The directors present their report and the audited financial statements of the Company and the Group for the year ended 31 December 2001.

#### PRINCIPAL ACTIVITIES

The Group's principal activities remained unchanged during the year and consisted of the manufacture and retail of jewellery, wholesale of precious metals, securities and commodity broking, gold bullion trading and property investment.

The principal activity of the Company is investment holding. Details of the principal activities of the subsidiaries are set out in note 18 to the financial statements.

#### SEGMENT INFORMATION

An analysis of the Group's turnover and contribution to results by principal activity and geographical area of operations for the year ended 31 December 2001 is set out in note 4 to the financial statements.

#### **RESULTS AND DIVIDENDS**

The Group's profit for the year ended 31 December 2001 and the state of affairs of the Company and the Group at that date are set out in the financial statements on pages 18 to 79.

An interim dividend of 3.0 cents per ordinary share was paid on 12 October 2001. The directors recommend the payment of a final dividend of 2.0 cents per ordinary share in respect of the year, to shareholders on the register of members on 22 May 2002. This recommendation has been incorporated in the financial statements as an allocation of retained earnings within capital and reserves in the balance sheet. Further details of this accounting treatment are set out in note 12 to the financial statements.

#### **SUMMARY FINANCIAL INFORMATION**

A summary of the published results and assets and liabilities of the Group for the last five financial years, as extracted from the audited financial statements and reclassified as appropriate, is set out below. The amounts for each year in the five year summary have been adjusted for the effects of the retrospective changes in accounting policy affecting dividends, as detailed in note 2 to the financial statements. This summary does not form part of the audited financial statements.

# 董事會報告

董事會謹將截至2001年12月31日止年度之報告及本公司與本集團之經審核財務報告 送呈各股東省覽。

## 主要業務

本集團於年內之主要業務並無改變,包括 珠寶製造及零售、貴金屬批發、證券及期 貨經紀、期金買賣及物業投資。

本公司主要業務為投資控股。附屬公司之 主要業務詳情載於財務報告附註18。

## 分部資料

截至2001年12月31日止年度本集團按主要 業務及營業地域劃分之營業額及業績所得 貢獻之分析載於財務報告附註4。

## 業績及股息

本集團截至2001年12月31日止年度之溢利及本公司與本集團於該日之財政狀況載於財務報告第18頁至第79頁內。

本公司於2001年10月12日派發中期股息每股普通股3.0仙。董事會建議派發有關年度之末期股息每股普通股2.0仙予於2002年5月22日已登記在股東名冊上之股東。此項建議已納入財務報告中資產負債表內股本及儲備賬項下作保留溢利之分配。此項會計處理之詳情載於財務報告附註12。

## 財務資料摘要

以下列出本集團過去五個財政年度已公布 之業績、資產與負債摘要,該等資料摘自 經審核及重新分類之財務報告。五年度摘 要內每年之數額已因應會計政策追溯變動 對股息之影響而作出調整,詳情載於財務 報告附註2。此摘要不構成此經審核財務報 告之一部份。

RESULTS 業績		Year ended 31 December 截至12月31日止年度				
		2001	2000	1999	1998	1997
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
TURNOVER	營業額	4,686,230	4,684,376	4,316,969	4,150,275	6,182,193
OPERATING PROFIT	經營溢利	28,313	78,028	148,203	123,873	208,239
Share of profits less losses	應佔聯營公司					
of associates	溢利減虧損	993	1,049	588	475	571
PROFIT BEFORE TAX	除税前溢利	29,306	79,077	148,791	124,348	208,810
Tax	税項	(8,967)	(21,838)	(22,615)	(17,835)	(29,805)
PROFIT BEFORE MINORITY INTERESTS	未計少數股東 權益前溢利	20,339	57,239	126,176	106,513	179,005
Minority interests	少數股東權益	16	(517)	(609)	(111)	
NET PROFIT FROM ORDINARY ACTIVITIES ATTRIBUTABLE TO SHAREHOLDERS	股東應佔日常 業務溢利	20,355	56,722	125,567	106,402	179,005
ASSETS, LIABILITIES AND MINORITY INTERESTS 資產、負債及少數股東權益			As at 31 December 於12月31日			
		2001	2000	1999	1998	1997
		HK\$'000 千港元	HK\$′000 千港元	HK\$'000 千港元	HK\$′000 千港元	HK\$'000 千港元
		17670	(Restated)	(Restated)	(Restated)	(Restated)
			(重列)	(重列)	(重列)	(重列)
TOTAL ASSETS	總資產	2,044,528	2,062,625	1,956,191	1,828,978	1,909,867
TOTAL LIABILITIES	總負債	(282,093)	(231,397)	(215,723)	(137,603)	(166,554)
MINORITY INTERESTS	少數股東權益	(8,492)	(4,009)	(4,300)	(3,678)	
		1,753,943	1,827,219	1,736,168	1,687,697	1,743,313

