrimination, harassment, and vilification. Therefore, the Group is committed to creating and maintaining an inclusive and harmonious workplace culture. In addition, the Group emphatically states its zero-tolerance stance on any aforementioned behaviours in the workplace of any form.

Benefits and Welfare

The Group understands that good benefits and welfare encourages retention and fosters a sense of belonging. The Group offers attractive remuneration packages, including discretionary bonuses and allowances. In addition to leave entitlement stipulated in the Employment Act of Singapore, the Group also provide its employees with relevant social insurance under the Law of the People's Republic of China, to ensure that employees enjoy social insurance benefits.

The Group is flexible in granting leave to cater the needs of its employees, such as marriage leave, compassionate leave, etc. Save for the aforementioned arrangements, the employees are also entitled to benefits such as outpatient medical benefits.

Promotion and Performance Appraisal

The Group assesses the performance of the employees on an annual basis, the results of which are used for their annual salary review and performance appraisal. The Group also gives preference to internal promotion in order to provide incentive to employees for their consistent and continuous effort.

Working Hours and Rest Periods

Official working hours and rest periods are clearly stated in the Group Employee Handbook and are in accordance with the local employment laws. Unless otherwise specified, employees are eligible for overtime payment.

Compensation and Dismissal

The Group compensates employees through the provision of Workmen's Injury Compensation Insurance Policy under the Workmen's Injury Compensation Act of Singapore and the Labour Insurance Act of the People's Republic of China, which covers employees who sustain personal injury by accident or disease arising out of the course of employment. Unreasonable dismissal under any circumstances is strictly prohibited, dismissal will be based on reasonable and lawful grounds supported by internal policies of the Group.

B2. Health and Safety

Occupational Health and Safety Management

The Group places a high priority on providing employees with a safe and healthy working environment. The Group has formulated relevant policy in its operation to maintain a safe and healthy working environment.

The Group places great importance on ensuring that its employees receive adequate and appropriate training to safeguard workplace safety procedures. Therefore, the Group holds induction safety training for its employees and encourages them to undergo continuous safety training. To further ensure that workplace accidents and common emergency situations can be tended to as soon as possible, the Group provided external first aid and automated external defibrillator ("AED") training sessions to its employees. Some of the Group's employees are valid Singapore Red Cross Society first aid and AED providers.

Response to COVID-19 Pandemic

The Group remains vigilant to the potential impact of health and safety on both its employees and customers. The Group has taken precautionary measures at its offices, service centres and paint workshop to avoid the spread of COVID-19. Precautionary measures include, but are not limited to, conducting additional sanitisation procedures, requiring customers and employees to wear face masks before entering the Group's premises and providing flexible work arrangements to employees.

During FY2021, the Group was not aware of any material non-compliance with health and safetyrelated laws and regulations that would have a significant impact on the Group, including, but not limited to, the Workplace Safety and Health Act of Singapore, the Workplace Safety and Health (General Provisions) Regulations of Singapore, the Work Injury Compensation Act of Singapore, and the Labour Law, the Law on the Development and Training Prevention and Control of Occupational Diseases, and the Fire Services Law of the People's Republic of China. There were no work-related fatalities that occurred in each of the past three years including FY2021 and there were no records of lost days due to work injury during the Financial Year.

B3. **Development and Training**

Training and continuous development are indispensable to the Group's employees to keep abreast of the ever-changing trend of the industry and also to satisfy its customers' evolving needs. The Group holds firm belief that the provision of training opportunities and continuous development to its employees provides the Group with a solid foundation for its continuing success.

The Group arranges its management, service advisors and technicians to attend courses and seminars to keep up with the latest developments of the industry. For the provision of aftermarket automotive service, new employees are assigned with a mentor to guide and monitor the quality of work of the new employees for at least three months starting from the commencement of employment. For the Group's customer service advisors, the Group provides them with training on compliant management skills, communication skills and the compliant management procedures. The Group regularly conducts in-house training to allow sharing of technical knowledge and information amongst employees. Employees are also entitled to apply for paid examination leave. During FY2021, the percentage of trained employees of the Group was approximately 17.36%, and the average training hours per employee was approximately 3.14 hours.

