# **DIRECTORS' REPORT**

董事會同寅茲向全體股東提呈本公司及本集團 截至二零零二年十二月三十一日止年度之報告 書及已審核財務報表。

# 主要業務

本公司為一投資控股公司。本集團之主要業務 為經營零售及分銷Giordano、Giordano Ladies、Giordano Junior 及 Bluestar Exchange 等品牌之便服及配襯用品。該等品牌提供由基 本至流行時尚優質且物有所值之服裝。本集團 亦經營製衣業務,供應本集團零售業務需求, 並向本集團以外之人士供應製成品。

### 分部 資料

本集團截至二零零二年十二月三十一日止年度 按照主要業務及營運地區之表現分析載於第 51至55頁之財務報表附註2。

# 業績

本集團截至二零零二年十二月三十一日止年度 之業績、現金流量及本公司與本集團於該日之 財政狀況俱載於第37至79頁之財務報表內。

#### 股 息

中期股息每股港幣四點五仙已於二零零二年 九月十一日派發。

截至二零零二年十二月三十一日止年度,董事 會向股東建議派發末期股息每股港幣四點五仙 及特別股息每股港幣一角。

本年度內,儲備之變動情況載於第41及42頁 之權益變動表。

# 可供分派儲備

於二零零二年十二月三十一日,本公司之可供 分派滾存溢利及繳入盈餘為港幣十億三千萬元 (二零零一年: 港幣九億三千一百萬元)。

#### 慈善捐款

本集團於本年度內之慈善捐款為港幣 三十萬元。

The directors have pleasure in submitting their report together with the audited financial statements of the Company and the Group for the year ended December 31, 2002.

#### PRINCIPAL ACTIVITIES

The Company is an investment holding company. The principal business of the Group is the retailing and distribution of casual apparel and accessories under Giordano, Giordano Ladies, Giordano Junior and Bluestar Exchange brands. These brands offer basic to modern fashionable apparel of quality and value. The Group also carries on apparel manufacturing operation, supporting the Group's retail business and supplying products to third parties.

#### **SEGMENT INFORMATION**

An analysis of the Group's performance by principal activities and geographical locations of operations for the year ended December 31, 2002 is set out in note 2 to the financial statements on pages 51 to 55.

#### **RESULTS**

The results and cash flow of the Group for the year ended December 31, 2002, and the state of affairs of the Company and of the Group as at that date, are set out in the financial statements on pages 37 to 79.

#### **DIVIDENDS**

An interim dividend of 4.5 HK cents per share was paid on September 11, 2002.

The directors recommend to shareholders the payment of a final dividend of 4.5 HK cents per share and a special dividend of 10.0 HK cents per share for the year ended December 31, 2002.

# **RESERVES**

Movements in reserves during the year are set out in the Statement of Changes in Equity on pages 41 and 42.

# **DISTRIBUTABLE RESERVES**

As at December 31, 2002, the retained profits of the Company together with the contributed surplus available for distribution amounted to HK\$1,030 million (2001: HK\$931 million).

#### **CHARITABLE DONATIONS**

Donations made for charitable purposes by the Group during the year amounted to HK\$0.3 million.

# 固定資產

本年度內,集團共添置約港幣八千萬元之固定 資產。本年度固定資產變動情況載於第63及 64頁之財務報表附註11。

# 主要附屬公司

本公司於二零零二年十二月三十一日主要附屬 公司詳情載於第76至79頁之財務報表附註28。

# 銀行貸款、透支及其他借款

於二零零二年十二月三十一日,本集團之銀行貸款、透支及其他借款須於以下期間償還:

#### **FIXED ASSETS**

During the year, the Group acquired fixed assets of approximately HK\$80 million. Movements in fixed assets during the year are set out in note 11 to the financial statements on pages 63 and 64.

#### PRINCIPAL SUBSIDIARIES

Particulars of the Company's principal subsidiaries as at December 31, 2002 are set out in note 28 to the financial statements on pages 76 to 79.

# BANK LOANS, OVERDRAFTS AND OTHER BORROWINGS

As at December 31, 2002, the Group's bank loans, overdrafts and other borrowings were repayable over the following periods:

		銀行貸款及透支 Bank loans	其他借款 Other
(以港幣百萬元為單位) ————————————————————————————————————	(In HK\$ millions)	and overdrafts	borrowings
即付或一年內	On demand or within one year	\$53	\$4
一年至兩年內	Between one and two years	_	5
		\$53	\$9

# 主要供應商及客戶

本集團首五大供應商及客戶所佔的購買及銷售 總額均低於百分之三十。

# 十年財務資料

本集團過去十個財政年度之業績、資產及負債 摘要載於第2及3頁。

#### 股本

本公司之股本於年內變動詳情載於第68頁之 財務報表附註17。

# 購股權資料

購股權計劃之摘要及本公司購股權於本年度內 變動詳情載於第80至84頁。

# **MAJOR SUPPLIERS AND CUSTOMERS**

The aggregate percentages of purchases and sales attributable to the Group's five largest suppliers and customers respectively are less than 30 percent.

