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KOALA Financial Group Limited
樹熊金融集團有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 8226)

FINAL RESULTS ANNOUNCEMENT
FOR THE YEAR ENDED 31 DECEMBER 2025

The board (the “**Board**”) of directors (the “**Directors**”) of KOALA Financial Group Limited (the “**Company**”) is pleased to announce the audited consolidated results of the Company and its subsidiaries (collectively referred to as the “**Group**”) for the year ended 31 December 2025.

This announcement, containing the full text of the annual report 2025 of the Group, complies with the relevant requirements of the Rules Governing the Listing of Securities on the GEM (“**GEM Listing Rules**”) of the Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) in relation to information to accompany preliminary announcements of annual results. The annual results have been reviewed by the audit committee of the Company.

Printed version of the annual report 2025 of the Company containing the information required by the GEM Listing Rules will be dispatched to the shareholders of the Company in due course.

The Company’s final results announcement is published on the website of the Stock Exchange at “www.hkexnews.hk” and the Company’s website at “www.koala8226.com.hk”.

By Order of the Board
KOALA Financial Group Limited
Kwan Kar Ching
Chairlady

Hong Kong, 23 March 2026

As at the date of this announcement, the Board comprises five Directors namely Ms. Tam Chik Yan, being the executive Director; Ms. Kwan Kar Ching, being the non-executive Director and Mr. Hung Cho Sing, Mr. Ng Wah Leung and Mr. Tong Hin Sum, Paul, being the independent non-executive Directors.

This announcement, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the GEM Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.

This announcement will remain on the HKEX website at “www.hkexnews.hk” on the “Latest Listed Company Information” page for at least 7 days from the date of its posting and on the website of the Company at “www.koala8226.com.hk”.

In the case of any inconsistency, the English text of this announcement shall prevail over the Chinese text.

CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE "STOCK EXCHANGE")

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board and no assurance is given that there will be a liquid market in the securities trade on GEM.

Hong Kong Exchanges and Clearing Limited and the Stock Exchange take no responsibility for the contents of this report, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this report.

This report, for which the directors (the "Directors") of KOALA Financial Group Limited (the "Company") collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the "GEM Listing Rules") for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.



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CORPORATE INFORMATION

CHAIRLADY

Ms. Kwan Kar Ching

DIRECTORS

Executive Director

Ms. Tam Chik Yan

Non-executive Director

Ms. Kwan Kar Ching

Independent Non-executive Directors

Mr. Hung Cho Sing

Mr. Ng Wah Leung

Mr. Tong Hin Sum, Paul

COMPANY SECRETARY

Mr. Tse Chi Shing

AUDIT COMMITTEE

Mr. Ng Wah Leung (*Committee Chairman*)

Mr. Hung Cho Sing

Mr. Tong Hin Sum, Paul

NOMINATION COMMITTEE

Ms. Kwan Kar Ching (*Committee Chairlady*)

Mr. Hung Cho Sing

Mr. Ng Wah Leung

REMUNERATION COMMITTEE

Mr. Ng Wah Leung (*Committee Chairman*)

Ms. Kwan Kar Ching

Mr. Hung Cho Sing

AUTHORISED REPRESENTATIVES

Ms. Kwan Kar Ching

Mr. Tse Chi Shing

COMPLIANCE OFFICER

Ms. Kwan Kar Ching

REGISTERED OFFICE

Cricket Square

Hutchins Drive

P.O. Box 2681

Grand Cayman, KY1-1111

Cayman Islands

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS

5th Floor

Aubin House

171-172 Gloucester Road

Wan Chai, Hong Kong

PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Suntera (Cayman) Limited

Suite 3204, Unit 2A, Block 3

Building D, P.O. Box 1586, Gardenia Court

Camana Bay, Grand Cayman, KY1-1100

Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Union Registrars Limited

Suites 3301-04, 33/F

Two Chinachem Exchange Square

338 King's Road, North Point

Hong Kong

AUDITOR

Baker Tilly Hong Kong Limited

PRINCIPAL BANKERS

Hang Seng Bank Limited

Bank of China (Hong Kong) Limited

Chong Hing Bank Limited

LISTING INFORMATION

GEM of The Stock Exchange of Hong Kong Limited

Stock code: 8226

COMPANY'S WEBSITE

www.koala8226.com.hk

HIGHLIGHTS



▲ "Koala Trader" by Vivian Ho

WHO WE ARE

KOALA Financial Group Limited (stock code: 8226) is a listed company on the GEM of The Stock Exchange. We specialise in offering a comprehensive range of financial services to our esteemed clients. Our services include: (i) Securities brokerage; (ii) Underwriting and placements; (iii) Asset management; (iv) Money lending; (v) Securities investment and (vi) Properties investment. Through our subsidiary companies, we have consistently provided these services to the market, building a strong reputation for excellence and reliability. With years of successful operations, KOALA Financial Group has firmly established itself in Hong Kong as one of the leading full-service financial groups.

HIGHLIGHTS (Continued)

FINANCIAL HIGHLIGHTS

For the year ended 31 December 2025,

- the revenue of the Group was approximately HK\$18.9 million (2024: HK\$24.0 million) representing a decrease of approximately 21.5%;
- the gross profit was approximately HK\$17.4 million (2024: HK\$23.0 million);
- the net loss for the year was approximately HK\$9.6 million (2024: net loss of HK\$24.7 million); and
- the Board does not recommend the payment of a final dividend (2024: Nil).

ILLUSTRATION COLLABORATION

In an effort to support local art and enhance our brand's dynamic image, we collaborated with Vivian Ho, a talented young artist from the post-90s generation. Vivian Ho specialises in large-scale oil and pastel paintings as well as digital illustrations. Her unique style is characterised by vibrant colors, showcasing her sensitivity and lively personality.

For this collaboration, Vivian Ho designed an illustration called the "Koala Trader" (《樹熊交易員》) exclusively for our group. This artwork represents our dedication to the financial industry and our commitment to embracing creativity and innovation. By incorporating local art into our brand, we aim to connect with our audience on a deeper level and create a lasting impression.

We are excited about this collaboration and believe that it will not only support the local art community but also enhance our brand's visibility and resonate with our target audience.

FIVE YEARS FINANCIAL SUMMARY

The following is a summary of the consolidated results, assets, liabilities and equity attributable to owners of the Company:

CONSOLIDATED RESULTS OF THE GROUP

	2021 HK\$'000	2022 HK\$'000	2023 HK\$'000	2024 HK\$'000	2025 HK\$'000
Revenue	25,862	23,499	30,559	24,012	18,854
Cost of services	(1,553)	(1,846)	(1,009)	(1,053)	(1,469)
Gross profit	24,309	21,653	29,550	22,959	17,385
Other income, gains and losses, net	90,698	(77,500)	(4,229)	(35,646)	(13,129)
Selling and distribution expenses	(450)	(450)	–	–	–
Administrative expenses	(14,619)	(12,910)	(12,864)	(13,371)	(13,666)
Finance costs	(1,911)	(135)	(488)	(206)	(133)
Profit/(loss) before tax	98,027	(69,342)	11,969	(26,264)	(9,543)
Income tax (expense)/credit	(15,365)	11,470	(2,792)	1,569	(55)
Profit/(loss) for the year	82,662	(57,872)	9,177	(24,695)	(9,598)
Non-controlling interests	(1,885)	(1,551)	(1,432)	412	–
Profit/(loss) attributable to owners of the Company	80,777	(59,423)	7,745	(24,283)	(9,598)

CONSOLIDATED ASSETS, LIABILITIES AND EQUITY

	2021 HK\$'000	2022 HK\$'000	2023 HK\$'000	2024 HK\$'000	2025 HK\$'000
Total assets	493,619	478,246	474,004	406,232	392,828
Total liabilities	(130,158)	(91,241)	(77,822)	(34,745)	(30,939)
Total assets less total liabilities	363,461	387,005	396,182	371,487	361,889
Non-controlling interests	(10,413)	(8,001)	(4,717)	–	–
Equity attributable to owners of the Company	353,048	379,004	391,465	371,487	361,889

CHAIRLADY'S STATEMENT

Dear Shareholders,

On behalf of the board of the Directors (the "**Board**") of KOALA Financial Group Limited and its subsidiaries (collectively, the "**Group**"), I am pleased to present the annual report of the Group for the year ended 31 December 2025.

OVERVIEW OF FINAL RESULTS

The Group is primarily engaged in securities brokerage, share placements, underwriting services, and money lending. We regret to report a net loss of approximately HK\$9.6 million for the year, marking a significant improvement compared to the net loss of approximately HK\$24.7 million recorded in the same period of 2024. The notable decrease in net loss is primarily attributed to a reduction in impairment losses compared to the previous year.

OVERVIEW OF OUR BUSINESSES

Throughout the year, we upheld our core values of excellence, integrity and client satisfaction. We endeavored to deliver exceptional financial services, adapt to market conditions, and tailor our offerings to meet the evolving needs of our valued clients in Hong Kong.

(i) Financial Services Segment

The past year posed substantial challenges for the Hong Kong stock market, influenced by various external factors such as global geopolitical conflicts and monetary policies implemented by major central banks worldwide. Our financial services business has been impacted by regulatory changes and intense competition among small and medium-sized securities firms, resulting in a significant decline in our financial service income.

Despite these adversities, we remain steadfast in our commitment to evolve into a comprehensive financial services company by broadening our service offerings and nurturing new long-term client relationships. We will continue to allocate resources to this segment, anticipating it to become a major growth driver in the foreseeable future.

(ii) Money lending Segment

Our money lending business has been affected by a stricter regulatory environment and the prevailing economic conditions in Hong Kong. The number of new borrowers has decreased, and some existing borrowers have encountered financial difficulties, prompting us to prudently increase our impairment loss provisions after a thorough review of their financial positions. As a result, income from our money lending business has declined compared to last year.

We are committed to closely monitoring the credit risk exposure of the Group and have adopted a prudent and conservative approach in assessing and reviewing each borrowing. We will continue to prioritize risk management and uphold responsible lending practices in alignment with the regulatory framework in Hong Kong.

CHAIRLADY'S STATEMENT (Continued)

LOOKING AHEAD

The Board acknowledges the challenging outlook of the industry and the business environment in the upcoming year. Hong Kong continues to face various economic and regulatory challenges, including geopolitical uncertainties and shifting market dynamics. However, we are committed to strictly controlling risks, strengthening internal management, leveraging our resources, and developing a cautious investment strategy to generate better returns for our shareholders. We will stay agile and adaptable in responding to market developments while focusing on long-term sustainability and growth.

APPRECIATION

I would like to express my sincere gratitude to the dedicated staff of the Group for their unwavering commitment and hard work throughout the year. At last but not least, I extend my thanks to all our business partners, customers and shareholders for their unwavering support.



Kwan Kar Ching

Chairlady

Hong Kong, 23 March 2026

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS REVIEW

During the year, the Group's businesses were organised in four operation's segments namely (i) Securities Brokerage Business; (ii) Money Lending Business; (iii) Securities Investment Business and (iv) Properties Investment Business.

Securities Brokerage Business

The Group carries out the securities brokerage business through its subsidiary, namely KOALA Securities Limited (樹熊證券有限公司) ("KOALA Securities"), which is authorised to conduct Type 1 (Dealing in Securities) and Type 4 (Advising on Securities) regulated activities under the Securities and Futures Ordinance ("SFO"). KOALA Securities possesses the right to be eligible to trade on or through the Stock Exchange and is a participant of the Hong Kong Securities Clearing Company Limited.



Founded in 2015, KOALA Securities has become a well-established integrated securities broker in the Hong Kong financial services industry. It primarily provides (i) brokerage services, (ii) margin and short-term IPO financing, and (iii) placing and underwriting services to its customers.

The revenue breakdown for the years ended 31 December 2024 and 2025 are as follows:

	2025 HK\$'000	2024 HK\$'000
Revenue from brokerage services	1,743	1,127
Revenue from margin financing	9,791	13,639
Revenue from placing and underwriting	205	789
	11,739	15,555

Revenue from this business segment during the year was approximately HK\$11.7 million, representing a decrease as compared to approximately HK\$15.6 million in the corresponding period of 2024. It accounted for approximately 62.3% (2024: 64.8%) of the Group's revenue during the year.

An impairment provision of approximately HK\$1.6 million (2024: HK\$18.6 million) was made on accounts receivable arising from margin clients as at 31 December 2025. Certain debtors were assessed as credit-impaired stage due to they have fail to fully make up the margin shortfall by providing additional collaterals or repayment.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

BUSINESS REVIEW (Continued)

Money Lending Business

The Group carries out the money lending business through its wholly-owned subsidiary, namely Honest Smart Finance Limited (傑誠財務有限公司) (“**Honest Smart Finance**”). It is a money lender licenced in Hong Kong under the provisions of the Money Lenders Ordinance (Chapter 163 of the Laws of Hong Kong).



In developing the money lending business, Honest Smart Finance provides various loan products to borrowers, which mainly include:

- (a) Personal loans, which are offered to individual customers to meet their personal financial needs; and
- (b) Corporate loans, which are offered to corporate customers to fulfill their short and long term capital needs.

Through 1) our brand developed in certain online financial media, 2) proactively approaching by our management and 3) referrals from existing customers, Honest Smart Finance would identify the potential customers.

The source of funds of the Honest Smart Finance is mainly from the Groups' internal financing, the Board expect that this business activity can generate additional return on the group idle funds from time to time.

The borrowers' breakdown for the years ended 31 December 2024 and 2025 are as follows:

	2025	2024
Personal loans		
Number of personal loans (per person)	21	21
Outstanding principal of personal loans (millions)	40.5	42.6
Range of interest rates (per annum)	6% – 36%	6% – 36%
Corporate loans		
Number of corporate loans (per company)	11	10
Outstanding principal of corporate loans (millions)	22.0	24.1
Range of interest rates (per annum)	8% – 18%	8% – 18%

Honest Smart Finance will only advance new loans to those borrowers whose have good financial credit rating and all overdue balances are reviewed regularly by its senior management.

The outbreak of the coronavirus had further worsened the economy, and heightened volatility and risks. Honest Smart Finance has adopted more cautious and prudent approach in the assessments and approval of new loans or renewal of existing loans in order to mitigate its credit risk.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

BUSINESS REVIEW (Continued)

Money Lending Business (Continued)

During the year, the Group recorded loan interest income of approximately HK\$6.7 million (2024: HK\$8.0 million) from granting loans to both corporate and individual clients. It accounted for approximately 35.3% (2024: 33.1%) of the Group's revenue during the year. The loans and interest receivable as at 31 December 2025 was HK\$50.3 million (2024: HK\$63.3 million). During the year, an impairment loss of approximately HK\$11.7 million (2024: impairment loss of HK\$3.6 million) were prudently made in its money lending activities after reviewing the relevant borrowers' financial positions and certain borrowers entering bankruptcy proceeding or having overdue loan principal or interest.

Based on the impairment assessment for the year ended 31 December 2025, the Group made provision for impairment of approximately HK\$18.5 million (2024: HK\$8.0 million). In particular, the outstanding amounts of the following borrowers were pasted due and provided in full:

Identities of client	Relationship with the Group	Principal amount HK\$'000	Date of loan started	Interest rate per annum	Date of Maturity	Collateral and/or guarantee obtained	Outstanding amount HK\$'000	Provision for impairment HK\$'000	Outstanding status
Client A	Independent third party	10,000	15 Aug 2017	36%	14 Aug 2020	Nil	1,180	1,180	Nil
Client B	Independent third party	4,000	28 Feb 2018	12%	26 Feb 2024	Nil	1,042	1,042	Bankrupted
Client C	Independent third party	4,700	4 Apr 2023	12%	4 Apr 2025	Nil	2,350	2,350	Nil
Client D	Independent third party	2,350	4 Apr 2024	12%	4 Apr 2025	Nil	2,350	2,350	Nil
Client E	Independent third party	2,800	11 Apr 2023	12%	11 Apr 2024	Nil	380	380	Fully repaid
Client F	Independent third party	1,800	3 Jan 2024	24%	3 Aug 2024	Nil	1,204	1,204	In bankruptcy proceedings
Client G	Independent third party	1,300	25 Sep 2024	14%	25 Oct 2024	Nil	963	963	Nil

As at 31 December 2025, the amounts of loans receivable due from the largest borrower and the five largest borrowers were HK\$5,000,000 (8.0% to the total loans receivable) (2024: HK\$5,000,000 (7.5% to the total loans receivable)) and HK\$17,731,000 (28.3% to the total loans receivable) (2024: HK\$17,881,000 (26.8% to the total loans receivable)) respectively.

Details of the Group's loans receivable are stated in Note 20 to the consolidated financial statements.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

BUSINESS REVIEW (Continued)

Money Lending Business (Continued)

Details of the internal control procedures are set out in the section headed “Internal Control Procedures on Money Lending Business” below.

Securities Investment Business

The Group commenced the securities investment business in the third quarter of 2015. The investment scope includes short-term investments in listed securities in Hong Kong and other recognised overseas securities markets as well as other related investment products offered by banks and financial institutions, with the goal to generate additional investment returns on available funds of the Company from time to time.

As at 31 December 2025, the Group managed a portfolio of listed equity investment with fair value of approximately HK\$55.9 million (2024: HK\$53.8 million) which are classified as held-for-trading investments. During the year, the Group recorded a loss on fair value change of listed equity investments of approximately HK\$0.7 million (2024: HK\$11.4 million).

Properties Investment Business

In the third quarter of 2016, the Group had commenced its properties investment business and acquired certain commercial property in Hong Kong for investment purpose. The Group may lease out its investment properties for recurring rental income, which generates stable rental income to the Group.

In order to further expand the portfolio of investment properties of the Group, the Board is proactively identifying suitable commercial properties in Hong Kong, while it is also seeking the opportunities to expand the coverage to retail and industrial properties in Hong Kong, so as to diversify its investment properties portfolio.

As at 31 December 2025, the fair value of the investment properties amounted to approximately HK\$11.4 million (2024: HK\$12.0 million).

During the year, the rental income was approximately HK\$0.5 million (2024: HK\$0.5 million). It accounted for approximately 2.4% (2024: 2.1%) of the Group’s revenue during the year.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

FINANCIAL REVIEW

For the year ended 31 December 2025, the Group's revenue decreased to approximately HK\$18.9 million (2024: HK\$24.0 million), reflecting a decrease of approximately 21.5% compared to 2024. The decline in revenue was primarily attributed to the decrease in interest income from the margin financing businesses.

For the year ended 31 December 2025, the Group recorded a fair value loss on listed securities of approximately HK\$0.7 million as compared to the loss of approximately HK\$11.4 million in 2024.

For the year ended 31 December 2025, the Group recorded a fair value loss on investment properties of approximately HK\$0.6 million (2024: HK\$5.2 million) after reviewing the properties market.

For the year ended 31 December 2025, the Group recorded prudently an impairment loss for loan and interest receivable of approximately HK\$11.7 million (2024: HK\$3.6 million) on specific borrowers on a prudent basis after reviewing their financial positions. Certain borrowers were assessed as credit-impaired stage due to they entering bankruptcy proceedings or having overdue loan principal or interest.

For the year ended 31 December 2025, the Group recorded prudently an impairment loss for accounts receivable arising from margin clients of approximately HK\$1.6 million (2024: HK\$18.6) on certain margin clients on a prudent basis after reviewing their financial positions.

Due to the aforementioned factors, the Group reported a net loss of approximately HK\$9.6 million for the year ended 31 December 2025, representing a decrease compared to a net loss of approximately HK\$24.7 million for the same period in 2024.

LIQUIDITY, FINANCIAL RESOURCES AND CAPITAL STRUCTURE

For the year ended 31 December 2025, the Group's major business operations took place in Hong Kong, financed mainly by the revenue generated from operating activities and other borrowings. As at 31 December 2025, the Group had cash and bank balances of approximately HK\$103.5 million (2024: HK\$80.9 million).

As at 31 December 2025, the Group's total indebtedness comprised of lease liabilities of approximately HK\$0.2 million (2024: HK\$2.1 million) and borrowings of approximately HK\$1.3 million (2024: HK\$1.5 million).

As at 31 December 2025, the Group's outstanding number of issued shares of HK\$0.20 each was 417,503,991 shares (2024: 417,503,991 shares).

The Group's gearing ratio, as a percentage of total indebtedness over total equity, as at 31 December 2025 was 0.9% (2024: 1.0%).

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

FUNDRAISING ACTIVITIES AND USE OF PROCEEDS

Rights Issue

On 29 August 2022, the Company has completed the rights issue (the “**Rights Issue**”) and issued 278,335,994 new shares at the subscription price of HK\$0.3 per rights share on the basis of two rights shares for every one existing shares to the qualifying shareholders. Details of the Rights Issue are set out in the Company’s prospectus dated 5 August 2022.

The net proceeds from the Rights Issue were approximately HK\$81.4 million (the “**Proceeds**”). The intended use and the actual use of the Proceeds as of 31 December 2025 are set out below:

Intended use of the Proceeds	Actual use of the Proceeds from the Completion to 31 December 2025
Approximately HK\$72.0 million for the expansion of the Group’s margin financing business	The Proceeds have not yet been applied. Due to the recent downturn in market conditions, there has been a significant decrease in the number of IPOs and placing transactions. As a result, KOALA Securities currently does not have sufficient financing needs from its customers. The Board expects that the Proceed could be applied on or before December 2026.
Approximately HK\$9.4 million for the general working capital of the Group	The Proceeds have been applied as intended.

It is confirmed that there have been no changes in the use of the Proceeds. As at the date of this annual report, all of the unused Proceeds were deposited in licenced banks in Hong Kong.

MATERIAL ACQUISITIONS AND DISPOSALS OF SUBSIDIARIES AND AFFILIATED COMPANIES

The Group did not have other material acquisitions and disposals of subsidiaries and affiliated companies.

CAPITAL COMMITMENTS AND CONTINGENT LIABILITIES

As at 31 December 2024 and 2025, the Group did not have any significant capital commitments.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

FOREIGN EXCHANGE EXPOSURE

During the year under review, the Group's transactions were mainly denominated in Hong Kong dollars. The Board do not consider that the Group was significantly exposed to any foreign currency exchange risk.