Information on employees' training activities are as follows:

Categories		Percentage Trained ⁶		Average Training Hours ⁷	
		FY2021	FY2020	FY2021	FY2020
Gender	Male	61.90%	73.53%	3.85	0.79
dender	Female	38.10%	26.47%	2.00	0.73
Employee Category	Executive Director	14.29%	8.82%	11.00	1.50
	Senior Management	9.52%	2.94%	1.50	1.50
	Management	4.76%	11.76%	2.00	1.29
	Other Employees	71.43%	76.47%	1.87	0.70

Notes:

- 6. Percentage Trained = total trained employees by category during FY2021/total trained employees during FY2021*100%.
- Average Training Hours = total training hours by category during FY2021/total trained employees by category

Labour Standards B4.

Prevention of Child and Forced Labour

The Group guarantees that no employee will be forced to work against his/her will or be coerced to work. The recruitment of child labour is strictly prohibited. All employees recruited by the Group are above the minimum working age of respective jurisdictions. The Human Resources Department ensures that their identity documents are carefully checked to verify the personal data submitted during the process. Moreover, to prevent non-compliance with labour standards of respective jurisdictions, overtime working is on a voluntary basis, which provides an effective protection of their interests. If child or forced labour is discovered, corrective actions will be taken immediately to rectify the situation, by terminating the employment contract of such labour and reporting to the relevant governmental authorities.

During FY2021, the Group was not aware of any material non-compliance with child and forced labour-related laws and regulations that would have a significant impact on the Group, including, but not limited to, the Employment Act of Singapore, and the Labour Law of the People's Republic of China.

B5. Supply Chain Management

The Group mainly procures spare parts, accessories and consumables which are required for rendering the Group's after-market automotive services. The Procurement and Payment Policy has been implemented to govern the procurement process. The Group takes into account suppliers' track record, prevailing market price and delivery time. At the same time, the purchase of supplies is determined and adjusted by the current inventories, expected customer demands and projected sales trends. All suppliers are subjected to the selection practices set out in the said policy.

Where possible, the Group strives not to over-rely on a particular supplier by maintaining more than one supplier for each type of goods or services provided in order to ensure the stability of the supply chain. The Group is keen on supporting local economies; the list of approved suppliers of the Group is mainly located in Singapore.

To reduce the Group's social and environmental risk along the supply chain, the Group periodically evaluates and monitors the performance of its suppliers to ensure their compliance with quality and service standards. Should services provided by a supplier fall below the agreed standard, the cooperation may be terminated. Besides, the Group performs close monitoring of the suppliers' or subcontractors' business practices. Any observations of non-compliance will be reported immediately to the management. Corrective action plan will be carried out from the supplier evaluation process to remediate the identified risks.

The Group also pays attention to the environmental awareness of its suppliers and promotes sound environmental performance and governance practices amongst its business partners and suppliers. The Group encourages its business partners and suppliers to consider the risks posed to their operations from climate change and to actively mitigate their environmental impacts during supplier conference.

Breakdown of suppliers by geographical region is as follows:

	Number of s	uppliers
Region	FY2021	FY2020
The PRC	195	56
Germany	7	5
Malaysia	2	7
Singapore	327	298
United Kingdom	0	7
United States	6	7
Indonesia	7	0
Italy	2	0
Japan	1	0
Taiwan	6	0
Total number of suppliers	553	380

B6. **Product Responsibility**

The Group has an extensive quality assurance process to ensure that the products and services provided are not only in compliance with relevant local laws and regulations but are also of high quality. The Group's directors believe that an effective quality management system would improve the overall service quality as well as increasing customer's satisfaction.

During FY2021, the Group was not aware of any non-compliance with laws and regulations concerning health and safety, advertising, labelling and privacy matters relating to products and services and methods of redress that would have a significant impact on the Group, including, but not limited to, Personal Data Protection Act 2012 of Singapore, and the Law on Protection of Consumer Rights (The Consumer Protection (Fair Trading) Act), the Advertising Law (The Singapore Code of Advertising Practice), and the Patent Law of the People's Republic of China. During FY2021, the Group did not receive any major cases of product or service-related complaints, nor was it subjected to any product recalls for safety and health reasons.

