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ISP GLOBAL LIMITED

(Incorporated in Cayman Islands with limited liability)

(Stock Code: 8487)

ANNUAL RESULTS ANNOUNCEMENT FOR THE YEAR ENDED 30 JUNE 2026

CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “STOCK EXCHANGE”)

GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.

Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board of the Stock Exchange and no assurance is given that there will be a liquid market in the securities traded on GEM.

*This announcement, for which the directors (the “**Directors**”) of ISP Global Limited (the “**Company**”, together with its subsidiaries, the “**Group**” or “**We**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.*

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 30 June 2026

		2026 RMB'000	2025 RMB'000
	Notes		
Revenue	3	97,176	231,746
Costs of sales/services		<u>(67,936)</u>	<u>(164,291)</u>
Gross profit		29,240	67,455
Other income	4	371	335
Other gains, net	4	140	–
Provision for expected credit loss on trade receivables		(332)	(1,375)
Impairment of goodwill		(74)	(902)
Selling and administrative expenses		(15,773)	(46,205)
Staff costs for selling and administrative		(32,049)	(34,320)
Finance costs	5	<u>(1,073)</u>	<u>(4,288)</u>
Loss before income tax	7	(19,550)	(19,300)
Income tax expense	6	<u>(200)</u>	<u>(310)</u>
Loss for the year		<u>(19,750)</u>	<u>(19,610)</u>
Other comprehensive (loss)/income			
<i>Item that may be reclassified subsequently to profit or loss</i>			
Exchange differences on translation of foreign operations		<u>(4,595)</u>	<u>4,071</u>
Other comprehensive (loss)/income for the year		<u>(4,595)</u>	<u>4,071</u>
Total comprehensive loss for the year		<u><u>(24,345)</u></u>	<u><u>(15,539)</u></u>
Loss for the year attributable to:			
– Owners of the Company		(16,469)	(14,920)
– Non-controlling interest		<u>(3,281)</u>	<u>(4,690)</u>
		<u><u>(19,750)</u></u>	<u><u>(19,610)</u></u>
Total comprehensive loss for the year attributable to:			
– Owners of the Company		(21,070)	(10,754)
– Non-controlling interest		<u>(3,275)</u>	<u>(4,785)</u>
		<u><u>(24,345)</u></u>	<u><u>(15,539)</u></u>
Loss per share attributable to the owners of the Company			
Basic and diluted (<i>Expressed in RMB cents per share</i>)	8	<u><u>(1.57)</u></u>	<u><u>(1.43)</u></u>

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2026

	Notes	30 June 2026 RMB'000	30 June 2025 RMB'000
ASSETS AND LIABILITIES			
Non-current assets			
Property, plant and equipment	9	26,119	28,976
Goodwill	10	–	74
Deposits	12	187	144
Pledged bank deposits	14	530	213
		<u>26,836</u>	<u>29,407</u>
Current assets			
Inventories	11	23,553	23,075
Trade receivables	12	13,398	15,898
Other receivables, deposits and prepayments	12	6,387	11,600
Contract assets	13	3,414	2,275
Cash and cash equivalents	14	47,493	55,977
		<u>94,245</u>	<u>108,825</u>
Current liabilities			
Trade and other payables	15	40,388	23,805
Contract liabilities	13	11,692	6,021
Lease liabilities	9	1,380	2,106
Borrowings	16	23,810	24,186
Income tax payable		321	986
		<u>77,591</u>	<u>57,104</u>
Net current assets		<u>16,654</u>	<u>51,721</u>
Total assets less current liabilities		<u>43,490</u>	<u>81,128</u>
Non-current liabilities			
Lease liabilities	9	1,429	1,608
Borrowings	16	4,021	17,161
Deferred tax liabilities	17	62	37
		<u>5,512</u>	<u>18,806</u>
Net assets		<u>37,978</u>	<u>62,322</u>
EQUITY			
Share capital	18	8,999	8,999
Reserves		42,373	63,442
Equity attributable to the owners of the Company		<u>51,372</u>	<u>72,441</u>
Non-controlling interest		(13,394)	(10,119)
Total equity		<u>37,978</u>	<u>62,322</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 30 June 2026

1. GENERAL

ISP Global Limited (the “**Company**”) was incorporated and registered as an exempted company in the Cayman Islands with limited liability on 21 July 2017 and its registered office is situated at the offices of Ocorian Trust (Cayman) Limited, Windward 3, Regatta Office Park, P.O. Box 1350, Grand Cayman KY1-1108, Cayman Islands. The Company was registered with the Registrar of Companies in Hong Kong as a non-Hong Kong company under Part 16 of the Companies Ordinance (Chapter 622 of the laws of Hong Kong) (the “**Companies Ordinance**”) on 8 September 2017. The head office and principal place of business of the Group is at Room 4302, 43rd Floor, Center Plaza, 18 Harbour Road, Wan Chai, Hong Kong. The shares of the Company have been listed on GEM of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) with effect from 16 January 2018.

The Company is an investment holding company and the principal activities of its operating subsidiaries are sale of networking, sound and communication systems, provision of integrated services of networking, sound and communication systems in Singapore and Malaysia and the People’s Republic of China (the “**PRC**”) and e-commerce operation in the PRC and Malaysia.

The consolidated financial statements are presented in Renminbi (“**RMB**”), unless otherwise stated. All values are rounded to the nearest thousand except when otherwise indicated.

2. APPLICATION OF NEW AND AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS (“**IFRSs**”)

In the preparation of the consolidated financial statements for the year ended 30 June 2026, the Group has applied the following amendments to an IFRS Accounting Standard, for the first time, which are mandatorily effective for the annual periods beginning on or after 1 January 2025:

Amendments to IAS 21

Lack of Exchangeability

The application of the above amendments to an IFRS Accounting Standard has had no material impact on the Group’s financial performance and position for the current and prior periods and/or the disclosures set out in these consolidated financial statements.

2. APPLICATION OF NEW AND AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS (“IFRSs”) (Continued)

New and amendments to IFRS Accounting Standards in issue but not yet effective

The Group has not adopted the early application of the following new and amendments to IFRS Accounting Standards that have been issued but are not yet effective:

		Effective for annual period beginning on or after
Amendments to IFRS 9 and IFRS 7	Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to IFRS 9 and IFRS 7	Contracts Referencing Nature – dependent Electricity	1 January 2026
Amendments to IFRS Accounting Standards	Annual improvements to IFRS Accounting Standards – Volume 11	1 January 2026
IFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
Amendments to IAS 21	Translation to a Hyperinflationary Presentation Currency	1 January 2027
Amendments to IAS 28	Fair Value Option for Investments in Associates and Joint Ventures	1 January 2027
IFRS 20	Regulatory Assets and Regulatory Liabilities	1 January 2029
Amendments to IFRS 10 and IAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined

IFRS 18 Presentation and Disclosure of Financial Statements

IFRS 18, which sets out requirements on presentation and disclosures in financial statements, will replace IAS 1 *Presentation of Financial Statements*. Whilst many of the requirements will remain consistent, the new standard introduces new requirements to present specified categories and defined subtotals in the consolidated statement of comprehensive income; provide disclosures on management-defined performance measures in the notes to the consolidated financial statements and improve aggregation and disaggregation of information to be disclosed in the primary financial statements and the notes. In addition, some IAS 1 paragraphs have been moved to IAS 8 and IFRS 7. Minor amendments to IAS 7 *Statement of Cash Flows* and IAS 33 *Earnings per Share* are also made.

IFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. The application of the new standard is expected to affect the structure and presentation of the consolidated statement of comprehensive income and disclosures in the future financial statements. The Group is currently assessing the impact that IFRS 18 will have on the Group’s consolidated financial statements.

3. REVENUE AND SEGMENT INFORMATION

Revenue represents the consideration to which the Group expects to be entitled to from (1) sale of networking, sound and communication systems; (2) provision of integrated services of networking, sound and communication systems, includes installation and customisation of networking, sound and communication systems and technical support services; and (3) e-commerce operation. The Group's operations are mainly derived from Singapore, Malaysia and the PRC.

Information is reported to the executive directors of the Company, being the chief operating decision maker (“**CODM**”) of the Group, for the purposes of resource allocation and performance assessment. The CODM reviews revenue by nature of revenue, i.e. (1) sale of networking, sound and communication systems; (2) provision of integrated services of networking, sound and communication systems, includes installation and customisation of networking, sound and communication systems and technical support services; and (3) e-commerce operation. The Group's operating businesses are structured and managed separately according to the nature of their operations and the products and services they provide. Each of the Group's operating segments represents a strategic business unit that offers products and services which are subject to risks and returns that are different from those of other operating segments. The Group currently has three operating segments:

- (a) Sale and provision of integrated services of networking, sound and communication systems in Singapore and Malaysia;
- (b) Sale and provision of integrated services of networking, sound and communication systems in the PRC; and
- (c) E-commerce operation, which mainly includes sale of consumer products on e-commerce platforms.

Segment results represent the profit earned/(loss incurred) by each segment without allocation of certain administration costs, directors' emoluments, other income, other gains, net, impairment of goodwill, finance costs and income tax expenses. This is the measure reported to the CODM for the purposes of resource allocation and performance assessment.

3. REVENUE AND SEGMENT INFORMATION (Continued)

Segment revenue and results

For the year ended 30 June 2026

	Sale and provision of integrated services of networking, sound and communication systems in Singapore and Malaysia <i>RMB'000</i>	Sale and provision of integrated services of networking, sound and communication systems in the PRC <i>RMB'000</i>	E-commerce operation <i>RMB'000</i>	Total <i>RMB'000</i>
Gross segment revenue	62,566	12,004	22,606	97,176
Inter-segment revenue	—	—	—	—
Revenue	62,566	12,004	22,606	97,176
Timing of revenue recognition				
At a point in time	62,047	6,645	22,606	91,298
Over-time	519	5,359	—	5,878
	62,566	12,004	22,606	97,176
Segment results	7,668	(5,384)	(14,509)	(12,225)
Other income				371
Other gains, net				140
Unallocated depreciation				(435)
Unallocated expense				(6,254)
Impairment of goodwill				(74)
Finance costs				(1,073)
Income tax expense				(200)
Loss for the year				(19,750)
Segment results include:				
Provision for allowance for				
ECL on trade receivables	(22)	—	(310)	(332)
Write-down of inventories	—	—	(2,246)	(2,246)
Loss on written off of property, plant and equipment	—	—	(16)	(16)
Depreciation	(1,047)	(166)	(1,725)	(2,938)

3. REVENUE AND SEGMENT INFORMATION (Continued)

Segment revenue and results (Continued)

For the year ended 30 June 2025

	Sale and provision of integrated services of networking, sound and communication systems in Singapore and Malaysia <i>RMB'000</i>	Sale and provision of integrated services of networking, sound and communication systems in the PRC <i>RMB'000</i>	E-commerce operation <i>RMB'000</i>	Total <i>RMB'000</i>
Gross segment revenue	49,139	28,962	153,645	231,746
Inter-segment revenue	—	—	—	—
Revenue	<u>49,139</u>	<u>28,962</u>	<u>153,645</u>	<u>231,746</u>
Timing of revenue recognition				
At a point in time	39,360	19,915	153,645	212,920
Over-time	<u>9,779</u>	<u>9,047</u>	<u>—</u>	<u>18,826</u>
	<u>49,139</u>	<u>28,962</u>	<u>153,645</u>	<u>231,746</u>
Segment results	<u><u>7,043</u></u>	<u><u>1,441</u></u>	<u><u>(12,311)</u></u>	<u><u>(3,827)</u></u>
Other income				335
Other gains, net				—
Unallocated depreciation				(229)
Unallocated expense				(10,389)
Impairment of goodwill				(902)
Finance costs				(4,288)
Income tax expense				<u>(310)</u>
Loss for the year				<u><u>(19,610)</u></u>
Segment results include:				
Reversal of/(provision for) allowance				
for ECL on trade receivables	136	(1,035)	(476)	(1,375)
Write-down of inventories	—	—	(2,640)	(2,640)
Loss on written off of property, plant and equipment	—	—	(34)	(34)
Depreciation	<u>(938)</u>	<u>(5)</u>	<u>(2,046)</u>	<u>(2,989)</u>

3. REVENUE AND SEGMENT INFORMATION (Continued)

Segment revenue and results (Continued)

An analysis of the Group's revenue for the year is as follows:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
At a point in time:		
Sale of networking, sound and communication systems	68,692	59,275
Sale of consumer products	22,606	153,645
Over-time:		
Provision of integrated services of networking, sound and communication systems	5,878	18,826
	<u>97,176</u>	<u>231,746</u>

Revenue from customers of the corresponding years contributing over 10% of the total revenue of the Group is as follows:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Customer I [^]	<u>Note</u>	<u>143,528</u>

[^] *Revenue from E-commerce operation*

Note: The customers contributed less than 10% of the total revenue of the Group for the year ended 30 June 2026.

