

INTERIM REPORT 2026

YING HAI GROUP HOLDINGS COMPANY LIMITED

瀛海集團控股有限公司

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 8668

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*This report, for which the directors (collectively the "**Directors**" or individually a "**Director**") of Ying Hai Group Holdings Company Limited (the "**Company**", together with its subsidiaries, the "**Group**", "**we**", "**our**" or "**us**") collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the "**GEM Listing Rules**") for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief, the information contained in this report is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this report misleading.*

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Financial Highlights

The Group recorded an unaudited revenue of approximately HK\$50.0 million for the six months ended 30 June 2026 (six months ended 30 June 2025: approximately HK\$51.5 million), representing a decrease of approximately HK\$1.5 million or 2.8%.

The Group recorded an unaudited loss for the period attributable to the owners of the Company of approximately HK\$15.3 million for the six months ended 30 June 2026 (six months ended 30 June 2025: unaudited loss for the period attributable to the owners of the Company of approximately HK\$1.0 million).

The basic and diluted loss per share for the six months ended 30 June 2026 was HK1.27 cents (six months ended 30 June 2025: the basic and diluted loss per share of HK0.08 cents).

The board of Directors (the “**Board**”) resolved not to recommend payment of an interim dividend for the six months ended 30 June 2026 (six months ended 30 June 2025: nil).

Unaudited Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income

For the six months ended 30 June 2026

The Board is pleased to present the unaudited condensed consolidated results of the Group for the six months ended 30 June 2026, together with the unaudited comparative figures for the corresponding period of 2025 as follows:

		For the six months ended 30 June	
	Note	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Revenue	5	50,044	51,490
Cost of sales		(53,109)	(44,449)
Gross (loss)/profit		(3,065)	7,041
Other income and gains	6	515	400
Administrative expenses		(11,938)	(9,601)
(Impairment loss)/reversal of impairment loss recognised under expected credit losses model, net		(728)	1,169
Share of result of associate		—	16
Finance costs	7	(37)	(33)
Loss before tax	8	(15,253)	(1,008)
Income tax expenses	9	—	—
Loss for the period		(15,253)	(1,008)
Other comprehensive income/(loss)			
<i>Items that may be reclassified subsequently to profit or loss:</i>			
Exchange differences on translation of financial statements		34	(48)
Total comprehensive loss for the period		(15,219)	(1,056)
Loss for the period attributable to owner of the Company		(15,253)	(1,008)
Total comprehensive loss for the period attributable to owners of the Company		(15,219)	(1,056)
Loss per share:			
Basic and diluted	10	HK(1.27) cents	HK(0.08) cents

Unaudited Condensed Consolidated Statement of Financial Position

At 30 June 2026

	Note	At 30 June 2026 HK\$'000 (Unaudited)	At 31 December 2025 HK\$'000 (Audited)
Non-current assets			
Property, plant and equipment	12	6,390	7,500
Investment properties		2,388	2,388
Investment in an associate		—	—
Deposits paid	14	42	42
		8,820	9,930
Current assets			
Inventories		157	30
Trade receivables	13	6,174	9,234
Deposits, prepayments and other receivables	14	7,908	18,782
Bank deposits with original maturity over three months		2,269	2,615
Cash and cash equivalents		5,170	5,256
		21,678	35,917
Current liabilities			
Trade and other payables	15	23,738	28,709
Amount due to a director		9,446	4,385
Borrowings		136	134
Lease liabilities		359	342
		33,679	33,570
Net current (liabilities)/assets		(12,001)	2,347
Total assets less current liabilities		(3,181)	12,277
Non-current liabilities			
Borrowings		1,262	1,330
Lease liabilities		328	499
		1,590	1,829
Net (liabilities)/assets		(4,771)	10,448
Capital and reserves			
Share capital	16	12,000	12,000
Reserves		(16,771)	(1,552)
Total equity attributable to owners of the Company		(4,771)	10,448

Unaudited Condensed Consolidated Statement of Changes in Equity

For the six months ended 30 June 2026

	Share capital HK\$'000	Share premium HK\$'000 (Note (a))	Merger reserve HK\$'000 (Note (b))	Statutory reserve HK\$'000 (Note (c))	Translation reserve HK\$'000 (Note (d))	Accumulated losses HK\$'000	Total equity HK\$'000
At 1 January 2025 (Audited)	12,000	50,302	3,011	801	120	(42,244)	23,990
Loss for the period	—	—	—	—	—	(1,008)	(1,008)
Other comprehensive loss:							
Exchange differences arising from translation of financial statements	—	—	—	—	(48)	—	(48)
Total comprehensive loss for the period	—	—	—	—	(48)	(1,008)	(1,056)
At 30 June 2025 (Unaudited)	12,000	50,302	3,011	801	72	(43,252)	22,934
At 1 January 2026 (Audited)	12,000	50,302	3,011	801	138	(55,804)	10,448
Loss for the period	—	—	—	—	—	(15,253)	(15,253)
Other comprehensive income:							
Exchange differences arising from translation of financial statements	—	—	—	—	34	—	34
Total comprehensive income/(loss) for the period	—	—	—	—	34	(15,253)	(15,219)
At 30 June 2026 (Unaudited)	12,000	50,302	3,011	801	172	(71,057)	(4,771)

Notes:

(a) Share premium

The share premium represents the differences between par value of the shares of the Company and proceeds received from the issuance of the shares of the Company which is governed by the Companies Law (as revised) of the Cayman Islands.

(b) Merger reserve

Merger reserve of the Group represents the difference between the nominal value of the share capital of the subsidiaries acquired pursuant to the reorganisation carried out by the Group issued in exchange thereof.

(c) Statutory reserve

In accordance with the relevant laws and regulation provided in Macau and People's Republic of China (the "PRC"), the Group's subsidiaries in Macau and the PRC are required to appropriate 25% and 10% of their profit for the year, as determined in accordance with the generally accepted accounting principles of Macau and PRC respectively, to the statutory reserve, until the statutory reserve balance of that subsidiary equals to 50% of that quota capital and the registered capital respectively. The appropriation to statutory reserve must be made before the distribution of dividends to its shareholders. This reserve is not distributable to its shareholders.

The statutory reserve of PRC subsidiary can be used to offset previous years' losses or to increase capital.

(d) Translation reserve

Translation reserve of the Group represents the exchange difference on translation of financial statements of the entities with functional currencies other than HK\$.