Quality Control and Product Warranty

Implementing an effective quality control is fundamental to ensure the quality of the goods and services provided to the customers. To maintain the quality of services provided, the Group's workshop supervisors conduct quality control inspections before the handover of the passenger cars to its customers for after-market automotive services rendered. For car rental services, the car rental executives will ensure that the rental passenger cars are in good condition before the handover of the passenger cars to the customers for car rental services rendered. The Group's assistant inventory manager is responsible for the overall control on quality of the supply of passenger car spare parts, accessories and consumables. Product warranty is also provided to customers whose vehicles have been serviced by the Group.

The Service Advisor Standard Operating Procedures ("SOP") is also in place to ensure standardisation and quality service of the Service Advisors across different premises of the Group. The comprehensive SOP not only details the duties and responsibilities of the Service Advisors but also provides guidance on advising customers in the event of an accident. For product recall procedures, in order to safeguard the interests of customers to the greatest extend, the Group will corporate with manufacturers in respect of recall procedures with its best endeavours.

Data Privacy Protection

The Group endeavours to safeguard all sensitive information pertaining to its customers. The Group has established the Data Protection Policy, which can be found on the Group's website. The said policy covers topics such as the handling and disclosure of confidential information. A Data Protection Officer is appointed to regularly review existing policies and ensure that the Group's employees have proper knowledge and support with regard to data privacy protection. In addition, the Data Protection Officer receives feedback from the customers; possible communication methods are stated in the Group's website. Moreover, to prevent unauthorised access to the Group's information system, apart from being password protected, different users are also assigned different levels of access rights. Lastly, to further safeguard the customers' personal data privacy and the Group's confidential information, employees of the Group are required to sign the Employee Non-disclosure Agreement to prevent unauthorised usage of customers' personal details.

Customer Satisfaction

Feedbacks and complaints from the Group's customers are highly valued as it is of vital importance to the continuous development of the Group. The Group's Complaint and Feedback Management Policy states the internal procedures for handling complaints and feedbacks. The Chief Operating Officer is responsible for overall complaint management. Should the Group receive any complaints, the Group will strive to act in a timely manner to resolve the issue with effective remedial actions. In addition, complaints received will be discussed and reviewed by the management during regular meetings to prevent re-occurrence.

IP Rights

The Group has obtained registration of the Group's trademarks in several countries, including but not limited to Singapore and Hong Kong, The Group regularly monitors to ensure that IP rights are not being infringed upon.

Advertising and Labelling

Due to the Group's business nature, the Group considers that it has an insignificant amount of business dealing in relation to advertising and labelling matters.

B7. Anti-corruption

Solid corporate governance is the bedrock of the Group's growth and development. The Group emphatically asserts its zero-tolerance stance regarding any behaviours that not only violate Singapore's and the PRC's laws and regulations but also severely damage the business integrity and reputation of the Group.

During FY2021, the Group was not aware of any material non-compliance with the relevant laws and regulations of bribery, extortion, fraud and money laundering that would have a significant impact on the Group, including but not limited to Prevention of Corruption Act of Singapore, and the Company Law (Act), the Tendering and Bidding Law, the Penal Code of Singapore, and the Anti-unfair Competition Law of the People's Republic of China. During FY2021, there were no concluded legal cases regarding any forms of fraud brought against the Group or its employees.

Anti-bribery Practices

The Group has included a section in the Group's Employee Handbook in relation to accepting business courtesies and gratuities. The Group understands that it can be difficult to decline gifts under certain circumstances, the employee is allowed to accept the gift on behalf of the Group and is required to declare such courtesies and gratuities to the Administrative Director. Anti-bribery, fraud and corruption in any form or in relation to any parties are all strictly prohibited in the Group. During FY2021, the Group's directors and employees received 4 hours and 3 hours respectively anticorruption training focusing on related laws and regulations in Hong Kong and the PRC, such training familiarises their corresponding roles and responsibilities in anti-corruption and business ethics, and helps cultivate employee's awareness towards anti-corruption.

