

## 2014 Annual Report

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(Stock Code: 02601)

中國太平洋保險(集團)股份有限公司 China Pacific Insurance (Group) Co.,Ltd. (A joint stock company incorporated in the People's Results of China with Immed Fability



### Prelude for the Annual Report 2014

The past year can be aptly called a milestone in the development of China's insurance market. In response to the favorable trends, we seized opportunties and expanded our insurance-based portflio, extended the scope of services and delivered another year of value growth.

What we have achieved could not have been possible without the hard work and commitment of the 90,000 employees and 350,000 agents of the company. Their responsibilities may vary, from front-end sales to back-end IT support, but they are of one mind in the pursuit of sustainable value growth and a better future for the company.

### Persisting in value-oriented business strategies to implement Transitioning initiatives



### **CPIC Life** Ms. LU Meiqin, General Manager of Changzhou

Branch offices are a key step in the top-down transmission and execution of the Company's strategies. CPIC Life's Changzhou office, headed by Ms. LU Meiqin, serves as a role model in this regard. In recent years, its share of the local market, measured by FYPs from the agency channel, increased by leaps and bounds, with the largest market share in terms of first year regular premiums for the past 2 consecutive years. In 2014, CPIC Life persisted in its strategy of focusing on the agency channel and regular premium business and realized sustained value growth.

The individual business reported FYPs of RMB **17.281** billion, up **20.2**%. Of this, FYPs from regular premium business amounted to RMB **16.148** billion, up **22.3**%.

The monthly average number of agents stood at **344,000**, up **14.3**%. FYPs per agent per month reached RMB **4,097**, up **5.9**%.

In recent years, clearly-cut business strategies have played an essential role in CPIC Life's business development. From the management of branch offices to agents on the front-line, there has been a growing consensus over such value-oriented strategies, which also underpinned the Company's transitioning initiatives. Preliminary success has been achieved in the form of improved agency capabilities and enhanced core competitiveness of the Company.

- > More differentiation in agent recruitment paves the way for healthy sales force expansion.CPIC Life chose to be more selective in agent recruitment to improve agency quality.
- > Much progress was made in up-selling to existing customers thanks to customer insights analysis and new technologies.Customer insights and new technologies helped agents better understand customers' needs and improved agents' selling skills.
- > Introduced organizational restructuring for branch offices to optimize resource allocation. The Company vigorously pushed forward the restructuring for branch offices in a bid to focus more resources on team-building and team-empowerment.

## More differentiation in agent recruitment paves the way for healthy sales force expansion.



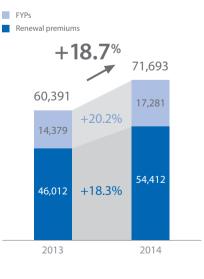
"The point of having a differentiated agent recruitment strategy is to select the right people and then retain them, which forms a virtuous cycle and lays the foundation for healthy head-count growth."

Given the focus on the agency channel and regular premium business, CPIC Life's Changzhou office treats healthy expansion of the sales force as the key driver of the agency channel's sustainable development.

In recent years, the office persisted in a differentiated recruitment strategy, focusing on a number of dimensions ranging from age, activity to productivity in its selection. The management would always bear this in mind whenever they set out to formulate recruitment programs or policies so that resources can be focused on managers or manager-level agents and the productivity of new recruits.

Thanks to this strategy, Changzhou's agency KPIs improved constantly over the past 3 years. In 2014, its monthly average number of agents amounted to 3,247, an increase of 13.0%. Of this, the number of active agents grew by 17.9% and that of productive agents by 9.1%, pointing to sustained improvement in agency mix.

GWPs from Individual business Unit: RMB million





#### Ms. LIU Huifang, a high-performing agent of the Yixing Sub-branch, Wu Xi Branch, CPIC Life

As an experienced agent, Ms. LIU Huifang strongly feels the changes the Company went through. Her team, with improved capabilities and execution, testifies to the success of the Company's business strategies.

Ms. LIU Huifang personally has won many honors. She qualified for many years on end for the Company's top agent club and served as the vice president of this club for two terms. Now she and her team are serving nearly 20,000 customers.

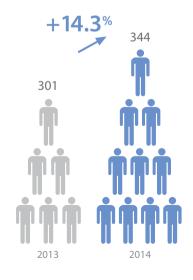


In Ms. LIU's team, CHEN Mengting is but one of the several examples of family members working in the same team. Insurance, for them, has become a life-long career, to be carried forward from generation to generation.

"New recruits injected new vitality into the sales force, and that's not just about the passing-on of experience and skills. It's more about the relay of hope and creation of value."

Ms. LIU Huifang is a sales director and has been working with the Company for 17 years. According to her, "to foster a productive team, the key is to find the right people".

CPIC Life has been promoting a more selective recruitment strategy in recent years. Ms. LIU Huifang and her team have taken the initiative and successfully recruited many high-caliber people with good educational background, including Ms. LIU's daughter, CHEN Mengting, a Y-generation who has received a formal university education. For Ms. CHEN, her mother's work and vision have become an inspiration for her. The likes of Ms. CHEN breathed new vitality into the team of agents. With the help of the branch office, Ms. CHEN soon became a highperforming agent, securing the Lanjing award for 4 years on end, and achieved a premium income to the tune of 10 million in a short space of time. In Ms. LIU's team, CHEN Mengting is but one of the several examples of family members working in the same team. Insurance, for them, has become a life-long career, to be carried forward from generation to generation. Average number of agents Unit: 1,000 persons



# Much progress was made in up-selling to existing customers thanks to customer insights analysis and new technologies.

"We were happy to see a shift in the value growth model in 2014, which was underpinned by agents' enhanced understanding of customers' needs. In the meantime, the employment of new technologies also helped."

In recent years, the Company focused on helping agents better understand customers' needs on the basis of customer insights analysis. Changzhou uses various means to gain such insights to help agents acquire customers. During the 2014 jumpstart, the Company offered a universal life product to existing customers, which really helped with up-selling. In the first quarter, the number of existing customers the agency channel of Changzhou up-sold to increase by 7.4%.

The extensive use of new technologies also helped a lot. Changzhou equipped its agents with multiple supporting tools and organized training programs for the tools. In particular, it vigorously promoted the use of *Shenxing Taibao*, a tablet-based comprehensive distribution system, among agents. To increase the number of terminals in use, Changzhou awards the tablets as sales competition prizes. Of course team managers are also encouraged to buy them. In the past 3 years, a total of 1,627 such terminals have been in operation, and all new policies issued during the same period were issued via this terminal.

"The Company has been improving its products, sales model and technical support, which has done a lot to drive my team's professionalism and efficiency."

"Chinese consumers' needs are becoming increasingly diverse, and the most difficult part of selling insurance is to identify the right potential customers." The Company's sales model, underpinned by customer insights, has made it easier for Ms. LIU and her team to know what customers really want. Since the third quarter of 2014, with the help of *Anxingbao*, a long-term PA product, her team's activity ratio saw vast improvement. As people's awareness of protection grows, her team has been able to acquire over 1,000 customers using this product.

At the same time, the branch encourages new thinking and embraces innovations among agents, which provides the likes of CHEN Mengting with ample opportunities to experiment and make a difference, particularly in the realm of using new technologies from *Shenxing Taibao* to Wechat. The younger generation, with a good educational background, has proved instrumental in promoting shifts in the sales model. Now the norm is to acquire customers on-line and then visit them off-line. All agents are beginning to feel the changes new technologies have brought about.



CPIC Life's Changzhou office vigorously promoted the use of Shenxing Taibao, a tablet-based comprehensive distribution system, among agents. To increase the number of terminals in use, Changzhou awards the tablets as sales competition prizes. Of course team managers are also encouraged to buy them.



Agents like CHEN Mengting, always ready to learn and often with a good educational background, has proved instrumental in promoting shifts in the sales model.

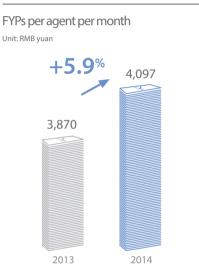
# **3** Organizational restructuring to improve resources allocation

"Organizational support is an indispensable part of the company's sustainable development. The management of Changzhou branch is committed to a professional, down-to-earth and innovative working style and has led the organization from strength to strength."

In 2014, in response to the organizational restructuring of the whole life operation, Changzhou went to great lengths to restructure its own organization so that it is able to focus even more resources on its agency channel, ensuring a more sustainable footing for its development.

For example, half of newly recruited employees of the branch in 2014 were assigned to positions like agency training. With the latest restructuring, even more people could fill positions relating to agency management, with the head-count up by 16.3%. This differentiation in resource allocation laid a solid foundation for sustainable development of the agency channel.

In team-building, the management gives priority to people-development, rationalizing the incentive and performance evaluation systems for mid-management of the branch. The new systems are more skewed towards key positions, both technical and management tracks. In such a way, more young people have opportunities to tap their potential, and the branch has become a vibrant organization.





In people selection and development, Ms. LU Meiqin, the general manager of Changzhou, looks at both the candidates' integrity and their abilities. The branch, on her watch, improved the performance evaluation system for mid-management. As a result, more high-caliber young people made their way into the branch's mid management.

## A new business model for small and medium sized entities (SMEs)







### **CPIC P/C** The Team for SMEs

The team provides tailor-made risk protection plans and one-stop service to SMEs, which showcases its capabilities in risk selection, product innovation, channel development, sales & marketing as well as customer services. In the past 2 years, CPIC P/C has invested heavily in SME clients and has come up with a dedicated product for this sector – *Caifu Ubao*.

In 2014, the product realized GWPs of RMB 833 million. In total, the product has offered coverage to 80,569 clients, and of this, new clients amounted to 25,274.

In recent years, CPIC P/C has been rolling out a series of transitioning initiatives centered on customers' needs, and an important part of the endeavor is to shift from a purely product-driven model towards more balance between products and customers. Much has been done to develop customer segmentation and differentiation.

In particular, the Company seeks to capitalize on the governments' favorable policies for small-and-medium sized corporate clients and strives to tap the potential of this customer segment.

- > Enhancing its capabilities to serve this customer segment through such levers as products, channels and operation.
- > Leveraging mobile telecommunications technologies to boost innovations in services and sales support.
- > Adopting a differentiated approach towards market development.



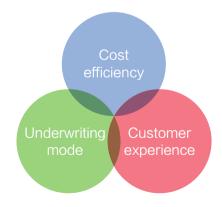
The SMEs team starts with customers, focusing on their risk profiles and needs for protection, and effectively enhances the Company's ability to serve and retain customers.

## Enhancing capabilities to serve the SME customer segment through such levers as products, channels and operation.

*Caifu Ubao* is a big departure from the traditional productdriven model. It starts with customers, focusing on their risk profiles and needs for protection, and effectively enhances the Company's ability to serve and retain customers.



Strengths of Caifu Ubao



<sup>&</sup>quot;Compared with traditional products, *Caifu Ubao* has advantages in underwriting, and customer experience, and it also offers a high level of protection for a relatively low premium." explains the team. "Each combination contains compulsory core coverage with several other options to choose from, offering much flexibility for customers. In pricing, core products are priced competitively, and bundled products offer more discounts, helping to save costs."

# Leveraging mobile telecommunications technologies to boost innovations in services and sales support.

The Hongyang Socks Company in Shaoxing, Zhejiang is a big exporter. When typhoon Fitow struck, all the exporter's workshops were flooded, with machines and products seriously damaged. But on the other hand, importers were urging for shipments.

A week earlier, the Company took out *Caifu Ubao*, and within a week of claims reporting, it received RMB 140,000 from the Shangyu Sub-branch, Zhejiang Branch, CPIC P/C. Mr. YE Xiaolong, general manager, could barely find words to express his thanks. "I never thought it could be as fast as this. You saved the day!"



The Company streamlines the claims payment procedure so that whenever there is a claims event, clients can receive the payment ASAP.

#### APP for Caifu Ubao



It's by no means easy to tap the potential of the SMEs market, which is full of challenges. There are big differences among clients in their risk exposures, apart from low average premium per client and relatively long turnaround for underwriting. The Company developed an APP for the sales of *Caifu Ubao*, helping a lot with work efficiency and sales success ratio.

At the sales end, the APP integrates customer identification, customer insights, plan selection, underwriting & pricing and on-line application, with an interface that is simple, user-friendly and smart.

At the mid-and-back end, the APP supports multiple types of coverage for just one application, one payment and one invoice, which is obviously an innovation, because traditionally one policy only allows for one type of coverage.

# **3** Adopting a differentiated approach towards market development.



└ > Zhejiang Branch visits its SMEs clients

#### Zhejiang Branch: industry segmentation.

Zhejiang Branch was among the first batch of offices chosen for the pilot program for the business model for SMEs. Its main approach was industry segmentation and client grouping in order to drive the business development in an all-around way. As of the end of December, the *Caifu Ubao* program in Zhejiang achieved GWPs of 116 million, providing coverage to 8,305 SME clients.

In Zhejiang, industries tend to cluster in different regions. Zhejiang branch floated the sales strategy which focuses on one particular product for a particular region and leverages local industry chambers or associations to reach out to potential clients. This strategy not only enhanced customer satisfaction, but also better motivated the sales people and improved sales efficiency.

The industry segmentation can also facilitate the decentralized services for SME clients. Zhejiang branch has chosen to operating featured industries such as catering and accommodation which are of better operational quality, thus providing clients with standardized products and insurance services, as well as effective pricing to promote channel development and business growth.

Caifu Ubao for Zhejiang Branch GWPs RMB 116 mil SMEs served



→ Shandong Branch issued the first policy via the Caifu Ubao APP

#### Shandong Branch: acquiring customers using telecommunications technologies

#### The Shandong Branch vigorously employed tele-communications technologies to attract target customer segments.

It applied for 50 terminals after the national office launched a dedicated IT system for *Caifu Ubao*, and with this it issued a policy via the system, the first of its kind in China. The system offers user-friendly functions, easy-to-use interface and highlighted options. Even the office's salespeople themselves, having used the system, got interested and felt more comfortable and confident with sales.

#### Shenzhen Branch: channel innovations

### The Shenzhen Branch focused on cross-selling to develop SME clients and has achieved some success.

- > Customer insights indicate that the target customers of *Caifu Ubao* tend to overlap with mid-and-high-end customers of the life business. The office provides incentives for life agents to tap this customer segment so that life and property-casualty business could reinforce each other.
- > Besides, the office launched simplified marketing plans to match the standard products of *Caifu Ubao*.
- > Third, it promotes the empowerment of its own cross-selling team so that the SME business could grow on a more sustainable footing.



→ Shenzhen Branch is training its sales managers.

## A new model for asset liability management based on contracts between clients and asset managers

As of the end of 2014, total in-house assets under management (AuM) of CPIC Group amounted to RMB **761.886** billion, up **14.3**%;

Total investment yield stood at **6.1**%, up **1.1** percentage points. Net investment yield reached **5.3**%, an increase of **0.3** percentage points;

The growth rate of investments' net asset value reached **8.8**%, up **4.5** percentage points.



## In response to the raft of new regulations on asset management of insurance companies, CPIC Group set out to reform its asset liability management(ALM) model, drawing on international best practices and at the same time bearing in mind the Company's own realities.

The main purpose of the exercise is to re-define the roles and responsibilities of the group Company and its subsidiaries in ALM. To be more specific, the group' insurance operations like CPIC Life and CPIC P/C will shoulder their due responsibilities in asset allocation and entrustment management, while the asset management subsidiary will compete with other third-party managers on a level playing field. The whole process will be governed by arms-length contracts. The reform's achievements can be summarized as follows.

### **CPIC Group**

The Asset Liability Management Committee (ALCO)

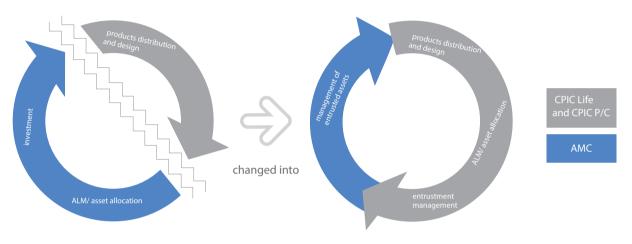
The Asset Liability Management Committee (ALCO) of CPIC Group serves as a centralized platform for policies, techniques, information, IT and risk management regarding asset management within the entire group. It's a body for internal assessment and consultation, providing support for decisions-making relating to asset liability management.

- > Optimising group ALM model based on international best practices and our own realities. The responsibility of the Group Company and its subsidiaries as clients has been redefined on the basis of a revisit of the entire investment value chain. The focus is now on an ALM model that is driven by insurance products, which is a new paradigm for asset management.
- > Re-defining the role of group ALCO. The role of ALCO has also been redefined, with the mandate now focusing on the establishment of multi-layered communication mechanisms for ALM and a unified ALM information platform shared across the entire organization.
- > Impressive progress in capacity-building of in-house clients. Much progress was made in fostering the clients' own capabilities in asset allocation and entrustment management, and great efforts were made to rationalize the organizational structure for ALM and investment management.
- > Promoting a contract-based model for in-house entrustment to enhance investment capabilities. As for the group's in-house asset management company, while adapting to the new contract-based model, it also strives to enhance its own investment capability so as to attract more third-party business.

