K W NELSON INTERIOR DESIGN AND CONTRACTING GROUP LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 8411)

INTERIM RESULTS ANNOUNCEMENT FOR THE SIX MONTHS ENDED 30 JUNE 2025

CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE "STOCK EXCHANGE")

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board of the Stock Exchange and no assurance is given that there will be a liquid market in the securities traded on GEM.

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This announcement, for which the directors (the "Directors") of K W Nelson Interior Design and Contracting Group Limited (the "Company") collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the "GEM Listing Rules") for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.

FINANCIAL HIGHLIGHTS

- During the six months ended 30 June 2025 (the "Period"), the Group's revenue increased by approximately 42.7% to approximately HK\$12.3 million (six months ended 30 June 2024 (the "Previous Period"): HK\$8.6 million). The increase was mainly driven by the increase in revenue from projects for office premises and medical centre. The Group's gross profit increased to approximately HK\$4.0 million for the Period (Previous Period: HK\$2.3 million).
- The Group's loss attributable to the owners of the Company was approximately HK\$2.3 million for the Period (Previous Period: HK\$2.0 million).
- The board of directors does not recommend the payment of an interim dividend for the Period (Previous Period: Nil).

UNAUDITED CONSOLIDATED INTERIM FINANCIAL RESULTS

The board of the Directors of the Company (the "Board") is pleased to present the unaudited consolidated interim financial results of the Company and its subsidiaries (collectively referred to as the "Group") for the six months ended 30 June 2025, together with the comparative unaudited figures for the corresponding period in 2024 as follows:

INTERIM CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

For the six months ended 30 June 2025

| | | ended 1e | |
|---|------|--|--|
| | Note | 2025 <i>HK\$'000</i> (Unaudited) | 2024 <i>HK\$'000</i> (Unaudited) |
| Revenue | 4 | 12,264 | 8,594 |
| Cost of sales | 6 | (8,247) | (6,300) |
| Gross profit | | 4,017 | 2,294 |
| Other income | 5 | 818 | 924 |
| Selling and distribution expenses | 6 | (817) | (454) |
| Administrative expenses | 6 | (5,902) | (5,045) |
| (Provision for)/reversal of impairment of trade receivables | | | |
| and contract assets | | (276) | 315 |
| Operating loss | | (2,160) | (1,966) |
| Finance costs | 7 | (23) | (13) |
| Loss before income tax | | (2,183) | (1,979) |
| Income tax expense | 8 | (85) | _ |
| Loss for the period attributable to the owners of the Company | | (2,268) | (1,979) |
| Loss per share attributable to the owners of the Company | | | |
| (in HK cents) | 0 | (0.04) | (0.04) |
| Basic and diluted | 9 | (0.24) | (0.21) |

The above interim condensed consolidated statement of profit or loss should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the six months ended 30 June 2025

| | Six months ended 30 June | |
|---|--|--|
| | 2025 <i>HK\$'000</i> (Unaudited) | 2024 <i>HK\$'000</i> (Unaudited) |
| Loss for the period | (2,268) | (1,979) |
| Other comprehensive income/(loss) | | |
| Items that may be reclassified subsequently to profit or loss: | | |
| Exchange difference arising from translation of foreign operations | 86 | (15) |
| Items that will not be reclassified to profit or loss: | | |
| Change in fair value of financial assets at fair value through other | | |
| comprehensive income | - | (35) |
| Other comprehensive income/(loss) for the period, net of tax | 86 | (50) |
| Total comprehensive loss for the period attributable to the owners of | · | |
| the Company | (2,182) | (2,029) |

The above interim condensed consolidated statement of comprehensive income should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 June 2025

| | | 30 June 2025 | 31 December 2024 |
|--|------|--|--|
| | Note | HK\$'000 (Unaudited) | HK\$'000 (Audited) |
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment | 11 | 1,230 | 1,675 |
| Right-of-use assets | 12 | 705 | 928 |
| Rental deposits | 13 | 106 | 106 |
| | | 2,041 | 2,709 |
| Current assets | | | |
| Trade and other receivables | 13 | 7,466 | 8,001 |
| Contract assets | | 960 | 2,671 |
| Pledged bank deposits | | 2,000 | 2,000 |
| Time deposits with original maturity over three months | | 7,803 | 41,694 |
| Cash and cash equivalents | | 46,139 | 9,040 |
| | | 64,368 | 63,406 |
| Total assets | | 66,409 | 66,115 |
| Equity attributable to the owners of the Company Share capital | | | |
| Share premium | | 10,000 33,728 (8.824) | 10,000 33,728 (8,824) |
| Share premium Shares held for share award scheme | | 33,728 (8,824) | 33,728 (8,824) |
| Share premium | | 33,728 | 33,728 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES | | 33,728 (8,824) 24,713 | 33,728 (8,824) 26,895 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities | | 33,728 (8,824) 24,713 59,617 | 33,728 (8,824) 26,895 61,799 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities | 14 | 33,728 (8,824) 24,713 59,617 | 33,728 (8,824) 26,895 61,799 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities | 14 | 33,728 (8,824) 24,713 59,617 | 33,728 (8,824) 26,895 61,799 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities | 14 | 33,728 (8,824) 24,713 59,617 | 33,728 (8,824) 26,895 61,799 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities Provisions Current liabilities | 14 | 33,728 (8,824) 24,713 59,617 345 580 925 | 33,728 (8,824) 26,895 61,799 494 548 1,042 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities Provisions Current liabilities Trade and other payables | 14 | 33,728 (8,824) 24,713 59,617 345 580 925 | 33,728 (8,824) 26,895 61,799 494 548 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities Provisions Current liabilities Trade and other payables Contract liabilities | | 33,728 (8,824) 24,713 59,617 345 580 925 | 33,728 (8,824) 26,895 61,799 494 548 1,042 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities Provisions Current liabilities Trade and other payables | | 33,728 (8,824) 24,713 59,617 345 580 925 2,073 3,422 372 | 33,728 (8,824) 26,895 61,799 494 548 1,042 2,834 - 440 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities Provisions Current liabilities Trade and other payables Contract liabilities Lease liabilities Lease liabilities | | 33,728 (8,824) 24,713 59,617 345 580 925 2,073 3,422 372 5,867 | 33,728 (8,824) 26,895 61,799 494 548 1,042 2,834 - 440 3,274 |
| Share premium Shares held for share award scheme Reserves Total equity LIABILITIES Non-current liabilities Lease liabilities Provisions Current liabilities Trade and other payables Contract liabilities | | 33,728 (8,824) 24,713 59,617 345 580 925 2,073 3,422 372 | 33,728 (8,824) 26,895 61,799 494 548 1,042 2,834 - 440 |