3. REVENUE AND SEGMENT INFORMATION (Continued)

Segment assets and liabilities

	2026 RMB'000	2025 RMB'000
Segment assets		
Sale and provision of integrated services of networking, sound and communication systems in Singapore and Malaysia	90,510	90,662
Sale and provision of integrated services of networking, sound and communication systems in the PRC	16,588	13,882
E-commerce operation	12,287	31,945
Total segment assets	119,385	136,489
Unallocated corporate assets		
– Property, plant and equipment	210	665
– Other receivables and deposits	1,344	909
– Cash and cash equivalents	142	169
Total assets	121,081	138,232
Segment liabilities		
Sale and provision of integrated services of networking, sound and communication systems in Singapore	(11,441)	(11,644)
Sale and provision of integrated services of networking, sound and communication systems in the PRC	(16,494)	(9,906)
E-commerce operation	(37,496)	(44,097)
Total segment liabilities	(65,431)	(65,647)
Unallocated corporate liabilities		
– Other payables	(15,197)	(7,051)
– Lease liabilities	(317)	(675)
– Borrowings	(2,158)	(2,537)
Total liabilities	(83,103)	(75,910)

These assets and liabilities are allocated based on the operations of the segment.

3. REVENUE AND SEGMENT INFORMATION (Continued)

Geographical information

Information by geographical location on the Group's revenue from customers and non-current assets are detailed below:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
a) Revenue from external customers		
– Singapore	52,752	44,184
– The PRC	31,344	182,298
– Malaysia	13,080	5,264
	<u>97,176</u>	<u>231,746</u>
b) Non-current assets		
– Singapore	21,957	23,254
– The PRC	1,759	2,083
– Others	2,403	3,713
	<u>26,119</u>	<u>29,050</u>

4. OTHER INCOME AND OTHER GAINS, NET

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Government grants (<i>Note a</i>)	149	59
Interest income	165	225
Others	57	51
Other income	<u>371</u>	<u>335</u>
Loss on early termination and modification of leases	(96)	–
Loss on written off of property, plant and equipment	(16)	(34)
Foreign exchange gain, net	259	19
Gain on disposal a subsidiary (<i>Note b</i>)	–	15
Others	(7)	–
Other gains, net	<u>140</u>	<u>–</u>

Notes:

- (a) During the year ended 30 June 2026, government grants mainly included Singapore Government's foreign worker tax refund (2025: Singapore Government's foreign worker tax refund and government subsidy based on a vocational training plan for Internet industry introduced by Shanghai government) which amount to approximately RMB149,000 (2025: approximately RMB59,000). All incentives were granted in the form of cash payout and there were no unfulfilled conditions or contingencies relating to these grants. As at 30 June 2026, the Company have fully received the aforementioned government grants (2025: same).
- (b) This amount represents gain arising from the disposal of a subsidiary named “藕丁科技(上海)有限公司” (the “上海藕丁”) to an independent third party on 22 April 2025 for a consideration of RMB15,000. On the disposal date, 上海藕丁 had net liabilities of approximately RMB0.

5. FINANCE COSTS

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Interest on bank and other borrowings	965	4,087
Interest on lease liabilities (<i>Note 9</i>)	108	201
	<u>1,073</u>	<u>4,288</u>

6. INCOME TAX EXPENSE

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Current tax:		
– Singapore corporate income tax (“CIT”)	452	691
– Malaysia corporate income tax (“CIT”)	–	–
– The PRC Enterprise income tax (“EIT”)	–	230
– Over provision in prior years	(281)	(609)
	<u>171</u>	<u>312</u>
Deferred tax (<i>Note 17</i>)	29	(2)
	<u>200</u>	<u>310</u>

The Group is subject to income tax on an entity basis on profits arising in or derived from the jurisdiction in which members of the Group are domiciled and operated.

Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands (“BVI”), the Group is not subject to any income tax under these jurisdictions during the years ended 30 June 2026 and 2025.

No provision for Hong Kong Profits Tax has been recognised in the consolidated financial statements during the year ended 30 June 2026 as the Group does not have income which arises in or derived from Hong Kong (2025: Nil).

Singapore CIT is calculated at 17% (2025: 17%) of the estimated assessable profit. Singapore incorporated companies can enjoy 75% tax exemption on the first S\$10,000 (equivalent to approximately RMB54,000) of normal chargeable income and a further 50% tax exemption on the next S\$190,000 (equivalent to approximately RMB1,018,000) of normal chargeable income for the year of assessment 2026 (2025: Same).

6. INCOME TAX EXPENSE (Continued)

Malaysia CIT is calculated at 24% (2025: 24%) of the estimated assessable profit. For Malaysian incorporated companies with paid-up capital not exceeding MYR2.5 million and gross business income not exceeding MYR50 million, preferential tax rates apply: 15% on the first MYR150,000 (equivalent to approximately RMB257,000) of chargeable income and 17% on the next MYR450,000 (equivalent to approximately RMB770,000) of chargeable income, with the remaining chargeable income taxed at 24% for the year of assessment 2026 (2025: Same).

The PRC EIT has been provided at the rate of 25% (2025: 25%) on the taxable profits of the Group's subsidiaries in the PRC during the year ended 30 June 2026.

The income tax expense for the year can be reconciled to the loss before income tax per the consolidated statement of profit or loss and other comprehensive income as follows:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Loss before income tax	<u>(19,550)</u>	<u>(19,300)</u>
Tax at domestic income tax rate	(4,610)	(4,383)
Tax effect of expenses not deductible for tax purpose	574	2,440
Tax effect of tax losses not recognised	4,876	4,957
Effect of tax concessions and partial tax exemptions	(359)	(278)
Tax effect of utilisation of tax losses not previously recognised	–	(1,817)
Over provision in prior years	<u>(281)</u>	<u>(609)</u>
	<u><u>200</u></u>	<u><u>310</u></u>

7. LOSS BEFORE INCOME TAX

Loss before income tax has been arrived at after charging:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Auditor's remuneration	750	750
Expense relating to short-term and low-value leases (<i>Note 9</i>)	80	487
Depreciation of property, plant and equipment (<i>Note (a)</i>)	3,373	3,218
Directors' remuneration	11,490	12,131
Other staff costs:		
– Salaries, wages and other benefits	31,736	32,352
– Defined contribution plans, including retirement benefits	2,290	2,518
– Foreign worker levy and skill development levy	269	763
Total staff costs (<i>Note (b)</i>)	45,785	47,764
Cost of materials recognised as costs of sales/services	46,849	149,326
Write-down of inventories (<i>Note (c)</i>)	2,246	2,640
Marketing and promotion expenses (<i>Note (d)</i>)	5,396	21,211
Service fees to e-commerce platforms (<i>Note (d)</i>)	171	4,859
Subcontractor costs recognised as costs of sales/services	1,761	4,207

Notes:

- (a) No depreciation was included in costs of sales/services (2025: Nil).
- (b) Staff costs of approximately RMB13,736,000 (2025: approximately RMB10,169,000) were included in costs of sales/services.
- (c) Write-down of inventories were included in costs of sales/services (2025: Same).
- (d) These expenses were included in selling and administrative expenses (2025: Same).

8. LOSS PER SHARE

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Loss for the year attributable to the owners of the Company	<u>(16,469)</u>	<u>(14,920)</u>

The calculation of basic loss per share is based on the loss for the year attributable to the owners of the Company and the weighted average number of shares in issue. Weighted average number of ordinary shares for the purpose of basic loss per share is set out below:

	2026	2025
Number of ordinary shares (<i>Note 18</i>)	<u>1,046,628,000</u>	<u>1,046,628,000</u>

The computation of diluted loss per share for the year ended 30 June 2026 did not assume the exercise of the Company's outstanding share options since it would result in a decrease in the loss per share (2025: Same). Therefore, the amount of diluted loss per share is the same as the amount of basic loss per share during the years ended 30 June 2026 and 2025.

9. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES

Property, plant and equipment

	Computers <i>RMB'000</i>	Office equipment <i>RMB'000</i>	Furniture, fixtures and fittings <i>RMB'000</i>	Motor vehicles <i>RMB'000</i>	Leasehold land and property <i>RMB'000</i>	Right- of-use assets <i>RMB'000</i>	Total <i>RMB'000</i>
Cost							
At 1 July 2024	797	362	1,003	1,426	26,468	5,964	36,020
Disposal	(43)	–	–	–	–	(1,902)	(1,945)
Additions	44	26	143	–	–	2,414	2,627
Additions from acquisition of a subsidiary	2,404	4	37	–	–	–	2,445
Exchange realignment	87	18	54	86	1,328	8	1,581
	<u>3,289</u>	<u>410</u>	<u>1,237</u>	<u>1,512</u>	<u>27,796</u>	<u>6,484</u>	<u>40,728</u>
At 30 June 2025 and 1 July 2025	3,289	410	1,237	1,512	27,796	6,484	40,728
Disposal	–	–	–	–	–	(353)	(353)
Written off	(421)	(21)	–	(532)	–	(4,071)	(5,045)
Additions	85	28	144	687	–	2,640	3,584
Exchange realignment	(61)	(20)	(42)	(90)	(1,532)	(92)	(1,837)
	<u>(61)</u>	<u>(20)</u>	<u>(42)</u>	<u>(90)</u>	<u>(1,532)</u>	<u>(92)</u>	<u>(1,837)</u>
At 30 June 2026	<u>2,892</u>	<u>397</u>	<u>1,339</u>	<u>1,577</u>	<u>26,264</u>	<u>4,608</u>	<u>37,077</u>
Accumulated Depreciation							
At 1 July 2024	742	328	945	1,009	4,515	2,502	10,041
Depreciation for the year	288	18	59	121	475	2,257	3,218
Disposal	(9)	–	–	–	–	(1,902)	(1,911)
Exchange realignment	28	16	50	60	243	7	404
	<u>1,049</u>	<u>362</u>	<u>1,054</u>	<u>1,190</u>	<u>5,233</u>	<u>2,864</u>	<u>11,752</u>
At 30 June 2025 and 1 July 2025	1,049	362	1,054	1,190	5,233	2,864	11,752
Depreciation for the year	867	52	135	199	475	1,645	3,373
Written off	(428)	(26)	–	(504)	–	(2,309)	(3,267)
Exchange realignment	(7)	(14)	(39)	(63)	(378)	(46)	(547)
	<u>(7)</u>	<u>(14)</u>	<u>(39)</u>	<u>(63)</u>	<u>(378)</u>	<u>(46)</u>	<u>(547)</u>
At 30 June 2026	<u>1,481</u>	<u>374</u>	<u>1,150</u>	<u>822</u>	<u>5,330</u>	<u>1,801</u>	<u>10,958</u>
Carrying amount							
At 30 June 2026	<u>1,411</u>	<u>23</u>	<u>189</u>	<u>755</u>	<u>20,934</u>	<u>2,807</u>	<u>26,119</u>
At 30 June 2025	<u>2,240</u>	<u>48</u>	<u>183</u>	<u>322</u>	<u>22,563</u>	<u>3,620</u>	<u>28,976</u>

9. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (Continued)

Property, plant and equipment (Continued)

The above items of property, plant and equipment are depreciated on a straight-line basis at the following useful lives after taking into account the residual values:

Computers	–	1 year
Office equipment	–	3 years
Furniture, fixtures and fittings	–	3 years
Motor vehicles	–	6 years
Leasehold land and property	–	Over the lease term, which is 680 months
Right-of-use assets	–	Over the lease terms, which ranges from 21 to 60 months

As at 30 June 2026, leasehold land and property were pledged to a bank for a bank borrowing (Note 16) (2025: Same).