Whistle-blowing Mechanism

The Group has incorporated a Whistle-blowing Policy within the Corporate Manual, which aims to provide employees with guidance and reporting procedures to encourage employees to report fraudulent activities. Whistle-blowers may report verbally or in writing to the chief executive officer ("CEO") regarding the suspected misconduct with supporting evidence. Upon making a preliminary analysis, the CEO will appoint an employee with sufficient seniority and authority as the investigating officer to investigate the claim effectively and independently. The Group intends to protect the whistleblower from common concerns such as confidentiality and potential retaliation or discrimination. Therefore, the employee reporting in good faith under the whistle-blowing mechanism can be assured of the protection against unfair dismissal or victimisation, even if the reports are subsequently proved to be unsubstantiated.

Anti-money Laundering and Combating Financing of Terrorism

The Group has an Anti-Money Laundering and Combating Financing of Terrorism Policy to raise awareness of the employees and provide suitable guidance on the reporting procedures should there be any suspected misconducts. The said policy safeguards the interests of the Group against the risk of being used for money laundering and financing of terrorism.

Community Investment B8.

The Group believes in giving back to the society where the Group operates through social participation and encourages its staff to participate in charitable activities and other volunteer services. The Group has adopted relevant policy on community engagement to address such commitment, the policy states its directions in engaging its employees in community participation and the selection criteria of suitable recipients.

The Group generally support specific projects, events or provide manpower volunteering towards charities whose visions and missions that the Group identify with by fundraising, cash donations, gifts in kind or through volunteering.

Due to the COVID-19 pandemic, the Group has temporarily suspended the organisation of voluntary activities and focus on its business development. However, the Group may start considering its focus area of contribution and organising activities once the COVID-19 pandemic has been eased, to make a better understanding of the needs of the communities.

THE ESG REPORTING GUIDE CONTENT INDEX OF THE STOCK EXCHANGE OF HONG KONG LIMITED

Mandatory Disclosure Requirements	Section/Declaration
-----------------------------------	---------------------

The ESG Governance Structure Governance Structure

Reporting Principles Reporting Framework Reporting Boundary Reporting Scope

Subject Areas, Aspects, General

Disclosures and KPIs Description Section/Declaration

Aspect A1: Emissions		
General Disclosure	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.	Emissions
KPI A1.1	The types of emissions and respective emissions data.	Emissions – Air Emissions
KPI A1.2	Direct (Scope 1) and energy indirect (Scope 2) greenhouse gas emissions (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emissions – GHG Emissions
KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emission – Waste Management
KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility).	Emission – Waste Management
KPI A1.5	Description of emissions target(s) set and steps taken to achieve them.	Emissions – Air Emissions, GHG Emissions
KPI A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them.	Emission – Waste Management

Subject Areas, Aspects, General

Disclosures and KPIs Description Section/Declaration

Aspect A2: Use of Resources

General Disclosure	Policies on the efficient use of resources, including energy, water and other raw materials.	Use of Resources
KPI A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility).	Use of Resources – Energy Consumption
KPI A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility).	Use of Resources – Water Consumption
KPI A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them.	Use of Resources – Energy Consumption
KPI A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them.	Use of Resources – Water Consumption
KPI A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced.	Use of Resources – Use of Packaging Material

Aspect A3: The Environment and Natural Resources

General Disclosure	Policies on minimising the issuer's significant impact on the environment and natural resources.	The Environment and Natural Resources
KPI A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them.	Environment and Natural Resources – Air Emissions in Spray Painting Activity

Subject Areas, Aspects, General

Section/Declaration Disclosures and KPIs Description

Aspect A4: Climate Change

General Disclosure Policies on identification and mitigation of significant Climate Change

climate-related issues which have impacted, and those

which may impact, the issuer.

KPI A4.1 Description of the significant climate-related issues which Climate Change -

have impacted, and those which may impact, the issuer,

and the actions taken to manage them.

Physical Risks, Transition Risks

Aspect B1: Employment

General Disclosure Information on: **Employment**

(a) the policies; and

(b) compliance with relevant laws and regulations that

have a significant impact on the issuer

relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, antidiscrimination, and other benefits and welfare.

KPI B1.1 Total workforce by gender, employment type (for **Employment**

example, full-or part-time), age group and geographical

region.

KPI B1.2 Employee turnover rate by gender, age group and **Employment**

geographical region.

Aspect B2: Health and Safety

General Disclosure Information on: Health and Safety

(a) the policies; and

(b) compliance with relevant laws and regulations that

have a significant impact on the issuer

relating to providing a safe working environment and protecting employees from occupational hazards.