Unaudited Condensed Consolidated Statement of Cash Flows

For the six months ended 30 June 2026

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Net cash (used in)/generated from operating activities	(5,534)	3,284
Cash flows from investing activities		
Purchase of property, plant and equipment	—	(94)
Proceeds from disposal of property, plant and equipment	243	—
Withdrawal of bank deposits with original maturity over three months	346	123
Bank interest received	21	38
Net cash generated from investing activities	610	67
Cash flows from financing activities		
Repayment of borrowings	(66)	(1,083)
Payment of lease liabilities	(173)	(452)
Amount due to a director	5,061	—
Interest paid	(18)	(21)
Net cash generated from/(used in) financing activities	4,804	(1,556)
Net (decrease)/increase in cash and cash equivalents	(120)	1,795
Cash and cash equivalents at the beginning of the period	5,256	3,248
Effect of foreign exchange rate changes	34	(48)
Cash and cash equivalents at the end of the period	5,170	4,995
Analysis:		
Bank balances and cash	5,170	4,995

Notes to the Unaudited Condensed Consolidated Financial Statements

1. GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 18 December 2018 as an exempted company with limited liability under the Companies Act (as revised) of the Cayman Islands. The shares of the Company (the “**Shares**”) were listed on GEM of the Stock Exchange by way of share offer (the “**Listing**”) on 26 September 2019 (the “**Listing Date**”). The address of the Company’s registered office is Windward 3, Regatta Office Park, PO Box 1350, Grand Cayman KY1-1108, Cayman Islands. The principal place of business in Hong Kong of the Company is Room 506, 5/F, Peninsula Centre, 67 Mody Road, Tsim Sha Tsui East, Hong Kong. The Company’s immediate and ultimate holding company is Silver Esteem Limited, a company incorporated in the British Virgin Islands with limited liability and is wholly owned by Mr. Choi Wai Chan (“**Mr. Choi**”), who is an executive Director of the Company.

The Company is an investment holding company and its subsidiaries are principally engaged in the travel business consisting of sales and distribution of hotel rooms and margin income from sales, distribution and provision of air tickets, hotel rooms and ancillary travel-related products in Macau, the vehicle business represents the provision of vehicle leasing and limousine services in Macau and Hong Kong, the show and event business represents the sales of show and event tickets, organising the shows and events and related ancillary services in Asia and investment in events.

The unaudited condensed consolidated financial statements are presented in Hong Kong Dollars (“**HK\$**”) which is the functional currency of the Company. The unaudited condensed consolidated financial statements are presented in the nearest thousand (HK\$’000) unless otherwise stated.

2. BASIS OF PREPARATION AND ACCOUNTING POLICIES

The unaudited condensed consolidated interim financial statements for the six months ended 30 June 2026 have been prepared in accordance with Hong Kong Accounting Standard 34 “Interim Financial Reporting” issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and the applicable disclosure requirements of the GEM Listing Rules. The unaudited condensed consolidated interim financial statements have been prepared under the historical cost convention except for certain financial instruments and investment properties that were measured at fair value at the end of each reporting period.

The unaudited condensed consolidated interim financial statements do not include all information and disclosures as required in the annual financial statements and should be read in conjunction with the Company’s audited consolidated financial statements for the year ended 31 December 2025, which have been prepared in accordance with HKFRS Accounting Standards issued by the HKICPA, as set out in the Company’s annual report dated 27 March 2026.

The accounting policies that have been used in the preparation of these unaudited condensed consolidated interim financial statements are consistent with those used in the preparation of the Company’s audited consolidated financial statements for the year ended 31 December 2025 except for the adoption of the new standards, amendments to standards and interpretations issued by the HKICPA that are effective for the annual periods beginning on 1 January 2026.

For the six months ended 30 June 2026, the Group has applied all new and revised HKFRS Accounting Standards issued by the HKICPA that are effective for the Group’s financial year beginning on or after 1 January 2026. The application of the new and revised HKFRS Accounting Standards has had no material effect on the amounts reported and/or the disclosures set out in the unaudited condensed consolidated financial statements for the six months ended 30 June 2026.

The unaudited condensed consolidated financial statements for the six months ended 30 June 2026 have not been audited by the Company’s auditors but have been reviewed by the Company’s audit committee.

Notes to the Unaudited Condensed Consolidated Financial Statements

2. BASIS OF PREPARATION AND ACCOUNTING POLICIES (CONTINUED)

Application of Amendments to HKFRSs

In the current interim period, the Group has applied the following amendments to HKFRS Accounting Standards issued by the HKICPA for the first time, which are mandatorily effective for the annual period beginning on or after 1 January 2026 for the preparation of the condensed consolidated financial statements:

Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards - Volume 11

The application of the amendments to HKFRS Accounting Standards in the current period has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these unaudited condensed consolidated financial statements.

Going concern

For the six months ended 30 June 2026, the Group incurred net loss of approximately HK\$15.3 million. As at 30 June 2026, the Group's current liabilities exceeded its total assets by approximately HK\$3.2 million, and the Group had borrowings of approximately HK\$1.4 million.

For the purpose of assessing the appropriateness of the use of going concern basis for the preparation of the condensed consolidated financial statements, the management has prepared a cash flow forecast up to 30 June 2027 (the "**Forecast**"). When preparing the Forecast, the management has given careful consideration to the future liquidity and performance of the Group and the Group's available sources of financing as well as the Group's active cost-saving measures to control administrative costs through various ways to improve operating cash flows at a level sufficient to finance the working capital requirements of the Group.

In addition to the above, the Group will continue to seek for alternative financing.

Our executive director and the ultimate controlling shareholder of the Company, Mr. Choi Wai Chan ("**Mr. Choi**") provided and had undertaken to provide continuous financial support to the Group to enable it to have sufficient liquidity to finance its operations and will not demand the amount due to director of approximately HK\$9.4 million as at 30 June 2026 in the next 12 months from financial period date. On 14 August 2026, Mr. Choi has agreed to provide a loan facility of HK\$25.0 million to the Company with interest rate of 5.0% and a term of 2 years, and Mr. Choi agreed not to demand repayment in the next 12 months from the grant date of the loan.

The directors have reviewed the Forecast prepared by the management and are of the opinion that, taking into account the above-mentioned plans and measures, the Group will have sufficient working capital to finance its operations and to meet its financial obligations when they fall due within the forecast period. Accordingly, the directors are satisfied that it is appropriate to prepare the condensed consolidated financial statements on a going concern basis.

Notes to the Unaudited Condensed Consolidated Financial Statements

3. FINANCIAL RISK MANAGEMENT AND FINANCIAL INSTRUMENTS

3.1 Financial risk factors

The Group's activities expose it to a variety of financial risks, credit risk, cash flow and fair value interest rate risk and liquidity risk. The unaudited condensed consolidated interim financial statements do not include all financial risk management information and disclosures required in the annual consolidated financial statements, and should be read in conjunction with the Company's audited consolidated financial statements for the year ended 31 December 2025, which have been prepared in accordance with HKFRS Accounting Standards issued by the HKICPA, as set out in the Company's annual report dated 27 March 2026.

There have been no changes in the risk management policies since 31 December 2025.

3.2 Fair value estimation

The carrying amounts of the Group's current financial assets, including trade receivables, deposits and other receivables, bank deposits with original maturity over three months and cash and cash equivalents, and current financial liabilities, including trade and other payables, amount due to a director, borrowings and lease liabilities, approximate their fair values as at the reporting date due to their short maturities. The nominal value less estimated credit adjustments for financial assets and liabilities with maturities of less than one year are assumed to approximate their fair values. The carrying value of non-current lease liabilities is assumed to approximate its fair value as the amount bears interest at commercial rate.