The Group as a lessee

The Group has entered into lease contracts for various office premises used in its operations. Leases of office premises generally have lease terms between 1 and 5 years (2025: 2 and 4 years). The Group's obligations under its leases are secured by the lessor's title to the leased assets. Generally, the Group is restricted from assigning and subleasing the leased assets. There are several lease contracts that include termination options which the directors of the Company considered reasonably certain not to exercise.

The Group has also entered into certain leases of office premises with lease terms of 12 months or less and leases of office equipment and dormitories with low value. The Group applies the "short-term lease" and "lease of low-value assets" recognition exemptions for these leases.

As at 30 June 2026 and 2025, lease commitments for the Group for short-term leases are as follows:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Within one year	<u>1,280</u>	<u>326</u>

9. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (Continued)

The Group as a lessee (Continued)

The carrying amount and the movements of lease liabilities during the year are as follows:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Carrying amount at 1 July	3,714	3,496
New leases	2,640	2,414
Write-off of leases liabilities	(1,666)	–
Accretion of interest recognised during the year (<i>Note 5</i>)	108	201
Payments	(1,910)	(2,403)
Exchange realignment	(77)	6
Carrying amount at 30 June	<u>2,809</u>	<u>3,714</u>
Lease liabilities payable:		
– Within one year	1,380	2,106
– Within a period of more than one year but not exceeding two years	764	1,523
– Within a period of more than two years but not exceeding five years	<u>665</u>	<u>85</u>
	2,809	3,714
<i>Less:</i> Amounts due for settlement within twelve months from the end of the reporting period (shown under current liabilities)	<u>(1,380)</u>	<u>(2,106)</u>
Amounts due for settlement after twelve months from the end of the reporting period (shown under non-current liabilities)	<u>1,429</u>	<u>1,608</u>

9. PROPERTY, PLANT AND EQUIPMENT AND LEASE LIABILITIES (Continued)

The Group as a lessee (Continued)

The followings are the amounts recognised in the consolidated profit or loss:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Depreciation of right-of-use assets (as per above)	1,645	2,257
Interest on lease liabilities (<i>Note 5</i>)	108	201
Expense relating to short-term and low-value leases (<i>Note 7</i>)	80	487
	<u>1,833</u>	<u>2,945</u>
Within financing cash flow – fixed payments	1,910	2,403
Within operating cash flow – expenses relating to short-term lease	80	487
	<u>1,990</u>	<u>2,890</u>

10. GOODWILL

RMB'000

At 1 July 2024	901
Additions from acquisition of subsidiary (<i>Note</i>)	74
Provision for impairment of goodwill	(902)
Exchange realignment	<u>1</u>
At 30 June 2025 and 1 July 2025	74
Provision for impairment of goodwill	(74)
Exchange realignment	<u>—*</u>
At 30 June 2026	<u><u>—</u></u>

* Amount less than RMB1,000

Note:

On 12 February 2025, the Group acquired 51% equity interest of an e-commerce company with carrying amount of about RMB2,446,000 of property, plant and equipment, RMB7,000 of other receivables, RMB166,000 of cash and cash equivalents, RMB2,765,000 of trade and other payables, from an independent third party at zero consideration. The acquired company has been accounted for as subsidiary of the Group since the acquisition date. The excess of the consideration transferred and the amount of non-controlling interests in the acquirees over the fair value of the identifiable net assets acquired is recorded as goodwill.

Goodwill arose from the acquisition of subsidiaries which had been allocated to e-commerce operation business. The goodwill recognised is not expected to be deductible for the income tax purpose.

10. GOODWILL (Continued)

E-commerce operation CGU

The recoverable amount of the e-commerce operation CGU as at 30 June 2026 has been determined based on a value-in-use calculation (2025: value-in-use calculation) using cash flow forecast derived from the most recent financial budgets approved by senior management based on their best estimates covering 5-year projected period. The pre-tax discount rate and terminal growth rate adopted in the forecast were 17.2% (2025: 15.20%) and 0.1% (2025: 3.0%), respectively. Management has calculated that the value-in-use of the operating subsidiaries located in the PRC and concluded that the recoverable amount is less than (2025: less than) their total carrying amount of the assets of the e-commerce operation CGU including allocated goodwill. As a result of this analysis, the management recorded an impairment charge of in the current year (2025: RMB 902,000).

11. INVENTORIES

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Finished goods	<u>23,553</u>	<u>23,075</u>

During the year ended 30 June 2026, write-down of inventories of approximately RMB2,246,000 (2025: approximately RMB2,640,000) were made based on prevailing market conditions.

12. TRADE RECEIVABLES, OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Trade receivables, gross	16,097	18,271
Less: Allowance for ECL	<u>(2,699)</u>	<u>(2,373)</u>
Trade receivables, net (<i>Note (a)</i>)	<u>13,398</u>	<u>15,898</u>
Deposits (<i>Note (b)</i>)	2,269	2,749
Prepayments (<i>Note (c)</i>)	2,927	7,222
Other receivables (<i>Note (d)</i>)	<u>1,378</u>	<u>1,773</u>
	6,574	11,744
Less: amount classified as non-current – rental deposits on lease agreement expiring after one year (<i>Note (b)</i>)	<u>(187)</u>	<u>(144)</u>
Current portion	<u>6,387</u>	<u>11,600</u>

12. TRADE RECEIVABLES, OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (Continued)

As at 1 July 2024, the carrying amount of trade receivables from contracts with customers was approximately RMB22,980,000.

Notes:

- (a) During the year ended 30 June 2026, the Group granted credit terms to its customers in the segment of sale and provision of integrated services of networking, sound and communication systems, typically 30-90 days (2025: 30-90 days) for the Singapore and Malaysia segment and 30-180 days (2025: 30-180 days) for the PRC segment. For the e-commerce operation, no credit term (2025: same) is granted to individual customers and relevant trading or settlement platform for online sale, while the Group generally grants credit terms ranging from 15 to 180 days (2025: 15 to 180 days) to those corporate customers with good credit records. The Group does not charge interest nor hold any collateral over these balances.

As at 30 June 2026, included in the Group's trade receivables balance are debtors with aggregate carrying amount of approximately RMB5,115,000 (2025: RMB10,051,000) which are past due as at the reporting date. Out of the past due balances, approximately RMB1,270,000 (2025: RMB4,535,000) has been past due 90 days or more and is not considered as in default due to having on-going relationship and no default repayment record from these customers. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk.

The following table details the risk profile of trade receivables with customers based on the Group's provision matrix which is derived from the ageing based on past due days.

	Not yet past due RMB'000	Less than 30 days RMB'000	31-90 days RMB'000	91-180 days RMB'000	181-365 days RMB'000	Over 365 days RMB'000	Total RMB'000
30 June 2026							
Effective ECL rate	0%	2%	9%	16%	38%	100%	
Trade receivables, gross	8,298	1,954	2,103	132	1,878	1,732	16,097
Lifetime ECL	(15)	(31)	(181)	(22)	(718)	(1,732)	(2,699)
							<u>13,398</u>
30 June 2025							
Effective ECL rate	0%	4%	7%	15%	37%	100%	
Trade receivables, gross	5,863	3,336	2,481	3,629	2,303	659	18,271
Lifetime ECL	(16)	(120)	(181)	(556)	(842)	(658)	(2,373)
							<u>15,898</u>

The ECL on trade receivables is measured at an amount equal to lifetime ECL. The ECL on trade receivables are estimated using a provision matrix by reference to past default experience of the debtors and an analysis of the debtors' current financial position, adjusted for factors that are specific to the debtors, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

12. TRADE RECEIVABLES, OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (Continued)

Notes: (Continued)

(a) (Continued)

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

An ageing analysis of the Group's trade receivables at the end of the reporting period, net of impairment, based on invoice date is as follows:

	2026 RMB'000	2025 RMB'000
0 – 30 days	7,490	9,199
31 – 90 days	3,495	2,481
91 – 120 days	585	3,629
121 – 365 days	2,795	2,303
Over 365 days	1,732	659
Less: Allowance for ECL	(2,699)	(2,373)
	<u>13,398</u>	<u>15,898</u>

The table below shows the movement in lifetime ECL that has been recognised for trade receivables in accordance with the simplified approach set out in IFRS 9.

	2026 RMB'000	2025 RMB'000
At beginning of year	2,373	992
Provision for allowance for ECL on trade receivables, net	332	1,375
Exchange realignment	(6)	6
At end of year	<u>2,699</u>	<u>2,373</u>

- (b) As at 30 June 2026, the balances mainly included deposits paid for lease agreements in the PRC and Hong Kong and deposits paid to online platform providers to become merchants of e-shop or e-channel (2025: Same).
- (c) As at 30 June 2026, prepayments mainly represented payment in advances to the e-commerce suppliers and the networking, sound and communication systems suppliers which amounted to approximately RMB1,429,000 (2025: approximately RMB4,347,000) and RMB1,498,000 (2025: approximately RMB2,875,000). Up to the date of approval of these consolidated financial statements, prepayments amounted to approximately RMB1,325,000 (2025: approximately RMB4,294,000) and RMB526,000 (2025: approximately RMB2,815,000) have been utilised by subsequent purchases made by the Group.
- (d) As at 30 June 2026, the balance mainly included value-added-tax (“VAT”) recoverable amounted to approximately RMB358,000 (2025: approximately RMB784,000).

13. CONTRACT ASSET AND CONTRACT LIABILITIES

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Contract assets		
Retention receivables	<u>3,414</u>	<u>2,275</u>
Contract liabilities		
Advance billing to customers	<u>11,692</u>	<u>6,021</u>

Contract assets

As at 1 July 2024, the carrying amount of contract assets was approximately RMB2,755,000.

Contract assets include retention receivables which represent monies withheld by customers of contract works that will be released after the end of warranty period of the relevant contracts, and are classified as current as they are expected to be received within the Group's normal operating cycle. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point at which it becomes unconditional and is invoiced to the customer.

Retention receivables increased from RMB2,275,000 as at 30 June 2025 to RMB3,414,000 as at 30 June 2026, mainly because certain new projects relating to the sale and provision of integrated services of networking, sound and communication systems in the PRC reached completion during the year, and the corresponding retention monies had not yet been released by the customers as at the reporting date.