The above interim condensed consolidated statement of financial position should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the six months ended 30 June 2025

| | | | | | Unaudited | | | | |
|---|------------------------------|------------------------------|---------------------------------|-----------------------------------|--|-------------------------------|------------------------------|---------------------------------|--------------------------|
| _ | | | Att | ributable to t | he owners of | the Compa | iny | | |
| | Share capital HK\$'000 | Share premium HK\$'000 | Exchange reserve HK\$'000 | Fair value reserve HK\$'000 | Shares held for share award scheme HK\$'000 | Merger reserve HK\$'000 | Capital contribution reserve | Retained profits HK\$'000 | Total HK\$'000 |
| For the six months ended 30 June 2024 Balance at 1 January 2024 | 10,000 | 33,728 | (292) | (7,138) | (8,743) | (380) | 5,000 | 33,125 | 65,300 |
| | 10,000 | 00,720 | (272) | (7,100) | (0,7 40) | (000) | | 00,120 | 00,000 |
| Comprehensive income Loss for the period Other comprehensive loss Exchange difference arising | - | - | - | - | - | - | - | (1,979) | (1,979) |
| from translation of foreign operations Change in fair value of financial assets at fair value through | - | - | (15) | - | - | - | - | - | (15) |
| other comprehensive income | _ | _ | _ | (35) | _ | _ | _ | _ | (35) |
| Total comprehensive loss | _ | _ | (15) | (35) | _ | - | _ | (1,979) | (2,029) |
| Shares purchased for share award scheme | - | - | - | - | (81) | - | _ | - | (81) |
| Balance at 30 June 2024 | 10,000 | 33,728 | (307) | (7,173) | (8,824) | (380) | 5,000 | 31,146 | 63,190 |
| For the six months ended 30 June 2025 | | | | | | | | | |
| Balance at 1 January 2025 | 10,000 | 33,728 | (309) | | (8,824) | (380) | 5,000 | 22,584 | 61,799 |
| Comprehensive income Loss for the period Other comprehensive income Exchange difference arising from translation of foreign | - | - | - | - | - | - | - | (2,268) | (2,268) |
| operations | _ | _ | 86 | _ | _ | - | _ | _ | 86 |
| Total comprehensive income/(loss) | - | - | 86 | - | - | - | _ | (2,268) | (2,182) |
| Balance at 30 June 2025 | 10,000 | 33,728 | (223) | - | (8,824) | (380) | 5,000 | 20,316 | 59,617 |

The above interim condensed consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

For the six months ended 30 June 2025

| | | Six months ended | | |
|--|------|------------------|-------------|--|
| | | 30 June | 30 June | |
| | | 2025 | 2024 | |
| | Note | HK\$'000 | HK\$'000 | |
| | | (Unaudited) | (Unaudited) | |
| Cash flows from operating activities | | | | |
| Cash generated from/(used in) operations | 15 | 2,854 | (3,766) | |
| Hong Kong Profits Tax paid | | (85) | | |
| Net cash generated from/(used in) operating activities | | 2,769 | (3,766) | |
| Cash flows from investing activities | | | | |
| Decrease/(increase) in time deposit with original maturity | | | | |
| over three months | | 33,891 | (884) | |
| Interest received | | 818 | 921 | |
| Purchase of property, plant and equipment | | (225) | (13) | |
| Net cash generated from investing activities | | 34,484 | 24 | |
| Cash flows from financing activities | | | | |
| Principal elements of lease payments | | (217) | (227) | |
| Interest elements of lease payments | | (23) | (13) | |
| Repurchase of shares under share award scheme | | - | (81) | |
| Net cash used in financing activities | | (240) | (321) | |
| Net increase/(decrease) in cash and cash equivalents | | 37,013 | (4,063) | |
| Cash and cash equivalents at 1 January | | 9,040 | 19,062 | |
| Effect of foreign exchange rate changes | | 86 | (15) | |
| Cash and cash equivalents at 30 June | | 46,139 | 14,984 | |

The above interim condensed consolidated statement of cash flows should be read in conjunction with the accompanying notes.

For the six months ended 30 June 2025

1 GENERAL INFORMATION

K W Nelson Interior Design and Contracting Group Limited (the "Company") was incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law (Cap 22, Law 3 of 1961 as consolidated and revised) (now known as the Companies Act (2021 Revision)) of the Cayman Islands.

The Company's registered office is at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman, KY1–1111, Cayman Islands. The principal place of business is Room 1703, 17th Floor, Technology Plaza, 651 King's Road, Quarry Bay, Hong Kong.