# Refining the asset liability management model based on both international best practices and the Company's own realities

#### Re-defining the clients' responsibility

To balance between asset allocation and the liability cost control, the Company makes sure that ALM is integrated into the insurance business operation. The life and property-casualty operations have taken on more responsibility and are playing their due role as clients for asset management. Through an investment contract, their priorities, risk appetite and guidelines for asset allocation can be better reflected in the investment decisions of the AMC.



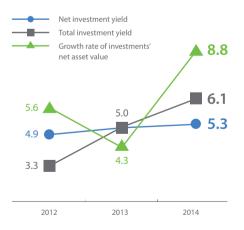
#### Revisiting the investment value chain

CPIC Group, based on its long-time experience in ALM, revisited and re-defined the value chain of insurance companies' investment management, which now consists of liability profile analysis, SAA, TAA, the selection of asset managers and the execution of investment decisions. In the light of new investment regulations, the role and responsibility of both the clients and the asset managers have also been redefined. This will help to improve the asset allocation, which in turn will deliver an investment yield higher than the cost of liabilities in the long run.

#### Focusing on product-driven ALM

The Company starts with insurance products, and in particular, looks at the requirements for yields, durations and cash-flows to improve the ALM that spans products' life-cycle, with the investment management now based on contracts specific to different accounts.

Investment Yields over the Years



# **2** Redefining the role of the group ALCO



The group ALCO established multi-layered communications mechanisms for ALM, helping with interaction and co-ordination between clients and asset managers.



The group ALCO serves as the centralized platform for policies, techniques, information, IT support and risk management regarding asset management within the entire group. It's a body for internal assessment and consultation, providing support for decisions-making relating to asset liability management.

It is also mandated to put in place multilayered communications mechanisms for ALM, stretching across different legal entities and levels of the Company's organizational hierarchy so that there can be better effectiveness and efficiency in the interaction and co-ordination between clients and asset managers.

In the context of the up-coming C-ROSS, the Company is also working on a unified ALM information platform to be shared across the entire organization.

# B Much progress was made in cultivating investment capabilities of the clients

## In 2014, the Company achieved a lot in the empowerment of both the group and its subsidiaries as the clients for asset management.

CPIC Life strived to foster its capabilities in asset allocation and entrustment management and to this end, has established an asset management centre encapsulating 4 specialised departments: asset allocation, entrustment investment management, alternative investment management and risk management. Efforts were also made to rationalize the organizational structure of the ALM and investment management.

In 2014, the clients worked closely with the AMC to obtain insights into the liability profile of each account and the relevant risk constraints, and made amendments to the SAA, and in particular, the guidelines for asset allocation. CPIC Life, in particular, entrusted a portion of its asset with third-party managers to the tune of RMB 20 billion, marking a firm step towards market-based entrustment.



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## Enhancing investment capabilities based on contractual relationships between clients and asset managers



The fixed income team of CPIC AMC persists in value investment, and strives to improve its professional capabilities in a bid to enhance its competitive edge on the market, and has made good progress.

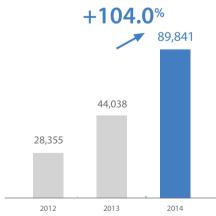
In 2014, in order to compete with other asset managers, CPIC AMC stepped up the establishment of contractual relationships with its in-house clients, signing with them investment contracts and account-specific investment guidelines. On top of that, the AMC seized market opportunities and outperformed all the benchmarks of the accounts.

#### Setting up a platform for fixed income assets covering investment and research

Since 80% of the in-house AuM of CPIC Group is fixed income assets, the performance of this class of assets is essential to the Company's overall investment results. The AMC's fixed income team upholds prudence and stability and has put in place a comprehensive platform for fixed income investments. The platform covers research, investment and risk management, featuring close collaboration in spite of their respective mandates.

#### Optimising investment portfolios to improve investment yields

Third-party AuM of CPIC AMC Unit: RMB million



The team adheres to the principle of asset liability matching based on insights into profiles of liability of different accounts. To maximize the long-term interest of its clients, the team not only looks at new assets, but also keeps tabs on previously-allocated assets, with continuous efforts to adjust their mix. With insights into investment instruments and flexible combination of proactive strategies like instrument switch and arbitrage in durations, interest rates and yield curves, the team achieved a lot in optimizing portfolios and improving the yields.

#### Continuous efforts to expand third-party business

Apart from in-house asset management, the team seeks to attract more third-party business, with a rapid increase in both AuM and management fees. As of the end of 2014, the AMC issued RMB 99.219 billion worth of debt investment plans, and of this, RMB 32.319 billion worth of plans was issued in 2014 alone, up 40.8%. Third-party investment assets under management and asset-management products amounted to RMB 41.267 billion, jumping 224.3% from the end of 2013. Of this, third-party investment assets under management grew by 60.1% and asset-management products by 601.8%. As for asset-management products, the team also developed a series of portfolio-based products, catering for needs of customers with diverse risk appetites.

### Adapting to shifts in customers' behaviors and forging an online platform that is readily accessible and easy-to-use





**CPIC Online** Telecommunications integration Project team In 2014 alone, a total of **89.20** million users accessed CPIC's official website via desktops, tablets or mobile phones, an increase of **220.3**%.

Of this, visits via mobile terminals amounted to **62.80** million, **24** times the number in 2013 and representing **70.4**% of total visits.

With the advancement of internet and telecommunications technologies, the Company strives to build an on-line interactive platform so that it can better cater for the needs of customers, and improve customer interface and experience.

The on-line platform is not all about selling and marketing. It has become an integral part of the Company's systems aiming for "operational excellence", and caters for all CPIC customers.

Of the tens of millions of visits to the platform so far, 89.5% sought information and quotations on products, 17.4% about post sales services and 11.7% for the use of member functions.

- > A comprehensive online platform testifies to the Company's motto of "always by your side throughout your life's journey" in the internet age.
- > Pressing ahead with customer-needs-oriented initiatives to enhance customers' experience.
- > With increasing traffic, the platform is showing good results.

A comprehensive online platform testifies to the Company's motto of "always by your side throughout your life's journey" in the internet age.



Telecommunications integration project team

The Company keeps tabs on the trends and developments of the internet and makes great efforts to improve platform access. For example, new generations of interface and processes were launched. They support different ways of access such as via telephones, internet and mobile terminals and enable interaction between customers and the Company at anytime, anywhere and in whatever means, testifying to the Company's motto of "always by your side throughout your life's journey" in the internet age.

The Company's websites: the official website ( www.cpic.com.cn), the e-commerce platform(www.ecpic.com.cn) and the on-line department store(www.601601.com) Mobile applications: the *E Baotong* APP, m.ecpic.com.cn

Social media APPs: the Wechat for CPIC customer services, the Wechat for CPIC on-line department store, the Wechat for motor insurance direct sales, the sina micro-blog for on-line department store, the sina micro-blog for motor insurance direct sales and the baidu access number for CPIC.

### CPIC online platform, with a unified "CPIC" image, consists of:



The on-line platform is in line with the visual image system of CPIC, supporting all the main ways in which customers access the internet and satisfying their needs for diversified, fragmented and convenient communications. With this platform, the Company can improve customers' stickiness.

## Pressing ahead with customer-needs-oriented initiatives to enhance customers' experience

In the internet age, customers' experience is the key to success.

That is also the overarching objective of the on-line interactive platform. The Company rolled out a raft of measures to enhance customers' experience such as refining work mechanisms, building dedicated teams, organizing market surveys, promoting the use of data analytics, improving on-line access, unifying user interfaces, streamlining operational procedures and enhancing the platform ownership among users. The efforts were driven by solid customer data analysis and therefore can go a long way to boost customers' experience.

#### Fine-tuning work mechanisms and building dedicated teams.

The Company formulated the protocols for the design of mobile and on-line customers, and established a committee for the management of customers' experience. It recruited professionals from China's top-notch internet companies to join hands with employees with insurance expertise to form the mobile and internet operational team.

#### Organizing customer surveys and employing data analytics.

The Company engaged third-party entities to review the work process regularly so as to better understand customers' feedback and identify the levers for improvement. The Company also licensed on-line monitoring tools to keep tabs on the data of customers' visits so that the platform can be further upgraded and smarter. Moreover, much was done to put in place a platform for big data, which helped to formulate a panoramic view of customers based on different dimensions. The results have been also used on all customer touch-points.

#### Improving operational interface and optimizing operational process.

This allows the Company to recognize its customers at the earliest possible time. With analysis of customer habits, such as their preferences or viewing patterns, products, services and marketing campaigns can be displayed on the platform in a more targeted way. Besides, the Company re-engineered the work process for on-line business so that it can be real-time, more



→ A lot of emphasis is being laid on the importance of internet operation driven by data analysis results

convenient, easy-to-use and faster. In 2014, the Company focused on the process re-engineering of the renewal business of motor insurance, reducing the operational chain from 6 steps to only 2 steps and helping a lot with customers' experience.

### Unifying customer interface and improving user ownership.

The Company seeks to build the on-line platform into a home for its customers. So there is the club for on-line users that is intended to give customers this sense of belonging. On the basis of data analysis, there was also customer segmentation, which allowed for differentiated follow-up services and marketing events. This uniform online interface supports inquiries about credits for both life and property-casualty customers, with illustrations there-of, and further improves customers' experience.



The product managers of the internet operational team are discussing the visual design blueprint with the visual designers. The whole process is centered on customers' experience

# **3** With increasing traffic, the platform is showing good results.

With better interfaces and comprehensive data, the platform has attracted an increasing number of customers for inquiries, product quotations and services.

The number of users increases, and in particular, the number of active users keeps growing.

Membership of CPIC online platform

### The on-line platform's customers' club now has 5.17 million members, with over 500,000



ightarrow The team for customers' club

active members.



arphi Sales representatives for integrated telemarketing and internet business, O2O representatives and up-selling

#### The platform begins to achieve synergy, pushing up sales volume.

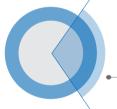
Over 4.8 million customers took out motor insurance via CPIC Direct (telemarketing and internet sales). Of them, nearly 250,000 customers bought motor insurance completely on-line, Telemarketing and online sales combined accounted for nearly 22% of total car insurance premiums in 2014.

Sixty thousand of our telemarketing customers took out non-automobile property and casualty products. Up to 1.3 million car owners not only accessed CPIC Direct, but were also offered free short-term PA products by our life operation. CPIC Life also up-sold to customers of CPIC Direct, which represented 16% of total life telemarketing sales.

There was also progress in the integration of telemarketing and internet sales, with the up-selling of life products to over 1,000 customers. As for on-line and off-line integration, nearly 3,000 customers purchased life products with the help of life agents dispatched by CPIC Life.

### With expanding functions, the platform offers more convenience to customers, thus enhancing their experience.

An average of 380,000 customers per month access the platform for policy inquiries, claims progress information, dividends information and other services like loans against policies.



### 22%

GWPs of telemarketing & internet sales as % of total auto GWPs

### 16%



25

Prelude for the Annual Report 2014

## Seeking innovations in internal auditing (IA) to contribute to the Company's sustainable value growth



CPIC Group

The IA team of CPIC Group emulated international best practice and delivered a number of innovations in the system, management and techniques of IA. While performing its duties faithfully, it also strives to strengthen its capabilities to identify gaps and offer value-added services, in particular in the context of the Company's overall transitioning initiatives. CPIC's IA guidelines can be summarized as assurance & consulting, adding value and pursuing excellence. Much has been done to step up reforms in IA's systems and working mechanisms, contributing to the Company's sustainable value growth.

Now all the Company's branch offices are audited once every year, and all sub-branches once every 3 years. In the past 3 years, a total of **1,100** IA projects were carried out, which proved to be vital in identifying management gaps and enhancing internal control.

Since 2011, the IA of CPIC Group has been emulating international best practices and has delivered a number of innovations in the system, management and techniques of internal auditing. While performing its duties faithfully, it also strives to strengthen its capabilities to identify gaps and offer value-added services, in particular in the context of the Company's overall transitioning initiatives.

- Innovations in IA systems. CPIC Group is the first in the industry to put in place a management system underpinned by the doctrine of "relative independence, centralization and professionalism". This ensures the independence and arms-length operation of the IA division.
- > Innovations in IA management. CPIC Group is the first insurance company which set up an all-around IA quality supervision system, which helps to improve the quality of IA work in a constant way.
- Innovations in techniques. The Company established an integrated IA information platform which supports IA management and IA operation, both on-site and off-site. The platform laid the foundation for centralized management, standardized operation, integrated data collection and on-going supervision, going a long way to improve the IA's work efficiency.

### Establishing an independent, highly centralized IA management system with division of labor so as to erect a "firewall" for the healthy development of the Company.

IA's independence and effectiveness, as well as its ability to provide auditing assurance and other valueadded services all rest upon its role in a company's governance and the effectiveness of its management systems and operational model.



Staff from front-end and back-end departments hold work discussions.

#### Arms-length in corporate governance to ensure relative independence.

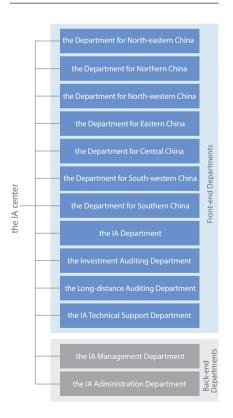
IA is the responsibility of the Company's chairman, and falls within the dual remit of both the audit committee of the board and the senior management, with relative independence in budgets, staffing quotas and performance evaluation systems.

#### A highly centralized management system ensures the authority of the IA.

At the group level, there is the IA center, centralizing all IA functions of the subsidiaries. Below the center there are 7 regional offices each covering one geographical jurisdiction.

#### Division of labor underpins a sound internal control system.

- > The group-level IA, together with business departments and risk management & compliance form the "three lines of defense" of the Company's internal control, with a clear definition of responsibilities. Business departments are charged with business operation, with a primary responsibility for internal control, while risk and compliance looks after the planning and co-ordination for internal control, coupled with real-time supervision, assessment on a regular basis so that remedial actions can be taken without delay to address the gaps or risks in the Company's business operation. The IA, being the "last line of defense", focuses on assessment of the effectiveness of the internal control post business activities, and uses follow-up audits to evaluate the remedial actions.
- > Within the organization of the group IA, there is further division of labor which was driven by process and centered on the division of front-line, mid-end and back-end. The IA function can be further divided into business departments, technical support departments and IA management departments, responsible for the delivery of auditing, technical support for internal auditing and the overall management and co-ordination of IA projects. The departments, though having their own mandates, co-operate closely, helping to improve the overall IA performance and efficiency.



# Being the first in the industry to launch a 360 degree IA quality management system, which enhances IA's work quality and ability to identify risks.

Quality is the life-line of IA, being the precondition of its effectiveness and its ability to fulfill its duties.

### Being the first in the industry to launch a 360 degree IA quality management system with 5 innovations in quality management.

- > First, a special panel of experts was set up for quality assessment on a full-time basis.
- > Second, the Company was the first in the industry to establish a comprehensive quality management framework so that there is both quality control during an on-going IA project and post-project evaluation, helping to raise both awareness and ownership of quality management amongst IA staff.
- > Third, the Company put in place a KPI matrix covering the entire process of the IA projects.
- > Fourth, 6 mechanisms such as daily control, self-assessment, "looking in the mirror", results feed-back, analysis & reporting and on-site coaching help to identify both gaps and their root-causes, leading to continuous improvement in IA quality.
- > Fifth, by launching a quality management IT system, the Company ensured reliability and extensive coverage of on-going quality inspection. The IT system enables project quality control, quality assessment and quality control evaluation, improving IA's ability to identify the risks in the Company's business operation and to make relevant recommendations. This is even more important in the context of the Company's transitioning.

### With third-party quality control and international certification, the IA work quality wins both domestic and international recognition.

The Company's IA quality management standards are based on IIA and China's latest IA norms. The Company was the first among domestic financial institutions and the first among public companies to pass the third-party quality assessment organized by China's Internal Auditing Association, with the highest rating of "overall compliance". It was also certified by DNV's ISO quality management system. In 2014, the Company, as the only representative of the financial institutions of China's mainland, attended the 14th Cross-straits IA Seminar and gave a key-note speech, which was warmly received.

6 mechanisms





ightarrow The IA is briefing the audited departments on its findings and recommendations

# Establishing a leading integrated information platform to drive innovations in techniques and expand the line-up of value-added services.



└→ Long-distance internal auditing

The use of IT technology in IA is indispensable to the improvement of IA efficiency and efficacy, as well as to the strengthening of its ability to provide more value-added services. This is all the more important in the age of big data.

#### A "3-in-1" integrated IA information platform seeks combination of IA techniques and information technology, helping to drive IA work effectiveness.

Aspiring for more automation in IA operation, better management of IA projects and ongoing supervision by IA of the Company's business operation, the Company established this comprehensive platform which integrated IA operation, IA management and longdistance auditing, helping to improve the capability, expertise and management of IA.



