

Hong Kong Exchanges and Clearing Limited and the Stock Exchange take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



環球戰略集團有限公司

GLOBAL STRATEGIC GROUP LIMITED

環球戰略集團有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 8007)

**FINAL RESULTS ANNOUNCEMENT
FOR THE YEAR ENDED 30 SEPTEMBER 2025**

**CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG
KONG LIMITED (THE “STOCK EXCHANGE”)**

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board and no assurance is given that there will be a liquid market in the securities traded on GEM.

*This announcement, for which the directors (the “**Directors**”) of Global Strategic Group Limited (the “**Company**” and its subsidiaries, collectively referred to as the “**Group**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.*

The board of Directors (the “**Board**”) of the Company is pleased to present the audited consolidated results of the Company and its subsidiaries (collectively as the “**Group**”), which is audited by RSM Hong Kong, for the year ended 30 September 2025, together with the comparative figures for the year ended 30 September 2024, are as follows:

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 30 September 2025

	<i>Notes</i>	2025 HK\$'000	2024 <i>HK\$'000</i>
Revenue	3	359,858	221,212
Cost of sales		<u>(294,142)</u>	<u>(178,054)</u>
Gross profit		65,716	43,158
Other income	4	518	342
Other gains and losses		2,481	281
Selling and distribution costs		(14,143)	(13,808)
General and administrative expenses		(32,356)	(31,426)
Allowance for trade and bills receivables		(4,021)	(287)
Allowance for deposits and other receivables		(597)	(92)
Reversal of/(allowance) for due from non-controlling shareholders of a subsidiary and its related parties		262	(213)
Reversal of/(allowance) for due from a related party		<u>46</u>	<u>(22)</u>
Profit/(loss) from operations		17,906	(2,067)
Finance costs	6	(5,925)	(6,602)
Share of loss from a joint venture		<u>(29)</u>	<u>(34)</u>
Profit/(loss) before tax		11,952	(8,703)
Income tax expense	7	<u>(11,174)</u>	<u>(2,063)</u>
Profit/(loss) for the year		<u>778</u>	<u>(10,766)</u>

		2025	2024
	Notes	HK\$'000	HK\$'000
Other comprehensive income after tax			
<i>Items that may be reclassified to profit or loss:</i>			
Exchange differences arising on translation of financial statements to presentation currency		(596)	2,595
Exchange differences reclassified to profit or loss on de-registration of a subsidiary		23	—
Other comprehensive income for the year, net of tax		(573)	2,595
Total comprehensive income for the year		205	(8,171)
(Loss)/profit for the year attributable to:			
Owners of the Company		(18,715)	(15,636)
Non-controlling interests		19,493	4,870
		778	(10,766)
Total comprehensive income for the year attributable to:			
Owners of the Company		(19,060)	(14,597)
Non-controlling interests		19,265	6,426
		205	(8,171)
		2025	2024
			(Re-presented)
Loss per share			
Basic (HK cents per share)	9	(25.25)	(30.36)
Diluted (HK cents per share)		(25.25)	(30.36)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 September 2025

	Notes	2025 HK\$'000	2024 HK\$'000
Non-current assets			
Property, plant and equipment		156,913	155,451
Right-of-use assets		18,066	10,395
Intangible assets		83,503	88,214
Investment in a joint venture		37	67
Deposits for acquisition of property, plant and equipment		40,389	27,182
		<u>298,908</u>	<u>281,309</u>
Current assets			
Inventories		1,808	240
Trade and bills receivables	10	4,153	9,873
Prepayments, deposits and other receivables		74,879	17,113
Due from non-controlling shareholders of a subsidiary and its related parties		–	6,893
Due from a related party		81	1,145
Value-added tax (“VAT”) recoverable		2,527	1,852
Restricted bank deposits		882	–
Bank and cash balances		4,877	20,068
		<u>89,207</u>	<u>57,184</u>
Current liabilities			
Trade payables	11	3,077	3,980
Accruals and other payables		49,574	56,101
Contract liabilities		40,084	23,627
Lease liabilities		6,410	4,745
Due to a non-controlling shareholder of a subsidiary and its related parties		4,000	336
Due to related parties		–	9,145
Due to directors		3,266	3,674
Non-convertible bonds		7,311	15,621
Bank and other borrowings		31,190	42,408
Current tax liabilities		4,136	1,614
Value-added tax (“VAT”) payable		362	–
		<u>149,410</u>	<u>161,251</u>
Net current liabilities		<u>(60,203)</u>	<u>(104,067)</u>
Total assets less current liabilities		<u>238,705</u>	<u>177,242</u>

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Non-current liabilities		
Lease liabilities	10,389	4,868
Non-convertible bonds	6,000	21,637
Bank and other borrowings	62,346	45,065
Deferred tax liabilities	20,876	22,053
Due to related parties	15,227	—
	<u>114,838</u>	<u>93,623</u>
NET ASSETS	<u>123,867</u>	<u>83,619</u>
CAPITAL AND RESERVES		
Share capital	18,860	4,559
Reserves	<u>(9,952)</u>	<u>(16,634)</u>
Equity attributable to owners of the Company	8,908	(12,075)
Non-controlling interests (“NCI”)	<u>114,959</u>	<u>95,694</u>
Total equity	<u>123,867</u>	<u>83,619</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 30 September 2025

1. BASIS OF PREPARATION

These consolidated financial statements have been prepared in accordance with all applicable HKFRS Accounting Standards issued by the Hong Kong Institute of Certified Public Accountants (the “**HKICPA**”). HKFRS Accounting Standards comprise Hong Kong Financial Reporting Standards (“**HKFRS**”); Hong Kong Accounting Standards (“**HKAS**”); and Interpretations. These consolidated financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on GEM of the Stock Exchange and with the disclosure requirements of the Hong Kong Companies Ordinance (Cap. 622).

The HKICPA has issued certain new and revised HKFRS Accounting Standards that are first effective or available for early adoption for the current accounting year of the Group. Note 3 provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current and prior accounting years reflected in these consolidated financial statements.

Basis of Going Concern

As of 30 September 2025, the Group’s current liabilities exceeded its current assets by HK\$60,203,000. The Group had capital commitments amounting to HK\$13,861,000 at that date. In addition, principal amounts of non-convertible bonds totalling HK\$3,200,000 have been mature on 30 September 2025, of which only a principal amount of HK\$300,000 has been settled up to the report authorisation date.