4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the unaudited condensed consolidated interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates. In preparing the unaudited condensed consolidated interim financial statements, the significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those applied to the Company's audited consolidated financial statements for the year ended 31 December 2025, which have been prepared in accordance with HKFRS Accounting Standards issued by the HKICPA, as set out in the Company's annual report dated 27 March 2026.

Notes to the Unaudited Condensed Consolidated Financial Statements

5. REVENUE AND SEGMENT INFORMATION

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Revenue from contracts with customers		
Sales and distribution of hotel rooms	33,470	39,791
Margin income: <i>(Note)</i>		
– sale of air tickets	1	—
– sale and distribution of hotel rooms	208	118
– sale and provision of ancillary travel-related products and services	1	27
Provision of limousine services	4,207	7,987
Show and event income	11,761	2,168
Total revenue from contracts with customers	49,648	50,091
Gain on financial assets at fair value through profit or loss	—	190
Lease income from vehicle leasing	396	1,209
Total revenue	50,044	51,490

All of the Group's revenue from contracts with customers are recognised at a point in time.

Note: The Group's margin income from sales, distribution and provision of air tickets, hotel rooms and ancillary travel-related products and services, are considered as cash collected on behalf of a principal as an agent, and thus recorded on a net basis.

The Group's operating segments are determined based on information reported to the chief operating decision maker ("CODM") of the Group for the purposes of resource allocation and assessment of segment performance focusing on types of products and services provided. No operating segments identified by the CODM have been aggregated in arriving at the reportable operating segments of the Group.

Based on the internal organisation and reporting structure, the CODM considers the Group has three reportable operating segments.

Notes to the Unaudited Condensed Consolidated Financial Statements

5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

The Group's reportable operating segments are as follows:

(i) Travel business

The travel business consists of sales and distribution of hotel rooms and margin income from sales, distribution and provision of air tickets, hotel rooms and ancillary travel-related products and services in Macau.

(ii) Vehicle business

The vehicle business represents the provision of vehicle leasing and limousine services in Macau and Hong Kong.

(iii) Show and event business

The show and event business represents the sales of show and event tickets, organising the shows and events and related ancillary services in Asia and the investment in events.

Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable operating segments:

For the six months ended 30 June 2026 (Unaudited)

	Travel business HK\$'000 (Unaudited)	Vehicle business HK\$'000 (Unaudited)	Show and event business HK\$'000 (Unaudited)	Total HK\$'000 (Unaudited)
Reportable segment revenue	33,680	4,603	11,761	50,044
Reportable segment results	(1,209)	933	(2,789)	(3,065)
Interest income				21
Government grants				—
Share of result of associate				—
Unallocated income and expenses				(12,209)
Loss before tax				(15,253)

Notes to the Unaudited Condensed Consolidated Financial Statements

5. REVENUE AND SEGMENT INFORMATION (CONTINUED)

Segment revenue and results (continued)

For the six months ended 30 June 2025 (Unaudited)

	Travel business HK\$'000 (Unaudited)	Vehicle business HK\$'000 (Unaudited)	Show and event business HK\$'000 (Unaudited)	Total HK\$'000 (Unaudited)
Reportable segment revenue	39,936	9,196	2,358	51,490
Reportable segment results	1,680	5,065	296	7,041
Interest income				38
Government grants				—
Share of result of associate				16
Unallocated income and expenses				(8,103)
Loss before tax				(1,008)

Reportable segment revenue represents revenue generated from external customers. There were no inter-segment sales during the reporting period.

Segment results represent profit earned by or loss from each segment without allocation of partial other income, government grants, directors' remuneration, partial depreciation, legal and professional fee, share of result of associate, finance costs and other corporate income and expenses under the heading of "unallocated income and expenses". This is the measure reported to the CODM for the purpose of resource allocation and performance assessment.

6. OTHER INCOME AND GAINS

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Interest income	21	38
Exchange gain	1	186
Gain on disposal of property, plant and equipment	243	—
Sundry income	250	176
	515	400

Notes to the Unaudited Condensed Consolidated Financial Statements

7. FINANCE COSTS

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Interest on lease liabilities	19	12
Interest on bank borrowings	18	21
	37	33

8. LOSS BEFORE TAX

The Group's loss before tax is arrived at after charging:

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Depreciation of property, plant and equipment	1,110	1,093
Lease payment under operating lease in respect of leased assets	408	452
Employee benefit expenses (including Directors' remuneration):		
– Salaries, allowances and benefits in kind	7,600	8,633
– Retirement benefit scheme contribution	168	185

9. INCOME TAX EXPENSES

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Current tax:		
– Macau Complementary Tax	—	—

Macau Complementary Tax are calculated at 12% of the estimated assessable profits for the six months ended 30 June 2026 and 2025.

PRC subsidiaries are subject to PRC Enterprise Income Tax at 25% for the six months ended 30 June 2026 and 2025.

No provision for Macau Complementary Tax, Hong Kong Profits Tax, Taiwan income tax and the PRC Enterprise Income Tax have been made as there is no assessable profits for the six months ended 30 June 2026 (six months ended 30 June 2025: nil).

Taxation arising in other jurisdictions is calculated at the rate prevailing in the relevant jurisdictions.

Notes to the Unaudited Condensed Consolidated Financial Statements

10. LOSS PER SHARE

The calculation of the basic and diluted loss per share attributable to the owners of the Company is based on the following data:

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Loss		
Loss for the purpose of basic and diluted loss per share for the period attributable to owners of the Company	(15,253)	(1,008)
Number of shares	'000	'000
Weighted average number of shares for the purpose of calculating basic and diluted loss per share	1,200,000	1,200,000

For the six months ended 30 June 2026 and 2025, the weighted average number of ordinary shares for the purpose of calculating basic loss per share have been adjusted for the effect of the share offer completed on the Listing Date.

Diluted loss per share were the same as the basic loss per share as the Company did not have potential dilutive ordinary shares for the six months ended 30 June 2026 and 2025.

11. DIVIDEND

The Directors do not recommend to declare or propose interim dividend for the six months ended 30 June 2026 (six months ended 30 June 2025: nil).

12. PROPERTY, PLANT AND EQUIPMENT

During the six months ended 30 June 2026, the Group did not acquire any property, plant and equipment (six months ended 30 June 2025: approximately HK\$94,000).

13. TRADE RECEIVABLES

	At 30 June 2026 HK\$'000 (Unaudited)	At 31 December 2025 HK\$'000 (Audited)
Trade receivables, gross	8,422	16,296
Less: allowance for expected credit loss	(2,248)	(7,062)
	6,174	9,234

Notes to the Unaudited Condensed Consolidated Financial Statements

13. TRADE RECEIVABLES (CONTINUED)

The credit terms granted to major customers generally range from 30 to 45 days.