#### The long-distance IA operation system, driven by big data analysis and internet technology, adds value to the Company.

Aspiring for industry leadership, the system has extensive coverage, with proper surveillance and abilities to locate, prompting a shift away from manual analysis towards automated monitoring, from retrospective reviews to real-time oversight, and from auditing based on sampling towards complete coverage.

The group IA, with the combination of traditional auditing methods and modern technologies, has done a good job in identifying potential and systemic risk issues, and has become a solid line of defense for the Company

#### Closely tracking the developments of international IA philosophies while exploring innovations and transformation.

The group IA center established an IA system with relative independence and a high level of centralization and became the first in the industry to put in place a quality management system covering the entire auditing process, set up an integrated information platform, and actively participated in academic research and industry norm-setting. What it has done was widely recognized by the industry as evidenced by a host of prizes and awards it received such as "the IA Team of the Year" from 2011-2013, "the Exemplary Company in IA of the Year" and the top-level prize for papers on the use of IT in IA.



### Contact us

#### IR team

Tel: +86-21-58767282 Fax: +86-21-68870791 Email: ir@cpic.com.cn Address: South Tower, Bank of Communications Financial Building, 190 Central Yincheng Road, Pudong New District, Shanghai, PRC

## 2014

Annual Report CHINA PACIFIC INSURANCE (GROUP) CO., LTD.

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### Financial report

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Cautionary statements:

Forward-looking statements included in this report, including future plans and development strategies, do not constitute a guarantee of the Company to investors. Investors shall be aware of the risks of investment.

You are advised to exercise caution.



## Important information

- The Annual Report 2014 of the Company was considered and approved at the 8th session of the 7th Board of Directors on 27 March 2015, which 14 Directors were required to attend and 14 of them attended in person.
- II. PricewaterhouseCoopers audited the 2014 consolidated financial statements of the Company and issued the standard unqualified auditor's report.

CHINA PACIFIC INSURANCE (GROUP) CO., LTD. BOARD OF DIRECTORS

## **Operation overview**

CPIC is a leading integrated insurance group in the PRC, providing, through our nationwide marketing network and diversified service platform, a broad range of risk solutions, investment and wealth management and asset management services to about 80 million customers throughout the country.

Unit: RMB million

 GWP - CPIC Life
 98,692

 GWP - CPIC P/C
 93,026

 Group total income

216,205

Growth rate of new business value of CPIC Life

16.3%

Growth rate of investments' net asset value

## 8.8%

Net profit - CPIC Life9,084Net profit - CPIC P/C1,037Group net profit attributable toequity holders of the parent

11,049

Group basic earnings per share attributable to equity holders of the parent

RMB **1.22** 

Note: Subject to the approval of the shareholders' general meeting.

Group embedded value

171,294

CPIC P/C combined ratio

103.8%

CPIC Life 218% CPIC P/C 177% Group solvency margin ratio

280%

Group equity attributable to equity holders of the parent

117,131

Annual cash dividend<sup>note</sup>

RMB 0.50 /share

## **Key indicators**

			Unit: RMB million
	As at 31 December 2014/for	As at 31 December 2013/for	
Indicators	the period between January	the period between January	Changes (%)
	and December in 2014	and December in 2013	
Key value indicators			
Embedded value of the Group	171,294	144,378	18.6
Value of in-force business <sup>note 1</sup>	74,064	62,422	18.6
Net assets of the Group <sup>note 2</sup>	117,131	98,968	18.4
New business value of CPIC Life	8,725	7,499	16.3
New business margin of CPIC Life (%)	24.5	20.7	3.8pt
Combined ratio of CPIC P/C (%)	103.8	99.5	4.3pt
Growth rate of investments' net asset value (%)	8.8	4.3	4.5pt
Key operating indicators			
GWPs	191,805	176,923	8.4
CPIC Life	98,692	95,101	3.8
CPIC P/C	93,026	81,744	13.8
Market share			
CPIC Life (%)	7.8	8.9	(1.1pt)
CPIC P/C (%)	12.3	12.6	(0.3pt)
Number of Group customers (in thousand) <sup>note 3</sup>	84,627	78,973	7.2
Average number of insurance policies per customer	1.52	1.49	2.0
Monthly average agent number (in thousand) <sup>note 4</sup>	344	301	14.3
Monthly average first year premiums per agent (RMB) <sup>note 4</sup>	4,097	3,870	5.9
Total investment yield (%)	6.1	5.0	1.1pt
Net investment yield (%)	5.3	5.0	0.3pt
Third-party AuM <sup>note 4</sup>	148,656	82,249	80.7
Third-party AuM by CPIC AMC	89,841	44,038	104.0
Assets under investment management by Changjiang Pension <sup>note 4</sup>	58,815	38,211	53.9
Key financial indicators			
Net Profit attributable to equity holders of the parent	11,049	9,261	19.3
CPIC Life	9,084	6,219	46.1
CPIC P/C	1,037	2,622	(60.5)
Basic earnings per share (RMB) <sup>note 2</sup>	1.22	1.02	19.3
Net assets per share (RMB) <sup>note 2</sup>	12.93	10.92	18.4
Solvency margin ratio (%)			
CPIC Group	280	283	(3pt)
CPIC Life	218	191	27pt
CPIC P/C	177	162	15pt

Notes:

1. Based on Group's share of life's value of in-force business after solvency.

2. Attributable to equity holders of the parent.

3. The number of Group customers refers to the number of applicants and insureds who hold at least one insurance policy issued by one or any of CPIC subsidiaries as at the end of the period/year which has an insurance coverage period of not less than 365 days. In the event that the applicants and insureds are the same person, they shall be deemed as one customer.

4. Figures for 2013 have been restated.

We persisted in the pursuit of sustained value growth, focused on the core business of insurance, pressed ahead with the transitioning initiatives, and delivered overall value growth for the reporting period.

Group	<ul> <li>Steady growth in Group value. As at the end of 2014, Group embedded value stood at RMB171.294 billion, an increase of 18.6% from the end of 2013. Of this, Group value of in-force business<sup>note 1</sup> reached RMB74.064 billion, up 18.6% from the end of 2013. Our life insurance business delivered RMB8.725 billion in one-year new business value, up 16.3%.</li> <li>Sound financial results. For the reporting period, we recorded an operating revenue<sup>note 2</sup> of RMB219.778 billion, up 13.8%, of which GWPs amounted to RMB191.805 billion, up 8.4%. Net profit<sup>note 3</sup> reached RMB11.049 billion, with earnings per share<sup>note 3</sup> reaching RMB1.22, both increased by 19.3%. Net assets<sup>note 3</sup> totaled RMB117.131 billion, a growth of 18.4% from the end of 2013 and the weighted average return on equity<sup>note 3</sup> stood at 10.3%, 0.8 percentage point higher than in 2013.</li> <li>Solid increase in AuM. As of the end of 2014, our total AuM<sup>note 5</sup> increased by 21.6% to RMB910.542 billion, of which, in-house AuM stood at RMB761.886 billion, rising 14.3% from the end of 2013, and third-party AuM<sup>note 5</sup> RMB148.656 billion, an increase of 80.7% versus the end of 2013.</li> </ul>
Life insurance	<ul> <li>Sustained growth in NBV for life</li> <li>The NBV of our life business grew by 16.3% and reached RMB8.725 billion while the NBV margin<sup>note 4</sup>, at 24.5%, increased by 3.8 percentage points.</li> <li>The NBV from the individual business was RMB8.069 billion, accounting for 92.5% of the total, with its share rising by 4.7 percentage points. First year premiums from the individual business amounted RMB17.281 billion, a growth of 20.2%.</li> <li>Monthly average number of agents<sup>note 5</sup> stood at 344,000, up 14.3%. First year premiums per agent per month<sup>note 5</sup> reached RMB4,097, up 5.9%.</li> </ul>
Property casualty insurance	<ul> <li>Underwriting losses for property casualty business</li> <li>&gt; Our property casualty insurance business<sup>note 6</sup> reported GWPs of RMB93.113 billion, up 13.8%, with a combined ratio of 103.8%, rising by 4.3 percentage points.</li> <li>&gt; CPIC P/C achieved GWPs of RMB73.175 billion from its automobile business, up 14.6 %, with a combined ratio of 102.0%, an increase of 2.2 percentage points. It reported RMB19.851 billion from its non-automobile segment, up 10.9%, with a combined ratio of 112.6%, rising by 14.2 percentage points.</li> <li>&gt; CPIC P/C recorded RMB19.659 billion in GWPs from telemarketing, internet sales and cross-selling, up 17.9%, which represented 21.1% of the total GWPs of CPIC P/C, with the share increasing by 0.7 percentage point.</li> </ul>
Asset management	<ul> <li>Rapid growth of investment income for asset management business</li> <li>Group in-house AuM generated a total investment income of RMB41.973 billion, an increase of 32.9%. Total investment yield reached 6.1%, up 1.1 percentage points, the highest in 5 years. Net investment income amounted to RMB36.718 billion, an increase of 16.9%, with the net investment yield standing at 5.3%, rising by 0.3 percentage point. The growth rate of investments' net asset value was 8.8%, an increase of 4.5 percentage points.</li> <li>Third-party AuM totaled around RMB150 billion, generating a fee income of RMB396 million, up 77.6%.</li> <li>In 2014, CPIC AMC issued in total 26 debt investment plans linked to infrastructure and real estate, raising a total of RMB32.319 billion.</li> <li>Changjiang Pension's assets under investment management<sup>note 5</sup> reached RMB58.815 billion, rising by 53.9% from the end of 2013.</li> </ul>
Notes:	

1. Based on Group's share of life's value of in-force business after solvency.2. Based on PRC GAAP.3. Attributable to equity holders of the parent.4. NBV margin = NBV/annualized first year premiums.5. Figures for 2013 have been restated.6. This includes both CPIC P/C and CPIC HK.

Chairman's statement



We established the CPIC Allianz Health Insurance Co., Ltd. after over a year's preparation. The new company is positioned to provide professional health products and health management services to domestic mid-and-highend customers. It will be a platform for consolidation of resources, combining CPIC's strengths in market standing, branding, customer resources, distribution channels and sales network with Allianz's strengths in product development, services, operation and risk management.

Changjiang Pension went through a major management restructuring in 2014, with its new chairman nominated and appointed by CPIC Group. This marks further integration of this pension subsidiary into CPIC Group's centralized governance, promoting resource-sharing across the entire organization, and boosting the development of its corporate annuity business across the country.

Our property casualty subsidiary became the single largest shareholder of the Anxin Agricultural Insurance Co., Ltd.

The thinking is to leverage Anxin's insurance expertise and human resources, and combine them with the geographic reach of CPIC Group. This will boost the overall capability and competitiveness of our agricultural insurance and pave the way for its healthy and rapid development.

We established Pacific Insurance Aging Industry Investment Management Co., Ltd., seeking to provide professional long-term care to mid-and-high-end customers. Light in assets, the new operation focuses on offering a wide range of health-related services to the elderly population in urban areas and seeks to work out a business model that can be duplicated across the country.

#### The year 2014 also saw sustained value growth.

We refined our value-oriented business strategies and committed ourselves to providing high-quality products and services to our customers. In 2014, we realized an operating revenue<sup>note 1</sup> of RMB219.778 billion, up 13.8%, with net profit<sup>note 2</sup> of RMB11.049 billion and earnings per share<sup>note 2</sup> of RMB1.22, up 19.3% for both. Weighted



average ROE<sup>note 2</sup> stood at 10.3%, up 0.8 percentage point. As of the end of 2014, group EV amounted to RMB171.294 billion, an increase of 18.6% from the end of 2013, of which 74.064 billion was value of in-force business (VIF) which also experienced an increase of 18.6%. Our life business achieved one-year value of new business of RMB8.725 billion, up 16.3%, and its compound growth rate over the previous 5 years reached 9.4%. We maintained a strong financial position, with a solvency margin ratio of 280%. For the fourth consecutive year we ranked 384th place on the list of Fortune Global 500, up 45 notches from the end of 2013.

In 2014, we delivered steady growth in both life and asset management businesses.

Notes:

1. Based on PRC GAAP.

2. Attributable to equity holders of the parent.

#### Dear shareholders:

The past year can be aptly called a milestone in the evolution of China's insurance industry. Government released a raft of policies to boost its development, culminating in the promulgation of the new Guo Shi Tiao (Opinions on Accelerating the Development of Modern Insurance Industry). An even brighter future of the business beckons, and hundreds of millions of people in China stand to gain. As a major player on the market, we feel proud to be part of this process.

The insurance market is now part of China's effort to improve governance and to "modernize" its administration capabilities, while better satisfying consumers' needs as they become more affluent. This presents an important window of opportunity for insurance, and in particular, for pension, health and agricultural insurance.

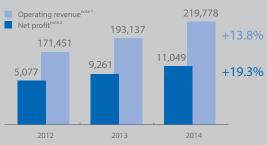
To capture these opportunities, we vigorously promoted the expansion of our insurance-based portfolio, adding 4 new companies, and extended the scope of our services and products.



31 December 2012 31 December 2013 31 December 2014

#### Sound financial results

(Unit: RMB million)



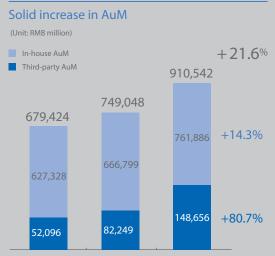
Our life business persists in the focus on the agency channel and regular premium business and delivered sustained increase in NBV and the NBV margin. We recorded life gross written premiums (GWPs) of RMB98.692 billion, an increase of 3.8%, and made much progress in the value-centered business mix restructuring. The individual business, which mainly consists of the agency channel business, garnered RMB71.693 billion, up 18.7%, and accounting for 72.6% of total life premiums. Regular premium's share of total life GWPs was 85.1%, and its share of first year premiums (FYPs) 54.4%. On value metrics, the NBV for 2014 amounted to RMB8.725 billion, up 16.3%, with a NBV margin of 24.5%, up 3.8 percentage points. As for the individual business, monthly average agent number stood at 344,000, a growth of 14.3%. In particular, the growth of active and high-performing agents, a key measure of the quality of the sales force was both 18.4%, testifying to further improvement in our ability to create value.

Our asset management business took the initiative to adapt to regulatory changes such as the deregulation of life insurance rates and the liberalization of investment for insurance companies, and has delivered a rapid increase in assets under management (AuM) and a steady rise in investment yields. We introduced more market mechanisms into the model for in-house assets management, and in particular, gave priority to the development of alternative business so as to enhance our capabilities to compete on the market with other money managers. As of the end of 2014, group total AuM amounted to RMB910.542 billion, an increase of 21.6% from the end of 2013. Of this, third-party AuM amounted to RMB148.656 billion, up 80.7% from the end of 2013 and generating a management fee income of RMB396 million, up 77.6%. At the same time, we persisted in asset liability management (ALM) and continued to optimize asset allocation, delivering steady improvement in investment yields. In 2014, total investment yield and growth rate of investments' net asset value reached 6.1% and 8.8% respectively, up 1.1 and 4.5 percentage points.

#### **NBV of CPIC Life**

(Unit: RMB million)





31 December 2012 31 December 2013 31 December 2014

But there was also disappointment. We feel sorry about our property casualty business, which realized GWPs of RMB93.113 billion, with the growth slowing down to 13.8%. It reported underwriting losses for the first time in 6 years, with the combined ratio reaching 103.8%, up 4.3 percentage points. In particular, none of the top 5 lines of business recorded any underwriting profit, meaning we are trailing further behind our competitors. The causes are many and run deep. There was the impact of reserve strengthening. But the performance also mirrors our problems in development strategy, operational mechanisms, as well as risk selection and claims cost management. As a company which highly values its investors' trust, we blame ourselves and keenly feel the responsibilities on our shoulders. There is no denying that the situation is grave, and we will meet the challenges head-on and take radical steps to improve the combined ratio. We have enhanced risk selection, rationalized expense allocation, and stepped up the implementation of intensive management initiatives to better control claims costs. On the other hand, we've revisited and reformed the management model for our property casualty business, putting in place a "closed-loop" of management system for motor, non-auto and agricultural insurance respectively in a bid to improve centralization and specialization. We'll adhere to underwriting profitability and sustainable growth, and are confident that these steps will help us deliver a turn-around in our property casualty business.

#### In 2014, we pressed ahead with the customer-needoriented transitioning initiatives and achieved some success.

The customer-need-driven innovations in products and services helped us achieve a shift in the mode of value growth. CPIC Life launched Caifu Shengji, a universal plan and *Anxingbao*, a long term PA product, which promoted up-selling to existing customers. In 2014, we successfully

## 99.5% 95.8% 2012 2013 2014

up-sold to a total of 1,522,200 existing customers in individual business, up 56.9%, with GWPS of RMB9.776 billion, up 57.5% and representing 62.7% of FYPs from the agency channel. On the property casualty side, based on insights into needs of small-and-medium-sized corporate clients, we developed a product package called *Caifu Ubao*, catering for restaurants, hotels and machinery manufacturers. The package is now available in 41 of our branch offices and provides around 80,000 SMEs with a cover of more than RMB800 billion and RMB200 billion in property and liability respectively as measured by sum assured.