These events and conditions indicate the existence of material uncertainties which may cast significant doubt about the Group’s ability to continue as a going concern and to realise its assets and discharge its liabilities in the normal course of business.

Nevertheless, the directors of the Company had adopted the going concern basis in the preparation of these consolidated financial statements of the Group based on the measures including but not limited to the following:

- (a) Mr. Wu Chunyao (“**Mr. Wu**”), a director of the Company, as at 30 September 2025, has agreed to provide sufficient funds to the Group so that the Group will be able to meet all current obligations as they fall due for the foreseeable future;
- (b) the Group is in ongoing negotiation with non-convertible bondholders to extend the maturity date of the bonds as they fall due. Subsequent to the reporting period, on 1 October 2025, non-convertible bonds with a total principal amount of HK\$2,900,000, which were matured on 30 September 2025, were further extended to 30 September 2027; and

- (c) the Group had unutilised banking facilities of approximately HK\$21,023,000 as 30 September 2025. These facilities are available to fund the construction of specific property, plant and equipment to meet capital commitment needs.

The directors of the Company have estimated the Group's cash requirements by preparing a Group cashflow forecast for the 18 months ending 31 March 2027. The directors of the Company, after taking into account the aforementioned measures and the expected internal source of funds generated from operations, are of the opinion that the Group has sufficient working capital for its present requirements, that is for 18 months ending 31 March 2027. Accordingly, the directors of the Company are of the view that it is appropriate to adopt the going concern basis in preparing these consolidated financial.

Notwithstanding the above, a material uncertainty exists as to whether the Group will be able to continue as a going concern, which depends on the following:

- (a) Mr. Wu's financial capability to provide the necessary financial support to the Group;
- (b) the willingness of the non-convertible bondholders to further extend the maturity dates of the remaining bonds as they fall due; and
- (c) the Group's ability to draw down the available banking facilities as and when needed, in accordance with specific terms and conditions.

Should the Group be unable to operate as a going concern in the foreseeable future, adjustments would have to be made to write down the carrying value of the Group's assets to their recoverable amounts, to provide for any further liabilities that might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively. The effect of these adjustments has not been reflected in these consolidated financial statements.

2. ADOPTION OF NEW AND REVISED HKFRS ACCOUNTING STANDARDS

(a) Application of new and revised HKFRS Accounting Standards

The Group has applied the following new and amendments to HKFRS Accounting Standards issued by the HKICPA for the first time, which are mandatorily effective for the annual period beginning on or after 1 October 2024 for the preparation of the consolidated financial statements:

Amendments to HKAS 1	Classification of Liabilities as Current or Non-current
Amendments to HKAS 1	Non-current Liabilities with Covenants
Amendments to HKFRS 16	Lease Liability in a Sale and Leaseback
Hong Kong Interpretation 5 ("HK Int 5") (Revised)	Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause
Amendments to HKAS 7 and HKFRS 7	Supplier Finance Arrangements

The application of the new and amendments to HKFRS Accounting Standards in the current year had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

Adoption of Amendments to HKAS 1 “Classification of Liabilities as Current or Non-current” and Amendments to HKAS 1 “Non-current Liabilities with Covenants” (collectively the “HKAS 1 Amendments”)

As a result of the adoption of the HKAS 1 Amendments, the Group changed its accounting policy for the classification of borrowings as below:

“Borrowings are classified as current liabilities unless, at the end of the reporting period, the Group has a right to defer settlement of the liability for at least 12 months after the reporting period.

Covenants that the Group is required to comply with, on or before the end of the reporting period, are considered in classifying loan arrangements with covenants as current or non-current. Covenants that the Group is required to comply with after the reporting period do not affect the classification.”

(b) Revised HKFRS Accounting Standards in issue but not yet effective

Up to date of issue of these consolidated financial statements, the HKICPA has issued a number of new standards and amendment to standards and interpretation, which are not effective for the year ended 30 September 2025 and which have not been adopted in these financial statements. The Group has not early applied which may be relevant to the Group.

	Effective for accounting periods beginning on or after
Amendments to HKAS 21 and HKFRS 1 – Lack of Exchangeability	1 January 2025
HKFRS 9 and HKFRS 7 – Classification and Measurement of Financial Instruments	1 January 2026
Annual Improvements to HKFRS Accounting Standards – Volume 11	1 January 2026
HKFRS 18 – Presentation and Disclosure in Financial Statements	1 January 2027
HKFRS 19 – Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to HK Int 5 – Presentation of Financial Statements – Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	1 January 2027
Amendments to HKFRS 10 and HKAS 28 - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined by the HKICPA

The directors of the Company are in the process of making an assessment of what the impacts of these new standards, amendments to standards and interpretation are expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

HKFRS 18 “Presentation and Disclosure in Financial Statements”

HKFRS 18 will replace HKAS 1 “Presentation of financial statements”, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. Even though HKFRS 18 will not impact the recognition or measurement of items in the consolidated financial statements, HKFRS 18 introduces significant changes to the presentation of financial statements, with a focus on information about financial performance present in the statement of profit or loss, which will affect how the Group present and disclose financial performance in the financial statements. The key changes introduced in HKFRS 18 relate to (i) the structure of the statement of profit or loss, (ii) required disclosures for management-defined performance measures (which are referred to alternative or non-GAAP performance measures), and (iii) enhanced requirements for aggregation and disaggregation of information.

The directors of the Company are currently assessing the impact of applying HKFRS 18 on the presentation and the disclosures of the consolidated financial statements.

