# Corporate Governance Report

The Board has reviewed the corporate governance documents it has adopted and is of the view that such documents have incorporated most of the principles and code provisions of the "Code on Corporate Governance Practices" as set out in Appendix 14 to the Listing Rules.

The Board confirms that, other than as set out below, none of the Directors is aware of any information that would reasonably indicate that the Group was not, at any time during year 2005, in compliance with the applicable code provisions of the CG Code:

In accordance with paragraph A.1.1 of the CG Code, the Board should meet regularly and board meetings should be held at least four times a year. A regular meeting does not include the practice of obtaining board consent through the circulation of written resolutions. The Board of the Company held five meetings in the year of 2005, of which only two were regular meetings, and the other three were held with the practice of obtaining board consent through the circulation of written resolutions.

The Company intends to propose to the shareholders at the 2005 Annual General Meeting that the Company adopts each code provision in the CG Code as the Company's corporate governance code.

### **Board of Directors**

### **Board Composition**

The Board currently consists of four Executive Directors, five Non-executive Directors and four Independent Non-executive Directors.

Executive Directors:

Mr. Li Kelin (Chairman)

Mr. Jia Hongxiang (Vice-chairman)

Mr. Huang Xiaowen Mr. Zhao Hongzhou

Non-executive Directors

Mr. Li Shaode (Vice-chairman)

Mr. Zhang Jianhua

Mr. Wang Daxiong

Mr. Zhang Guofa

Mr. Xu Hui

Independent Non-executive Directors

Mr. Hu Hanxiang

Mr. Gu Nianzu

Mr. Wang Zongxi

Mr. Lam Siu Wai, Steven

The list of directors (including names, duties and brief biographies) is shown on the Company's website: http://www.cscl.com.cn.

Each Independent Non-executive Director of the Company has reconfirmed his/her independence to the Company in accordance with the Listing Rules. Base on the confirmation, the Company considers that they are independent.

In the year of 2005, the Board has at least three Independent Non-executive Directors in accordance with the Listing Rules, of whom one Independent Non-executive Director has appropriate professional qualifications or accounting or related financial management expertise.

#### 2. Responsibilities of the Board

The Board is responsible for managing the businesses and affairs of the Group with the goal of enhancing shareholder value; and to present a balanced, clear and easily comprehensible assessment of the Company's performance, position and prospects as set out in the annual and interim reports, and other price-sensitive announcements and other financial disclosures required under the Listing Rules; and to report to regulators information which is required to be disclosed pursuant to statutory requirements.

The Board owes fiduciary and statutory duties to the Company and the Group. Other duties include: formulating the overall strategy and policies of the Group, and the establishment of corporate and management goals, major operational measures and risk management policies in accordance with the strategic objectives of the Group; supervision and monitoring of the operational and financial performance; and approval of expenditure budget and key capital spending, key investments, major acquisitions and disposals of assets, corporate or financial reorganization, major finance consent and management matters.

The Board of Directors has set up the Audit Committee and the Remuneration Committee. Please refer to the following paragraphs for the composition and duties of the Audit Committee and the Remuneration Committee. Each committee should present its recommendations to the Board in accordance with its own duties, such the recommendations should be ultimately determined by the Board, unless prescribed clearly in each committee's duties.

The Company Secretary provides information regarding the latest developments in relation to the Listing Rules and other applicable regulatory requirements for all Directors. Any Director may require the Company Secretary to arrange independent professional advice at the expense of the Company to assist the Director/Directors in discharging his/their duties to the Company effectively.

#### 3. **Chairman and General Manager**

In the year of 2005, Mr. Li Kelin was the Chairman of the Company and Mr. Jia Hongxiang was the General Manager and Executive Director of the Company. The Articles of Association of the Company requires that the Chairman and the General Manager should perform their responsibilities separately. For the biographies of Mr. Li Kelin and Mr. Jia Hongxiang, please refer to "Biographies of Directors, Supervisors and Senior Management".