We also made much progress in customer-sharing across channels and companies, which helped to improve the input-output ratio. For example, our life agents may recommend life products or services to our motor insurance customers. With this arrangement, we can satisfy diverse insurance needs of our customers, and on the other hand, help our agents gain access to potential customers. So far, this mechanism is already up and running in 21 offices of CPIC Life and CPIC P/C. Besides, we've introduced the mobile CRM system to standardize the operational model.

#### Combined ratio of CPIC P/C

We also promoted the use of new technologies to improve customer interface. Our e-commerce platform provides a total of 82 products and 100 service items, and supports online functions such as policy inquiries by 4.57 million customers. In 2014, our internet platforms handled up to 77 million service requests. We built a lab for mobile APPs, the first of its kind in the industry, which serves as an enterprise-level incubator for mobile APPs. Our mobile distribution platform, *Shenxing Taibao*, has become an eco-system for mobile APPs, covering sales, service, claims management and administration, serving 16 million customer service requests in 2014 with 120,000 terminals in use.

We are committed to corporate social responsibility. In the context of changing demographics, surging demand for health services, mounting concerns over food safety and government's focus on farmers and agriculture, we launched a series of products and services to contribute to the improvement of the lot of the Chinese people. We strived to promote public good. Our charitable program, "Responsibility for a Better Future", is gaining traction across the country and has benefited an increasing number of people. In environmental protection, we promoted public liability insurance for environmental pollution and wild-life, as well as forest insurance. To cope with higher risk of catastrophes as a result of climate change, we prepared regular risk-assessment reports, with concrete recommendations for policy-makers. We made ethical investments. Apart from their finances, business strategies and market conditions, we also look at the targets' track record in fulfilling their social and environmental responsibilities.

Looking into 2015, we have reasons to be confident. With the implementation of government's supportive policies and rising public demand for insurance, and in particular, for pension and health, the insurance sector will be geared for even faster growth. On the other hand, the deepening of market-based reform means more correlation between the insurance market and other markets such as money market, capital market and foreign exchange market. This will lead to more intense competitions while allowing for more differentiation in products, services and business strategies. Increased use of new technologies has made it possible to do customer profiling based on large amounts of nebulous and unstructured data, translating big data into customer insights, thus making customers' retention, mining and life cycle management something viable.

Against this backdrop, in 2015, we will stay focused on the insurance business and continue to pursue value growth, while forging ahead with the transitioning initiatives in response to the changing environment. We will focus on the NBV growth for life, the control of the combined ratio for property casualty business, investment capabilities for asset management, competitiveness for health business, asset management for pension, service operation for the elderly care business, and the realignment of resources at the group level to further optimize the insurance-based portfolio. The transitioning initiatives, which we launched 4 years ago, have entered a critical stage. In 2015, a large number of successful pilot programs will be duplicated across our branch offices, boosting our ability to pursue sustainable value growth.

We are keenly aware of the fact that our growth over the past 20-odd years was based on our value proposition for our customers numbering over 80 million. I'd like to thank them for their unstinting support. I also want to express my gratitude to CPIC's 90,000 employees and 350,000 agents for their hard work and commitment. With their support, I'm confident of delivering another year of success in 2015.

与国历

Chairman, Board of Directors China Pacific Insurance (Group) Co., Ltd. 27 March 2015

## Honors



CPIC Group	<ul> <li>Ranked 384th on the list of Fortune Global 500, up 45 places from 2013</li> <li>Ranked 227th on the list of Forbes Global 2000 for 2014, up 51 places</li> <li>Listed among the IR Program of the Year for Asia's Insurance Companies in the 2014 ranking for Asian Executive Teams. Mr. FANG Lin, the board secretary, named the IR Professionals of the Year</li> <li>Won the Governance Excellence Award for Hangseng Composite Index Component Stocks by the Hong Kong Chamber of Listed Companies and Hong Kong Baptist University</li> <li>Received The Asset Triple A Best Corporate Governance Award (in the golden category) and Best Financial Services Institution Award</li> <li>Won the Investors' Most Respected Listed Company Award jointly granted by China Listed Companies Association, the Chinese Securities Investors Protection Fund Co., Ltd., China Securities Association and China Securities Funds Association</li> <li>Ranked on the list of Best Brand Value in China for 2014 by Interbrand, with its brand valued at RMB23.031 billion</li> </ul>
CPIC Life	<ul> <li>Mr. XU Jinghui, chairman and president of CPIC Life, won the Insurance Figure of the Year at the 2013 Chinese Insurance Figures Award Presenting Ceremony &amp; the 11th China's Insurance Management Roundtable</li> <li>At the 7th Forum on China's Insurance Culture and Brand Innovations &amp; the 9th Competition of China's Insurance Innovations, its product Dong Fang Hong was awarded the Investment Insurance Product of the Year, and products Jinyou Rensheng and <i>Andaibao</i> awarded the Most Influential Product of the Year. Anxingbao also won the Best-selling Product of the Year. Another product, Anxiang Niannian, was awarded the Pension Product of the Year</li> <li>Won the Insurance Company (in the category of domestic life insurers) of the Year at the Value of Financial Institutions Competition by China Business Network</li> </ul>
CPIC P/C	<ul> <li>&gt; Its Anju Wenying, an investment type of homeowners' insurance product, a food safety liability insurance product and 3 products of <i>Shenxing Chebao</i>, were awarded the Investment Type of Insurance Product of the Year, the Liability Product of the Year and the Motor Insurance Product and Service of the Year respectively at a ranking for products organized by China Insurance Daily and its website, and sina.com, an online portal</li> <li>&gt; Its project, named Innovations in Off-shore Insurance in Shanghai Pilot Free Trade Zone, was awarded Financial Innovations of the Year (level 3) by Shanghai Municipal Government</li> <li>&gt; Its <i>Shenxing Chebao</i> insurance package (2009) and the temperature index insurance for crabs won the Motor Insurance Product &amp; Service of the Year and the Innovative Product of the Year respectively at a ranking of insurance products by China Insurance Daily</li> </ul>
CPIC AMC	<ul> <li>&gt; Its Pacific-Shanghai Land Reserve Center Real Estate Debt Investment Plan was awarded the Real Estate Debt Investment Plan of the Year by the 2014 China Wealth Management Forum &amp; Wealth Management Firms Prize Awarding Ceremony</li> <li>&gt; Awarded the 3i Prize for Smart Institutional Investor by Xincaifu, an internet portal</li> </ul>
Changjiang Pension	<ul> <li>&gt; One of its products linked to China's key infrastructure facilities won the Financial Innovations of Shanghai of 2013</li> <li>&gt; Won China's Best Enterprise Annuity Fund Manager for 3 consecutive years during the Best of Best Awards competition by Asia Asset Management, being the only winner of this award since its inception in 2012</li> </ul>





## **Operating results**

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Highlights of accounting and operation data

## Key accounting data and financial indicators of the Company as at year ends

					Unit: RMB million
2014	2013	Variance (%)	2012	2011	2010
216,205	192,217	12.5	167,157	155,517	141,327
14,500	11,914	21.7	6,113	10,399	10,670
11,049	9,261	19.3	5,077	8,313	8,557
40,050	45,114	(11.2)	52,124	55,527	61,618
31 December 2014	31 December 2013	Variance (%)	31 December 2012	31 December 2011	31 December 2010
825,100	723,533	14.0	681,502	570,612	475,711
117,131	98,968	18.4	96,177	76,796	80,297
	216,205 14,500 11,049 40,050 <b>31 December 2014</b> 825,100	216,205         192,217           14,500         11,914           11,049         9,261           40,050         45,114           31 December         31 December           2014         2013           825,100         723,533	216,205         192,217         12.5           14,500         11,914         21.7           11,049         9,261         19.3           40,050         45,114         (11.2)           31 December         31 December         2014           2014         2013         Variance (%)           825,100         723,533         14.0	216,205         192,217         12.5         167,157           14,500         11,914         21.7         6,113           11,049         9,261         19.3         5,077           40,050         45,114         (11.2)         52,124           31 December         31 December         2013         31 December           2014         2013         14.0         681,502	216,205         192,217         12.5         167,157         155,517           14,500         11,914         21.7         6,113         10,399           11,049         9,261         19.3         5,077         8,313           40,050         45,114         (11.2)         52,124         55,527           31 December         31 December         2012         2011           825,100         723,533         14.0         681,502         570,612

Note: Attributable to equity holders of the parent.

Key Accounting Indicators	2014	2013	Variance (%)	2012	2011	2010
Basic earnings per share <sup>note</sup>	1.22	1.02	19.3	0.59	0.97	1.00
Diluted earnings per share <sup>note</sup>	1.22	1.02	19.3	0.59	0.97	1.00
Weighted average return on equity (%) <sup>note</sup>	10.3	9.5	Increased by 0.8pt	6.1	10.6	10.9
Net cash inflow per share from operating activities	4.42	4.98	(11.2)	5.75	6.46	7.16
	31 December	31 December		31 December	31 December	31 December
	2014	2013	Variance (%)	2012	2011	2010
Net assets per share <sup>note</sup>	12.93	10.92	18.4	10.61	8.93	9.34

Unit: DMR million

Note: Attributable to equity holders of the parent.

## 2

## Other key financial and regulatory indicators

		Unit: RIVIB MIIIION
Indicators	31 December 2014/2014	31 December 2013/2013
The Group		
Investment assets <sup>note 1</sup>	761,886	666,799
Investment yield (%) <sup>note 2</sup>	6.1	5.0
CPIC Life		
Net premiums earned	97,234	93,268
Growth rate of net premiums earned (%)	4.3	1.9
Net policyholders' benefits and claims	95,069	89,451
CPIC Property		
Net premiums earned	75,254	66,001
Growth rate of net premiums earned (%)	14.0	17.8
Claims incurred	51,184	43,584
Unearned premium reserves	37,297	33,395
Claim reserves	30,168	24,308
Combined ratio (%) <sup>note 3</sup>	103.8	99.5
Comprehensive loss ratio (%) <sup>note 4</sup>	68.0	66.0

#### Notes:

1. Investment assets include cash and short-term time deposits.

2. Total investment yield = (investment income + rental income from investment properties + Share of profit in equity accounted investees - interest expenses from securities sold under agreements to repurchase) / average investment assets, excluding foreign exchange gain or loss. Average investment assets used as the denominator are computed based on Modified Dietz method in principle.

Unit: RMB

 Combined ratio = (claim incurred + operating and administrative expenses relating to insurance businesses) / net premiums earned.

4. Comprehensive loss ratio = claim incurred / net premiums earned.



# The discrepancy between the financial result prepared under PRC Accounting Standards ("PRC GAAP") and Hong Kong Financial Reporting Standards ("HKFRS")

There is no difference on the equity of the Group as at 31 December 2014 and 31 December 2013 and the net profit of the Group for the years then ended as stated in accordance with PRC GAAP and HKFRS.

Review and analysis of operating results

Given our strategic focus on insurance, we made continued efforts to extend our insurance-based business portfolio, and added to it CPIC Allianz Health Insurance Co., Ltd. and Pacific Insurance Aging Industry Investment Management Co., Ltd., on top of the existing subsidiaries of CPIC Life, CPIC P/C, CPIC AMC, Changjiang Pension, CPIC HK and CPIC Online.

We provide life insurance through CPIC Life, property casualty insurance through CPIC P/C and CPIC HK, health insurance through CPIC Allianz Health and manage insurance funds, including third-party assets, through our investment arm, CPIC AMC.

At the same time, we conduct pension-related business via Changjiang Pension. We also provide comprehensive services, as well as life and property casualty insurance products via the telemarketing and e-commerce platforms of CPIC Online (www.ecpic.com.cn). Besides, we engage in the investment in, and construction, operation and management of the care for the elderly population, as well as related health business via Pacific Insurance Aging Industry Investment Management Co., Ltd.



From left CAO Zenghe Vice President of CPIC Group HUO Lianhong President of CPIC Group PAN Yanhong Vice President of CPIC Group



From left

GU Yue Executive Vice President of CPIC Group

WU Zongmin Chairman and General Manager of CPIC P/C



From left

SUN Peijian Chairman and General Manager of CPIC Allianz Health

XU Jinghui Chairman and General Manager of CPIC Life

YU Yeming General Manager of CPIC AMC

## Performance overview

We persisted in the pursuit of sustained value growth, focused on the core business of insurance, pressed ahead with the transitioning initiatives, and delivered overall value growth for the reporting period.

## I. Performance highlights

#### GROUP

#### Steady growth in Group value.

As at the end of 2014, Group embedded value stood at RMB171.294 billion, an increase of 18.6% from the end of 2013. Of this, Group value of in-force business<sup>note 1</sup> reached RMB74.064 billion, up 18.6% from the end of 2013. Our life insurance business delivered RMB8.725 billion in one-year new business value, up 16.3%.

#### Sound financial results.

For the reporting period, we recorded an operating revenue<sup>note 2</sup> of RMB219.778 billion, up 13.8%, of which GWPs amounted to RMB191.805 billion, up 8.4%. Net profit<sup>note 3</sup> reached RMB11.049 billion, with earnings per share<sup>note 3</sup> reaching RMB1.22, both increased by 19.3%. Net assets<sup>note 3</sup> totaled RMB117.131 billion, a growth of 18.4% from the end of 2013 and the weighted average return on equity<sup>note 3</sup> stood at 10.3%, 0.8 percentage point higher than in 2013.

#### Solid increase in AuM.

As of the end of 2014, our total Au $M^{note 5}$  increased by 21.6% to RMB910.542 billion, of which, in-house AuM stood at RMB761.886 billion, rising 14.3% from the end of 2013, and third-party Au $M^{note 5}$  RMB148.656 billion, an increase of 80.7% versus the end of 2013.

#### LIFE INSURANCE

#### Sustained growth in NBV for life

- > The NBV of our life business grew by 16.3% and reached RMB8.725 billion while the NBV margin<sup>note 4</sup>, at 24.5%, increased by 3.8 percentage points.
- > The NBV from the individual business was RMB8.069 billion, accounting for 92.5% of the total, with its share rising by 4.7 percentage points. First year premiums from the individual

business amounted RMB17.281 billion, a growth of 20.2%.

Monthly average number of agents<sup>note 5</sup> stood at 344,000, up 14.3%. First year premiums per agent per month<sup>note 5</sup> reached RMB4,097, up 5.9%.

#### PROPERTY CASUALTY INSURANCE

#### Underwriting losses for property casualty business

- > Our property casualty insurance business<sup>note 6</sup> reported GWPs of RMB93.113 billion, up 13.8%, with a combined ratio of 103.8%, rising by 4.3 percentage points.
- > CPIC P/C achieved GWPs of RMB73.175 billion from its automobile business, up 14.6 %, with a combined ratio of 102.0%, an increase of 2.2 percentage points. It reported RMB19.851 billion from its non-automobile segment, up 10.9%, with a combined ratio of 112.6%, rising by 14.2 percentage points.
- > CPIC P/C recorded RMB19.659 billion in GWPs from telemarketing, internet sales and cross-selling, up 17.9%, which represented 21.1% of the total GWPs of CPIC P/C, with the share increasing by 0.7 percentage point.

#### ASSET MANAGEMENT

## Rapid growth of investment income for asset management business

- > Group in-house AuM generated a total investment income of RMB41.973 billion, an increase of 32.9%. Total investment yield reached 6.1%, up 1.1 percentage points, the highest in 5 years. Net investment income amounted to RMB36.718 billion, an increase of 16.9%, with the net investment yield standing at 5.3%, rising by 0.3 percentage point. The growth rate of investments' net asset value was 8.8%, an increase of 4.5 percentage points.
- > Third-party AuM totaled around RMB150 billion, generating a fee income of RMB396 million, up 77.6%.

- > In 2014, CPIC AMC issued in total 26 debt investment plans linked to infrastructure and real estate, raising a total of RMB32.319 billion.
- > Changjiang Pension's assets under investment management<sup>note 5</sup> reached RMB58.815 billion, rising by 53.9% from the end of 2013.

## II. Key performance indicators

Notes:

1. Based on Group's share of life's value of in-force business after solvency.

2. Attributable to equity holders of the parent.

3. The number of Group customers refers to the number of applicants and insureds who hold at least one insurance policy issued by one or any of CPIC subsidiaries as at the end of the period/year which has an insurance coverage period of not less than 365 days. In the event that the applicants and insureds are the same person, they shall be deemed as one customer.

4. Figures for 2013 have been restated.

Notes:	
notes.	

- 1. Based on Group's share of life's value of in-force business after solvency.
- 2. Based on PRC GAAP.
- 3. Attributable to equity holders of the parent.
- 4. NBV margin = NBV/annualized first year premiums.
- 5. Figures for 2013 have been restated. 6. This includes both CPIC P/C and CPIC HK.