#### FIXED ASSETS AND INVESTMENT PROPERTIES

Details of movements in the fixed assets and investment properties of the Group during the year are set out in notes 14 and 15 to the financial statements, respectively. Further details of the Group's principal properties are set out on page 80.

#### SHARE CAPITAL

Details of the Company's share capital are set out in note 32 to the financial statements. There were no changes therein during the year.

## **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-Laws or the laws of Bermuda which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

# PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES OF THE COMPANY

Neither the Company, nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year.

#### **RESERVES**

Details of movements in the reserves of the Company and the Group during the year are set out in note 33 to the financial statements.

#### **DISTRIBUTABLE RESERVES**

At 31 December 2001, the Company's reserves available for distribution, calculated in accordance with the Companies Act 1981 of Bermuda, amounted to HK\$1,399,124,000.

# 董事會報告

## 固定資產及投資物業

年內本集團之固定資產及投資物業之變動 詳情分別載於財務報告附註14及15。本集 團主要物業資料詳情載於第80頁內。

## 股本

本公司股本之詳情載於財務報告附註32。 年內並無變動。

## 優先購股權

本公司之公司細則或百慕達法律並無規定 本公司必須向現有股東按持股比例提呈新 股之優先購股權之條款。

## 購買、贖回或出售本公司之上市證券

於本年內,本公司或其任何附屬公司概無 購買、贖回或出售任何本公司之上市證 券。

## 儲備

年內本公司及本集團之儲備變動詳情載於 財務報告附註33。

#### 可分派儲備

於2001年12月31日,本公司根據百慕達 1981年公司法計算可分派儲備達 1,399,124,000港元。

# 董事會報告

## MAIOR CUSTOMERS AND SUPPLIERS

In the year under review, sales to the Group's five largest customers accounted for less than 30% of the total sales for the year. Purchases from the Group's five largest suppliers accounted for 50% of the total purchases for the year and purchases from the largest supplier included therein amounted to 22%.

None of the directors of the Company or any of their associates or any shareholders (which, to the best knowledge of the directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest suppliers.

#### **DIRECTORS**

The directors of the Company during the year were:

Chow Kwen Ling Chow Kwen Lim Chan Bing Fun \*

Chow Kwen Yum (passed away on 19 February 2001)

Vincent W.S. Chow Gerald K.S. Chow Stephen L.H. Ting \* Chung Pui Lam \* Winston W.S. Chow

Chan Chak Lam (retired on 18 May 2001)

Independent non-executive director

In accordance with the Company's Bye-Laws, one third of the directors will retire from office each year and therefore Winston W.S. Chow and Chung Pui Lam will retire at the forthcoming annual general meeting. Being eligible, Winston W.S. Chow and Chung Pui Lam will offer themselves for re-election.

## 主要客戶及供應商

本年度本集團五大客戶所佔銷售額佔全年 總銷售額不足30%。本集團五大供應商所 佔採購額佔全年總採購額50%,當中包括 最大供應商所佔採購額達22%。

本公司各董事或其聯繫人十或仟何股東(就 董事所知,擁有5%以上本公司已發行股 本) 概無持有該五大供應商之任何實益權 益。

#### 董事

年內本公司之董事如下:

周君今 周君廉 陳炳勳\*

周君任 (於2001年2月19日逝世)

周敬成 丁良輝\* 鍾沛林\* 周允成

周永成

陳澤霖 (於2001年5月18日银仟)