3. REVENUE

(a) Disaggregation of revenue

Disaggregation of revenue from contracts with customers by major products or service line for the year is as follows:

	2025 <i>HK\$’000</i>	2024 <i>HK\$’000</i>
Revenue from contracts with customers within the scope of HKFRS 15		
Disaggregated by major products or service lines		
– Sales of natural gas	334,791	205,113
– Sales of materials	–	2,361
– Rendering of services	<u>21,058</u>	<u>10,243</u>
	355,849	217,717
Revenue from other sources		
– Leasing income	<u>4,009</u>	<u>3,495</u>
	<u>359,858</u>	<u>221,212</u>

The Group derives revenue from the transfer of goods and services over time and at a point in time in the following major product lines and geographical regions:

	Sales of natural gas		Sales of materials		Pipeline installation services		Provision of technology support services		Total	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Primary geographical markets										
– The People's Republic of China (the "PRC") except Hong Kong	334,791	205,113	–	2,361	16,523	7,279	4,535	2,964	355,849	217,717
Revenue from external customers	<u>334,791</u>	<u>205,113</u>	<u>–</u>	<u>2,361</u>	<u>16,523</u>	<u>7,279</u>	<u>4,535</u>	<u>2,964</u>	<u>355,849</u>	<u>217,717</u>
Timing of revenue recognition										
Products transferred at a point in time	–	–	–	2,361	16,523	7,279	–	–	16,523	9,640
Products and services transferred over time	<u>334,791</u>	<u>205,113</u>	<u>–</u>	<u>–</u>	<u>–</u>	<u>–</u>	<u>4,535</u>	<u>2,964</u>	<u>339,326</u>	<u>208,077</u>
Total	<u>334,791</u>	<u>205,113</u>	<u>–</u>	<u>2,361</u>	<u>16,523</u>	<u>7,279</u>	<u>4,535</u>	<u>2,964</u>	<u>355,849</u>	<u>217,717</u>

(b) Transaction price allocated to the remaining performance obligation for contracts with customers

The Group has also applied the practical expedient in paragraph 121 of HKFRS 15 to its sales contracts for provision of technology support services such that the Group need not disclose the information about revenue that the Group will be entitled to when it satisfies the remaining performance obligations. The Group recognises the revenue at the amount to which it has a right to invoice, which corresponds directly to the value to the customer of the Group's performance completed to date.

4. OTHER INCOME

	2025	2024
	HK\$'000	HK\$'000
Bank interest income	23	15
Government grants	71	95
Early redemption of non-convertible bonds handling charges	339	153
Others	<u>85</u>	<u>79</u>
	<u>518</u>	<u>342</u>

5. SEGMENT INFORMATION

The Group has two reportable segments as follows:

- | | | |
|----------------------------|---|---|
| Natural gas operations | – | including investment in natural gas projects, sales of natural gas, natural gas cooking appliance and accessories and pipeline installation |
| Sales and leasing business | – | including sales and services rendered from leasing of materials, plant and machinery and technology support |

The Group's reportable segments are strategic business units that offer different products and services. They are managed separately because each business requires different technology and marketing strategies.

Segment profits or losses do not include unallocated corporate expenses, certain other income, other gains and losses, reversal of allowance/(allowance) for certain deposits and other receivables, certain finance costs and income tax. Segment assets do not include bank and cash balances and unallocated assets. Segment liabilities do not include non-convertible bonds, some other borrowings and unallocated liabilities.

(a) **Information about operating segment profit or loss, assets and liabilities:**

	Natural gas operations HK\$'000	Sales and leasing business HK\$'000	Total HK\$'000
Year ended 30 September 2025			
Revenue from external customers	353,026	6,832	359,858
Segment profit/(loss)	36,940	(11,918)	25,022
Interest revenue	22	1	23
Interest expense	(4,424)	(577)	(5,001)
Depreciation and amortisation	(17,906)	(8,530)	(26,436)
Exchange gain	1	–	1
Other material non-cash items:			
Share of loss of a joint venture	(29)	–	(29)
Reversal of allowance/(allowance) for trade and bills receivables	31	(4,052)	(4,021)
Allowance for deposits and other receivables	(574)	(5)	(579)
Reversal of allowance for due from a related party	–	46	46
Reversal of allowance for due from non-controlling shareholders of a subsidiary and its related parties	262	–	262
Additions to segment non-current assets	<u>31,236</u>	<u>1,170</u>	<u>32,406</u>
As at 30 September 2025			
Segment assets	350,346	27,609	377,955
Segment liabilities	<u>(203,035)</u>	<u>(33,910)</u>	<u>(236,945)</u>

	Natural gas operations <i>HK\$'000</i>	Sales and leasing business <i>HK\$'000</i>	Total <i>HK\$'000</i>
Year ended 30 September 2024			
Revenue from external customers	212,652	8,560	221,212
Segment profit/(loss)	8,326	(5,009)	3,317
Interest revenue	13	2	15
Interest expense	(3,862)	(1,094)	(4,956)
Depreciation and amortisation	(17,023)	(8,205)	(25,228)
Other material non-cash items:			
Share of loss of a joint venture	(34)	–	(34)
Allowance for trade and bills receivables	(29)	(258)	(287)
(Allowance)/reversal of allowance for deposits and other receivables	(117)	46	(71)
Allowance for due from a related party	–	(22)	(22)
Allowance for due from non-controlling shareholders of a subsidiary and its related parties	(213)	–	(213)
Additions to segment non-current assets	<u>48,210</u>	<u>660</u>	<u>48,870</u>
As at 30 September 2024			
Segment assets	275,788	38,376	314,164
Segment liabilities	<u>(167,125)</u>	<u>(35,153)</u>	<u>(202,278)</u>

(b) **Reconciliations of segment revenue and profit or loss:**

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Revenue		
Consolidated revenue	<u><u>359,858</u></u>	<u><u>221,212</u></u>
Profit or loss		
Total profit or loss of reportable segments	25,022	3,317
Unallocated amounts:		
General and administrative expenses	(12,617)	(10,695)
Allowance for deposits and other receivables	(18)	(21)
Finance costs	(1,205)	(1,646)
Other income	418	153
Other gains and losses	<u>71</u>	<u>189</u>
Consolidated profit/(loss) before tax	<u><u>11,671</u></u>	<u><u>(8,703)</u></u>
Reconciliations of segment assets and liabilities:		
Assets		
Total assets of reportable segments	377,955	314,164
Unallocated	<u>10,160</u>	<u>24,329</u>
Consolidated total assets	<u><u>388,115</u></u>	<u><u>338,493</u></u>
Liabilities		
Total liabilities of reportable segments	236,945	202,278
Unallocated	<u>27,303</u>	<u>52,596</u>
Consolidated total liabilities	<u><u>264,248</u></u>	<u><u>254,874</u></u>

Geographical information

All of the Group's revenue and non-current assets by location of customers or by location of assets are within the PRC, including Hong Kong.