The following is an aging analysis of the Group's trade receivables, presented based on invoice dates, at the end of each reporting period/year, net of allowance for impairment:

	At 30 June 2026 HK\$'000 (Unaudited)	At 31 December 2025 HK\$'000 (Audited)
0-30 days	4,705	6,832
31-60 days	712	445
61-90 days	424	854
Over 90 days	333	1,103
	6,174	9,234

Before accepting a new customer, the Group assesses the credit quality and defines credit limit to the potential customer. The majority of the Group's trade receivables that are past due but not impaired have good credit quality with reference to settlement history. Trade receivables balances that are past due for which the Group has not provided for impairment loss because the management of the Group is of the opinion that the amounts will be fully recoverable as there has not been any significant adverse change in credit quality of the customers.

In addition, the Group performs impairment assessment under the expected credit losses upon application of HKFRS 9 on trade balances individually or based on provision matrix. In this regard, the directors consider that the Group's credit risk is significantly reduced.

14. DEPOSITS, PREPAYMENTS AND OTHER RECEIVABLES

	At 30 June 2026 HK\$'000 (Unaudited)	At 31 December 2025 HK\$'000 (Audited)
Deposits paid	6,511	6,141
Other receivables	7,096	2,904
	13,607	9,045
Less: allowance for expected credit loss	(7,114)	(1,574)
	6,493	7,471
Prepayments	1,457	11,353
	7,950	18,824
Analysed as reporting purposes as		
– Non-current assets	42	42
– Current assets	7,908	18,782
	7,950	18,824

Notes to the Unaudited Condensed Consolidated Financial Statements

15. TRADE AND OTHER PAYABLES

The following is aging analysis of trade payables, based on the invoice dates:

	At 30 June 2026 HK\$'000 (Unaudited)	At 31 December 2025 HK\$'000 (Audited)
Trade payables	16,045	13,656
Accruals and other payables	7,183	14,631
Deposits received	98	100
Contract liabilities	412	322
	23,738	28,709

At 30 June 2026 and 31 December 2025, included in the Group's accruals are balance of approximately HK\$0.2 million and nil respectively, that are due to related parties. Such balances are trade nature, unsecured, interest-free and repayable on demand.

The average credit period granted by suppliers is 30 days.

The following is ageing of trade payables, based on the invoice dates:

	At 30 June 2026 HK\$'000 (Unaudited)	At 31 December 2025 HK\$'000 (Audited)
0-30 days	6,092	7,336
31-60 days	2,424	2,073
61-90 days	2,826	2,270
Over 90 days	4,703	1,977
	16,045	13,656

Notes to the Unaudited Condensed Consolidated Financial Statements

16. SHARE CAPITAL

	Number of ordinary shares at 30 June 2026 '000 (Unaudited)	Carrying amount at 30 June 2026 HK\$'000 (Unaudited)	Number of ordinary shares at 31 December 2025 '000 (Audited)	Carrying amount at 31 December 2025 HK\$'000 (Audited)
Ordinary shares of HK\$0.01 each				
Authorised:				
At the beginning/end of the reporting period/year	12,000,000	120,000	12,000,000	120,000
Issued and fully paid:				
At the beginning/end of the reporting period/year	12,000,000	12,000	1,200,000	12,000

17. MATERIAL RELATED PARTY TRANSACTIONS

Save as disclosed elsewhere in the unaudited condensed consolidated interim financial statements, the Group entered into the following transactions with related parties:

	For the six months ended 30 June	
	2026 HK\$'000 (Unaudited)	2025 HK\$'000 (Unaudited)
Software maintenance fee paid to a related company – Gamsun Information Technology Limited ("Gamsun") (Note)	117	117

Note: Ms. Zou Shuer (an executive Director of the Company) is the beneficial owner of Gamsun.

18. EVENTS AFTER THE REPORTING PERIOD

During the period from 30 June 2026 to the date of this report, save as disclosed in this report, the Board is not aware of any significant events after the reporting period requiring disclosure.

Management Discussion and Analysis

INDUSTRY OVERVIEW

During the first quarter of 2026, Macau experienced an increase in tourist arrivals, particularly from the PRC, driving a 7.1% year-on-year increase in Macau's GDP. However, despite the growing visitor numbers, a downward trend in per capita tourist spending has emerged. Challenges such as the "Northbound Travel for Macau Vehicles" policy, a shift toward low-spending tourist behavior, and sluggish business in residential communities, compounded by fierce competition in the hotel industry, continue to cast a shadow over the future outlook of Macau's tourism industry.

BUSINESS REVIEW AND PROSPECTS

The Company has successfully listed its shares (the "Shares") on GEM of the Stock Exchange (the "Listing") on 26 September 2019 (the "Listing Date").

The Group is a licensed travel agent that primarily focuses on the provision of travel services and a car rental services provider in Macau, the PRC and Hong Kong. The Group derived its revenue from (i) travel business: The travel business consists of sales and distribution of hotel rooms and margin income from sales, distribution and provision of hotel rooms and air tickets and ancillary travel-related products in Macau; (ii) vehicle business: The vehicle business represents the provision of vehicle leasing and limousine services in Macau; and (iii) show and event business: The show and event business represents the sales of show and event tickets, organising the shows and events and related ancillary services in Asia and investment in events.

Apart from the business in Macau, the Group has explored the business in Hong Kong. On 22 March 2023, a subsidiary of the Company, namely Ying Hai Tourism Company Limited (瀛海旅遊有限公司), obtained a Travel Agent Licence (旅行代理商牌照) in Hong Kong issued by the Travel Industry Authority (旅遊業監管局).

The Group's strategic objective is to strengthen its established market position in the Macau's travel industry in order to generate profits and investment returns for the Company's shareholders and drive sustainable growth in the future. To do so, the Group plans to strategically look for opportunities to cooperate with more hotel operators, other travel agents and corporate customers in Macau. The Group intends to enter into collaboration agreements with more hotel operators to cover mid- and high-tier hotel rooms with a view to increasing the number and range of available hotel rooms and to expand its hotel base so as to attract business travellers and high spending customers and to increase the Group's market share, and thereby generating a higher sales volume and revenue from the Group's other services, such as car rental services. Also, the Group will consider to expand the tourism business to the PRC. Additionally, the Group also engaged in the sales of show and event tickets organising the shows and events and related ancillary services in Asia and investment in events with a view to diversify the source of revenue in addition to sales and distribution of hotel rooms and vehicle leasing. The Group believes that this can bring synergy to its existing travel business of sales and distribution of hotel rooms and car rental services.

For the six months ended 30 June 2026, the Group completed and participated in the certain events, namely "Dragon Ball Exhibition World Tour" and "蠟筆小新《玩轉!時空大冒險》互動展覽" in Taiwan, "太極樂隊40周年巡迴演唱會-香港站" in Hong Kong, "PondPhuwin 1st Fancon in Macau" and "2026 寵生活周末市集" in Macau.

