





## 公司簡介 CORPORATE PROFILE

## 恒隆集團有限公司

(股份代號:10)是香港最具資歷的上市公司之一,在物業發展市場擁有近五十年經驗。透過附屬公司恒隆地產有限公司(股份代號:101),集團在香港和中國內地享有尊崇地位,被公認為一家重視質量的頂級物業發展商。

集團的香港業務包括發展物業供銷售和 租賃。旗下物業組合龐大,包括大型商 場、寫字樓及住宅物業,均以精心策劃 及地點優越而著稱。

我們不僅繼續在中國內地擴展業務,亦 會在香港本土市場的物業組合作出投 資,並矢志成為該兩個市場內最出類拔 萃的物業發展商。

## **Hang Lung Group Limited**

(stock code: 10) is one of the most established listed companies in Hong Kong with almost 50 years of experience in the property development market. Through its subsidiary — Hang Lung Properties Limited (stock code: 101) — the Group has built a leading reputation as a top tier property developer in Hong Kong and mainland China, with a recognized commitment to quality.

The Group's businesses in Hong Kong include property development for sale and lease. Our substantial portfolio includes well-planned large-scale commercial, office and residential developments in prominent locations.

The Group was an early mover in the mainland China property market, making our first investment in the early 1990s as the first step in a future direction for business expansion. The Group's strategy in mainland China is to develop prime sites in major cities. Our portfolio of investment properties currently comprises two large-scale developments in Shanghai, the commercial, office and residential complex The Grand Gateway; and the commercial and office complex Plaza 66. We are now building on our success in Shanghai to develop similar properties in other major cities including Shenyang, Jinan, Tianjin, Wuxi and Dalian.

We will continue not only to expand our presence in mainland China, but also to invest in our portfolio in Hong Kong, as we aim to become the most established property developer active in both markets.



# 高透明度的領導團隊 LEADERSHIP WITH TRANSPARENCY



1 陳啟宗先生

Mr Ronnie Chichung Chan

2 殷尚賢先生 Mr Shang Shing Yin

3 袁偉良先生 Mr Nelson Wai Leung Yuen

4 陳樂宗先生 Mr Gerald Lokchung Chan

5 鄭漢鈞博士 Dr Hon Kwan Cheng

6 陳樂怡女士 Ms Laura Lok Yee Chen

[7] 葉錫安先生 Mr Simon Sik On Ip

8 廖約克博士 Dr York Liao

9 吳士元先生 Mr Terry Szeyuen Ng



## 財務摘要

## **FINANCIAL HIGHLIGHTS**

業績 Results			
以港幣百萬元計算	in HK\$ million	2009	2008
營業額	Turnover		
物業租賃	Property leasing		
香港	Hong Kong	2,603	2,42
中國內地	Mainland China	2,082	1,76
物業銷售	Property sales	11	6,36
營業額總計	Total turnover	4,696	10,55
股東應佔純利	Net profit attributable to shareholders	2,638	7,51
股息	Dividends	941	94
每股資料	Per share data		
	Earnings	\$1.98	\$5.6
股息	Dividends		
中期	Interim	\$0.165	\$0.16
末期	Final	\$0.540	\$0.54
總計	Total	\$0.705	\$0.70
資產淨值	Net assets	\$56.2	\$54.
股東權益	Shareholders' equity	38,632	36,78
派息比率	Pay-out ratio	36%	139
負債率 附註 1	Gearing ratio Note 1	3%	0.49

基本業績 Underlying Results			
以港幣百萬元計算	in HK\$ million	2009	2008
股東應佔基本純利 附註 2	Underlying net profit attributable to		
	shareholders Note 2	1,454	2,555
每股盈利 附註 3	Earnings per share Note 3	\$1.09	\$1.92
派息比率 附註 3	Pay-out ratio Note 3	65%	37%

#### 附註:

- 負債率為淨債項與股權加淨債項之比較。淨債項指銀 行貸款、浮息票據及融資租約承擔,扣除現金及銀行 存款。股權則包括股東權益及少數股東權益。
- 為加強對本集團營運業績的理解,呈報基本業績時 已撇除因採納香港會計準則第40號《投資物業》之影響,該準則規定投資物業公平值之變動及相關之遞延 税項於收益表中入賬。
- 3. 有關計算乃根據股東應佔基本純利計算。

#### Notes:

- Gearing ratio represents net debt over equity plus net debt. Net debt represents bank loans, floating rate notes and finance lease obligations, less cash and deposits with banks. Equity comprises shareholders' equity and minority interests.
- To facilitate better understanding of the Group's operational results, the underlying net
  profit attributable to shareholders are presented by excluding the effect of adopting Hong
  Kong Accounting Standard 40, Investment Property which requires changes in fair value
  of investment properties and their related deferred tax be accounted for in the income
  statement
- 3. The relevant calculations are based on the underlying net profit attributable to shareholders.

#### 租金收入及利潤增長穩步上揚 Sustainable Rental Income and Profit Growth

#### 租賃營業額 Rental Turnover

截至六月三十日止年度 For the years ended 30 June



- 香港租賃 Hong Kong leasing
- ◆ 上海租賃佔租賃營業總額百分比 % of Shanghai leasing of total leasing turnover

#### 租賃溢利 Rental Profit

截至六月三十日止年度 For the years ended 30 June



#### 每股總股息 Total Dividends per Share

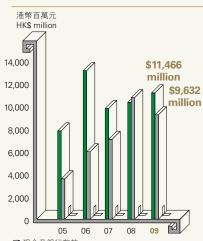
截至六月三十日止年度 For the years ended 30 June



## 實力雄厚 無懼風浪 Financial Strengths – Standing Up to Challenging Times

#### 現金及借貸 Cash and Borrowings

於六月三十日 At 30 June



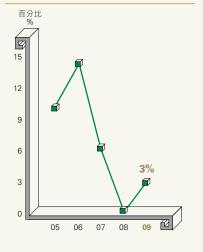
- 現金及銀行存款 Cash and bank deposits
- 借貸 Borrowings

#### 附註:

- 負債率為淨債項與股權加淨債項之比較。淨債項指銀行 貸款、浮息票據及融資租約承擔,扣除現金及銀行存 款。股權則包括股東權益及少數股東權益。
- 盈利對利息倍數指未計入投資物業公平值變動及利息收入的營業溢利除以利息資本化前的淨利息開支。

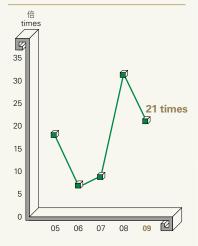
## 負債率 附註 1 Gearing Ratio Note 1

於六月三十日 At 30 June



#### 盈利對利息倍數 附註 2 Interest Cover Note 2

截至六月三十日止年度 For the years ended 30 June



#### Notes:

- Gearing ratio represents net debt over equity plus net debt. Net debt represents bank loans, floating rate notes and finance lease obligations, less cash and deposits with banks. Equity comprises shareholders' equity and minority interests.
- Interest cover represents operating profit before changes in fair value of investment properties and interest income divided by net interest expenses before interest capitalization.

## 董事長報告 CHAIRMAN'S STATEMENT

#### 業績及股息

截至二零零九年六月三十日止十二個月之 營業額為港幣四十六億九千六百萬元,減 少百分之五十六。股東應佔純利為港幣二 十六億三千八百萬元,較去年下跌百分之 六十五。每股盈利為港幣一元九角八仙, 較去年下降百分之六十五。

倘扣除重估收益及其遞延税項與少數股 東權益,基本純利減少百分之四十三, 由港幣二十五億五千五百萬元減至港幣 十四億五千四百萬元。每股基本盈利為 港幣一元零九仙,減少百分之四十三。

董事局建議派發末期股息每股港幣五角四仙,與去年相同。如獲股東批准,全年度每股股息總額將為港幣七角零五仙,與去年相同。

#### 業務回顧

回顧期內,經濟由疲弱轉為衰退,其後出現回穩跡象。香港住宅價格於期初偏軟,但在過去數月強勁反彈,令大部分人感到意外。此情況主要集中於本集團之並無參與之普羅住宅市場,故本集團之主要附屬公司恒隆地產售出甚少單位。此乃本集團之收入和利潤下降之唯一原因,集團其他業務均有良好增長。

香港受到了環球經濟動盪所影響。相對 而言,寫字樓物業表現最佳,服務式寓 所表現最差。商舗物業堅守陣地,其租 金收入升幅與去年相若。寫字樓物業之 增長速度有所放緩,此乃可以理解。其 他物業之租出率跟往年相似。

#### **Results and Dividend**

For the twelve months ended 30 June 2009, turnover decreased 56% to HK\$4,696 million. Net profit attributable to shareholders was HK\$2,638 million, 65% lower than last year. Earnings per share was HK\$1.98, representing a decline of 65% over last year.

When excluding the revaluation gain and its deferred taxes and minority interests, underlying net profit retreated by 43% from HK\$2,555 million to HK\$1,454 million, and the underlying earnings per share by 43% to HK\$1.09.

The Board recommends a final dividend of HK54 cents per share which is the same as last year. If approved by shareholders, total dividends for the full year will be same as last year at HK70.5 cents per share.

#### **Business Review**

The period under review saw the economy sliding from weak to recession before apparent stabilization. Hong Kong residential prices were listless at the beginning, but to the surprise of most, picked up strongly in the last several months. Much of the activities concentrated on the mass market where we do not play. Consequently, very little apartments were sold by our major subsidiary Hang Lung Properties (HLP). Our revenue and profit fell solely for that reason, as all other businesses in the Group grew nicely.

Hong Kong is affected by the global economic turmoil. Relatively speaking, offices performed the best and serviced apartments the worst. Retail held its own, with rent increase similar to that of the year before. The rate of growth for offices had slowed somewhat which was understandable. Occupancy was similar to that of a year ago.



陳啟宗 董事長 **Ronnie C. Chan** *Chairman* 

儘管經濟衰退,本集團之上海投資物業 組合全線錄得雙位數字增長:升幅雖不 及一年前耀目,但仍然可觀。恒隆廣場 和港匯廣場之商場租金收入均上升近百 分之二十,雖則後者之營業額租金收入 有所下降。寫字樓物業方面,港匯廣場 表現較佳,而恒隆廣場則有一些新競爭 對手。所有物業均全部租出。

令人高興的是,本集團對經濟衰退作出 了充分的準備。二零零七年和二零零八 年的所有時間,當內地市場火熱時,吾 等袖手旁觀,靜看來自香港和內地之競 爭對手爭湧推高地價。到二零零七年夏 末秋季時,地價已躍升至令人目眩之高 位。

這種情緒顯然影響香港。到了十月,本 地股市和樓市皆漲,吾等把握時機售出 許多單位。此舉為本集團帶來大量現 金,而吾等則按兵不動。 In spite of the economic downturn, all sectors in our Shanghai investment portfolio recorded double digit growth. Compared to a year ago, the rise was less spectacular but still respectable. Retail rent in both Plaza 66 and The Grand Gateway rose by close to 20% although turnover rent in the latter came down. For offices, The Grand Gateway did better while Plaza 66 had some new competition. All of our facilities remain fully let.

It was gratifying that we had prepared ourselves well for the economic downturn. For all of 2007 and 2008 when the market was hot on the Mainland, we stayed on the sidelines. We watched our competitors from both Hong Kong and the Mainland rush in to bid up land prices. They leapt to dizzying heights in the late summer and fall of 2007.

That sentiment apparently affected Hong Kong. By that October, both the stock and property markets went up. We took advantage of it and sold many apartments. That gave us much cash and we simply sat on it.

早於二零零八年首季時,中國經濟已有轉弱跡象,房地產價格開始降温。遞至同年夏天時,內地房地產市場變得全無生氣,而香港則於數月前已是如斯光景。許多於上一年在內地購入土地之公司,均陷入了財政危機。大部分來自香港的較強參與者備受打擊,而為數頗之內地發展商在技術上經已破產。

回顧歷史,本集團為一九九七年七月開始之亞洲金融危機作出了極佳準備。吾等因而在本土市場賺得巨資,並為向上騰昇奠定了穩固基礎。十一年後,當全世界陷入經濟動盪時,吾等憑著遠見再次令集團處於優越的財政地位。吾等曾把握首個危機在香港精明購地;今趟,吾等在內地再展所長。正如某些人說:「熊市很寶貴,絕不能浪費」。吾等從不浪費!

眾所周知,房地產是高週期性的行業;此乃其危險之處,亦是其吸引力所在。 有人說,處理週期有兩種方法。第一種 方法是嘗試預測市場走勢及作出準備, 本集團正屬於此陣營;其風險當然是判 斷有誤。第二種方法是基本上不理會 期;管它潮漲潮退,總之買賣如宜。這 個運作模式看來也有優點,也許更為那 些經常銷售產品的發展商所接受。 As early as in the first quarter of 2008, weaknesses were detected in the Chinese economy and real estate prices began to cool. When summer arrived a year ago, the Mainland property market became lifeless, a condition which had already set in in Hong Kong several months prior. Many who had bought land on the Mainland in the previous year were in serious financial trouble. Stronger players mostly from Hong Kong took a knock; a good number of Mainland developers were technically bankrupt.

That was the time that we began anew to attack the Mainland market. Recognizing that many municipal governments were in a dire financial strait as the months rolled on without selling land, we knew that buying opportunities had returned. We resumed negotiations in earnest and were welcomed by city leaders with open arms. Terms we wanted which were previously rejected by officials were now accepted. Once again, there was no competition in sight. Eventually HLP was able to sign up in mid-May two choice sites, one each in Dalian and Wuxi. Management's expectation expressed in my letter to shareholders of last year came to fruition.

Looking back at history, we prepared ourselves superbly for the Asian Financial Crisis which began in July 1997. As a result, we made a lot of money in our home market and laid a firm foundation to surge ahead. Eleven years later when this time the entire world was engulfed in economic turmoil, again we with foresight had put ourselves in a favorable financial position. We took advantage of the first crisis and wisely bought land in Hong Kong; this time we did it on the Mainland. As some have said, bear markets are too valuable to waste. We never do that!

As we all know, real estate is a highly cyclical industry. Such is the danger and such is the attraction. Some people say that there are two ways to handle cycles. The first tries to anticipate market movements and prepare for them. We are squarely in this camp. The risk is of course that one gets it wrong. The second basically neglects the cycles. Buy and sell come high water or low. There are apparently merits to this mode of operation as well. It is perhaps more acceptable to developers who regularly sell their products.

對於第二種方法,實踐經驗傾向支持本人之憂慮:有一天當大潮漲出現時,為怕落後於競爭對手,發展商必須大量舉債以購買土地:其後無論原因為何,總之是破滅告終。歷史上,這種情況絕非罕見,尤其在發展中國家如中國而言。於是,發展商陷入了現金流的困境,有可能導致公司破產。這正是去年秋季,許多內地發展商特別是多家華南發展商所經歷之遭遇。

這告訴我們,即使採用第二種策略,某程度上仍須洞悉週期;內地(乃至世界上)以量計最大的住宅發展商萬科正是採取這種做法。早於二零零八年首季,當地產業陷入昏暗前約六個月,彼等已變得謹慎。因此,即使政府沒有幫忙,彼等仍然可熬過來;其他發展商則說不準。

能有別人像吾等一樣看準市場,乃令吾等感到欣慰。自十九年前主事至今,本公司現有管理層一直貫徹執行此道;首先在香港,如今再施諸內地。吾等及部分其他人之經驗可以證明,此乃可行及必要之舉。

For the second way, empirical evidence tends to support my fear that one day a big crest will come and the developer must borrow heavily to buy land for fear of falling behind competitors. Then for whatever reason this is followed by a bust. Historically such occurrences are by no means rare especially in developing economies such as China. One is then caught in a cash flow bind which may bankrupt the company. This was exactly what happened last fall with many Mainland developers, particularly several in the southern part of the country.

What this tells us is that even with the second strategy, some amount of reading the cycle is required. The largest residential developer by volume on the Mainland (and so in the world), namely Vanke, did exactly that. They became cautious as early as the first quarter of 2008, some six months before the light went out for the industry. As a result, even if the government did not help, they would still have survived. The same could not be said of many others.

That there were others who, like us, read the market correctly was a comfort to us. Since the present management team of your Company took charge almost nineteen years ago, we have consistently done that first in Hong Kong and now also on the Mainland. Our experiences, and those of certain others, prove that it can be done. And it must be done.

The two plots of land just purchased are both excellent. The one in Wuxi can be considered as an extension of the first piece across the street bought at the end of 2006. We have been working on the new lot ever since. The total size when both are fully developed will yield over 376,000 square meters of mixed use space. The additional land will render the entire project most impressive -- it will dominate the area at the very center of the city. From a design perspective, we will have added flexibility. All that results in a development that is more attractive to tenants and to the city as a whole. Our market positioning will become more competitive and so defendable, and our investment even more safe.

Dalian on the other hand is a new city for us although we have been working on it for many years. The economy is vibrant and its citizens, affluent. Repeated visits yielded little until on one such trip an idea dawned on us, namely, to move the entire municipal sports stadium elsewhere and develop the site. Our proposal after some back-and-forth with the government was accepted. Once again, by thinking out of the box we were able to buy a beautiful piece. The location is very prominent and dictates a spectacular design. We are now working on it, and municipal officials have started to clear the site. Once ready, we will build the biggest shopping mall so far for the group -- at about 222,000 square meters.

#### 展望

儘管本地和鄰近經濟一片呆滯,但出乎 意料之外,香港住宅市道於過去數月展 現強勢。這個勢頭可能持續,若然如 此,恒隆地產會嘗試出售其落成單位。 此方面之成果會影響本集團今年度之 業績。

二零零九年開始時,幾乎無人料到香港住宅市場如此快便復甦。當一月份出現重生跡象時,專家們稱之為輕微反彈。很少人認為它可持續,但確實如此。事實上,市場不斷上升這麼久(已有半年時間)是不尋常的。現時大家正在尋找解釋。

人們提出的主要理據是:銀行體系現金充 斥、按揭利率非常低、未來數年房屋供應 短缺、以及投機活動增加等。本人可以補 充:金融市場最近之亂子,有可能令部分 人對票據資產失去信心。彼等把縱非大量 但至少部分之投資轉為房地產以策安全。 當價格開始攀升而大部分人認為其可持續 時,更多資金便流入,從而加劇價格升 勢。最終,質疑者亦被迫改變初衷,加入 行列。

#### **Prospects**

In spite of overall lethargy in local and neighboring economies, Hong Kong's residential market has been unexpectedly strong in the past several months. It may continue and if so, HLP will try to sell completed flats. Success in that regard will affect year end results.

At the beginning of 2009, almost no one expected that the Hong Kong residential market would recover so soon. When there were signs of life in January, experts termed it a minor uptick. Few thought that it would last, but last it did. In fact it is unusual for our market to rise unabated for so long - - already half a year. Now everyone is searching for an explanation.

Chief among rationales given are: the abundance of cash in the banking system, exceedingly low mortgage rates, short housing supply in the coming few years, and increased speculation. I may add that recent troubles in the financial market might have caused some to lose confidence in paper assets. They feel safer to switch at least part if not most of their investments to bricks and mortar. And once price begins to take off and is thought by most to be sustainable, more money will be poured in, thus exacerbating the price hike. Eventually the doubters are forced to change their mind and join the game.

有否足夠基本理據支持牛市持續?坦白 説,本人並不肯定,但即使沒有,價格 升勢亦可能在現時之市況下維持一段時間。再者,吾等自當為出售香港單位之 機會作好準備,此舉於本集團無害。吾 等會依此行事。 Are there sufficient fundamental reasons to sustain the bull market? Frankly I am unsure. But even in their absence, temporary market conditions may keep prices up for some time. Moreover, there is little to lose by preparing ourselves in case there are opportunities to part with Hong Kong flats. That we will do.

Our long term bread and butter is still the leasing of investment properties. Here the picture is a little clearer. It is likely that the Hong Kong rental market will hold steady not unlike the past two years. Our Shanghai properties will experience for the first time slower growth. It started last year and would likely worsen somewhat before recovering. Because The Grand Gateway mall is less dependent on turnover rent, it will fare better than that of Plaza 66. Lower price points for goods sold is another reason. Offices have different dynamics but the result is anticipated to be similar, namely, Plaza 66 will be more challenged. There are new competitors both in its immediate neighborhood and in Pudong.

總括而言,本人預期集團之香港和上海租 賃業務有所增長。本人抱有希望,本集團 之商舖物業可於二零一零年下半年重獲更 快速之租金增長。惟這須視乎環球經濟及 中國之對應方式而定。但就本財政年度而 言,其業績將取決於吾等銷售香港落成住 宅單位之能力。

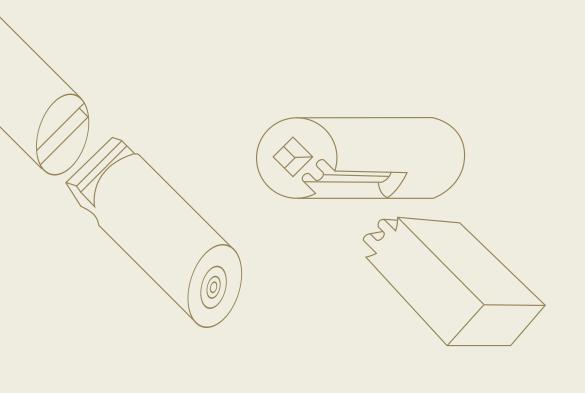
All in all, I expect some growth in our rental business in both Hong Kong and Shanghai. Depending on the global economy and the way China copes with it, I am hopeful that faster rent increase will return in the second half of 2010 for our retail properties. But for the present fiscal year, our ability to sell completed Hong Kong condos will dominate results.

董事長 陳啟宗

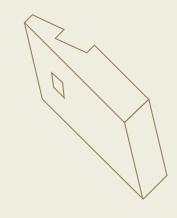
香港,二零零九年七月三十一日

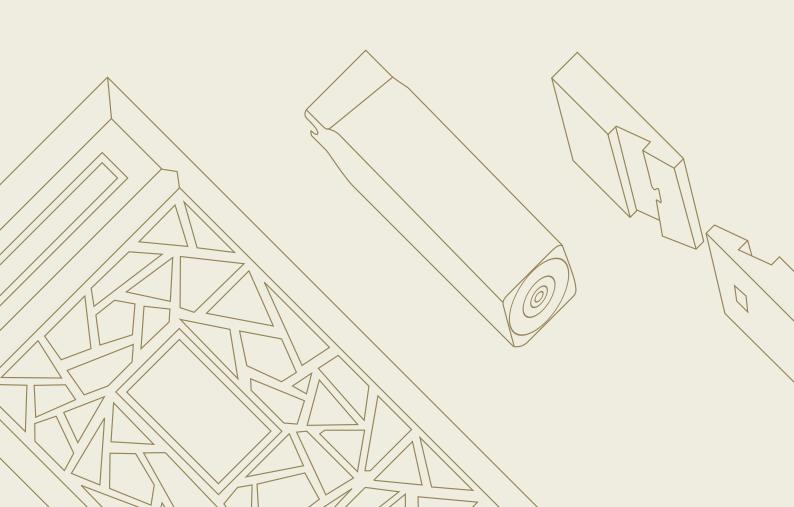
Ronnie C. Chan

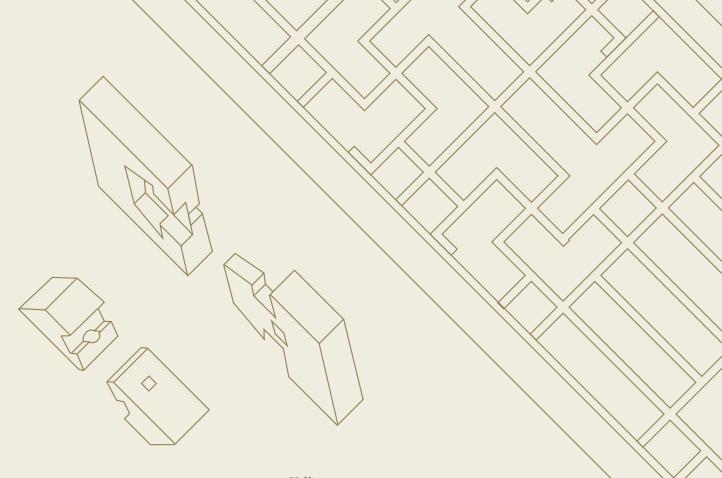
Chairman Hong Kong, 31 July 2009











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## 業務概覽及策略

## **BUSINESS OVERVIEW AND STRATEGIES**

#### 概覧

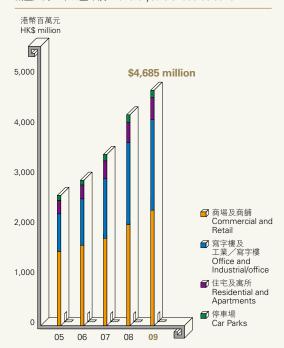
鑑於金融和貨幣市場於二零零八年年底 及二零零九年年初出現動盪緊張,故集 團於二零零八/零九年財政年度之總營 業額減少百分之五十六至港幣四十六億 九千六百萬元。由於集團刻意決定在香 港物業市道放緩時不發售任何物業,故 年內之物業銷售營業額甚少。然而,在 二零零八年上半年之蓬勃市道帶動下, 物業租賃業務相對上未受影響。因此, 二零零八/零九年年度之整體租賃營業 額增長百分之十二,達港幣四十六億八 千四百八十萬元。截至二零零九年六月 三十日止年度之股東應佔純利為港幣二 十六億三千七百九十萬元; 來自物業租 賃之溢利上升百分之十四,達港幣三十 八億一千二百六十萬元。

#### Overview

In view of the financial turbulence and tight money market experienced at the end of 2008 and the early part of 2009, we saw a decrease in our total turnover of 56% to HK\$4,696.0 million during the 2008/09 financial year. This was primarily due to the Group's conscious decision not to release any properties for sale during the slowdown in Hong Kong's property sales market. Turnover for property sales during the year was therefore negligible. However, buoyed by the strong market momentum in the early half of 2008, property leasing activities were relatively unaffected and the total leasing turnover for 2008/09 grew 12% to HK\$4,684.8 million. Net profit attributable to shareholders for the year ended 30 June 2009 amounted to HK\$2,637.9 million, with profits from property leasing rising by 14% to HK\$3,812.6 million.

#### 租金收入 Rental Revenue

截至六月三十日止年度 For the years ended 30 June



## 香港/上海租金收入分佈 Hong Kong/Shanghai Rental Income Split

截至六月三十日止年度 For the years ended 30 June



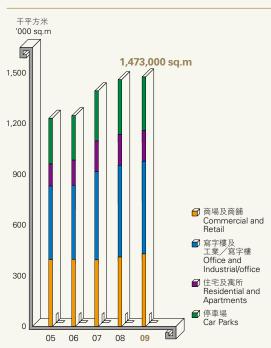
儘管金融危機嚴重影響經濟,香港物業仍錄得理想租金增長,租賃業務保持穩定。因此,香港物業總租金收入增長百分之七至港幣二十六億零二百六十萬元,溢利上升百分之九至港幣二十一億零九百萬元。

Rentals in Hong Kong experienced satisfactory growth and leasing activities remained steady despite the devastating effects of the financial crisis on the economy. As a result, total rental income in the sector grew 7% to HK\$2,602.6 million with profit rising 9% to HK\$2,109.0 million.

Shanghai too continued to perform well. Despite the challenging environment, our property leasing activities in the city continued to deliver double digit growth. Rental turnover increased by 18% to HK\$2,082.2 million and profits by 21% to HK\$1,703.6 million with both Plaza 66 and The Grand Gateway being fully occupied during the year. Rental income from Shanghai now accounts for approximately 44% of the Group's total rental turnover, though this percentage will grow in the next few years as projects currently being developed in mainland China come on stream.

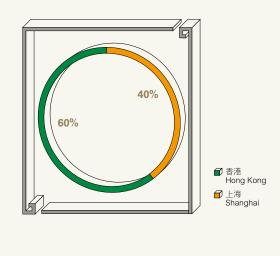
#### 投資物業面積之業務分類 Investment Properties Area by Business Segment

於六月三十日 At 30 June



#### 投資物業之地域分佈 Investment Properties by Geographical Location

於二零零九年六月三十日 At 30 June 2009



#### 業務概覽及策略 BUSINESS OVERVIEW AND STRATEGIES

如上文所述,年內之物業銷售額甚少。由於集團秉持一貫策略,選擇於最佳時機發售物業以獲得最佳價格和最大收益,因此集團年內並無公開發售住宅物業。二零零八/零九年年度售出合共三個單位,反觀二零零七/零八年年度則售出約八百個單位。

As mentioned, property sales during the year were negligible. As we maintained our strategy to release sale properties at the right time to both capture the best prices and maximize our revenues, no public sales of our residential properties were launched during the year. A total of 3 units were sold in 2008/09, in contrast to the some 800 units sold in 2007/08.

於二零零三年,集團制定中國內地擴展策略,以上海兩項綜合商業物業之。我國有其一國內地主要城市。我國有其於之,進軍中國各地主要城市之,在中國各主要城市之黃金地點構建頂級投資,集團在天津、瀋陽、海南及大連之心臟地點已購入多額。 優質土地,用以興建世界級綜合商業物業。 Back in 2003, building on the success of our two commercial complexes in Shanghai, we put our strategy for expansion in mainland China in place, seeking to replicate our achievements throughout the country. Accordingly, with a total planned investment budget of around HK\$40 billion, we began building a portfolio of top quality investment properties in prime locations in major cities in mainland China. Today, a number of prime sites have been acquired at central locations in Tianjin, Shenyang, Wuxi, Jinan and Dalian for the construction of world-class commercial complexes.

各發展項目亦正如期施工,首個將落成的項目乃位於瀋陽市中心鄰近瀋陽故宮之皇城恒隆廣場,預期可於下財政年度內建成。位於其他主要城市之項目也將陸續落成 — 包括於濟南的恒隆廣場、瀋陽的市府恒隆廣場、天津的恒隆廣場、無錫的恒隆廣場以及大連的恒隆廣場。

Work is proceeding on schedule for all these projects. The first of these, Palace 66, located at the heart of Shenyang City near the Imperial Palace, is expected to be completed some time in the next financial year. Others in the pipeline are Parc 66 in Jinan, Forum 66 in Shenyang, Riverside 66 in Tianjin, Centre 66 in Wuxi and Olympia 66 in Dalian.

今年五月,集團購入一幅位於大連市五 四路面積六萬三千四百平方米之黃金地 塊。大連是遼寧省其中一個最著名的城 市,集團預算斥資合共約港幣五十億 元,打造一座總樓面面積約達二十二萬 二千平方米名為恒隆廣場之世界級購物 商場。 In May this year, we acquired a prime piece of land of 63,400 square meters at Wusi Lu in Dalian City, one of the most popular cities in Liaoning Province. With total investment for the project budgeted at approximately HK\$5 billion, our aim is to develop a world-class shopping center, Olympia 66, of around 222,000 square meters.

同月,位於無錫之恒隆廣場項目取得進一步突破。集團購入另一幅位於無錫現有地塊以南、面積一萬六千七百六十七平方米之相連土地。新地塊不僅可提供達十一萬三千平方米之額外樓面面積,擴大項目規模,更使恒隆廣場成為無錫市最大及最顯赫的購物地標。恒隆廣場(一期)已於二零零八年十一月舉行了動土典禮,工程正式展開。

Within the same month, Centre 66 in Wuxi received a further boost, when an adjoining site of 16,767 square meters was acquired to the south of the existing lot, not only providing an additional 113,000 square meters of gross floor area but also cementing the development's status as the city's largest and most well-known shopping landmark. Phase one of Centre 66 has already commenced construction last year, with its ground-breaking ceremony taking place in November 2008.













位處上海的恒隆廣場匯集世界頂尖時尚產品及高級消費品牌,在中國內地已家傳戶曉。建基於此項成功,集團在內地的所有新項目均以「恒隆廣場」為名,以發揮其優越品牌效益。

Building on the success of Plaza 66 in Shanghai, which has become a household name for the world's leading consumer brands and high end luxury products across mainland China, we have named all our new project developments in the mainland under this prestigious "66" brand.

#### 展望

憑著過去歷經考驗並甚為成功的策略, 集團定可繼續有效落實其中國內地擴展 計劃。年內,集團除在無錫和大連成功 購置土地外,亦繼續按既定策略向前邁 進,在中國多個主要城市之心臟地點, 精選購入大型優質地塊作進一步發展。

香港方面,我們秉持一貫政策,致力於 最佳時機發售餘下住宅物業,以獲得最 大的物業發展邊際利潤。同時,由於 質量;不斷審閱租戶組合及調整租合 質量;不斷審閱租戶組合及調整租 略;定期為物業進行翻新改善;以 租戶和顧客建立夥伴關係,因此,儘管 市場意慾仍然謹慎,但此等努力有助集 團之香港物業租賃業務保持穩步發展。

中國內地業務前景仍然更勝一籌。上海發展動力與日俱增,集團在當地之物業租賃業務應可繼續享有理想表現。此外,鑑於瀋陽的皇城恒隆廣場計劃於二零一零年開業,故來自中國內地物業租賃業務之租金收入在未來可望繼續增長。

#### Outlook

Building on our tried and tested strategies that have been so successful in the past, we will continue to forge ahead with our plans for expansion in mainland China. In addition to our successful land acquisitions in Wuxi and Dalian during the year, we continue to move forward with our established strategy -- to selectively acquire large and quality sites located at the heart of the country's leading cities for further development.

In Hong Kong, we maintain our policy to optimize our property development margins, making every effort to ensure that our remaining residential properties will be released for sale at the most opportune moment. At the same time, we are committed to constantly upgrading the quality of our retail and commercial portfolio; reviewing our tenant mix and adjusting leasing strategies; carrying out regular refurbishment and improvement activities; and working in partnership with our tenants and customers - - this commitment and application will help to maintain the steady pace of our Hong Kong leasing activities despite the current cautious sentiment in the territory.

In mainland China, the picture remains ever positive - - with Shanghai's growing momentum, leasing activities should continue to perform to satisfactory standards. Furthermore, with the planned opening of Shenyang's Palace 66 in 2010, rental income from our leasing activities in mainland China are expected to continue to grow in future years.













## 香港一物業租賃 HONG KONG — PROPERTY LEASING

二零零七/零八年年度對商場和寫字樓物業之強勁租賃需求,延伸至本財政年度首季。雖然香港租賃需求於二零零八年年底出現放緩,但集團之整體租賃成績保持堅穩。集團於二零零八/零九年年度之整體租金收入為港幣二十六億零二百六十萬元,較去年上升百分之七,溢利總額亦增加百分之九至港幣二十一億零九百萬元。

The strong leasing demand experienced in the commercial and office sectors in 2007/08 carried over into the first quarter of the current financial year and though Hong Kong experienced a slowdown in rental demand towards the end of 2008, our overall leasing results remained resilient. The Group's total rental turnover for 2008/09 increased to HK\$2,602.6 million, showing growth of 7% over the previous year. Profit also grew 9% to HK\$2,109.0 million.

旗下之租賃物業組合,包括面積達二十五萬九千平方米之商場及商舖、面積達三十一萬七千平方米之寫字樓及工業/寫字樓、面積達九萬九千平方米之住宅及寓所、以及面積達二十一萬平方米之停車場,均保持理想租出率。當中,商場/商舖物業以及寫字樓和工業/寫字樓物業之表現最為強勁,其租出率分別達百分之九十八及百分之九十二。我們的租金邊際純利亦穩企於百分之八十一,遠高於香港之平均數。

We managed to maintain satisfactory occupancy rates throughout our property leasing portfolio, which consists of 259,000 square meters of commercial and retail space, 317,000 square meters of office and industrial/office space, 99,000 square meters of residential and apartments space as well as 210,000 square meters of car parking space. The commercial/retail as well as the office and industrial/office sectors performed the most strongly with occupancy rates of 98% and 92% respectively. We were also able to maintain our net rental margin at 81%, which is well above the average in Hong Kong.

#### 香港投資物業之按地域分析

#### Geographical Analysis of Hong Kong Investment Properties

-

於二零零九年六月三十日 At 30 June 2009

樓面面積\* (千平方米) Gross Floor Area\* ('000 sq. m)

		2009	2008
港島	Hong Kong Island		
中環及金鐘	Central and Admiralty	51.1	51.1
銅鑼灣及灣仔	Causeway Bay and Wanchai	111.8	111.8
康山及鰂魚涌	Kornhill and Quarry Bay	164.4	164.4
山頂及半山區	The Peak and Mid-Levels	46.9	46.9
港島南區	Hong Kong South	12.1	12.1
九龍	Kowloon		
旺角	Mongkok	147.9	147.9
尖沙咀及西九龍	Tsimshatsui and West Kowloon	89.3	89.3
牛頭角及觀塘	Ngau Tau Kok and Kwun Tong	94.7	94.7
長沙灣、葵涌及荃灣	Cheung Sha Wan, Kwai Chung and Tsuen Wan	166.4	166.4
總計	Total	884.6	884.6

\* 包括停車場之樓面面積 Including gross floor area of car parks

#### 商場及商舗

同時,我們採用有效的專業管理及完善的定期改善翻新計劃,全力為旗下物物事工。與例而言,位於東九龍之淘糧之名。與例而言,位於去年完成大為國繼灣之名的一方,是不完組之一,我們與租戶建立,,是一方之之九十八百二十萬元,較去年十升百分之十。

#### **Commercial and Retail**

This positive outcome can be attributed, first and foremost, to the location of our leasing portfolio as most of our properties are located in prime locations in the heart of Hong Kong. In addition to properties in the key business areas of Central, Admiralty and Tsimshatsui, the major part of our retail portfolio is based in Causeway Bay and Mongkok, Hong Kong's biggest, busiest and most popular shopping districts. In Causeway Bay, we are the largest landlord of street level shops, while in Mongkok, we are one of the largest landlords of retail properties in the heart of this bustling area, which is bordered by Nathan Road on one side and by Sai Yeung Choi Street on the other. Attracting huge pedestrian flows, the two areas buzz with people, virtually 24 hours a day, seven days a week.

We also make every effort to add value to our properties with professional and effective management together with comprehensive and ongoing improvement and refurbishment programs. The completion of extensive renovation work, both at Amoy Plaza in Kowloon East and Fashion Walk in Causeway Bay in the past year, for example, has helped to enhance the tenant mix while also lifting rentals. Together with our long-term tenant partnerships and committed services, our effective leasing strategies and constant reviews and adjustment of the tenant mix, we maintained an average occupancy of 98% during the year, with total rental income rising to HK\$1,288.2 million, a growth of 7% over the previous year.

Our flagship property in Causeway Bay, Fashion Walk, recorded a significant improvement in rental received of 12% growth, primarily due to the improvement in the tenant mix and shop reconfiguration which came to a successful conclusion during the year. As a matter of fact, the property has achieved a cumulative rental increment of 40% over the past three years with the successful repositioning of the property and enhanced shop reconfiguration. The improved environment and fresh facilities have attracted a number of new brand names. Some of the fashion world's most well-known brands, also operate flagship stores within the development. With such a diverse array of trendy and upmarket brands, not only does the area's reputation as a fashion hub continue to grow amongst discerning shoppers, it is highly popular amongst both locals and tourists alike.

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#### 香港一物業租賃 HONG KONG — PROPERTY LEASING

山頂飽覽香港美景,擁有翠綠空間及優閒環境,繼續吸引訪港旅客蒞臨山頂廣場。年內錄得租金收入港幣五千三百一十萬元,較二零零七/零八年年度温和增長百分之三。

旺角是世界人口最稠密兼且人流最高的 地區之一,而集團在旺角區之物業亦續 有良好表現。

位於鰂魚涌之康怡廣場及東九龍之淘大商場同樣表現理想,其租金並,淘大東東北東京退鄉。事實上成大東東大大電場。事度完成大學四年後,設施和環境均有改善,租重,故海大商場之租金收入,超大商場之租金收入,增長五十三,達港的廣場之租金收入亦增長百分之康達港二億五千零七十萬元。

The Peak, with its magnificent views of Hong Kong as well as its green and open spaces and pleasant leisure environment, continues to attract visitors to The Peak Galleria. During the year, it recorded a rental income of HK\$53.1 million, translating into comparatively modest growth of 3% against 2007/08.

Our properties in Mongkok continued to perform positively with the area having one of the highest population densities and pedestrian flows in the world.

Our shopping complexes at Kornhill Plaza in Quarry Bay and Amoy Plaza in Kowloon East also performed well, with rentals experiencing little or no impact from the depressed global economy. In fact, rentals in Amoy Plaza saw a significant improvement with the completion of extensive renovations in 2007/08. Rental picked up rapidly with the improved facilities and environment and an increase in the mall's total leasable areas. The rental income for Amoy Plaza thus increased 13% to HK\$206.9 million, while Kornhill Plaza grew 5% to HK\$250.7 million.

地方では(イエナル) 和人ルコ(洪教子芸二)

#### 香港投資物業之按類分析 Segmental Analysis of Hong Kong Investment Properties

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		樓面面槓(十半万米) Gross Floor Area ('000 sq. m)		相金收人 (港幣白萬元) Rental Revenue (HK\$ million)		柤出率(自分比) Occupancy Rate (%)	
		2009	2008	2009	2008	2009	2008
商場及商舖	Commercial and Retail	258.5	258.5	1,288.2	1,201.5	98	99
寫字樓及工業/寫字樓	Office and Industrial/Office	317.0	317.0	905.9	811.5	92	95
住宅及寓所	Residential and Apartments	99.4	99.4	306.1	307.3	70	73
停車場	Car Parks	209.7	209.7	102.4	101.1	N/A	N/A
總計	Total	884.6	884.6	2,602.6	2,421.4	90	92

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E

1. 山頂廣場,山頂
2. 栢裕商業中心/家樂坊,旺角
3. 淘大商場,牛頭角
The Peak Galleria, The Peak
Park-In Commercial Centre/Gala Place, Mongkok
Amoy Plaza, Ngau Tau Kok



## 香港一物業租賃 HONG KONG — PROPERTY LEASING

恒隆中心,銅鑼灣
 雅蘭中心一期,旺角

Hang Lung Centre, Causeway Bay One Grand Tower, Mongkok



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9

#### 寫字樓及工業/寫字樓

由於香港甲級寫字樓較為倚重國際市場,故環球金融危機對其有較大影響, 其租金從年初起出現下調。但幸好我們的寫字樓物業位於香港商業之心臟地帶,鄰近港鐵及其他公共交通網絡和主要公路,故受到的影響有限。

專業管理,加上租戶多元化,令租出率維持在百分之九十二之水平。二零零八/零九年年度內,集團之寫字樓及工業/寫字樓物業租金收入升幅為百分之十二,增至港幣九億零五百九十萬元。

我們繼續按物業地點和市場定位為旗下寫字樓物業制定不同的增值策略。舉例而言,集團位於中環之優質物業,包括渣打銀行大廈、樂成行、都爹利街一號及印刷行等,均能發揮其坐落於香港商業區之心臟地帶之地利優勢,以大型公司和主要國際機構作為主要市場,因而從中受惠。

集團位於其他地區之寫字樓物業組合, 亦同樣因優質管理及地點適中等優點 續受歡迎,它們包括銅鑼灣恒隆中心 鰂魚涌康怡廣場辦公大樓、尖沙咀格 中心、以及旺角雅蘭中心一、二期、荷 李活商業中心和栢裕商業中心等。 亦致力發揮友好業主的特點,矢志與租 戶建立夥伴關係,因而成功保留了許多 優選租戶為長期租客。

#### Office and Industrial/Office

With greater exposure to the international market, Grade-A office properties in Hong Kong, felt the effects of the global financial crisis more keenly. Rental in this sector experienced a downward adjustment from the beginning of the year. We have been fortunate in that the impact to our office properties has been limited as they are situated in the heart of Hong Kong's major commercial hubs, conveniently located along mass transit railway lines (the MTR), other public transport systems and major road networks.

Our quality management as well as the diversity of our tenants enabled us to maintain our total occupancy rates at 92%. Overall office and industrial/office rentals rose to HK\$905.9 million in 2008/09, an increase of 12%.

We continue to enhance our office values with diverse strategies based on the building's location and market positioning. Our prime properties in Central - - Standard Chartered Bank Building, Baskerville House, 1 Duddell Street and Printing House, for example, continued to reap the benefits of their location right in the heart of Hong Kong's business district. These premises thus find a ready market among major corporations and leading international organizations.

Similarly the rest of our office portfolio - - Hang Lung Centre in Causeway Bay, Kornhill Plaza – Office Tower in Quarry Bay, Grand Centre in Tsimshatsui, as well as One and Two Grand Tower, Hollywood Plaza and the Park-In Commercial Centre in Mongkok, remain in high demand due to quality management and prime urban locations. Our policy to be a "friendly landlord," committed to building partnerships with our tenants, also helps us to retain many of our choice tenants as long-term customers.

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#### 香港一物業租賃 HONG KONG — PROPERTY LEASING

#### 住宅及寓所

集團之住宅物業組合提供各類豪宅及服務式寓所。二零零八/零九年財政年度初期,該等物業表現甚為強勁。隨後金融海嘯淹至,由於該等物業較為倚重國際市場,故較集團其他類型之租賃物業受到較大的影響。

由於環球經濟衰退及爆發甲型流感(H1N1),二零零九年上半年之訪港旅客人數顯著下降。因此,儘管康蘭居服務式寓所享有方便地利及舒適環境,其於下半年財政年度之租出率和房租均下跌。然而,集團整體住宅及服務式寓所組合年內之租金收入總額仍達港幣三億零六百一十萬元。

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#### **Residential and Apartments**

Our residential portfolio, which offers a mix of luxurious residential homes and serviced apartments, started the 2008/09 financial year very strongly. In view of its exposure to the international market, this sector experienced a greater impact from the effects of the financial tsunami than our other rental properties.

Popular with consular, professional and corporate tenants are our two signature properties - - The Summit and Burnside Villa. The former is located in Hong Kong's exclusive mid-levels area offering panoramic views of its surroundings, while the latter consists of 45 family-style villas at Hong Kong's most well-known beach, Repulse Bay. Though occupancy levels remained strong, rental rates experienced a mild decrease in the beginning of 2009 as many international organizations reduced their staff housing allowances. Despite this setback, rental incomes increased overall with The Summit generating an income of HK\$81.2 million during the year based on an occupancy rate of 84% and Burnside Villa bringing in HK\$55.3 million with an 88% occupancy.

Hong Kong saw a significant drop in visitors in the first half of 2009 due both to the global economic downturn and the outbreak of Influenza A (H1N1). As such, occupancies as well as room rates dropped at our serviced apartments, Kornhill Apartments, in the second half of the financial year, despite their convenient location and comfortable setting. However, our overall residential and serviced apartment portfolio brought in total rentals of HK\$306.1 million for the year.