Contract liabilities

Contract liabilities are arising from sale and provision of integrated services of networking, sound and communication systems business. The Group typically receives a deposit from customers when they sign the contracts with the Group. In the opinion of the directors of the Company, contract liabilities are expected to be recognised as revenue within one year.

Contract liabilities increased from approximately RMB6,021,000 as at 30 June 2025 to approximately RMB11,692,000 as at 30 June 2026, mainly attributable to advance payments received from customers in respect of newly signed contracts for the sale and provision of integrated services of networking, sound and communication systems in the PRC, for which the related services had not yet been rendered and revenue had not yet been recognised as at the reporting date.

14. PLEDGED BANK DEPOSITS, CASH AND CASH EQUIVALENTS

	2026	2025
	RMB'000	RMB'000
Cash balances and cash (<i>Note a</i>)	47,493	55,977
Pledged bank deposits (<i>Note b</i>)	530	213

Notes:

- (a) Cash and cash equivalents include bank balances which carry interest at floating rates based on daily bank deposit rate. The bank balances are deposited with creditworthy banks with no recent history of default. As at 30 June 2026, there was approximately RMB3,076,000 (2025: approximately RMB7,010,000) denominated in RMB and deposited with banks in the PRC. RMB is not freely convertible into other currencies, however, under Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations in the PRC, the Group is permitted to exchange RMB for other currencies through authorised banks to conduct foreign exchange business.
- (b) The balances represent deposits placed to a bank in the PRC for corresponding amounts of performance guarantee granted to the Group in favour of a customer. One of the deposits amounting to approximately RMB213,000 has a maturity term of 49 months ended in December 2028, carries interest rate of 1.5% per annum and the balance will be fully released subsequently in December 2028. The other deposit amounting to approximately RMB317,000 has a maturity term of 24 months ending in December 2027, carries interest rate of 1.0% per annum and the balance will be fully released subsequently in December 2027.

15. TRADE AND OTHER PAYABLES

	2026	2025
	RMB'000	RMB'000
Trade payables (<i>Note a</i>)	12,981	7,643
Other taxes payable	537	792
Accrued operating expenses	10,236	6,984
Accrued payroll costs	6,413	4,090
Amount due to a director of the Company (<i>Note b</i>)	10,221	4,296
	40,388	23,805

15. TRADE AND OTHER PAYABLES (Continued)

Notes:

- (a) The credit period on purchases from suppliers and subcontractors is between 30 to 60 days (2025: 30 to 60 days) or payable upon delivery (2025: Same). The following is an aged analysis of trade payables presented based on the invoice date at the end of the reporting date:

	2026 <i>RMB'000</i>	2025 <i>RMB'000</i>
Within 30 days	4,448	3,756
31 to 90 days	1,224	2,016
91 to 180 days	4,145	618
Over 180 days	3,164	1,253
	<u>12,981</u>	<u>7,643</u>

- (b) As at 30 June 2026, the amount due to a director of the Company, Mr. Cao, which was non-trade in nature, unsecured, non-interest bearing and repayable on demand.

16. BORROWINGS

		2026 Current <i>RMB'000</i>	2026 Non-current <i>RMB'000</i>	2025 Current <i>RMB'000</i>	2025 Non-current <i>RMB'000</i>
	Notes				
Secured					
Bank borrowings	(a)	<u>12,467</u>	<u>3,800</u>	<u>17,345</u>	<u>14,453</u>
Total secured borrowings		<u>12,467</u>	<u>3,800</u>	<u>17,345</u>	<u>14,453</u>
Unsecured					
Bank borrowings	(b)	<u>1,750</u>	<u>221</u>	<u>3,084</u>	<u>171</u>
Other borrowings	(c)	<u>9,593</u>	<u>–</u>	<u>3,757</u>	<u>2,537</u>
Total unsecured borrowings		<u>11,343</u>	<u>221</u>	<u>6,841</u>	<u>2,708</u>
Total borrowings		<u>23,810</u>	<u>4,021</u>	<u>24,186</u>	<u>17,161</u>

16. BORROWINGS (Continued)

The Group's borrowings at the end of reporting period were repayable as follows:

	Bank borrowings		Other borrowings	
	2026	2025	2026	2025
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Within one year or on demand	14,217	20,429	9,593	3,757
More than one year, but not exceeding two years	1,308	10,749	–	2,537
More than two years, but not exceeding five years	2,713	3,875	–	–
	18,238	35,053	9,593	6,294

The exposure of the Group's borrowings are as follows:

	2026	2025
	<i>RMB'000</i>	<i>RMB'000</i>
Fixed-rate borrowings	27,831	35,591
Floating-rate borrowings	–	5,756
	27,831	41,347

Notes:

(a) As at 30 June 2026, the balances include:

Secured bank borrowings with carrying amounts of RMB11,422,000 and RMB2,850,000 (2025: RMB11,672,000) which were interest bearing at 3.85% and 2.50% (2025: 3.85%) per annum and repayable in May 2027 and repayable by instalment and the final maturity date of the loan will be due on 24 July 2028 (2025: May 2027), respectively. These borrowings were guaranteed by Mr. Cao's spouse and a residential property of Mr. Cao (2025: Same).

A secured term loan with carrying amount of approximately S\$380,528 (equivalent to approximately RMB1,995,000) (2025: S\$559,695 (equivalent to approximately RMB3,150,000)) which bear fixed interest rates with weighted average effective interest rate at 3.98% (2025: 2.88%) per annum. The borrowing was secured by the Group's leasehold land and property with carrying amount of approximately RMB20,934,000 (2025: RMB22,563,000) (Note 13) and corporate guarantee provided by the Company (2025: Same). The loan has a term of 15 years which is repayable by instalment and the final maturity date of the loan will be due on 11 June 2028.

16. BORROWINGS (Continued)

Notes: (Continued)

(a) (Continued)

As at 30 June 2025, certain secured bank borrowing with carrying amount of approximately RMB5,916,000 with interest rate of from 1.50% to 2.50% per annum and repayable within one year from drawdown date. The borrowing is guaranteed by a PRC financing guarantee company, an independent third party of the Company.

As at 30 June 2025, certain secured bank borrowings with carrying amount of RMB9,600,000 with interest rate from 2.35% to 3.80% per annum and repayable within one year from drawdown date. These borrowings are guaranteed by a director of a subsidiary of the Company.

As at 30 June 2025, certain secured bank borrowings with carrying amount of RMB1,460,000 with interest rate ranging from 1.8% to 4.83% per annum and repayable within one year from drawdown date. These borrowings are guaranteed by a director of a subsidiary of the Company.

- (b) As at 30 June 2026, balance represents two (2025: two) unsecured bank borrowings which bear interest at rates of 3.8% and 9.19% (2025: 3.00% and 6.51%) per annum and repayable in August 2026 and March 2028 (2025: August 2025 and March 2028), respectively.
- (c) Other borrowings as at 30 June 2026 represents six (2025: two) unsecured borrowings from certain financial institutions amounting to approximately RMB9,593,000 (2025: RMB4,538,000) which was interest bearing with interest rate ranging from 6% to 10% (2025: 6% to 8%) per annum and will be matured during July 2026 to March 2027 (2025: March 2026 and 2027).

The Group entered into a receivable transfer arrangement (the “**Arrangement**”) with a financial institution in the PRC to transfer existing or future trade receivables of a customer with full recourse to the financial institution for financing purpose. In the event of default by the customer, the Group is obliged to pay the financial institution the amount in default. The proceeds of the Arrangement were included in borrowings as asset-backed financing until the trade debts were collected or the Group settled any losses suffered by the financial institution. As at 30 June 2025, carrying amount of proceeds received under the Arrangement is amounting to approximately RMB1,756,000 which bear interest at a range from 8.5% to 9.0% per annum. As at 30 June 2025, the amount of existing or future trade receivables pledged under the Arrangement is amounting to approximately RMB1,756,000 and repayable in September 2025.

17. DEFERRED TAX LIABILITIES

Accelerated tax depreciation RMB'000

At 1 July 2024	37
Credited to consolidated profit or loss (<i>Note 6</i>)	(2)
Exchange realignment	2
At 30 June 2025 and 1 July 2025	37
Credited to consolidated profit or loss (<i>Note 6</i>)	29
Exchange realignment	(4)
At 30 June 2026	<u><u>62</u></u>

As at 30 June 2026, the Group had unused tax losses of approximately RMB70,553,000 (2025: RMB52,907,000) available to offset against future profits sourced in the PRC. During the current period, the Company did not utilise any previously unrecognised tax losses (2025: RMB1,817,000) (Note 6). Such unused tax losses are subject to the approval of the PRC tax authorities and can be carried forward for five years from the year when the corresponding loss was incurred. No deferred tax asset has been recognised due to unpredictability of future profit streams.

The deferred tax liabilities resulted from temporary taxable differences arising from accelerated depreciation in relation to capital allowance claims on qualified assets in accordance with prevailing tax laws in Singapore.

18. SHARE CAPITAL

	The Company		
	Number of	Amount	Amount
	shares	<i>HK\$'000</i>	<i>RMB'000</i>
Ordinary shares of HK\$0.01 each			
Authorised share capital:			
At 1 July 2024, 30 June 2025, 1 July 2025 and 30 June 2026	<u>1,500,000,000</u>	<u>15,000</u>	<u>13,387</u>
	Number of		Amount
	shares		<i>RMB'000</i>
Issued and paid-up:			
At 1 July 2024, 30 June 2025, 1 July 2025 and 30 June 2026	<u>1,046,628,000</u>		<u>8,999</u>

Fully paid ordinary shares carry one vote per share and a right to dividends as and when declared by the Company.

MANAGEMENT DISCUSSION AND ANALYSIS

BUSINESS OUTLOOK

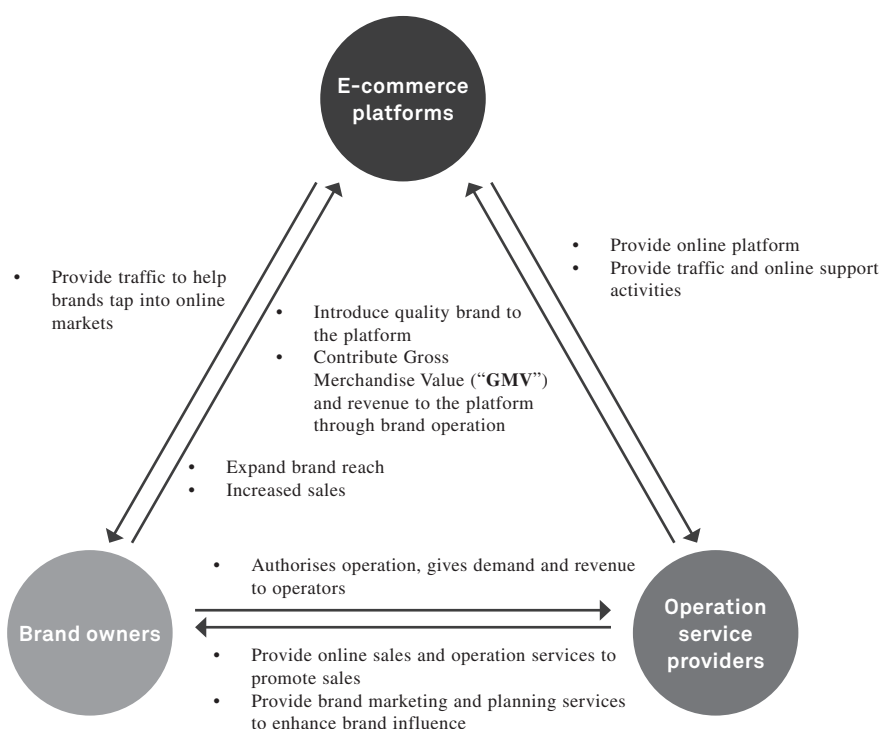
Outlook of E-commerce in the People's Republic of China (the "PRC")

Overview of China's Brand E-commerce Operation Service Market

Brand e-commerce operation refers to third-party services provided to brand owners, mainly including brand market analysis, marketing and promotion, online store operation, consumer management, customer service and warehousing logistics services.