The Company is an investment holding company and together with its subsidiaries (collectively, the "Group") are principally engaged in provision of interior designs, project management services and fitting-out works.

The unaudited interim financial results is presented in thousands of Hong Kong Dollars ("HK\$'000"), unless otherwise stated.

2 BASIS OF PREPARATION

The interim financial results has been prepared in accordance with the applicable disclosure provisions of the Rules Governing the Listing of Securities on GEM of The Stock Exchange of Hong Kong Limited, including compliance with Hong Kong Accounting Standard ("HKAS") 34, *Interim financial reporting*, issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA").

The interim financial results has been prepared in accordance with the same accounting policies adopted in the 2024 annual financial statements, except for the accounting policy changes that are expected to be reflected in the 2024 annual financial statements. Details of any changes in accounting policies are set out in note 3.

The preparation of an interim financial results in conformity with HKAS 34 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses on a year to date basis. Actual results may differ from these estimates.

This interim financial results contains condensed consolidated financial statements and selected explanatory notes. The notes include an explanation of events and transactions that are significant to an understanding of the changes in financial position and performance of the Group since the 2024 annual financial statements. The condensed consolidated interim financial statements and notes thereon do not include all of the information required for a full set of financial statements prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSS").

The interim financial results is unaudited but has been reviewed by the Company's audit committee.

The measurement basis used in the preparation of the unaudited interim financial results is the historical cost basis.

For the six months ended 30 June 2025

3 CHANGES IN ACCOUNTING POLICIES

The HKICPA has issued a number of amendments to HKFRSs that are first effective for the current accounting period of the Group. None of the developments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented in this interim financial results. The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

4 REVENUE AND SEGMENT REPORTING

The Group's chief operating decision maker, which has been identified as the Board of Directors, consider the segment from a business perspective and monitor the operating results of its operating segment for the purpose of making decisions about resource allocation and performance assessment.

During the six months ended 30 June 2025, the Group had one (2024: one) reportable operating segment, which was provision of interior designs, project management services and fitting-out works. Since this is the only operating segment of the Group, no further operating segment analysis thereof is presented.

Geographic Information

(a) Revenue from external customers

The Group's revenue from external customers by geographical area, which is determined by the country/region where the services were provided, is as follows:

| | Six months | Six months ended | |
|-----------|-------------|------------------|--|
| | 30 Jur | ne e | |
| | 2025 | 2024 | |
| | HK\$'000 | HK\$'000 | |
| | (Unaudited) | (Unaudited) | |
| Hong Kong | 12,264 | 8,594 | |

(b) Non-current assets

The Group's non-current assets by geographic area is as follows:

| 30. | June | 31 December |
|-------------------|-------|-------------|
| | 2025 | 2024 |
| HK\$ | '000 | HK\$'000 |
| (Unaudi | ited) | (Audited) |
| Hong Kong 2 | ,037 | 2,705 |
| The PRC and Macau | 4 | 4 |
| 2 | ,041 | 2,709 |

For the six months ended 30 June 2025

5 OTHER INCOME

| | Six months ended | |
|-----------------|------------------|-------------|
| | 30 June | |
| | 2025 | 2024 |
| | HK\$'000 | HK\$'000 |
| | (Unaudited) | (Unaudited) |
| Interest income | 818 | 921 |
| Others | _ | 3 |
| | 818 | 924 |

6 EXPENSE BY NATURE

| | Six months ended 30 June | |
|--|--|--|
| | 2025 <i>HK\$'000</i> (Unaudited) | 2024 <i>HK\$'000</i> (Unaudited) |
| Materials and subcontractor costs Advertising and promotion expenses Auditor's remuneration | 7,635 26 | 5,635 35 |
| Audit services Depreciation of property, plant and equipment | - 670 | 490 |
| Depreciation of right-of-use assets Employee benefit costs (including directors' emoluments) Exchange loss | 223 3,989 36 | 302 3,484 34 |
| Insurance expenses Legal and professional fees | - 1,143 | 11 1,034 |
| Motor vehicle expenses Travelling expenses Expenses relating to short-term leases | 104 251 25 | 101 119 25 |
| Others Total cost of sales, selling and distribution expenses and | 864 | 529 |
| administrative expenses | 14,966 | 11,799 |

For the six months ended 30 June 2025

7 FINANCE COSTS

| | | Six months ended 30 June | |
|---------------------------------------|-------------|-----------------------------|--|
| | 2025 | 2024 | |
| | HK\$'000 | HK\$'000 | |
| | (Unaudited) | (Unaudited) | |
| Interest expense on lease liabilities | 23 | 13 | |

8 INCOME TAX EXPENSE

No provision for Hong Kong profits tax has been made in the financial statements as the Company did not derives any assessable profit for the six months ended 30 June 2025 and 2024.

No PRC Corporate Income Tax provision was made as the PRC subsidiary has sustained a loss for taxation purpose for the six months ended 30 June 2025 and 2024.

An analysis of the income tax expense is as follows:

| | Six months ended 30 June | |
|--|--|--|
| | 2025 <i>HK\$'000</i> (Unaudited) | 2024 <i>HK\$'000</i> (Unaudited) |
| Hong Kong Profits Tax — Under-provision in prior years | 85 | _ |

There were no material unrecognised deferred tax assets and liabilities as at 30 June 2025 (31 December 2024: Nil).