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## 香港一物業發展及銷售

## HONG KONG — PROPERTY DEVELOPMENT AND SALES

過去十八個月之香港住宅物業市道以過 山車來形容乃最為貼切。從二零零九年 年初起,市況開始好轉,物業交易宗數 和價格水平強勁反彈。到二零零九年四 月底時,樓價已重拾超過一半於二零零 八年十二月之失地。

2009, prices had recovered over half of the declines recorded in December 2008.

#### 君臨天下

君臨天下巍峨矗立於九龍站上蓋及瑰麗堂皇之購物商場。此優質項目包括三幢樓高八十層之大厦,共有一千一百二十二個豪宅單位,享有維港燦爛景觀;並位於香港發展最迅速之地區之一,擁有地利之便和吸引力。由於君臨天下甚較地利之便和吸引力。由於君臨天下甚機歡迎,我們將於市場氣氛改善時尋找機會推出該項目之國景單位。

## 浪澄灣

此項位於西九龍之住宅項目包括八幢樓高四十三層之住宅大厦,提供一千八百二十九個單位,享有遼闊景觀及甲級康樂設施。項目於二零零七年十月進行首輪發售,在兩星期內售出超過六百個單位。鑑於二零零八年下半年之銷售環境欠佳,我們決定推遲第二輪發售計劃。現時我們正在小心監察市場情緒,務求掌握合適時機把餘下單位分批推出市場。

#### 其他物業及項目

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二零零八年七月初,我們售出碧海藍天 三個單位。該項目現尚餘二十個單位。 而另一項目君逸山則尚餘兩個複式單 位。我們會視乎市況,於適當時機把該 等單位推出市場發售。

展望未來,集團位於藍塘道之發展中項目,預期可於二零一一年落成。該項目坐落於跑馬地高尚住宅區,地盤面積為七千八百五十平方米,落成後之總樓面面積為八千零五平方米。

#### The HarbourSide

The HarbourSide towers majestically above Kowloon Station and the state-of-the-art shopping complex within the development. Consisting of 1,122 luxury units in three 80-storey blocks and boasting some of the most magnificent views of the harbor, this prime development, conveniently and attractively located in one of Hong Kong's most rapidly developing areas, has proven to be extremely popular. As such, we will seek opportunities to market The HarbourSide's garden view units once market sentiment improves.

Sales in the residential property market in the past 18 months in Hong

volumes and price levels have picked up strongly - - by the end of April

Kong can best be described as a roller coaster ride. Since the

beginning of 2009, conditions have eased and sales transaction

#### The Long Beach

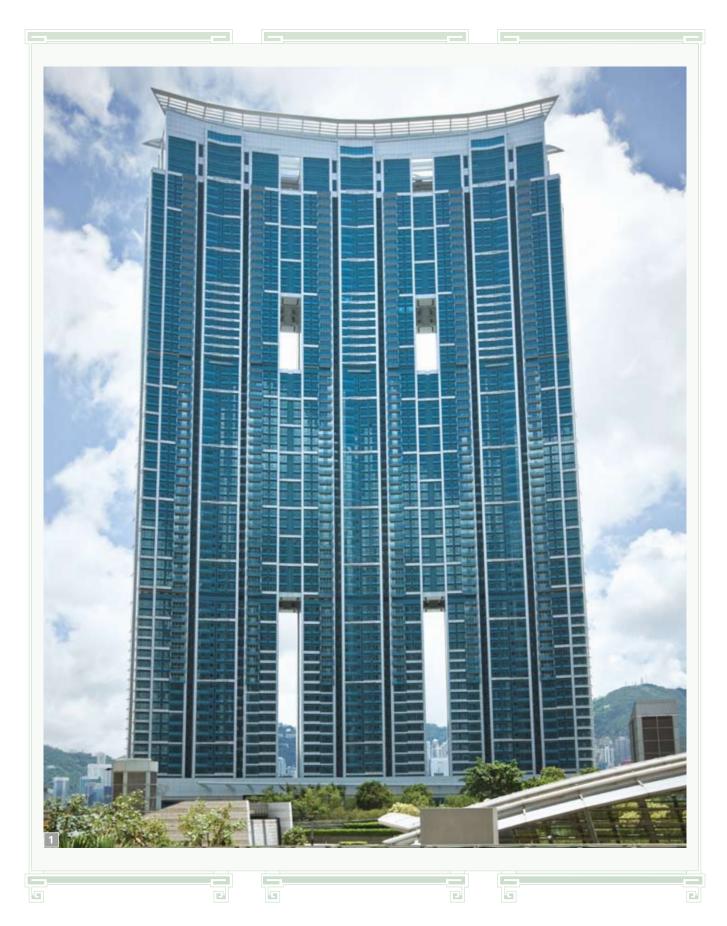
This residential development in West Kowloon consists of 1,829 units in eight 43-storey towers. With spectacular views and top class recreational facilities, over 600 units were sold in just two weeks when the first phase of the project was released for sale in October 2007. In view of the difficult sales environment experienced in the second half of 2008 however, we decided to postpone the second phase of sales in the development. At the current moment, we are carefully monitoring market sentiment, making sure we seize the right moment to release the remaining units in timely sale phases into the market.

#### **Other Properties and Projects**

With three units being sold at AquaMarine in early July 2008, we now have 20 remaining units in this complex. Two duplexes are also available at Carmel-on-the-Hill. These properties will be released for sale, as and when suitable and appropriate market opportunities arise.

Looking forward, we currently have a project under planning on a 7,850 square-meter site at Blue Pool Road, in the pleasant residential district of Happy Valley. With a total gross floor area of 8,005 square meters, completion is expected in 2011.

## 香港一物業發展及銷售 HONG KONG — PROPERTY DEVELOPMENT AND SALES



1. 君臨天下,西九龍 The HarbourSide, West Kowloon 2. 浪澄灣,西九龍 The Long Beach, West Kowloon



## 中國內地一物業租賃 MAINLAND CHINA — PROPERTY LEASING

Convinced that the abundant opportunities in mainland China will fuel the future growth of the Hang Lung Group, we moved into this market 16 years ago, developing two prime properties in Puxi, Shanghai's commercial and cultural center. Fulfilling our expectations, these properties have flourished, consolidating our foothold in the city and growing from strength to strength. Despite the effects of the global financial crisis, they realized double digits income growth in 2008/09, increasing 18% to bring in total rental incomes of HK\$2,082.2 million.

恒隆廣場位於上海最著名的購物街之一南 京西路。這個贏得多項大獎的項目,已 成為上海市的地標,繼續吸引零售業內 最尊貴的品牌在此開業。項目的當代優 雅氣息與寬敞的內部設計,為世界頂級 產品提供了完美的陳列地。舉凡高級時 裝品牌,如香奈兒(Chanel)、路易威登 (Louis Vuitton)、范思哲(Versace)等; 以至世界頂級珠寶和手錶製造商,如卡 地亞(Cartier)、蒂芙尼(Tiffany)、Harry Winston、 寶 詩 龍(Boucheron)、 芝 柏 (Girard-Perregaux)、綽美(Chaumet)及 蕭邦(Chopard)等匯聚一堂,為顧客帶來 獨特的購物經驗,故恒隆廣場之租出率維 持在百分之一百的水平,但輪候之租戶數 目仍然不斷增加,其中包括多個世界最著 名的高檔產品品牌。因此,恒隆廣場之租 金收入繼續上升。年內,其商場及商舖租 金收入達港幣三億八千八百一十萬元,較 去年上升百分之十八。

Plaza 66 is located on Nanjing Xi Lu, one of Shanghai's most wellknown shopping streets. This award winning project, which has become a city landmark, continues to attract the most acclaimed brands in the retail business. Contemporary and elegant, its spacious interiors provide the perfect showcase for the world's leading products, and every name in high fashion - - from Chanel to Louis Vuitton to Versace, is represented, together with the world's top jewelry and watch makers - - Cartier, Tiffany, Harry Winston, Boucheron, Girard-Perregaux, Chaumet and Chopard among many others. In view of the unique shopping experience this offers customers, Plaza 66 remains fully occupied, with a growing waiting list of tenants which includes some of the most well-known names in the high-end retail industry. We therefore continued to see an upward trend in rentals during the year with commercial and retail rentals for the development rising to HK\$388.1 million, an increase of 18% over the previous year.

除商場及商舗外,項目尚包括兩幢優質 建築及管理完善之辦公大樓,繼續深受 大型跨國機構歡迎,並吸引許多「財富 500」公司落戶。該兩幢辦公大樓位居 浦西地區最高的辦公大樓之列,年內租 出率為百分之九十七,租金收入達港幣 六億六千三百萬元。 Endorsing the architectural quality and excellent management of this commercial, retail and office complex, its two office towers continue to be popular among leading multinationals, being seen as the address of choice among many Fortune 500 companies operating in Shanghai. The two towers, which are among the tallest office buildings in Puxi, enjoyed an occupancy rate of 97%, bringing in rental revenues of HK\$663.0 million during the year.



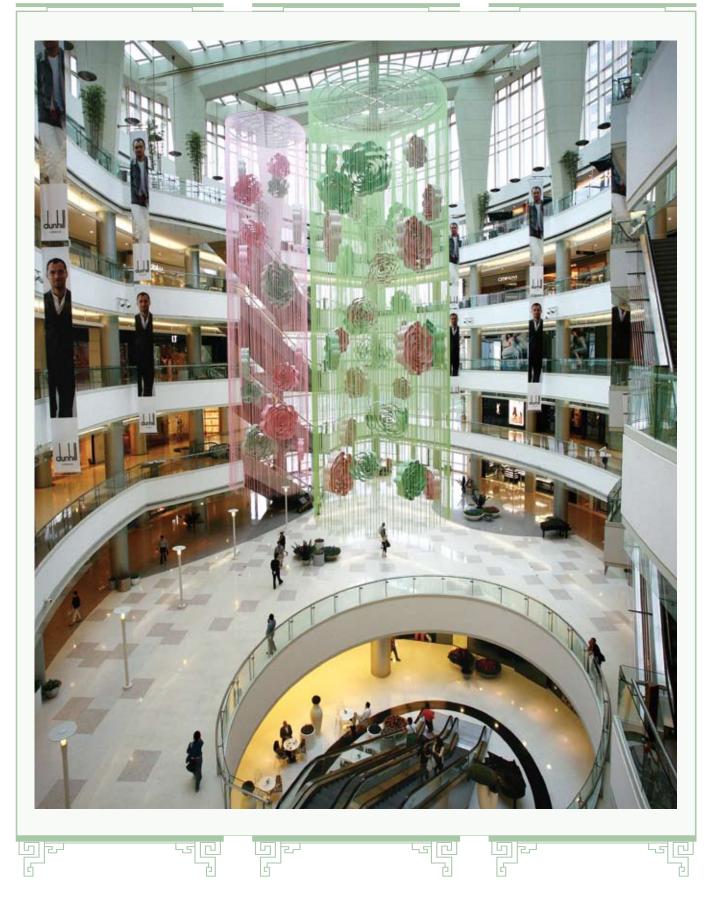












#### 中國內地一物業租賃 MAINLAND CHINA — PROPERTY LEASING

The Grand Gateway, "the place to be seen" for local trendsetters in the city, consists of a large-scale lifestyle complex with over 450 retailers, restaurants and other leisure facilities. The 120,000 square-meter shopping complex, is conveniently located in the Xujiahui commercial district above Shanghai's largest and busiest metro station. Recent conversion work along the inner streets and basement floor has increased the total leasing area, which together with office and residential development contributed rental income of HK\$1,019.9 million, an increase of 22% over 2007/08.

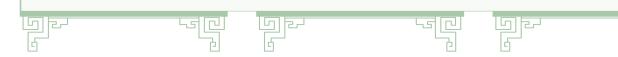
年內,該項目之購物商場保持百分之 一百之租出率,其辦公大樓以及住宅內 樓及服務式寓所之租出率則維持百分之 之九十八之水平。此等成績部分租 團在原租約屆滿時,積極努力與豬 通及鼓勵租戶續訂租約所落成 座住宅大樓及服務式寓所落成 上海最大的酒店式服務 成為上海最大的酒店式服務 就有為數最多的外籍租戶。

The shopping mall remained fully let during the year while the office as well as the residential towers and serviced apartments maintained occupancy levels of 98%. This was due in part to the strong efforts made and active communication held to encourage tenants to renew their tenancies as the original agreements came up for renewal. With the completion of a second residential tower and the serviced apartments, the development now has a total of 635 residential units, making The Grand Gateway the largest hotel-type serviced apartment complex in Shanghai. It also has the largest number of expatriate tenants in the city.

#### 上海投資物業之按類分析 Segmental Analysis of Shanghai Investment Properties

		總樓面面積*(千平方米) Total Gross Floor Area* ('000 sq. m)		租金收入 (港幣百萬元) Rental Revenue (HK\$ million)		租出率(百分比) Occupancy Rate (%)	
		2009	2008	2009	2008	2009	2008
商場及商舖	Commercial and Retail	173.6	153.6	993.9	836.7	100	100
寫字樓	Office	226.9	226.8	907.5	785.7	97	100
住宅及寓所	Residential and Apartments	83.2	83.2	149.8	110.1	98	97
停車場	Car Parks	104.4	104.4	31.0	31.8	N/A	N/A
總計	Total	588.1	568.0	2,082.2	1,764.3	98	100

<sup>\*</sup> 包括地面及地底之樓面面積 Including gross floor area above and below ground





#### 中國內地一物業租賃 MAINLAND CHINA — PROPERTY LEASING

為提升項目之價值,集團繼續優化有關設施,並舉辦各項活動以推廣項目之品牌形象及帶動鄰近地區之商機。待項目矗立之處 — 徐家匯地鐵站改建成為兩條新幹線之轉車站後,港匯廣場之人流可望大增。

Enhancing the value of this development, we continue to improve facilities and organize special events that not only promote our brand image, but also the district and surrounding area. Pedestrian flows are also expected to improve significantly when construction work at the Xujiahui metro station, directly below The Grand Gateway, is complete. The station is currently being transformed into an interchange station between two new metro lines, in addition to the existing line in operation.

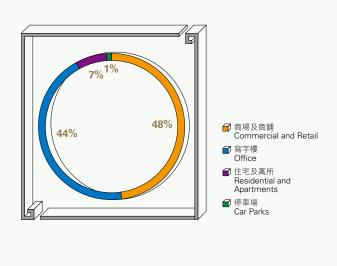
#### 上海租金收入 Shanghai Rental Revenue

截至六月三十日止年度 For the years ended 30 June

# 港幣百萬元 HK\$ million 2,000 1,500 1,000 500 05 06 07 08 09

#### 上海租金收入之業務分類 Shanghai Rental Revenue by Business Segment

截至二零零九年六月三十日止年度 For the year ended 30 June 2009











除該等項目外,瀋陽**皇城恒隆廣場**、濟南**恒隆廣場**、瀋陽**市府恒隆廣場**、天 **恒隆廣場**、以及無錫**恒隆廣場**均正動工。我們的策略是在中國主要城市之,隨 金地點建立一個優質投資物業組合, 著這項策略開花結果,預期來自此隆 著的租金收入將日益增加。皇城恒隆 場現正進行預租,其他項目的預租活動 亦可望快將展開。 In addition to these properties, **Palace 66** in Shenyang, **Parc 66** in Jinan, **Forum 66** in Shenyang, **Riverside 66** in Tianjin and **Centre 66** in Wuxi are currently under construction. We expect to see increasing contributions from these new developments as our strategy, to build a portfolio of quality investment properties in prime locations in major Chinese cities, increasingly come on stream. Pre-leasing activities for Palace 66 are now underway while the pre-leasing timetable for the other projects is anticipated to commence very soon.

#### 中國內地投資物業及發展中物業之按地域分析 Geographical Analysis of Mainland China Investment Properties and Properties Under Development

於二零零九年六月三十日 At 30 June 2009

總樓面面積\* (千平方米) Total Gross Floor Area\* ('000 sq. m)

上海	Shanghai	
徐匯區	Xuhui District	315.0
靜安區	Jing An District	273.1
天津	Tianjin	152.8
瀋陽	Shenyang	
瀋河區(中街路)	Shenhe District (Zhongjie Lu)	109.3
瀋河區(青年大街)	Shenhe District (Qingnian Da Jie)	842.4
無錫	Wuxi	
崇安區(人民中路)	Chong'an District (Renmin Zhong Lu)	263.8
崇安區(健康路)	Chong'an District (Jiankang Lu)	113.0
濟南	Jinan	171.0
大連	Dalian	221.9
總計	Total	2,462.3

\* 包括地面及地底之樓面面積 Including gross floor area above and below ground



中國內地一物業租賃 MAINLAND CHINA — PROPERTY LEASING

# 路易威登的上海故事 LOUIS VUITTON — THE SHANGHAI STORY

我們首家上海分店於一九九八/九九年度在波特曼麗思卡爾頓酒店開業。數年後我們遷往恒隆廣場,原因有多個一這項物業位於上海市黃金商業街的顯赫地點,其世界級建築和華麗的購物環境,使它成為著名的路易威登品牌的理想落戶之處。

We opened our first store in Shanghai at the Portman Ritz Carlton Hotel in 1998/99. A couple of years later we moved to Plaza 66 for a number of reasons - - it is located in a highly prominent position on one of the best commercial avenues in Shanghai, while its world-class architecture and luxurious shopping environment make it the ideal home for our well-known Louis Vuitton brand.

We did so well after our move there in 2001 that we expanded our store to a duplex in 2004. Currently, with over 1,314 square meters of space showcasing the latest fashion trends and the most up-to-date shopping concepts, our store in Shanghai is not only the largest Louis Vuitton store in mainland China, it is also one of the largest luxury stores in the country. Enjoying the highest sales turnover in the mainland China, the Shanghai store has become our flagship. Customers come not just from Shanghai, they also flock in from the surrounding region, which has helped to drive sales revenues up by well over 300% in the past five years alone.

這項成功有賴我們與顧客和恒隆地產享有的雙贏夥伴關係。我們的上海顧客非常有眼光 — 他們熟悉最新的時裝潮流,對新產品和新構思持開放態度,並擁有強大的消費力。作為世界上歷史最悠久和最受推許的奢侈品品牌之一,我們在這股消費動力下受惠不淺。

This success is due to the win-win partnerships that we enjoy both with our customers and Hang Lung Properties. Our customers in Shanghai are very discerning - - they are aware of the latest fashion trends and open to new products and ideas. They also possess strong spending power, and as one of the oldest and most recognized luxury brands in the world, we benefit from this willingness to spend.

同時,我們與恒隆地產的夥伴關係,有助我們多年來蓬勃發展。我們不僅受惠於恒隆廣場卓越的物業管理和華麗的購物環境,其精益求精的做法創造出獨特的購物體驗,持續吸引著強大而穩定的顧客人流。我們預期這合作關係在今後歲月裏繼續開花結果。

At the same time our partnership with Hang Lung Properties has helped us to thrive over the years. Not only do we benefit from the sound property management and luxurious shopping environment at Plaza 66, its ongoing upgrades create a unique shopping experience which attracts strong and consistent customer flows. We look forward to continuing this flourishing relationship in the years to come.















恒隆廣場依然是今日上海奢侈品零售 店首選之地。從二零零一年恒隆廣場 開業起,路易威登便已在此設店,到 二零零四年更擴充成為路易威登在中 國的首家環球店。它是當時路易威登 在亞太區的最大分店,並為中國奢侈 品零售店樹立了新典範。

Hang Lung's Plaza 66 remains the premier destination for luxury retail in Shanghai today. Louis Vuitton has been present 2004 with the opening of our first Louis Vuitton global store in China. At the time it was our largest store in the Asia-Pacific region and a new reference point for luxury retailing in China.

我們期望與恒隆保持夥伴關係,故再 接再勵把恒隆廣場商店擴充為瑰麗新 姿的「路易威登大樓店」(Louis Vuitton Maison)。新店將於二零一零年年底 動工,二零一一年年底開業。 We look forward to continuing our partnership with Hang Lung and spectacular Louis Vuitton Maison. Construction will late 2011.

路易威登中國

**Christopher Zanardi-Landi** 

**Christopher Zanardi-Landi** 

President















# 中國內地一發展中項目 MAINLAND CHINA — PROJECTS UNDER DEVELOPMENT

項目 Project	皇城恒隆廣場 Palace 66
地點 Location	瀋陽市瀋河區中街路 Zhongjie Lu, Shenhe District, Shenyang
主要用途 Main Usage	商業 Commercial
總樓面面積 Total Gross Floor Area	109,300平方米/sq.m
項目內容 Project Descriptions	皇城恒隆廣場前稱為瀋陽恒隆中街廣場。此項目將提供十萬九千三百平方米之商場面積,並將成為集團首個在中國內地落成之新物業項目。項目位於中街路,瀋河區商業、金融及文化樞紐,毗鄰世界文化遺產瀋陽故宮。三百多年來,中街路為瀋陽市舊城區之中心,被選為「全國十大著名商業街」之一及「國際金街」之一。  皇城恒隆廣場於二零零八年獲得美國綠色建築協會之「能源及環境設計先鋒獎 — 核心及外殼組別」金獎的預認證,並於二零零七年獲得亞洲國際房地產論壇及全球性交易會頒發「2007亞洲國際房地產大獎 — 未來項目組別」。項目
	預計於二零一零年落成。  Palace 66, previously known as Shenyang Zhongjie Hang Lung Plaza, consisting of 109,300 square meters of leading retail space, will become the first of our new property developments in mainland China to come on stream. Located in Zhongjie Lu, Shenhe District, it lies right at the heart of Shenyang's prime commercial, financial and cultural hub, neighbouring the Shenyang Imperial Palace, which is a World Cultural Heritage site. Zhongjie Lu itself has been the center of Old Shenyang City for the past 300 years and is cited as one of the "10 Most Famous Commercial Streets in China" and the "World Famous Street":  Palace 66 received the U.S. Green Building Council's "Gold Level – Pre-certification under Leadership in Energy and Environmental Design (LEED) – Core and Shell Development" in 2008 and the "MIPIM Asia Awards – Futura Projects" issued by Le Marché International des Professionnels de l'Immobilier (MIPIM) Asia in 2007. Construction is expected to complete in 2010.

# 恒隆廣場 Parc 66 Parc 66

171,000平方米/sq.m

Commercial

位於濟南之恒隆廣場前稱為濟南恒隆廣場。該項目包括樓高六層合共達十七萬一千平方米之商場面積,並已於二零零七年年底動工。項目位於山東省政經文化都會濟南市心臟、被譽為「金街」之泉城路,落成後料將成為濟南市之新地標。

項目於二零零九年獲美國綠色建築協會之「能源及環境設計先鋒獎 — 核心及外殼組別」金獎的預認證、國際物業大獎頒發「國際商業物業大獎」組別的「2009亞太區商業物業大獎 — 建築大獎(五星)」、以及由國際房地產論壇及全球性交易會頒發「2009未來項目大獎 — 零售及消閒組別」。項目預計於二零——年落成。

Parc 66, previously known as Jinan Hang Lung Plaza, consisting of six storeys and 171,000 square meters of quality shopping space, commenced construction at the end of 2007. Centrally located in Jinan, the political, economic and cultural capital of Shandong Province, at Quancheng Lu, Jinan's "Golden Avenue", the completed development is expected to create a new landmark in the City.

Parc 66 received the U.S. Green Building Council's "Gold Level – Pre-certification under Leadership in Energy and Environmental Design (LEED) – Core and Shell Development", International Property Awards' "Asia Pacific Commercial Property Awards 2009 – The Architecture Award (Five Star)" and "MIPIM Architectural Review Future Project Awards 2009 – Retail & Leisure" issued by Le Marché International des Professionnels de l'Immobilier (MIPIM) both in 2009. Project completion is expected in 2011.

市府恒隆廣場前稱為瀋陽恒隆市府廣場。此乃集團現時最大的項目,將興建樓面面積達八十四萬二千四百平方米之綜合商業大樓。項目坐落於瀋陽市地標 — 遼寧大劇院、遼寧省博物館、市政府辦公樓及市政府廣場之交匯點,其中,市政府廣場於二零零六年獲文化部選為「全國特色文化廣場」之一。項目所在地為貫通瀋陽市中心、被稱為「金廊」之青年大街,由於興建中的地鐵將沿著「金廊」於市政府廣場及青年大街設站,項目可望進一步受惠。

Commercial, office, hotel and serviced apartments

842,400平方米/sq.m

市府恒隆廣場包括世界級購物中心、辦公大樓、酒店及服務式寓所。一如皇城恒隆廣場,項目於二零零八年取得美國綠色建築協會之「能源及環境設計先鋒獎 — 核心及外殼組別」金獎的預認證。項目已於二零零七年四月動工,預計於二零一三年起分期落成。

Forum 66, formerly known as Shenyang City Hang Lung Plaza, is the largest of our current developments with a prime 842,400 square-meter complex. The project is located in the midst of Shenyang's landmarks -- the Liaoning Grand Theatre, the Museum of Liaoning Province, the Municipal Government Building as well as the City Plaza, named one of the "Best National Cultural Plaza" by the Ministry of Culture in 2006. Sited on Qingnian Da Jie, the "Golden Corridor" that runs through the City center and along which the new metro line is being built, the project will further benefit from the opening of the two stations at Qingnian Da Jie and City Plaza at its doorstep.

Comprising world-class shopping mall, office buildings, a hotel as well as serviced apartments, similar to Palace 66, the project was also awarded the "Gold Level – Pre-certification under Leadership in Energy and Environmental Design (LEED) – Core and Shell Development" issued by the U.S. Green Building Council in 2008. Construction commenced in April 2007 with completion expected by phases from 2013 onwards.



#### 中國內地一發展中項目 MAINLAND CHINA — PROJECTS UNDER DEVELOPMENT

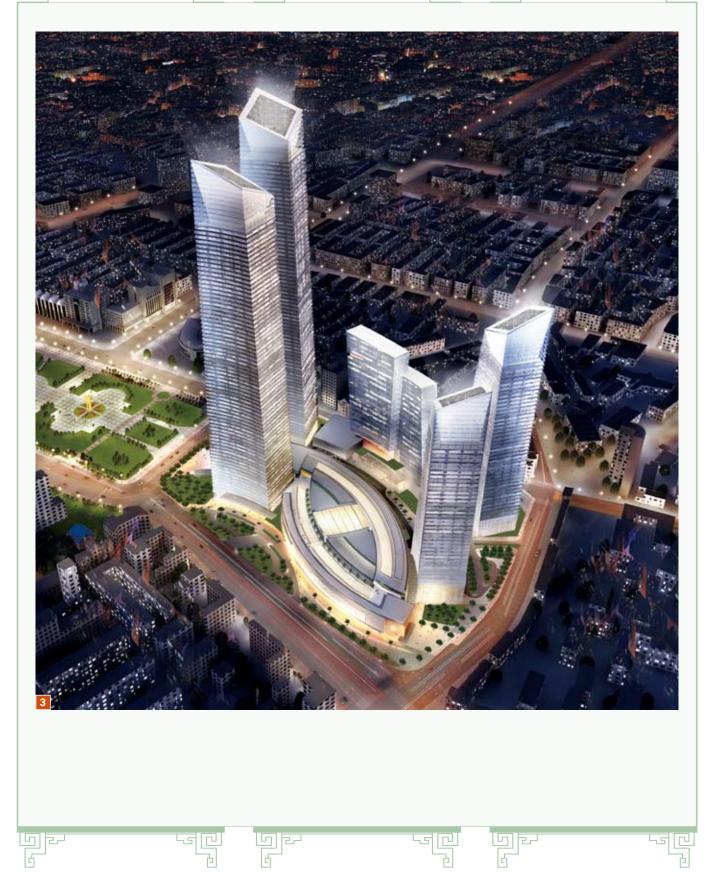


瀋 陽 Shenyang

天津 Tianjin • 大連 Dalian

無錫 Wuxi •

皇城恒隆廣場,瀋陽瀋河區
 恒隆廣場,濟南歷下區
 市府恒隆廣場,瀋陽瀋河區
 Palace 66, Shenhe District in Shenyang
 Parc 66, Lixia District in Jinan
 Forum 66, Shenhe District in Shenyang



#### 中國內地一發展中項目 MAINLAND CHINA — PROJECTS UNDER DEVELOPMENT

項目 Project	恒隆廣場 Riverside 66	恒隆廣場(一期) Centre 66 (Phase 1)
地點 Location	天津市和平區和平路 Heping Lu, Heping District, Tianjin	無錫市崇安區人民中路 Renmin Zhong Lu, Chong′an District, Wuxi
主要用途 Main Usage	商業 Commercial	商業及辦公樓 Commercial and office
總樓面面積 Total Gross Floor Area	152,800平方米/sq.m	263,800 平方米/sq.m
項目內容 Project Descriptions	位於天津之恒隆廣場前稱為天津恒隆廣場。此項目位於天津市中心和平路,此路與瀋陽市中街路同樣被選為「全國十大著名商業街」之一及「國際金街」之一。項目坐落於一幅佔地四萬四千二百七十七平方米之黃金地塊,興建工程正在進行,並將按創新設計打造為中國內地其中一個最長的購物商場,提供十五萬二千八百平方米之頂級商舗面積。項目已申領「能源及環境設計先鋒獎」認證,並已於二零零七年獲國際房地產論壇及全球性交易會頒發「2007未來項目大獎一零售及消閒組別」。項目已於二零零八年五月動工,預計於二零一三年落成。  Riverside 66, previously known as Tianjin Hang Lung Plaza, is currently undergoing construction on a prime 44,277 squaremeter site on Heping Lu, which, like Zhongjie Lu in Shenyang City, has been named one of the "10 Most Famous Commercial Streets in China" and the "World Famous Street" Located in Tianjin's city center, it is creatively styled as one of the longest shopping malls in mainland China, consisting of 152,800 square meters of prime retail space. The project aims at achieving its LEED certification and has won the "MIPIM Architectural Review Future Project Awards 2007 – Retail & Leisure" issued by Le Marché International des	位於無錫之恒隆廣場(一期)原稱為無錫恒隆廣場。此項目位於無錫市之商業中心崇安區人民中路。興建中之地鐵一號及二號線將貫通中山路及人民中路,並於兩者之交匯點設站連接恒隆廣場。項目之總樓面面積達二十六萬三千八百平方米,包括一座世界級購物中心及甲級辦公樓群。項目已於二零零八年十一月舉行動土典禮並預計於二零一四年起分期落成。  Centre 66 (Phase 1), previously known as Wuxi Hang Lung Plaza, is located on Renmin Zhong Lu in Chong'an District, in the heart of the central business district. No.1 and No.2 metro lines, now under construction, will run along Zhongshan Lu and Renmin Zhong Lu with a subway station at their junction, which will have an underground connection to Centre 66. This 263,800 square-meter development, comprises a world-class shopping mall and Grade A office towers. Construction commenced with a ground breaking ceremony in November 2008 and expected completion by phases from 2014 onwards.

Professionnels de l'Immobilier (MIPIM). Construction commenced in May 2008 with project completion expected

in 2013.

#### 恒隆廣場(二期) Centre 66 (Phase 2)

無錫市崇安區健康路 Jiankang Lu, Chong'an District, Wuxi

商業、辦公樓、酒店及服務式寓所 Commercial, office, hotel and serviced apartments

113,000 平方米/sq.m

恒隆廣場(二期)位於健康路,坐落於恒隆廣場(一期)南 面。集團購入該幅面積為一萬六千七百六十七平方米之相 連土地,把恒隆廣場之總樓面面積擴大至三十七萬六千八 百平方米。此大型綜合項目集世界級購物中心、甲級辦公 樓群、酒店及服務式寓所於一身,此擴充發展項目勢將成 為無錫市核心商業區最大及最顯赫的地標。

項目計劃申領「能源及環境設計先鋒獎」認證。

Centre 66 (Phase 2) is located at Jiankang Lu, south of Centre 66 (Phase 1). The acquisition of the adjoining piece of land of 16,767 square meters will enlarge and enhance the current development, Centre 66, with a total gross floor area reaching 376,800 square meters, forming a large scale mixed development comprising a world-class shopping mall, Grade A office towers, a hotel and serviced apartments. The enlarged development will become the largest and most prominent landmark in the City's central business district.

The development is aiming to achieve the LEED certification.

#### 恒隆廣場 Olympia 66

大連市西崗區五四路 Wusi Lu, Xigang District, Dalian

商業 Commercial

221,900平方米/sq.m

位於大連之恒隆廣場乃集團在中國內地最新的項目之一, 集團今年五月購入該幅位於大連市西崗區核心商業街之一 的五四路、面積為六萬三千四百平方米之黃金地塊。項目 毗鄰奧林匹克廣場,將發展一座樓高七層璀璨天際之綜合 商業大樓,提供二十二萬一千九百平方米之購物、飲食及 消閒設施,預計總投資額約為人民幣四十五億元。項目落 成後將成為大連市最大的購物商場。

項目計劃申領「能源及環境設計先鋒獎」認證,並預計於 二零一五年落成。

Olympia 66, became one of our latest projects in mainland China with the acquisition of a prime site of 63,400 square meters at Wusi Lu, one of the City's most prominent commercial avenues in the Xigang District of Dalian City in May this year. With a planned investment of RMB4.5 billion, the project, located adjacent to Olympic Square, will consist of a stylish, sky-lit seven-storey complex of 221,900 square meters offering a full range of shopping, dining and entertainment facilities. Upon completion, it will become the largest shopping mall in the City.

The Project is aiming at achieving the LEED certification and the completion is anticipated in 2015.















#### 中國內地一發展中項目 MAINLAND CHINA — PROJECTS UNDER DEVELOPMENT

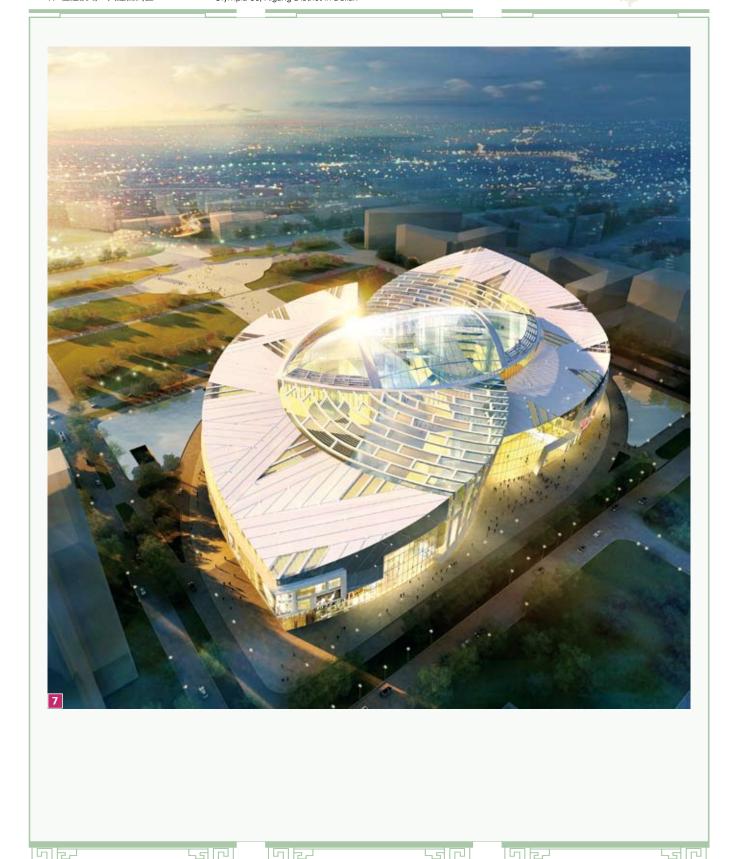


瀋 陽 Shenyang

天津 Tianjin • 大連 Dalian 濟 南 Jinan ●

無 錫 Wuxi ●

4. 恒隆廣場・天津和平區 Riverside 66, Heping District in Tianjin
5. 恒隆廣場(一期)・無錫崇安區 Centre 66 (Phase 1), Chong'an District in Wuxi
6. 恒隆廣場・大連西崗區 Centre 66 (Phases 1 & 2), Chong'an District in Wuxi
Olympia 66, Xigang District in Dalian



# 集團主要物業 **MAJOR GROUP PROPERTIES**

#### 主要發展中物業 Major Properties Under Development

於二零零九年六月三十日 At 30 June 2009

地點	Location	地盤面積 (平方米) Site Area (sq. m)	主要用途 Main Usage	總樓面面積 (平方米) Total Gross Floor Area (sq. m)	集團應佔權益 (百分比) Group's Attributable Interest (%)	施工階段 Stage of Completion	預計落成 日期 Expected Completion Date
香港	HONG KONG						
藍塘道, 內地段5747號	Blue Pool Road, IL 5747	7,850	R	8,005	52.7	地盤勘察 Site Investigation	2011
天津	TIANJIN						
和平區 和平路	Heping District Heping Lu	44,277	С	152,800	52.7	地基工程 Foundation	2013
瀋陽	SHENYANG						
瀋河區 中街路 瀋河區 青年大街	Shenhe District Zhongjie Lu Shenhe District Qingnian Da Jie	34,845 92,065	C C/H/O/S	109,300 842,400	52.7 52.7	建築上蓋 Superstructure 地基工程 Foundation	2010 2013 第一期 Phase 1
無錫	WUXI						
崇安區 人民中路	Chongʻan District Renmin Zhong Lu	37,324	C/O	263,800	52.7	地基工程 Foundation	2014 第一期 Phase 1
崇安區 健康路	Chong'an District Jiankang Lu	16,767	C/H/O/S	113,000	52.7	計劃中 Planning	不適用 N/A
濟南	JINAN						
歷下區 泉城路	Lixia District Quancheng Lu	52,569	С	171,000	52.7	建築上蓋 Superstructure	2011
大連	DALIAN						
西崗區 五四路	Xigang District Wusi Lu	63,400	С	221,900	52.7	計劃中 Planning	2015

C : 商場 Commercial H: 酒店 Hotel 〇: 寫字樓 Office R: 住宅 Residential S: 服務式寓所 Serviced Apartments















### B 已建成待售物業 Properties Completed for Sale

於二零零九年六月三十日 At 30 June 2009

地點	Location	主要用途 Main Usage	總樓面面積 (平方米) Total Gross Floor Area (sq. m)	集團應佔權益 (百分比) Group's Attributable Interest (%)	未售出 住宅單位數目 No. of Unsold Residential Units	未售出 車位數目 No. of Unsold Carparking Spaces
香港	HONG KONG					
君臨天下, 柯士甸道西1號, 九龍內地段11080號	The HarbourSide, 1 Austin Road West, KIL 11080	R	86,012	52.7	709	484
浪澄灣, 海輝道8號, 九龍內地段11152號	The Long Beach, 8 Hoi Fai Road, KIL 11152	R	99,531	52.7	1,224	-
碧海藍天, 深盛路8號, 新九龍內地段6338號	AquaMarine, 8 Sham Shing Road, NKIL 6338	R	1,876	52.7	20	-
君逸山, 迦密村街9號, 九龍內地段11122號	Carmel-on-the-Hill, 9 Carmel Village Street, KIL 11122	R	286	52.7	2	23

R: 住宅 Residential



#### 集團主要物業 MAJOR GROUP PROPERTIES



#### 主要投資物業 Major Investment Properties

於二零零九年六月三十日 At 30 June 2009

			樓 Gross			
地點	Location	地契屆滿年期 Lease Expiry	商場及商舗 Commercial and Retail	寫字樓及 工業/寫字樓 Office and Industrial/ Office	住宅及寓所 Residential and Apartments	車位數目 No. o Carparking Spaces
香港	HONG KONG					
中環及金鐘	CENTRAL AND ADMIRALTY					
印刷行, 都爹利街6號, 內地段339號	Printing House, 6 Duddell Street, IL 339	2848	1,709	5,980	-	-
都爹利街1號, 为地段7310號	1 Duddell Street, IL 7310	2848	-	9,007	-	
樂成行, 雪廠街22號, 为地段644號	Baskerville House, 22 Ice House Street, IL 644	2880	1,473	3,379	-	
查打銀行大廈, 德輔道中4-4A號, 每傍地段103號 A段及B段	Standard Chartered Bank Building, 4 - 4A Des Voeux Road Central, Sections A&B of ML 103	2854	4,814 <sup>†</sup>	23,730 <sup>†</sup>	-	1
金鐘廊, 金鐘道93號	Queensway Plaza, 93 Queensway	2012	6,923	-	-	
洞鑼灣及灣仔	CAUSEWAY BAY AND WANCH.	AI				
恒隆中心, 百德新街2-20號, 为地段524號及749號	Hang Lung Centre, 2 - 20 Paterson Street, IL 524 & IL 749	2864	8,613	22,161	-	120
名店坊, 百德新街、厚誠街、 記利佐治街、加寧街、 京士頓街、告士打道, 海傍地段231號及 52號, 內地段469號及470號	Fashion Walk, Paterson Street, Houston Street, Great George Street, Cleveland Street, Kingston Street, Gloucester Road, ML 231, ML 52, IL 469 & IL 470	2842, 2864 & 2868	31,072	-	7,935	
陌景臺, 英皇道 1 號, 內地段8560號	Park Towers, 1 King's Road, IL 8560	2060 *	1,101	-	-	25
端安中心, 15 至28樓, 巷灣道6-8號, 內地段8633號	Shui On Centre, 15/F–28/F, 6 - 8 Harbour Road, IL 8633	2060 *	-	16,313	-	4.















#### **C** 主要投資物業(續) Major Investment Properties (Continued)

於二零零九年六月三十日 At 30 June 2009

				面面積(平方米) s Floor Area (sq.	m)	
地點	Location	地契屆滿年期 Lease Expiry	商場及商舗 Commercial and Retail	寫字樓及 工業/寫字樓 Office and Industrial/ Office	住宅及寓所 Residential and Apartments	車位數目 No. of Carparking Spaces
<b>香港</b> (續)	HONG KONG (Continued)					
康山及鰂魚涌	KORNHILL AND QUARRY BAY					
康怡廣場, 康山道1-2號, 內地段8566號	Kornhill Plaza, 1 - 2 Kornhill Road, IL 8566	2059 *	53,080	10,577	-	1,069
康蘭居, 康山道2號, 內地段8566號	Kornhill Apartments, 2 Kornhill Road, IL 8566	2059 *	-	-	35,275	-
樂基中心, 英皇道734號, 內地段3507號	Stanhope House, 734 King's Road, IL 3507	2082	1,051	26,720	-	70
山頂及半山區	THE PEAK AND MID-LEVELS					
山頂廣場, 山頂道118號, 市郊地段3號	The Peak Galleria, 118 Peak Road, RBL 3	2047	12,500	-	-	493
花園臺, 2-3號第二座, 舊山頂道8A號, 內地段896號及2850號	Nos. 2&3, Garden Terrace, Block 2, 8A Old Peak Road, IL 896 & IL 2850	2078 & 2886	-	-	558	25
御峯, 司徒拔道41C號, 內地段8870號	The Summit, 41C Stubbs Road, IL 8870	2047	-	-	15,225	54
港島南區	HONG KONG SOUTH					
濱景園,南灣道9號, 市郊地段994號	Burnside Villa, 9 South Bay Road, RBL 994	2072	-	-	9,212	89
旺角	MONGKOK					
旺角中心第一期, 彌敦道688號, 九龍內地段1262號	Argyle Centre, Phase I, 688 Nathan Road, KIL 1262	2060	114	-	-	_
雅蘭中心一期, 彌敦道627- 641A號, 九龍內地段10246號	One Grand Tower, 627 - 641A Nathan Road, KIL 10246	2060	19,276	22,637	-	40

#### 集團主要物業 MAJOR GROUP PROPERTIES



#### 主要投資物業(續)

Major Investment Properties (Continued) 於二零零九年六月三十日 At 30 June 2009

		_	樓i Gross			
地點	Location	地契屆滿年期 Lease Expiry	商場及商舗 Commercial and Retail	寫字樓及 工業/寫字樓 Office and Industrial/ Office	住宅及寓所 Residential and Apartments	車位數目 No. of Carparking Spaces
<b>香港</b> (續)	HONG KONG (Continued)					
<b>旺角</b> (續)	MONGKOK (Continued)					
雅蘭中心二期, 彌敦道625號, 九龍內地段10234號	Two Grand Tower, 625 Nathan Road, KIL 10234	2060	1,629	8,614	-	-
恒通大廈, 廣東道1112-1120號, 九龍內地段9708號	Hang Tung Building, 1112 - 1120 Canton Road, KIL 9708	2045 *	_	-	-	955
栢裕商業中心/家樂坊,登打士街56號, 九龍內地段9590號	Park-In Commercial Centre/ Gala Place, 56 Dundas Street, KIL 9590	2044 *	6,297	29,966	-	478
荷李活商業中心, 彌敦道610號, 九龍內地段11024號	Hollywood Plaza, 610 Nathan Road, KIL 11024	2047	9,136	17,974	-	-
君逸山, 迦密村街9號, 九龍內地段11122號	Carmel-on-the-Hill, 9 Carmel Village Street, KIL 11122	2050	2,131	-	-	11
尖沙咀及西九龍	TSIMSHATSUI AND WEST K	OWLOON				
格蘭中心, 堪富利士道8號, 九龍內地段7725號及 8026號	Grand Centre, 8 Humphreys Avenue, KIL 7725 & KIL 8026	2038	3,688	7,198	-	-
恒福時裝雅集, 彌敦道221B-E號, 九龍內地段10619號及 8132號	Hanford Fashion, 221B - E Nathan Road, KIL 10619 & KIL 8132	2037	2,443	3,892	-	-
浪澄灣, 海輝道8號, 九龍內地段11152號	The Long Beach, 8 Hoi Fai Road, KIL 11152	2050	20,200	-	-	390
碧海藍天, 深盛路8號, 新九龍內地段6338號	AquaMarine, 8 Sham Shing Road, NKIL 6338	2050	22,350	-	-	516















# 主要投資物業(續) Major Investment Properties (Continued)

於二零零九年六月三十日 At 30 June 2009

			樓面 Gross			
地點	Location	地契屆滿年期 Lease Expiry	商場及商舗 Commercial and Retail	寫字樓及 工業/寫字樓 Office and Industrial/ Office	住宅及寓所 Residential and Apartments	車位數目 No. of Carparking Spaces
<b>香港</b> (續)	HONG KONG (Continued)					
牛頭角及觀塘	NGAUTAU KOK AND KWUN	ITONG				
淘大商場, 牛頭角道77號, 新九龍內地段53號、 1482號、2660號及 3947號	Amoy Plaza, 77 Ngau Tau Kok Road, NKIL 53, NKIL 1482, NKIL 2660 & NKIL 3947	2047	44,951	-	-	620
淘大工業中心, 牛頭角道7號, 新九龍內地段1744號	Amoycan Industrial Centre, 7 Ngau Tau Kok Road, NKIL 1744	2047	-	8,589	-	-
麗港城商場, 茶果嶺道, 新九龍內地段6055號	Laguna Plaza, Cha Kwo Ling Road, NKIL 6055	2047	15,619	-	-	165
長沙灣、葵涌及 荃灣	CHEUNG SHA WAN, KWAI C TSUEN WAN	HUNG AND				
百佳商業中心, 青山道476號, 新九龍內地段1761號	Park Building, 476 Castle Peak Road, NKIL 1761	2047	397	13,109	-	_
荔枝角道822號, 新九龍內地段5568號	822 Lai Chi Kok Road, NKIL 5568	2047	-	9,004	-	73
永康街9號, 新九龍內地段6229號	9 Wing Hong Street, NKIL 6229	2047	-	35,223	-	95
荔灣花園, 荔景山道1A1、1A2、 5A、6A及6B號商舖, 測量約分4號 地段3336號	Laichikok Bay Garden, Shops 1A1, 1A2, 5A, 6A & 6B, Lai King Hill Road, Lot 3336 of SD 4	2047	3,109	-	-	172
紅A中心, 青山道443-451 號, 丈量約分445 號地段 690號A段	Star Centre, 443 - 451 Castle Peak Road, Section A of Lot 690 in DD 445	2047	_	28,512	_	27

#### 集團主要物業 MAJOR GROUP PROPERTIES



### 主要投資物業(續)

Major Investment Properties (Continued)

於二零零九年六月三十日 At 30 June 2009

			樓面面積(平方米) Gross Floor Area (sq. m)				
地點	Location	地契屆滿年期 Lease Expiry	商場及商舗 Commercial and Retail	寫字樓及 工業/寫字樓 Office and Industrial/ Office	住宅及寓所 Residential and Apartments	車位數目 No. of Carparking Spaces	
香港(續)	HONG KONG (Continued)						
長沙灣、葵涌及 荃灣 (續)	CHEUNG SHA WAN, KWAI C	HUNG AND					
汀蘭居, 油柑頭青山公路123號, 荃灣市地段356號	The Bay Bridge, 123 Castle Peak Road, Yau Kom Tau, TWTL 356	2047	-	-	20,096	179	
灣景花園, 荃灣青山道633號, 荃灣市地段329號	Bayview Garden, 633 Castle Peak Road, Tsuen Wan, TWTL 329	2047	4,959	-	-	52	
屯門	TUEN MUN						
大興花園, 屯門震寰路11號及 河興街10號A, 屯門市地段312號	Tai Hing Gardens, 11 Tsun Wen Road and 10A Ho Hing Circuit, Tuen Mun, TMTL 312	2047	10,970	-	-	387	
聯昌中心, 屯門業旺路8號, 丈量約分131號地段 1169號	Luen Cheong Can Centre, 8 Yip Wong Road, Tuen Mun, Lot 1169 in DD 131	2047	-	7,856	-	37	

<sup>\*</sup> 可續期七十五年

With an option to renew for a further term of 75 years

† 集團現擁有面積二萬二千一百零一平方米寫字樓之租金收入,其餘樓面之收租權益將於二零一二年交回本集團。
The Group is now entitled to rental on 22,101 square meters of office area. The rights to rental entitlement in the remaining area will revert to the Group in 2012.