#### 4. **Board Meetings**

Board meetings are held at least four times a year, and the Directorate Secretary Office would provide an official agenda of items to be considered and determined by the Board before the meeting. Notice would be given at least 14 days before each regular board meeting. Directors may include related matters in the agenda for discussion at the board meeting. The Company Secretary assists the Chairman of the Company to prepare an agenda for each board meeting and ensures it is prepared in accordance with applicable statutory requirements and regulations in relation to the meeting. The ultimate agenda and board papers would be sent to all Directors at least 3 days before the board meeting.

#### 4. **Board Meetings** (continued)

In the year of 2005, the Company held five board meetings all together and the average attendance rate was 96.9%. Record of attendance for each Director is set out as follows:

**Executive Directors** 

	Number of		
Directors	Meetings Attended	Attendance Rate	
Li Kelin	5	100%	
Jia Hongxiang	5	100%	
Huang Xiaowen	4	80%	
Zhao Hongzhou	5	100%	

Non-executive Directors

	Number of		
Directors	Meetings Attended	Attendance Rate	
Li Shaode	5	100%	
Zhang Jianhua	5	100%	
Wang Daxiong	5	100%	
Zhang Guofa	4	80%	
Yan Mingyi	3	100%	
Xu Hui	2	100%	

Note: Mr. Yan Mingyi has resigned, and Mr. Xu Hui has been appointed as a director since 12 October, 2005.

Independent Non-executive Directors

	Number of		
Directors	Meetings Attended	Attendance Rate	
Hu Hanxiang	5	100%	
Gu Nianzu	5	100%	
Wang Zongxi	5	100%	
Lam Siu Wai, Steven	5	100%	

Any director with a conflicting interest in any resolution to be considered by the Board should abstain from voting on such resolution.

### 5. Supply of and access to information

All directors are entitled to have access to the relevant documents and other information of the Board from the Company Secretary in order to make informed decisions.

### 6. Appointment and Resignation of Directors

The Board reviews its structure, size and composition on a regular basis. The appointment of new directors to the Board is based on formal, considered and transparent procedures.

The Company has not established a Nomination Committee, and the Board itself is responsible for the nomination of new directors directly. One board meeting was held in 2005 to review and make recommendations in respect of the appointment and resignation of directors, and the attendance rate was 100%. The attendance of each director is set out as follows:

**Executive Directors** 

	Number of		
Directors	Meetings Attended	Attendance Rate	
		4000/	
Li Kelin	1	100%	
Jia Hongxiang	1	100%	
Huang Xiaowen	1	100%	
Zhao Hongzhou	1	100%	

Non-executive Directors

Directors	Number of  Meetings Attended Attendance Ra		
	<del>-</del>		
Li Shaode	1	100%	
Zhang Jianhua	1	100%	
Wang Daxiong	1	100%	
Zhang Guofa	1	100%	
Yan Mingyi	1	100%	

Independent Non-executive Directors

	Number of		
Directors	Meetings Attended	Attendance Rate	
Hu Hanxiang	1	100%	
Gu Nianzu	1	100%	
Wang Zongxi	1	100%	
Lam Siu Wai, Steven	1	100%	

On 18 February, 2005, Mr. Huang Xiaowen and Mr. Zhao Hongzhou were appointed as Executive Directors of the Company; Mr. Zhang Guofa and Mr. Yan Mingyi were appointed as Non-executive Directors of the Company; and Mr. Wang Xiangyun resigned as Non-executive Director of the Company.

On 12 October, 2005, Mr. Xu Hui was appointed as Non-executive Director of the Company and Mr. Yan Mingyi resigned as Non-executive Director of the Company.

#### 7. **Board Committees**

#### (1) Audit Committee

On 4 March, 2004, resolutions were passed at the third meeting of the first session of the Board of Directors of the Company to establish the Audit Committee, which consists of two Independent Non-executive Directors Mr. Wang Zongxi and Mr. Gu Nianzu, and a Non-executive Director Mr. Wang Daxiong. Mr. Wang Zongxi is the Chairman of the Audit Committee. The primary duties of the Audit Committee are: to oversee the integrity of the financial reports, annual and interim reports of the Company, and review the financial control and internal control procedures of the Company.

