



KINGMAKER FOOTWEAR HOLDINGS LIMITED
信星鞋業集團有限公司

Stock Code 股份代號： 01170

2012

ANNUAL REPORT 年報





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CORPORATE INFORMATION

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Chen Ming-hsiung, Mickey
Mdm. Huang Hsiu-duan, Helen
Mr. Lee Kung, Bobby
Mr. Kimmel, Phillip Brian
Mr. Wong Hei-chiu

Non-executive Directors

Mr. Chow Wing-kin, Anthony, SBS, J.P.
Mr. Chan Ho-man, Daniel

Independent non-executive Directors

Mr. Tam King-ching, Kenny
Mr. Chan Mo-po, Paul, MH, J.P.
(retired on 29 August 2011)
Mr. Yung Tse-kwong, Steven
Ms. Chan Mei-bo, Mabel (appointed on 29 August 2011)

COMPANY SECRETARY

Mr. Wong Hei-chiu

REGISTERED OFFICE

Clarendon House
2 Church Street
Hamilton HM11
Bermuda

HEAD OFFICE AND PRINCIPAL PLACE OF BUSINESS IN HONG KONG

17th Floor
Empress Plaza
17-19 Chatham Road South
Tsimshatsui
Kowloon
Hong Kong

SOLICITORS

Messrs. Peter C. Wong, Chow & Chow

AUDITORS

Ernst & Young
Certified Public Accountants

董事會

執行董事

陳敏雄先生
黃秀端女士
李鋼先生
柯民佑先生
黃禧超先生

非執行董事

周永健先生，銀紫荊星章，太平紳士
陳浩文先生

獨立非執行董事

譚競正先生
陳茂波先生，榮譽勳章，太平紳士
(於二零一一年八月二十九日退任)
戎子江先生
陳美寶女士(於二零一一年八月二十九日獲委任)

公司秘書

黃禧超先生

註冊辦事處

Clarendon House
2 Church Street
Hamilton HM11
Bermuda

香港總辦事處及主要營業地點

香港
九龍
尖沙咀
漆咸道南17-19號
帝后廣場
17樓

律師

王澤長、周淑嫻、周永健律師行

核數師

安永會計師事務所
執業會計師

BERMUDA PRINCIPAL SHARE REGISTRAR AND TRANSFER OFFICE

Butterfield Fund Services (Bermuda) Limited
Rosebank Centre
14 Bermudiana Road
Hamilton
Bermuda

百慕達主要股份過戶登記處

Butterfield Fund Services (Bermuda) Limited
Rosebank Centre
14 Bermudiana Road
Hamilton
Bermuda

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Tengis Limited
26th Floor, Tesbury Centre
28 Queen's Road East
Wanchai
Hong Kong

香港股份過戶登記分處

卓佳登捷時有限公司
香港
灣仔
皇后大道東28號
金鐘匯中心26樓

PRINCIPAL BANKERS

Credit Agricole
China Construction Bank (Asia) Corporation Limited
Industrial and Commercial Bank of China (Asia) Limited
Hang Seng Bank

主要往來銀行

東方匯理銀行
中國建設銀行(亞洲)股份有限公司
中國工商銀行(亞洲)有限公司
恒生銀行

STOCK CODE

01170

股份代號

01170

WEBSITE

<http://www.irasia.com/listco/hk/kingmaker>

網站

<http://www.irasia.com/listco/hk/kingmaker>

KEY DATES

Closure of Register of Members

Entitlement to attend and vote at the Annual General Meeting

23 August 2012 to 27 August 2012

Entitlement to the proposed final and special dividends

3 September 2012 to 5 September 2012

Annual General Meeting

27 August 2012

Proposed Payment date of Final and Special Dividends

On or about 21 September 2012

重要日期

暫停辦理股份過戶登記

出席股東週年大會並於會上投票的資格

二零一二年八月二十三日至二零一二年八月二十七日

擬派末期及特別股息的資格

二零一二年九月三日至二零一二年九月五日

股東週年大會

二零一二年八月二十七日

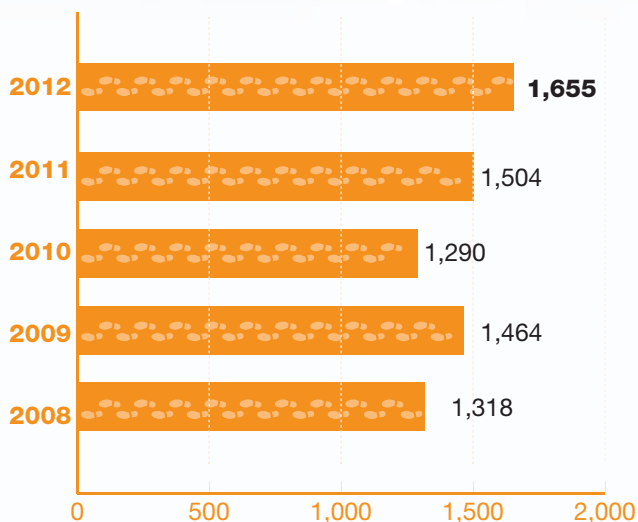
建議派發末期及特別股息日期

二零一二年九月二十一日或該日前後

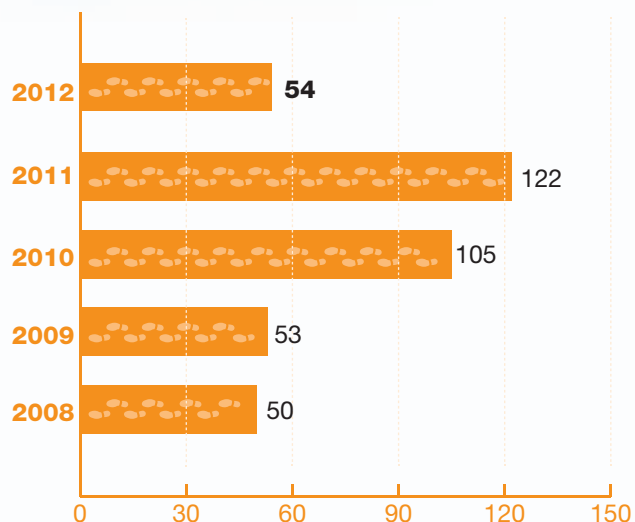
FINANCIAL HIGHLIGHTS

財務摘要

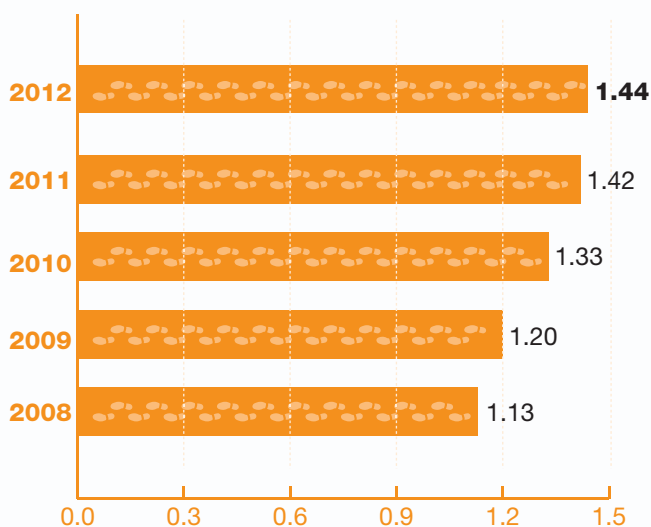
TURNOVER 營業額
(HK\$ Mil 百萬港元)



NET PROFIT 純利
(HK\$ Mil 百萬港元)



NET ASSET VALUE PER SHARE 每股資產淨值
(HK\$ 港元)

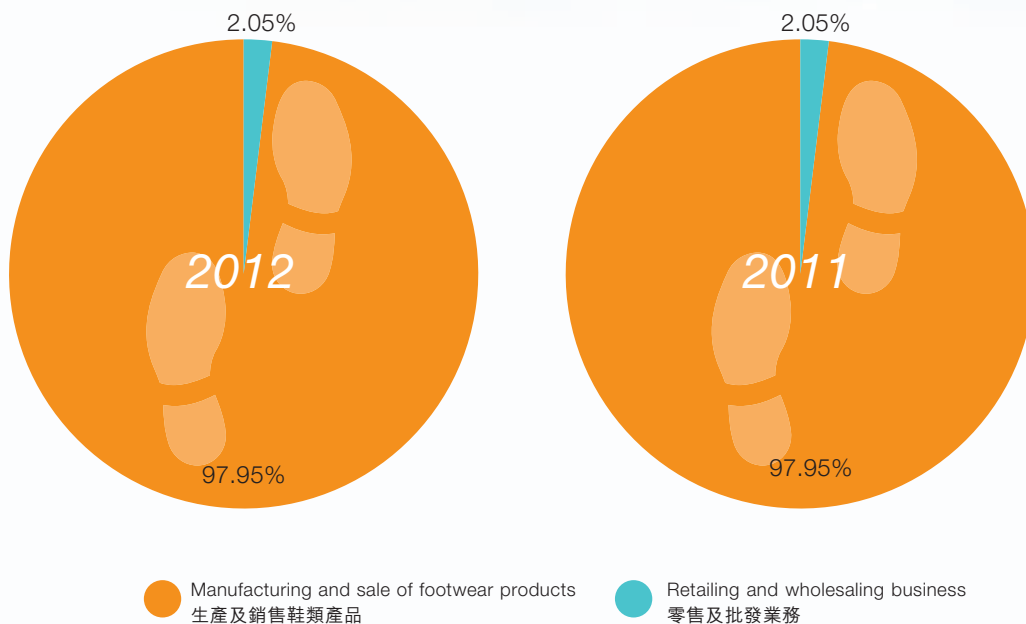


DIVIDEND PER SHARE 每股股息
(HK Cents 港仙)

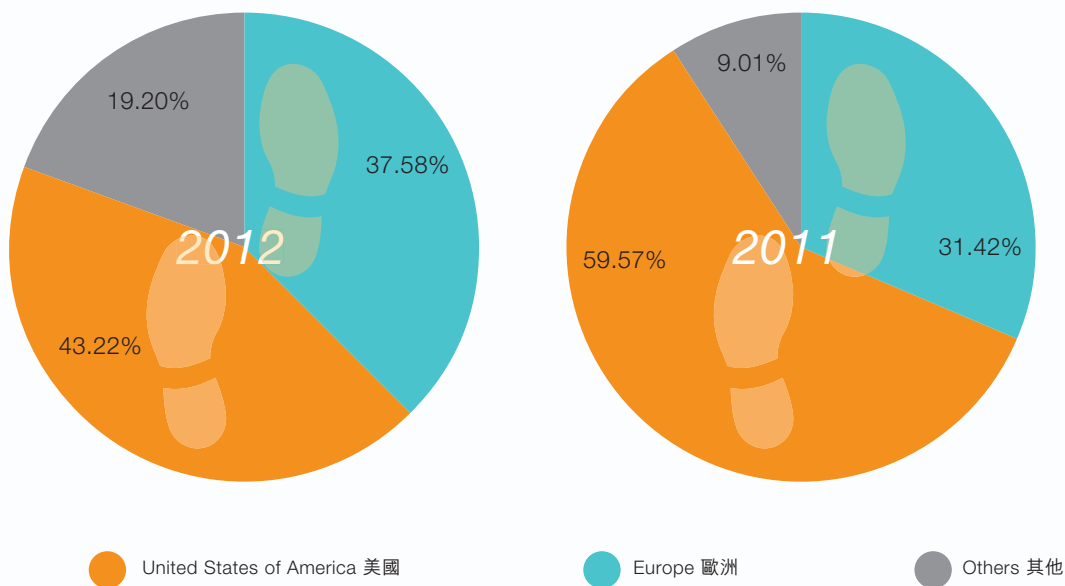


- Special 特別
- Final 末期
- Interim 中期

REVENUE 收益



GEOGRAPHICAL 地區



OUR MISSION 我們的宗旨

To partner with leading brands in making the best lifestyle products to meet and create consumer demand in footwear and related products.

與領先品牌合作製造時尚新穎的產品，以滿足及提高消費者對鞋履及相關產品的需求。



Chen Ming-hsiung, Mickey 陳敏雄
Chairman 主席

"Going forward, although the economic climate is still uncertain, we are cautiously optimistic that the Group will deliver growth in the financial year 2012/13. This will be achieved through pursuing our strategy of further gains in market share, capacity expansion through specialized manufacturing hubs, and operational excellence."

「未來，儘管經濟形勢仍然不明朗，管理層對集團於二零一二／一三財政年度取得增長抱持審慎樂觀態度。為此，集團將繼續落實策略，進一步提高市場佔有率、透過專業化生產基地擴充產能及實現卓越的營運。」

I am pleased to report that the Group continued to implement its growth strategy in the financial year 2011/12, which enabled us to achieve record revenue amidst macroeconomic uncertainties.

本人欣然呈報，本集團於二零一一／一二年財政年度繼續推行增長策略，使本集團在宏觀經濟不明朗的情況下，仍得以締造創紀錄收入。



Along with the rapid changes in the global economy, the financial year 2011/12 proved an unstable year as divergence in the global economy became more entrenched. Developed economies, including Europe and the United States (“US”), continued to struggle under the weight of high public debts and unemployment. Many export-orientated companies are being squeezed by a combination of falling orders, inflation and rising labor costs. Some manufacturers have even been forced to withdraw from the industry owing to tightening credit conditions.

In the financial year 2011/12, our hard-won reputation for quality ensured that there was continued demand for our products despite the slowing global economy.

The board of directors of the Company (the “Board”) is confident that by maintaining a balanced and constantly fine-tuned business and product portfolio, and with the support of robust multi-country production capabilities, the Group will be able to continue its success for the foreseeable future amidst the ongoing economic turbulence.

環球經濟急速變化，呈現兩極化趨勢，故二零一一年財政年度極不穩定。已發展經濟體系（包括歐美）繼續承受國債及失業率高企的壓力。許多以出口為主的公司則面臨訂單下跌、通脹及勞工成本上升的問題。部份製造商更由於信貸條件緊縮而被迫撤出行業。

於二零一一年財政年度，憑藉多年來辛苦經營所得的優質信譽，本集團的產品需求在全球經濟放緩下仍得以持續。

本公司董事會（「董事會」）深信，藉保持平衡及定期優化業務及產品組合，以及跨國生產力的支持，本集團將能夠繼續在可預見未來之持續市場波動中取得成功。

CHAIRMAN'S STATEMENT

主席報告



RESULTS

For the year ended 31 March 2012, the Group's turnover rose by approximately 10.0% to approximately HK\$1,655 million (2011: approximately HK\$1,504 million). This was mainly due to higher revenue from existing customers such as *Clarks*, *Skechers*, *Stride Rite* and *Rockport* and successful efforts to diversify the Group's customer base, with new customers including *New Balance* and *Timberland*. Profit attributable to equity holders of the Company dropped by approximately 55.8% to HK\$54 million. The decrease in profit was mainly attributable to higher input costs as well as lower revenue from the "wellness" products.

Basic earnings per share for the year consequently decreased by 57.0% to approximately HK8.0 cents, compared with approximately HK18.59 cents for the financial year 2010/11.

DIVIDENDS AND SHARE REPURCHASES

To reward our shareholders for their long-term support, the Board recommends the payment of a final dividend of HK1.5 cents per share and a special dividend of HK2.0 cents per share. Together with the interim dividend of HK3.0 cents per share, the Group has delivered a total dividend for the year of HK6.5 cents per ordinary share, with an increase of the dividend payout ratio to approximately 81.3%.

業績

截至二零一二年三月三十一日止年度，本集團營業額增長至約1,655,000,000港元，增幅約10.0%（二零一一年：約1,504,000,000港元），主要由於來自現有客戶（如*Clarks*、*Skechers*、*Stride Rite*及*Rockport*）的收入增加，以及覓得新客戶（包括*New Balance*及*Timberland*），成功擴大本集團的客戶基礎。本公司權益持有人應佔溢利下跌至54,000,000港元，跌幅約55.8%。溢利減少主要由於就「健康」產品投入的成本上升但收入減少所致。

本年度每股基本盈利減少57.0%至約8.0港仙，相對於二零一零／一一年財政年度約為18.59港仙。

股息及購回股份

為回饋股東之長期支持，董事會建議派發末期股息每股1.5港仙及特別股息每股2.0港仙。連同中期股息每股3.0港仙，本集團於本年度共派發股息每股普通股6.5港仙，派息率增加至約81.3%。

The proposed final and special dividends are subject to the approval of the shareholders at the Annual General Meeting ("AGM") which is scheduled to be held on Monday, 27 August 2012. The payment of final and special dividends will be payable on or about Friday, 21 September 2012.

In addition to dividend payments, during the course of the financial year the Company repurchased and cancelled 5,130,000 of its ordinary shares at prices ranging from HK\$0.95 to HK\$1.54 per share. We consider such repurchases to be a constructive element in the prudent management of the overall capital structure and in enhancing returns to shareholders over time.

BUSINESS STRATEGIES

Increasingly diverse client base

Our client base includes a number of leading footwear brands. Because of our reputation for good quality, as more and more international footwear brands outsourced production, the Group was successful in adding more high-end brands and niche players to our customer base during the year.

This is allowing a gradual diversification of our client base, which is slowly reducing the Group's reliance on its largest customers.

Sustainable margins in a challenging environment

The Group's strategy of providing premium brand owners with customized and competitive one-stop services, supplemented by a wide array of products, not only earns us continuing support from customers, but also helps us to maintain reasonable overall net margins.

These essential qualities provide the Group with a solid foundation to weather downturns in our principal export markets, compared to other manufacturers.

Enhanced design and development capabilities to maintain position in the value chain

To cope with the rapidly changing market situation, the Group will constantly upgrade its research and development centers in order to speed up the response lead time for product development and to facilitate more flexible shifting of the product mix. The centers are tailor-made to cater to customers' requirements for constant diversification of their product lines.

擬派末期及特別股息須待股東於二零一二年八月二十七日（星期一）舉行之股東週年大會（「股東週年大會」）上批准後，方告作實。末期及特別股息將於二零一二年九月二十一日（星期五）或前後派付。

除派發股息外，本公司於本財政年度以每股0.95港元至1.54港元之價格購回及註銷了5,130,000股普通股。我們認為股份購回是一個審慎管理整體資本結構以及不斷提升股東回報的建設性行動。

業務策略

進一步擴大客戶基礎

本集團的客戶基礎包括多個領先鞋履品牌。由於本集團產品以優質著稱，越來越多國際鞋履品牌將生產外判予本集團。年內，本集團成功在我們的客戶基礎上增加更多高端品牌及利基型客戶。

本集團客戶基礎因而得以逐步擴大，逐步減輕對其最大客戶的依賴。

在嚴峻環境下持續取得盈利

本集團的策略是為高檔品牌擁有人提供度身定造及具競爭力的一站式服務，並提供廣泛多樣的產品。此舉不但贏得客戶的長期支持，而且有助本集團維持整體合理的純利率。

這些重要優點為本集團建立穩固基礎，讓本集團較諸其他製造商，更能安然渡過主要出口市場衰退的危機。

加強設計開發能力，維持價值鏈地位

為應付瞬息萬變的市場情況，本集團將不斷提升其研發中心，以加快產品開發的反應時間並促進更靈活的产品組合轉換。各中心乃為迎合客戶對恆常多元化產品的要求而特別設立。

CHAIRMAN'S STATEMENT

主席報告

The Group is always committed to developing ways to reinforce our ability to meet the specialized needs of our customers and maintain the quality and craftsmanship of our products. We expanded our research and development capabilities in Zhuhai, Zhongshan and Vietnam factories during the year in order to better collaborate with our partners and create additional value for them.

Diversified and cost-efficient multi-country production base

The Group's multi-country production base stretches from Guangdong and Jiangxi Provinces in the People's Republic of China (the "PRC") to Vietnam and Cambodia, serving the varied requirements of clients in the United States, Europe and other countries.

A more diverse manufacturing base supports the further rationalization of our manufacturing operations into four specialized hubs over the long term: Zhuhai as the Group's headquarters, Zhongshan as a research and development center and high-end manufacturing base; Jiangxi for the production of mid-range footwear; and Southeast Asia for euro zone shipments and mass market products.

本集團致力開拓各種途徑以增強我們的實力，以切合客戶的特別需要及保持產品的品質及工藝。年內，我們於珠海、中山及越南工廠擴大研發能力，得以與我們的夥伴維持更佳的合作關係，並為彼等帶來更多價值。

設立地域分散及具成本效益的跨國生產基地

本集團的跨國生產基地已經由中華人民共和國（「中國」）廣東及江西省擴展至越南及柬埔寨，以應付歐美及其他國家客戶的各類需求。

多國化生產基地的落成，將生產營運分佈在四個專業化生產基地，體現長遠發展視野：珠海成為本集團總部；中山設為研發中心及高端生產基地；江西主要生產中檔鞋類；東南亞專注於輸往歐元區及大眾市場的產品。



Continuing its geographical diversification of its production base, the Group aims to minimize the impact of fluctuations in any currency in a single area. Furthermore, the Group is adjusting its product portfolio to fit better into the production capabilities and cost structures of different facilities.

Maintaining healthy profitability in the face of severe cost inflation

In view of the current global economic environment, the Group is focused on maintaining strict operational and financial discipline to successfully execute its business strategy.

A key feature of the past year for manufacturing businesses has been persistently high raw materials prices and further steep rises in direct labor rates in the PRC, where the largest portion of the Group's manufacturing capacity is currently located.

Management has responded to these severe inflationary pressures in a very creditable manner through a combination of initiatives that included operating efficiency gains, fine-tuning products, selective price increases, and an ongoing effort to reshape and rebalance our multi-country manufacturing footprint to provide a better "natural hedge" against foreign currency volatility.

Leverage on the Group's niche brand building and development strategy

Both brand building and development are indispensable for the long-term healthy growth of the Group. Consequently, the Group made continued efforts in promoting its brand development, making good use of its brand resources and flexibly responding to market needs, in order to capture each and every opportunity.

At the same time, the Group continued to actively upgrade its own brand products, flexibly draw up marketing and promotional plans, and strategically expand its retail network, with a view to further consolidating our top-notch niche in the domestic babies and children footwear market.

就本集團將其生產基地擴展至不同地域而言，本集團旨在將任何貨幣波動對單一地區所造成的影響減至最少。此外，本集團現正調整其產品組合，以配合不同設施的生產力及成本結構。

在面對嚴重的成本上漲壓力下，維持穩健盈利能力

鑑於現時全球經濟環境，本集團致力維持嚴謹的營運及財務控制，是為了順利施行其業務策略。

製造業務於去年所面對的主要難題是原材料價格持續高企，中國的直接工資水平升幅更為驚人，而本集團大部份製造能力現時均位於中國內地。

管理層透過推出多項措施，以成效顯著的方式應對嚴重的通脹壓力，該等措施包括提高營運效率，優化產品，選擇性加價，及持續努力調整及重組其跨國生產業務，以對外匯波動構成「自然對沖」。

利用本集團的利基型品牌建立及發展策略

對本集團長遠健康發展而言，品牌建立及發展實不容忽視。因此，本集團一直致力促進品牌發展，有效運用品牌資源，靈活回應市場需要，以把握每個商機。

與此同時，本集團繼續積極提升其本身的品牌產品，靈活制訂市場推廣及宣傳計劃，策略性地擴展零售網絡，以進一步整合本集團於商機龐大的國內嬰兒及小童鞋履市場業務。

CHAIRMAN'S STATEMENT

主席報告



The retailing unit successfully established its foothold in the PRC's retail scene in 2010 with initial advances into Beijing and Shanghai. The Group continues to leverage on its niche brand-building strategy and capitalize on the substantial growth in the second-tier cities in the PRC. Throughout the year, we opened new shops in other PRC cities including Shenyang, Dalian, Tianjin, Suzhou, Changzhou, Hefei, Ningbo and Nanjing.

FUTURE PLANS AND PROSPECTS

Looking ahead, the economic outlook remains uncertain. Failure to solve the debt crisis of the European countries in a timely manner would inevitably affect the global economy. To cope with a number of market risks, the Group will prudently monitor and analyze market trends, step up risk management, and formulate and put into practice development strategies taking a pragmatic and cautious approach, so as to capture the valuable opportunities arising from the steady economic development of PRC.

However, we expect that growing recognition of the quality of our products and our strong productivity-enhancing measures, as well as our strong relationship with our global partners will help defend us from the impact of further pressures on our overall performance.

零售單位成功於二零一零年打入中國零售市場，並於北京、上海等一線城市站穩陣腳。本集團繼續憑藉其利基型品牌建立策略，把握中國二線城市的巨大增長潛力。年內，本集團於瀋陽、大連、天津、蘇州、常州、合肥、寧波和南京等其他中國城市開設新店鋪。

未來計劃及展望

展望將來，經濟前景仍未明朗。歐洲各國如未能及時解決債務危機勢必對全球經濟造成影響。為應付連串市場風險，本集團將審慎監察及分析市場趨勢、加強風險管理、制訂並以實事求是之謹慎態度落實發展策略，以捕捉中國經濟穩定發展所帶來之寶貴商機。

然而，我們預期隨著我們產品之質量逐漸得到認同，加上各項加強生產力之措施，以及與全球夥伴之良好關係，將有助我們克服對整體業績構成之壓力。



Profitability, however, is difficult to predict as we expect to face stronger headwinds from rising costs. The cost of materials may rise further as commodity prices remain high and volatile. Wages in PRC are forecast to continue its upward trend, while the appreciation of the Renminbi is likely to stabilize in the coming year.

The Group will continue to exercise tight cost control and improve our productivity, striving to minimize the impact of these factors on our margins. Programs are also in place to speed up the automation of and re-engineer our production processes to gain further cost savings. In addition, we have taken appropriate actions to pass certain cost increases on to our customers.

Going forward, although the economic climate is still uncertain, we are cautiously optimistic that the Group will deliver growth in the financial year 2012/13. This will be achieved through pursuing our strategy of further gains in market share, capacity expansion through specialized manufacturing hubs, and operational excellence.

Stable order pipeline despite global uncertainty

We expect demand for our customized footwear products to remain stable throughout the coming year, even as some clients may scale back orders in the face of ongoing economic uncertainty in Europe and the US.

We will continue to build a resilient performance through quality, productivity and client relationship enhancements.

由於預期成本上漲將會為本集團帶來更大之困難，因此盈利能力難以預測。在商品價格持續處於高水平及波動之情況下，材料成本或會進一步攀升。中國之工資預期會進一步上升，而人民幣於來年很大可能趨於穩定。

本集團將繼續嚴控成本及提升生產力，務求盡量減少該等因素對純利率之影響。為進一步節省成本，我們將加快落實自動化和重整生產流程。此外，本集團已採取適當行動將部分增加之成本轉嫁予客戶。

未來，儘管經濟形勢仍然不明朗，我們對本集團於二零一二／一三年財政年度取得增長抱持審慎樂觀態度。為此，本集團將繼續落實策略，進一步提高市場佔有率、透過專業化生產基地擴充產能及實現卓越的營運。

全球經濟不明朗，訂單表現穩定

儘管部分客戶因歐洲及美國經濟持續不明朗而減少訂單，我們預期未來一年量身定制鞋履產品之訂單將保持平穩。

我們將繼續透過提高質量、生產力及加強客戶關係，保持堅穩業績。

CHAIRMAN'S STATEMENT

主席報告



Continued capacity expansion and reorganization of facilities into specialized hubs

The Group will continue to work towards our long-term goal of building a robust production base consisting of three specialized hubs to serve different client and market requirements.

In the coming year, we will continue upgrading our manufacturing capacity and capabilities in Vietnam and Cambodia, while also shifting and expanding manufacturing capacity to our new Jiangxi facility. With wage and input cost inflation likely to remain a long-term challenge, this ongoing strategy will enable the Group to better optimize our manufacturing operations, control costs and secure a stable labor supply.

To further expand our manufacturing operations and lower input costs, the Group is also prudently exploring several options, including buying out suitable acquisition targets.

Enhanced production capabilities

In view of the current global economic environment, the Group is focused on maintaining strict operational and financial discipline to successfully execute its business strategy.

While remaining prudent, the Group is committed to the continual expansion of its production capacity in line with demand. Continual enhancement of product offerings through research and development as well as production efficiencies through automation and staff training will also be an ongoing mission.

繼續產能擴張及設施重組成為專業中心

本集團將繼續致力建造由三個專業中心組成之生產基地之長遠目標以滿足不同客戶及市場之需要。

未來一年，我們將繼續為設於越南及柬埔寨之生產設施升級，同時將生產力移至江西工廠並擴充其產能。由於工資及投入成本上漲很可能成為長遠之挑戰，此持續策略將協助本集團進一步優化生產業務、控制成本及確保穩定之勞動力供應。

我們亦審慎探討多個方案，包括收購合適的目標，以進一步擴展我們的製造業務及降低生產成本。

加強生產能力

鑑於現時全球經濟環境，本集團致力維持嚴謹之營運及財務控制，以便成功執行業務策略。

在保持謹慎的同時，本集團致力於提升其產能以滿足需求。透過研究及開發以增加產品種類及透過自動化以提高生產效率，此外員工培訓亦是本集團之持續任務。

To uphold our core competences, the Group will constantly strengthen our ability to meet the specialized needs of our customers and maintain the quality and craftsmanship of our products. We will consider investing further in our outsole capabilities in our Cambodia factory over the coming year in order to better collaborate with our partners and create additional value for them.

The Board will update the shareholders on the progress when appropriate.

Continual expansion of retail sales

Fiona's Prince is currently the retail unit's major brand carrying a line of contemporary and lifestyle babies' and children's footwear, with prices ranging from RMB500 to RMB1,200 per pair.

The business plan of the unit will begin with a brand building program to lay down the foundation for future rollouts. Marketing efforts will be targeted towards the mainland babies and children sector where the Group enjoys an advantage based on its initial success in building customer recognition. Retail network expansion will follow to leverage on the marketing effort.

With continued solid economic growth anticipated for the coming year, PRC will remain the primary focus for our retail business expansion in 2012/13. As more and more citizens join the ranks of middle-to-upper class consumers, growing demand for affordable luxury babies' and children's footwear is creating room for growth for *Fiona's Prince*.

We will continue to pursue growth through store and space expansions, increasing same-store sales, and by broadening our product base in order to enhance *Fiona's Prince's* overall revenue mix. The Group will also continue to prudently capture any opportunities, including through joint ventures, to introduce more brand names to our retail portfolio.

As part of our ongoing store expansion strategy, the Group plans to maintain a full year target of 5 *Fiona's Prince* stores in Hong Kong and Macau, and to open 70 stores in the PRC by the end of 2013.

為了維持我們之核心競爭力，本集團將不斷加強滿足我們客戶個別要求之能力及保持我們產品之質量及工藝。我們將考慮於未來一年提升柬埔寨工廠製造鞋底之能力，以便與我們的夥伴維持更好的合作關係，並為彼等帶來更多價值。

董事會將於適當時候通知股東有關進度。

零售銷售額之持續增長

*費兒的王子*現時是零售單位之主打品牌，推出一系列時尚嬰兒及兒童鞋履，每雙鞋履的售價介乎人民幣500元至人民幣1,200元之間。

該零售單位之首項業務計劃是品牌推广活動，為未來推出之產品奠定基礎。由於本集團之嬰兒及兒童鞋履在內地已初步得到客戶認同，故本集團將把握此優勢，將市場推廣工作集中於嬰兒及兒童鞋履方面。零售網絡將緊隨市場推廣工作而擴展。

預期未來一年之經濟增長持續強勁，於二零一二／一三年，中國市場仍將是本集團擴張零售業務之焦點。由於越來越多國民加入中高端消費者行列，對可負擔奢侈嬰兒及兒童鞋履之需求將日益增長，意味著*費兒的王子*存在著增長空間。

我們將繼續透過店舖及銷售空間之擴張、提高同店銷售額及擴闊產品基礎追求增長，以優化*費兒的王子*之總體收益組合。本集團亦將繼續審慎把握任何機會，包括以合資公司方式，為我們之零售組合引入更多品牌。

為秉承本集團之店舖擴展策略，本集團計劃於全年在香港及澳門維持5間*費兒的王子*店舖，並於二零一三年底前在中國開設70間*費兒的王子*店舖。

CHAIRMAN'S STATEMENT

主席報告

Globally, we expect further expansion of *Fiona's Prince* sales via online retailers, as we increase our focus on these channels. To this end, advertising efforts have begun to be placed on online media.

Expanding retail portfolio

The Group will prudently expand its portfolio of brands under a multi-brand strategy. Appropriate marketing and promotional activities will be carried out to help unleash the potential value of the Group's existing brands. At the same time, the Group will continue to look out for new, innovative brands that fit well into our expansion strategy.

Miss Blumarine, a new retail label for babies' and children's fashion, is the latest addition to the Group's portfolio under a partnership agreement. The partnership will capitalize on the know-how of our retail team to tap vast demand in PRC for different types of footwear products. This new label will target the growing market in Hong Kong and PRC for affordable luxury footwear for babies and children which crosses over between fashion and shoes. The brand's first store was established in Hong Kong in early April 2012.

Establishment of headquarters and reorganization of retail business in the PRC

The retail unit's growth agenda includes organic growth through store openings, space expansions and increase of same-store sales. In addition, the unit has been approached by certain franchisees seeking co-operation opportunities. It is also considering to develop a more diversified product portfolio that supports the premium image of its brands.

To accommodate the long-term development needs, the Group has acquired office premises in Shanghai, which will function as the headquarters of its operations in eastern PRC.

A reorganization of the retail business has also been conducted since the beginning of the year, resulting in significant reductions in the unit's operating costs. The Group will continue to strictly control operating costs, and to adjust its product portfolio to expedite earnings contribution from the retail business.

Going forward, our retail business will have an increasingly important role to play in the Group's overall development.

至於全球方面，我們已加強發展網上渠道，預期 *費兒的王子* 之銷售額將透過網上零售商進一步增長。為配合此渠道之發展，我們已於網上媒介進行廣告宣傳。

擴闊零售組合

本集團將審慎擴闊其品牌組合，以實踐其品牌多元化之策略。為使本集團之現有品牌發揮其潛在價值，本集團將推出適當之市場推廣及宣傳活動。與此同時，本集團將繼續發掘可配合我們之擴張策略之創新品牌。

本集團最近透過一項合作協議將新晉嬰兒及小童時裝品牌 *Miss Blumarine* 納入旗下零售組合內。是項合作將充分利用本集團零售團隊之專業知識，以滿足中國市場對不同種類鞋履產品之龐大需求。香港及中國市場對跨時裝與鞋履之可負擔奢侈嬰兒及小童鞋履之需求日益增長，故新品牌將以該等市場為目標客戶。品牌之首間專門店已於二零一二年四月初登陸香港。

於中國成立總部及重組零售業務

零售單位之發展計劃包括透過開設店舖、增加銷售空間及提高同店銷售額達致內部增長。此外，若干特許經營商曾接洽零售單位，尋找合作商機。本集團亦打算推出更多多樣化之產品組合，進一步提高品牌之高檔形象。

為配合長遠發展需要，本集團已於上海購入辦公室物業，將之作為其於華東業務之總部。

本集團於年初亦已進行零售業務重組，使零售單位之經營成本顯著減少。本集團將繼續實施嚴格之經營成本控制，調整其產品組合，提高來自零售業務之盈利貢獻。

展望未來，本集團之零售業務將在本集團整體發展中發揮越來越重要的作用。



OUR VISION 我們的願景

To become the leading lifestyle footwear company trusted by premium brands for value creation and innovation.

成為獲高檔品牌信賴的主要時尚鞋履公司，追求創造價值及革新精神。

CONCLUSION

I wish to thank all of our staff and senior management for their dedication and support, which is crucial to our success in meeting the challenges that face us. My thanks are also extended to fellow directors, shareholders, customers and suppliers for their continued support.

We have proven strengths in our multi-country production base, product development, a strong financial position, market-leading position in casual premium footwear and babies' and children's products, and efficient operations. This should enable us to achieve further growth in revenue and hence deliver sustainable returns to shareholders.

Chen Ming-hsiung, Mickey

Chairman

Hong Kong, 28 June 2012

總結

本人藉此機會感謝所有員工及高級管理層，他們的努力和支持協助我們克服所面臨之挑戰。本人亦謹此感謝各位董事、股東、客戶及供應商的持續支持。

憑藉我們之跨國生產基地、產品開發、穩健之財務狀況、休閒便服鞋及小童及嬰兒產品之市場領導地位及具有效率之經營，令我們實力更雄厚。藉此，我們將能夠進一步提高收益，從而給予股東可持續之回報。

陳敏雄

主席

香港，二零一二年六月二十八日

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析



FINANCIAL RESULTS

During the year ended 31 March 2012, the world faced a series of unprecedented macroeconomic shocks. Weak global demand amidst a slowdown in the economy of the US and a turbulent eurozone had a material adverse impact on the manufacturing sector as a whole.

The Group was not immune to these challenges, but through consistent efforts to adjust its product and client portfolios in response to market changes, it was able to achieve an approximately 10.0% year-on-year growth in turnover to approximately HK\$1,655 million (2011: approximately HK\$1,504 million) during the year. The average selling price ("ASP") and business volume, as expressed in the number of pairs of footwear produced, also grew 3.7% and 6.4% respectively.

Rising material prices and labor costs in the PRC eroded the Group's gross profit margin, resulting in an approximately 55.8% decline in net profit attributable to the equity holders of the Company to approximately HK\$54 million (2011: approximately HK\$122 million).

財務業績

於截至二零一二年三月三十一日止年度，全球遭遇連串前所未有之宏觀經濟衝擊。美國經濟放緩加上歐元區動盪導致全球需求疲弱，對整體製造業造成重大不利影響。

面對此等挑戰，本集團無法獨善其身，但透過不斷調整產品及客戶組合以回應市場之變動，本集團於年內仍能取得營業額約1,655,000,000港元（二零一一年：約1,504,000,000港元），按年增長約10.0%。平均售價（「平均售價」）及業務量（以所生產之鞋履數目計算）分別增長3.7%及6.4%。

中國之材料價格及勞工成本上升侵蝕了本集團之毛利率，導致本公司權益持有人應佔純利減少約55.8%至約54,000,000港元（二零一一年：約122,000,000港元）。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Compared to the previous year, material cost increased by approximately 11.5% and labor cost was up by 27.5%, with the appreciation of the Renminbi exerting further pressure on the Group's margin. As a result of a shortage of experienced skilled labor, the Group incurred additional subcontracting charges totaling approximately HK\$45 million (2011: approximately HK\$24 million), a year-on-year increase of approximately 87.5%. With rising costs outweighing growth in revenue and ASP, the gross profit margin dropped to approximately 14.3%.

The multi-country production platform across the PRC, Vietnam and Cambodia continued to help the Group build flexibility into its product mix. Upon commissioning of the new production lines in the factories in Cambodia and Jiangxi, the PRC, contributions from these two production centers increased further to approximately 7.6% (2011: approximately 6.6%) and 7.6% (2011: approximately 5.9%) respectively to the Group's total turnover.

The facilities were organized into three specialized production hubs serving different manufacturing requirements and levels of sophistication, enabling the Group to calibrate its product mix in response to the ever-changing market environment.

與去年比較，材料價格上升約11.5%，而勞工成本則上升27.5%。人民幣升值亦對本集團毛利率進一步構成壓力。由於經驗技工人手短缺，本集團產生合共約45,000,000港元之外包費用（二零一一年：約24,000,000港元），按年增長約87.5%。由於所增加之成本高於收入及平均售價之增長，毛利率跌至約14.3%。

分佈於中國、越南及柬埔寨之多國生產平台，繼續有助本集團提高產品組合之靈活性。位於柬埔寨及中國江西廠房之新生產線投入服務後，該兩個生產中心對本集團之總營業額之貢獻分別增加至約7.6%（二零一一年：約6.6%）及7.6%（二零一一年：約5.9%）。

設施劃分為三個專業化生產基地，以滿足不同生產要求及複雜程度，讓本集團能夠調整產品組合以應付瞬息萬變之市場環境。儘管「健康」鞋履產品之銷售減少，優質便服鞋仍然是本集團之最



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Despite the easing off of the sales of “wellness” shoes, the premium casual footwear category remained the Group’s largest revenue generator, accounting for approximately 43.7% (2011: approximately 60.3%) of Group’s turnover. The Group was able to maintain its niche in the premium segment as it maintains the superior quality of its products supplemented by tailor-made production services. Babies’ and children’s footwear and rugged shoes contributed approximately 42.4% (2011: approximately 35.3%) and 13.9% (2011: approximately 4.4%) of turnover respectively.

The dual impact of a slowing US economy and the continuing appreciation of the Renminbi has led the market focus of the Group to shift from the US to Europe. During the year, the Group’s shipments to the US dropped to approximately 43.2% (2011: approximately 59.6%) by turnover, while that of the European segment increased to approximately 37.6% (2011: approximately 31.4%) of the total. Shipments to other markets, including Asia, increased to approximately 19.2% (2011: approximately 9.0%). The shift in the Group’s market mix validates its ability to adapt flexibly to market conditions.

大收入來源，佔本集團營業額約43.7%（二零一一年：約60.3%）。本集團透過生產優質產品及量身訂制生產服務，繼續保持在高檔分類中之利基地位。嬰兒及小童鞋履及豪邁型戶外鞋分別佔營業額約42.4%（二零一一年：約35.3%）及13.9%（二零一一年：約4.4%）。

受美國經濟放緩及人民幣持續升值之影響，本集團將市場重心由美國轉移至歐洲。年內，按營業額計算，本集團輸往美國之銷售跌至約43.2%（二零一一年：約59.6%），而歐洲部份則上升至佔總額約37.6%（二零一一年：約31.4%）。輸往其他市場（包括亞洲）之銷售增加至約19.2%（二零一一年：約9.0%）。本集團市場組合之轉移印證了其靈活適應市場狀況之能力。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

During the year, material costs went up owing to rising material prices and the appreciation of the Renminbi. Material usage also increased as the Group geared up product development work for new footwear categories, in an effort to make up for the decline in shipments of “wellness” shoes.

For the manufacturing unit, total labor and staff costs increased to account for approximately 22.3% (2011: approximately 19.3%) of turnover amidst rising minimum wages in the PRC and partly as a result of the appreciation of the Renminbi. The lean manufacturing system continued to be in place to help the Group gain efficiency by shortening production lead times, and the moderate increase in ASP has also helped recoup part of the higher costs for materials and labor.

As a result, earnings per share for the year decreased by approximately 57.0% year on year to approximately HK8.0 cents (2011: approximately HK18.59 cents). In view of its continued healthy financial position, the Group pledges to continue its dividend policy of sharing results with shareholders.

Accordingly, the Board recommended the payment of a final dividend and special dividend of HK1.5 cents (2011: HK7.0 cents) and HK2.0 cents (2011: nil) respectively, which together with the interim dividend of HK3.0 cents (2011: HK3.0 cents), represents a payout ratio of approximately 81.3% (2011: approximately 53.8%).

OPERATIONAL REVIEW

The complex market environment caused by weak economic conditions in the US and European markets has exacerbated the difficulty of manufacturers in optimizing facilities utilization to gain cost efficiency. Against such a backdrop, the Group has continued to leverage its core strengths to proactively adjust its product and client portfolios in accordance with market changes.

The measures taken included the further diversification of the production base by speeding up the relocation of production lines to lower-cost centers. In order to strengthen its lead in the premium casual footwear segment, the Group has expended much effort in developing new premium-quality white shoes which have come into fashion.