			Unit: RMB million
	As at 31 December 2014/for	As at 31 December 2013/for	
Indicators	the period between January	the period between January	Changes (%)
	and December in 2014	and December in 2013	
Key value indicators			
Embedded value of the Group	171,294	144,378	18.6
Value of in-force business <sup>note 1</sup>	74,064	62,422	18.6
Net assets of the Group <sup>note 2</sup>	117,131	98,968	18.4
New business value of CPIC Life	8,725	7,499	16.3
New business margin of CPIC Life (%)	24.5	20.7	3.8pt
Combined ratio of CPIC P/C (%)	103.8	99.5	4.3pt
Growth rate of investments' net asset value (%)	8.8	4.3	4.5pt
Key operating indicators			
GWPs	191,805	176,923	8.4
CPIC Life	98,692	95,101	3.8
CPIC P/C	93,026	81,744	13.8
Market share			
CPIC Life (%)	7.8	8.9	(1.1pt)
CPIC P/C (%)	12.3	12.6	(0.3pt)
Number of Group customers (in thousand) <sup>note 3</sup>	84,627	78,973	7.2
Average number of insurance policies per customer	1.52	1.49	2.0
Monthly average agent number (in thousand) <sup>note 4</sup>	344	301	14.3
Monthly average first year premiums per agent (RMB) <sup>note 4</sup>	4,097	3,870	5.9
Total investment yield (%)	6.1	5.0	1.1pt
Net investment yield (%)	5.3	5.0	0.3pt
Third-party AuM <sup>note 4</sup>	148,656	82,249	80.7
Third-party AuM by CPIC AMC	89,841	44,038	104.0
Assets under investment management by Changjiang	50.045	20.044	52.0
Pension <sup>note 4</sup>	58,815	38,211	53.9
Key financial indicators			
Net Profit attributable to equity holders of the parent	11,049	9,261	19.3
CPIC Life	9,084	6,219	46.1
CPIC P/C	1,037	2,622	(60.5)
Solvency margin ratio (%)			
CPIC Group	280	283	(3pt)
CPIC Life	218	191	27pt
CPIC P/C	177	162	15pt

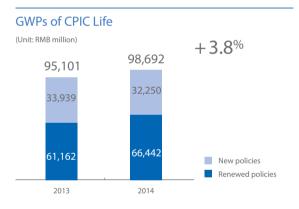
## 2

## Life insurance business

In 2014, CPIC Life continued to implement its business strategy of focusing on the agency channel and regular premium business, and delivered rapid growth in the NBV and sustained improvement in the NBV margin. The one-year new business value of our life insurance business amounted to RMB8.725 billion, up 16.3%. The NBV margin reached 24.5%, up 3.8 percentage points.

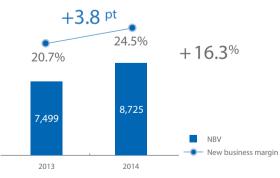
### I. Business analysis

In 2014, CPIC Life continued to implement the business strategy of focusing on the agency channel and regular premium business, and delivered rapid growth in the NBV and sustained improvement in the NBV margin. In 2014, our life insurance business reported GWPs of RMB98.692 billion, up 3.8%. Of this, FYPs reached RMB32.250 billion, down by 5.0%, and renewal business RMB66.442 billion, up 8.6%. The one-year new business value of our life business amounted to RMB8.725 billion, up 16.3%. The NBV margin reached 24.5%, up 3.8 percentage points.









#### (I) Analysis by channels

		Un	it: RMB million
For 12 months ended 31 December	2014	2013	Changes (%)
Individual business			
GWPs	71,693	60,391	18.7
New policies	17,281	14,379	20.2
Regular premium	16,148	13,202	22.3
Single premium	1,133	1,177	(3.7)
Renewed policies	54,412	46,012	18.3
Group & Partnerships			
GWPs	26,999	34,710	(22.2)
New policies	14,969	19,560	(23.5)
Regular premium	1,394	2,201	(36.7)
Single premium	13,575	17,359	(21.8)
Renewed policies	12,030	15,150	(20.6)
Total	98,692	95,101	3.8

Note: Figures for 2013 have been restated.

As part of our strategic transitioning which is driven by customers' needs, we restructured our life insurance business into the individual business and group & partnerships, based on the difference in customer types. The former focuses on the development of individual customers, while the latter on corporate clients, government business and third-party agency channels.

Unit RMB million

Unit: RMB million

#### 1. The individual business

For the reporting period, we realized RMB71.693 billion in GWPs for individual business, up 18.7%, representing 72.6% of total life GWPs. Of this, new polices contributed RMB17.281 billion, up 20.2%, and renewal business RMB54.412 billion, an increase of 18.3%.

For the individual business, we persisted in promoting the quality and productivity of our sales force. We stepped up selection during recruitment, revamped agency management rules to promote retention, enhanced customer insights to drive new customer acquisition and up-selling to existing customers, launched products and productivity campaigns, and stepped up infrastructure management in training and attendance so as to enhance agents' skills and capabilities. As a result of these measures, the mix of our sales force continued to improve. Monthly average headcount reached 344,000, up 14.3%, with increased proportions of productive and high-performing agents. Monthly average FYPs per agent reached RMB4,097, up 5.9%.

For 12 months ended 31			Changes
December	2014	2013	(%)
Monthly average agent number (in thousand)	344	301	14.3
Monthly average first-year GWPs per agent (RMB)	4,097	3,870	5.9
Average number of new long- term life insurance policies per			
agent per month	1.21	1.23	(1.6)

Note: Figures for 2013 have been restated.

#### 2. Group & partnerships

In 2014, we enhanced business selection for this channel. For the reporting period, we realized RMB26.999 billion in GWPs from this channel, down by 22.2%. It consisted of RMB14.969 billion in first year premiums, down by 23.5% and RMB12.030 billion in renewal business, down by 20.6%.

With the restructuring, the new channel now focuses on third-party channel management, employees' benefits (EB) business and government business, seeking to accelerate its transformation and realize sustained profits. For third-party channel management, we'll step up the transformation of bancassurance, re-positioning customer segments to push innovations and profitability. For EB business, we're pursuing a shift towards more comprehensive solutions, with continued efforts in innovations in products and services, as well as improvement in customer interface. As for government business, we'll actively participate in government-sponsored health insurance program for terminal illnesses, while continuing to extend our scope of service, duplicate successful models, set benchmarks so that insurance can play its due role in public administration. As of the end of 2014, we already participated in the terminal illness program in 9 provinces or municipalities.

#### (II) Analysis by products

For 12 months ended 31	2014 2013	2013	Changes
December	2014	2015	(%)
GWPs	98,692	95,101	3.8
Traditional	24,178	16,773	44.1
Participating	67,929	72,627	(6.5)
Universal	43	54	(20.4)
Short-term accident and health	6,542	5,647	15.8

We give priority to risk protection and long-term savings products while seizing opportunities arising from the reform of the pricing for traditional life insurance. For the reporting period, traditional business generated RMB24.178 billion in GWPs, up 44.1%, participating RMB67.929 billion, down by 6.5%, and short-term accident & health RMB6.542 billion, up15.8%.

#### Information of the top five products

#### For 12 months ended 31 December 2014

Rank- ing	Name	Туре	Premiums	Sales channel
1	E66A-10-year Hong Fu Bao 紅福寶兩全保 險 (分紅型)10年期	Participating endowment	8,290	Group & Partnerships
2	EL82-Hongxin Rensheng 鴻鑫人 生兩全保險 ( 分紅 型 )	Participating endowment	6,449	Individual /Group & Partnerships
3	EM11-Hong Fa Nian Nian 鴻發年年全 能定投年金 ( 分紅 型 )	Participating annuity	6,249	Individual /Group & Partnerships
4	E24-Bao De Ying(A) 保得贏 (A 款 ) 兩 全保險	Traditional endowment	5,286	Group & Partnerships
5	EM20-Hong Fa Nian Nian A 2013 鴻發年年全能年 金保險 ( 分紅型 ) A 款 ( 2013 版 )	Traditional annuity	4,274	Individual /Group & Partnerships

**Operating results** 

#### (III) Policy persistency ratio

For 12 months ended 31 December	2014	2013	Changes (%)
Individual life insurance customer 13-month persistency ratio (%) <sup>note 1</sup>	89.8	90.2	(0.4pt)
Individual life insurance customer 25-month persistency ratio (%) <sup>note 2</sup>	86.4	87.0	(0.6pt)

Notes:

 13-month persistency ratio: premiums from in-force policies 13 months after their issuance as a percentage of premiums from policies which entered into force during the same period.

 25-month persistency ratio: premiums from in-force policies 25 months after their issuance as a percentage of premiums from policies which entered into force during the same period.

Both ratios maintained healthy levels, though falling slightly year-on-year due to the rise in surrender rate from bancassurance which was still in the period of adjustment.

#### (IV) Top 10 regions for GWPs

Our GWPs mainly came from economically developed regions or populous areas.

Unit: PMR million

		Unit: P	INB MIIION
For 12 months ended 31 December	2014	2013	Changes (%)
GWPs	98,692	95,101	3.8
Jiangsu	10,407	10,000	4.1
Henan	8,936	8,671	3.1
Shandong	8,122	7,597	6.9
Guangdong	7,230	6,668	8.4
Zhejiang	6,975	6,636	5.1
Hebei	5,582	5,717	(2.4)
Hubei	4,730	4,371	8.2
Shanxi	4,703	4,516	4.1
Beijing	3,897	3,965	(1.7)
Sichuan	3,566	4,310	(17.3)
Subtotal	64,148	62,451	2.7
Others	34,544	32,650	5.8

## II. Financial analysis

		Un	iit: RMB million
For 12 months ended 31 December	2014	2013	Changes (%)
Net premiums earned	97,234	93,268	4.3
Investment income <sup>note</sup>	34,922	26,576	31.4
Other operating income	966	768	25.8
Total income	133,122	120,612	10.4
Net policyholders' benefits and claims	(95,069)	(89,451)	6.3
Finance costs	(2,690)	(2,626)	2.4
Interest credited to investment contracts	(1,373)	(1,924)	(28.6)
Other operating and administrative expenses	(22,284)	(19,046)	17.0
Total benefits, claims and expenses	(121,416)	(113,047)	7.4
Profit before tax	11,706	7,565	54.7
Income tax	(2,622)	(1,346)	94.8
Net profit	9,084	6,219	46.1

Note: Investment income includes investment income and share of profit/(losses) in equity accounted investees.

**Investment income** for the reporting period was RMB34.922 billion, up 31.4%, due to higher interest payments on fixed income investments and higher securities trading gains.

Net policyholders' benefits and claims amounted to RMB95.069 billion, up 6.3%. Of this, death and other benefits paid increased by 41.6%, largely due to the impact of higher amounts surrendered and decrease in the payment of maturity and survival benefits.

		Uni	it: RMB million
For 12 months ended 31	2014	2012	Changes
December	2014	2013	(%)
Net policyholders' benefits and	95.069	89,451	6.3
claims	95,009	09,431	0.5
Life insurance death and other benefits paid	40,245	28,420	41.6
Claims incurred	2,604	1,849	40.8
Changes in long-term insurance contract liabilities	47,250	55,056	(14.2)
Policyholder dividends	4,970	4,126	20.5

Finance costs amounted to RMB2.690 billion in 2014, an increase of 2.4%, largely attributable to higher interest expenses on securities sold under agreements to repurchase.

Other operating and management expenses amounted to RMB22.284 billion, up 17.0%. The increase was mainly caused by growing business.

As a result, CPIC Life recorded a net profit of RMB9.084 billion for 2014.

## 3

## Property casualty insurance business

In 2014, our property casualty business faced formidable challenges. It recorded RMB93.113 billion in GWPs, up 13.8%. The combined ratio stood at 103.8%, up 4.3 percentage points, incurring underwriting losses for the first time in 6 years.

To cope with the grave situation, we'll take a multi-pronged approach towards the control of the combined ratio, seeking to address the root-cause. We'll enhance risk selection and claims cost control at the same time, making greater efforts to improve the intensive management for expenses, so as to put in place an effective and end-to-end control system for the combined ratio. On the other hand, we'll continue to refine the "closed-loop" management systems for auto insurance, non-auto business, and agricultural insurance, in a bid to increase specialization and centralization.

## I. CPIC P/C

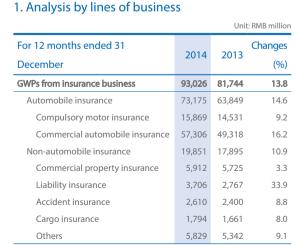
#### (I) Business analysis

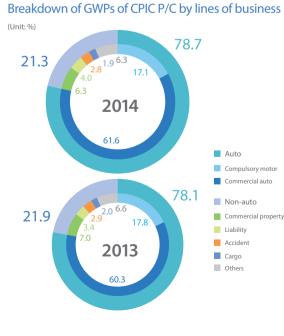
In 2014, CPIC P/C reported GWPs of RMB93.026 billion, up 13.8%, with a combined ratio of 103.8%, up 4.3 percentage points, incurring underwriting losses for the first time in 6 years.

Going forward, the company will focus on refining the "closed-loop" management systems for auto insurance, non-auto business, and agricultural insurance, in a bid to increase specialization and centralization. It will also enhance risk selection and claims cost control, and improve the intensive management for expenses, so as to achieve a turnaround.

#### (Unit: %) 99.5 33.5 66.0 2013 2014 103.8 + 4.3pt + 2.3pt Expense ratio Loss ratio

Combined ratio of CPIC P/C





**Operating results** 

#### (1) Automobile insurance

For the reporting period, we reported GWPs of RMB73.175 billion from automobile business, up 14.6%, with a combined ratio of 102.0%, up 2.2 percentage points, largely due to increasing competitions, claims cost inflation and reserve strengthening.

In 2014, we strengthened segmentation between corporate clients and individual customers to support differentiation in our business strategies, giving priority to individual customers while maintaining stable development of corporate client business. We stepped up investment in high-quality customers, in a bid to increase their share, and in 2014, the renewal ratio of commercial auto business customers with reported claims from 0 to 1 reached 63.6%, up 1.2 percentage points.

Going forward, we'll step up channel specialization, optimizing the multi-dimensional accounting system to accelerate the development of low-cost channels while strictly controlling that of high-cost ones, and enhance the management of loss-making channels so that they can also turn profits. Efforts will also be made to further rationalize the centralized claims management system, increase the use of new technologies for claims management. In the meantime, in the context of the upcoming market-based reform, we'll improve our risk pricing mechanisms and enhance our capabilities in risk management based on customer segmentation.

#### (3) Key financials of major business lines

Name of insurance	Premiums	Amounts Insured	Claims paid	Reserves	Underwriting profit	Combined ratio (%)
Automobile insurance	73,175	10,892,654	43,457	48,759	(1,219)	102.0
Commercial property insurance	5,889	11,054,221	3,588	5,665	(671)	119.4
Liability insurance	3,698	11,428,583	1,792	3,290	(571)	122.0
Accident insurance	2,609	23,800,772	1,254	1,948	(126)	105.0
Cargo insurance	1,778	5,288,264	1,016	883	(59)	105.0

Unit: RMB million

#### For 12 months ended 31 December 2014

#### 2. Analysis by distribution channels

For 12 months ended 31	2014		Changes	
December	2014	2013	(%)	
GWPs	93,026	81,744	13.8	
Direct sales	14,805	13,155	12.5	
Agents	50,996	45,506	12.1	
Brokers	7,566	6,411	18.0	
Telemarketing, Internet sales and cross-selling	19,659	16,672	17.9	

#### (2) Non-auto insurance

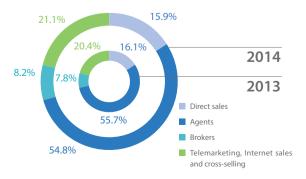
For the reporting period, its GWPs amounted to RMB19.851 billion, up 10.9%, with its combined ratio rising 14.2 percentage points to 112.6%, due to increasing competitions, claims cost inflation and reserves strengthening.

In 2014, we pushed for faster growth of the emerging lines of business such as agricultural and credit insurance, in a bid to improve the mix of non-auto business. On the other hand, we maintained our leadership in major corporate accounts, which generated GWPs of RMB6.495 billion, up 19.0%. We continued to push *Caifu Ubao*, a non-auto insurance package with flexible sector-specific combinations targeting small-andmedium-sized corporate clients, generating RMB833 million in GWPs and adding nearly 30,000 new customers.

Going forward, we will focus on channel development, cost control and customers services so as to stabilize the development of traditional lines of business and improve their profitability. We'll also step up differentiation in customer development, and continue to consolidate our lead in major corporate accounts while tapping the potential of micro, small and medium sized clients. We'll seize the opportunities of the new Guo Shi Tiao to accelerate the development of the emerging lines in non-automobile business and foster competitive edge.

Unit: RMB million

#### Breakdown of GWPs of CPIC P/C by channel



In 2014, we persisted in the strategy of pursuing coordinated development across different channels and continued with their capacity-building.