With professional operating experience, brand e-commerce operation service providers can help brand clients to promote brand culture and improve customer experience, carry out promotional activities through diversified online distribution channels to expand customer base, and constantly optimise marketing strategies based on accurate consumer analysis, so as to ultimately enhance their brand influence.

As a link between brand owners, e-commerce platforms and consumers, brand e-commerce operation service providers create value for all parties in the industry chain. With the increasing importance of online sales channels, operation service providers have gradually built a dynamic and virtuous ecosystem with brand owners and e-commerce platforms.



Brand owners enter e-commerce platforms to explore online sales channels and tap into the traffic resources of e-commerce platforms; aided by the professional operation of e-commerce operation service providers, brand owners fully reach target customers and continuously improve the conversion rate which would in turn ultimately increase sales of products for the brands. Brand operation service providers cater to needs of the brand owners, obtain authorisation, and generate business revenue through operations. E-commerce platforms, while providing traffic platforms for brand owners and operation service providers, also reaping benefits in turn. In expanding online channels for brand owners, operation service providers also introduces premium brands to the platform, thereby enhancing the reputation and traffic of the platform. The GMV created by operation service providers for brand owners also serves as a vital support for the platform's transaction volume. Therefore, operation service providers play an indispensable role in promoting a thriving platform ecosystem.

China's online retail has maintained growth, and the brand e-commerce services industry has entered a stage of steady growth and structural upgrading

According to data from the National Bureau of Statistics, in 2025, China's online retail sales of goods and services reached RMB15.97 trillion, representing a year-on-year growth of 8.6%; of which, online retail sales of goods amounted to RMB13.09 trillion, representing a year-on-year growth of 5.2%, accounting for 26.1% of the total retail sales of consumer goods in society. In 2025, the total retail sales of consumer goods in society in China reached RMB50.12 trillion, representing a year-on-year growth of 3.7%. The above data indicates that online consumption continued to grow faster than overall retail sales of goods, and online retail has become an important component of China's consumption system. Meanwhile, brand owners' demand for refined operations, content marketing, data analytics and omni-channel operations continued to rise, providing a stable demand base for the brand e-commerce services industry.

According to the 2026 China Branding E-Commerce Service Provider Industry Research Report of iiMedia Research, the size of the brand e-commerce service market in the PRC reached RMB482.16 billion in 2025, representing a year-on-year increase of 7.9%. It is expected to reach RMB586.23 billion by 2028. The industry has continued to grow, but its growth rate has slowed markedly compared with the early days of e-commerce. The industry's focus is shifting from the mere pursuit of GMV scale to improving operational quality, customer retention, service efficiency and profitability. In the future, digital intelligence services, full-chain operations, instant retail, cross-border expansion and AI empowerment will become important growth directions for the industry.

The e-commerce services industry is a professional services industry that has emerged alongside the development of e-commerce, mainly comprising transaction services, support services and derivative services. Among these, e-commerce operations, brand management, digital marketing, content marketing, data analytics and technical services are important derivative services. As brand operations shift from single-platform store operations to all-domain operations, service providers' service boundaries continue to expand, and industry competition is gradually shifting from mere execution capability to comprehensive competition in technology, data, content, brand and organisational capabilities.

Cross-border E-commerce and Brands Going Global Continue to Expand the Incremental Space for Brand E-commerce Service Providers

As Chinese brands become more internationalised, an increasing number of brands are shifting from mere product exports to brand going global, localised channel development and consumer operations. Countries differ in consumption habits, platform rules, payment systems, advertising placement, tax and compliance requirements. As a result, brand owners' demand for professional services such as local operations teams, content marketing, platform operations and supply chain coordination continues to increase.

According to relevant public information from the Ministry of Commerce, in 2025, China's cross-border e-commerce imports and exports reached approximately RMB2.75 trillion, representing an increase of 69.7% compared with 2020. Cross-border e-commerce has become an important component of China's new forms of foreign trade. The industry is shifting from the traditional distribution and traffic-driven model to brand-oriented, refined and localised operations, with emerging markets such as ASEAN becoming important directions for Chinese brands to expand into overseas markets.

Content-driven E-commerce, Live-streaming E-commerce, Instant Retail and AI Applications Are Reshaping Brand Operations

Traditional shelf-based e-commerce, content-driven e-commerce, live-streaming e-commerce, social media and instant retail channels are forming diversified online consumption scenarios. Consumers' purchasing paths are gradually shifting from a single mode of searching and shelf browsing to multiple parallel modes such as content seeding, influencer recommendations, live interaction, instant consumption and social sharing. For brand owners, multi-platform operations have increased operational complexity and also raised demand for professional service providers.

Prospect of the Business of E-commerce Operation of the Company

The business of e-commerce operation is one of the main business lines of the Company. As at the date of this announcement, it has established a complete operation team and achieved a certain scale in its operation. Faced with the intensely competitive environment of brand operations, we proactively adjusted our business focus from distribution business to agency operation business, reducing operating costs and improving operational efficiency.

We will: (1) on the basis of shifting our operational focus, continuously optimize the brand structure of our operations, gradually eliminate brands with low operational efficiency, and introduce higher-quality brands; (2) prioritize JD.com platform as our key channel and consolidate our operational advantages in this channel; (3) optimize our operational team to reduce costs and enhance our own operational efficiency.

In addition, we will actively explore the e-commerce operation service market in other countries, and have established a team in Malaysia to develop e-commerce operation-related businesses: (1) as the official authorized partner of AllValue Cross-border (Youzan International) in Malaysia, we provide small and medium-sized merchants with services including e-commerce SaaS systems, content-driven e-commerce, Xiaohongshu store setup, brand building and AI-powered operation tools; (2) leveraging the local operation team in Malaysia, we offer cross-border e-commerce operation services to Chinese brands served by the Company, helping them to achieve promotion and sales in Malaysia.

Over the past year, we have established corporate partnerships with multiple leading marketing companies, logistics enterprises, payment platforms and corporate welfare institutions in Singapore and Malaysia regarding our sales operations in Malaysia, in order to continuously expand the brand's influence and reach within the local enterprise market.

Through online social media promotion and advertising marketing, as well as offline sales team recruitment and expansion, combined with various collaborative approaches, we continuously expand the brand's market coverage and reach to corporate clients. Currently, we have served over 100 corporate customers and gradually established a stable base of corporate customers and a sales channel network.

We are confident that with the adjustment of the operating structure, the optimization of the operating team and the expansion of new markets in Malaysia will drive renewed growth in the e-commerce operation business.

Industry Outlook of Sale and Provision of Integrated Services of Networking, Sound and Communication Systems Solutions in Singapore and Malaysia

During the year, we remained focused on executing our organic growth strategy across the NSC segment in Singapore, Malaysia and Vietnam. While the operating environment was impacted by macroeconomic headwinds, including prolonged global trade tensions, inflationary pressures and higher procurement and logistics costs arising from international tariff measures, the Group continued to demonstrate resilience and growth. Through our strategic focus on developing value-added integration engineering solutions for interoperable NSC systems, we successfully expanded our revenue base and strengthened our market position within the healthcare sector across Singapore and Malaysia.

In Singapore, our established core market, we continued to deliver sustainable growth through our strong reputation for quality integrated solutions and post-installation maintenance services. Singapore's rapidly aging population, increasing healthcare infrastructure requirements continue to drive long-term demand for decentralisation of advanced healthcare communication and technology solutions. These structural industry trends present significant opportunities for the Group to deepen customer engagement and expand our addressable market.

As healthcare expenditure continues to rise, supported by both public and private sector investments, we remain well-positioned to capitalize on the opportunities arising from infrastructure modernization initiatives and digital transformation programs across healthcare institutions. Leveraging our extensive industry expertise and longstanding customer relationships, we are actively pursuing opportunities through both public and private sector tenders while broadening our portfolio to include cloud-based network and communication solutions that enhance operational efficiency, connectivity and patient care outcomes.

Malaysia and Vietnam represent compelling growth markets where increasing healthcare investments and infrastructure development are creating substantial opportunities for expansion. In Malaysia, higher government healthcare spending, growing demand for private healthcare services, and the expansion of medical tourism continue to support a favorable long-term growth trajectory for the sector. Similarly, Vietnam's rapidly developing healthcare landscape presents attractive opportunities for healthcare providers seeking to upgrade facilities, improve service delivery and deploy advanced technology solutions.

To capture these opportunities, we continue to strengthen our partnerships with leading healthcare institutions, strategic business partners and technology providers across both markets. Our ability to deliver customized, interoperable and future-ready NSC solutions positions us well to benefit from the increasing digitalization of healthcare infrastructure and the growing need for integrated communication ecosystems.

Looking ahead, we remain committed to strengthening our competitive leadership through continued investment in research and development, advanced systems partnerships, integration capabilities and artificial intelligence-enabled solutions. These investments will further enhance our ability to deliver innovative, high-value solutions that address the evolving needs of healthcare providers while creating new avenues for recurring revenue and market expansion.

While geopolitical uncertainty and inflationary pressures may continue to present short-to-medium-term challenges, we remain confident in our healthy project backlog, recurring maintenance revenue stream and our business pipeline. Supported by strong customer relationships, a proven execution track record and growing opportunities across Southeast Asia, we believe the Group is well-positioned to achieve sustainable growth and deliver long-term value to shareholders.

As we continue to expand our presence in healthcare, education and public housing sectors, our focus remains on innovation, customer-centric solutions and strategic partnerships. Through continuous product enhancement, system integration and technology advancement, we are confident in our ability to capture emerging growth opportunities, strengthen our market position and create lasting value for all stakeholders.

Outlook of Sale and Provision of Integrated Services of Networking, Sound and Communication Systems in the PRC

China is committed to advancing digital transformation across the board, thereby continuously unlocking substantial growth opportunities across a wide range of industries. At this critical juncture marking the conclusion of the national 14th Five-Year Plan and the strategic planning for the 15th Five-Year Plan, further advancing the development of a Digital China has become a strategic priority for consolidating the foundation of digital and intelligent development and fostering new quality productive forces. With the full release of the value of data factors, the country is accelerating the development of national data infrastructure commensurate with high-quality development. This nationwide strategy continues to unlock investment potential across the government and enterprise markets. It sets out long-term plans for the green, efficient and secure transformation of core digital infrastructure, including internet data centres (IDCs) and intelligent computing power networks, thereby driving sustained, high-certainty and rigid demand for high-performance IDC equipment and cutting-edge digital services. Supported by the increasing investments in infrastructure modernisation from the government and state-owned enterprises, China's digital economy boasts a vast addressable market with long-term resilience. Backed by solid capabilities and deep industry roots, the Company is well-positioned to deeply integrate its businesses into the grand blueprint for national digital-economy development and fully capture the long-term, stable and historic opportunities brought about by technological upgrades in key industries.

