

# COMPARISON OF BUSINESS OBJECTIVES WITH ACTUAL BUSINESS PROGRESS

Certain business objectives of the Group were stated in Listing Document. Set out below is a comparison of the business objectives of the Group from 17th November, 2003 up to the Latest Practicable Date as referred to in Listing Document and the actual business progress of the Group or, if applicable, the changes in such business objectives for the corresponding periods under review:

	For the period from 17th November, (HK\$'000) Business objectives	For the six months ended 30th June, 2004 (HK\$'000) Business objectives	For the six months ended 31st December, 2004 (HK\$'000) Actual business progress	For the six months ended 30th June, 2005 (HK\$'000) Business objectives	For the six months ended 30th June, 2006 (HK\$'000) Business objectives	Up to Latest Practicable Date 20th January, 2006 Actual business progress
<b>Expansion of trading volume</b>  Marketing and promotional activities	<ul style="list-style-type: none"> <li>— expand sales and marketing team from 19 to 22 staff</li> <li>— the Group hired three additional sales and marketing staff in June 2004</li> </ul>	<ul style="list-style-type: none"> <li>— expand sales and marketing team from 22 to 25 staff</li> </ul>	<ul style="list-style-type: none"> <li>— expand sales and marketing team from 22 to 25 staff</li> </ul>	<ul style="list-style-type: none"> <li>— as the business plan was not fully achieved, therefore the Company decided not to expand sales</li> </ul>	<ul style="list-style-type: none"> <li>— attend trade shows, exhibitions and conferences relating to the cocoa industry, especially in the US</li> </ul>	<ul style="list-style-type: none"> <li>— security restrictions continue to be a major difficulty in the application of visas for entry into US and some European countries, therefore, the Group has not attended any events during the period under review</li> </ul>
<b>Marketing and promotional activities</b>	<ul style="list-style-type: none"> <li>— attend trade shows, exhibitions and conferences relating to the cocoa industry, especially in the US</li> </ul>	<ul style="list-style-type: none"> <li>— with higher security restrictions, the management staff of the Group encountered difficulties in applying visa for entry into US, therefore, the Group only attended those events held in Europe and realised that the European countries organised more of such events</li> </ul>	<ul style="list-style-type: none"> <li>— attend trade shows, exhibitions and conferences relating to the cocoa industry, especially in the US</li> </ul>	<ul style="list-style-type: none"> <li>— attend trade shows, exhibitions and conferences relating to the cocoa industry, especially in the US</li> </ul>	<ul style="list-style-type: none"> <li>— security restrictions continue to be a major difficulty in the application of visas for entry into US and some European countries, therefore, the Group has not attended any events during the period under review</li> </ul>	<ul style="list-style-type: none"> <li>— security restrictions continue to be a major difficulty in the application of visas for entry into US and some European countries, therefore, the Group has not attended any events during the period under review</li> </ul>

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	For the period from 17th November, 2003 to 31st December, 2003		For the six months ended 30th June, 2004		For the six months ended 31st December, 2004		For the six months ended 30th June, 2005		Up to Latest Practicable Date 20th January, 2006		
	(HK\$'000)	Business objectives	(HK\$'000)	Actual business progress	(HK\$'000)	Business objectives	(HK\$'000)	Actual business progress	(HK\$'000)	Business objectives	Actual business progress
Actual business progress		— direct marketing to both overseas and domestic cocoa trading companies	— the marketing team was looking for opportunities to expand the export market only, since the demand commanded from the overseas markets is far superior to domestic market and the domestic selling price discounted 15% to 20% to the export prices.	— direct marketing to both overseas and domestic cocoa trading companies	— the marketing team was looking for opportunities to expand the export market only and succeeded to obtain one new customer from overseas, since the demand commanded from the overseas markets is far superior to domestic market and the domestic selling price discounted 15% to 20% to the export prices.	— direct marketing to both overseas and domestic cocoa trading companies	— the marketing team was looking for opportunities to expand the export market only and succeeded to obtain one new customer from overseas, since the demand commanded from the overseas markets is far superior to domestic market and the domestic selling price discounted 15% to 20% to the export prices.	— direct marketing to both overseas and domestic cocoa trading companies	— the marketing team was looking for opportunities to expand the export market only, since the demand commanded from the overseas markets is far superior to domestic market and the domestic selling price discounted 15% to 20% to the export prices.	— direct marketing to both overseas and domestic cocoa trading companies	— the marketing team was looking for opportunities to expand the export market only, since the demand commanded from the overseas markets is far superior to domestic market and the domestic selling price discounted 15% to 20% to the export prices.
Expansion into other cocoa-related business		1. Conduct market research and feasibility studies		— the Group conducted its research on the equipment required, suppliers of the equipment and the markets for coca butter and coca powder		— the Group decided to delay the construction of factory and establishment of cocoa processing operations due to the election process in Indonesia which makes all of the investment activities process slow down		— the Group is in the process of formulating more concrete plans to implement		— the Group is in the process of formulating more concrete plans to implement	
	2. Construct factory and establish operations			— commence construction of coca processing factory	— complete construction of coca processing factory	— complete construction of coca processing operations due to the election process in Indonesia which makes all of the investment activities process slow down		— the Group is in the process of formulating more concrete plans to implement		— the Group is in the process of formulating more concrete plans to implement	
				— acquire equipment	— the Group decided to delay the construction of factory and establishment of cocoa processing operations due to the election process in Indonesia which makes all of the investment activities process slow down						
				— commence assembling the coca processing operation							