Number and rate of work-related fatalities occurred in KPI B2.1 Health and Safety -

> each of the past three years including the reporting year. Response to

> > COVID-19 Pandemic

KPI B2.2 Lost days due to work injury. Health and Safety -

Response to

COVID-19 Pandemic

Suk	oject A	Areas,		
Asp	ects,	Gene	ra	ı
ъ.				

Section/Declaration Disclosures and KPIs Description

KPI B2.3 Description of occupational health and safety measures

adopted, and how they are implemented and monitored.

Health and Safety -Occupational Health and Safety Management

Aspect B3: Development and Training

Policies on improving employees' knowledge and skills General Disclosure

for discharging duties at work. Description of training

activities.

Development and

Training

KPI B3.1 The percentage of employees trained by gender and

employee category (e.g. senior management, middle

management).

Development and

Training

KPI B3.2 The average training hours completed per employee by

gender and employee category.

Development and

Training

Aspect B4: Labour Standards

KPI B4.1

General Disclosure Information on: Labour Standards -

(a) the policies; and

(b) compliance with relevant laws and regulations that

have a significant impact on the issuer

relating to preventing child and forced labour.

Description of measures to review employment practices Labour Standards -

to avoid child and forced labour.

Prevention of Child

and Forced Labour

Prevention of Child and Forced Labour

KPI B4.2 Description of steps taken to eliminate such practices

when discovered.

Labour Standards -Prevention of Child

and Forced Labour

Subject Areas, Aspects, General

Section/Declaration Disclosures and KPIs Description

Aspect B5: Supply Chain Management

General Disclosure Policies on managing environmental and social risks of

the supply chain.

Supply Chain Management

KPI B5.1 Number of suppliers by geographical region. Supply Chain

Management

KPI B5.2 Description of practices relating to engaging suppliers, Supply Chain

> number of suppliers where the practices are being implemented, how they are implemented and monitored.

Management

KPI B5.3

Description of practices used to identify environmental and social risks along the supply chain, and how they are

Supply Chain Management

implemented and monitored.

KPI B5.4 Description of practices used to promote environmentally Supply Chain

preferable products and services when selecting

Management

suppliers, and how they are implemented and monitored.

Aspect B6: Product Responsibility

General Disclosure Information on: Product Responsibility

(a) the policies; and

(b) compliance with relevant laws and regulations that

have a significant impact on the issuer

relating to health and safety, advertising, labelling and privacy matters relating to products and services provided

and methods of redress.

KPI B6.1 Percentage of total products sold or shipped subject to Product Responsibility

recalls for safety and health reasons.

KPI B6.2 Number of products and service-related complaints Product Responsibility

received and how they are dealt with.

KPI B6.3 Description of practices relating to observing and Product Responsibility -

> protecting intellectual property rights. IP Rights

KPI B6.4 Description of quality assurance process and recall Product Responsibility -

procedures. Quality Control and

Product Warranty

Subject Areas, Aspects, General

Disclosures and KPIs Section/Declaration Description

KPI B6.5 Description of consumer data protection and privacy

Product Responsibility policies, and how they are implemented and monitored.

Data Privacy Protection

Aspect B7: Anti-corruption

General Disclosure Information on: Anti-corruption

(a) the policies; and

(b) compliance with relevant laws and regulations that

have a significant impact on the issuer

relating to bribery, extortion, fraud and money laundering.

KPI B7.1 Number of concluded legal cases regarding corrupt Anti-corruption

> practices brought against the issuer or its employees during the reporting period and the outcomes of the

cases.

KPI B7.2 Description of preventive measures and whistle-blowing Anti-corruption -

> procedures, how they are implemented and monitored. Whistle-blowing

Mechanism

KPI B7.3 Description of anti-corruption training provided to Anti-corruption -

directors and staff. Anti-bribery

Practices

Aspect B8: Community Investment

General Disclosure Policies on community engagement to understand the Community Investment

> needs of the communities where the issuer operates and to ensure its activities take into consideration the

communities' interests.

KPI B8.1 Focus areas of contribution (e.g. education, Community Investment

environmental concerns, labour needs, health, culture,

sport).

KPI B8.2 Resources contributed (e.g. money or time) to the focus Community Investment

area.