PLEDGE OF ASSETS

As at 31 December 2024 and 2025, the Group did not have any substantial pledge of assets.

INTERNAL CONTROL PROCEDURES ON MONEY LENDING BUSINESS

Honest Smart Finance has implemented the following internal control measures in carrying out the Money Lending Business:

Credit risk assessment of borrowers

Credit officers are mainly responsible for conducting credit assessment for applicants for the loans. In assessing applicant's creditworthiness, the focus is on the applicant's background including occupation, financial condition, asset proof and credit history. Besides, the credit officer will also take into account any collateral and security offered. The credit assessment will then be reported to the senior management for final approval.

Steps including:

- "Know-your-client" procedure
- Due diligence on the repayment ability, credit history and litigation involved (if any)
- Assessing the value of the collateral (if any)
- Ordering credit reports (if needed)
- Instructing search agents to perform litigation and bankruptcy/insolvency searches (if needed)

For better management of the credit risk and credit operations, the Board has designated the executive directors of the Company, who have full authority to handle all credit related matters of the Money Lending Business. Their primary duties are, among other things, to approve and oversee credit policy and to monitor the loan portfolio. Regular meetings will be held to review the bad and doubtful debt provision report. The credit policy is subject to the review and amendments by the senior management from time to time in line with changes in market environment.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

INTERNAL CONTROL PROCEDURES ON MONEY LENDING BUSINESS (Continued)

Mechanism in determining loan terms

When determining the terms of a loan, the senior management will consider, among other things, the cost of providing a particular loan, the credit and other business risks of the loan, the expected rates of return of the loan, the general market conditions, the market position, the prevailing market interest rates and the interest rates charged by competitors for loan of that amount and to loan applicant with such background.

The interest rates offered to individual borrower are subject to the following factors: 1) the borrower's historical credit record; 2) the quality and value of the pledged collateral, if any; 3) the risk and return assessment on the borrower; and 4) the business judgement of the credit officer and the senior management on a discretionary basis.

Approval process for granting loans

The application together with the results from the credit and risk assessment will then be reviewed and approved by the senior management. If the senior management considers that the loan applicant has good repayment ability, the loan will be approved. If the senior management considers the loan application has mediocre repayment ability, but is still within the acceptable risk level, it may still approve the loan application but will impose a higher interest rate and/or require security/collateral of higher value to compensate for the additional risk. If the senior management considers that the credit risk is beyond the acceptable level, it will reject the loan application.

Monitoring loan repayment and recovery

Senior management will closely monitor the loan portfolio and require team members to present reports for inspection by the senior management regularly.

For secured loans, if it is noted that the value of the collateral is insufficient to cover the risk exposure or the actual loan-to-collateral value ratio with respect to any loan advanced has reached or exceeded acceptable level, Honest Smart Finance may require the borrower to 1) provide additional collateral and/or security, 2) partially repay the outstanding loan or 3) realise the value of the collateral in order to bring the loan-to-collateral value ratio back to acceptable level.

For unsecured loan, the senior management will conduct periodical meeting to discuss and review the loan portfolio which remains outstanding. If it is noted that there is a material deterioration in the borrowers' financial condition, Honest Smart Finance may require repayment from the borrower.

MANAGEMENT DISCUSSION AND ANALYSIS (Continued)

INTERNAL CONTROL PROCEDURES ON MONEY LENDING BUSINESS (Continued)

Taking actions on delinquent loans

When there is a default in loan repayment or payment of instalment, the credit officer will firstly contact the borrower to enquire the reasons for the default. Depending on the reasons given by the borrower to the credit officer, after consultation with the senior management and considering the loan-to-collateral value ratio of the loan (including interest) that is in default, Honest Smart Finance may grant some time tolerance.

Where the reason(s) offered for default in loan repayment or interest payment are unacceptable to the senior management or time tolerance from Honest Smart Finance has not resulted in the default being rectified, Honest Smart Finance will send written demand to the borrower. A settlement proposal would be negotiated between the borrower and the credit officer and to be approved by the senior management.

In the event that the borrower fails to respond to the settlement proposal, Honest Smart Finance may appoint an external debt collection service provider or take appropriate legal actions for debts which have become overdue as its last resort.

EMPLOYEES AND REMUNERATION POLICY

At 31 December 2025, the Group had about 18 (2024: 18) employees. The Group's staff costs, including directors' emoluments, employees' salaries and retirement benefits scheme contribution amounted to approximately HK\$6.7 million (2024: HK\$6.6 million).

The Group believes that its staff is one of the Group's most important assets. Aiming at providing competitive salary packages, the Group adjusts employees' salary level in close association with the performance, qualifications and experience of individual staff as well as labour market conditions. In addition to the regular remuneration, discretionary bonus and share options may be awarded to eligible employees with reference to individual performance and the Group's business performance. The Group is also committed to providing appropriate on-going training to staff members to equip them for future career development.

DIRECTORS AND SENIOR MANAGEMENT PROFILES

EXECUTIVE DIRECTORS

Ms. Hsin Yi-Chin (“Ms. Hsin”), aged 39, was appointed as an executive Director in April 2016. She holds a bachelor degree in Chinese Literature from Providence University and a master degree in Management from University of Leicester. Ms. Hsin has several years’ experience in educational sector and managerial experience in food and catering sector in Taiwan.

Ms. Tam Chik Yan (“Ms. Tam”), aged 32, was appointed as an executive Director in September 2022. She holds a bachelor degree in Business Management from the University of Surrey, United Kingdom. She has 8 years of experience in Marketing and Public Media. Before joining the Group, she held a management position in a media company in Hong Kong.

NON-EXECUTIVE DIRECTOR

Ms. Kwan Kar Ching (“Ms. Kwan”), aged 36, was appointed as an executive Director and the chairlady of the Company in April 2015 and in June 2016 respectively. She has been re-designated to the non-executive Director with effect from 1 September 2022. Ms. Kwan holds a Bachelor of Business Administration in Accounting and Finance from the University of Hong Kong, a Bachelor of Laws from the Manchester Metropolitan University and a Postgraduate Certificate in Laws from the University of Hong Kong. Ms. Kwan is a qualified solicitor licensed to practice in Hong Kong.

Prior to her tenure with the Group, Ms. Kwan held a notable position at an international investment bank. She has over 10 years of experience in banking, asset management, and investment. Beyond her professional endeavors, Ms. Kwan serves as a Member of the Marketing and Communication Committee of the Football Association of Hong Kong, China.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Hung Cho Sing, B.B.S. (“Mr. Hung”), age 85, was appointed as an independent non-executive Director in May 2015. He has over 50 years of experience in the film distribution industry. Mr. Hung was the founder and general manager of Delon International Film Corporation since June 2004. Mr. Hung was the Organising Committee Chairman of the 11th and 12th Hong Kong Film Awards from 1991 to 1993. And from 1993 to 1995, Mr. Hung was the Chairman of Hong Kong Film Awards Association Limited. Mr. Hung is currently the Chairman of Hong Kong Motion Picture Industry Association. In recognition of his contribution to the Hong Kong film industry, Mr. Hung was awarded the Bronze Bauhinia Star (BBS) by the Government of the Hong Kong Special Administrative Region (“**HKSAR**”) in 2005. From April 2007 to March 2013, Mr. Hung was appointed by the Government of HKSAR as a member of the Hong Kong Film Development Council. Mr. Hung is also a member of HKSAR Election Committee and since January 2013, he has been appointed by the Government of HKSAR as a non-official member of the Working Group on Manufacturing Industries, Innovative Technology, and Cultural and Creative Industries under the Economic Development Commission.

Currently, he is an independent non-executive director of China Star Entertainment Limited (stock code: 326), Oshidori International Limited (stock code: 622) and Harbour Digital Asset Capital Limited (stock code: 913).

DIRECTORS AND SENIOR MANAGEMENT PROFILES (Continued)

INDEPENDENT NON-EXECUTIVE DIRECTORS (Continued)

Mr. Hung was a non-executive director of Capital VC Limited (stock code: 2324) from September 2011 to January 2014 and Universe Entertainment and Culture Group Company Limited (stock code: 1046) from October 2017 to July 2019, an independent non-executive director of Arta TechFin Corporation Limited (stock code: 279) from January 2013 to January 2017, China Ruyi Holdings Limited (stock code: 136) from January 2013 to October 2015, Miko International Holdings Limited (stock code: 1247) from April 2016 to June 2023 and hmvod Limited (stock code: 8103) from April 2023 to September 2024.

Mr. Ng Wah Leung (“Mr. Ng”), aged 46, was appointed as an independent non-executive Director in February 2021. He holds a bachelor degree in Accountancy from the Hong Kong Polytechnic University. He is a fellow member of The Association of Chartered Certified Accountants and a member of The Hong Kong Institute of Certified Public Accountants. He has over 15 years of experience in accounting and audit on Hong Kong listed companies and private companies.

Mr. Tong Hin Sum, Paul (“Mr. Tong”), aged 87, was appointed as an independent non-executive Director in September 2024. He obtained his bachelor’s degree in Arts from the University of Hong Kong in November 1963. He went to Yale University and obtained a master’s degree in Sacred Theology in July 1971. He then furthered his studies in the University of Cambridge, England, and obtained his bachelor’s degree in Arts and master’s degree in Arts in June 1987 and February 1991, respectively.

Mr. Tong was called to the bar in 1989 and is currently a barrister. He was appointed as a life fellow of St. John’s College, the University of Hong Kong, in 2008. Mr. Tong was a panel member of the Securities and Futures Appeals Tribunal for the period between April 2009 and March 2011.

Mr. Tong is currently an independent non-executive director of Ching Lee Holdings Limited (stock code: 3728) the shares of which are listed on the main board of the Stock Exchange. He is also an independent non executive director of Hang Tai Yue Group Holdings Limited (stock code: 8081), the shares of which are listed on GEM of the Stock Exchange.

SENIOR MANAGEMENT

Mr. Tse Chi Shing (“Mr. Tse”), aged 42, joined the Group in April 2011. He serves as the Chief Financial Officer and the Company Secretary of the Company. Mr. Tse holds a bachelor degree in Accountancy from the Hong Kong Polytechnic University. He is a Certified Public Accountant accredited by the Hong Kong Institute of Certified Public Accountants and possesses over 15 years of experience in accounting and auditing for both Hong Kong listed companies and private enterprises.

CORPORATE GOVERNANCE REPORT

INTRODUCTION

The Board and senior management are committed to maintaining a high standard of corporate governance practices with a view to enhancing the management efficiency of the Company as well as preserving the interests of the shareholders. The Board believes that high standards of corporate governance provide a framework and solid foundation for achieving, attracting and retaining the high standard and quality of the Group's management, promoting high standards of accountability and transparency and meeting the expectations of all of the Group's various stakeholders.

The Board is of the view that the Company has complied with all the code provisions as set out in the Corporate Governance Code (the "**CG Code**") contained in Appendix C1 of the GEM Listing Rules throughout the year ended 31 December 2025.

The Board will review the current practices at least annually, and make appropriate changes if considered necessary.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted a code of conduct regarding securities transactions by the Directors on terms no less exacting than the required standard of dealing as set out in rules 5.48 to 5.67 of the GEM Listing Rules throughout the year ended 31 December 2025. Having made specific enquiry of all Directors, the Directors have complied such code of conduct and the required standard of dealings concerning securities transactions by the Directors throughout the year ended 31 December 2025.

BOARD OF DIRECTORS

The Board currently comprises:

Executive Directors:

Ms. Tam Chik Yan
Ms. Hsin Yi-Chin (*resigned on 28 February 2026*)

Non-executive Director:

Ms. Kwan Kar Ching (*Board Chairlady*)

Independent Non-executive Directors:

Mr. Hung Cho Sing
Mr. Ng Wah Leung
Mr. Tong Hin Sum, Paul*

* Before the appointment of Mr. Tong Hin Sum, Paul on 2 September 2024, Mr. Tong has obtained legal advice referred to in Rule 5.02D of the GEM Listing Rules, and has confirmed that he understood his obligations as a director of the Company.

CORPORATE GOVERNANCE REPORT (Continued)

The Board is collectively responsible for the oversight of the management of the Company's business and affairs of the organisation with the objective of enhancing shareholder value. The Board approves and monitors the Group's business strategies and policies. The Board is also responsible to the shareholders of the Company for overseeing the Group's overall business, strategic decisions and directions, annual budget, and other major corporate matters. Besides, the Board delegates the management team with the authority and responsibility for the daily operations and administration of the Group.

The Board has normally scheduled 4 regular meetings a year each at quarterly intervals and meets as and when required. In addition, the Directors have full access to information on the Group and independent professional advice whenever deemed necessary by the Director. For the year ended 31 December 2025, the Company and the Board held 1 general meeting and 4 board meetings respectively. The attendance of each Director is as follows:

	Number of meetings attended/eligible to attend	
	General meeting	Board meetings
Executive Directors:		
Ms. Tam Chik Yan	1/1	4/4
Ms. Hsin Yi-Chin (<i>resigned on 28 February 2026</i>)	0/1	1/4
Non-executive Director:		
Ms. Kwan Kar Ching	1/1	4/4
Independent non-executive Directors:		
Mr. Hung Cho Sing	1/1	4/4
Mr. Ng Wah Leung	1/1	4/4
Mr. Tong Hin Sum, Paul	1/1	4/4

There is no family or other material relationship among members of the Board.

The Directors enable, upon the reasonable request, to seek independent professional advice in appropriate circumstances, at the Company's expenses, in order to discharge their duties to the Company.

Appropriate insurance cover has been arranged in respect of legal actions against the Directors.

CORPORATE GOVERNANCE REPORT (Continued)

APPOINTMENT AND RE-ELECTION OF DIRECTORS

All independent non-executive Directors are appointed for a specific term of not more than 2 years. All Directors are subject to re-election by shareholders at the annual general meeting following their appointment. At each annual general meeting one-third of the Directors for the time being, or, if their number is not three or a multiple of three, then the number nearest to but not less than one-third, shall retire from office by rotation provided that every Director, including those appointed for a specific term, shall be subject to retirement by rotation at least once every three years. A retiring Director shall be eligible for re-election. The Company at the general meeting at which a Director retires may fill the vacated office. The Directors to retire by rotation shall include (so far as necessary to obtain the number required) any Director who wishes to retire and not to offer himself for re-election. Any further Directors so to retire shall be those who have been longest in office since their last re-election or appointment and so that as between persons who became or were last re-elected Directors on the same day those to retire shall (unless they otherwise agree among themselves) be determined by lot.

INDEPENDENT NON-EXECUTIVE DIRECTORS

In compliance with rules 5.05(1) and (2) of the GEM Listing Rules, the Company has appointed 3 independent non-executive Directors, at least one of whom has appropriate professional qualifications on accounting or related financial management expertise. For a Director to be considered independent, the Board must determine that the Director does not have any direct or indirect material relationship with the Group. In determining the independence of the Directors, the Board follows the requirements set out in the GEM Listing Rules.

Mechanisms for ensuring independent views and input

The Company has established channels whereby independent non-executive Directors can express their views in an open and candid manner, and in a confidential manner, should circumstances require. Communication channels for independent non-executive Directors include:

- The independent non-executive Director serving as the committee chairman of various Board Committees – The committee chairman can provide updates to the Chairlady of the Board as needed during the Board meetings.
- Informal meetings held outside the boardroom.

The Nomination Committee has been delegated with the authority to review the implementation and the effectiveness of the independence mechanism on an annual basis.

Considering all of the circumstances described in this section, the Company considers all of the independent non-executive Directors to be independent.

CORPORATE GOVERNANCE REPORT (Continued)

DIRECTORS' CONTINUOUS TRAINING AND PROFESSIONAL DEVELOPMENT

Pursuant to the CG Code, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills so as to ensure their contributions to the Board remains informed and relevant. For the year ended 31 December 2025, the Directors participated in the following continuous professional development activities:

Directors	Type of trainings
	(Notes)
Ms. Kwan Kar Ching	a, b
Ms. Hsin Yi-Chin (<i>resigned on 28 February 2026</i>)	a, b
Ms. Tam Chik Yan	a, b
Mr. Hung Cho Sing	a, b
Mr. Ng Wah Leung	a, b
Mr. Tong Hin Sum, Paul	a, b

Notes:

- a. attending conferences, seminars and in-house training
- b. reading newspapers, journals and updates relating to their duties, responsibilities and the Group's businesses

CHAIRLADY AND CHIEF EXECUTIVE OFFICER

Ms. Kwan Kar Ching is the Chairlady of the Board. The Chairlady is responsible for ensuring that Board functions effectively, for providing leadership for the Board in setting goals and objectives for the Company and for ensuring that good corporate governance practices and procedures are established and enforced.

The Company does not have the role of chief executive officer. The Chief Executive Officer's duties have been undertaken by members of the Board. They are responsible for corporate planning, business development strategy and overall direction of the Group. The senior management is responsible for the day-to-day operations of the Group under the leadership of the Board.

CORPORATE GOVERNANCE REPORT (Continued)

REMUNERATION COMMITTEE

The remuneration committee of the Company currently comprises 1 non-executive Director, namely Ms. Kwan Kar Ching, and 2 independent non-executive Directors, namely Mr. Ng Wah Leung and Mr. Hung Cho Sing. Mr. Ng Wah Leung is the committee chairman. The main role and function of the remuneration committee include the formulation of the Company's remuneration policy, the approval or recommendation of remuneration packages for the Directors and senior management, and the review and approval of remuneration by reference to the performance of the individual and the Company as well as market practice and conditions.

The remuneration committee meets regularly to determine the policy for the remuneration of Directors and assess the performance of the executive Directors. For the year ended 31 December 2025, 1 meeting of the remuneration committee has been held with the following attendances:

	Number of meetings attended/eligible to attend
Ms. Kwan Kar Ching	1/1
Mr. Hung Cho Sing	1/1
Mr. Ng Wah Leung	1/1

Details of the Director's remuneration are set out in Note 10 to the consolidated financial statements.

NOMINATION COMMITTEE

The nomination committee of the Company currently comprises 1 non-executive Director, namely Ms. Kwan Kar Ching and 2 independent non-executive Directors, namely Mr. Hung Cho Sing and Mr. Ng Wah Leung. Ms. Kwan Kar Ching is the committee chairlady. The works carried out by the nomination committee members are set out below:

- (a) to review the structure, size and composition (including the skills, knowledge and experience) and to make recommendations to the Board after such review;
- (b) to assess the suitability and qualification of candidates put forward by the Chief Executive Officer and to become new board members and to report to the Board on their assessment;
- (c) to assess the independence of independent non-executive Directors, having regard to the requirements under the GEM Listing Rules; and
- (d) to make recommendations to the Board on relevant matters relating to the appointment of Directors and succession planning for Directors, in particular, the Chairlady and the Chief Executive Officer.

CORPORATE GOVERNANCE REPORT (Continued)

For the year ended 31 December 2025, 1 meeting of the nomination committee has been held with the following attendances:

	Number of meetings attended/eligible to attend
Ms. Kwan Kar Ching	1/1
Mr. Hung Cho Sing	1/1
Mr. Ng Wah Leung	1/1

BOARD DIVERSITY POLICY

The Board adopts a diversity policy (the “**Diversity Policy**”) and discusses all measurable objectives set for implementing the policy. The Company recognises and embraces the benefits of diversity of Board members. It endeavours to ensure that the Board has a balance of skills, experience and diversity of perspectives appropriate to the requirements of the Company’s business. All Board appointments will continue to be made on a merit basis with due regard for the benefits of diversity of the Board members. Selection of candidates will be based on a range of diversity perspectives, including but not limited to gender, age, cultural and educational background, experience (professional or otherwise), skills and knowledge. The ultimate decision will be made upon the merits and contribution that the selected candidates will bring to the Board.

The Board composition achieved 1 to 1 female and male director ratio and gender equality. The Board noted that similar ratio was also achieved in the employees population. The Board will strive to maintain these ratios going forward and will review and enhance the Diversity Policy annually.

BOARD NOMINATION POLICY

The Board also adopts a nomination policy (the “**Nomination Policy**”) which sets out the selection criteria and procedure of appointing and re-appointing a Director. The selection criteria used in assessing the suitability of a candidate include, inter alia, his/her academic background and professional qualifications, relevant experience in the industry, character and integrity and whether he/she can contribute to the diversity of the Board as detailed in the Diversity Policy. The procedure of appointing and re-appointing a Director is summarised as follows:

- nomination and invitation of suitable candidates by any member of the nomination committee or the Board;
- evaluation of the candidate by the Board based on all selection criteria as set out in the Nomination Policy;
- performing due diligence in respect of each candidate and making recommendation for the Board’s consideration and approval;
- in case of nomination of an independent non-executive Director, assessing the candidate’s independence under the relevant Code Provisions and the GEM Listing Rules;

CORPORATE GOVERNANCE REPORT (Continued)

- where nominating an independent non-executive Director for election at general meetings, having due consideration of matters under code provision B.3.4 of the CG Code;
- in the context of re-appointment of retiring Directors, reviewing the candidate's overall contribution and performance and making recommendations to the Board and/or the shareholders for consideration in connection with his/her re-election at general meetings; and
- convening a meeting of the Board to consider the appointment or re-appointment of the candidate as a Director.

AUDIT COMMITTEE

The audit committee of the Company comprises 3 independent non-executive Directors, namely Mr. Ng Wah Leung, Mr. Hung Cho Sing and Mr. Tong Hin Sum, Paul with Mr. Ng Wah Leung as the committee chairman.

The primary role and function of the audit committee are to oversee the relationship with the external auditor, to review the Group's preliminary quarterly results, interim results and annual results and to monitor compliance with statutory and listing requirements. The committee shall engage independent legal or other advisers as it determines is necessary to perform any investigations.