## 主要投資物業(績) Major Investment Properties (Continued)

於二零零九年六月三十日 At 30 June 2009

			樓面面積*(平方米) Gross Floor Area* (sq. m)			
地點	Location	地契屆滿年期 Lease Expiry	商場及商舗 Commercial and Retail	寫字樓及 工業/寫字樓 Office and Industrial/ Office	住宅及寓所 Residential and Apartments	車位數目 No. of Carparking Spaces
上海	SHANGHAI					
港滙花園第一期及 第二期, 華山路2118號, 徐匯區	The Grand Gateway Gardens 1 & 2, 2118 Hua Shan Lu, Xuhui District	2063	-	-	64,900	-
港匯廣場, 虹橋路1號, 徐匯區	The Grand Gateway, 1 Hong Qiao Lu, Xuhui District	2043	120,000	67,200	18,300	835
恒隆廣場, 南京西路1266號, 靜安區	Plaza 66, 1266 Nan Jing Xi Lu, Jing An District	2044	53,600	159,700	-	804

<sup>\*</sup> 包括地面及地底之樓面面積 Including gross floor area above and below ground



# 財務回顧 FINANCIAL REVIEW

#### 二零零九年年度財務業績回顧

年內,營商環境不明朗,市場情緒大幅 波動,但集團之物業租賃業務仍然錄得 強勁業績。然而,我們在市道放緩下作 出相當少量之物業銷售,加上投資物業 之重估收益較去年為少,故整體財務業 績受到不利影響。

來自香港物業之租金收入增加百分之七 至港幣二十六億零二百六十萬元,上海 物業租賃業務之收入則增加百分之。 至港幣二十億八千二百二十萬元。 整十億八千四百八十萬元。然而,物業 億八千四百八十萬元。然而,物業萬 收入由港幣六十三億六千七百四十六 大幅減至港幣一千一百二十萬元 此,總營業額下降百分之五十六至港幣 四十六億九千六百萬元。

#### **Review of 2009 Financial Results**

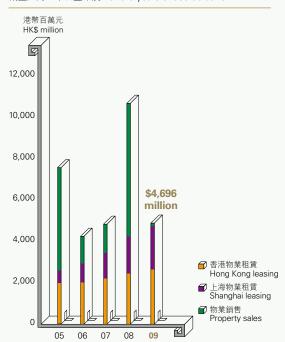
The Group's property leasing operations achieved respectable results in a year when the general business climate was uncertain and market sentiments were volatile. However, the overall financial results were adversely affected by the substantially fewer property sales during the market downturn and a smaller revaluation gain on investment properties compared to the previous year.

Rental income from Hong Kong properties rose by 7% to HK\$2,602.6 million whilst property leasing turnover in Shanghai grew 18% to HK\$2,082.2 million. Total rental revenue increased by 12% to HK\$4,684.8 million. However, turnover from property sales decreased drastically to HK\$11.2 million from HK\$6,367.4 million. As a result, total turnover declined by 56% to HK\$4,696.0 million.

#### 營業額

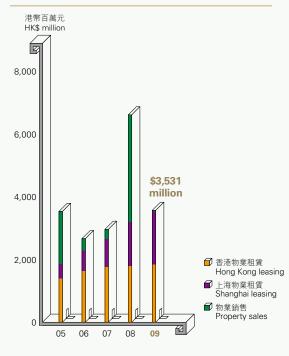
#### Turnover

截至六月三十日止年度 For the years ended 30 June



#### 未計入投資物業之公平值變動的營業溢利 Operating Profit Before Change in Fair Value of Investment Properties

截至六月三十日止年度 For the years ended 30 June



由於年內物業銷售甚少,故直接成本及 營業費用相應大幅下降。 Direct costs and operating expenses decreased substantially in line with decline in property sales for the year.

儘管經濟環境充滿挑戰,物業租賃溢利 增加百分之十四至港幣三十八億一十萬元。香港物業之租賃溢利至港幣二十一億過利萬分之九至港幣二十一億國九十五百分之九至港幣二十一億國五十五十一至港幣一至港幣三萬元之。。 生海物業之租實等 一至港幣十十億四十十五十十十五億三十十五億三十十萬元。 一至港幣三百十萬元。 一至港幣三百十十五億三十十五億三十十五億三十十萬元。

Despite the challenging economic environment, property leasing profit increased by 14% to HK\$3,812.6 million. Hong Kong properties recorded a 9% growth in operating profit to HK\$2,109.0 million and Shanghai achieved a remarkable profit growth of 21% to HK\$1,703.6 million. But the robust performance of property leasing operation was outshone by the decline in property sale profit from HK\$3,426.2 million to HK\$3.0 million. All in all, operating profit before change in fair value of investment properties decreased by 47% to HK\$3,531.2 million.

由於集團積極執行在中國內地擴展業務 之策略,故旗下投資物業數目日增。儘 管在收益表內載列該等物業之重估收益 或虧損只是符合會計處理之規定,但有 關之估值變動對財務業績可能帶來重大 影響。集團之投資物業於結算日由獨立 專業估值師第一太平戴維斯經參考當時 市況後按公開市值基準進行估值。 With the growing size of the Group's investment properties, particularly through its expansion strategy in mainland China, change in valuation on those properties could have a major effect on its financial results even though recording the revaluation gain or loss in the income statement was merely a stipulated accounting treatment. The Group's investment properties were revalued as at balance sheet date by independent, professionally qualified valuers, Savills. The valuations were conducted on an open market basis with reference to the market conditions existing at the time.

鑑於經濟環境欠佳及欠缺明朗,香港投資物業年內錄得港幣十億五千四百萬元之估值虧損,估值師採用之資本化率介乎百分之四至百分之七。

Given the cautious view of the economic outlook, investment properties in Hong Kong recorded a valuation loss of HK\$1,054.0 million. The capitalization rates used by the valuers for major properties were in the range of 4% to 7%.

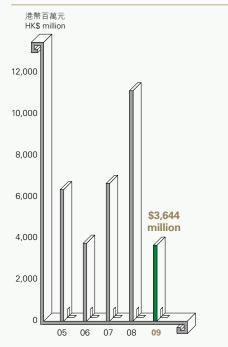
#### 財務回顧 FINANCIAL REVIEW

儘管環球經濟衰退,集團位於上海之恒 隆廣場包括其於二零零九年春季開業之 新增商場面積,以及港匯廣場均保持全 數租出。來自上海物業之租金收入增加 百分之十八至港幣二十億八千二百二十 萬元。鑑於恒隆廣場新增商場面積,加 上上海物業整體之租金持續攀升,故可 進一步推動該等物業之租金收入增長。 上海物業錄得重估收益達港幣四十六億 九千八百萬元。在重估此等物業時,專 業估值師已就環球金融危機爆發後,市 場利率大幅回落,以及不同的營商情況 適當調整其採用的資本化率至約介乎百 分之七至百分之十。整體而言,收益表 內錄得重估收益淨額港幣三十六億四千 四百萬元。

Despite the global downturn, our investment properties in Shanghai, Plaza 66 and The Grand Gateway, remained fully let including the enlarged retail area of Plaza 66 opened in spring 2009. Total rental income from our Shanghai properties rose 18% to HK\$2,082.2 million. The enlarged retail space of Plaza 66 and positive rental reversions shall provide further impetus to rental growth. Our Shanghai properties recorded a revaluation gain of HK\$4,698.0 million for the year with capitalization rates of around 7% to 10%, which have been adjusted by the professional valuer in view of the substantial cut in market interest rates and different business dynamics following the outbreak of the global financial crisis. Overall, a net revaluation gain of HK\$3,644.0 million was recorded in the income statement.

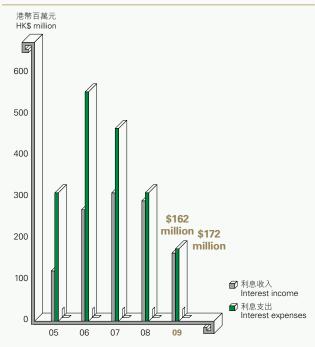
#### 投資物業之公平值增加 Increase in Fair Value of Investment Properties

截至六月三十日止年度 For the years ended 30 June



#### 利息收入及支出 Interest Income and Expenses

截至六月三十日止年度 For the years ended 30 June



由於銀行大幅減息,利息支出淨額由港 幣二千二百二十萬元降至港幣一千零四 十萬元。 As a result of aggressive interest rate cut by the banks, net interest expenses decreased to HK\$10.4 million from HK\$22.2 million.

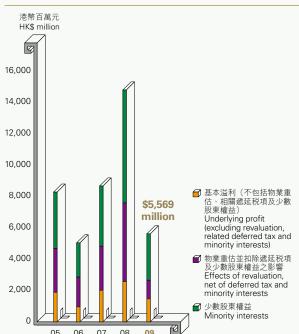
由於售出相當少量的住宅單位以及投資物業的重估收益減少,税項支出下百六年為之四十七至港幣十六億一千五百六十萬元,股東應佔溢利減少百分之六十五至港幣二十六億三千七百九十萬元。因此,每股盈利由港幣五元六角四仙減至港幣一元九角八仙。董事局建議派零八年度相同。

Due to substantially fewer residential units were sold and a reduction in revaluation gains on investment properties, taxation charges reduced by 47% to HK\$1,615.6 million. Profit attributable to shareholders decreased by 65% to HK\$2,637.9 million. Correspondingly, earnings per share decreased to HK\$1.98 from HK\$5.64. The Board has proposed a final dividend of HK\$0.54 per share, which is the same as 2008.

扣除物業重估及相關遞延税項與少數股 東權益之影響後,股東應佔基本溢利減 少百分之四十三至港幣十四億五千四百 一十萬元,經調整之每股盈利則為港幣 一元零九仙,去年為港幣一元九角 二仙。 Excluding the effect of property revaluation and the related deferred taxation and minority interests, underlying profit attributable to shareholders decreased by 43% to HK\$1,454.1 million. The respective adjusted earnings per share became HK\$1.09 compared to HK\$1.92 in the previous year.

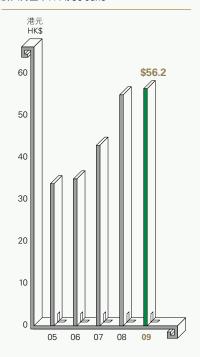
#### 年度溢利 Profit for the Year

截至六月三十日止年度 For the years ended 30 June



#### 每股資產淨值 Net Assets per Share

於六月三十日 At 30 June



財務回顧 FINANCIAL REVIEW

#### 二零零九年年度財務狀況回顧

鑑於經濟衰退,集團已進一步鞏固財務狀況,準備了審慎額度的流動資金及銀行承諾信貸。此舉乃為確保集團擁有足夠財務資源,以應付營運資金需求及其他承擔。

集團繼續保持雄厚資本,資產淨值上升 百分之四至港幣七百四十九億四千一百 八十萬元。

投資物業增加百分之六至港幣六百九十九 億五千八百二十萬元,主要由於錄得重估 收益所致。計入集團於二零零九年五月就 收購分別位於大連和無錫之優質地塊所支 付之部分款項,以及就其在中國內地的現 有項目支付的進度款,發展中投資物業由 港幣五十六億五千八百一十萬元增至港幣 七十五億七千零一十萬元。

#### **Review of 2009 Financial Positions**

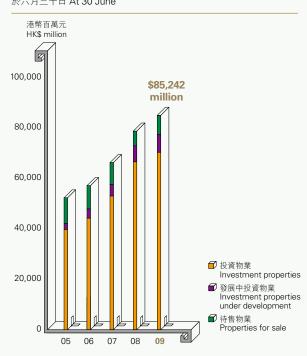
In light of the economic downturn, the Group has further strengthened its financial position with a prudent level of liquidity and committed banking facilities. This is to ensure the Group will always have ample financial resources to meet working capital requirements and other commitments.

The Group's balance sheet remained strong with net assets increased by 4% to HK\$74,941.8 million.

Investment properties increased by 6% to HK\$69,958.2 million largely due to revaluation gains. With the acquisitions of the prime sites situated in Dalian and Wuxi in May 2009 and further progress payments made in respect of other existing projects in mainland China, investment properties under development increased from HK\$5,658.1 million to HK\$7,570.1 million.

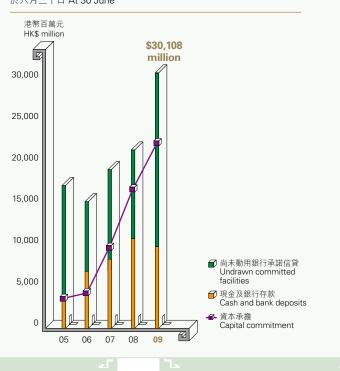
#### 投資物業、發展中投資物業及待售物業 Investment Properties, Investment Properties Under Development and Properties for Sale

於六月三十日 At 30 June



#### 財務資源及資本承擔 Financing Resources and Capital Commitment

於六月三十日 At 30 June



於二零零九年六月三十日已作出但尚未在財務報表入賬之資本承擔為港幣二百二十四億五千一百一十萬元,其中超過百分之九十九涉及集團在中國內地之物業發展項目。

Capital commitments outstanding as at 30 June 2009 but not provided for in the financial statements amounted to HK\$22,451.1 million, over 99% of which related to development projects in mainland China.

待售物業增加港幣八億六千五百六十萬元,達港幣七十七億一千四百萬元,主要由於跑馬地藍塘道項目由發展中投資物業重列為待售發展中物業。

Properties for sale increased by HK\$865.6 million to HK\$7,714.0 million largely due to the reclassification of the Blue Pool Road project in Happy Valley from investment properties under development to properties under development for sale.

鑑於二零零八年最後一季及二零零九年 首季的信貸環境甚為緊張,集團已準備 了審慎額度的流動資金及銀行信貸。於 二零零九年六月三十日,集團擁有的現 金和銀行存款為港幣九十六億三千一百 七十萬元,以對應在中國內地各項目之 注資規定及建築繳款承擔及其他營運資 金需求。借貸總額為港幣一百一十四億 六千六百四十萬元。上述之現金和銀行 存款在扣除此等借貸後,集團於二零零 九年六月三十日之負債淨額為港幣十八 億三千四百七十萬元,負債率處於百分 之三之甚低水平。由於集團之物業租賃 業務提供強大現金流,並擁有穩健的現 金儲備及高達港幣二百零四億七千六百 萬元之可供動用銀行承諾信貸,故我們 足以應付迄至二零一一年上半年的所有 現金需求,並處於有利地位可掌握各項 符合集團長期增長策略及具有吸引力的 投資機會。

With the very tight credit environment during the last quarter of 2008 and the first quarter of 2009, the Group maintained a prudent level of liquid funds and banking facilities. At 30 June 2009, the Group had cash and bank deposits amounted HK\$9,631.7 million in order to meet the stipulated equity injection requirements of various projects in mainland China and their construction payment obligations in addition to other working capital requirements. Netting off the said cash and bank balance against total borrowings of HK\$11,466.4 million, the Group had a net debt of HK\$1,834.7 million at 30 June 2009. The gearing ratio was at a low level of 3%. With our strong cashflow from property leasing operations, healthy cash reserves and available committed banking facilities amounted HK\$20,476.0 million, we could meet all our cash requirements well into the first half of 2011 and in a good position to seize attractive investment opportunities that fit our long term growth strategy.

# 風險管理 RISK MANAGEMENT

#### 土地儲備購置及物業發展

本集團以長期擴展計劃為基礎,執行擴充土地儲備策略。每個發展項目或土地購置,均須就相關風險和回報等各方面作出周全評估,經董事局批准後方可進行。中國內地項目之可行性研究須評估之主要因素還包括:相關之政府政策、當地政府之支持程度、有關城市之經濟發展和周邊的基建配套設施等。

每個項目均由具備相關技能和經驗的專業團隊專責管理,並由高級管理層密切 監察。所有項目均須定期審查進展,以 便迅速作出適當決定。

#### 財務風險

本集團之業務使我們面對各類財務風險。此等風險載於下文,並按管理層批 准的集團財務政策進行管理。

#### (a)利率及匯率

本集團大部分借貸均以浮動利率計息, 故須面對利率變動之影響。本集團用 監察利率風險,於適當時會考慮採用 率掉期合約以管理風險,並以 管理貨幣資產和負債之到期日 管理貨幣資產和負債之到期日 要量配和重新定價風險。本集團 以中國內地當局批准的人民幣借資 以中國投資的匯率風險。由於 港元對 與 美元掛勾,故我們認為美元存款的匯率 風險不大。

#### **Land Bank Acquisition and Property Development**

The Group's long term expansion plan underpins our strategy to build up our land bank. Each development project or land acquisition requires Board approval after thorough evaluation on various aspects including the related risk and return. For projects situated in mainland China, the relevant government policy, level of local government support, the economic development and the adequacy of infrastructure development in the surrounding area are major factors for assessment during feasibility studies.

Each project is managed by a designated professional team with relevant skills and experience. Projects are actively supervised by senior management with progress regularly reviewed so that decisions can be made promptly.

#### **Treasury Risk**

The Group's activities expose us to a variety of treasury risks. The various risks as stated below are managed in accordance with the Group's treasury policy approved by management.

#### (a) Interest Rate and Foreign Exchange

The Group is exposed to interest rate movements as most of our borrowings are issued at floating rates. Interest rate risks are closely monitored and, if appropriate, the Group may use interest rate swaps to manage the risks. Maturities of monetary assets and liabilities are carefully planned and managed to minimize mis-match and repricing risks. Exchange rate risks arising from the Group's investments in mainland China are hedged as much as possible with Renminbi borrowings approved by the Chinese authority. Given that Hong Kong dollars are pegged to United States dollars, exchange rate risks relating to United States dollar deposits are not considered significant.

#### (b)現金管理、融資及流動資金

本集團之現金均由中央匯集管理,以取得規模效益。所有融資需求均於集團層面作出監控安排,以取得最優惠借貸條件及方便財務風險監控,目標是確保有足夠資金和銀行貸款來切合營運和投資需求。我們妥善分佈銀行貸款之到期日,把還款或再融資風險減至最少。

#### (c)信貸/交易對手

本集團面對的信貸風險涉及應收租金、 與物業銷售有關的應收分期付款。 存放於銀行的盈餘現金等。我們對並 戶作出信用評估,收取租金按金收租 切監察未繳租金,從而管理應收租 切監察未繳租金,從而管理應收租 的信貸風險。至於物業銷售方 們持有相關抵押,藉此保障應收 質。盈餘現金只存放在擁有高度 語級和信譽良好的銀行,並限制在來的 銀行的存款額,避免過量集中所帶來的 風險。

#### (d)使用衍生工具

衍生工具僅用於對沖金融風險,絕不容 許投機性的衍生工具交易。

#### 業務和經營風險

#### (b) Cash Management, Funding and Liquidity

The Group's cash is pooled and centrally managed in order to achieve economies of scale. All funding requirements are controlled and arranged at the corporate level in order to optimize borrowing terms and facilitate financial risks control. The objective is to ensure that sufficient funds and banking facilities are always in place to meet operation and investment requirements. Bank facility maturity dates are properly distributed to minimize repayment or re-financing risks.

#### (c) Credit/Counter-party

The Group's exposure to credit risks arise from rent receivable, instalments receivable relating to property sales and surplus cash placed with banks. Credit risk on rent receivable is managed through credit assessment on prospective tenants, payment of rental deposits and close monitoring of outstanding rentals. Receivables arising from property sales are protected from collateral on the relevant properties. Surplus funds will only be placed with reputable banks that have sound credit ratings with assigned exposure limits to mitigate concentration risk.

#### (d) Use of Derivatives

Derivative instruments may only be used for financial risk hedging purposes. Speculative derivative transactions are not allowed.

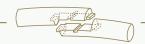
#### **Business and Operational Risk**

Market trends and business environments are closely monitored to ensure that our properties have the distinctive features and the desired tenant mix. Periodical maintenance, renovation and upgrading of facilities are carried out to uphold the safety and quality of our properties. Adequate insurance covers are in place to protect our properties against accidental losses and other perils. We have established internal control systems to safeguard our assets and protect the Group from possible malpractices, if any. An independent internal audit team will carry out frequent reviews and tests to ensure that the internal control systems and policies are adequate, cost effective and complied with. Proper back up procedures are established to safeguard against potential loss of computer data. A separate back-up site for our computer system is in place as part of the business continuity plan.

# 培育人才 GROWING OUR PEOPLE

# 建立最佳人才储備 一齊心協力共創「雙贏」

# DEVELOPING THE BEST TALENT AVAILABLE — A 'WIN-WIN' APPROACH FOR US ALL



為配合集團近年龐大的業務發展和增長, 我們之管理層和領導層以至所有員工。 須作出相應甚至更大的發展和增長。因 此,我們現正全力打造一個可供倚重隊 業人才儲備以配合未來所需。這個團隊 業人才儲備以配合未來所需。這個團隊不 僅須具備視野、企業督導才能、管理 能、專業知識和技術等以執行集團之 策略,亦須具備多元文化、領導才能、專業 新能力和溝通技巧,使集團在企業、 系 獨勢。

The increasing diversification and growth of our business in recent years requires just as much, if not greater, diversification and growth in our management and leadership as well as our people. We are therefore moving - - full steam ahead - - to create a pool of professional talent that we can confidently draw on for our future needs. This team must not only have the vision, corporate stewardship, management skills, professional knowledge and technical ability to carry our strategies forward, they must also have the cultural diversity, leadership, innovation and communication skills to maintain our corporate, professional and industrial edge in every aspect of our business.

Seeking to meet these objectives, we take a two-pronged approach -firstly, we aim to be "the employer of choice", providing a
comprehensive package of benefits that attracts and retains the best
talent available. Once on board, we seek to present them with the
necessary challenges, creating a framework that will ensure a
progressive and rewarding career with us. Secondly, we seek to grow
our people with the necessary development and training, making sure
they gain the skills not only to carry out their jobs professionally and
competently but also to develop and unlock their full potential. This
winning combination means that our staff enjoy full, rewarding and
successful lives and careers, while we profit from a team of
committed and talented professionals who drives the ongoing
success of our business.

儘管金融危機及經濟衰退接踵而至,集 團並無改變其人力資源政策。集團現時 之人手與二零零七/零八年度市場高峰 期時相若,而員工之薪金和福利均無削 減。事實上,我們視不明朗的市場環境 為繼續招攬員工的好時機,冀能趁不景

氣下更多人才可供吸納之際從中受惠。

#### 培訓及發展

我們亦把握機會向員工加強灌輸集團的核心價值,包括:昭明、權操、誠信、忠貞。該四大核心價值乃集團企業文化之基石。集團於今年初為全體員工進行企業文化深化計劃,鼓勵員工將四大核心價值融入日常工作中。

At the end of June 2009, the Hang Lung Group employed 2,116 staff, made up of 1,101 in Hong Kong and 1,015 in mainland China, with total remuneration for the year amounting to HK\$543.7 million. Based on our strategy to be "the employer of choice", our remuneration package is in line with our "pay for performance" principles, with outstanding employees also receiving salary increments and discretionary bonuses. Share options are also granted to directors and executives as incentives and rewards for their contribution to the Group under our Share Option Scheme, which was adopted on 24 November 2000.

Despite the financial crisis and subsequent economic downturn, no changes have been made to our Human Resource policies. Manpower levels remain on par with those experienced at the height of the market in 2007/08 and there has been no erosion in either staff salaries or benefits. In fact, using the uncertain market environment as an opportunity, we have actively continued our recruitment activities, seeking to benefit from the larger pool of talent available in the current difficult job climate.

#### **Training and Development**

During the year, we strengthened our Management Trainee (MT) program with a major new initiative, making our program one of the most innovative in the market. First introduced in 2005, trainees go through 22-24 months of training, carrying out job attachments at different divisions throughout the Group together with a six-month attachment in Shanghai. Trainees from our Shanghai offices also undergo three-month rotational training in Hong Kong, on top of their MT training in Shanghai. Involving the trainees more strongly in their future career direction, we are giving them a choice in what they do, with new "Core" and "Elective" sections in their training programs. Trainees can thus customize their own programs - - though the "Core" section is compulsory, they can choose from the "Electives" to further their skills and strengthen their knowledge in their own areas of interest.

We also took the opportunity to engage staff with our core values -- SAIL. Standing for Simplicity, Authority, Integrity and Loyalty, these four values form the foundations of our business culture. Earlier this year, we launched a corporate-wide cultural reinforcement campaign, encouraging staff to apply SAIL to their everyday work.

#### 培育人才 GROWING OUR PEOPLE

外界專業人士經常為員工舉行講座,除 講解市場的最新發展外,亦就保險和稅 務計劃等相關範疇作出剖析。我們亦 廣政公署合作,為香港所有員工舉辦「防 貪倡廉」講座,並根據廉政公署指引和 團之公司紀律守則制定了一套「防 重之公司紀律守則制定了一套「防 集」 廣」培訓課程予中國內地員工。上海 處之培訓課程,除由集團人力資請上屬 處之培訓課程,除由集團人力 資 調 處之代表為員工講解真實個案。

#### 員工安康

We continue to place an emphasis on continuous learning and development to ensure that our employees are not only equipped with the skills and competencies to perform their job, but that they will also gain the knowledge to face new challenges and future changes with confidence. In addition to in-house training programs together with subsidized external training programs, we also offer annual refresher training covering the latest security regulations and techniques together with occupational safety information for all frontline staff in our Leasing and Management Division. Specially designed and tailor-made programs also meet the needs of different job functions, with customized training programs in 2008/09 covering topics such as customer service as well as enhanced communication and improved facilitation skills for staff working in Maintenance, Carparks and Building Operations.

External professionals frequently give talks to our staff, not only updating them on the latest market developments but also giving them an insight into related fields such as insurance and tax planning. We also collaborate with the Independent Commission Against Corruption (ICAC) to run seminars on "Professional Ethics and Corruption Prevention" for all staff in Hong Kong. An anti-corruption training kit, based on ICAC guidelines as well as our Company Code of Conduct, is also used for staff training in mainland China. Training sessions in our Shanghai offices, do not only include the sharing of internal control measures by our HR professionals, but also invite representatives of the People's Procuratorate of Shanghai to come and introduce real cases to our staff.

#### **Staff Well-being**

Fostering harmonious relationships among staff, we continue to co-ordinate diverse staff activities through the Hang Lung Social Club. In addition to the Annual Dinner which was held in February this year, a "Coral Reef Tour" was organized at Hoi Ha Wan where participants enjoyed sightings of local species on a glass-bottomed boat; a special movie presentation and tea buffet in the summer provided enjoyment for staff and their families. In view of their tremendous popularity, our Thai Boxing classes were held again and many staff honed their cooking skills at Italian Cookery classes. On the sports front, we participated in a number of corporate sporting events ranging from the business associate's Bowling Invitation League and the Hong Kong Association of Property Management Companies' Annual Football Challenge to the Corporate Badminton Competition organized by the Leisure and Cultural Services Department.

- 1. Hang Lung Annual Dinner 2009 二零零九年恒隆週年晚宴
- 2. Staff and their families joined the "Coral Reef Tour" organized by Hang Lung Social Club to learn more about environmental protection. 員工攜同家眷參加恒隆康體會舉辦的「親子環保生態遊」,學習環保知識。
- 3. Observing shallow water coral through a glass-bottomed boat at The Hoi Ha Wan Marine Park 透過玻璃底觀光船欣賞海下灣自然保育區野生珊瑚
- 4. Recruitment Talk at the university for our Management Traine Program 2009 集團於大學內為二零零九年度管理培訓生計劃舉行招聘講座
- 5. Active staff participation in the Finance and Administration Division retreat in April 2009 同事積極參與財務及行政科於二零零九年四月舉行之退修活動



# 豐盛成果—造福今天和明天 REAPING THE REWARDS — BOTH TODAY AND TOMORROW

# 持續成功有賴可持續配套 一兼顧經濟、社會和環境

SUSTAINABLE SUCCESS REQUIRES SUSTAINABLE PRACTICES — ECONOMICALLY, SOCIALLY AND ENVIRONMENTALLY.



集團多年來穩步成長,現已成為香港主要地產發展商之一,並在中國內地日益舉足輕重。然而,我們深明有權利便有責任。作為良好的企業公民,我們鋭意確保旗下業務能為經濟、社會和環境,提供可持續效益。

一如任何成功企業,集團保持最佳的企業管治及持續關愛員工,以達至長治久安。除這些基本可持續業務政策外,集團亦從三大領域入手,以履行其企業社會責任:

第一 — 建造可持續的環保物業,為業務 所在地區之社群增值。

**第二** 一 在業務所在地區和範疇內提倡綠 色環境及措施。

第三 — 向業務所在地區之社群提供捐助,並參與或贊助善事和義舉,藉此感謝他們的重大支持。

# 可持續建築

作為一家領先的物業發展商,集團堅信可 持續發展是旗下中國內地物業發展不可或 缺的一部份。我們素來是環保領域的主要 推動者之一,當環保議題還未於國家層面 Over the years, we have seen our steady growth into one of Hong Kong's leading property developers as well as in mainland China. These tremendous privileges however also carry their own responsibilities – only as a responsible corporate citizen can we ensure that our activities are sustainable economically, socially and environmentally.

In addition to maintaining the highest standards of corporate governance and our ongoing commitment to staff, fundamentals in the ongoing sustainability of any successful business, we seek to meet our Corporate Social Responsibility in three key areas –

**Firstly** - - to build environmentally-friendly and sustainable buildings that will add value to the communities that we serve.

**Secondly** -- to promote a green environment both in our surroundings and our operation practices.

**Thirdly** - - to acknowledge the tremendous support that we have received from the communities we serve, we seek to make a valid contribution to these communities, participating in or sponsoring worthwhile causes and initiatives.

# **Building for Sustainability**

As a leading property developer, we have embraced sustainability as an essential part of our project development in mainland China. We have long been a major player on the environmental front, benchmarking our properties by the highest international standards, 獲得廣泛討論及考量時,我們已以國際最 高標準作為物業發展的基準。

我們矢志建造具可持續性和文化元素的項目,為我們和下一代謀福。我們除了支持國家所有的相關政策和能源則外,更採用先進的可持續設計和說明,數不能超越現有的規定和於環保建築方面的承諾,無論是所涉及的層面或範圍,我們已是業內與節人為旗下的所有中國內地,數與項目取得「能源及環保設計先鋒獎(LEED)」認證。

#### 高效節能玻璃幕牆

可持續發展的首要工作是減少能源消耗,更確切地說,是更有效地使用能源。為減少照明和空調系統的電力需求,我們於內地的新發展項目均裝置高效節能玻璃幕牆、建築外圍護及外部遮陽設施。這些設計可充分利用自然採光及達至最高隔熱,讓建築物的製冷和供暖功能更見節能效益。

#### 再生能源

有鑑於目前的發電業仍然甚為依賴有限的石化燃料,成為導致溫室效應的主要因素之一,因此我們積極探索其他形式的再生能源。因應旗下發展項目所在地之地理和地質特點,我們採用太陽能和地熱能。

我們在新發展項目的屋頂或玻璃幕牆上安裝光伏電池系統,以產生太陽能為室內照明系統提供電力,從而減少對市內主要電力供應站的電力需求。位於瀋陽的皇城恒隆廣場和市府恒隆廣場、以及濟南的恒隆廣場和無錫的恒隆廣場將採用這項太陽能技術。

地熱能系統採用地源熱泵技術,利用地表的恒溫特性,全年無休為供暖和製冷系統 提供能源。夏天,該系統把物業的熱量吸 even before environmental concerns were widely considered on a national level.

We are determined to build sustainable and culturally sensitive developments that not only add value for the present but also the future generations. Apart from supporting all pertinent national policies and energy codes, we seek to excel above and beyond established requirements by adopting advanced sustainable design, systems and operations for all of our new developments in mainland China. This made us one of a kind in the property development industry in terms of the level and scale of environmental commitment in mainland China. With such efforts, all of our new developments in the Mainland will aim to achieve the internationally recognized LEED (Leadership in Energy and Environmental Design) certification.

#### **High Performance Building Façades**

The first step to sustainability is the reduction in energy consumption, or more precisely, the more efficient use of energy resources. To reduce the demand for electricity to power lighting and airconditioning systems, our new developments in mainland China will boast high performance glazing façades and building envelopes, as well as external shading devices. Such design features will maximize the use of natural daylight and ensure the highest insulation enabling energy-efficient cooling and heating of the building.

#### **Renewable Energy**

While the generation of electricity relies heavily on the ever scarce fossil fuels, which is one of the major factors contributing to the greenhouse effect today, we are keen to explore new possibilities to utilize other forms of renewable energy. The unique geographical and geological characteristics of our property sites allow us to harness energy from the sun and the earth.

Solar energy generated by the system of photovoltaic cells on the rooftop or façade of our properties will power internal lighting which can reduce the electricity demand from the city main power supply. Palace 66 and Forum 66 in Shenyang, Parc 66 in Jinan as well as Centre 66 in Wuxi will employ this solar technology.

The ground source heat pump technology in the geothermal energy system takes advantage of the stable ground temperature to power our developments' heating and cooling systems all year round. In

#### 豐盛成果一造福今天和明天 REAPING THE REWARDS — BOTH TODAY AND TOMORROW

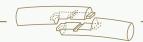






我們的其中三個中國內地項目 — 位於瀋陽的皇城恒隆廣場及市府恒隆廣場以及濟南的恒隆廣場 — 均獲美國綠色建築協會頒發「能源及環境設計先鋒獎 — 核心及外殼組別」金獎的預認證

Three of our mainland China projects, Palace 66 and Forum 66 in Shenyang and Parc 66 in Jinan, have already received the prestigious LEED Pre-certification for Core and Shell Development (Gold Level) issued by the U.S. Green Building Council



收並釋放到地下; 寒冬, 則為物業提供來 自地表的熱能。位於瀋陽的皇城恒隆廣場 和市府恒隆廣場、以及天津的恒隆廣場將 採用這項可持續設施。

#### 回收和循環再用

我們採取策略性的回收和循環再用措施,藉此延長其他能源和資源的生命週期,從而進一步減省對這些資源的需求和消耗。例如,送風系統熱回收裝置可把廢氣系統輸出的能源回收,用於預冷或預熱進入空調系統前的新鮮空氣。中水處理系統則先集中回收而來的污水,經處理後再用於灌溉和其他非飲用途徑。集團在中國內地的所有新發展項目均安裝這兩項設施。

#### 貫徹可持續理念於日常營運

summer, it extracts and dissipates heat energy from the building to the ground and vice versa in winter. This sustainable facility will be incorporated in Palace 66 and Forum 66 in Shenyang, and Riverside 66 in Tianjin.

#### **Recycling and Recovery Initiatives**

By extending the lifecycle of other energy and resources through strategic recycling and recovery measures, we aim at achieving further reductions in our demand for, and therefore consumption of such resources. Air-side heat recovery systems, for example, will recover energy from exhaust air systems to pre-cool or pre-heat the fresh air before it enters the air-conditioning system. Grey water treatment systems will also centralize, treat and supply recycled water for irrigation and other non-drinking purposes. Both facilities will be installed in all our new developments in mainland China.

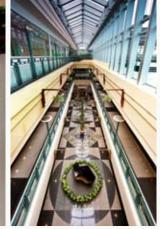
#### **Exercising Sustainability throughout Operations**

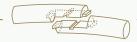
On an operational level, we will adopt a series of sustainable practices. LED and energy-efficient lighting are installed to reduce the consumption of electricity while landscaped gardens on rooftops will also be adopted wherever possible to provide further insulation. Demand-control ventilation systems are also used to enable the provision of sufficient amount of fresh air indoor. Additionally, we save water by adopting dual-flush water closets and low-flow faucet with automatic sensors. We also use building materials with recycled content and those that have been extracted, harvested or recovered, as well as manufactured, within 500 miles of the property sites. By

(左)山頂廣場之太陽能發電系統 (Left) The solar panel renewable energy system at The Peak Galleria

(右) 山頂廣場的可調節玻璃屋頂裝置 能調控廣場內的日光照射量 (Right) The adjustable glass roof regulates the amount of sunlight spilling into The Peak Galleria







將採用含有循環再造物料以及在發展項目地點五百英哩範圍內開採或製造的產品。透過縮減運輸路程,我們可進一步減少建築期的燃料和燃油消耗。

shortening the delivery distance, we can further reduce our consumption of diesel and gasoline during construction processes.

#### 國際認可和認證

我們相信,可持續發展等同於為我們和下一代持續謀求福祉。因此,我們力臻國際最高標準。集團在中國內地的所有新發展項目均致力取得「能源及環境設計先鋒獎」的金獎認證。該項國際公認基準由美國綠色建築協會制定及頒獎,涵蓋五個主要的可持續建造領域,包括:可持續的地塊建設、節水、節能、材料與資源使用、以及室內空氣質量。

我們欣然報告,位於瀋陽的皇城恒隆廣場和市府恒隆廣場、以及濟南的恒隆廣場,已分別於二零零八年五月、二零零八年十一月、以及二零零九年一月取得該「能源及環境設計先鋒獎一核心及外殼組別」金獎的預認證。此外,我們編制本年報時接獲通知,位於無錫的恒隆廣場已取得該項殊榮,而天津的恒隆廣場之申領正在處理中。

#### **International Recognition and Certification**

We believe sustainability equates to the continuing efforts made for the betterment of the current and future generations. As such, we are determined to keep striving for the highest international standards. All of our new developments in mainland China aim at achieving the LEED certification, an internationally recognized assessment and benchmarking system. Issued by the U.S. Green Building Council, the LEED certification covers five key areas in building sustainability: Sustainable Sites, Water Efficiency, Energy and Atmosphere, Materials and Resources as well as Indoor Environment Quality.

We are delighted to report that Palace 66 and Forum 66 in Shenyang as well as Parc 66 in Jinan have already received their LEED Precertification for Core and Shell Development (Gold Level) from the U.S. Green Building Council in May 2008, November 2008 and January 2009 respectively. Additionally, at the time of preparing this annual report, we have received the notification that Centre 66 in Wuxi has been awarded the same prestigious recognition while the corresponding application for Riverside 66 in Tianjin is currently being processed.

#### 豐盛成果一造福今天和明天 REAPING THE REWARDS — BOTH TODAY AND TOMORROW

(左)我們致力推行物料再用和回收 (Left) Every effort is made to reuse and recycle materials

(右)透過各項回收行動,我們向旗下物業的業主宣揚環保訊息 (Right) Recycling activities are organized for our residents to promote environmental awareness







展望未來,我們的目標是繼續在物業發展 領域扮演主導角色,透過發揮專業知識和 鞏固領導地位,在我們服務的社群促進可 持續發展。 Looking forward, our objective is to continue to play a definitive role in the property development industry by growing our specialist knowledge and cementing our leadership role to foster the sustainable development in the communities we serve.

#### 可持續管理

我們不僅採用可持續設計,亦鋭意成為 環保物業管理之典範,確保所有運作均 採用可持續措施,並向員工、商業夥和 社群推廣環保訊息。為此,來伍自 上下階層的員工組成了一支隊伍,當中 包括執行委員會、環保管理,以及中 十七位環保物業管理大使、以及員工, 得「LEED專業認證(LEED AP)」的員工, 全面支持環保工作。

#### 節約能源和節省資源

年內,我們之投資物業組合再次成功減 省用電。我們通過重新審閱照明和空調 系統而取得這些成效,包括更小心有效 地使用照明系統,並採用效能更佳的水 冷式空調來取代風冷式空調。同時外, 們把恒溫器的温度稍為上調,並於非 忙時間暫停部分升降機和電梯服務。此 外,我們的環保管理專責小組為山頂廣

### **Managing for Sustainability**

In addition to our sustainable design initiatives, we aim to be a role model in environmentally-friendly property management, adopting sustainable practices in all our activities and spreading this environmental message to our staff, business associates and the community. This company-wide commitment is supported by staff from all levels including an executive committee, environmental project team, 17 environmental ambassadors and eight LEED accredited professionals.

#### **Saving Energy and Conserving Resources**

During the year, we were once again able to reduce the use of electricity in our investment property portfolio. These savings have been achieved with a review of our lighting and air-conditioning systems, leading to the more efficient and careful use of lighting systems as well as the replacement of air-cooled air-conditioning systems with the more efficient water-cooled versions. Hand-in-hand with these initiatives, thermostats were adjusted slightly upwards and lift and escalator services were also suspended during non-peak

場設計了一太陽能發電系統,為其綠茵 平台提供戶外地面照明。

為節約用水,集團已於旗下物業超過百分之六十的洗手間水龍頭安裝紅外線感應器,估計可減省用水量達百分之三十。我們亦致力推行物料再用和回收,並廣泛採用電子郵件和電子報告等電子化溝通模式。為減省用紙,我們於二零零七年實施電子租務賬單系統,成為香港首家引入該電子租務賬單系統,成為香港首家引入該系統之發展商,不再以信件形式向租戶發放賬單。租戶可自行登入其專屬的網上賬戶,查看最新的租金賬目及以往紀錄。

除了這些努力外,我們亦致力推廣綠色清潔環境。為此,旗下物業種植了超過兩百株樹木和植物,創造更健康翠綠的空間。 鑑於環境對健康的重要性,我們亦特別注意旗下項目的室內空氣質素。年內,我們不僅為山頂廣場取得香港環境保護署簽的「室內空氣質素檢定證書(良好級)」,並推行了「Fresher Car Park Campaign」運動,以改善旗下停車場的空氣質素。這計劃包括為環保汽車提供泊車優惠;鼓勵司機停車等候時關掉引擎;並定期為地下停車場測量空氣質素。

#### 宣揚訊息

我們積極參與外界主辦的多項計劃和活動,在社區內竭盡所能宣揚環保訊息息作為商界環保協會的中堅分子,我們任該組織之「氣候變化商界論壇」主政的人。該組織研究企業如何減少排放污染物,並促進業界分享最佳環保措施。我們亦贊助及參與世界自然基金會召養的「二零零九年地球一小時」全球號環的「二零零九年地球一小時」全球號環外於今年三月熄燈一小時以宣揚環保訊息。

公司內部方面,我們的環保物業管理大 使定期出席各項講座及進行環保考察, 把環保訊息傳播到內部員工、外界租戶 hours. The solar panel renewable energy system at The Peak Galleria, designed by our environmental project team also helps to conserve resources as it generates electricity for the development's outdoor floor lighting at the Green Terrace.

Conserving water, over 60% of our washroom faucets now have infrared sensors, which has achieved an estimated 30% reduction in water consumption. Every effort is also made to reuse and recycle materials. Paperless communications which includes emails and e-reports is widely practised. In reducing paper consumption, we implemented e-rental bill system in 2007 – the first developer to introduce such system in Hong Kong. Instead of receiving rental bills by mail each month, tenants can log onto their own online account to view their latest transactions and past billing history.

In addition to these efforts we also seek to promote a clean and green environment. To this end, we have planted over 200 trees and plants in our properties, creating healthier and greener surroundings. Focusing on the importance of healthy surroundings, we also pay special attention to the indoor air quality of our developments. During the year, we not only received the "Indoor Air Quality Certificate (Good Class)" from Hong Kong's Environmental Protection Department for The Peak Galleria, we also launched the "Fresher Car Park Campaign" to improve the air quality in our carparks. Under this initiative, environmentally-friendly cars were given incentive parking offers and drivers were encouraged to switch-off their engines while waiting. Periodic air quality tests are also conducted in basement carparks.

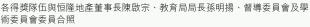
#### **Spreading the Message**

Making every effort to promote the environmental message within the community, we participate actively in a number of external programs and initiatives. Cementing our leadership in the field, we are a major patron and member of the Climate Change Business Forum under the Business Environment Council. The organization looks into how businesses can reduce their emissions and facilitates the sharing of best environmental practices. We also sponsored and participated in Earth Hour 2009, the global awareness campaign organized by WWF to drive home the conservation message by switching lights off for an hour in March this year.

Within the Company, our environmental ambassadors regularly attend seminars and make environmental visits, taking the message both to staff internally and to tenants and the community-at-large externally.