The Audit Committee held two meetings in the year of 2005 and the average attendance rate was 100%. The annual results and financial report for the year 2004 and the interim report for the year 2005 were reviewed in those meetings, and recommendations were presented to the Board for approval. The attendance rate of each member of the Audit Committee is set out as follows:

	Number of		
Directors	Meetings Attended	Attendance Rate	
Wang Zongxi	2	100 %	
Gu Nianzu	2	100 %	
Wang Daxiong	2	100 %	

#### (2) Remuneration Committee

On 30 November, 2005, resolutions were passed at the thirteenth meeting of the first session of the Board of the Company to establish a Remuneration Committee of the Board, which consists of two Independent Non-executive Directors Mr. Wang Zongxi and Mr. Gu Nianzu, and a Non-executive Director Mr. Zhang Jianhua. Mr. Zhang Jianhua is the Chairman of the Remuneration Committee. The duties of the Remuneration Committee are: to make recommendations to the Board on the Company's policy and structure for all remuneration of Directors, Supervisors and senior management, and on the establishment of a formal and transparent procedure for developing policies on such remuneration; to have the delegated responsibility to determine the specific remuneration packages of all Executive Directors, Supervisors and senior management, including benefits in kind, pension rights and compensation payments, including any compensation payable for loss or termination of their office or appointment, and make recommendations to the Board of the remuneration of Non-executive Directors. The Remuneration Committee should consider factors such as salaries paid by comparable companies, time commitment and responsibilities of the Directors and employment conditions elsewhere in the Group and desirability of performance-based remuneration; to review and approve performance-based remuneration by reference to corporate goals and objectives resolved by the Board from time to time; to review and approve the compensation payable to Executive Directors, Supervisors and senior management in connection with any loss or termination of their office or appointment to ensure that such compensation is determined in accordance with relevant contractual terms and that such compensation is otherwise fair and not excessive for the Company; to review and approve compensation arrangements relating to dismissal or removal of Directors or Supervisors for misconduct to ensure that such arrangements are determined in accordance with relevant contractual terms and that any compensation payment is otherwise reasonable and appropriate; to ensure that no Director, Supervisor or any of their associates is involved in determining his own remuneration.

### 7. Board Committees (continued)

### (2) Remuneration Committee (continued)

The Remuneration Committee has not held any meetings in the year of 2005 as it was only established on 30 November, 2005. However, the Board held four meetings during the year to discuss Directors' and Supervisors' remuneration related matters, and the average attendance rate was 96%. The major works undertaken are set out below:

- passed the resolution regarding the Directors' and Supervisors' remuneration for the year 2005
- passed the resolution regarding the implementation of the Company's H-share Share Appreciation Rights Scheme, and passed the resolution regarding signing the supplementary service agreement with the Non-executive Directors of the Company
- passed the resolution regarding the remuneration for the newly appointed Director Mr. Xu Hui and the newly appointed Supervisor Mr. Tu Shiming
- passed the resolution to establish the Remuneration Committee of the Company

The attendance rates of Directors in the above four meetings are set out as follows:

**Executive Directors** 

	Number of		
Directors	Meetings Attended	Attendance Rate	
Li Kelin	4	100%	
Jia Hongxiang	4	100%	
Huang Xiaowen	3	75%	
Zhao Hongzhou	4	100%	

Non-executive Directors

Directors	Number of	Attendance Rate
Directors	Meetings Attended	Attendance kate
Li Shaode	4	100%
Zhang Jianhua	4	100%
Wang Daxiong	4	100%
Zhang Guofa	3	75%
Yan Mingyi	2	100%
Xu Hui	2	100%

Note: Mr. Yan Mingyi has resigned, and Mr. Xu Hui has been appointed as a Director of the Company since 12 October, 2005.