For the year ended 31 December 2025, 2 meetings of the audit committee have been held for the purpose of reviewing the Company's accounts and reports, and providing advices and recommendations to the Board, with the following attendances:

	Number of meetings attended/eligible to attend
Mr. Hung Cho Sing	2/2
Mr. Ng Wah Leung	2/2
Mr. Tong Hin Sum, Paul	2/2

ACCOUNTABILITY AND AUDIT

The Board acknowledges their responsibility for preparing the financial statements of the Group and ensures the financial statements have adopted the accounting principles generally accepted in Hong Kong and complied with the requirements of HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance and the GEM Listing Rules.

The statement of the external auditor of the Company about the responsibilities on the financial statements of the Group is set out in the independent auditor's report.

CORPORATE GOVERNANCE REPORT (Continued)

AUDITOR'S REMUNERATION

For the year ended 31 December 2025, the fees paid and payable to the external auditor in respect of audit services to the Group were approximately HK\$620,000 (2024: HK\$700,000). The fees for non-audit related services performed by the external auditor were HK\$Nil (2024: HK\$Nil).

INVESTMENT COMMITTEE

The investment committee of the Company was established on 14 October 2015. The investment committee is responsible for formulating investment policies while reviewing and determining the investment portfolio of the Group.

RISK MANAGEMENT AND INTERNAL CONTROL

The Board has overall responsibilities for the risk management and internal control systems of the Group on an ongoing basis, and for reviewing its effectiveness. The Board is also responsible for establishing and maintaining appropriate and effective risk management and internal control systems. The established systems are designed to manage rather than eliminate the risk of failure to achieve business objectives, and can only provide reasonable and not absolute assurance against material misstatement or loss. During the year under review, the Board has conducted a review of the effectiveness of the risk management and internal control systems of the Group, covering material controls, including financial, operational, compliance and risk management aspects of the Group. The systems were considered effective and adequate.

The Group adopts a complete process style of risk management in a functional bottom up manner, including risk identification, assessment, evaluation and treatment. The functional areas across the Group provide input of risks with treatments, which are appraised and maintained. The risk management system, as well as the internal control system, are continuous, proactive and systematic processes.

The Group also has an internal audit function, which is governed by an appointed professional with related qualification. The internal audit function is independent of the Group's daily operation and carries out appraisal of the risk management and internal control systems by conducting interviews, walkthroughs and tests of operating effectiveness. The results are reported to the audit committee and the Board.

In 1 of the audit committee meeting, internal audit report and other supporting documents have been discussed for the review of risk management and internal control systems and the effectiveness of internal audit function.

CORPORATE GOVERNANCE REPORT (Continued)

SHAREHOLDERS' RIGHTS

Convening an extraordinary general meeting

In accordance with article 64 of the articles of association of the Company, any one or more shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the secretary of the Company, to require an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition; and such meeting shall be held within two months after the deposit of such requisition. If within twenty-one days of such deposit the Board fails to proceed to convene such meeting the requisitionist(s) himself/(themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

Shareholders' Communication Policy

The Company recognises the importance of providing current and relevant information to its shareholders and a Shareholders' Communication Policy has been in place to set out the provisions with the objective to ensure that the shareholders of the Company and potential investors are provided with equal and timely access to information about the Company, in order to enable shareholders to exercise their rights in an informed manner, and to allow shareholders of the Company and potential investors to engage actively with the Company.

Information is communicated to the shareholders as well as the stakeholders through periodic disclosure through the Company's financial reports (interim and annual reports), annual general meetings and other general meetings that may be convened, as well as by making available all the disclosures submitted to the Stock Exchange and other corporate publications on the website of the Stock Exchange and corporate communications and on the website of the Stock Exchange at "www.hkexnews.hk".

The shareholders of the Company may at any time send their enquiries and concerns to the Board in writing to the Company's principal place of business in Hong Kong.

The Company has reviewed the Shareholders' Communication Policy conducted for the year ended 31 December 2025 and considered that the Shareholders' Communication Policy has been well implemented and effective.

HANDLING AND DISSEMINATION OF INSIDE INFORMATION

With respect to the handling and dissemination of inside information, the Group has adopted various procedures and measures on disclosure of inside information with an aim to ensure that the insiders abide by the confidentiality requirement and that inside information is to be disseminated to public in equal and timely manner in accordance with the applicable laws and regulations. Such procedures include, among others, notification of regular blackout period and securities dealing restrictions to the Directors and employees, dissemination of information to specified persons on a need-to-know basis and use of code to identify projects.

CORPORATE GOVERNANCE REPORT (Continued)

DIVIDEND POLICY

The Company has adopted a dividend policy, pursuant to which the Company may distribute dividends to the shareholders of the Company by way of cash or shares. The Board shall take into account of the following factors before declaring dividends:

- the Company's actual and expected financial performance;
- retained earnings and distributable reserves of the Company and each of the subsidiaries of the Group;
- the Group's working capital requirements, capital expenditure requirements and future expansion plans;
- the Group's liquidity position;
- general economic conditions, business cycle of the Group's business and internal or external factors that may have an impact on the business, financial results and position of the Company; and
- other factors that the Board deems appropriate and relevant.

Any distribution of dividends shall be in accordance with all relevant applicable laws, rules and regulations in the Cayman Islands and Hong Kong, and the Articles of Association of the Company.

The dividend policy will be reviewed from time to time and there is no assurance that a dividend will be proposed or declared in any specific periods.

The Board does not recommend the payment of final dividend for the year ended 31 December 2025.

INVESTOR RELATIONS

The Company considers that effective communication with its shareholders is essential for enhancing investor relations and investor understanding of the Group's business performance and strategies. The Company has established a range of communication channels between itself, its Shareholders and investors which including answering questions through the annual general meeting, the publications of annual, interim and quarterly reports, notices, announcements and circulars, the website of the Company at "www.koala8226.com.hk" and the Stock Exchange. Saved to changes published in the announcements during the year, the Board do not aware of any significant changes in the Company's constitutional documents during the year.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

APPROACH TO ENVIRONMENTAL, SOCIAL AND GOVERNANCE AND REPORTING

This Environmental, Social and Governance Report (the “**ESG Report**”) summarises the initiatives, programmes and performance of the Company as well as demonstrates its commitment to sustainability.

The Group believes that environmental protection, low carbon footprint, resource conservation and sustainable development are the key trends in society. In order to follow the key trends and pursue a successful and sustainable business model, the Group recognises the importance of integrating environmental, social and governance aspects into its risk management system and has taken corresponding measures in its daily operation and governance perspective.

REPORTING FRAMEWORK

This ESG report is prepared in accordance with “Environmental, Social and Governance Reporting Code” contained in Appendix C2 of the GEM Listing Rules. The scope of reporting for this year has been extended to cover key performance indicators.

REPORTING SCOPE

This report covers the Group’s business activities in Hong Kong (i.e. Securities Brokerage, Underwriting and Placements, Money Lending, Securities Investment and Investment in Properties), which represent the Group’s major source of investment and income.

The Group will continue to assess the major environmental, social and governance aspects of different businesses to determine whether it needs to be included in the environmental, social and governance reporting.

REPORTING PERIOD

This ESG Report specifies the environmental, social and governance activities, challenges and measures being taken during the reporting period (from 1 January 2025 to 31 December 2025).

BOARD STATEMENT AND SUSTAINABILITY GOVERNANCE OF THE GROUP

The Group takes an integrated approach to sustainability. Spearheaded by the Board, who takes full accountability for the Group’s ESG governance, we incorporate environmental and social considerations into our decision-making and actions. The Board’s responsibilities reviewing and endorsing material ESG issues, the ESG-related policies and targets, and approving our annual ESG Report. The Board, together with the head of respective business units, handled ESG-related affairs together and focus on minimising the impact of our operations on the environment and creating positive impact in the community through our business. In doing so, we are guided by a set of core sustainability values and an effective governance structure.

The Board believes that promoting sustainability is as important as achieving medium and long-term business growth. It has therefore made continuous efforts to maintain a high degree of sustainability in its operations. Moreover, it values opportunities to learn more about the needs and expectations of the communities in which it operates, as well as those of other stakeholders.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

STAKEHOLDER GROUP & ENGAGEMENT

Stakeholder engagement is an integral part of our business development and commitment to corporate sustainability. We develop medium-term and long-term relationships with stakeholders and consider their views on our business development through various formal and informal, independent and internal stakeholder engagement exercises.

Through our regular engagement activities, we are able to keep an ongoing dialogue with our stakeholders, enabling us to make more informed decisions, and better assess and manage any resulting impact.

Investors and shareholders

- Shareholders' meetings
- Investor briefings and press conferences
- Financial reports and other disclosure documents
- Corporate website

Customers

- Participating public events
- Special campaign to raise service standards and maintain customer satisfaction
- Feedback from front-line employees
- Designated customer hotline
- Corporate website

Suppliers

- Daily work review
- Suppliers' evaluation procedure

Employees

- Training, seminars, briefing sessions
- Regular review on remuneration package and occupational safety
- Recreational and volunteering activities
- Face-to-face meetings

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

Communities & NGOs

- Employee volunteering activities
- Sponsorship and donation

Government and regulators

- Compliance with laws and regulations
- Ongoing communication with relevant government departments

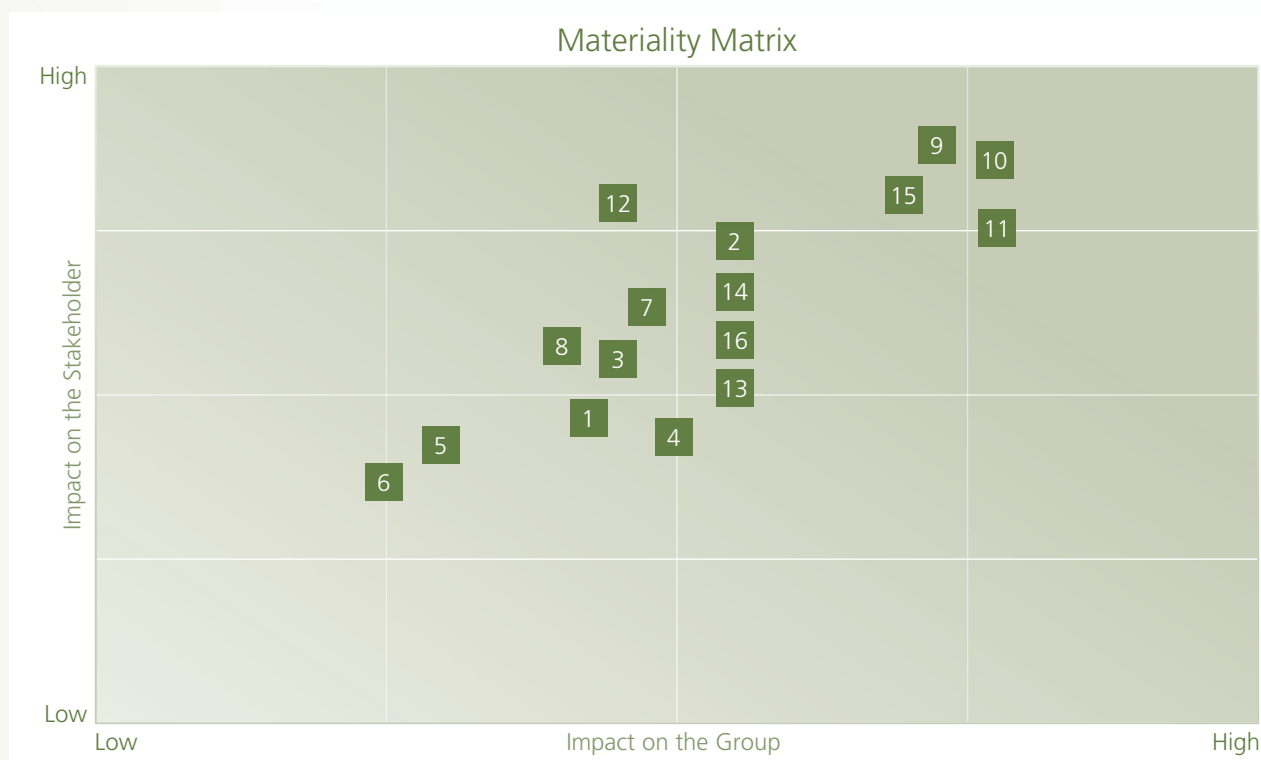
The Group values its stakeholders and their views relating to its businesses and environmental, social and governance issues. In order to understand and address stakeholders' concerns, the Group communicates with its key stakeholders, including but not limited to employees, investors, customers, suppliers, government bodies and communities through different channels such as conferences, electronic platforms and public events. In formulating operational strategies and environmental, social and governance measures, the Group takes into account the stakeholders' expectations and strives to improve its performance through mutual cooperation with the stakeholders, resulting in creating greater value for the community.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

MATERIALITY ASSESSMENT

The Group determines the materiality of different ESG issues through internal discussions among the Board and management, considering the opinions of various stakeholders. They evaluate the importance of each ESG issue based on its impact on the group. The Board and management would regularly review these issues to ensure their resolution and address any associated business risks.

The following distribution map shows the importance of the key issues considered by the management and the stakeholders of the Group:



Environmental		Social	
1	Air Emissions	9	Employee Benefits and Equal Opportunities
2	Greenhouse Gas Emissions	10	Staff Occupational Health and Safety
3	Waste Management	11	Staff Development and Training
4	Energy Efficiency	12	Prevention of Child Labour and Forced Labour
5	Water Efficiency	13	Responsible Supply Chain Management
6	Use of Raw and Packaging Materials	14	Product Responsibility
7	Climate Change	15	Anti-corruption
8	Environment Impact Management	16	Community

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

A. ENVIRONMENTAL

We are committed to protecting the environment and environmental considerations are taken into account during our decision-making process. Our Board of Directors has overall responsibility for environmental considerations across the Group while each business segment has its own responsibility to implement appropriate environmental measures.

A1. Emissions

The major business of the Group does not involve any manufacturing processes in the course of business. Therefore, during the reporting period, the Group and its offices did not generate significant emissions, water pollutants and hazardous wastes during the operation, except for greenhouse gas (“GHG”) emissions and non-hazardous waste.

Global warming and climate change have become major environmental issues to the world. The Group aims to minimize energy consumption and carbon emissions and has been exploring ways of adopting operational model which incurs less adverse impact on the environment. From the reporting of environmental perspective, we mainly focused on the environmental impact of the Group’s offices in Hong Kong and relevant measures to be taken during the daily operation and have formulated policies and procedures relating to the environmental management to govern limited greenhouse gas emissions and non-hazardous waste generated from our operation.

The Group has established a series of policies and guidelines to meet the statutory disclosure requirement on emission by local regulation and Law in Hong Kong.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

GHG emission

The consumption of electricity at the offices and petrol are the largest sources of greenhouse gas emissions of the Group. During the reporting period, the Group's total GHG emissions amounted to approximately 50.39 tonnes and the total GHG emission per employee was 2.80 tonnes/employee. The detailed summary of the GHG emission is shown as below:

GHG Scope	Units	2025		2024	
		Quantity	Intensity (Consumption/ Headcount)	Quantity	Intensity (Consumption/ Headcount)
Direct GHG emission (Scope 1)					
– petrol consumption	Tonnes	29.50	1.64	37.50	2.08
Indirect GHG emission (Scope 2)					
– electricity consumption	Tonnes	10.38	0.58	10.60	0.59
Other indirect GHG emission (Scope 3)					
– paper	Tonnes	2.04	0.11	2.29	0.13
Total GHG emission	Tonnes	41.92	2.33	50.39	2.80

The Group has implemented a number of measures to mitigate energy consumption such as turning off the air-conditioning system at night or when leaving office, keeping the office temperature at 25°C in summer and using LED lights or energy-saving light in the office, etc.

The Group issues environmental-related memorandum to its staff to raise their awareness of environmental preservation. Notices and posters relating to the environmental information have been placed in the offices to promote the best practice of the environmental management.

Air pollutants emission

The key air pollutants from the Group's operation mainly consist of Nitrogen Oxides, Sulphur Oxides and Particulars Matter, which mainly generated from motor vehicles.

Indicators	Units	2025		2024	
		Quantity	Intensity (Consumption/ Headcount)	Quantity	Intensity (Consumption/ Headcount)
Nitrogen Oxides (NOx)	gram	11,809.93	656.11	15,036.48	835.36
Sulphur Oxides (SOx)	gram	162.68	9.04	207.13	11.51
Particulars Matter (PM)	gram	869.54	48.31	1,107.10	61.51

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

Although air emissions are not significant due to the Group's business nature, following measures have been taken to minimise the pollutants emitted during our business operation:

- Choose the shortest route when vehicles are travelling between the Group's operating locations and destinations to reduce consumption of fuel;
- Turn off engines for idling vehicles; and
- Conduct regular vehicle maintenance to ensure efficient use of fuel.

Sewage Discharge

As the Group does not consume a significant volume of water during our daily operation, our business activities did not generate material discharges into water during the reporting period. Moreover, both the water supply and discharge are solely controlled by the building's management office, and so the provision of water withdrawal and discharge data or sub-meter for individual occupant are not feasible.

Waste management

The Group adheres to waste management principle and strives to properly manage and dispose wastes produced by our business activities. No laws and regulations relating to waste management have a significant impact on the issuer. The non-hazardous wastes generated by the Group's operations mainly consist of paper, toner cartridges and ink cartridges. During the reporting period, the consumption volume generated by the Group is shown as below:

Non-hazardous waste category	Unit	2025		2024	
		Quantity	Intensity (Consumption/ Headcount)	Quantity	Intensity (Consumption/ Headcount)
Paper	Tonnes	0.42	0.02	0.48	0.03
Toner Cartridge	Pieces	2.4	0.13	3.00	0.17

We regularly monitor the consumption volume of paper, toner cartridges and ink cartridges and have implemented a number of reduction measures. The Group's office has also provided suitable facilities and encouraged our staff to sort and recycle the wastes to achieve the objectives in mitigating wastes, reusing and recycling in its operations. The Group maintains high standard in waste reduction, educates its employees the significance of sustainable development and provides relevant support in order to enhance their skills and knowledge in sustainable development.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

Apart from recycling, the office has implemented various programs and activities to encourage employees to participate in waste reduction management, including:

- Promote green information and electronic communication, such as e-mail and electronic workflows, to implement “paperless system” concept;
- Place “Green Message” reminders on office equipment;
- Utilise used envelopes and double-side printing. (Paper for single-side printing would be only adopted when handling official documents and confidential documents when necessary); and
- Recommend the use of recycled paper.

The Group does not produce any hazardous wastes in its business activities.

No laws and regulations relating to environment have a significant impact on the issuer. During the reporting period, the Group was not aware of any material non-compliance with laws and regulations relating to the air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste that would have a significant impact on the Group.

A2. Use of Resources

Energy consumption

Due to the business nature of the Group, the volume of energy consumption, electricity consumption and water consumption are considered as relatively low, in particular water consumption is very minimal. As mentioned in the Aspect A1 section, the Group has formulated policies and procedures relating to the environmental management, including energy management. Electricity consumption and petrol consumption account for a substantial part of the carbon emission for the Group.

To pursue our environmental commitment, an environmental policy and a purchasing policy are in place. We have implemented various initiatives throughout our operations such as deploying energy-efficient devices which carry Energy Label issued by the Electrical and Mechanical Services Department of the HKSAR Government, minimising the use of paper, reducing water consumption and encouraging the use of public transportation. Through actively monitoring and managing the use of resources, we aim to reduce our carbon footprints as well as our operating cost.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

During the reporting period, the Group's consumption in petrol and electricity were:

Energy	Unit	2025		2024	
		Quantity	Intensity (Consumption/ Headcount)	Quantity	Intensity (Consumption/ Headcount)
Petrol	Litre	11,067	615	14,090	783
Electricity	kWh	13,148	730	13,415	745

On top of the measures of mitigating the energy consumption mentioned in previous section, the Group strives to utilise telephone or video conference to minimise face-to-face meeting in order to reduce petrol consumption in traveling and unnecessary business trips. The Group encourages resources saving in daily office operation and proactively fosters a low-carbon corporate culture, which further increases our employees' awareness in energy conservation.

Use of packaging materials

Due to the nature of business, the Group did not have physical products for sale and therefore did not involve any use of packaging materials. Therefore, this disclosure is not applicable to the Group.

Water consumption

The Group's water consumption is minimal as it operates in office premises of which both the water supply and discharge are solely controlled by the building's management office, and therefore the provision of water withdrawal and discharge data or sub-meter for individual occupant are not feasible. Yet, the Group promotes water saving practices in the workplace by encouraging its employees to reduce water use in order to raise the awareness on water conservation, including:

- Conduct regular maintenance and repair of toilet flushing system;
- Remind employees to turn off taps tightly after using to avoid dripping of water;
- Use water-saving appliances in water facilities where possible;
- Notify relevant department if problems are found to avoid wasting water resources; and
- Post water-saving reminders in pantry and toilets to remind employees on water conservation.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

A3. Environmental Impact and Natural Resources

Environmental impact management

We strive to minimise the environmental impact of our operations by implementing a variety of green measures, including responsible use of resources, reducing carbon emissions, energy saving, waste management and pollution prevention.

We recognise that our operations have an environmental impact, particularly through:

- Lighting, heating and cooling of our offices
- Fuel consumption of vehicles
- Generation of certain hazardous (e.g. bulb use) and non-hazardous waste

As a result, the Group is committed to:

- Enhancing our contributions to environmental sustainability through sustainable development initiatives and implementing good environmental practices
- Regularly reviewing our business practices to identify how we can use resources like energy, water and other materials sustainably and more efficiently, while reducing waste and greenhouse gas emissions
- Recycling program for unused or damaged electrical and electronic equipment
- Reducing printing paper and finished good packing paper usage by 30% by the end of 2030 via various process automations
- Various energy savings initiatives, including LED light usage
- Achieving a 10% reduction in GHG emission by consuming less petrol by the end of 2030

The Group regularly reviews its environmental protection policies and has adopted the necessary precautionary measures and actions to reduce significant impact on the environment and natural resources, and ensure that the Group complies with relevant laws and regulations.

During the reporting period, no laws and regulations relating to environment and natural resources have a significant impact on the issuer.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

A4. Climate Change

Global warming has been one of the utmost concerned issues in recent years, which might induce extreme weather conditions such as storms, flooding and earthquakes, etc.