## 豐盛成果一造福今天和明天 REAPING THE REWARDS — BOTH TODAY AND TOMORROW

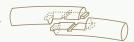




Hang Lung Properties' Chairman Mr Ronnie C. Chan, Secretary for Education Mr Michael Suen, members of Steering Committee and Scientific Committee of Hang Lung Mathematics Awards (HLMA) congratulate the 2008 HLMA winners



「國悦 ◆ 黄河恒隆慈善藝術盛典」為二零一零年上海世博五百天倒數 The Harmonious China ◆ Glorious River - - Plaza 66 Charity Arts Festival marks the 500-day countdown towards the Shanghai World Expo in 2010



及社區人士。我們亦為員工定期舉辦培訓和教育計劃,以協助宣揚環保訊息,並為他們安排外訪活動,使他們更明白污染影響及環保好處。年內,該等訪問包括參觀惠州市福和環保回收工業城以及香港機電工程署教育徑等。

集團的其中一項青年教育計劃為開放山頂 廣場予多間本地學校和機構,讓到訪者親 身了解我們的環保措施,包括太陽能發電 系統、綠茵平台和環保廊等。 Regular training and education programs for staff help drive the message home, while external visits and activities enable them to learn the impact of pollution and the benefits of environmental protection for themselves. During the year, these visits included a tour to Fook Woo Recycling City in Huizhou as well as the Education Path operated by the Electrical and Mechanical Services Department in Hong Kong.

As part of our corporate commitment to youth education, The Peak Galleria has played host to local schools and organizations, allowing visitors to learn about our environmental initiatives through facilities such as the solar panel renewable energy system, Green Terrace and Green Gallery.

# 造福社群

# **Reaching out to the Community**

During the financial year, we made in accordance with our policies donations to various charitable causes and non-profit organizations totalling HK\$9.8 million. Additionally, our shopping malls provided venue sponsorships for a total of 44 events, raising funds of approximately HK\$11 million for numerous charities. Activities included UNICEF raffle draw and red packet sale, donor drives by the Hong Kong Red Cross, charity sales by various organizations including Oxfam Hong Kong, as well as Charity Walkathon and Fun Fair organized by the Children's Heart Foundation. In May this year, our Amoy Plaza also provided venue for the Hong Kong PHAB Association's Caring Ambassadors Creative Image Awards and Carnival.

#### 二零零八年度「恒隆數學獎」

集團之重點企社活動「恒隆數學獎」,於 二零零八年十月舉行頒獎典禮及公布得 獎隊伍名單。

由丘成桐教授擔任主席、十六位國際知名大學頂級數學家組成的學術委員會, 負責評核有關報告及選出得獎隊伍。而 一九九六年諾貝爾經濟學獎得主莫里斯 教授擔任主席之督導委員會,負責提供 指導和意見。

我們致力令「恒隆數學獎」成為創先典 範,藉此鼓勵企業界支持其他類似的學 術活動,協助香港培育一批才幹青年。

#### 恒隆慈善藝術盛典

#### The 2008 Hang Lung Mathematics Award

The highlight of our community calendar took place in October 2008 with the awards presentation ceremony and announcement of the winners of our 2008 Hang Lung Mathematics Award (HLMA).

First founded in 2004 by our Chairman, Mr Ronnie C. Chan and world renowned mathematician, and 1982 Fields Medalist, Professor Shingtung Yau of Harvard University, the competition has been held every two years since then. The 2008 event, the third in the series, drew an overwhelming response with 80 competing teams formed by 230 students from 50 secondary schools. The competition is unique in that, rather than answering set mathematical questions, students are given a year to design and research their own projects. Teams then submit a report on their findings with, in this instance, 15 finalist teams being chosen to attend an oral defence presentation on their research report.

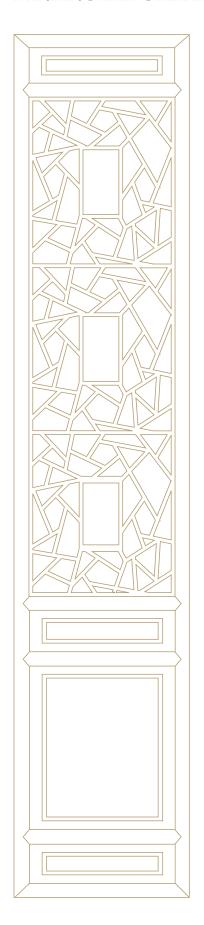
Both the report assessments and award winners were determined by the Scientific Committee, which was chaired by Professor Yau and consisted of 16 of the world's leading mathematicians from top universities around the world. A Steering Committee, with Sir James A. Mirrlees, the 1996 Nobel Laureate in Economics, acting as Chair Professor, also provided guidance and advice.

Our aim is to establish HLMA as a pioneer, encouraging the corporate world to support similar initiatives in other academic disciplines. We hope this will help to groom a pool of young talent for Hong Kong.

# **Hang Lung Charity Arts Festival**

In Shanghai, our charity event "Harmonious China • Glorious River Plaza 66 Charity Arts Festival" hit the year's high note, with the debut performance of a tailor-made state-of-the-art Steinway, maestro Chen Zuohuang, director of music at the China National Opera House, some of China's most outstanding musicians and dancers, the Mongolian Children's Choir as well as a breathtaking concerto played by 50 grand pianos. Taking place at Shanghai Grand Stage on 5 December, the event was broadcasted nationally. It was jointly organized by the Shanghai World Expo Coordination Bureau, Shanghai Charity Foundation and Plaza 66 to mark the 500-day countdown towards the Shanghai World Expo in 2010.

# 財務日誌 FINANCIAL CALENDAR





# 2月 FEB

公布中期業績 二零零九年二月十日 Interim Results announced 10 February 2009



派發中期股息 二零零九年四月十七日 Interim Dividend paid 17 April 2009

# 7月 JUL

公布全年業績 二零零九年七月三十一日 Annual Results announced 31 July 2009

# 10月 ост

截止辦理股份過戶 二零零九年十月十五日 下午四時正

Latest time to lodge transfer 4:00 p.m. on 15 October 2009

暫停辦理股份過戶登記 二零零九年 (就末期股息而言) 十月二十日

Share Register closed (for final dividend)

股東週年大會 (細節請參閱本年報附上之 股東週年大會通告) Annual General Meeting (Details are set out in the Notice of Annual General Meeting accompanying this Annual Report) 二零零九年十月十六日至

(首尾兩天包括在內)

16 October to 20 October 2009 (both days inclusive)

二零零九年十月二十日 上午十一時正

假座註冊辦事處

11:00 a.m. on 20 October 2009

at Registered Office



建議派發末期股息 Proposed Final Dividend payable 二零零九年十一月十三日 13 November 2009

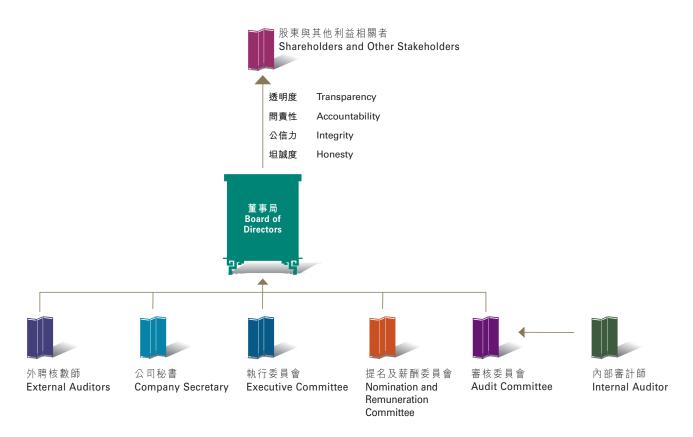
# 企業管治 CORPORATE GOVERNANCE

恒隆集團一直以來把利益相關者的權益放於首位,作為一家有承擔的商業機構,我們透過卓越的董事局、良好的內部監控系統及有效的風險管理,努力達致最高質素的企業管治。

We are committed to the primacy of our stakeholders' benefits. As a responsible business corporation, we strive to best fulfill the highest standards of corporate governance with a qualified board, sound internal control systems and effective risk management.

# 企業管治架構

# **Corporate Governance Structure**



良好的企業管治乃企業成功必不可少的因素,因此我們把良好企業管治的主要原則,透過以身作則的領導方式、適切的培訓及有效的內部監控,致力融入企業之化。這些主要原則包括:著重對所有利益相關者提供透明度及問責性、維持高質素誠信標準以及通過卓越管治常規建立信心的體制。

年內,我們一直遵守香港聯合交易所有限公司(「聯交所」)證券上市規則(「上市規則」)附錄十四《企業管治常規守則》所載之所有守則條文。

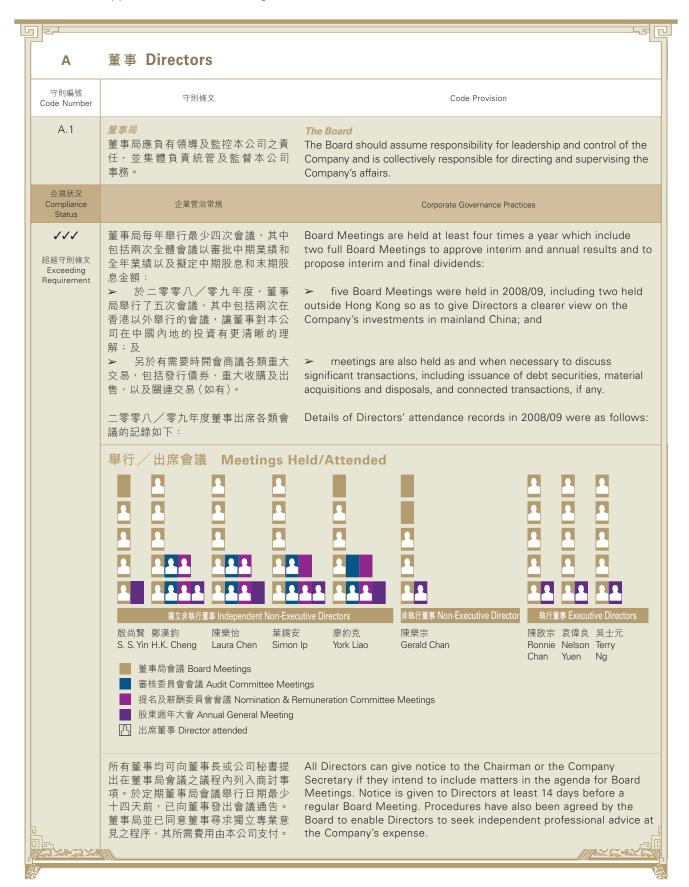
As good corporate governance is essential to corporate success, we instill the core principles of good corporate governance into our corporate culture through leadership by example, training and effective internal controls. These principles include an emphasis on transparency and accountability to all stakeholders, maintaining high standards of integrity and establishing trust through sound governance practices.

Throughout the year, we complied with all Code Provisions set out in the Code on Corporate Governance Practices as stated in Appendix 14 of the Rules Governing the Listing of Securities (the "Listing Rules") on The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

#### CORPORATE GOVERNANCE

有關本公司就上市規則附錄十四所載之守則條文及建議最佳常規的遵守情況概述如下:

A summary of how we comply with the Code Provisions and Recommended Best Practices of the Code under Appendix 14 of the Listing Rules is set out below:



5	ラブラ   カラス   カラス		<u> </u>
	Compliance Status	企業管治常規	Corporate Governance Practices
		公司秘書負責確保董事局依循程序及 遵守適用法律及規例;所務 獲得公司秘書之意見及服務。 書亦就企業管治情況及《董事司 規守則》之施行事宜,局及各 書所提供意見。 會議記錄初本,一 會議記錄初本,一 一 會議記錄初本,一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一	All Directors have access to the advice and services of the Company Secretary who is responsible to the Board for ensuring that procedures are followed and that all applicable laws and regulations are complied with. The Company Secretary is also a source of advice to the Chairman and to the Board on corporate governance and the implementation of the Code on Corporate Governance Practices. Draft and final versions of minutes of Board Meetings and meetings of Board Committees are sent to all Directors or Committee members respectively for their comments and record. All minutes of Board Meetings and meetings of Board Committees are kept by the Company Secretary and are open for inspection by any Director.
		根據本公司之組織章程細則,任何涉及董事或其任何聯繫人之重大利益的 任何合約或安排時,有關董事不得參 加表決或計算在會議法定人數以內。	Under the Company's Articles of Association, a Director shall not vote or be counted in the quorum in respect of any contract or arrangement in which he or any of his associates is/are materially interested.
		公司已為董事和高級管理人員購買適 當保險,保障彼等因履行職務有可能 承擔之法律訴訟責任。	We have arranged appropriate insurance cover on Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities.
	守則編號 Code Number	守則條文	Code Provision
	A.2	董事長及行政總裁 董事長及行政總裁的責任應清楚區 分,以確保權力和授權分佈均衡。	Chairman and Chief Executive Officer  There should be a clear division of responsibilities between the Chairman and the Chief Executive Officer to ensure a balance of power and authority.
	合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
	<b>〈√</b> 符合守則條文 Comply with Requirement	董事長 董事長陳啟宗先生為董事局之領導 人。彼負責確保所有董事均可適時獲 得足夠及完整可信之資料以及可就其 在董事局會議所提出之問題獲清楚之 解釋。彼亦確保: A 董事局及時就所有重要的適當事 項進行討論; A 公司建立良好之企業管治常規和 程序:及 A 公司採取適當步驟與股東有效地 溝通,而股東之意見可傳達到整個董 事局。	Chairman  The Chairman, Mr Ronnie C. Chan, provides leadership for the Board. He is responsible for ensuring that all Directors receive adequate information, which must be complete and reliable, in a timely manner and that Directors are properly briefed on issues arising at Board Meetings. He also ensures that:  > the Board works effectively and discharges its responsibilities;  > all key and appropriate issues are discussed by the Board in a timely manner;  > good corporate governance practices and procedures are established; and  > appropriate steps are taken to provide effective communication with shareholders and that views of shareholders are communicated to the Board as a whole.
		董事長最少每年一次與獨立非執行董事會面,執行董事不會列席。董事長主要負責釐定並批准每次董事局會議議程,並在適當情況下考慮把其他董事提出之任何事宜列入議程。彼亦可把此項責任交由公司秘書執行。	He, at least annually, holds meetings with the Independent Non-Executive Directors without the Executive Directors being present. He is primarily responsible for drawing up and approving the agenda for each Board Meeting taking into account, where appropriate, any matters proposed by the other Directors for inclusion in the agenda, or delegates such responsibility to the Company Secretary.
		董事長鼓勵所有董事全面地及積極地 為董事局之事務作出貢獻,並以身作 則,確保董事局之行事符合本公司之 最佳利益。彼亦務求非執行董事對董 事局能作出有效之貢獻,並確保執行 董事與非執行董事保持有建設性之關 係。	He encourages all Directors to make a full and active contribution to the Board's affairs and takes the lead to ensure that the Board acts in the best interests of the Company. He facilitates the effective contributions of Non-Executive Directors and ensures constructive relations between Executive and Non-Executive Directors.
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22		45
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
Status	董事總經理(行政總裁) 董事總經理袁偉良先生為本公司之行 政總裁。董事總經理與董事長肩負不 同職責。	Managing Director (Chief Executive Officer) The Managing Director, Mr Nelson W.L. Yuen, is our Chief Executive Officer. The roles of the Managing Director are separate from those of the Chairman.
	身為本公司執行委員會的成員,董事總經理負責: A 本公司之整體業務運作,並執行董事局所採納之政策和策略; A 按董事局的指示管理本公司之日常業務; A 就董事局所設定之目標和優先次序制定策略性業務計劃,並致力維持本公司之業務表現;及 A 確保本公司之財務和內部監控機制以及業務運作均充分符合適用法律及規定。	The Managing Director is a member of the Executive Committee of the Company and is responsible for:  > operating the business of the Company and implementing policies and strategies adopted by the Board of Directors;  > the Company's day-to-day management in accordance with the instructions issued by the Board;  > developing strategic operating plans that reflect the objectives and priorities established by the Board and maintaining operational performance; and  > ensuring the adequacy of financial and internal control systems and the conduct of business in conformity with applicable laws and regulations.
	董事總經理負責主持本公司每月舉行之部門營運會議,制定本公司之管理架構及內部守則供董事局審批,並就高級行政人員之委任及辭退向董事局作出建議。	The Managing Director chairs the monthly meetings of the Company's various operational divisions. He formulates, for the Board's approval, the management organization and internal rules of the Company and recommends the appointment and dismissal of senior executives.
守則編號 Code Number	守則條文	Code Provision
A.3	董事局組成 董事局應根據本公司業務而具備適當 所需技能和經驗。董事局中執行董事 與非執行董事的組合應該保持均衡, 以使董事局上有強大的獨立元素,能 夠有效地作出獨立判斷。	Board Composition The Board should have a balance of skills and experience appropriate for the requirements of the Company's business and should include a balanced composition of Executive and Non-Executive Directors so that there is a strong independent element on the Board which can effectively exercise independent judgment.
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
超越守則條文 Exceeding Requirement	董事局現有九名成員: A 三名執行董事,分別為陳啟宗先生(陳樂宗先生之胞兄)、袁偉良先生及吳士元先生; A 一名非執行董事,彼為陳樂宗先生(陳啟宗先生之胞弟);及 A 五名獨立非執行董事,分別為殷尚賢先生、鄭漢鈞先生、陳樂怡士、葉錫安先生及廖約克先生。彼等均具備適當之學術及專業資格或相關之財務管理專才,並以其豐富的務及財務經驗為董事局作出貢獻。	The Board of Directors currently comprises nine persons:  three Executive Directors, namely, Mr Ronnie C. Chan (a brother of Mr Gerald L. Chan), Mr Nelson W.L. Yuen and Mr Terry S. Ng;  one Non-Executive Director, namely, Mr Gerald L. Chan (a brother of Mr Ronnie C. Chan); and  five Independent Non-Executive Directors, namely, Mr S.S. Yin, Mr H.K. Cheng, Ms Laura L.Y. Chen, Mr Simon S.O. Ip and Mr York Liao. They possess appropriate academic and professional qualifications or related financial management expertise and have brought a wide range of business and financial experience to the Board.
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Ï	守則編號 Code Number	守則條文	Code Provision
	A.4	委任、重選和罷免 董事局應制定正式、經審慎考慮並具 透明度的新董事委任程序,並應設定 有秩序的董事接任計劃。所有董事均 應定期進行重選。	Appointments, Re-election and Removal  There should be a formal, considered and transparent procedure for the appointment of new Directors and plans in place for orderly succession for appointments to the Board. All Directors should be subject to re-election at regular intervals.
	合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
	<b>✓✓</b> 符合守則條文 Comply with Requirement	遵照本公司之組織章程細則,董事人數三分之一須於股東週年大會(「週年大會」)輪值告退後再獲股東重選方可連任,此外,每位董事須最少每三年輪值告退一次,新委任之董事亦須股緊接其委任後召開之股東大會獲股東重新選任。所有該等合資格重選之董事姓名連同其個人詳細履歷,均會載於股東大會通告內。	In accordance with our Articles of Association, one-third of the Directors are required to retire from office by rotation for re-election by shareholders at the Annual General Meeting ("AGM"). In addition, every Director is subject to retirement by rotation at least once every three years, and new appointments to the Board are subject to re-election by shareholders at the upcoming general meeting. Names of such Directors eligible for re-election being accompanied by detailed biography will be stated in the notice of general meeting.
		執行董事概無與本公司訂立於一年內倘終止則須作出賠償(法定賠償除外)之服務合約。非執行董事及獨立非執行董事之委任有指定任期,彼等之任職屆滿日期與彼等之預期輪值告退日期(最少每三年一次)一致。	The Executive Directors do not have any service contract with the Company which is not determinable within one year without payment of compensation (other than statutory compensation). Non-Executive Director and Independent Non-Executive Directors are appointed for specific terms, which coincide with their expected dates of retirement by rotation at least once every three years.
		為進一步提高問責性,凡服務董事局超過九年之獨立非執行董事,須獲股東以獨立決議案批准方可連任。我們會在週年大會通告中,向股東列明董事局認為該獨立非執行董事仍屬獨立人士的原因,以及我們向股東提議就獨立非執行董事之重選投贊成票。	To further enhance accountability, any appointment of an Independent Non-Executive Director who has served the Board for more than 9 years will be subject to a separate resolution to be approved by shareholders. We will state in the notice of AGM the reason why we consider the Independent Non-Executive Director continues to be independent and our recommendation to shareholders to vote in favour of the re-election of such Independent Non-Executive Director.
		我們已接獲每位獨立非執行董事按上 市規則第3.13條所提交有關其獨立性 之年度確認書,故認為所有獨立非執 行董事均繼續保持其獨立性。	We have received from each of our Independent Non-Executive Directors an annual confirmation of his/her independence pursuant to Rule 3.13 of the Listing Rules and therefore we still consider the Independent Non-Executive Directors to be independent.
	守則編號 Code Number	守則條文	Code Provision
	A.5	董事責任 每名董事須不時瞭解其作為本公司董 事之職責,以及本公司之經營方式、 業務活動及發展。	Responsibilities of Directors  Every Director is required to keep abreast of his/her responsibilities as a Director of the Company and of the conduct, business activities and development of the Company.
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	合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
	符合守則條文 Comply with Requirement	每位新委任之董事在首次接受委任時均會獲安排與其他董事和高級管理人員會面,並會獲得全面、正式兼特為其而設的就任須知,藉此確保該董事妥善理解本公司之業務運作,以及完全清楚其本人按照法規及普通法、上市規則則及本公司之管治政策所應負之責任。公司秘書會持續更新董事對其職責及有關法規的了解,所有董事必須向本公司披露其於公眾公司或組織擔任的職位及其他重大承擔。	Every newly appointed Director will meet with other fellow Directors and members of senior management, and will receive a comprehensive, formal and tailored induction on the first occasion of his/her appointment, so as to ensure that he/she has a proper understanding of the operations and business of the Company, and that he/she is fully aware of his/her responsibilities under statute and common law, the Listing Rules, other regulatory requirements, and especially the governance policies of the Company. The Company Secretary will continuously update and refresh Directors on areas regarding their responsibilities and relevant regulations. All Directors are required to disclose to the Company their offices held in public companies or organizations and other significant commitments.
		董事負責: A 確保領導層之連續性: A 設定卓越之業務策略: A 確保資金和管理資源足以應付業務策略之推行:及 A 確保財務及內部監控制度健全,業務運作符合適用之法律及規定。	The Directors are responsible for:  — ensuring continuity of leadership;  — development of sound business strategies;  — availability of adequate capital and managerial resources to implement the business strategies adopted; and  — adequacy of systems of financial and internal controls and conduct of business in conformity with applicable laws and regulations.
		本公司之執行董事吳士元先生負責統籌本公司及其附屬公司之財務匯報程序及內部監控,並確保財務報告及其他會計相關事宜符合上市規則之規定。	Our Executive Director, MrTerry S. Ng is responsible for overseeing the financial reporting procedures and internal controls of the Company and its subsidiaries and compliance with the requirements under the Listing Rules with regard to financial reporting and other accounting-related issues.
		本公司之企業操守準則(「操守準則」)內有關「買賣本公司之股份」之指引,載有本公司已採納的一套不低於上市規則附錄十所載之《標準守則》(「守則」)所規定的董事進行證券交易標準的行為守則。本公司已向所有董事作出特定查詢,而彼等亦確認已遵守守則及操守準則所規定的董事進行證券交易標準。	We have set out guidelines regarding securities transactions by Directors under "transactions in the Company's shares" in our Code of Conduct (the "Code of Conduct"), which are on terms no less exacting than the required standard set out in the Model Code contained in Appendix 10 to the Listing Rules (the "Code"). Specific enquiry has been made to all Directors who have confirmed that they have complied with the required standard set out in the Code and the Code of Conduct regarding Directors' securities transactions.
	守則編號 Code Number	守則條文	Code Provision
	A.6	資料提供及使用 董事應適時獲提供適當的資料,其形式 及素質須使董事能夠在掌握有關資料之 情況下作出決定,並能履行其作為本公 司董事之職責及責任。	Supply of and Access to Information  Directors should be provided in a timely manner with appropriate information in such form and of such quality as will enable them to make an informed decision and to discharge their duties and responsibilities as Directors of the Company.
	合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
	<b>メ</b> メ 超越守則條文 Exceeding	董事局或各委員會的全部會議文件,至 少於計劃舉行會議日期的三天前分別交 予所有董事或委員會成員。	Full Board or Committee papers will be sent to all Directors or committee members at least three days before the intended date of a Board Meeting or Committee meeting respectively.
	Requirement	管理層為董事局及各委員會提供了足夠 資料和解釋,以讓董事局及各委員會於 作出決定前能充分掌握有關之財務及其 他資料。在適當情況下,管理層會獲邀 出席董事局會議。	Management has supplied the Board and its Committees with adequate information and explanations so as to enable them to make an informed assessment of the financial and other information put before the Board and its Committees for approval. Management are also invited to join Board Meetings where appropriate.
		所有董事均有權取得有關本公司業務的 適時資料,於有需要時作出進一步查 詢,並可個別地聯絡高級管理人員。	All the Directors are entitled to have access to timely information in relation to our business and make further enquiries where necessary, and they can have separate and independent access to senior management.
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В	董事及高級管理人員的薪酬 Ro	emuneration of Directors and Senior Management
守則編號 Code Number	守則條文	Code Provision
B.1	薪酬及披露之水平及組成 應設有正規而具透明度之程序,以制 訂有關執行董事酬金之政策及釐訂各 董事之薪酬待遇。	The Level and Make-up of Remuneration and Disclosure  There should be a formal and transparent procedure for setting policy on Executive Directors' remuneration and for fixing the remuneration packages for all Directors.
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
超越守則條文 但編離 建議最佳常規 Exceeding requirement with a deviation from Recommended Best Practice	提名及薪酬委員會 提名及薪酬委員會於二零零三年設立,目前成員包括四名獨立非執行董事,分別為鄭漢鈞先生(委員會廖的 克先生。該委員會定期舉令包括,包括 克先生。該委員會定期舉令包括專 別有關人力資源之議題,包括集和高 數架構之重大改變及影響董事大改變不 管理人員之條款及條件內有,委員 於二零零八/零九年度內,委員會 行了兩次會議,以審閱(其中包括)董 事局現時之成員架構及董事薪酬。	Nomination and Remuneration Committee  A Nomination and Remuneration Committee, set up in 2003, now constitutes four Independent Non-Executive Directors, namely Mr H.K. Cheng (Chairman of the Committee), Ms Laura L.Y. Chen, Mr Simon S.O. Ip and Mr York Liao. Regular meetings were held to review human resources issues, including significant changes in salary structure of the Group and terms and conditions affecting Directors and senior management. The Committee met twice in 2008/09 to review, inter alia, the composition of existing Board members and Directors' remuneration.
	委員會之職權範圍(已載於本公司的網頁供瀏覽)包括不低於上市規則所規定之具體職責。	Its terms of reference, which are accessible to all via our website, have included, as a minimum, the specific duties as stipulated in the Listing Rules.
	本年度內,委員會已履行的主要職責 如下:	The major work performed by the Committee during the year included the following:
	(a) 檢討董事局之架構、規模及成員 (包括董事之技能、知識和經驗);	(a) reviewed the structure, size and composition (including the skills, knowledge and experience) of the Board;
	(b) 就本公司有關董事和高級管理人員之薪酬政策及架構向董事局提出建議;	(b) made recommendations to the Board on the Company's policy and structure for all remuneration of Directors and senior management;
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<u>.</u> Compliance 企業管治常規 Corporate Governance Practices Status (c) determined the specific remuneration packages of all Executive (c) 釐定所有執行董事和高級管理 人員之特定薪酬待遇,包括非金錢利 Directors and senior management, including benefits in kind, pension rights and compensation payments; and 益、退休金權利及賠償金額;及 就非執行董事及獨立非執行董事 (d) made recommendations to the Board on the remuneration of (d) 之酬金向董事局提出建議。 Non-Executive Director and Independent Non-Executive Directors. 董事和高級管理人員之薪酬待遇(包 The remuneration package of Directors and senior management, including discretionary bonus and share options, is based on the 括酌定花紅及股份期權),乃基於以下 準則 following criteria: their individual performance; 個人表現;  $\triangleright$ 技能和知識; skill and knowledge;  $\triangleright$ 對本集團事務之參與程度; involvement in the Group's affairs; their achievement of business targets; and 達成之業務目標;及 performance and profitability of the Group. 本集團之表現及盈利。 委員會並考慮各項因素,包括可供比 The Committee also considers factors such as salaries paid by 較之公司所支付之薪金、董事所投入 comparable companies, time commitment and responsibilities of 之時間及承擔之職責、集團其他職位 the Directors, employment conditions elsewhere in the Group and 之僱用條件、以及與表現掛鈎之薪酬 desirability of performance-based remuneration. 安排是否可取。 委員會從內部及外界取得指標報告, The Committee obtains benchmark reports from internal and external 以評估董事和高級管理人員薪酬之有 sources for evaluation of market trends and the competitive levels 關市場趨勢及競爭水平。委員會獲提 of remuneration being offered to Directors and senior management. 供足夠資源以履行其職責。委員會可 Sufficient resources are provided to the Committee to discharge 諮詢董事長及行政總裁就其對其他執 its duty. The Committee may consult the Chairman and the Chief 行董事薪酬之意見,並可在有需要時 Executive Officer about their proposals relating to the remuneration 徵詢專業意見。 of other Executive Directors and have access to professional advice if considered necessary. 披露高級管理人員薪酬的建議最佳常 The Recommended Best Practice to disclose the remuneration of 規並不適用,故未被採納。我們只具 senior management has not been adopted as it is considered to be 名披露每名董事的薪酬。 not appropriate. Only details of Directors' remuneration are disclosed on an individual and named basis.

С	問責及核數 Accountability	/ and Audit
守則編號 Code Number	守則條文	Code Provision
C.1	財務匯報 董事局應就公司的表現、情況及前景 作出平衡、清晰及全面之評核。	Financial Reporting The Board should present a balanced, clear and comprehensible assessment of the Company's performance, position and prospects
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
超越守則條文 但偏離 建議最佳常規 Exceeding requirement vith a deviation from lecommended Best Practice	董數對本公司表達與 一個	Directors acknowledge their responsibility for preparing the financial statements on a going concern basis, with supporting assumptions or qualifications as necessary. The Company's financial statements are prepared in accordance with the Listing Rules, Companies Ordinance and also the accounting principles and practices generall accepted in Hong Kong. Appropriate accounting policies are selected and applied consistently; judgments and estimates made are pruder and reasonable. A statement by the external auditors, KPMG, about their reporting responsibilities is included in the Independent Auditor's Report on the Company's financial statements.  The Directors endeavour to ensure a balanced, clear and understandable assessment of the Company's position and prospects in annual reports, interim reports, price-sensitive announcements and other disclosures required under the Listing Rules and other statutory requirements.
	公布季度財務報表被視為並不切合實際需要,亦不符合地產公司的成本效益,故未被採納。	The Recommended Best Practice to publish quarterly financial results has not been adopted as it is considered not practical and not cost effective for a property company.
守則編號 Code Number	守則條文	Code Provision
C.2	內部監控 董事局應確保本公司的內部監控系統 穩健妥善而且有效,以保障股東的投 資及本公司的資產。	Internal Controls The Board should ensure that the Company maintains sound and effective internal controls to safeguard the shareholders' investment and the Company's assets.
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
<b>VVV</b> 超越守則條文 Exceeding Requirement	我們維持良好的內部監控系統,確保內部監控系統及程序有效運作。操守準則詳述本集團之經營業務宗旨,作為所有員工依隨之標準。 設立內部監控制度,是為了讓我們監察本集團之整體財務狀況、防止資產受損或被挪用、就欺詐及錯失作出合理預防措施、以及就因無法達成本集團之目標而可能帶來之風險作出管理。	We maintain a good internal control environment to enable the internal control systems and procedures to perform effectively. The Code of Conduct details the Group's philosophy in running its business and acts as a benchmark for all staff to follow.  Internal control systems have been designed to allow us to monitor the Group's overall financial position, safeguard its assets against loss and misappropriation, to provide reasonable assurance against fraud and errors, and to manage the risk in failing to achieve the Group's objectives.
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企業管治常規

Corporate Governance Practices

我們對執行委員會、董事、行政人員 及高級職員之活動設有明確之特定權 限。年度及中期預算案的所有資本及 收入項目編製後,均須先獲我們批准 方可採納。我們密切監察各項業務, 審閱每月之財務業績及與預算作出面 較,並不時檢討及更新內部監控以面 對未來的挑戰。

我們採取極審慎的措施處理股價敏感資料。此等資料僅為須知人士所悉。

本公司設有內部審計部,後者獨立於 本公司之日常運作及會計職務。內內部審計師直接向審核委員會匯報。內計 審計程序乃根據風險評估方法設內部 並由審核委員會每年作出審閱內部 審計師每月與管理層商討其內部審計 工作及結果,而管理層會就各項有關 事宜作出適當之回應。內部審計師每 季均向審核委員會提交報告。

我們明白,我們有責任維持有效的風險管理及內部監控制度,並須每年風少審閱有關制度兩次。我們管理風險的方法包括作出策略性規劃、任高級管理人員、定期監察本集團之表現、定期監察本集團之表現、以及制定嚴謹的操守準則供所有董事及員工依從。

We have a well defined specific limit of authority governing activities of the Executive Committee, Directors, executives and senior staff. Annual and mid-year budgets on all capital and revenue items are prepared and approved by us before being adopted. We monitor the business activities closely and review monthly financial results of operations against budgets. We also review and update the internal controls to meet upcoming challenges.

We take extreme precautious measures in the handling of price-sensitive information. Such information is restricted to a need-to-know basis.

We maintain an internal audit department which is independent of our daily operations and accounting functions. The Internal Auditor reports directly to the Audit Committee. An internal audit program based on risk assessment methodology was designed which has been reviewed by the Audit Committee on an annual basis. On a monthly basis, the Internal Auditor discusses his internal audit reviews and findings with the management, and obtains management's responses on various issues. Internal audit reports are prepared for the Audit Committee every quarter.

Formal meetings are held every six months between the Internal Auditor and the Audit Committee to discuss internal audit issues. During Audit Committee meetings, the Audit Committee also enquires on financial and internal control matters with the external auditors. The Audit Committee has the authority to have direct discussion with external auditors in the absence of management if deemed necessary, and they meet at least once annually for this purpose. One Executive Director is present at the Audit Committee meetings to answer enquiries from the Audit Committee and to report to the Board of Directors on matters arising.

We acknowledge that it is our responsibility to maintain effective risk management and internal control systems and to review them twice a year. We manage risks by strategic planning, appointing appropriately qualified and experienced personnel at senior management positions, monitoring the Group's performance regularly, maintaining effective control over capital expenditure and investments, and setting a high level of Code of Conduct for all Directors and employees to follow.

The Directors have conducted a review covering all material controls, including financial, operational and compliance controls and risk management functions of the Company and its subsidiaries for the financial year ended 30 June 2009 and were satisfied that an effective and adequate internal control system had been in operation. Considerations are also given to the adequacy of resources, qualifications and experience of the staff of the Company's accounting and financial reporting function, and their training programs and budget. We came to such conclusion based on our clearly set company policies and procedures, specific limits of authority, budgetary controls, regular monitoring of performance and the reports from both the external auditors and the Internal Auditor.

We confirm that there have been no major changes in the nature and extent of significant risks faced by us from the previous financial year, and we have the ability to respond to any such changes in our business and the external environment. Furthermore, there were no significant internal control problems encountered during the year. We closely monitor our system of internal control, and had received further assurance from the Audit Committee that the internal audit function has been functioning effectively. We have complied with the Code Provisions set out in the Code on Corporate Governance Practices in respect of maintaining an effective internal control system.

	則編號 e Number	守則條文	Code Provision
	C.3	審核委員會 董事局應就如何應用財務匯報及內部 監控原則及如何維持與本公司核數師 適當的關係作出正規及具透明度之安 排。	Audit Committee  The Board should establish formal and transparent arrangements for considering how it will apply the financial reporting and internal control principles and for maintaining an appropriate relationship with the Company's auditors.
Cor	·規狀況 mpliance Status	企業管治常規	Corporate Governance Practices
超越 Ex	守則條文 ceeding uirement	審核委員會乃於一九九九年由董事, 品表述,目前成員包括四九九年由董事, 一九九九年由董事, 一九九九年由董事, 一九九九年由董事, 一九九九年由董事, 一九九年。 一九九年。 一九九年。 一九九年。 一九九年。 一九九年。 一九九年。 一九九年。 一九九年。 一九九年。 一九九年。 一十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二	An <i>Audit Committee</i> was established by the Board in 1999, which now comprises four Independent Non-Executive Directors with appropriate academic and professional qualifications or related financial management expertise, namely, Mr Simon S.O. Ip (Chairman of the Committee), Mr H.K. Cheng, Ms Laura L.Y. Chen and Mr York Liao. Meetings are held at least two times a year and are attended by external and internal auditors, the Finance Director and the Company Secretary for the purpose of discussing the nature and scope of internal audit work and assessing the Group's internal controls. Separate meetings will also be held with the external auditors (in the absence of management) as and when required. The Audit Committee held two meetings in 2008/09.
		審核委員會之職權範圍(已載於本公司的網頁供瀏覽)包括上市規則所規定之具體職責。	Its terms of reference, which are accessible to all via our website, have included the duties stipulated in the Listing Rule.
		委員會獲董事局授權,可調查其職權 範圍內之任何事項;向任何僱員知 任何所需資料,而所有僱員均須就要 員會之要求作出通力合作;向外界求 律人士或其他獨立專業人士尋關 見;及於有需要時邀請具有相關 和專才之外界人士參與會議。 發提供足夠資源以履行其職責。	The Committee is authorized by the Board to investigate any activity within its terms of reference; to seek any information it requires from any employee and all employees are directed to co-operate with any requests made by the Committee; to obtain outside legal or other independent professional advice; and to secure the attendance of outsiders with relevant experience and expertise to their meetings if necessary. Sufficient resources are provided to the Committee to discharge its duty.
	28-23 <u>28</u>		

合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
	本年度內,審核委員會履行了(其中包括)以下之職責:      審閱並向管理層和外聘核數年報數師與議議是有關與關於,與對於人類,與對於人類,與對於人類,與對於人類,與對於人類,與對於人類,與對於人類,與對於人類,與對於人類,與對於人類,與一個,與一個,與一個,與一個,與一個,與一個,與一個,與一個,與一個,與一個	During the year, the Audit Committee has performed, inter alia, the following:  • reviewed and obtained explanation from management and the external auditors on the interim (unaudited) and annual results, includic causes of changes from the previous period, effects on the application new accounting policies, compliance with the Listing Rules and releval legislation, and any audit issues, before recommending their adoption the Board of Directors;  • considered and proposed to the Board on the re-appointment of KPMG as the Company's external auditors;  • considered and approved the procedures and guidelines in employing the external auditors to perform non-audit assignments for Company;  • received and reviewed the internal audit reports from the Internal Auditor;  • meeting with the external auditors in the absence of management of discuss any audit issues;  • meeting with the Internal Auditor in private to discuss internal audit issues,  • approved the internal audit program for 2008/09; and  • carried out an annual review of the internal control system of the Company including the adequacy of resources, qualifications and experience of staff of the Company's accounting and financial reporting function, and their training programs and budget.

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守則編號 Code Number	守則條文	Code Provision
D.1	管理功能 本公司應有一項正式的預定計劃表, 列載特別需要董事局作決定之事項及 授權管理層決定之事項。	Management Functions The Company should have a formal schedule of matters specifically reserved to the Board and those delegated to management.
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
ゲゲ 符合守則條文 Comply with Requirement	高級管理人員包括各助理董導專及高負董事及高負董事及百十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十	Senior management, comprising assistant directors and senior managers, is responsible for the day-to-day operations and administration function of the Group under the leadership of the Executive Directors. The Board has given clear directions to management as to the matters that must be approved by the Board before decisions are made on behalf of the Company. The types of decisions to be delegated by the Board to management include implementation of the strategy and direction determined by the Board, operation of the Group's businesses, preparation of financial statements and operating budgets, and compliance with applicable laws and regulations. These arrangements will be reviewed periodically to ensure that they remain appropriate to our needs.

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守則編號 Code Number	守則條文	Code Provision
D.2	董事局轄下的委員會 董事局轄下各委員會的成立應訂有書 面的特定職權範圍,清楚列載委員會 之權力及職責。	Board Committees Board Committees should be formed with specific written terms of reference which deal clearly with the Committees' authority and duties.
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
<b>✓</b> ✓ 符合守則條文 Comply with Requirement	執行委員會、審核委員會和提名及薪 酬委員會分別於一九八九年、一九九 九年及二零零三年成立。有關審核委 員會和提名及薪酬委員會之資科分別 載於上文守則編號C.3及B.1內。	An <i>Executive Committee, Audit Committee</i> , and <i>Nomination and Remuneration Committee</i> were formed in 1989, 1999 and 2003 respectively. Information on the Audit Committee and Nomination and Remuneration Committee can be found in Code Numbers C.3 and B.1 above.
	執行委員會 本公司董事局之執行委員會乃於一九 八九年成立,現有成員包括全部執行 董事,分別為陳啟宗先生、東 集子元先生。彼等定期舉行 大生及吳士元先生。彼等定期舉行向 議察管理層之表現。董事局已採納由 監察管理層之表現。董事局須 監察職權範圍,並已就若干, 事局決定均完全清楚哪些事項可交由 董事局全體決定 員會或管理層負責。	Executive Committee The Executive Committee of the Board of Directors of the Company was formed in 1989. Its members are all the Executive Directors of the Company, namely, Mr Ronnie C. Chan, Mr Nelson W.L. Yuen and Mr Terry S. Ng, who meet regularly to establish the strategic direction of the Company, and to monitor the performance of management. Clear terms of reference have been adopted by the Board, and guidelines were also set up for certain issues requiring Board approval. Each of the Committee members has full understanding on determining which issues require a decision of the full Board and which are delegated by the Board to the Committee or management.
E	與股東的溝通 Communica	tion with Shareholders
守則編號 Code Number	守則條文	Code Provision
E.1	有效溝通 董事局應盡力與股東持續保持對話, 尤其是藉股東週年大會或其他股東會 議與股東溝通及鼓勵他們之參與。	Effective Communication The Board should endeavor to maintain an on-going dialogue with shareholders and in particular, use annual general meetings or other general meetings to communicate with shareholders and encourage their participation.
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
ググ 符合守則條文 Comply with Requirement	本公司之週年大會為董事局與股東 提供溝戶。 是 是 是 是 是 是 是 是 是 是 是 是 是 是 是 是 是 是 是	Our AGM provides a good opportunity for communication between the Board and shareholders. The Chairmen of the Board and of the Committees are normally present to answer queries raised by shareholders. External auditors also attend the AGM every year. Notice of the AGM and related papers are sent to shareholders at least 20 clear business days before the meeting. Each separate issue is proposed by a separate resolution by the Chairman. The meeting enjoys strong participation from shareholders. Six Directors (out of nine), including the Chairman of the Board, Chairman of the Audit Committee and Chairman of the Nomination and Remuneration Committee, attended last year's AGM.
	出席。在總數九名董事中,六名董事 (包括董事長、審核委員會主席和提名 及薪酬委員會主席)出席了去年之週 年大會。	(out of nine), including the Chairman of the Board, Chairman of the Audit Committee and Chairman of the Nomination and Remuneration

合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
	倘持有不少於本公司百分之五已繳股本之股東提出要求(彼於提出要求當日擁有上述持股量及在本公司之股東大會上有相等之投票權),本公司董事須就此召開股東特別大會。	On the requisition of our shareholders holding not less than 5% of our paid-up capital as at the date of the deposit of the requisition carrying the right of voting at our general meetings, our Directors shall forthwith proceed to convene an extraordinary general meeting.
	倘股東有特別查詢或建議,可致函本 公司之註冊地址予董事局或公司秘書 或電郵至本公司。	Specific enquiries and suggestions by shareholders can be sent in writing to the Board or the Company Secretary at our registered address or by e-mail to our company.
守則編號 Code Number	守則條文	Code Provision
E.2	以投票方式表決 本公司應確保股東熟悉以投票方式進 行表決的詳細程序。	Voting by Poll  The Company should ensure that shareholders are familiar with the detailed procedure for conducting a poll.
合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices
符合守則條文 Comply with Requirement	本公司上屆週年大會(「二十一內國際) (「二十一內國際) (「二十一一內國際) (「二十一內國際) (「二十一一內國際) (「二十一一內國際) (「二十一一內國際) (「二十一一內國際) (「二十一一內國際) (「二十一一一內國際) (「二十一一一內國際) (「一一一一一內國際) (「一一一一一一一一一一一一一一一一一一一一一一一一一一一一一一一一一一一一	Our last AGM was held on 3 November 2008 ("2008 AGM") at our registered office. Notice convening the 2008 AGM had detailed the procedures for and the rights of shareholders to demand a poll. The meeting was attended by 105 shareholders present in person or by proxy. At the meeting, the Chairman had demanded a poll on each of the resolutions submitted for voting, and the shareholders were provided with detailed procedure for conducting a poll. All resolutions tabled at the 2008 AGM, inter alia, the financial statements, reelected Directors, re-appointed auditors and renewed general mandates were voted on by poll, and the results of poll voting were posted on the websites of our company and the Stock Exchange in the evening on the same day.
	董事局確認毋須於二零零九年十月二年零九年零人。 (「二公國年大會」)動議修政年度以上,包括於 (「公國東日期,包括於國軍,包括於國軍,包括於國軍,包括於國軍, (1) 中國, (1) 中國, (1) 中國, (2) 中國, (3) 中國, (4) 中國, (5) 中國, (6) 中國, (6) 中國, (7) 中國, (7) 中國, (8) 中國, (8) 中國, (9) 中國, (9) 中國, (10) 中國 (10) 中國 (10	The Board confirms that there are no changes proposed to the Articles of Association of the Company at the forthcoming AGM to be held on 20 October 2009 ("2009 AGM"). The important shareholders' dates for the coming financial year, which include the Board Meetings for the declaration of interim and final dividends for the year ending 30 June 2010 and the AGM, are expected to be held at around late January 2010, late July 2010 and in October 2010 respectively.