For the six months ended 30 June 2025

9 LOSS PER SHARE

(a) Basic

Basic loss per share is calculated by dividing the loss attributable to the owners of the Company by the weighted average number of ordinary shares in issue during the period excluding shares purchased by the Company for the share award scheme.

| | Six months ended 30 June | |
|--|-----------------------------|---------------------|
| | 2025 (Unaudited) | 2024 (Unaudited) |
| Loss for the period attributable to the owners of the Company (HK\$'000) | (2,268) | (1,979) |
| Weighted average number of ordinary shares in issue (thousand shares) | 950,400 | 950,677 |
| Basic loss per share (HK cents) | (0.24) | (0.21) |

(b) Diluted

For the six months ended 30 June 2025 and 2024, diluted loss per share is the same as the basic loss per share as there was no potential dilutive ordinary shares in existence.

10 DIVIDEND

The Board did not recommend the payment of interim dividend for the six months ended 30 June 2025 (six months ended 30 June 2024: Nil).

11 PROPERTY, PLANT AND EQUIPMENT

| | HK\$'000 (Unaudited) |
|---|-------------------------|
| As at 1 January 2025 Additions Depreciation | 1,675 225 (670) |
| As at 30 June 2025 | 1,230 |
| As at 1 January 2024 | 2,533 |
| Additions | 13 |
| Depreciation | (490) |
| As at 30 June 2024 | 2,056 |

For the six months ended 30 June 2025

12 RIGHT-OF-USE ASSETS

During the six months ended 30 June 2025, there was no addition to right-of-use assets (2024: addition of HK\$452,000).

13 TRADE AND OTHER RECEIVABLES

| | 30 June 2025 <i>HK\$'000</i> (Unaudited) | 31 December 2024 <i>HK\$'000</i> (Audited) |
|------------------------------------|---|---|
| Trade receivables | 5,716 | 6,714 |
| Less: provision for loss allowance | (334) | (887) |
| | 5,382 | 5,827 |
| Prepayments | 1,588 | 1,327 |
| Deposits and other receivables | 602 | 953 |
| | 7,572 | 8,107 |
| Less: Non-current portion | | |
| Rental deposits | (106) | (106) |
| Current portion | 7,466 | 8,001 |

The carrying amounts of the Group's trade and other receivables are denominated in HK\$.

Trade receivables are generally due within 7 days from the date of billing. Negotiated on a case-by-case basis, the credit terms granted to certain customers could be up to three months. The ageing analysis of trade receivables based on the invoice date is as follows:

| | 30 June | 31 December |
|----------------|-------------|-------------|
| | 2025 | 2024 |
| | HK\$'000 | HK\$'000 |
| | (Unaudited) | (Audited) |
| Within 30 days | 1,924 | 2,451 |
| 31 to 60 days | 80 | 3,218 |
| 61 to 90 days | 377 | _ |
| Over 90 days | 3,001 | 158 |
| | 5,382 | 5,827 |

The provision for loss allowance of deposits and other receivables is immaterial. The Group does not hold any collateral as security.

For the six months ended 30 June 2025

14 PROVISIONS, TRADE AND OTHER PAYABLES

| | 30 June 2025 <i>HK\$</i> '000 | 31 December 2024 <i>HK\$</i> '000 |
|-------------------------------------|-------------------------------------|---|
| | (Unaudited) | (Audited) |
| Provisions | | |
| Provision for reinstatement cost | 449 | 449 |
| Provision for long service payments | 131 | 99 |
| | 580 | 548 |
| Less: Non-current portion | (580) | (548) |
| Current portion | | _ |
| Trade and other payables | | |
| Trade payables | 2,054 | 1,950 |
| Other payables and accruals | 19 | 884 |
| | 2,073 | 2,834 |

The ageing analysis of trade payables based on the invoice date is as follows:

| | 30 June 2025 <i>HK\$'000</i> (Unaudited) | 31 December 2024 <i>HK\$'000</i> (Audited) |
|---------------|---|---|
| 1 to 30 days | 410 | 196 |
| 31 to 90 days | 777 | 389 |
| Over 90 days | 867 | 1,365 |
| | 2,054 | 1,950 |

The carrying amounts of provisions, trade and other payables approximate their fair values and are denominated in HK\$.

For the six months ended 30 June 2025

15 NOTES TO INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

Cash generated from/(used in) operations

| | Six months ended 30 June | | |
|--|--|--|--|
| | 2025 <i>HK\$'000</i> (Unaudited) | 2024 <i>HK\$'000</i> (Unaudited) | |
| Loss before income tax | (2,183) | (1,979) | |
| Adjustments for: | | | |
| Depreciation of property, plant, and equipment | 670 | 490 | |
| Depreciation of right-of-use assets | 223 | 302 | |
| Interest income | (818) | (921) | |
| Finance costs | 23 | 13 | |
| Provision for/(reversal of) long service payments | 32 | (2) | |
| Provision for/(reversal of) impairment losses on trade receivables | | | |
| and contract assets | 276 | (315) | |
| Sundry income | _ | (3) | |
| Operating loss before working capital changes | (1,777) | (2,415) | |
| Changes in working capital: | | | |
| Trade and other receivables | 259 | (120) | |
| Contract assets | 1,711 | 59 | |
| Trade and other payables | (761) | (1,202) | |
| Contract liabilities | 3,422 | (88) | |
| Cash generated from/(used in) operations | 2,854 | (3,766) | |

For the six months ended 30 June 2025

16 MATERIAL RELATED PARTY TRANSACTIONS

(a) Names and relationships with related parties

The directors of the Company are of the view that the following parties/companies were related parties with transactions or balances with the Group during the six months ended 30 June 2025 and 2024:

| Name of related party | Relationship with the Group |
|----------------------------|--|
| Mr. Lau King Wai | Director and the controlling shareholder of the Company |
| Ms. Chan Pui Shan, Jessica | Personal Assistant to Chief Executive Officer and spouse |
| | of the controlling shareholder |
| Further Concept Limited | Controlled by the controlling shareholder |