During the reporting period, the Group, led by the Board, referenced the recommendations of the Task Force on Climate-Related Financial Disclosures (“**TCFD**”) and conducted a preliminary climate-related risk analysis. The Board evaluated that the Group has not been seriously affected by the extreme weather conditions as the Group adopted various emergency plans to prevent the disruption of our operation such as working arrangement in black rainstorm warning and/or typhoon signal 8 situation. However, the Group would encounter transition risks such as stringent emissions-reporting obligations leading to higher compliance costs and potential mandates and regulations which limit our choice of investments.

Even though the Group expected that potential extreme weather condition, sustained high temperature do not have a material impact on the Group’s operations, the Group will continue to monitor the climate-related risks and implement relevant measures to minimise the potential impact of climate change.

B. SOCIETY

B1. Employment

Employee Benefits and Equal Opportunities Policies

Employees are regarded as the Group’s largest and most valuable assets and the core of competitive advantage. They provide the driving force for continuous innovation to the Group.

During the reporting period, the Group has fully complied with the statutory requirements in Hong Kong, including the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), the Mandatory Provident Fund Schemes Ordinance (Chapter 57 of the Laws of Hong Kong), the Minimum Wages Ordinance, the Personal Data Privacy Ordinance and other relevant rules and regulations.

Generally speaking, the Group and its subsidiaries have a series of written policies and guidelines on the following areas for reference:

- Compensation & dismissal
- Recruitment & promotion
- Working hour
- Rest period
- Equal opportunity
- Diversity
- Anti-discrimination
- Other benefit & welfare

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

The management regularly reviews the Group's remuneration and benefits policies in reference to the market standards and is committed to safeguarding the rights and interests of the staff. Remuneration and benefits have been adjusted on an annual basis in accordance with the employees' individual performance, contribution and market conditions.

During the reporting period, no laws and regulations relating to employment and labor practices have a significant impact on the issuer.

As at the end of the reporting period, we employed 18 employees in Hong Kong. Our employee profile is illustrated as follows:

NUMBER OF EMPLOYEES BY GENDER	2025	2024
Male	11	11
Female	7	7
Total	18	18
NUMBER OF EMPLOYEES BY AGE		
Below 30	1	Zero
30-50	10	10
Above 50	7	8
Total	18	18
NUMBER OF EMPLOYMENT TYPE		
Permanent staff	18	18
Part-time/Contract staff	Zero	Zero
Total	18	18
NUMBER OF EMPLOYMENT BY GEOGRAPHICAL REGION		
Hong Kong	18	18
Outside Hong Kong	Zero	Zero
Total	18	18

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

Employee Turnover

During the reporting period, the Group has an overall employee turnover rate of 16.7% (2024: Nil). The detailed turnover numbers and percentage are as follow:

	2025 No. of employee	2025 Turnover rate (%)	2024 No. of employee	2024 Turnover rate (%)
TURNOVER BY GENDER				
Male	1	9.1%	2	18.2%
Female	0	0%	1	14.3%
Total	1	5.6%	3	16.7%
TURNOVER BY AGE				
Below 30	0	0%	0	0%
30-50	0	0%	3	30%
Above 50	1	14.3%	0	0%
Total	1	5.6%	3	16.7%
TURNOVER BY GEOGRAPHICAL REGION				
Hong Kong	1	5.6%	3	16.7%
Outside Hong Kong	0	0%	0	0%
Total	1	5.6%	3	16.7%

We provide equal opportunities to our employees and job applicants in our employment activities such as recruitment, compensation, training and promotion. Decisions are made based on one's vocation, education, qualification, experience and skills. Ethnicity, ancestry, national origin, religion, gender, marital status, age, sexual orientation, disability or veteran status are not included in our employment decision-making process.

Apart from fair employment decision-making, we also strive to provide a fair and discrimination-free work environment to our employees. We prohibit any form of discrimination or harassment in our workplace. All colleagues are treated with respect and dignity.

To retain and attract talents, we offer fair and competitive remuneration packages with reference to local and industry standards. Open communication among the Group is fundamental to creating a friendly and warm atmosphere.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

B2. Safe Working Environment

Occupational Health and Safety

Health and safety issues are important focus areas across all our operations.

The Group is committed to:

- Creating a safe, healthy and supportive environment for all employees
- Providing a working environment that is free from all forms of discrimination
- Ensuring employees at every level receive an appropriate induction so they have the best possible start in our organisation
- Providing ample opportunities to enhance one's skill, optimise performance and progress one's career through on-the-job training and well-defined career pathways
- Maintaining proper systems to ensure equal opportunities and competitiveness in staff remuneration and recognition
- Ensuring the company sets clear expectations for individual behavior (This is an integral part of the Group's Human Resources Policy.)

In our Hong Kong offices, fire safety measures are in place at all our premises. Our office's building management company has been working with the Hong Kong Fire Services Department to arrange relevant seminars and fire drills to raise employees' awareness on fire safety.

Regular safety inspections and improvement works on our premises are conducted to safeguard our employees and users of our buildings. We keep track of the latest government information on the spread of communicable diseases and provide prompt preventive advice and measures on our intranet.

During the reporting period, there was zero fatalities and work injury, the Group has complied with the legislative requirements in Hong Kong, including the Occupational Safety and Health Ordinance.

OCCUPATIONAL HEALTH AND SAFETY STATISTICS	2025	2024
Number and rate of work-related fatalities	Zero	Zero
Lost days due to work injury	Zero	Zero

During the past three reporting periods, the Group has recorded no work-related fatalities or work injuries.

During the reporting period, no laws and regulations relating to health and safety have a significant impact on the issuer.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

B3. People Development and Training

Staff Development and Training

We aim to recruit the best talent who fit our business needs. We create an environment where employees can develop their full potential and contribute their skills and experiences to the medium & long-term development of the Group.

During the reporting period, the Group supported employees for professional qualification certification including certified public accountants and the employees registered or licensed under the Securities and Futures Ordinance. Management and employees kept attending the continuous professional training program to maintain their professional competence to remain fit and proper. The training data are illustrated as follows:

PERCENTAGE OF EMPLOYEES TRAINED (BY EMPLOYMENT CATEGORY)

	2025	2024
Senior management	100%	100%
Management and others	100%	100%

AVERAGE TRAINING HOURS (BY GENDER)

Male	12.5 hours	14.3 hours
Female	13.8 hours	13.3 hours

AVERAGE TRAINING HOURS (BY EMPLOYMENT CATEGORY)

Senior management	15.0 hours	15.0 hours
Management and others	12.5 hours	13.8 hours

The Group understood that it is important for our account executive and employees with duties pertaining to the regulated activities to complete their continuous professional trainings to maintain their professionalism in providing consistent value-adding services to our customers. The Group will continue the arrangement of supporting or providing trainings and external seminars to employees in 2025.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

B4. Labor Standards

Prevention of Child Labor and Forced Labor

The Group complies with the Employment Ordinance (Cap. 57 of the Laws of Hong Kong), Employment of Children Regulations (Cap. 57B of the Laws of Hong Kong) and Employment of Young Persons (Industry) Regulations (Cap. 57C of the Laws of Hong Kong) and strictly forbids the use of child, forced, bonded, indentured or slave labor or human trafficking. Every employee is guaranteed freedom of movement in our workplace. Job applicant will declare his/her date of birth in the job application form and a copy of his/her HKID card will be obtained upon employment to prohibit delegation of hazardous tasks to employees under 18 years of age. During the reporting period, we observed no non-compliance cases regarding labor standards in our business operations.

During the reporting period, no laws and regulations relating to the prevention of child labor and forced labor have a significant impact on the issuer.

B5. Supply Chain Management

Environment and Social Risk Management of Supply Chain

Due to the Group's service-based business nature, no significant suppliers are involved in the Group's operations. However, service providers are engaged in our business operations to provide clients with its outstanding services, including but not limited to compliance advisors, legal counsels, etc. Throughout the selection and evaluation of different service providers, we place great emphasis on the service provider's business ethics and conduct, as well as its environmental, social and governance performance and the potential environmental and social risks that may adversely impact the Group. We strive to incorporate sustainable development values throughout our entire service chain.

The Group is committed to:

- Supporting the interests of our customers by focusing on product and services quality, value and safety
- Providing products and services that comply with all applicable legislations in their distribution markets
- Maintaining clear and constant customer communications channels, listening actively to feedback and responding swiftly to complaints
- Safeguarding our operations against unfair business practices
- Ensuring business contracts clearly set out the agreed terms, conditions and the basis of our relationship
- Communicating to our suppliers the importance of responsible sourcing and social compliance in the areas of health, safety and worker welfare
- Encouraging suppliers and contractors to adopt responsible business policies and practices for mutual benefit

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

B6. Product Responsibility

The Group's business activities are required to comply with the rules and regulations of various regulators in Hong Kong. The Group strictly adheres to the applicable laws and regulations relating to product/services responsibility in Hong Kong such as Securities and Futures Ordinance and Money Lenders Ordinance.

During the reporting period, the Group did not receive any complaints from its customers. Being a financial services company, the business operation of the Group does not involve products sold or shipped subject to recalls for safety and health reasons. Quality assurance process and recall procedures are also not applicable to the Group.

Safeguarding Customer Assets

Certain subsidiaries of the Group are licensed and regulated under the Securities and Futures Commission. As a custodian of customers' assets, we strictly comply with the relevant laws and regulations on handling and safeguarding of customers' assets. We implement the necessary controls to ensure customers' assets are accounted for properly and promptly, and adequately safeguarded.

Segregated accounts are maintained in keeping customers' assets. Transactions should only be executed when customers' consent is received, or customers' obligation is required to be met on agreed contracts. Adequate audit trail is maintained to enable investigation of suspected irregularities. Regular compliance reviews and audits are conducted to detect any non-compliance with regulatory requirements. Any irregularities should be immediately reported to the management.

Measures for Lending Business

The Company refrains from lending money to intended borrower who has entered into any third party agreement with third party in relation to the loan unless the third party identified fulfils specific conditions stipulated in the money lender's license.

The Company gives explanation to the intending borrower of all the terms of the agreement, in particular the terms in relation to repayment. Any advertisement in relation to the money lending business issued or published by the Company contains the Company's telephone hotline for handling complaints and a risk warning statement.

Handling of Personal Data

For the customer privacy protection, the Company takes all practicable steps and measures to ensure that personal data collected in the course of his business are protected and at all times complies with the Personal Data (Privacy) Ordinance, Chapter 486 of the Laws of Hong Kong, in the collection, use, holding and processing of such information or personal data.

During the reporting period, No laws and regulations relating to product responsibility have a significant impact on the issuer.

Intellectual Property Rights

The Group respects intellectual property rights and is committed to protecting its own and third-party intellectual property. The Group has obtained all necessary licenses, qualifications, and permits for its business operations. All software installed by the Group has been purchased from legitimate sources.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

B7. Anti-corruption

The Group has a set of anti-corruption policy to ensure compliance by all employees, officers and directors of the Group, and its subsidiaries and affiliates, with related anti-corruption laws in which the business segment does or intends to do business.

Bribes, Kickbacks or Other Corrupt Payments

All employees are prohibited from directly or indirectly offering, giving, soliciting or receiving any form of bribe, kickback or other corrupt payment, or anything of value, to or from any person or organisation, including government agencies, individual government officials, private companies and employees of those private companies under any circumstances.

Facilitation Payments

Generally speaking, the Group prohibits the payment of facilitation payments except under very exceptional special occasions and only with prior approval by the Board of Directors (or, if prior approval is not reasonably possible given the circumstances, as soon as possible following such payment).

Relationships with Third Parties

The Group prohibits corrupt offers, promises and payments made through partners, intermediary agents, joint ventures, or third parties. In addition, contracts with agents or third-party representatives and joint venture partners should, to the extent possible, include provisions to mitigate against the risk of potential illicit payments.

Whistleblowing procedures

The Group has developed the whistleblowing policy for misconduct reporting. We have opened various whistleblowing channels for our staff to report any suspicious activities, including malpractice and bribery. The whistleblowing reports are directly escalated to department or division heads, the Chief Executive and/or the Chairman of the Audit Committee. To prevent any retaliation against whistleblowers and maintain the effectiveness of the mechanism, we treat every whistleblowing case with confidentiality and sensitivity.

During the reporting period, we observed no non-compliance cases regarding bribery, extortion, fraud and money laundering in our business operation.

To further strengthen the governance and increase the awareness of anti-corruption, the Group provides comprehensive training to employees at all levels.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (Continued)

B8. Community

The Group is actively seeking opportunities to make contribution to the society and the Group has always encouraged our staff to participate in voluntary and charitable events to serve the community and society.

Our core sustainability values:

- We believe a thriving working environment and community facilitates our continuing business success
- We consider ongoing communication with our stakeholders as vitally important to upholding the well-being of the working environment and community
- We will continue to engage with our stakeholders' views and work together with them to achieve a win-win scenario

We participate in community building through organizing, facilitating and supporting the staff to take part in volunteer services, such as regularly visiting people who need help, participate in charitable fundraising activities and Blood Donation Day. By means of donation, we donate money, directly supporting or funding projects of various social service agencies. In addition to donation itself, we also appeal to the Company's stakeholders (including the employees and customers) to donate to charity organization.

OUTLOOK

The Group plans to implement more environmental, social and governance measures in its operation to reflect its responsibility towards the environment and society.

REPORT OF THE DIRECTORS

The Directors present their annual report together with the audited consolidated financial statements of the Group for the year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The Company is an investment holding company. Details of the principal activities of the subsidiaries of the Company are set out in Note 38 to the consolidated financial statements.

SEGMENT INFORMATION

An analysis of the Group's performance for the year by operating segments is set out in Note 6 to the consolidated financial statements.

RESULTS AND DIVIDENDS

Results of the Group for the year ended 31 December 2025 are set out in the consolidated statement of profit or loss and other comprehensive income on page 62.

The Directors do not recommend the payment of any dividends in respect of the year (2024: Nil).

BUSINESS REVIEW AND PROSPECTS

The business review of the Group for the year ended 31 December 2025 is set out in the "Chairlady's Statement" and "Management Discussion and Analysis" on pages 6 to 7 and pages 8 to 16 respectively of this annual report.

FINANCIAL SUMMARY

A summary of the results and assets and liabilities of the Group for the past five financial years is set out on page 5 of the annual report.

PROPERTY, PLANT AND EQUIPMENT

Details of movements in the property, plant and equipment of the Group during the year are set out in Note 15 to the consolidated financial statements.

CHARITABLE DONATIONS

Charitable donations made by the Group for the year ended 31 December 2025 amounted to HK\$30,000 (2024: HK\$30,000).

REPORT OF THE DIRECTORS (Continued)

SHARE CAPITAL

Details of the movements in the share capital of the Company during the year are set out in Note 28 to the consolidated financial statements.

RESERVES

Details of the movements in reserves of the Group during the year are set out in the consolidated statement of changes in equity on page 65.

DISTRIBUTABLE RESERVES

Under the provisions of the Companies Law of the Cayman Islands, the share premium is distributable to the shareholders of the Company provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the ordinary course of business.

DIRECTORS

The Directors during the year and up to the date of this report are:

Executive Directors:

Ms. Tam Chik Yan
Ms. Hsin Yi-Chin (resigned on 28 February 2026)

Non-executive Director:

Ms. Kwan Kar Ching

Independent non-executive Directors:

Mr. Hung Cho Sing
Mr. Ng Wah Leung
Mr. Tong Hin Sum, Paul

In accordance with article 108(A) of the articles of association of the Company, Ms. Kwan Kar Ching, Ms. Tam Chik Yan and Mr. Hung Cho Sing shall retire by rotation at the forthcoming annual general meeting and being eligible, offer themselves for re-election.

REPORT OF THE DIRECTORS (Continued)

DIRECTORS' AND SENIOR MANAGEMENT'S BIOGRAPHIES

Biographical details of the Directors and the senior management of the Group are set out on pages 17 to 18 of this annual report.

CHANGE IN INFORMATION OF DIRECTORS

Pursuant to Rule 17.50A(1) of the GEM Listing Rules, the changes in information of Directors subsequent to the date of the 2025 interim report of the Company are set out below:

Ms. Hsin Yi-Chin, an executive Director, has tendered her resignation as the executive director of the Company with effect from 28 February 2026.

Save for the information above, the Company is not aware of any other change in Directors' information which are required to be disclosed pursuant to Rule 17.50A(1) of the GEM Listing Rules subsequent to the date of the 2025 interim report.

DIRECTORS' SERVICE CONTRACTS

Each of Ms. Kwan Kar Ching and Ms. Tam Chik Yan entered into an appointment letter with the Company. They have no fixed term of service with the Company save that they are subject to retirement by rotation in accordance with the articles of association of the Company.

Each of Mr. Hung Cho Sing, Mr. Ng Wah Leung and Mr. Tong Hin Sum, Paul entered into a 2-year service contract with the Company and they are subject to retirement by rotation in accordance with the articles of association of the Company.

Save as disclosed above, none of the Directors being proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not terminable by the Group within one year without payment of compensation other than statutory compensation.

CONFIRMATION OF INDEPENDENCE

The Company has received from each of its independent non-executive Directors the written confirmation of independence pursuant to rule 5.09 of the GEM Listing Rules. The Company based on such confirmation, considers that all of the independent non-executive Directors are independent.

REPORT OF THE DIRECTORS (Continued)

DIRECTORS' INTEREST IN CONTRACTS

Save as disclosed under the section "Connected/Related Party Transactions" below and Note 36 to the consolidated financial statements, none of the Directors had a significant beneficial interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

MATERIAL CONTRACTS WITH CONTROLLING SHAREHOLDERS

There is no material contract between the Group and the controlling shareholder or its subsidiaries during the year.

DIRECTORS' AND CHIEF EXECUTIVES' INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

None of the Directors nor chief executives of the Company had interests or short positions in any shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as at 31 December 2025.

SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 December 2025, the register of substantial shareholders maintained by the Company pursuant to section 336 of the SFO shows that the following shareholders had notified the Company of relevant interests and short positions in the issued share capital of the Company:

Long positions in ordinary shares and underlying shares of the Company

Name	Capacity	Number of ordinary shares held	Number of underlying shares held	Total	Percentage of issued share capital of the Company
Ms. Wong Ka Man	Beneficial owner	79,600,089	–	79,600,089	19.07%

Save as disclosed above, the Company has not been notified of any other interests or short positions in the issued share capital of the Company as at 31 December 2025.

REPORT OF THE DIRECTORS (Continued)

SHARE OPTION SCHEME

The Group did not have share option scheme as at 31 December 2025.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

At no time during the year were the rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Director or chief executive of the Company or their respective spouse or children under 18 years of age, or were any such rights exercised by them; or was the Company or its subsidiaries a party to any arrangement to enable the Directors to acquire such rights or benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

CONNECTED/RELATED PARTY TRANSACTIONS

Details of the related party transactions are set out in Note 36 to the consolidated financial statements. All the related party transactions did not constitute connected transactions or continuing connected transactions of the Company under Chapter 20 of the GEM Listing Rules which are required to comply with any of the reporting, announcement or independent shareholders' approval requirements under the GEM Listing Rules.

DIRECTORS' INTEREST IN COMPETING BUSINESS

Save as disclosed above, none of the Directors or the management shareholders of the Company (as defined in the GEM Listing Rules) had an interest in a business, which competes or may compete with the business of the Group.

PERMITTED INDEMNITY PROVISION

Pursuant to the Company's articles of association, every Director shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities which he/she may sustain or incur in or about the execution of the duties of his/her office or otherwise in relation thereto. There is appropriate directors' and officers' liability insurance coverage for the directors and officers of the Group.

EMOLUMENTS OF DIRECTORS AND FIVE HIGHEST PAID INDIVIDUAL

Details of the emoluments of the Directors and the five highest paid individuals of the Group are set out in Notes 10 and 11 to the consolidated financial statements respectively.

REPORT OF THE DIRECTORS (Continued)

EMOLUMENT POLICY

The emolument policy of the employees of the Group is set out by the human resources department of the Group on the basis of their merits, qualifications and competence.

The emolument policy of the Directors is decided by the remuneration committee of the Company, having regard to the Company's operating results, individual duties and performance and comparable market statistics.

MAJOR CUSTOMERS AND SUPPLIERS

During the year, the aggregate amount of turnover attributable to the Group's five largest customers accounted for 39.2% (2024: 28.2%) of the Group's total turnover. The largest customer accounted for 11.0% (2024: 8.2%) of the Group's total turnover. The Group had no major supplier due to the nature of principal activities of the Group.

None of the Directors, their associates, or any shareholders (which, to the knowledge of the Directors, owned more than 5% of the Company's share capital) had a beneficial interest in the Group's five largest customers and suppliers.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the listed securities of the Company during the year.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the articles of association of the Company, or laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

SUFFICIENCY OF PUBLIC FLOAT

Based on information publicly available to the Company and within the knowledge of the Directors as at the date of this annual report, the Company has maintained the prescribed public float under the GEM Listing Rules.

CORPORATE GOVERNANCE REPORT

Corporate governance report of the Company is set out on pages 19 to 28 of the annual report.

REPORT OF THE DIRECTORS (Continued)

AUDIT COMMITTEE

The Company has an audit committee which was established in accordance with the requirements of the CG Code as defined in the GEM Listing Rules for the purpose of reviewing and providing supervision over the Group's financial reporting processes and internal controls. The audit committee is comprised of Mr. Ng Wah Leung, Mr. Hung Cho Sing and Mr. Tong Hin Sum, Paul who are the independent non-executive Directors. The audit committee of the Company has reviewed and discussed the financial reporting matters including the annual results for the year ended 31 December 2025 with the management of the Company and the independent auditor.

AUDITOR

The accompanying financial statements have been audited by Baker Tilly who will retire and, being eligible, offer themselves for reappointment at the forthcoming annual general meeting of the Company.