マ <b>ノ</b> 合規狀況 Compliance Status	企業管治常規	Corporate Governance Practices	
F	自願性披露 Voluntary Disc	closure	
F.1	核數師酬金	Auditors' Remuneration	
	二零零八年週年大會上,股東批准再 度委任畢馬威會計師事務所為本公司 之外聘核數師,直至二零零九年週年 大會為止。彼等之主要責任乃就年度 綜合財務報表提供核數服務。	KPMG was re-appointed as our external auditors by shareh at the 2008 AGM until the conclusion of the 2009 AGM. The primarily responsible for providing audit services in connect the annual consolidated financial statements.	ney are
	年內,付予外聘核數師服務之總酬金 如下:	During the year, the total remuneration in respect of service by the external auditors is as follows:	
		HK\$M	2008 誘幣百萬元 HK\$M
	法定核數服務 税務及其他服務	Statutory audit services 8.6 Tax and other services 1.6	8.4 0.1
		10.2	8.5
F.2	操守準則	Code of Conduct	
	準則不可力	updated from time to time, setting out clear guidelines for on matters such as:  > soliciting or accepting advantages; > offering advantages; > observing local laws when working in another jurisdic  > handling of conflict of interests situations; > handling confidential information/company property; > use of information and communication systems; > compliance with the Code of Conduct; and > transactions in the Company's shares.  The Code of Conduct also sets out guidelines on matters is suppliers and contractors; customers and consumers; resp to shareholders and the financial community; employment and responsibilities to the community.  In order to monitor and enforce the compliance of the Cod Conduct, functional managers are responsible for ensuring subordinates fully understand and comply with the standar requirements as stipulated. Any violation thereof will result	n relation; n relation consibilitie practices de of their rds and t in the
	政或其不 政或其行 大 大 大 大 大 大 大 大 大 大 大 大 大	employee being disciplined, including termination of emplosuspected corruption or other forms of criminality will be reached to the Independent Commission Against Corruption or appauthorities. The Executive Directors will also answer direct Board member for impartial and efficient handling of compreceived from all shareholders and potential shareholders; and consumers; suppliers and contractors and our employed. Also, all employees above a designated level are required that and sign a Statement of Interest annually declaring their indirectly or indirectly, with the Company and our subsidiaries associated companies, so as to make sure that all operation managed in accordance with the highest standards of practices.	eyment. reported ropriate ly to any laints customer ees. to comple iterest, es and ens are
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as to the	A'SIII		50 65 65 V

#### F.3 透明度及披露 Transparency and Disclosure 本公司致力向股東和投資者披露其業 We are committed to disclose relevant information on our activities 務之相關資料,除透過本公司之年報 to our shareholders and investors through regular analysts' briefings, 及中期報告外,亦定期與分析員會 press conferences and press releases, e-mails and our website, 面、舉行記者會、發放新聞稿和電 apart from our annual and interim reports. All enquiries and 郵、以及在本公司網頁提供資料。股 proposals received from shareholders, investors, media or the public 東、投資者、傳媒或公眾人士之所有 are responded to by Executive Directors, Company Secretary or 查詢及建議,均由執行董事、公司秘 appropriate members of senior management. 書或適當之高級管理人員負責解答。 任何人士均可登上本公司之網頁查閱 The Company's information including the terms of reference of 本公司之資料,包括董事局屬下各委 Board Committees is also accessible to all via our website. Terms of 員會的職權範圍,而有關指引亦可供 reference of Board Committees are also available on request. Besides 索閱。除提供財務等傳統資料外,本 providing traditional financial data, our website also contains the most 公司之網頁亦提供本公司其他最新資 current information including properties available for sale and leasing, 料,包括可供出售物業、租賃物業、 latest issued capital, updated substantial shareholders' interests in 最新之已發行股本、主要股東之股份 shares, major corporate events and frequently asked questions. 權益、公司大事紀要及經常提問之問 題等。

### 前景

隨著營商環境的變更及監管改革的發展, 企業管治常規不斷在發展。我們會定期跟 進最新的企業管治發展及就本公司的企業 管治常規進行檢討,務求進一步強化我們 的企業管治水平,與國際性的最佳管治常 規看齊。

# **Moving Forward**

Corporate governance practices keep evolving in light of the changing business environment and developing regulatory reforms. We constantly keep track of the latest corporate governance developments and review our practices to strengthen our corporate governance standards and align ourselves with international best practices.

# 董事簡介

# PROFILE OF THE DIRECTORS

#### 陳啟宗先生

董事長

## 殷尚賢先生

副董事長(獨立非執行董事)

殷先生現年七十八歲,於一九七零年加盟 本集團,曾擔任董事局多個職位,包括由 一九八六年至一九九二年出任董事總理,並自一九九二年起出任副董事長。殷 先生在物業投資及發展方面積逾二十年經 驗,且為資深銀行家,並於英國倫敦獲英 國銀行學會頒授銀行學文憑。彼亦為恒隆 地產有限公司之副董事長。

# 袁偉良先生

董事總經理

# Mr Ronnie Chichung Chan

Chairman

Aged 59, Mr Chan joined the Group in 1972 and became Chairman in 1991. He is also Chairman of the Group's major subsidiary, Hang Lung Properties Limited, which is publicly listed. Mr Chan is a Vice-President of The Real Estate Developers Association of Hong Kong, a Vice Chairman of the Asia Society and Chairman of its Hong Kong Center, and an advisor to the China Development Research Foundation of the State Council of the People's Republic of China. Mr Chan also serves on the governing or advisory bodies of several think-tanks and universities, including the Hong Kong University of Science and Technology and the University of Southern California, USA, where he received his MBA. Mr Chan is a brother of Mr Gerald Chan, a Non-Executive Director of the Company.

# **Mr Shang Shing Yin**

Vice Chairman (Independent Non-Executive Director)

Aged 78, Mr Yin joined the Group in 1970, held various positions on the Board, including Managing Director between 1986 and 1992, and has been the Vice Chairman since 1992. He has over 20 years of experience in the fields of property investment and development, and is a qualified banker with a Banking Diploma from The Chartered Institute of Bankers in London, UK. Mr Yin is also the Vice Chairman of Hang Lung Properties Limited.

# Mr Nelson Wai Leung Yuen

Managing Director

Aged 58, Mr Yuen has been with the Group since 1978 when he joined the Company as its Financial Controller. In 1981 he became an Assistant Director and began to assume various operating responsibilities in the Group. In 1988 he became an Executive Director and was appointed Managing Director of the Company and its subsidiary, Hang Lung Properties Limited, in 1992. Prior to joining the Group, Mr Yuen practised public accounting for four years in England and Hong Kong. He is a graduate of the University of Manchester, UK, a Fellow of The Institute of Chartered Accountants in England and Wales and an Associate of the Hong Kong Institute of Certified Public Accountants. Mr Yuen is a Director and Member of the Executive Committee of The Real Estate Developers Association of Hong Kong.











# 陳樂宗先生

非執行董事

# 鄭漢鈞博士金紫荊星章、OBE、太平紳士 獨立非執行董事

鄭博士現年八十二歲,於一九九三年加盟 本集團。鄭博士持有天津大學工程學學士 學位及英國倫敦帝國學院深造文憑,並為 英國倫敦帝國學院資深院士。彼為香港工 程師學會之前會長及該會榮譽資深會員及 金獎章獲得者,亦為香港工程科學院資深 會員、英國結構工程師學會前副會長、該 會資深會員及金獎章獲得者、英國土木工 程師學會資深會員、澳洲工程師學會榮譽 資深會員,以及香港建築物條例之認可人 士及香港註冊結構工程師,國家一級註冊 結構工程師資格。鄭博士曾為行政及立法 兩局議員以及香港房屋委員會主席。鄭博 士為永亨銀行有限公司、雅居樂地產控股 有限公司及天津發展控股有限公司之獨立 非執行董事。彼亦為恒隆地產有限公司之 獨立非執行董事。

# Mr Gerald Lokchung Chan

Non-Executive Director

Aged 58, Mr Chan has been a Director of the Company since 1986. As co-founder of Morningside, Mr Chan has been active in venture capital and private equity investments since 1987. He sits on the boards of several private companies. He serves on the advisory boards of numerous universities including the University of California, Los Angeles, Harvard University and Fudan University. Mr Chan received his undergraduate training in engineering at the University of California at Los Angeles and his Doctor of Science degree from Harvard University, USA. He is a brother of Mr Ronnie Chan, Chairman of the Group.

# Dr Hon Kwan Cheng GBS, OBE, JP

Independent Non-Executive Director

Aged 82, Dr Cheng joined the Group in 1993. Dr Cheng obtained an engineering degree from Tianjin University and a post-graduate diploma from Imperial College, London, UK, of which he is a Fellow. He is a past President, Honorary Fellow and Gold Medallist of The Hong Kong Institution of Engineers, Fellow of the Hong Kong Academy of Engineering Sciences, and past Vice President, Fellow and Gold Medallist of The Institution of Structural Engineers, Fellow of The Institution of Civil Engineers, UK, Honorary Fellow of The Institution of Engineers, Australia, and an Authorized Person and Registered Structural Engineer in Hong Kong, State Class/Registered Structural Engineer qualification. Dr Cheng was a Member of both the Executive and Legislative Councils and Chairman of the Hong Kong Housing Authority. Dr Cheng is an Independent Non-Executive Director of Wing Hang Bank Limited, Agile Property Holdings Limited and Tianjin Development Holdings Limited. He is also an Independent Non-Executive Director of Hang Lung Properties Limited.

### 陳樂怡女士

獨立非執行董事

# 葉錫安先生CBE、太平紳士

獨立非執行董事

葉先生現年六十歲,於一九九八年加入董事局。彼為執業律師及公證人。葉先生熱心社會服務工作,曾任立法局議員、香港律師會前會長及香港教育學院創校主席。彼為香港賽馬會之董事、離職公務員就委申請諮詢委員會之委員、並擔任本港兩所大學及清華大學之名譽職位。

#### Ms Laura Lok Yee Chen

Independent Non-Executive Director

Aged 61, Ms Chen joined the Group in 1997. She has been involved in the banking, real estate, and financial service industries for over twenty years, both in Hong Kong and in the USA. Since 1993 she has been a director of the Sterling Group – – a private investment entity – – and managing investment portfolios in global capital markets, with special interests in emerging markets and high-yield products. Over the past few years her professional career has transitioned into the direction of the development and management of philanthropic programs and activities. She is the Executive Chair of Hong Kong based ZeShan Foundation. On a personal level, she serves on the advisory councils of the Hopkins-Nanjing Center – – a joint program between the Johns Hopkins and Nanjing universities, the Asia Society Hong Kong Center, and numerous non-profit organizations. Ms Chen holds an MBA from the George Washington University in Washington DC, USA, and a post-graduate certificate in International Banking from the University of Virginia, USA. Ms Chen is also an Independent Non-Executive Director of Hang Lung Properties Limited.

# Mr Simon Sik On Ip CBE, JP

Independent Non-Executive Director

Aged 60, Mr Ip joined the Board in 1998. Mr Ip is a solicitor and Notary Public. Mr Ip has a distinguished record of public service. A former Legislative Councillor, past President of the Law Society of Hong Kong and Founding Chairman of the Hong Kong Institute of Education, he is a Steward of the Hong Kong Jockey Club, a member of the Advisory Committee on Post-service Employment of Civil Servants, a member of the Exchange Fund Advisory Committee and holds honorary positions in two local universities and Tsinghua University.











#### **廖約克博士**銀紫荊星章、太平紳士

獨立非執行董事

廖博士現年六十三歲,於二零零三年加盟本公司為獨立非執行董事。彼現為香港大學校董、Winbridge Company Limited 之常務董事以及萬達資訊科技控股有限公司之非執行董事。廖博士於二零零三年被委任為香港學術評審局主席。廖博士於一九六七年加州理工學院畢業後,並分別於一九六八年及一九七三年獲美國哈佛大學頒發應用物理學文學碩士及博士學位。

### 吳士元先生

執行董事

#### Dr York Liao SBS. JP

Independent Non-Executive Director

Aged 63, Dr Liao was appointed Independent Non-Executive Director of the Company in 2003. Dr Liao is currently a Council member of The University of Hong Kong, Managing Director of Winbridge Company Limited and a Non-Executive Director of Armitage Technologies Holding Limited. He was appointed as the Chairman of the Hong Kong Council for Academic Accreditation in 2003. Dr Liao obtained a Master of Arts degree and a Doctor of Philosophy degree in Applied Physics from Harvard University, USA in 1968 and 1973 respectively, after graduating from California Institute of Technology in 1967.

# Mr Terry Szeyuen Ng

**Executive Director** 

Aged 49, Mr Ng has been with the Group as an Executive Director since 2001, and is responsible for two areas of the Group's activities. As Director of Finance and Administration, he leads the Group's strategic and corporate planning, financial investments, and relations with the investment community. In this role, he also manages the Group's organizational and support functions. As Director of Leasing and Management, Mr Ng oversees management of the Group's property investment portfolio. Mr Ng is a Fellow of CPA Australia and holds a Bachelor's degree in Commerce from the University of New South Wales, Australia, as well as a Master's degree in Business Administration from the Asia International Open University (Macau). In addition, he was appointed as a member of the Dual Filing Advisory Group of the Securities and Futures Commission. Mr Ng is also an Executive Director of Hang Lung Properties Limited.

# 高級行政人員簡介 PROFILE OF SENIOR EXECUTIVE

# 李蕙蘭女士

公司秘書

助理董事 一 財務及行政

李女士現年四十四歲,於一九九七年加盟集團出任會計經理,並於二零零年晉升為集團會計總監。李女士於二零零六年晉升為助理董事,並於二零零七年獲委任為公司秘書。彼曾在倫敦及香港之金融界及核數界工作。李女士畢業於英國倫敦帝會對學院,現為英格蘭及威爾斯特許會計師公會會員。

## Ms Velencia Lee

Company Secretary
Assistant Director – Finance & Administration

Aged 44, Ms Lee joined the Group as Accounting Manager in 1997 and was promoted to Group Chief Accountant in 2000. She was promoted to Assistant Director in 2006 and was appointed Company Secretary in 2007. Having previously worked in the finance and auditing field in London and Hong Kong, Ms Lee is a graduate of the Imperial College of Science, Technology and Medicine, London, UK, and an Associate of The Institute of Chartered Accountants in England and Wales.

# 董事局報告

# REPORT OF THE DIRECTORS

董事局欣然提呈截至二零零九年六月三 十日止年度之董事局報告及已審核財務 報表。 The directors have pleasure in submitting their report together with the audited Financial Statements for the year ended 30 June 2009.

#### 主要業務

本公司之主要業務為控股投資,並透過 其附屬公司發展物業以供銷售及租賃, 投資物業以供收租,以及其他投資。本 集團亦經營包括停車場管理及物業管理 業務,並透過合營公司經營乾洗服務。

財政年度內按業務及地域性分析之本公司及其附屬公司(統稱「本集團」)之營業額及業績載於財務報表附註第二項內。

#### 主要附屬公司及合營公司

主要附屬公司及合營公司,其營業及註冊地點、已發行股本/註冊資本等資料載於財務報表附註第三十三及三十四項內。

#### 業績

本集團截至二零零九年六月三十日止年 度之溢利及本公司與本集團於該日之財 務狀況載於財務報表第一百零八至一百 七十四頁內。

## 十年財務概覽

本集團過去十個財政年度之業績、資產 及負債概要載於本年報第一百七十五頁 內。

#### 股息

董事現建議派發末期股息每股港幣五角 四仙,連同於二零零九年四月十七日已 派發之中期股息每股港幣一角六仙半全 截至二零零九年六月三十日止年度之。 在派息將合共為每股港幣七角半仙之 派發之末期股息倘於二零零九年十月 十日舉行之股東週年大會中獲股東 過,將於二零零九年十一月十三日派發 予二零零九年十月二十日名列股東名冊 之股東。

## **Principal Activities**

The principal activities of the Company are investment holding, and through its subsidiaries, property development for sales and leasing, property investment for rental income, and other investments. The Group also operates in car park management and property management, and through its jointly controlled entities, the Group is involved in the operation of dry-cleaning.

An analysis of the turnover and trading results of the Company and its subsidiaries (collectively referred to as the "Group") by business and geographical segments during the financial year is set out in Note 2 on the Financial Statements.

### **Principal Subsidiaries and Jointly Controlled Entities**

A list of principal subsidiaries and jointly controlled entities, together with their places of operations and incorporation and particulars of their issued share capital/registered capital, is set out in Notes 33 and 34 on the Financial Statements.

#### **Financial Results**

The profit of the Group for the year ended 30 June 2009, and the state of affairs of the Company and of the Group at that date are set out in the Financial Statements on pages 108 to 174.

#### **Ten-year Financial Summary**

A summary of the results and of the assets and liabilities of the Group for the last ten financial years is set out on page 175 of the annual report.

#### **Dividends**

The directors now recommend a final dividend of HK54 cents per share which, together with the interim dividend of HK16.5 cents per share paid on 17 April 2009, makes a total of HK70.5 cents per share in respect of the year ended 30 June 2009. The proposed final dividend, if approved by the shareholders at the Annual General Meeting on 20 October 2009, will be paid on 13 November 2009 to shareholders whose names appear on the Register of Members on 20 October 2009.

#### 董事局報告

#### REPORT OF THE DIRECTORS

#### 主要供應商及客戶

年內本集團五大供應商合共所佔之購貨額百分比及本集團五大客戶合共所佔之營業額或銷售額百分比各不超過本集團總購貨額及營業額或銷售額百分之三十。

#### 儲備

年內本公司及本集團之儲備變動情況載 於財務報表附註第二十二項內。

#### 捐款

年內本集團之捐款為港幣九百八十萬元(二零零八年:港幣三千四百四十萬元)。

#### 固定資產

年內固定資產之變動詳情載於財務報表 附註第十項內。

#### 銀行貸款

本集團於二零零九年六月三十日之銀行 貸款情況載於財務報表附註第十六項 內。

#### 資本化之借貸支出

年內本集團資本化之借貸支出款項為 港幣一億五千二百八十萬元(二零零八 年:港幣一億七千九百七十萬元)。

#### 集團主要物業

於二零零九年六月三十日本集團主要物 業之詳情載於本年報第四十六至五十三 百內。

#### 股本

於本年度內,根據本公司股份期權計劃 行使股份期權而發行二十五萬零五百股 (二零零八年:四十六萬二千五百股) 每股港幣一元之股份,總代價為港幣二 百零三萬四千二百二十五元,從而增加 已發行及繳足股本。

年內本公司股本之變動詳情載於財務報 表附註第二十一項內。

#### **Major Suppliers and Customers**

During the year, both the percentage of purchases attributable to the Group's 5 largest suppliers combined and the percentage of turnover or sales attributable to the Group's 5 largest customers combined were less than 30% of the total purchases and turnover or sales of the Group respectively.

#### **Reserves**

Movements in the reserves of the Company and of the Group during the year are set out in Note 22 on the Financial Statements.

#### **Donations**

Donations made by the Group during the year amounted to HK\$9.8 million (2008: HK\$34.4 million).

#### **Fixed Assets**

Details of movements in fixed assets during the year are set out in Note 10 on the Financial Statements.

#### **Bank Loans**

Particulars of bank loans of the Group as at 30 June 2009 are set out in Note 16 on the Financial Statements.

#### **Borrowing Costs Capitalization**

Borrowing costs capitalized by the Group during the year amounted to HK\$152.8 million (2008: HK\$179.7 million).

#### **Major Group Properties**

Details of major properties of the Group as at 30 June 2009 are set out on pages 46 to 53 of the annual report.

### **Share Capital**

During the year, the issued and fully paid share capital was increased by the issue of 250,500 (2008: 462,500) shares of HK\$1.00 each for the total consideration of HK\$2,034,225 as a result of the exercise of share options under the Company's share option schemes.

Details of movements in the share capital of the Company during the year are set out in Note 21 on the Financial Statements.

#### 本公司之上市附屬公司之股本

於本年度內,本公司之上市附屬公司恒 隆地產有限公司(「恒隆地產」)根據其 股份期權計劃行使股份期權而發行五十 三萬六千股(二零零八年:二百一十六 萬八千股)每股港幣一元之股份,總代 價為港幣五百二十七萬八千五百元,恒 隆地產從而增加已發行及繳足股本。

#### 董事

年內及於本報告日之本公司董事名單載 於本年報第一百七十六頁內,而彼等 之簡歷載於本年報第九十二至九十五頁 內。彼等之薪酬詳情載於財務報表附註 第五項內。

遵照本公司組織章程細則第一百零三及 一百零四條規定,陳樂怡女士、廖約克 先生及殷尚賢先生於應屆股東週年大會 輪值告退,惟願膺選連任。

#### 董事之服務合約

非執行董事及獨立非執行董事之委任有 指定任期(不超過三年),任職屆滿日期 與彼等遵照本公司組織章程細則之條文 之預期輪值告退日期一致。執行董事概 無與本公司訂立於一年內倘終止則須作 出賠償(法定賠償除外)之服務合約。

擬於將舉行之股東週年大會上膺選連任 之董事概無與本公司或其任何附屬公司 訂立於一年內倘終止須作出賠償(法定 賠償除外)之服務合約。

#### 董事之合約權益

於年內任何時間或年結日,概無任何本 公司董事在本公司或其任何附屬公司之 任何與本集團業務有關的重要合約中直 接或間接擁有重大權益。

### Share Capital of the Company's Listed Subsidiary

During the year, the issued and fully paid share capital of the Company's listed subsidiary, Hang Lung Properties Limited ("HLP") was increased by the issue of 536,000 (2008: 2,168,000) shares of HK\$1.00 each for total consideration of HK\$5,278,500 as a result of the exercise of share options under HLP's share option scheme.

#### **Directors**

The directors of the Company during the year and as at the date of this report are listed on page 176 and their brief biographical details are set out on pages 92 to 95 of the annual report. Details of their remuneration are set out in Note 5 on the Financial Statements.

In accordance with Articles 103 and 104 of the Company's Articles of Association, Ms Laura L.Y. Chen, Mr York Liao and Mr S.S. Yin retire from the Board by rotation at the forthcoming Annual General Meeting and, being eligible, offer themselves for re-election.

#### **Directors' Service Contracts**

The appointments of non-executive director and independent non-executive directors are for specific terms (not exceeding 3 years) which coincide with their expected dates of retirement by rotation in accordance with the provisions of the Company's Articles of Association. The executive directors do not have any service contract with the Company which is not determinable within one year without payment of compensation (other than statutory compensation).

No director proposed for re-election at the forthcoming Annual General Meeting has a service contract with the Company or any of its subsidiaries which is not determinable within one year without payment of compensation (other than statutory compensation).

#### **Directors' Interests in Contracts**

No contract of significance in relation to the Group's business to which the Company or any of its subsidiaries was a party, and in which a director of the Company was materially interested, whether directly or indirectly, subsisted at any time during the year or at the end of the year.

## REPORT OF THE DIRECTORS

# 董事於股份、相關股份及債權證之權 益及淡倉

根據證券及期貨條例(「證券條例」)第 XV部或根據上市公司董事進行證券交易的標準守則須知會本公司及香港聯合交易所有限公司,或根據證券條例第三百五十二條規定須予備存之登記冊所記錄,各董事於二零零九年六月三十日持有本公司及其相聯法團(定義見證券條例)之股份、相關股份及債權證之權益或淡倉如下:

# Directors' Interests and Short Positions in Shares, Underlying Shares and Debentures

As at 30 June 2009, the interests or short positions of each of the directors in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of the Securities and Futures Ordinance (the "SFO")) which were required to be notified to the Company and The Stock Exchange of Hong Kong Limited pursuant to Part XV of the SFO or pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers or which were recorded in the register required to be kept by the Company under Section 352 of the SFO are as follows:

					本公司		恒	隆地產有限公	·司
			_	1	The Compan	у	Hang Lur	ng Propertie	s Limited
				01 /A #4-11	已發行 股本之 百分比	根據期權可認購之股數(附註1)	on (A+++	已發行 股本之 百分比	根據期權可認購之股數(附註2)
				股份數目 No.of	% of Issued	No. of Shares under Option	股份數目 No.of	% of Issued	No. of Shares under Option
董事姓名 身份	身份	Name of Directors	Capacity	Shares	Capital	(Note 1)	Shares	Capital	(Note 2)
陳啟宗	個人	Ronnie C. Chan	Personal	-	-	11,790,000	-	-	25,570,000
殷尚賢	-	S.S. Yin	-	-	-	-	-	-	_
袁偉良	個人	Nelson W.L. Yuen	Personal	-	-	8,000,000	-	-	30,746,000
陳樂宗	-	Gerald L. Chan	-	-	-	-	-	-	-
鄭漢鈞	-	H.K. Cheng	-	-	-	-	-	-	-
陳樂怡	-	Laura L.Y. Chen	-	-	-	-	-	-	-
葉錫安	_	Simon S.O. Ip	-	-	-	-	-	-	_
廖約克	_	York Liao	-	-	-	-	-	-	_
吳士元	個人	Terry S. Ng	Personal	-	-	4,338,000	-	-	23,039,000











#### 附註 Notes:

## 1. 根據本公司之股份期權計劃授出的期權 Options granted under the Share Option Scheme of the Company

授出日期 Date Granted	姓名	Name	於30/6/2009根據 期權可認購之股數 No. of Shares under Option as at 30/6/2009	每股行使價 (港幣) Exercise Price per Share (HK\$)	有效期 Vesting Period	到期日 Expiry Date
24/2/2000	袁偉良	Nelson W.L. Yuen	2,500,000	\$6.12	於24/2/2001起20% 20% from 24/2/2001 於24/2/2002起30% 30% from 24/2/2002 於24/2/2003起50% 50% from 24/2/2003	23/2/2010
1/11/2001	吳士元	Terry S. Ng	1,250,000	\$5.87	於1/11/2002起20% 20% from 1/11/2002 於1/11/2003起30% 30% from 1/11/2003 於1/11/2004起50% 50% from 1/11/2004	31/10/2011
20/5/2004	陳啟宗 袁偉良 吳士元	Ronnie C. Chan Nelson W.L. Yuen Terry S. Ng	5,090,000 3,000,000 1,388,000	\$9.45	於20/5/2005起25% 25% from 20/5/2005 於20/5/2006起25% 25% from 20/5/2006 於20/5/2007起25% 25% from 20/5/2007 於20/5/2008起25% 25% from 20/5/2008	19/5/2014
20/11/2006	陳啟宗 袁偉良 吳士元	Ronnie C. Chan Nelson W.L. Yuen Terry S. Ng	6,700,000 2,500,000 1,700,000	\$20.52	於20/11/2007起10% 10% from 20/11/2007 於20/11/2008起20% 20% from 20/11/2008 於20/11/2009起30% 30% from 20/11/2009 於20/11/2010起40% 40% from 20/11/2010	19/11/2016

#### 董事局報告

## REPORT OF THE DIRECTORS

#### 根據恒隆地產有限公司之股份期權計劃授出的期權 Options granted under the Share Option Scheme of Hang Lung Properties Limited

	姓名	Name	根據期權可認購之股數 No. of Shares under Option			每股行使價		
授出日期 Date Granted			於1/7/2008 As at 1/7/2008	年內授出 Granted During the Year	於30/6/2009 As at 30/6/2009	(港幣) Exercise Price per Share (HK\$)	有效期 Vesting Period	到期日 Expiry Date
20/5/2004	陳啟宗 袁偉良 吳士元	Ronnie C. Chan Nelson W.L. Yuen Terry S. Ng	5,090,000 7,126,000 3,239,000	- - -	5,090,000 7,126,000 3,239,000	\$9.20	於20/5/2005起25% 25% from 20/5/2005 於20/5/2006起25% 25% from 20/5/2006 於20/5/2007起25% 25% from 20/5/2007 於20/5/2008起25% 25% from 20/5/2008	19/5/2014
20/11/2006	陳啟宗 袁偉良 吳士元	Ronnie C. Chan Nelson W.L. Yuen Terry S. Ng	2,000,000 5,800,000 3,300,000	- -	2,000,000 5,800,000 3,300,000	\$17.14	於20/11/2007起10% 10% from 20/11/2007 於20/11/2008起20% 20% from 20/11/2008 於20/11/2009起30% 30% from 20/11/2009 於20/11/2010起40% 40% from 20/11/2010	19/11/2016
21/8/2007	陳啟宗 袁偉良 吳士元	Ronnie C. Chan Nelson W.L. Yuen Terry S. Ng	3,640,000 3,510,000 3,250,000	-	3,640,000 3,510,000 3,250,000	\$25.00	於21/8/2008起10% 10% from 21/8/2008 於21/8/2009起20% 20% from 21/8/2009 於21/8/2010起30% 30% from 21/8/2010 於21/8/2011起40% 40% from 21/8/2011	20/8/2017
21/8/2007	陳啟宗 袁偉良 吳士元	Ronnie C. Chan Nelson W.L. Yuen Terry S. Ng	5,600,000 5,400,000 5,000,000	=	5,600,000 5,400,000 5,000,000	\$25.00	於21/8/2009起10% 10% from 21/8/2009 於21/8/2010起20% 20% from 21/8/2010 於21/8/2011起30% 30% from 21/8/2011 於21/8/2012起40% 40% from 21/8/2012	20/8/2017
31/12/2008	陳啟宗 袁偉良 吳士元	Ronnie C. Chan Nelson W.L. Yuen Terry S. Ng	- -	9,240,000 8,910,000 8,250,000	9,240,000 8,910,000 8,250,000	\$17.36	於31/12/2010起10% 10% from 31/12/2010 於31/12/2011起20% 20% from 31/12/2011 於31/12/2012起30% 30% from 31/12/2012 於31/12/2013起40% 40% from 31/12/2013	30/12/2018

除以上所披露外,並無本公司董事或 彼等之任何聯繫人於二零零九年六月 三十日持有本公司或任何相聯法團之 股份、相關股份或債權證之權益或淡 倉。

除以上所述外,於年內任何時間,本公司或其任何附屬公司概無作出任何 安排使本公司董事(包括彼等之配偶及 未滿十八歲之子女)可藉購入本公司或 任何其他機構之股份或債權證而獲益。 Save as disclosed above, none of the directors of the Company or any of their associates had, as at 30 June 2009, any interests or short positions in the shares, underlying shares or debentures of the Company or any associated corporation.

Other than as stated above, at no time during the year was the Company or any of its subsidiaries a party to any arrangement to enable the directors of the Company (including their spouses and children under 18 years of age) to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.









# 主要股東及其他人士於股份及相關股份之權益及淡倉

根據證券條例第三百三十六條規定須 予備存之登記冊所記錄,主要股東及 依據證券條例第XV部須披露其權益之 其他人士於二零零九年六月三十日持 有本公司之股份及相關股份之權益以 及淡倉之詳情如下:

# Substantial Shareholders' and Other Persons' Interests and Short Positions in Shares and Underlying Shares

As at 30 June 2009, details of substantial shareholders' and other persons' (who are required to disclose their interests pursuant to Part XV of the SFO) interests and short positions in the shares and underlying shares of the Company as recorded in the register required to be kept under Section 336 of the SFO are as follows:

		附註 Note	持有股份或相關股份數目 No. of Shares or Underlying Shares Held		已發行股本之百分比 % of Issued Capital	
姓名	Name		好倉 Long Position	淡倉 Short Position	好倉 Long Position	淡倉 Short Position
陳譚慶芬	Chan Tan Ching Fen	1	498,428,580	-	37.35	_
Cole Enterprises Holdings Limited	Cole Enterprises Holdings Limited	1	498,428,580	_	37.35	-
Merssion Limited	Merssion Limited	1	498,428,580	-	37.35	_
Kingswick Investment Limited	Kingswick Investment Limited	2	97,965,000	-	7.34	_
Aberdeen Asset Management Plc and its Subsidiaries	Aberdeen Asset Management Plc and its Subsidiaries	_	80,407,846	_	6.02	_
Commonwealth Bank of Australia	Commonwealth Bank of Australia	_	79,929,000	-	5.99	
Davis Selected Advisers, L.P.	Davis Selected Advisers, L.P.	_	66,870,000	_	5.01	_

#### 附註: Notes

此等股份與一信託基金所持有之股份為同一批股份,陳譚慶芬女士為該信託基金之成立人。
 These shares were the same parcel of shares held by a trust of which Ms. Chan Tan Ching Fen was the founder.

2. Kingswick Investment Limited 所持有之九千七百九十六萬五千股股份已包括在上述陳譚慶芬女士 / Cole Enterprises Holdings Limited / Merssion Limited 所持有之四億九千八百四十二萬八千五百八十股股份之數目內。
The 97,965,000 shares held by Kingswick Investment Limited were included in the above-mentioned number of 498,428,580 shares held by Ms. Chan Tan Ching Fen / Cole Enterprises Holdings Limited / Merssion Limited.

除以上所披露者外,根據證券條例第 三百三十六條規定須予備存之登記冊 的記錄,於二零零九年六月三十日並 無已知會本公司之其他權益。 Save as disclosed above, as at 30 June 2009, no other interest required to be recorded in the register kept under Section 336 of the SFO has been notified to the Company.

#### 董事局報告

#### REPORT OF THE DIRECTORS

#### 關連人士交易

在日常業務中進行的重大關連人士交易 詳情載於財務報表附註第二十八項內。 該等關連人士交易並不構成上市規則界 定的須予披露關連交易。

#### 管理合約

年內本公司並無就本公司全部或任何重 大部分業務訂立或現存任何管理及行政 合約。

#### 購回、出售或贖回上市證券

年內本公司或其任何附屬公司並無購回、出售或贖回本公司之任何上市證 券。

#### 足夠公眾持股量

截至本年報日期,根據本公司可以得悉 而本公司董事亦知悉之公開資料,本公 司已維持上市規則訂明之公眾持股量。

#### 企業管治

本公司之企業管治原則及常規載於本年 報第七十五至九十一頁之企業管治報告 內。

#### 核數師

本公司將於即將舉行之股東週年大會上 提出決議案,建議再度委任畢馬威會計 師事務所為本公司核數師,直至下屆股 東週年大會結束為止。

承董事局命

秘書

李蕙蘭謹啟

香港,二零零九年七月三十一日

### **Related Party Transactions**

Details of the significant related party transactions undertaken in the usual course of business are set out in Note 28 on the Financial Statements. None of these related party transactions constitutes a discloseable connected transaction as defined under the Listing Rules.

#### **Management Contracts**

No contract for the management and administration of the whole or any substantial part of the business of the Company was entered into or existed during the year.

# Purchase, Sale or Redemption of Listed Securities

During the year, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

#### **Sufficiency of Public Float**

Based on the information that is publicly available to the Company and within the knowledge of the directors of the Company as at the date of this annual report, the Company has maintained the prescribed public float under the Listing Rules.

#### **Corporate Governance**

The Company's corporate governance principles and practices are set out in the Corporate Governance Report on pages 75 to 91 of the annual report.

#### **Auditors**

A resolution for the re-appointment of KPMG as auditors of the Company until the conclusion of the next Annual General Meeting is to be proposed at the forthcoming Annual General Meeting.

By Order of the Board

Velencia Lee

Secretary

Hong Kong, 31 July 2009







# 獨立核數師報告 INDEPENDENT AUDITOR'S REPORT



# 獨立核數師報告 致恒隆集團有限公司股東

(於香港註冊成立的有限公司)

## 董事就財務報表須承擔的責任

董事須負責根據香港會計師公會頒佈的香港財務報告準則及香港《公司條例》編製及真實而公平地列報該等財務報表。這責任包括設計、實施及維護與編製及真實而公平地列報財務報表相關的內部控制,以使財務報表不存在由於欺詐或錯誤而導致的重大錯誤陳述;選擇和應用適當的會計由計。

# 核數師的責任

我們的責任是根據我們的審核對該等財務報表作出意見。我們是按照香港《公司條例》第141條的規定,僅向整體股東報告。除此以外,我們的報告書不可用作其他用途。我們概不就本報告書的內容,對任何其他人士負責或承擔法律責任。

我們已根據香港會計師公會頒佈的香港 審計準則進行審核。這些準則要求我們 遵守道德規範,並規劃及執行審核,以 合理確定此等財務報表是否不存有任何 重大錯誤陳述。

# Independent auditor's report to the shareholders of Hang Lung Group Limited

(Incorporated in Hong Kong with limited liability)

We have audited the consolidated financial statements of Hang Lung Group Limited ("the Company") set out on pages 108 to 174, which comprise the consolidated and company balance sheets as at 30 June 2009, and the consolidated income statement, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

# Directors' responsibility for the financial statements

The directors of the Company are responsible for the preparation and the true and fair presentation of these financial statements in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the Hong Kong Companies Ordinance. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and the true and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### **Auditor's responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. This report is made solely to you, as a body, in accordance with section 141 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

# 獨立核數師報告 INDEPENDENT AUDITOR'S REPORT



An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and true and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

我們相信,我們所獲得的審核憑證是充 足和適當地為我們的審核意見提供基 礎。 We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### 意見

# **总元** 我們認為,該等綜合財務報表已根據香

港財務報告準則真實而公平地反映 貴公司及 貴集團於二零零九年六月三十日的事務狀況及 貴集團截至該日止年度的利潤及現金流量,並已按照香港《公司條例》妥為編製。

# **Opinion**

In our opinion, the consolidated financial statements give a true and fair view of the state of the affairs of the Company and of the Group as at 30 June 2009 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

畢馬威會計師事務所 執業會計師

香港中環 遮打道10號 太子大廈8樓

二零零九年七月三十一日

KPMG
Certified Public Accountants

8th Floor, Prince's Building 10 Chater Road Central, Hong Kong

31 July 2009

## 財務報表 FINANCIAL STATEMENTS

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## 綜合收益表

## **CONSOLIDATED INCOME STATEMENT**

截至二零零九年六月三十日止年度 For the year ended 30 June 2009

以港幣百萬元計算	in HK\$ million	附註 Note	2009	2008
營業額 其他收入 直接成本及營業費用 行政費用	Turnover Other income Direct costs and operating expenses Administrative expenses	2(a) 3	4,696.0 164.4 (880.4) (448.8)	10,553.1 287.9 (3,780.1) (450.1)
未計入投資物業之公平值 變動的營業溢利 投資物業之公平值增加	Operating profit before change in fair value of investment properties Increase in fair value of investment properties	10	3,531.2 3,644.0	6,610.8 11,164.2
已計入投資物業之公平值 變動的營業溢利 財務費用 應佔合營公司溢利	Operating profit after change in fair value of investment properties Finance costs Share of profits of jointly controlled entities	4 12	7,175.2 (172.1) 181.1	17,775.0 (306.6) 222.6
除税前溢利 税項	Profit before taxation Taxation	2(a) & 4 6(a)	7,184.2 (1,615.6)	17,691.0 (3,033.7)
本年度溢利	Profit for the year		5,568.6	14,657.3
應佔純利: 股東 少數股東權益	Attributable to: Shareholders Minority interests	22 23	2,637.9 2,930.7 5,568.6	7,516.3 7,141.0 14,657.3
<del></del> 股息	Dividends	8(a)	940.7	940.5
每股盈利 基本 攤薄	Earnings per share Basic Diluted	9(a)	\$1.98 \$1.96	\$5.64 \$5.56

財務報表附註乃本財務報表之一部分。 The annexed notes form part of these financial statements.

## 資產負債表 BALANCE SHEETS

於二零零九年六月三十日 At 30 June 2009

		7/1	集團(	Group	公司 Company	
以港幣百萬元計算	in HK\$ million	附註 Note	2009	2008	2009	2008
非流動資產 固定資產 投資物業 發展中投資物業 其他固定資產	Non-current assets Fixed assets Investment properties Investment properties under development Other fixed assets		69,958.2 7,570.1 124.6	66,136.3 5,658.1 105.6	- - -	- - -
附屬公司權益 合營公司權益 其他資產 遞延税項資產	Interest in subsidiaries Interest in jointly controlled entities Other assets Deferred tax assets	10 11 12 13 19(b)	77,652.9 - 1,499.8 1,274.3 61.4	71,900.0 - 1,421.9 1,163.5 33.8	13,531.9 5.6 -	12,741.6 5.2 –
			80,488.4	74,519.2	13,537.5	12,746.8
流動資產 現金及銀行存款 應收賬款及其他應收款 待售物業	Current assets Cash and deposits with banks Trade and other receivables Properties for sale	24(b) 14 15	9,631.7 699.4 7,714.0	10,738.1 1,383.0 6,848.4	0.2 - -	_ 
			18,045.1	18,969.5	0.2	_
流 <mark>動負債</mark> 銀行貸款 二零零九年到期之 浮息票據	Current liabilities Bank loans Floating rate notes due 2009	16 17	800.0 1,500.0	1,000.0	Ξ	_ _
度心宗像 應付賬款及其他應付款 應付税項	Trade and other payables Taxation payable	18 19(a)	2,387.5 888.7	2,183.7 881.8	<b>7.2</b> –	5.7 -
			5,576.2	4,065.5	7.2	5.7
流動資產/(負債)淨值	Net current assets/(liabilities)	_	12,468.9	14,904.0	(7.0)	(5.7)
資產總值減流動負債	Total assets less current liabilities		92,957.3	89,423.2	13,530.5	12,741.1
非流動負債 銀行貸款 融資租約承擔 應付附屬公司款項 遞延税項負債 二零零九年到期之 浮息票據	Non-current liabilities Bank loans Finance lease obligations Amounts due to subsidiaries Deferred tax liabilities Floating rate notes due 2009	16 20 11 19(b) 17	9,166.4 287.2 – 8,561.9	8,039.6 393.0 - 7,434.2 1,500.0	- 684.0 - -	- 299.7 - -
			18,015.5	17,366.8	684.0	299.7
資產淨值	NET ASSETS		74,941.8	72,056.4	12,846.5	12,441.4
<mark>資本及儲備</mark> 股本 儲備	Capital and reserves Share capital Reserves	21 22	1,334.3 37,297.7	1,334.0 35,447.6	1,334.3 11,512.2	1,334.0 11,107.4
股東權益 少數股東權益	Shareholders' equity Minority interests	23	38,632.0 36,309.8	36,781.6 35,274.8	12,846.5 -	12,441.4 –
總權益	TOTAL EQUITY		74,941.8	72,056.4	12,846.5	12,441.4

袁偉良

Nelson W. L. Yuen

董事總經理

Managing Director

吳士元

Terry S. Ng

執行董事

**Executive Director** 

財務報表附註乃本財務報表之一部分。

The annexed notes form part of these financial statements.

## 綜合權益變動表

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

截至二零零九年六月三十日止年度 For the year ended 30 June 2009

以港幣百萬元計算	in HK\$ million	附註 Note	2009	2008
於七月一日之總權益 股東權益 少數股東權益	<b>Total equity at 1 July</b> Shareholders' equity Minority interests		36,781.6 35,274.8 72,056.4	29,095.4 29,394.4 58,489.8
年內已確認收支總額	Total recognized income and expense for the year			
上市投資之公平值 增加/(減少)	Increase/(Decrease) in fair value of listed investments	22	3.5	(13.0)
合營公司資本儲備 增加/(減少) 換算海外附屬公司賬項	Increase/(Reduction) of capital reserves of jointly controlled entities  Exchange difference arising from translation	22	0.3	(0.3)
產生之匯兑差額 年內溢利	of overseas subsidiaries Profit for the year		120.7 5,568.6 5,693.1	1,813.5 14,657.3 16,457.5
去年度末期股息	Final dividend in respect of previous year	8(b)	(720.4)	(620.2)
本年度中期股息	Interim dividend in respect of current year	8(a)	(220.2)	(220.1)
發行股份	Issue of shares	21 & 22	2.1	4.7
僱員股權費用	Employee share-based payment expenses		133.5	132.5
因本集團在附屬公司之 股權增加而產生少數 股東權益變動	Change in minority interests arising from increase of the Group's shareholding in certain subsidiaries	23	(605.3)	(907.6)
已付少數股東股息	Dividends paid to minority interests	23	(1,306.7)	(1,177.0)
償還少數股東款項	Repayment to minority interests	23	(90.7)	(103.2)
於六月三十日之總權益	Total equity at 30 June		74,941.8	72,056.4
應 <b>佔權益</b> : 股東 少數股東權益	Attributable to: Shareholders Minority interests		38,632.0 36,309.8 74,941.8	36,781.6 35,274.8 72,056.4

財務報表附註乃本財務報表之一部分。 The annexed notes form part of these financial statements.

## 綜合現金流量表

## **CONSOLIDATED CASH FLOW STATEMENT**

截至二零零九年六月三十日止年度 For the year ended 30 June 2009

以港幣百萬元計算	in HK\$ million	附註 Note	2009	200	18
<b>經營活動</b> 來自經營業務之現金 已付税項	Operating activities Cash generated from operations Tax paid	24(a)	3,960.4	8,260.2	
已付板填 已付香港利得税 已付中國企業所得税	Hong Kong Profits Tax paid PRC Income Tax paid		(194.0) (314.6)	(149.4) (123.7)	
來自經營活動之現金淨額	Net cash generated from operating activities		3,451.	8	7,987.1
投資活動 購買固定資產 已收利息 已收合營公司股息	Investing activities Purchase of fixed assets Interest received Dividends received from jointly	,	(2,267.2) 152.3	(1,448.4) 278.4	
非上市投資償還	controlled entities Net repayment of advances to		37.5	36.0	
貸款淨額 合營公司還款	unlisted investments Repayment from jointly		1.8	1.9	
銀行存款到期所得款項	controlled entities Proceeds upon maturity of		66.0	81.6	
出售固定資產所得款項	bank deposits Proceeds from disposal of fixed assets		699.5	145.9	
	Net cash used in investing activities		(1,310.		(904.6)
融資活動 新增銀行貸款所得款項 償還銀行貸款 行使股份期權 已付利息及其他借貸	Financing activities Proceeds from new bank loans Repayment of bank loans Exercise of share options Interest and other borrowing	;	2,736.8 (1,800.5) 2.1	1,525.3 (983.3) 4.7	
費用 已付融資租約費用 已付股息	costs paid Finance lease charges paid Dividends paid		(300.3) (31.2) (940.6)	(450.0) (37.4) (840.3)	
已付少數股東股息	Dividends paid to minority interests		(1,306.7)	(1,177.0)	
償還少數股東款項 附屬公司少數股東權益	Repayment to minority interests		(90.7)	(103.2)	
所屬公司少数放呆権益 之減少 融資租約之資本部份	Decrease in minority interests in subsidiaries Capital element of finance		(723.4)	(1,317.1)	
	lease		(94.1)	(82.9)	
用於融資活動之現金淨額	Net cash used in financing activities		(2,548.	6)	(3,461.2)
現金及現金等價物之 (減少)/增加 匯率變動之影響	(Decrease)/Increase in cash and cash equivalents Effect of foreign exchange		(406.	9)	3,621.3
於七月一日之現金及 現金等價物	rate change Cash and cash equivalents at 1 July		10,038.	6	25.2 6,392.1
	Cash and cash equivalents at 30 June	24(b)	9,631.	7	10,038.6

財務報表附註乃本財務報表之一部分。 The annexed notes form part of these financial statements.

## 財務報表附註

## NOTES TO THE FINANCIAL STATEMENTS

(以港幣為單位) (Expressed in Hong Kong dollars)

#### 1 主要會計政策

#### (a) 遵例聲明

本財務報表乃根據所有適用之《香港財務報告準則》(「HKFRSs」)編製,而該統稱涵蓋香港會計師公會頒佈之所有適用個別《香港財務報告準則》、《香港公會計準則》(「HKASs」)及詮釋、香港公認會計原則及香港《公司條例》之規定。本財務報表亦符合《香港聯合交易所限公司證券上市規則》之適用披露規定。本集團採用之主要會計政策概述如下。

香港會計師公會頒佈多項新訂和經修訂之HKFRSs。此等準則在本集團及本公司當前之會計期間開始生效或可供提前採用。此等新訂和經修訂之HKFRSs對本集團截至二零零九年六月三十日及二零零八年六月三十日止年度財務報表並無重大影響。

本集團並無採用任何在當前會計期間尚 未生效之新準則或詮釋(參閱附註31)。

#### (b) 財務報表編製基準

截至二零零九年六月三十日止年度之綜合財務報表包括本公司及其附屬公司 (統稱「本集團」)及本集團於合營公司 之權益。

除下文所載之會計政策另有所指外,財 務報表均以歷史成本作為編製基準。

#### 1 PRINCIPAL ACCOUNTING POLICIES

## (a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards ("HKFRSs"), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA"), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. A summary of the principal accounting policies adopted by the Group is set out below.