(c) **Revenue from major customers:**

An analysis of revenue from major customers which account for 10 percent or more of the Group's revenue is as follows:

	2025	2024
	<i>HK\$'000</i>	<i>HK\$'000</i>
Customer A	92,977	64,147
Customer B (<i>note</i>)	59,266	N/A
Customer C (<i>note</i>)	58,913	N/A
Customer D (<i>note</i>)	N/A	22,425

Each of the major customers represents a single external customer whose transaction is generated from natural gas operations segment for both years.

Note: Revenue from Customer D was accounted for less than 10% of the Group's revenue for the year ended 30 September 2025. Revenue from Customer B and Customer C was accounted for less than 10% of the Group's revenue for the year ended 30 September 2024.

6. FINANCE COSTS

	2025	2024
	<i>HK\$'000</i>	<i>HK\$'000</i>
Interest on bank and other borrowings	4,907	4,609
Interest on non-convertible bonds	887	1,593
Interest on lease liabilities	131	400
	5,925	6,602

7. INCOME TAX EXPENSE

Income tax has been recognised in profit or loss as following:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Current tax – the PRC		
Provision for the year	12,235	3,079
Deferred tax	<u>(1,061)</u>	<u>(1,016)</u>
	<u>11,174</u>	<u>2,063</u>

Pursuant to the rules and regulations of the Cayman Islands, Samoa, Seychelles and the British Virgin Islands, the Group is not subject to any income tax in these regions.

Under the Law of the PRC on Enterprise Income Tax (the “EIT”) and Implementation Regulations of the EIT Law, the tax rate of the PRC subsidiaries is 25% (2024: 25%). Pursuant to relevant laws and regulations in the PRC, the effective EIT rate for a subsidiary which qualified as small and micro enterprises is 2.5% for assessable profits below RMB1 million and 5% for assessable profits between RMB1 million and RMB3 million for the year ended 30 September 2025 and 2024.

No provision for Hong Kong Profits Tax is required since the Group has no assessable profit for the year ended 30 September 2025 (2024: Nil).

8. DIVIDENDS

The directors do not recommend the payment of any dividend for the year ended 30 September 2025 (2024: Nil).

9. LOSS PER SHARE

The calculation of the basic and diluted loss per share is based on the following:

	2025 <i>HK\$'000</i>	2024 <i>HK\$'000</i>
Loss for the purpose of calculating basic and diluted loss per share	<u>(18,715)</u>	<u>(15,636)</u>
Number of shares	'000	'000 (Re-presented)
Weighted average number of ordinary shares for the purpose of calculating basic and diluted loss per share	<u>74,121</u>	<u>51,503</u>

The weighted average numbers of ordinary shares for the purpose of basic and diluted loss per share for the year ended 30 September 2024 presented have been adjusted retrospectively to reflect the effect of the share consolidation and rights issue. Basic and diluted loss per shares for the year ended 30 September 2024 has been re-presented.

10. TRADE AND BILLS RECEIVABLES

	2025 HK\$'000	2024 HK\$'000
Trade receivables (<i>note</i>)	15,777	17,128
Bills receivables	<u>775</u>	<u>1,119</u>
	16,552	18,247
<i>Less: impairment losses</i>	<u>(12,399)</u>	<u>(8,374)</u>
	<u><u>4,153</u></u>	<u><u>9,873</u></u>

Note: Included in trade receivables before impairment was amount of HK\$2,540,000 (2024: HK\$733,000) due from a related company controlled by a director of the Company.

Generally, there is no credit period for customers of sales of natural gas as the customers need to prepay before the usage of the natural gas. For a few specific customers they can use the gas on credit and the Group allows an average credit period of 60 days. The Group recognises revenue for natural gas pipeline installation service when the installation is completed, and the Group allows an average credit period of 30 days upon completion. For sales and leasing business, the Group allows an average credit period of 180 days upon service rendered or goods sold.

Before accepting any new customer, the Group's finance and sales management team would assess the potential customer's credit quality and defines credit limits by customer. Credit limits attributable to customers are reviewed regularly with reference to past settlement history. The Group's finance and sales management team considers trade receivables that are neither past due nor impaired to be of good credit quality as continuous repayments have been received.

The ageing analysis of trade and bills receivables at the end of the reporting year based on the goods or services delivered is as follows:

	2025 HK\$'000	2024 HK\$'000
0 to 90 days	1,955	657
91 to 180 days	438	511
181 to 365 days	1,760	6,780
Over 365 days	<u>—</u>	<u>1,925</u>
	<u>4,153</u>	<u>9,873</u>

The carrying amounts of the Group's trade and bills receivables are denominated in RMB.

11. TRADE PAYABLES

Generally, there is no credit period for suppliers of natural gas as the Group need to prepay before the purchase of the natural gas. For liquefied natural gas, the credit period granted by supplier to the Group was 30 days. For other business, the credit period granted by suppliers to the Group ranged from 60 to 180 days.

The ageing analysis of trade payables, based on date of receipt of goods, is as follows:

	2025 HK\$'000	2024 HK\$'000
0 to 90 days	2,747	3,711
91 to 180 days	61	10
181 to 365 days	141	54
Over 365 days	<u>128</u>	<u>205</u>
	<u>3,077</u>	<u>3,980</u>

The trade payables are non-interest bearing and normally settled on 30 to 180 days terms.

12. CONTINGENT LIABILITIES

Apart from as disclosed in elsewhere in these consolidated financial statements, the Group did not have any other significant contingent liabilities at 30 September 2025 (2024: Nil).

13. EVENTS AFTER REPORTING PERIOD

- (a) On 22 October 2025, the carrying amount of amounted to RMB1,300,000 (equivalent to HK\$1,438,000) property located in Shenzhen has been seized by Shanxi Province Changzhi City Intermediate People's Court (山西省長治市中級人民法院) (the "**Seizure**"). The Group has engaged a PRC legal counsel (the "**PRC Legal Counsel**") to provide relevant legal advice to the Group in relation to the Seizure. However, the Group is unable to undertake any filing related to the Seizure. As the Seizure is relating to at the preliminary stage, the directors cannot estimate the financial effect on the Group.
- (b) On 3 October 2025, the Company received a court order regarding a claim filed by the estate of a deceased person (the "**Plaintiff**"). The Plaintiff alleges that the Company has failed to settle the outstanding principal and accrued interest totalling of HK\$2,400,000 under an agreement dated 26 August 2019.