(b) Transactions and balance with related parties

Other than those disclosed below and elsewhere in the interim financial results, the Group had no significant transactions or balances with related parties during the six months ended 30 June 2025 (2024: same).

| | Amount a relate | | Related intere Six months | |
|--|--|---|--|---|
| | 30 June 2025 HK\$'000 (Unaudited) | 31 December 2024 <i>HK\$'000</i> (Audited) | 30 June 2025 20 HK\$'000 HK\$'0 (Unaudited) (Unaudited) | |
| Lease liabilities due to a related company — Further Concept Limited | 554 | 665 | 16 | 5 |

During the six months ended 30 June 2025, repayment of principal and interest portion of lease liabilities to the related party was HK\$120,000 (2024: HK\$120,000).

The above-mentioned transactions were conducted in the normal course of business and was charged at terms mutually agreed by the relevant parties.

The related party transactions in respect of rental expenses above constitutes continuing connected transaction as defined in Chapter 20 of the GEM Listing Rules. However, these transactions are exempt from the disclosure requirements in Chapter 20 of the GEM Listing Rules as they are below the de minimis threshold under Rule 20.74(1).

For the six months ended 30 June 2025

16 MATERIAL RELATED PARTY TRANSACTIONS (Continued)

(c) Key management personnel remuneration

Remuneration for key management personnel of the Group is the amounts paid to the Directors as set out below:

| | Six months ended 30 June | |
|--|---|-------------|
| | 2025 203 <i>HK\$'000 HK\$'0</i> (Unaudited) (Unaudite | |
| Emoluments, salaries and other benefits Contributions to defined contribution retirement plan | 2,073 19 | 1,719 19 |
| | 2,092 | 1,738 |

(d) Remuneration of the spouse of the controlling shareholder

| | Six months ended 30 June | | |
|--|--|----------|--|
| | 2025 2024 <i>HK\$'000 HK\$'000</i> (Unaudited) (Unaudited) | | |
| Salaries and other benefits Contributions to defined contribution retirement plan | 428 9 | 321 9 | |
| | 437 | 330 | |

BUSINESS REVIEW

The Group is an interior decorator based in Hong Kong, focusing on commercial premises including office and retail space mainly located in Hong Kong. Our services include provision of interior design proposals by our in-house designers, engaging subcontractors to carry out fitting-out works and coordinating, managing and supervising the fitting-out works by our project managers.

The Group's projects can be broadly categorised into (i) design & decoration projects in which the Group is responsible for the tailor-made interior design proposals, project management and fitting-out works; (ii) decoration projects in which the Group is responsible for project management and fitting-out works; and (iii) other interior design and fitting-out services.

During the six months ended 30 June 2025 (the "Period"), the Group's revenue increased by approximately 42.7% to approximately HK\$12.3 million (six months ended 30 June 2024 (the "Previous Period"): HK\$8.6 million). The increase was mainly driven by the increase in revenue from projects for office premises and medical centre. The Group's gross profit increased to approximately HK\$4.0 million for the Period (Previous Period: HK\$2.3 million).

The Group's loss attributable to the owners of the Company increased to approximately HK\$2.3 million for the Period (Previous Period: HK\$2.0 million).

OUTLOOK

During the Period, the Group completed/awarded certain projects of offices premises and medical centre. Although the newly awarded contract sum has not yet reached the pre-pandemic levels, we are cautiously confident that the worst is now behind us. With the various market stabilisation measures implemented and the recovering market sentiment, the demand for decoration of office premises are expected to perk up. Despite turbulent market conditions, the Group will continue to consolidate our core competitiveness and remain committed to continuous self-improvement and unwavering focus on quality, staying prepared to meet evolving market demands and client expectations.

Looking forward, the Group is optimistic with the prospects of the interior design and decoration market, especially on commercial premises and medical centres. In view of the increasing public awareness in health issues and ageing population in Hong Kong, the Group believes more health centres, medical clinics and health-related facilities will be established to meet the health care demand. The Group will continue to benefit from the increasing demand on design and decoration projects. The Group will also enhance its responsiveness to market trends so as to strengthen its position in the current market and continue its business expansion plan. In order to maximise the long term returns of our shareholders, the Group will continue to devote more resources to further develop its interior design and decoration by undertaking more sizeable projects and to explore new business opportunities through leveraging its experience in the industry.

FINANCIAL REVIEW

Revenue

The Group's revenue is principally generated from (i) design & decoration projects; (ii) decoration projects; and (iii) other interior design and fitting-out services. During the Period, the Group's revenue increased to approximately HK\$12.3 million (Previous Period: HK\$8.6 million).

The following table sets forth a breakdown of the Group's revenue and number of projects by project types and geographical locations for the six months ended 30 June 2025 and 2024:

| | Six months ended 30 June | | | | | |
|-----------------------------|--------------------------|-------------|-------|----------|-------------|-------|
| Project types and locations | | 2025 | | | 2024 | |
| | No. of | | | No. of | | |
| | projects | HK\$'000 | % | projects | HK\$'000 | % |
| | | (Unaudited) | | | (Unaudited) | |
| Design & decoration | | | | | | |
| Hong Kong | 3 | 8,703 | 71.0 | 6 | 7,242 | 84.3 |
| | 3 | 8,703 | 71.0 | 6 | 7,242 | 84.3 |
| Decoration | | | | | | |
| Hong Kong | - | _ | _ | _ | _ | |
| | - | - | - | _ | _ | _ |
| Others | | | | | | |
| Hong Kong | | 3,469 | 29.0 | | 1,352 | 15.7 |
| | | 3,469 | 29.0 | | 1,352 | 15.7 |
| Total | 3 | 12,264 | 100.0 | 6 | 8,594 | 100.0 |

The increase in revenue of design and decoration projects by HK\$1.5 million from approximately HK\$7.2 million for the Previous Period to approximately HK\$8.7 million for the Period was mainly due to increase in revenue derived from projects of medical centre by approximately HK\$1.4 million.