The HKICPA has issued certain new and revised HKFRSs that are first effective or available for early adoption for the current accounting period of the Group and the Company. These new and revised HKFRSs have no significant impact on the financial statements of the Group for the years ended 30 June 2009 and 30 June 2008.

The Group has not applied any new standard or interpretation that is not yet effective for the current accounting period (see note 31).

## (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 30 June 2009 comprise the Company and its subsidiaries (together referred to as the "Group") and the Group's interest in jointly controlled entities.

The measurement basis used in the preparation of the financial statements is the historical cost basis except as otherwise stated in the accounting policies set out below.

#### (b) 財務報表編製基準(續)

為編製符合HKFRSs之財務報表,管理 層須作出對政策之應用、資產負債及 收支之列報構成影響的判斷、估計及假 設。有關估計及相關之假設乃根據過往 經驗,以及多項在當時情況下相信屬合 理之其他因素而作出,有關結果構成在 未能依循其他途徑即時確切得知資產 負債賬面值時所作出判斷的基礎。實際 結果可能與此等估計或有不同。

管理層會不斷審閱各項估計和相關假設。如果會計估計的修訂只是影響某一期間,其影響便會在該期間內確認;如果修訂對當前和未來期間均有影響,則在作出修訂的期間和未來期間確認。

管理層在應用HKFRSs時所作出對財務 報表有重大影響的判斷及估計不確定性 的主要原因於附註30論述。

#### (c) 附屬公司及少數股東權益

附屬公司為本集團控制之公司。當本集團有權支配一間公司的財務及經營政策,並藉此從其活動中取得利益,則本集團擁有該公司之控制權。評估控制權時,現時可行使的潛在投票權亦計算在內。

於附屬公司之投資自開始控制之日起至失去控制權當日已包括於綜合財務報表內。集團內部往來之結餘及交易,以及集團內部交易所產生之任何未變現溢利,會在編製綜合財務報表時全數抵銷。集團內部交易所引致未變現虧損之抵銷方法與未變現收益相同,但抵銷額只限於沒有證據顯示已出現減值之部份。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (b) Basis of preparation of the financial statements

(Continued)

The preparation of financial statements in conformity with HKFRSs requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 30.

## (c) Subsidiaries and minority interests

Subsidiaries are entities controlled by the Group. Control exists when the Group has the power to govern the financial and operating policies of an entity, so as to obtain benefits from its activities. In assessing control, potential voting rights that presently are exercisable are taken into account.

An investment in a subsidiary is consolidated in the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances and transactions and any unrealized profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealized losses resulting from intra-group transactions are eliminated in the same way as unrealized gains but only to the extent that there is no evidence of impairment.

## (c) 附屬公司及少數股東權益(續)

綜合資產負債表內之少數股東權益包括 外界股東所佔之附屬公司資產淨值部份,於綜合資產負債表及綜合權益變動 表內被視為權益之一部份處理。本集團 業績內之少數股東權益按少數股東權益 及股東權益應佔年內溢利分配披露。

如果歸屬於少數股東之虧損超過少數股東於該附屬公司所有者權益中所享有之份額,除少數股東有義務承擔並且有能力予以彌補之部份外,其餘部份連同任何其他歸屬於少數股東之虧損會沖減本集團權益。該附屬公司日後之所有盈利均分配予本集團,直至先前由本集團承擔原應由少數股東攤佔之虧損得到彌補為止。

在本公司之資產負債表內,附屬公司之 投資乃按成本值減去任何減值虧損列 賬。本公司按於結算日已收及應收附屬 公司之股息確認附屬公司之業績。

#### (d) 合營公司

合營公司乃一間由本集團或本公司與其他人士按一項合約性安排而經營之公司,而在該項合約性安排下,本集團或本公司與一名或多名其他人士對該公司之經濟活動共同行使控制權。

本集團於合營公司之權益乃以權益法在 綜合財務報表內列賬,初步以成本入 賬,其後按本集團應佔合營公司之淨資 產於收購後之改變作出調整。綜合收益 表包括本集團應佔合營公司於收購後及 除稅後之年度業績。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

#### (c) Subsidiaries and minority interests (Continued)

Minority interests in the consolidated balance sheet comprise the outside shareholders' proportion of the net assets of subsidiaries and are presented as a part of equity in the consolidated balance sheet and statement of changes in equity. Minority interests in the results of the Group are disclosed as an allocation of the profit for the year between the minority interests and the equity shareholders of the Company.

Where losses applicable to the minority exceed the minority's interest in the equity of a subsidiary, the excess, and any further losses applicable to the minority, are charged against the Group's interest except to the extent that the minority has a binding obligation to, and is able to, make additional investment to cover the losses. If the subsidiary subsequently reports profits, the Group's interest is allocated all such profits until the minority's share of losses previously absorbed by the Group has been recovered.

In the Company's balance sheet, investments in subsidiaries are stated at cost less any impairment losses. The results of subsidiaries are recognized by the Company to the extent of dividends received and receivable at the balance sheet date.

#### (d) Jointly controlled entities

A jointly controlled entity is an entity which operates under a contractual arrangement between the Group or the Company and other parties, where the contractual arrangement establishes that the Group or the Company and one or more of the other parties share joint control over the economic activity of the entity.

The Group's interests in jointly controlled entities are accounted for in the consolidated financial statements under the equity method and are initially recorded at cost and adjusted thereafter for the post-acquisition change in the Group's share of the jointly controlled entities' net assets. The consolidated income statement includes the Group's share of the post-acquisition, post-tax results of the jointly controlled entities for the year.

#### (d) 合營公司(續)

本集團與其合營公司之間交易所產生之 未變現溢利或虧損,均按本集團於合營 公司所佔之權益比例抵銷;但如未變現 虧損證明已轉讓資產出現減值,則會即 時在損益中確認該虧損。

在本公司之資產負債表內,合營公司之 投資乃按成本值減任何減值虧損列賬。 本公司按於結算日已收及應收合營公司 之股息確認合營公司之業績。

#### (e) 商譽

商譽是指企業合併之成本超過本集團在 被收購方之可辨別資產、負債和或然負 債之公平值中所佔部份之差額。

商譽是按成本減去累計減值虧損後列 賬,並須定期接受減值測試。

本集團在被收購方之可辨別資產、負債和或然負債的公平值中所佔部份,超過企業合併之成本部份,會即時在損益中確認。

當出售一間公司時,任何應佔購入商譽於出售時計入損益內。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (d) Jointly controlled entities (Continued)

When the Group's share of losses exceeds its interest in the jointly controlled entity, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the jointly controlled entity. For this purpose, the Group's interest in the jointly controlled entity is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the jointly controlled entity.

Unrealized profits and losses resulting from transactions between the Group and its jointly controlled entities are eliminated to the extent of the Group's interest in the jointly controlled entity, except where unrealized losses provide evidence of an impairment of the asset transferred, in which case they are recognized immediately in profit or loss.

In the Company's balance sheet, its investments in jointly controlled entities are stated at cost less any impairment losses. The results of jointly controlled entities are recognized by the Company to the extent of dividends received and receivable at the balance sheet date.

#### (e) Goodwill

Goodwill represents the excess of the cost of a business combination over the Group's share of the fair value of the acquiree's identifiable assets, liabilities and contingent liabilities.

Goodwill is stated at cost less accumulated impairment losses and is tested regularly for impairment.

Any excess of the Group's interest in the fair value of the acquiree's identifiable assets, liabilities and contingent liabilities over the cost of a business combination is recognized immediately in profit or loss.

On disposal of an entity, any attributable amount of purchased goodwill is included in the calculation of the profit or loss on disposal.

#### (f) 物業

#### 1. 投資物業

投資物業是持有用作賺取租金收入或資本增值(或兩者皆是)的物業。投資物業以公平值列賬,即各方於知情且自願並按公平交易之原則下就一項資產進行交易之款額,並由外聘合資格估值師評估。公平值之任何變動於收益表確認。持作上述用途的營業租約物業權益按投資物業分類及列賬。

#### 2. 發展中投資物業

興建或發展中日後用作投資物業的物業 列作發展中投資物業。發展中投資物業 包括租賃土地及土地使用權費用、建築 成本及已資本化的借貸成本(若有)以 及專業費用,並以成本減任何減值虧損 列賬。當工程或發展完成時,物業會 公平值重新分類為投資物業。於轉移當 日,公平值與過往賬面值的差額於收益 表列賬。

### 3. 待售發展中物業

待售發展中物業皆列入流動資產內,並 以成本值及可變現淨值兩者中較低者列 賬。成本包括發展成本、資本化之借貸 支出及其他直接開支之總和。可變現淨 值乃估計物業售價減估計落成成本及出 售物業涉及之費用。

#### 4. 待售已建成物業

待售已建成物業皆列入流動資產,並以成本值及可變現淨值之較低者入賬。成本乃按未出售單位應佔之比例攤分總發展成本,包括資本化借貸支出而釐定。可變現淨值指管理層參照目前市況而釐定之估計物業售價減出售物業涉及之費用。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (f) Properties

#### 1. Investment properties

Investment properties are those which are held either to earn rental income or for capital appreciation or for both. They are stated at fair value, representing the amount for which an asset could be exchanged between knowledgeable, willing parties in arm's length transaction, assessed by external qualified valuers. Any changes in fair values are recognized in the income statement. A property interest under an operating lease which is held for the above purposes is classified and accounted for as an investment property.

### 2. Investment properties under development

Property that is being constructed or developed for future use as investment property is classified as investment property under development. Investment properties under development include payments for leasehold land and land use rights, construction costs and borrowing costs capitalized, if any, and professional fees, which are stated at cost less any impairment losses. When the construction or development is complete, it is reclassified as investment property at fair value. At the date of transfer, the difference between fair value and its previous carrying amount is recorded in the income statement.

#### 3. Properties under development for sale

Properties under development for sale are classified under current assets and stated at the lower of cost and net realizable value. Costs include the aggregate costs of development, borrowing costs capitalized and other direct expenses. Net realizable value represents the estimated selling price less estimated costs of completion and costs to be incurred in selling the property.

## 4. Completed properties for sale

Completed properties for sale are classified under current assets and stated at the lower of cost and net realizable value. Cost is determined by apportionment of the total development costs, including borrowing costs capitalized, attributable to unsold units. Net realizable value represents the estimated selling price as determined by reference to management estimates based on prevailing market conditions, less costs to be incurred in selling the property.

## (g) 其他固定資產

 其他固定資產按成本值減累計折舊 及任何減值虧損列賬。

#### 2. 租賃資產

#### (i) 租予本集團之資產分類

分類乃評估有關安排的實質內容後釐 定,而不論有關安排是否具備租約的法 律形式。由承租人承擔資產擁有權之絕 大部份風險及利益之資產租約均列為融 資租約,而租賃人未有把資產擁有權之 全部風險及利益轉移之資產租約則列為 營業租約,但下列情況除外:

- 以營業租約持有但在其他方面均符 合投資物業定義之物業會逐項劃歸 為投資物業;及
- 以營業租約持作自用,但無法在租 賃開始時將其公平值與建於其上之 建築物之公平值分開計量之土地, 是按以融資租約持有方式入賬;但 清楚地以營業租約持有之建築物除 外。就此而言,租賃之開始時間是 指本集團首次訂立租約時,或自前 承租人接收建築物時,或有關建築 物之施工日(取較遲者)。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

#### (g) Other fixed assets

 Other fixed assets are stated at cost less accumulated depreciation and any impairment losses.

#### 2. Leased assets

(i) Classification of assets leased to the Group

The classification is determined based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease. Leases of assets under which the lessee assumes substantially all the risks and benefits of ownership are classified as finance leases. Leases of assets under which the lessor has not transferred all the risks and benefits of ownership are classified as operating leases, with the following exceptions:

- property held under operating leases that would otherwise meet the definition of an investment property is classified as an investment property on a property-byproperty basis; and
- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the Group, or taken over from the previous lessee, or at the date of construction of those buildings, if later.

### 財務報表附註

#### NOTES TO THE FINANCIAL STATEMENTS

### 1 主要會計政策(續)

#### (g) 其他固定資產(續)

#### 2. 租賃資產(續)

#### (ii) 根據融資租約購入之資產

#### (iii) 營業租約費用

如果本集團是以營業租約獲得資產之使 用權,則根據租約作出之付款在租約 期內所涵蓋之會計期間內,以等額在收 益表中列支;但如有其他基準能更清楚 地反映租賃資產所產生之收益模式則除 外。所獲之租金優惠在收益表中確認為 淨租金總額之不可分割組成部份。或然 租金在其產生之會計期間內在收益表中 列支。

## (h) 折舊

#### 1. 投資物業

投資物業及發展中投資物業毋須計提折 舊撥備。

## 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

### (g) Other fixed assets (Continued)

#### 2. Leased assets (Continued)

#### (ii) Assets acquired under finance leases

Where the Group acquires the use of assets under finance leases, the amounts representing the fair value of the leased asset, or, if lower, the present value of the minimum lease payments, of such assets are included in fixed assets and the corresponding liabilities, net of finance charges, are recorded as obligations under finance leases. Depreciation is provided at rates which write off the cost or valuation of the assets over the term of the relevant lease or, where it is likely the Company or the Group will obtain ownership of the asset, the life of the asset, as set out in note 1(h). Finance charges implicit in the lease payments are charged to the income statement over the period of the leases so as to produce an approximately constant periodic rate of charge on the remaining balance of the obligations for each accounting period. Contingent rentals are written off as an expense of the accounting period in which they are incurred.

#### (iii) Operating leases charges

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to the income statement in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognized in the income statement as an integral part of the aggregate net lease payments made. Contingent rentals are charged to the income statement in the accounting period in which they are incurred.

#### (h) Depreciation

#### 1. Investment properties

No depreciation is provided for investment properties and investment properties under development.

#### (h) 折舊(續)

## 2. 其他固定資產

其他固定資產之折舊乃將成本值減其估 計剩餘價值(如有),按下列預計可使用 年期以直線法撇銷:

樓宇 五十年或地契尚餘年期

(取較短者)

傢俬及設備 四至二十年

車輛 五年

#### (i) 其他股本證券投資

於交投活躍市場上並無所報市價及其公平值未能可靠地計量之股本語券值大方資產負債表內按成本扣除減值售表內接於減出可來。其他證券投資分類為成本與國在每個結算日重新計量的主要的。中華之任何收益或虧損於,以往直接在權益中確認。中華之界計收益或虧損會在收益表中確認。

在本集團承諾購買/出售投資或投資到 期當日確認/終止確認有關的投資。

#### (i) 資產減值

本集團於每個結算日均對流動或非流動 資產(以重估值列賬之物業除外)進行 評估,決定是否有任何客觀證據顯示減 值跡象。如屬可供出售股權投資,於釐 定投資是否減值時,會考慮該投資之公 平值是否重大或長時間低於其成本值。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (h) Depreciation (Continued)

#### 2. Other fixed assets

Depreciation on other fixed assets is calculated to provide so as to write off the cost, less their estimated residual value, if any, on a straight line basis over their estimated useful lives as follows:

Buildings 50 years or unexpired lease term,

whichever is shorter

Furniture and equipment 4-20 years Motor vehicles 5 years

#### (i) Other investments in equity securities

Investments in equity securities that do not have a quoted market price in active market and whose fair value cannot be reliably measured are recognized in the balance sheet at cost less impairment losses. Other investments in securities are classified as available-for-sale securities and are initially recognized at fair value plus transaction costs. At each balance sheet date the fair value is remeasured, with any resultant gain or loss being recognized directly in equity, except for impairment losses. When these investments are derecognized, the cumulative gain or loss previously recognized directly in equity is recognized in the income statement.

Investments are recognized/derecognized on the date the Group commits to purchase/sell the investments or they expire.

#### (j) Impairment of assets

As assessment is carried out at each balance sheet date to determine whether there is objective evidence that a current or non-current asset, other than properties carried at revalued amounts, is impaired. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the investment below its cost is considered in determining whether the investments are impaired.

## 財務報表附註 NOTES TO THE FINANCIAL STATEMENTS

## 1 主要會計政策(續)

#### (i) 資產減值(續)

如有任何此類證據存在,減值虧損則會 按以下方式釐定及確認:

- 一 就可供出售投資,已直接於權益確認之累計虧損會自權益中移除,並於綜合收益表中確認。於綜合收益表確認之累計虧損金額為收購成本(減去任何償還本金及攤銷)與現在公平值之差額,減去該項資產先前於綜合收益表確認之任何減值虧損。可供出售投資之以值的虧損。可供出售投資之公平值日後有任何增加乃直接於權益中確認。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (j) Impairment of assets (Continued)

If any such indication exists, any impairment loss is determined and recognized as follows:

- For current receivables carried at amortized cost, the impairment loss is recognized when there is objective evidence of impairment and measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective rate where the effect of discounting is material. Objective evidence of impairment includes observable data that comes to the attention of the Group about events that have an impact on the asset's estimated future cash flows such as significant financial difficulty of the debtor. If in a subsequent period the amount of impairment loss decreases, the impairment loss is reversed through the consolidated income statement. A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognized in prior years.
- For available-for-sale investments, the cumulative loss that has been recognized directly in equity is removed from equity and is recognized in the consolidated income statement. The amount of the cumulative loss that is recognized in the consolidated income statement is the difference between the acquisition cost (net of any principal repayment and amortization) and current fair value, less any impairment loss on that asset previously recognized in the consolidated income statement. Impairment loss in respect of available-for-sale investments is not reversed. Any subsequent increase in the fair value of such assets is recognized directly in equity.

#### (i) 資產減值(續)

一 就其他非流動資產,可收回金額為 其淨銷售價與使用價值兩者中較高 之金額。凡賬面值高於可收回金額, 額,減值虧損於綜合收益表中確認 為開支。倘用作釐定可收益表金額。 預計數據有任何有利變動時值 虧損即予撥回。所撥回的減值虧 以在過往年度沒有確認任何減值虧 損而釐定的資產賬面金額為回金額 值虧損之撥回乃於確認撥回金額 年度計入收益表。有關商譽之減值 虧損將不予撥回。

#### (k) 應收賬款及其他應收款

應收賬款及其他應收款初步按公平值確認,其後按攤銷成本減去呆壞賬減值虧損後入賬;但如應收款為免息貸款或其貼現影響並不重大則除外。在此情況下,應收款會按成本減去呆壞賬減值虧損後入賬。

### (I) 現金及現金等價物

現金及現金等價物包括銀行及手頭之現 金、於銀行及其他財務機構之活期存 款,及短期而高流動性之投資,即在沒 有涉及重大價值轉變之風險下可以即時 轉換為已知數額之現金的投資。就編製 綜合現金流量表而言,現金及現金管理 物包括即期償還及構成本集團現金管理 之不可分割組成部份之銀行透支。

#### (m) 應付賬款及其他應付款

應付賬款及其他應付款初步按公平值確認,其後按攤銷成本入賬;但如貼現影響並不重大,則按成本入賬。

## 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

#### (j) Impairment of assets (Continued)

For other non-current assets, the recoverable amount is the greater of its net selling price and value in use. An impairment loss is recognized as an expense in the consolidated income statement whenever the carrying amount exceeds the recoverable amount. An impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. A reversal of impairment losses is limited to the asset's carrying amount that would have been determined had no impairment loss been recognized in prior years. Reversals of impairment losses are credited to the income statement in the year in which the reversals are recognized. An impairment loss in respect of goodwill is not reversed.

#### (k) Trade and other receivables

Trade and other receivables are initially recognized at fair value and thereafter stated at amortized cost less impairment losses for bad and doubtful debts, except where the receivables are interest-free loans or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less impairment losses for bad and doubtful debts.

#### (I) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement.

#### (m) Trade and other payables

Trade and other payables are initially recognized at fair value and thereafter stated at amortized cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

#### NOTES TO THE FINANCIAL STATEMENTS

### 1 主要會計政策(續)

#### (n) 計息借貸

計息借貸初步按公平值減應佔交易成本 確認。初次確認後,計息借貸按攤銷成 本列賬,成本與贖回價值間之差額以實 際利率法按借貸年期於收益表內確認。

#### (o) 借貸支出

除收購、興建或製造之資產因需較長時間方可用作擬定用途或可供出售而將有關借貸支出資本化外,借貸支出於產生期間在收益表列支。

在合資格資產之開支及借貸支出開始產生時,以及將該資產投入擬定用途或出售所需之籌備工作正在進行,即開始將借貸支出資本化,作為合資格資產之一部份。當將合資格資產投入擬定用途或出售所需之大部份籌備工作被中斷或完成時,借貸支出資本化則被暫停或終止。

# (p) 已發出財務擔保、撥備及或然負債

## 1. 已發出財務擔保

當本公司發出財務擔保,擔保之公平值 (即交易價,除非公平值可以其他方法 可靠計量)初步確認為應付賬款及其他 應付款之遞延收入。遞延收入於擔保期 內在損益中攤銷。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (n) Interest-bearing borrowings

Interest-bearing borrowings are recognized initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortized cost with any difference between costs and redemption value being recognized in the income statement over the period of the borrowings using the effective interest method.

#### (o) Borrowing costs

Borrowing costs are expensed in the income statement in the period in which they are incurred, except to the extent that they are capitalized as being attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale.

The capitalization of borrowing costs as part of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalization of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying assets for its intended use or sale are interrupted or complete.

## (p) Financial guarantees issued, provisions and contingent liabilities

#### 1. Financial guarantees issued

Where the Company issues a financial guarantee, the fair value of the guarantee (being the transaction price, unless the fair value can otherwise be reliably estimated) is initially recognized as deferred income within trade and other payables. The deferred income is amortized in profit or loss over the term of the guarantee.

## (p) 已發出財務擔保、撥備及或然負債(續)

#### 2. 其他撥備及或然負債

倘若本公司或本集團須就過往事件承擔 法律或推定責任,而且履行責任可能 涉及付出經濟利益,並可作出可靠的估 計,則須就未能確定時間或數額的負債 確認撥備。

倘若不大可能涉及付出經濟利益,或無 法對有關數額作出可靠估計,則會將責 任披露為或然負債,惟付出經濟利益的 可能性極低時則除外。

#### (q) 收入確認

於經濟利益可能會流入本集團,而收入 及成本(如適用)能可靠地計算時,收 入乃按以下方式於收益表內確認:

#### 1. 銷售物業

建成物業之銷售收入乃於簽訂買賣協議 或相關政府部門發出入伙紙時(以較遲 者為準)確認。

#### 2. 租金收入

營業租約所得租金收入乃按個別租約之 年期以直線法確認。所給予之租賃獎勵 乃於損益中確認為應收租賃淨付款總額 之組成部分。或然租金乃於賺取之會計 期間內確認為收入。

#### 3. 利息收入

銀行存款之利息於產生時按實際利率法 確認。

#### 4. 股息

股息於收款權確立時確認。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (p) Financial guarantees issued, provisions and contingent liabilities (Continued)

#### 2. Other provisions and contingent liabilities

Provisions are recognized for liabilities of uncertain timing or amount when the Company or the Group has a legal or constructive obligation arising as a result of past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote.

#### (q) Revenue recognition

Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognized in the income statement as follows:

#### 1. Sale of properties

Revenue from sale of completed properties is recognized upon the signing of sale and purchase agreements or the issue of occupation permit by the relevant government authorities, whichever is the later.

#### 2. Rental income

Rental income under operating leases is recognized on a straight line basis over the terms of the respective leases. Lease incentives granted are recognized in profit or loss as an integral part of the aggregate net lease payment receivable. Contingent rentals are recognized as income in the accounting period in which they are earned.

## 3. Interest income

Interest on bank deposits is recognized as it accrues using the effective interest method.

#### 4. Dividends

Dividends are recognized when the right to receive payment is established.

## 財務報表附註 NOTES TO THE FINANCIAL STATEMENTS

### 1 主要會計政策(續)

### (r) 税項

本年度所得税包括本年税項、遞延税項 資產及負債的變動。除某些在權益內直 接確認的項目之相關的税項亦應記入權 益外,其他本年税項及遞延税項資產及 負債的變動則於收益表確認。

本年税項指年內就應課税收入按結算日 已生效或實質上已生效的税率計算之預 期應付税項,並已包括以往年度應付税 項的任何調整。

遞延税項資產和負債分別由可扣稅及應 課税暫時差異產生,而暫時差異乃資產 及負債在財務報表上的賬面值與這些資 產及負債的納稅基礎兩者之差異。遞延 税項資產亦可來自未使用的稅項虧損及 未使用的稅項抵免。

除若干有限的特別情況外,所有遞延税 項負債,以及未來可能有應課税溢利可 供有關資產動用之遞延税項資產均予確 認。確認遞延税項資產及負債之有限特 別情況,包括不可扣税的商譽所產生的 暫時差異,以及不影響會計或應課税溢 利的資產及負債之初始確認。

確認遞延税項的金額是根據該項資產及 負債的賬面值之預期變現或償還方式, 按在結算日已生效或實質上已生效的税 率計算。遞延税項資產及負債均不貼現 計算。

本集團於各結算日重新審閱遞延稅項資產的賬面值,對預期不再可能有足夠應課稅溢利以實現相關稅務利益的遞延稅項資產予以扣減。若日後可能出現足夠的應課稅溢利時,則有關扣減予以轉回。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

#### (r) Taxation

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognized in the income statement except to the extent that they relate to items recognized directly in equity, in which case they are recognized in equity.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilized, are recognized. The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from goodwill not deductible for tax purposes and the initial recognition of assets and liabilities that affect neither accounting nor taxable profits.

The amount of deferred tax recognized is measured based on the expected manner of realization or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilized. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

#### (s) 外幣換算

在本集團各公司之財務報表中之項目乃 以最能反映與該公司相關的實質經濟狀 況及事務之貨幣(「功能貨幣」)計量。 本集團財務報表乃以港元列報。

年內之外幣交易按交易日之匯率換算。 以外幣計值的貨幣資產及負債則按結算 日之匯率換算。匯兑收益及虧損均於收 益表確認。

海外業務之業績按與交易日匯率相若之 匯率換算為港元。資產負債表之項目 則按結算日之匯率換算為港元。所產生 之匯兑差額直接於權益中確認為獨立項 目。

於出售海外業務時,於權益項下確認與 海外業務有關之累計匯兑差額乃計算入 出售損益內。

### (t) 關連人士

就本財務報表而言,本集團的關連人士 是指:

- (i) 該人士有能力直接或間接透過一名 或多名中介人控制本集團或對本集 團的財務及經營決策作出重大影 響,或與他人共同控制本集團;
- (ii) 本集團與該人士均受共同控制;
- (iii) 該人士為本集團的聯營公司或本集 團為出資方的合營公司;

## 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (s) Translation of foreign currencies

Items included in the financial statements of each entity in the Group are measured using the currency that best reflects the economic substance of the underlying events and circumstances relevant to the entity ("functional currency"). The financial statements of the Group are presented in Hong Kong dollars.

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the balance sheet date. Exchange gains and losses are recognized in the income statement.

The results of foreign operations are translated in Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Balance sheet items are translated into Hong Kong dollars at the foreign exchange rates ruling at the balance sheet date. The resulting exchange differences are recognized directly in a separate component of equity.

On disposal of a foreign operation, the cumulative amount of the exchange differences recognized in equity which relate to that foreign operation is included in the calculation of the profit or loss on disposal.

#### (t) Related parties

For the purpose of these financial statements, a party is considered to be related to the Group if:

- (i) the party has the ability, directly or indirectly through one or more intermediaries, to control the Group or exercise significant influence over the Group in making financial and operating policy decisions, or has joint control over the Group;
- (ii) the Group and the party are subject to common control;
- (iii) the party is an associate of the Group or a joint venture in which the Group is a venturer;

#### NOTES TO THE FINANCIAL STATEMENTS

### 1 主要會計政策(續)

#### (t) 關連人士(續)

- (iv) 該人士為本集團或本集團母公司的 主要管理人員或該等人士的近親家 庭成員,或受該等人士控制、共同 控制或有重大影響的實體;
- (v) 該人士為(i)所指該人士的近親家庭 成員或受該等人士控制、共同控制 或有重大影響的實體;或
- (vi) 該人士為就本集團或身為本集團關 連人士的任何實體的僱員利益而制 定的退休福利計劃。

某一人士之近親家庭成員指在與實體交易時,預期可影響或受該個人影響的家庭成員。

#### (u) 分部報告

分部指本集團內可明顯區分之組成部份,可分為提供產品或服務(業務分部),或在某一特定經濟環境內提供產品或服務(地區分部)。不同分部承受不同於其他分部之風險及回報。

根據本集團之內部財務報告方式,本集 團決定把業務分部作為主要之報告方 式,地區分部則作為次要之報告方式。

分部收入、支出、業績、資產及負債包 括直接屬於該分部及按合理基準分配至 該分部之項目。分部收入、支出、資產 和負債包含須在編製綜合財務報表時抵 銷的集團內部往來的結餘和集團內部 易,但該等集團實體之間的結餘及交易 同屬一個分部則除外。分部間之交易定 價條款與提供予集團以外交易方之條款 相若。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

#### (t) Related parties (Continued)

- (iv) the party is a member of key management personnel of the Group or the Group's parent, or a close family member of such an individual, or is an entity under the control, joint control or significant influence of such individuals;
- (v) the party is a close family member of a party referred to in (i) or is an entity under the control, joint control or significant influence of such individuals; or
- (vi) the party is a post-employment benefit plan which is for the benefit of employees of the Group or of any entity that is a related party of the Group.

Close family members of an individual are those family members who may be expected to influence, or be influenced by, that individual in their dealings with the entity.

#### (u) Segment reporting

A segment is a distinguishable component of the Group that is engaged in providing products or services (business segment), or in providing products, or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments.

In accordance with the Group's internal financial reporting, the Group has determined that business segment be presented as the primary reporting format and geographical segment as the secondary reporting format.

Segment revenue, expenses, results, assets and liabilities include items directly attributable to a segment as well as those that can be allocated on a reasonable basis to that segment. Segment revenue, expenses, assets, and liabilities are determined before intra-group balances and intra-group transactions which are eliminated as part of the consolidation process, except to the extent that such intra-group balances and transactions are between group companies within a single segment. Inter-segment pricing is based on similar terms as those available to other external parties.

#### (u) 分部報告(續)

分部資本開支指期內添置預計將可使用 超過一個會計期間之分部資產(包括有 形及無形資產)所產生之成本總額。

#### (v) 僱員福利

## 1. 短期僱員福利及定額供款退休計劃 供款

薪金、年終花紅、有薪年假、非貨幣性福利成本及對界定供款退休計劃之供款(包括於中華人民共和國(「中國」)及香港根據有關法例應付之款項)乃於本集團僱員提供有關服務之年內計提。

#### 2. 股權支付

授予僱員之股份期權之公平值乃計及授 出期權之條款及條件於授出日期計算, 並依據期權將歸屬的可能性根據歸屬期 按直線法列作開支,相應增加乃於權益 (僱員股份補償儲備)中予以確認。

本公司在歸屬期內檢討預期歸屬之股份期權數目。已於以往年度確認之累計公平價值之任何所產生調整會在檢討當年在損益中列支/計入(若原來之僱員支出符合確認為資產的資格除外),並在僱員股份補償儲備作出相應調整。以反映所歸屬股份期權之實際數目(同時對僱員股份補償儲備作出相應調整)。

倘股份期權獲行使,則相關僱員股份補 償儲備連同行使價一併轉撥至股本及 股份溢價。倘期權到期或於歸屬期後失 效,則相關僱員股份補償儲備直接轉撥 至保留溢利。

#### 1 PRINCIPAL ACCOUNTING POLICIES (Continued)

## (u) Segment reporting (Continued)

Segment capital expenditure is the total cost incurred during the period on additions of segment assets (both tangible and intangible) that are expected to be used for more than one period.

#### (v) Employee benefits

## 1. Short term employee benefits and contributions to defined contribution retirement schemes

Salaries, annual bonuses, paid annual leave, the cost of non-monetary benefits and obligation for contributions to defined contribution retirement schemes, including those payables in the People's Republic of China ("PRC") and Hong Kong under relevant legislation, are accrued in the year in which the associated services are rendered by employees of the Group.

#### 2. Share-based payments

The fair value of share options granted to employees is measured at grant date, taking into account the terms and conditions upon which the options were granted, and is expensed on a straight line basis over the vesting period taking into account the probability that the options will vest, with a corresponding increase in equity (Employee share-based compensation reserve).

During the vesting period, the number of share options that is expected to vest is reviewed. Any resulting adjustment to the cumulative fair value recognized in prior years is charged/credited to the profit or loss for the year of the review, unless the original employee expenses qualify for recognition as an asset, with a corresponding adjustment to the employee share-based compensation reserve. On vesting date, the amount recognized as an expense is adjusted to reflect the actual number of options that vest (with a corresponding adjustment to the employee share-based compensation reserve).

At the time when the share options are exercised, the related employee share-based compensation reserve is transferred to share capital and share premium, together with the exercise price. If the options expire or lapse after the vesting period, the related employee share-based compensation reserve is transferred directly to retained profits.

#### NOTES TO THE FINANCIAL STATEMENTS

### 2 營業額及分部資料

本公司在香港註冊成立,主要業務為控股投資,並透過其附屬公司從事物業租賃、供銷售及投資之物業發展、停車場管理及物業管理。

營業額指物業租賃及銷售之收入。按業 務及地區分部分析之營業額已載於下 文。

#### (a) 業務分部

(i) 分部收入及業績

#### 2 TURNOVER AND SEGMENT INFORMATION

The principal activities of the Company, which is incorporated in Hong Kong, are investment holding and, through its subsidiaries, property leasing, property development for sale and investment, car park management and property management.

Turnover represents revenue from property leasing and sales. An analysis of turnover by business and geographical segment is set out below.

#### (a) Business segment

(i) Segment revenue and results

		分部收入 Segment revenue		分部業績 Segment results	
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008
物業租賃 物業銷售	Property leasing Property sales	4,684.8 11.2	4,185.7 6,367.4	3,812.6 3.0	3,346.8 3,426.2
		4,696.0	10,553.1	3,815.6	6,773.0
其他收入 行政費用(附註)	Other income Administrative expenses (Note)			164.4 (448.8)	287.9 (450.1)
未計入投資物業之公平值 Operating profit before change in 變動的營業溢利 fair value of investment properties 投資物業之公平值增加 Increase in fair value of investment properties			3,531.2	6,610.8	
一物業租賃 財務費用 應佔合營公司溢利	f – property leasing Finance costs			3,644.0 (172.1)	11,164.2 (306.6)
一物業租賃	- property leasing			181.1	222.6
除税前溢利	Profit before taxation			7,184.2	17,691.0

附註: 行政費用包括股權費用一億三千三百五十萬元 (二零零八年:一億三千二百五十萬元)。股權 費用為授予僱員的股份期權於歸屬期內之公平 值的攤銷,本公司沒有因此產生現金流出。

Note: Administrative expenses included share-based payment expenses of \$133.5 million (2008: \$132.5 million) representing the amortization of the fair value of options granted to employees over the vesting period and which do not involve any cash outflow for the Company.

## 2 營業額及分部資料(續)

## 2 TURNOVER AND SEGMENT INFORMATION

(Continued)

(a) 業務分部(續)

(a) Business segment (Continued)

(ii) 分部資產及負債

(ii) Segment assets and liabilities

		資 Ass			
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008
物業租賃 物業銷售	Property leasing Property sales	77,907.1 8,166.6	72,243.5 7,906.7	2,068.4 300.2	1,595.6 504.2
於合營公司之權益 物業租賃	Interest in jointly controlled entities Property leasing	86,073.7 1,324.9	80,150.2 1,174.3	2,368.6	2,099.8
物業銷售 未分類(附註)	Property sales Unallocated (Note)	174.9 10,960.0	247.6 11,916.6	21,223.1	19,332.5
		98,533.5	93,488.7	23,591.7	21,432.3

附註:未分類之項目主要包括金融及企業資產,包括現金及銀行存款九十六億三千一百七十萬元(二零零八年:一百零七億三千八百一十萬元),其他資產十二億六千二百八十萬元(二零零八年:十一億四千三百萬元),帶息借貸包括銀行貸款九十九億六千九百四十萬元(二零零八年:九十億八千七百二十萬元(二零零八年:十八億九千三百萬元),另稅項九十三億八千九百二十萬元(二零零八年:八十二億八千九百二十萬元)。

Note: Unallocated items mainly comprise financial and corporate assets including cash and deposits with banks of \$9,631.7 million (2008: \$10,738.1 million), other assets of \$1,262.8 million (2008: \$1,143.0 million), interest-bearing borrowings including bank loans of \$9,966.4 million (2008: \$9,039.6 million), other liabilities of \$1,787.2 million (2008: \$1,893.0 million), and taxation of \$9,389.2 million (2008: \$8,282.2 million).

#### (iii) 資本開支及折舊

## (iii) Capital expenditure and depreciation

		資本開支 Capital expenditure			折舊 Depreciation	
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008	
物業租賃	Property leasing	2,686.1	1,647.3	15.2	14.3	

## 財務報表附註

## NOTES TO THE FINANCIAL STATEMENTS

## 2 營業額及分部資料 (續) 2 TURNOVER AND SEGMENT INFORMATION

#### (Continued)

## (b) 地區分部

## (b) Geographical segment

## (i) 分部收入及業績

(i) Segment revenue and results

			分部收入 Segment revenue		業績 t results
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008
集團香港中國	Group Hong Kong PRC	2,613.6 2,082.4 4,696.0	8,765.3 1,787.8 10,553.1	2,112.0 1,703.6 3,815.6	5,364.6 1,408.4 6,773.0
合營公司 香港	Jointly controlled entities Hong Kong			181.1	222.6

#### (ii) 分部資產

## (ii) Segment assets

以港幣百萬元計算	in HK\$ million	2009	2008
香港中國	Hong Kong PRC	56,128.3 32,708.0	57,319.3 25,395.8
		88,836.3	82,715.1

## (iii) 資本開支

## (iii) Capital expenditure

以港幣百萬元計算	in HK\$ million	2009	2008
香港中國	Hong Kong PRC	181.9 2,504.2	183.5 1,463.8
		2,686.1	1,647.3

## 其他收入

## **3 OTHER INCOME**

		集團 (	Group
以港幣百萬元計算	in HK\$ million	2009	2008
利息收入 上市投資項目之股息收入 非上市投資項目之股息收入	Interest income Dividend income from listed investments Dividend income from unlisted investments	161.7 2.4 0.3	284.4 2.7 0.8
		164.4	287.9

## 4 除税前溢利

## **4 PROFIT BEFORE TAXATION**

		集團 🤆	iroup
以港幣百萬元計算	in HK\$ million	2009	2008
除税前溢利已扣除下列各項: 須於五年內償還之銀行貸款	Profit before taxation is arrived at after charging: Interest on bank loans and other borrowings		
及其他借貸之利息	repayable within 5 years	254.4	408.1
融資租約費用	Finance lease charges	31.2	37.4
其他借貸支出	Other borrowing costs	39.3	40.8
借貸支出總額	Total borrowing costs	324.9	486.3
減:借貸支出資本化(附註)	Less: Borrowing costs capitalized (Note)	(152.8)	(179.7)
財務費用	Finance costs	172.1	306.6
已出售物業成本	Cost of properties sold	8.2	2,404.1
職工成本,包括僱員股權費 用一億三千三百五十萬元 (二零零八年:一億三千	Staff costs, including employee share-based payment expenses of \$133.5 million (2008: \$132.5 million)	543.7	528.5
二百五十萬元) 折舊 營業租約費用・包括或然	Depreciation Operating lease charges, including contingent rents of	15.2	14.3
租金二千九百六十萬元 (二零零八年:三千零	\$29.6 million (2008: \$30.2 million)	117.1	110.9
二十萬元) 核數師酬金	Auditors' remuneration		
一核數服務	- audit services	8.6	8.4
- 税務及其他服務	- tax and other services	1.6	0.1
———————————— 並已計入:	and after crediting:		
租金收入,已扣除直接支出 八億七千二百二十萬元 (二零零八年:八億三千	Rental income less direct outgoings of \$872.2 million (2008: \$838.9 million), including contingent rentals of \$179.2 million (2008: \$193.8 million)	3,812.6	3,346.8
八百九十萬元),包括或然		3,012.0	3,340.6
租金一億七千九百二十萬元 (二零零八年: 一億九千	T.		
三百八十萬元)			
出售投資物業溢利	Profit on disposal of investment properties	_	162.8

附註:發展中物業之借貸支出已按每年百分之二點七 (二零零八年:百分之四點四)之平均率資本 化。

Note: The borrowing costs have been capitalized at an average rate of 2.7% (2008: 4.4%) per annum for properties under development.

## 5 董事及高級管理層之酬金

提名及薪酬委員會包括四名獨立非執行董事。該委員會向董事會提供有關董事薪酬福利及僱傭條款的建議。董事的酬金乃按照職責及問責範圍、董事的個別表現,經考慮本公司的表現及盈利、市場慣例及現行的業務狀況而釐定。

#### 董事酬金詳列如下:

# 5 EMOLUMENTS OF DIRECTORS AND SENIOR MANAGEMENT

The Nomination and Remuneration Committee consists of four Independent Non-Executive Directors. The Committee makes recommendation to the Board on the Directors' remuneration packages and terms of employment. The emoluments of Directors are determined by the scope of responsibility and accountability, and individual performance of directors, taking into consideration of the Group's performance and profitability, market practice and prevailing business conditions.

Details of directors' emoluments are summarized below:

以港幣百萬元計算 姓名	in HK\$ million  Name	袍金 Fees	薪金、津貼 及實物利益 Salaries, allowances and benefits in kind	酌定花紅 Discretionary bonuses	本集團對 退休金計劃 之供款 Group's contributions to retirement scheme	2009	2008
——————— 執行董事	Executive Directors				!		
陳啟宗	Ronnie C. Chan	0.6	19.6	5.6	2.0	27.8	35.0
袁偉良	Nelson W.L. Yuen	0.5	18.2	5.2	1.8	25.7	32.7
吳士元	Terry S. Ng	0.5	9.5	3.4	0.7	14.1	17.0
非執行董事	Non-Executive Director						
陳樂宗	Gerald L. Chan	0.2	-	-	-	0.2	0.2
獨立非執行董事	Independent Non-Executive Directors						
殷尚賢	S.S. Yin	0.4	_	_	-	0.4	0.3
陳樂怡	Laura L.Y. Chen	0.6	-	_	-	0.6	0.4
鄭漢鈞	H.K. Cheng	0.7	_	_	_	0.7	0.5
葉錫安	Simon S.O. Ip	0.3	_	_	_	0.3	0.2
廖約克	York Liao	0.3	_	_	_	0.3	0.2
二零零九年	2009	4.1	47.3	14.2	4.5	70.1	86.5
二零零八年	2008	2.8	20.1	61.7	1.9	86.5	

## 5 董事及高級管理層之酬金(續)

除上述本公司董事酬金外,本集團上市 附屬公司恒隆地產有限公司(「恒隆地 產」)的一位董事的酬金分析如下:

# 5 EMOLUMENTS OF DIRECTORS AND SENIOR MANAGEMENT (Continued)

Other than directors' emoluments of the Company set out above, the emolument to a director of the Group's listed subsidiary, Hang Lung Properties Limited ("HLP") is analyzed as below:

以港幣百萬元計算	in HK\$ million				本集團對		
			薪金、津貼		退休金計劃		
			及實物利益		之供款		
			Salaries,		Group's		
			allowances	酌定花紅	contributions		
		袍金	and benefits	Discretionary	to retirement		
姓名	Name	Fees	in kind	bonuses	scheme	2009	2008
高伯遒	William P.Y. Ko	0.2	8.4	3.0	0.8	12.4	15.2

除上述酬金外,本公司及恒隆地產之若 干董事根據本公司及恒隆地產的股份期 權計劃獲授予股份期權。本公司及恒隆 地產授出之股份期權詳情於財務報表附 註27(b)披露。

在五名最高薪人士中,三名(二零零八年:三名)為本公司董事及一名(二零零八年:一名)恒隆地產董事,彼等之酬金於上文及附註27(b)披露。其餘一名人士於二零零九年及二零零八年之酬金如下:

In addition to the above emoluments, certain directors of the Company and HLP were granted share options under the share option schemes of the Company and HLP. Details of the share options granted by the Company and HLP are disclosed in note 27(b) to the financial statements.

Of the five individuals with the highest emoluments, three (2008: three) are directors of the Company and one (2008: one) is a director of HLP whose emoluments are disclosed above and in note 27(b). The emoluments of the other individual for 2009 and 2008 are as follows:

		集團 (	Group
以港幣百萬元計算	in HK\$ million	2009	2008
薪金、津貼及實物利益 酌定花紅 本集團對退休金計劃的供款 股權費用	Salaries, allowances and benefits in kind Discretionary bonuses Group's contributions to retirement scheme Share-based payment expenses	2.1 0.6 0.2 0.9	1.1 0.5 1.5 0.4
DA推采70	onare sacca payment expenses	3.8	3.5

截至二零零九年六月三十日及二零零八年六月三十日止年度,概無向上述董事及高級行政人員支付款項作為離職補償或招攬彼等加盟本集團。

During the years ended 30 June 2009 and 30 June 2008, there were no amounts paid to directors and senior executives above for compensation of loss of office and inducement for joining the Group.

## 財務報表附註

#### NOTES TO THE FINANCIAL STATEMENTS

## 6 綜合收益表內之稅項

# 6 TAXATION IN THE CONSOLIDATED INCOME STATEMENT

(a) 綜合收益表內之稅項為:

(a) Taxation in the consolidated income statement represents:

		集團(	Group
以港幣百萬元計算	in HK\$ million	2009	2008
本年税項	Current tax		
香港利得税	Hong Kong Profits Tax	200.8	725.4
過往年度之撥備少提/ (多提)	Under/(Over)-provision in prior years	13.4	(23.5)
		214.2	701.9
中國企業所得税	PRC Income Tax	301.3	225.3
		515.5	927.2
遞延税項	Deferred tax		
投資物業之公平值變動	Change in fair value of investment properties	1,008.5	2,108.8
其他源自及撥回暫時性 差額	Other origination and reversal of temporary differences	91.6	173.1
香港税率變動對七月一日	Effect of change in Hong Kong tax rate		
之遞延税項結餘 之影響	on deferred tax balances at 1 July	-	(175.4)
合計 (附註19(b))	Total (Note 19(b))	1,100.1	2,106.5
税項支出總計	Total income tax expense	1,615.6	3,033.7

香港利得税税項撥備乃按年內之估計應 課税溢利乘以百分之十六點五(二零零八年:百分之十六點五)計算。中國企 業所得税則按中國適用税率計算。

(b) 截至二零零九年六月三十日止年度 之應佔合營公司稅項二千四百八 十萬元(二零零八年:二千八百萬 元)已計入應佔合營公司溢利內。 Provision for Hong Kong Profits Tax is calculated at 16.5% (2008: 16.5%) of the estimated assessable profits for the year. PRC Income Tax is calculated at the rates applicable in the PRC.