The Company asserts that it has already fully settled the outstanding principal and interest by transferring funds to bank accounts designated by a bondholder. Accordingly, the relevant liability has been derecognised from the date of settlement on 5 October 2021.

The Group has engaged legal counsel to defend the proceedings, and a formal defence was filed in November 2025. As the litigation is at a preliminary stage, the directors cannot reliably estimate the final outcome and any reinstatement of liability will be required.

MANAGEMENT DISCUSSION AND ANALYSIS

FINANCIAL AND BUSINESS REVIEW

The Group recorded revenue of approximately HK\$359,858,000 for the year ended 30 September 2025 (“YE2025”) as compared with approximately HK\$221,212,000 for the year ended 30 September 2024 (“YE2024”), gross profit of approximately HK\$65,716,000 for YE2025 against approximately HK\$43,158,000 for YE2024 and net profit of approximately HK\$778,000 for YE2025 as compared to net loss of approximately HK\$10,766,000 for YE2024. The reversal from loss to profit was mainly attributed to (i) the increase in revenue of approximately HK\$138,646,000, representing an increase of approximately 62.7%, which was primarily attributable to the increase in sales of natural gas of approximately HK\$129,678,000; and (ii) the increase in gross profit of approximately HK\$22,558,000, representing an increase of approximately 52.3%.

An analysis of the performance of the Group including the revenue and results of natural gas operations and sales and leasing business before allocation of the corporate overheads is set out in note 5 “Segment Information” to the consolidated financial statements.

For YE2025, the Group generated revenue from sales of natural gas, pipeline installation services, technical support services and sales of materials arising from natural gas operations business of approximately HK\$334,791,000, HK\$16,523,000, HK\$1,712,000 and nil respectively, compared to approximately HK\$205,113,000, HK\$7,279,000, nil, and HK\$260,000 for YE2024. The revenue generated from sales and leasing business was in aggregate of approximately HK\$6,832,000 for YE2025 as compared to YE2024, it recorded approximately HK\$8,560,000, in aggregate.

The total operating expenses, including selling and distribution costs, general and administrative expenses, for YE2025 was approximately HK\$46,499,000 as compared to approximately HK\$45,234,000 for the YE2024, representing an increase of approximately 2.8%.

Finance costs of the Group were approximately HK\$5,925,000 for YE2025 (YE2024: approximately HK\$6,602,000), which mainly consisted of interest on bank and other borrowings, non-convertible bonds and lease liabilities. The decrease was mainly came from a decrease in interest on non-convertible bonds and interest on leased liabilities.

UPDATE ON NATURAL GAS BUSINESS

The Group acquired Yichang Biaodian Natural Gas Utilisation Co., Ltd (宜昌市標典天然氣利用有限公司) (“**Yichang Biaodian**”), which is engaged in natural gas supply operation, in 2016. The performance of Yichang Biaodian significantly improved from the following reasons:

- (i) With the planning under the guiding ideology of the “14th Five-Year Plan” in 2021, the central government vigorously promotes the utilization of clean resources, and pipeline natural gas has become the best choice for new enterprises to use as heating energy; since 2017, Yaojiagang Chemical Industry Park has been successively rated as key supporting parks of circular transformation by the National Development and Reform Commission and the Ministry of Finance; has been rated as pilot parks for third-party governance of environmental pollution by the National Development and Reform Commission and the Ministry of Ecology and Environment; the Ministry of Industry and Information Technology’s green industrial parks and China’s smart chemical park pilot demonstration units. Yaojiagang Chemical Industry Park has been promoting the advantages of green industrial parks for many years, and the effect of attracting investment is remarkable, driving the demand for industrial pipeline natural gas in the region; and
- (ii) Beginning in 2023, the expansion project of Baiyang Industrial Park in Yichang Gaoxin District has been completed, and several large chemical companies have settled in or about to move into the park.

Yichang Biaodian benefits from the exclusive gas supply operation rights within the industrial park, resulting in stable growth in gas consumption by customers within the park.

In response to the ongoing development opportunities mentioned above, Yichang Biaodian began constructing two sections of high-pressure gas pipelines (with a total length of approximately 23.33 kilometers) and a pressure regulating station within the expansion area of the park from 2024, in order to meet the industrial gas demand. Currently, one section of pipelines have been completed and are awaiting commissioning by contracted customers in the park.

The natural gas business’s core customer base is in chemical new materials, encompassing basic chemicals, new energy, and lithium battery materials, all essential industries for the PRC current economic environment.

Based on these favorable factors and the increase in customer gas consumption, in 2025, the natural gas business's segment revenue and segment profit increased significantly to approximately HK\$353,026,000 and HK\$36,940,000 respectively, compared to approximately HK\$212,652,000 and HK\$8,326,000 in 2024, representing growth rates of approximately 66% and 344% respectively.

Taking into account the aforementioned circumstances, there were no indications of impairment in 2025, therefore no impairment was recognized.

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

The Group's operations are being financed by internally generated cashflow, bank and other borrowings and external financing. The Group follows a policy of prudence in managing its working capital. The management will continue to closely monitor the financial position of the Group to maintain its financial capacity.

Bank and other borrowings

The bank and other borrowings assigned RMB24,533,000 (equivalent to HK\$27,146,000) carry an interest at a fixed rate, with an effective interest rate of 2.95% to 10.5% per annum while the remaining borrowings of RMB60,000,000 (equivalent to HK\$66,390,000) carries a floating rate of 3.8% to 4.25% per annum and is subject to adjust on annual basis. The bank borrowings are pledged with natural gas supply exclusive rights of Yichang Biaodian and a property owned by Mr. Xiong Songgan (“**Mr. Xiong**”) and his spouse. The bank borrowings are also jointly guaranteed by Mr. Xiong and the non-controlling shareholders of Yichang Biaodian and Yichang Biaodian itself.

Other borrowings are secured by the pledge of property, plant and equipment of Yichang Biaodian and Senchou Environmental Technology (Shanghai) Co., Ltd. (森籌環境科技(上海)有限公司) (“**Shanghai Senchou**”) and guaranteed by the certain non-controlling shareholders of Yichang Biaodian.