獨立非執行董事

根據本公司之公司細則,每年有三分之一 董事任滿依章告退, 周允成及鍾沛林將於 即將舉行之股東週年大會任滿依章告退, 周允成及鍾沛林兩位均願膺選連任。

# 董事會報告

#### DIRECTOR'S AND SENIOR MANAGEMENT'S BIOGRAPHIES

## Dr. Chow Kwen Lim MBE, JP, DSSc (Hon) Chairman

Age 75. He has been the General Manager of the Group from 1986 to 1997, and the Chairman of the Group since 1990. He was appointed President of the Group since 1998. As a founder of the Group, he has been in the jewellery business for over 55 years. He was awarded Doctor of Social Science, Honoris Causa by the Chinese University of Hong Kong in 1998 and is now an Honorary Professor of the Fudan University and Member of the Shunde City People's Political Consultative Committee. He is also an Honorary Citizen respectively of the cities of Guangzhou, Shunde, Foshan, Changle, Lanzhou and the city of Dunhuang, PRC.

## Chow Kwen Ling Honorary Chairman

Age 78. He is the elder brother of Dr. Chow Kwen Lim. As a founder of the Group, he served as the General Manager and Chairman of the Group from 1973 to 1986. He was elected the Honorary Chairman upon retiring as Chairman in 1990. He is well experienced in corporate management.

#### Chan Bing Fun MB, BS, DMRT, FHKCR, FHKAM (Radiology)

Age 68. He has been a director of the Group for over 25 years. He is a medical doctor in private practice in Hong Kong.

#### Vincent W.S. Chow MBE, JP Group General Manager

Age 55. He is the son of Dr. Chow Kwen Lim. The Group General Manager since 1998, he has been with the Group for over 19 years. His public service includes memberships on the Public Service Commission, the Trade and Industry Advisory Board, the Council of the City University of Hong Kong. He serves on the Board of Governors and the General Committee of the Hong Kong Philharmonic Orchestra. He is the chairman of the Academic Affairs Committee of the Council of the Hong Kong Academy for Performing Arts, and of the Hong Kong Repertory Theatre.

## 董事及高級管理人員簡歷

周君廉博士 MBE, 太平紳士, DSSc (Hon) 主席七十五歲。1986至1997年為集團總經理,1990年起任董事會主席。1998年榮任集團總裁。本集團創辦人之一,經營珠寶業務超過五十五年。1998年獲香港中文大學授予榮譽社會科學博士名銜,現任上海復旦大學名譽教授及廣東省順德市政協常委,並為廣州市、順德市、佛山市、長樂市、蘭州市及敦煌市榮譽市民。

## 周君今 名譽董事長

七十八歲。為周君廉博士之兄,本集團創辦人之一,1973至1986年曾任本集團董事會主席及總經理,1990年起任本集團名譽董事長,對企業管理,經驗豐富。

陳炳勳 MB, BS, DMRT, FHKCR, FHKAM (Radiology) 六十八歲。為香港私人執業醫生,已加入 本集團董事會超過二十五年。

#### 周永成 MBE, 太平紳士 集團總經理

五十五歲。為周君廉博士之子。1998年就任本集團總經理,在集團服務超過十九年,公職包括公務員敘用委員會委員、工業貿易署諮詢委員會委員、香港城市大學校董、香港管弦樂團監察及執行委員會委員、香港演藝學院校董會學務委員會主席及香港話劇團主席。

# DIRECTOR'S AND SENIOR MANAGEMENT'S BIOGRAPHIES (continued)

#### Dr. Gerald K.S. Chow

Age 45. He is the elder brother of Mr. Winston W.S. Chow and has been a member of the board of directors since 1985. He is a dental surgeon in private practice in Hong Kong.

#### Stephen L.H. Ting FCCA, FHKSA, FTIHK, CPA

Age 48. He is an accountant in practice as Managing Partner of Ting Ho Kwan and Chan, Certified Public Accountants and has been a director of the Group since 1990.

#### Chung Pui Lam OBE, JP, LL.B (Hons) (Lond.) A.C.I. Arb

Age 61. He is a solicitor in practice. Apart from being a China-appointed Attesting Officer, he also holds key posts in various organisations. He has been a director of the Group since 1995. He is serving as chairman or member on several advisory committees of the Government of the HKSAR.

#### Winston W.S. Chow Group Deputy General Manager

Age 44. He is the younger brother of Mr. Gerald K.S. Chow and has experience in real estate in Canada. His key responsibilities include the marketing of the Group's jewellery business in Hong Kong and Taiwan. He has been a director of the Group for over 13 years. He also acts as the Vice-Chairman of the Diamond Federation of Hong Kong, China, Governing Council Member of the Association of Better Business & Tourism Services, and Member of the Hong Kong Trade Development Council Jewellery Advisory Committee.