(b) Share of jointly controlled entities' taxation for the year ended 30 June 2009 of \$24.8 million (2008: \$28.0 million) is included in the share of profits of jointly controlled entities

## 6 綜合收益表內之税項(續)

## 6 TAXATION IN THE CONSOLIDATED INCOME STATEMENT (Continued)

- (c) 税項支出與除税前溢利以適用税率 計算之調節:
- (c) Reconciliation between tax expense and profit before taxation at applicable tax rates:

以港幣百萬元計算	in HK\$ million	2009	2008
除税前溢利	Profit before taxation	7,184.2	17,691.0
按除税前溢利以適用税率 計算之税項	Tax on profit before taxation at applicable rates	1,709.8	3,332.9
應佔合營公司溢利之 税項影響	Tax effect of share of profits of jointly controlled entities	(24.8)	(28.0)
非應課税收入之税項影響	Tax effect of non-taxable income	(39.6)	(90.3)
非扣減支出之税項影響	Tax effect of non-deductible expenses	30.5	75.7
因已使用之税務虧損及	Tax effect of tax losses utilized and		
其他可扣減暫時性差異 之稅項影響	other deductible temporary differences	(89.6)	(83.9)
未確認之税務虧損之 税項影響	Tax effect of unrecognized tax losses	19.3	31.2
其他	Others	(3.4)	(5.0)
過往年度之撥備少提/ (多提)	Under/(Over)-provision in prior years	13.4	(23.5)
	Effect of change in tax rate on opening balance of deferred tax	-	(175.4)
實際税項支出	Actual tax expense	1,615.6	3,033.7

### 7 股東應佔純利

股東應佔純利包括本公司財務報表內之 溢利十三億二千八百三十萬元(二零零 八年:十億零三百六十萬元)。

#### 8 股息

#### (a) 本年度股息

## 7 NET PROFIT ATTRIBUTABLE TO SHAREHOLDERS

Net profit attributable to shareholders includes a profit of \$1,328.3 million (2008: \$1,003.6 million) which has been dealt with in the financial statements of the Company.

#### 8 DIVIDENDS

#### (a) Dividends attributable to the year

以港幣百萬元計算 i	in HK\$ million	2009	2008
已宣佈及已派中期股息 「 每股十六點五仙(二零 零八年:十六點五仙)	Interim dividend declared and paid of 16.5 cents (2008: 16.5 cents) per share	220.2	220.1
於結算日後擬派末期股息 每股五十四仙(二零零 八年:五十四仙)	Final dividend of 54 cents (2008: 54 cents) per share proposed after the balance sheet date	720.5	720.4
		940.7	940.5

於結算日後擬派之末期股息,並無確認 為結算日之負債。

The final dividend proposed after the balance sheet date has not been recognized as a liability at the balance sheet date.

(b) 二零零八年財政年度之七億二千零四十萬元末期股息已於二零零九年財政年度批准及派發(二零零八年:六億二千零二十萬元)。

(b) The final dividend of \$720.4 million for financial year 2008 was approved and paid in financial year 2009 (2008: \$620.2 million).

## 財務報表附註

## NOTES TO THE FINANCIAL STATEMENTS

## 9 每股盈利

#### 9 EARNINGS PER SHARE

- (a) 每股基本及攤薄盈利乃按以下數據 計算:
- (a) The calculation of basic and diluted earnings per share is based on the following data:

以港幣百萬元計算	in HK\$ million	2009	2008
用以計算每股基本及攤薄 Earnings for calculation of basic and diluted earnings per share 盈利之盈利 (net profit attributable to shareholders) (即股東應佔純利)		2,637.9	7,516.3
		股份 Number o	of shares
以百萬股計算	in million	2009	2008
用以計算每股基本盈利 之股份加權平均數 具攤薄作用之潛在股份 之影響一股份期權	Weighted average number of shares used in calculating basic earnings per share  Effect of dilutive potential shares – share options	1,334.2 13.9	1,333.8 18.5
用以計算每股攤薄盈利 之股份加權平均數	Weighted average number of shares used in calculating diluted earnings per share	1,348.1	1,352.3

- (b) 股東應佔基本純利(不包括投資物 業公平值變動,並扣除相關遞延税 項及少數股東權益)之計算如下:
- (b) The underlying net profit attributable to shareholders which excluded changes in fair value of investment properties net of related deferred tax and minority interests, is calculated as follows:

以港幣百萬元計算	in HK\$ million	2009	2008
股東應佔純利	Net profit attributable to shareholders	2,637.9	7,516.3
投資物業之公平值變動 之影響	Effect of changes in fair value of investment properties	(3,644.0)	(11,164.2)
相關遞延税項之影響	Effect of corresponding deferred tax	1,008.5	1,944.7
合營公司的投資物業之 公平值變動並扣除相關 遞延税項之影響	Effect of change in fair value of investment properties net of related deferred tax of jointly controlled entities	(93.1)	(143.1)
		(2,728.6)	(9,362.6)
少數股東權益	Minority interests	1,544.8	4,401.0
		(1,183.8)	(4,961.6)
股東應佔基本純利	Underlying net profit attributable to shareholders	1,454.1	2,554.7

根據股東應佔基本純利計算之每股盈利為:

The earnings per share based on underlying net profit attributable to shareholders are:

		2009	2008
基本	Basic	\$1.09	\$1.92
	Diluted	\$1.08	\$1.89

## 10 固定資產 - 集團

## 10 FIXED ASSETS - GROUP

以港幣百萬元計算	in HK\$ million	投資物業 Investment properties	發展中 投資物業 Investment properties under development	其他 Others	슴計 Total
成本值或估值:	Cost or valuation:				
於二零零七年七月一日	At 1 July 2007	52,539.2	3,973.8	352.5	56,865.5
匯兑調整(附註)	Exchange adjustment (Note)	1,645.0	366.3	1.8	2,013.1
添置 重新分類	Additions Reclassification	297.8	1,318.0	31.5	1,647.3
里利万類 出售	Disposals	722.1 (232.0)	-	(2.3)	722.1 (234.3)
公平值增加	Increase in fair value	11,164.2	_	(2.3)	11,164.2
於二零零八年六月三十日及	At 30 June 2008 and 1 July 2008	66,136.3	5,658.1	383.5	72,177.9
二零零八年七月一日	Evolungo adjustment (Note)		117.6		117.6
匯兑調整(附註) 添置	Exchange adjustment (Note) Additions	177.9	2,474.0	34.2	2,686.1
が且 重新分類	Reclassification	177.9	(679.6)	34.Z -	(679.6)
出售	Disposals	_	(070.0)	(4.3)	(4.3)
公平值增加	Increase in fair value	3,644.0	-	_	3,644.0
於二零零九年六月三十日	At 30 June 2009	69,958.2	7,570.1	413.4	77,941.7
累計折舊:	Accumulated depreciation:				
於二零零七年七月一日	At 1 July 2007	-	-	265.8	265.8
本年度折舊	Charge for the year	-	-	14.3	14.3
因出售撥回	Written back on disposals			(2.2)	(2.2)
於二零零八年六月三十日及 二零零八年七月一日	At 30 June 2008 and 1 July 2008	-	-	277.9	277.9
本年度折舊	Charge for the year	-	-	15.2	15.2
因出售撥回	Written back on disposals	_	_	(4.3)	(4.3)
於二零零九年六月三十日	At 30 June 2009	-	_	288.8	288.8
賬面淨值:	Net book value:				
於二零零九年六月三十日	At 30 June 2009	69,958.2	7,570.1	124.6	77,652.9
於二零零八年六月三十日	At 30 June 2008	66,136.3	5,658.1	105.6	71,900.0
固定資產於六月三十日之 成本值或估值如下: <b>二零零九年:</b>	Cost or valuation of the fixed assets at 30 June is made up as follows: <b>2009</b> :				
估值	Valuation	69,958.2	-	_	69,958.2
成本值	Cost	-	7,570.1	413.4	7,983.5
		69,958.2	7,570.1	413.4	77,941.7
二零零八年:	2008:				
估值	Valuation	66,136.3	_	_	66,136.3
成本值	Cost	-	5,658.1	383.5	6,041.6
		66,136.3	5,658.1	383.5	72,177.9
		•			

附註:根據附註1(s)所載之本集團會計政策,本集團 之中國業務之資產負債表項目(包括固定資產) 乃按結算日之匯率換算為港元。有關固定資產 之匯兑差額已計入匯兑儲備。 Note: In accordance with the Group's accounting policy in note 1(s), balance sheet items in the PRC operations of the Group, including fixed assets, are translated into Hong Kong dollars at the foreign exchange rates ruling at the balance sheet date. The exchange difference relating to fixed assets has been dealt with in the exchange reserve.

## 財務報表附註 NOTES TO THE FINANCIAL STATEMENTS

## 10 固定資產 - 集團(續)

### 10 FIXED ASSETS - GROUP (Continued)

物業之賬面淨值分析如下:

An analysis of net book value of properties is as follows:

發展中投資物業

			投資物業 Investment properties		Investment properties under development	
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008	
香港長期地契 香港境外長期地契 香港中期地契 香港境外中期地契	Long leases in Hong Kong Long leases outside Hong Kong Medium term leases in Hong Kong Medium term leases outside	30,445.2 1,096.0 14,404.0	30,962.1 1,053.0 14,730.2	2,992.2 -	679.6 2,388.2 –	
香港短期地契	Hong Kong Short lease in Hong Kong	23,925.0 88.0	19,255.0 136.0	<b>4,577.9</b> –	2,590.3 -	
		69,958.2	66,136.3	7,570.1	5,658.1	

(a) 本集團之投資物業均於二零零九年 六月三十日由第一太平戴維斯估值 及專業顧問有限公司之註冊專業測 量師(產業測量)陳超國先生經參 考租金淨值後按公開市值基準,並 計入租約屆滿續約時租值升幅後之 可能收益維行估值。

> 本集團投資物業之賬面淨值內包括 根據融資租約持有之資產,其賬面 淨值為四十四億三千九百萬元(二 零零八年:四十四億四千一百萬 元)。

> 本集團其他固定資產之賬面淨值包括位於香港以長期地契及香港境外以中期地契持有的土地及建築物分別為九百八十萬元(二零零八年:九百九十萬元)及二千七百六十萬元(二零零八年:一千九百五十萬元)。

年內, 六億七千九百六十萬元之發 展中投資物業重新分類為待售物 業。

物業租賃收益包括投資物業之租金 收入總額四十六億八千四百八十萬 元(二零零八年:四十一億八千五 百七十萬元)。 (a) Investment properties of the Group carried at fair value were revalued as at 30 June 2009 by Mr Charles C.K. Chan, Registered Professional Surveyor (General Practice), of Savills Valuation and Professional Services Limited, on an open market value basis with reference to the net rental income after taking into account reversionary income potential.

The net book value of investment properties of the Group includes an amount of \$4,439.0 million (2008: \$4,441.0 million) in respect of an asset held under a finance lease.

The net book value of other fixed assets of the Group included long leases of \$9.8 million (2008: \$9.9 million) in respect of land and building held in Hong Kong and medium term leases of \$27.6 million (2008: \$19.5 million) in respect of land and buildings held outside Hong Kong respectively.

During the year, an investment property under development amounting to \$679.6 million was reclassified as properties for sale.

Property leasing revenue includes gross rental income from investment properties of \$4,684.8 million (2008: \$4,185.7 million).

## 10 固定資產 - 集團 (續)

(b) 本集團根據營業租約出租及按融資租約分租其投資物業。該等租約一般初步為期二至五年,其中部份有權選擇續約,屆時重新協商所有條款。長期租約通常會訂明重新檢討或調整租金之條款,而本集團每年均有一定比例的租約期滿續約。若干租約包括或然租金,乃參照租戶之收入而釐定。

於六月三十日,本集團根據不可撤 銷之營業租約最少應收之未來租金 總額如下:

#### 10 FIXED ASSETS - GROUP (Continued)

(b) The Group leases out its investment properties under operating leases and subleases under finance lease. Leases typically run for an initial period of two to five years, with some having the option to renew, at which time all terms are renegotiated. Long term leases contain rent review or adjustment clauses and the Group has a regular proportion of its leases up for renewal each year. Certain leases include contingent rentals calculated with reference to the revenue of tenants.

At 30 June, the Group's total future minimum lease income under non-cancellable operating leases were as follows:

		S	分租 Subleases	其他租約 Other leases	總計 Total
以港幣百萬元計算	in HK\$ million			2009	
	Within 1 year		356.6	3,424.4	3,781.0
一年後但五年內	After 1 year but within 5 years		559.5	3,215.1	3,774.6
五年後	After 5 years		_	202.9	202.9
			916.1	6,842.4	7,758.5
				2008	
	Within 1 year		265.2	3,473.5	3,738.7
一年後但五年內	After 1 year but within 5 years		518.5	3,238.5	3,757.0
五年後	After 5 years		_	21.1	21.1
			783.7	6,733.1	7,516.8

### 11 附屬公司權益

#### 11 INTEREST IN SUBSIDIARIES

	公司 Co	公司 Company	
以港幣百萬元計算 in HK\$ million	2009	2008	
非上市股份,成本值 Unlisted shares, at cost 應收附屬公司款項減撥備 Amounts due from subsidiaries less provision	165.7 13,366.2	165.7 12,575.9	
	13,531.9	12,741.6	

主要附屬公司之詳細資料載於附註33。

Details of principal subsidiaries are set out in note 33.

應收/應付附屬公司款項為無抵押、 免息及無限定還款期,而因預期該等款 項於未來十二個月內不可收回/無需償 還,故列作非流動資產/負債。 Amounts due from/to subsidiaries are unsecured, non-interest bearing with no fixed terms of repayment and classified as non-current assets/liabilities as they are not expected to be recoverable/repayable within the next twelve months.

#### 12 合營公司權益

# 12 INTEREST IN JOINTLY CONTROLLED ENTITIES

		集團(	集團 Group		公司 Company	
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008	
非上市股份,成本值 應佔資產淨值	Unlisted shares, at cost Share of net assets	- 641.3	- 497.4	5.4 -	5.4 -	
		641.3	497.4	5.4	5.4	
應收合營公司款項 應付合營公司款項	Amounts due from jointly controlled entities Amounts due to jointly	871.5	937.4	7.3	6.9	
	controlled entities	(13.0)	(12.9)	(7.1)	(7.1)	
		1,499.8	1,421.9	5.6	5.2	

應收合營公司款項包括六千七百一十萬元(二零零八年:六千七百一十萬元)撥備。除三千四百七十萬元(二零零八年:一千八百八十萬元)的應收合營公司款項按市場利率計息外,應收/(付)合營公司款項均為無抵押、免息及無固定還款期,而因預期該等款項不會於未來十二個月內收回/償還,故列作非流動資產/負債。

Amounts due from jointly controlled entities included a provision of \$67.1 million (2008: \$67.1 million). Except for the amount due from a jointly controlled entity of \$34.7 million (2008: \$18.8 million) which is interest-bearing at market rate, amounts due from/(to) jointly controlled entities are unsecured, non-interest bearing with no fixed terms of repayment and classified as non-current assets/liabilities as they are not expected to be recoverable/repayable within the next twelve months.

## 12 合營公司權益(續)

主要合營公司之詳細資料載於附註34。 本集團於合營公司之權益的相關財務資 料概述如下:

# 12 INTEREST IN JOINTLY CONTROLLED ENTITIES (Continued)

Details of principal jointly controlled entities are set out in note 34. The summary financial information related to the Group's interest in jointly controlled entities are as follows:

以港幣百萬元計算	in HK\$ million	2009	2008
非流動資產 流動資產 非流動負債 流動負債	Non-current assets Current assets Non-current liabilities Current liabilities	1,632.0 123.3 (1,063.6) (50.4)	1,649.8 146.4 (1,234.5) (64.3)
資產淨值	Net assets	641.3	497.4
收入	Revenue	171.1	123.1
本年度溢利	Profit for the year	181.1	222.6

## 13 其他資產

#### 13 OTHER ASSETS

		集團 Group	
以港幣百萬元計算	in HK\$ million	2009	2008
香港非上市投資(附註(a)) 貸款予非上市投資公司減撥備	Unlisted investments in Hong Kong (Note (a)) Advances to unlisted investee companies less provision	0.2 10.8	0.2 12.6
於香港之上市投資,按市值 按揭貸款 無形資產(附註(b))	Listed investments in Hong Kong at market value Mortgage loans Intangible assets (Note (b))	11.0 70.0 11.5 1,181.8	12.8 66.5 20.5 1,063.7
		1,274.3	1,163.5

#### 附註:

- (a) 由於非上市投資並無交投活躍市場以取得市場 報價來釐定其公平值,因此按成本扣除減值 (如有)入賬。
- (b) 無形資產為十一億八千一百八十萬元(二零零八年:十億六千三百七十萬元)之商譽,其中包括因本集團於其附屬公司恒隆地產有限公司(「恒隆地產」)之股本權益增加而產生一億一千八百一十萬元之商譽(二零零八年:六億一千九百五十萬元)。本集團於恒隆地產之權盐由二零零八年六月三十日之百分之五十一點十七。於年結時,本集團曾比較商譽與可收回金額而進行減值測試,並無錄得減值。

#### Notes:

- (a) Unlisted investments are carried at cost less impairment, if any, as they do not have a quoted market price in an active market to determine their fair value.
- (b) Intangible assets represent goodwill of \$1,181.8 million (2008: \$1,063.7 million) including additions of \$118.1 million (2008: \$619.5 million) arising from the Group's additions in equity interests in its subsidiary, Hang Lung Properties Limited ("HLP"). The Group's interest in HLP increased from 51.9% at 30 June 2008 to 52.7% at 30 June 2009. As at year end, an impairment test was performed by comparing the goodwill with the recoverable amount and no impairment was recorded.

#### NOTES TO THE FINANCIAL STATEMENTS

## 14 應收賬款及其他應收款

已計入應收賬款及其他應收款之應收賬款其結賬期分析如下:

#### 14 TRADE AND OTHER RECEIVABLES

Included in trade and other receivables are trade receivables with the following terms:

# E 0

		集團	Group
以港幣百萬元計算	in HK\$ million	2009	2008
現期及一個月內 一至三個月 三個月以上	Current and within 1 month 1 – 3 months Over 3 months	411.4 3.2 54.2	1,071.8 3.0 5.6
		468.8	1,080.4

來自物業銷售的應收樓價乃按買賣協議 的條款釐定。租客除支付租賃按金外亦 需預繳有關租賃物業的月租。本集團定 期監察應收款項及作出密切跟進,以 把信貸風險減至最低。除本集團所發展 之物業銷售外,本集團並無就此等數額 持有任何抵押品。於二零零九年及二零 零八年六月三十日,呆壞賬債務餘額並 不重大。 Proceeds from property sales are receivable pursuant to the terms of the sale and purchase agreements. In addition to the payment of rental deposits, tenants are required to pay monthly rents in respect of leased properties in advance. Receivables are regularly monitored and closely followed up to minimize any credit risk. Except for sale of properties developed by the Group, it does not hold any collateral over these balances. The balance of bad and doubtful debts as at 30 June 2009 and 2008 is insignificant.

### 15 待售物業

#### 15 PROPERTIES FOR SALE

		集團 Group	
以港幣百萬元計算 i	in HK\$ million	2009	2008
待售發展中物業 - 長期地契 F - 香港	Properties under development for sale – long leases – Hong Kong	760.2	42.7
待售已建成物業 — 中期地契( — 香港 — 香港境外	Completed properties for sale – medium term leases – Hong Kong – Outside Hong Kong	6,949.0 4.8	6,800.8 4.9
		6,953.8	6,805.7
		7,714.0	6,848.4

待售發展中物業預期在一年後變現。

The properties under development for sale are expected to be recovered after more than one year.

# 16 銀行貸款

於六月三十日無抵押銀行貸款之還款期 如下:

#### **16 BANK LOANS**

At 30 June, bank loans were unsecured and repayable as follows:

		集團(	Group
以港幣百萬元計算	in HK\$ million	2009	2008
一年內或即期	Within 1 year or on demand	800.0	1,000.0
一年後但兩年內 兩年後但五年內	After 1 year but within 2 years After 2 years but within 5 years	1,023.5 8,194.1	700.0 7,381.3
減:未攤銷之財務費用	Less: unamortized front end fees	9,217.6 (51.2)	8,081.3 (41.7)
		9,166.4	8,039.6
		9,966.4	9,039.6

年內,所有銀行貸款均按零點三厘至六 點八厘(二零零八年:一點一厘至七厘) 年利率計息。

All bank loans are interest-bearing at rates ranging from 0.3% to 6.8% (2008: 1.1% to 7.0%) per annum during the year.

本集團之若干借貸受到財務契約限制, 該等財務契約要求本集團於任何時間之 綜合有形資產淨值不得低於及借貸佔綜 合有形資產淨值之比率不得高於規定水 平。年內,本集團已完全遵守該等契約 的要求。

Certain of the Group's borrowings are attached with financial covenants which require that at any time, the Group's consolidated tangible net worth is not less than and the ratio of borrowings to consolidated tangible net worth is not more than certain required levels. During the year, all these covenants have been complied with by the Group.

於二零零九年六月三十日,本集團擁 有二百零四億七千六百萬元 (二零零八 年:一百一十億九千六百萬元)未動用 的銀行承諾信貸。

At 30 June 2009, the Group had \$20,476.0 million (2008: \$11,096.0 million) committed undrawn banking facilities.

# 17 二零零九年到期之浮息票據

浮息票據由本公司之附屬公司發行。此 票據由恒隆地產有限公司保證其本金 及沒有權利轉換成本公司或其他公司之 股份。

# 及利息,按年利率零點六厘至三點六厘 (二零零八年:二點一厘至五點一厘)計 息,並須於二零零九年十二月悉數償還

於二零零九年六月三十日,除以上浮息 票據之外,本集團並無任何其他未償還 的定息或浮息票據或可換股債券。

# 17 FLOATING RATE NOTES DUE 2009

The floating rate notes were issued by the Company's subsidiary. These notes are guaranteed as to principal and interest by Hang Lung Properties Limited, bear interest ranging from 0.6% to 3.6% (2008: 2.1% to 5.1%) per annum during the year, repayable in full in December 2009 and have no rights of conversion into shares of the Company or any other body corporate.

At 30 June 2009, except for the above floating rate note, the Group has no other outstanding fixed or floating rate notes or convertible bonds.

# 18 應付賬款及其他應付款

# 18 TRADE AND OTHER PAYABLES

		集團(	Group	公司 Co	ompany
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008
應付款及應計費用 (附註(a))	Creditors and accrued expenses (Note (a))	1,276.4	1,150.7	7.2	5.7
已收按金(附註(b))	Deposits received (Note (b))	1,111.1	1,033.0	-	_
		2,387.5	2,183.7	7.2	5.7

## 附註:

- a) 應付款及應計費用包括預期於一年內不會償付 之保留款項六千八百萬元(二零零八年:一千 零五十萬元)。
- (b) 已收按金九億二千二百二十萬元(二零零八年:六億七千一百五十萬元)預期於一年內不會償付。

#### Notes:

- (a) Creditors and accrued expenses include retention money payable of \$68.0 million (2008: \$10.5 million) which is not expected to be settled within one year.
- (b) Deposits received of \$922.2 million (2008: \$671.5 million) are not expected to be settled within one year.

已計入應付賬款及其他應付款之應付賬 款其賬齡分析如下:

Included in trade and other payables are trade creditors with the following ageing analysis:

		集圏 (	Group
以港幣百萬元計算	in HK\$ million	2009	2008
一個月內到期 三個月後到期	Due within 1 month Due after 3 months	734.5 108.8	682.2 56.6
		843.3	738.8

# 19 於資產負債表上之税項

# (a) 本年税項

# 19 TAXATION IN THE BALANCE SHEETS

# (a) Current taxation

		集團(	Group
以港幣百萬元計算	in HK\$ million	2009	2008
香港利得税撥備 中國企業所得税撥備 以往年度之應付香港 利得税	Provision for Hong Kong Profits Tax Provision for PRC Income Tax Hong Kong Profits Tax payable relating to prior years	200.8 110.9 577.0	725.4 124.2 32.2
		888.7	881.8

# 19 於資產負債表上之税項(續)

# (b) 遞延税項

# 19 TAXATION IN THE BALANCE SHEETS (Continued)

# (b) Deferred taxation

		集團(	Group
以港幣百萬元計算	in HK\$ million	2009	2008
遞延税項負債 遞延税項資產	Deferred tax liabilities Deferred tax assets	8,561.9 (61.4)	7,434.2 (33.8)
遞延税項負債淨額	Net deferred tax liabilities	8,500.5	7,400.4

於綜合資產負債表上確認之遞延税項負債/(資產)的組成及年內之變動如下:

The components of deferred tax liabilities/(assets) recognized in the consolidated balance sheet and the movements during the year are as follows:

以港幣百萬元計算	in HK\$ million	折舊免税額多 於相關折舊		因税務		
		Depreciation		虧損產生		
		allowances in		之將來得益		
		excess of	物業重估	Future		
		related	Revaluation	benefit of	其他	總數
遞延税項產生於:	Deferred tax arising from:	depreciation	of properties	tax losses	Others	Total
於二零零七年七月一日	At 1 July 2007	717.0	4,424.7	(43.6)	(30.9)	5,067.2
於儲備內扣除	Charged to reserve	48.4	178.3	-	_	226.7
於綜合收益表內扣除(附註6(a))	Charged to consolidated					
	income statement (Note 6(a))	121.1	1,944.7	22.3	18.4	2,106.5
於二零零八年六月三十日及 二零零八年七月一日	At 30 June 2008 and 1 July 2008	886.5	6,547.7	(21.3)	(12.5)	7,400.4
於綜合收益表內扣除/(撥入)	Charged/(Credited) to consolidated					
(附註6(a))	income statement (Note 6(a))	119.2	1,008.5	(10.8)	(16.8)	1,100.1
於二零零九年六月三十日	At 30 June 2009	1,005.7	7,556.2	(32.1)	(29.3)	8,500.5

# (c) 未確認之遞延税項資產

本集團尚未就若干附屬公司營運期間出現的二十二億二千五百六十萬元(二零零八年:二十一億三千一百五十萬元)稅務虧損所產生的遞延税項資產作出確認,因為於二零零九年六月三十日,可用作抵銷有關資產的日後應課稅溢利仍不存在。此等香港業務的稅務虧損於現時稅務法規上並未逾時,而中國業務的稅務虧損則於相關會計年結日五年後逾時。

# (c) Deferred tax assets not recognized

The Group has not recognized deferred tax assets in respect of tax losses of \$2,225.6 million (2008: \$2,131.5 million) sustained in the operations of certain subsidiaries as the availability of future taxable profits against which the assets can be utilized is not probable at 30 June 2009. The tax losses arising from Hong Kong operations do not expire under current tax legislation. The tax losses arising from the PRC operations expire five years after the relevant accounting year end date.

# 20 融資租約承擔

# **20 FINANCE LEASE OBLIGATIONS**

如下:

融資租約最少應付之租金總額及其現值 Total minimum lease payments under finance lease and their present values are as follows:

		最少應作 之租金額 之現值 Presen value o minimun lease payments	年度計入 之利息費用 Interest expenses relating to future	最少應付 之租金總額 Total minimum lease payments
以港幣百萬元計算	in HK\$ million		2009	
應付金額 一年內 一年後但五年內	Amounts payable Within 1 year After 1 year but within 5 years	105.4 287.		130.0 311.5
		393.0	) 48.5	441.5
			2008	
應付金額 一年內 一年後但五年內	Amounts payable Within 1 year After 1 year but within 5 years	94. <sup>-</sup> 393.		125.3 441.5
十夜旦丑十四	Alter I year but within 5 years	487.		566.8

零零八年:七厘)。

融資租約承擔之實際年利率為七厘(二 The effective interest rate of the finance lease obligations is 7% (2008: 7%) per annum.

# 21 股本

# 21 SHARE CAPITAL

		股份數目 (百萬股) Number of shares	港幣百萬元 HK\$ million	股份數目 (百萬股) Number of shares	08 港幣百萬元 HK\$ million
法定 每股面值一元	Authorized Shares of \$1 each	2,000.0	2,000.0	2,000.0	2,000.0
已發行及繳足 於七月一日 根據股份期權計劃 發行之股份	Issued and fully paid At 1 July Shares issued under share option scheme	1,334.0 0.3	1,334.0 0.3	1,333.6 0.4	1,333.6
於六月三十日	At 30 June	1,334.3	1,334.3	1,334.0	1,334.0

# 22 儲備

# 22 RESERVES

		集團 Group		公司 Company	
以港幣百萬元計算	in HK\$ million	2009	2008	2009	2008
股份溢價 於七月一日 發行股份 僱員股份期權福利	Share premium At 1 July Issue of shares Employee share option benefits	2,245.7 1.8 0.3	2,240.4 4.3 1.0	2,245.7 1.8 0.3	2,240.4 4.3 1.0
於六月三十日	At 30 June	2,247.8	2,245.7	2,247.8	2,245.7
應佔合營公司 之資本儲備 於七月一日 年內增加/(撥回)	Share of capital reserves of jointly controlled entities At 1 July Increased/(Released) during the year	0.4 0.3	0.7 (0.3)	_ _	- -
於六月三十日	At 30 June	0.7	0.4	-	
資本贖回儲備 於七月一日及六月三十日	Capital redemption reserve At 1 July and 30 June	26.1	26.1	26.1	26.1
投資重估儲備 於七月一日 上市投資公平值	Investment revaluation reserve At 1 July Increase/(Decrease) in fair value	4.9	17.9	-	-
增加/(減少)	of listed investments	3.5	(13.0)	-	
於六月三十日	At 30 June	8.4	4.9	-	_
匯兑儲備 於七月一日 換算海外附屬公司賬項 產生之匯兑差額	Exchange reserve At 1 July Exchange difference arising from translation of overseas subsidiaries	956.6 68.8	15.3 941.3	-	-
	At 30 June	1,025.4	956.6		
		1,025.4	950.0		
僱員股份補償儲備 於七月一日 僱員股權費用 轉撥至股份溢價 轉撥至保留溢利 回撥/(轉撥)至 少數股東權益	Employee share-based compensation reserve At 1 July Employee share-based payment expenses Transfer to share premium Transfer to retained profits Transfer from/(to) minority interests	155.5 77.4 (0.3) (5.7) 1.0	86.5 79.1 (1.0) (7.5) (1.6)	61.8 15.3 (0.3) - -	42.7 23.3 (1.0) (3.2)
於六月三十日	At 30 June	227.9	155.5	76.8	61.8
普通儲備金 於七月一日及六月三十日	General reserve At 1 July and 30 June	275.0	275.0	861.6	861.6
保留溢利 於七月一日 本年度純利 去年度末期股息	Retained profits At 1 July Net profit for the year Final dividend in respect of previous year	31,783.4 2,637.9 (720.4)	25,099.9 7,516.3 (620.2)	7,912.2 1,328.3 (720.4)	7,745.7 1,003.6 (620.2)
本年度中期股息	Interim dividend in respect of current year	(220.2)	(220.1)	(220.2)	(220.1)
由僱員股份補償儲備轉入		5.7	7.5	-	3.2
於六月三十日	At 30 June	33,486.4	31,783.4	8,299.9	7,912.2
		37,297.7	35,447.6	11,512.2	11,107.4

# 22 儲備(續)

本集團於二零零九年六月三十日的保留 溢利包括二千二百二十萬元的中國附屬 公司之盈餘公積。

股份溢價賬及資本贖回儲備之用途分別受香港《公司條例》第四十八乙條及第四十九辛條監管。投資重估儲備包括於結算日所持可供出售證券公平值之累計變動淨額,並根據附註1(i)之會計政處理。普通儲備金來自保留溢利,且國人分派。匯兑儲備包括換算海外附屬公司財務報表產生之匯兑差額。誠如附註1(v)所述,僱員股份補償儲備包括已授出但尚未被行使之股份期權之公平值。

於二零零九年六月三十日,本公司可供 分派予股東之儲備金總額為九十一億六 千一百五十萬元(二零零八年:八十七 億七千三百八十萬元)。

### 資本管理

本集團的資本管理政策之首要目標為保 障本集團能持續營運,以為股東提供回 報及為其他權益持有人提供利益,同時 以合理成本取得融資。

本集團積極及定期檢討及管理其資本結構,以在維持較高借貸水平可能帶來的較高股東回報與雄厚資本所帶來的優勢及保障之間取得平衡,並因應本集團之業務組合及經濟環境之變動對資本結構作出調整。

本集團透過檢討負債率及現金流量的需求,並考慮到其未來的財務承擔來監察 其資本結構。負債率指淨債項與股權加 淨債項之比例。淨債項指銀行貸款、浮 息票據及融資租約承擔,減現金及銀行 存款。股權包括股東權益及少數股東權 益。

# 22 RESERVES (Continued)

The retained profits for the Group at 30 June 2009 included \$22.2 million in respect of statutory reserves of the PRC subsidiaries.

The application of the share premium account and the capital redemption reserve are governed by Section 48B and Section 49H of the Hong Kong Companies Ordinance respectively. The investment revaluation reserve comprises the cumulative net change on the fair value of available-for-sale securities held at the balance sheet date and is dealt with in accordance with the accounting policies in note 1(i). The general reserve was derived from retained profits and is distributable. The exchange reserve represents the exchange differences arising from the translation of the financial statements of overseas subsidiaries. The employee share-based compensation reserve comprises the fair value of share options granted which are yet to be exercised, as explained in note 1(v).

The aggregate amount of the Company's reserves available for distribution to equity shareholders of the Company at 30 June 2009 was \$9,161.5 million (2008: \$8,773.8 million).

## **Capital management**

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits to other stakeholders, and to secure access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholders' returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in the light of changes in the Group's business portfolio and economic conditions.

The Group monitors its capital structure by reviewing its gearing ratio and cash flow requirements, taking into account its future financial obligations and commitments. The gearing ratio represents the proportion of net debt to equity plus net debt. Net debt represents bank loans, floating rate notes and finance lease obligations, less cash and deposits with banks. Equity comprises shareholders' equity and minority interests.

# 22 儲備(續)

# 資本管理(續)

於二零零九年六月三十日之負債率為百分之三(二零零八年:百分之零點四)。 本公司或其任何附屬公司並無受到外間 實施資本需求之規限。

# 22 RESERVES (Continued)

# Capital management (Continued)

The gearing ratio as at 30 June 2009 is 3% (2008: 0.4%). Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

# 23 少數股東權益

# 23 MINORITY INTERESTS

		集團(	Group
以港幣百萬元計算	in HK\$ million	2009	2008
於七月一日	At 1 July	35,274.8	29,394.4
本年度少數股東權益 應佔溢利	Profit attributable to minority interests for the year	2,930.7	7,141.0
已付少數股東股息	Dividends paid to minority interests	(1,306.7)	(1,177.0)
償還少數股東款項	Repayment to minority interests	(90.7)	(103.2)
因本集團在若干附屬公司 之股權增加而產生少數 股東權益減少	Decrease in minority interests arising from increase of the Group's shareholding in certain subsidiaries	(605.3)	(907.6)
應佔儲備	Share of reserves	107.0	927.2
於六月三十日	At 30 June	36,309.8	35,274.8

少數股東權益為外部股東於本集團(於六月三十日)非全資擁有的附屬公司的股本權益及應佔溢利或虧損。非全資擁有附屬公司主要指恒隆地產有限公司及若干持有上海投資物業之附屬公司。

Minority interests represent the equity interests and the share of profit or loss attributable to outside shareholders in respect of its various subsidiaries that were not wholly-owned by the Group as at 30 June which are mainly Hang Lung Properties Limited and certain of its subsidiaries that hold investment properties in Shanghai.

# 24 綜合現金流量表附註

# 24 NOTES TO THE CONSOLIDATED CASH FLOW **STATEMENT**

# (a) 來自經營業務之現金

# (a) Cash generated from operations

以港幣百萬元計算	in HK\$ million	2009	2008
除税前溢利	Profit before taxation	7,184.2	17,691.0
調整:	Adjustments for:		
利息收入	Interest income	(161.7)	(284.4)
財務費用	Finance costs	172.1	306.6
折舊	Depreciation	15.2	14.3
投資物業之公平值之增加	Increase in fair value of investment properties	(3,644.0)	(11,164.2)
應佔合營公司溢利	Share of profits of jointly controlled entities	(181.1)	(222.6)
僱員股權費用	Employee share-based payment expenses	133.5	132.5
出售投資物業之溢利	Profit on disposal of investment properties	_	(162.8)
匯兑差額	Exchange difference	_	8.9
待售物業之(增加)/減少	(Increase)/Decrease in properties for sale	(63.7)	2,175.8
按揭貸款之減少	Decrease in mortgage loans	9.3	11.9
應收賬款及其他應收款	Decrease/(Increase) in trade and other receivables	585.5	(522.7)
之減少/(增加)			
應付款及應計費用之	(Decrease)/Increase in creditors and accrued expenses	(167.0)	110.9
(減少)/增加			
已收按金之增加	Increase in deposits received	78.1	165.0
來自經營業務之現金	Cash generated from operations	3,960.4	8,260.2

# (b) 現金及現金等價物

# (b) Cash and cash equivalents

以港幣百萬元計算	in HK\$ million	2009	2008
綜合資產負債表的現金 及銀行存款 減:於三個月後到期的 銀行存款	Cash and deposits with banks in the consolidated balance sheet Less: Bank deposits with maturity greater than three months	9,631.7	10,738.1 (699.5)
綜合現金流量表的現金 及現金等價物	Cash and cash equivalents in the consolidated cash flow statement	9,631.7	10,038.6

點五厘)計息。

綜合資產負債表之現金及銀行存款按平 Cash and deposits with banks in the consolidated balance 均利率每年一點六厘(二零零八年:三 sheet are interest bearing at an average rate of 1.6% (2008: 3.5%) per annum.

# 25 或然負債

### **25 CONTINGENT LIABILITIES**

於六月三十日之或然負債如下:

At 30 June, contingent liabilities were as follows:

		公司 Cc	mpany
以港幣百萬元計算	in HK\$ million	2009	2008
就附屬公司所獲得之銀行 信貸而提供之擔保	Guarantees given to banks to secure credit facilities drawn by subsidiaries	5 <i>.</i> 324.7	4.628.8
旧具川延供之循体	diawii by Subsidialies	5,324.7	4,020.0

本公司並無就附屬公司之借貸及其他銀行信貸提供之擔保確認任何遞延收入, 因該等借貸及銀行信貸之公平值無法 可靠地計量及無成交價(二零零八年: 無)。 The Company has not recognized any deferred income for the guarantees given in respect of borrowings and other bank facilities for subsidiaries as their fair value cannot be reliably measured and their transaction price was \$Nil (2008: \$Nil).

### 26 承擔

# (a) 於六月三十日尚未於財務報表撥備 之資本承擔如下:

# **26 COMMITMENTS**

(a) At 30 June, capital commitments not provided for in the financial statements were as follows:

隹園 Group

		* 国 (	Jioup
以港幣百萬元計算	in HK\$ million	2009	2008
已簽約 已授權但尚未簽約	Contracted for Authorized but not contracted for	4,460.4 17,990.7	2,405.2 14,487.5
		22,451.1	16,892.7

上述承擔主要包括就本集團於中國多個城市發展之投資物業將產生之土地成本及建築相關成本。

The above commitments include mainly the land costs and construction related costs to be incurred in respect of the Group's development of its investment properties in various cities in the PRC.

- (b) 本集團根據十年內屆滿之不可撤銷 營業租約租用若干物業。若干租約 包括參考物業收入而釐定之或然租 金。於六月三十日,未來最少應付 之租金總額如下:
- (b) The Group leases certain properties under non-cancellable operating leases expiring within ten years. Certain leases include contingent rentals calculated with reference to revenue from the properties. At 30 June, total future minimum lease payments were as follows:

		朱 图 (	roupے
以港幣百萬元計算	in HK\$ million	2009	2008
一年內 一年後但五年內	Within 1 year After 1 year but within 5 years	91.7 138.5	80.7 212.6
		230.2	293.3

# 27 僱員福利

### (a) 退休福利

本集團已為其僱員設立界定供款退休金 計劃,該計劃下之資產由一間獨立之 公司受託人掌管,並由專業基金經理管 理,與本集團之資產分開處理。

一項集成信託強制性公積金計劃(「強積金計劃」)已成立,並交由獨立服務機構營辦。僱主及僱員分別按僱員之每月有關收入(上限為二萬元)之百分之五作出強制性供款。本集團之供款會全數及即時歸屬於僱員之賬戶並列為僱員在計劃內之累算權益。本集團於本年度內作出之強積金供款總額為二百四十萬元(二零零八年:二百一十萬元)。

由於本集團之退休金計劃乃一項獲豁免 於強積金條例的職業退休計劃(「職業退 休計劃」),職業退休計劃與強積金計劃 之成員資格相同,而新僱員可一次性選 擇參與職業退休計劃或強積金計劃。

# **27 EMPLOYEE BENEFITS**

# (a) Retirement benefits

The Group operates a defined contribution provident fund scheme for its employees. The assets of this scheme are held separately from those of the Group by an independent corporate trustee and managed by professional fund managers.

Contributions are made by both the employer and the employees at a certain percentage of employees' basic salaries, the percentage varying with their length of service. When an employee leaves the scheme prior to his or her interest in the Group's contributions being fully vested, forfeited contributions are credited to reserves of the fund. Depending on the level of reserves, the Group may direct the trustee to credit dividends to members' accounts out of the reserves of the fund. The Group's contributions may be reduced by the forfeited contributions, but there was no such reduction of the Group's contributions during the year. Total contributions made by the Group for the year amounted to \$18.8 million (2008: \$16.4 million) and forfeited sums credited to reserves amounted to \$0.3 million (2008: \$0.6 million).

A master trust Mandatory Provident Fund Scheme (the "MPF Scheme") is operated by an independent service provider. Mandatory contributions are made by both the employer and the employees at 5% of the employees' monthly relevant income, up to a limit of \$20,000. The Group's contributions will be fully and immediately vested in the employees' accounts as their accrued benefits in the scheme. Total MPF contributions made by the Group for the year amounted to \$2.4 million (2008: \$2.1 million).

As the Group's provident fund scheme is an MPF Exempted Occupational Retirement Scheme (the "ORSO Scheme"), eligibility for membership of the ORSO and MPF schemes is identical. New employees are offered a one-off option to join either the ORSO or the MPF scheme.

# 27 僱員福利(續)

### (a) 退休福利(續)

### (b) 股份補償福利

## 本公司

本公司於二零零零年十一月二十四日設立股份期權計劃經權團。此計劃授權團內之董事)授予股份期權認購不公司之董事)授予股份期權部國本於領土。股份期權行使價由董事份的期權時決定,並必須及授予當日股份之中,並不過過一個。於授予當日之平均收市價三者中之最屬期權之歸屬期權之歸屬期權可認購股份之數目均由董事局於授期權可決定。

#### 恒隆地產有限公司

#### 27 EMPLOYEE BENEFITS (Continued)

# (a) Retirement benefits (Continued)

Staff in the Company's subsidiaries operating in the PRC, are members of a retirement benefits scheme (the "PRC RB Scheme") operated by the local municipal government in the PRC. The only obligation of the PRC subsidiaries is to contribute a certain percentage of their payroll to the PRC RB Scheme to fund the retirement benefits. The local municipal government in the PRC undertakes to assume the retirement benefits obligations of all existing and future retired employees of the PRC subsidiaries. Total contributions made by the PRC subsidiaries for the year amounted to \$10.3 million (2008: \$9.3 million).

# (b) Equity compensation benefits

# The Company

The Company has a share option scheme which was adopted on 24 November 2000, whereby the Board of Directors (the "Board") of the Company are authorized to grant options to selected participants, including directors of any company in the Group, to subscribe for shares of the Company. The exercise price of the options is determined by the Board at the time of grant, and shall be the highest of the nominal value of the shares, the closing price of the shares at the date of grant and the average closing price of the shares for the five business days immediately preceding the date of grant. The vesting period, the exercisable period and the number of shares subject to each option are determined by the Board at the time of grant.

# Hang Lung Properties Limited

The Company's subsidiary, Hang Lung Properties Limited ("HLP") has a share option scheme which was adopted on 22 November 2002, whereby the Board of HLP are authorized to grant options to selected participants, including directors of any company in the HLP group, to subscribe for shares of HLP. The exercise price of the options is determined by the Board of HLP at the time of grant, and shall be the highest of the nominal value of the shares, the closing price of the shares at the date of grant and the average closing price of the shares for the five business days immediately preceding the date of grant. The vesting period, the exercisable period and the number of shares subject to each option are determined by the Board of HLP at the time of grant.

# 財務報表附註

# NOTES TO THE FINANCIAL STATEMENTS

# 27 僱員福利(續)

# (b) 股份補償福利(續)

年內本公司股份期權之變動如下:

# 27 EMPLOYEE BENEFITS (Continued)

# (b) Equity compensation benefits (Continued)

The movements of share options of the Company during the year are as follows:

股份期權數目 Number of share options

授出日期 Date granted	於二零零八年 七月一日 尚未被行使 Outstanding on 1 July 2008	已授出 Granted	已行使 Exercised	已失效 Lapsed	於二零零九年 六月三十日 尚未被行使 Outstanding on 30 June 2009	股份期權 之行使期 Period during which options are exercisable	行使價 (港元) Exercise price (HK\$)
二零零零年二月二十四日 24 February 2000	3,310,000	-	(100,000)	-	3,210,000	二零零一年二月二十四日至 二零一零年二月二十三日 24 February 2001 to 23 February 2010	6.12
二零零一年十一月一日至 二零零一年十二月七日 1 November 2001 to 7 December 2001	1,370,000	-	-	-	1,370,000	二零零二年十一月一日至 二零一一年十二月六日 1 November 2002 to 6 December 2011	5.87 – 6.83
二零零四年五月二十日 20 May 2004	11,450,500	-	(150,500)	-	11,300,000	二零零五年五月二十日至 二零一四年五月十九日 20 May 2005 to 19 May 2014	9.45
二零零五年十一月一日 1 November 2005	77,000	-	-	-	77,000	二零零六年十一月一日至 二零一五年十月三十一日 1 November 2006 to 31 October 2015	14.70
二零零六年十一月二十日 20 November 2006	11,400,000	-	-	-	11,400,000	二零零七年十一月二十日至 二零一六年十一月十九日 20 November 2007 to 19 November 2016	20.52
總計 Total	27,607,500	-	(250,500)	_	27,357,000		

上述所有股份期權可於授出日期起計一至五年後歸屬,並可於授出日期十年屆滿期前行使,此後股份期權將告失效。

All the above options may vest after one to five years of the grant date and are exercisable up to the tenth anniversary of the date of grant, after which they will lapse.