As at 30 September 2025,

- (a) the Group's aggregate amount of bank and cash balances was approximately HK\$4,877,000 (as at 30 September 2024: approximately HK\$20,068,000).
- (b) the Group's total borrowings comprised (i) bank and other borrowings; (ii) due to directors; (iii) non-convertible bonds; (iv) lease liabilities; (v) due to a non-controlling shareholder of a subsidiary and its related parties; and (vi) due to related parties totaling approximately HK\$146,139,000 (as at 30 September 2024: approximately HK\$147,499,000).

- (c) the Group's total gearing ratio was approximately 114% (as at 30 September 2024: 152%). The gearing ratio was calculated as the Group's borrowings net of cash available divided by total equity of the Group.
- (d) the current ratio of the Group was approximately 0.6 (as at 30 September 2024: 0.4). The management will continue to closely monitor the financial position of the Group to maintain its financial capacity.

Capital and reserves

The total comprehensive income for the year ended 2025 attributable to the owners of the Company was a deficit of approximately HK\$19,060,000 (YE2024: a deficit of approximately HK\$14,597,000), resulting in equity attributable to the owners of the Company amounting to approximately HK\$8,908,000 as at 30 September 2025 (as at 30 September 2024: deficiency attributable to owners of the Company: approximately HK\$12,075,000).

Share consolidation and rights issue

On 15 November 2024, the board of directors (the “**Board**”) proposed to implement share consolidation on the basis that every ten issued and unissued ordinary shares at par value of HK\$0.01 (“**Existing Share**”) each to be consolidated into one consolidated share (“**Consolidated Shares**”) at par value of HK\$0.1 (“**Share Consolidation**”).

On 15 November 2024, subject to the Share Consolidation becoming effective, the Board further proposed to raise approximately HK\$51.1 million before deducting professional fees and other related expenses by issuing up to 182,344,000 new shares to qualifying shareholders on the basis of four rights shares for every one Consolidated Share (the “**Rights Shares**”) at a subscription price of HK\$0.28 per Rights Share (the “**Rights Issue**”). On the same date, the Company and an underwriter entered into an underwriting agreement, pursuant to which the underwriter has conditionally agreed to, on a non-fully underwritten basis, partially underwrite up to 36,468,800 Rights Shares, representing 20% of the maximum number of 182,344,000 Rights Shares to be issued and allotted pursuant to the Rights Issue, subject to the terms and conditions set out in the underwriting agreement.

The details are set out in (i) the Company's announcement dated 15 November 2024, 27 December 2024, 24 January 2025, 11 March 2025, 25 March 2025 and 22 April 2025; (ii) the Company's circular dated 27 May 2025; and (iii) the Company's prospectus dated 25 June 2025 (the “**Prospectus**”).

On 11 June 2025, the Share Consolidation and Rights Issue have been approved by the shareholders at the Company's extraordinary general meeting.

On 13 June 2025, the Share Consolidation of every ten issued and unissued ordinary shares with par value of HK\$0.01 each in the share capital of the Company into one share with par value of HK\$0.10 became effective.

The Rights Issue was completed on 18 July 2025, and an aggregate of 143,011,858 Rights Shares were allotted and issued, which carried the aggregate nominal value of HK\$14,301,185.80. The gross proceeds raised from the Rights Issue were approximately HK\$40,043,000 and the net proceeds from the Rights Issue after deducting the expenses were approximately HK\$37,700,000. The net price per Rights Share was approximately HK\$0.27.

The Company intended to apply the net proceeds from the Rights Issue for the redemption of outstanding bonds issued by the Company, the payment of outstanding professional fees, and the general working capital of the Group as previously disclosed in the Share Consolidation Announcements and Circular and the Rights Issue Announcements and Prospectus. As at the date of this announcement, the Company fully utilized the net proceeds in accordance with the said intention.

The breakdown of the Company's proposed use of the Rights Issue Proceeds as disclosed in the Prospectus and its actual use of the Rights Issue Proceeds from the date of completion of the Rights Issue to as at the date of this announcement were as follows:

Use of net proceeds	Net proceeds approximately HK\$ million	Actual use of the Rights Issue Proceeds from the date of completion of the Rights Issue to the date of this announcement approximately HK\$ million	Unutilized Right Issue proceed as of this announcement approximately HK\$ million
Redemption of outstanding bonds	18.5	18.5	—
General Working Capital of the Group	16.2	16.2	—
Payment of outstanding professional fees	3.0	3.0	—

The details are set out in (i) the Company's announcements dated 15 November 2024, 27 December 2024, 24 January 2025, 11 March 2025, 25 March 2025, 22 April 2025, 11 June 2025, 17 July 2025, 29 August 2025, and 28 November 2025; (ii) the Company's circular dated 27 May 2025; and (iii) the Prospectus.

SIGNIFICANT INVESTMENTS/MATERIAL ACQUISITIONS AND DISPOSALS

The Group did not have any material acquisitions and disposals of subsidiaries during the year ended 30 September 2025.

LITIGATION

On 25 March 2024, Global Billion Trading (Shenzhen) Limited* (環球進億貿易(深圳)有限公司) (“**Shenzhen Global**”) has been in dispute with a former director of the Company regarding (i) unsettled reward for his service rendered to the Group in 2015 which to be settled in term of building located in the PRC and accrued interest; and (ii) related legal cost for disputes regarding the ownership of the building located in the PRC. Legal proceedings were initiated by the former director (the “**Shenzhen Plaintiff**”). On 28 August 2024, the Court in Shenzhen concluded that the evidence to support the claims requested by the Shenzhen Plaintiff was invalid. On 5 September 2024, the former director lodged an appeal against the decision made by the Court.

On 28 February 2025, the Court in Shenzhen concluded that the appeal be dismissed and the judgement of the first instance be upheld.