年內，材料成本因材料價格及人民幣升值而上升。材料用量亦告增加，主要原因是本集團加快開發新鞋履類別，以彌補「健康」鞋履產品輸出之減少。

就生產而言，由於中國最低工資上升以及人民幣之升值，勞工及員工成本總額上升至佔營業額約22.3%（二零一一年：約19.3%）。本集團繼續落實精實生產系統以縮短生產期，從而提高效率。此外，適度調升平均售價亦抵銷了部分材料及勞工成本之增幅。

因此，本年度之每股盈利按年減少約57.0%至約8.0港仙（二零一一年：約18.59港仙）。由於財務狀況保持穩健，本集團承諾採納與股東分享成果之股息政策。

故此，董事會建議派發末期股息及特別股息分別1.5港仙（二零一一年：7.0港仙）及2.0港仙（二零一一年：無），連同中期股息3.0港仙（二零一一年：3.0港仙），派息率約81.3%（二零一一年：約53.8%）。

營運回顧

受美國及歐洲市場之疲弱經濟狀況影響，市場環境複雜多變，進一步加深了製造商優化設施運用以增加成本效益之難度。面對此情況，本集團繼續利用核心優勢，積極根據市場變化調整其產品及客戶組合。

本集團所採用之措施包括加快重置生產線至低成本中心，以分散生產基地。為鞏固本集團於優質便服鞋分類之領先地位，本集團致力研發全新高檔優質白鞋系列，並已成為時尚款式。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析



To defend its lead in strategic segments including premium fashion casual footwear and babies' and children's shoes, the Group has adhered to its core competencies in its one-stop solution featuring product development, superior quality and customized production. The Group will continue to sustain its premium business portfolio as part of its differentiating strategy.

The Group held a sound financial position with cash and cash equivalents maintained at a favorable level of approximately HK\$475 million (2011: approximately HK\$530 million) as at 31 March 2012.

Manufacturing Business

The Group serves the world's major footwear brands from its diversified network of factories, organized into three specialized hubs across Southeast Asia and the PRC. With the southern Zhuhai and Zhongshan factories serving as the Group's headquarters, research and development center and high-end manufacturing base, the inland Jiangxi factory is designated for the production of mid-range footwear. The facilities in Southeast Asia, including Vietnam and Cambodia, are for European shipments and mass market products.

為保持於策略性分類，包括優質時裝便服鞋及嬰兒及小童鞋履之領先地位，本集團謹守產品研發、優良品質及量身定制生產一站式解決方案之核心競爭力。本集團將繼續保留其優質業務組合作為差異化策略之一部份。

本集團之財務狀況穩健，現金及等同現金項目於二零一二年三月三十一日維持於約475,000,000港元（二零一一年：約530,000,000港元）之有利水平。

製造業務

本集團透過其分散式工廠網絡，為全球主要鞋履品牌提供服務，該等工廠遍佈東南亞及中國，並已劃分為三個專門製造中心。位於珠海南部及中山之工廠為本集團總部、研發中心及高端生產基地；江西內陸之工廠將集中生產中檔鞋履。位於東南亞（包括越南及柬埔寨）之設施將專注輸往歐洲及大眾市場之產品。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析



The facilities, located and designed to accommodate varying product development and manufacturing requirements, had a total of 38 production lines as at the year end date. 11 lines were located in Vietnam, 3 in Cambodia, and 24 in the PRC, including 11 in Zhongshan, 8 in Zhuhai and 5 lines in Jiangxi Province. Overall facilities utilization was 76% (2011: 71%) during the year.

In view of the soft market, capacity expansion has been focused on lower-cost bases in Jiangxi and Cambodia. The new Jiangxi factory had 5 production lines as at 31 March 2012 and already contributed approximately 7.6% of the Group's total turnover for the year. The Cambodia factory had established 3 production and additional 2 assembly lines and has become a growth driver registering approximately 7.6% growth in revenue. Upon full operation of the new facilities in Jiangxi and Cambodia, total annual capacity will reach about 25 million pairs by year. The solid order books of these two centers validate the Group's strategy of diversifying into lower-cost production locations.

於年結日，該等設施合共設有38條生產線，旨在滿足各類產品開發及製造需求。該等生產線分別位於越南（11條生產線）、柬埔寨（3條生產線）以及中國（24條生產線，其中中山11條、珠海8條和江西省5條生產線）。年內整體設施使用率為76%（二零一一年：71%）。

鑒於市場放緩，本公司主力於江西及柬埔寨之低成本基地擴張產能。於二零一二年三月三十一日，江西新工廠共設有5條生產線，其貢獻佔本集團本年度之總營業額約7.6%。柬埔寨工廠已設立3條生產線及新增2條組裝線，成為本集團之增長動力，收益增長約7.6%。於江西及柬埔寨之新設施全面投入運作後，本年度之總年產量將達至約25,000,000雙鞋履。該兩間中心之穩定訂單，證明本集團多元化發展至低成本生產地區之策略行之有效。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Research and development is a key strength which supports the Group's customized production capacities. This niche, coupled with management's experience and insights in understanding the complex market environment, has translated into a strong capability to develop a diversified range of products to achieve business progress. Despite the uncertainties in the US and European markets, the Group recorded order growth on its portfolio of premium products designed with features to help clients drive demand.

After expansion of the research and development center in the Vietnam factory, this production base achieved year-on-year order growth of approximately 23.2% in terms of number of pairs produced.

Considering the comparatively stable cost environment of the production base in Vietnam and Cambodia, the Group may consider to further focus its future development on the basis of this production hub.

Regarding the production facilities in the southern PRC, owing to the shortage of experienced skilled labor, their total output in terms of pairs dropped approximately 6% year on year. The continued increase in basic wages also led to the outsourcing of certain subcontracting works during the year which increased to approximately 2.7% (2011: approximately 1.6%) of the total turnover, further exerting pressure on the Group's margin. In view of the change in the PRC's operating environment, the Group will seek to further diversity geographically and may explore potential strategic partnerships that could create added value and synergistic benefits to the core business.

Major customers during the year included *Clarks*, *Skechers*, *Stride Rite*, *New Balance* and *Timberland* which in aggregate contributed approximately 83.9% (2011: approximately 89.2%) of the Group's total turnover.

研究及發展是本集團之主要優勢，有助提升本集團度身定造之生產之能力。此利基加上管理層之經驗及對複雜市場環境之洞察力，使本集團於發展多元化產品方面取得雄厚實力，從而達致業務增長。儘管歐美市場尚未明朗，本集團仍就該等設計能引起客戶購買意慾之優質產品組合錄得訂單增長。

隨著越南工廠之研發中心擴充後，該生產基地之訂單按年增長約23.2%（以所生產之鞋履數目計算）。

經計及越南及柬埔寨生產基地相對穩定之成本，本集團可能考慮進一步以此生產中心作為未來發展之主要方向。

至於華南地區之生產設施方面，由於缺乏經驗員工，該等生產設施之總產量按年下跌約6%（按鞋履數目計）。基本工資持續上升亦促使本集團於年內外判部份分包工作，所佔比率增加至總營業額約2.7%（二零一一年：約1.6%），對本集團之利潤構成壓力。鑒於中國營商環境轉變，本集團計劃打入其他地區之市場，進一步邁向地區多元化，並可能發掘能為本集團之核心業務增值以及帶來協同效益之潛在策略夥伴。

年內，主要客戶包括*Clarks*、*Skechers*、*Stride Rite*、*New Balance*及*Timberland*，共佔本集團總營業額約83.9%（二零一一年：約89.2%）。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Retailing Business

Under the Group's long-term diversification strategy, it has developed a retail business under the house brand of *Fiona's Prince*, a trendy line of infant and baby shoes. This retailing unit successfully established a foothold in the PRC's retail scene in 2010, with the first advances in Beijing and Shanghai. In the same year, the *Mocca* business unit which carries ladies' shoes and bags was scaled down on consideration that more resources should be placed into the development of *Fiona's Prince*. Fitting better into the Group's manufacturing capabilities in the children's category, *Fiona's Prince* is expected to enjoy more synergistic advantages.

Although the business unit was still making a loss of approximately HK\$25.5 million (2011: approximately HK\$37.9 million) as a result of the high rental expenses in Hong Kong, the Group expects to achieve a strong growth in the sales of *Fiona's Prince* in the PRC in the coming year. As at the year end date, the unit maintained a total of 4 *Fiona's Prince* shops in Hong Kong, 1 shop in Macau and 21 shops in the PRC.

The unit has brought in new business partners for the further development of its retail network and to achieve win/win through market alliance. During the year, the Group has reached an agreement with an Italian brand, namely *Miss Blumarine*, to open a shop in Hong Kong in early April 2012 to feature a new series of infant and children's footwear. Management considers that the alliance with prestigious international partners will help the Group gain exposure in different market segments in the PRC. The Group will also benefit from the experience obtained for its near-term penetration into the PRC market. Further discussions are being engaged in with other well-known international brands for collaboration opportunities.

The Group maintains confidence in the development of the retail unit into one of its major income and returns contributors in future. It will not, however, derail the Group from its longstanding prudent financial management policy. The Group will continue to be a risk-averse company while it cautiously moves ahead with its business plans.

零售業務

根據本集團發展多樣化之長遠策略，本集團已發展自家時尚兒童鞋履品牌費兒的王子之零售業務。此零售單位成功於二零一零年打入中國零售市場，並率先於北京及上海站穩陣腳。同年，為投放更多資源發展費兒的王子，女裝鞋履及皮包品牌Mocca之營運規模已作縮減。由於更能配合本集團於小童鞋履之產能，預期費兒的王子將享有更多協同效益。

儘管香港租金開支高昂，導致此業務單位仍錄得虧損約25,500,000港元（二零一一年：約37,900,000港元），但本集團預期，於未來一年，費兒的王子於中國之銷售額將大幅增長。截至年結日，此業務單位於香港共有4間費兒的王子店舖，於澳門有1間店舖，於中國共有21間店舖。

此業務單位已引進新的業務夥伴，務求進一步發展其零售網絡以及透過市場聯盟達致雙贏局面。年內，本集團與一意大利品牌Miss Blumarine達成協議，於二零一二年四月初在香港開設一間專門銷售新系列之嬰幼兒鞋履之店舖。管理層認為，與著名國際品牌締結聯盟將有助本集團涉足中國不同市場分部。本集團亦受惠於當中所獲得之經驗，為該系列之鞋履於短期內打入中國市場作好準備。本集團現正與其他知名國際品牌磋商合作機會。

本集團深信，零售業務單位定能發展為本集團未來收入及回報之主要來源，然而，本集團將不會偏離本集團一貫審慎之財務管理政策。本集團於審慎推行其業務計劃之同時，將貫徹其低風險管理之策略。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

FINANCIAL REVIEW

Liquidity and Financial Resources

The Group generally finances its operation by internally generated cashflow and banking facilities provided by its bankers.

Prudent financial management and selective investment criteria have enabled the Group to maintain a strong financial position. As at 31 March 2012, the Group's cash and cash equivalents were approximately HK\$475 million (2011: approximately HK\$530 million).

The Group is substantially debt-free. As at 31 March 2012, the Group had banking facilities amounted to an aggregate sum of approximately HK\$119 million (2011: approximately HK\$196 million) with various banks. Out of the trade and overdraft banking facilities of approximately HK\$119 million (2011: approximately HK\$196 million) had been granted to the Group, approximately HK\$8 million (2011: approximately HK\$2 million) had been utilized as at 31 March 2012.

For the year ended 31 March 2012, the current ratio was approximately 2.01 (2011: approximately 2.33) based on current assets of approximately HK\$865 million and current liabilities of approximately HK\$432 million and the quick ratio was approximately 1.52 (2011: approximately 1.87).

As at 31 March 2012, the Group did not have any interest-bearing bank borrowings.

The Group will continue to maintain conservative cash flow management to sustain a strong cash position. Having considered the major expansion plans of the Group, including Cambodia and the PRC in the next two to three years, the Directors are of the opinion that the Group has adequate liquidity to meet its current and future working capital requirements on its operations and expansion.

Foreign Exchange Risk Management

Most of the Group's assets and liabilities, revenue and expenditure are denominated in Hong Kong dollars, the RMB and the US dollars ("USD"). It is the Group's policy to adopt a conservative approach on foreign exchange exposure management.

財務回顧

流動資金及財務資源

本集團一般以內部產生之現金及其往來銀行提供之銀行信貸為其業務提供資金。

審慎理財及選擇性投資，令本集團之財政狀況維持穩健。於二零一二年三月三十一日，本集團之現金及等同現金項目約475,000,000港元（二零一一年：約530,000,000港元）。

本集團基本上並無債務。於二零一二年三月三十一日，本集團獲得多間銀行之信貸總額度約為119,000,000港元（二零一一年：約196,000,000港元）。本集團獲授予之貿易及透支之銀行信貸約119,000,000港元（二零一一年：約196,000,000港元）當中，於二零一二年三月三十一日已動用約8,000,000港元（二零一一年：約2,000,000港元）。

截至二零一二年三月三十一日止年度，流動比率約2.01（二零一一年：約2.33），此乃按流動資產約865,000,000港元及流動負債約432,000,000港元之基準計算，而速動比率則約1.52（二零一一年：約1.87）。

於二零一二年三月三十一日，本集團並無任何計息銀行借貸。

本集團將繼續維持保守之流動現金管理，以鞏固現金狀況。經考慮本集團於未來兩至三年包括在柬埔寨及中國進行之主要擴充計劃，董事們認為本集團具備充足之流動資金以應付其目前及日後營運及拓展之營運資金需求。

外匯風險管理

本集團大部分之資產與負債及收益與開支主要以港元、人民幣及美元（「美元」）計值。採用保守方法管理外匯風險乃本集團之政策。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

However, the Group will continue to monitor its foreign exchange exposure and market conditions to determine if any hedging is required. The Group generally finances its operation with internal resources and bank facilities provided by banks in Hong Kong. Interest rates of borrowings are fixed by reference to the Hong Kong Inter-Bank Offered Rate, the London Inter-Bank Offered Rate or the Singapore Inter-Bank Offered Rate.

The Group's treasury policies are designed to mitigate the impact of fluctuations in foreign currency exchange rates arising from the Group's global operations and to minimize the Group's financial risks. As a measure of additional prudence, the Group cautiously uses derivative financial instruments, principally forward currency contracts as appropriate for risk management purposes only, for hedging transactions and for managing the Group's receivables and payables.

The exposure to foreign currency of the Group mainly arose from the net cash flow and the net working capital translation of its PRC subsidiaries. The management of the Group will actively hedge the foreign currency exposures through natural hedges, forward contracts and options, if consider necessary. The management of currency risk is centralised in the headquarter of the Group in Hong Kong.

CAPITAL STRUCTURE

Shareholders' equity increased to approximately HK\$980 million as at 31 March 2012 (2011: approximately HK\$950 million). As at 31 March 2012, the Group did not have any interest-bearing bank borrowings (2011: nil), resulting nil% (2011: nil%) of the shareholders equity.

EMPLOYMENT AND REMUNERATION POLICIES

The Group, including its subsidiaries in Hong Kong, Taiwan, the PRC, Vietnam and Cambodia, employed approximately 14,000 employees as at 31 March 2012. The Group's remuneration policies are primarily based on prevailing market salary levels and the performance of the respective companies and individuals concerned. Share options may also be granted in accordance to the terms of the Group's approved share option schemes.

然而，本集團將繼續監控其外匯風險及市場狀況，以確定是否需要採取對沖措施。本集團一般以內部資源及香港銀行所提供之銀行融資作為營運所需資金。借貸利率按香港銀行同業拆息率、倫敦銀行同業拆息率或新加坡銀行同業拆息率釐定。

本集團之財務政策旨在減輕本集團於環球業務所帶來之外幣匯率波動之影響，以及將本集團之財務風險降至最低。本集團採用一項更為審慎之措施，審慎運用衍生財務工具（主要為遠期貨幣合約（如適用）僅作風險管理之用）以作對沖交易及管理本集團應收賬項及應付賬項之用。

本集團面臨之外匯風險主要來自其中國附屬公司之現金流量淨額及營運資金淨額之換算。本集團管理層將於有需要時積極利用自然對沖、遠期合約及期權方式對沖外匯風險。貨幣風險集中由本集團之香港總部管理。

股本架構

股東權益增加至二零一二年三月三十一日約980,000,000港元（二零一一年：約950,000,000港元）。於二零一二年三月三十一日，本集團並無任何計息銀行借貸（二零一一年：零），因而佔股東權益比例為零%（二零一一年：零%）。

僱員及薪酬政策

於二零一二年三月三十一日，本集團（包括其於香港、台灣、中國、越南及柬埔寨之附屬公司）共聘用約14,000名員工。本集團之薪酬政策主要根據現時之市場薪酬水平，以及各公司及員工個別之表現為基準釐定。本集團亦可根據本集團批准之購股權計劃之條款授出購股權。

CORPORATE SOCIAL RESPONSIBILITY

企業社會責任

Our corporate philosophy has always emphasised respect for people, contribution to society and creation of a fair working environment. By organising voluntary services, donations and sponsorships, we hope to fulfill our social responsibilities and offer assistance to those in need.

The Directors strongly believe that corporate social responsibility is an integral part of our corporate culture and a key to long-term success.

During the year, the Group continued to promote a number of activities to reduce our environmental footprint and further engage with our workforce and local community.

A CARING COMPANY

Charitable support

Giving back to the community is an important element of being a responsible corporation. The Group serves local communities through volunteerism, charitable activities and sponsorship initiatives that span the spectrum to improve the overall standard of living for those around us.

The Directors believe that as a responsible multinational company, we should contribute to those less fortunate in communities around us. Hence, the Group contributed to many charities including the World Vision Charity in many townships in Taiwan since 2009 and continued to make further contributions in the year under review, Friends of Caritas in Hong Kong, China Charity Association and Red Cross Society in Cambodia.

Shoes were also given to both individual needy families and established orphanages in PRC and Taiwan, with an emphasis on providing suitable footwear for infants and children.

Volunteerism is encouraged across our Group and our employees have enthusiastically served the communities with their time, talents, and heart.

本集團的公司理念向來為強調相互尊重、貢獻社會及創造公平的工作環境。本集團希望通過組織志願服務、捐款和贊助活動，履行社會責任，扶助有需要人士。

董事們深信其負有社會責任，這既為本集團整體企業文化的一部分，亦是實現長期成功的關鍵。

於年內，本集團繼續推廣多項活動，以減輕對環境的損害，從而促進全體員工與當地社區的關係。

關懷社會的企業

慈善資助

作為一家負責任的企業必須履行回饋社會的義務，集團透過成立義工隊、資助慈善活動和贊助公益計劃，服務業務所在地的社群，協助提升當地的整體生活質素。

董事們認為，作為一間有責任感的跨國公司，本集團應對周邊社區的貧困人群有所貢獻。為此，本集團向多家慈善組織作出捐贈，包括自二零零九年及於本年度回顧期內繼續向位於台灣多個鎮的世界宣明會作出捐贈，以及向香港明愛之友、中華慈善總會和柬埔寨紅十字會作出捐贈。

本集團亦向在中國及台灣的家境貧寒人士及聲譽良好的孤兒院捐贈鞋子，主要為嬰幼兒提供合適的鞋履。

集團鼓勵上下員工參與義務工作，本集團員工貢獻出他們的時間與技能，熱心服務社群。

CORPORATE SOCIAL RESPONSIBILITY

企業社會責任

Caring for our communities

The Group is in the communities where we operate, and we remain devoted to improving local living standards, especially for the disability of amputeeism and other people in need.

Throughout the year, the Group continued to support sustainable social and economic development of the country through the provision of opportunity to people in Cambodia. Sensitive to the particular needs of Cambodian society, in which a disproportionate segment of the population deals with the disability of amputeeism, the Group has made and continues to make a commitment, through cooperation with the Cambodian National Volleyball League (Disabled) and the Ministry of Social Affairs, Labour and Youth Rehabilitation, to provide an equal opportunity workplace and environment that accommodates integration of persons with a disability. Inclusion of disabled workers is a keynote feature of the unique Cambodian factory.

Environmental protection

The call for more collective action on the growing threat of global warming and environmental degradation has continued to grow. Recently, PRC released its *12th Five-year Plan on Greenhouse Emission Control*, which called for greater carbon intensity and energy use targets, particularly in economically developed regions such as Guangdong.

Our Group is committed to being part of the global solution and becoming a more eco-friendly supplier and retailer.

As a first step in part of an on-going internal evaluation, we have installed environmentally friendly CWS boilers and more efficient T5 fluorescent lights in our factories and replaced conventional dryers with infrared dryers, which have reduced the amount of emissions released during the generation of heat and energy. Solar energy heaters have also been installed for the staff quarters of our Zhuhai and Zhongshan factories, thus promoting environmental protection through daily conservation of energy.

關愛我們的社區

本集團生根於我們的社區，而我們仍致力改善當地的生活水平，特別是殘疾人士及其他有需要人士的生活。

全年，本集團繼續為柬埔寨人民提供大量的就業機會，對柬埔寨社會與經濟的可持續發展作出傑出的貢獻。在柬埔寨人口中有一大部分的殘疾人士，協助他們的自力更生是柬埔寨社會的一個特殊任務。本集團對此做出並繼續做出承諾，將通過與柬埔寨國家殘疾人士排球隊、社會事務局及勞動與青年人康復等組織的合作，為殘疾人士提供平等的就業機會與包容的就業環境。聘用殘疾人士為員工乃獨特的柬埔寨工廠的主要特點。

環境保護

對全球氣候暖化及環境惡化日益嚴重作出更多集體行動的呼聲持續增強。近來，中國頒佈有關溫室氣體排放控制的「十二五規劃」，其稱為更高碳濃度及能源使用目標，尤其是，如廣東的經濟發達地區。

本集團致力成為全球解決方案出力的一部分，並成為更環保的供應商及零售商。

作為踏出持續內部評估的第一步，我們已於廠房內安裝環保水煤漿鍋爐及更具能源效益的T5燈光設備，生產用之電熱箱及相關設備也改用紅外線發熱，其於產生熱能與能量期間減少排放量。珠海及中山之廠區宿舍已安裝太陽能熱水器，透過日常的生活節約能源，促進環境保護。

CORPORATE SOCIAL RESPONSIBILITY

企業社會責任

At a more local level, our Group organised a number of tree-planting projects in Zhuhai and Zhongshan, Guangdong Province and Vietnam throughout the year to help foster a local culture of green living and conservation. More recently, the Group appointed a professional consulting firm in Zhuhai and Zhongshan factories to manage and maintain a green lifestyle on facility premises.

The Group strongly advocates the need for better environmental protection and is constantly looking for ways to improve its manufacturing processes in order to reduce its consumption of natural resources.

People development & diversity

The success of the Group's business is dependent on nurturing and retaining a motivated and fully-engaged workforce and we have continued to work hard to relieve some of the pressures that our employees face working far from home.

Throughout the year, we have greatly reduced the number of overtime hours completed by our employees in order to provide better working conditions and meet international standards, while also ensuring they have more time to pursue recreational activities, recharge mentally and adopt a more balanced lifestyle. This also allowed employees to approach work with a healthier mindset, while reducing our staff turnover.

As part of this effort, we organised a number of recreational and cultural events throughout the year to provide employees with an outlet for their sporting and creative passions and further improve their physical and mental health.

Many of these activities, including singing competitions, sweepstakes and variety shows, were held in conjunction with annual holidays such as New Year's Day, Lunar New Year and the Mid-Autumn Festival. We were also especially thrilled to support Children's Day on 1 June when we arranged an evening of performances, present-giving and other fun activities to bring working parents and their children together.

在更深入的地方層面，年內，本集團在廣東省珠海及中山及越南籌辦多項植樹活動，以協助促進綠色生活及保育的當地文化。本集團更於珠海及中山廠區聘用專業管理公司管理及維持廠區內之綠色生活設施。

本集團致力提倡進一步保護環境的需要，並不斷尋求改善其生產工序方法，以降低其天然資源的消耗。

員工發展及多元共融

本集團業務的成功是有賴於培養及挽留積極及身心投入的員工，而我們已持續努力舒緩離鄉別井僱員工作的壓力。

於整個年度內，我們大幅度減少僱員的加班工時，以提供更佳工作條件及符合國際標準，同時亦確保彼等有更多時間享受娛樂活動，調節身心及以更平衡的方式生活。此舉亦令僱員以更健康的思維享受工作，同時亦降低員工流失率。

作為付出該努力的一部分，年內，我們舉辦多項娛樂文化活動，提供機會予彼等發揮運動及創作的潛能，且進一步提升身心健康。

我們會趁每年的假日（如元旦、農曆新年及中秋節）舉辦多項活動（包括歌唱比賽、抽獎及各種表演）。我們亦尤其興奮為六一兒童節安排表演晚會，贈送禮物及其他有趣的活動，讓幹活的父母與其子女歡聚一堂。

CORPORATE SOCIAL RESPONSIBILITY

企業社會責任

We also arranged a number of friendly karaoke, basketball, Chinese chess and table tennis competitions throughout the year to promote greater participation and social activity among our employees. We also arranged a number of informal sporting carnivals at our factories throughout the year.

As a further stress reliever for our employees, we also arranged excursions to local theme parks, temples, nature parks and other places of interest in order to provide employees with more opportunities for entertainment and leisure, as well as a break from their working lives.

Going ahead, the Group remains committed to serving the community and further improving the quality of life for the people we work with, as well as the environment which we share. The Directors strongly believe that it requires a sustained effort on all of these fronts to secure the long-term sustainability of our Group.

年內，我們亦安排多次增進友情的卡拉OK活動、籃球、中國象棋及乒乓球比賽，以促進更多參與僱員間的社交活動。我們年內亦於廠內安排多次非正式運動嘉年華。

為進一步舒解僱員的壓力，我們亦安排遊覽當地的主題公園，寺廟、自然公園和其他景點，並為僱員提供更多娛樂休閒的機會，在忙碌的工作中偷閒。

展望未來，本集團將繼續竭力服務社區及進一步提升與本集團共同工作的僱員的生活質素，以及本集團共同享有的環境。董事深信，我們須對所有該等方面持續作出不懈的努力，以確保本集團長期的可持續發展。

CORPORATE GOVERNANCE REPORT

企業管治報告

CORPORATE GOVERNANCE PRACTICES

The Company has established a formal and transparent procedure to protect the interests of the shareholders of the Company. The board of the Directors (the “Board”) is committed to ensuring the self-regulatory practices exist to protect the interests of the shareholders of the Company. These include a Board with high caliber members, Board Committees and effective internal audit and good systems of internal controls. The Board and the management of the Company are committed to the maintenance of good corporate governance practices and procedures. The Company believes that good corporate governance provides a framework that is essential for effective management, a healthy corporate culture, sustainable business growth and enhancing shareholders’ value. The Company regularly reviews the corporate governance procedures and developments of the Company. The corporate governance duties have been delegated by the Board to the audit committee of the Company. The primary duties of the audit committee in relation to corporate governance include developing and reviewing the Company’s policies and practices on corporate governance and making recommendations to the Board, so as to enhance and to ensure the corporate governance practices of the Company are in line with the relevant requirements. The Company applied the principles and complied with all the code provisions as set out in the Corporate Governance Code (the “CG Code”) contained in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”) throughout the period under review, except that:

企業管治常規

本公司已制訂正式、具透明度之程序，以保障本公司股東之利益。董事會（「董事會」）致力確保具備自我規管常規，以保障本公司股東利益。有關常規包括由資深專業成員組成之董事會、董事會委員會、有效內部審核及優良內部監控制度。本公司董事會及管理層致力於維持良好的企業管治常規及程序。本公司深信良好的企業管治能為有效的管理、健全的公司文化、可持續的業務發展及股東價值的提升確立框架。本公司會定期檢討本公司之企業管治程序及發展。董事會已委派本公司審核委員會處理本公司之企業管治事項。審核委員會有關企業管治之主要職責包括制訂及檢討本公司之企業管治政策及常規及向董事會作出建議，藉此提升本公司之企業管治常規及確保其符合相關條款。本公司於回顧期間採用載於香港聯合交易所有限公司證券上市規則（「上市規則」）附錄十四之企業管治常規守則（「企業管治守則」）所有守則條文之原則，並遵守該等守則條文，惟以下情況除外：

Chairman and chief executive officer

Under the code provision A.2.1 of the CG Code, the roles of chairman and chief executive officer (“CEO”) of the Company should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and CEO of the Company should be clearly established and set out in writing. The roles of the chairman and the CEO of the Company are not separated and are performed by the same individual, Mr. Chen Ming-hsiung, Mickey. The Directors will meet regularly to consider major matters affecting the operations of the Company. The Directors consider that this structure will not impair the balance of power and authority between the Directors and the management of Company and believe that this structure will enable the Group to make and implement decisions promptly and efficiently.

DIRECTORS’ SECURITIES TRANSACTIONS

The Company has adopted a code of conduct regarding Directors’ securities transactions on terms without deviation from the required standard of dealings as set out in the Model Code for Securities Transactions by Directors of Listed Issuers (the “Model Code”) contained in Appendix 10 to the Listing Rules. Having made specific enquiry with all Directors, the Directors have complied with such code of conduct and the required standard of dealings in the Model Code and its code of conduct regarding securities transactions by the Directors throughout the year ended 31 March 2012.

主席及行政總裁

企業管治守則之守則條文A.2.1規定，本公司主席與行政總裁（「行政總裁」）之角色應有區分，不得由一人同時兼任。本公司主席與行政總裁之間之職責分工應清楚界定並以書面列載。而本公司之主席與行政總裁角色未有區分，由陳敏雄先生同時兼任。董事們將定期會面以考慮影響本公司營運之重大事項。董事們認為此組織結構將不會損害董事們與本公司管理層之間的權力及職權平衡，並相信此組織結構將可令本集團迅速及有效率地作出和落實決定。

董事進行證券交易

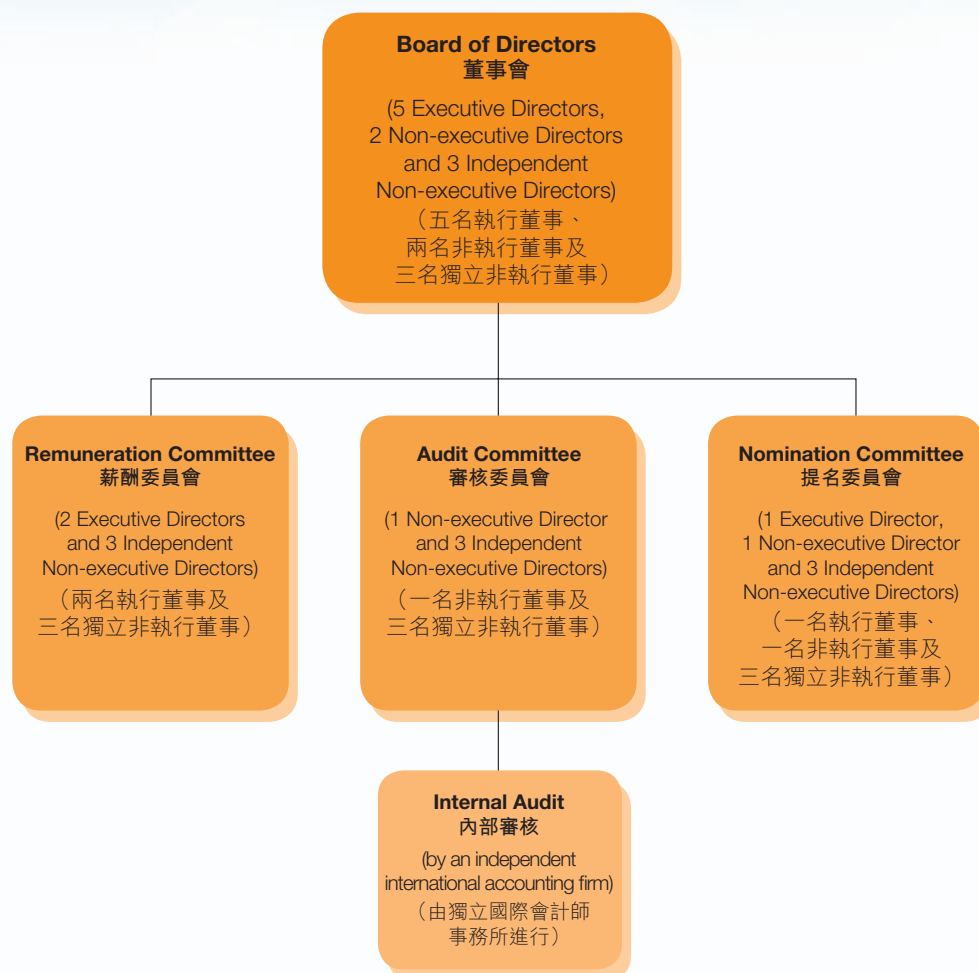
本公司已採納一套董事們進行證券交易之行為守則，其條款並未偏離上市規則附錄十所載之上市發行人董事進行證券交易之標準守則（「標準守則」）所載之規定買賣標準。在向所有董事們作出具體查詢後，董事們確認彼等於截至二零一二年三月三十一日止年度內均已遵守該行為守則及標準守則所規定之買賣標準以及其本身就董事們進行證券交易之行為守則。

CORPORATE GOVERNANCE REPORT

企業管治報告

GOVERNANCE STRUCTURE

管治架構



BOARD OF DIRECTORS

The duty of the Board is to manage the Group in a responsible and effective manner and every Director has to carry out his/her duty in good faith and achieve the standard of any prevailing applicable laws and regulations and act in the best interests of the Company and its shareholders. During the year under review, the members of the Board included:

Executive Directors:

Mr. Chen Ming-hsiung, Mickey (*Chairman*)
Mdm. Huang Hsiu-duan, Helen
Mr. Kimmel, Phillip Brian
Mr. Lee Kung, Bobby
Mr. Wong Hei-chiu

董事會

董事會之職責乃以盡責之態度及有效之方式管理本集團，而董事們均須摯誠履行其職務，達致通行適用法例及法規之標準，行事時須以本公司及其股東之最佳利益為先。於回顧年內，董事會之成員包括：

執行董事：

陳敏雄先生 (*主席*)
黃秀端女士
柯民佑先生
李鋼先生
黃禧超先生

CORPORATE GOVERNANCE REPORT

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Non-executive Directors:

Mr. Chow Wing-kin, Anthony, SBS, J.P.
Mr. Chan Ho-man, Daniel

Independent non-executive Directors:

Mr. Tam King-ching, Kenny
Mr. Chan Mo-po, Paul, MH, J.P.
(retired on 29 August 2011)
Mr. Yung Tse-kwong, Steven
Ms. Chan Mei-bo, Mabel (appointed on 29 August 2011)

The Directors' biographies and the relationship among the Board members, if any, are set out in "Directors and Senior Management Profiles" of this annual report. Save as disclosed in the "Directors and Senior Management Profiles", there is no financial, business, family or other material/relevant relationship(s) among the Directors.

Directors' Attendance Records

The records of attendance of individual Directors at the Board meetings, relevant committee members at Board committee meetings and annual general meeting held during the year under review are set out in the following table:

Name of Directors 董事姓名	Board 董事會	Number of Meetings Attended/Held 出席／舉行次數				Annual General Meeting 股東週年大會
		Audit Committee 審核委員會	Nomination Committee 提名委員會	Remuneration Committee 薪酬委員會		
Executive Directors 執行董事						
Mr. Chen Ming-hsiung, Mickey 陳敏雄先生	4/4	N/A不適用	1/1	1/1	1/1	
Mdm. Huang Hsiu-duan, Helen 黃秀端女士	4/4	N/A不適用	N/A不適用	1/1	1/1	
Mr. Kimmel, Phillip Brian 柯民佑先生	4/4	N/A不適用	N/A不適用	N/A不適用	1/1	
Mr. Lee Kung, Bobby 李鋼先生	1/4	N/A不適用	N/A不適用	N/A不適用	0/1	
Mr. Wong Hei-chiu 黃禧超先生	4/4	N/A不適用	N/A不適用	N/A不適用	1/1	
Non-executive Directors 非執行董事						
Mr. Chow Wing-kin, Anthony, SBS, J.P. 周永健先生，銀紫荊星章，太平紳士	4/4	2/2	1/1	N/A不適用	1/1	
Mr. Chan Ho-man, Daniel 陳浩文先生	4/4	N/A不適用	N/A不適用	N/A不適用	1/1	
Independent non-executive Directors 獨立非執行董事						
Mr. Tam King-ching, Kenny 譚競正先生	4/4	2/2	1/1	1/1	1/1	
Mr. Chan Mo-po, Paul, MH, J.P. (retired on 29 August 2011) 陳茂波先生，榮譽勳章，太平紳士（於二零一一年八月二十九日退任）	1/1	1/1	1/1	1/1	1/1	
Mr. Yung Tse-kwong, Steven 戎子江先生	4/4	2/2	1/1	1/1	1/1	
Ms. Chan Mei-bo, Mabel (appointed on 29 August 2011) 陳美寶女士（於二零一一年八月二十九日獲委任）	3/3	1/1	N/A不適用	N/A不適用	N/A不適用	

非執行董事：

周永健先生，銀紫荊星章，太平紳士
陳浩文先生

獨立非執行董事：

譚競正先生
陳茂波先生，榮譽勳章，太平紳士
（於二零一一年八月二十九日退任）
戎子江先生
陳美寶女士（於二零一一年八月二十九日獲委任）

董事履歷及董事會成員間之關係（若有）載於本年報「董事及高層管理人員履歷」。除「董事及高層管理人員履歷」所披露者外，董事之間並無任何財務、業務、家族或其他重大／有關關係。

董事會議出席紀錄

下表載列各董事及相關委員會成員於回顧年度內舉行之董事會、董事委員會會議及股東週年大會之出席紀錄：

CORPORATE GOVERNANCE REPORT

企業管治報告

Apart from the above regular Board meetings of the year, the Board will meet on other occasions when a Board level decision on a particular matter is required. The Directors receive details of agenda items for decision and minutes of committee meetings in advance of each Board meeting. The Board has reserved for its decision or consideration matters covering corporate strategy, annual and interim results, Directors' appointment, succession planning, risk management, major acquisitions, disposals and capital transactions, and other significant operational and financial matters. Major corporate matters that are specifically delegated by the Board to the management include the preparation of annual and interim accounts for Board approval before public reporting, execution of business strategies and initiatives adopted by the Board, implementation of adequate systems of internal controls and risk management procedures, and compliance with relevant statutory requirements, rules and regulations.

The Board is responsible for determining the corporate strategic development and ensuring the business operations are properly monitored. The Board reserves the right to decide all policy matters and material transactions of the Group.

The Board delegates the day-to-day operations to general managers and department heads who are responsible for different business functional units of the operations of the Group.

Besides, to assist the Board in discharge of its duty, the Board established the audit committee, remuneration committee and nomination committee and their scope of duties and terms of reference were discussed and approved in the Board meetings.

Non-executive Directors

All the non-executive Directors were appointed for a specific term of three years that are subject to retirement by rotation and re-election at the Company's annual general meeting in accordance with the bye-laws of the Company.

Independent non-executive Directors

The Board has received from each of the independent non-executive Directors a written annual confirmation of their independence and satisfied that their independence up to the date of this report is in accordance with the Listing Rules.

除上述定期董事會會議外，董事會會於有需要就特定事項作出決策之其他情況下會晤。董事們於每次董事會會議舉行前均會接獲有待決定之詳細議程及委員會會議記錄。董事會負責決定或考慮公司策略、年度及中期業績、委任董事、繼任計劃、風險管理、主要收購、出售及資本交易，以及其他重大營運及財務事宜。董事會特別委派管理層處理之重大公司事項包括：編製年度及中期賬目，供董事會於公佈前批准；執行董事會採取之業務策略及措施；實行足夠之內部監控制度及風險管理程序；及遵守有關法定規定、規則及法規。

董事會負責決定公司策略發展，並確保妥善監察業務運作。董事會保留本集團一切政策事宜及重大交易之決定權。

董事會委派總經理及負責本集團不同業務營運職能之部門主管處理日常運作。

此外，為協助董事會履行其職責，董事會成立審核委員會、薪酬委員會及提名委員會，並於董事會會議上商討及批准各委員會之職責範圍及職權範圍。

非執行董事

本公司全體非執行董事按特定任期三年獲委任，須根據本公司之公司細則於本公司股東週年大會上輪值告退及重選。

獨立非執行董事

董事會已接獲各獨立非執行董事有關其獨立性之年度書面確認書，並信納彼等於截至本報告日期具有上市規則所規定之獨立性。

CORPORATE GOVERNANCE REPORT

企業管治報告

CONTINUOUS PROFESSIONAL DEVELOPMENT

The Directors have been informed of the requirement under code provision A.6.5 of the CG Code regarding continuous professional development. Details of how each Director complies with such requirement for the year ending 31 March 2013 will be set out in the corporate governance report in the Company's 2012/13 annual report.

DIRECTORS' AND OFFICERS' LIABILITY INSURANCE

The Company has subscribed an insurance policy since 2000 with an aim to indemnify its Directors and senior executives from any losses, claims, damages, liabilities and expenses arising from, including but not limited to, any proceedings brought against them during the performance of their duties pursuant to their respective service agreements entered into with the Company.

持續專業發展

董事已知悉企業管治守則守則條文A.6.5條有關持續專業發展之規定。董事如何於截至二零一三年三月三十一日止年度遵守有關規定之詳情將載於本公司二零一二／一三年年度報告之企業管治報告內。

董事及行政人員的責任保險

本公司自二零零零年起已投購保險，以彌償其董事及高級行政人員任何損失、索償、損害、責任及開支，包括但不限於因董事及行政人員根據各自與本公司訂立的服務協議履行其職責時而被提出的任何訴訟。

CORPORATE GOVERNANCE REPORT

企業管治報告

PROCEEDINGS OF BOARD MEETINGS AND BOARD COMMITTEE MEETINGS

The Board considers that all meetings should be properly convened. With the assistance of the Company Secretary, the Chairman of the Board takes the lead to ensure that Board meetings and Board committee meetings are convened in accordance with the requirements set out in the bye-laws of the Company, the terms of reference of the respective Board committees and the Listing Rules.

In convening Board meetings, the Chairman is responsible for drawing up and approving the agenda for each meeting after consultation with all the Directors and the Company Secretary. Prior notice of each regular Board meeting is given to all the Directors at least 14 days in advance.

Board meetings are held at least four times a year. In addition, special Board meetings are held when necessary. Such Board meetings involve the active participation, either in person or through other electronic means of communication, of all the Directors.

Dates of regular Board meetings are scheduled in advance to provide sufficient notice to give all the Directors an opportunity to attend. For special Board meetings, reasonable notice is given.

The Directors have access to the advice and services of the Company Secretary to ensure that Board procedures and all applicable rules and regulations are followed.

The minutes of Board meetings record in sufficient detail the matters considered by the Board, including all concerns raised by the Directors and dissenting views expressed. The minutes of all Board meetings and Board committee meetings are kept by the Company Secretary and are available for inspection by any Director, auditors or any relevant eligible parties who can have access to such minutes.

董事會會議及董事委員會會議程序

董事會認為所有會議均應按妥善的方式召開。在公司秘書的協助下，董事會主席領導董事會以確保董事會會議及董事委員會會議均按載於本公司公司細則、各董事委員會的權責範圍及上市規則的要求召開。

於召開董事會會議時，主席負責在向全體董事及公司秘書作出諮詢後，草擬及批准每次會議的議程。每次召開定期董事會會議時，全體董事獲發出最少十四天的預先通知。

董事會會議每年召開至少四次。此外，會在有需要時召開董事會特別會議。此等董事會會議均由全體董事親身出席，或透過其他電子通訊方法積極參與。

董事會定期會議的日期預先訂定，以讓所有董事皆有機會騰空出席。至於董事會特別會議，則發出合理通知召開。

所有董事都可獲得公司秘書的意見和服務，以確保董事會程序及所有適用規則及規例均獲得遵守。

董事會的會議記錄已充份記錄董事會所考慮事宜的詳情，其中包括由董事提出的所有關注事項及發表的反對意見。所有董事會會議及董事委員會會議記錄均由公司秘書保存，任何董事、核數師或任何合資格取得該等會議記錄的有關人士均可查閱。

REMUNERATION OF DIRECTORS

Under the code provision B.1.1 of the CG Code, the Company should establish a remuneration committee (the “Remuneration Committee”) with specific written terms of reference which deal clearly with its authority and duties.

