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Lai Group Holding Company Limited
禮建德集團控股有限公司

(Incorporated in the Cayman Islands with limited liability)
(Stock code: 8455)

DELAY IN DESPATCH OF CIRCULAR AND REVISED EXPECTED TIMETABLE IN RELATION TO (1) PROPOSED CAPITAL REORGANISATION; (2) PROPOSED CHANGE IN BOARD LOT SIZE; (3) PROPOSED INCREASE IN AUTHORISED SHARE CAPITAL; (4) PROPOSED RIGHTS ISSUE ON THE BASIS OF TWO RIGHTS SHARES FOR EVERY ONE ADJUSTED SHARE HELD ON THE RECORD DATE ON NON-FULLY UNDERWRITTEN BASIS; AND (5) CONNECTED TRANSACTION IN RELATION TO THE UNDERWRITING AGREEMENT

Reference is made to the announcement (the "**Announcement**") of Lai Group Holding Company Limited (the "**Company**") dated 7 October 2026 in relation to (1) proposed Capital Reorganisation; (2) proposed Change in Board Lot Size; (3) proposed Increase in Authorised Share Capital; (4) proposed Rights Issue on the basis of two rights shares for every one adjusted share held on the record date on non-fully underwritten basis; and (5) connected transaction in relation to the Underwriting Agreement. Capitalised terms used herein shall have the same meanings as those defined in the Announcement unless the context otherwise requires.

DELAY IN DESPATCH OF CIRCULAR

As set out in the Announcement, a circular containing, among other things, (i) details of the Capital Reorganisation and the Change in Board Lot Size; (ii) details of the Increase in Authorised Share Capital; (iii) further details of the Rights Issue; (iv) a letter of recommendation from the Independent Board Committee to the Independent Shareholders in respect of the Rights Issue; (v) a letter of advice from an independent financial adviser to the Independent Board Committee and the Independent Shareholders on the Rights Issue; and (vi) a notice convening the EGM, is expected to be despatched to the Shareholders on or before Friday, 30 October 2026.

As additional time is required for the Company to prepare and finalise the information to be contained in the circular, the despatch of the circular is expected to be postponed to a date on or before Friday, 20 November 2026.

REVISED EXPECTED TIMETABLE

In view of the delay in despatch of the circular, the expected timetable for implementation of the Capital Reorganisation, the Change in Board Lot Size, the Increase in Authorised Share Capital and the Rights Issue is expected to be revised as follows:

Events	**Date and time**
Despatch of circular and notice of EGM	Friday, 20 November 2026
Latest time for lodging share transfer documents in order to qualify for attending and voting at the EGM	4:00 p.m. on Monday, 7 December 2026
Closure of register of members for determining the entitlement to attend and vote at the EGM (both dates inclusive)	Tuesday, 8 December 2026 to Friday, 11 December 2026
Latest time for lodging forms of proxy for the EGM	10:30 a.m. on Wednesday, 9 December 2026
Record date for attendance and voting at the EGM	Friday, 11 December 2026
Date and time of the EGM	10:30 a.m. on Friday, 11 December 2026
Announcement of voting results of the EGM	Friday, 11 December 2026
Register of members re-opens	Monday, 14 December 2026

The following events are conditional on the fulfillment of the conditions for the implementation of the Capital Reorganisation and the Rights Issue and therefore the dates are tentative only:

Effective date of the Capital Reorganisation	Tuesday, 22 December 2026
Commencement of dealings in the Adjusted Shares	9:00 a.m. on Tuesday, 22 December 2026
Original counter for trading in Existing Shares in board lot of 10,000 Existing Shares (in the form of existing share certificates) temporarily closes	9:00 a.m. on Tuesday, 22 December 2026
Temporary counter for trading in the Adjusted Shares in board lot of 500 Adjusted Shares (in the form of existing share certificates) opens	9:00 a.m. on Tuesday, 22 December 2026
First day of free exchange of existing share certificates for new share certificates for Adjusted Shares	Tuesday, 22 December 2026
Last day of dealings in the Adjusted Shares on a cum-rights basis relating to the Rights Issue	Tuesday, 22 December 2026
First day of dealings in the Adjusted Shares on an ex-rights basis relating to the Rights Issue	Wednesday, 23 December 2026
Latest time for the Shareholders to lodge transfer documents of Adjusted Shares in order to be qualified for the Rights Issue	4:00 p.m. on Monday, 28 December 2026
Closure of register of members to determine the entitlements to the Rights Issue (both dates inclusive)	Tuesday, 29 December 2026 to Tuesday, 5 January 2027
Record date for the Rights Issue	Tuesday, 5 January 2027
Expected despatch date of the Prospectus Documents (including the PAL and the Prospectus), and in case of the Excluded Shareholders, the Prospectus for information purpose only	Wednesday, 6 January 2027
Register of members of the Company re-opens	Wednesday, 6 January 2027

Original counter for trading in the Adjusted Shares in board lots of 5,000 Adjusted Shares (in the form of new share certificates) re-opens . . . . . 9:00 a.m. on Thursday, 7 January 2027