PLEDGE OF ASSETS

As at 30 September 2025, the Group pledged (i) natural gas supply exclusive rights amounted to approximately HK\$83,503,000 and property, plant and equipment of approximately HK\$34,255,000 for bank and other borrowings of approximately HK\$82,471,000) (as at 30 September 2024: natural gas supply exclusive rights amounted to approximately HK\$88,214,000 and property, plant and equipment of approximately HK\$37,746,000 for bank and other borrowings of approximately HK\$76,355,000); and (ii) a property amounted to approximately HK\$1,438,000 (as at 30 September 2024: HK\$1,591,000) to an independent third party for obtaining an advance of RMB100,000.

FINAL DIVIDEND

The Board does not recommend the payment of a final dividend for the year ended 30 September 2025 (2024: Nil).

PROSPECT

Looking forward, the management believes that the economy will recover in an orderly manner in the coming year, which is expected to have a positive impact on the Group's two core businesses.

Natural gas operations

Benefiting from the expansion project of Baiyang Industrial Park in Yichang Gaoxin District, the exclusive gas supply operation rights owned by Yichang Biaodian, and the development plan of Tianjiahe area of Yaojiagang Chemical Industrial Park, the revenue of this division is expected to continue to grow next year.

Sales and leasing business

It is believed that the country's steady economy will drive an increase in infrastructure construction and renovation projects, which will lead to increase in leasing business income.

Management will be more cautious and conservative in seeking new potential merger and acquisition, business integration and expansion in order to sustain the growth and profitability of the Group.

MATERIAL EVENT

Freeze Action

On 26 December 2023, the Company announced that it has come to the attention of the board of directors of the Company that the Group's 25% equity interest in Yichang Biaodian, amounting to RMB14.70 million (the "**Frozen Equity**"), is currently frozen by 山西省長治市監察委員會 (Shanxi Province Changzhi Municipal Supervision Commission, (the "**Commission**")) (the "**Freeze Action**"). The Group has engaged a PRC legal counsel (the "**PRC Legal Counsel**") to provide relevant legal advice to the Group in relation to the Freeze Action and the Frozen Equity.

The Board has instructed the PRC Legal Counsel to advise on the potential legal consequences for the Group in relation to the Freeze Action.

As advised by the PRC Legal Counsel, the ordinary course of business of Yichang Biaodian will not be restricted or adversely affected by the Freeze Action. During the period of the Freeze Action, however, the Group is unable to undertake any filing related to changes in ownership of the Frozen Equity or the registration of any pledge of the Frozen Equity.

As of the date of this announcement, saved as disclosed above, no further action has been taken by the Commission regarding the Frozen Equity. After considering the PRC Legal Counsel's opinion, the directors are of the opinion that despite the Freeze Action, the Group's ability to direct the relevant activities of Yichang Biaodian remains unaffected, and therefore, the Group retains control over Yichang Biaodian.

EVENTS AFTER REPORTING PERIOD

Seizure of a property located in Shenzhen

On 22 October 2025, a property located in Shenzhen with a carrying amount of approximately RMB1,300,000 (equivalent to approximately HK\$1,438,000) was seized by Shanxi Province Changzhi City Intermediate People's Court (山西省長治市中級人民法院) (the "**Seizure**"). The Seizure is to be enforced for a period of three years, from 22 October 2025 to 21 October 2028. The Group has engaged the PRC Legal Counsel to provide relevant legal advice to the Group in relation to the Seizure. As advised by the PRC Legal Counsel, as at the date of this announcement, the Group has not been able to publicly locate, through publicly available sources, any publicly accessible information in relation to the case leading to the Seizure. Accordingly, the Directors are currently unable to reasonably estimate the financial impact of the Seizure on the Group.

Legal Proceedings relating to an agreement

On 3 October 2025, the Company received a writ of summons in respect of a claim commenced by the estate of a deceased person (the "**Plaintiff**"). The Plaintiff alleges that the Company has failed to settle the outstanding principal and accrued interest totalling of HK\$2,400,000 under an agreement dated 26 August 2019.

The Company asserts that it has fully settled the outstanding principal and accrued interest by transferring the relevant funds to bank accounts designated by a bondholder. On that basis, the relevant liability was derecognised in October 2021.

The Group has engaged legal counsel to defend the proceedings, and a formal defence was filed in November 2025. As the proceedings are at a preliminary stage, the Directors are currently unable to estimate the final outcome of the proceedings or assess the likelihood or extent of any potential liability.

Save as disclosed above, there were no material events after the reporting period as at the date of this announcement.

FUND RAISING ACTIVITIES

Please refer to the disclosure regarding the Rights Issue set out in the paragraph headed “LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE – Share Consolidation and Rights Issue”.

EXPOSURE TO EXCHANGE RATE FLUCTUATIONS

The Group’s foreign currency exposure is limited as most of its transactions, assets and liabilities are denominated in Hong Kong dollars and Renminbi.

HUMAN RESOURCES AND REMUNERATION POLICY

As at 30 September 2025, the Group employed 68 staff members (at 30 September 2024: 59 staff). Remuneration is determined with reference to market terms and the performance, qualifications and experience of the individual employee. Remuneration includes monthly salaries, performance-linked bonuses, retirement benefits schemes and other benefits such as medical scheme and share option scheme. The Group’s remuneration policies and packages are reviewed by management on regular basis. The Company has established a Human Resources and Remuneration Committee. The Directors’ emoluments are determined with reference to Directors’ duties, responsibilities and the operating performance of the Group.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES OR TREASURY SHARES

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares (as defined in the GEM Listing Rules)) during the year ended 30 September 2025.

CORPORATE GOVERNANCE PRACTICES

The Company is committed to maintaining a high standard of corporate governance practices. It met all the code provisions of the Corporate Governance Code ("**CG Code**") set out in Appendix C1 to the GEM Listing Rules in the year ended 30 September 2025 except for the following deviation:

Under code provision C.2.1 of the CG Code, the roles of chairman and the chief executive should be separate and should not be performed by the same individual. The Company has not appointed a chairman and a chief executive since 19 April 2018 and 29 April 2024 respectively. The Board will keep reviewing the current structure from time to time and appoint candidate with suitable knowledge, skill and experience as chairman and chief executive of the Company, if identified.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the required standard of dealing set out in Rules 5.48 to 5.67 of the GEM Listing Rules (the "**Required Standard**") as the code of conduct regarding securities transactions by the Directors. Having made specific enquiry of all Directors, all Directors confirmed that they had complied with the Required Standard during the year ended 30 September 2025.