#### 7. **Board Committees** (continued)

Remuneration Committee (continued) Independent Non-executive Directors

	Number of	
Directors	Meetings Attended	Attendance Rate
Hu Hanxiang	4	100%
Gu Nianzu	4	100%
Wang Zongxi	4	100%
Lin Zhaowei	4	100%

#### 8. **Securities Transactions by Directors and Supervisors**

The Company had adopted the "Model Code for Securities Transactions by Directors of Listed Companies" ("Model Code") as set out in Appendix 10 of the Listing Rules as the standard regarding Directors' and Supervisors' securities transactions. The Company confirmed, having made specific enquiries with all Directors and Supervisors, that for the year ended 31 December, 2005, its Directors and Supervisors have complied with the requirements relating to Directors' and Supervisors' dealing in securities as set out in the Model Code.

#### 9. H-share Stock Appreciation Rights Scheme

To incentivise the Directors, Supervisors, senior management and other important personnel of the Company to work towards the Company's development and in the shareholders' long-term interest, the Company adopted the H-share Share Appreciation Rights Scheme on 12 October, 2005. Details of that scheme are contained in the circular to shareholders of the Company dated 26 August, 2005.

### 10. The term of office for Non-executive Directors

Non-executive Director	Term of office starting date	Term of office expiration date
Li Shaode	3 March, 2004	until the conclusion of the Annual General Meeting of the Company for the year 2006, i.e. on or around June 2007
Zhang Jianhua	3 March, 2004	until the conclusion of the Annual General Meeting of the Company for the year 2006, i.e. on or around June 2007
Wang Daxiong	3 March, 2004	until the conclusion of the Annual General Meeting of the Company for the year 2006, i.e. on or around June 2007
Zhang Guofa	18 February, 2005	until the conclusion of the Annual General Meeting of the Company for the year 2006, i.e. on or around June 2007
Yan Mingyi	18 February, 2005	12 October, 2005
Xu Hui	12 October, 2005	until the conclusion of the Annual General Meeting of the Company for the year 2006, i.e. on or around June 2007

# **Accountability and Auditing**

#### 1. **External Auditor**

PricewaterhouseCoopers was re-appointed as external auditors of the Company at the 2004 Annual General Meeting by the shareholders until the conclusion of the next Annual General Meeting.

The Company has paid PricewaterhouseCoopers approximately Rmb4,500,000 as remuneration for its auditing service provided for the year 2005. During the same year, PricewaterhouseCoopers has not provided any non-auditing service to the Group.

#### 2 **Acknowledgement of the Directors and Auditors**

The Directors have acknowledged their responsibilities for preparing the accounts for the year ended 31 December, 2005.

PricewaterhouseCoopers, the auditors of the Company, has acknowledged its reporting responsibilities in the Auditor's Report on the Financial Statement for the year ended 31 December, 2005.

### C. Communication with Shareholders

The Company has put particular emphasis on communication with shareholders. All information related to the operation, business strategies, and development of the Group is provided in the Company's annual report and interim report. The Company encourages shareholders to attend the Annual General Meeting and each extraordinary general meeting, which should serve as valuable communication forums for each other and with the management.

In the year of 2005, the latest general meeting was the second extraordinary general meeting for year 2005 held on 12 October, 2005 at Conference Room No. 1, No 450, Fushan Road, Shanghai. The resolutions passed at the meeting and the results of the poll are as follows:

				Votes by poll	
	Resolution	Ordinary/Special	pass	reject	waiver
1	Change in the use of listing proceeds	ordinary	3,727,561,308	3,102,000	0
•	enange in the ase of isting proceeds	Gramary	(99.92%)	(0.08%)	Ü
2	Approve the appointment of Mr. Xu Hui	ordinary	3,725,778,308	1,000	4,884,000
	as Director		(99.87%)	(0.00003%)	(0.13%)
3	Approve the appointment of	ordinary	3,727,562,308	1,000	3,100,000
	Mr. Tu Shiming as Supervisor		(99.92%)	(0.00003%)	(0.08%)
4	Approve the H-Share Share Appreciation	ordinary	3,721,433,100	6,123,208	3,107,000
	Rights Scheme and the proposed implementation method		(99.753%)	(0.164%)	(0.083%)
5	Approve the supplementary service	ordinary	3,722,511,308	1,000	8,151,000
	agreement between the Company and each Non-executive Directors		(99.78%)	(0.00003%)	(0.22%)