During the reporting period, the railway industry remained the cornerstone for in-depth development and core growth driver of the Company. While securing several high-quality domestic railway projects steadily and consolidating its local foothold, the Company made headway in overseas markets, successfully winning multiple new projects, including the East Coast Rail Link (ECRL) in Malaysia project, the Jakarta-Bandung High-Speed Railway project and the Laos-China Railway project. The expansion of overseas business has not only significantly strengthened the Company's international operation and overseas service capabilities, but also achieved a simultaneous leap in both the scale and quality of its services. Through in-depth refinement of these benchmark projects, the Company has continuously enhanced its operation-and-maintenance support and localised service capabilities in real-world scenarios. It has not only fully fostered strategic trust and deep-seated ties with key customers, but also built solid moats and foundations for the Company to align with China's national "Going Global" strategy for its railway industry and secure new overseas projects on a sustained basis in the future.

BUSINESS REVIEW

Our principal businesses are:

- (i) Sale and provision of integrated services of networking, sound and communication systems, which includes (1) the sale of networking, sound and communication systems; and (2) provision of integrated services of networking, sound and communication systems, includes installation and customisation of networking, sound and communication systems and technical support services to customers in Singapore, Malaysia and the PRC; and
- (ii) provision of e-commerce operation services (including digital marketing services, online agency operation services, online retailing and distribution services) in the Malaysia and the PRC.

For the Year, the Group recorded revenue of approximately RMB97.2 million, representing a decrease of approximately RMB134.6 million from revenue of approximately RMB231.7 million for year ended 30 June 2025. The decrease was mainly due to the contribution from sale and provision of E-commerce operation in PRC. The Group recorded a total comprehensive loss attributable to the owners of the Company of approximately RMB21.1 million, representing an increase of RMB10.3 million compared with total comprehensive loss attributable to owners of the Company of approximately RMB10.8 million for the year ended 30 June 2025. The following table sets forth the breakdown of our revenue by segment for the years indicated:

	For year ended 30 June	
	2026	2025
	<i>RMB'000</i>	<i>RMB'000</i>
<i>Revenue from:</i>		
Sale and provision of integrated services of networking, sound and communication systems	74,570	78,101
E-commerce operation	22,606	153,645
	<u>97,176</u>	<u>231,746</u>

Sale and provision of integrated services of networking, sound and communication systems (the “NSC Segment”)

Our revenue generated from the NSC segment was approximately RMB74.6 million and RMB78.1 million for the years ended 30 June 2026 and 2025, respectively, which represents approximately 76.7% and 33.3% of our total revenue for the same period, respectively.

Revenue from the NSC segment decreased slightly by approximately 4.5% as certain contracts with high value contract sums were completed in the prior financial year. For the years ended 30 June 2026 and 2025, the number of contracts completed decreased to 96 from 98; and there were tenders of 89 projects in railway, financial and other industries in the PRC successfully bid, serving customers such as Beijing Jingwei Information (北京經緯信息), SSBT (北京聖世博泰科技), China Harbour Engineering (中國港灣工程), Railway Engineering Research Institute of CARS, in the railway industry, in the PRC.

The Group endeavours to continue developing value-added and long-term relationship with customers in the long run with contracts for the provision of maintenance and related services for networking, sound and communication systems.

E-commerce operation (the “EC Segment”)

For the years ended 30 June 2026 and 2025, our revenue from the EC Segment was RMB22.6 million and RMB153.6 million, respectively, representing 23.3% and 66.3% of our total revenue for the same period, respectively.

The reasons for the decrease in revenue from the EC Segment by approximately 85.3% are as follows:

- (1) The termination and expiry of contract of our several large service brands, thereby significantly decreasing the sales scale of our e-commerce operation business.
- (2) Faced with the intensely competitive environment of brand operations, we adjusted our business focus from distribution business to agency operation business leading a decrease in revenue from the EC segment.

Brand e-commerce operation service is a service industry that grows with the development of e-commerce. It grows continuously with the expansion and deeper penetration of the e-commerce industry. Brand operation service providers, as a link between brand owners, e-commerce platforms and consumers, create value for all parties in the industry chain and have established a beneficial ecosystem with e-commerce platforms and brand owners.

Considering the market size and development potential of the industry, the management of the Company marked this business as a key area of investment for the Company. The Company has formed a front-office business system comprising digital marketing services, online agency operation services, online retailing (2C) and distribution (2B) services, as well as a back-office support service system comprising the supply chain, customer service and warehousing services.

Digital marketing services include the provision of brand building, online marketing, reputation management, public opinion management and event planning services for brand owners.

Online agency operation services include the provision by the Company of various operating services for the sales of online stores opened by brand owners, including visual design, store operations, marketing campaigns and customer service.

Online retailing and distribution services include the online sales of products purchased by the Company from brand owners or their agents to consumers (2C) or other distribution channels (2B) through brand flagship stores or franchise stores operated on third-party platforms such as Tmall and JD.com as an authorised distributor for the brand owners.

FINANCIAL REVIEW

Revenue

Our revenue decreased by approximately RMB134.6 million or 58.1% to approximately RMB97.2 million for the Year, from approximately RMB231.7 million for the year ended 30 June 2025. This was principally due to the decreased revenue contribution from EC Segment in the PRC during the Year, from reduced sales and transaction volumes as a result of ending of distributorship of our several large brands during the Year.

Costs of sales/services

Our costs of sales/services decreased by approximately RMB96.4 million or 58.6% to approximately RMB67.9 million for the Year from approximately RMB164.3 million for the year ended 30 June 2025. The substantial decrease in costs was due to the decreases in materials and inventories delivered to customers in the PRC which were in line with the decrease in revenues from the reduced sales and transaction volumes in the EC Segments in the PRC during the Year.

Gross profit

Our gross profit decreased by approximately RMB38.3 million or 56.7% to approximately RMB29.2 million for the Year from approximately RMB67.5 million for the year ended 30 June 2025 due to gross profit contributions from our EC Segment in the PRC. The Group's gross profit margin increased to 30.1% for the Year, from approximately 29.1% for the year ended 30 June 2025. The increase in gross profit margin was due to the higher products and service profits with customers in our NSC Segment during the Year.

Other income

Our other income increased by approximately RMB36 thousand or 10.7% to approximately RMB371 thousand for the Year from approximately RMB335 thousand for the year ended 30 June 2025. The increase was mainly attributed to the increase of (i) approximately RMB96 thousand increase in government grants and other income; but (ii) offset by approximately RMB60 thousand decrease in interest income.

Other gains, net

Other gains increased by approximately RMB140 thousand to approximately RMB140 thousand for the Year from other gains for the year ended 30 June 2025. The increase of other gains for the Year was (i) mainly attributable to the increase of foreign exchange gains of approximately RMB240 thousand due to the general appreciation of the RMB against other operating currencies such as the Singapore Dollar and the Malaysian Ringgit, but (ii) the gain was slightly offset by the increase in losses of approximately RMB100 thousand from early termination of leases in the PRC and other losses.

Selling and administrative expenses

The selling and administrative expenses decreased by approximately RMB30.4 million or 65.9% from approximately RMB46.2 million for the year ended 30 June 2025 to approximately RMB15.8 million for the Year. The significant decrease was mainly due to the decrease of selling and administrative costs related to the reduction of service fees, marketing and promotion expenses and transportation fees the operations of the Group's EC Segment in the PRC, in line with the reduction of revenue in our EC Segment during the Year.

Selling and administrative staff costs

Payroll expenses decreased by approximately RMB2.3 million or 6.6%, from approximately RMB34.3 million for the year ended 30 June 2025, to approximately RMB32.0 million for the Year. The decrease was mainly attributed to the decrease of payroll expenses related to operation in the Group's EC Segment in the PRC contributing a decrease of approximately RMB4.5 million, in line with the decrease in headcount to 120 for the Year from 145 for the year ended 30 June 2025. The decrease is slightly offset with the general increase in payroll expenses in the NSC and EC Segments in Singapore and Malaysia, resulting in an increase in staff costs of approximately RMB2.2 million.

Finance costs

Our finance costs decreased to approximately RMB1.1 million for the Year, by approximately RMB3.2 million or 75.0%, from approximately RMB4.3 million for the year ended 30 June 2025. The was mainly due to a decrease in the interest paid and accrued from short-term interest-bearing loans from bank and other institutions in the Group's EC Segment during the Year.

Income tax expense

Our income tax expense decreased to approximately RMB0.2 million for the Year, by approximately RMB0.1 million or 35.5% from approximately RMB0.3 million for the year ended 30 June 2025. The decrease was primarily due to an decrease in taxable profits in the Group's NSC Segment in the PRC for the Year.

Loss and other comprehensive loss for the Year attributable to the owners of the Company

The Group recorded total comprehensive loss for the Year attributable to the owners of the Company of approximately RMB21.1 million for the Year. Compared to the total comprehensive loss of approximately RMB10.8 million for the year ended 30 June 2025, the increase was principally caused by an appreciation of the Chinese Yuan against a basket of currencies resulting in translation losses from foreign business operations in Singapore and Malaysia for both NSC and EC Segments during the Year.

DIVIDEND

The Board does not recommend the payment of final dividend for the Year (2025: Nil).

LIQUIDITY AND FINANCIAL RESOURCES

The Group financed our operations primarily through cash generated from our operating activities and financing activities.

Cash and cash equivalents

As at 30 June 2026 and 2025, our Group's bank balances and cash are denominated in the following currencies:

	For year ended 30 June	
	2026	2025
	<i>RMB'000</i>	<i>RMB'000</i>
<i>Denominated in:</i>		
CNY	3,077	7,010
HKD	231	469
MYR	1,582	2,501
SGD	41,532	41,251
USD	1,055	4,724
VND	16	22
	<u>47,493</u>	<u>55,977</u>

Net current assets

As at 30 June 2026, the Group had net current assets of approximately RMB16.7 million (2025: approximately RMB51.7 million).

Total equity

The equity of the Group mainly comprises share capital, share premium and reserves. The Group's total equity attributable to the owners of the Company amounted to approximately RMB51.4 million (2025: approximately RMB72.4 million).

Borrowings

Our borrowings decreased by approximately RMB13.5 million or 32.7% to approximately RMB27.8 million as at 30 June 2026 from approximately RMB41.3 million as at 30 June 2025. The decrease was primarily due to the reduction of drawdown of unsecured bank borrowings and reduced utilization of receivable factoring in the PRC EC Segment during the Year.

CAPITAL STRUCTURE

During the Year, there were no change in the capital structure of the Group and up to the date of this announcement.

As at the date of this announcement, the Company's issued capital was 1,046,628,000 Shares of HK\$0.01 each.

TREASURY POLICY

The Group has adopted a conservative approach towards its treasury policies and thus maintained a healthy liquidity position throughout the Year. The Group strives to reduce exposure to credit risk by performing ongoing credit assessments and evaluations of the financial status of its customers. To manage liquidity risk, the Board closely monitors the Group's liquidity position to ensure that the liquidity structure of the Group's assets, liabilities and other commitments can meet its funding requirements from time to time.

CAPITAL EXPENDITURES AND COMMITMENTS

During the Year, the Group acquired items of property, plant and equipment of approximately RMB3.6 million (2025: approximately RMB2.6 million).

As at 30 June 2026, the Group did not have any capital commitments (30 June 2025: nil).

LEASE COMMITMENTS

Our lease commitments represent the minimum lease payments for short-term leases which would be payable under operating lease in respect of staff dormitories and warehouse, amounting to approximately RMB80 thousand (2025: approximately RMB0.4 million).

CONTINGENT LIABILITIES

As at 30 June 2026, the Group did not have any contingent liabilities (30 June 2025: Nil).

OFF BALANCE SHEET ARRANGEMENTS

As at 30 June 2026, the Group did not enter into any material off-balance sheet arrangements (30 June 2025: Nil).