AUDIT COMMITTEE

The terms of reference of the Audit Committee, with the inclusion of the corporate governance functions, follow the guidelines set out in the CG Code. The Audit Committee is responsible for, among other things, having relationship with the Company's auditors, reviewing the Group's financial information and its financial reporting, financial reporting system, risk management and internal control systems and corporate governance, including the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting and financial reporting function. The Audit Committee reports to the Board any significant issues relating to its terms of reference.

During the year ended 30 September 2025, the Audit Committee held 2 meetings. Its work included reviewing the Group's half-yearly and annual results, its risk management and internal control systems, and corporate governance matters for inclusion in the Company's annual report.

OTHER INFORMATION

Scope of work of RSM Hong Kong

The figures in respect of the Group's consolidated statement of financial position, consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 30 September 2025 as set out in this annual results announcement have been agreed by RSM Hong Kong, to the amounts set out in the Group's audited consolidated financial statements for the year. The work performed by RSM Hong Kong in this respect did not constitute an assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants and consequently no assurance has been expressed by RSM Hong Kong on this annual results announcement.

EXTRACTS FROM INDEPENDENT AUDITOR'S REPORT

The followings are extracted from the independent auditor's report on the consolidated financial statements of the Group for the year ended 30 September 2025.

Disclaimer of Opinion

We were engaged to audit the consolidated financial statements of Global Strategic Group Limited (the "**Company**") and its subsidiaries (the "**Group**"), which comprise the consolidated statement of financial position as at 30 September 2025, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

We do not express an opinion on the consolidated financial statements of the Group. Because of the significance of the matters described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these consolidated financial statements. In all other respects, in our opinion the consolidated financial statements have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for Disclaimer of Opinion

We draw attention to note 1 to the consolidated financial statements, which indicates that as of 30 September 2025, the Group's current liabilities exceeded its current assets by HK\$60,203,000. The Group had capital commitments amounting to HK\$13,861,000 at that date. In addition, principal amounts of non-convertible bonds totalling HK\$3,200,000 have been mature on 30 September 2025, of which only a principal amount of HK\$300,000 has been settled up to the report authorisation date.

These events and conditions indicate the existence of material uncertainties which may cast significant doubt about the Group's ability to continue as a going concern and to realise its assets and discharge its liabilities in the normal course of business.

The consolidated financial statements have been prepared on a going concern basis, based on the measures including but not limited to the following:

- (a) the financial support from Mr. Wu Chunyao ("**Mr. Wu**"), a director of the Company;
- (b) the ongoing negotiation with non-convertible bondholders to extend the maturity date of the bonds as they fall due. Subsequent to the reporting period, on 1 October 2025, non-convertible bonds with a total principal amount of HK\$2,900,000, which were matured on 30 September 2025, were further extended to 30 September 2027; and
- (c) the availability of unutilised banking facilities of approximately HK\$21,023,000 as 30 September 2025, which are designated for the construction of specific property, plant and equipment to meet capital commitment needs.

However, we were unable to obtain sufficient appropriate audit evidence to satisfy ourselves that Mr. Wu had the financial resources and willingness to provide the required level of financial support to the Group. Besides, we were unable to ascertain whether Mr. Wu had any personal liabilities that would affect him to provide sufficient fund to the Group.

In addition, we were unable to obtain sufficient appropriate evidence to satisfy ourselves that the non-convertible bondholders would agree to extend the maturity date of the remaining bonds as they fall due during the forecast period. We also noted that the Group's available banking facilities are limited to the construction of specific property, plant and equipment and may not be able for general working capital purposes.

Accordingly, we were unable to determine the appropriateness of preparing the consolidated financial statements on a going concern basis.

Should the Group be unable to operate as a going concern in the foreseeable future, adjustments would have to be made to write down the carrying value of the Group's assets to their recoverable amounts, to provide for any further liabilities that might arise, and to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively. The effect of these adjustments has not been reflected in these consolidated financial statements.

THE BOARD'S RESPONSE TO THE AUDITOR'S OPINION

In order to address the auditor's concern, the Board is considering to take/has taken the following actions:

- (1) implementing stronger measures aiming at improving the liquidity and financial position of the Group, including but not limited to closely monitoring the operating costs;
- (2) reviewing and shortening the reporting intervals and improving follow up measures on receivables collection;
- (3) negotiating with non-convertible bondholders to extend the maturity date of the bonds;
- (4) negotiating with the Group's suppliers and related companies to extend the payment terms;
- (5) Mr. Wu Chunyao, Executive Director of the Company, will provide financial support to the Group;
- (6) looking for new bank facilities other borrowings from other banks and financial institutions;
and
- (7) exploring various equity financing options.

Based on the above, and in preparing the consolidated financial statements, the Directors have reviewed the Group's financial and liquidity position, and planned to improve the liquidity by the above measures. As such, the Board considered the Group will have sufficient liquidity to finance its operations for the next eighteen months and therefore is of the view that the Group would be able to continue as a going concern.

PUBLICATION OF ANNUAL RESULTS AND ANNUAL REPORT ON THE WEBSITES OF THE STOCK EXCHANGE AND THE COMPANY

This announcement is published on the website of the Stock Exchange at www.hkexnews.hk and the Company's website at www.globalstrategicgroup.com.hk. The Company's annual report for the year ended 30 September 2025 will be published on the above websites in due course.

By order of the Board
Global Strategic Group Limited
Wu Chunyao
Executive Director

Hong Kong, 30 December 2025

As at the date of this announcement, the Executive Directors are Mr. Wu Guoming and Mr. Wu Chunyao; Non-executive Director is Ms. Chung Pei-Hsuan; and the Independent Non-executive Directors are Mr. Tsung Ching Fung, Ms. Chak Wai Nga, and Mr. Wong Shun Ching.

This announcement, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of The Stock Exchange of Hong Kong Limited for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.

This announcement will remain on the "Latest Listed Company Information" page of the Stock Exchange's website at www.hkexnews.hk for at least seven days from the day of its publication and on the Company's website at www.globalstrategicgroup.com.hk.

* *For reference purposes only, the Chinese names of the PRC entities and terms have been translated into English in this announcement. In the event of any discrepancies between the Chinese names of the PRC entities and terms and their English translation, the Chinese version shall prevail.*