#### **DIRECTORS' SERVICE CONTRACTS**

No director proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

#### **DIRECTORS' INTERESTS IN CONTRACTS**

No director had a material interest in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

# 董事會報告

# 董事及高級管理人員簡歷(續)

#### 周敬成

四十五歲。為周允成先生之兄,香港私人執業牙科醫生。自1985年起任本集團董事。

#### 丁良輝 FCCA, FHKSA, FTIHK, CPA

四十八歲。為執業會計師,現任丁何關陳 會計師行司理合夥人,於1990年起加入本 集團董事會。

**鍾沛林** OBE, 太平紳士, LL.B (Hons) (Lond.) A.C.I. Arb 六十一歲。為執業律師。除身為中國司法部委託公證人,亦在多個團體擔任要職,於1995年起加入本集團董事會。現任多個香港特別行政區政府的諮詢委員會主席或委員。

#### 周允成 集團副總經理

四十四歲。為周敬成先生之弟。曾於加拿大從事地產業。專責香港及台灣首飾的市場事務。擔任本集團董事超過十三年。現時亦擔任香港鑽石總會副主席、旅遊服務業協會執行委員會委員及香港貿易發展局珠寶業諮詢委員會委員之職務。

#### 董事之服務合約

於即將舉行之股東週年大會上建議連任之 董事,其與本公司訂立之服務合約概可於 一年內為本公司終止,本公司就此毋須支 付法定賠償以外之補償。

#### 董事於合約之權益

各董事概無於年內本公司或其任何附屬公司所訂立而對本集團業務重要之任何重大 合約中擁有重大實益權益。

# 董事會報告

#### **DIRECTORS' INTERESTS IN SHARES**

At 31 December 2001, the interests of the directors in the share capital of the Company or its associated corporations, as recorded in the register maintained by the Company pursuant to Section 29 of the Securities (Disclosure of Interests) Ordinance (the "SDI Ordinance"), were as follows:

## 董事於股本之權益

於2001年12月31日,按證券(披露權益)條 例第29條保存之名冊,各董事於本公司或 其聯營公司股本中之權益如下:

## Number of shares held and nature of interest 持有數目及權益性質

Name of director 董事		Notes* 附註	Personal 個人	Family 家族	Corporate 公司	Other 其他	Total number of shares 股份總數
Chow Kwen Ling	周君令	(3)	_	_	36,618,100	_	36,618,100
Chow Kwen Lim	周君廉	(1)	_	_	_	114,659,663	114,659,663
Chan Bing Fun	陳炳勳		1,100,000	_	_	_	1,100,000
Vincent W.S. Chow	周永成	(1)	_	_	_	114,659,663	114,659,663
Gerald K.S. Chow	周敬成	(2)	16,406,400	78,665	_	70,000,000	86,485,065
Stephen L.H. Ting	丁良輝		_	_	_	_	_
Chung Pui Lam	鍾沛林		_	_	_	_	_
Winston W.S. Chow	周允成	(2)	16,080,920	64,000	_	70,000,000	86,144,920

<sup>\*</sup> Refer to the explanatory notes in the section headed "Substantial shareholders".

Save as disclosed above, none of the directors or their associates had any personal, family, corporate or other interests in the equity or debt securities of the Company or any of its associated corporations as defined in the SDI Ordinance.

#### **DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Apart from as disclosed under the heading "Directors' interests in shares" above, at no time during the year were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any director or their respective spouse or children under 18 years of age, or were any such rights exercised by them; or was the Company or any of its subsidiaries a party to any arrangement to enable the directors to acquire such rights in any other body corporate.