Management Discussion and Analysis

FINANCIAL REVIEW

Revenue

The Group's revenue decreased by approximately 2.8% from approximately HK\$51.5 million for the six months ended 30 June 2025 to approximately HK\$50.0 million for the six months ended 30 June 2026. The decrease in revenue was mainly attributable to the decrease in revenue generated from the sales and distribution of hotel rooms and provision of limousine services, partially offset by the increase in show and event income.

Cost of sales

The Group's cost of sales mainly comprised (i) cost of hotel rooms; (ii) distribution service fees; (iii) cost of car rental services; and (iv) cost of show and event. For the six months ended 30 June 2025 and 2026, the cost of sales amounted to approximately HK\$44.4 million and HK\$53.1 million, respectively, representing an increase of approximately 19.5%. Such increase was mainly driven by the increase in cost from the sales of show and event.

Gross (loss)/profit

The Group recorded a gross loss for the six months ended 30 June 2026 at approximately HK\$3.1 million, compared to a gross profit approximately HK\$7.0 million for the six months ended 30 June 2025. The Group recorded a gross loss mainly driven by the increase in cost from the sales of show and event.

Other income and gains

The Group's other income and gains were stable at approximately HK\$0.4 million and HK\$0.5 million for the six months ended 30 June 2025 and 2026, respectively.

Administrative expenses

The Group's administrative expenses mainly comprised employee benefits expenses, depreciation expenses, rental and related expenses, office expenses, motor vehicle expenses, professional fees and advertising and promotion expenses. The Group's administrative expenses increased from approximately HK\$9.6 million for the six months ended 30 June 2025 to approximately HK\$11.9 million for the six months ended 30 June 2026, representing an increase of approximately 24.3%. The increase in administrative expenses was mainly attributable to the increase in business and related tax, travelling expenses, office expenses and selling expenses.

Income tax expenses

The Group had no income tax expenses for the six months ended 30 June 2026 and 2025.

Finance costs

The Group's finance costs amounted to approximately HK\$33,000 and HK\$37,000 for the six months ended 30 June 2025 and 2026, respectively.

Management Discussion and Analysis

Loss for the period

The Group recorded a loss of approximately HK\$15.3 million for the six months ended 30 June 2026 as compared to a loss of approximately HK\$1.0 million for the six months ended 30 June 2025. The increase in loss was mainly attributable to (i) a gross loss; and (ii) increase in administrative expenses.

Use of net proceeds from the Listing

The net proceeds (the “**Net Proceeds**”) from the Listing, after deducting the actual underwriting fees and expenses paid by the Company, amounted to approximately HK\$39.3 million. The intended use of proceeds were more particularly set out in the section headed “Future Plans and Use of Proceeds” in the prospectus of the Company dated 13 September 2019 (the “**Prospectus**”) and subsequently the Board resolved to revise the intended use of proceeds on 3 May 2021, which was disclosed in announcement of the Company dated 3 May 2021 (the “**2021 Announcement**”). The particulars of the use of proceeds from the Listing Date up to 30 June 2026 are set forth below:

	Adjusted use of Net Proceeds as stated in the 2021 Announcement (HK\$'000)	Actual amount of Net Proceeds utilised from the Listing Date to 31 December 2025 (HK\$'000)	The amount of Net Proceeds utilised during the six months ended 30 June 2026 (HK\$'000)	Actual amount of Net Proceeds utilised as at 30 June 2026 (HK\$'000)	Unutilised amount of the Net Proceeds as at 30 June 2026 (HK\$'000)	Expected timeline for the intended use of the unutilised Net proceeds
Expansion of car fleet	3,965	3,965	—	3,965	—	—
Corporate with more hotel operators	6,480	4,138	—	4,138	2,342	December 2026
Increase our marketing and expansion of our sales channel	2,319	2,319	—	2,319	—	—
Improve the efficiency of our operation	1,485	1,485	—	1,485	—	—
Expand our workforce	824	824	—	824	—	—
General working capital	1,080	1,080	—	1,080	—	—
Cooperating with the organiser of shows and events	22,186	22,186	—	22,186	—	—
Expansion of tourism business to the PRC	957	957	—	957	—	—
Total	39,296	36,954	—	36,954	2,342	

As disclosed in the 2021 Announcement, the Group’s financial performance and condition were affected by the emergence of the outbreak of COVID-19 pandemic (“**Pandemic**”) at the material time. In view of the adverse impact of the Pandemic on the Group’s business at the material time, the Board resolved to adjust the business strategies in order to diversify business operations risk and to cope with the economic uncertainty in the future by reallocating the then unutilised Net Proceeds from the Listing. For further details in relation to the reallocation, please refer to the 2021 Announcement.

The unutilised Net Proceeds could not be fully utilised during the six months ended 30 June 2026 as the Group required more time to identify suitable hotel operators for cooperation. The Group intends to utilise the unutilised Net Proceeds as soon as practicable by 31 December 2026.

All the unutilised balances were placed in licensed banks in Macau.

Management Discussion and Analysis

Comparison of business strategies and actual business progress

An analysis comparing the business objectives as set out in the Prospectus and the 2021 Announcement with the Group's actual business progress for the period from the Listing Date to the date of this report is set out below:

Business strategies as stated in the Prospectus and the 2021 Announcement	Actual business progress up to date of this report
Expand of our car fleet	Up to the date of this report, the Group has purchased 22 new motor vehicles for the provision of point-to-point cross-border transportation services and car rental services in Macau and Hong Kong.
Cooperate with more hotel operators	The Group is in the progress of identifying suitable hotel operators for cooperation.
Cooperating with the organiser of shows and events	The Group cooperated with the organiser of shows and events by sponsoring shows and events held in the PRC, Macau and Asia of well-known stars and artists. Subject to market demand in the PRC, Macau and Asia, the Group will further participate in shows and events.
Expansion of tourism business to the PRC	As disclosed in the 2021 Announcement and elsewhere of this report, the Group planned to expand its tourism business to the PRC and Hong Kong in order to diversify its business. The Group is in the progress of identifying tourism business opportunities in the PRC and Hong Kong.

Principal risks and uncertainties in achieving our business strategies

During the period under review, the Group faced certain risks and uncertainties in achieving our business strategies in accordance with the use of proceeds plan as set out in the Prospectus and the 2021 Announcement as follows:

- (1) The Pandemic has severely affected the travel and tourism industry of Macau after the imposition of the travel restrictions by the Macau and the PRC governments and sluggish consumers' sentiment. There is no assurance that Pandemic will not recur or other outbreaks will not occur. In the event there will be travel restrictions and lockdown in Macau, the PRC and Hong Kong in the future, the travel industry and thus the Group's business may be materially and adversely affected;
- (2) The Group may fail to find hotel operators with attractive terms to cooperate with to achieve our expansion plans;
- (3) When achieving our business plans, timing is of the essence. The Group may fail to grasp the business trend to determine the optimal time to enter the market or expand our new sales channel; and
- (4) In an increasingly volatile and complex business environment, the Group may face change in consumer behaviour and high competition when we launch our business plan.