On behalf of the Board

Kwan Kar Ching

Chairlady

23 March 2026

INDEPENDENT AUDITOR'S REPORT



Independent auditor's report to the shareholders of KOALA Financial Group Limited

樹熊金融集團有限公司

(Incorporated in Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of KOALA Financial Group Limited and its subsidiaries (the "**Group**") set out on pages 62 to 136, which comprise the consolidated statement of financial position as at 31 December 2025, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("**HKSAs**") as issued by the HKICPA. Our responsibilities under those standards are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements" section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants (the "**Code**"), as applicable to audits of financial statements of public interest entities. We have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

INDEPENDENT AUDITOR'S REPORT (Continued)

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The Key Audit Matter

How the matter was addressed in our audit

Impairment assessments of goodwill and intangible asset with indefinite useful lives

Refer to notes 18 and 19 of the consolidated financial statements

The Group recognised goodwill and other intangible asset with indefinite useful lives in connection with the acquisition of securities placing and brokerage business undertaken by KOALA Securities Limited during the year ended 31 December 2016.

As at 31 December 2025, the carrying amounts of goodwill and intangible asset are HK\$18,302,000 and HK\$20,000,000, respectively.

We focused on the impairment assessment of the goodwill and the intangible asset as management's assessment of the "value in use" of the cash-generating unit ("CGU") of this business, which is based on the business valuation performed by external valuer, involves judgements and estimates about the future results of the business, key assumptions including revenue growth rate, long-term growth rate and the discount rates applied to future cash flow forecast.

Our procedures included:

- evaluating the independence, competence, capabilities and objectivity of the external valuer engaged by management;
- obtaining an understanding of the valuation process and techniques adopted by the external valuer to assess if they are consistent with industry norms;
- evaluating and challenging the composition of the Group's future cash flow forecast including the key assumptions with the sensitivity analysis, and the process by which they were drawn up, including testing mathematical accuracy of the value in use calculation;
- enquiring the external valuer and management of the Group to assess the reasonableness of the significant unobservable inputs (including revenue growth rate, long-term growth rate and the discount rates) and the accuracy of the source data adopted for the valuation and compared them to, where relevant, the Group's existing placing and brokerage profiles, publicly available information of similar comparable listed companies, available industry data and our knowledge of the securities industry; and
- performing a retrospective review by comparing the prior year's cash flow forecast with the current year's results to assess the reliability and historical accuracy of management's forecasting process.

INDEPENDENT AUDITOR'S REPORT (Continued)

Key audit matters (Continued)

The Key Audit Matter

How the matter was addressed in our audit

Recoverability of loans and interest receivables and accounts receivable arising from margin clients

Refer to notes 20 and 21 of the consolidated financial statements

As at 31 December 2025, the Group had loans and interest receivables, and accounts receivable arising from margin clients with the carrying amounts of HK\$50,257,000 and HK\$54,754,000, net of loss allowance of HK\$18,452,000 and HK\$20,172,000, respectively. Impairment loss on loans and interest receivables, and accounts receivable arising from margin clients amounted to HK\$11,706,000 and HK\$1,583,000 were recognised to profit or loss in respect of the year ended 31 December 2025.

Recoverability of the loans and interest receivables and accounts receivable arising from margin clients involved management judgement in assessing the allowance for expected credit loss for individual receivable. The ability of the debtors to repay the Group depends on customer-specific and market conditions which involve inherent uncertainty.

Our procedures included:

- understanding the Group's established credit risk policies and procedures for impairment assessment under expected credit loss ("ECL") model under HKFRS 9 Financial Instruments ("HKFRS 9"), including selection and application of assumptions and key inputs into the model;
- assessing the reasonableness and appropriateness of the management's judgement on staging criteria for determining if a significant increase in credit risk has occurred or loans and interest receivables and accounts receivable arising from margin clients is credit-impaired and their basis for classification of exposures into the 3 stages as required by HKFRS 9;
- examining the agreements and other relevant documents relating to the Group's loans and interests receivable and accounts receivable arising from margin client for testing the application of staging classification on a sampling basis as at the end of the reporting period;
- assessing the reasonableness and appropriateness of methodology and the key data inputs including probability of default, loss given default and both historical and forward-looking information, used to determine the expected credit loss and assessing the accuracy of key input data for calculating parameters used in the ECL model by comparing the input data with source documents such as default rates published by credit rating agencies;

INDEPENDENT AUDITOR'S REPORT (Continued)

Key audit matters (Continued)

The Key Audit Matter

How the matter was addressed in our audit

Recoverability of loans and interest receivables and accounts receivable arising from margin clients (continued)

Refer to notes 20 and 21 of the consolidated financial statements (continued)

We have identified impairment assessment of loans and interest receivables and accounts receivable arising from margin clients as a key audit matter due to the magnitude of the receivables and the estimation and judgements involved in the determination of the recoverable amounts of these receivables.

- comparing the fair value of the collaterals against the accounts receivable arising from margin clients at year end date on a sample basis to identify if there is any shortfall;
- assessing the historical accuracy of the estimates made by the management for the allowance for expected credit loss; and
- assessing subsequent settlement of receivable balances, obtaining an understanding of the basis of management's judgements about the recoverability of the significant outstanding receivable where settlement had not been received subsequent to the year-end date and evaluating the allowance for expected credit loss made by management for these individual balances.

INDEPENDENT AUDITOR'S REPORT (Continued)

Other information

The directors are responsible for the other information. The other information comprises all the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of directors and those charged with governance for the consolidated financial statements

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

INDEPENDENT AUDITOR'S REPORT (Continued)

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the Group's consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITOR'S REPORT (Continued)

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement director on the audit resulting in this independent auditor's report is Tong Wai Hang.

Baker Tilly Hong Kong Limited

Certified Public Accountants

Hong Kong, 23 March 2026

Tong Wai Hang

Practising certificate number P06231

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December 2025

	<i>Note</i>	2025 HK\$'000	2024 HK\$'000
Revenue	6		
– Contracts with customers		1,948	1,916
– Leases		453	504
– Interest income under effective interest method		16,453	21,592
Total revenue		18,854	24,012
Cost of services		(1,469)	(1,053)
Gross profit		17,385	22,959
Other income, gains and losses, net	7	(13,129)	(35,646)
Administrative expenses		(13,666)	(13,371)
Finance costs	8	(133)	(206)
Loss before tax	9	(9,543)	(26,264)
Income tax (expense)/credit	12	(55)	1,569
Loss and total comprehensive expense for the year		(9,598)	(24,695)
Loss and total comprehensive expense for the year attributable to:			
Owners of the Company		(9,598)	(24,283)
Non-controlling interests		–	(412)
		(9,598)	(24,695)
Loss per share		2025 HK cents	2024 HK cents
Basic and diluted	14	(2.30)	(5.82)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 31 December 2025

	<i>Note</i>	2025 HK\$'000	2024 HK\$'000
Non-current assets			
Property, plant and equipment	15	578	975
Right-of-use assets	16	312	2,182
Investment properties	17	11,400	12,000
Goodwill	18	18,302	18,302
Intangible asset	19	20,000	20,000
Loans and interest receivables	20	4,553	10,120
		55,145	63,579
Current assets			
Loans and interest receivables	20	45,704	53,139
Accounts receivable	21	111,901	135,695
Prepayments, deposits paid and other receivables	21	1,807	1,750
Financial assets at fair value through profit or loss	22	55,921	53,751
Bank balances – trust accounts	23	18,659	17,133
Bank balances and cash – general accounts and cash	23	103,542	80,859
Tax recoverable		149	326
		337,683	342,653
Current liabilities			
Accounts payable	24	19,700	21,332
Other payables, accruals and deposits received	24	1,168	1,177
Lease liabilities	25	183	1,955
Borrowings	26	1,284	1,532
Income tax payable		5,058	5,000
		27,393	30,996
Net current assets		310,290	311,657
Total assets less current liabilities		365,435	375,236

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (Continued)

As at 31 December 2025

	<i>Note</i>	2025 HK\$'000	2024 HK\$'000
Non-current liabilities			
Lease liabilities	25	–	183
Deferred tax liabilities	27	3,217	3,217
Retirement benefit obligations	30	329	349
		3,546	3,749
NET ASSETS		361,889	371,487
Capital and reserves			
Share capital	28	83,501	83,501
Reserves		278,388	287,986
TOTAL EQUITY		361,889	371,487

The consolidated financial statements on pages 62 to 136 were approved and authorised by the board of directors on 23 March 2026 and are signed on its behalf by:

Ms. Kwan Kar Ching
Director

Ms. Tam Chik Yan
Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2025

	Attributable to owners of the Company				Non-controlling interests HK\$'000	Total HK\$'000
	Share capital HK\$'000	Share premium HK\$'000	Accumulated losses HK\$'000	Subtotal HK\$'000		
At 1 January 2024	83,501	679,147	(371,183)	391,465	4,717	396,182
Loss and total comprehensive expense for the year	-	-	(24,283)	(24,283)	(412)	(24,695)
Acquisition of additional interests in a subsidiary (note 31)	-	-	4,305	4,305	(4,305)	-*
At 31 December 2024	83,501	679,147	(391,161)	371,487	-	371,487
At 1 January 2025	83,501	679,147	(391,161)	371,487	-	371,487
Loss and total comprehensive expense for the year	-	-	(9,598)	(9,598)	-	(9,598)
At 31 December 2025	83,501	679,147	(400,759)	361,889	-	361,889

* Below HK\$1,000

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31 December 2025

	Note	2025 HK\$'000	2024 HK\$'000
Operating activities			
Loss before tax		(9,543)	(26,264)
Adjustments for:			
– Dividend income	7	(26)	(16)
– Depreciation of property, plant and equipment	9	397	436
– Depreciation of right-of-use assets	9	1,870	1,870
– Finance costs	8	133	206
– Interest income included in other income, gains and losses	7	(1,129)	(1,330)
– Gain on disposal of property, plant and equipment	7	(235)	(1,320)
– Loss on fair value changes of investment properties	7	600	5,200
– Loss on fair value changes of financial assets at fair value through profit or loss, net	7	657	11,424
– Impairment loss on loans and interest receivables, net	7	11,706	3,635
– Impairment loss on accounts receivable arising from margin clients	7	1,583	18,589
Operating cash flows before movements in working capital		6,013	12,430
Decrease in loans and interest receivables		1,296	1,889
Decrease/(increase) in accounts receivable		22,211	(16,945)
Increase in prepayments, deposits paid and other receivables		(57)	(67)
Increase in financial assets at fair value through profit or loss		(2,827)	(20,217)
(Increase)/decrease in bank balances – trust accounts		(1,526)	37,389
Decrease in accounts payable		(1,632)	(39,702)
Decrease in other payables, accruals and deposits received		(9)	(42)
(Decrease)/increase in retirement benefit obligations		(20)	40
Cash generated from/(used in) operations		23,449	(25,225)
Income taxes refunded		180	–
Net cash generated from/(used in) operating activities		23,629	(25,225)

CONSOLIDATED STATEMENT OF CASH FLOWS (Continued)

For the year ended 31 December 2025

	<i>Note</i>	2025 HK\$'000	2024 HK\$'000
Investing activities			
Dividend received		26	16
Interest received		1,129	1,330
Proceeds from disposal of property, plant and equipment		235	1,320
Acquisition of additional interests in a subsidiary	31	–	–*
Net cash generated from investing activities		1,390	2,666
Financing activities			
Interest paid	35	(68)	(37)
New borrowings raised	35	1,296	1,532
Repayment of interest element of lease liabilities	35	(65)	(169)
Repayment of principal element of lease liabilities	35	(1,955)	(1,851)
Repayment of borrowings	35	(1,544)	(1,485)
Net cash used in financing activities		(2,336)	(2,010)
Net increase/(decrease) in cash and cash equivalents		22,683	(24,569)
Cash and cash equivalents at 1 January		80,859	105,428
Cash and cash equivalents at 31 December		103,542	80,859
Analysis of cash and cash equivalents at end of the year:			
Bank balances and cash – general accounts and cash	23	103,542	80,859

* Below HK\$1,000

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31 December 2025

1 GENERAL INFORMATION

KOALA Financial Group Limited (the “**Company**”) is a public limited company incorporated in the Cayman Islands and its shares are listed on GEM of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”). The Company has its registered office at Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. On 16 February 2026, the principal place of business of the Company in Hong Kong has been changed from Units 01-02, 13th Floor, Everbright Centre, 108 Gloucester Road, Wanchai, Hong Kong to 5th Floor, Aubin House, 171-172 Gloucester Road, Wanchai, Hong Kong.

The Company acts as an investment holding company. The principal activities of the Company’s principal subsidiaries are set out in note 38 to the consolidated financial statements.

The consolidated financial statements are presented in Hong Kong dollars (“**HK\$**”), which is also the functional currency of the Company and all values are rounded to nearest thousands of Hong Kong dollars (“**HK\$’000**”) except when otherwise indicated.

2 APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

(a) Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) for the first time, which are mandatorily effective for the Group’s annual period beginning on 1 January 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21	Lack of Exchangeability
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The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

2 APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (Continued)

(b) New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments ²
Amendments to HKFRS 9 and HKFRS 7 Amendments to HKFRS 10 and HKAS 28	Contracts Referencing Nature-dependent Electricity ² Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹
Amendments to HKAS 21 Amendments to HKFRS Accounting Standards	Translation to Hyperinflationary Presentation Currency ³ Annual Improvements to HKFRS Accounting Standards – Volume 11 ²
HKFRS 18	Presentation and Disclosure in Financial Statements ³

¹ Effective for annual periods beginning on or after a date to be determined.

² Effective for annual periods beginning on or after 1 January 2026.

³ Effective for annual periods beginning on or after 1 January 2027.

Except for the new and amendments to HKFRS Accounting Standards mentioned below, the directors of the Company anticipate that the application of all other new and amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

HKFRS 18 “Presentation and Disclosure in Financial Statements”

HKFRS 18 “Presentation and Disclosure in Financial Statements”, which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 “Presentation of Financial Statements”. This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures (MPMs) in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 “Accounting Policies, Changes in Accounting Estimates and Errors” (the title of which will be changed to Basis of Preparation of Financial Statements upon effective of HKFRS 18) and HKFRS 7. Minor amendments to HKAS 7 “Statement of Cash Flows” and HKAS 33 “Earnings per Share” are also made.

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. HKFRS 18 requires retrospective application with specific transition provisions. The application of the new standard is expected to affect the presentation of the statement of profit or loss and disclosures in the future financial statements. The Groups are in the process of assessing the detailed impact of HKFRS 18 on the Group’s consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

3 BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements have been prepared in accordance with HKFRS Accounting Standards as issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on GEM of the Stock Exchange (“**GEM Listing Rules**”) and by the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared on the historical cost basis except for investment properties and certain financial assets that are measured at fair values at the end of each reporting period, as explained in the accounting policies set out below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of HKFRS 2 “Share-based Payment”, leasing transactions that are accounted for in accordance with HKFRS 16 “Leases”, and measurements that have some similarities to fair value but are not fair value, such as value in use in HKAS 36 “Impairment of Assets”.

A fair value measurement of a non-financial asset takes into account a market participant’s ability to generate economic benefits using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

For financial instruments and investment properties which are transacted at fair value and a valuation technique that unobservable inputs are to be used to measure fair value in subsequent periods, the valuation technique is calibrated so that at initial recognition the results of the valuation technique equals the transaction price.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- (i) Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- (ii) Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- (iii) Level 3 inputs are unobservable inputs for the asset or liability.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION

(a) Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- (i) has power over the investee;
- (ii) is exposed, or has rights, to variable returns from its involvement with the investee; and
- (iii) has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(b) Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or group of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in a reporting period, the cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that reporting period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of cash-generating units).

(c) Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- (i) the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- (ii) the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- (iii) the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(c) Revenue from contracts with customers (Continued)

Description of the Group's performance obligation of main source of income under the scope of HKFRS 15 "Revenue from Contracts with Customers" are as follows:

Brokerage services

The Group provides brokerage services to customers on securities trading. Commission income is recognised at a point in time on the execution date of the trades at a certain percentage of the transaction value of the trades executed.

Placing and underwriting services

The Group provides underwriting, sub-underwriting and placing services to customers. Revenue is recognised at a point in time when the relevant underwriting, sub-underwriting and placing activities are completed. Payments are received in accordance to the completion of relevant underwriting, sub-underwriting and placing activities as specified in the agreement.

(d) Leases

Definition of a lease

The Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception of the contract. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, including contract for acquisition of ownership interests of a property which includes both leasehold land and non-lease building components, unless such allocation cannot be made reliably.

Non-lease components are separated from lease component and are accounted for by applying other applicable standards.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(d) Leases (Continued)

The Group as a lessee (Continued)

Short-term leases

The Group applies the short-term lease recognition exemption to leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. Lease payments on short-term leases are recognised as expense on a straight-line basis unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Right-of-use assets

The cost of right-of-use assets includes:

- (i) the amounts of the initial measurement of the lease liabilities;
- (ii) any lease payments made at or before the commencement date, less any lease incentives received;
- (iii) any initial direct costs incurred by the Group; and
- (iv) an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 “Financial Instruments” and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(d) Leases (Continued)

The Group as a lessee (Continued)

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. The incremental borrowing rate depends on the term, currency and start date of the lease.

The lease payments include:

- (i) fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- (iii) amounts expected to be payable by the Group under residual value guarantees;
- (iv) the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- (v) payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- (i) the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- (ii) the lease payments change due to changes in market rental rates following a market rent review/ expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.
- (iii) a lease contract is modified and the lease modification is not accounted for as a separate lease.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(d) Leases (Continued)

The Group as a lessee (Continued)

Lease modifications

The Group accounts for a lease modification as a separate lease if:

- (i) the modification increases the scope of the lease by adding the right to use one or more underlying assets; and
- (ii) the consideration for the leases increases by an amount commensurate with the stand-alone price for the increase in scope and any appropriate adjustments to that stand-alone price to reflect the circumstances of the particular contract.

For a lease modification that is not accounted for as a separate lease, the Group remeasures the lease liability, less any lease incentives receivable, based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Group accounts for the remeasurement of lease liabilities by making corresponding adjustments to the relevant right-of-use asset.

When the modified contract contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the modified contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

The Group as a lessor

Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term except for investment properties measured under fair value model.

Rental income which is derived from the Group's ordinary course of business is presented as revenue.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(d) Leases (Continued)

The Group as a lessor (Continued)

Allocation of consideration to components of a contract

When a contract includes both leases and non-lease components, the Group applies HKFRS 15 to allocate consideration in a contract to lease and non-lease components. Non-lease components are separated from lease component on the basis of their relative stand-alone selling prices.

Refundable rental deposits

Refundable rental deposits received are accounted for under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments from lessees.

(e) Borrowing costs

Borrowing costs are recognised in profit or loss in the period in which they are incurred.

(f) Employee benefits

Retirement benefit costs

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

For defined benefit retirement benefit plans including the Long Service Payment (“LSP”) under the Hong Kong Employment Ordinance, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. In determining the present value of the Group’s defined benefit obligations and the related current service cost and, where applicable, past service cost, the Group attributes benefit to periods of service under the plan’s benefit formula. However, if an employee’s service in later years will lead to a materially higher level of benefit than earlier years, the Group attributes the benefit on a straight-line basis from:

- (i) the date when service by the employee first leads to benefits under the plan (whether or not the benefits are conditional on further service) until
- (ii) the date when further service by the employee will lead to no material amount of further benefits under the plan, other than from further salary increases.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(f) Employee benefits (Continued)

Retirement benefit costs (Continued)

Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding net interest), is reflected immediately in the consolidated statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in accumulated losses and will not be reclassified to profit or loss.

Past service cost is recognised in profit or loss in the period of a plan amendment or curtailment and a gain or loss on settlement is recognised when settlement occurs. When determining past service cost, or a gain or loss on settlement, an entity shall remeasure the net defined benefit liability or asset using the current fair value of plan assets and current actuarial assumptions, reflecting the benefits offered under the plan and the plan assets before and after the plan amendment, curtailment or settlement, without considering the effect of asset ceiling (i.e. the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan).

Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. However, if the Group remeasures the net defined benefit liability or asset before plan amendment, curtailment or settlement, the Group determines net interest for the remainder of the annual reporting period after the plan amendment, curtailment or settlement using the benefits offered under the plan and the plan assets after the plan amendment, curtailment or settlement and the discount rate used to remeasure such net defined benefit liability or asset, taking into account any changes in the net defined benefit liability or asset during the period resulting from contributions or benefit payments.

Defined benefit costs are categorised as follows:

- (i) service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- (ii) net interest expense or income; and
- (iii) remeasurement.

The retirement benefit obligation recognised in the consolidated statement of financial position represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(f) Employee benefits (Continued)

Retirement benefit costs (Continued)

Discretionary contributions made by employees or third parties reduce service cost upon payment of these contributions to the plan.

When the formal terms of the plans specify that there will be contributions from employees or third parties, the accounting depends on whether the contributions are linked to service, as follows:

- (i) If the contributions are not linked to services (for example contributions are required to reduce a deficit arising from losses on plan assets or from actuarial losses), they are reflected in the remeasurement of the net defined benefit liability or asset.
- (ii) If contributions are linked to services, they reduce service costs. For the amount of contribution that is dependent on the number of years of service, the Group reduces service cost by attributing the contributions to periods of service using the attribution method required by paragraph 70 of HKAS 19 "Employee Benefits" for the gross benefits (i.e. either using the plan's contribution formula or on a straight-line basis). For the amount of contribution that is independent of the number of years of service, the Group reduces service cost by attributing contributions to the employees' periods of service in accordance with paragraph 70 of HKAS 19.

For LSP obligation, the Group accounts for the employer Mandatory Provident Fund ("MPF") contributions expected to be offset as a deemed employee contribution towards the LSP obligation in terms of paragraph 93(a) of HKAS 19 and it is measured on a net basis. The estimated amount of LSP obligation is determined after deducting the negative service cost arising from the accrued benefits (being projected and attributed to periods of service) derived from the Group's MPF contributions that have been vested with employees and would be used to offset the employee's LSP benefits, which are deemed to be contributions from the relevant employees.