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	For the period from 17th November, 2003 to 31st December, 2003 (HK\$'000)		For the six months ended 30th June, 2004 (HK\$'000)		For the six months ended 31st December, 2004 (HK\$'000)		For the six months ended 30th June, 2005 (HK\$'000)		Up to Latest Practicable Date 20th January, 2006	
	Business objectives	Actual business progress	Business objectives	Actual business progress	Business objectives	Actual business progress	Business objectives	Actual business progress	Business objectives	Actual business progress
3. Marketing and promotional activities	— direct marketing to cocoa products manufacturing companies	— the Company had started to approach the cocoa products manufacturing companies and conducted direct marketing to them	— direct marketing to cocoa products manufacturing companies	— the Company had started to approach the cocoa products manufacturing companies and conducted direct marketing to them	— direct marketing to cocoa products manufacturing companies	— the Company had started to approach the cocoa products manufacturing companies and conducted direct marketing to them	— direct marketing to cocoa products manufacturing companies	— the Company decided to switch their marketing focus of the cocoa processing products to the existing clients, it is because they would purchase comparatively larger amount than cocoa products manufacturing companies with the similar prices, also, the marketing team has obtained a verbal confirmation from existing clients that they would purchase our cocoa products	— the Company decided to switch their marketing focus of the cocoa processing products to the existing clients, it is because they would purchase comparatively larger amount than cocoa products manufacturing companies with the similar prices, also, the marketing team has obtained a verbal confirmation from existing clients that they would purchase our cocoa products	— the assembling of the cocoa processing operation would be commenced in the first quarter of year 2006 and completed in the first quarter of year 2007

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	For the period from 17th November, 2003 to 31st December, 2003 (HK\$'000)		For the six months ended 30th June, 2004 (HK\$'000)		For the six months ended 31st December, 2004 (HK\$'000)		For the six months ended 30th June, 2005 (HK\$'000)		Up to Latest Practicable Date 20th January, 2006	
	Business objectives	Actual business progress	Business objectives	Actual business progress	Business objectives	Actual business progress	Business objectives	Actual business progress	Business objectives	Actual business progress
<b>Expansion of warehouse capacity</b>										
1.	Purchase or construct warehouse in Sulawesi									
	— search for a suitable warehouse or location for constructing a warehouse	— the Group decided to delay the construction of warehouse and further establish the operations due to the election process in Indonesia, which caused all investment activities to slow down	— complete the purchase or construction of the warehouse	— the Group decided to delay the construction of warehouse and further establish the operations due to the election process in Indonesia, which caused all investment activities to slow down	— complete the purchase or construction of the warehouse	— the Group is in the process of formulating more concrete plans to implement it	— search for a suitable warehouse or location for constructing a warehouse and to commence the purchase or construction of the warehouse	— the construction of warehouse would be commenced in the first quarter of year 2006 and completed in the last quarter of year 2006	— the Group would construct only one warehouse for own use and consider that Sulawesi is a better location to construct the new warehouse.	
2.	Purchase or construct warehouse in Serang, in Banten						— search for a suitable warehouse location for construction of the warehouse	— currently the Group has decided to delay the search of the warehouse, and also delay the purchase or construction of the warehouse due to the establishment of the new government	— forgo purchase or construct warehouse in Serang in Banten	

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The following are the summary of what have been postponed with respect to the Group's original business objectives and relevant actions to be taken by the Group:

### **Expansion of trading volume**

- (i) The Group had postponed the sales and marketing team expansion, it is because the Directors considered that the existing human resources for marketing and promotional purposes are enough for current business. In the future, the Group would be hiring additional staff for the team if necessary.
- (ii) The Group had only attended few trade shows, exhibitions and conferences relating to the cocoa industry in Europe but none for US as the Directors have difficulties to apply visas for entry into US and some European countries. However, the Group will continue to look for any trade shows, exhibitions and conferences relating to the cocoa industry which it could attend.
- (iii) The Group only marketed to overseas customers in the past few years and has succeeded in obtaining one new overseas customer in year 2004. In addition, the marketing team had ceased direct marketing to domestic market as the demand commanded from overseas markets is far superior to domestic market and the domestic selling price discounted 15% to 20% to the export price. The Directors also believe that this situation will continue in the next couple of years. The Directors will keep reviewing the cocoa market and consider re-entry to the domestic market at an appropriate time.

### **Expansion into other cocoa-related business**

- (i) The Group has postponed to commence the construction of cocoa processing factory, the acquisition of the any relevant equipments and assembling them. It was mainly due to the election process in Indonesia which caused all of the investment activities process to slow down. However, the Directors considered that such business plan is still viable, after reformulating, the new cocoa processing operation would commence in the first quarter of year 2006 and is expected to be completed in the first quarter of year 2007, details of which are set out in the paragraph headed "Expansion into cocoa processing operations" under the sector headed "Future Plans and Prospects" in this Listing Document.
- (ii) Since the Group has postponed the commencement of the cocoa processing business, no relative products such as cocoa butter, cocoa power have been sold. In addition, the Directors decided to shift their marketing focus from direct marketing to cocoa products manufacturing companies to the existing clients. It is because the existing clients would purchase comparatively larger amount than cocoa products manufacturing companies with the similar prices. Besides, the Group has obtained the verbal confirmation from the existing clients that they would purchase our cocoa processing products.

### **Expansion of warehouse capacity**

- (i) The Company has also postponed purchasing and/or constructing any warehouse in Sulawesi and Serang in Indonesia. It is because the new warehouse is considered as a part of the cocoa processing business in the new business plans, therefore, its timetable should be in line with the cocoa processing factory construction. The Company would construct one warehouse in Sulawesi in Indonesia and its construction would start in the first quarter of year 2006 and is expected to be completed in the last quarter of year 2006 which details are set out in the paragraph headed "Expansion of warehouse capacity" under the sector headed "Future Plans and Prospects" in this Listing Document.