The principal role and function of the Remuneration Committee include the determination of the specific remuneration packages of all executive Directors and senior management of the Company, including benefits in kind, pension rights and compensation payments, such as any compensation payable for loss or termination of their office or appointment, and make recommendations to the Board of the remuneration of non-executive Directors and independent non-executive Directors.

During the year, the Remuneration Committee consisted of two executive Directors and three independent non-executive Directors as set out below:

Mr. Yung Tse-kwong, Steven
(appointed as Chairman on 29 March 2012)

Mr. Chen Ming-hsiung, Mickey
(ceased to be Chairman on 29 March 2012)

Mdm. Huang Hsiu-duan, Helen

Mr. Tam King-ching, Kenny

Mr. Chan Mo-po, Paul, MH, J.P.
(retired on 29 August 2011)

Ms. Chan Mei-bo, Mabel (appointed on 29 August 2011)

The Remuneration Committee has considered and reviewed the remuneration packages of the Directors with reference to the factors including salaries paid by comparable companies, time commitment and responsibilities of the Directors and employment conditions elsewhere in the Group. The Remuneration Committee considers that the remuneration packages of the Directors are fair and reasonable and has recommended the same for approval by the Board. Details of the emolument policy of the Directors are set out on page 64 of this report.

董事薪酬

根據企業管治守則之守則條文B.1.1，本公司應設立具有明確成文權責範圍之薪酬委員會（「薪酬委員會」）；有關權責範圍應清楚說明委員會之權限及職責。

薪酬委員會之主要職責及職能，包括釐定各執行董事及本公司高級管理層之特定薪酬組合（包括實物利益、退休金權利及補償金，如因離職或終止委任而招致損失之補償），及就非執行董事及獨立非執行董事之薪酬向董事會作出建議。

於本年度，薪酬委員會由下列兩名執行董事及三名獨立非執行董事組成：

戎子江先生
(於二零一二年三月二十九日獲委任為主席)

陳敏雄先生
(於二零一二年三月二十九日停止出任主席)

黃秀端女士

譚競正先生

陳茂波先生，榮譽勳章，太平紳士

(於二零一一年八月二十九日退任)

陳美寶女士(於二零一一年八月二十九日獲委任)

薪酬委員會參照可資比較公司提供之薪金、董事們投入之時間及其職責及本集團其他部門之僱傭條件等多項因素，考慮及檢討董事之薪酬組合。薪酬委員會認為，董事之薪酬組合屬公平合理，並已向董事會建議通過。董事們之酬金政策詳情載於本報告第64頁。

CORPORATE GOVERNANCE REPORT

企業管治報告

NOMINATION COMMITTEE

The principal role and function of the Nomination Committee include to review the structure, size and composition of the Board on a regular basis and to make recommendations to the Board regarding any proposed changes. The Board considers the past performance and qualification of the candidates for Directors, general market conditions and the Company's by-laws in selecting and recommending candidates for directorship during the year under review.

During the year, the Nomination Committee consisted of an executive Director, a non-executive Director and three independent non-executive Directors as set out below:

Mr. Chen Ming-hsiung, Mickey
(appointed as Chairman on 29 March 2012)

Mr. Chow Wing-kin, Anthony, SBS, J.P.
(ceased to be Chairman on 29 March 2012)

Mr. Tam King-ching, Kenny

Mr. Chan Mo-po, Paul, MH, J.P.
(retired on 29 August 2011)

Mr. Yung Tse-kwong, Steven

Ms. Chan Mei-bo, Mabel (appointed on 29 August 2011)

The Nomination Committee considered and resolved that all the existing Directors shall be recommended to be retained by the Company. Further, in accordance with the Company's by-laws and as resolved by the Nomination Committee, Ms. Chan Mei-bo, Mabel, who was appointed by the Board on 29 August 2011, Mr. Kimmel, Phillip Brian, Mr. Wong Hei-chiu, Mr. Tam King-ching, Kenny and Mr. Yung Tse-Kwong, Steven will retire from office by rotation and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

提名委員會

提名委員會之主要職責及職能包括定期檢討董事會之架構、規模及組成，並就任何建議變更向董事會作出建議。董事會於回顧年度內考慮候任董事人選之過往表現及資格、整體市況以及本公司有關甄選及推薦候任董事人選之公司細則。

於本年度，提名委員會由下列一名執行董事、一名非執行董事及三名獨立非執行董事組成：

陳敏雄先生

(於二零一二年三月二十九日獲委任為主席)

周永健先生，銀紫荊星章，太平紳士

(於二零一二年三月二十九日停止出任主席)

譚競正先生

陳茂波先生，榮譽勳章，太平紳士

(於二零一一年八月二十九日退任)

戎子江先生

陳美寶女士 (於二零一一年八月二十九日獲委任)

提名委員會考慮及議決建議本公司留任全體現任董事。此外，根據本公司之公司細則，並如提名委員會所議決，於二零一一年八月二十九日獲董事會委任之陳美寶女士、柯民佑先生、黃禧超先生、譚競正先生與戎子江先生將於本公司應屆股東週年大會上輪值退任，並符合資格及願意於應屆股東週年大會上膺選連任。

CORPORATE GOVERNANCE REPORT

企業管治報告

AUDIT COMMITTEE

As required by Rule 3.21 of the Listing Rules, the Company has established an audit committee (the "Audit Committee") with written terms of reference, which deal clearly with its authority and duties. Its principal duties are to review and supervise the Group's financial reporting process and internal control systems.

During the year until the date of this report, the Audit Committee consisted of a non-executive Director and three independent non-executive Directors as set out below:

Mr. Tam King-ching, Kenny (*Chairman*)
Mr. Chow Wing-kin, Anthony, SBS, J.P.
Mr. Chan Mo-po, Paul, MH, J.P.
(retired on 29 August 2011)
Mr. Yung Tse-kwong, Steven
Ms. Chan Mei-bo, Mabel (appointed on 29 August 2011)

During the year under review, the Audit Committee reviewed the Group's consolidated financial statements, interim and annual reports, the accounting principles and practices adopted and internal control systems. The Audit Committee also reviewed and approved the external auditors' remuneration and terms of engagement and recommended the Board for re-appointment of the external auditors. With respect to corporate governance, the Audit Committee reviewed the Group's compliance with the CG Code, including respective policies and practices, and disclosures in this Corporate Governance Report.

The Group's audited consolidated financial statements for the year ended 31 March 2012 have been reviewed by the Audit Committee, which was of the opinion that the preparation of the consolidated financial statements complied with the applicable accounting standards, the Listing Rules and legal requirements, and that adequate disclosures have been made.

The Audit Committee considered that the existing proposed terms in relation to the appointment of the Group's external auditors are fair and reasonable.

審核委員會

如上市規則第3.21條所規定，本公司已成立審核委員會（「審核委員會」），並以書面清晰訂明其職權範圍。其主要職責為審閱及監督本集團之財務申報程序及內部監控制度。

截至本報告日期止本年度，審核委員會由下列一名非執行董事及三名獨立非執行董事組成：

譚競正先生（主席）
周永健先生，銀紫荊星章，太平紳士
陳茂波先生，榮譽勳章，太平紳士
(於二零一一年八月二十九日退任)
戎子江先生
陳美寶女士（於二零一一年八月二十九日獲委任）

於回顧年內，審核委員會已審閱本集團之綜合財務報表、中期及年度報告、採納之會計原則及慣例，以及內部監控系統。審核委員會亦已檢討及批准外聘核數師之薪酬及聘用條款，並已向董事會建議重新委任外聘核數師。於企業管治方面，審核委員會已檢討本集團有否遵守企業管治守則，包括政策及常規，以及本企業管治報告內之披露。

審核委員會已審閱本集團截至二零一二年三月三十一日止年度之經審核綜合財務報表，認為綜合財務報表之編製方式符合適用會計準則、上市規則及法律規定，並已作出足夠披露。

審核委員會認為，有關委任本集團外聘核數師之現有建議條款屬公平合理。

CORPORATE GOVERNANCE REPORT

企業管治報告

AUDITORS' REMUNERATION

The Audit Committee is responsible for considering the appointment of the external auditors and reviewing any non-audit functions performed by the external auditors, including whether such non-audit functions could lead to any potential material adverse effect on the Group. During the year under review, the fees payable to Ernst & Young, Hong Kong, the Company's external auditors, for audit services and non-audit services totalling of HK\$1,429,000 and HK\$557,100, respectively.

DIRECTORS' AND AUDITORS' RESPONSIBILITIES FOR FINANCIAL STATEMENTS

The Directors acknowledge their responsibilities for the preparation of the financial statements for each financial year, which give a true and fair view of the state of affairs of the Company and the Group and of the results and cash flows of the Group for that year and in compliance with relevant law and disclosure provisions of the Hong Kong Companies Ordinance and the Listing Rules. The Directors have prepared the financial statements for the year ended 31 March 2012 on a going concern basis. The Directors are responsible for keeping proper accounting records which disclose the financial position of the Group with reasonable accuracy at any time.

The Directors' responsibilities and the responsibilities of the independent auditors with respect to the consolidated financial statements of the Company for the year ended 31 March 2012 are set out on pages 69 to 70 of this report.

INTERNAL CONTROL AND RISK MANAGEMENT

The Board has conducted a review of the effectiveness of the Group's system of internal control to ensure the effective and adequate internal control system. The Board convened meetings regularly to discuss financial, operational and compliance controls and risk management functions.

核數師薪酬

審核委員會負責考慮委聘外聘核數師，及檢討其履行之任何非審核職能，包括有關非審核職能會否對本集團造成任何潛在重大不利影響。於回顧年度內，就核數服務及非核數服務應付予本公司之外聘核數師香港安永會計師事務所之費用分別為1,429,000港元及557,100港元。

董事及核數師於財務報表之責任

董事確認，彼等須就各個財政年度編製財務報表，有關財務報表須真實及公平地反映本公司及本集團於有關年度之財務狀況、業績及現金流，並須符合香港公司條例及上市規則之相關法例及披露條文。董事已按持續經營基準編製截至二零一二年三月三十一日止年度之財務報表。董事亦負責保存適當之會計記錄，以對本集團於任何時間之財務狀況作出合理準確之披露。

董事及獨立核數師就本公司截至二零一二年三月三十一日止年度之綜合財務報表之責任載於本報告第69至70頁。

內部監控及風險管理

董事會已對本集團之內部監控制度之成效進行檢討，以確保內部監控制度行之有效及並無不足。董事會定期召開會議以討論財務、經營及遵例監控以及風險管理職能。

CORPORATE GOVERNANCE REPORT

企業管治報告

As part of the process of the annual review, the Board has performed evaluation of the Group's accounting and financial reporting function to ensure that there is adequacy of resources, qualifications and experience of staff of the function, and their training programmes and budget.

The internal audit function monitors compliance with policies and standards and the effectiveness of internal control structures across the whole Group. Findings regarding internal control matters are reported to the Audit Committee. The external auditors have access to the full set of internal audit reports.

INVESTOR RELATIONS

The Company continues to promote and enhance investor relations and communications with its investors. An intensive communications channel has been maintained with the media, analysts and fund managers through one-on-one meeting, road shows and conferences. Designated senior management maintains regular dialogue with institutional investors and analysts to keep them abreast of the Company's development.

COMMUNICATION WITH SHAREHOLDERS

The Company sets high priority in communicating with shareholders and investors. Regular meetings with institutional shareholders and general presentation of financial results are made when financial results are announced. The Company also provides extensive information in its annual report, interim report and announcements.

The Board endeavours to maintain an ongoing dialogue with shareholders. All directors are encouraged to attend the general meetings to have personal communication with shareholders. In annual general meeting, the chairman of the Board and the chairman of each committee are required to attend and answer questions from shareholders in respect of the matters that they are responsible and accountable for. In addition, a representative of the Company's external auditors is requested to attend the annual general meeting to answer questions about the conduct of the audit, the preparation and content of the auditors' report, accounting policies and auditor independence.

作為年度回顧程序的部份，董事會已履行評估本集團的會計及財務報告的功能，以確保有足夠的資源、培訓計劃及預算，以及員工具備專業資格及經驗以發揮其功能。

內部審核功能監察遵守政策及準則的情況，以及橫跨整個集團的各內部監控架構的效用。審核委員會獲匯報有關內部監控事宜的發現，外聘核數師可取得完整的內部審核報告。

投資者關係

本公司繼續提倡及提升投資者關係及與其投資者之通訊。本公司通過與傳媒、分析員及基金經理舉行個別會議、舉辦路演及研討會，從而維持廣泛之通訊渠道，並委派高級管理層與機構投資者及分析員維持定期會晤，從而向彼等提供有關本公司發展之最新消息。

與股東之通訊

本公司特別重視與股東及投資者之通訊。公佈財務業績時，本公司會與機構股東舉行例會及總體財務業績發佈會。本公司亦會於其年報、中期報告及公佈中提供大量資料。

董事會致力與股東保持持續對話。本集團鼓勵全體董事出席股東大會並與股東進行個人溝通。董事會主席及各委員會主席均須出席股東週年大會，並回應股東就彼等負責之事宜所作出之提問。此外，本公司外聘核數師之代表須出席股東週年大會，回答有關進行審計、核數師報告之編製及內容、會計政策及核數師獨立性之提問。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Company's annual general meeting ("AGM") and special general meeting ("SGM") provide good opportunities for shareholders to express their views and ask Directors and management questions regarding the Company. All shareholders of the Company receive the annual report, circulars and notices of AGM and SGM and other corporate communications. Separate resolutions are required at general meetings on each distinct issue. Each shareholder is permitted to appoint a proxy to attend and vote in his stead.

PROCEDURES FOR SHAREHOLDERS TO NOMINATE A DIRECTOR, MAKE PROPOSALS AND CONVENE GENERAL MEETINGS

Pursuant to the Bye-laws of the Company, if a shareholder, who is duly qualified to attend and vote at the general meeting convened to deal with appointment/election of director(s), wishes to propose a person (other than the shareholder himself/herself) for election as a director of the Company, the shareholder must deposit a written notice to the principal place of business of the Company in Hong Kong for the attention of the company secretary of the Company. Details for nominating candidates to stand for election as a director are set out in the Corporate Governance section of the Company website.

Any one or more shareholders holding (i) not less than one-twentieth of the total voting rights of all shareholders having the right to vote at the general meeting; or (ii) not less than 100 shareholders may submit a written request to make proposals or move a resolution at a general meeting; or a statement of not more than 1,000 words with respect to the matter referred to in any proposed resolution or the business to be dealt with at a particular general meeting. Such request must be deposited at the principal place of business of the Company in Hong Kong, for the attention of the company secretary of the Company, not less than six weeks before the meeting in the case of a requisition requiring notice of a resolution and not less than one week before the meeting in the case of any other requisition. Details of the requirements and procedures for making proposals or moving a resolution at a general meeting are set out in the Corporate Governance section of the Company website.

藉本公司股東週年大會（「股東週年大會」）及股東特別大會（「股東特別大會」），股東可表達彼等對本公司之意見及向董事們及管理層提問。本公司全體股東均獲寄發年報、通函、股東週年大會及股東特別大會通告以及其他公司通訊。本公司須就各項不同事項於股東大會上個別提呈決議案。每名股東可委派一名代表出席大會及代其投票。

股東提名董事、作出提議及召開股東大會之程序

根據本公司之公司細則，倘正式合資格出席因處理委任／選舉董事而召開之股東大會並於會上投票之股東希望提議某一人士（股東本身除外）於該大會上參選本公司董事，其必須將書面通知呈遞至本公司位於香港之主要營業地點，以供本公司之公司秘書垂注。提名候選人參選董事之詳情載於本公司網站之企業管治部分。

(i) 持有有權於股東大會上投票之全體股東之總投票權不少於二十分之一之一名或多名股東；或(ii) 不少於100名股東，可提呈於股東大會上作出動議或決議案之書面要求，或就於特定股東大會上擬提出之決議案所述之事項或將處理之事務作出不超過1,000字之陳述。有關要求必須於大會舉行前六週（倘要求獲提供決議案通知）或股東大會舉行前一週（倘為任何其他要求）呈遞至本公司香港主要營業地點，致本公司公司秘書。有關在股東大會上提出動議或議案之規定及程序之詳情載於本公司網站企業管治部分。

Any one or more shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition sent to the Company's registered office and at its principal place of business in Hong Kong, for the attention of the Board or the company secretary of the Company, to require a special general meeting to be called by the Board for the transaction of any business specified in such requisition. Details of the requirements and procedures for convening general meetings are set out in the Corporate Governance section of the Company website.

PROCEDURES FOR SENDING ENQUIRIES TO THE BOARD

Shareholders may send their enquiries and concerns to the Board of the Company by addressing them to the principal place of business of the Company in Hong Kong at 17th Floor, Empress Plaza, 17-19 Chatham Road South, Tsimshatsui, Kowloon, Hong Kong by post or by email to kingmkra@netvigator.com for the attention of the company secretary of the Company.

Upon receipt of the enquiries, the company secretary will forward:

1. communications relating to matters within the Board's purview to the executive Directors of the Company;
2. communications relating to matters within a Board committee's area of responsibility to the chairman of the appropriate committee; and
3. communications relating to ordinary business matters, such as suggestions, inquiries and complaints, to the appropriate management of the Company.

於遞呈要求當日持有不少於附有本公司股東大會投票權之本公司繳足股本十分之一之一名或多名股東，可隨時向本公司註冊辦事處及香港主要營業地點發出書面要求，致董事會或本公司公司秘書，要求董事會召開股東特別大會，處理有關要求所指明任何事項的相關議程。有關召開股東大會之規定及程序之詳情載於本公司網站企業管治部分。

向董事會查詢之程序

股東可向本公司董事會寄發查詢及關注事宜，以郵寄方式寄往本公司於香港之主要營業地點（地址為香港九龍尖沙咀漆咸道南17-19號帝后廣場17樓），或電郵至 kingmkra@netvigator.com，收件人為本公司之公司秘書。

收到查詢後，公司秘書將轉發：

1. 與董事會職權範圍內有關事宜之通訊予本公司執行董事；
2. 與董事會委員會職權範圍內有關事宜之通訊予相關委員會主席；及
3. 與日常事務有關事宜（如建議、查詢及投訴）之通訊予本公司相關管理層。

CORPORATE GOVERNANCE REPORT

企業管治報告

VOTING BY POLL

Pursuant to the Listing Rules, all voting at the Company's general meetings shall be conducted by poll. The Company's bye-laws has set out the procedures and requirements of voting by poll. Such voting procedure would be explained by the Chairman at the commencement of the general meeting of shareholders.

CODE OF CONDUCT

To enhance the standards of employees, the Company has set out standards of professional and ethical conduct for all employees of the Group. The employees at all levels are expected to conduct themselves in an honest, diligent and responsible manner.

CONCLUSION

The Company will continue its enduring effort in reviewing the corporate governance practices from time to time and will try its best in maintaining, strengthening and improving the standard and quality of the Company's corporate governance to meet with the continuous changing environment and for the benefit of the shareholders.

以投票方式表決

根據上市規則，本公司股東大會上之所有表決須以投票方式進行。本公司之公司細則已載列以投票方式表決之程序及規定。於股東大會開始時主席亦會闡釋該等表決程序。

行為守則

為提升僱員水準，本公司已為本集團所有僱員制訂專業及操守標準。各級僱員均須本著誠實、勤奮及盡責之態度行事。

結論

本公司將繼續致力不時檢討其企業管治常規，盡力維持、鞏固及改善本公司企業管治標準及質素，以迎合瞬息萬變之環境及照顧股東利益。

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Chen Ming-hsiung, Mickey 陳敏雄	59	Chairman and Chief Executive Officer 主席兼行政總裁	31	<p>Mr. Chen is a founder of the Group. He is in charge of formulating the overall business strategies and future development plans for the Group and leading the Group towards continuing growth. Mr. Chen has more than 34 years' experience in the footwear industry. He is the husband of Madam Huang Hsiu-duan, Helen, the father of Ms. Chen Hung-chun, Fiona and the brother-in-law of Mr. Huang Chun-hua, Charles.</p> <p>陳先生為本集團創辦人。負責主導本集團之整體營運策略及制定未來發展計劃，帶領本集團持續成長。陳先生擁有超過34年鞋業經驗。陳先生為黃秀端女士之丈夫、陳虹君小姐之父親及黃春華先生之姐夫。</p>
Huang Hsiu-duan, Helen 黃秀端	55	Executive director 執行董事	31	<p>Madam Huang is a co-founder of the Group. She is responsible for the overall administration and human resources management of the Group. Madam Huang has more than 35 years' experience in the footwear industry. Madam Huang is the wife of Mr. Chen Ming-hsiung, Mickey, the mother of Ms. Chen Hung-chun, Fiona and the sister of Mr. Huang Chun-hua, Charles.</p> <p>黃女士為本集團創辦人之一。負責整體之行政工作及本集團之人力資源管理。黃女士具有逾35年製鞋業經驗。黃女士為陳敏雄先生之夫人、陳虹君小姐之母親及黃春華先生之胞姊。</p>
Lee Kung, Bobby 李鋼	57	Executive director 執行董事	31	<p>Mr. Lee has been with the Group since 1981. He is responsible for the Group's overall production and quality control. Mr. Lee has more than 32 years' experience in the footwear industry.</p> <p>李先生於一九八一年加入本集團。主要負責本集團之整體生產及品質管理。李先生在製鞋業有超過32年之經驗。</p>

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Kimmel, Phillip Brian 柯民佑	60	Executive director 執行董事	18	<p>Mr. Kimmel has been with the Group since 1994. He is responsible for the Group's marketing and customer relations. Mr. Kimmel has more than 36 years' experience in the footwear industry. He holds a Bachelor's degree from the University of Southern California and a Master's degree from the University of Washington in China Regional Studies.</p> <p>柯先生於一九九四年加入本集團。主要負責本集團之市場推廣及客戶關係事宜。柯先生在製鞋業有超過36年之經驗。他擁有美國南加州大學學士學位及華盛頓大學中國研究碩士學位。</p>
Wong Hei-chiu 黃禧超	45	Executive director 執行董事	4	<p>Mr. Wong is also the chief financial officer of the Group and company secretary of the Company. Mr. Wong is responsible for the supervision and management of the Group's overall financial matters and investor relations. Mr. Wong holds a Bachelor's degree in business administration from Lingnan University, Hong Kong. He is a Certified Public Accountant (Practising), a fellow member of The Association of Chartered Certified Accountants in the United Kingdom, an associate member of The Institute of Chartered Accountants in England and Wales and an associate member of Hong Kong Institute of Certified Public Accountants. Mr. Wong has over 21 years of corporate finance and financial management experience in Hong Kong and the PRC. Prior to joining the Group in 2008, Mr. Wong has worked as the group financial controller and company secretary in a Hong Kong listed electronics manufacturing company for over 8 years; and as the finance director and company secretary in another Hong Kong listed wholesale and distribution company for over 4 years.</p> <p>黃先生亦為本集團之首席財務官兼本公司之公司秘書。黃先生負責監督及管理本集團之整體財務事宜及投資者關係。黃先生持有香港嶺南大學商業管理學士學位。彼為執業會計師，乃英國特許公認會計師公會資深會員、英格蘭及威爾斯特許會計師公會會員及香港會計師公會會員。黃先生在香港及中國積累逾21年企業財務及財務管理方面之經驗。黃先生於二零零八年加入本集團前，曾於一間在香港上市之電子製造公司擔任集團財務總監及公司秘書逾8年；並曾於另一間在香港上市之批發及分銷公司擔任財務董事及公司秘書逾4年。</p>

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
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Chow Wing-kin, Anthony, SBS, J.P. 周永健 銀紫荊星章·太平紳士	62	Non-executive director 非執行董事	18	Mr. Chow serves as a member of the Nomination Committee and the Audit Committee of the Company. 周先生為本公司提名委員會及審核委員會之成員。
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Mr. Chow is a solicitor admitted to practise in Hong Kong and England and Wales. He has been a practising solicitor in Hong Kong for over 31 years and is currently a partner of the law firm Messrs. Peter C Wong, Chow & Chow. Mr. Chow is a China-Appointed Attesting Officer and member of the Guangzhou Arbitration Commission. He is also the chairman of the Process Review Panel for the Securities and Futures Commission and a steward of the Hong Kong Jockey Club. His principal areas of practice include corporate and commercial, property law, probate and civil litigation. He is also an independent non-executive director of Fountain Set (Holdings) Limited and The Link Real Estate Investment Trust, both of which are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). Mr. Chow was an independent non-executive director of Ping An Insurance (Group) Company of China, Ltd., a listed Company on the Main Board of the Stock Exchange, during the period from June 2005 to July 2011. He is the former president of the Law Society of Hong Kong.

周先生分別於香港和英格蘭及威爾斯獲認可為執業律師。他於香港擔任執業律師逾31年，現為王澤長、周淑嫻、周永健律師行合夥人。周先生是中國委託公證人及廣州仲裁委員會委員。他亦為證券及期貨事務監察委員會程序覆檢委員會主席及香港賽馬會之幹事。他的主要執業範圍包括公司法及商業法、產權法、遺產事務及民事訴訟。他亦為福田實業(集團)有限公司以及領匯房地產投資信託基金(兩者均為於香港聯合交易所有限公司(「聯交所」)主板上市之公司)之獨立非執行董事。於二零零五年六月至二零一一年七月期間，周先生為中國平安保險(集團)股份有限公司(於聯交所主板上市之公司)之獨立非執行董事。他為香港律師會前任會長。

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Chan Ho-man, Daniel 陳浩文	57	Vice chairman and non-executive director 副主席兼非執行董事	16	<p>Mr. Chan has been with the Group since 1996. He is responsible for advising the management on the corporate strategy and policy development. 陳先生於一九九六年加入本集團。負責就企業策略及政策發展向管理層提供意見。</p> <p>Mr. Chan is a fellow member of the Association of Chartered Certified Accountants and an associate member of Hong Kong Institute of Certified Public Accountants. Mr. Chan has more than 33 years' accounting and finance experience in Hong Kong. 陳先生為英國特許公認會計師公會資深會員及香港會計師公會會員。陳先生具有逾33年香港會計及財務經驗。</p>

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Tam King-ching, Kenny 譚競正	63	Independent non-executive director 獨立非執行董事	18	<p>Mr. Tam serves as the Chairman of the Audit Committee, and a member of each of the Nomination Committee and Remuneration Committee of the Company. He is a practising Certified Public Accountant in Hong Kong. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and a member of the Institute of Chartered Accountants of Ontario, Canada. Mr. Tam is serving as a member of the Practice Review Committee, the Restructuring and Insolvency Faculty Executive Committee, the Insolvency SD Vetting Committee and the Small and Medium Practitioners Leadership Panel in the Hong Kong Institute of Certified Public Accountants. He is a past president of The Society of Chinese Accountants and Auditors. Mr. Tam also serves as an independent non-executive director of five other listed companies on the Main Board of the Stock Exchange, namely, Shougang Concord Grand (Group) Limited, CCT Telecom Holdings Limited, Starlite Holdings Limited, Van Shung Chong Holdings Limited and West China Cement Limited, and a listed company on the Growth Enterprise Market of the Stock Exchange, namely, North Asia Strategic Holdings Limited.</p> <p>譚先生為本公司審核委員會之主席及提名委員會及薪酬委員會之成員。彼為香港執業會計師。彼為香港會計師公會之資深會員及加拿大安大略省特許會計師公會會員。譚先生為香港會計師公會執業審核委員會、重整及破產管理專項學會執行委員會、破產重整專項資格核准委員會及中小型執業所領導小組的委員。彼為香港華人會計師公會前任會長。譚先生亦出任其他五間於聯交所主板上市之公司（即首長四方（集團）有限公司、中建電訊集團有限公司、星光集團有限公司、萬順昌集團有限公司及中國西部水泥有限公司），以及一間於聯交所創業板上市之公司（即北亞策略控股有限公司）之獨立非執行董事。</p>

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Yung Tse-kwong, Steven 戎子江	62	Independent non-executive director 獨立非執行董事	7	<p>Mr. Yung serves as the Chairman of the Remuneration Committee, and a member of each of the Audit Committee and the Nomination Committee of the Company. Mr. Yung is the Chief Executive Officer of Imagi International Holdings Limited and was the former Chairman of Clear Media Limited, both of which are listed on the Main Board of the Stock Exchange. Mr. Yung has over 31 years' management experience from leading multinational companies in the media, entertainment, consumer and retail industries. Mr. Yung began his career as a producer with Hong Kong Commercial Broadcasting Company Limited and has since held various senior management positions at The Coca-Cola Company in the United States of America and Asia, served as Regional Managing Director of AC Nielsen China, Hong Kong, Taiwan and Korea and as President of Nielsen Media International. He had been a director of the Cable and Satellite Broadcasting Association of Asia (CASBAA), and is currently a Director of the Child Development Matching Fund and the Tao Fong Shan Foundation Limited.</p> <p>戎先生為本公司薪酬委員會主席，以及審核委員會及提名委員會成員。戎先生為意馬國際控股有限公司之行政總裁，並為白馬戶外媒體有限公司之前任董事會主席，兩者均於聯交所主板上市。戎先生擁有超過31年於跨國企業，包括媒體、娛樂、消費及零售業務之經驗。戎先生的職途始於香港商業廣播有限公司，當時擔任監製一職，隨後曾於美國及亞洲地區可口可樂公司任職多個高級管理職位，擔任尼爾森之地區董事長專責中國、香港、台灣及韓國，及Nielsen Media International之總裁。彼曾任 Cable and Satellite Broadcasting Association of Asia (CASBAA)董事，現為兒童發展配對基金及道風山基金有限公司董事。</p>

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Chan Mei-bo, Mabel 陳美寶	40	Independent non-executive director 獨立非執行董事	1	<p>Ms. Chan serves as a member of each of the Audit Committee, Nomination Committee and Remuneration Committee of the Company. Ms. Chan is the founder of Mabel Chan & Co, Certified Public Accountants (Practicing). Ms. Chan has over 19 years' experience in professional accounting field in Hong Kong. She holds a master degree of business administration from the Hong Kong University of Science and Technology in 2000 and a degree of Bachelor of Arts (Hons) in accountancy from City Polytechnic of Hong Kong (now known as City University of Hong Kong) in 1993. Ms. Chan is a Certified Public Accountant (Practicing) in Hong Kong, a fellow member of The Association of Chartered Certified Accountants, an associate member of The Hong Kong Institute of Certified Public Accountants, and an associate member of The Institute of Chartered Accountants in England and Wales. Ms. Chan is a certified tax adviser of The Taxation Institute of Hong Kong in 2010. She is the past president and council member of The Society of Chinese Accountants and Auditors, past president and council member of the Association of Women Accountants (Hong Kong), council member of the Hong Kong Institute of Certified Public Accountants, member of The Taxation Institute of Hong Kong and a member of The Hong Kong Institute of Directors. Ms. Chan was appointed as a member of the Financial Reporting Review Panel of The Financial Reporting Council by the Secretary for Financial Services and the Treasury of Hong Kong, a member of the Barristers Disciplinary Tribunal Panel, a member of the Public Affairs Forum of Hong Kong Secretariat Home Affairs Bureau and a member of the CreateSmart Initiative Vetting Committee appointed by the Secretary for Commerce and Economic Development of Hong Kong.</p>

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
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陳女士為本公司審核委員會、提名委員會及薪酬委員會之成員。陳女士為陳美寶會計師事務所的創辦人。陳女士於香港之專業會計方面擁有逾19年經驗。彼於二零零零年獲得香港科技大學工商管理碩士學位，並於一九九三年獲香港城市理工學院（現時稱為香港城市大學）頒授文學學士（榮譽）學位，主修會計。陳女士為香港執業會計師、英國特許公認會計師公會之資深會員、香港會計師公會會員及英格蘭和威爾斯特許會計師公會會員。陳女士於二零一零年為香港稅務學會註冊稅務師。彼為香港華人會計師公會的前會長及理事、香港女會計師協會的前會長及理事、香港會計師公會理事、香港稅務學會會員及香港董事學會會員。陳女士獲香港財經事務及庫務局局長委任為財務匯報局轄下的財務匯報檢討委員會的成員、大律師紀律審裁團成員，香港民政事務局公共事務論壇成員及香港商務及經濟發展局局長委任的創意智優計劃審核委員會的成員。

Ms. Chan currently serves as an independent non-executive director of two other listed companies on the Main Board of the Stock Exchange, namely Modern Education Group Limited and China Weaving Materials Holdings Limited. Ms. Chan was an independent non-executive director of a listed company on the Growth Enterprise Market of the Stock Exchange, namely Code Agriculture (Holdings) Limited, during the period from October 2009 to April 2012.

陳女士現時擔任於聯交所主板上市的其他兩家公司（即現代教育集團有限公司及中國織材控股有限公司）的獨立非執行董事。於二零零九年十月至二零一二年四月期間，陳女士為一間於聯交所創業板上市之公司（即科地農業控股有限公司）的獨立非執行董事。

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Hong Kong Office: 香港辦事處：				
Lai Chi-hang, David 黎志恆	45	Group financial controller 集團財務總監	19	Mr. David Lai has been with the Group since 1993. He is responsible for the Group's accounting and financial management. Mr. Lai holds a Master's degree in business administration from University of Wales. He has more than 23 years' experience in auditing, financial accounting and financial management. 黎志恆先生於一九九三年加入本集團。負責本集團之會計及財務管理。黎先生持有威爾斯大學工商管理碩士學位，具有超過23年核數、財務會計及財務管理經驗。
Zhuhai factory 珠海廠房				
Huang Chun-hua, Charles 黃春華	52	Vice President 副總經理	29	Mr. Charles Huang has been with the Group since 1983. He is currently in charge of the factory operations in Zhuhai. Mr. Huang has more than 30 years' experience in the footwear industry. Mr. Huang is the brother and brother-in-law of Madam Huang Hsiu-duan, Helen and Mr. Chen Ming-hsiung, Mickey respectively. 黃春華先生於一九八三年加入本集團。現時主要負責珠海廠之營運。黃先生在製鞋業有超過30年之經驗。黃先生分別為黃秀端女士之胞弟及陳敏雄先生之內弟。
Zhongshan factory 中山廠房				
Huang Pen-yuan, David 黃本源	59	Vice President 副總經理	21	Mr. David Huang has been with the Group since 1991. He is presently responsible for a key account of the Group and is also in charge of the Zhongshan factory operations. Mr. Huang has more than 28 years' experience in the footwear industry. 黃本源先生於一九九一年加入本集團。主要負責本集團主要客戶之業務並兼管中山廠之營運。黃先生在製鞋業有超過28年之經驗。

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Jiangxi factory 江西廠房				
Liu San-teng, Gerry 劉山騰	50	Senior Manager 執行協理	20	Mr. Gerry Liu has been with the Group since 1992. He is in charge of Jiangxi factory operations. Mr. Liu has more than 20 years' experience in footwear industry. 劉山騰先生於一九九二年加入本集團。主要負責江西廠之營運。劉先生在製鞋業有超過20年之經驗。
Vietnam factory 越南廠房				
Chen Hsien-yu, Simon 陳憲裕	53	Senior Manager 執行協理	18	Mr. Simon Chen has been with the Group since 1994. He is responsible for a key account of the Group and also in charge of the factory operations in Vietnam. Mr. Chen has more than 25 years' experience in the footwear industry. 陳憲裕先生於一九九四年加入本集團。主要負責本集團主要客戶之業務並兼管越南廠之營運。陳先生在製鞋業有超過25年之經驗。
Cambodia factory 柬埔寨廠房				
Hsu Ming-hsien, Jack 許明顯	53	Senior Manager 執行協理	8	Mr. Jack Hsu has been with the Group since 2004. He is in charge of the factory production in Vietnam and also factory operations in Cambodia. Mr. Hsu has more than 30 years' experience in the footwear industry. 許明顯先生於二零零四年加入本集團。主要負責越南廠之生產事宜及兼管柬埔寨廠之營運。許先生在製鞋業有超過30年之經驗。

DIRECTORS AND SENIOR MANAGEMENT PROFILES

董事及高層管理人員履歷

Name 姓名	Age 年齡	Position held 職位	Number of years of service 任職年數	Business experience 商務經驗
Retail				
零售				
Chen Hung-chun, Fiona 陳虹君	29	Managing Director 董事總經理	5	<p>Ms. Fiona Chen had been with the Group in 2007. She is in charge of the Group's retailing business. She holds a Bachelor's degree from National Taiwan University in International Business. After graduation, she studied footwear design at De Montfort University, the United Kingdom. Ms. Chen is a daughter of Mr. Chen Ming-hsiung, Mickey and Madam Huang Hsiu-duan, Helen.</p> <p>陳虹君小姐自二零零七年加入本集團。負責掌管本集團之零售業務。陳小姐擁有國立台灣大學學士學位，主修國際商務。畢業後，陳小姐在英國De Montfort University繼續深造，主修鞋類設計。陳小姐為陳敏雄先生與黃秀端女士之女兒。</p>
Wang Chin Chu, Judy 王金珠	48	General Manager of China Region 中國區總經理	4	<p>Ms. Judy Wang has been with the Group since 2008. She is responsible for the Group's retail business in China. Ms. Wang has more than 19 years' experience in the retail business.</p> <p>王金珠小姐自二零零八年加入本集團。主要負責本集團中國區之零售業務。王小姐在零售業有超過19年之經驗。</p>

REPORT OF THE DIRECTORS

董事會報告

The directors (the “Directors”) of the Company present their report and the audited financial statements of the Company and of the Group for the year ended 31 March 2012.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The principal activities of the principal subsidiaries are set out in note 17 to the financial statements. There were no significant changes in the nature of the principal activities of the Group during the year.

RESULTS AND DIVIDENDS

The Group’s profit for the year ended 31 March 2012 and the state of affairs of the Company and of the Group at that date are set out in the financial statements on pages 71 to 175.

An interim dividend of HK3.0 cents per ordinary share was paid on 17 January 2012. The Directors recommend the payment of a final dividend of HK1.5 cents per ordinary share and a special dividend of HK2.0 cents per ordinary share in respect of the year to shareholders on the register of members on 5 September 2012. Details are set out in note 13 to the financial statements. Subject to the passing of the relevant resolution at the forthcoming annual general meeting of the Company, such dividends will be payable on or about 21 September 2012, in cash in Hong Kong dollars.

CLOSURE OF REGISTER OF MEMBERS

Entitlement to attend and vote at the Annual General Meeting

The Annual General Meeting of the Company is scheduled to be held on Monday, 27 August 2012. For determining the entitlement to attend and vote at the Annual General Meeting, the register of members of the Company will be closed from Thursday, 23 August 2012 to Monday, 27 August 2012, both days inclusive, during which period no transfer of shares will be registered. In order to be entitled to attend and vote at the Annual General Meeting, all duly completed transfer forms accompanied by the relevant share certificates must be lodged with the Company’s branch share registrar in Hong Kong, Tricor Tengis Limited, at 26/F., Tesbury Centre, 28 Queen’s Road East, Wanchai, Hong Kong, for registration not later than 4:30 p.m. on Wednesday, 22 August 2012.

本公司董事（「董事」）謹此提呈董事會報告及本公司與本集團截至二零一二年三月三十一日止年度之經審核財務報表。

主要業務

本公司之主要業務為投資控股。主要附屬公司之主要業務詳情載於財務報表附註17。本集團主要業務之性質在本年度並無重大變動。

業績及股息

本集團於截至二零一二年三月三十一日止年度之溢利及本公司與本集團於該日之財務狀況載於財務報表第71至175頁。

本集團已於二零一二年一月十七日派付中期股息每股普通股3.0港仙。董事建議派發本年度末期股息每股普通股1.5港仙及特別股息每股普通股2.0港仙予於二零一二年九月五日名列股東名冊之股東。詳情載於財務報表附註13。待於本公司應屆股東週年大會上通過有關決議案後，有關股息將於二零一二年九月二十一日或該日前後以港元現金派發。

暫停辦理股份過戶登記

出席股東週年大會並於會上投票的資格

本公司股東週年大會謹訂於二零一二年八月二十七日（星期一）舉行。為釐定出席股東週年大會並於會上投票的資格，本公司將由二零一二年八月二十三日（星期四）至二零一二年八月二十七日（星期一）（包括首尾兩日）暫停辦理股東登記手續，於此期間不會辦理任何股份過戶手續。為符合資格出席股東週年大會並於會上投票，所有股份過戶文件連同有關股票，須不遲於二零一二年八月二十二日（星期三）下午四時三十分，送達本公司之香港股份過戶登記分處卓佳登捷時有限公司，地址為香港灣仔皇后大道東28號金鐘匯中心26樓，以辦理登記手續。

REPORT OF THE DIRECTORS

董事會報告

Entitlement to the proposed final and special dividends

The record date for entitlement to the proposed final and special dividends is Wednesday, 5 September 2012. For determining the entitlement to the proposed final and special dividends, the register of members of the Company will be closed from Monday, 3 September 2012 to Wednesday, 5 September 2012, both days inclusive, during which period no transfer of shares will be registered. In order to qualify for the proposed final and special dividends, all duly completed transfer forms accompanied by the relevant share certificates must be lodged with the Company's branch share registrar in Hong Kong, Tricor Tengis Limited, for registration not later than 4:30 p.m. on Friday, 31 August 2012.

擬派末期及特別股息的資格

獲派擬派末期及特別股息之記錄日期為二零一二年九月五日(星期三)。為釐定獲派擬派末期及特別股息的資格，本公司將由二零一二年九月三日(星期一)至二零一二年九月五日(星期三)(包括首尾兩日)暫停辦理股東登記手續，於此期間不會辦理任何股份過戶手續。為符合資格獲派擬派末期及特別股息，所有股份過戶文件連同有關股票，須不遲於二零一二年八月三十一日(星期五)下午四時三十分，送達本公司之香港股份過戶登記分處卓佳登捷時有限公司，以辦理登記手續。

SUMMARY OF FINANCIAL INFORMATION

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out below. This summary does not form part of the audited financial statements.

財務資料概要

本集團於過往五個財政年度之業績及資產與負債之概要載列如下。本概要並非經審核財務報表之一部分。

Results

業績

	Year ended 31 March 截至三月三十一日止年度				
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元	2010 二零一零年 HK\$'000 千港元	2009 二零零九年 HK\$'000 千港元	2008 二零零八年 HK\$'000 千港元
REVENUE 收益	1,654,968	1,503,868	1,289,684	1,463,824	1,317,857
PROFIT BEFORE TAX 除稅前溢利	58,441	139,163	134,241	59,899	65,121
Income tax expense 所得稅開支	(4,352)	(16,859)	(29,220)	(6,702)	(14,723)
PROFIT ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY 本公司權益持有人應佔溢利	54,089	122,304	105,021	53,197	50,398

REPORT OF THE DIRECTORS

董事會報告

Assets and liabilities

資產與負債

	As at 31 March 於三月三十一日				
	2012	2011	2010	2009	2008
	二零一二年	二零一一年	二零一零年	二零零九年	二零零八年
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	千港元	千港元	千港元	千港元	千港元
PROPERTY, PLANT AND EQUIPMENT					
物業、廠房及設備	411,419	353,444	373,851	386,970	385,987
PREPAID LAND LEASE PAYMENTS					
預付土地租賃款項	58,549	60,407	60,584	63,234	59,935
INVESTMENT PROPERTIES					
投資物業	81,071	33,256	6,378	3,712	4,310
DEPOSITS PAID 預付按金	3,321	4,309	3,350	4,444	2,367
INVESTMENTS IN CLUB MEMBERSHIPS					
會所會籍投資	964	968	988	1,003	1,017
AVAILABLE-FOR-SALE INVESTMENTS					
可供出售投資	2,581	2,143	2,185	880	1,886
CURRENT ASSETS 流動資產	865,335	875,401	780,418	623,498	625,792
TOTAL ASSETS 總資產	1,423,240	1,329,928	1,227,754	1,083,741	1,081,294
CURRENT LIABILITIES 流動負債	431,539	376,279	376,048	315,602	343,154
NON-CURRENT LIABILITIES 非流動負債	11,690	4,098	-	-	-
TOTAL LIABILITIES 總負債	443,229	380,377	376,048	315,602	343,154
	980,011	949,551	851,706	768,139	738,140

PROPERTY, PLANT AND EQUIPMENT AND INVESTMENT PROPERTIES

Details of movements in the property, plant and equipment, and investment properties of the Group during the year are set out in notes 14 and 16 to the financial statements, respectively.