Short-term and other long-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS Accounting Standard requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date. Any changes in the liabilities' carrying amounts resulting from service cost, interest and remeasurements are recognised in profit or loss except to the extent that another HKFRS Accounting Standard requires or permits their inclusion in the cost of an asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(g) Taxation

Income tax expense represents the sum of current and deferred income tax expense.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit/loss before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and at the time of the transaction does not give rise to equal taxable and deductible temporary differences. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(g) Taxation (Continued)

For the purposes of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale, except for freehold land, which is always presumed to be recovered entirely through sale.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 "Income Taxes" requirements to the lease liabilities and the related assets separately. The Group recognises a deferred tax asset related to lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax liability for all taxable temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

(h) Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes. Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(h) Property, plant and equipment (Continued)

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

(i) Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at fair value, adjusted to exclude any prepaid or accrued operating lease income.

Gains or losses arising from changes in the fair value of investment properties are included in profit or loss for the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

(j) Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date (which is regarded as their cost).

Subsequent to initial recognition, intangible assets acquired in a business combination with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(k) Impairment on property, plant and equipment, right-of-use assets and intangible assets other than goodwill

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment and right-of-use assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any. Intangible assets with indefinite useful lives are tested for impairment at least annually, and whenever there is an indication that they may be impaired.

The recoverable amount of property, plant and equipment, right-of-use assets and intangible assets are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

In testing a cash-generating unit for impairment, corporate assets are allocated to the relevant cash-generating unit when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with the carrying amount of the relevant cash-generating unit or group of cash-generating units.

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(k) Impairment on property, plant and equipment, right-of-use assets and intangible assets other than goodwill (Continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

(l) Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (i) cash, which comprises of cash on hand and demand deposits, excluding bank balances that are subject to regulatory restrictions that result in such balances no longer meeting the definition of cash; and
- (ii) cash equivalents, which comprises of short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

(m) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value except for accounts receivable arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss ("FVTPL")) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognised immediately in profit or loss.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Interest income which are derived from the Group's ordinary course of business are presented as revenue.

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established generally by regulation or convention in the market place concerned.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- (i) the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- (ii) the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income (“**FVTOCI**”):

- (i) the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets; and
- (ii) the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVTPL, except that at initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 “Business Combinations” applies.

A financial asset is held for trading if:

- (i) it has been acquired principally for the purpose of selling in the near term; or
- (ii) on initial recognition it is a part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- (iii) it is a derivative, except for a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVTOCI as measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch.

Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost and at FVTOCI. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired. For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Financial assets (Continued)

Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI or designated as FVTOCI are measured at FVTPL.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss. The net gain or loss recognised in profit or loss excludes any dividend or interest earned on the financial asset and is included in the "other income, gains and losses, net" line item.

Impairment of financial assets subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under expected credit loss ("**ECL**") model on financial assets (including accounts receivable, deposits, loans and interest receivables and bank balances) which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("**12m ECL**") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of past events and current conditions at the reporting date as well as the forecast of future economic conditions.

The Group always recognises lifetime ECL for accounts receivable arising from placing and underwriting service. The ECL on these assets are assessed individually based on the Group's historical default rates or by reference to the probability of default ("**PD**") and loss given default ("**LGD**") (i.e. the magnitude of the loss if there is a default) of credit ratings published by international credit rating agencies over the expected life, taking into consideration the forward-looking information.

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Group's debtors operate, obtained from economic expert reports as well as considerations of various external sources of actual and forecast economic information that relate to the Group's core operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g., a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due except for accounts receivable arising from margin clients where a shorter period of "past due" has been applied by the directors in view of the nature of business operation and practice in managing the credit risk, unless the Group has reasonable and supportable information that demonstrates otherwise.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk (Continued)

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if (i) it has a low risk of default, (ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of “investment grade” as per globally understood definitions.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of accounts receivable, when the amounts are over two years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

The grouping is regularly reviewed by management to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of accounts receivable and loans and interest receivables where the corresponding adjustment is recognised through a loss allowance account.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Financial assets (Continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recognised at the proceeds received, net of direct issue costs.

Financial liabilities at amortised cost

Financial liabilities including accounts payable, other payables and accruals and borrowings are subsequently measured at amortised cost, using the effective interest method.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

4 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

(n) Financial instruments (Continued)

Offsetting a financial asset and a financial liability

A financial asset and a financial liability are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the recognised amounts; and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

5 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 4, the directors of the Company are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

The following is the critical judgement, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

Estimated impairment loss on accounts receivable

The estimated impairment loss on accounts receivable is an area that requires the use of models and management assumptions about future economic conditions and the credit risk of the margin clients. In applying the accounting requirements for measuring ECL, the management of the Group exercised significant judgements, estimates and assumptions in (i) the determination of the criteria for significant increase in credit risk by reference to the number of the past-due days; (ii) the selection of appropriate models, assumptions and parameters used in the ECL model, including the PD and LGD; and (iii) the consideration of reasonable and supportable forward-looking information available without undue cost or effort in the ECL model.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

5 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Estimated impairment of goodwill and intangible asset with an indefinite useful life

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the cash-generating unit (or group of cash-generating units) to which goodwill and intangible asset with an indefinite useful life have been allocated, which is the higher of the value in use or fair value less costs of disposal. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit (or a group of cash-generating units) and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, or change in facts and circumstances which results in downward revision of future cash flows or upward revision of discount rate, a material impairment loss or further impairment loss may arise.

As at 31 December 2025, the carrying amounts of goodwill and intangible asset with an indefinite useful life are HK\$18,302,000 and HK\$20,000,000 (2024: HK\$18,302,000 and HK\$20,000,000) respectively. No impairment loss was recognised for the years ended 31 December 2025 and 2024. Details of the recoverable amount calculation are disclosed in note 18.

Fair value measurements and valuation processes

Some of the Group's assets are measured at fair value for financial reporting purposes. In estimating the fair value of an asset, the Group uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Group engages third party qualified valuers to establish the appropriate valuation techniques and inputs to the model. The Group uses valuation techniques that include inputs that are not based on observable market data to estimate the fair value of the investment properties. Detailed information about the valuation techniques, inputs and key assumptions used in the determination of the fair value of various assets is set out in notes 17 and 34(d).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

5 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty (Continued)

Provision of ECL for loans and interest receivables

The Group performed impairment assessment for loans and interest receivables under ECL model on an individual basis. ECL for loans and interest receivables are based on management's estimation of the amounts and timing of future cash flows collectible from the loans and interest receivables, and the assessment of the existence of any significant increase in credit risk of the loan receivables since initial recognition, after taking into account the credit loss experience, ageing of overdue balances, cash flows that are expected from the realisation of collateral, borrowers' repayment history, financial condition of borrowers and the incorporation of forward-looking information, all of which involve a significant degree of management judgement.

The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's loans and interest receivables are disclosed in notes 20 and 34(b).

As at 31 December 2025, the carrying amount of loans and interest receivables is HK\$50,257,000 (2024: HK\$63,259,000), net of loss allowance of HK\$18,452,000 (2024: HK\$8,015,000). Impairment loss of HK\$11,706,000 (2024: HK\$3,635,000) was recognised in profit or loss for the year.

Provision of ECL for accounts receivable arising from margin clients

The impairment assessment under ECL for accounts receivable arising from margin clients is an area that requires the use of models and assumptions about future economic conditions and the credit risk of the respective financial instrument.

(i) *Inputs, assumptions and estimation techniques*

ECL is the discounted product of expected future cash flows by using the PD, LGD and Exposure at Default ("**EAD**"), of which PD and LGD are estimates based on significant management judgement. For credit-impaired financial assets, the management perform individual assessment for each client by considering various factors, including the realisable value of securities or collaterals from clients and their guarantors which are held by the Company and additional collaterals received.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

5 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty (Continued)

Provision of ECL for accounts receivable arising from margin clients (Continued)

(ii) *Forward-looking information*

In measuring ECL in accordance with HKFRS 9, it should consider forward-looking information. The calculation of ECL incorporates forward-looking information through the use of publicly available economic data and forecasts based on assumptions and management judgement to reflect the qualitative factors and through the use of multiple probability weighted scenarios.

The provision of ECL is sensitive to changes in estimates. The information about the ECL and the Group's accounts receivable arising from margin clients are disclosed in notes 21 and 34(b).

As at 31 December 2025, the carrying amount of accounts receivable is HK\$111,901,000 (2024: HK\$135,695,000), net of loss allowance of HK\$20,172,000 (2024: HK\$18,589,000). Impairment loss of HK\$1,583,000 (2024: HK\$18,589,000) was recognised in profit or loss for the year.

6 REVENUE AND SEGMENT INFORMATION

Information reported to the directors of the Company, being the chief operating decision maker, for the purposes of resource allocation and assessment of segment performance focuses on the types of services provided. The Group's reportable segments under HKFRS 8 "Operating Segments" are as follows:

- (i) Securities investments
- (ii) Provision of financial services (including securities placing, underwriting and brokerage services, and margin financing)
- (iii) Leasing of investment properties
- (iv) Money lending business
- (v) Provision of assets management services

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment results, which is a measure of adjusted results before tax. The adjusted results before tax is measured consistently with the Group's results before tax except that bank interest income, certain finance costs, as well as other head office and corporate expenses are excluded from such measurement.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

6 REVENUE AND SEGMENT INFORMATION (Continued)

Segment assets exclude unallocated head office and corporate assets as these assets are managed on a group basis.

Segment liabilities exclude unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

(a) Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable segments:

	2025					Total HK\$'000
	Securities investments HK\$'000	Provision of financial services HK\$'000	Leasing of investment properties HK\$'000	Money lending business HK\$'000	Provision of assets management services HK\$'000	
Segment revenue						
– under HKFRS 15	-	1,948 [#]	-	-	-	1,948
– from other sources	-	9,791	453	6,662	-	16,906
	-	11,739	453	6,662	-	18,854
Timing of revenue recognition						
– A point in time	-	1,948	-	-	-	1,948
– Over time	-	9,791	453	6,662	-	16,906
	-	11,739	453	6,662	-	18,854
Segment (loss)/profit	(657)	2,341	(161)	(5,043)	(194)	(3,714)
Interest income from bank deposits						1,129
Corporate and other unallocated expenses – net						(6,893)
Finance costs						(65)
Loss before tax						(9,543)
Income tax expense						(55)
Loss for the year						(9,598)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

6 REVENUE AND SEGMENT INFORMATION (Continued)

(a) Segment revenue and results (Continued)

	2024					Total HK\$'000
	Securities investments HK\$'000	Provision of financial services HK\$'000	Leasing of investment properties HK\$'000	Money lending business HK\$'000	Provision of assets management services HK\$'000	
	Segment revenue					
– under HKFRS 15	-	1,916*	-	-	-	1,916
– from other sources	-	13,639	504	7,953	-	22,096
	-	15,555	504	7,953	-	24,012
Timing of revenue recognition						
– A point in time	-	1,916	-	-	-	1,916
– Over time	-	13,639	504	7,953	-	22,096
	-	15,555	504	7,953	-	24,012
Segment (loss)/profit	(11,424)	(8,871)	(4,774)	4,317	(801)	(21,553)
Interest income from bank deposits						1,330
Corporate and other unallocated expenses – net						(5,872)
Finance costs						(169)
Loss before tax						(26,264)
Income tax credit						1,569
Loss for the year						(24,695)

* Revenue from provision of financial services include provision of securities placing, underwriting and brokerage services.

During the years ended 31 December 2025 and 2024, all performance obligations for provision of securities placing, underwriting and brokerage services are for a period of one year or less. As permitted under HKFRS 15, the transaction price allocated to unsatisfied performance obligations as at the year ended 31 December 2025 and 2024 is not disclosed.

There was no inter-segment revenue in both years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

6 REVENUE AND SEGMENT INFORMATION (Continued)

(b) Other segment information

	2025						Total HK\$'000
	Securities investments HK\$'000	Provision of financial services HK\$'000	Leasing of investment properties HK\$'000	Money lending business HK\$'000	Provision of assets management services HK\$'000	Unallocated HK\$'000	
Depreciation of:							
– property, plant and equipment	-	1	-	204	-	192	397
– right-of-use assets	-	-	-	-	-	1,870	1,870
Impairment losses on:							
– loans and interest receivables, net	-	-	-	11,706	-	-	11,706
– accounts receivable arising from margin clients	-	1,583	-	-	-	-	1,583
Gain on disposal of property, plant and equipment	(235)	-	-	-	-	-	(235)
Loss on fair value changes of:							
– financial assets at FVTPL, net	657	-	-	-	-	-	657
– investment properties	-	-	600	-	-	-	600
Finance costs	68	-	-	-	-	65	133
	2024						
	Securities investments HK\$'000	Provision of financial services HK\$'000	Leasing of investment properties HK\$'000	Money lending business HK\$'000	Provision of assets management services HK\$'000	Unallocated HK\$'000	Total HK\$'000
Depreciation of:							
– property, plant and equipment	-	1	-	204	-	231	436
– right-of-use assets	-	-	-	-	-	1,870	1,870
Impairment losses on:							
– loans and interest receivables, net	-	-	-	3,635	-	-	3,635
– accounts receivable arising from margin clients	-	18,589	-	-	-	-	18,589
Gain on disposal of property, plant and equipment	(1,320)	-	-	-	-	-	(1,320)
Loss on fair value changes of:							
– financial assets at FVTPL, net	11,424	-	-	-	-	-	11,424
– investment properties	-	-	5,200	-	-	-	5,200
Finance costs	37	-	-	-	-	169	206

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

6 REVENUE AND SEGMENT INFORMATION (Continued)

(b) Other segment information (Continued)

The accounting policies of the operating segments are the same as the Group's accounting policies described in note 4. Segment results represents the results before tax of each segment without allocation of interest income, certain unallocated other income, gains and losses, certain unallocated expenses (including central administrative costs and certain finance costs). This is the measure reported to the chief operating decision maker for the purposes of resource allocation and performance assessment.

(c) Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by reportable segments:

	2025 HK\$'000	2024 HK\$'000
Segment assets		
Securities investments	53,660	52,836
Provision of financial services	211,571	210,487
Leasing of investment properties	11,669	12,207
Money lending business	52,471	75,385
Provision of assets management services	11,977	651
Total segment assets	341,348	351,566
Corporate and other unallocated assets	51,480	54,666
Total assets	392,828	406,232
Segment liabilities		
Securities investments	–	–
Provision of financial services	19,811	21,598
Leasing of investment properties	–	–
Money lending business	–	–
Provision of assets management services	–	–
Total segment liabilities	19,811	21,598
Corporate and other unallocated liabilities	11,128	13,147
Total liabilities	30,939	34,745

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

6 REVENUE AND SEGMENT INFORMATION (Continued)

(c) Segment assets and liabilities (Continued)

For the purposes of monitoring segment performance and allocating resources between segments:

- all major assets are allocated to reportable segments other than certain property, plant and equipment, right-of-use assets, prepayments, deposits and other receivables, certain bank balances and tax recoverable. Assets used jointly by reportable segments are allocated on the basis of the revenues earned by individual reportable segments; and
- all major liabilities are allocated to reportable segments other than certain other payables and accruals, borrowings, lease liabilities, tax payable, deferred tax liabilities and retirement benefit obligations. Liabilities for which reportable segments are jointly liable are allocated in proportion to segment assets.

(d) Geographical information

No geographical information is presented as the Group's operations are based in Hong Kong and majority of the Group's revenue and non-current assets are derived from and located at Hong Kong respectively for both years.

(e) Information about major customers

No single customer contributed over 10% of the total revenue of the Group during the years ended 31 December 2025 and 2024.

7 OTHER INCOME, GAINS AND LOSSES, NET

	2025 HK\$'000	2024 HK\$'000
Loss on fair value changes of financial assets at FVTPL, net	(657)	(11,424)
Dividend income	26	16
Impairment loss on loans and interest receivables, net (note 20)	(11,706)	(3,635)
Impairment loss on accounts receivable arising from margin clients (note 21)	(1,583)	(18,589)
Interest income from bank deposits	1,129	1,330
Gain on disposal of property, plant and equipment	235	1,320
Loss on fair value changes of investment properties (note 17)	(600)	(5,200)
Sundry income	27	536
	(13,129)	(35,646)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

8 FINANCE COSTS

	2025 HK\$'000	2024 HK\$'000
Interest on lease liabilities	65	169
Interest on borrowings	68	37
	133	206

9 LOSS BEFORE TAX

Loss before tax has been arrived at after charging/(crediting):

	2025 HK\$'000	2024 HK\$'000
Directors' emoluments (<i>note 10</i>)	2,278	2,252
Other staff costs (excluding directors' emoluments):		
– Wages, salaries and other benefits	4,313	4,235
– Contributions to retirement benefits schemes	123	122
	6,714	6,609
Auditor's remuneration	620	700
Depreciation of property, plant and equipment (<i>note 15</i>)	397	436
Depreciation of right-of-use assets (<i>note 16</i>)	1,870	1,870
Expense relating to short-term leases	50	46
Gross rental income from investment properties	(453)	(504)
Less: direct operating expenses incurred for investment properties that generated rental income during the year	70	68
	(383)	(436)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

10 DIRECTORS' EMOLUMENTS

Directors' remuneration for the year, disclosed pursuant to the applicable GEM Listing Rules and the Hong Kong Companies Ordinance, is as follows:

	2025				Total HK\$'000
	Fees HK\$'000	Salaries, allowance and other benefits in kind HK\$'000	Bonuses HK\$'000	Retirement benefits HK\$'000	
Executive directors					
Ms. Hsin Yi-Chin (<i>note (iii)</i>)	–	360	–	11	371
Ms. Tam Chik Yan	–	360	–	18	378
Non-executive director					
Ms. Kwan Kar Ching	1,169	–	–	–	1,169
Independent non-executive directors					
Mr. Hung Cho Sing	120	–	–	–	120
Mr. Ng Wah Leung	120	–	–	–	120
Mr. Tong Hin Sum, Paul	120	–	–	–	120
	1,529	720	–	29	2,278

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

10 DIRECTORS' EMOLUMENTS (Continued)

	2024				Total HK\$'000
	Fees HK\$'000	Salaries, allowance and other benefits in kind HK\$'000	Bonuses HK\$'000	Retirement benefits HK\$'000	
Executive directors					
Ms. Hsin Yi-Chin (<i>note (iii)</i>)	–	360	–	–	360
Ms. Tam Chik Yan	–	360	–	18	378
Non-executive director					
Ms. Kwan Kar Ching	1,169	–	–	–	1,169
Independent non-executive directors					
Mr. Hung Cho Sing	120	–	–	–	120
Mr. Luk Kin Ting (<i>note (i)</i>)	65	–	–	–	65
Mr. Ng Wah Leung	120	–	–	–	120
Mr. Tong Hin Sum, Paul (<i>note (ii)</i>)	40	–	–	–	40
	1,514	720	–	18	2,252

Notes:

- (i) Mr. Luk Kin Ting retired on 13 June 2024.
- (ii) Mr. Tong Hin Sum, Paul was appointed on 2 September 2024.
- (iii) Ms. Hsin Yi-Chin was resigned on 28 February 2026.

The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Company and the Group.

The emoluments in relation to non-executive director and independent non-executive directors as shown above were mainly for their services as directors of the Company.

No emoluments were paid by the Group to the directors of the Company as an inducement to join or upon joining the Group or as compensation for loss of office for the years ended 31 December 2025 and 2024. There was no arrangement under which a director waived or agreed to waive any remuneration for both years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

11 FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees of the Group during the year included two directors (2024: one director), details of whose remuneration are set out in note 10. Details of the remuneration for the year of the remaining three (2024: four) highest paid employees who are neither a director nor chief executive of the Company are as follows:

	2025 HK\$'000	2024 HK\$'000
Salaries, allowance and other benefits in kind	1,939	2,525
Bonuses	700	–
Retirement benefits	54	54
	2,693	2,579

The number of the highest paid employees who are not the directors nor chief executive of the Company whose remuneration fell within the following bands is as follows:

	2025 Number of employees	2024 Number of employees
Nil to HK\$1,000,000	2	4
HK\$1,000,001 to HK\$1,500,000	1	–
	3	4

No emoluments were paid by the Group to the five highest paid employees (including directors and employees) as an inducement to join or upon joining the Group or as compensation for loss of office for the years ended 31 December 2025 and 2024.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

12 INCOME TAX EXPENSE/(CREDIT)

	2025 HK\$'000	2024 HK\$'000
Hong Kong Profits Tax:		
– current year	58	–
– over-provision in prior years	(3)	(1,429)
	55	(1,429)
Deferred tax credit (<i>note 27</i>)	–	(140)
	55	(1,569)

Under the two-tiered profits tax rates regime of Hong Kong Profits Tax, the first HK\$2 million of profits of qualifying group entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5% for the year ended 31 December 2025. The profits of group entities not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%. Accordingly, the Hong Kong Profits Tax of the qualifying group entity was calculated at 8.25% on the first HK\$2 million of the estimated assessable profits and at 16.5% on the estimated assessable profits above HK\$2 million for the year ended 31 December 2025.

No provision for Hong Kong Profits Tax has been provided as the Group has no assessable profits generated for the year ended 31 December 2024.

The income tax expense/(credit) for the year can be reconciled to the loss before tax per the consolidated statement of profit or loss and other comprehensive income as follows:

	2025 HK\$'000	2024 HK\$'000
Loss before tax	(9,543)	(26,264)
Tax at the applicable tax rate of 16.5% (2024: 16.5%)	(1,575)	(4,334)
Tax effect of income not taxable for tax purpose	(400)	(222)
Tax effect of expenses not deductible for tax purpose	2,247	141
Over-provision in respect of prior years, net	(3)	(1,429)
Tax effect of temporary differences not recognised	1,753	1,176
Tax effect of utilisation of tax losses previously not recognised	(1,955)	–
Tax effect of tax losses not recognised	51	3,099
Income tax at concessionary rate	(60)	–
Tax reduction	(3)	–
Income tax expense/(credit)	55	(1,569)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

13 DIVIDENDS

No dividend was paid or proposed for ordinary shareholder of the Company during the year (2024: Nil), nor has any dividend been proposed since the end of the reporting period (2024: Nil).