PLEDGED ASSETS

As at 30 June 2026, the leasehold land and property with carrying amount of approximately RMB20.9 million (2025: approximately RMB22.6 million) was pledged to a bank for a bank borrowing.

EMPLOYEES AND REMUNERATION POLICY

As at 30 June 2026, including our Directors, the Group had a total of 120 employees (30 June 2025: 145).

The Group recognises employees as valuable assets and our success is underpinned by our people. In line with our human resource policies, we are committed to providing attractive remuneration packages, and a fair and harmonious working environment to safeguard the legitimate rights and interests of our employees. The Group regularly reviews our human resource policies which outline the Group's compensation, working hours, rest periods and other benefits and welfare, to ensure compliance with laws and regulations. We always place emphasis on attracting qualified applicants by offering competitive remuneration packages. These packages are reviewed based on employees' performance and reference to prevailing market conditions, and are adjusted in a timely manner to keep them in line with market benchmarking.

The Group operates the retirement schemes for employees in Singapore outlined in the Central Provident Fund Act (Chapter 36 of Singapore), in Malaysia outlined in the Employee's Provident Fund Act 1991 and Employment Insurance System Act 2018 Laws of Malaysia, in Hong Kong outlined in the Mandatory Provident Fund Schemes Ordinance (Cap. 485), and in the PRC in accordance to Labour Law and Labour Contract Law of the PRC.

In addition, the Company has conditionally adopted a share option scheme (the “**Share Option Scheme**”) on 14 December 2017 so as to motivate, attract and retain the right employees.

SIGNIFICANT INVESTMENT, MATERIAL ACQUISITIONS OR DISPOSAL OF SUBSIDIARIES AND AFFILIATED COMPANIES

The Group did not have any significant investments or any material acquisition and disposal of subsidiary or affiliated company during the Year (30 June 2025: Nil).

CAPITAL RISK MANAGEMENT AND FINANCIAL RISK MANAGEMENT

Capital management

Our Group manages its capital to ensure that it will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance.

The capital structure of the Group consists of debt, which includes borrowings, net of bank balances and cash and equity attributable to owners of the Group, comprising share capital and other reserves.

The management of the Group reviews the capital structure from time to time. As a part of this review, the management considers the cost of capital and the risks associated with each class of capital. Based on recommendations of the management, the Group will balance its overall capital structure through the payment of dividends, the issue of new shares and new debts.

Financial risk management

Our Group’s major financial instruments include trade and other receivables, bank balances and cash, trade and other payables, and borrowings. The risks associated with these financial instruments include market risk (interest rate risk and currency risk), credit risk and liquidity risk.

KEY FINANCIAL RATIOS

	For year ended 30 June	
	2026	2025
	<i>Times</i>	<i>Times</i>
<i>Liquidity ratios</i>		
Current ratio	1.2	1.9
Quick ratio	<u>0.9</u>	<u>1.5</u>
	%	%
<i>Capital adequacy ratios</i>		
Gearing ratio	<u>80.7%</u>	<u>66.3%</u>

The calculation of current ratio is based on current assets divided by current liabilities.

The calculation of quick ratio is based on current assets less inventories divided by current liabilities.

The calculation of gearing ratio is based on interest-bearing liabilities divided by the total equity and multiplied by 100%.

Quick and current ratios

The quick ratio decreased by 39.3% and current ratio decreased by 36.3%, respectively during the Year. The quick ratio and the current ratio decreased due to better supplier and other creditor credit terms resulting significant increase of trade and non-trade current liabilities.

Gearing ratio

The increase of gearing ratio is due to mainly a reduction in shareholder's equity from total comprehensive loss during the Year, but was slightly offset by reduction in interest-bearing liabilities.

USE OF PROCEEDS FROM LISTING AND COMPARISON OF BUSINESS OBJECTIVES WITH ACTUAL BUSINESS PROGRESS

The net proceeds raised from the listing of the shares of the Company (the “**Shares**”) on GEM, after deducting the related expenses, were approximately HK\$44.0 million. Up to 30 June 2026, the net proceeds raised from the Listing have been utilised in accordance with the designated uses set out in the prospectus issued by the Company on 29 December 2017 (the “**Prospectus**”), the supplemental announcement issued on 31 July 2020 (the “**Supplemental Announcement**”) and announcement in relation to further change in use of net proceeds issued on 6 September 2023 (the “**Further change in use of net proceeds**”) as follows:

Description	Net movement designated in the		Revised allocation of the total net		Actual use of proceeds as at	Unutilised amount as at	% utilised as at	Expected date to fully utilise the unutilised amount
	Amount designated in the Prospectus HK\$ million	announcement dated on 6 September 2023 HK\$ million (Note)	proceeds as at 30 June 2026 HK\$ million	proceeds as at 30 June 2026 HK\$ million				
Strengthen our marketing efforts in the sound and communication industry in Singapore	1.4	1.5	2.9	2.9	Nil	100.0%		N/A
Expand and train our sales and marketing, technical and support workforce	11.6	9.0	20.6	20.6	Nil	100.0%		N/A
Purchase transportation vehicles	3.0	Nil	3.0	2.0	1.0	33.3%	30 June 2027	
Setting up of a new sales office in Singapore	10.0	(8.0)	2.0	2.0	Nil	100.0%		N/A
Partial repayment of bank loan	10.0	Nil	10.0	10.0	Nil	100.0%		N/A
Resources for the provision of performance bonds	2.0	Nil	2.0	2.0	Nil	100.0%		N/A
Take steps to obtain higher grade level under our current mechanical and electrical workhead	2.5	(2.5)	Nil	Nil	Nil	0.0%		N/A
General working capital and general corporate purposes	3.5	Nil	3.5	3.5	Nil	100.0%		N/A
Grand total	<u>44.0</u>	<u>Nil</u>	<u>44.0</u>	<u>37.4</u>	<u>6.6</u>	<u>85.0%</u>		

Note: Net movement amount is calculated as the revised use of remaining balance of the unutilised net proceeds minus the unutilised amount of net proceeds as stated in the announcement dated 6 September 2023.

The unutilised balance of net proceeds of each designated uses set out above is expected to be fully utilised by 30 June 2027. Please refer to the announcements of the Company dated 31 July 2020 and 6 September 2023 for the details of the delay in the use of the net proceeds and change in the use of proceeds, respectively.

The expected timeline for fully utilise the unutilised proceeds disclosed above is based on the best estimation from the Board with latest information as at the date of this announcement. The Board confirms that the Group continues to be invited for tender and be awarded projects from its customers during the relevant periods and therefore considers that the delay in use of proceeds and business expansion does not have any material adverse impacts on the operation of the Group. The Board will continue closely monitoring the situation and evaluate the impacts on the timeline to utilise the unutilised proceeds and will keep shareholders and potential investors informed if there are any material changes.

The following table sets forth the designated and actual implementation plan up to 30 June 2026:

Purpose	Implementation Plan	Actual implementation activities
Strengthen our marketing efforts in the sound and communication industry in Singapore	- Implement corporate branding and identity for our sound and communication services solution operations in Singapore which includes printing of marketing materials and advertisement - Maintain and update our corporate websites by the external consultant for customised website development - Participate in trade show(s)	- Maintained and improved our corporate websites, by using in-house resources to develop and maintain the Group's website instead of engaging external website designers - Sought more opportunities to conduct new trade shows to further reach out to potential customers in healthcare industry in Singapore

Purpose	Implementation Plan	Actual implementation activities
Expand and train our sales and marketing, technical and support workforce	• Staff cost for retaining the approximately one project manager, two engineers and 10 technicians to be recruited by February 2018, and the associated staff accommodation costs • Staff cost for retaining the approximately one sales manager, two sales and marketing executives and 10 technicians to be recruited by July 2018, and taking into account potential increase in wage level, and the associated staff accommodation costs • To provide internal and external trainings and workshops to our sales and technical staff	• New headcount of 8 engineers and 25 technicians were recruited as at 30 June 2026 • New headcount of 2 sales and marketing executives, 1 marketing manager and 1 sales manager were recruited as at 30 June 2026 • Provided internal and external trainings and workshops to our technical staff • In the process to seek suitable candidates to the remaining positions
Purchase transportation vehicles	• Purchase of three vans for maintenance operations and, transportation of relevant equipment and/or labour • Purchase of two lorries for delivery and transportation of larger equipment and/or labour	• Purchased of three vans for maintenance operations and, transportation of relevant equipment and/or labour • Considered and monitored Group's current project portfolio but postponed the purchase of two lorries due to current different project requirements

Purpose	Implementation Plan	Actual implementation activities
Setting up a new sales office in Singapore	• Purchase of one new property to be used by our sales and contract department and act as a demonstration facility for our sound and communication systems	• Considered and monitored the Group's project tenders and plan was postponed due to current observed industry customers' requirements and the property prices in Singapore were surged up higher than expected which the Group requires additional time to identify the suitable premises in order to meet the Group's financial budget • The Group revised the use of net proceeds for renovation of new sales office space
Partial repayment of bank loan	• Partial repayment for the bank loan in relation to the mortgage loan secured for the purchase of our head office in Singapore	• The mortgage loan was partially repaid on 11 July 2018
Expansion of our sound and communication services solution business	• To explore, evaluate and tender for potential integrated services of sound and communication systems projects in Singapore, particularly larger scale projects which may be required for the provision of performance bonds	• Postponed due to performance bond not required in recent awarded tenders to the Group • In the process of exploring large scale potential projects which requires the provision of performance bonds
Take steps to obtain higher grade level under our current mechanical and electrical workhead	• Satisfy the minimum financial requirements for "L6" grade under our current mechanical and electrical workhead	• Considered and monitored the Group's project portfolio and considered adverse impacts on Singapore economy, the unutilised amount were reallocated to other categories

Use of proceeds from the placing of new shares of the Company and comparison of business objectives with actual business progress

The net proceeds raised from the placing of new shares under General Mandate first announced on 6 October 2023 and completed on 31 October 2023 (the “**Placing**”) amounted to approximately HK\$28.2 million.

	<i>HK\$ million</i>	Approximate percentage of allocation
(i) Expand its suite of integrated service and systems	8.5	30.0%
(ii) Develop new markets in Asia	5.6	20.0%
(iii) Repay certain outstanding indebtedness of the Group	8.5	30.0%
(iv) General working capital of the Group	5.6	20.0%
Total	28.2	100.0%

Actual use of proceeds as at 30/06/2026	<i>HK\$ million</i>	% utilised as at 30 June 2026	Expected timeline to fully utilise the unutilised amount
(i) Expand its suite of integrated service and systems	8.5	100.0%	N/A
(ii) Develop new markets in Asia	5.6	100.0%	N/A
(iii) Repay certain outstanding indebtedness of the Group	8.5	100.0%	N/A
(iv) General working capital of the Group	5.6	100.0%	N/A
Total	28.2	100.0%	

All net proceeds are used up as at 30 June 2026.

EVENTS AFTER THE REPORTING PERIOD

The Group had no significant events from the end of the reporting period to the date of this announcement.