Cost of sales and Gross profit margin

The Group's cost of sales mainly comprised subcontracting costs, direct staff costs, material purchase costs and insurance costs.

The following table sets forth the breakdown of the Group's gross profit margin by project types for the six months ended 30 June 2025 and 2024:

| | Six months ended 30 June | | |
|---------------------|--------------------------|-------------|--|
| Project types | 2025 | 2024 | |
| | (Unaudited) | (Unaudited) | |
| Design & decoration | 22.1% | 28.0% | |
| Decoration | _ | _ | |
| Others | 58.8% | 19.7% | |
| Overall | 32.8% | 26.7% | |
| Overall | 32.8% | 20.7% | |

The Group's overall gross profit margin increased from approximately 26.7% for the Previous Period to approximately 32.8% for the Period increase in profit margin of other projects for reinstatement and maintenance works for certain office premises.

Selling and distribution expenses

Selling and distribution expenses mainly consisted of (i) staff costs from marketing department; (ii) advertising and marketing expenses to promote the Group's services; and (iii) travelling expenses.

The Group's selling and distribution expenses increased from HK\$0.4 million for the Previous Period to HK\$0.8 million for the Period mainly attributable to the increase in staff costs by HK\$0.2 million as a result of the increase in headcount for exploring business opportunity.

Administrative expenses

The Group's general and administrative expenses mainly consisted of (i) staff costs; (ii) legal and professional fee; (iii) depreciation; and (iv) other administrative expenses.

Administrative expenses increased from approximately HK\$5.0 million for the Previous Period to approximately HK\$5.9 million for the Period, which was mainly due to increase in staff costs and directors' remuneration by approximately HK\$0.7 million.

Income Tax expense

Income tax expense of HK\$85,000 was recognised during the Period which mainly attributed by the under-provision of tax expenses in respect of prior years (Previous Period: Nil).

Loss for the period

As a result of the foregoing, the Group recorded a loss of approximately HK\$2.3 million for the Period (Previous Period: HK\$2.0 million).

Dividend

The Board does not recommend the payment of any dividend for the Period (Previous Period: Nil).

Provision of loss allowance for trade receivables and contract assets

The Group recognised loss allowances for trade receivables and contract assets based on management's estimate of the lifetime expected credit losses to be incurred, which is estimated by taking into account the credit loss experience, ageing of overdue trade receivables and contract assets, customers' repayment history and customers' financial position and an assessment of both the current and forecast general economic conditions.

As at 30 June 2025, loss allowance of approximately HK\$0.3 million (31 December 2024: HK\$0.9 million) was recognised with respect to the Group's trade receivables and contract assets of which none (31 December 2024: HK\$0.8 million) were related to trade receivables due from customers with known financial difficulties or significant doubt on collection that are individually assessed to be fully impaired.

LIQUIDITY, FINANCIAL RESOURCES, GEARING RATIO AND CAPITAL STRUCTURE

During the Period, the Group financed its operations by its internal resources. As at 30 June 2025, the Group had net current assets of approximately HK\$58.5 million (31 December 2024: HK\$60.1 million), including cash and cash equivalents balances of approximately HK\$46.1 million (31 December 2024: HK\$9.0 million) mainly denominated in Hong Kong dollars. As at 30 June 2025, the Group had an unutilised banking facility of HK\$2.0 million (31 December 2024: HK\$2.0 million) which was secured by pledged bank deposits.

The current ratio, being the ratio of current assets to current liabilities, was approximately 11.0 times as at 30 June 2025 (31 December 2024: 19.4 times). The decrease was mainly due to increase in lease liabilities.

As at 30 June 2025, the Group had no outstanding borrowings (31 December 2024: nil) as the Group was not in need of any material debt financing during the Period, and hence no gearing ratio was presented. The gearing ratio is calculated as total debt divided by total equity as at the respective period end.

There has been no material change in capital structure of the Company since the date of listing. The capital of the Company comprise solely ordinary shares. The equity attributable to the owners of the Company amounted to approximately HK\$59.6 million as at 30 June 2025 (31 December 2024: HK\$61.8 million).

PLEDGE OF ASSETS

As at 30 June 2025, bank deposits of HK\$2.0 million (31 December 2024: HK\$2.0 million) were pledged to secure the banking facilities. Save for the above, the Group did not have any charges on its assets.

FOREIGN EXCHANGE EXPOSURE AND TREASURY POLICY

The majority of the Group's business operations were conducted in Hong Kong. The transactions, monetary assets and liabilities of the Group were mainly denominated in Hong Kong dollars. During the Period, there was no material impact to the Group arising from the fluctuation in the foreign exchange rates. The Group did not engage in any derivatives agreement and did not commit to any financial instruments to hedge its foreign exchange exposure during the Period.

The Group has adopted a prudent financial management approach towards its treasury policies and thus maintained a healthy liquidity position throughout the Period. The Group strives to reduce exposure to credit risk by performing ongoing credit assessments and evaluations of the financial status of its customers. To manage liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

CAPITAL COMMITMENTS

As at 30 June 2025 and 31 December 2024, the Group had no material capital commitment.