Parallel trading in the Adjusted Shares (in the form of both existing share certificates in board lots of 500 Adjusted Shares and new share certificates in board lots of 5,000 Adjusted Shares) commences . . . . . 9:00 a.m. on Thursday, 7 January 2027

Designated broker starts to stand in the market to provide matching services for odd lot of the Adjusted Shares . . . . . 9:00 a.m. on Thursday, 7 January 2027

First day of dealings in nil-paid Rights Shares in the board lot size of 5,000 Rights Shares . . . . . Friday, 8 January 2027

Latest time for splitting the PAL . . . . . 4:00 p.m. on Tuesday, 12 January 2027

Last day of dealings in nil-paid Rights Shares . . . . . Friday, 15 January 2027

Latest time for lodging transfer documents of nil-paid Rights Shares in order to qualify for the payment of Net Gain . . . . . 4:00 p.m. on Wednesday, 20 January 2027

Latest time for acceptance and payment for the Rights Shares . . . . . 4:00 p.m. on Wednesday, 20 January 2027

Announcement of the number of Unsubscribed Rights Shares and ES Unsold Rights Shares subject to Compensatory Arrangements . . . . . Thursday, 21 January 2027

Commencement of placing of Unsubscribed Rights Shares and ES Unsold Rights Shares by the Placing Agent . . . . . Monday, 25 January 2027

Designated broker ceases to provide matching services for odd lot of the Adjusted Shares . . . . . 4:00 p.m. on Wednesday, 27 January 2027

Temporary counter for trading in the Adjusted Shares in board lot of 500 Adjusted Shares (in the form of existing share certificates) closes . . . . . 4:10 p.m. on Wednesday, 27 January 2027

Parallel trading in the Adjusted Shares (in the form of both existing share certificates in board lots of 500 Adjusted Shares and new share certificates in board lots of 5,000 Adjusted Shares) ends . . . . . 4:10 p.m. on Wednesday, 27 January 2027

Latest time of placing of Unsubscribed Rights Shares and ES Unsold Rights Shares by the Placing Agent . . . . . 4:00 p.m. on Friday, 29 January 2027

Last day for free exchange of existing share certificates for new share certificates for the Adjusted Shares . . . . . Friday, 29 January 2027

Latest time for termination of the Placing Agreement . . . . . 5:00 p.m. on Monday, 1 February 2027

Latest time for the termination of the Underwriting Agreement for the Rights Issue to become unconditional. . . . . 4:00 p.m. on Tuesday, 2 February 2027

Announcement of results of the Rights Issue (including the results of the Placing and the Net Gain) . . . . . Wednesday, 10 February 2027

Despatch of share certificates for fully-paid Rights Shares and refund cheques (if any) . . . . . Thursday, 11 February 2027

Commencement of dealings in fully-paid Rights Shares (in the board lot size of 5,000 Rights Shares) . . . . . Friday, 12 February 2027

Payment of Net Gain to relevant No Action Shareholders and Excluded Shareholders (if any) . . . . . Monday, 1 March 2027

The expected timetable is subject to the results of the EGM and satisfaction of the conditions to the Capital Reorganisation, the Increase in Authorised Share Capital and the Rights Issue and is therefore for indicative purpose only. Any change to the expected timetable will be announced in a separate announcement by the Company as and when appropriate. All times and dates in this announcement refer to the Hong Kong local times and dates.

WARNING OF THE RISKS OF DEALING IN THE SHARES AND NIL-PAID RIGHTS SHARES

Shareholders and potential investors of the Company should note that the Rights Issue is subject to fulfilment of conditions including, among other things, the Stock Exchange granting the listing of, and permission to deal in, the Rights Shares in their nil-paid and fully-paid forms. Please refer to the section headed "Conditions of the Rights Issue" in the Announcement.

Shareholder or other person contemplating transferring, selling or purchasing the Shares and/or the nil-paid rights is advised to exercise caution when dealing in the Shares and/or the nil-paid rights.

The Rights Issue will proceed on a non-fully underwritten basis irrespective of the acceptance of the provisionally allotted Rights Shares. Any person who is in any doubt about his/her/its position or any action to be taken is recommended to consult his/her/its own professional advisor(s). Any Shareholder or other person dealing in the Shares or in the nil-paid rights up to the time at which the Rights Issue becomes unconditional will accordingly bear the risk that the Rights Issue may not become unconditional or may not proceed.

By order of the Board
Lai Group Holding Company Limited
Wang Guoping
Chairman and Executive Director

Hong Kong, 30 October 2026

As at the date of this announcement, the Board comprises Mr. Wang Guoping and Dr. Chan Lai Sin as executive Directors; Ms. Liu Lihui as the non-executive Director, and Dr. Chung Siu Kuen, Ms. Ma Yufei and Ms. Sun Wai Ling as independent non-executive Directors.

This announcement, for which the Directors collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange of Hong Kong Limited for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief, the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.

This announcement will remain on the Stock Exchange's website at www.hkexnews.hk on the "Latest Listed Company Information" page for at least 7 days from the date of its posting and on the website of the Company at www.dic.hk.