SHARE CAPITAL AND SHARE OPTIONS

Details of movements in the Company's share capital and share options during the year, together with the reasons therefor, are set out in notes 26 and 27 to the financial statements, respectively.

PRE-EMPTIVE RIGHTS

There are no provisions for pre-emptive rights under the by-laws of the Company or the Companies Act 1981 of Bermuda which would oblige the Company to offer new shares on a pro rata basis to existing shareholders.

物業、廠房及設備及投資物業

本集團物業、廠房及設備及投資物業於本年度之變動詳情分別載於財務報表附註14及16。

股本及購股權

年內，本公司股本及購股權變動之詳情及理由分別載於財務報表附註26及27。

優先購買權

本公司之公司細則或百慕達一九八一年公司法概無有關優先購買權之規定，故本公司毋須按比例向現有股東發行新股。

REPORT OF THE DIRECTORS

董事會報告

PURCHASE, REDEMPTION OR SALE OF THE COMPANY'S LISTED SECURITIES

During the year, the Company repurchased and cancelled 5,130,000 of its ordinary shares of HK\$0.10 each on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") at an aggregate consideration of approximately HK\$6,473,000, excluding transaction cost. The repurchase of the Company's shares during the year was effected by the Board, pursuant to the repurchase mandate granted by the shareholders, with a view to benefit shareholders as a whole by enhancing the net asset value per share and earnings per share of the Company.

Details of the shares repurchase during the year under review are as follows:

購買、贖回或出售本公司之上市證券

年內，本公司於香港聯合交易所有限公司（「聯交所」）購回及註銷5,130,000股每股面值0.10港元普通股，總代價（不包括交易成本）約6,473,000港元。年內，董事會根據股東賦予之購回授權購回本公司股份，旨在藉此提高本公司每股資產淨值及每股盈利而使股東整體獲益。

於回顧年度股份購回之詳情如下：

Month/Year 月／年	Number of shares repurchased 購回之股份數目	Highest price per share 每股最高價 HK\$港元	Lowest price per share 每股最低價 HK\$港元	Aggregate consideration (excluding transaction cost) 代價總額 (不包括交易成本) HK\$'000千港元
July 2011 二零一一年七月	882,000	1.54	1.48	1,331
August 2011 二零一一年八月	714,000	1.40	1.26	946
September 2011 二零一一年九月	1,208,000	1.42	1.18	1,599
October 2011 二零一一年十月	1,056,000	1.24	1.13	1,242
November 2011 二零一一年十一月	120,000	1.11	1.05	129
January 2012 二零一二年一月	640,000	1.01	0.95	625
February 2012 二零一二年二月	360,000	1.23	1.08	420
March 2012 二零一二年三月	150,000	1.21	1.20	181
Total 總計	5,130,000			6,473

Further details of these transactions are set out in note 26 to the financial statements.

The premium paid on the repurchase of the shares of approximately HK\$5,960,000 has been debited to the share premium account. An amount equivalent to the par value of the shares cancelled has been transferred from the retained profits of the Company to the capital redemption reserve.

Except as disclosed above, neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's listed securities during the year.

該等交易之進一步詳情載於財務報表附註26。

購回股份時已付之溢價約5,960,000港元已自股份溢價賬扣除。本公司亦已將相等於註銷股份面值之金額自本公司保留溢利轉撥至股本贖回儲備。

除上文所披露者外，本公司或其任何附屬公司年內概無購買、贖回或出售本公司之任何上市證券。

REPORT OF THE DIRECTORS

董事會報告

RESERVES

Details of movements in the reserves of the Company and of the Group during the year are set out in note 28(b) to the financial statements and in the consolidated statement of changes in equity, respectively.

DISTRIBUTABLE RESERVES

As at 31 March 2012, the Company's reserves available for distribution, calculated in accordance with the Companies Act 1981 of Bermuda, amounted to HK\$160,309,000, of which HK\$10,217,000 and HK\$13,623,000 have been proposed as a final dividend and a special dividend, respectively, for the year after the reporting period. In addition, the Company's share premium account, in the amount of HK\$95,631,000, may be distributed in the form of fully paid bonus shares.

MAJOR CUSTOMERS AND SUPPLIERS

In the year, the Group's sales to the five largest customers accounted for 83.89% of the total sales for the year and sales to the largest customer included therein amounted to 25.06%. Purchases from the Group's five largest suppliers accounted for less than 30% of the total purchases for the year.

None of the directors of the Company or any of their associates or any shareholders of the Company (which, to the best knowledge of the directors, own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers and suppliers.

儲備

年內，本公司及本集團之儲備變動詳情分別載於財務報表附註28(b)及綜合權益變動表。

可供分派儲備

根據百慕達一九八一年公司法計算，於二零一二年三月三十一日，本公司可供分派之儲備總額為160,309,000港元，其中分別10,217,000港元及13,623,000港元為年內報告期結束後擬派末期股息及特別股息。此外，本公司之股份溢價賬為95,631,000港元，可以繳足紅股之方式分派。

主要客戶及供應商

年內，本集團對五大客戶之銷售額佔本年度總銷售額83.89%，而其中本集團對最大客戶之銷售額則佔25.06%。本集團向五大供應商之採購額佔本年度總採購額少於30%。

本公司董事、其任何聯繫人或就董事們所知擁有本公司已發行股本5%以上之任何本公司股東概無擁有本集團五大客戶及供應商之任何實際權益。

DIRECTORS

The Directors of the Company during the year were:

Executive Directors:

Mr. Chen Ming-hsiung, Mickey
Mdm. Huang Hsiu-duan, Helen
Mr. Lee Kung, Bobby
Mr. Kimmel, Phillip Brian
Mr. Wong Hei-chiu

Non-executive Directors:

Mr. Chow Wing-kin, Anthony, SBS, J.P.
Mr. Chan Ho-man, Daniel

Independent Non-executive Directors:

Mr. Tam King-ching, Kenny
Mr. Chan Mo-po, Paul, MH, J.P.
(retired on 29 August 2011)
Mr. Yung Tse-kwong, Steven
Ms. Chan Mei-bo, Mabel
(appointed on 29 August 2011)

Pursuant to bye-law 86(2) of the bye-laws of the Company, Ms. Chan Mei-bo, Mabel, who was appointed by the Board on 29 August 2011, will retire from office and, being eligible, will offer herself for re-election at the forthcoming annual general meeting.

Pursuant to bye-law 87 of the bye-laws of the Company, Mr. Kimmel, Phillip Brian, Mr. Wong Hei-chiu, Mr. Tam King-ching, Kenny and Mr. Yung Tse-Kwong, Steven will retire from office by rotation and, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

董事

年內本公司之董事如下：

執行董事：

陳敏雄先生
黃秀端女士
李鋼先生
柯民佑先生
黃禧超先生

非執行董事：

周永健先生，銀紫荊星章，太平紳士
陳浩文先生

獨立非執行董事：

譚競正先生
陳茂波先生，榮譽勳章，太平紳士
(於二零一一年八月二十九日退任)
戎子江先生
陳美寶女士
(於二零一一年八月二十九日獲委任)

根據本公司細則第86(2)條規定，於二零一一年八月二十九日獲董事會委任之陳美寶女士將於應屆股東週年大會上退任，並符合資格及願意膺選連任。

根據本公司之公司細則第87條規定，柯民佑先生、黃禧超先生、譚競正先生與戎子江先生將於應屆股東週年大會上輪值退任，並符合資格及願意膺選連任。

REPORT OF THE DIRECTORS

董事會報告

DIRECTORS' SERVICE CONTRACTS

None of the Directors proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

DIRECTORS' REMUNERATION

The Directors' fees are subject to shareholders' approval at general meetings. Other emoluments are determined by the Company's board of Directors with reference to Directors' duties, responsibilities and performance and the results of the Group.

DIRECTORS' INTERESTS IN CONTRACTS

The related party transactions as set out in note 32 to the financial statements constitute connected transactions of the Company exempt from the reporting, announcement and independent shareholders' approval requirements under Chapter 14A of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Apart from those contracts disclosed in note 32 to the financial statements, no Director had a material beneficial interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 31 March 2012, the interests and short positions of the Directors in the share capital and underlying shares of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the "SFO")), as recorded in the register required to be kept by the Company pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code"), were as follows:

董事之服務合約

於應屆股東週年大會上膺選連任之董事概無與本公司訂立本公司一年內不作賠償（法定賠償除外）則不得終止之服務合約。

董事酬金

董事袍金須待股東於股東大會上批准後方可作實。其他酬金則由本公司董事會參考董事職責、責任及表現，以及本集團業績而釐定。

董事之合約權益

財務報表附註32載列之關聯方交易構成本公司獲豁免遵守香港聯合交易所有限公司證券上市規則第14A章所載申報、公佈及獨立股東批准規定之關連交易。除財務報表附註32所披露者外，年內，各董事在本公司或其任何附屬公司所訂立且與本集團業務有重大關係之合約中，並無直接或間接擁有重大實際權益。

董事於股份及相關股份所擁有之權益及淡倉

於二零一二年三月三十一日，按本公司根據證券及期貨條例第352條須存置之登記冊所示，董事們於本公司或其相聯法團（定義見證券及期貨條例（「證券及期貨條例」）第XV部）之股本及相關股份中擁有權益及淡倉，或根據上市發行人董事進行證券交易之標準守則（「標準守則」）須知會本公司及聯交所之權益及淡倉如下：

REPORT OF THE DIRECTORS

董事會報告

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES (continued)

董事於股份及相關股份所擁有之權益及淡倉 (續)

Long positions in ordinary shares of the Company:

本公司普通股之好倉：

Number of shares held, capacity and nature of interest

所持股份數目、身份及權益性質

Name of director 董事姓名	Directly beneficially owned 直接實益擁有	Through spouse	Through controlled corporation	Total 總計	Percentage of the Company's issued shares 佔本公司已發行股份之百分比
		or minor children 透過配偶或未成年子女			
Mr. Chen Ming-hsiung, Mickey (note 1) 陳敏雄先生 (附註1)	300,000	32,237,500	269,704,752 (note 2) (附註2)	302,242,252	44.54%
Mdm. Huang Hsiu-duan, Helen (note 1) 黃秀端女士 (附註1)	124,000	270,004,752	32,113,500 (note 3) (附註3)	302,242,252	44.54%
Mr. Lee Kung, Bobby 李鋼先生	1,115,000	-	-	1,115,000	0.16%
Mr. Chan Ho-man, Daniel 陳浩文先生	4,780,000	-	-	4,780,000	0.70%
Mr. Kimmel, Phillip Brian 柯民佑先生	1,450,000	-	-	1,450,000	0.21%
Mr. Wong Hei-chiu 黃禧超先生	612,500	-	-	612,500	0.09%
Mr. Chow Wing-kin, Anthony 周永健先生	620,000	-	-	620,000	0.09%
Mr. Yung Tse-kwong, Steven 戎子江先生	440,000	-	-	440,000	0.06%

Notes:

附註：

- Mdm. Huang Hsiu-duan, Helen is the spouse of Mr. Chen Ming-hsiung, Mickey.
- These shares represent 39.75% of the issued share capital of the Company and are beneficially owned by King Strike Limited. The issued share capital of King Strike Limited is beneficially owned by Mr. Chen Ming-hsiung, Mickey as to 75.8%, Mdm. Huang Hsiu-duan, Helen as to 22.07% and Mr. Lee Kung, Bobby as to 2.13%.
- These shares represent 4.73% of the issued share capital of the Company and are beneficially owned by Fat Tat Assets Limited, which is in turn 100% beneficially owned by Mdm. Huang Hsiu-duan, Helen.

- 黃秀端女士為陳敏雄先生之配偶。
- 此等股份佔本公司已發行股本39.75%，由King Strike Limited實益擁有。陳敏雄先生、黃秀端女士及李鋼先生分別實益擁有King Strike Limited之已發行股本75.8%、22.07%及2.13%。
- 此等股份佔本公司已發行股本4.73%，由Fat Tat Assets Limited實益擁有，而Fat Tat Assets Limited由黃秀端女士100%實益擁有。

REPORT OF THE DIRECTORS

董事會報告

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES (continued)

董事於股份及相關股份所擁有之權益及淡倉 (續)

Long positions in share options of the Company:

本公司購股權之好倉：

Name of Director 董事姓名	Number of options directly beneficially owned 直接實益擁有之購股權數目
Executive Directors: 執行董事：	
Mr. Chen Ming-hsiung, Mickey 陳敏雄先生	1,550,000
Mdm. Huang Hsiu-duan, Helen 黃秀端女士	410,000
Mr. Lee Kung, Bobby 李鋼先生	1,430,000
Mr. Kimmel, Phillip Brian 柯民佑先生	2,200,000
Mr. Wong Hei-chiu 黃禧超先生	1,162,500
Non-executive Directors: 非執行董事：	
Mr. Chow Wing-kin, Anthony, SBS, J.P. 周永健先生，銀紫荊星章，太平紳士	780,000
Mr. Chan Ho-man, Daniel 陳浩文先生	1,420,000
Independent Non-executive Directors: 獨立非執行董事：	
Mr. Tam King-ching, Kenny 譚競正先生	780,000
Mr. Yung Tse-kwong, Steven 戎子江先生	860,000
Ms. Chan Mei-bo, Mabel 陳美寶女士	150,000
	10,742,500

In addition to the above, certain Directors have non-beneficial personal equity interests in certain subsidiaries held for the benefit of the Company solely for the purpose of complying with the minimum company membership requirements.

除上述者外，若干董事純粹為符合公司基本股東數目規定而代本公司持有若干附屬公司之非實益個人股權。

Save as disclosed above, as at 31 March 2012, none of the Directors had registered an interest or short position in the shares, underlying shares or debentures of the Company or any of its associated corporations that was required to be recorded pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

除上文所披露者外，於二零一二年三月三十一日，董事們並無登記擁有根據證券及期貨條例第352條須予登記，或根據標準守則須知會本公司及聯交所之本公司或其任何相聯法團股份、相關股份或債券之權益或淡倉。

REPORT OF THE DIRECTORS

董事會報告

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Apart from as disclosed in the share option schemes disclosures in note 27 to the financial statements, at no time during the year were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Directors or their respective spouse or minor children, or were any such rights exercised by them; or was the Company or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

SHARE OPTION SCHEMES

Details of the Company's share option schemes are disclosed in note 27 to the financial statements.

SHARE AWARD SCHEME

Details of the Company's share award scheme are disclosed in note 27 to the financial statements.

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS IN SHARES AND UNDERLYING SHARES

As at 31 March 2012, shareholders (other than Directors or chief executives of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register of interests required to be kept by the Company pursuant to Section 336 of the SFO were as follows:

Long positions:

Name 名稱	Capacity and nature of interest 身份及權益性質	Number of ordinary shares held 所持普通股數目	Percentage of the Company's issued share capital 佔本公司已發行股本之百分比
King Strike Limited (note 1) (附註1)	Beneficially owned 實益擁有	269,704,752	39.75
DJE Investment S.A. (note 2) (附註2)	Investment Manager 投資經理	67,692,000	9.98
Aberdeen Asset Management Plc and its associates Aberdeen Asset Management Plc及其聯繫人	Investment Manager 投資經理	47,560,000	7.01

董事購買股份或債券之權利

除財務報表附註27所披露有關購股權計劃之資料外，於年內任何時間，各董事或彼等各自之配偶或未成年子女並無獲授或行使任何可藉購入本公司股份或債券而獲益之權利；或本公司或其任何附屬公司亦無參與任何安排，致使董事可購買任何其他法人團體之該等權利。

購股權計劃

本公司購股權計劃之詳情於財務報表附註27中披露。

股份獎勵計劃

本公司股份獎勵計劃之詳情於財務報表附註27中披露。

主要股東及其他人士於股份及相關股份所擁有之權益

於二零一二年三月三十一日，持有本公司股份或相關股份權益或淡倉而須根據證券及期貨條例第XV部第2及3部份之條文向本公司披露，或按本公司根據證券及期貨條例第336條須存置之權益登記冊所示之股東（不包括本公司董事或主要行政人員）如下：

好倉：

REPORT OF THE DIRECTORS

董事會報告

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS IN SHARES AND UNDERLYING SHARES (continued)

Notes:

1. The issued share capital of King Strike Limited is beneficially owned by Mr. Chen Ming-hsiung, Mickey, as to 75.8%, Mdm. Huang Hsiu-duan, Helen as to 22.07% and Mr. Lee Kung, Bobby, as to 2.13%.
2. The 67,692,000 shares are held in the capacity as investment manager by DJE Investment S.A., a corporation controlled by DJE Kapital AG, which is ultimately controlled by Dr. Jens Alfred Karl Ehrhardt.

Save as disclosed above, as at 31 March 2012, no person, other than the directors of the Company, whose interests are set out in the section "Directors' interests and short positions in shares and underlying shares" above, had registered an interest or short position in the shares or underlying shares of the Company that was required to be recorded pursuant to Section 336 of the SFO.

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, at least 25% of the Company's total issued share capital was held by the public as at the date of this report.

AUDITORS

Ernst & Young retire and a resolution for their re-appointment as auditors of the Company will be proposed at the forthcoming annual general meeting.

ON BEHALF OF THE BOARD

Chen Ming-hsiung, Mickey

Chairman

Hong Kong
28 June 2012

主要股東及其他人士於股份及相關股份所擁有之權益 (續)

附註：

1. King Strike Limited之已發行股本由陳敏雄先生實益擁有75.8%，由黃秀端女士實益擁有22.07%及由李鋼先生實益擁有2.13%。
2. DJE Investment S.A. (為DJE Kapital AG所控制之公司，而DJE Kapital AG則由Dr. Jens Alfred Karl Ehrhardt 最終控制) 作為投資經理人持有67,692,000股股份。

除上文所披露者外，於二零一二年三月三十一日，除本公司董事（其所持權益載於上文「董事於股份及相關股份所擁有之權益及淡倉」一節）外，並無人士登記擁有根據證券及期貨條例第336條須予登記之本公司股份或相關股份之權益或淡倉。

足夠之公眾持股量

根據本公司可公開取得之資料，以及就董事們所知，於本報告日期，公眾人士持有之本公司已發行股本總數不少於25%。

核數師

安永會計師事務所任滿退任，有關續聘安永會計師事務所為本公司核數師之決議案將於應屆股東週年大會上提呈。

代表董事會

陳敏雄

主席

香港
二零一二年六月二十八日



To the shareholders of
Kingmaker Footwear Holdings Limited
(Incorporated in Bermuda with limited liability)

We have audited the consolidated financial statements of Kingmaker Footwear Holdings Limited (the "Company") and its subsidiaries (together, the "Group") set out on pages 71 to 175, which comprise the consolidated and company statements of financial position as at 31 March 2012, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. Our report is made solely to you, as a body, in accordance with Section 90 of the Bermuda Companies Act 1981, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

致信星鞋業集團有限公司
(於百慕達註冊成立之有限公司)
全體股東

我們已完成審核載於第71頁至175頁信星鞋業集團有限公司(「貴公司」)及其附屬公司(統稱為「貴集團」)之綜合財務報表，綜合財務報表包括於二零一二年三月三十一日之綜合及公司財務狀況表與截至該日止年度之綜合收益表、綜合全面收益表、綜合權益變動表及綜合現金流量表，以及主要會計政策概要及其他附註解釋。

董事就綜合財務報表須承擔之責任

貴公司董事須負責根據香港會計師公會頒佈之香港財務報告準則及香港公司條例之披露規定編製綜合財務報表，以令綜合財務報表作出真實而公平之反映，及落實其認為編製綜合財務報表所必要之內部監控，以使綜合財務報表不存在由於欺詐或錯誤而導致之重大錯誤陳述。

核數師之責任

我們之責任是根據我們之審核對該等綜合財務報表作出意見。我們之報告根據百慕達一九八一年公司法第90條僅為整體股東編製，除此之外本報告別無其他目的。我們不會就本報告之內容向任何其他人士負上或承擔任何責任。

我們已根據香港會計師公會頒佈之香港審計準則進行審核。這些準則要求我們遵守道德規範，並規劃及執行審核，以合理確定此等綜合財務報表是否不存有任何重大錯誤陳述。

INDEPENDENT AUDITORS' REPORT

獨立核數師報告

AUDITORS' RESPONSIBILITY (continued)

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 March 2012, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

Ernst & Young

Certified Public Accountants

22nd Floor

CITIC Tower

1 Tim Mei Avenue, Central

Hong Kong

28 June 2012

核數師之責任 (續)

審核涉及執行程序以獲取有關綜合財務報表所載金額及披露資料之審核憑證。所選定之程序取決於核數師之判斷，包括評估由於欺詐或錯誤而導致綜合財務報表存有重大錯誤陳述之風險。在評估該等風險時，核數師考慮與該公司編製綜合財務報表以作出真實而公平之反映相關之內部監控，以設計適當之審核程序，但並非為對公司之內部監控之效能發表意見。審核亦包括評價董事所採用之會計政策之合適性及所作出之會計估計之合理性，以及評價綜合財務報表之整體列報方式。

我們相信，我們所獲得之審核憑證是充足和適當地為我們之審核意見提供基礎。

意見

我們認為，綜合財務報表已根據香港財務報告準則真實而公平地反映 貴公司及 貴集團於二零一二年三月三十一日之財務狀況及 貴集團截至該日止年度之溢利及現金流量，並已按照香港公司條例之披露規定妥為編製。

安永會計師事務所

執業會計師

香港

中環添美道1號

中信大廈

22樓

二零一二年六月二十八日

CONSOLIDATED INCOME STATEMENT

綜合收益表

Year ended 31 March 2012 截至二零一二年三月三十一日止年度

	Notes 附註	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
REVENUE 收益	5	1,654,968	1,503,868
Cost of sales 銷售成本		(1,418,196)	(1,200,330)
Gross profit 毛利		236,772	303,538
Other income and gains, net 其他收入及收益淨額	5	14,214	21,296
Distribution and selling costs 分銷及銷售開支		(61,564)	(62,291)
Administrative expenses 行政開支		(130,974)	(123,365)
Finance costs 融資成本	6	(7)	(15)
PROFIT BEFORE TAX 除稅前溢利	7	58,441	139,163
Income tax expense 所得稅開支	10	(4,352)	(16,859)
PROFIT FOR THE YEAR ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY 本公司權益持有人應佔年度溢利	11	54,089	122,304
EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY 本公司權益持有人應佔每股盈利	12		
Basic 基本		HK8.00 cents 港仙	HK18.59 cents 港仙
Diluted 攤薄		HK7.92 cents 港仙	HK18.15 cents 港仙

Details of the dividends are disclosed in note 13 to the financial statements.

股息之詳情於財務報表附註13披露。

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

綜合全面收益表

Year ended 31 March 2012 截至二零一二年三月三十一日止年度

	Notes 附註	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
PROFIT FOR THE YEAR 年度溢利		54,089	122,304
OTHER COMPREHENSIVE INCOME 其他全面收益			
Available-for-sale investments revaluation reserve: 可供出售投資重估儲備：			
Changes in fair value 公平值變動		438	(42)
Asset revaluation reserve:			
資產重估儲備：			
Gain on revaluation of buildings 重估樓宇收益	14	30,032	10,284
Income tax effect 所得稅影響	25	(7,508)	(2,571)
		22,524	7,713
Exchange differences on translation of foreign operations 換算海外經營業務之匯兌差額		10,953	7,902
OTHER COMPREHENSIVE INCOME FOR THE YEAR 年度其他全面收益		33,915	15,573
TOTAL COMPREHENSIVE INCOME FOR THE YEAR ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY 本公司權益持有人應佔年度全面收益總額		88,004	137,877

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

31 March 2012 於二零一二年三月三十一日

	Notes 附註	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
NON-CURRENT ASSETS 非流動資產			
Property, plant and equipment 物業、廠房及設備	14	411,419	353,444
Prepaid land lease payments 預付土地租賃款項	15	58,549	60,407
Investment properties 投資物業	16	81,071	33,256
Deposits paid 已付按金		3,321	4,309
Investments in club memberships 會所會籍投資		964	968
Available-for-sale investments 可供出售投資	18	2,581	2,143
Total non-current assets 非流動資產總額		557,905	454,527
CURRENT ASSETS 流動資產			
Inventories 存貨	19	211,204	172,633
Accounts and bills receivable 應收賬項及票據	20	164,292	157,739
Prepayments, deposits and other receivables 預付款項、按金及其他應收賬項		13,931	12,030
Derivative financial instruments 衍生金融工具	23	273	2,698
Tax recoverable 可收回稅項		244	111
Cash and cash equivalents 現金及等同現金項目	21	475,391	530,190
Total current assets 流動資產總額		865,335	875,401
CURRENT LIABILITIES 流動負債			
Accounts and bills payable 應付賬項及票據	22	165,949	117,634
Accrued liabilities and other payables 應計負債及其他應付賬項		118,114	107,671
Tax payable 應付稅項		145,870	150,662
Derivative financial instruments 衍生金融工具	23	1,606	312
Total current liabilities 流動負債總額		431,539	376,279
NET CURRENT ASSETS 流動資產淨值		433,796	499,122
TOTAL ASSETS LESS CURRENT LIABILITIES 資產總額減流動負債		991,701	953,649
NON-CURRENT LIABILITIES 非流動負債			
Deferred tax liabilities 遞延稅項負債	25	11,690	4,098
Net assets 資產淨值		980,011	949,551
EQUITY 權益			
Issued share capital 已發行股本	26	67,853	66,841
Reserves 儲備		912,158	882,710
Total equity 權益總額		980,011	949,551

Chen Ming-hsiung, Mickey 陳敏雄
Director 董事

Wong Hei-chiu 黃禧超
Director 董事

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

Year ended 31 March 2012 截至二零一二年三月三十一日止年度

	Issued share capital 已發行股本 HK\$'000 千港元	Share premium account 股份溢價賬 HK\$'000 千港元	Capital redemption reserve 股本贖回儲備 HK\$'000 千港元	Share option reserve 購股權儲備 HK\$'000 千港元	Exchange fluctuation reserve 匯兌波動儲備 HK\$'000 千港元	Asset revaluation reserve 資產重估儲備 HK\$'000 千港元	Available-for-sale investments revaluation reserve 可供出售投資重估儲備 HK\$'000 千港元	Retained profits 保留溢利 HK\$'000 千港元	Total 合計 HK\$'000 千港元
At 1 April 2010 於二零一零年四月一日	64,181	61,903	1,950	12,272	55,247	-	1,404	654,749	851,706
Final 2010 dividend declared (note 13) 已宣派之二零一零年度末期股息(附註13)	-	-	-	-	-	-	-	(46,123)	(46,123)
Profit for the year 本年度溢利	-	-	-	-	-	-	-	122,304	122,304
Changes in fair value of available-for-sale investments 可供出售投資之公平值變動	-	-	-	-	-	-	(42)	-	(42)
Changes in fair value of buildings recognised directly in equity, net of tax 除稅後直接確認為權益之樓宇公平值變動	-	-	-	-	-	7,713	-	-	7,713
Exchange reserve arising from consolidation of overseas subsidiaries recognised directly in equity 綜合海外附屬公司直接確認為權益所產生之匯兌儲備	-	-	-	-	7,902	-	-	-	7,902
Total comprehensive income/(expense) for the year 本年度全面收益/(開支)總額	-	-	-	-	7,902	7,713	(42)	122,304	137,877
Issue of shares (note 26) 發行股份(附註26)	2,700	26,590	-	(6,748)	-	-	-	-	22,542
Shares repurchased (notes 26 and 28) 購回股份(附註26及28)	(40)	(553)	40	-	-	-	-	(40)	(593)
Interim 2011 dividend (note 13) 二零一一年度中期股息(附註13)	-	-	-	-	-	-	-	(19,993)	(19,993)
Recognition of equity-settled share-based payments (note 27) 確認以權益結算以股份支付之款項(附註27)	-	-	-	4,135	-	-	-	-	4,135
At 31 March 2011 and 1 April 2011 於二零一一年三月三十一日及 二零一一年四月一日	66,841	87,940*	1,990*	9,659*	63,149*	7,713*	1,362*	710,897*	949,551
Final 2011 dividend declared (note 13) 已宣派之二零一一年度末期股息(附註13)	-	-	-	-	-	-	-	(47,493)	(47,493)
Profit for the year 本年度溢利	-	-	-	-	-	-	-	54,089	54,089
Changes in fair value of available-for-sale investments 可供出售投資之公平值變動	-	-	-	-	-	-	438	-	438
Changes in fair value of buildings recognised directly in equity, net of tax 除稅後直接確認為權益之樓宇公平值變動	-	-	-	-	-	22,524	-	-	22,524
Exchange reserve arising from consolidation of overseas subsidiaries recognised directly in equity 綜合海外附屬公司直接確認為權益所產生之匯兌儲備	-	-	-	-	10,953	-	-	-	10,953
Total comprehensive income for the year 本年度全面收益總額	-	-	-	-	10,953	22,524	438	54,089	88,004
Issue of shares (note 26) 發行股份(附註26)	1,525	13,651	-	(2,698)	-	-	-	-	12,478
Shares repurchased (notes 26 and 28) 購回股份(附註26及28)	(513)	(5,960)	513	-	-	-	-	(513)	(6,473)
Interim 2012 dividend (note 13) 二零一二年中期股息(附註13)	-	-	-	-	-	-	-	(20,300)	(20,300)
Recognition of equity-settled share-based payments (note 27) 確認以權益結算以股份支付之款項(附註27)	-	-	-	4,244	-	-	-	-	4,244
At 31 March 2012 於二零一二年三月三十一日	67,853	95,631*	2,503*	11,205*	74,102*	30,237*	1,800*	696,680*	980,011

* These reserve accounts comprise the consolidated reserves of HK\$912,158,000 (2011: HK\$882,710,000) in the consolidated statement of financial position.

* 該等儲備賬組成綜合財務狀況表之綜合儲備 912,158,000港元(二零一一年: 882,710,000港元)。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

Year ended 31 March 2012 截至二零一二年三月三十一日止年度

	Notes 附註	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
CASH FLOWS FROM OPERATING ACTIVITIES			
經營業務之現金流量			
Profit before tax 除稅前溢利		58,441	139,163
Adjustments for: 經調整:			
Finance costs 融資成本	6	7	15
Depreciation 折舊	7	44,907	42,547
Amortisation of prepaid land lease payments 攤銷預付土地租賃款項	7	1,735	1,698
Write-back of impairment of accounts receivable 應收賬項之減值撥回	7	-	(5)
Provision/(write-back of provision) for inventories 存貨撥備/(撥回撥備)	7	9,603	(5,852)
Loss on disposal of items of property, plant and equipment, net 出售物業、廠房及設備項目虧損淨額	7	462	686
Amortisation of a club membership 會所會籍攤銷	7	4	20
Fair value loss/(gain) on revaluation of investment properties 重估投資物業之公平值虧損/(收益)	7	441	(4,764)
Gain on return of prepaid land lease payment 歸還預付土地租賃款項之收益	7	(92)	-
Interest income 利息收入	7	(10,776)	(6,770)
Dividend income 股息收入	7	(30)	(25)
Equity-settled share option expense 以權益結算之購股權開支	7	4,244	4,135
Effect of foreign exchange rate changes 匯率變動之影響		(3,469)	(5,508)
		105,477	165,340
Increase in inventories 存貨增加		(48,174)	(44,960)
Increase in accounts and bills receivable 應收賬項及票據增加		(6,553)	(38,888)
Increase in prepayments, deposits and other receivables 預付款項、按金及其他應收賬項增加		(906)	(2,427)
Decrease/(increase) in derivative financial assets 衍生財務資產減少/(增加)		2,425	(954)
Increase/(decrease) in accounts and bills payable 應付賬項及票據增加/(減少)		48,315	(13,642)
Increase in accrued liabilities and other payables 應計負債及其他應付賬項增加		10,443	355
Increase in derivative financial liabilities 衍生財務負債增加		1,294	160
Cash generated from operations 經營所得現金		112,321	64,984
Interest received 已收利息		10,776	6,770
Interest paid 已付利息		(7)	(15)
Hong Kong profits tax paid 已付香港利得稅		(2,304)	(1,201)
Overseas taxes paid 已付海外稅項		(7,083)	(894)
Dividends paid 已付股息		(67,793)	(66,116)
Net cash flows from operating activities 經營業務之現金流量淨額		45,910	3,528

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

Year ended 31 March 2012 截至二零一二年三月三十一日止年度

	Notes 附註	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
CASH FLOWS FROM INVESTING ACTIVITIES 投資活動之現金流量			
Dividend received 已收股息		30	25
Purchases of items of property, plant and equipment 購置物業、廠房及設備項目	14	(111,499)	(23,568)
Proceeds from disposal of items of property, plant and equipment 出售物業、廠房及設備項目所得款項		271	217
Proceeds from return of prepaid land lease payment 歸還預付土地租賃款項所得款項		1,603	-
Decrease/(increase) in time deposits with original maturity of over three months when acquired 於收購時原定到期日逾三個月之定期存款減少/(增加)		(21,303)	30,258
Net cash flows from/(used in) investing activities 投資活動提供/(所用)現金流量淨額		(130,898)	6,932
CASH FLOWS FROM FINANCING ACTIVITIES 融資活動之現金流量			
Issue of shares 發行股份	26	12,478	22,542
Repurchase of shares 購回股份	26	(6,473)	(593)
Net cash flows from financing activities 融資活動現金流量淨額		6,005	21,949
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS 現金及等同現金項目增加/(減少)淨額			
Cash and cash equivalents at beginning of year 年初之現金及等同現金項目		243,779	210,708
Effect of foreign exchange rate changes, net 匯率變動之影響淨額		2,881	662
CASH AND CASH EQUIVALENTS AT END OF YEAR 年終之現金及等同現金項目		167,677	243,779
ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS 現金及等同現金項目結餘之分析			
Cash and bank balances 現金及銀行結餘	21	84,095	60,224
Time deposits with original maturity of less than three months 原定少於三個月到期之定期存款	21	83,582	183,555
Cash and cash equivalents as stated in the consolidated statement of cash flows 綜合現金流量表所顯示之現金及等同現金項目		167,677	243,779

STATEMENT OF FINANCIAL POSITION

財務狀況表

31 March 2012 於二零一二年三月三十一日

	Notes 附註	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
NON-CURRENT ASSETS 非流動資產			
Investments in subsidiaries 於附屬公司之投資	17	67,190	67,190
CURRENT ASSETS 流動資產			
Due from subsidiaries 應收附屬公司款項	17	296,112	802,005
Deposit 按金		100	–
Cash and cash equivalents 現金及等同現金項目	21	303	182
Total current assets 流動資產總額		296,515	802,187
CURRENT LIABILITIES 流動負債			
Accrued liabilities and other payables 應計負債及其他應付賬項		1,395	2,971
Due to subsidiaries 應付附屬公司款項	17	24,809	563,695
Total current liabilities 流動負債總額		26,204	566,666
NET CURRENT ASSETS 流動資產淨值		270,311	235,521
Net assets 資產淨值		337,501	302,711
EQUITY 權益			
Issued share capital 已發行股本	26	67,853	66,841
Reserves 儲備	28(b)	269,648	235,870
Total equity 權益總額		337,501	302,711

Chen Ming-hsiung, Mickey 陳敏雄
Director 董事

Wong Hei-chiu 黃禧超
Director 董事

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

1. CORPORATE INFORMATION

Kingmaker Footwear Holdings Limited is a limited liability company incorporated in Bermuda. The registered office of the Company is located at Clarendon House, Church Street, Hamilton HM11, Bermuda.

The principal activity of the Company is investment holding. During the year, the Group was involved in the manufacture, trading and retailing of footwear.

2.1 BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for investment properties, derivative financial instruments and available-for-sale investments, which have been measured at fair value. These financial statements are presented in Hong Kong dollars ("HK\$") and all values are rounded to the nearest thousand except when otherwise indicated.

Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiaries (collectively referred to as the "Group") for the year ended 31 March 2012. The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. All intra-group balances, transactions, unrealised gains and losses resulting from intra-group transactions and dividends are eliminated on consolidation.

Total comprehensive income within a subsidiary is attributed to the non-controlling interest even if that results in a deficit balance.

1. 公司資料

信星鞋業集團有限公司為於百慕達註冊成立之有限責任公司。本公司之註冊辦事處位於 Clarendon House, Church Street, Hamilton HM11, Bermuda。

本公司之主要業務為投資控股。年內，本集團從事製造、買賣及零售鞋類。

2.1 編製基準

財務報表已根據香港會計師公會頒佈之香港財務報告準則（「香港財務報告準則」，其包括所有香港財務報告準則、香港會計準則（「香港會計準則」）及詮釋）、香港普遍採納之會計原則以及香港公司條例之披露規定編製。財務報表乃根據歷史成本法而編製，惟投資物業、衍生金融工具及可供出售投資則按公平值計量。財務報表以港元（「港元」）呈列，除另有註明者外，所有款項已捨入至最接近之千位數。

綜合賬目基準

綜合財務報表包括本公司及其附屬公司（統稱「本集團」）截至二零一二年三月三十一日止年度之財務報表。附屬公司與本公司之財務報表之報告期間相同，並採用一致之會計政策編製。附屬公司之業績由收購日期（即本集團獲得控制權當日）起作綜合入賬，直至有關控制權終止當日為止。所有集團內公司間之結餘、交易、集團內公司間交易產生之未變現收益及虧損以及股息均於綜合時全額對銷。

附屬公司之全面收益總額乃歸屬於非控股權益，即使此舉引致虧損結餘。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

2.1 BASIS OF PREPARATION (continued)

Basis of consolidation (continued)

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate.

2.2 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES

The Group has adopted the following new and revised HKFRSs for the first time for the current year's financial statements.

HKFRS 1 Amendment	Amendment to HKFRS 1 <i>First-time Adoption of Hong Kong Financial Reporting Standards – Limited Exemption from Comparative HKFRS 7 Disclosures for First-time Adopters</i>
HKAS 24 (Revised)	<i>Related Party Disclosures</i>
HK(IFRIC)-Int 14 Amendments	Amendments to HK(IFRIC)-Int 14 <i>Prepayments of a Minimum Funding Requirement</i>
HK(IFRIC)-Int 19	<i>Extinguishing Financial Liabilities with Equity Instruments</i>
<i>Improvements to HKFRSs 2010</i>	Amendments to a number of HKFRSs issued in May 2010

Other than as further explained below regarding the impact of HKAS 24 (Revised), and amendments to HKAS 1 and HKAS 27 included in *Improvements to HKFRSs 2010*, the adoption of the new and revised HKFRSs has had no significant financial effect on these financial statements.

2.1 編製基準 (續)

綜合賬目基準 (續)

附屬公司擁有權之變動(並無失去控制權)乃按權益交易處理。

倘本集團失去對附屬公司之控制權，則終止確認(i)該附屬公司之資產(包括商譽)及負債，(ii)任何非控股權益之賬面值及(iii)於權益內記錄之累計換算差額；及確認(i)已收代價之公平值，(ii)所保留任何投資之公平值及(iii)任何因此產生之溢利或虧損。先前於其他全面收入內確認之本集團應佔部份重新分類至損益或保留溢利(如適當)。

2.2 會計政策及披露之變更

本集團於本年度財務報表首次採納以下新訂及經修訂之香港財務報告準則。

香港財務報告準則第1號(修訂)	香港財務報告準則第1號之修訂首次採納香港財務報告準則 – 首次採納者有關香港財務報告準則第7號比較披露資料之有限豁免
香港會計準則第24號(經修訂)	關連人士披露
香港(國際財務報告詮釋委員會) – 詮釋第14號(修訂)	香港(國際財務報告詮釋委員會) – 詮釋第14號之修訂預付最低資金要求
香港(國際財務報告詮釋委員會) – 詮釋第19號	以股本工具抵銷金融負債
二零一零年香港財務報告準則之改進	對多項於二零一零年五月頒佈之香港財務報告準則之修訂

除以下有關二零一零年香港財務報告準則之改進對香港會計準則第24號(經修訂)、香港會計準則第1號及香港會計準則第27號之修訂之影響之進一步解釋外，採納此等新訂及經修訂香港財務報告準則並無對此等財務報表構成重大財務影響。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

2.2 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES (continued)

The principal effects of adopting these HKFRSs are as follows:

(a) HKAS 24 (Revised) *Related Party Disclosures*

HKAS 24 (Revised) clarifies and simplifies the definitions of related parties. The new definitions emphasise a symmetrical view of related party relationships and clarify the circumstances in which persons and key management personnel affect related party relationships of an entity. The revised standard also introduces an exemption from the general related party disclosure requirements for transactions with a government and entities that are controlled, jointly controlled or significantly influenced by the same government as the reporting entity. The accounting policy for related parties has been revised to reflect the changes in the definitions of related parties under the revised standard. The adoption of the revised standard did not have any impact on the financial position or performance of the Group. Details of the related party transactions, including the related comparative information, are included in note 32 to the financial statements.

(b) *Improvements to HKFRSs 2010* issued in May 2010 sets out amendments to a number of HKFRSs. There are separate transitional provisions for each standard. While the adoption of some of the amendments may result in changes in accounting policies, none of these amendments has had a significant financial impact on the financial position or performance of the Group. Details of the key amendments most applicable to the Group are as follows:

- *HKAS 1 Presentation of Financial Statements:* The amendment clarifies that an analysis of each component of other comprehensive income can be presented either in the statement of changes in equity or in the notes to the financial statements. The Group elects to present the analysis of each component of other comprehensive income in the statement of changes in equity.

2.2 會計政策及披露之變更 (續)

採納此等香港財務報告準則之主要影響如下：

(a) 香港會計準則第24號(經修訂) *關連人士披露*

香港會計準則第24號(經修訂)釐清及簡化關連人士之定義。新定義著重關連人士關係之對稱性及釐清人士及主要管理人員影響實體關連人士關係之情況。經修訂準則亦引進報告實體與政府及受同一政府控制、共同控制或重大影響之實體進行交易之一般關連人士披露規定之豁免。關連人士之會計政策已作修訂，以反映經修訂準則下之關連人士定義之變更。採納經修訂準則並無對本集團之財務狀況或表現構成任何影響。有關關連人士之交易(包括相關比較資料)之詳情，載於財務報表附註32。

(b) 二零一零年五月頒佈之二零一零年香港財務報告準則之改進載有對多項香港財務報告準則之修訂。各項準則設有個別過渡條文。雖然採納部份修訂可能引致會計政策變動，但該等修訂均不會對本集團之財務狀況或表現造成重大財務影響。最適用於本集團之主要修訂詳情如下：

- 香港會計準則第1號*財務報表之呈列*：該修訂釐清其他全面收入各部份之分析可呈列於權益變動報表或財務報表之附註。本集團選擇將其他全面收入各部份之分析呈列於權益變動報表。

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2.2 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES (continued)

(b) (continued)

- HKAS 27 *Consolidated and Separate Financial Statements*: The amendment clarifies that the consequential amendments from HKAS 27 (as revised in 2008) made to HKAS 21, HKAS 28 and HKAS 31 shall be applied prospectively for annual periods beginning on or after 1 July 2009 or earlier if HKAS 27 is applied earlier.

2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these financial statements.