HUMAN RESOURCES MANAGEMENT

As at 30 June 2025, the Group had a total of 13 (31 December 2024: 13) employees. To ensure that the Group is able to attract and retain staff capable of attaining the best performance levels, remuneration packages are reviewed on a regular basis. In addition, discretionary bonus is offered to eligible employees by reference to the Group's results and individual performance. Employees may also be granted share awards under the share award scheme adopted by the Company.

SIGNIFICANT INVESTMENTS, MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES, AND FUTURE PLANS FOR MATERIAL INVESTMENTS OR ADDITIONS OF CAPITAL ASSETS

The Group did not have any significant investments, material acquisitions, and disposals of subsidiaries and affiliated companies during the Period, nor there was any future plans for material investments or additions of capital assets as at 30 June 2025.

CONTINGENT LIABILITIES

The Group had no material contingent liabilities as at 30 June 2025 and 31 December 2024.

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

As at 30 June 2025, the interests or short positions of the Directors and chief executives of the Company in the Shares, underlying Shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO")) which will be required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO) or which will be required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or which will be required, pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules to be notified to the Company and the Stock Exchange, were as follows:

Long Position in Shares of the Company (the "Shares")

| Name | Capacity/Nature of interest | Interests in Shares | Approximate percentage shareholding (Note 2) |
|------------------|---|------------------------|--|
| Mr. Lau King Wai | Interest of a controlled corporation (Note 1) | 750,000,000 | 75% |

Notes:

- 1. Mr. Lau King Wai beneficially owns 100% of the issued share capital of Sino Emperor Group Limited ("Sino Emperor"). By virtue of the SFO, Mr. Lau King Wai is deemed to be interested in all the Shares held by Sino Emperor.
- 2. The approximate percentages were calculated based on 1,000,000,000 Shares in issue as at 30 June 2025.

Saved as disclosed above, as at 30 June 2025, none of the Directors and chief executives of the Company had any other interests or short positions in any Shares, underlying Shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which (a) were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO); or (b) were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein; or (c) were required, pursuant to the required standard of dealings by Directors as referred to in Rule 5.46 to Rule 5.67 of the GEM Listing Rules, to be notified to the Company and the Stock Exchange.

SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES OF THE COMPANY

So far as the Directors are aware, as at 30 June 2025, other than the Directors or chief executives of the Company whose interests or short positions are disclosed under the paragraph headed "Directors' and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares and Debentures of the Company and Its Associated Corporations" above, the following person has an interest or short position in the Shares or underlying Shares which has to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO and as recorded in the register required to be kept under Section 336 of the SFO, and who were expected, directly or indirectly, to be interested in 5% or more of the Shares are listed as follows:

Long Positions in Shares

| Name of Shareholder | Nature of interest | Number of Shares | Approximate percentage shareholding (Note 3) |
|-------------------------------------|-------------------------------------|---------------------|--|
| Sino Emperor (Note 1) | Beneficial owner Interest of spouse | 750,000,000 | 75% |
| Ms. Chan Pui Shan, Jessica (Note 2) | | 750,000,000 | 75% |

Notes:

- 1. Sino Emperor is beneficially and wholly owned by Mr. Lau King Wai. By virtue of the SFO, Mr. Lau King Wai is deemed to be interested in all the Shares held by Sino Emperor.
- 2. 750,000,000 Shares are held by Sino Emperor, which is a company wholly owned by Mr. Lau King Wai. By virtue of the SFO, Ms. Chan Pui Shan, Jessica, who is the spouse of Mr. Lau King Wai, is taken to be interested in these Shares.
- 3. The approximate percentages were calculated based on 1,000,000,000 Shares in issue as at 30 June 2025.

Saved as disclosed above, as at 30 June 2025, the Directors were not aware of any other person (other than the Directors or chief executives as disclosed in the paragraph headed "Directors' and Chief Executives' Interests and Short Positions in the Shares, Underlying Shares and Debentures of the Company and Its Associated Corporations" above) who had, or deemed to have, interests or short positions in the Shares, underlying Shares or debentures of the Company which has to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO and as recorded in the register required to be kept under Section 336 of the SFO, or who were expected, directly or indirectly, to be interested in 5% or more of the issued shares of the Company.

COMPETING BUSINESS

None of the Directors or the controlling shareholders of the Company or their respective close associates (as defined in the GEM Listing Rules) has interests in any business apart from the Group's businesses which competes or is likely to compete, either directly or indirectly, with the businesses of the Group during the Period and up to the date of this announcement.

EQUITY-LINKED AGREEMENTS

Other than the "Share Award Scheme" as disclosed below, no equity-linked agreements that will or may result in the Company issuing shares or that require the Company to enter into any agreements that will or may result in the Company issuing shares were entered into by the Company during the Period or subsisted at the end of the Period.

Share Award Scheme

The Company has adopted a share award scheme (the "Share Award Scheme") on 17 May 2021 (the "Adoption Date") for the purpose of retaining participants and encouraging them to make contributions to the growth and development of the Group.

Pursuant to the rules of the Share Award Scheme (the "Scheme Rules"), the Board may grant an award to anyone (other than any excluded participant) who is an employee, non-executive director, supplier, customer or consultant etc. of any member of the Group for participation in the Share Award Scheme and determine the terms of the award. The Share Award Scheme is subject to the administration of the Board in accordance with the Scheme Rules. The Board may engage one or more trustees to administer the Share Award Scheme as the Board thinks fit. The Share Award Scheme will terminate on the tenth anniversary of the Adoption Date or such earlier date as the Board may determine. The Board shall not grant any further awards if such award would cause the aggregate number of shares underlying such award and all other outstanding awards (taken together with all unvested awarded shares granted under the Scheme Rules) to exceed 10% of the number of issued shares at the date of grant. The Board may, from time-to-time remit funds to the trustee for the purposes of the Share Award Scheme, and such money will form part of the trust fund. The Board may instruct the trustee to purchase the number of shares underlying the award from the open market (either on-market or off-market) and the trustee shall hold such shares on trust for the participants until they are vested in accordance with the Scheme Rules.