DISCLOSURE OF INTERESTS

INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND CHIEF EXECUTIVE OF THE COMPANY IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION

As at 30 June 2026, the interests and short positions of the Directors or chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) (the “SFO”)) which were notified to the Company and the Stock Exchange under Divisions 7 and 8 of Part XV of the SFO or were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules relating to securities transactions by the Directors, were as follows:

I. Long position in the ordinary shares of the Company

Name of Directors	Capacity/Nature of interest	Number of shares held/interested	Approximate percentage of shareholding in the Company
Mr. Cao Chunmeng (“Mr. Cao”)	Beneficial owner	119,936,000	11.46%
Mr. Han Bing	Beneficial owner	1,000,000	0.10%
Mr. Qiu Yingming	Beneficial owner	46,044,000	4.40%

II. Long position in underlying shares or equity derivatives of the Company

Name	Capacity/Nature of interest	Share options	Approximate percentage of shareholding in the Company	Approximate percentage of shareholding in the Company assuming all the share options granted under Share Option Scheme were exercised
Mr. Han Bing	Beneficial owner	8,000,000	0.76%	0.73%
Mr. Yan Xiaotian	Beneficial owner	800,000	0.08%	0.07%
Mr. Tang Chi Wai	Beneficial owner	800,000	0.08%	0.07%

Save as disclosed above, as at 30 June 2026, none of the Directors had any interests or short positions in the Shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange under the CG Code.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES AND DEBENTURES OF THE COMPANY

As at 30 June 2026, so far as is known to the Directors, the following persons (not being a Director or chief executive of the Company) had or were deemed or taken to have interests and short positions in shares or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO or which were recorded in the register required to be kept by the Company under Section 336 of the SFO was as follows:

Name	Capacity/Nature of interest	Number of	
		Shares held/	Percentage of
		interested in	shareholding
Huang Songyuan	Beneficial owner	65,300,000	6.24%

Save as disclosed above, as at 30 June 2026, so far as is known to the Directors or chief executive of the Company, no other persons, other than the Directors and chief executive of the Company whose interests are set out in the section “**INTERESTS AND SHORT POSITIONS OF THE DIRECTORS AND CHIEF EXECUTIVE OF THE COMPANY IN THE SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY OR ANY ASSOCIATED CORPORATION**” above, had any interest or a short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

CODE OF CONDUCT FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the required standard of dealing, as set out in Rules 5.48 to 5.67 of the GEM Listing Rules as the code of conduct for securities transactions by the Directors in respect of the Shares. Having made specific enquiry of all Directors, all Directors have confirmed that they have complied with the required standard of dealing and the code of conduct for securities transactions by the Directors during the Year.

NO CHANGE IN INFORMATION OF DIRECTORS

There was no change in the information of Directors required to be disclosed pursuant to rule 17.50A(1) of the GEM Listing Rules.

SUFFICIENCY OF PUBLIC FLOAT

During the Year, based on the information that is publicly available to the Company and within the best knowledge of the Directors, Directors confirmed that the Company has maintained a sufficient amount of public float for its Shares as required under the GEM Listing Rules.

COMPETITION AND CONFLICT OF INTERESTS

The Directors are not aware that the Directors, the controlling shareholders of the Company or any of their respective close associates (as defined in the GEM Listing Rules) have engaged in any business or interest that competes or may compete, either directly or indirectly, with the businesses of the Group, or have any other conflict of interests with the Group as required to be disclosed pursuant to Rule 11.04 of the GEM Listing Rules during the Year and up to date of this announcement.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

The Board confirms that during the Year, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any listed securities (including sale of treasury shares (within the meaning of the GEM Listing Rules)) of the Company.

SHARE OPTION SCHEME

The Company adopted a share option scheme (the “**Share Option Scheme**”) on 14 December 2017.

The following table sets out the change of number of share options outstanding under the Share Option Scheme:

As at 30 June 2026, options to subscribe for an aggregate of 44,000,000 shares of the Company granted to Directors, certain employees and external consultant pursuant to the Share Option Scheme remained outstanding, details of which were as follows:

Name and category of participants	Date of grant	Exercise price per option	Exercise period	Closing price of the Company's shares immediately before the grant date	Vesting period	At 1 July 2025	Granted during the year	Lapsed/ forfeited during the year	At 30 June 2026
Directors									
Mr. Yuan Shuangshun <i>(Note)</i>	31.12.2021	HK\$0.5	31.12.2021 to 30.12.2026	HK\$0.2	N/A	2,400,000	–	(2,400,000)	–
	31.12.2021	HK\$0.5	31.12.2022 to 30.12.2026	HK\$0.2	1st anniversary of the date of grant	2,400,000	–	(2,400,000)	–
	31.12.2021	HK\$0.5	31.12.2023 to 30.12.2026	HK\$0.2	2nd anniversary of the date of grant	3,200,000	–	(3,200,000)	–
Sub-total						<u>8,000,000</u>	<u>–</u>	<u>(8,000,000)</u>	<u>–</u>
Mr. Han Bing	31.12.2021	HK\$0.5	31.12.2021 to 30.12.2026	HK\$0.2	N/A	2,400,000	–	–	2,400,000
	31.12.2021	HK\$0.5	31.12.2022 to 30.12.2026	HK\$0.2	1st anniversary of the date of grant	2,400,000	–	–	2,400,000
	31.12.2021	HK\$0.5	31.12.2023 to 30.12.2026	HK\$0.2	2nd anniversary of the date of grant	3,200,000	–	–	3,200,000
Sub-total						<u>8,000,000</u>	<u>–</u>	<u>–</u>	<u>8,000,000</u>
Mr. Yan Xiaotian	31.12.2021	HK\$0.5	31.12.2021 to 30.12.2026	HK\$0.2	N/A	240,000	–	–	240,000
	31.12.2021	HK\$0.5	31.12.2022 to 30.12.2026	HK\$0.2	1st anniversary of the date of grant	240,000	–	–	240,000
	31.12.2021	HK\$0.5	31.12.2023 to 30.12.2026	HK\$0.2	2nd anniversary of the date of grant	320,000	–	–	320,000
Sub-total						<u>800,000</u>	<u>–</u>	<u>–</u>	<u>800,000</u>
Mr. Tang Chi Wai	31.12.2021	HK\$0.5	31.12.2021 to 30.12.2026	HK\$0.2	N/A	240,000	–	–	240,000
	31.12.2021	HK\$0.5	31.12.2022 to 30.12.2026	HK\$0.2	1st anniversary of the date of grant	240,000	–	–	240,000
	31.12.2021	HK\$0.5	31.12.2023 to 30.12.2026	HK\$0.2	2nd anniversary of the date of grant	320,000	–	–	320,000
Sub-total						<u>800,000</u>	<u>–</u>	<u>–</u>	<u>800,000</u>
Employees – In aggregate	31.12.2021	HK\$0.5	31.12.2021 to 30.12.2026	HK\$0.2	N/A	10,650,000	–	(330,000)	10,320,000
	31.12.2021	HK\$0.5	31.12.2022 to 30.12.2026	HK\$0.2	1st anniversary of the date of grant	10,650,000	–	(330,000)	10,320,000
	31.12.2021	HK\$0.5	31.12.2023 to 30.12.2026	HK\$0.2	2nd anniversary of the date of grant	14,200,000	–	(440,000)	13,760,000
Sub-total						<u>35,500,000</u>	<u>–</u>	<u>(1,100,000)</u>	<u>34,400,000</u>
Total						<u>53,100,000</u>	<u>–</u>	<u>(9,100,000)</u>	<u>44,000,000</u>

Note:

Mr. Yuan Shuangshun has resigned as an executive director on 31 March 2026.

During the Year and up to the date of this announcement, no share option has been granted or issued.

As at 30 June 2026, there was 44,000,000 share options outstanding.

During the Year, there were 9,100,000 share options lapsed or forfeited due to the resignation of employees.

No share options were granted, exercised or cancelled under the Share Option Scheme during the Year.

The number of shares that may be issued in respect of options and awards granted under all schemes of the Company during the Year divided by the weighted average number of issued shares of the Company for the Year is 0%, as no option or award was granted under all schemes of the Company during the Year.

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

The Company is committed to achieve a high standard of corporate governance practices in enhancing the confidence of shareholders, investors, employees, creditors and business partners and also the growth of its business. The Board has and will continue to review and improve the Company's corporate governance practices from time to time in order to increase its transparency and accountability to shareholders. The Company has adopted the code provisions as set out in the Corporate Governance Code (the "CG Code") contained in Appendix C1 of the GEM Listing Rules as its own corporate governance code since the Listing. The Company has, so far as applicable, principally complied with the CG Code throughout the Year.

AUDIT COMMITTEE

The Group established the Audit Committee on 14 December 2017 with written terms of reference in compliance with Rule 5.29 of the GEM Listing Rules and paragraph D.3.3 of the CG Code. The primary duties of our Audit Committee include, among others, (a) making recommendations to our Board on the appointment, re-appointment and removal of the external auditor and approving the remuneration and terms of engagement of the external auditor; (b) reviewing our financial statements, our annual report and accounts, our half-year report, and quarterly report and significant financial reporting judgements contained therein; and (c) reviewing our financial controls, internal control and risk management systems. Our Audit Committee comprises three INEDs, namely Mr. Zheng Xiaorong, Mr. Yan Xiaotian and Mr. Tang Chi Wai. Mr. Tang Chi Wai is the chairman of our Audit Committee.

During the Year, the Audit Committee held four meetings, at which it has reviewed and discussed (i) the Group's consolidated financial results for the Year, including the accounting principles and practice adopted by the Group, (ii) the Company's compliance with the CG Code and disclosure in this Corporate Governance Report, (iii) the effectiveness of the Group's risk management and internal control systems as well as the Group's internal audit function, (iv) considered, adopted and/or recommended to the Board the amendments to the terms of reference of the Audit Committee and (v) met with the external auditor, Moore CPA Limited (“**Moore**”) and approved the audit strategy. The Audit Committee has also recommended to the Board to consider the re-appointment of Moore as the Company's external independent auditors at the forthcoming AGM.

The Audit Committee has reviewed the annual results of the Group for the year ended 30 June 2026.

SCOPE OF WORK OF AUDITOR

The figures in respect of the Group's consolidated statement of financial position as at 30 June 2026 and consolidated statement of profit or loss and other comprehensive income and the related notes thereto for the year ended 30 June 2026 as set out in the preliminary announcement of the Group have been agreed by the Group's auditor, Moore, to the amounts set out in the Group's audited consolidated financial statements for the Year. The work performed by Moore in this respect did not constitute an assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants and consequently no opinion or assurance conclusion has been expressed by Moore on the preliminary announcement.

PUBLICATION OF ANNUAL RESULTS ANNOUNCEMENT AND ANNUAL REPORT

The annual results announcement of the Company is published on the website of the Stock Exchange (www.hkexnews.hk) and on the website of the Company (www.ispg.hk). The annual report of the Company for the Year containing all the relevant information required by the GEM Listing Rules will be dispatched to the shareholders of the Company and published on the websites of the Stock Exchange and the Company in due course.

Unless otherwise specified in this announcement and for the purpose of illustration only, S\$ is translated into HK\$ at the rate of S\$1 = HK\$5.85 and S\$ is translated into RMB at the rate of S\$1 = RMB5.36. No representation is made that any amounts in S\$ or RMB have been or could be converted at the above rate or at any other rates or at all.

By order of the Board
ISP Global Limited
Cao Chunmeng
Chairman and executive Director

Hong Kong, 30 September 2026

As at the date of this announcement, the executive Directors are Mr. Cao Chunmeng, Mr. Han Bing, Mr. Mong Kean Yeow and Ms. Choon Shew Lang; the non-executive Director is Mr. Qiu Yingming and the independent non-executive Directors are Mr. Zheng Xiaorong, Mr. Yan Xiaotian and Mr. Tang Chi Wai.

This announcement will remain on the “Latest Listed Company Information” page of the Stock Exchange’s website at www.hkexnews.hk for at least 7 days from the date of its posting. This announcement will also be published on the Company’s website at www.ispg.hk.