HKFRS 1 Amendments	Amendments to HKFRS 1 <i>First-time Adoption of Hong Kong Financial Reporting Standards – Severe Hyperinflation and Removal of Fixed Dates for First-time Adopters</i> ¹
HKFRS 1 Amendments	Amendments to HKFRS 1 <i>First-time Adoption of Hong Kong Financial Reporting Standard – Government Loan</i> ⁴
HKFRS 7 Amendments	Amendments to HKFRS 7 <i>Financial Instruments: Disclosures – Transfers of Financial Assets</i> ¹
HKFRS 7 Amendments	Amendments to HKFRS 7 <i>Financial Instruments: Disclosures – Offsetting Financial Assets and Financial Liabilities</i> ⁴
HKFRS 9	<i>Financial Instruments</i> ⁶
HKFRS 10	<i>Consolidated Financial Statements</i> ⁴
HKFRS 11	<i>Joint Arrangements</i> ⁴
HKFRS 12	<i>Disclosure of Interests in Other Entities</i> ⁴
HKFRS 13	<i>Fair Value Measurement</i> ⁴

2.2 會計政策及披露之變更 (續)

(b) (續)

- 香港會計準則第27號綜合及獨立財務報表：該修訂釐清香港會計準則第27號（如於二零零八年所修訂）對香港會計準則第21號、香港會計準則第28號及香港會計準則第31號其後作出之修訂，將適用於二零零九年七月一日或之後開始之年度期間或提早應用（倘香港會計準則第27號提早應用）。

2.3 已頒佈但未生效之香港財務報告準則

本集團並未在財務報表應用下列已頒佈但尚未生效之新訂及經修訂香港財務報告準則。

香港財務報告準則第1號（修訂）	香港財務報告準則第1號之修訂首次採納香港財務報告準則 – 嚴重高通脹及取消首次採納者之固定日期 ¹
香港財務報告準則第1號（修訂）	香港財務報告準則第1號之修訂首次採納香港財務報告準則 – 政府貸款 ⁴
香港財務報告準則第7號（修訂）	香港財務報告準則第7號之修訂金融工具：披露 – 金融資產之轉讓 ¹
香港財務報告準則第7號（修訂）	香港財務報告準則第7號之修訂金融工具：披露 – 金融資產與金融負債互抵 ⁴
香港財務報告準則第9號	金融工具 ⁶
香港財務報告準則第10號	綜合財務報表 ⁴
香港財務報告準則第11號	合營安排 ⁴
香港財務報告準則第12號	於其他實體之權益披露 ⁴
香港財務報告準則第13號	公平值計量 ⁴

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2.3 ISSUED BUT NOT YET EFFECTIVE HONG KONG FINANCIAL REPORTING STANDARDS (continued)

HKAS 1 Amendments	Amendments to HKAS 1 <i>Presentation of Financial Statements – Presentation of Items of Other Comprehensive Income</i> ³
HKAS 12 Amendments	Amendments to HKAS 12 <i>Income Taxes – Deferred Tax: Recovery of Underlying Assets</i> ²
HKAS 19 (2011)	<i>Employee Benefits</i> ⁴
HKAS 27 (2011)	<i>Separate Financial Statements</i> ⁴
HKAS 28 (2011)	<i>Investments in Associates and Joint Ventures</i> ⁴
HKAS 32 Amendments	Amendments to HKAS 32 <i>Financial Instruments: Presentation – Offsetting Financial Assets and Financial Liabilities</i> ⁵
HK(IFRIC)-Int 20	<i>Stripping Costs in the Production Phase of a Surface Mine</i> ⁴
Annual Improvements Project	Annual Improvements to HKFRSs 2009-2011 Cycle ⁴

- 1 Effective for annual periods beginning on or after 1 July 2011
- 2 Effective for annual periods beginning on or after 1 January 2012
- 3 Effective for annual periods beginning on or after 1 July 2012
- 4 Effective for annual periods beginning on or after 1 January 2013
- 5 Effective for annual periods beginning on or after 1 January 2014
- 6 Effective for annual periods beginning on or after 1 January 2015

The Group is in the process of making an assessment of the impact of these new and revised HKFRSs upon initial application but is not yet in a position to state whether these new and revised HKFRSs would have any significant impact on its results of operations and financial position.

2.3 已頒佈但未生效之香港財務報告準則 (續)

香港會計準則第1號 (修訂)	香港會計準則第1號之修訂財務報表之呈列 – 其他全面收入項目之呈列 ³
香港會計準則第12號 (修訂)	香港會計準則第12號之修訂所得稅 – 遞延稅項：收回相關資產 ²
香港會計準則第19號 (二零一一年)	員工福利 ⁴
香港會計準則第27號 (二零一一年)	個別財務報表 ⁴
香港會計準則第28號 (二零一一年)	於聯營公司及合營企業之投資 ⁴
香港會計準則第32號 (修訂)	香港會計準則第32號之修訂金融工具：呈列 – 金融資產與金融負債互抵 ⁵
香港 (國際財務報告詮釋委員會) – 詮釋第20號	露天礦場生產階段之剝採成本 ⁴
年度改進計劃	香港財務報告準則二零零九年至二零一一年度週期之年度改進 ⁴

- 1 於二零一一年七月一日或以後開始之年度期間生效
- 2 於二零一二年一月一日或以後開始之年度期間生效
- 3 於二零一二年七月一日或以後開始之年度期間生效
- 4 於二零一三年一月一日或以後開始之年度期間生效
- 5 於二零一四年一月一日或以後開始之年度期間生效
- 6 於二零一五年一月一日或以後開始之年度期間生效

本集團正評估此等新訂及經修訂之香港財務報告準則於初步採納時所產生之影響，惟現階段尚未能指出此等新訂及經修訂香港財務報告準則是否會對本集團營運業績及財務狀況構成重大影響。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Subsidiaries

A subsidiary is an entity whose financial and operating policies the Company controls, directly or indirectly, so as to obtain benefits from its activities.

The results of subsidiaries are included in the Company's income statement to the extent of dividends received and receivable. The Company's investments in subsidiaries are stated at cost less any impairment losses.

Impairment of non-financial assets

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories, financial assets and investment properties), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs to sell, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the income statement in the period in which it arises.

An assessment is made at the end of each reporting period as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to the income statement in the period in which it arises.

2.4 重大會計政策概要

附屬公司

附屬公司乃指本公司直接或間接控制其財務及經營政策以從其業務中獲取利益之實體。

附屬公司之業績按已收及應收股息計入本公司之收益表。本公司於附屬公司之投資按成本減任何減值虧損列賬。

非財務資產減值

倘若出現任何減值跡象，或當有需要為資產（不包括存貨、財務資產及投資物業）進行每年減值測試，則會估計資產的可回收金額。除非某類資產產生之現金流量不能獨立於其他資產或多項資產所產生之現金流量（在此情況下，可回收金額按資產所屬之現金產生單位釐定），否則資產的可回收金額按資產或現金產生單位的使用價值與其公平值減銷售成本售價淨額較高者計算，並按個別資產釐定。

當資產的賬面值超過可回收金額時，減值虧損方予確認。評估使用價值時是以除稅前之折扣率計算預計未來之現金流量的現值，而該折扣率反映當時市場對金錢價值之評估及該項資產的特有風險。減值虧損於所產生期間計入收益表。

於各報告期末，將評定是否有跡象顯示之前確認之減值虧損不再存在或減少。倘出現該等跡象，則會估計可收回金額。先前確認之資產（商譽除外）減值虧損，只會在用以釐定資產之可收回金額之估計有所改變時撥回，惟撥回之金額不得超過該項資產倘於以往年度未獲確認減值虧損而釐定的賬面值（經扣除任何折舊／攤銷）。所撥回之減值虧損，乃於撥回期間計入收益表。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The consideration transferred is measured at the acquisition date fair value which is the sum of the acquisition date fair values of assets transferred by the Group, liabilities assumed by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. For each business combination, the Group elects whether it measures the non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at fair value. Acquisition costs are expensed as incurred.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value as at the acquisition date through profit or loss.

Any contingent consideration to be transferred by the acquirer is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability will be recognised in accordance with HKAS 39 either in the income statement or as a change to other comprehensive income. If the contingent consideration is classified as equity, it will not be remeasured. Subsequent settlement is accounted for within equity. In instances where the contingent consideration does not fall within the scope of HKAS 39, it is measured in accordance with the appropriate HKFRS.

2.4 重大會計政策概要 (續)

業務合併及商譽

業務合併使用收購法入賬。轉讓代價按收購日之公平值計算，即本集團所轉讓資產、本集團承擔之所收購公司前擁有人負債與本集團為換取所收購公司控股權而發行之股本權益於收購日之公平值之總和。就每項業務合併而言，本集團可選擇按公平值或按分佔被收購方可識別資產淨值之比例計量於被收購方之非控股權益（即現有所有權權益，賦予其持有者於清算中按比例分佔資產淨值）。非控股權益全部其他部份以公平值計量。收購成本於產生時入賬。

當本集團收購一項業務時，其根據合約條款、收購日之經濟環境及相關情況評估所承擔之財務資產及負債，以作出適當分類及指定。此包括分開所收購公司主合約之嵌入式衍生工具。

倘業務合併分階段完成，收購方過往於所收購公司持有之股本權益於收購日之公平值重新計量至於收購日列入損益賬之公平值。

收購方將予轉讓之任何或然代價按於收購日之公平值確認。視為資產或負債之或然代價之公平值其後變動乃根據香港會計準則第39號確認於收益表或其他全面收入變動。倘或然代價分類為權益，則不會被重新計量。其日後結算於權益內入賬。倘或然代價不屬於香港會計準則第39號之範圍，則按合適之香港財務報告準則計算。

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Business combinations and goodwill (continued)

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the identifiable net assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets of the subsidiary acquired, the difference is, after reassessment, recognised in the income statement as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. The Group performs its annual impairment test of goodwill as at 31 March. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (group of cash-generating units) is less than the carrying amount, an impairment loss is recognised. An impairment loss recognised for goodwill is not reversed in a subsequent period.

Where goodwill forms part of a cash-generating unit (group of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

2.4 重大會計政策概要 (續)

業務合併及商譽 (續)

商譽最初按成本計量，即轉讓代價、已確認之非控股權益金額及任何本集團過往於所收購公司持有之股本權益之公平值之總和與所收購可識別資產淨值及所承擔負債淨值之差額。倘此代價及其他項目之總和低於所收購附屬公司資產淨值之公平值，則差額於重新評估後，將於收益表被確認為議價收購之收益。

於首次確認後，商譽按成本減任何累計減值虧損計算。商譽之賬面值每年進行一次減值測試，或倘出現任何事件或情況轉變顯示賬面值可能減值，則須進行更頻密之檢討。本集團每年於三月三十一日進行其商譽減值測試。為進行減值測試，業務合併中所收購之商譽應當於收購日，分攤至本集團預計能自業務合併之協同效應中受益之各個現金產生單位或現金產生單位組別，而不論本集團之其他資產或負債是否分攤至該等單位或單位組別。

減值乃透過評估現金產生單位（現金產生單位組別）與商譽有關之可收回金額而釐定。倘現金產生單位（現金產生單位組別）之可收回金額低於賬面值，則確認減值虧損。就商譽確認之減值虧損不會於其後之期間撥回。

倘商譽構成現金產生單位（現金產生單位組別）之一部分，而該單位之部分業務被出售，與被出售業務有關之商譽會於釐定出售業務收益或虧損時計入業務之賬面值內。在此情況下出售之商譽按所出售業務及所保留之現金產生單位之相對價值計量。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Property, plant and equipment and depreciation

Property, plant and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to the income statement in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Freehold land	Not depreciated
Leasehold land under finance leases	Over the lease term
Buildings	5%
Leasehold improvements	Over the shorter of the lease terms and 10% to 25%
Machinery, furniture, equipment and motor vehicles	10% to 25%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately.

2.4 重大會計政策概要 (續)

物業、廠房及設備及折舊

物業、廠房及設備(在建工程除外)乃按成本值減累計折舊和任何減值虧損列賬。物業、廠房及設備項目之成本值,包括其購買價及使該項資產達至現時營運狀態和地點以用於其擬定用途之任何直接應佔成本。物業、廠房及設備項目於運作後所產生之支出,包括維修及保養費乃於產生時計入該期間之收益表內。如符合確認條件,則有關主要查驗之支出乃於資產之賬面值中資本化為重置。倘物業、廠房及設備之重要部分須不時重置,則本集團將確認該等部分為擁有特定使用年期並按其狀況將其折舊。

折舊乃採用直線法於每項物業、廠房及設備項目估計可使用年限內將其成本撇銷至其剩餘價值。為此目的所使用的主要年率如下:

永久業權土地	不計算折舊
融資租約之租賃土地	按租約年期
樓宇	5%
租賃物業裝修	按租期及10%至25% (以較短者為準)
機器、傢具、設備及汽車	10%至25%

當一項物業、廠房及設備項目的各部份有不同的可使用年期,該項目各部份的成本按合理基礎分配,而每部份將作個別折舊。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Property, plant and equipment and depreciation (continued)

Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in the income statement in the year the asset is derecognised is the difference between the net sale proceeds and the carrying amount of the relevant asset.

Construction in progress represents the costs incurred in connection with the construction of property, plant and equipment less any impairment losses, and is not depreciated. Cost comprises the direct costs of construction during the period of construction. Construction in progress is reclassified to the appropriate category of property, plant and equipment when completed and ready for use.

Investments in club memberships

The useful lives of club memberships are assessed to be either finite or indefinite. Club memberships with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the club memberships may be impaired. The amortisation period and the amortisation method for club memberships with a finite useful life are reviewed at least at each financial year end.

Club memberships with indefinite useful lives are tested for impairment annually either individually or at the cash-generating unit level. Such club memberships are not amortised. The useful life of a club membership with an indefinite life is reviewed annually to determine whether indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is accounted for on a prospective basis.

2.4 重大會計政策概要 (續)

物業、廠房及設備及折舊 (續)

剩餘價值、可使用年期和折舊方法至少於各財政年度末進行檢討和修正（如適合）。

一項物業、廠房和設備項目或初步獲確認的任何重要部分當出售或估計經其使用或出售而不再有經濟效益時，將被取消確認。於年度被取消確認的資產因其出售或報廢並在收益表被確認的任何收益或虧損乃有關資產的淨銷售收入與賬面值的差額。

在建工程指興建物業、廠房和設備產生之相關成本扣除任何減值虧損，且不會予以折舊。成本包括建築期間之直接建築成本。在建工程於完工並投入使用後重新列入物業、廠房、設備之適當類別。

會所會籍投資

會所會籍之可使用年期評估為有限或無限。年期有限之會所會籍其後於可使用年期內攤銷，並評估是否有跡象顯示會所會籍可能出現減值。可使用年期有限之會所會籍之攤銷年期及攤銷方法至少於各財政年度末檢討一次。

無限可使用年期之會所會籍於每年按個別或於現金產生單位作減值測試。該等會所會籍不予攤銷。具無限年期之會所會籍之可使用年期於每年作評估，以釐定無限可使用年期之評估是否持續可靠。如不可靠，則可使用年期之評估自此由按無限年期更改為有限年期計量。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investment properties

Investment properties are interests in land and buildings held to earn rental income and/or for capital appreciation, rather than for use in the production or supply of goods or services or for administrative purposes; or for sale in the ordinary course of business. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the end of the reporting period.

Gains or losses arising from changes in the fair values of investment properties are included in the income statement in the year in which they arise.

Any gains or losses on the retirement or disposal of an investment property are recognised in the income statement in the year of the retirement or disposal.

For a transfer from investment properties to owner-occupied properties, the deemed cost of a property for subsequent accounting is its fair value at the date of change in use. If a property occupied by the Group as an owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under "Property, plant and equipment and depreciation" up to the date of change in use, and any difference at that date between the carrying amount and the fair value of the property is dealt with as movements in the asset revaluation reserve.

Investments and other financial assets

Initial recognition and measurement

Financial assets within the scope of HKAS 39 are classified as financial assets at fair value through profit or loss, loans and receivables and available-for-sale financial investments, as appropriate. The Group determines the classification of its financial assets at initial recognition. When financial assets are recognised initially, they are measured at fair value plus transaction costs, except in the case of financial assets recorded at fair value through profit or loss.

2.4 重大會計政策概要 (續)

投資物業

投資物業是指在持有以賺取租賃收入及／或資本增值而非用作生產、提供貨品、服務、行政用途或在日常業務過程中持作銷售之土地和樓宇之權益。該等投資物業初始時按成本（包括所支付的交易成本）計量。於初始確認後，該等投資物業於報告期末以反映市況之公平值列賬。

投資物業公平值的改變產生之收益或虧損於當年之收益表中列賬。

任何投資物業被棄用或出售產生之收益或虧損於當年之收益表中確認。

倘投資物業轉撥為自置物業，進行後續會計處理之物業推定成本為其改變用途之日的公平值。倘本集團所佔用之自置物業變為投資物業，則按「物業、廠房及設備及折舊」所述政策將截至改變用途當日之相關物業入賬，而該日相關物業賬面值與公平值之差額將於資產重估儲備變動中處理。

投資及其他財務資產

初步確認及計量

屬香港會計準則第39號範圍之財務資產乃分類為透過損益以公平值列賬之財務資產、貸款及應收款項，以及可供出售財務資產（視情況而定）。本集團於初步確認時釐定其財務資產分類。財務資產於初步確認時以公平值加交易成本計算，除非為透過損益以公平值列賬之財務資產。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments and other financial assets (continued)

Initial recognition and measurement (continued)

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

The Group's financial assets include cash and cash equivalents, accounts and bills receivable, other receivables, available-for-sale investments and derivative financial instruments.

Subsequent measurement

The subsequent measurement of financial assets depends on their classification as follows:

Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading. Financial assets are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments as defined by HKAS 39.

Financial assets at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the income statement. These net fair value changes do not include any dividends earned on these financial assets, which are recognised in accordance with the policy set out for "Revenue recognition" below.

Financial assets designated upon initial recognition at fair value through profit or loss are designated at the date of initial recognition and only if the criteria under HKAS 39 are satisfied.

2.4 重大會計政策概要 (續)

投資及其他財務資產 (續)

初步確認及計量 (續)

所有一般買賣之財務資產概於交易日(即本集團承諾購買或出售該資產之日期)予以確認。一般買賣乃指按照一般市場規定或慣例在一定期間內交付資產之財務資產買賣。

本集團之財務資產包括現金及等同現金項目、應收賬項及票據、其他應收賬項、可供出售投資及衍生金融工具。

其後計量

財務資產按分類之其後計量如下：

透過損益以公平值列賬之財務資產

透過損益以公平值列賬之財務資產包括持作買賣之財務資產。財務資產如以短期賣出為目的而購買，則指定為持作買賣之財務資產。根據香港會計準則第39號所定義，包括個別嵌入式衍生工具在內之衍生工具亦分類為持作買賣，除非其已被指定為有效對沖工具。

以公平值計入損益之金融資產按公平值於財務狀況報表入賬，而公平值淨變動則於損益表確認。該等公平值變動淨額並不包括任何於該等財務資產賺取之股息，該等股息根據下文「收益確認」所載之政策確認。

透過損益按公平值計算並於初始確認時獲指定之財務資產，將於初始確認之日期獲確認，並須符合香港會計準則第39號之條款。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments and other financial assets (continued)

Financial assets at fair value through profit or loss (continued)

The Group evaluates its financial assets at fair value through profit or loss (held for trading) to assess whether the intent to sell them in the near term is still appropriate. When, in rare circumstances, the Group is unable to trade these financial assets due to inactive markets and management's intent to sell them in the foreseeable future significantly changes, the Group may elect to reclassify these financial assets. The reclassification from financial assets at fair value through profit or loss to loans and receivables or available-for-sale financial assets depends on the nature of the assets as these instruments cannot be reclassified after initial recognition.

Derivatives embedded in host contracts are accounted for as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contracts and the host contracts are not held for trading or designated at fair value through profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in the income statement. Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial measurement, such assets are subsequently measured at amortised cost using the effective interest rate method less any allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in the income statement. The loss arising from impairment is recognised in the income statement in administrative expenses.

2.4 重大會計政策概要 (續)

投資及其他財務資產 (續)

透過損益以公平值列賬之財務資產 (續)

本集團評估透過損益按公平值計算之財務資產(持作交易)以確定是否仍適宜於短期內出售。倘本集團在罕有情況下因市場不活躍或管理層於可見未來之出售計劃有重大變動而無法買賣該等財務資產,本集團可能選擇將該等財務資產重新分類。將透過損益按公平值計算之財務資產重新分類為貸款及應收賬項或可供出售財務資產乃視乎資產性質而定,因該等工具不能於初始確認後重新分類。

倘主合約之嵌入式衍生工具之經濟特性及風險並非與主合約密切相關及主合約並非持作交易用途或指定按公平值於收益表列賬,主合約之嵌入式衍生工具乃入賬列作獨立衍生工具並按公平值入賬。該等嵌入式衍生工具乃按公平值計量,而公平值之變動於收益表確認。倘合約條款有所變動而導致合約項下所須現金流量有重大修改,方會進行重新評估。

貸款及應收款項

貸款及應收款項為具有固定或可確定付款,但在活躍市場中無報價之非衍生性質之財務資產。初步計量後,該等資產其後運用實際利率方法計算攤銷成本減去任何減值撥備列賬。攤銷成本考慮到收購之任何折讓或溢價後計算,並包括屬於實際利率組成部分之費用及成本。實際利率之攤銷將計入收益表。減值所產生之虧損於收益表之行政開支項下確認。

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments and other financial assets (continued)

Available-for-sale financial investments

Available-for-sale financial investments are non-derivative financial assets in listed equity investments. Equity investments classified as available for sale are those which are neither classified as held for trading nor designated at fair value through profit or loss.

After initial recognition, available-for-sale financial investments are subsequently measured at fair value, with unrealised gains or losses recognised as other comprehensive income in the available-for-sale investment revaluation reserve until the investment is derecognised, when the cumulative gain or loss is recognised in the income statement in other income, or until the investment is determined to be impaired, when the cumulative gain or loss is reclassified from the available-for-sale investment revaluation reserve to the income statement in other expenses. Dividends earned whilst holding the available-for-sale financial investments are reported as dividend income and are recognised in the income statement as other income in accordance with the policy set out for "Revenue recognition" below.

When the fair value of unlisted equity investments cannot be reliably measured because (a) the variability in the range of reasonable fair value estimates is significant for that investment or (b) the probabilities of the various estimates within the range cannot be reasonably assessed and used in estimating fair value, such investments are stated at cost less any impairment losses.

The Group evaluates whether the ability and intention to sell its available-for-sale financial assets in the near term are still appropriate. When, in rare circumstances, the Group is unable to trade these financial assets due to inactive markets and management's intent to do so significantly changes in the foreseeable future, the Group may elect to reclassify these financial assets. Reclassification to loans and receivables is permitted when the financial assets meet the definition of loans and receivables and the Group has the intent and ability to hold these assets for the foreseeable future or to maturity. Reclassification to the held-to-maturity category is permitted only when the Group has the ability and intent to hold until the maturity date of the financial asset.

2.4 重大會計政策概要 (續)

投資及其他財務資產 (續)

可供出售財務投資

可供出售財務投資指上市股本投資之非衍生財務資產。分類為可供出售股本投資指既未分類為持作買賣亦未指定按損益釐定公平值之投資。

在初始確認後，可供出售財務投資其後按公平值計量，未變現收益或虧損於可供出售投資估值儲備中確認為其他全面收益，直至該投資終止確認時，則會將累計損益於收益表內確認為其他收入；或直至該投資釐定為出現減值時，則會將累計損益自可供出售投資重估儲備重新分類至收益表內之其他開支。持有可供出售財務投資所得股息呈報為股息收入，並根據下文「收益確認」所載之政策於收益表中確認為其他收入。

倘非上市股本投資之公平值不能可靠地計量，原因是(a)合理公平值估計之範圍變動，對投資屬重大；或(b)範圍內多項估計之可能性，不能合理估計以及用於估計公平值，則該等投資以成本減任何減值虧損列賬。

本集團在評估其可供出售財務資產時，會考慮在近期出售資產之能力及意向是否仍屬恰當。倘在罕有情況下，本集團因市場不活躍及管理層於可預見未來之意向出現巨大變動而無法買賣該等財務資產，本集團可能會選擇將該等財務資產重新分類。倘財務資產符合貸款及應收款項之定義且本集團有於可預見未來持有該等資產或持有該等資產至到期之意向及能力，則該等財務資產獲准許重新分類為貸款及應收款項。倘本集團有能力及意向將財務資產持有至到期日，則財務資產方獲准許重新分類至持有至到期分類。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments and other financial assets (continued)

Available-for-sale financial investments (continued)

For a financial asset reclassified from the available-for-sale category, the fair value carrying amount at the date of reclassification becomes its new amortised cost and any previous gain or loss on that asset that has been recognised in equity is amortised to the income statement over the remaining life of the investment using the effective interest rate. Any difference between the new amortised cost and the maturity amount is also amortised over the remaining life of the asset using the effective interest rate. If the asset is subsequently determined to be impaired, then the amount recorded in equity is reclassified to the income statement.

Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a “pass-through” arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Group’s continuing involvement in the asset. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

2.4 重大會計政策概要 (續)

投資及其他財務資產 (續)

可供出售財務投資 (續)

對於重新分類被剔除可供出售類別外之財務資產，其於重新分類日期之公平賬面值將成為其新攤銷成本，而有關該資產之任何之前的收益或虧損已於權益確認且於投資之尚餘期限內採用實際利率在收益表中攤銷。新攤銷成本與到期金額之間之任何差額亦於資產之尚餘年內採用實際利率攤銷。倘資產其後釐定為減值，則於股本列值之賬項被重新分類至收益表。

取消確認財務資產

財務資產（或一項財務資產之一部分或一組同類財務資產之一部分）在下列情況將取消確認：

- 收取該項資產所得現金流量之權利已經屆滿；或
- 本集團保留收取該項資產所得現金流量之權利，或已根據一項「轉付」安排，在未有對第三者造成嚴重延緩之情況，已承擔全數支付所收取現金流量之責任；及不論(a)本集團已轉讓該項資產之絕大部分風險及回報；或(b)本集團並無轉讓或保留該項資產絕大部分風險及回報，但已轉讓該項資產之控制權。

本集團凡轉讓其收取該項資產所得現金流量之權利或訂立轉付安排，本集團將評估有否保留擁有該資產之風險及回報，以及其程度。當無轉讓或保留該項資產之絕大部分風險及回報，且並無轉讓該項資產之控制權，該項資產將確認入賬，條件為本集團須繼續參與該項資產。在該情況下，本集團亦確認相關負債。已轉讓資產及相關負債按反映本集團已保留權利及責任之基準計量。

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Derecognition of financial assets (continued)

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

Impairment of financial assets

The Group assesses at the end of each reporting period whether there is any objective evidence that a financial asset or a group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (an incurred "loss event") and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a debtor or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganisation and observable data indicating that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses individually whether objective evidence of impairment exists for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

2.4 重大會計政策概要 (續)

取消確認財務資產 (續)

就已轉讓資產以擔保形式作出之持續參與，乃按該資產之原賬面值及本集團可能須償付之代價金額上限（以較低者為準）計量。

財務資產減值

本集團於各報告期末評估是否有客觀跡象表明一項財務資產或一組財務資產出現減值。一項財務資產或一組財務資產在初步確認後如果，且僅當出現一項或多項客觀減值跡象（已發生「虧損事項」）及該虧損事項對該項或該組財務資產的未來現金流量造成可合理估計之影響，則該項或該組財務資產被視為減值。減值跡象包括債務人或一組債務人遇到重大財務困難、違約或拖欠利息或本金、可能宣佈破產或進行其他財務重組，及有可觀測數據顯示未來現金流量出現可計量減少，例如欠款數目變動或出現與違約相關的經濟狀況。

按攤銷成本入賬之財務資產

就按攤銷成本入賬之財務資產而言，本集團首先對具個別重要性之財務資產進行個別評估，評估個別資產是否存在客觀減值證據，或對非具個別重要性之財務資產進行共同評估。倘本集團認為經個別評估之財務資產（無論具有重要性與否）並無存在客觀減值證據，則會將該資產歸入一組具有相若信貸風險特性之財務資產內，然後共同評估減值。個別評估減值及為其確認或繼續確認減值虧損之資產，不包括在共同評估減值之內。

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財務報表附註

31 March 2012 於二零一二年三月三十一日

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Impairment of financial assets (continued)

Financial assets carried at amortised cost (continued)

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not yet been incurred). The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate.

The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the income statement. Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to the income statement.

2.4 重大會計政策概要 (續)

財務資產減值 (續)

按攤銷成本入賬之財務資產 (續)

倘有客觀證據顯示已出現減值虧損，則虧損金額按資產之賬面值與估計未來現金流量之現值（不包括尚未產生之日後信貸虧損）之間之差額計算。估計未來現金流量之現值按財務資產原有實際利率（即初步確認時之實際利率）折現。倘貸款按浮動利率計息，則計算任何減值虧損之貼現率為現行實際利率。

資產賬面值通過撥備賬調減，而虧損金額於收益表中確認。利息收入於減少後賬面值中持續累計，且採用計量減值虧損時用以折現未來現金流量之利率累計。當預期將來並不可能收回時，貸款與應收賬款連同任何相關之撥備應被撇銷，而所有抵押品已被本集團變現或轉撥。

倘其後估計減值虧損金額增加或減少，且此增加或減少因與確認減值後發生之事項有關，則以往確認之減值虧損將會透過調整撥備賬予以增加或減少。倘撇減稍後回撥，則回撥計入收益表。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Impairment of financial assets (continued)

Available-for-sale financial investments

For available-for-sale financial investments, the Group assesses at the end of each reporting period whether there is objective evidence that an investment or a group of investments is impaired.

If an available-for-sale asset is impaired, an amount comprising the difference between its cost (net of any principal payment and amortisation) and its current fair value, less any impairment loss previously recognised in the income statement, is removed from other comprehensive income and recognised in the income statement.

In the case of equity investments classified as available for sale, objective evidence would include a significant or prolonged decline in the fair value of an investment below its cost. The determination of what is “significant” or “prolonged” requires judgement. “Significant” is evaluated against the original cost of the investment and “prolonged” against the period in which the fair value has been below its original cost. Where there is evidence of impairment, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in the income statement – is removed from other comprehensive income and recognised in the income statement. Impairment losses on equity instruments classified as available for sale are not reversed through the income statement. Increases in their fair value after impairment are recognised directly in other comprehensive income.

2.4 重大會計政策概要 (續)

財務資產減值 (續)

可供出售財務投資

就可供出售財務投資而言，本集團於各報告期末評估有否客觀證據顯示一項投資或一組投資出現減值。

倘一項可供出售資產出現減值，其成本值（扣除任何本金付款及攤銷）與其現行公平值之差額減以往在收益表中確認之任何減值虧損之金額，自其他全面收益移除並在收益表中確認。

倘股本投資被列作可供銷售類別，則客觀證據將包括該項投資之公平值大幅或長期跌至低於其成本值。釐定「大幅」或「長期」時需要判斷。「大幅」是相對於投資之原始成本評估，而「長期」則相對於公平值低於原始成本之時期而評估。倘有減值證據，則累計虧損（按收購成本與現時公平值之差額減該項投資先前在收益表內確認之任何減值虧損計量）將從其他全面收益中移除，並於收益表內確認。分類作可供銷售之股本工具之減值虧損不會透過收益表回撥，而其公平值於減值後之增加部份直接於其他全面收益中確認。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial liabilities

Initial recognition and measurement

Financial liabilities within the scope of HKAS 39 are classified as financial liabilities at fair value through profit or loss and loans and borrowings, or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus, in the case of loans and borrowings, directly attributable transaction costs.

The Group's financial liabilities include accounts and bills payable, other payables and derivative financial instruments.

Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. Gains and losses are recognised in the income statement when the liabilities are derecognised as well as through the effective interest rate method amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in the income statement.

2.4 重大會計政策概要 (續)

財務負債

初步確認及計量

香港會計準則第39號範圍內之財務負債可適當地分類為按損益釐定公平值之財務負債及貸款及借貸，或指定為有效對沖之對沖工具之衍生工具（倘適用）。本集團於初步確認時釐定其財務負債分類。

所有財務負債初步按公平值確認及倘為貸款及借貸，則加上直接應佔交易成本。

本集團之財務負債包括應付賬項及票據、其他應付賬項及衍生金融工具。

其後計量

財務負債之其後計量取決於其分類，如下：

貸款及借貸

於初步確認後，付息貸款及借貸隨後以實際利率法按攤銷成本計量，倘折現之影響並不重大，則按成本列賬。當取消確認負債時，收益及虧損以實際利率法按攤銷過程於收益表內確認。

計算攤銷成本時會計及收購所產生之任何折現或溢價，以及作為實際利率一部份之費用或成本。實際利率攤銷計入收益表融資成本項下。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial liabilities (continued)

Financial guarantee contracts

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. A financial guarantee contract is recognised initially as a liability at its fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequent to initial recognition, the Group measures the financial guarantee contract at the higher of: (i) the amount of the best estimate of the expenditure required to settle the present obligation at the end of the reporting period; and (ii) the amount initially recognised less, when appropriate, cumulative amortisation.

Derecognition of financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in the income statement.

2.4 重大會計政策概要 (續)

財務負債 (續)

財務擔保合約

本集團所發行的財務擔保合約指明債務人未有根據債務工具的條款於到期時付款，則須就持有人所招致的損失向其付款以補償持有人的合同。一份財務擔保合約初步計量按其公平值並就發出該等財務擔保合同直接相關的交易成本進行調整後，確認為負債。初步確認後，本集團按以下兩者中的較高者計量財務擔保合同：(i)於報告期末對結算現有義務所需支出的最佳估計金額；及(ii)初步確認的金額減（若適用）累計攤銷額。

取消確認財務負債

當負債責任獲解除或註銷或屆滿時，即取消確認財務負債。

倘現有財務負債被來自同一借方但不同條款之另一筆財務負債替代，或現有負債之條款被大幅修訂，此變動或修訂被視作取消確認原來負債並確認新負債，而各賬面金額間之差額則於收益表中確認。

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財務報表附註

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if, and only if, there is currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Fair value of financial instruments

The fair value of financial instruments that are traded in active markets is determined by reference to quoted market prices or dealer price quotations (bid price for long positions and ask price for short positions), without any deduction for transaction costs. For financial instruments where there is no active market, the fair value is determined using appropriate valuation techniques. Such techniques include using recent arm's length market transactions; reference to the current market value of another instrument which is substantially the same; a discounted cash flow analysis; and option pricing models.

Derivative financial instruments

Initial recognition and subsequent measurement

The Group uses derivative financial instruments, e.g., forward currency contracts, to hedge its foreign currency risk. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Any gains or losses arising from changes in fair value of derivatives are taken directly to the income statement, except for the effective portion of cash flow hedges, which is recognised in other comprehensive income.

2.4 重大會計政策概要 (續)

抵銷金融工具

當且僅當具法定權利抵銷已確認金額及計劃以淨額結算，或同時變賣資產以清償負債，財務資產與財務負債可互相抵銷，並在財務狀況表內以淨額列示。

金融工具之公平值

於活躍市場買賣之金融工具之公平值參照市場報價或交易商之報價表（好倉之買入價及淡倉之賣出價）而釐定，並且不會扣除任何交易成本。就無活躍市場之金融工具而言，使用合適之估值技術釐定公平值。該等技術包括使用近期公平之市場交易；參照大致相同之另一工具之目前市值；折算現金流量分析；及期權估值模式。

衍生金融工具

初步確認及其後計量

本集團利用衍生金融工具（例如遠期貨幣合約）對沖外匯風險。該等衍生金融工具初步以訂立衍生合約之日以公平值確認，並隨後以公平值再計算。倘公平值為正數，衍生工具以資產入賬，而公平值倘為負數，則以負債入賬。

衍生工具之公平值變動所產生之任何盈虧乃直接計入收益表，惟現金流對沖之實際部份除外，其於其他全面收益確認。

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Derivative financial instruments (continued)

Current versus non-current classification

Derivative instruments that are not designated as effective hedging instruments are classified as current or non-current or separated into a current or non-current portion based on an assessment of the facts and circumstances (i.e., the underlying contracted cash flows).

- Where the Group will hold a derivative as an economic hedge (and does not apply hedge accounting) for a period beyond 12 months after the end of the reporting period, the derivative is classified as non-current (or separated into current and non-current portions) consistently with the classification of the underlying item.
- Embedded derivatives that are not closely related to the host contract are classified consistently with the cash flows of the host contract.
- Derivative instruments that are designated as, and are effective hedging instruments, are classified consistently with the classification of the underlying hedged item. The derivative instruments are separated into current and non-current portions only if a reliable allocation can be made.

2.4 重大會計政策概要 (續)

衍生金融工具 (續)

流動與非流動分類對比

並無指定之衍生工具及有效對沖工具乃根據對事實及情況之評估 (即相關合約現金流量) 分類為流動或非流動, 或分開為流動或非流動部分。

- 倘本集團將持有衍生工具作為經濟對沖 (而並無應用對沖會計處理方法) 至超過報告期末後十二個月期間, 該衍生工具乃與相關項目之分類一致分類為非流動 (或分開為流動及非流動部分)。
- 與主合約並非密切聯繫之附帶在內衍生工具乃與主合約之現金流量一致分類。
- 指定為及為有效對沖工具之衍生工具乃與相關對沖項目之分類一致分類。衍生工具僅於可作出可靠分配時分開為流動部分及非流動部分。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

Provisions

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the income statement.

Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised either in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantially enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

2.4 重大會計政策概要 (續)

存貨

存貨按成本值與可變現淨值兩者中之較低者列賬。成本值乃根據先入先出法計算。就在製品及製成品而言，成本值包括直接材料、直接人工及適當比例之經常性費用。可變現淨值以估計售價扣除完成及出售時預期所產生之任何估計成本計算。

撥備

倘因過往事項而產生之現時責任（法律或推定），且將來極可能需有資源流出以應付有關責任時，則予以確認為撥備，惟責任所涉及之數額必須能可靠地估計。

倘貼現之影響屬重大時，所確認撥備之數額乃為預期須支付有關責任之未來開支於報告期末之現值。因時間流逝而導致所貼現之現值增加之數額，乃計入收益表之融資成本中。

所得稅

所得稅包括即期及遞延稅項。有關損益外確認項目的所得稅，於其他全面收益或直接於權益內確認。

本期或過往期間之即期稅項資產及負債，乃根據於報告期末已頒佈或實際上已頒佈的稅率（及稅法），並考慮本集團業務所在國家的現有詮釋及慣例，按預期可獲稅務當局退回或付予稅務當局之金額計算。

遞延稅項為就財務申報而言，於報告期末就資產與負債之稅基與彼等賬面值差額之所有暫時差別，利用負債法作出撥備。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Income tax (continued)

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

2.4 重大會計政策概要 (續)

所得稅 (續)

遞延稅項負債就所有應課稅暫時差額予以確認，惟以下情況除外：

- 倘遞延稅項負債是由於並非業務合併之交易中首次確認之資產或負債而產生，且於交易時並不影響會計溢利或應課稅溢利或虧損；及
- 就與於附屬公司之投資有關之應課稅暫時差額而言，可以控制撥回暫時差額之時間及可能不會在可見將來撥回暫時差額。

遞延稅項資產乃就所有可予扣減暫時差額、未動用稅項抵免結轉及未動用稅項虧損而確認。於可能獲得應課稅溢利作為抵銷，以動用該等可予扣減暫時差額、未動用稅項抵免結轉及未動用稅項虧損之情況，均確認為遞延稅項資產，惟以下情況除外：

- 倘與可扣稅暫時差額有關之遞延稅項資產是由於並非業務合併之交易中首次確認之資產或負債而產生，且於交易時並不影響會計溢利或應課稅溢利或虧損；及
- 就與於附屬公司之投資有關之可予扣減暫時差額而言，僅於暫時差額可能會在可見將來撥回及將有應課稅溢利作為抵銷，以動用暫時差額時，才確認遞延稅項資產。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Income tax (continued)

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxation authority.

Leases

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases, including prepaid land lease payments under finance leases, are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the income statement so as to provide a constant periodic rate of charge over the lease terms.

2.4 重大會計政策概要 (續)

所得稅 (續)

遞延稅項資產之賬面值乃於各報告期末進行審閱，並予以相應扣減，直至不可能有足夠應課稅溢利以動用全部或部份遞延稅項資產為止。未確認之遞延稅項資產乃於各報告期末重新評估，並於應課稅溢利足以供全部或部份遞延稅項資產可予收回時確認。

遞延稅項資產及負債乃根據於報告期末已實施或已大致實施之稅率（及稅務法例），按變現資產或清償負債之期間預期適用之稅率予以計量。

當存在可依法執行的權利，可將即期稅項資產抵銷即期稅項負債，而遞延稅項涉及同一稅務機關時，遞延稅項資產及遞延稅項負債方可互相抵銷。

租約

將資產擁有權（法定所有權除外）所附帶之絕大部份回報與風險轉予本集團之租約均入賬為融資租約。當融資租約開始時，租賃之資產成本乃按最低租約款項之現值撥充資本，並連同責任（不包括利息部份）入賬，以反映購買與融資情況。按資本融資租約所持有資產（包括融資租約項下之預付土地租賃款項）列入物業、廠房及設備內，並按資產租約年期及估計可使用年期兩者中較低者折舊。該等租約之融資成本乃於收益表內扣除，以便於租約年期按固定比率扣除費用。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Leases (continued)

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor, assets leased by the Group under operating leases are included in non-current assets, and rentals receivable under the operating leases are credited to the income statement on the straight-line basis over the lease terms. Where the Group is the lessee, rentals payable under the operating leases are charged to the income statement on the straight-line basis over the lease terms.

Prepaid land lease payments under operating leases are initially stated at cost and subsequently recognised on the straight-line basis over the lease terms.

Foreign currencies

These financial statements are presented in Hong Kong dollars, which is the Company's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rates of exchange ruling at the end of the reporting period. All differences arising on settlement or translation of monetary items are taken to the income statement.

2.4 重大會計政策概要 (續)

租約 (續)

經營租約乃指資產擁有權所涉之絕大部份回報及風險仍屬於出租者之租約。倘本集團為出租者，本集團根據經營租約所租賃之資產乃計入非流動資產，經營租約之應收租金乃於租約期內以直線法形式計入收益表。倘本集團乃承租者，經營租約之應付租金均按照租約年期以直線法自收益表扣除。

經營租約之預付土地租賃款項，初步以成本列賬，並隨後於租期內以直線法確認。

外幣

財務報表以港元呈列，該貨幣為本公司之功能及呈報貨幣。本集團內各實體自行釐定本身之功能貨幣，各實體列入財務報表之項目均以有關實體之功能貨幣計量。本集團之實體錄得之外幣交易初步按其各自的交易日期適用的功能貨幣匯率列賬。以外幣計值的貨幣資產與負債按於報告期末適用的功能貨幣匯率重新換算。結算或換算貨幣項目產生的所有差額均計入收益表。

NOTES TO FINANCIAL STATEMENTS

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Foreign currencies (continued)

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. The gain or loss arising on retranslation of a non-monetary item is treated in line with the recognition of the gain or loss on change in fair value of the item (i.e., translation differences on item whose fair value gain or loss is recognised in other comprehensive income or income statement is also recognised in other comprehensive income or income statement, respectively).

The functional currencies of certain overseas subsidiaries are currencies other than the Hong Kong dollar. As at the end of the reporting period, the assets and liabilities of these entities are translated into the presentation currency of the Company at the exchange rates ruling at the end of the reporting period and their income statements are translated into Hong Kong dollars at the weighted average exchange rates for the year. The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in the income statement.

For the purpose of the consolidated statement of cash flows, the cash flows of overseas subsidiaries are translated into Hong Kong dollars at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of overseas subsidiaries which arise throughout the year are translated into Hong Kong dollars at the weighted average exchange rates for the year.