We made steadfast efforts to boost telemarketing and internet sales in a bid to strengthen their ability to acquire customers and contribute value. GWPs from this channel amounted to RMB16.049 billion, up 18.6%. We refined the model for crossselling to promote resource-sharing, with RMB3.610 billion in GWPs from cross-selling, up 14.8%. These two channels combined represented 21.1% of total GWPs of CPIC P/C, up 0.7 percentage point.

#### 3. Top 10 regions for GWPs

We derived our GWPs mainly from China's eastern coastal provinces and prosperous inland regions. Looking ahead, we will rely on our nationwide distribution network to implement differentiated regional development strategies based on factors like market potential and operational efficiency.

Unit: RMR million

			It. KIVID ITIIIIOTI
For 12 months ended 31	2014	2013	Changes
December	2014	2015	(%)
GWPs	93,026	81,744	13.8
Guangdong	13,164	11,412	15.4
Jiangsu	10,819	9,430	14.7
Zhejiang	8,890	7,390	20.3
Shanghai	7,090	6,285	12.8
Shandong	6,167	5,988	3.0
Beijing	5,227	4,769	9.6
Sichuan	3,065	2,659	15.3
Fujian	3,013	2,539	18.7
Hebei	2,634	2,388	10.3
Guangxi	2,555	2,310	10.6
Sub-total	62,624	55,170	13.5
Others	30,402	26,574	14.4

#### (II) Financial analysis

		Un	it: RMB million
For 12 months ended 31	2014	2012	Changes
December		2013	(%)
Net premiums earned	75,254	66,001	14.0
Investment income <sup>note</sup>	4,455	3,341	33.3
Other operating income	386	320	20.6
Total income	80,095	69,662	15.0

For 12 months ended 31	2014	2013	Changes
December	2014	2015	(%)
Claims incurred	(51,184)	(43,584)	17.4
Finance costs	(365)	(109)	234.9
Interest expenses on investment contract accounts	(1)	-	/
Other operating and administrative expenses	(27,266)	(22,382)	21.8
Total benefits, claims and	(78,816)	(66,075)	19.3
expenses	(70,010)	(00,073)	15.5
Profit before tax	1,279	3,587	(64.3)
Income tax	(242)	(965)	(74.9)
Net profit	1,037	2,622	(60.5)

Note: Investment income includes investment income and share of profit/(losses) in equity accounted investees.

**Investment income** in 2014 amounted to RMB4.455 billion, up 33.3%, mainly attributable to increase in securities trading gains and interest income.

Claims incurred in 2014 totaled RMB51.184 billion, representing an increase of 17.4%, mainly due to rising claims costs.

Other operating and administrative expenses amounted to RMB27.266 billion, up 21.8%, mainly due to increased commissions on the back of market competitions and decreased reinsurers'share of expenses on the back of reduced premiums ceded to reinsurers.

Hence, a net profit of RMB1.037 billion was booked for CPIC P/ C for 2014.

### II. CPIC HK

We conduct overseas business via CPIC HK, a wholly-owned subsidiary. As at 31 December, 2014, its total assets stood at RMB764 million, with net assets reaching RMB290 million. Its GWPs for the reporting period amounted to RMB456 million, with a combined ratio of 95.4%, and a net profit of RMB31 million.

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## Asset management business

Our asset management business focuses on serving its in-house clients, while exploring ways to enhance its competitive edge to attract more third-party business. As of the end of 2014, our total AuM reached RMB910.542 billion, a growth of 21.6% from the end of 2013. Of this, in-house AuM rose by 14.3% from the end of 2013 to RMB761.886 billion, with the growth rate of Group investments' net asset value of 8.8%. Third-party AuM stood at RMB148.656 billion, up 80.7% vis-a-vis the end of 2013, and generating a fee income of RMB396 million, up 77.6%.

### I. Group AuM

As of the end of 2014, Group total AuM reached RMB910.542 billion, a growth of 21.6% from the end of 2013.

		Unit: F	MB million
	31 December 2014	31 December 2013	Changes (%)
AuM of the Group <sup>note</sup>	910,542	749,048	21.6
Group in-house assets	761,886	666,799	14.3
Third-party AuM <sup>note</sup>	148,656	82,249	80.7
Third-party AuM by CPIC AMC	89,841	44,038	104.0
Assets under investment			
management by	58,815	38,211	53.9
Changjiang Pension <sup>note</sup>			

### II. Group in-house AuM

In 2014, China's economic growth, though slowing down, remained at reasonable levels, and was largely in line with market expectations. The moderately easy monetary policy underpinned a rising bond market, though yields on bonds fell steeply. On the other hand, the equity market, having been in decline for 4 years on end, rallied in the second half of 2014. Based on our insights into the liability profiles, we seized opportunities with the fixed income market which was at its historical highs and further optimized the mix of asset allocation so as to reduce investment risks and further align our asset allocation with the profiles of our liabilities.

Note: Figures for 2013 have been restated.

#### (I) Consolidated investment portfolios

				Unit: RMB million
	31 December 2014	Share (%)	Share change(pt)	Change (%)
Group investment assets (Total)	761,886	100.0	-	14.3
By investment category				
Fixed income investments	660,699	86.7	1.9	16.8
– Debt securities	420,281	55.2	(0.8)	12.6
– Term deposits	165,562	21.7	0.1	14.7
<ul> <li>Debt investment plans</li> </ul>	47,573	6.3	1.1	37.7
– Wealth management products <sup>note 1</sup>	9,450	1.2	1.0	584.8
- Other fixed income investments <sup>note 2</sup>	17,833	2.3	0.5	48.1
Equity investment	80,582	10.6	(0.7)	7.3
– Investment funds <sup>note3</sup>	33,407	4.4	(0.6)	(0.4)
– Equity securities	29,046	3.8	(0.9)	(6.9)

	31 December 2014	Share (%)	Share change(pt)	Change (%)
– Wealth management products <sup>note 1</sup>	7,511	1.0	0.7	313.8
- Other equity investments <sup>note 4</sup>	10,618	1.4	0.1	23.7
Investment properties	6,563	0.9	(0.1)	(3.4)
Cash and cash equivalents	14,042	1.8	(1.1)	(27.4)
By investment purpose				
Financial assets at fair value through profit or loss	17,764	2.3	1.5	260.6
Available-for-sale financial assets	166,601	21.9	(4.4)	(5.1)
Held-to-maturity financial assets	311,998	41.0	1.6	18.7
Interests in associates	253	-	-	/
Investment in joint ventures	11	-	-	-
Loans and other investments <sup>note 5</sup>	265,259	34.8	1.3	18.7

Notes:

1. Wealth management products include wealth management products issued by commercial banks, collective trust plans by trust firms, special asset management plans by securities firms and credit assets backed securities by banking institutions, etc.

2. Other fixed income investments include restricted statutory deposits and policy loans, etc.

3. The aggregate amounts of bond funds and money market funds as at 31 December 2014 and 31 December 2013 were RMB17.453 billion and RMB16.812 billion, respectively.

4. Other equity investments include unlisted equities, etc.

5. Loan and other investments include term deposits, cash and short-term time deposits, securities purchased under agreements to resell, policy loans, restricted statutory deposits, and investments classified as loans and receivables, and investment properties, etc.

#### 1. By investment category

In 2014, our fixed income assets increased by RMB95.159 billion. Of this, bond investment and term deposits increased by 12.6% and 14.7% respectively. Of bond holdings, treasury bonds, financial bonds and enterprise bonds accounted for 17.1%, 31.7% and 51.2% respectively, with their credit rating predominantly AA+ and above. Debt investment plans grew by 37.7%. New fixed income assets for the year mostly were allocated in instruments of high credit ratings, with overall credit risk under control. Equity's share of the total portfolio was 10.6%, down by 0.7 percentage point from the end of 2013.

#### 2. By investment purpose

By investment purpose, our in-house AuM are mainly in three categories, namely, available-for-sale (AFS) financial assets, held-tomaturity (HTM) investments as well as loans and other investments. Of this, AFS financial assets fell by 5.1% from the end of 2013, and HTM investments rose by 18.7%, primarily due to increased investment in bonds. Loans and other investments increased by 18.7%, as a result of increased allocation in term deposits and debt investment plans.

#### (II) Investment income

For the reporting period, our investment income totaled RMB41.973 billion, up 32.9%. Total investment yield reached 6.1%, up 1.1 percentage points, mainly attributable to higher net investment income, a steep rise in trading gains from equity securities and an increase in provisions for asset impairment losses.

Net investment income amounted to RMB36.718 billion, up 16.9%. This increase stemmed mainly from higher interest income from fixed income investments and higher dividend income from equity securities, with the former rising by 16.9% and the latter exceeding RMB3 billion, up 17.9% year-on-year. Net investment yield reached 5.3%, up 0.3 percentage point.

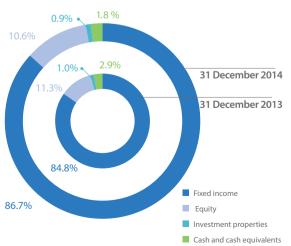
The growth rate of investments' net asset value was 8.8%, up 4.5 percentage points, mainly due to an increase in unrealized gains for AFS assets as a result of the rally of the bond and stock markets.

#### 1. Group consolidated

		Un	it: RMB million
For 12 months ended 31 December	2014	2013	Changes (%)
Interest income from fixed income investments	33,185	28,398	16.9
Dividend income from equity securities	3,010	2,554	17.9
Rental income from investment properties	523	456	14.7
Net investment income	36,718	31,408	16.9
Realized gains	7,938	1,231	544.8
Unrealized gains	713	16	4,356.3
Charge of impairment losses on investment assets	(3,672)	(1,321)	178.0
Other income <sup>note 1</sup>	276	248	11.3
Total investment income	41,973	31,582	32.9
Net investment yield (%) <sup>note 2</sup>	5.3	5.0	0.3pt
Total investment yield (%) <sup>note 2</sup>	6.1	5.0	1.1pt
Growth rate of investments' net asset value (%) <sup>notes 2, 3</sup>	8.8	4.3	4.5pt

Notes:

- Other income includes interest income from cash and short-term time deposits, securities purchased under agreements to resell and share of profit in equity accounted investees, etc.
- The impact of securities sold under agreements to repurchase was considered in the calculation of net investment yield. Average investment assets used as the denominator are computed based on Modified Dietz method in principle in the calculation of net/total investment yield and growth rate of investments' net asset value.
- Growth rate of investments' net asset value = total investment yield + net of fair value changes of AFS booked as other comprehensive income/average investment assets.



#### Group consolidated investment portfolio

#### 2. CPIC Life

		Un	It: RIVIB MIIIION
For 12 months ended 31	2014	2013	Changes
December	2014	2013	(%)
Net investment income	30,770	26,731	15.1
Net investment yield (%)	5.3	5.1	0.2pt
Total investment income	35,256	26,917	31.0
Total investment yield (%)	6.1	5.1	1.0pt

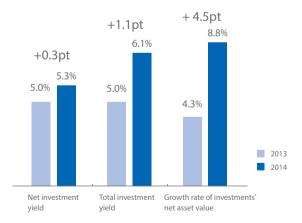
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Note: The impact of securities sold under agreements to repurchase was considered in the calculation of net investment yield. Average investment assets used as the denominator are computed based on Modified Dietz method in principle in the calculation of net/total investment yield.

#### 3. CPIC P/C

		Un	it: RMB million
For 12 months ended 31	2014	2013	Changes
December	2014	2015	(%)
Net investment income	4,110	3,407	20.6
Net investment yield (%)	5.3	5.0	0.3pt
Total investment income	4,455	3,358	32.7
Total investment yield (%)	5.7	4.9	0.8pt

Note: The impact of securities sold under agreements to repurchase was considered in the calculation of net investment yield. Average investment assets used as the denominator are computed based on Modified Dietz method in principle in the calculation of net/total investment yield.



			Unit: %
For 12 months ended 31 December	2014	2013	Changes
Total investment yield	6.1	5.0	1.1pt
Fixed income investments <sup>note</sup>	5.7	5.2	0.5pt
Equity investment <sup>note</sup>	8.4	3.7	4.7pt
Investment properties <sup>note</sup>	8.1	7.1	1.0pt
Cash and cash equivalents <sup>note</sup>	1.6	1.4	0.2pt

#### (III) Total investment yield on a consolidated basis

Note: The impact of securities sold under agreements to repurchase was not considered.

## III. Third-party AuM

#### (I) Third-party AuM by CPIC AMC

CPIC AMC seeks to drive its business growth through products and innovations, and has stepped up its efforts to expand the thirdparty business. As of the end of 2014, its third-party AuM rose by 104.0% from the end of 2013, amounting to RMB89.841 billion, with a fee income of RMB190 million, up 84.5%. During the reporting period, it successfully issued 26 debt investment plans of various types, raising in total RMB32.319 billion. Besides, to further extend its product line-up, CPIC AMC issued 33 asset management products, covering equity, bonds, hybrid, cash management, indices, FOF, deposits and alternative investments.

#### (II) Assets under investment management by Changjiang Pension

Changjiang Pension is committed to its core pension business, pursues long-term value growth and sustainable development. It stays focused on the trust type of pension business, striving to promote its specialization and enhance its core competitiveness in pension-related asset management. It is committed to promoting the development of China's multi-tiered system for elderly provisions. It seeks to grow in the niche market of social security fund management, and stays actively involved in the development of China's pension-related asset management business, so as to deliver sustainable value growth for its clients and shareholders. In 2014, in spite of economic slowdown, it saw rapid growth in both traditional and innovative businesses. It seized opportunities of the bond and equity markets, and delivered record level returns for its clients. It achieved rapid expansion in both corporate annuities and pension business, with total AuM exceeding RMB100 billion, and vast improvement in its profitability, turning profits for the first time since its incorporation. The company has begun to show advantages in differentiation, specialization and economies of scale.

Based on its corporate annuity business, the company commits itself to serving China's economic development, improving people's well-being and in particular, facilitating the reform of SOEs. It also strives to contribute to the market-based development and innovations of pension-related asset management resting on multiple pillars. With the support from the regulators, it pushed the key innovative projects in an all-around way, and launched the first collective plan for SMEs on the market, a corporate annuities debt investment plan for affordable housing, the first innovative corporate annuities investment product on the market, the first debt investment plan launched by a pension company, as well as the first pension product with deferred payment on the market. In the same year, the company obtained qualifications for equity investment from CIRC, becoming the first pension company with such qualifications. It also became the first asset manager involved in the hybrid-ownership reform of SOEs under the central government with proceeds from corporate annuities. In response to the latest developments of China's wealth management industry and in particular, the needs of its corporate clients, the company achieved a number of breakthroughs in employees' ownership, management of insurance assets, and private placement by listed firms.

As of the end of 2014, Changjiang Pension's assets under investment management reached RMB58.815 billion, rising by 53.9% from the end of 2013, and assets under custody amounted to RMB49.669 billion, up 31.5% from the end of 2013.

## 5

## Analysis of specific items

This part has 8 components, including items concerning consolidated results, liquidity and solvency analysis.

## I. Key consolidated results

				Unit: RMB millio	
	31 December 2014/	31 December 2013/	Changes (0/)	Main Reasons	
	Year 2014	Year 2013	Changes (70)	Changes (%)	Main Reasons
Total assets	825,100	723,533	14.0	Business expansion	
Total liabilities	705,905	623,147	13.3	Business expansion	
Total equity	119,195	100,386	18.7	Profit for the period, fair value change on available-for-sale financial assets	
Net profit attributable to equity holders of the parent	11,049	9,261	19.3	Increase in investment yield	

## II. Liquidity analysis

#### (I) Cash flow statement

			Unit: RMB million
For 12 months ended 31 December	2014	2013	Changes (%)
Net cash inflow from operating activities	40,050	45,114	(11.2)
Net cash outflow from investing activities	(46,940)	(20,010)	134.6
Net cash inflow/(outflow) from financing activities	1,570	(30,581)	(105.1)

#### (II) Gearing ratio

	31 December 2014	31 December 2013	Changes
Gearing ratio (%)	85.8	86.3	(0.5pt)

Note: Gearing ratio = (total liabilities + equity attributable to minority interests)/total assets.

#### (III) Liquidity analysis

We centralized liquidity management including that of our subsidiaries at the group level. As the parent company, our cash flows mainly stem from dividends from our subsidiaries and gains from our own investment activities.

Our liquidity mainly comes from premiums, investment income, sales or maturity of financial assets and cash from financing activities. The demand for liquidity primarily arises from surrenders, withdrawals or other forms of earlier termination of insurance policies, insurance claims or benefit pay-outs, payment of dividends to shareholders and cash required for daily operation.

We usually record net cash inflows from our operating activities due to growing premium income. That being said, we adhere to

ALM, and in line with our strategic asset allocation (SAA), we would maintain an appropriate level of allocation in high liquidity assets to meet liquidity requirement.

Financing is also a major part of liquidity management. We have access to additional liquidity through securities repurchase arrangement and other financing arrangements.

We believe that our current liquidity level is sufficient for our needs in the foreseeable future.