14 LOSS PER SHARE

The calculation of the basic loss per share attributable to owners of the Company is based on the following data:

	2025 HK\$'000	2024 HK\$'000
Loss:		
Loss for the purpose of calculating basic loss per share	(9,598)	(24,283)

	2025 Number of shares '000	2024 Number of shares '000
Number of shares:		
Weighted average number of ordinary shares for the purpose of calculating basic loss per share	417,504	417,504

Diluted loss per share for both of the years ended 31 December 2025 and 2024 were the same as basic loss per share as there were no potential ordinary shares in issue during both years.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

15 PROPERTY, PLANT AND EQUIPMENT

	Leasehold improvements HK\$'000	Furniture and equipment HK\$'000	Motor vehicles HK\$'000	Total HK\$'000
Cost				
At 1 January 2024	1,864	898	7,274	10,036
Disposal	–	–	(3,580)	(3,580)
At 31 December 2024 and 1 January 2025	1,864	898	3,694	6,456
Disposal	–	–	(674)	(674)
At 31 December 2025	1,864	898	3,020	5,782
Accumulated depreciation				
At 1 January 2024	1,864	897	5,864	8,625
Provided for the year	–	1	435	436
Eliminated on disposal	–	–	(3,580)	(3,580)
At 31 December 2024 and 1 January 2025	1,864	898	2,719	5,481
Provided for the year	–	–	397	397
Eliminated on disposal	–	–	(674)	(674)
At 31 December 2025	1,864	898	2,442	5,204
Carrying values				
At 31 December 2025	–	–	578	578
At 31 December 2024	–	–	975	975

The above items of property, plant and equipment, after taking into account the residual values, are depreciated on a straight-line basis at the following estimated useful lives:

Leasehold improvements	2 – 5 years
Furniture and equipment	3 – 10 years
Motor vehicles	5 years

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

16 RIGHT-OF-USE ASSETS

Right-of-use assets represent the Group's leased property of its office. Leases and rentals are negotiated and fixed respectively for three years (2024: three years).

	2025 HK\$'000	2024 HK\$'000
Cost		
At 1 January and 31 December	12,533	12,533
Accumulated depreciation		
At 1 January and 31 December	10,351	8,481
Provided for the year	1,870	1,870
At 31 December	12,221	10,351
Carrying values		
At 31 December	312	2,182

Amounts included in the consolidated statement of cash flows leases comprise of cash outflow for leases of HK\$50,000 and HK\$2,020,000 (2024: HK\$46,000 and HK\$2,020,000) in operating activities and financing activities respectively.

17 INVESTMENT PROPERTIES

The Group leases out office premises which are located in Hong Kong under operating leases with rentals payable monthly and are measured using the fair value model.

	2025 HK\$'000	2024 HK\$'000
At 1 January	12,000	17,200
Decrease in fair value recognised in profit or loss (<i>note 7</i>)	(600)	(5,200)
At 31 December	11,400	12,000

The fair value of the Group's investment properties as at 31 December 2025 and 2024 has been arrived at on the basis of a valuation carried out on the respective dates by B.I. Appraisals Limited, independent qualified professional valuer not connected to the Group.

The fair value of investment properties is a level 3 recurring fair value measurement. In estimating the fair value of the investment properties, the highest and the best use of the properties is their current use.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

17 INVESTMENT PROPERTIES (Continued)

The Group's investment properties held for rental purposes have committed lessees for the next two years (2024: Nil) and the undiscounted lease payments receivable on leases are as follows:

	2025 HK\$'000
Within 1 year	480
In the second year	280
	760

The valuation of the investment properties in Hong Kong, which falls under level 3 of the fair value hierarchy, has been arrived at by using investment method by capitalising rental income on a fully leased basis and the potential reversionary rental income at market level.

The summary below is the key inputs to the valuation of investment properties:

Significant unobservable inputs	Weighted average		Relationship of unobservable inputs to fair value
	2025	2024	
Estimated rental value per month (per square foot)	HK\$40	HK\$40	A significant increase/decrease in estimated rental value would result in a significant increase/decrease in fair value, and vice versa
Term yield	4.50%	3.20%	A significant increase/decrease in term yield would result in a significant decrease/increase in fair value, and vice versa
Reversionary yield	3.50%	3.20%	A significant increase/decrease in reversionary yield would result in a significant decrease/increase in fair value, and vice versa

18 GOODWILL

	2025 HK\$'000	2024 HK\$'000
Cost and carrying value		
KOALA Securities	18,302	18,302

For the purpose of impairment testing, goodwill and intangible asset with an indefinite useful life (note 19) have been allocated to the cash-generating unit ("CGU") of provision of financial services (including securities placing, underwriting and brokerage services, and margin financing) undertaken by a subsidiary, KOALA Securities Limited ("KOALA Securities").

The goodwill arose from the acquisition of Prime Paradise Limited and its subsidiary, KOALA Securities during the year of 2016.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

18 GOODWILL (Continued)

The recoverable amount of the securities brokerage business was calculated based on its value in use determined by B.I. Appraisals Limited, an independent firm of professional valuers with recognised qualifications and experience. The calculation used cash flow projections from financial budgets of the securities brokerage business approved by the Group's management covering a five-year period, at a discount rate of 17.00% (2024: 17.00%) and cash flows beyond the 5-year period are extrapolated using a growth rate of 2.50% (2024: 2.50%). This growth rate is based on the relevant industry growth forecasts and does not exceed the average long-term growth rate for the relevant industry. The key assumption affecting the result of the value in use calculation is the profit forecast of the securities brokerage business. Such estimation is based on the historical performance and management's expectation of the development of the securities brokerage business, under the prevailing market conditions.

During the years ended 31 December 2025 and 31 December 2024, management of the Group determines that there is no impairment.

The recoverable amount is significantly above the carrying amount and the management believes that any reasonably possible change in any of these assumptions would not result in impairment.

19 INTANGIBLE ASSET

	2025 HK\$'000	2024 HK\$'000
Cost and carrying value		
Securities brokerage licence	20,000	20,000

The securities brokerage licence is held by a subsidiary, KOALA Securities. Under the securities brokerage licence, KOALA Securities is entitled to carry out Type 1 (dealing in securities) and Type 4 (advising on securities) regulated activities under the Securities and Futures Ordinance. The licence has no foreseeable limit to the period over which the Group can use to generate net cash flows. As a result, the licence was considered by the management of the Group as having an indefinite useful life because these are expected to contribute to net cash inflows indefinitely. The licence will not be amortised until their useful life is determined to be finite. Instead, these will be tested for impairment annually and whenever there is an indication that they may be impaired.

Management assesses impairment of securities brokerage licence with indefinite useful life annually using the value in use method calculated based on cash flow projections of the business of provision of financial services (including securities placing, underwriting and brokerage services, and margin financing) undertaken by KOALA Securities (note 18) to which the intangible asset are related.

Based on the impairment assessment set out in note 18, management considers that no impairment loss on the intangible asset is required to be made in the consolidated financial statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

20 LOANS AND INTEREST RECEIVABLES

The Group's loans and interest receivables arise from the money lending business of providing loans in Hong Kong by a wholly-owned subsidiary of the Company. The Group seeks to maintain strict control over its outstanding loans and interest receivables to minimise credit risk. Overdue balances are reviewed regularly by management.

Details of the loans and interest receivables as at 31 December 2025 and 2024 are as follows:

	2025			2024		
	Loan portion HK\$'000	Interest portion HK\$'000	Total HK\$'000	Loan portion HK\$'000	Interest portion HK\$'000	Total HK\$'000
Secured loans by listed equity securities	12,731	1,446	14,177	12,781	441	13,222
Corporate guaranteed loans	2,000	3	2,003	–	–	–
Personal guaranteed loans	11,513	1,063	12,576	14,844	481	15,325
Unsecured loans	36,235	3,718	39,953	39,026	3,701	42,727
	62,479	6,230	68,709	66,651	4,623	71,274
Less: loss allowance	(16,283)	(2,169)	(18,452)	(5,705)	(2,310)	(8,015)
	46,196	4,061	50,257	60,946	2,313	63,259
Analysed as						
– Current portion	41,643	4,061	45,704	50,826	2,313	53,139
– Non-current portion	4,553	–	4,553	10,120	–	10,120
	46,196	4,061	50,257	60,946	2,313	63,259

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

20 LOANS AND INTEREST RECEIVABLES (Continued)

The exposure of the Group's loans and interest receivables to their contractual maturity dates are as follows:

	2025			2024		
	Loan portion HK\$'000	Interest portion HK\$'000	Total HK\$'000	Loan portion HK\$'000	Interest portion HK\$'000	Total HK\$'000
Within one year	41,643	4,061	45,704	50,826	2,313	53,139
More than one year but within two years	3,062	–	3,062	10,120	–	10,120
More than two years but within five years	1,491	–	1,491	–	–	–
	46,196	4,061	50,257	60,946	2,313	63,259

Loans receivable are interest-bearing at effective interest rates ranging from 6.0% to 36.0% (2024: 6.0% to 36.0%) per annum and repayable on maturity under the terms of contractual agreements or on demand in writing by the Group.

(a) Ageing analysis

Ageing analysis is prepared based on contractual due dates:

The credit risk of loans and interest receivables has been assessed by reference to historical information about counterparty default rates adjusted by forward-looking information. Further details on the Group's credit policy are set out in note 34(b).

	2025			2024		
	Loan portion HK\$'000	Interest portion HK\$'000	Total HK\$'000	Loan portion HK\$'000	Interest portion HK\$'000	Total HK\$'000
Current	48,910	484	49,394	62,081	409	62,490
Less than 1 month past due	2,000	454	2,454	–	444	444
1 to 3 months past due	–	788	788	1,144	661	1,805
3 to 6 months past due	2,100	1,004	3,104	1,204	890	2,094
6 to 12 months past due	5,080	1,747	6,827	1,042	1,451	2,493
More than 12 months past due	4,389	1,753	6,142	1,180	768	1,948
Less: loss allowance	(16,283)	(2,169)	(18,452)	(5,705)	(2,310)	(8,015)
	46,196	4,061	50,257	60,946	2,313	63,259

The Group rebutted the presumption of default under ECL model for loans and interest receivables over 90 days past due based on good repayment records for those loan borrowers having continuous business with the Group. They are assessed individually based on their probability of default and exposure of default with reference to historical credit loss experience, adjusted by current and forward-looking factors.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

20 LOANS AND INTEREST RECEIVABLES (Continued)

(b) Movements in the gross amount of loans and interest receivables are as follows:

	12m ECL HK\$'000	Lifetime ECL (not credit-impaired) HK\$'000	Lifetime ECL (credit-impaired) HK\$'000	Total HK\$'000
At 1 January 2024	56,126	15,457	1,580	73,163
New loans originated	53,507	2,253	–	55,760
Transfer	(5,860)	4,776	1,084	–
Repaid during the year	(48,356)	(8,893)	(400)	(57,649)
At 31 December 2024 and 1 January 2025	55,417	13,593	2,264	71,274
New loans originated	18,812	4,573	–	23,385
Transfer	(35,515)	34,311	1,204	–
Repaid during the year	(20,943)	(3,738)	–	(24,681)
Write-off	–	(1,269)	–	(1,269)
At 31 December 2025	17,771	47,470	3,468	68,709

(c) An analysis of changes in the corresponding ECL allowances is as follows:

	12m ECL HK\$'000	Lifetime ECL (not credit-impaired) HK\$'000	Lifetime ECL (credit-impaired) HK\$'000	Total HK\$'000
At 1 January 2024	550	2,250	1,580	4,380
Changes due to loans and interest receivables recognised as at 1 January 2024:				
– Transfer	(162)	152	10	–
– Impairment loss (reversed)/recognised, net	(225)	2,771	674	3,220
New originated	227	188	–	415
At 31 December 2024 and 1 January 2025	390	5,361	2,264	8,015
Changes due to loans and interest receivables recognised as at 1 January 2025:				
– Transfer	(296)	42	254	–
– Impairment loss recognised, net	38	10,602	950	11,590
– Write-off	–	(1,269)	–	(1,269)
New originated	63	53	–	116
At 31 December 2025	195	14,789	3,468	18,452

The Group considers the increase in impairment is mainly attributable to certain borrowers entering bankruptcy proceedings or having overdue loan principal or interest.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

21 ACCOUNTS RECEIVABLE, PREPAYMENTS, DEPOSITS PAID AND OTHER RECEIVABLES

	2025 HK\$'000	2024 HK\$'000
Accounts receivable		
Accounts receivable from business of securities brokerage from:		
– clearing house, brokers and cash clients (<i>note (i)</i>)	57,147	59,257
– margin clients (<i>note (ii)</i>)	74,926	95,027
	132,073	154,284
Less: loss allowance	(20,172)	(18,589)
	111,901	135,695
Prepayments, deposits paid and other receivables		
Prepayments	297	304
Deposits paid	1,341	1,340
Other receivables	169	106
	1,807	1,750

Notes:

- (i) The settlement terms of accounts receivable from clearing house, brokers and cash clients are two days after trade date. The accounts receivable from clearing house, brokers and cash clients are not past due based on settlement terms and are not impaired. The accounts receivable from clearing house, brokers and cash clients as at 31 December 2025 were fully settled subsequent to that date.

No ageing analysis of the accounts receivable from clearing house, brokers and cash clients is disclosed as management of the Group is of the view that the ageing analysis does not give additional value in view of the nature of this business.

- (ii) Accounts receivable from margin clients at 31 December 2025 are secured by clients' pledged securities at fair value of approximately HK\$243,275,000 (2024: HK\$354,343,000). The margin clients receivable are repayable on demand and carry interest ranged from 5.75% to 19.75% (2024: 5.75% to 19.75%) per annum.

No ageing analysis of the accounts receivable from margin clients is disclosed as management of the Group is of the view that the ageing analysis does not give additional value in view of the nature of this business.

Details of impairment assessment of accounts receivable and deposits paid and other receivables are set out in note 34(b).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

22 FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	2025 HK\$'000	2024 HK\$'000
Equity securities listed in Hong Kong at fair value (<i>note 34(d)</i>)	55,921	53,751

Fair values of listed equity securities in Hong Kong are primarily based on their quoted bid prices in active markets. As at 31 December 2025, equity securities of HK\$691,000 (2024: HK\$1,580,000) are pledged as security for credit facilities granted to the Group (*note 26*).

Assuming the portfolio of the Group's equity investments remained unchanged, the market values of the Group's listed equity securities in Hong Kong as at the date of approval of these consolidated financial statements were approximately HK\$67,205 (2024: HK\$44,130,000). In accordance with the respective accounting policy, the changes in fair value will be recognised in profit or loss subsequent to the year end.

23 CASH AND CASH EQUIVALENTS AND TIME DEPOSITS

	2025 HK\$'000	2024 HK\$'000
Bank balances and cash		
– trust accounts (<i>note (i)</i>)	18,659	17,133
– general accounts and cash (<i>note (ii)</i>)	103,542	80,859
	122,201	97,992

Notes:

- (i) The Group receives and holds money deposited by clients and other institutions in the course of its regulated securities brokerage business. These clients' monies are maintained in one or more trust bank accounts and bear interest at commercial rates. The Group has recognised the corresponding accounts payable to respective clients and other institutions. The Group currently does not have an enforceable right to offset those payables with the deposits placed.
- (ii) The general accounts and cash comprise cash held by the Group and bank deposits bearing interest at commercial rates with original maturity of three months or less.

Cash at banks earns interest at floating rates based on daily bank deposit rates and are deposited with creditworthy banks with no recent history of default.

Details of the impairment assessment of bank balances are set out in *note 34(b)*.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

24 ACCOUNTS PAYABLE, OTHER PAYABLES, ACCRUALS AND DEPOSITS RECEIVED

	2025 HK\$'000	2024 HK\$'000
Accounts payable		
Accounts payable from business of securities brokerage to clearing house, brokers and cash clients	19,700	21,332
Other payables, accruals and deposits received		
Other payables	30	299
Accruals	1,018	878
Deposits received	120	–
	1,168	1,177

The settlement terms of accounts payable to clearing house, brokers and cash clients are two days after trade date. The accounts payable as at 31 December 2025 were fully settled subsequent to that date.

No ageing analysis of the accounts payable to clearing house, brokers and cash clients is disclosed as the management of the Group is of the view that the ageing analysis does not give additional value in view of the nature of this business.

25 LEASE LIABILITIES

	2025 HK\$'000	2024 HK\$'000
Lease liabilities payable:		
– Within one year	183	1,955
– More than one year but within two years	–	183
	183	2,138
Analysed as		
– Current portion	183	1,955
– Non-current portion	–	183
	183	2,138

The weighted average incremental borrowing rates applied to lease liabilities is 5.5% (2024: 5.5%).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

26 BORROWINGS

	2025 HK\$'000	2024 HK\$'000
Carrying amount repayable within one year	1,284	1,532

Margin financing amounting to HK\$1,284,000 (2024: HK\$1,532,000) carries interest at fixed long margin rate of 4.80% (2024: 4.80%) per annum, and are secured by equity securities with carrying amounts of HK\$691,000 (2024: HK\$1,580,000) as at 31 December 2025 held in a margin account as set out in note 22.

27 DEFERRED TAX

The following is the deferred tax assets/(liabilities) recognised and the movements thereon during the current and prior years:

	Fair value adjustments on business combination HK\$'000	Fair value adjustments on investment properties HK\$'000	Lease liabilities HK\$'000	Right-of-use assets HK\$'000	Total HK\$'000
At 1 January 2024	(3,217)	(140)	658	(658)	(3,357)
Credited/(charged) to profit or loss (note 12)	-	140	(305)	305	140
At 31 December 2024 and 1 January 2025	(3,217)	-	353	(353)	(3,217)
(Charged)/credited to profit or loss (note 12)	-	-	(323)	323	-
At 31 December 2025	(3,217)	-	30	(30)	(3,217)

At the end of the reporting period, the Group has unused tax losses approximately HK\$11,955,000 (2024: HK\$23,495,000) available for offset against future profits. No deferred tax asset has been recognised due to the unpredictability of future profit streams. Unused tax losses may be carried forward indefinitely under current tax legislation.

At the end of the reporting period, the Group has deductible temporary differences of HK\$34,875,000 (2024: HK\$24,251,000). No deferred tax asset has been recognised in relation to such deductible temporary difference as it is not probable that taxable profit will be available against which the deductible temporary differences can be utilised.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

28 SHARE CAPITAL

	Number of shares '000	Amount HK\$'000
Authorised:		
At 1 January 2024, 31 December 2024, 1 January 2025 and 31 December 2025	1,000,000	200,000
Issued and fully paid:		
At 1 January 2024, 31 December 2024, 1 January 2025 and 31 December 2025	417,504	83,501

29 RESERVES

Share premium

Under the Companies Law, Chapter 22 of the Cayman Islands, the funds in the share premium account of the Company are distributable to the shareholders of the Company provided that immediately following the date on which the distribution or dividend is proposed to be paid, the Company will be able to pay its debts as they fall in the ordinary course of business.

30 RETIREMENT BENEFITS PLANS

The Group operates a MPF Scheme for all qualifying employees in Hong Kong. Under the scheme, the employer and its employees are each required to make contributions to the plan at 5% of the employees' relevant income subject to a cap of monthly relevant income of HK\$30,000. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees. The only obligation of the Group with respect of MPF Scheme is to make the required contributions under the scheme. Contribution to the plan vest immediately, there is no forfeited contribution that may be used by the Group to reduce the existing level of contribution.

The total expenses recognised in profit or loss of HK\$152,000 (2024: HK\$140,000) represents contributions paid and payable to these plans by the Group at rates specified in the rules of the plans.

Obligation to pay LSP under Hong Kong Employment Ordinance (Chapter 57)

For the Group's subsidiaries operating in Hong Kong, pursuant to the Employment Ordinance, Chapter 57, the Group has the obligation to pay LSP to qualifying employees in Hong Kong under certain circumstances (e.g. dismissal by employers or upon retirement), subject to a minimum of 5 years employment period, based on certain formula.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

30 RETIREMENT BENEFITS PLANS (Continued)

Obligation to pay LSP under Hong Kong Employment Ordinance (Chapter 57) (Continued)

Furthermore, the Mandatory Provident Fund Schemes Ordinance passed in 1995 permits the Group to utilise the Group's mandatory MPF contributions, plus/minus any positive/negative returns thereof, for the purpose of offsetting LSP payable to an employee (the "Offsetting Arrangement").

The Amendment Ordinance was gazetted on 17 June 2022, which abolishes the use of the accrued benefits derived from employers' mandatory MPF contributions to offset the LSP. The Abolition will officially take effect on the Transition Date (i.e., 1 May 2025). Separately, the Government of the HKSAR is also expected to introduce a subsidy scheme to assist employers for a period of 25 years after the Transition Date on the LSP payable by employers up to a certain amount per employee per year.

Under the Amendment Ordinance, the Group's mandatory MPF contributions, plus/minus any positive/negative returns, after the Transition Date can continue to be applied to offset the pre-Transition Date LSP obligation but are not eligible to offset the post-Transition Date LSP obligation. Furthermore, the LSP obligation before the Transition Date will be grandfathered and calculated based on the last monthly wages immediately preceding the Transition Date and the years of service up to that date. The Amendment Ordinance has impact on the Group's LSP liability with respect to employees that participate in MPF Scheme and the Group has accounted for the LSP obligation in accordance with the accounting policies disclosed in note 4.

Movements in the present value of unfunded LSP obligation in the current year are as follows:

	2025 HK\$'000	2024 HK\$'000
At 1 January	349	309
Service cost	44	28
Interest cost	11	12
Reversal of retirement benefit obligation	(75)	–
At 31 December	329	349

The average duration of the benefit obligation at 31 December 2025 is 17.62 years (2024: 16.44 years).