2.4 重大會計政策概要 (續)

外幣 (續)

按外幣歷史成本計量的非貨幣項目按首次交易日期的匯率換算。按外幣公平值計量的非貨幣項目採用釐定公平值當日的匯率換算。重新換算非貨幣項目所產生之損益根據確認該項目公平值變動所產生之損益而衡量（即項目公平值損益確認於其他全面收益或收益表之換算差額，亦各自確認於其他全面收益或收益表）。

若干海外附屬公司的功能貨幣並非港元。於報告期末，有關實體的資產與負債，按報告期末的匯率換算為本公司的呈報貨幣，其收益表則按本年度的加權平均匯率換算為港元。因此而產生的匯兌差額於其他全面收益確認及於匯兌波動儲備累計。出售外國經營業務時，於有關該項外國業務之其他全面收益之組成部份於收益表中確認。

就綜合現金流量表而言，海外附屬公司之現金流量乃以現金流量日期之適用匯率換算為港元。海外附屬公司於年內產生之經常性現金流量乃以年內之加權平均匯率換算為港元。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition

Revenue is recognised when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

- (a) from the sale of goods, when the significant risks and rewards of ownership have been transferred to the buyer, provided that the Group maintains neither managerial involvement to the degree usually associated with ownership, nor effective control over the goods sold;
- (b) rental income, on a time proportion basis over the lease terms;
- (c) interest income, on an accrual basis using the effective interest rate method by applying the rate that exactly discounts the estimated future cash receipts through the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset; and
- (d) dividend income, when the shareholder's right to receive payment has been established.

Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

2.4 重大會計政策概要 (續)

收益確認

收益於本集團將可獲得經濟利益及該收益能可靠地計算時按下列基準確認入賬：

- (a) 出售貨品所得收益於所有權之絕大部份風險及回報已轉歸予買方後確認入賬，惟本集團須對該等貨品已再沒有參與任何涉及所有權之管理，亦對已售貨品再無任何有效控制權；
- (b) 租金收入根據租約年期按時間比例入賬；
- (c) 利息收入以實際利率法按應計基準確認，實際利率乃將金融工具預計年內或較短期間（如適用）的估計未來現金收入貼現至財務資產賬面淨值之利率；及
- (d) 股息收入於股東獲得收款之權利確立時入賬。

關連人士

在下列情況下，一方將被視為與本集團有關：

- (a) 一方為一名人士或該人士的家族近親，而該人士
 - (i) 控制或共同控制本集團；
 - (ii) 對本集團有重大影響；或
 - (iii) 為本集團或本集團母公司的主要管理人員的其中一名成員；

或

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Related parties (continued)

- (b) the party is an entity where any of the following conditions applies:
- (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;
 - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
 - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
 - (vi) the entity is controlled or jointly controlled by a person identified in (a); and
 - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

2.4 重大會計政策概要 (續)

關連人士 (續)

- (b) 一方為實體，且符合下列任何條件：
- (i) 該實體與本集團屬同一集團的成員公司；
 - (ii) 一間實體為另一實體的聯營公司或合營企業（或另一實體的母公司、附屬公司或同系附屬公司）；
 - (iii) 該實體與本集團為同一第三方的合營企業；
 - (iv) 一間實體為第三方實體的合營企業，而另一實體為該第三方實體的聯營公司；
 - (v) 實體為本集團或與本集團有關連之實體就僱員利益設立之離職福利計劃；
 - (vi) 該實體受(a)項定義的人士控制或共同控制；及
 - (vii) 於(a)(i)項定義的人士對該實體有重大影響或屬該實體（或該實體的母公司）主要管理層人員。

2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Share-based payment transactions

The Company operates share option schemes for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) of the Group receive remuneration in the form of share-based payment transactions, whereby employees render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees for grants after 7 November 2002 is measured by reference to the fair value at the date at which they are granted. The fair value is determined by an external valuer using an appropriate pricing model, further details of which are given in note 27 to the financial statements.

The cost of equity-settled transactions is recognised, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the income statement for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

No expense is recognised for awards that do not ultimately vest, except for equity-settled transactions where vesting is conditional upon a market or non-vesting condition, which are treated as vesting irrespective of whether or not the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

2.4 重大會計政策概要 (續)

以股份支付的交易

本公司設有購股權計劃，為所有對本集團業務作出貢獻之合資格參與人提供鼓勵和獎賞。本集團的僱員（包括董事）會收取以股份支付的酬金，而僱員會提供服務作為權益工具之代價（「以權益結算之交易」）。

於二零零二年十一月七日後授出的權益而與僱員進行之以權益結算之交易的成本，乃參照授出日期的公平值而計量。公平值乃由外聘估值師以適合之定價模式釐定。有關詳情載於財務報表附註27。

以權益結算之交易的成本，連同權益相應增加部份，在績效及／或服務條件獲得履行的期間內確認。在歸屬日期前，各報告期末確認的以權益結算之交易的累計開支，反映歸屬期已到期部份及本集團對最終將會歸屬的權益工具數目的最佳估計。在某一期間內在收益表內之扣除或進帳，乃反映累計開支於期初與期終確認時的變動。

對於最終並未歸屬的獎勵，不會確認任何開支，但視乎市場或非歸屬條件而決定歸屬與否的以權益結算之交易則除外，對於該類交易而言，只要所有其他績效及／服務條件已經達成，不論市場或非歸屬條件是否達成，均會被視為已歸屬。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Share-based payment transactions (continued)

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payment transaction, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

Other employee benefits

Retirement benefit schemes

The Group operates a defined contribution Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") under the Mandatory Provident Fund Schemes Ordinance for those employees who are eligible to participate in the MPF Scheme. Contributions are made based on a percentage of the employees' basic salaries and are charged to the income statement as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

2.4 重大會計政策概要 (續)

以股份支付的交易 (續)

倘若以權益結算之獎勵的條款有所變更(倘獎勵的原有條款獲達成)，所確認的開支最少須達到猶如條款並無任何變更的水準。此外，倘若按變更日期的計量，任何變更導致以股份支付的交易的總公平值有所增加，或對僱員帶來其他利益，則應該就等變更確認開支。

倘若以權益結算之獎勵被註銷，應被視為已於註銷日期歸屬，任何尚未確認的獎勵的開支，均應立刻確認。此包括非歸屬條件於本集團或僱員控制範圍內未能達成的任何獎勵。然而，若授予新獎勵代替已註銷的獎勵，並於授出日期指定為替代獎勵，則一如前段所述，已註銷的獎勵及新獎勵均應被視為原獎勵的變更。

計算每股盈利時，未行使購股權的攤薄效應，反映為額外股份攤薄。

其他僱員福利

退休福利計劃

本集團已遵照強制性公積金計劃條例為合資格參與定額供款強制性公積金退休福利計劃(「強積金計劃」)之僱員管理強積金計劃。供款乃按僱員基本薪金某個百分比作出，並於根據強積金計劃之規則應付時自收益表扣除。強積金計劃之資產與本集團之資產分開，由獨立管理之基金持有。本集團之僱主一旦就強積金計劃作出供款，有關供款將全歸該僱員所有。

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2.4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Other employee benefits (continued)

Retirement benefit schemes (continued)

The employees of the Group's subsidiaries which operate overseas and in Mainland China are required to participate in a central pension scheme operated by the local municipal government. These subsidiaries are required to contribute a certain percentage of their payroll costs to the central pension scheme. The contributions are charged to the income statement as they become payable in accordance with the rules of the central pension scheme.

Cash and cash equivalents

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

For the purpose of the statements of financial position, cash and cash equivalents comprise cash on hand and at banks, including term deposits, which are not restricted as to use.

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

2.4 重大會計政策概要 (續)

其他僱員福利 (續)

退休福利計劃 (續)

本集團於海外及中國內地附屬公司僱員為地方政府運作之中央退休金計劃成員。附屬公司須按工資若干百分比向中央退休金計劃作出供款。供款於根據中央退休金計劃規則應付時自收益表扣除。

現金及等同現金項目

就綜合現金流量表而言，現金及等同現金項目乃指手頭現金及活期存款及可隨時轉換為已知金額現金之短期高流動性投資，該等投資之價值轉變風險較低，並為較短期之投資項目（一般為於購入日期起計三個月內到期），並已減去須於要求時償還並組成本集團現金管理之主要部分之銀行透支。

就財務狀況表而言，現金及等同現金項目乃指用途不受限制之手頭現金及銀行存款（包括定期存款）。

3. 重大會計判斷及估計

本集團財務報表之編製，需要管理層作出會影響報告期末所呈報收入、費用、資產及負債之金額及或然負債披露之判斷、估計及假設。然而，由於有關該等假設及估計之不確定因素，可能導致須就日後受影響之資產或負債之賬面值作出重大調整。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which has the most significant effect on the amounts recognised in the financial statements:

Operating lease commitments – Group as lessor

The Group has entered into commercial property leases on its investment property portfolio. The Group has determined that it retains all the significant risks and rewards of ownership of these properties which are leased out on operating leases.

Classification between investment properties and owner-occupied properties

The Group determines whether a property qualifies as an investment property, and has developed criteria in making that judgement. Investment property is a property held to earn rentals or for capital appreciation or both. Therefore, the Group considers whether a property generates cash flows largely independently of the other assets held by the Group. Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes. If these portions could be sold separately or leased out separately under a finance lease, the Group accounts for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes. Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as an investment property.

3. 重大會計判斷及估計 (續)

判斷

於應用本集團會計政策之過程中，除有關估計者外，管理層曾作出以下對財務報表之確認數額有重大影響之判斷：

經營租約承擔 – 本集團作為出租人

本集團於其投資物業組合訂立商業物業租賃，並決定保留根據經營租約租出之物業擁有權之所有重大風險及回報。

投資物業及自置物業兩者間之分類

本集團決定其物業是否屬投資物業，並制定了有關判斷基準。投資物業為持作賺取租金收入或資本增值（或上述兩者）之物業。因此，本集團對物業可否產生現金流量之評估，大致獨立於本集團持有之其他資產。若干物業包含部份持作賺取租金收入或資本升值及部份持作生產，或提供商品或服務，或作行政用途。如該等部份可獨立出售（或獨立以融資租約形式出租），本集團會將該等部份分別入賬。倘該等部份不可獨立出售，該物業（僅在物業之極少部份持作生產，或提供商品或服務，或作行政用途之情況下）則列作投資物業。輔助服務是否因重要而使物業不被列為投資物業乃按個別物業作出判斷。

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Provision for obsolete inventories

The management of the Group reviews an aged analysis at the end of each reporting period, and makes allowance for obsolete and slow-moving inventory items identified that are no longer suitable for use in production. The management estimates the net realisable value for inventories based primarily on the latest invoice prices and current market conditions.

Impairment of accounts receivable

The Group makes impairment of accounts receivable based on an assessment of the recoverability of accounts receivable. Allowances are applied to accounts and bills receivable where events or changes in circumstances indicate that the balances may not be collectible. The identification of doubtful debts requires the use of judgement and estimates. Where the actual outcome or expectation in future is different from the original estimate, such differences will have impact on the carrying value of the receivables and doubtful debt expenses/write-back in the period in which such estimate has been changed.

Estimation of fair value of investment properties

The Group considers information from a variety of sources, including (i) by reference to current prices in an active market for properties of a different nature, condition and location, adjusted to reflect those differences; and (ii) independent valuations.

3. 重大會計判斷及估計 (續)

不確定因素之估計

於報告期末有關未來之主要假設及其他不確定因素估計之主要來源，極可能導致下個財政年度之資產及負債賬面值出現重大調整，詳情於下文討論。

過時存貨撥備

本集團管理層於各報告期末檢討賬齡分析，為過時及滯銷而不適合用於生產之存貨項目提撥準備。管理層主要根據最近期發票價格及當時市況估計存貨之可變現淨值。

應收賬項減值

本集團根據應收賬項之可收回數額作出應收賬項減值準備。倘發生事件或情況改變顯示該等結餘有可能不能收回時，則會就應收賬項及應收票據撥備。識別呆賬需作出判斷和估計。倘日後之實際結果或預期與原來估計有別，該等差額將對估計改變之期間內之應收賬項面值及呆賬開支／撥回構成影響。

投資物業公平值估計

本集團考慮不同來源的資料，其中包括(i)參考活躍市場中不同性質、狀況及地點之物業的現時價格，並就該等差異對價格作調整；及(ii)獨立估值。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

4. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their business activities and has two reportable operating segments as follows:

- (a) manufacturing and sale of footwear products; and
- (b) retailing and wholesaling business.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/(loss), which is a measure of adjusted profit/(loss) before tax. The adjusted profit/(loss) before tax is measured consistently with the Group's profit/(loss) before tax except that interest income, finance costs and other unallocated income and unallocated expenses are excluded from such measurement.

Segment assets exclude unallocated assets as these assets are managed on a group basis.

Segment liabilities exclude unallocated liabilities as these liabilities are managed on a group basis.

Intersegment sales and transfers are transacted with reference to the selling prices used for sales made to third parties at the then prevailing market prices.

4. 營運分類資料

就管理目的而言，本集團按業務活動劃分其業務單位，並有以下兩個可報告之營運分類：

- (a) 生產及銷售鞋類產品；及
- (b) 零售及批發業務。

管理層個別監控本集團營運分類之業績，以便作出有關資源分配及表現評估之決定。評估分類表現乃根據可報告分類之溢利／（虧損）（經調整除稅前溢利／（虧損）之計量）。經調整除稅前溢利／（虧損）乃貫徹本集團除稅前之溢利／（虧損）計量，惟利息收入、融資成本及其他未分配收入及未分配開支除外。

分類資產不包括未分配資產，因該等資產乃以集團基準管理。

分類負債不包括未分配負債，因該等負債乃以集團基準管理。

分類間之銷售及轉讓乃參考向第三者銷售時之售價按當時之市價進行交易。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

4. OPERATING SEGMENT INFORMATION

(continued)

The following tables present revenue, profit/(loss) and certain asset, liability and expenditure information for the Group's operating segments for the years ended 31 March 2012 and 2011.

4. 營運分類資料 (續)

下表呈列截至二零一二年及二零一一年三月三十一日止年度本集團營運分類之收益、溢利／(虧損)及若干資產、負債及開支資料。

	Manufacturing and sale of footwear products 生產及銷售鞋類產品		Retailing and wholesaling business 零售及批發業務		Consolidated 綜合	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Segment revenue: 分類收益：						
Sales to external customers 銷售予外界客戶	1,621,008	1,473,072	33,960	30,796	1,654,968	1,503,868
Intersegment sales 分類間銷售	8,796	8,062	-	-	8,796	8,062
Total 合計	1,629,804	1,481,134	33,960	30,796	1,663,764	1,511,930
Elimination of intersegment sales 分類間銷售對銷					(8,796)	(8,062)
Total 合計					1,654,968	1,503,868
Segment results 分類業績	76,965	169,471	(25,516)	(37,924)	51,449	131,547
Unallocated income and gains, net 未分配收入及收益淨額					509	2,986
Interest income 利息收入					10,776	6,770
Unallocated expenses 未分配開支					(4,286)	(2,125)
Finance costs 融資成本					(7)	(15)
Profit before tax 除稅前溢利					58,441	139,163
Income tax expense 所得稅開支					(4,352)	(16,859)
Profit for the year attributable to equity holders of the Company 本公司權益持有人應佔年度溢利					54,089	122,304

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

4. OPERATING SEGMENT INFORMATION

(continued)

4. 營運分類資料 (續)

	Manufacturing and sale of footwear products 生產及銷售鞋類產品		Retailing and wholesaling business 零售及批發業務		Consolidated 綜合	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Assets and liabilities 資產及負債						
Segment assets 分類資產	837,195	763,185	20,974	22,533	858,169	785,718
Unallocated assets 未分配資產					565,071	544,210
Total assets 資產總值					1,423,240	1,329,928
Segment liabilities 分類負債	286,007	213,643	4,024	4,549	290,031	218,192
Unallocated liabilities 未分配負債					153,198	162,185
Total liabilities 負債總額					443,229	380,377
Other segment information:						
其他分類資料：						
Depreciation: 折舊：						
Segment 分類	41,874	40,275	2,941	2,272	44,815	42,547
Unallocated 未分配					92	-
					44,907	42,547
Amortisation of prepaid land lease payments: 攤銷預付土地租賃款項：						
Segment 分類	1,735	1,698	-	-	1,735	1,698
Unallocated 未分配					-	-
					1,735	1,698
Capital expenditure: 資本開支：						
Segment 分類	30,968	20,328	2,931	3,240	33,899	23,568
Unallocated 未分配					77,600	-
					111,499	23,568

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

4. OPERATING SEGMENT INFORMATION

(continued)

Geographical information

(a) Revenue from external customers

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
The United States of America 美國	715,341	895,787
Europe 歐洲	621,905	472,459
Others 其他	317,722	135,622
	1,654,968	1,503,868

The revenue information above is based on the location of the customers.

4. 營運分類資料 (續)

地區資料

(a) 來自外界客戶的收益

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
The United States of America 美國	715,341	895,787
Europe 歐洲	621,905	472,459
Others 其他	317,722	135,622
	1,654,968	1,503,868

上述收益資料以客戶所在地為依據。

(b) Non-current assets

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Hong Kong 香港	39,186	27,355
Mainland China 中國內地	396,253	311,343
Cambodia 柬埔寨	50,812	41,902
Vietnam 越南	70,086	71,516
Others 其他	1,568	2,411
	557,905	454,527

The non-current asset information above is based on the location of assets.

(b) 非流動資產

上述非流動資產資料以資產所在地為依據。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

4. OPERATING SEGMENT INFORMATION

(continued)

Information about major customers

Revenue derived from sales to customers with over 10% of the total revenue of the Group during the years ended 31 March 2012 and 2011 are as follows:

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Customer A 客戶A	414,800	312,653
Customer B 客戶B	336,643	762,270
Customer C 客戶C	246,617	235,934
Customer D 客戶D	216,410	N/A*不適用*
Customer E 客戶E	173,901	N/A*不適用*
Customer F 客戶F	168,955	N/A*不適用*
	1,557,326	1,310,857

* Sales to these customers during the year ended 31 March 2011 amounted to less than 10% of the total revenue of the Group other than those disclosed on the above tables.

The above amounts include sales to a group of entities which are known to be under common control with these customers.

4. 營運分類資料 (續)

主要客戶之資料

於截至二零一二年及二零一一年三月三十一日止年度，佔本集團總收益10%以上的客戶銷售收益如下：

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Customer A 客戶A	414,800	312,653
Customer B 客戶B	336,643	762,270
Customer C 客戶C	246,617	235,934
Customer D 客戶D	216,410	N/A*不適用*
Customer E 客戶E	173,901	N/A*不適用*
Customer F 客戶F	168,955	N/A*不適用*
	1,557,326	1,310,857

* 除以上報表所披露者外，截至二零一一年三月三十一日止年度內，向該等客戶所作出之銷售額少於本集團總收益之10%。

上述金額包括向一組實體（該等實體受上述客戶共同控制）的銷售額。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

5. REVENUE, OTHER INCOME AND GAINS, NET

Revenue, which is also the Group's turnover, represents the aggregate of the net invoiced value of goods sold, after allowances for returns and trade discounts, and after eliminations of intra-group transactions.

An analysis of revenue, other income and gains, net is as follows:

Group

	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Revenue 收益		
Sale of goods 出售貨品	1,654,968	1,503,868
Other income and gains, net 其他收入及收益淨額		
Bank interest income 銀行利息收入	8,909	5,148
Interest income from accounts receivable 應收賬項之利息收入	1,867	1,622
Fair value gain/(loss) on derivative financial instruments 衍生金融工具之公平值收益/(虧損)	(852)	6,594
Loss on disposal of items of property, plant and equipment, net 出售物業、廠房及設備項目之虧損淨額	(462)	(686)
Fair value gain/(loss) on revaluation of investment properties 重估投資物業之公平值收益/(虧損)	(441)	4,764
Gross rental income 租金收入總額	4,237	1,992
Foreign exchange differences, net 匯兌差額淨值	(651)	(1,101)
Dividend income 股息收入	30	25
Others 其他	1,577	2,938
	14,214	21,296

5. 收益、其他收入及收益淨額

收益亦為本集團營業額，指扣除退貨及貿易折扣後所出售貨品之發票淨值總和，並已抵銷集團內公司間之交易。

收益、其他收入及收益淨額分析如下：

6. FINANCE COSTS

Group

	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Interest on bank loans wholly repayable within five years 須於五年內全部償還之銀行貸款之利息	7	15

6. 融資成本

本集團

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

7. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Cost of inventories sold 銷售存貨成本	895,125	806,720
Depreciation 折舊	44,907	42,547
Amortisation of prepaid land lease payments 攤銷預付土地租賃款項	1,735	1,698
Provision/(write-back of provision) for inventories 存貨撥備/(撥回撥備)	9,603	(5,852)
Minimum lease payments under operating leases for land and buildings 土地及樓宇之經營租約項下之最低應付租金	22,967	22,880
Loss on disposal of items of property, plant and equipment, net 出售物業、廠房及設備項目虧損淨額	462	686
Write-back of impairment of accounts receivable 應收賬項之減值撥回	-	(5)
Auditors' remuneration 核數師酬金	1,429	1,388
Employee benefit expense (including directors' remuneration (note 8)): 僱員福利開支(包括董事酬金(附註8)):		
Wages and salaries 工資及薪金	407,306	348,013
Equity-settled share option expense 以權益結算購股權開支	4,244	4,135
Pension scheme contributions 退休金計劃供款	20,374	9,764
	431,924	361,912
Amortisation of a club membership 會所會籍攤銷	4	20
Fair value loss/(gain) on derivative financial instruments 衍生金融工具之公平值虧損/(收益)	852	(6,594)
Fair value loss/(gain) on revaluation of investment properties 重估投資物業之公平值虧損/(收益)	441	(4,764)
Gain on return of prepaid land lease payment 歸還預付土地租金之收益	(92)	-
Bank interest income 銀行利息收入	(8,909)	(5,148)
Interest income from accounts receivable 應收賬項之利息收入	(1,867)	(1,622)
Foreign exchange differences, net 匯兌差額淨值	651	1,101
Dividend income 股息收入	(30)	(25)
Net rental income 淨租金收入	(4,117)	(1,849)

Cost of sales includes HK\$361,585,000 (2011: HK\$307,217,000) relating to direct staff costs and depreciation of manufacturing facilities, which are also included in the respective total amounts disclosed above for each of these types of expenses.

7. 除稅前溢利

本集團之除稅前溢利乃經扣除/(計入)以下項目:

本集團

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Cost of inventories sold 銷售存貨成本	895,125	806,720
Depreciation 折舊	44,907	42,547
Amortisation of prepaid land lease payments 攤銷預付土地租賃款項	1,735	1,698
Provision/(write-back of provision) for inventories 存貨撥備/(撥回撥備)	9,603	(5,852)
Minimum lease payments under operating leases for land and buildings 土地及樓宇之經營租約項下之最低應付租金	22,967	22,880
Loss on disposal of items of property, plant and equipment, net 出售物業、廠房及設備項目虧損淨額	462	686
Write-back of impairment of accounts receivable 應收賬項之減值撥回	-	(5)
Auditors' remuneration 核數師酬金	1,429	1,388
Employee benefit expense (including directors' remuneration (note 8)): 僱員福利開支(包括董事酬金(附註8)):		
Wages and salaries 工資及薪金	407,306	348,013
Equity-settled share option expense 以權益結算購股權開支	4,244	4,135
Pension scheme contributions 退休金計劃供款	20,374	9,764
	431,924	361,912
Amortisation of a club membership 會所會籍攤銷	4	20
Fair value loss/(gain) on derivative financial instruments 衍生金融工具之公平值虧損/(收益)	852	(6,594)
Fair value loss/(gain) on revaluation of investment properties 重估投資物業之公平值虧損/(收益)	441	(4,764)
Gain on return of prepaid land lease payment 歸還預付土地租金之收益	(92)	-
Bank interest income 銀行利息收入	(8,909)	(5,148)
Interest income from accounts receivable 應收賬項之利息收入	(1,867)	(1,622)
Foreign exchange differences, net 匯兌差額淨值	651	1,101
Dividend income 股息收入	(30)	(25)
Net rental income 淨租金收入	(4,117)	(1,849)

銷售成本包括關於直接員工成本及製造設施折舊共361,585,000港元(二零一一年: 307,217,000港元),其亦已包含於以上披露相關總額之各類開支內。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

8. DIRECTORS' REMUNERATION

Directors' remuneration for the year, disclosed pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and Section 161 of the Hong Kong Companies Ordinance, is as follows:

Group

	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Fees 袍金		
– Independent non-executive directors – 獨立非執行董事	540	540
– Non-executive directors – 非執行董事	540	540
	1,080	1,080
Other emoluments: 其他酬金：		
Salaries, allowances and benefits in kind 薪金、津貼及實物利益	6,941	6,599
Discretionary bonuses 酌定獎金	1,179	3,705
Pension scheme contributions 退休金計劃供款	24	24
Equity-settled share option expense 以權益結算之購股權開支	758	855
	8,902	11,183
	9,982	12,263

During the year, certain directors were granted share options, in respect of their services to the Group, under the share option scheme of the Company, further details of which are set out in note 27 to the financial statements. The fair value of such options, which has been recognised in the income statement, was determined as at the date of grant and the amount included in the financial statements for the current year is included in the above directors' remuneration disclosures.

8. 董事酬金

年內，董事酬金按照香港聯合交易所有限公司證券上市規則（「上市規則」）及香港公司條例第161條披露如下：

本集團

	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Fees 袍金		
– Independent non-executive directors – 獨立非執行董事	540	540
– Non-executive directors – 非執行董事	540	540
	1,080	1,080
Other emoluments: 其他酬金：		
Salaries, allowances and benefits in kind 薪金、津貼及實物利益	6,941	6,599
Discretionary bonuses 酌定獎金	1,179	3,705
Pension scheme contributions 退休金計劃供款	24	24
Equity-settled share option expense 以權益結算之購股權開支	758	855
	8,902	11,183
	9,982	12,263

年內，若干董事在本公司購股權計劃之下，根據其對本集團之服務獲授予購股權，進一步詳情列述於財務報表附註27。已於收入報表確認之該等購股權之公平值於授出日期釐定，而包含於本年財務報表之數額則載於以上董事薪酬披露部分之內。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

8. DIRECTORS' REMUNERATION (continued)

(a) Independent non-executive directors

The fees paid to independent non-executive directors during the year were as follows:

2012 二零一二年	Equity-settled share option expense		Total 總額
	Fees 袍金	以權益結算之 購股權開支	
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Mr. Tam King-ching, Kenny 譚競正先生	180	63	243
Mr. Chan Mo-po, Paul * 陳茂波先生*	75	-	75
Mr. Yung Tse-kwong, Steven 戎子江先生	180	63	243
Ms. Chan Mei-bo, Mabel # 陳美寶女士#	105	10	115
	540	136	676

* Retired on 29 August 2011

Appointed on 29 August 2011

8. 董事酬金 (續)

(a) 獨立非執行董事

年內付予獨立非執行董事之袍金如下：

2011 二零一一年	Equity-settled share option expense		Total 總額
	Fees 袍金	以權益結算之 購股權開支	
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Mr. Tam King-ching, Kenny 譚競正先生	180	62	242
Mr. Chan Mo-po, Paul 陳茂波先生	180	62	242
Mr. Yung Tse-kwong, Steven 戎子江先生	180	62	242
	540	186	726

* 於二零一一年八月二十九日退任

於二零一一年八月二十九日獲委任

There were no other emoluments payable to the independent non-executive directors during the year (2011: Nil).

年內並無其他應付獨立非執行董事之酬金(二零一一年：無)。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

8. DIRECTORS' REMUNERATION (continued)

8. 董事酬金 (續)

(b) Executive directors and non-executive directors

(b) 執行董事及非執行董事

	Salaries, allowances and benefits in kind		Discretionary bonuses	Pension scheme contributions	Equity-settled share option expense	Total remuneration
	Fees					
2012	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
二零一二年	千港元	千港元	千港元	千港元	千港元	千港元
Executive directors:						
執行董事：						
Mr. Chen Ming-hsiung, Mickey 陳敏雄先生	-	2,825	273	-	109	3,207
Mdm. Huang Hsiu-duan, Helen 黃秀端女士	-	900	130	-	32	1,062
Mr. Lee Kung, Bobby 李鋼先生	-	725	260	-	102	1,087
Mr. Kimmel, Phillip Brian 柯民佑先生	-	1,291	351	-	124	1,766
Mr. Wong Hei-chiu 黃禧超先生	-	1,200	135	12	105	1,452
	-	6,941	1,149	12	472	8,574
Non-executive directors:						
非執行董事：						
Mr. Chan Ho-man, Daniel 陳浩文先生	360	-	30	12	87	489
Mr. Chow Wing-kin, Anthony 周永健先生	180	-	-	-	63	243
	540	-	30	12	150	732
	540	6,941	1,179	24	622	9,306

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財務報表附註

31 March 2012 於二零一二年三月三十一日

8. DIRECTORS' REMUNERATION (continued)

(b) Executive directors and non-executive directors (continued)

	Fees	Salaries, allowances and benefits in kind	Discretionary bonuses	Pension contributions	Equity-settled share option expense	Total remuneration
	袍金	薪金、津貼及實物利益	酌定獎金	退休金計劃供款	以權益結算之購股權開支	酬金總額
2011	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
二零一一年	千港元	千港元	千港元	千港元	千港元	千港元
Executive directors:						
執行董事：						
Mr. Chen Ming-hsiung, Mickey						
陳敏雄先生	-	2,520	2,039	-	103	4,662
Mdm. Huang Hsiu-duan, Helen						
黃秀端女士	-	900	613	-	32	1,545
Mr. Lee Kung, Bobby						
李鋼先生	-	688	537	-	123	1,348
Mr. Kimmel, Phillip Brian						
柯民佑先生	-	1,291	351	-	139	1,781
Mr. Wong Hei-chiu						
黃禧超先生	-	1,200	135	12	114	1,461
	-	6,599	3,675	12	511	10,797
Non-executive directors:						
非執行董事：						
Mr. Chan Ho-man, Daniel						
陳浩文先生	360	-	30	12	96	498
Mr. Chow Wing-kin, Anthony						
周永健先生	180	-	-	-	62	242
	540	-	30	12	158	740
	540	6,599	3,705	24	669	11,537

There was no arrangement under which a director waived or agreed to waive any remuneration during the year (2011: Nil).

董事概無於年內訂立任何安排放棄或同意放棄任何酬金(二零一一年：無)。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

9. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the current and prior years are all directors of the Company, details of whose remuneration are set out in note 8 above.

9. 五名最高薪僱員

於本年度及過往年度，五名最高薪僱員均為本公司董事，其酬金詳情載於上文附註8。

10. INCOME TAX

Hong Kong profits tax has been provided at the rate of 16.5% (2011: 16.5%) on the estimated assessable profits arising in Hong Kong during the year. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries/jurisdictions in which the Group operates.

10. 所得稅

香港利得稅乃根據年內於香港賺取之估計應課稅溢利按16.5%（二零一一年：16.5%）之稅率撥備。其他地區有關應課稅溢利之稅項乃按本集團經營業務所在國家／司法權區之當時稅率計算。

Group	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Current – Hong Kong 即期稅項 – 香港		
Charge for the year 本年度稅項支出	1,180	1,278
Current – Elsewhere 即期稅項 – 其他地區		
Charge for the year 本年度稅項支出	11,288	22,040
Overprovision in prior years 過往年度超額撥備	(8,006)	(7,865)
Deferred (note 25) 遞延（附註25）	(110)	1,406
Total tax charge for the year 本年度稅項支出總額	4,352	16,859

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

10. INCOME TAX (continued)

A reconciliation of the tax expense applicable to profit before tax using the statutory rates for the countries in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rate is as follows:

Group	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Profit before tax 除稅前溢利	58,441	139,163
Tax at the applicable tax rates 按適用稅率計算之稅項	17,310	30,298
Lower tax rate for specific provinces or enacted by local authorities 特定省份或當局頒佈的較低稅率	(11,464)	(10,932)
Adjustments to tax charge in respect of prior years 過往年度稅項開支之調整	(8,006)	(7,865)
Income not subject to tax 毋須課稅收入	(814)	(1,407)
Expenses not deductible for tax 不可扣稅之開支	3,165	3,854
Tax losses not recognised 未確認稅項虧損	4,161	2,911
Tax charge at the Group's effective rate 按本集團實際稅率計算之稅項開支	4,352	16,859

The applicable tax rate is calculated based on the Hong Kong profits tax rate of 16.5% (2011: 16.5%), the Vietnam Corporate Tax rates of 10% to 25% (2011: 10% to 25%), the Cambodia Corporate Tax rate of 20% (2011: 20%), the Taiwan Corporate Tax rate of 17% (2011: 17%), the preferential tax rates in Mainland China ranging from 24% to 25% (2011: 22% to 25%) and the respective tax holidays granted to the subsidiaries of the Group in Mainland China, Vietnam and Cambodia.

In general, the Group's subsidiaries in Mainland China, which were subject to the People's Republic of China's corporate income tax at the rate of 33% before 31 December 2007, are subject to the rate of 25% after the effective date of the Corporate Income Tax Law of the People's Republic of China on 1 January 2008, except for certain subsidiaries which are entitled to tax holidays and preferential tax rates.

10. 所得稅 (續)

按本公司及其大部份附屬公司所在國家之法定稅率計算適用於除稅前溢利之稅項支出與按實際稅率計算之稅項支出對賬如下：

適用稅率根據香港利得稅稅率16.5% (二零一一年：16.5%)、越南企業稅稅率10%至25% (二零一一年：10%至25%)、柬埔寨企業稅稅率20% (二零一一年：20%)、台灣企業稅稅率17% (二零一一年：17%)、中國優惠稅率介乎24%至25%之間 (二零一一年：22%至25%) 及本集團於中國、越南及柬埔寨之附屬公司所獲有關免稅期計算。

一般而言，本集團之中國附屬公司曾按稅率33% (於二零零七年十二月三十一日以前) 繳付中華人民共和國企業所得稅，現須按稅率25% (於中華人民共和國企業所得稅法生效之日 (即二零零八年一月一日) 以後) 繳付中華人民共和國企業所得稅，惟若干附屬公司獲免稅期及優惠稅率則除外。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

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10. INCOME TAX (continued)

Pursuant to the Corporate Income Tax Law of the People's Republic of China, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in Mainland China. The requirement is effective from 1 January 2008 and applies to earnings after 31 December 2007. A lower withholding tax rate may be applied if there is a tax treaty between Mainland China and the jurisdiction of the foreign investors. For the Group, the applicable rate is 5% and 10%. The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in Mainland China in respect of earnings generated from 1 January 2008.

In addition, pursuant to Cambodian withholding tax regulations, a 14% withholding tax is levied on dividends declared to non-resident shareholders. Therefore, the Group is liable for withholding taxes on dividends distributed by those subsidiaries established in Cambodia in respect of earnings generated.

At 31 March 2012, no deferred tax has been recognised for withholding taxes that would be payable on the unremitted earnings that are subject to withholding taxes of the Group's subsidiaries established in Mainland China and Cambodia. In the opinion of the directors, it is not probable that these subsidiaries will distribute such earnings in the foreseeable future. The aggregate amount of temporary differences associated with undistributed profit on Mainland China and Cambodia subsidiaries for which deferred tax liabilities have not been recognised totalled approximately HK\$68,708,000 (2011: HK\$54,203,000) at 31 March 2012.

The Group has estimated tax losses of approximately HK\$37,777,000 (2011: HK\$31,448,000) arising in Hong Kong that are available indefinitely for offsetting against future taxable profits of the companies in which the losses arose. Deferred tax assets have not been recognised in respect of these losses as they have arisen in subsidiaries that have been loss-making for some time and it is considered not probable that the Group can utilise these losses in the foreseeable future.

10. 所得稅 (續)

根據中華人民共和國企業所得稅法，於中國內地成立之外資企業向外國投資者宣派之股息將被徵收10%預扣稅。該規定於二零零八年一月一日起生效，並適用於二零零七年十二月三十一日後產生之盈利。倘中國內地與外國投資者所屬司法權區之間訂立稅務條約，則可應用較低之預扣稅率。就本集團而言，適用稅率為5%及10%。本集團因而須就於中國內地成立之附屬公司就二零零八年一月一日產生之盈利所派發之股息繳納預扣稅項。

此外，根據柬埔寨預扣稅條例，向非本地居民股東宣派之股息將被徵收14%預扣稅。因此，本集團須就於柬埔寨成立的該等附屬公司產生的盈利所派發之股息繳納預扣稅。

於二零一二年三月三十一日，並無就本集團於中國內地及柬埔寨成立之附屬公司應繳納之未匯出盈利所產生之預扣稅確認遞延稅項。董事認為，該等附屬公司於可見將來不大可能分派有關盈利。於二零一二年三月三十一日，中國內地及柬埔寨之附屬公司（彼等遞延稅項負債未確認）未分派溢利相關之暫時性差額合共約68,708,000港元（二零一一年：54,203,000港元）。

本集團估計於香港產生之稅項虧損約為37,777,000港元（二零一一年：31,448,000港元），該等虧損可無限期用作抵銷錄得虧損之公司日後應課稅溢利。由於該等附屬公司一直錄得虧損，且本集團在可見將來使用該等虧損之可能性不大，故並無就有關虧損確認遞延稅項資產。

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財務報表附註

31 March 2012 於二零一二年三月三十一日

11. PROFIT FOR THE YEAR ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The consolidated profit attributable to equity holders of the Company for the year ended 31 March 2012 includes a loss of HK\$7,666,000 (2011: HK\$4,124,000) which has been dealt with in the financial statements of the Company (note 28(b)).

12. EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The calculation of basic earnings per share is based on the profit for the year attributable to equity holders of the Company of HK\$54,089,000 (2011: HK\$122,304,000), and the weighted average of 675,809,131 (2011: 657,917,148) ordinary shares in issue during the year.

The calculation of diluted earnings per share is based on the profit for the year attributable to equity holders of the Company of HK\$54,089,000 (2011: HK\$122,304,000) and 682,823,126 (2011: 673,674,669) ordinary shares, being the weighted average number of shares outstanding during the year, adjusted for the effects of the dilutive potential ordinary shares outstanding during the year.

A reconciliation of the weighted average number of shares used in calculating basic and diluted earnings per share is as follows:

	2012 二零一二年	2011 二零一一年
Weighted average number of ordinary shares used in calculating the basic earnings per share 用於計算每股基本盈利之普通股加權平均數	675,809,131	657,917,148
Weighted average number of ordinary shares assumed to have been issued at no consideration on deemed exercise of all dilutive options outstanding during the year 年內視作因行使全部未行使可攤薄購股權而假設無償發行之普通股加權平均數	7,013,995	15,757,521
Weighted average number of ordinary shares used in calculating the diluted earnings per share 用於計算每股攤薄盈利之普通股加權平均數	682,823,126	673,674,669

11. 本公司權益持有人應佔年度溢利

截至二零一二年三月三十一日止年度之本公司權益持有人應佔綜合溢利包括虧損7,666,000港元（二零一一年：4,124,000港元），已於本公司財務報表（附註28(b)）列賬。

12. 本公司權益持有人應佔每股盈利

每股基本盈利乃根據本公司權益持有人應佔年度溢利54,089,000港元（二零一一年：122,304,000港元）及年內已發行普通股加權平均數675,809,131股（二零一一年：657,917,148股）計算。

每股攤薄盈利乃根據本公司權益持有人應佔年度溢利54,089,000港元（二零一一年：122,304,000港元）及經年內已發行潛在攤薄普通股之影響作出調整後之年內已發行普通股加權平均數682,823,126股（二零一一年：673,674,669股）計算。

用於計算每股基本與攤薄盈利之股份加權平均數調整如下：

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13. DIVIDENDS

13. 股息

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Dividends paid during the year 年內已派付股息		
Final in respect of the financial year ended 31 March 2011 – HK7.0 cents per ordinary share (2011: final dividend of HK7.0 cents per ordinary share, in respect of the financial year ended 31 March 2010) 就截至二零一一年三月三十一日止財政年度 的末期股息 – 每股普通股7.0港仙 (二零一一年：就截至二零一零年三月三十一日止 財政年度，末期股息每股普通股7.0港仙)	47,493	46,123
Interim – HK3.0 cents (2011: HK3.0 cents) per ordinary share 中期 – 每股普通股3.0港仙 (二零一一年：3.0港仙)	20,300	19,993
	67,793	66,116
Proposed final dividend 擬派末期股息 HK1.5 cents (2011: HK7.0 cents) per ordinary share 每股普通股1.5港仙 (二零一一年：7.0港仙)	10,217	47,313
Proposed special dividend 擬派特別股息 HK2.0 cents (2011: nil) per ordinary share 每股普通股2.0港仙 (二零一一年：無)	13,623	–
	23,840	47,313

The proposed final dividend and the proposed special dividend for the year are subject to the approval of the Company's shareholders at the forthcoming annual general meeting. These financial statements do not reflect the dividends payable.

本年度擬派末期股息及擬派特別股息須經本公司股東於即將舉行之股東週年大會上批准後，方可作實。該等財務報表並無反映應付股息。

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財務報表附註

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14. PROPERTY, PLANT AND EQUIPMENT

14. 物業、廠房及設備

Group

本集團

	Land and buildings 土地及樓宇 HK\$'000 千港元	Construction in progress 在建工程 HK\$'000 千港元	Machinery, furniture, equipment, leasehold improvements and motor vehicles 機器、傢俱、 設備、租賃 物業裝修及汽車 HK\$'000 千港元	Total 合計 HK\$'000 千港元
31 March 2012 二零一二年三月三十一日				
Cost: 成本:				
At beginning of year 於年初	439,194	5,170	326,237	770,601
Additions 添置	78,436	7,272	25,791	111,499
Disposals 出售	-	-	(8,728)	(8,728)
Transfer to investment properties (note 16) 轉撥至投資物業(附註16)	(37,726)	-	-	(37,726)
Exchange realignment 外匯調整	10,793	-	8,971	19,764
At 31 March 2012 於二零一二年三月三十一日	490,697	12,442	352,271	855,410
Accumulated depreciation: 累計折舊:				
At beginning of year 於年初	169,202	-	247,955	417,157
Provided during the year 年內撥備	18,878	-	26,029	44,907
Disposals 出售	-	-	(7,995)	(7,995)
Transfer to investment properties (note 16) 轉撥至投資物業(附註16)	(20,643)	-	-	(20,643)
Exchange realignment 外匯調整	4,361	-	6,204	10,565
At 31 March 2012 於二零一二年三月三十一日	171,798	-	272,193	443,991
Net book value: 賬面淨值:				
At 31 March 2012 於二零一二年三月三十一日	318,899	12,442	80,078	411,419

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31 March 2012 於二零一二年三月三十一日

14. PROPERTY, PLANT AND EQUIPMENT

(continued)

14. 物業、廠房及設備 (續)

Group	本集團			
	Land and buildings 土地及樓宇 HK\$'000 千港元	Construction in progress 在建工程 HK\$'000 千港元	Machinery, furniture, equipment, leasehold improvements and motor vehicles 機器、傢俱、設備、租賃物業裝修及汽車 HK\$'000 千港元	Total 合計 HK\$'000 千港元
31 March 2011 二零一一年三月三十一日				
Cost: 成本 :				
At beginning of year 於年初	462,543	387	305,586	768,516
Additions 添置	618	5,605	17,345	23,568
Disposals 出售	-	-	(6,826)	(6,826)
Transfer to investment properties (note 16) 轉撥至投資物業 (附註16)	(37,123)	-	-	(37,123)
Transfers 轉撥	828	(828)	-	-
Exchange realignment 外匯調整	12,328	6	10,132	22,466
At 31 March 2011 於二零一一年三月三十一日	439,194	5,170	326,237	770,601
Accumulated depreciation: 累計折舊 :				
At beginning of year 於年初	171,154	-	223,511	394,665
Provided during the year 年內撥備	19,503	-	23,044	42,547
Disposals 出售	-	-	(5,923)	(5,923)
Transfer to investment properties (note 16) 轉撥至投資物業 (附註16)	(26,152)	-	-	(26,152)
Exchange realignment 外匯調整	4,697	-	7,323	12,020
At 31 March 2011 於二零一一年三月三十一日	169,202	-	247,955	417,157
Net book value: 賬面淨值 :				
At 31 March 2011 於二零一一年三月三十一日	269,992	5,170	78,282	353,444

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31 March 2012 於二零一二年三月三十一日

14. PROPERTY, PLANT AND EQUIPMENT

(continued)

During the year ended 31 March 2012, certain of the Group's buildings were transferred to investment properties at aggregate fair value of HK\$47,115,000 (2011: HK\$21,255,000) with reference to valuation by Castores Magi (Hong Kong) Limited, independent professionally qualified valuers, on an open market, existing use basis. Accordingly, an asset revaluation reserve of HK\$30,032,000 (2011: HK\$10,284,000) arose.