# **TEN-YEAR FINANCIAL INFORMATION**

A summary of the results, assets and liabilities of the Group for the last ten fiscal years is set out on pages 2 and 3.

#### SHARE CAPITAL

Details of the movements in share capital of the Company during the year are shown in note 17 to the financial statements on page 68.

### **SHARE OPTION INFORMATION**

A summary of the share option scheme and details of the movement in share options of the Company during the year are set out on pages 80 to 84.

#### **DIRECTORS' REPORT**

# 股份優先購買權

本公司之細則中並無股份優先購買權之規定, 而百慕達法例則無限制此等權利。

# 購買、出售或贖回本公司 之上市證券

本公司於本年度內並無贖回其股份。本公司及 各附屬公司於年內亦無購買或出售任何本公司 之股份。

# 董事會

本年度內及截至本報告日為 止之董事為:

劉國權先生 歐文柱先生 \*

William Garrett BENNETT先生 #

畢滌凡先生 \*

馮永昌先生

李鵬飛先生,JP \*

馬灼安先生

黄百全先生

(於二零零三年二月十五日辭任)

- 獨立非執行
- 非執行

根據本公司細則第九十八條,李鵬飛先生 及馬灼安先生於即將舉行之股東週年大會上輪 值告退,備選再任。

於本報告日,本公司董事及本集團高級管理 人員之履歷載於第7至11頁。

# 董事服務合約

在即將召開之股東週年大會上膺選連任 之董事,概無與本公司或其附屬公司訂立本集 團不可於一年內無須賠償(法定補償除外)而 終止之服務合約。

#### **PRE-EMPTIVE RIGHTS**

There are no provisions for pre-emptive rights under the Company's Bye-Laws although there are no restrictions against such rights under the laws of Bermuda.

# PURCHASE, SALE OR REDEMPTION OF THE **COMPANY'S LISTED SECURITIES**

The Company has not redeemed any of its shares during the year. Neither the Company nor any of its subsidiaries has purchased or sold any of the Company's shares during the year.

#### **DIRECTORS**

The directors who held office during the year and up to the date of this report were:

Mr. LAU Kwok Kuen, Peter

Mr. AU Man Chu. Milton \*

Mr. William Garrett BENNETT #

Mr. Barry John BUTTIFANT \*

Mr. FUNG Wing Cheong, Charles

Mr. LEE Peng Fei, Allen, JP \*

Mr. MAH Chuck On, Bernard

Mr. WONG Pak Chuen, Paul (resigned on February 15, 2003)

- Independent non-executive
- Non-executive

Messrs. Lee Peng Fei, Allen and Mah Chuck On, Bernard will retire at the forthcoming Annual General Meeting in accordance with Bye-Law 98 of the Company's Bye-Laws and, being eligible, offer themselves for re-election.

Biographical details of the directors of the Company and senior management of the Group as at the date of this report are set out on pages 7 to 11.

# **DIRECTORS' SERVICE CONTRACTS**

The directors being proposed for re-election at the forthcoming Annual General Meeting do not have any service contract with the Company or its subsidiaries which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

# 董事享有權益之合約

本公司或其任何附屬公司概無參與訂立於年內 或年終任何時間使本公司任何董事擁有 不論直接或間接之重大權益之合約。

# 董事之股份權益

於 二零 零 二 年 十 二 月 三 十 一 日 , 董 事 及 行政總裁在本公司之已發行股份權益如下:

#### **DIRECTORS' INTERESTS IN CONTRACTS**

None of the directors had a material interest, whether directly or indirectly, in any contract of significance subsisting during or at the end of the year to which the Company or any of its subsidiaries was a party.