In order to alleviate the above risks and uncertainties in achieving the Group's business strategies, the Group will ensure that its business plans are as resilient as possible to meet these challenges based on market conditions. The Group will carefully look at the business trends as well determine if there is a strong entrepreneurial environment for us to lean on.

Management Discussion and Analysis

PRINCIPAL RISKS AND UNCERTAINTIES

The following are the principal risks and uncertainties faced by the Group, which may materially and adversely affect our business, financial condition or results of operations:

1. The Pandemic has severely affected the Group's business and operation after the imposition of the travel restrictions by the Macau and the PRC governments. There is no assurance that Pandemic will not recur or other outbreaks will not occur. In the event there will be travel restrictions and lockdown in Macau, the PRC and Hong Kong in the future, the Group's business may be materially and adversely affected.
2. The Group's revenue was mainly derived from Macau and the Group's sales performance is susceptible to changes in Macau as well as the PRC policies and economic environment.
3. Customers may delay payment or default payment, yet the Group may be required to pay for the hotel rooms and the Group may bear the cost. Additionally, the Group may not be able to recover its trade receivables.
4. The Group's major suppliers might opt to deal with the Group's customers directly, alternatively the Group's travel agent customers may source hotel rooms from each other, thereby bypassing the Group.
5. Historically, the Group's revenue was generated from the sales and distribution of hotel rooms from certain hotel operators in Macau, and the Group's business and results of operation may be adversely affected if (i) the hotel operators terminate or refuse to renew the relevant agreement or (ii) the renewed terms become less favourable to the Group.
6. The Group is committed to secure a guaranteed number of hotel rooms at pre-determined room rates with various hotels operators. The Group may suffer from a decrease in profits or record a loss from the sales and distribution of the guaranteed hotel rooms if the Group is unable to sell and distribute the hotel rooms at rates higher than its respective pre-determined room rates or if hotels operators reduce the number of hotel rooms sold to the Group.
7. If the Group is unable to obtain and maintain adequate parking spaces at reasonable costs, the Group's growth opportunities may be adversely affected.

EMPLOYEES AND REMUNERATION POLICY

The Directors believe that employees are an important asset to the Group and the quality of the employees is an important factor in sustaining the Group's business growth and improving its profitability. The Group's remuneration package is structured with reference to the individual performance, working experience and prevailing salary levels in the market. In addition to basic salary and contributions to the mandatory provident fund, staff benefits also include medical insurance scheme and the options which can be issued under the Scheme (as defined below). The remuneration package of employees is reviewed on a regular basis.

As at 30 June 2026, the Group had a total of 81 employees (30 June 2025: 62 employees). The Group's staff costs, including Directors' emoluments, amounted to approximately HK\$7.8 million for the six months ended 30 June 2026 (30 June 2025: approximately HK\$8.8 million). This decrease in staff costs was primarily driven by strategic workforce restructuring, specifically the recruitment of part-time employees at lower salary scales and the transition of certain full-time staff to part-time arrangements. The Group continues to determine employee remuneration with reference to prevailing market conditions and based on factors such as performance, qualifications, and years of experience.

Management Discussion and Analysis

MATERIAL ACQUISITION AND DISPOSAL OF SUBSIDIARIES

Save as disclosed elsewhere in the notes to the unaudited condensed consolidated interim financial statements, there was no material acquisition or disposal of subsidiaries, associate companies or joint ventures during the six months ended 30 June 2026 and up to the date of this report.

SIGNIFICANT INVESTMENTS HELD

During the six months ended and as at 30 June 2026, the Group had significant investment in investment properties. In addition, during the year ended 31 December 2025, the Group also had significant investment in financial assets at fair value through profit or loss.

The following table sets forth the movement of our financial assets at fair value through profit or loss and its size relative to the Group's total assets as at/for the six months ended 30 June 2026 and as at/for the year ended 31 December 2025:

For the six months 30 June 2026/As at 30 June 2026							
Significant Investment	Investment cost HK\$'000	Fair value at beginning of the year HK\$'000	Fair value gain recognised HK\$'000	Settlement HK\$'000	Transferred to trade receivables HK\$'000	Fair value at end of the period HK\$'000	Percentage of fair value to the Group's total assets at end of the period
Financial assets at fair value through profit or loss (Note)	—	—	—	—	—	—	—
For the year ended/As at 31 December 2025							
Significant Investment	Investment cost HK\$'000	Fair value at beginning of the year HK\$'000	Fair value loss recognised HK\$'000	Settlement HK\$'000	Transferred to trade receivables HK\$'000	Fair value at end of the year HK\$'000	Percentage of fair value to the Group's total assets at end of the year
Financial assets at fair value through profit or loss (Note)	141	525	190	715	—	—	—

Note: The financial assets at fair value through profit or loss represented investments in events, namely "Kamen Rider 50th Anniversary Exhibition (幪面超人50週年紀念展)" in Malaysia, "Chainsaw Man Animation Exhibition (鏈鋸人動畫展)" in Hong Kong. Pursuant to the cooperation agreements in respect of these events, the Group will be entitled to 20% of the profits of these events. These events have been completed during the year ended 31 December 2025 and as a result the financial assets at fair value through profit of loss had been derecognised as at 31 December 2025..

Management Discussion and Analysis

The following table sets forth the movement of our investment properties and their size relative to the Group's total assets as at/for the period ended 30 June 2026 and as at/for the year ended 31 December 2025:

For the six months ended/As at 30 June 2026						
Investment properties	Usage	Net investment cost HK\$'000	Fair value at beginning of the period HK\$'000	Change in fair value HK\$'000	Fair value at end of the period HK\$'000	Percentage of fair value to the Group's total assets at end of the period
Car Parking Space No. 374 on 1st Floor, Fu Tat Fa Yuen, No. 68 Rua De Paris, Macau	Car parking	1,142	822	—	822	2.7%
Car Parking Space Nos. 339 and 340 on the Mezzanine Floor, Dynasty Plaza, No. 463 Rua Cidade De Santarém, Macau	Car parking	2,277	1,566	—	1,566	5.1%
Total		3,419	2,388	—	2,388	7.8%

For the year ended/As at 31 December 2025						
Investment properties	Usage	Net investment cost HK\$'000	Fair value at beginning of the year HK\$'000	Change in fair value HK\$'000	Fair value at end of the year HK\$'000	Percentage of fair value to the Group's total assets at end of the year
Car Parking Space No. 374 on 1st Floor, Fu Tat Fa Yuen, No. 68 Rua De Paris, Macau	Car parking	1,142	922	—	822	1.8%
Car Parking Space Nos. 339 and 340 on the Mezzanine Floor, Dynasty Plaza, No. 463 Rua Cidade De Santarém, Macau	Car parking	2,277	1,750	—	1,566	3.4%
Total		3,419	2,672	—	2,388	5.2%

Management Discussion and Analysis

Save as disclosed above and the investments in subsidiaries and an associate by the Company, the Group did not hold any significant investments during the six months ended and as at 30 June 2026.