The Group's land included above is analysed as follows:

14. 物業、廠房及設備 (續)

截至二零一二年三月三十一日止年度，本集團若干樓宇乃按47,115,000港元（二零一一年：21,255,000港元）之公平值總額轉入投資物業。該公平值乃經參考獨立專業合資格估值師嘉漫（香港）有限公司按公開市場及現行用途基準進行之估值而估計得出。因此，產生30,032,000港元（二零一一年：10,284,000港元）之資產重估儲備。

本集團之上述土地析述如下：

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Freehold land held outside Hong Kong 於香港以外地區持有之永久業權土地	8,324	8,324
Land situated in Hong Kong under medium term leases 於香港根據中期租賃持有之土地	21,816	15,546
	30,140	23,870

15. PREPAID LAND LEASE PAYMENTS

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Carrying amount at beginning of year 於年初之賬面值	62,131	62,265
Amortised during the year 於年內攤銷	(1,735)	(1,698)
Return of prepaid land lease payment 交還預付土地租賃款項	(1,511)	-
Exchange realignment 外匯調整	1,395	1,564
Carrying amount at 31 March 於三月三十一日之賬面值	60,280	62,131
Current portion included in prepayments, deposits and other receivables 列入預付款項、按金及其他應收款項之即期部分	(1,731)	(1,724)
Non-current portion 非即期部分	58,549	60,407

15. 預付土地租賃款項

本集團

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31 March 2012 於二零一二年三月三十一日

15. PREPAID LAND LEASE PAYMENTS

(continued)

The Group's prepaid land lease payments are held under the following lease terms:

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Held outside Hong Kong under medium term leases 於香港以外地區根據中期租約持有	60,280	62,131

15. 預付土地租賃款項 (續)

本集團之預付土地租賃款項按下列租期持有：

16. INVESTMENT PROPERTIES

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Fair value at beginning of year 於年初之公平值	33,256	6,378
Transfer from property, plant and equipment (note 14) 轉撥自物業、廠房及設備 (附註14)	47,115	21,255
Fair value gain/(loss) on revaluation 重估公平值收益/(虧損)	(441)	4,764
Exchange realignment 外匯調整	1,141	859
Fair value at 31 March 於三月三十一日之公平值	81,071	33,256

The Group's investment properties are situated outside Hong Kong and are held under medium term leases.

The Group's investment properties were revalued on 31 March 2012 by Castores Magi (Hong Kong) Limited, independent professionally qualified valuers, at HK\$81,071,000 on an open market, existing use basis.

16. 投資物業

本集團

本集團之投資物業位於香港境外，按中期租約持有。

於二零一二年三月三十一日，本集團之投資物業由獨立專業合資格估值師嘉漫（香港）有限公司按公開市場、現行用途基準重估為81,071,000港元。

17. INVESTMENTS IN SUBSIDIARIES

Company

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Unlisted shares, at cost 非上市股份，按成本	67,190	67,190
Due from subsidiaries 應收附屬公司款項	296,112	802,005
Due to subsidiaries 應付附屬公司款項	(24,809)	(563,695)
	338,493	305,500

The amounts due from/to subsidiaries included in the Company's current assets and current liabilities are unsecured, interest-free and are repayable on demand.

17. 對附屬公司投資

本公司

應收／應付附屬公司款項計入本公司之流動資產及流動負債，均為無抵押、免息及須於要求時償還。

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31 March 2012 於二零一二年三月三十一日

17. INVESTMENTS IN SUBSIDIARIES (continued)

17. 對附屬公司投資 (續)

Particulars of the principal subsidiaries are as follows:

主要附屬公司之詳情如下：

Name 名稱	Place of incorporation/ and operations 註冊成立／ 註冊及經營地點	Nominal value of issued and paid-up shares/ registered capital 已發行及繳足 股份之面值／ 註冊資本	Percentage of equity attributable to the Company 本公司持股 百分比	Principal activities 主要業務
Directly held 直接持有				
MJ Haig Industries Limited* 美星國際股份有限公司*	British Virgin Islands/Taiwan 英屬維爾京 群島／台灣	Ordinary US\$10,000 普通股 10,000美元	100	Sourcing of raw materials for footwear 採購鞋類 產品原料
Ready Luck Limited	British Virgin Islands 英屬維爾京群島	Ordinary US\$5,000 普通股 5,000美元	100	Investment holding 投資控股
Indirectly held 間接持有				
Discovery Star Development Limited 愉星發展有限公司	Hong Kong 香港	Ordinary HK\$2 普通股2港元	100	Property holding 持有物業
Kingmaker (Vietnam) Footwear Co., Ltd. 順星製鞋(越南)有限公司	Vietnam 越南	US\$15,000,000 15,000,000美元	100	Subcontracting of footwear 加工鞋類產品
Lightening Star Corporation	British Virgin Islands 英屬維爾京群島	Ordinary US\$1,000 普通股 1,000美元	100	Investment holding 投資控股
Maystar Footwear Company Limited 美星製鞋有限公司	People's Republic of China/ Mainland China 中華人民共和國／ 中國內地	US\$43,000,000 (note (a)) 43,000,000美元 (附註(a))	100	Footwear manufacturing 生產鞋類產品

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財務報表附註

31 March 2012 於二零一二年三月三十一日

17. INVESTMENTS IN SUBSIDIARIES (continued)

Particulars of the principal subsidiaries are as follows
(continued):

17. 對附屬公司投資 (續)

主要附屬公司之詳情如下 (續) :

Name 名稱	Place of incorporation/ registration and operations 註冊成立 / 註冊及經營地點	Nominal value of issued and paid-up shares/ registered capital 已發行及繳足 股份之面值 / 註冊資本	Percentage of equity attributable to the Company 本公司持股 百分比	Principal activities 主要業務
Indirectly held (continued) 間接持有 (續)				
Miri Footwear International Inc.	British Virgin Islands/ Mainland China 英屬維爾京群島 / 中國內地	Ordinary US\$1 普通股1美元	100	Sourcing of raw materials for footwear and footwear trading 採購鞋類產品 原料及買賣 鞋類產品
Miri International Limited 盛星國際貿易股份有限公司	Hong Kong 香港	Ordinary HK\$2 普通股2港元	100	Provision of administrative services 提供行政服務
Profit Success Investment Limited 利運成投資有限公司	Hong Kong 香港	Ordinary HK\$1,000 普通股 1,000港元	100	Investment holding 投資控股
Kingmaker Footwear (Zhong Shan) Co., Ltd. 順星製鞋(中山)有限公司	People's Republic of China/ Mainland China 中華人民共和國 / 中國內地	US\$30,000,000 (note (a)) 30,000,000美元 (附註(a))	100	Footwear manufacturing 生產鞋類產品
Sanford Resources Limited	British Virgin Islands/Vietnam 英屬維爾京群島 / 越南	Ordinary US\$1 普通股1美元	100	Trading of footwear products 買賣鞋類產品

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17. INVESTMENTS IN SUBSIDIARIES (continued)

Particulars of the principal subsidiaries are as follows
(continued):

17. 對附屬公司投資 (續)

主要附屬公司之詳情如下 (續) :

Name 名稱	Place of incorporation/ registration and operations 註冊成立 / 註冊及經營地點	Nominal value of issued and paid-up shares/ registered capital 已發行及繳足 股份之面值 / 註冊資本	Percentage of equity attributable to the Company 本公司持股 百分比	Principal activities 主要業務
Indirectly held (continued) 間接持有 (續)				
Transcommerce International Inc.	British Virgin Islands/ Mainland China 英屬維爾京群島 / 中國內地	Ordinary US\$1 普通股1美元	100	Sourcing and trading of raw materials for footwear 採購及買賣鞋類產品原料
Victory Universal Corporation	British Virgin Islands/ Mainland China 英屬維爾京群島 / 中國內地	Ordinary US\$1 普通股1美元	100	Trading of footwear products 買賣鞋類產品
Kingstar (Jiangxi) Footwear Limited 信星(江西)鞋業有限公司	People's Republic of China/ Mainland China 中華人民共和國 / 中國內地	US\$11,920,000 (note (a)) 11,920,000美元 (附註(a))	100	Footwear manufacturing 生產鞋類產品
Future Bright Development Inc.	British Virgin Islands 英屬維爾京群島	Ordinary US\$1 普通股1美元	100	Trading of footwear products 買賣鞋類產品
Kingmaker (Cambodia) Footwear Co., Ltd. 順星製鞋(柬埔寨)有限公司	Kingdom of Cambodia 柬埔寨王國	Ordinary US\$10,000,000 普通股 10,000,000美元	100	Footwear manufacturing 生產鞋類產品

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17. INVESTMENTS IN SUBSIDIARIES (continued)

Particulars of the principal subsidiaries are as follows
(continued):

17. 對附屬公司投資 (續)

主要附屬公司之詳情如下 (續) :

Name 名稱	Place of incorporation/ registration and operations 註冊成立 / 註冊及經營地點	Nominal value of issued and paid-up shares/ registered capital 已發行及繳足 股份之面值 / 註冊資本	Percentage of equity attributable to the Company 本公司持股 百分比	Principal activities 主要業務
Indirectly held (continued) 間接持有 (續)				
Opal Star International Holdings Limited 寶星國際控股有限公司	British Virgin Islands 英屬維爾京群島	Ordinary US\$1 普通股1美元	100	Investment holding 投資控股
Star (1) Limited 寶星(1)有限公司	Hong Kong 香港	Ordinary HK\$300,000 普通股 300,000港元	100	Retailing of footwear products 零售鞋類產品
珠海虹冠鞋業有限公司	People's Republic of China/ Mainland China 中華人民共和國 / 中國內地	RMB2,000,000 (note (a)) 人民幣 2,000,000元 (附註(a))	100	Trading and manufacturing of footwear products 買賣及生產 鞋類產品
北京君勳如舞國際貿易 有限公司	People's Republic of China/ Mainland China 中華人民共和國 / 中國內地	US\$5,000,000 (note (a)) 5,000,000美元 (附註(a))	100	Retailing of footwear products 零售鞋類產品

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31 March 2012 於二零一二年三月三十一日

17. INVESTMENTS IN SUBSIDIARIES (continued)

Particulars of the principal subsidiaries are as follows
(continued):

17. 對附屬公司投資 (續)

主要附屬公司之詳情如下 (續) :

Name 名稱	Place of incorporation/ registration and operations 註冊成立 / 註冊及經營地點	Nominal value of issued and paid-up shares/ registered capital 已發行及繳足 股份之面值 / 註冊資本	Percentage of equity attributable to the Company 本公司持股 百分比	Principal activities 主要業務
Indirectly held (continued) 間接持有 (續)				
上海君勳如舞國際貿易有限公司	People's Republic of China/ Mainland China 中華人民共和國 / 中國內地	RMB2,000,000 (note (b)) 人民幣 2,000,000元 (附註(b))	100	Retailing of footwear products 零售鞋類產品
上海信星商貿有限公司#	People's Republic of China/ Mainland China 中華人民共和國 / 中國內地	US\$9,000,000 (note (a)) 9,000,000美元 (附註(a))	100	Property holding 持有物業

Notes:

- (a) These subsidiaries are registered as wholly-foreign-owned enterprises under the law of the People's Republic of China.
- (b) The subsidiary is registered as a limited liability company under the law of the People's Republic of China.
- * Not audited by Ernst & Young, Hong Kong or another member firm of the Ernst & Young global network.
- # Established during the year.

附註：

- (a) 該等附屬公司根據中華人民共和國法律註冊為外商獨資企業。
- (b) 該附屬公司根據中華人民共和國法律註冊為有限公司。
- * 並非由香港安永會計師事務所或安永會計師全球網絡之會員公司審核。
- # 於年內成立。

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31 March 2012 於二零一二年三月三十一日

17. INVESTMENTS IN SUBSIDIARIES (continued)

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

17. 對附屬公司投資 (續)

董事們認為，上表所列公司為影響本年度業績或組成本集團資產淨值重大部分之本公司主要附屬公司。董事認為載列其他附屬公司詳情將使資料過於冗長。

18. AVAILABLE-FOR-SALE INVESTMENTS

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Hong Kong listed investments, at fair value 香港上市投資，按公平值	2,581	2,143

During the year, the fair value gain of the Group's available-for-sale equity investments recognised directly in equity amounted to approximately HK\$438,000 (2011: loss of HK\$42,000).

The fair values of the listed equity investments are based on quoted market prices.

18. 可供出售投資

本集團

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
	2,581	2,143

於年內，直接於股本確認之本集團可供出售股本投資之公平值收益約為438,000港元（二零一一年：虧損42,000港元）。

上市股本投資之公平值乃按市場報價計算。

19. INVENTORIES

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Raw materials 原材料	100,048	80,671
Work in progress 在製品	21,377	24,384
Finished goods 製成品	89,779	67,578
	211,204	172,633

19. 存貨

本集團

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
	100,048	80,671
	21,377	24,384
	89,779	67,578
	211,204	172,633

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31 March 2012 於二零一二年三月三十一日

20. ACCOUNTS AND BILLS RECEIVABLE

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Accounts and bills receivable 應收賬項及票據	166,585	160,032
Impairment 減值	(2,293)	(2,293)
	164,292	157,739

The Group's accounts and bills receivable mainly related to a few recognised and creditworthy customers. Payment terms with customers are largely on credit. Invoices are normally payable within 90 days of issuance, except for certain well-established customers, where the terms are extended to 180 days. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk, including certain accounts receivable covered by credit insurance. Overdue balances are regularly reviewed by the Group's senior management. Accounts receivable are non-interest-bearing, except for balances due from a customer of approximately HK\$61,136,000 (2011: HK\$72,995,000) which bears interest at a rate of 0.5% (2011: 0.5%) for a fixed period of 60 days. In addition, as at 31 March 2011, accounts receivable included balances due from a customer of approximately HK\$2,756,000 which bore interest at a rate of 1% for a fixed period of 90 days.

20. 應收賬項及票據

本集團

本集團之應收賬項及票據主要跟少數知名及有信譽之客戶有關。給予客戶之付款條款主要為信貸方式。除與本集團關係良好之若干客戶可於發出發票180日內還款外，一般客戶之還款期為90日。本集團厲行嚴格控制未收回之應收賬項，以減低信貸風險，包括若干以信貸保險作出保證之應收賬項。逾期未付款項由本集團高級管理層定期審核。應收賬項不計息，惟一位客戶欠付之餘額約61,136,000港元（二零一一年：72,995,000港元）按0.5厘（二零一一年：0.5厘）之息率計息，固定還款期為60日。此外，於二零一一年三月三十一日，應收賬項包括一位客戶欠付之餘額約2,756,000港元，該款項按1厘計息，固定還款期為90日。

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財務報表附註

31 March 2012 於二零一二年三月三十一日

20. ACCOUNTS AND BILLS RECEIVABLE

(continued)

An aged analysis of the accounts and bills receivable as at the end of the reporting period, based on the date of goods delivered, is as follows:

Group	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Within 90 days 90日內	164,251	154,816
Between 91 and 180 days 91日至180日	41	2,923
	164,292	157,739

The movement in provision for impairment of accounts and bills receivable are as follows:

Group	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
At beginning of year 年初	2,293	2,298
Impairment losses written back (note 7) 撥回減值虧損 (附註7)	-	(5)
At 31 March 於三月三十一日	2,293	2,293

Included in the above provision for impairment of accounts and bills receivable is a provision for individually impaired trade receivables of HK\$2,293,000 (2011: HK\$2,293,000) with a gross carrying amount of HK\$2,293,000 (2011: HK\$2,293,000). The Group does not hold any collateral or other credit enhancements over these balances.

20. 應收賬項及票據 (續)

以貨物交付日期為基準，應收賬項及票據於報告期末之賬齡分析如下：

應收賬項及票據之減值撥備變動載列如下：

計入上述應收賬項及票據減值撥備之款項為賬面值達2,293,000港元（二零一一年：2,293,000港元）並已個別減值之應收賬項作出之撥備2,293,000港元（二零一一年：2,293,000港元）。本集團並無就該等結餘持有任何抵押品或其他信貸提升安排。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

20. ACCOUNTS AND BILLS RECEIVABLE

(continued)

The aged analysis of accounts and bills receivable that are not considered to be impaired is as follows:

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Neither past due nor impaired 未逾期或未出現減值	145,077	128,517
Less than 90 days past due 逾期少於90日	19,174	29,222
Over 90 days past due 逾期超過90日	41	-
	164,292	157,739

Receivables that were neither past due nor impaired relate to a few recognised and creditworthy customers for whom there was no recent history of default.

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, the directors of the Company are of the opinion that no provision for impairment is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral or other credit enhancements over these balances.

20. 應收賬項及票據 (續)

並未視為出現減值之應收賬項及票據之賬齡分析如下：

本集團

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Neither past due nor impaired 未逾期或未出現減值	145,077	128,517
Less than 90 days past due 逾期少於90日	19,174	29,222
Over 90 days past due 逾期超過90日	41	-
	164,292	157,739

並無逾期或減值之應收款項涉及少數知名及具信譽之客戶，彼等近期並無拖欠付款記錄。

已逾期但並無列作減值之應收款項，涉及若干與本集團關係良好之獨立客戶。據以往經驗，本公司董事們認為，並無需要就該等結餘作出減值撥備，原因為信貸質素並無重大變化，而結餘仍被視作可全數追回。本集團並無就該等結餘持有任何抵押品或其他信貸提升安排。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

21. CASH AND CASH EQUIVALENTS

21. 現金及等同現金項目

	Group 本集團		Company 本公司	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Cash and bank balances 現金及銀行結餘	84,095	60,224	303	182
Time deposits with original maturity of less than three months 原定到期日少於三個月之定期存款	83,582	183,555	-	-
Time deposits with original maturity of over three months when acquired 於收購時原定到期日逾三個月 之定期存款	307,714	286,411	-	-
Cash and cash equivalents 現金及等同現金項目	475,391	530,190	303	182

As at the end of the reporting period, the cash and bank balances of the Group denominated in Renminbi ("RMB") amounted to approximately HK\$139,896,000 (2011: HK\$77,609,897). RMB is not freely convertible into other currencies, however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Time deposits are made for varying periods of between one week and one year depending on the immediate cash requirements of the Group, and earn interest at the respective time deposit rates.

The bank balances and time deposits are deposited with creditworthy banks with no recent history of default.

於報告期末，本集團以人民幣（「人民幣」）計算之現金及銀行結餘約達139,896,000港元（二零一一年：77,609,897港元）。人民幣不得自由兌換為其他貨幣。然而，根據中國外匯管制條例及結匯、售匯及付匯管理規定，本集團可在獲准進行外匯業務之銀行將人民幣兌換為其他貨幣。

銀行現金按每日銀行存款利率之浮動利率計息。定期存款之期限由一週至一年不等，視乎本集團之即時現金需求而定，按有關定期存款利率計息。

銀行結餘及定期存款存置在信譽良好之銀行，近期並無拖欠。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

22. ACCOUNTS AND BILLS PAYABLE

An aged analysis of the accounts and bills payable as at the end of the reporting period, based on the date of goods received, is as follows:

Group	本集團	
	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Within 90 days 90日內	158,705	109,248
Between 91 and 180 days 91日至180日	3,240	6,105
Between 181 and 365 days 181日至365日	2,722	1,617
Over 365 days 365日以上	1,282	664
	165,949	117,634

The accounts payable are non-interest-bearing and are normally settled on 90-day terms.

22. 應付賬項及票據

以收訖貨物日期為基準，應付賬項及票據於報告期末之賬齡分析如下：

應付賬項不計息，且一般須於90日內清付。

23. DERIVATIVE FINANCIAL INSTRUMENTS

Group 本集團	2012 二零一二年		2011 二零一一年	
	Assets 資產 HK\$'000 千港元	Liabilities 負債 HK\$'000 千港元	Assets 資產 HK\$'000 千港元	Liabilities 負債 HK\$'000 千港元
Forward currency contracts 遠期外幣合約	273	1,606	2,698	312

The carrying amounts of forward currency contracts are the same as their fair values. The above transactions involving derivative financial instruments are with creditworthy banks with no recent history of default.

The Group has entered into various forward currency contracts to manage its exchange rate exposures which did not meet the criteria for hedge accounting. Net fair value loss on non-hedging currency derivatives amounting to HK\$852,000 were charged to the income statement during the year (2011: net fair value gain of HK\$6,594,000) (note 7).

23. 衍生金融工具

遠期外幣合約之賬面值與其公平值相同。上述涉及衍生金融工具之交易乃與近期並無違約記錄之具信譽銀行進行。

本集團已訂立多項遠期貨幣合約管理其未能符合以對沖會計法處理之外匯風險。非對沖貨幣衍生工具之公平值虧損淨額為852,000港元（二零一一年：公平值收益淨額6,594,000港元）已於年內計入收益表中（附註7）。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

24. BANKING FACILITIES

As at 31 March 2012, the Group had available banking facilities amounting to HK\$119,000,000 (2011: HK\$195,800,000) of which approximately HK\$7,519,000 (2011: HK\$2,370,000) was utilised. The banking facilities were supported by corporate guarantees executed by the Company and certain of its subsidiaries.

24. 銀行融資

於二零一二年三月三十一日，本集團有可動用銀行融資共119,000,000港元（二零一一年：195,800,000港元），其中已動用約7,519,000港元（二零一一年：2,370,000港元）。銀行融資由本公司及其若干附屬公司提供公司擔保。

25. DEFERRED TAX LIABILITIES

Group

25. 遞延稅項負債

本集團

	Revaluation of investment properties 投資物業重估值 HK\$'000 千港元
As at 1 April 2010 於二零一零年四月一日	–
Deferred tax charged to equity during the year 年內於權益扣除之遞延稅項	2,571
Deferred tax charged to the consolidated income statement during the year (note 10) 年內於綜合收益表扣除之遞延稅項（附註10）	1,406
Exchange realignment 外匯調整	121
As at 31 March 2011 and 1 April 2011 於二零一一年三月三十一日及二零一一年四月一日	4,098
Deferred tax charged to equity during the year 年內於權益扣除之遞延稅項	7,508
Deferred tax credited to the consolidated income statement during the year (note 10) 年內計入綜合收益表之遞延稅項（附註10）	(110)
Exchange realignment 外匯調整	194
At 31 March 2012 於二零一二年三月三十一日	11,690

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

26. SHARE CAPITAL

26. 股本

Shares

股份

	Number of ordinary shares of HK\$0.10 each			
	每股面值0.10港元之普通股數目		HK\$'000 千港元	
	2012 二零一二年	2011 二零一一年	2012 二零一二年	2011 二零一一年
Authorised: 法定 :				
Balance at beginning and end of year 年初及年終結餘	1,000,000,000	1,000,000,000	100,000	100,000
Issued and fully paid: 已發行及繳足 :				
Balance at beginning of year 年初結餘	668,407,945	641,807,445	66,841	64,181
Share options exercised (note (a)) 已行使購股權 (附註(a))	15,249,000	27,000,500	1,525	2,700
Repurchased (note (b)) 購回 (附註(b))	(5,130,000)	(400,000)	(513)	(40)
Balance at end of year 年終結餘	678,526,945	668,407,945	67,853	66,841

During the year, the movements in share capital were as follows:

年內，股本之變動如下：

(a) The subscription rights attaching to 4,557,000, 1,245,000, 6,617,000, 80,000 and 2,750,000 share options were exercised at the subscription price of HK\$0.50, HK\$0.85, HK\$0.95, HK\$0.972 and HK\$1.01 per share, respectively (note 27), resulting in the issue of 15,249,000 shares of HK\$0.1 each and a total cash consideration, before expenses, of approximately HK\$12,478,000. An amount of HK\$2,698,000 was transferred from the share option reserve to the share premium account upon the exercise of the share options.

(a) 附於4,557,000份、1,245,000份、6,617,000份、80,000份及2,750,000份購股權上的認購權按照每股0.50港元、0.85港元、0.95港元、0.972港元及1.01港元的認購價獲行使(附註27)，因此發行15,249,000股每股面值0.1港元的股份，未扣除費用的總現金代價為約12,478,000港元。購股權獲行使後，購股權儲備中2,698,000港元轉撥至股份溢價賬。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

26. SHARE CAPITAL (continued)

During the year, the movements in share capital were as follows (continued):

- (b) During the year, the Company repurchased its 5,130,000 ordinary shares at prices ranging from HK\$0.95 to HK\$1.54 per share at a total consideration of approximately HK\$6,473,000. 5,130,000 repurchased ordinary shares were cancelled during the year. Details of the repurchases are disclosed under the heading of “Purchase, redemption or sale of the Company’s listed securities” in the Report of the Directors. The premium of approximately HK\$5,960,000 paid on the repurchase of such shares was debited to the share premium account and an amount of HK\$513,000 was transferred from retained profits of the Company to the capital redemption reserve, as set out in note 28(b) to the financial statements.

27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME

Share option schemes

In the current year, the Company has terminated the share option scheme adopted by the Company on 28 August 2002 (the “Existing Share Option Scheme”) and adopted a new share option scheme (the “New Share Option Scheme”) pursuant to a resolution passed in the annual general meeting dated 29 August 2011 which became effective on the same date. The New Share Option Scheme will remain in force for ten years commencing from the effective date, after which period no further options will be granted but the provisions of the New Share Option Scheme shall remain in full force to the extent necessary to give effect to the exercise of any option granted prior thereto or otherwise as may be required in accordance with the provisions of the New Share Option Scheme.

26. 股本 (續)

年內，股本之變動如下 (續)：

- (b) 於本年度，本公司以每股0.95港元至1.54港元之價格購回其5,130,000股普通股，總代價約為6,473,000港元。所購回之5,130,000股普通股已於本年度註銷。購回之詳情載於董事會報告內「購買、贖回或出售本公司之上市證券」一段。就購回有關股份所支付之溢價約5,960,000港元已自股份溢價賬中扣除，並已從本公司保留盈利轉撥513,000港元至資本贖回儲備（見財務報表附註28(b)）。

27. 購股權計劃及股份獎勵計劃

購股權計劃

本年度，本公司根據一項於二零一一年八月二十九日舉行之股東週年大會上通過之決議案終止本公司於二零零二年八月二十八日採納的購股權計劃（「現有購股權計劃」），並採納一項新購股權計劃（「新購股權計劃」），該項新購股權計劃於同日生效。新購股權計劃將從生效日期起計有效十年，有效期過後，不得進一步授出購股權，惟新購股權計劃之條文仍具十足效力，以便新購股權計劃終止前已授出或根據新購股權計劃之條文可能須予以行使之購股權可繼續行使。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

The Existing Share Option Scheme

The Company operates the Existing Share Option Scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Eligible participants of the Existing Share Option Scheme included the Company's directors (including independent non-executive directors), other employees of the Group, suppliers of goods or services to the Group, customers of the Group, any person or entity that provides research, development or other technological support to the Group, and any shareholder of the Group. The Existing Share Option Scheme became effective on 28 August 2002 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date.

The maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Existing Share Option Scheme and any other share option schemes adopted by the Group may not exceed 30% of the shares of the Company in issue at any time. Unless approved by the shareholders of the Company in a general meeting, the maximum number of shares issued and which may fall to be issued upon exercise of the options granted under the Existing Share Option Scheme and any other share option schemes of the Company (including exercised, cancelled and outstanding options) to each eligible participant in any 12-month period up to the date of grant shall not exceed 1% of the shares of the Company in issue as at the date of grant.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval by the independent non-executive directors of the Company. In addition, any share options granted to a substantial shareholder or any independent non-executive director of the Company, or to any of their associates in excess of 0.1% of the shares of the Company in issue on that date and with an aggregate value (based on the price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in a general meeting.

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

現有購股權計劃

本公司設立現有購股權計劃，旨在鼓勵及嘉獎為本集團業務成功作出貢獻之合資格參與者。現有購股權計劃之合資格參與者包括本公司之董事（包括獨立非執行董事）、本集團之其他僱員、本集團之貨品或服務供應商、本集團之客戶、向本集團提供研究、開發或其他技術支援之任何人士或實體及本集團任何股東。現有購股權計劃於二零零二年八月二十八日生效，而除已註銷或修訂外，將於該日起計有效十年。

因行使根據現有購股權計劃及本集團採納的任何其他購股權計劃授出而尚未行使其所有購股權而可發行之股份總數，不得超過本公司任何時間已發行股份之30%。除非經本公司股東於股東大會上批准，否則於截至授出日期止任何12個月期間因行使根據現有購股權計劃及本公司任何其他購股權計劃授出之購股權（包括已行使、註銷及尚未行使之購股權）而向每名合資格參與者發行及可發行之股份總數，不得超過本公司於授出日期已發行股份之1%。

向本公司之董事、行政總裁、主要股東或彼等任何聯繫人授出購股權必須經本公司獨立非執行董事事先批准。此外，於任何12個月期間，倘向本公司其中一名主要股東、獨立非執行董事或彼等任何聯繫人授出涉及超過本公司於該日已發行股份0.1%而總值超過5,000,000港元（根據本公司於授出日期之股份價格計算）之購股權，則本公司須事先於股東大會獲得股東批准。

27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

The Existing Share Option Scheme (continued)

The period within which the options must be exercised will be determined by the board of directors of the Company at its absolute discretion. This period will expire no later than 10 years from the date of grant of the options. At the time of grant of the options, the Company may specify a minimum period for which an option must be held before it can be exercised. The offer of a grant of share options may be accepted within 21 days from the date of the offer, and the amount payable on acceptance of an offer is HK\$1.

The subscription price for the shares of the Company to be issued upon exercise of the options shall be no less than the highest of (i) the closing price of the shares of the Company as stated in the daily quotation sheet issued by The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on the date of grant; (ii) the average closing price of the shares of the Company as stated in the daily quotation sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant; and (iii) the nominal value of the share of the Company on the date of grant.

Share options do not confer rights on the holders to dividends or to vote at shareholders' meetings.

Upon termination of the Existing Share Option Scheme, no further options will be granted thereunder; however, the rules of the Existing Share Option Scheme will remain in full force and effect to the extent necessary to give effect to the exercise of option granted prior to its termination or otherwise as may be required in accordance with the rules of the Existing Share Option Scheme. Options granted prior to such termination will continue to be valid and exercisable in accordance with the rules of the Existing Share Option Scheme. As at the end of the reporting period, there were 31,550,500 options granted but not yet exercised under the Existing Share Option Scheme.

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

現有購股權計劃 (續)

購股權須予行使之期間由本公司董事會全權決定。該期間將不遲於授出購股權當日起十年後屆滿。於授出購股權時，本公司可指定購股權行使前須持有之最短期限。建議授出之購股權可於建議授出日期起計21天內接納，且接納授出建議時須繳付1港元之代價。

於購股權獲行使時將發行之本公司股份之認購價，不得低於(i)本公司股份於授出日期在香港聯合交易所有限公司(「聯交所」)每日報價表所報之收市價；(ii)本公司股份於緊接授出日期前五個營業日在聯交所每日報價表所報之平均收市價；及(iii)本公司股份於授出日期之面值三者中之較高者。

購股權並未賦予持有人收取股息或於股東大會上投票之權利。

於現有購股權計劃終止後，將不得按該計劃進一步授出購股權；然而，現有購股權計劃之規則將仍具十足效力，以便現有購股權計劃終止前已授出或可能根據現有購股權計劃之規則而須予以行使之購股權可繼續行使。根據現有購股權計劃之規則，於有關終止前已授出之購股權將繼續有效及可予以行使。於報告期末，現有購股權計劃項下已授出但尚未行使之購股權為31,550,500份。

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

The New Share Option Scheme

The Company operates the New Share Option Scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Eligible participants of the New Share Option Scheme included the Company's directors (including independent non-executive directors), other employees of the Group, suppliers of goods or services to the Group, customers of the Group, any person or entity that provides research, development or other technological support to the Group, and any shareholder of the Group. The New Share Option Scheme became effective on 29 August 2011 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date.

The maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the New Share Option Scheme and any other share option schemes adopted by the Group may not exceed 30% of the shares of the Company in issue at any time. Unless approved by the shareholders of the Company in a general meeting, the maximum number of shares issued and which may fall to be issued upon exercise of the options granted under the New Share Option Scheme and any other share option schemes of the Company (including exercised, cancelled and outstanding options) to each eligible participant in any 12-month period up to the date of grant shall not exceed 1% of the shares of the Company in issue as at the date of grant.

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

新購股權計劃

本公司設立新購股權計劃，旨在鼓勵及嘉獎為本集團業務成功作出貢獻之合資格參與者。新購股權計劃之合資格參與者包括本公司之董事（包括獨立非執行董事）、本集團之其他僱員、本集團之貨品或服務供應商、本集團之客戶、向本集團提供研究、開發或其他技術支援之任何人士或實體及本集團任何股東。新購股權計劃於二零一一年八月二十九日生效，而除已註銷或修訂外，將於該日起計有效十年。

因行使根據新購股權計劃及本集團採納的任何其他購股權計劃授出而尚未行使其所有購股權而可發行之股份總數，不得超過本公司任何時間已發行股份之30%。除非經本公司股東於股東大會上批准，否則於截至授出日期止任何12個月期間因行使根據新購股權計劃及本公司任何其他購股權計劃授出之購股權（包括已行使、註銷及尚未行使其購股權）而向每名合資格參與者發行及可發行之股份總數，不得超過本公司於授出日期已發行股份之1%。

27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

The New Share Option Scheme (continued)

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval by the independent non-executive directors of the Company. In addition, any share options granted to a substantial shareholder or any independent non-executive director of the Company, or to any of their associates in excess of 0.1% of the shares of the Company in issue on that date and with an aggregate value (based on the price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in a general meeting.

The period within which the options must be exercised will be determined by the board of directors of the Company at its absolute discretion. This period will expire no later than 10 years from the date of grant of the options. At the time of grant of the options, the Company may specify a minimum period for which an option must be held before it can be exercised. The offer of a grant of share options may be accepted within 28 days from the date of the offer, and the amount payable on acceptance of an offer is HK\$1.

The subscription price for the shares of the Company to be issued upon exercise of the options shall be no less than the highest of (i) the closing price of the shares of the Company as stated in the daily quotation sheet issued by The Stock Exchange of Hong Kong Limited (the "Stock Exchange") on the date of grant; (ii) the average closing price of the shares of the Company as stated in the daily quotation sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant; and (iii) the nominal value of the share of the Company on the date of grant.

Share options do not confer rights on the holders to dividends or to vote at shareholders' meetings.

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

新購股權計劃 (續)

向本公司之董事、行政總裁、主要股東或彼等任何聯繫人授出購股權必須經本公司獨立非執行董事事先批准。此外，於任何12個月期間，倘向本公司其中一名主要股東、獨立非執行董事或彼等任何聯繫人授出涉及超過本公司於該日已發行股份0.1%而總值超過5,000,000港元（根據本公司於授出日期之股份價格計算）之購股權，則本公司須事先於股東大會獲得股東批准。

購股權須予行使之期間由本公司董事會全權決定。該期間將不遲於授出購股權當日起十年後屆滿。於授出購股權時，本公司可指定購股權行使前須持有之最短期限。建議授出之購股權可於建議授出日期起計28天內接納，且接納授出建議時須繳付1港元之代價。

於購股權獲行使時將發行之本公司股份之認購價，不得低於(i)本公司股份於授出日期在香港聯合交易所有限公司（「聯交所」）每日報價表所報之收市價；(ii)本公司股份於緊接授出日期前五個營業日在聯交所每日報價表所報之平均收市價；及(iii)本公司股份於授出日期之面值三者中之較高者。

購股權並未賦予持有人收取股息或於股東大會上投票之權利。

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

The following share options were outstanding under the Existing Share Option Scheme and New Share Option Scheme during the year:

Name or category of participants 參與者姓名或類別	Number of share options 購股權數目					Date of grant of share options* 購股權之授出日期*	Exercise period of share options 購股權之行使期間	Exercise price of share options** 購股權之行使價** HK\$ 港元 per share 每股	Price of the Company's shares at grant date of options*** 於購股權授出日期之本公司股價*** HK\$ 港元 per share 每股	
	At 1 April 2011 於二零一一年四月一日	Granted during the year 年內授出	Exercised during the year 年內行使	Forfeited/cancelled during the year 年內沒收/註銷	At 31 March 2012 於二零一二年三月三十一日					
Directors 董事										
Mr. Chen Ming-hsiung, Mickey 陳敬雄先生	550,000	-	-	-	550,000	14 January 2004 二零零四年一月十四日	14 January 2004 to 27 August 2012 二零零四年一月十四日至二零一二年八月二十七日	3.225	3.200	
	150,000	-	(150,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950	
	150,000	-	(150,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950	
	200,000	-	-	-	200,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730	
	300,000	-	-	-	300,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730	
	-	200,000	-	-	200,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972	
	-	150,000	-	-	150,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972	
	-	150,000	-	-	150,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972	
	Mdm. Huang Hsiu-duan, Helen 黃秀端女士	100,000	-	-	-	100,000	14 January 2004 二零零四年一月十四日	14 January 2004 to 27 August 2012 二零零四年一月十四日至二零一二年八月二十七日	3.225	3.200
		1,000	-	(1,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2010 to 27 August 2012 二零一零年一月一日至二零一二年八月二十七日	0.500	0.500
45,000		-	(45,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500	
39,000		-	(39,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950	
39,000		-	(39,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950	
56,000		-	-	-	56,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730	
84,000		-	-	-	84,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730	
-		68,000	-	-	68,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972	
-		51,000	-	-	51,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972	
-		51,000	-	-	51,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972	

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

下列購股權為年內現有購股權計劃及新購股權計劃下未行使之購股權：

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

27. 購股權計劃及股份獎勵計劃 (續)

Share option schemes (continued)

購股權計劃 (續)

Name or category of participants 參與者姓名或類別	Number of share options 購股權數目					Date of grant of share options* 購股權之授出日期*	Exercise period of share options 購股權之行使期間	Exercise price of share options** 購股權之行使價** HK\$ 港元 per share 每股	Price of the Company's shares at grant date of options*** 於購股權授出日期之本公司股價** HK\$ 港元 per share 每股
	At 1 April 2011 於二零一一年四月一日	Granted during the year 年內授出	Exercised during the year 年內行使	Forfeited/cancelled during the year 年內沒收/註銷	At 31 March 2012 於二零一二年三月三十一日				
Directors (continued) 董事 (續)									
Mr. Lee Kung, Bobby 李錫先生	400,000	-	-	-	400,000	14 January 2004 二零零四年一月十四日	14 January 2004 to 27 August 2012 二零零四年一月十四日至二零一二年八月二十七日	3.225	3.200
	195,000	-	(195,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500
	180,000	-	(180,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950
	180,000	-	-	-	180,000	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950
	200,000	-	-	-	200,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730
	300,000	-	-	-	300,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730
	-	140,000	-	-	140,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972
	-	105,000	-	-	105,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972
	-	105,000	-	-	105,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972
	Mr. Kimmel, Phillip Brian 柯民祐先生	500,000	-	-	-	500,000	14 January 2004 二零零四年一月十四日	14 January 2004 to 27 August 2012 二零零四年一月十四日至二零一二年八月二十七日	3.225
600,000		-	-	-	600,000	13 October 2006 二零零六年十月十三日	13 October 2006 to 27 August 2012 二零零六年十月十三日至二零一二年八月二十七日	1.010	1.010
600,000		-	(600,000)	-	-	2 January 2008 二零零八年一月二日	2 January 2008 to 27 August 2012 二零零八年一月二日至二零一二年八月二十七日	0.850	0.850
1,000		-	(1,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2010 to 27 August 2012 二零一零年一月一日至二零一二年八月二十七日	0.500	0.500
195,000		-	(195,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500
240,000		-	(240,000)	-	-	6 January 2010 二零一零年一月六日	6 January 2010 to 27 August 2012 二零一零年一月六日至二零一二年八月二十七日	0.950	0.950
180,000		-	(180,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950
180,000		-	(180,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950
240,000		-	-	-	240,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730
360,000		-	-	-	360,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730
-		200,000	-	-	200,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972
-		150,000	-	-	150,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972
-		150,000	-	-	150,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

27. 購股權計劃及股份獎勵計劃 (續)

Share option schemes (continued)

購股權計劃 (續)

Name or category of participants 參與者姓名或類別	Number of share options 購股權數目					Date of grant of share options* 購股權之授出日期*		Exercise price of share options** 購股權之行使價** HK\$ 港元 per share 每股	Price of the Company's shares at grant date of options*** 於購股權授出日期之本公司股價*** HK\$ 港元 per share 每股
	At 1 April 2011 於二零一一年四月一日	Granted during the year 年內授出	Exercised during the year 年內行使	Forfeited/cancelled during the year 年內沒收/註銷	At 31 March 2012 於二零一二年三月三十一日	options*	Exercise period of share options 購股權之行使期間		
Directors (continued) 董事 (續)									
Mr. Wong Hai-chiu 黃禧超先生	82,500	-	-	-	82,500	5 January 2009 二零零九年一月五日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.500	0.500
	180,000	-	-	-	180,000	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950
	200,000	-	-	-	200,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730
	300,000	-	-	-	300,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730
	-	160,000	-	-	160,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972
	-	120,000	-	-	120,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972
	-	120,000	-	-	120,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972
	-	-	-	-	-	-	-	-	-
Mr. Chow Wing-kin, Anthony 周永健先生	60,000	-	-	-	60,000	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500
	60,000	-	-	-	60,000	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950
	60,000	-	-	-	60,000	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950
	120,000	-	-	-	120,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730
	180,000	-	-	-	180,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730
	-	120,000	-	-	120,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972
	-	90,000	-	-	90,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972
	-	90,000	-	-	90,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

27. 購股權計劃及股份獎勵計劃 (續)

Share option schemes (continued)

購股權計劃 (續)

Name or category of participants 參與者姓名或類別	Number of share options 購股權數目					Date of grant of share options* 購股權之授出日期*	Exercise period of share options 購股權之行使期間	Exercise price of share options** 購股權之行使價** HK\$ 港元 per share 每股	Price of the Company's shares at grant date of options*** 於購股權授出日期之本公司股價*** HK\$ 港元 per share 每股
	At 1 April 2011 於二零一一年四月一日	Granted during the year 年內授出	Exercised during the year 年內行使	Forfeited/cancelled during the year 年內沒收/註銷	At 31 March 2012 於二零一二年三月三十一日				
Directors (continued) 董事 (續)									
Mr. Chan Ho-man, Daniel 陳浩文先生	500,000	-	-	-	500,000	14 January 2004 二零零四年一月十四日	14 January 2004 to 27 August 2012 二零零四年一月十四日至二零一二年八月二十七日	3.225	3.200
	600,000	-	(600,000)	-	-	13 October 2006 二零零六年十月十三日	13 October 2006 to 27 August 2012 二零零六年十月十三日至二零一二年八月二十七日	1.010	1.010
	180,000	-	(180,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500
	120,000	-	(120,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950
	120,000	-	-	-	120,000	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950
	160,000	-	-	-	160,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730
	240,000	-	-	-	240,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730
	-	160,000	-	-	160,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972
	-	120,000	-	-	120,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972
	-	120,000	-	-	120,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972
Mr. Tam King-ching, Kenny 譚競正先生	60,000	-	-	-	60,000	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500
	60,000	-	-	-	60,000	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950
	60,000	-	-	-	60,000	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950
	120,000	-	-	-	120,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730
	180,000	-	-	-	180,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730
	-	120,000	-	-	120,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972
	-	90,000	-	-	90,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972
	-	90,000	-	-	90,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