## III. Solvency

We calculate and disclose our actual capital, required capital and solvency margin ratio in accordance with requirements by CIRC. The solvency margin ratio of domestic insurance companies in the PRC shall meet certain prescribed levels as stipulated by CIRC.

			Unit: RMB million
	31 December 2014	31 December 2013	Reasons of Change
CPIC Group			
Actual solvency margin	103,293	90,081	Profit for the period, profit distribution to the shareholders, change of the fair value of investment assets
Minimum solvency margin	36,842	31,849	Growth of life and property casualty insurance business
Solvency margin ratio (%)	280	283	
CPIC Life			
Actual solvency margin	53,747	41,436	Profit for the period, profit distribution to the shareholders, change of the fair value of investment assets and capital injection
Minimum solvency margin	24,611	21,651	Growth of insurance business
Solvency margin ratio (%)	218	191	
CPIC P/C			
Actual solvency margin	21,461	16,441	Profit for the period, profit distribution to the shareholders, change of the fair value of investment assets, capital injection and subordinated debt
Minimum solvency margin	12,106	10,136	Growth of insurance business
Solvency margin ratio (%)	177	162	

## IV. Sensitivity analysis

#### (I) Sensitivity analysis of solvency

#### 1. CPIC Life

As of the end of 2014, our actual solvency margin and minimum solvency margin stood at RMB53.747 billion and RMB24.611 billion respectively, with a solvency margin ratio of 218%. Maintaining the required capital and other market conditions being equal, we assumed a 50BPs-change in interest rates or a 10% change in stock prices (assuming the fair value of equity assets<sup>note 1</sup> move in proportion to stock prices), and tested their impact on our solvency margin ratio<sup>note 2</sup> as at 31 December 2014. The results are as follows:

31 December 2014 —	Changes in interest rates		Changes in equity securities prices	
ST December 2014	+50bp	-50bp	+10%	-10%
Solvency margin ratio (%)	216	221	228	208

Notes:

1. Equity assets do not include bond funds, money market funds, wealth management products and other equity investments.

2. After policyholder participation.

#### 2. CPIC P/C

As of the end of 2014, our actual solvency margin and minimum solvency margin stood at RMB21.461 billion and RMB12.106 billion respectively, with a solvency margin ratio of 177%. We assumed, while maintaining the required capital and other market conditions being equal, a 50BPs-change in interest rates or a 10% change in stock prices (assuming the fair value of equity assets<sup>note</sup> move in proportion to stock prices), and tested their impact on our solvency margin ratio as at 31 December 2014. The results are as follows:

31 December 2014 —	Changes in i	Changes in interest rates		es in equity securities prices	
31 December 2014	+50bp	-50bp	+10%	-10%	
Solvency margin ratio (%)	176	179	182	173	

Note: Equity assets do not include bond investment funds, money market investment funds, wealth management products and other equity investments.

#### (II) Sensitivity analysis of price risk

The following table shows the sensitivity analysis of price risk, i.e. the impact<sup>note 1</sup> of fair value changes of all equity assets<sup>note 2</sup> in the case of a 10% change in stock prices as at the end of the reporting period on our total profits and shareholders' equity (assuming the fair value of equity assets<sup>note 2</sup> moves in proportion to stock prices), other variables being equal.

Unit: RMB million

	Year 2014 / 31 December 2014			
Market value	Impact on profit before tax	Impact on profit before tax Impact on equity		
10%	242	2,918		
-10%	(242)	(2,918)		

Notes:

1. After policyholder participation.

2. Equity assets do not include bond funds, money market funds, wealth management products and other equity investments.

## V. Insurance contract liabilities

Insurance contract liabilities include unearned premium reserves, claim reserves and long-term life insurance contract liabilities. All three are applicable in life insurance business, while only the first two are applicable in property casualty insurance business.

As at 31 December 2014, insurance contract liabilities of CPIC Life amounted to RMB497.089 billion, representing an increase of 11.8% from the end of 2013. Those of CPIC P/C amounted to RMB67.465 billion, an increase of 16.9%. The rise was mainly caused by business expansion and accumulation of insurance liabilities.

We also tested the adequacy of reserves at the balance sheet date. The test results show that reserves set aside for each type of insurance contracts was sufficient and no additional provision was required.

Unit: RMB million

	31 December 2014	31 December 2013	Changes (%)
CPIC Life			
Unearned premiums	1,868	1,879	(0.6)
Claim reserves	1,316	958	37.4
Long-term life insurance contract liabilities	493,905	441,924	11.8
CPIC P/C			
Unearned premiums	37,297	33,395	11.7
Claim reserves	30,168	24,308	24.1

## VI. Investment contract liabilities

Investment contract liabilities mainly cover the non-insurance portion of insurance contracts, and those contracts which failed to pass the testing of significant insurance risk.

							Unit: RMB million
	31 December — 2013	Increase for the period		Decrease for the period		21 December	
		Deposit received	Interest credited	Others	Deposits withdrawn	Fees deducted	31 December 2014
Investment contract liabilities	34,443	5,259	1,374	949	(6,199)	(164)	35,662

## VII. Reinsurance business

In 2014, premiums ceded to reinsurers are shown below:

			Unit: RMB million
For 12 months ended 31 December	2014	2013	Changes (%)
CPIC Life	1,424	1,605	(11.3)
Traditional insurance	1,113	1,160	(4.1)
Participating insurance	247	252	(2.0)
Universal insurance	3	б	(50.0)
Short-term accident and health insurance	61	187	(67.4)
CPIC P/C	12,344	13,984	(11.7)
Automobile insurance	6,181	8,400	(26.4)
Non-automobile insurance	6,163	5,584	10.4

The decrease in ceded premiums for CPIC Life was due to lower reinsurance ratio whereas that for CPIC P/C was because of reduced ceded business.

In 2014, premiums ceded inwardly are set out below:

			Unit: RMB million
For 12 months ended 31 December	2014	2013	Changes (%)
CPIC P/C	188	130	44.6
Automobile insurance	-	-	/
Non-automobile insurance	188	130	44.6

As at the end of 2014, assets under reinsurance are set out below:

			UTIC: KIMB MIIION
	31 December 2014	31 December 2013	Changes (%)
CPIC Life			
Reinsurers' share of insurance contract liabilities			
Unearned premiums	11	55	(80.0)
Claim reserves	11	32	(65.6)
Long-term life insurance contract liabilities	6,873	6,347	8.3
CPIC P/C			
Reinsurers' share of insurance contract liabilities			
Unearned premiums	4,259	5,786	(26.4)
Claim reserves	6,202	5,332	16.3

Unit: DMR millio

We determine retained insured amounts and reinsurance ratio according to insurance regulations and our business development needs. To lower the concentration risk of reinsurance, we also entered into reinsurance agreements with various leading international reinsurance companies. The criteria for the selection of reinsurance companies include their financial strength, service level, insurance clauses, claims settlement efficiency and price. Generally speaking, only domestic reinsurance companies with proven records or international reinsurance companies of ratings of A- or above would qualify. Besides China Reinsurance (Group) Corporation and its subsidiaries, China Life Reinsurance Company Ltd., and China Property & Casualty Reinsurance Company Ltd., our reinsurance partners also include international giants like Munich Reinsurance Company ( 慕 尼 黑 再 保 險 公 司 ) and Swiss Reinsurance Company ( 瑞士再保險公司 ).

## VIII. Analysis of core competitiveness

We are a leading insurance group with a strong foothold in China, ranking 384th on the list of Fortune Global 400. We are committed to the core business of insurance and the pursuit of sustainable value growth, striving to deliver stable returns for our shareholders. Our core competitiveness rests upon:

- > Strong insurance expertise, with an extended portfolio in life, property casualty, pension, health, insurance asset management and investment in care for the elderly;
- > One of the most recognized insurance brand names with an extensive customer base and a nation-wide distribution network;
- > Progress in the implementation of the transitioning initiatives, with intensified focus on customers' needs, improved customer interface and enhanced customer experience;
- > Initial success in a new business model underpinned by both insurance and asset management, with professional insurance asset management capabilities based on ALM and market-based third-party asset management capabilities;
- > Sound corporate governance, solid risk management and internal control systems and a scientific decision-making process of a modern financial institution;
- > An advanced and reliable information technology system with competitive edge in operational efficiency, new technologies and customer experience;
- > An experienced management team and a centralized management platform.

# Outlook

In 2015, in response to the new economic normalcy, we will give priority to innovations and further rollout of transitioning initiatives, in a bid to improve the company's input-output ratio and profitability, with more balanced portfolios underpinned by both insurance and asset management.

### I. Market environment

In 2014, China's insurance industry surpassed the mark of RMB2 trillion in GWPs, reaching RMB2,023.481 billion, a growth of 17.5%, the highest since the eruption of the international financial crisis. Of this, property casualty insurance achieved GWPs of RMB720.338 billion, up 16.0%, and the personal lines RMB1.3 trillion, an increase of 18.2%. The industry's assets exceeded the mark of RMB10 trillion, at RMB10,159.147 billion, rising 22.6% from the end of 2013.

On the back of the Opinions on Accelerating the Development of Modern Insurance Industry by the State Council, the deepening of market-based reforms and the support from the public, the insurance sector moved onto a fast track of development amid macroeconomic slowdown, set records in premiums, claims pay-outs, AuM and total assets, and reached new heights in terms of risk management capability and the ability to serve the macro-economy, small and micro-businesses, agriculture and the development of rural areas.

Looking ahead into 2015, world economy will continue to feel the squeeze of the international financial crisis, and its recovery remains subdued. There will be more volatility on the international financial and commodities markets, which are increasingly impacted by geo-political factors. Domestically, the "new normalcy" of China's economy, the promulgation of the new Guo Shi Tiao will have far-reaching consequences for the industry. The mid-to-high growth rates under the new economic normalcy will lay a solid foundation for the healthy development of the sector. The government's commitment to a "pro-active fiscal policy" means increased investments or more favorable policies in agriculture, domestic consumption and people's well-being. The new Guo Shi Tiao, together with other supportive documents such as the Several Opinions of the General Office of the State Council on Accelerating the Development of Commercial Health Insurance will be instrumental in boosting the development of insurance and present an important window of opportunity for health insurance, tax-deferred pension schemes, innovative agricultural insurance, safety liability insurance and guarantee insurance for consumer loans. Government policies for the health and care for the elderly industries will support insurance companies in their efforts to diversify their portfolio. Fund management companies owned by insurance companies will grow even faster, helping to expand the AuM. In the meantime, changing demographics and environmental pollution mean increasing demand for pension and health business. Interest rate movements, and in particular, the expectation for rate cuts would help with the sales of life insurance products. Opportunities would abound for investments in new technologies, new products, now business types and models. In a nutshell, the new Guo Shi Tiao will pave the way for the insurance industry to become a pillar of the financial services sector, a centerpiece of social safety net, a key driver of innovations in public administration, an engine for the upgrading of China's economy and an enabler of the shift of government roles.

Apart from opportunities, there will also be challenges, given profound external and internal changes. With the emergence of new technologies, new business types and models, the insurance sector needs to change and innovate. With the deepening of marketbased reforms such as the deregulation of participating, universal and automobile insurance, insurance companies will have to focus even more on customers, product innovations and pricing capabilities, so as to improve their input-output ratio and business models. Sustained inflation in labor and materials costs would erode profits of the automobile insurance, and on the other hand, the business model and risk management techniques of health insurance are still evolving and yet to mature.

### II. Business plan

In 2014, we forged ahead with the transitioning initiatives centered on customers' needs, and delivered encouraging results. We achieved a fundamental shift in the value growth model for our life insurance business, put in place a contract-based model for ALM, with investment yields exceeding cost of liabilities, made big progress in establishing a sustainable business model for online business, with extensive use of mobile internet technologies in business operation. We set up a health subsidiary, which, together with Changjiang Pension and Anxin Agricultural Insurance Co., Ltd., went a long way to expand and optimize our portfolio. With another year of value growth, we were again ranked among Fortune Global 400.

In 2015, in response to the new economic normalcy, we will give priority to innovations and further roll-out of transitioning initiatives, in a bid to improve the company's input-output ratio and profitability, with more balanced portfolios underpinned by both insurance and asset management.

> Capturing opportunities and optimizing business portfolios to deliver sustainable value growth

We will focus on the NBV growth for life, the control of the combined ratio for property casualty business, a new business model underpinned by both insurance and asset management, competitiveness for health insurance, asset management for pension, service operation for the elderly care business, and the realignment of resources at the group level to further optimize our insurance portfolio, with an aim to enhancing our ability to pursue sustainable development.

> Driving the transitioning and upgrading through problem-solving

We'll continue to improve the smart online operational platform so as to establish a data-driven business model for customer needs. We will build a management system to enhance customers' experience, strengthen our capabilities in customer segmentation and put in place a customer-oriented, smart operational system of excellence.

> Increased accountability for risk prevention and mitigation

We'll enhance the organizational support for the transitioning initiatives, improve our financial planning and control based on value management, consolidate the infrastructure for compliance management and enterprise risk management, push for an increased role for internal auditing in oversight and the provision of value-added services so as to ensure the company's healthy development.

# Embedded value

# Independent actuaries review opinion report on embedded value

To The Directors China Pacific Insurance (Group) Company Limited

Towers Watson Management (Shenzhen) Consulting Co., Ltd Beijing Branch, trading as Towers Watson, ("Towers Watson" or "we") has been engaged by China Pacific Insurance (Group) Company Limited ("CPIC Group") to review the embedded value information of CPIC Group as at 31 December 2014.

This review opinion is addressed solely to CPIC Group in accordance with the terms of our engagement letter, and sets out the scope of our work and our conclusions. To the fullest extent permitted by applicable law, we do not accept or assume any responsibility, duty of care or liability to anyone other than CPIC Group for or in connection with our review work, the opinions we have formed, or for any statement set forth in this report.

### Scope of work

Towers Watson's scope of work comprised:

- > a review of the methodology used to develop the embedded value of CPIC Group and the value of one year's sales of China Pacific Life Insurance Co., Ltd. ("CPIC Life") as at 31 December 2014, in the light of the requirements of the "Life Insurance Embedded Value Reporting Guidelines" issued by the China Insurance Regulatory Commission ("CIRC") in September 2005;
- > a review of the economic and operating assumptions used to develop CPIC Group's embedded value and the value of one year's sales of CPIC Life as at 31 December 2014;
- > a review of the results of CPIC Group's calculation of the value of in-force business, the value of one year's sales of CPIC Life, the results of the analysis of movement of embedded value of CPIC Group, and the sensitivity results of the value of in-force business and value of one year's sales of CPIC Life.

### Opinion

As a result of our review of the embedded value of CPIC Group as at 31 December 2014 and the value of one year's sales of CPIC Life prepared by CPIC Group, Towers Watson has concluded that:

- > The methodology used is consistent with a traditional deterministic discounted cash flow approach, and is consistent with the requirements of the "Life Insurance Embedded Value Reporting Guidelines" issued by the CIRC;
- > The operating assumptions have been set with appropriate regard to past, current and expected future experience;
- > The economic assumptions have been set with regard to current market information.

Towers Watson has performed reasonableness checks and analysis of CPIC Group's embedded value and value of one year's sales of CPIC Life as at 31 December 2014, and Towers Watson has concluded that these results have been determined in a manner consistent with the methodology and assumptions described in the Embedded Value Section of CPIC Group's 2014 annual report and that the aggregate results are reasonable in this context.

Towers Watson confirms that the results shown in the Embedded Value section of CPIC Group's 2014 annual report are consistent with those reviewed by Towers Watson.

In carrying out our review we have relied on the accuracy of audited and unaudited data and information provided by CPIC Group.

> For and on behalf of Towers Watson Michael Freeman FIAA Wesley Cui, FSA, FCAA 27th March 2015

# 2014 Embedded Value Annual Report of CPIC Group

## I. Background

In order to provide investors with an additional tool to understand our economic value and business results, we have prepared CPIC Group Embedded Value as at 31 December 2014 in accordance with the disclosure rules set by the China Securities Regulatory Commission ("CSRC") for publicly listed insurer and the embedded value guidelines issued by China Insurance Regulatory Commission ("CIRC") and have disclosed information relating to our group embedded value in this section. We have engaged Towers Watson, an independent firm of consultants, to review the reasonableness of the valuation methodology, the valuation assumptions as well as the valuation results, and to issue their independent embedded value review report, which is contained in our 2014 annual report.

The Group Embedded Value is defined as the sum of the Group Adjusted Net Worth determined on the PRC statutory basis, and the value of in force business of CPIC Life attributable to the shareholders of CPIC Group. The value of in force business and the value of one year's sales of CPIC Life are defined as the discounted value of the projected stream of future aftertax distributable profits for existing business in force at the valuation date and for one year's sales in the 12 months immediately preceding the valuation date, where distributable profits are determined based on PRC statutory reserves and solvency margins at the required regulatory minimum level. Embedded value does not allow for any value attributable to future new business sales.

The value of in force business and the value of one year's sales of CPIC Life are determined by using a traditional deterministic discounted cash flow methodology. This methodology makes implicit allowance for the cost of investment guarantees and policyholder options, asset/liability mismatch risk, credit risk and the economic cost of capital through the use of a riskadjusted discount rate. This methodology is consistent with the embedded value guidelines issued by the CIRC and is also a common methodology used by life insurance companies in China at the current time.