# 27 僱員福利(續)

# (b) 股份補償福利(續)

(i) 尚未被行使之本公司股份期權數目 及其有關加權平均行使價之變動如 下:

# 27 EMPLOYEE BENEFITS (Continued)

# (b) Equity compensation benefits (Continued)

(i) Movements in the number of share options of the Company outstanding and their related weighted average exercise prices are as follows:

		20	09	20	800
		加權平均		加權平均	
		行使價		行使價	
		(港元)	股份	(港元)	股份
		Weighted	期權數目	Weighted	期權數目
		average	Number	average	Number
		exercise	of	exercise	of
		price	options	price	options
		(HK\$)		(HK\$)	
於七月一日尚未被行使	Outstanding at 1 July	13.46	27,607,500	13.62	29,051,000
已行使	Exercised	8.12	(250,500)	10.40	(462,500)
已失效	Lapsed	-	-	19.61	(981,000)
於六月三十日尚未被行使	Outstanding at 30 June	13.51	27,357,000	13.46	27,607,500
於六月三十日可予行使	Exercisable at 30 June	11.66	21,637,750	10.29	19,019,000

於年內行使之股份期權行使當日之 加權平均股價為二十五元三角七 仙(二零零八年:三十九元八角二 仙)。 The weighted average share price at the dates of exercise for shares options during the year was \$25.37 (2008: \$39.82).

- (ii) 於結算日尚未被行使之股份期權之 加權平均剩餘合約期為五點三年 (二零零八年:六點三年)。
- (ii) The weighted average remaining contractual life of options outstanding at the balance sheet date was 5.3 years (2008: 6.3 years).

# 財務報表附註

# NOTES TO THE FINANCIAL STATEMENTS

# 27 僱員福利(續)

# (b) 股份補償福利(續)

年內恒隆地產股份期權之變動如下:

# 27 EMPLOYEE BENEFITS (Continued)

# (b) Equity compensation benefits (Continued)

The movements of share options of HLP during the year are as follows:

股份期權數目 Number of share options

授出日期 Date granted	於二零零八年 七月一日 尚未被行使 Outstanding on 1 July 2008	已授出 Granted	已行使 Exercised	已失效 Lapsed	於二零零九年 六月三十日 尚未被行使 Outstanding on 30 June 2009	股份期權 之行使期 Period during which options are exercisable	行使價 (港元) Exercise price (HK\$)
二零零四年五月二十日 20 May 2004	21,644,000	-	(490,000)	-	21,154,000	二零零五年五月二十日至 二零一四年五月十九日 20 May 2005 to 19 May 2014	9.20
二零零五年九月一日至 二零零五年十一日一日 1 September 2005 to 1 November 2005	1,206,000	-	-	-	1,206,000	二零零六年九月一日至 二零一五年十月三十一日 1 September 2006 to 31 October 2015	11.40 – 12.35
二零零六年十一月十四日至 二零零七年三月十九日 14 November 2006 to 19 March 2007	25,050,000	-	(46,000)	(390,000)	24,614,000	二零零七年十一月十四日至 二零一七年三月十八日 14 November 2007 to 18 March 2017	16.75 – 22.60
二零零七年七月三日至 二零零八年四月一日 3 July 2007 to 1 April 2008	34,350,000	-	-	(750,000)	33,600,000	二零零八年七月三日至 二零一八年三月三十一日 3 July 2008 to 31 March 2018	25.00 – 34.45
二零零八年八月十八日至 二零零八年十二月三十一日 18 August 2008 to 31 December 2008	-	47,650,000	-	(480,000)	47,170,000	二零一零年八月十八日至 二零一八年十二月三十日 18 August 2010 to 30 December 2018	17.36 – 24.20
總計 Total	82,250,000	47,650,000	(536,000)	(1,620,000)	127,744,000		

上述所有股份期權可於授出日期起計一 至五年後歸屬,並可於授出日期十年屆 滿前行使,此後股份期權將告失效。 All the above options may vest after one to five years of the grant date and are exercisable up to the tenth anniversary of the date of grant, after which they will lapse.

# 27 僱員福利(續)

# (b) 股份補償福利(續)

(iii) 尚未被行使之恒隆地產股份期權數 目及其有關加權平均行使價之變動 如下:

# 27 EMPLOYEE BENEFITS (Continued)

# (b) Equity compensation benefits (Continued)

(iii) Movements in the number of share options of HLP outstanding and their related weighted average exercise prices are as follows:

		20	009	20	800
		加權平均		加權平均	
		行使價		行使價	
		(港元)	股份	(港元)	股份
		Weighted	期權數目	Weighted	期權數目
		average	Number	average	Number
		exercise	of	exercise	of
		price	options	price	options
		(HK\$)		(HK\$)	1
於七月一日尚未被行使	Outstanding at 1 July	18.38	82,250,000	13.54	52,891,000
已授出	Granted	18.30	47,650,000	25.14	34,350,000
已行使	Exercised	9.85	(536,000)	10.94	(2,168,000)
已失效	Lapsed	24.71	(1,620,000)	15.67	(2,823,000)
於六月三十日尚未被行使	Outstanding at 30 June	18.30	127,744,000	18.38	82,250,000
於六月三十日可予行使	Exercisable at 30 June	13.63	35,417,700	10.11	24,752,000

於年內行使之股份期權行使當日之恒隆地產加權平均股價為二十元五角六仙(二零零八年:三十四元二角九仙)。

of exercise for share options during the year was \$20.56 (2008: \$34.29).

The weighted average share price of HLP at the dates

- (iv) 於結算日尚未被行使之股份期權之 加權平均剩餘合約期為七點九年 (二零零八年:八年)。
- (iv) The weighted average remaining contractual life of options outstanding at the balance sheet date was 7.9 years (2008: 8.0 years).

# 財務報表附註

### NOTES TO THE FINANCIAL STATEMENTS

# 27 僱員福利(續)

### (b) 股份補償福利(續)

(v) 年內授出之股份期權於授出日期採用「柏力克 - 舒爾斯」定價模式,經考慮授出期權之條款及條件而估計之每份股份期權之加權平均價值為三元三角。所採用之加權平均假設如下:

# 27 EMPLOYEE BENEFITS (Continued)

# (b) Equity compensation benefits (Continued)

(v) The weighted average value per share option granted during the year estimated at the date of grant using a Black-Scholes pricing model taking into account the terms and conditions upon which the options were granted was \$3.3. The weighted average assumptions used are as follows:

恒隆地產

		HLP
	Share price at grant date	\$17.82
行使價	Exercise price	\$18.30
無風險利率	Risk-free interest rate	2%
預期使用年期(年)	Expected life (in years)	6
波幅	Volatility	0.3
預期每股股息	Expected dividend per share	\$0.66

按預期股價回報之標準差衡量之波幅,乃按緊接授出日期前一年內每日股價之統計分析為準。預期每股股息乃根據過往股息而釐定。更改輸入項目假設可對公平值估計造成重大影響。

- (vi) 就本公司及恒隆地產授予本公司及恒隆地產的董事之股份期權,依據附註1(v)(2)所載之本集團會計政策估計,於截至二零零九年六月三十日止年度確認之相關支出如下:
  - (a) 陳啟宗先生:三千一百一十 萬元(二零零八年:三千三百 二十萬元);
  - (b) 袁偉良先生:二千九百一十 萬元(二零零八年:三千零八 十萬元);
  - (c) 吳士元先生:二千四百萬元 (二零零八年:二千三百八十 萬元);及
  - (d) 高伯遒先生:一千九百六十 萬元(二零零八年:一千九百 二十萬元)。

The volatility measured at the standard deviation of expected share price returns is based on statistical analysis of daily share prices over the one year immediately preceding the grant date. Expected dividend per share is based on historical dividend. Changes in the input assumptions could materially affect the fair value estimate.

- (vi) In respect of share options of the Company and HLP granted to the directors of the Company and HLP, the related charge recognized for the year ended 30 June 2009, estimated in accordance with the Group's accounting policy in note 1(v)(2) was as follows:
  - (a) Mr. Ronnie C. Chan, \$31.1 million (2008: \$33.2 million);
  - (b) Mr. Nelson W.L. Yuen, \$29.1 million (2008: \$30.8 million);
  - (c) Mr. Terry S. Ng, \$24.0 million (2008: \$23.8 million); and
  - (d) Mr. William P.Y. Ko, \$19.6 million (2008: \$19.2 million).

# 28 關連人士交易

本集團一間合營公司參與香港鐵路有限公司東涌站第一期物業發展計劃,本集團持有該合營公司百分之二十權益。於二零零九年六月三十日,本集團已十萬已十四百三十萬之一。所有墊款均為無抵押、免息及即期償還。

董事及主要管理層酬金已於附註5及 27(b)披露。

# 29 財務風險管理目標及政策

利率、流動資金、信貸及貨幣風險來自 本集團之正常業務。本集團有以下經 管理層批准之政策及方法以管理該等風 險。

#### (a) 利率風險

本集團之利率風險來自銀行存款及浮息 借貸。本集團密切監察利率變動,以及 於有利定價機會來臨時(如適用)以新 銀行融資替換原有借貸。

計息財務資產及負債之利率於附註16、 17、20及24(b)予以披露。

根據年終進行關於銀行存款及借貸之模擬分析,如所有其他變數維持不變,市場利率較年結日適用之利率增加一百個基點之影響將減少本集團之除稅後溢利及總權益約五千二百六十萬元(二零零八年:一千零一十萬元)。

此分析乃根據假設情況而進行,因為實際上,市場利率很少單獨改變,故此不應被視作未來溢利或虧損之預測。這分析假定以下各項:

- 市場利率變化會影響浮息金融工具及銀行借貸之利息收入及支出;及
- 所有其他財務資產及負債維持不變。

# 28 RELATED PARTY TRANSACTIONS

The Group has a 20% interest in a jointly controlled entity which participated in the development of Package One of the MTRC Tung Chung Station Development Project. At 30 June 2009, the Group advanced to this jointly controlled entity a total of \$794.3 million (2008: \$872.7 million). All advances are unsecured, non-interest bearing and repayable on demand.

Emoluments to directors and key management has been disclosed in notes 5 and 27(b).

# 29 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

Exposure to interest rate, liquidity, credit and currency risks arises in the normal course of the Group's business. The Group has policies and practices approved by management as described below in managing these risks.

#### (a) Interest rate risk

The Group's interest rate risk arises primarily from deposits with banks and borrowings issued at floating rates. Interest rate trend and movements are closely monitored and, if appropriate, existing borrowings will be replaced with new bank facilities when favourable pricing opportunities arise.

The interest rates of interest-bearing financial assets and liabilities are disclosed in notes 16, 17, 20 and 24(b).

Based on the simulations performed at year end in relation to the Group's bank deposits and borrowings, it was estimated that the impact of a 100 basis-point increase in market interest rates from the rates applicable at the year end date, with all other variables held constant, would decrease the Group's profit after taxation and total equity by approximately \$52.6 million (2008: \$10.1 million).

This analysis is based on a hypothetical situation, as in practice market interest rates rarely change in isolation, and should not be considered a projection of likely future profits or losses. The analysis assumes the following:

- changes in market interest rates affect the interest income and interest expenses of floating rate financial instruments and bank borrowings; and
- all other financial assets and liabilities are held constant.

# 29 財務風險管理目標及政策(續)

# (b) 流動資金風險

本集團在集團層面集中管理本公司及其 附屬公司之盈餘現金及流動資金風險, 旨在確保其維持充裕之現金及穩定之銀 行融資,以應付其全部資金之需求。本 集團透過不同來源之穩定信貸額維持資 金高度流動性,以掌握未能預見之機會 及事項。

# 29 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

# (b) Liquidity risk

The Group manages its surplus cash centrally and the liquidity risk of the Company and its subsidiaries at the corporate level. The objective is to ensure that an adequate amount of cash and committed bank facilities are available to meet all funding requirements. Significant flexibility is maintained through diverse sources of committed credit lines to respond to unforeseeable opportunities and events.

合約未折現現金流量 Contractual undiscounted cash flow

以港幣百萬元計算	in HK\$ million	賬面值 Carrying amount	總計 Total	一年內 Within 1 year	一至兩年內 Between 1 and 2 years	二至五年內 Between 2 and 5 years
銀行貸款	Bank loans	9,966.4	10,283.0	887.8	1,109.9	8,285.3
浮息票據	Floating rate notes	1,500.0	1,504.7	1,504.7	_	_
非流動融資租約承擔	Non-current finance lease obligations	287.2	311.5	-	135.5	176.0
應付賬款及其他應付款	Trade and other payables	2,387.5	2,411.7	1,421.5	356.9	633.3
於二零零九年六月三十日	At 30 June 2009	14,141.1	14,510.9	3,814.0	1,602.3	9,094.6

# 合約未折現現金流量 Contractual undiscounted cash flow

以港幣百萬元計算	in HK\$ million	賬面值 Carrying amount	總計 Total	一年內 Within 1 year	一至兩年內 Between 1 and 2 years	二至五年內 Between 2 and 5 years
銀行貸款	Bank loans	9,039.6	9,708.2	1,214.5	878.5	7,615.2
浮息票據	Floating rate notes	1,500.0	1,558.1	38.7	1,519.4	_
非流動融資租約承擔	Non-current finance lease obligations	393.0	441.5	_	130.0	311.5
應付賬款及其他應付款	Trade and other payables	2,183.7	2,214.9	1,532.9	382.4	299.6
於二零零八年六月三十日	At 30 June 2008	13,116.3	13,922.7	2,786.1	2,910.3	8,226.3

# 29 財務風險管理目標及政策(續)

### (c) 信貸風險

本集團之信貸風險主要來自應收賬款及 存於信譽良好的銀行及金融機構之存 款。

本集團推行明確之信貸政策,其中涵蓋 對租戶之嚴謹信貸評估及對租賃按金的 支付規定。除銷售本集團所發展之物業 外,本集團並無就其應收款持有任何抵 押品。本集團定期檢閱其應收款,並嚴 格監控,藉以將任何相關之信貸風險減 至最低。

本集團並無進行任何衍生工具交易。盈餘現金乃根據信貸評級及其他因素而預設之限額存放於聲譽良好之銀行及金融機構,以將集中信貸風險減至最低。

除本公司所作出之財務擔保外(如附註 25所述),本集團並無提供其他擔保而 導致本集團或本公司承擔任何重大信貸 風險。

本集團並無重大集中信貸風險。

對信貸風險之承擔上限為綜合資產負債 表內各財務資產之賬面值。

# (d) 貨幣風險

倘已確認資產及負債以非本集團有關個別公司功能貨幣以外之貨幣列值,則產生貨幣風險。本集團有若干美元銀行存款,金額達六億九千六百一十萬美元(二零零八年:五億四千一百萬美元)。 鑒於港元與美元掛鈎,該等存款所引致之貨幣風險並不重大。

# 29 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

#### (c) Credit risk

The Group's credit risk is primarily attributable to trade receivables and deposits held with reputable banks and financial institutions.

It maintains a defined credit policy including stringent credit evaluation on and payment of a rental deposit from tenants. Except for sale of properties developed by the Group, it does not hold any collateral over the receivables. Receivables are regularly reviewed and closely monitored to minimize any associated credit risk.

The Group does not engage in any derivative transactions. Surplus cash is placed with reputable banks and financial institutions in accordance with pre-determined limits based on credit ratings and other factors to minimize concentration risk.

Except for the financial guarantees given by the Company as set out in note 25, the Group does not provide any other guarantee which would expose the Group or the Company to material credit risk.

There are no significant concentrations of credit risk within the Group.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the consolidated balance sheet.

# (d) Currency risk

Currency risk arises when recognized assets and liabilities are denominated in a currency other than the functional currency of the Group's entities to which they related. The Group maintains certain bank deposits denominated in United States dollars amounting to US\$696.1 million (2008: US\$541.0 million). Given that Hong Kong dollars are pegged to United States dollars, the resulting currency risk on such deposits is considered insignificant.

# 29 財務風險管理目標及政策(續)

#### (d) 貨幣風險(續)

本集團亦透過其中國附屬公司在當地從 事物業發展及投資,而該等附屬公司之 淨資產承受外幣風險。本集團(於適用 時)尋求以人民幣借貸對沖在中國之投 資。

管理層估計,人民幣兑港元匯率升值/ 貶值百分之一將不會對本集團之溢利造 成重大影響,惟本集團之權益將相應增 加/減少一億一千二百三十萬元(二零 零八年:一億零二百四十萬元)。

上述分析乃假設匯率變動於結算日已發生,而所有其他變數(特別是利率)保持不變。

# (e) 公平值

倘非上市投資之公平值未能可靠計量, 則按成本值扣除減值虧損列賬。

應收賬款及其他應收款、應付賬款及其 他應付款、現金及銀行存款、銀行貸款 及浮息票據之公平值被視為與彼等之賬 面值相若。

# 29 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (Continued)

### (d) Currency risk (Continued)

The Group also engaged in property development and investments in the PRC through its local subsidiaries whose net assets are exposed to foreign currency risk. Where appropriate, the Group seeks to hedge investments in the PRC through borrowings denominated in Renminbi.

Management estimated that a 1% appreciation/depreciation of Renminbi against Hong Kong dollar would not have a material effect on the Group's profit but the Group's equity would be increased/decreased by \$112.3 million (2008: \$102.4 million).

The above analysis has been determined assuming that the change in foreign exchange rates had occurred at the balance sheet date and that all other variables, in particular interest rates, remain constant.

# (e) Fair value

Unlisted investments for which their fair values cannot be reliably measured are stated at cost less impairment losses.

The fair values of trade and other receivables, trade and other payables, cash and deposits with banks, bank loans and floating rate notes are considered to approximate their carrying amounts.

# 30 重要會計估計及判斷

#### 估計不確定性之主要原因

附註27(b)載有與已授出股份期權公平值 有關之假設及風險之資料。估計不確定 性之其他主要原因如下:

### (a) 投資物業之估值

於結算日,本集團的投資物業由獨立合 資格估值師按公開市值,參考租金淨 值,並計入租約屆滿續租時租值升幅後 之可能收益而進行之估值釐定。

於物業估值時採用之假設乃根據結算日 之當時市況,並參考於相同地點及狀態 的同類型物業的當時市場售價及適當之 資本化率而作出。

#### (b) 發展中物業

評估發展中投資物業之可收回金額時, 本集團須按預計租金作出判斷,而預計 租金乃參照附近地點之近期租賃交易、 市場推廣成本及落成有關物業之預期成 本而釐定。未來現金流量之現值評估乃 根據指定貼現率,以及若干有關貨幣時 間值及有關物業特定風險之假設而釐 定。

### (c) 待售物業

本集團參照獨立物業估值師提供之現行 市場數據及市場調查報告,以估計未來 銷售價減就銷售時產生之相關成本釐定 待售物業之可變現淨值。

# 30 SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGMENTS

### **Key sources of estimation uncertainty**

Note 27(b) contains information about the assumptions and their risk relating to fair value of share options granted. Other key sources of estimation uncertainty are as follows:

# (a) Valuation of investment properties

Investment properties of the Group are revalued as at the balance sheet date by independent professionally qualified valuers, on an open market value basis with reference to the net rental income after taking into account reversionary income potential.

The assumptions adopted in the property valuations are based on the market conditions existing at the balance sheet date, with reference to current market sale prices for similar properties in the same location and condition and the appropriate capitalization rate.

# (b) Properties under development

In assessing the recoverable amount of investment properties under development, it requires the Group's judgment on the anticipated rents by reference to recent leasing transactions in nearby locations, marketing costs and the expected costs to completion of the relevant properties. The present value of future cash flows is based on the application of an assigned discount rate with certain assumptions on the time value of money and the risks specific to the project.

### (c) Properties held for sale

The Group determines the net realizable value of unsold properties based on estimation of future selling price less costs to be incurred in relation to the sale, with reference to the prevailing market data and market survey reports available from independent property valuers.

# 31 會計政策之未來變動

本集團並無提早採納由香港會計師公會 頒佈惟尚未生效之修訂、新準則或詮 釋。採納該等修訂或準則可能於首個採 納期間對本集團之會計政策及財務報表 之呈報帶來影響。

# 31 FUTURE CHANGES IN ACCOUNTING POLICIES

The Group has not early applied the amendments, new standards or interpretations which have been issued by the HKICPA but are not yet effective. The adoption of the following amendments or standards may have impact on the Group's accounting policies and presentation of financial statements in the first period of adoption.

於以下日期或以後開始 之會計期間生效 Effective for accounting periods beginning on or after

HKFRSs (修訂本)	HKFRSs之年度修訂	二零零九年一月一日
HKFRSs (Amendments)	Annual Improvement to HKFRSs	1 January 2009
HKAS 1 (經重訂)	財務報表的呈報	二零零九年一月一日
HKAS 1 (Revised)	Presentation of Financial Statements	1 January 2009
HKFRS 8	經營分部	二零零九年一月一日
HKFRS 8	Operating Segments	1 January 2009
HKFRS 3 (經重訂)	業務合併	二零零九年七月一日
HKFRS 3 (Revised)	Business Combinations	1 July 2009
HKAS 27 (經重訂)	綜合及獨立財務報表	二零零九年七月一日
HKAS 27 (Revised)	Consolidated and Separate Financial Statements	1 July 2009

HKFRSs之年度修訂包括對HKAS 40 「投資物業」之修訂,據此,發展中投資物業於其公平值可作可靠計量時以公平值列賬。

# 32 核准財務報表

董事局於二零零九年七月三十一日核准 並許可刊發財務報表。

The Annual Improvement to HKFRSs includes an amendment to HKAS 40, Investment Property, under which the investment properties under development are to be stated at fair value where this can be reliably measured.

# 32 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved and authorized for issue by the Board of Directors on 31 July 2009.

# 33 主要附屬公司33 PRINCIPAL SUBSIDIARIES於二零零九年六月三十日At 30 June 2009

公司 Company	已發行股本 (港元) Issued Share Capital (HK\$)	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
Akihiro Company Limited	2	100	100	物業發展及租賃 Property development & leasing	香港 Hong Kong
Antonis Limited*	10,000	52.7	-	物業租賃 Property leasing	香港 Hong Kong
AP City Limited	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
AP Joy Limited	2	52.7	-	物業發展及租賃 Property development & leasing	香港 Hong Kong
AP Properties Limited				物業發展及租賃 Property development & leasing	香港 Hong Kong
「A」股 'A' shares	34	52.7	_	& leasing	
「B」股 'B' shares	6	52.7	_		
AP Star Limited*	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
AP Success Limited	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
AP Universal Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
AP Win Limited*	1,000,000	52.7	-	物業租賃 Property leasing	香港 Hong Kong
AP World Limited	2	52.7	-	物業發展 Property development	香港 Hong Kong
Bayliner Investment Ltd.*	8	100	100	控股投資 Investment holding	英屬維爾京群島 British Virgin Islands

公司 Company	已發行股本 (港元) Issued Share Capital (HK\$)	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
Believecity Limited*	2	100	-	控股投資及證券買賣 Investment holding & securities trading	香港 Hong Kong
Bonna Estates Company Limited	1,000,000	52.7	-	物業租賃 Property leasing	香港 Hong Kong
基道企業有限公司* Caddo Enterprises, Limited*	4,000,000	52.7	-	物業租賃 Property leasing	香港 Hong Kong
嘉萬拿有限公司* Carmana Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Cititop Limited	2	52.7	-	物業發展及租賃 Property development & leasing	香港 Hong Kong
Cokage Limited*	2	100	100	控股投資 Investment holding	香港 Hong Kong
港邦發展有限公司 Country Bond Development Limited				控股投資 Investment holding	香港 Hong Kong
「A」股 'A' shares	990	52.2	-		
「B」股 'B' share	1	52.7	-		
港豐企業有限公司 Country First Enterprises Limited	2	100	-	控股投資 Investment holding	香港 Hong Kong
港興企業有限公司 Country Link Enterprises Limited	5,000,000	56.3	-	控股投資 Investment holding	香港 Hong Kong
Crest Incorporated*	16	100	-	控股投資 Investment holding	英屬維爾京群島 British Virgin Islands
Curicao Company Limited*	2	100	_	控股投資 Investment holding	香港 Hong Kong

公司 Company	已發行股本 (港元) Issued Share Capital (HK\$)	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
Dokay Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Dynamia Company Limited	2	100	-	物業發展及租賃 Property development & leasing	香港 Hong Kong
怡傑發展有限公司 Ease Smart Development Limited				控股投資 Investment holding	香港 Hong Kong
「A」股 'A' share	1	100	-		
「B」股 'B' share	1	52.7	_		
怡冠企業有限公司 Easegood Enterprises Limited	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒穎投資有限公司 Ever Brilliant Investment Limited	2	100	100	控股投資 Investment holding	香港 Hong Kong
Folabs Limited*	2	100	-	物業租賃 Property leasing	香港 Hong Kong
Fu Yik Company Limited*	3	52.7	-	物業租賃 Property leasing	香港 Hong Kong
璧玉有限公司* Gala Ruby Limited*	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒景置業有限公司* Glory View Properties Limited*	2	100	100	物業租賃 Property leasing	香港 Hong Kong
Gowily Limited	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Grand Centre Limited	4	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Grand Hotel Group Limited	10,200	52.7	-	服務式住宅經營及管理 Apartment operating & management	香港 Hong Kong

公司 Company	已發行股本 (港元) Issued Share Capital (HK\$)	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
格蘭酒店集團有限公司 Grand Hotel Holdings Limited	<u> </u>			控股投資 Investment holding	香港 Hong Kong
「A」股 'A' shares	62,163,123	52.7	-		
「B亅股 'B' shares	6,000,000	52.7	-		
恒宜發展有限公司 Great Cheer Development Limited	2	100	100	物業發展 Property development	香港 Hong Kong
Hang Chui Company Limited	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Hang Far Company Limited*	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒快有限公司 Hang Fine Company Limited	200	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Hang Kwok Company Limited*	10,000	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Hang Lick Company Limited*	10,000	52.7	-	物業租賃 Property leasing	香港 Hong Kong
恒隆 (行政) 有限公司 Hang Lung (Administration) Limited	10,000	52.7	-	管理服務 Management services	香港 Hong Kong
恒隆 (中國) 有限公司 Hang Lung (China) Limited	2	100	100	控股投資 Investment holding	香港 Hong Kong
恒隆 (大連) 有限公司 Hang Lung (Dalian) Limited	1	52.7	-	控股投資 Investment holding	香港 Hong Kong
Hang Lung Enterprises Limited*	2	100	100	控股投資 Investment holding	香港 Hong Kong
恒隆財務管理有限公司 Hang Lung Financial Services Limited	2	100	100	財務 Financial services	香港 Hong Kong
恒隆投資有限公司* Hang Lung Investments Limited*	2	100	100	控股投資 Investment holding	香港 Hong Kong

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恒隆 (江蘇) 有限公司 Hang Lung (Jiangsu) Limited	1	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒隆 (濟南) 有限公司 Hang Lung (Jinan) Limited	1	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒隆 (遼寧) 有限公司 Hang Lung (Liaoning) Limited	1	52.7	-	控股投資 Investment holding	香港 Hong Kong
Hang Lung Park-In Limited	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
恒隆工程策劃有限公司* Hang Lung Project Management Limited*	10,000	52.7	-	工程項目管理 Project management	香港 Hong Kong
恒隆地產有限公司 Hang Lung Properties Limited	4,145,648,670	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒隆物業管理有限公司* Hang Lung Property Management Limited*	100,000	52.7	-	物業管理 Property management	香港 Hong Kong
恒隆地產代理有限公司* Hang Lung Real Estate Agency Limited*	2	52.7	-	物業代理 Property agencies	香港 Hong Kong
恒隆 (瀋陽) 有限公司 Hang Lung (Shenyang) Limited	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒隆 (天津) 有限公司 Hang Lung (Tianjin) Limited	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
恒隆集團融資有限公司 Hang Lung Treasury Limited	2	100	100	財務 Financial services	香港 Hong Kong
恒隆 (無錫) 有限公司 Hang Lung (Wuxi) Limited	1	52.7	-	控股投資 Investment holding	香港 Hong Kong
Hantak Limited	2	100	100	控股投資 Investment holding	香港 Hong Kong
Hebo Limited	2	100	100	物業發展 Property development	香港 Hong Kong

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HL Enterprises Limited*	2	100	100	控股投資 Investment holding	香港 Hong Kong
恒隆按揭 (恒豐園) 有限公司* HL Mortgage (HTG) Limited*	2	100	100	財務 Financial services	香港 Hong Kong
恒隆按揭 (名逸居) 有限公司* HL Mortgage (NH) Limited*	2	100	100	財務 Financial services	香港 Hong Kong
恒隆按揭 (景峰豪庭) 有限公司* HL Mortgage (NP) Limited*	2	100	100	財務 Financial services	香港 Hong Kong
恒隆地產 (中國) 有限公司 HLP (China) Limited	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
HLP Fortune Limited	1	52.7	-	物業發展 Property development	香港 Hong Kong
恒隆地產融資有限公司 HLP Treasury Limited	2	52.7	-	財務 Financial services	香港 Hong Kong
HLP Treasury Services Limited*	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
Hoi Sang Limited*	2	52.7	-	控股投資 Investment holding	香港 Hong Kong
Kindstock Limited*	2	100	-	控股投資 Investment holding	香港 Hong Kong
Levington Limited*	8	52.7	-	財務 Financial services	英屬維爾京群島 British Virgin Islands
樂古有限公司* Lockoo Limited*	1,000,002	52.7	-	物業發展 Property development	香港 Hong Kong
運生投資有限公司 Luckyson Investments Limited	10,000	100	-	物業發展 Property development	香港 Hong Kong
隆新按揭 (帝欣苑) 有限公司* Lungsun Mortgage (PV) Limited*	20	89.7	-	財務 Financial services	香港 Hong Kong

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Magic Modern International Limited *	1	52.7	_	廣告 Advertising	香港 Hong Kong
Mansita Limited*	2	52.7	_	物業租賃 Property leasing	香港 Hong Kong
Modalton Limited	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Monafat Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
力奧有限公司 Nikco Limited	2	100	_	物業租賃 Property leasing	香港 Hong Kong
海麗投資有限公司* Ocean Time Investments Limited*	10,000	100	-	物業租賃 Property leasing	香港 Hong Kong
Ottringham Limited*	20	52.7	_	物業租賃 Property leasing	香港 Hong Kong
Palex Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Paradot Limited*	2	100	100	物業發展 Property development	香港 Hong Kong
Pocaliton Limited	2	52.7	_	物業租賃 Property leasing	香港 Hong Kong
Promax Limited	2	89.7	_	物業發展 Property development	香港 Hong Kong
恒旺有限公司 Prosperland Housing Limited	1,560,000	100	100	控股投資 Investment holding	香港 Hong Kong
Purotat Limited*	2	100	100	控股投資 Investment holding	香港 Hong Kong
Rago Star Limited	2	52.7	_	物業租賃 Property leasing	香港 Hong Kong
Rioloy Limited	2	52.7	_	物業租賃 Property leasing	香港 Hong Kong

公司 Company	已發行股本 (港元) Issued Share Capital (HK\$)	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
Ronhero Limited*	2	52.7	_	物業租賃 Property leasing	香港 Hong Kong
Scotat Limited	2	89.7	-	控股投資 Investment holding	香港 Hong Kong
敦汶置業有限公司 Stanman Properties Limited	20	100	100	物業發展及租賃 Property development & leasing	香港 Hong Kong
Stooket Limited	2	52.7	_	物業租賃 Property leasing	香港 Hong Kong
Style Giant Limited	2	89.7	-	物業發展 Property development	香港 Hong Kong
恒豪發展有限公司* Success Cosmos Development Limited*	2	100	100	物業發展 Property development	香港 Hong Kong
Tegraton Limited	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Topnic Limited	2	100	100	物業租賃 Property leasing	香港 Hong Kong
Velan Limited	2	100	100	物業發展 Property development	香港 Hong Kong
偉聯置業有限公司* Wai Luen Investment Company, Limited*	100,000	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Wililoy Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
Yangli Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong
愉快置業有限公司* Yee Fly Investment Limited*	1,000	100	100	控股投資及證券買賣 Investment holding & securities trading	香港 Hong Kong
Zarat Limited*	2	52.7	-	物業租賃 Property leasing	香港 Hong Kong

# 33 主要附屬公司(續)

# 33 PRINCIPAL SUBSIDIARIES (Continued)

中國外商獨資企業 Wholly Foreign Owned Enterprises in PRC	註冊資本 Registered Capital	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
大連恒隆地產有限公司 Dalian Hang Lung Properties Ltd.	1,542,000,000港元 HK\$1,542,000,000	52.7	-	物業發展 Property development	中國 PRC
遼寧恒隆地產有限公司 Liaoning Hang Lung Properties Ltd.	301,500,000美元 US\$301,500,000	52.7	-	物業發展 Property development	中國 PRC
山東恒隆地產有限公司 Shandong Hang Lung Properties Ltd.	196,480,000美元 US\$196,480,000	52.7	-	物業發展 Property development	中國 PRC
瀋陽恒隆地產有限公司 Shenyang Hang Lung Properties Ltd.	199,990,000美元 US\$199,990,000	52.7	-	物業發展 Property development	中國 PRC
天津恒隆地產有限公司 Tianjin Hang Lung Properties Ltd.	1,650,000,000港元 HK\$1,650,000,000	52.7	-	物業發展 Property development	中國 PRC
無錫恒隆地產有限公司 Wuxi Hang Lung Properties Ltd.	1,532,500,000港元 HK\$1,532,500,000	52.7	-	物業發展 Property development	中國 PRC
中國中外合資企業 Equity Joint Venture in PRC	註冊資本 (美元) Registered Capital (US\$)	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
上海恒邦房地產開發有限公司 Shanghai Hang Bond Property Development Co., Ltd.	167,004,736	51.8	-	物業發展及租賃 Property development & leasing	中國 PRC
上海恒城房地產有限公司 Shanghai Heng Cheng Real Estate Development Co., Ltd.	17,766,000	70	-	物業發展 Property development	中國 PRC
上海港匯房地產開發有限公司 Shanghai Kong Hui Property Development Co., Ltd.	165,000,000	52.9	-	物業發展及租賃 Property development & leasing	中國 PRC

<sup>\*</sup> 非經畢馬威會計師事務所審核

上表列出董事局認為對本集團之溢利及 資產有重大影響之主要附屬公司。 The above list gives the principal subsidiaries of the Group which in the opinion of the directors, principally affect the profit and assets of the Group.

<sup>\*</sup> Not audited by KPMG

# 34 主要合營公司

# 34 PRINCIPAL JOINTLY CONTROLLED ENTITIES

於二零零九年六月三十日

At 30 June 2009

公司 Company	已發行股本 (港元) Issued Share Capital (HK\$)	集團所持 權益百分比 % Held by The Group	公司所持 權益百分比 % Held by The Company	業務 Activity	註冊成立及 營業地點 Place of Incorporation and Operations
日威發展有限公司 Daily Win Development Limited	400	25	-	物業租賃 Property leasing	香港 Hong Kong
恒興按揭 (大興) 有限公司 Hang Hing Mortgage (TH) Limited	2	50	-	財務 Financial services	香港 Hong Kong
恒隆白洋舍乾洗有限公司 Hang Lung-Hakuyosha Dry Cleaning Limited	519,000	50	-	乾洗及洗衣服務 Dry and laundry cleaning	香港 Hong Kong
Newfoundworld Finance Limited	100,000	20	-	財務 Financial services	香港 Hong Kong
Newfoundworld Holdings Limited	2,000,000	20	-	控股投資 Investment holding	香港 Hong Kong
Newfoundworld Investment Holdings Limited	8	20	-	控股投資 Investment holding	英屬維爾京群島 British Virgin Islands
Newfoundworld Limited	2,000,000	20	-	物業發展 Property development	香港 Hong Kong
Pure Jade Limited	1,000	20	-	物業發展 Property development	香港 Hong Kong
星際發展有限公司 Star Play Development Limited	3	17	-	物業租賃 Property leasing	香港 Hong Kong

上列公司並非經畢馬威會計師事務所審 核。

The above companies are not audited by KPMG.

上表列出董事局認為對本集團之溢利及 資產有重大影響之主要合營公司。 The above list gives the principal jointly controlled entities of the Group which in the opinion of the directors, principally affect the profit and assets of the Group.

# 十年財務概覽 TEN-YEAR FINANCIAL SUMMARY

以港幣百萬元計算	in HK\$ million	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
總資產	Total assets	98,533	93,489	76,222	66,508	58,704	52,004	46,416	48,921	50,234	49,568
投資物業	Investment properties	69,958	66,136	52,539	43,753	39,370	32,227	28,658	28,461	28,530	26,577
出售物業	Properties for sale										
一已建成	<ul> <li>Completed</li> </ul>	6,954	6,805	9,706	10,215	10,757	7,078	542	284	359	2,70
- 發展中	<ul> <li>Under development</li> </ul>	760	43	41	-	-	5,018	10,914	9,688	8,407	4,56
現金及銀行存款	Cash and deposits with banks	9,632	10,738	7,092	6,189	3,734	1,959	1,684	3,673	4,187	5,33
總負債	Total liabilities	23,591	21,432	17,733	20,182	14,738	17,538	17,185	16,540	16,101	14,84
銀行貸款	Bank loans	9,966	9,040	8,482	11,787	6,397	11,319	9,759	9,473	12,320	9,45
浮息票據	Floating rate notes	1,500	1,500	1,500	1,500	1,500	540	540	540	540	54
可換股債券	Convertible bonds	-	-	-	-	-	-	3,414	3,390	-	
股東權益	Shareholders' equity	38,632	36,782	29,095	25,013	22,839	18,829	16,888	18,160	19,146	19,82
資產淨值 (包括 少數股東權益)	Net assets (including minority interests)	74,942	72,056	58,490	46,326	43,966	34,467	29,231	32,381	34,133	34,72
營業額	Turnover	4,696	10,553	4,778	4,200	7,472	5,449	3,421	3,254	5,579	2,42
股東應佔純利	Net profit attributable to shareholders	2,638	7,516	4,786	2,833	4,644	2,544	387	692	745	87
基本純利 (附註1)	Underlying net profit (Note 1)	1,454	2,555	1,996	950	1,869	987	387	692	745	87
股息	Dividends	941	941	813	739	725	637	584	582	582	69
每股資料	Per share data										
盈利	Earnings										
- 基本	- Basic	\$1.98	\$5.64	\$3.59	\$2.13	\$3.50	\$1.92	\$0.29	\$0.52	\$0.56	\$0.6
- 攤薄	- Diluted	\$1.96	\$5.56	\$3.56	\$2.11	\$3.48	\$1.91	\$0.29	\$0.52	\$0.56	N/
基本盈利(附註1)	Underlying earnings (Note 1)										
- 基本	- Basic	\$1.09	\$1.92	\$1.50	\$0.71	\$1.41	\$0.74	\$0.29	\$0.52	\$0.56	\$0.6
- 攤薄	- Diluted	\$1.08	\$1.89	\$1.48	\$0.71	\$1.40	\$0.74	\$0.29	\$0.52	\$0.56	N,
股息	Dividends										
一中期	– Interim	16.5¢	16.5¢	14.5¢	14.5¢	14.5¢	12¢	12¢	12¢	12¢	12
一末期	– Final	54.0¢	54.0¢	46.5¢	41¢	40¢	36¢	32¢	32¢	32¢	40.5
- 全年	– Total for the year	70.5¢	70.5¢	61¢	55.5¢	54.5¢	48¢	44¢	44¢	44¢	52.5
股東權益(附註3)	Shareholders' equity (Note 3)	\$29.0	\$27.6	\$21.8	\$18.8	\$17.2	\$14.2	\$12.7	\$13.7	\$14.5	\$15.
資產淨值(包括 少數股東權益) (附註3)	Net assets (including minority interests) (Note 3)	\$56.2	\$54.0	\$43.9	\$34.8	\$33.1	\$26.0	\$22.1	\$24.5	\$25.8	\$26
負債率 (附註 <b>2</b> )	Gearing ratio (Note 2)	3%	0.4%	6%	14%	10%	24%	31%	25%	22%	149
派息比率	Pay-out ratio	36%	13%	17%	26%	16%	25%	151%	84%	78%	80
基本派息比率 (附註1)	Underlying pay-out ratio (Note 1)	65%	37%	41%	78%	39%	65%	151%	84%	78%	80
已發行股數 (百萬股)	Number of shares issued (in million)	1,334	1,334	1,334	1,332	1,328	1,328	1,325	1,324	1,322	1,32

# 附註:

- 為加強對本集團營運業績的理解,上述之基本 純利、每股盈利及派息比率均已撤除投資物業 之公平值變動及其相關遞延税項的影響。
- 負債率為淨債項與股權加淨債項之比較。淨債 項指銀行貸款、可換股債券、浮息票據及融資 租約承擔,扣除現金及銀行存款。股權則包括 股東權益及少數股東權益。
- 3. 根據於結算日之股東權益/資產淨值除已發行 股數。

# Notes:

- . To facilitate better understanding of the Group's operational results, the underlying net profit, earnings per share and pay-out ratio are presented by excluding the effect of changes in fair value of investment properties and their related deferred tax.
- Gearing ratio represents net debt over equity plus net debt. Net debt represents bank loans, convertible bonds, floating rate notes and finance lease obligations, less cash and deposits with banks. Equity comprises shareholders' equity and minority interests.
- Based on shareholders' equity/net assets divided by number of shares issued on the balance sheet date.

# 公司資料

# **CORPORATE INFORMATION**

# 董事

陳啟宗(董事長)

殷尚賢 (副董事長)\*

袁偉良 (董事總經理)

陳樂宗#

鄭漢鈞 金紫荊星章、OBE、太平紳士\*

陳樂怡\*

葉錫安 CBE、太平紳士\*

廖約克 銀紫荊星章、太平紳士\*

吳士元

# 非執行董事

\*獨立非執行董事

# # Non-Executive Director

**Directors** 

Ronnie C. Chan (Chairman)

H.K. Cheng, GBS, OBE, JP\*

Simon S.O. Ip, CBE, JP\*

Nelson W.L. Yuen (Managing Director)

S.S. Yin (Vice Chairman)\*

Gerald L. Chan#

Laura L.Y. Chen\*

York Liao, SBS, JP\*

Terry S. Ng

\*Independent Non-Executive Director

# 審核委員會

葉錫安 CBE、太平紳士(主席)

鄭漢鈞 金紫荊星章、OBE、太平紳士

陳樂怡

廖約克 銀紫荊星章、太平紳士

# **Audit Committee**

Simon S.O. Ip, CBE, JP (Chairman)

H.K. Cheng, GBS, OBE, JP

Laura L.Y. Chen

York Liao, SBS, JP

# 提名及薪酬委員會

鄭漢鈞 金紫荊星章、OBE、太平紳士(主席)

陳樂怡

葉錫安 CBE、太平紳士 廖約克 銀紫荊星章、太平紳士

# **Nomination and Remuneration Committee**

H.K. Cheng, GBS, OBE, JP (Chairman)

Laura L.Y. Chen

Simon S.O. Ip, CBE, JP

York Liao, SBS, JP

# 授權代表

吳士元

李薫蘭

# **Authorized Representatives**

Terry S. Ng

Velencia Lee

# 公司秘書

李蕙蘭

# **Company Secretary**

Velencia Lee

# 註冊辦事處

香港中環德輔道中四號

渣打銀行大廈二十八樓

電話: 2879 0111 傳真: 2868 6086

# **Registered Office**

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# 互聯網網址

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# 核數師

畢馬威會計師事務所

執業會計師

# **Auditors**

**KPMG** 

Certified Public Accountants

# 上市資料 LISTING INFORMATION

於二零零九年六月三十日 At 30 June 2009

1,334,311,242 股每股面值港幣1.00元之股份在香港聯合交易所有限公司上市

1,334,311,242 shares of HK\$1.00 each listed on The Stock Exchange of Hong Kong Limited

### 股份代號

香港聯合交易所

美國預託證券

路透社彭博

### **Stock Code**

Hong Kong Stock Exchange 00010
Reuters 0010.HK
Bloomberg 10 HK

# 每手買賣單位(股份)

# **Board Lot Size (Share)**

American Depositary Receipt

第一級保薦(櫃台交易) 證券識別統一號碼/票據代號 預託證券對股份之比率

存託銀行:紐約梅隆銀行

網址:

Sponsored Level-1 (Over the Counter)

CUSIP Number / Ticker Symbol 41043E102/HNLGY

ADR: Underlying Share Ratio 1:5

1,000

Depositary Bank: The Bank of New York Mellon

Website: http://www.adrbnymellon.com

# 股票過戶及登記處

香港中央證券登記有限公司

香港皇后大道東一百八十三號

合和中心十七樓

電話: 傳真:

# **Share Registrars**

Computershare Hong Kong Investor Services Limited

17th Floor, Hopewell Centre

183 Queen's Road East, Hong Kong

 Telephone:
 2862 8628

 Fax:
 2529 6087

# 投資者關係聯絡

吳士元 *執行董事* 李蕙蘭 *公司秘書* 

電郵地址:

# **Investor Relations Contacts**

Terry S. Ng *Executive Director* Velencia Lee *Company Secretary* 

Email address: ir@hanglung.com

# 股份資料 Share Information

於二零零九年六月三十日之市值: Market Capitalization as at 30 June 2009:		港幣 487.0 億元 HK\$48.70 billion	於二零零八年六月三十日 Market Capitalization a		une 2008	港幣 462.3 億元 : HK\$46.23 billion	
於二零零九年六月三十日 Share Price as at 30 Ju			港幣 36.50 元 HK\$36.50	於二零零八年六月三十日 Share Price as at 30 Ju			港幣 34.65 元 HK\$34.65
第二季 Second quarter	39.00	23.10	85,639	第二季 Second quarter	44.70	33.25	114,991
第一季First quarter	28.80	17.62	84,460	第一季 First quarter	43.45	31.25	107,450
2009				2008			
第四季 Fourth quarter	27.80	18.00	105,321	第四季 Fourth quarter	48.40	36.10	162,460
第三季 Third quarter	35.90	23.10	85,011	第三季 Third quarter	45.00	29.10	117,362
2008				2007			
	最高 High 港幣 HK\$	最低 Low 港幣 HK\$	總成交額 Total Trading Volume 股份數目(千股) No. of Shares ('000)		最高 High 港幣 HK\$	最低 Low 港幣 HK\$	總成交額 Total Trading Volume 股份數目(千股) No. of Shares ('000)
	股價	Price			股價	Price	





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