During the Period, (i) no share awards had been granted or agreed to be granted under the Share Award Scheme; (ii) there were no unvested share awards; and (iii) no share awards were vested, cancelled nor lapsed.

The Board shall not make any further award of awarded shares which will result in the nominal value of the shares awarded by the Board under the Share Award Scheme exceeding ten per cent (10%) of the issued share capital of the Company from time to time. The maximum numbers of shares which may be awarded to a selected participant under the Share Award Scheme shall not exceed one per cent (1%) of the issued share capital of the Company from time to time.

During the Period, the trustee did not purchase any shares of the Company.

During the Period, (i) there was no participant with share awards granted or to be granted by the Company in excess of the 1% individual limit (as defined under Chapter 23 of the GEM Listing Rules); (ii) there was no service provider with share awards granted or to be granted by the Company exceeding 0.1% of the total issued shares of the Company (excluding treasury shares) in any twelfth-month period; and (iii) the Company have not granted any share awards to any related entity participants or service providers.

The subsidiaries of the Company did not operate any share schemes that are required to be disclosed under chapter 23 of the GEM Listing Rules.

PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES OF THE COMPANY

Except as disclosed in elsewhere in this announcement, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Shares (including sale of treasury shares) during the Period. As at 30 June 2025, no treasury shares were held by the Company.

CHANGES IN INFORMATION OF DIRECTORS

Save as disclosed below, during the Period and up to the date of this announcement, the Directors are not aware of any change in Directors' information required to be disclosed pursuant to Rule 17.50A(1) of the GEM Listing Rules.

Mr. Li Wai Leung was admitted as a member of the Association of Chartered Certified Accountants in January 2025.

CORPORATE GOVERNANCE

The Company has applied and adopted the principles and code provisions of the Corporate Governance Code (the "CG Code") as set out in Appendix C1 of the GEM Listing Rules as its corporate governance practice. During the Period, the Company has complied with all the code provisions set out in the CG Code except for the deviation from code provision C.2.1 of the CG Code.

Pursuant to code provision C.2.1 of the CG Code, the roles of chairman and chief executive officer should be seperate and should not be performed by the same individual. In view of Mr. Lau King Wai, being the founder of the Group and his experience and his roles in the Group, the Board considers it beneficial to the business prospect and operational efficiency of the Group that Mr. Lau King Wai acts as the chairman of the Board (the "Chairman") and continues to act as the Chief Executive Officer (the "CEO").

The Directors consider that the current structure does not impair the balance of power and authority between the Board and the management of the Company given the appropriate delegation of the power of the Board and the effective functions of the independent non-executive Directors. The Board will continue to review the effectiveness of the corporate governance structure of the Group in order to assess whether separation of the roles of Chairman and CEO is necessary.

CODE OF CONDUCT FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted a code of conduct regarding securities transactions by the Directors on terms which are the same as the required standard of dealings set out in Rules 5.48 to 5.67 of the GEM Listing Rules. The Company periodically issues notices to its Directors reminding them of the general prohibition on dealing in the Company's listed securities during the blackout periods before the publication of announcements of financial results. The Company has confirmed, having made specific enquiry of the Directors, that all the Directors have complied with the required standards of dealings throughout the Period. The Company was not aware of any non-compliance during the Period.

AUDIT COMMITTEE

The Company established an audit committee (the "Audit Committee") on 18 November 2016 with written terms of reference in compliance with Rules 5.28 to 5.29 of the GEM Listing Rules and paragraph D.3 of the CG Code as set out in Appendix C1 to the GEM Listing Rules. The primary duties of the Audit Committee are mainly to make recommendation to the Board on the appointment and removal of external auditors; review financial statements and material advice in respect of financial reporting; and oversee risk management and internal control procedures of the Company. As at the date of this announcement, Audit Committee consists of three members, namely Mr. Li Wai Kwan, Mr. Li Wai Leung and Ms. So Patsy Ying Chi. Ms. So Patsy Ying Chi is the chairlady of the Audit Committee.

The Audit Committee has reviewed the unaudited consolidated interim financial results of the Group for the Period and this announcement and is of the view that such statements and report have been prepared in compliance with the applicable accounting standards, the GEM Listing Rules and other applicable legal requirements, and that adequate disclosure has been made.

PUBLICATION OF THE INTERIM RESULTS ANNOUNCEMENT

This announcement containing the Company's information including the unaudited condensed consolidated financial results for the Period is published on the Company's website (www.kwnelson.com.hk) and the website of the Stock Exchange (www.hkexnews.hk).

By order of the Board

K W Nelson Interior Design and Contracting Group Limited Lau King Wai

Chairman and Chief Executive Officer

Hong Kong, 13 August 2025

As at the date of this announcement, the Board comprises Mr. Lau King Wai, Ms. Leung May Yan and Mr. Wong Siu Hong Edward as executive Directors, and Mr. Li Wai Kwan, Mr. Li Wai Leung and Ms. So Patsy Ying Chi as independent non-executive Directors.

This announcement will remain on the "Latest Listed Company Information" page of the GEM website at www.hkgem.com for a minimum period of seven days from the date of the publication. This announcement will also be published on the website of the Company at www.kwnelson.com.hk.