Name or category of participants 參與者姓名或類別	Number of share options 購股權數目					At 31 March 2012 於二零一二年三月三十一日	Date of grant of share options* 購股權之授出日期*	Exercise period of share options 購股權之行使期間	Exercise price of share options** 購股權之行使價** HK\$ 港元 per share 每股	Price of the Company's shares at grant date of options*** 於購股權授出日期之本公司股價*** HK\$ 港元 per share 每股
	At 1 April 2011 於二零一一年四月一日	Granted during the year 年內授出	Exercised during the year 年內行使	Forfeited/cancelled during the year 年內沒收/註銷						
Directors (continued) 董事 (續)										
Mr. Chan Mo-po, Paul 陳茂波先生	60,000	-	-	(60,000)	-	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950	
	120,000	-	-	(120,000)	-	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730	
	180,000	-	-	(180,000)	-	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730	
Mr. Yung Tse-kwong, Steven 戎子江先生	200,000	-	-	-	200,000	13 October 2006 二零零六年十月十三日	13 October 2006 to 27 August 2012 二零零六年十月十三日至二零一二年八月二十七日	1.010	1.010	
	200,000	-	(200,000)	-	-	2 January 2008 二零零八年一月二日	2 January 2008 to 27 August 2012 二零零八年一月二日至二零一二年八月二十七日	0.850	0.850	
	80,000	-	(80,000)	-	-	5 January 2009 二零零九年一月五日	5 January 2009 to 27 August 2012 二零零九年一月五日至二零一二年八月二十七日	0.500	0.500	
	60,000	-	(60,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2010 to 27 August 2012 二零一零年一月一日至二零一二年八月二十七日	0.500	0.500	
	60,000	-	(60,000)	-	-	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500	
	80,000	-	(80,000)	-	-	6 January 2010 二零一零年一月六日	6 January 2010 to 27 August 2012 二零一零年一月六日至二零一二年八月二十七日	0.950	0.950	
	60,000	-	(60,000)	-	-	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950	
	60,000	-	-	-	60,000	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950	
	120,000	-	-	-	120,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730	
	180,000	-	-	-	180,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730	
	-	120,000	-	-	120,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972	
	-	90,000	-	-	90,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972	
	-	90,000	-	-	90,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972	
Ms. Chan Mei-bo, Mabel 陳美寶女士	-	60,000	-	-	60,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972	
	-	45,000	-	-	45,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972	
	-	45,000	-	-	45,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972	
	11,367,500	3,370,000	(3,635,000)	(360,000)	10,742,500					

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

Date of grant of share options* 購股權之授出日期*	Exercise period of share options 購股權之行使期間	Exercise price of share options** 購股權之行使價** HK\$ 港元 per share 每股	Price of the Company's shares at grant date of options*** 於購股權授出日期之本公司股價*** HK\$ 港元 per share 每股

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

27. 購股權計劃及股份獎勵計劃 (續)

Share option schemes (continued)

購股權計劃 (續)

Name or category of participants 參與者姓名或類別	Number of share options 購股權數目					Date of grant of share options* 購股權之授出日期*	Exercise period of share options 購股權之行使期間	Exercise price of share options** 購股權之行使價**	Price of the Company's shares at grant date of options*** 於購股權授出日期之本公司股價***
	At 1 April 2011 於二零一一年四月一日	Granted during the year 年內授出	Exercised during the year 年內行使	Forfeited/cancelled during the year 年內沒收/註銷	At 31 March 2012 於二零一二年三月三十一日				
Other employees 其他僱員									
In aggregate 合共	4,590,000	-	(2,150,000)	-	2,440,000	13 October 2006 二零零六年十月十三日	13 October 2006 to 27 August 2012 二零零六年十月十三日至二零一二年八月二十七日	1.010	1.010
	2,745,000	-	(445,000)	-	2,300,000	2 January 2008 二零零八年一月二日	2 January 2008 to 27 August 2012 二零零八年一月二日至二零一二年八月二十七日	0.850	0.850
	400,000	-	(204,000)	-	196,000	5 January 2009 二零零九年一月五日	5 January 2009 to 27 August 2012 二零零九年一月五日至二零一二年八月二十七日	0.500	0.500
	350,000	-	(107,000)	-	243,000	5 January 2009 二零零九年一月五日	1 January 2010 to 27 August 2012 二零一零年一月一日至二零一二年八月二十七日	0.500	0.500
	3,750,000	-	(3,420,000)	-	330,000	5 January 2009 二零零九年一月五日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.500	0.500
	84,000	-	(9,000)	-	75,000	5 January 2009 二零零九年一月五日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.500	0.500
	1,387,000	-	(1,043,000)	(12,000)	332,000	6 January 2010 二零一零年一月六日	6 January 2010 to 27 August 2012 二零一零年一月六日至二零一二年八月二十七日	0.950	0.950
	3,825,000	-	(3,393,000)	(9,000)	423,000	6 January 2010 二零一零年一月六日	1 January 2011 to 27 August 2012 二零一一年一月一日至二零一二年八月二十七日	0.950	0.950
	4,014,000	-	(763,000)	(72,000)	3,179,000	6 January 2010 二零一零年一月六日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	0.950	0.950
	5,936,000	-	-	(72,000)	5,864,000	13 January 2011 二零一一年一月十三日	13 January 2011 to 27 August 2012 二零一一年一月十三日至二零一二年八月二十七日	1.730	1.730
	8,904,000	-	-	(108,000)	8,796,000	13 January 2011 二零一一年一月十三日	1 January 2012 to 27 August 2012 二零一二年一月一日至二零一二年八月二十七日	1.730	1.730
	-	6,696,000	(80,000)	(40,000)	6,576,000	13 January 2012 二零一二年一月十三日	13 January 2012 to 28 August 2021 二零一二年一月十三日至二零一二年八月二十八日	0.972	0.972
	-	5,610,000	-	(154,000)	5,456,000	13 January 2012 二零一二年一月十三日	1 January 2013 to 28 August 2021 二零一三年一月一日至二零一二年八月二十八日	0.972	0.972
	-	5,463,000	-	(123,000)	5,340,000	13 January 2012 二零一二年一月十三日	1 January 2014 to 28 August 2021 二零一四年一月一日至二零一二年八月二十八日	0.972	0.972
	-	441,000	-	(93,000)	348,000	13 January 2012 二零一二年一月十三日	1 January 2015 to 28 August 2021 二零一五年一月一日至二零一二年八月二十八日	0.972	0.972
	35,985,000	18,210,000	(11,614,000)	(683,000)	41,898,000				
	47,352,500	21,580,000	(15,249,000)	(1,043,000)	52,640,500				

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

Notes to the reconciliation of share options outstanding during the year:

- * The vesting period of the share options is from the date of grant until the commencement of the exercise period.
- ** The exercise price of the share options is subject to adjustment in the case of rights or bonus issues, or other similar changes in the Company's share capital.
- *** The price of the Company's shares disclosed as at the date of grant of the share options is the Stock Exchange closing price on the trading day immediately prior to the date of grant of the options.

The weighted average share price at the date of exercise for share options exercised during the year was HK\$1.49 per share (2011: HK\$1.35 per share).

The 15,249,000 share options exercised during the year resulted in the issue of 15,249,000 ordinary shares of the Company and new share capital of approximately HK\$1,525,000 and share premium of approximately HK\$10,953,000, as further detailed in note 26 to the financial statements.

As at the end of the reporting period, the Company had 2,050,000, 3,240,000, 2,300,000, 1,046,500, 4,714,000 and 18,200,000 share options with exercise prices of HK\$3.225, HK\$1.01, HK\$0.85, HK\$0.50, HK\$0.95 and HK\$1.73 per share, respectively, outstanding under the Existing Share Option Scheme and 21,090,000 share options with exercise price of HK\$0.972 per share outstanding under the New Share Option Scheme, which altogether represented approximately 7.8% of the Company's shares in issue as at that date. The exercise in full of the outstanding share options would, under the present capital structure of the Company, result in the issue of 52,640,500 additional ordinary shares of the Company and additional issued share capital of approximately HK\$5,264,000 and share premium of approximately HK\$63,562,000 (before issue expenses).

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

年內未行使購股權對賬表附註：

- * 購股權之歸屬期自授出日期起至開始行使日期止。
- ** 購股權之行使價或因供股或紅股發行之調整或其他本公司股本之類似變動而更改。
- *** 上述於購股權授出日期之本公司股份價格乃緊接購股權授出日期前一個交易日之聯交所收市價。

年內於購股權行使日期之加權平均股價為每股1.49港元 (二零一一年：每股1.35港元)。

年內獲行使之15,249,000份購股權導致發行15,249,000股本公司普通股以及新股本約1,525,000港元及股份溢價約10,953,000港元，進一步詳情載於財務報表附註26。

截止報告期末，本公司根據現有購股權計劃授出而尚未行使之購股權共有2,050,000份、3,240,000份、2,300,000份、1,046,500份、4,714,000份及18,200,000份，而行使價分別為每股3.225港元、1.01港元、0.85港元、0.50港元、0.95港元及1.73港元，及根據新購股權計劃授出而尚未行使之購股權21,090,000份，行使價為每股0.972港元，合共佔本公司當日已發行股份約7.8%。根據本公司現時股本架構，全面行使未行使購股權將導致額外發行52,640,500股本公司普通股，而已發行股本及股份溢價則分別增加約5,264,000港元及約63,562,000港元 (未扣除發行費用)。

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share option schemes (continued)

Subsequent to the end of the reporting period, a total of 2,606,000 share options with exercise prices of HK\$0.50, HK\$0.85, HK\$0.95 and HK\$0.972 per share were exercised. This resulted in the issue of 2,606,000 ordinary shares of the Company.

The fair values of the share options under the New Share Option Scheme granted during the year ended 31 March 2012 were estimated at approximately HK\$2,911,000 (2011: HK\$5,232,000) and the Company recognised share option expenses of HK\$4,244,000 (2011: HK\$4,135,000).

As at 31 March 2012, the total equity-settled options expense of HK\$1,518,000 under the Existing Share Option Scheme and the New Share Option Scheme had not been recognised in the income statement.

The fair value was estimated as at the date of grant using the Black-Scholes model, taking into account the terms and conditions upon which the options were granted. The following table lists the inputs to the model used for the years ended 31 March 2012 and 2011:

Date of share options granted: 授出購股權日期:

Volatility (%): 波幅(%):

Risk-free interest rate (%): 無風險利率(%):

Expected life of options (year): 購股權之預期年期(年):

Dividend yield (%): 股息率(%):

The expected life of the options is based on the historical data and is not necessarily indicative of the exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

27. 購股權計劃及股份獎勵計劃 (續)

購股權計劃 (續)

在報告期末以後，有合共2,606,000份購股權已按行使價每股0.50港元、0.85港元、0.95港元及0.972港元獲行使，因而導致發行本公司普通股2,606,000股。

於截至二零一二年三月三十一日止年度內根據新購股權計劃授出購股權之公平值估計約為2,911,000港元(二零一一年: 5,232,000港元)，而本公司確認購股權開支4,244,000港元(二零一一年: 4,135,000港元)。

於二零一二年三月三十一日，根據現有購股權計劃及新購股權計劃項下總權益結算購股權開支1,518,000港元並無於收益表確認。

公平值乃於授出日期使用柏力克·舒爾斯模式估計，已考慮授出購股權之條款及條件。下表列出就於截至二零一二年及二零一一年三月三十一日止年度所使用之模式之輸入資料：

	2012 二零一二年	2011 二零一一年
Date of share options granted: 授出購股權日期:	13 January 2012 二零一二年一月十三日	13 January 2011 二零一一年一月十三日
Volatility (%): 波幅(%):	40.19	43.20
Risk-free interest rate (%): 無風險利率(%):	0.91 – 1.26	0.49
Expected life of options (year): 購股權之預期年期(年):	6.66 – 9.63	1.62
Dividend yield (%): 股息率(%):	7.94	3.87

購股權之預期年期乃按照歷史數據計算，但未必能顯示可能出現之行使模式。預期波幅反映有關歷史波幅顯示未來趨勢之假設，但未來趨勢未必與實際結果相同。

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27. SHARE OPTION SCHEMES AND SHARE AWARD SCHEME (continued)

Share award scheme

A share award scheme (the “Share Award Scheme”) was adopted by the board of directors (the “Board”) of the Company on 3 June 2010 (the “Adoption Date”). The specific objectives of the Share Award Scheme are to recognise the contributions of certain employees of any member of the Group and to provide them with incentives in order to retain them for the continual operation and development of the Group and to attract suitable personnel for further development of the Group.

The Board may, from time to time, at its sole discretion select any employee (the “Selected Employee”) of any member of the Group for participation in the Share Award Scheme and determine the number of awarded shares to be awarded to the Selected Employees by taking into consideration matters including (without limitation) the general financial condition of the Group and the rank and performance of the relevant Selected Employee. The Board is entitled to impose any conditions (including a period of continued service within the Group after the date of the final approval by the Board of the total amount of shares to be awarded to the relevant Selected Employee on a single occasion pursuant to the Share Award Scheme), as it deems appropriate in its absolute discretion with respect to the entitlement of the Selected Employee to the awarded shares.

The Board shall not make any further award of awarded shares which will result in the nominal value of the shares awarded by the Board under the Share Award Scheme exceeding 10% of the issued share capital of the Company from time to time. The maximum number of shares which may be awarded to the Selected Employee under the Share Award Scheme shall not exceed 1% of the issued share capital of the Company from time to time.

The Share Award Scheme shall terminate on the earlier of the 10th anniversary date of the Adoption Date and such date of early termination as determined by the Board.

Details of the Share Award Scheme are set out in the Company’s announcement dated 3 June 2010. No shares were granted under the Share Award Scheme for the years ended 31 March 2012 and 2011.

27. 購股權計劃及股份獎勵計劃 (續)

股份獎勵計劃

本公司董事會（「董事會」）於二零一零年六月三日（「採納日期」）採納一項股份獎勵計劃（「股份獎勵計劃」）。股份獎勵計劃之特定目標為表揚若干本集團任何成員公司之僱員作出之貢獻並給予獎勵，務求挽留該等僱員繼續為本集團之持續營運及發展效力，並吸引合適人員推動本集團之進一步發展。

董事會可不時全權酌情挑選本集團任何成員公司之任何僱員（「選定僱員」）參與股份獎勵計劃，並經考慮包括（但不限於）本集團之整體財政狀況及相關選定僱員之職級及表現等事項後釐定授予選定僱員之獎勵股份數目。董事會可全權酌情在其認為合適之情況下就選定僱員所享有之獎勵股份權利施加任何條件（包括於根據股份獎勵計劃於單一事件情況下董事會決定獎勵相關選定僱員的獎勵股份總額的最終批准日期後繼續為本集團服務之期限）。

倘若進一步授出獎勵股份將使董事會根據股份獎勵計劃授出的股份面值超過本公司不時已發行股本的10%，則不得進一步授出。根據股份獎勵計劃授予選定僱員的股份數目最高不得超過本公司不時已發行股本的1%。

股份獎勵計劃須於採納日期第十週年之日或董事會決定提早終止之日期（以較早者為準）終止。

股份獎勵計劃之詳情載於本公司日期為二零一零年六月三日之公佈。截至二零一二年及二零一一年三月三十一日止年度概無根據股份獎勵計劃授出任何股份。

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28. RESERVES

(a) Group

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity of the financial statements.

(b) Company

28. 儲備

(a) 本集團

本集團於本年度及過往年度之儲備數額及其變動載於財務報表之綜合權益變動表。

(b) 本公司

	Share premium account 股份溢價賬 HK\$'000 千港元	Capital redemption reserve 股本贖回儲備 HK\$'000 千港元	Contributed surplus 繳入盈餘 HK\$'000 千港元	Share option reserve 購股權儲備 HK\$'000 千港元	Retained profits 保留溢利 HK\$'000 千港元	Total 合計 HK\$'000 千港元
At 1 April 2010 於二零一零年四月一日	61,903	1,950	66,982	12,272	39,579	182,686
Final 2010 dividend declared (note 13) 已宣派二零一零年末期股息 (附註13)	-	-	-	-	(46,123)	(46,123)
Profit for the year and total comprehensive income for the year (note 11) 年內溢利及本年度全面收益總額 (附註11)	-	-	-	-	95,876	95,876
Shares repurchased (note 26) 購回股份 (附註26)	(553)	40	-	-	(40)	(553)
Issue of shares (note 26) 發行股份 (附註26)	26,590	-	-	(6,748)	-	19,842
Recognition of equity-settled share-based payments (note 27) 確認以權益結算以股份支付之款項 (附註27)	-	-	-	4,135	-	4,135
Interim 2011 dividend (note 13) 二零一一年中期股息 (附註13)	-	-	-	-	(19,993)	(19,993)
At 31 March 2011 and 1 April 2011 於二零一一年三月三十一日及二零一一年四月一日	87,940	1,990	66,982	9,659	69,299	235,870
Final 2011 dividend declared (note 13) 已宣派二零一一年末期股息 (附註13)	-	-	-	-	(47,493)	(47,493)
Profit for the year and total comprehensive income for the year (note 11) 年內溢利及本年度全面收益總額 (附註11)	-	-	-	-	92,334	92,334
Shares repurchased (note 26) 購回股份 (附註26)	(5,960)	513	-	-	(513)	(5,960)
Issue of shares (note 26) 發行股份 (附註26)	13,651	-	-	(2,698)	-	10,953
Recognition of equity-settled share-based payments (note 27) 確認以權益結算以股份支付之款項 (附註27)	-	-	-	4,244	-	4,244
Interim 2012 dividend (note 13) 二零一二年中期股息 (附註13)	-	-	-	-	(20,300)	(20,300)
At 31 March 2012 於二零一二年三月三十一日	95,631	2,503	66,982	11,205	93,327	269,648

The profit of HK\$92,334,000 (2011: HK\$95,876,000) for the year ended 31 March 2012 included dividend income of HK\$100,000,000 (2011: HK\$100,000,000) received from a subsidiary of the Company.

The contributed surplus of the Company represents the excess of the fair value of the shares of the subsidiaries acquired pursuant to the Group reorganisation in September 1994, over the nominal value of the Company's shares issued in exchange therefor.

於截至二零一二年三月三十一日止年度之溢利92,334,000港元(二零一一年: 95,876,000港元)包括自本公司附屬公司收取之股息收入100,000,000港元(二零一一年: 100,000,000港元)。

本公司之繳入盈餘乃指根據一九九四年九月集團重組時所收購附屬公司股份之公平值超逾本公司為交換該等資產而發行股份之面值之差額。

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29. CONTINGENT LIABILITIES

As at 31 March 2012, the Company had provided corporate guarantees to certain banks for banking facilities provided to certain of its subsidiaries. These banking facilities had been utilised to the extent of approximately HK\$7,519,000 (2011: HK\$2,370,000) as at the end of the reporting period.

29. 或然負債

於二零一二年三月三十一日，本公司就其若干附屬公司所獲銀行融資而向若干銀行提供公司擔保。於報告期末，該等銀行融資之已動用額度約為7,519,000港元（二零一一年：2,370,000港元）。

30. OPERATING LEASE ARRANGEMENTS

(a) As lessor

The Group leases its investment properties (note 16) under operating lease arrangements, with leases negotiated for terms ranging from two to five years. The terms of the leases generally also required the tenant to pay security deposits.

As at the end of the reporting period, the Group had total future minimum lease receivables under non-cancellable operating lease with its tenant falling due as follows:

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Within one year 一年內	6,149	2,480
In the second to fifth years, inclusive 第二至第五年（包括首尾兩年）	10,334	2,891
	16,483	5,371

(b) As lessee

The Group leases certain of its land and buildings under operating lease arrangements, with leases negotiated for terms of one to three years.

30. 經營租約安排

(a) 作為出租人

本集團根據經營租約安排出租其投資物業（附註16），租約議訂之租期介乎二年至五年。租約條款一般亦要求租戶支付保證金。

於報告期末，本集團根據與租戶訂立之不可撤銷經營租約之未來最低租約收款總額之到期情況如下：

(b) 作為承租人

本集團根據經營租約安排租賃其若干土地及樓宇，租約議訂之租期為一年至三年。

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30. OPERATING LEASE ARRANGEMENTS

(continued)

(b) As lessee (continued)

As at the end of the reporting period, the Group had total future minimum lease payments under non-cancellable operating leases falling due as follows:

Group

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Within one year 一年內	17,994	18,019
In the second to fifth years, inclusive 第二至第五年 (包括首尾兩年)	7,935	15,795
	25,929	33,814

In addition, the operating lease rentals for certain retail shops are based on the higher of a fixed rental and contingent rent based on sales of these retail shops pursuant to the terms and conditions as set out in the respective rental agreements. As the future sales of these retail shops could not be accurately determined, the relevant contingent rent has not been included above and only the minimum lease commitments have been included in the above table.

The Company did not have any operating lease arrangements as at the end of the reporting period (2011: Nil).

30. 經營租約安排 (續)

(b) 作為承租人 (續)

於報告期末，本集團根據不可撤銷經營租約之未來最低租約付款總額之到期情況如下：

本集團

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Within one year 一年內	17,994	18,019
In the second to fifth years, inclusive 第二至第五年 (包括首尾兩年)	7,935	15,795
	25,929	33,814

此外，根據載於各租賃協議之條款及條件，若干零售店舖之經營租約租金按固定租金或該等零售店舖銷售額計算之或然租金（以較高者為準）釐定。由於不能準確釐定該等零售店舖之未來銷售額，故上表並無包括有關或然租金，而僅包括最低租約承擔。

於報告期末，本公司並無任何經營租約安排（二零一一年：無）。

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31. COMMITMENTS

In addition to the operating lease commitments detailed in note 30(b) above, the Group had contracted for the following capital commitments:

- (i) As at the end of the reporting period, the Group had commitments in respect of management fees payable falling due as follows:

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Within one year 一年內	566	566
In the second to fifth years, inclusive 第二至第五年 (包括首尾兩年)	2,263	2,263
After five years 五年以後	16,579	17,145
	19,408	19,974

- (ii) As at the end of the reporting period, the Group had commitment in respect of investment in a wholly-foreign-owned enterprise in Mainland China as follows:

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
北京君勳如舞國際貿易有限公司	23,400	-
上海信星商貿有限公司	7,800	-
	31,200	-

31. 承擔

除上文附註30(b)所詳述之經營租約承擔外，本集團亦就下列資本承擔訂立合約：

- (i) 於報告期末，本集團於下列期限到期應付之管理費承擔如下：

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Within one year 一年內	566	566
In the second to fifth years, inclusive 第二至第五年 (包括首尾兩年)	2,263	2,263
After five years 五年以後	16,579	17,145
	19,408	19,974

- (ii) 於報告期末，本集團有關投資中國內地外商獨資企業之承擔如下：

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
北京君勳如舞國際貿易有限公司	23,400	-
上海信星商貿有限公司	7,800	-
	31,200	-

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31. COMMITMENTS (continued)

- (iii) As at the end of the reporting period, the Group had capital commitments in respect of property, plant and equipment as follows:

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Contracted but not provided for construction of factory buildings 已訂約但未撥備之廠房大廈工程	5,003	8,866

- (iv) Other commitments

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Contracted but not provided for establishment of production plants in Mainland China 已訂約但未撥備於中國內地設立生產廠房	132,846	132,846

The Company did not have any significant commitments as at the end of the reporting period (2011: Nil).

31. 承擔 (續)

- (iii) 於報告期末，本集團有關物業、廠房及設備之資本承擔如下：

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Contracted but not provided for construction of factory buildings 已訂約但未撥備之廠房大廈工程	5,003	8,866

- (iv) 其他承擔

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Contracted but not provided for establishment of production plants in Mainland China 已訂約但未撥備於中國內地設立生產廠房	132,846	132,846

於報告期末，本公司並無任何其他重大承擔（二零一一年：無）。

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32. RELATED PARTY TRANSACTIONS

- (a) In addition to the transactions detailed elsewhere in these financial statements, during the year, the Group paid rental expenses of approximately HK\$982,000 (2011: HK\$968,000) to Kingmaker Footwear Company Limited, a related company of which Mr. Chen Ming-hsiung, Mickey, Mdm. Huang Hsiu-duan, Helen and Mr. Lee Kung, Bobby, directors and shareholders of the Company, are also directors and shareholders, and of approximately HK\$6,000 (2011: HK\$6,000) to Mr. Chen Ming-hsiung, Mickey.

During the year ended 31 March 2012, the Group also paid rental expenses of approximately HK\$365,000 (2011: HK\$231,000) in respect of the Group's leasing office premise to Ms. Chen Hung Chun, Fiona, approximately HK\$437,000 (2011: HK\$300,000) in respect of the Group's staff quarter and leasing office premise to Ms. Chen Kuan Hsun, Sonja and approximately HK\$43,000 (2011: Nil) in respect of the Group's staff quarter to Ms. Chen Ying Ju. Ms. Chen Hung Chun, Fiona, Ms. Chen Kuan Hsun, Sonja and Ms. Chen Ying Ju are the daughters of Mr. Chen Ming-hsiung, Mickey and Mdm. Huang Hsiu-duan, Helen.

The rental expenses were determined with reference to the market conditions existing at the time when the respective rental agreements were entered into.

- (b) Compensation of key management personnel of the Group:

	2012 二零一二年 HK\$'000 千港元	2011 二零一一年 HK\$'000 千港元
Short term employee benefits 短期僱員福利	9,200	11,384
Post-employment benefits 僱用後福利	24	24
Equity-settled share option expense 以權益結算之購股權開支	758	855
Total compensation paid to key management personnel 支付給關鍵管理人員的報酬合計	9,982	12,263

Further details of directors' emoluments are included in note 8 to the financial statements.

32. 關聯方交易

- (a) 除此等財務報表其他部分所詳述之交易外，本集團於年內曾向關聯公司信星製鞋股份有限公司支付租金費用約982,000港元（二零一一年：968,000港元），而本公司若干董事兼股東陳敏雄先生、黃秀端女士及李鋼先生亦均為該公司董事兼股東，及支付陳敏雄先生約6,000港元（二零一一年：6,000港元）。

於截至二零一二年三月三十一日止年度，本集團亦曾就其租賃辦公物業向陳虹君小姐支付租金費用約365,000港元（二零一一年：231,000港元），並就員工宿舍及租賃辦公物業向陳冠勳小姐支付租金費用約437,000港元（二零一一年：300,000港元），及就員工宿舍向陳映如小姐支付租金費用約43,000港元（二零一一年：無）。陳虹君小姐、陳冠勳小姐及陳映如小姐均為陳敏雄先生及黃秀端女士的女兒。

該等租金費用乃參考訂立有關租賃協議當時之市況而釐定。

- (b) 本集團關鍵管理人員的報酬：

有關董事酬金之其他詳情載於財務報表附註8。

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33. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

Group

2012

Financial assets

33. 按類別劃分之金融工具

各類別金融工具於報告期末之賬面值如下：

本集團

二零一二年

財務資產

	Financial assets at fair value through profit or loss – held for trading	Loans and receivables	Available-for-sale financial assets	Total
	按公平值計入損益之財務資產 – 持作買賣	貸款及應收款項	可供出售財務資產	總計
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Available-for-sale investments 可供出售投資	-	-	2,581	2,581
Accounts and bills receivable 應收賬項及票據	-	164,292	-	164,292
Financial assets included in prepayments, deposits and other receivables 計入預付款項、按金及其他應收賬項之財務資產	-	9,137	-	9,137
Derivative financial instruments 衍生金融工具	273	-	-	273
Cash and cash equivalents 現金及等同現金項目	-	475,391	-	475,391
	273	648,820	2,581	651,674

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33. FINANCIAL INSTRUMENTS BY CATEGORY

(continued)

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows (continued):

Group

2012

Financial liabilities

33. 按類別劃分之金融工具 (續)

各類別金融工具於報告期末之賬面值如下 (續)：

本集團

二零一二年

財務負債

	Financial liabilities at fair value through profit or loss – held for trading 按公平值計入損益之財務負債 – 持作買賣	Financial liabilities at amortised cost 按攤銷成本計值之財務負債	Total 總計
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Accounts and bills payable 應付賬項及票據	–	165,949	165,949
Financial liabilities included in accrued liabilities and other payables 計入應計負債及其他應付賬項之財務負債	–	49,533	49,533
Derivative financial instruments 衍生金融工具	1,606	–	1,606
	1,606	215,482	217,088

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33. FINANCIAL INSTRUMENTS BY CATEGORY

(continued)

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows (continued):

Group

2011

Financial assets

33. 按類別劃分之金融工具 (續)

各類別金融工具於報告期末之賬面值如下 (續)：

本集團

二零一一年

財務資產

	Financial assets at fair value through profit or loss – held for trading 按公平值計入 損益之財務 資產 – 持作買賣	Loans and receivables 貸款及應收款項	Available- for-sale financial assets 可供出售 財務資產	Total 總計
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Available-for-sale investments 可供出售投資	–	–	2,143	2,143
Accounts and bills receivable 應收賬項及票據	–	157,739	–	157,739
Financial assets included in prepayments, deposits and other receivables 計入預付款項、按金及其他應收賬項之財務資產	–	7,544	–	7,544
Derivative financial instruments 衍生金融工具	2,698	–	–	2,698
Cash and cash equivalents 現金及等同現金項目	–	530,190	–	530,190
	2,698	695,473	2,143	700,314

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財務報表附註

31 March 2012 於二零一二年三月三十一日

33. FINANCIAL INSTRUMENTS BY CATEGORY

(continued)

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows (continued):

Group

2011

Financial liabilities

33. 按類別劃分之金融工具 (續)

各類別金融工具於報告期末之賬面值如下 (續)：

本集團

二零一一年

財務負債

	Financial liabilities at fair value through profit or loss – held for trading 按公平值計入損益之財務負債 – 持作買賣 HK\$'000 千港元	Financial liabilities at amortised cost 按攤銷成本計值之財務負債 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Accounts and bills payable 應付賬項及票據	–	117,634	117,634
Financial liabilities included in accrued liabilities and other payables 計入應計負債及其他應付賬項之財務負債	–	46,158	46,158
Derivative financial instruments 衍生金融工具	312	–	312
	312	163,792	164,104

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

33. FINANCIAL INSTRUMENTS BY CATEGORY

(continued)

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows (continued):

Company

Financial assets

	2012 二零一二年 Loans and receivables 貸款及應收賬項 HK\$'000 千港元	2011 二零一一年 Loans and receivables 貸款及應收賬項 HK\$'000 千港元
Due from subsidiaries 應收附屬公司款項	296,112	802,005
Cash and cash equivalents 現金及等同現金項目	303	182
	296,415	802,187

Financial liabilities

	2012 二零一二年 Financial liabilities at amortised cost 按攤銷成本計值之 財務負債 HK\$'000 千港元	2011 二零一一年 Financial liabilities at amortised cost 按攤銷成本計值之 財務負債 HK\$'000 千港元
Financial liabilities included in accrued liabilities and other payables 計入應計負債及其他應付賬項之財務負債	725	1,498
Due to subsidiaries 應付附屬公司款項	24,809	563,695
	25,534	565,193

33. 按類別劃分之金融工具 (續)

各類別金融工具於報告期末之賬面值如下 (續)：

本公司

財務資產

	2012 二零一二年 Loans and receivables 貸款及應收賬項 HK\$'000 千港元	2011 二零一一年 Loans and receivables 貸款及應收賬項 HK\$'000 千港元
Due from subsidiaries 應收附屬公司款項	296,112	802,005
Cash and cash equivalents 現金及等同現金項目	303	182
	296,415	802,187

財務負債

	2012 二零一二年 Financial liabilities at amortised cost 按攤銷成本計值之 財務負債 HK\$'000 千港元	2011 二零一一年 Financial liabilities at amortised cost 按攤銷成本計值之 財務負債 HK\$'000 千港元
Financial liabilities included in accrued liabilities and other payables 計入應計負債及其他應付賬項之財務負債	725	1,498
Due to subsidiaries 應付附屬公司款項	24,809	563,695
	25,534	565,193

NOTES TO FINANCIAL STATEMENTS

財務報表附註

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34. FAIR VALUE HIERARCHY

The Group uses the following hierarchy for determining and disclosing the fair values of financial instruments:

Level 1: fair values measured based on quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: fair values measured based on valuation techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly, but where prices have not been determined in an active market, financial assets with fair value based on broker quotes, investments in private equity funds with fair values obtained via fund managers and assets that are valued using the Group's own model whereby the majority of assumptions are market observation.

Level 3: fair values measured based on valuation techniques for which any inputs which have a significant effect on the recorded fair value are not based on observable market data (unobservable inputs).

34. 公平值層級

本集團使用下列層級釐定及披露金融工具之公平值：

第一級：公平值按相若資產或負債於活躍市場之未經調整報價計算。

第二級：公平值採用估值技術計量，而該等估值技術之所有輸入值直接或間接為可觀察數據，並對已入賬公平值具有重大影響，但倘價格並無於活躍市場釐定，則依據公平值基於經紀報價之財務資產、公平值通過基金經理取得之私募基金及採用本集團自身之模式估值之資產（大部分假設可於市場觀察）。

第三級：公平值按估值技術計量，而該等估值技術之任何輸入值並非依據可觀察市場數據（不可觀察輸入值）得出，並對已入賬公平值具有重大影響。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

34. FAIR VALUE HIERARCHY (continued)

The Group held the following financial instruments measured at fair value:

Assets measured at fair value:

	Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Total 合計 HK\$'000 千港元
31 March 2012: 於二零一二年三月三十一日:			
Available-for-sale investments: 可供出售投資:			
Listed investments 上市投資	2,581	-	2,581
Derivative financial instruments 衍生金融工具	-	273	273
	2,581	273	2,854

31 March 2011: 於二零一一年三月三十一日:

Available-for-sale investments: 可供出售投資:			
Listed investments 上市投資	2,143	-	2,143
Derivative financial instruments 衍生金融工具	-	2,698	2,698
	2,143	2,698	4,841

Liabilities measured at fair value:

	Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Total 合計 HK\$'000 千港元
31 March 2012: 於二零一二年三月三十一日:			
Derivative financial instruments 衍生金融工具	-	1,606	1,606
31 March 2011: 於二零一一年三月三十一日:			
Derivative financial instruments 衍生金融工具	-	312	312

The Company did not have any financial assets or financial liabilities measured at fair values as at 31 March 2012 and 2011.

During the year, there were no transfer of fair value measurements between Level 1 and Level 2 and no transfer into or out of Level 3 (2011: Nil).

本集團持有下列按公平值計量之金融工具:

按公平值計值之資產:

	Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Total 合計 HK\$'000 千港元
31 March 2012: 於二零一二年三月三十一日:			
Available-for-sale investments: 可供出售投資:			
Listed investments 上市投資	2,581	-	2,581
Derivative financial instruments 衍生金融工具	-	273	273
	2,581	273	2,854

31 March 2011: 於二零一一年三月三十一日:

Available-for-sale investments: 可供出售投資:			
Listed investments 上市投資	2,143	-	2,143
Derivative financial instruments 衍生金融工具	-	2,698	2,698
	2,143	2,698	4,841

按公平值計值之負債:

	Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Total 合計 HK\$'000 千港元
31 March 2012: 於二零一二年三月三十一日:			
Derivative financial instruments 衍生金融工具	-	1,606	1,606
31 March 2011: 於二零一一年三月三十一日:			
Derivative financial instruments 衍生金融工具	-	312	312

於二零一二年及二零一一年三月三十一日，本公司並無任何財務資產或財務負債以公平值計值。

年內，第一級及第二級之間並無轉換公平值計量方式，亦無轉入或轉出第三級者（二零一一年：無）。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments, other than derivatives, comprise cash and time deposits. The main purpose of these financial instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as accounts and bills receivable and accounts and bills payable, which arise directly from its operations.

The Group also enters into derivative transactions, including principally forward currency contracts. The purpose is to manage the currency risks arising from the Group's operations. It is, and has been throughout the year under review, the Group's policy that no trading in financial instruments shall be undertaken.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

Interest rate risk

The Group has no material interest-bearing borrowings and believes its exposure to cash flow interest rate risk is minimal.

Foreign currency risk

The Group's monetary assets, liabilities and transactions are principally denominated in Hong Kong dollars, Renminbi or United States dollars. Given that the Hong Kong dollar is pegged to the United States dollar, the Group does not have a foreign currency hedging policy on it. However, considering the appreciation of RMB, the Group has entered into forward currency contracts to manage the foreign currency risk arising from the Group's operations. Moreover, the majority of the Group's operating assets are located in the Mainland China and denominated in RMB. As the Group's financial statements are reported in Hong Kong dollars, there will be a translation credit/(charge) to exchange fluctuation reserve as a result of the RMB appreciation/(depreciation).

35. 財務風險管理目標及政策

本集團的主要金融工具，除衍生工具外，包括現金及定期存款。該等金融工具之主要用途在於為本集團業務集資。本集團有多項由經營直接產生之其他財務資產及負債，如應收賬項及票據，以及應付賬項及票據等。

本集團亦訂立衍生工具交易，主要包括遠期外幣合約。訂立有關交易之目的為管理本集團業務所產生之外幣風險。於整個回顧年度內，本集團之政策為不從事金融工具之買賣，而此亦為其一貫政策。

本集團之金融工具所產生的主要風險為利率風險、外匯風險、信貸風險及流動資金風險。董事會已審閱並同意管理各項風險之政策，政策之概要如下。

利率風險

本集團並無重大計息借貸，並相信其所承受之現金流利率風險極微。

外匯風險

本集團之貨幣資產、負債及交易主要以港元、人民幣或美元計值。鑒於港元與美元掛鈎，本集團並無就此採用外匯對沖政策。然而，考慮到人民幣升值，本集團已訂立遠期貨幣合約以管理本集團業務所產生之外匯風險。此外，本集團大部分業務資產均位於中國內地及以人民幣計值。由於本集團之財務報表以港元作報告單位，故人民幣升值／（貶值）將對匯兌波動儲備產生換算收益／（開支）。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Foreign currency risk (continued)

The following table demonstrates the sensitivity as at the end of the reporting period to a reasonably possible change in the RMB exchange rate, with all other variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities and forward currency contracts).

2012 二零一二年

If Hong Kong dollar weakens against RMB 倘港元兌人民幣貶值
If Hong Kong dollar strengthens against RMB 倘港元兌人民幣升值

2011 二零一一年

If Hong Kong dollar weakens against RMB 倘港元兌人民幣貶值
If Hong Kong dollar strengthens against RMB 倘港元兌人民幣升值

Credit risk

The Group trades only with recognised and creditworthy customers. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis and on an individual basis. Each of the customers has been attached with a trading limit and any excess to the limit must be approved by the general manager of the operation unit. Besides, certain accounts receivable are covered by credit insurance. Under the tight control of the credit term and detailed assessment to the creditworthiness of individual customers, the Group's exposure to bad debts is maintained as minimal.

35. 財務風險管理目標及政策 (續)

外匯風險 (續)

下表列示在所有其他變數維持不變之情況下，本集團之除稅前溢利（因貨幣資產及負債，及遠期貨幣合約之公平值變動）對報告期末人民幣匯率可能合理出現之變動之敏感度。

	Increase/ (decrease) in RMB rate 人民幣匯率 上升/(下降) %	Increase/ (decrease) in profit before tax 除稅前溢利 增加/(減少) HK\$'000 千港元
	5	2,951
	(5)	(2,951)

信貸風險

本集團僅與具知名度及信譽良好之客戶進行交易。本集團之政策為所有欲以信貸條款進行貿易之客戶均須經信貸核實過程。此外，應收賬項結餘會以持續基準及獨立基準監察。各客戶均有買賣限額，而超逾限額之買賣必須經由營運單位總經理批准。此外，若干應收賬項以信貸保險作出保證。由於實施嚴格之信貸條款限制及對每名客戶進行詳細之信貸評審，本集團所承受之壞賬風險維持於低水平。

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財務報表附註

31 March 2012 於二零一二年三月三十一日

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk (continued)

The credit risk of the Group's other financial assets, which comprise cash and cash equivalents, available-for-sale investments, other receivables and derivative instruments, arises from default of the counterparty, with a maximum exposure equal to the carrying amounts of these instruments. The Group is also exposed to credit risk through the granting of financial guarantees, further details of which are disclosed in note 29 to the financial statements.

Further quantitative data in respect of the Group's exposure to credit risk arising from accounts and bills receivable are disclosed in note 20 to the financial statements.

None of the Group's other receivables is either past due or impaired. The financial assets are included in other receivables for which there was no recent history of default.

Liquidity risk

The Group monitors its risk to a shortage of funds using a recurring liquidity planning tool. This tool considers the maturity of both its financial instruments and financial assets (e.g., accounts and bills receivable) and the projected cash flows from operations.

The Group maintains a balance between continuity of funding and flexibility through maintaining sufficient cash and available banking facilities. The directors have reviewed the Group's working capital and capital expenditure requirements and determined that the Group has no significant liquidity risk. The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, was less than one year.

35. 財務風險管理目標及政策 (續)

信貸風險 (續)

本集團其他財務資產(包括現金及同等現金項目、可供出售投資、其他應收賬項及衍生工具)之信貸風險乃來自對方違約,而所承受之最大風險相當於該等工具之賬面值。本集團亦因提供財務擔保而承受信貸風險,進一步詳情載於財務報表附註29。

有關本集團就應收賬項及票據所承受之信貸風險之量化數據於財務報表附註20中披露。

本集團之其他應收賬項並無逾期或出現減值。計入其他應收賬項之財務資產近期概無違約記錄。

流動資金風險

本集團採用經常性流動資金規劃工具監察資金短缺之風險。該工具會考慮其金融工具及財務資產(如應收賬項及票據)之到期情況,以及來自經營業務之預期現金流。

本集團透過維持充足現金及備用銀行信貸,保持資金持續性及靈活性間之平衡。董事們已審閱本集團之營運資金及資本開支需求,並釐定本集團並無重大流動資金風險。本集團財務負債於報告期末根據非貼現合約付款作出之到期情況少於一年。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

31 March 2012 於二零一二年三月三十一日

35. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to support its business.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2012 and 2011.

36. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 28 June 2012.

35. 財務風險管理目標及政策 (續)

資本管理

本集團管理資本之主要目標為保障本集團以持續基準經營之能力，以及維持健康之資本比率，為業務提供支持。

本集團因應經濟狀況變動管理其資本架構及對其作出調整。為維持或調整資本架構，本集團可能需調整支付予股東之股息、向股東退還資本或發行新股。於截至二零一二年及二零一一年三月三十一日止年度，有關管理資本之目的、政策或程序並無變動。

36. 財務報表之批准

財務報表已於二零一二年六月二十八日獲董事會批准及授權發佈。

PARTICULARS OF INVESTMENT PROPERTIES HELD BY THE GROUP

本集團持有之投資物業詳情

Location	地點	Group's interest 本集團之權益	Approximate site area (sq. m) 概約 建築面積 (平方米)	Existing use 現時用途	Term of lease 租期
Whole of Block A, Levels 3-7 Block B and whole of Block C situated at No.1 Cuizhu Street, Cui Zhu Industrial Zone, Qianshan District, Zhuhai City, Guangdong Province, The PRC.	中國 廣東省 珠海市 前山 翠珠工業區 翠珠路1號 甲棟全棟·乙棟3-7樓及丙棟全棟	100%	36,947.2	Industrial 工業	Medium 中期
Unit Nos. 1401, 1414, 1415 and 1416 on Level 14, Metro Plaza, Nos. 183-187 Tianhe North Road, Tianhe District, Guangzhou, Guangdong Province, The PRC.	中國 廣東省 廣州 天河區 天河北路183-187號 大都會廣場14樓 1401、1414、 1415、1416室	100%	330.18	Commercial 商業	Medium 中期