The Company's investment strategy for investment in events

With a view to leverage the resources of the Group and to diversity the source of income, the Group's strategy is to identify opportunities for organising and participating into well-know shows and events.

The Company's investment strategy for investment properties

The Group's strategy is to utilise the carparking spaces to generate cash inflows and earn capital appreciation. Currently, the Group has no plan to strategically increase its investment properties portfolio. The Group may invest in additional investment properties only if appropriate investment opportunities arise and when the Group has surplus funds.

LIQUIDITY AND FINANCIAL RESOURCES

Capital structure

There has been no material change in the share capital structure of the Company during the six months ended 30 June 2026. During the six months ended 30 June 2026, the Group did not hold or sell any treasury shares.

Cash position

The cash and cash equivalents and bank deposits with maturity dates over three months (the "Total Bank Balances") were stable at approximately HK\$7.9 million as at 31 December 2025 and approximately HK\$7.4 million as at 30 June 2026. Among the Total Bank Balances of HK\$7.4 million as at 30 June 2026:

1. approximately of HK\$5.1 million (as at 31 December 2025: approximately of HK\$5.3 million) represented cash and cash equivalents of the Group; and
2. approximately HK\$2.3 million (as at 31 December 2025: approximately HK\$2.6 million) represented bank deposits with maturity dates over three months of the Group, which were placed in a bank to secure general banking facilities in support of guarantees in favour of the suppliers of the Group and to the PRC, Macau and Hong Kong governments to obtain travel agent licences in the PRC, Macau and Hong Kong, respectively.

Borrowings and lease liabilities

As at 30 June 2026, the total borrowings and lease liabilities of the Group, all of which were denominated in Hong Kong dollars, amounted to approximately HK\$2.1 million (as at 31 December 2025: approximately HK\$2.3 million) and outstanding committed banking facilities amounted to approximately HK\$1.4 million (as at 31 December 2025: approximately HK\$1.5 million). In particular:

1. approximately HK\$1.4 million (as at 31 December 2025: approximately HK\$1.5 million) represented the bank borrowings which bore fixed rates at 2.5% per annum as at 30 June 2026 (as at 31 December 2025: range from 2.5% to 2.75% per annum). The bank borrowings with carrying amount of approximately HK\$1.4 million as at 30 June 2026 (as at 31 December 2025: approximately HK\$1.5 million) were secured by properties included in the investment properties with net carrying amount of approximately HK\$1.6 million as at 30 June 2026 (as at 31 December 2025: approximately HK\$1.6 million); and
2. approximately HK\$0.7 million (as at 31 December 2025: approximately HK\$0.8 million) represented lease liabilities of the leases available for use by the Group, carrying an interest rate ranging from 5.1% to 5.2% per annum (as at 31 December 2025: ranging from 5.1% to 5.2% per annum).

Management Discussion and Analysis

Pledge of assets

As at 30 June 2026, the Group's bank deposits with maturity dates over three months with amount of approximately HK\$2.3 million (as at 31 December 2025: approximately HK\$2.6 million), have been pledged to secure general banking facilities granted to the Group and guarantees issued to the suppliers of the Group as general trade deposits and to the PRC, Macau and Hong Kong government to obtain travel agent licence in the PRC, Macau and Hong Kong.

As at 30 June 2026, the Group has pledged properties with carry amount of approximately HK\$1.6 million (as at 31 December 2025: approximately HK\$1.6 million) to secure bank borrowings with carrying amounts of approximately HK\$1.4 million (as at 31 December 2025: approximately HK\$1.5 million). The properties represented the carparking space that located in Macau.

Gearing ratio

As at 30 June 2026, the gearing ratio of the Group was not applicable (as at 31 December 2025: approximately 22.1%). The gearing ratio, calculated as the borrowings and lease liabilities divided by the equity attributable to owners of the Company, was not applicable as the Group recorded deficit net equity position as at 30 June 2026.

DIVIDEND

No interim dividend has been declared or proposed by the Company for the six months ended 30 June 2026 (for the six months ended 30 June 2025: Nil).

COMMITMENTS

As at 30 June 2026, the Group did not have any significant capital commitment (as at 31 December 2025: Nil).

CONTINGENT LIABILITIES

As at 30 June 2026, the Group had no significant contingent liabilities (as at 31 December 2025: Nil).

FOREIGN EXCHANGE EXPOSURE

The Group operates in Macau and the PRC with majority of the transactions being settled in MOP, HK\$, USD, SGD, NTD and RMB. The Group is not exposed to material foreign exchange risk in respect of HK\$ against MOP and USD as long as these currencies are pegged. The Group considers that there is no significant foreign exchange risk exposed to by the Group in its operation. The Group did not enter into any hedging transactions and did not have any foreign exchange contracts, interest or currency swaps, other financial derivatives or any financial instruments for hedging purposes for the period ended 30 June 2026.

Management Discussion and Analysis

TREASURY AND RISK MANAGEMENT

The Directors will continue to follow a prudent policy in managing the Group's cash and maintaining a strong and healthy liquidity to ensure that the Group is well placed to take advantage of future growth opportunities. No investment in financial products other than cash and bank deposits were held by the Group during the period.

As at 30 June 2026, the Group's credit risk is primarily attributable to trade receivables, deposits paid and other receivables, bank deposits with original maturity over three months and bank balances.

As at 30 June 2026, the Group's maximum exposure to credit risk which will cause a financial loss to the Group due to failure to discharge an obligation by the counterparties is arising from the carrying amount of the respective recognized financial assets as stated in the consolidated statement of financial position.

FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS

Save as disclosed in this report, the Group did not have other plans for material investments and capital assets as at 30 June 2026.

CORPORATE GOVERNANCE PRACTICE

The Board recognises that transparency and accountability are the cornerstones of the Company's corporate governance. Therefore, the Company is committed to maintaining high standards of corporate government in order to uphold the transparency of the Group and safeguard interests of our shareholders. The Company has adopted the Corporate Governance Code (the "**CG Code**") as set out in Appendix C1 to the GEM Listing Rules. In the opinion of the Board, the Company has in all material respects complied with the CG Code for the six months ended 30 June 2026, except for the deviations of paragraph C.2.1 of part 2 of the CG Code, which is explained in the paragraph below.

The Board establishes the Company's purpose, values, and strategy, and satisfies itself that these and the Company's culture are aligned. The Board seeks to promote a culture of integrity, accountability and lawful, ethical and responsible conduct across the Group and considers that such culture supports the long-term sustainable development of the Company and the creation of long-term value for its shareholders and stakeholders.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Paragraph C.2.1 of part 2 of the CG Code stipulates that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. Mr. Choi Wai Chan ("**Mr. Choi**") is currently the chairman and the chief executive officer of the Company. Considering that Mr. Choi has been operating and managing the Group since 2014 until his resignation in August 2022 (in which Mr. Choi was re-appointed in May 2023, the details of which are set out in the Company's announcements dated 19 May 2023 and 25 May 2023) and his expertise in the travel industry, the Board believes that it is in the best interest of the Group to have Mr. Choi taking up both roles for effective management and business development. Furthermore, all major decisions of the Company are discussed by the Board, the Board committees and the senior management. The Board also considers that since the members of the Board include competent and independent non-executive Directors, this structure would not impair the balance of power and authority between the Board and its management in the business of the Group. Therefore, the Board considers that the deviation from paragraph C.2.1 of part 2 of the CG Code is appropriate in such circumstance and in the interest of the Company.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the six months ended 30 June 2026 and up to the date of this report, none of the Directors or the controlling shareholders or their close associates (as defined under the GEM Listing Rules) has any interest in a business which competes or is likely to compete, either directly or indirectly, with the business of the Group.

