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YING HAI GROUP HOLDINGS COMPANY LIMITED

羸海集團控股有限公司

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 8668)

VOLUNTARY ANNOUNCEMENT — BUSINESS UPDATE

This announcement is made by the board (the “**Board**”) of directors (the “**Directors**”) of Ying Hai Group Holdings Company Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”) on a voluntary basis to provide its shareholders and potential investors with updated information in relation to the latest business development of the Group.

The Board is pleased to announce that the Group is expanding into a new taxi operation business (the “**Taxi Operation Business**”) in public transport and travel. C U Macau Company Limited (去澳門有限公司) (“**C U Macau**”), being an indirect wholly-owned subsidiary of the Company, participated in the *Public Tender for the Granting of General Licenses for the Transportation of Passengers in Rental Cars 2026** (輕型出租汽車客運普通准照公開競投2026) conducted by the Transport Bureau of the Macao Special Administrative Region of the People’s Republic of China (澳門特別行政區政府交通事務局) (the “**Bureau**”), and was recently notified by the Bureau that C U Macau has been granted a general licence by the Bureau. The general licence granted to C U Macau permits it to apply for ancillary licences in respect of up to 50 taxis in Macau, each with a passenger capacity of six or above. The term of the general licence is eight years, commencing on the date of grant of the first ancillary licence.

The Company is currently in the process of advancing the relevant preparatory work for the commencement of the Taxi Operation Business. Based on the information currently available, the Board expects that the Taxi Operation Business will begin to generate revenue no later than the third quarter of 2027.

The Group is a Macau-based licensed integrated tourism operator as well as an organiser for shows and events in Asia. Currently, the Group is principally engaged in (i) travel business in the sales and distribution of hotel rooms, air tickets and ancillary travel products in Macau; (ii) vehicle business in the provision of vehicle leasing and limousine services in Macau, the PRC and Hong Kong; and (iii) show and

event business primarily in organising shows and events in Asia. The Board is of the view that the new Taxi Operation Business is complementary to the Group's existing business and will contribute new revenue stream and strengthen the Group's operating cash flows.

The Company will disclose in its interim and annual reports, or make announcements as and when appropriate, on the development progress of the Taxi Operation Business in accordance with the requirements of the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) (as applicable).

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the Shares.

** translated from Portuguese to English for identification purpose only*

By order of the Board
Ying Hai Group Holdings Company Limited
Choi Wai Chan
Chairman, Chief Executive Officer and Executive Director

Hong Kong, 29 September 2026

As at the date of this announcement, the executive Directors are Mr. Choi Wai Chan and Ms. Zou Shuer; and the independent non-executive Directors are Mr. Sou Sio Kei, Mr. Rodrigues Cesar Ernesto and Mr. Hu Chung Ming.

This announcement, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the GEM Listing Rules for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.

This announcement will remain on the “Latest Company Announcements” page of the Stock Exchange's website at www.hkexnews.hk for at least seven days from the date of its posting. This announcement will also be published on the Company's website at www.yinghaiholding.com.