除上文披露外,按證券(披露權益)條例定義,各董事或其聯繫人士概無擁有本公司或其聯營公司股本或債券之任何個人、家族、公司或其他權益。

## 董事購買股份或債券之權利

除上述披露「董事於股本之權益」,年內概無授予任何董事或其配偶或年齡在18歲以下之子女以購入本公司股份或債券而獲益之權利;或由其行使該等權利;或由本公司或其任何附屬公司安排致令董事可於其他法人團體獲得該等權利。

<sup>\*</sup> 參考「主要股東」之附註。

# 董事會報告

#### SUBSTANTIAL SHAREHOLDERS

At 31 December 2001, the following interests of 10% or more of the share capital of the Company were recorded in the register of interests required to be kept by the Company pursuant to Section 16(1) of the SDI Ordinance:

Name 股東
Everwin Company Limited
Cititrust (Jersey) Limited
Happy Inc.
Bermuda Trust (International) Limited

- (1) Chow Kwen Lim and Vincent W.S. Chow are the beneficiaries of a discretionary trust, which holds 114,659,663 shares of the Company through Everwin Company Limited. The trustee of the trust is Cititrust (Jersey) Limited.
- (2) Gerald K.S. Chow and Winston W.S. Chow are the beneficiaries of a discretionary trust, which holds 70,000,000 shares of the Company. The trustee of the trust is Bermuda Trust (International) Limited.
- (3) 36,618,100 shares in the Company are held by Happy Family Limited, of which Chow Kwen Ling and his spouse, Yue Bik Lan, own 40% of the equity interest. These shares are held as corporate interests under the attribution rules of the SDI Ordinance.

Save as disclosed above, no person, other than the directors of the Company, whose interests are set out in the section "Directors' interests in shares" above, had registered an interest in the share capital of the Company that was required to be recorded pursuant to Section 16(1) of the SDI Ordinance.

## 主要股東

於2001年12月31日,按證券(披露權益)條 例第16(1)條,本公司須保存之權益名冊內 登記擁有本公司股本10%或以上權益如 下:

Number of	
shares held	Notes
持有數目	附註
114,659,663	(1)
114,659,663	(1)
55,000,000	
70,000,000	(2)

- (1) 周君廉及周永成為一項全權信託之受益人,該項全權信託透過Everwin Company Limited擁有本公司114,659,663股股份權益。Cititrust (Jersey) Limited為該項全權信託之信託人。
- (2) 周敬成及周允成為一項全權信託之受益人,該項全權信託擁有本公司70,000,000股股份權益。Bermuda Trust (International) Limited為該項全權信託之信託人。
- (3) 快樂家庭有限公司持有本公司 36,618,100股股份,其中周君令及其 配偶余碧蘭共同擁有40%之股本權 益。根據證券(披露權益)條例有關應 佔權益之規定,周君令被視作擁有一 項應予登記之公司權益。

除上文披露及以上「董事於股本之權益」涉及之本公司董事外,並無其他人士於本公司股本中登記持有根據證券(披露權益)條例第16(1)條須記錄之權益。

# 董事會報告

#### **CODE OF BEST PRACTICE**

In the opinion of the directors, the Company complied with the Code of Best Practice, as set out in Appendix 14 of the Listing Rules of The Stock Exchange of Hong Kong Limited (the "Listing Rules"), throughout the accounting period covered by the annual report, except that the independent non-executive directors of the Company are not appointed for specific terms. The independent non-executive directors are subject to retirement by rotation and re-election at the annual general meeting of the Company in accordance with the provisions of the Company's Bye-Laws.

#### **AUDIT COMMITTEE**

The Company has established an audit committee in accordance with the requirements of the Code of Best Practice, for the purposes of reviewing and providing supervision over the Group's financial reporting process and internal controls. The audit committee comprises the three independent non-executive directors of the Company.

#### **AUDITORS**

Ernst & Young retire and a resolution for their reappointment as auditors of the Company will be proposed at the forthcoming annual general meeting.

ON BEHALF OF THE BOARD

#### Chow Kwen Lim

Chairman

Hong Kong 11 April 2002

## 最佳應用守則

董事認為,本公司於本年報所述之會計期間均已遵守香港聯合交易所有限公司上市規則(「上市規則」)附錄14所載之最佳應用守則,除了本公司之獨立非執行董事並無指定任期,獨立非執行董事須根據本公司之組織章程細則於本公司之股東週年大會上輪席告退及鷹選連任。

## 審核委員會

本公司根據最佳應用守則已成立審核委員會,職務為檢討及監察本集團財務報告程序及內部監控工作。該審核委員會由本公司三位獨立非執行董事組成。

## 核數師

安永會計師事務所任滿告退,惟有關膺聘 其留任之決議案將會提呈於即將舉行之股 東调年大會。

承董事會命

主席 **周君廉** 

香港

2002年4月11日