Management Discussion and Analysis

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities (including sale of treasury shares) during the six months ended 30 June 2025 and up to the date of this report. During the six months ended and as at 30 June 2026, the Company did not hold any treasury shares.

THE INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND THE CHIEF EXECUTIVE IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

At 30 June 2026, the interests and short positions of the Directors and chief executive of the Company in the Shares, underlying shares and debentures of the Company or any of its associated corporation (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the "SFO")) which were required to be notified to the Company and the Stock Exchange under Divisions 7 and 8 of Part XV of the SFO (including any interests or short positions which they are taken or deemed to have under such provisions of the SFO) or as recorded in the register of the Company required to be kept under Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to Rule 5.46 of the GEM Listing Rules, were as follows:

Long positions in the Shares

Name of Director	Capacity	Number of ordinary shares interested	Percentage of shareholding
Mr. Choi Wai Chan <i>(Note)</i>	Interest of controlled corporation	900,000,000	75.0%

Note:

These 900,000,000 Shares are held by Silver Esteem Limited, a company incorporated in the British Virgin Islands and is wholly-owned by Mr. Choi Wai Chan. Therefore, Mr. Choi Wai Chan is deemed to be interested in all the Shares held by Silver Esteem Limited for the purpose of the SFO. Mr. Choi Wai Chan is the sole director of Silver Esteem Limited.

Long positions in the shares of associated corporation

Name of Director	Name of associated corporation	Capacity	Number of ordinary shares interested	Percentage of shareholding
Mr. Choi Wai Chan	Silver Esteem Limited	Beneficial owner	1	100.0%

Save as disclosed above and so far as is known to the Directors, at 30 June 2026, none of the Directors and chief executive of the Company had any interests or short positions in the Shares, underlying shares or debentures of the Company or any of its associated corporation (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange under Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO) or as recorded in the register of the Company required to be kept under Section 352 of the SFO, or which were required to be notified to the Company and the Stock Exchange pursuant to Rule 5.46 of the GEM Listing Rules.

Management Discussion and Analysis

THE INTERESTS AND SHORT POSITIONS OF THE SUBSTANTIAL SHAREHOLDERS AND OTHER PERSONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY

At 30 June 2026 and so far as is known to the Directors, the following persons (other than the Directors or chief executive of the Company) had interests and short positions in the Shares or underlying shares of the Company which were required to be notified to the Company under Divisions 2 and 3 of Part XV of the SFO or as recorded in the register of the Company required to be kept under Section 336 of the SFO were as follows:

Long positions in the Shares

Name of shareholder	Capacity	Number of ordinary shares interested	Percentage of shareholding
Silver Esteem Limited	Beneficial owner <i>(Note 1)</i>	900,000,000	75.0%
Ms. Wong Pui Keng	Interest of spouse <i>(Note 2)</i>	900,000,000	75.0%

Notes:

1. Silver Esteem Limited is a company incorporated in the British Virgin Islands and is wholly-owned by Mr. Choi Wai Chan. Therefore, Mr. Choi Wai Chan is deemed to be interested in all the Shares held by Silver Esteem Limited for the purposes of the SFO. Mr. Choi Wai Chan is the sole director of Silver Esteem Limited.
2. Ms. Wong Pui Keng is the spouse of Mr. Choi Wai Chan. She is deemed to be interested in all the Shares in which Mr. Choi Wai Chan is interested under the SFO.

Save as disclosed above, at 30 June 2026, the Directors were not aware of any interests or short positions of any persons (other than the Directors or chief executive of the Company) in the Shares or underlying shares of the Company which were required to be disclosed under Divisions 2 and 3 of Part XV of the SFO or which were required to be recorded in the register of the Company to be kept under Section 336 of the SFO.

SHARE OPTION SCHEME

The Company had adopted a share option scheme (the “**Scheme**”) on 3 September 2019. During the six months ended 30 June 2026 and up to the date of this report, no option had been granted, agreed to be granted, exercised, cancelled, forfeited or lapsed under the Scheme.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Group has adopted the required standard of dealing, as set out in Rules 5.48 to 5.67 of the GEM Listing Rules as the code of conduct for securities transactions by the Directors in respect of the Shares. Having made specific enquiry with all the Directors, all Directors have confirmed that they have complied with the required standard of dealing and the code of conduct for securities transactions by the Directors during the six months ended 30 June 2026 and up to the date of this report.

Management Discussion and Analysis

EVENT AFTER REPORTING PERIOD

Save as disclosed in this report, there is no material event happened after 30 June 2026 and up to the date of this report with requires disclosure.

AUDIT COMMITTEE

The Company has established the audit committee (the “**Audit Committee**”) pursuant to a resolution of the Directors passed on 3 September 2019 in compliance with Rule 5.28 of the GEM Listing Rules. Written terms of reference in compliance with paragraph D.3.3 of part 2 of the CG Code has been adopted. Among other things, the primary duties of the Audit Committee are to make recommendations to the Board on the appointment or reappointment and removal of external auditor; review financial statements of the Company and judgments in respect of financial reporting; and oversee the effectiveness of the internal control procedures of the Group. The Audit Committee consists of three independent non-executive Directors, namely Mr. Hu Chung Ming, Mr. Sou Sio Kei and Mr. Rodrigues Cesar Ernesto. Mr. Hu Chung Ming is the chairman of the Audit Committee. The auditor of the Company has not reviewed or audited the condensed consolidated financial statements for the six months ended 30 June 2026 but the Audit Committee has reviewed the unaudited condensed consolidated financial statements for the six months ended 30 June 2026 and is of the opinion that the preparation of the condensed consolidated financial statements for the six months ended 30 June 2026 complies with the applicable accounting standards, the GEM Listing Rules and that adequate disclosures have been made.

By order of the Board

Ying Hai Group Holdings Company Limited
Choi Wai Chan

*Chairman, Chief Executive Officer
and Executive Director*

Hong Kong, 31 August 2026

As at the date of this report, the executive Directors are Mr. Choi Wai Chan and Ms. Zou Shuer; and the independent non-executive Directors are Mr. Hu Chung Ming, Mr. Sou Sio Kei and Mr. Rodrigues Cesar Ernesto.

This report will remain on the “Latest Listed Company Information” page of the Stock Exchange’s website at www.hkexnews.hk for at least seven days from the date of its publication. This report will also be published on the Company’s website at www.yinghaiholding.com.