#### **DIRECTORS' INTERESTS IN SHARES**

As at December 31, 2002, the interests of the directors and chief executive in the issued share capital of the Company were as follows:

已授出而尚未行使 之購股權可認購 股份之數目 Number of shares over which options been granted which mained outstanding

董事 Director	權益性質 Nature of interest	股份數目 Number of shares	had been granted which remained outstanding
Ø1 □ 14:	/ER 1		
劉國權	個人		
Lau Kwok Kuen, Peter	Personal	12,708,000	25,000,000
馮永昌	個人		
Fung Wing Cheong, Charles	Personal	800,000	5,900,000
馬灼安	個人		
Mah Chuck On, Bernard	Personal	479,086	6,840,000
黃百全	個人		
Wong Pak Chuen, Paul	Personal	1,296,000	748,000

除上述披露外,各董事及行政總裁或彼等之聯繫人士概無於本公司或其任何聯繫公司(按證券(披露權益)條例(「該條例」)之涵義)之股本權益中擁有任何須遵照該條例第二十八條知會本公司及香港聯合交易所有限公司之權益(包括根據該條例第三十一條或附件第 I 部被視為或假定擁有之權益)或須遵照該條例第二十九條列入所述之登記名冊內之權益。

# 董 事 購 入 股 份 或 債 券 之 權 利

除載於第80至84頁之購股權資料所披露外, 本公司或其任何附屬公司年內概無訂立任 何安排,致使本公司董事或彼等之配偶或未 滿十八歲之子女可藉購入本公司或其他法團 之股份或債券而獲益。 Save as disclosed above, none of the directors and chief executive or their associates had any interests in the share capital of the Company or its associated corporations (within the meaning of the Securities (Disclosure of Interests) Ordinance ("Ordinance")) which had to be notified to the Company and The Stock Exchange of Hong Kong Limited pursuant to section 28 of the Ordinance (including interests which they were deemed or taken to have under section 31 of, or Part I of the Schedule to, the Ordinance) or which were required, pursuant to section 29 of the Ordinance, to be entered in the register referred to therein.

# DIRECTORS' BENEFITS FROM RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the Share Option Information set out on pages 80 to 84, at no time during the year was the Company or any of its subsidiaries a party to any arrangements to enable the directors of the Company or any of their spouses or children under the age of 18 to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

#### **DIRECTORS' REPORT**

# 主要股東權益

就各董事所知,於二零零二年十二月三十一日, 本公司根據該條例第十六(一)條規定存置之 登記冊內之記錄,並無任何人士直接或間接擁 有本公司已發行股本百分之十或以上之權益。

# 管理合約

本年度內,本公司並無訂立或進行任何與 本公司全部或重要業務有關之管理及行 政合約。

# 遵守最佳應用守則

董事會認為,本公司於本年度內一直遵守聯交所證券上市規則(「上市規則」)附錄十四所載之最佳應用守則(除指引七:本公司之非執行董事乃根據本公司細則獲委任至輪值告退為止;及指引十一:根據公司政策,董事酬金是由本公司董事會委任之補償委員會處理)現時補償委員會由一名執行董事、兩名獨立非執行董事及一名獨立董事會顧問組成。

#### 審核委員會

本公司根據上市規則附錄十四所載之最佳應用守則,於一九九八年成立審核委員會。審核委員會於本年度內開會兩次,對本集團之財務報告程序及內部監控制度,作出檢討及向董事會提出建議。於本報告日,審核委員會由本公司三名獨立非執行董事組成。

#### 核數師

羅兵咸永道會計師事務所願膺選連任,而續聘彼等之有關決議案將於股東週年大會上提呈。

# SUBSTANTIAL SHAREHOLDERS' INTERESTS

So far as the directors are aware, no parties were, directly or indirectly, interested in ten percent or more of the issued share capital of the Company as at December 31, 2002 as recorded in the register required to be kept by the Company under section 16(1) of the Ordinance.

#### MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the year.

#### COMPLIANCE WITH CODE OF BEST PRACTICE

In the opinion of the directors, the Company complied with the Code of Best Practice as set out in Appendix 14 of the Rules Governing the Listing of Securities on the Stock Exchange ("Listing Rules") throughout the year, except in relation to guideline 7: as non-executive directors of the Company are appointed for a term expiring upon their retirement by rotation as required by the Company's Bye-Laws; and guideline 11: as a matter of the Company policy, remuneration of directors is dealt with by a Compensation Committee appointed by the board of directors of the Company and presently it comprises an executive director, two independent non-executive directors and an independent board advisor.

#### **AUDIT COMMITTEE**

The Company has established an Audit Committee since 1998 in accordance with the Code of Best Practice as set out in Appendix 14 of the Listing Rules. Two meetings of the Audit Committee were held during the year to review and advise the board of directors on the Group's financial reporting process and internal controls. As at the date of this report, the Audit Committee comprises the three independent non-executive directors of the Company.

#### **AUDITORS**

PricewaterhouseCoopers, being eligible, offer themselves for re-appointment, and a resolution to this effect will be proposed at the forthcoming Annual General Meeting.

承董事會命

劉國權

主席

On behalf of the Board

LAU KWOK KUEN, PETER

Chairman

Hong Kong, March 13, 2003