Of the reversal for the year, HK\$20,000 (2024: expenses of HK\$40,000) has been included in administrative expenses.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

30 RETIREMENT BENEFITS PLANS (Continued)

Significant actuarial assumptions for the determination of the LSP obligation are discount rate of 4.1% (2024: 4.1%) and expected salary increase of 1.0% (2024: 1.0%). The sensitivity analysis below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

- If the discount rate is 100 basis points higher/lower, the LSP obligation would decrease/increase by HK\$50,000 and HK\$63,000 (2024: HK\$49,000 and HK\$62,000).
- If the expected salary increases/decreases by 0.5%, the LSP obligation would increase/decrease by HK\$1,000 and HK\$1,000 (2024: HK\$1,000 and HK\$1,000).

The sensitivity analysis presented above may not be representative of the actual change in the LSP obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

There was no change in the methods and assumptions used in preparing the sensitivity analysis from prior year.

31 ACQUISITION OF ADDITIONAL INTERESTS IN A SUBSIDIARY

On 31 December 2024, Leading Nation Investment Limited (“**Leading Nation**”), a wholly-owned subsidiary of the Company, acquired an additional 5% equity interest in Prime Paradise Limited (“**Prime Paradise**”) from the non-controlling interest of Prime Paradise at a consideration of HK\$1. After the acquisition, Prime Paradise became a wholly-owned subsidiary of the Group.

For the year ended 31 December 2024, the Group recognised the same amount in non-controlling interests and an increase in equity attributable to the owners of the parent of HK\$4,305,000. The effect on the equity attributable to the owners of the Company during the year was summarised as follows:

	2024 HK\$'000
Carrying amount of non-controlling interests acquired	4,305
Consideration paid to non-controlling interests	–*
	4,305

* Below HK\$1,000

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

32 CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to the shareholders through the optimisation of the debt and equity balance. The Group's overall strategy remains unchanged from prior year.

The capital structure of the Group consists of debt, which includes the lease liabilities and borrowings disclosed in notes 25 and 26 respectively, and equity attributable to owners of the Company, comprising issued share capital and reserves.

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholders' returns, taking consideration of future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditures and projected strategic investment opportunities. The Group currently does not adopt any formal dividend policy.

33 FINANCIAL INSTRUMENTS

Categories of financial instruments

	2025 HK\$'000	2024 HK\$'000
Financial assets at fair value		
– Financial assets at FVTPL	55,921	53,751
Financial assets at amortised cost		
– Loans and interest receivables	50,257	63,259
– Accounts receivable, deposits paid and other receivable	113,411	137,141
– Bank balances – trust accounts	18,659	17,133
– Bank balances and cash – general accounts and cash	103,542	80,859
	285,869	298,392
	341,790	352,143
Financial liabilities at amortised cost		
– Accounts payable, other payables and accruals	20,748	22,509
– Borrowings	1,284	1,532
– Lease liabilities	183	2,138
	22,215	26,179

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES

The Group's major financial instruments are set out in note 33. Details of the financial instruments are disclosed in respective notes.

The risks associated with these financial instruments include market risk (interest rate risk and price risk), credit risk and liquidity risk. The policies on how to mitigate these risks are set out below. The management of the Group manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

(a) Market risk

Interest rate risk

The Group is exposed to fair value interest rate risk in relation to loans and interest receivable. The Group is also exposed to cash flow interest rate risk as the group entities may borrow funds at both fixed interest rates and floating interest rates. The Group manages the risk by maintaining an appropriate mix between fixed and floating rate borrowings. Although the board of directors accepts that this policy neither protects the Group entirely from the risk of paying rates in excess of current market rates nor eliminates fully cash flow risk associated with interest payments, it considers that it achieves an appropriate balance of exposure to these risks.

The Group currently does not have an interest rate hedging policy. However, the management monitors interest rate exposure and will consider hedging significant interest rate exposure should the need arise.

The directors consider that the Group's exposure to interest rate risk of bank deposits, which are short term in nature, is not significant, accordingly no sensitivity analysis is presented.

The Group had no floating rate receivables and borrowings at end of each of the reporting periods presented. Accordingly, there would be no impact on the results of the Group for the year (2024: HK\$Nil) upon any change in interest rate on floating rate borrowings assuming that no floating rate borrowings was outstanding during the year.

Price risk

The Group is exposed to equity price risk mainly through its investment in listed equity securities. Management of the Company manages this exposure by maintaining a portfolio of investments with different risk and return profiles. In addition, the Group has appointed a special team to monitor the price risk and will consider hedging the risk exposure should the need arise.

The sensitivity analysis below has been determined based on the exposure to equity price risk at the end of the reporting period. If equity prices were 10% higher/lower, the post-tax loss for the year would increase/decrease by HK\$5,592,000 (2024: post-tax loss for the year would increase/decrease by HK\$5,373,000). This is mainly due to the changes in fair value of financial assets at FVTPL.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(b) Credit risk and impairment assessment

As at 31 December 2025 and 2024, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of respective financial assets as stated in the consolidated statement of financial position. Except for certain loans and interest receivables and the accounts receivable arising from margin clients as disclosed in notes 20 and 21 respectively, the Group does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets.

In order to minimise the credit risk, management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts.

The Group's concentration of credit risk by geographical locations is in Hong Kong as all receivables are substantially arisen in Hong Kong for both years. Other than above, the Group's concentration of credit risk is further disclosed below.

Accounts receivable

Margin clients are required to pledge securities collateral to the Group in order to obtain the margin facilities for securities trading. At 31 December 2025, loans to margin clients are secured by clients' securities pledged as collateral with market value of approximately HK\$243,275,000 (2024: HK\$354,343,000). The financial instruments with low credit risk on the balance sheet date or of which the credit risk has not increased significantly since the initial recognition will be classified into "Stage 1"; the financial instruments of which the credit risk has increased significantly since the initial recognition will be classified into "Stage 2"; and the financial instruments that have been credit-impaired will be transferred into "Stage 3". The Group measures ECL based on the parameters such as PD, LGD, EAD and forward-looking information, and regularly tests and updates ECL models and assumptions.

At 31 December 2025, receivables due from cash clients at the end of the reporting period relate to independent clients that have good track records with the Group or are subsequently settled. When cash clients fail to settle on the settlement date, the Group has the right to sell the purchased securities of the respective transaction. Based on past experience, management believes that no impairment allowance is necessary after taking into consideration the recoverability from the purchased securities and past collection history of each client adjusted by current and forward-looking factors.

The Group has concentration of credit risk as 60.77% (2024: 66.05%) and 14.58% (2024: 18.85%) of the accounts receivable arising from margin client was due from the Group's five largest customers and the largest customer respectively within the provision of financial services segment. In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits and credit approvals.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(b) Credit risk and impairment assessment (Continued)

Loans and interest receivables

The Group estimates the estimated loss rates of loan receivables based on historical credit loss experience of the debtors as well as the fair value of the collateral pledged by the customers to the loan receivables. The Group assesses whether the credit risk of loan receivables have increased significantly since their initial recognition, and apply a three-stage impairment model to calculate their ECL, the management assesses impairment loss using the risk parameter modelling approach that incorporates key measurement parameters, including probability of default, loss given default and exposure at default, with the consideration of forward-looking information. Loans receivables are assessed individually by the management of the Group.

The Group has concentration of credit risk as 33.13% (2024: 29.52%) and 8.00% (2024: 7.50%) of the loans and interest receivables was due from the Group's largest five customers and the largest customer respectively within the provision of money lending segment. In order to minimise the credit risk, the management of the Group has delegated a team responsible for determination of credit limits and credit approvals.

Bank balances

As at 31 December 2025, the Group performed impairment assessment on bank balances and concluded that the probability of defaults of the counterparty banks, with good reputation, are insignificant and accordingly, no allowance for credit losses is provided (2024: HK\$Nil).

Deposits

In determining the ECL for deposits, the directors have made individual assessment on the recoverability of deposits based on historical settlement records, past experience, and also forward-looking information, as appropriate, for example, the Group has considered the consistently low historical default rate in connection with payments, and concluded that credit risk inherent in the Group's deposits are insignificant.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(b) Credit risk and impairment assessment (Continued)

Accounts receivable and loans and interest receivables

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit rating	Description	Accounts receivable	Other financial assets
Low risk	The counterparty has low risk of default and does not have any past-due amounts	12-month ECL	12-month ECL – not credit-impaired
Watch list	Debtor frequently repays after due dates but usually settle in full	Lifetime ECL – not credit-impaired	12-month ECL – not credit-impaired
Doubtful	There have been significant increases in credit risk since initial recognition through information developed internally or external sources	Lifetime ECL – not credit-impaired	Lifetime ECL – not credit-impaired
In default	Interest and/or principal repayments are 90 days past due or there is evidence indicating the asset is credit-impaired	Lifetime ECL – credit-impaired	Lifetime ECL – credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery	Amount is written off	Amount is written off

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(b) Credit risk and impairment assessment (Continued)

Accounts receivable and loans and interest receivables (Continued)

The table below details the credit risk exposures of the Group's financial assets which are subject to ECL assessment:

Financial assets at amortised cost	Note	External credit rating	Internal credit rating	12-month or lifetime ECL	Gross carrying amount	
					2025 HK\$'000	2024 HK\$'000
Loans and interest receivables	20	N/A	Low risk	12-month ECL	17,771	55,417
		N/A	Doubtful	Lifetime ECL	47,470	13,593
		N/A	In default	Lifetime ECL – credit-impaired	3,468	2,264
Accounts receivable arising from clearing house, brokers and cash clients	21	N/A	Low risk	12-month ECL	57,147	59,257
Accounts receivable arising from margin clients (<i>note</i>)	21	N/A	Low risk	12-month ECL	33,341	63,798
			Doubtful	Lifetime ECL	2,376	12,640
			In default	Lifetime ECL – credit-impaired	39,209	18,589
Deposits paid and other receivables	21	N/A	Low risk	12-month ECL	1,510	1,446
Bank balances – trust accounts	23	AA+	N/A	12-month ECL	18,659	17,133
Bank balances and cash – general accounts and cash	23	AA+	N/A	12-month ECL	103,542	80,859

Note: In respect of accounts receivable arising from margin client, the Group considers that there is significant increase in credit risk since initial recognition when the balance is more than 10 days past due. The PD and LGD over the expected life of the accounts receivable are estimated on an individual basis based on the Group's historical default rates or by reference to the PD and LGD of credit ratings published by international credit rating agencies over the expected life, taking into consideration the forward-looking information through the use of multiple probability weighted scenarios. The management of the Group performs individual assessment for reviewing the value of collaterals received from clients in determining the LGD. LGD of 0% is used when the fair value of collaterals from clients is larger than the accounts receivable arising from margin clients. There was no change in estimation techniques on methodology made during the year.

For credit-impaired accounts receivable arising from margin clients, the management of the Group performs individual assessment for each client by considering various factors, including the fair value of collaterals from clients which are held by the Group.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(b) Credit risk and impairment assessment (Continued)

Accounts receivable and loans and interest receivables (Continued)

The estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort. The grouping is regularly reviewed by management to ensure relevant information about specific debtors is updated.

For the year ended 31 December 2025, impairment loss of HK\$1,583,000 (2024: HK\$18,589,000) is recognised on accounts receivable and impairment loss of HK\$11,706,000 (2024: impairment loss of HK\$3,635,000) is recognised on loans and interest receivables.

For the year ended 31 December 2025, the table below details the credit risk exposures of the accounts receivable arising from margin clients which are subject to ECL assessment:

	12m ECL HK\$'000	Lifetime ECL (not credit- impaired) HK\$'000	Lifetime ECL (credit- impaired) HK\$'000	Total HK\$'000
At 1 January 2024	–	–	–	–
Impairment loss recognised during the year	–	–	18,589	18,589
At 31 December 2024 and 1 January 2025	–	–	18,589	18,589
Impairment loss recognised during the year	89	21	1,473	1,583
At 31 December 2025 (note)	89	21	20,062	20,172

Note: As at 31 December 2025, impairment allowance of HK\$20,172,000 (2024: HK\$18,589,000) made under lifetime ECL was in relation to accounts receivable arising from margin clients with gross carrying amount of HK\$74,926,000 (2024: HK\$95,027,000). As at 31 December 2024, the Group considered the increase in impairment was mainly attributable to certain debtors having significant financial difficulty or unexpectedly entering bankruptcy proceedings.

In determining the allowances of credit-impaired accounts receivable arising from margin clients, the management of the Group also takes into account shortfall by comparing the fair value of securities pledged as collateral and any other types of credit enhancement of outstanding balance of loan to margin clients individually. In the opinion of the directors of the Group, the impairment provisions for both years are appropriate.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(c) Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by the management to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

The Group relies on operating activities, corporate borrowings and issuance of new shares as a significant source of liquidity. As at 31 December 2025, the Group has no available unutilised banking facilities (2024: HK\$Nil).

The following table details the Group's remaining contractual maturity for its financial liabilities. The table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. Specifically, borrowings with a repayment on demand clause are included in the earliest time band regardless of the probability of the counterparties choosing to exercise their rights. The maturity dates for the financial liabilities are based on the agreed repayment dates.

The table includes both interest and principal cash flows. To the extent that interest flows are floating rate, the undiscounted amount is derived from interest rate at the end of the reporting period.

	2025				Carrying amount HK\$'000
	Weighted average interest rate	On demand or within 1 year HK\$'000	After 1 year but within 2 years HK\$'000	Total undiscounted cash flows HK\$'000	
Accounts payable, other payables and accruals	–	20,748	–	20,748	20,748
Borrowings	4.80%	1,346	–	1,346	1,284
Lease liabilities	5.50%	184	–	184	183
		22,278	–	22,278	22,215

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(c) Liquidity risk (Continued)

	Weighted average interest rate	On demand or within 1 year HK\$'000	2024		Total undiscounted cash flows HK\$'000	Carrying amount HK\$'000
			After 1 year but within 2 years HK\$'000			
Accounts payable, other payables and accruals	–	22,509	–		22,509	22,509
Borrowings	4.80%	1,586	–		1,586	1,532
Lease liabilities	5.50%	2,020	184		2,204	2,138
		26,115	184		26,299	26,179

(d) Fair value measurements of financial instruments

Fair value of the Group's financial assets and financial liabilities that are measured at fair value on a recurring basis

The Group's financial assets at FVTPL, representing equity securities listed in Hong Kong, are measured at fair value at the end of the reporting period. The fair value of all the listed securities as at 31 December 2025 and 2024 is measured at fair value on Level 1 based on the quoted closing prices as at that date.

There were no transfer of the financial assets between the levels in both of the years presented.

Fair value of financial assets and financial liabilities that are not measured at fair value on a recurring basis (but fair value disclosures are required)

The directors of the Company consider that the carrying amounts of other financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values. The fair values of these financial assets and liabilities have been determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

34 FINANCIAL RISK MANAGEMENT, OBJECTIVES AND POLICIES (Continued)

(d) Fair value measurements of financial instruments (Continued)

Offsetting of financial assets and financial liabilities

The disclosures set out in the tables below include financial assets and financial liabilities that:

- are offset in the Company's statement of financial position; or
- are subject to an enforceable master netting arrangement or similar agreement that covers similar financial instruments, irrespective of whether they are offset in the Company's statement of financial position.

Under the agreement of continuous net settlement made between the Company and Hong Kong Securities Clearing Company Limited ("HKSCC"), and brokers, the Company has a legally enforceable right to set off the money obligation receivable and payable with HKSCC and brokers on the same settlement date and the Company intends to set off on a net basis.

In addition, the Company has a legally enforceable right to set off the accounts receivable and payable with cash clients that are due to be settled on the same date and the Company intends to settle these balances on a net basis.

Except for balances which are due to be settled on the same date which are being offset, amounts due from/to HKSCC, brokers and cash clients that are not to be settled on the same date, deposit placed with HKSCC and brokers do not meet the criteria for offsetting in the statement of financial position since the right of set-off of the recognised amounts is only enforceable following an event of default.

The amount offset and the net balance are shown as follows:

	2025		2024	
	Accounts receivable HK\$'000	Accounts payable HK\$'000	Accounts receivable HK\$'000	Accounts payable HK\$'000
Gross amounts	136,329	(23,993)	161,695	(28,743)
Amounts offset	(4,293)	4,293	(7,411)	7,411
Net amount	132,036	(19,700)	154,284	(21,332)
Balance not offsetting	37	–	–	–
Net amount presented in the statement of financial position	132,073	(19,700)	154,284	(21,332)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

35 RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Lease liabilities <i>(note 25)</i> HK\$'000	Borrowings <i>(note 26)</i> HK\$'000	Total HK\$'000
At 1 January 2024	3,989	1,485	5,474
Payment for lease	(1,851)	–	(1,851)
New borrowing raised	–	1,532	1,532
Repayment	–	(1,485)	(1,485)
Interest paid	(169)	(37)	(206)
Finance costs	169	37	206
At 31 December 2024 and 1 January 2025	2,138	1,532	3,670
Payment for lease	(1,955)	–	(1,955)
New borrowing raised	–	1,296	1,296
Repayment	–	(1,544)	(1,544)
Interest paid	(65)	(68)	(133)
Finance costs	65	68	133
At 31 December 2025	183	1,284	1,467

36 RELATED PARTY DISCLOSURES

(a) Compensation of key management personnel

Remuneration for key management personnel of the Group, including amounts paid to the directors of the Company and certain of the highest paid employee as disclosed in notes 10 and 11, is as follows:

	2025 HK\$'000	2024 HK\$'000
Short-term benefits	2,679	2,714
Post-employment benefits	65	54
	2,744	2,768

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

36 RELATED PARTY DISCLOSURES (Continued)

(b) Other related party transactions

Save as disclosed above and elsewhere in these consolidated financial statements, the Group did not have any material related party transactions during the years ended 31 December 2025 and 2024.

37 CONTINGENT LIABILITIES AND COMMITMENTS

As at 31 December 2025, the Group did not have any contingent liabilities and commitments (2024: HK\$Nil).

38 PRINCIPAL SUBSIDIARIES

List of principal subsidiaries

The table below lists the subsidiaries of the Company which, in the opinion of the directors of the Company, principally affected the results or assets of the Group. To give details of other subsidiaries would, in the opinion of the directors of the Company, result in particulars of excessive length.

Name of subsidiary	Place of incorporation/ operations	Class of shares held	Paid up issued capital	Proportion of nominal value of issued capital/registered capital held by the Company				Proportion of voting power held		Principal activities
				Directly		Indirectly		2025	2024	
				2025	2024	2025	2024	2025	2024	
				%	%	%	%	%	%	
Honest Smart Investment Limited	Hong Kong	Ordinary	HK\$1	-	-	100	100	100	100	Provision of management services to group companies and securities investment
Honest Smart Finance Limited	Hong Kong	Ordinary	HK\$1	-	-	100	100	100	100	Money lending
Prime Paradise	British Virgin Islands ("BVI")	Ordinary	US\$100	-	-	100	100	100	100	Investment holding
KOALA Securities Limited	Hong Kong	Ordinary	HK\$91,800,000	-	-	100	100	100	100	Placing and brokerage services
KOALA Capital	Hong Kong	Ordinary	HK\$500,100	-	-	100	100	100	100	Provision of asset management services
Genius Founder Limited	BVI	Ordinary	US\$1	100	100	-	-	100	100	Properties leasing

None of the subsidiaries had issued any debt securities at the end of the year.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

38 PRINCIPAL SUBSIDIARIES (Continued)

Details of the Group's non-wholly-owned subsidiaries that have material non-controlling interests

The table below shows details of non-wholly-owned subsidiaries of the Group that had material non-controlling interests ("NCI"):

Name of subsidiary	Place of incorporation/ operations	Proportion of ownership interests and voting rights held by NCI		Loss total comprehensive expense to NCI		Accumulated NCI	
		2025	2024	2025	2024	2025	2024
		%	%	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Prime Paradise and its subsidiaries ("Prime Paradise Group")	BVI/Hong Kong	–	–	N/A	(412)	N/A	N/A

Summarised financial information in respect of Prime Paradise Group that had material non-controlling interests was set out below. The summarised financial information below represents amounts before intragroup eliminations.

	2024 HK\$'000
Financial position	
Current assets	172,337
Non-current assets	20,000
Current liabilities	(102,844)
Non-current liabilities	(3,406)
Net assets	86,087
Financial performance	
Revenue	15,555
Other income and losses	(17,766)
Expenses	(6,032)
Loss and total comprehensive expense for the year	(8,243)
Loss and total comprehensive expense for the year attributable to:	
– owners of the Company	(7,831)
– non-controlling interests	(412)
	(8,243)
Cash flows	
Net cash (outflow)/inflow from:	
– operating activities	(44,000)
– investing activities	612
	(43,388)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

39 FINANCIAL INFORMATION OF THE COMPANY

(a) Statement of financial position

	2025 HK\$'000	2024 HK\$'000
Non-current assets		
Investments in subsidiaries	–	–
Current assets		
Prepayments and deposits paid	1,376	1,385
Amounts due from subsidiaries	302,170	301,335
Bank balances and cash – general accounts	34,185	34,061
Tax recoverable	–	177
	337,731	336,958
Current liabilities		
Other payables and accruals	898	803
Income tax payable	5,000	5,000
	5,898	5,803
Net current assets	331,833	331,155
NET ASSETS	331,833	331,155
Capital and reserves		
Share capital	83,501	83,501
Reserves	248,332	247,654
TOTAL EQUITY	331,833	331,155

The Company's statement of financial position were approved and authorised for issue by the board of directors on 23 March 2026 and is signed on its behalf by:

Ms. Kwan Kar Ching
Director

Ms. Tam Chik Yan
Director

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

For the year ended 31 December 2025

39 FINANCIAL INFORMATION OF THE COMPANY (Continued)

(b) Details of changes in the Company's reserves during the year

	Share premium HK\$'000	Merger reserve HK\$'000	Accumulated losses HK\$'000	Total HK\$'000
At 1 January 2024	679,147	19,550	(451,719)	246,978
Profit and total comprehensive income for the year	–	–	676	676
At 31 December 2024	679,147	19,550	(451,043)	247,654
At 1 January 2025	679,147	19,550	(451,043)	247,654
Profit and total comprehensive income for the year	–	–	678	678
At 31 December 2025	679,147	19,550	(450,365)	248,332