The embedded value and the value of one year's sales provide valuable information to investors in two aspects. First, the value of in force business of CPIC Life represents the total amount of after-tax distributable earnings in present value terms, which can be expected to emerge over time, in accordance with the assumptions used. Second, the value of one year's sales of CPIC Life provides an indication of the value created for investors by current new business activity and hence the potential value of the business. However, the information on embedded value and the value of one year's sales should not be viewed as a substitute of other financial measures on the Company. Investors should not make investment decisions based solely on embedded value and the value of one year's sales information.

The embedded value is an estimation of a component of an insurance company's economic value using actuarial techniques, based on a series of assumptions. As there is uncertainty in selecting assumptions, estimates of embedded value could vary materially as key assumptions are changed, and future actual experience would differ from assumed valuation assumption. Therefore, special care is advised when interpreting embedded value results.

The Ministry of Finance and the State Administration of Taxation has issued the "Notice on Corporate Income Tax Deduction of Reserves for Insurance Companies" (Cai Shui [2012] No. 45), requiring the taxation basis to be based on accounting profits. Based on the above regulation, during the preparation of 2014 Embedded Value Annual Report, the contract liabilities of life insurance business related to distributable profit were measured according to the assessment standards of the liabilities pursuant to the current PRC statutory policy reserves, but those related to the income tax were measured according to the China Accounting Standards.

# II. Summary of embedded value and value of one year's sales

The table below shows the Group Embedded Value of CPIC Group as at 31 December 2014, and the value of one year's sales of CPIC Life in the 12 month to 31 December 2014 at risk discount rate of 11%.

		Unit: RMB Million
Valuation Date	31 December 2014	31 December 2013
Group Adjusted Net Worth	97,230	81,956
Adjusted Net Worth of CPIC Life	50,386	33,791
Value of In Force Business of CPIC Life Before Cost of Solvency Margin Held for policies written prior to June 1999	(4,721)	(4,370)
Value of In Force Business of CPIC Life Before Cost of Solvency Margin Held for policies written since June 1999	94,938	80,592
Cost of Solvency Margin Held for CPIC Life	(14,867)	(12,715)
Value of In Force Business of CPIC Life After Cost of Solvency Margin Held	75,351	63,507
CPIC Group's Equity Interest in CPIC Life	98.29%	98.29%
Value of In Force Business of CPIC Life After Cost of Solvency Margin Held attributable to the shareholders of CPIC Group	74,064	62,422
Group Embedded Value	171,294	144,378
Life Embedded Value	125,737	97,298
Value of One Year's Sales of CPIC Life Before Cost of Solvency Margin Held	10,205	8,680
Cost of Solvency Margin	(1,479)	(1,181)
Value of One Year's Sales of CPIC Life After Cost of Solvency Margin Held	8,725	7,499

Note that figures may not be additive due to rounding

The Group Adjusted Net Worth represents the shareholder net equity of the Company based on the China Accounting Standards, and adjusting the relevant differences, such as difference between China Accounting Standards reserves and PRC statutory reserves, inclusive of adjustments of the value of certain assets to market value. It should be noted that the Group Adjusted Net Worth incorporates the shareholder net equity of the Company as a whole (including CPIC Life and other operations of the Company), and the value of in force business and the value of one year's sales are of CPIC Life only. The Group Embedded Value also does not include the value of in force business that is attributable to minority shareholders of CPIC Life.

## III. Key valuation assumptions

In determining the embedded value as at 31 December 2014, we have assumed the Company continues to operate on a going concern basis under the current economic and regulatory environment, and follow the current method for determining statutory policy reserves and statutory minimum solvency margin levels at the valuation date. The various operational assumptions are mainly based on the results of experience analyses, together with reference to the overall experience of the Chinese insurance industry, as well as with regard to expected future operating experience. As such, these assumptions represent our best estimate of the future based on information currently available at the valuation date.

The following describes the key assumptions used in determining the value of in force business and the value of one year's sales of CPIC Life as at 31 December 2014:

Operating results Embedded value

### 1. Risk discount rate

The risk discount rate used to determine the value of in force business and the value of one year's sales of CPIC Life is 11%.

#### 2. Investment returns

The investment returns for long term business are assumed to increase from 5.1% in 2015 to 5.2% in 2016, and remaining at 5.2% thereafter. The investment return for short term business is based on the recent one-year bank deposit benchmark interest rate as published by the People's Bank of China before the valuation date.

These assumptions have been derived based on the current capital market environment, our current and expected future asset mix and the assumed investment returns for each major class of assets.

### 3. Mortality

Mortality assumptions are expressed as a percentage of the standard industry mortality tables: "China Life Tables (2000-2003)":

- > The majority of life products: 70% of China Life Table (2000-2003) for non-annuitants, with selection factors of 50% in policy year 1, 25% in policy year 2 and ultimate rates applicable thereafter;
- > The majority of deferred annuity products: 80% of China Life Table (2000 to 2003) for annuitants, together with an allowance for future mortality improvements.

#### 4. Morbidity

Assumptions have been developed based on CPIC Life's past morbidity experience, expectations of current and future experience, and vary by products. Claim ratios for short term accident and short term health business are assumed to be in the region of 20% to 80%.

### 5. Lapse and surrender rates

Assumptions have been developed based on CPIC Life's past lapse and surrender experience, expectation of current and future experience, and assumptions vary by pricing interest rates, product type, policy duration and distribution channel.

#### 6. Expense

Unit cost assumptions have been developed based on the recent results of an analysis of CPIC Life's 2014 non-commission related expenses. Future inflation of 2.5% pain respect of per policy expenses is also assumed.

### 7. Policyholder dividend

- > Individual participating business: 70 % of interest and mortality surplus;
- > Bancassurance participating business: 70 % of interest and mortality surplus; and
- > Group participating annuity business: 80 % of interest surplus.

#### 8. Tax

Tax has been assumed to be payable at 25% of profits. The investment income assumed to be exempt from income tax is 16.5% in 2015 and thereafter. The tax exemption assumptions are based on our current and expected future asset mix and assumed investment returns for each major class of assets.

In addition, a 5.5% business tax has been applied to gross premium of the accident business.

# $\mathbb{N}$ . New business volumes and value of one year's sales

The table below shows the volume of new business sold in terms of first year annual premium and value of one year's sales of CPIC Life after cost of solvency margin held at risk discount rate of 11% for year 2014.

	First Year Annual Pr	emium (FYAP)	Value of One Year's Sales Afte	er Cost of Solvency Margin Held
	2014	2013	2014	2013
Individual business	19,503	15,455	8,069	6,580
Group & Partnerships	16,105	20,832	656	919
Total	35,608	36,287	8,725	7,499

Note that figures may not be additive due to rounding.

## V. Analysis of change in embedded value

The following table shows the change in the Group Embedded Value from 31 December 2013 to 31 December 2014.

No.	Item	Value	Comments
1	Embedded Value of the life business at 31 December 2013	97,298	
2	Expected Return on Embedded value	10,373	Expected returns on the 2013 embedded value of CPIC Life and the value of one year's sales of CPIC Life in 2014
3	Value of One Year's Sales	8,725	Value of one year's sale in respect of new business written in the 12 months prior to 31 December 2014
4	Investment Experience Variance	6,165	Reflects the difference between actual and assumed investment return in 2014
5	Operating Experience Variance	292	Reflects the difference between actual and assumed operating experience
6	Change in methodology, assumptions and models	(1,194)	Reflects assumption and methodology changes, together with model enhancements
7	Change in market value adjustment	2,494	Reflects the change in value of certain assets not valued on a market value basis
8	Capital injection	4,576	Shareholders' capital injection to CPIC Life
9	Shareholder Dividends	(2,812)	Shareholder dividends distributed to shareholders of CPIC Life
10	Others	(178)	
11	Embedded Value of the life business at 31 December 2014	125,737	Increased by 29.2% relative to 31 December 2013
12	Adjusted net worth of businesses other than CPIC Life as at 31 December 2013	49,305	
13	Change in Adjusted Net Worth before payment of shareholder dividends to shareholders of CPIC Group	620	
14	Shareholder dividends	(3,354)	Dividend distributed to shareholders of CPIC Group
15	Change in market value adjustment	2,007	Reflects the change in value of assets not valued on a market value basis
16	Adjusted net worth of businesses other than CPIC Life as at 31 December 2014	48,578	
17	Minority interests relating to equity and market value adjustments	(3,022)	Minority interests on Embedded Value as at 31 December 2014
18	Group Embedded Value as at 31 December 2014	171,294	
19	Embedded Value as at 31 December 2014 per share(RMB)	18.90	

Note that figures may not be additive due to rounding.

## VI. Sensitivity analysis

In consideration of the uncertainties as to future experience, we have evaluated the sensitivity of the value of in force business and the value of one year's sales of CPIC Life as at 31 December 2014 to changes in key assumptions. In determining the sensitivity results, only the relevant assumption has been changed, while all other assumptions have been left unchanged.

Alternative sensitivity scenarios are shown for the following:

- > Risk Discount Rate Scenario 2 and Scenario 3:10.5% and 11.5%;
- > Investment Return Scenario 2: Investment returns 25 basis points higher;
- > Investment Return Scenario 3 : Investment returns 25 basis points lower;
- > Mortality: Ultimate mortality rates 10% lower;
- > Morbidity:10% lower;
- > Lapse and surrender rates: 10% lower;
- > Expenses: 10% lower;
- > Participating Policyholder Dividends: 5 percentage points higher;
- > Short Term Business Claim Ratios: 10% lower;
- > Solvency Margin: 150% of the statutory minimum solvency margin.

The following table shows the sensitivity results of the value of in force business and the value of one year's sales after cost of solvency margin held.

		Unit: RMB Million
	Value of In Force Business After Cost of Solvency Margin Held	Value of One Year's Sales After Cost of Solvency Margin Held
Base	75,351	8,725
Risk Discount Rate "10.5%"	78,967	9,305
Risk Discount Rate "11.5%"	71,973	8,187
Investment Return "+25 basis points"	81,438	9,215
Investment Return "-25 basis points"	69,215	8,240
Mortality "-10%"	75,801	8,849
Morbidity "-10%"	76,113	8,901
Lapse and Surrender Rates "-10%"	75,114	8,801
Expenses "-10%"	76,797	9,553
Participating "+5% Distribution"	72,282	8,405
Short Term Claim Ratio "-10 %"	75,422	8,909
150% Solvency Margin	67,917	7,986

Note that figures may not be additive due to rounding.





# Corporate governance

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Changes in the share capital and shareholders' profile

# Changes in the share capital

### (I) Table of the share capital

The table below shows the Company's share capital as of 31 December 2014:

	Before	change		Incre	ase or deo	crease (+ or -)	After change		
	Amount	Percentage (%)	New shares issued	Bonus shares	Transfer from reserve	Others	Sub-total	Amount	Percentage (%)
1. Shares with selling restrictions									
(1) State-owned shares	-	-	-	-	-	-	-	-	-
(2) State-owned enterprises shares	-	-	-	-	-	-	-	-	-
(3) Other domestic shares	78,412,727	0.87	-	-	-	-78,412,727	-78,412,727	0	0
held by									
legal entities	78,412,727	0.87	-	-	-	-78,412,727	-78,412,727	0	0
natural persons	-	-	-	-	-	-	-	-	-
(4) Foreign shares	-	-	-	-	-	-	-	-	-
held by									
legal entities	-	-	-	-	-	-	-	-	-
natural persons	-	-	-	-	-	-	-	-	-
Total	78,412,727	0.87	-	-	-	-78,412,727	-78,412,727	0	0
2. Shares without selling restrictions									
(1) Ordinary shares denominated in RMB	6,208,287,273	68.51	-	-	-	+78,412,727	+78,412,727	6,286,700,000	69.38
(2) Domestically listed foreign shares	-	-	-	-	-	-	-	-	-
(3) Overseas listed foreign shares (H share)	2,775,300,000	30.62		-	-	-	-	2,775,300,000	30.62
(4) Others									
Total	8,983,587,273	99.13				+78.412.727	+78,412,727	9,062,000,000	100.00
3. Total number of shares	9,062,000,000	100.00						9,062,000,000	100.00

Note: The lock-up period for the 78,412,727 shares held by the Account No. 1 of the NSSF expired during the reporting period and the shares in question began to be listed and traded on 24 March 2014.

### (II) Issue and listing of securities

### 1. Previous issuance of securities

						Unit: share
Туре	Dateof issue	Issue prices	Number of shares issued	Date of listing	Number of shares permitted to be listed	Date of termination of dealings
H Share	14 November 2012	HK\$ 22.50	462,000,000	14 November 2012	462,000,000	-

The Company issued 462,000,000 H shares under the placing in November 2012.

### 2. Shares held by employees

As at 31 December 2014, no shares issued by the Company have been placed to its employees.

## Shareholders

### (I) Number of shareholders and their shareholdings

Unit: share

A total number of 133,838 shareholders (including 127,251 A shareholders and 6,587 H shareholders) at the end of the reporting period. Total number of shareholders as at the end of 23 March 2015: 182,547 (including 176,271 A shareholders and 6,276 H shareholders) Shares held by top ten shareholders at the end of the reporting period

Names of the shareholders	Percentage of the shareholding (%)	Total number of shares held	Increase or decrease of shareholding during the reporting period (+,-)	Number of shares held with selling restrictions	Number of shares subject to pledge or lock- up period	Types of shares
HKSCC Nominees Limited	30.59%	2,771,924,656	+1,217,600	-	-	H Share
Fortune Investment Co., Ltd.	14.17%	1,284,277,846	-	-	189,717,800	A Share
Shenergy (Group) Co., Ltd.	13.52%	1,225,082,034	-15,880,993	-	-	A Share
Shanghai Haiyan Investment Management Company Limited	5.17%	468,828,104	-	-	-	A Share
Shanghai State-Owned Assets Operation Co., Ltd.	4.68%	424,099,214	-	-	-	A Share
Shanghai Jiushi Corporation	2.77%	250,949,460	-	-	-	A Share
Yunnan Hongta Group Co., Ltd.	1.79%	162,339,390	-12,000,000	-	-	A Share
HKSCC	1.06%	96,429,097	+96,429,097	-	-	A Share
Account No. 1 of the NSSF	0.87%	78,412,727	-	-	-	A Share
Baosteel Group Corporation	0.76%	68,818,407	-	-	-	A Share
Shares held by top ten shareholders withou	t selling restriction	is at the end of the	reporting period			

Names of shareholders	Number of shares held without selling	Turner of change
Names of shareholders	restrictions	Types of shares
HKSCC Nominees Limited	2,771,924,656	H Share
Fortune Investment Co., Ltd.	1,284,277,846	A Share
Shenergy (Group) Co., Ltd.	1,225,082,034	A Share
Shanghai Haiyan Investment Management Company Limited	468,828,104	A Share
Shanghai State-Owned Assets Operation Co., Ltd.	424,099,214	A Share
Shanghai Jiushi Corporation	250,949,460	A Share
Yunnan Hongta Group Co., Ltd.	162,339,390	A Share
HKSCC	96,429,097	A Share
Account No. 1 of the NSSF	78,412,727	A Share
Baosteel Group Corporation	68,818,407	A Share
Description of connected relations or concerted action	Fortune Investment Co., Ltd. and Baosteel Group Corporation	on are connected, as the
Description of connected relations or concerted action	former is a wholly-owned subsidiary of the latter. HKSCC Nom	inees Limited and HKSCC

among the aforesaid shareholders

are connected, as the former is a wholly-owned subsidiary of the latter.

1. The shareholding of the top ten shareholders is based on the lists of registered shareholders provided by China Securities Depository and Clearing Corporation Limited Shanghai Branch (A share) and Computershare Limited (H share) respectively.

2. The shares held by HKSCC Nominees Limited are held on behalf of a number of its clients. As Hong Kong Stock Exchange does not require such shareholders to disclose to HKSCC Nominees Limited whether the shares held by them are subject to pledge or lock-up period, HKSCC Nominees Limited is unable to calculate, or make available such data. Pursuant to Part XV of the SFO, a Substantial Shareholder is required to give notice to the Stock Exchange and the Company on the occurrence of certain events including a change in the nature of its interest in shares such as the pledging of its shares. As at 31 December 2014, the Company is not aware of any such notices from Substantial Shareholders under Part XV of the SFO.

3. HKSCC is the nominal holder of shares traded through the Hugangtong (Shanghai-Hong Kong Connect) program.

Notes:

### (II) Particulars of substantial shareholders

The ownership structure of the Company is diversified and there is no controlling shareholder or de facto controllers.

As at 31 December 2014, our substantial shareholders were:

#### 1. Fortune Investment Co., Ltd.

Fortune Investment Co., Ltd. (organization code: 132228816) was established on 21 November 1994 and has a registered capital of RMB6.869 billion, with ZHENG Anguo as its legal representative. Its main businesses include investment and investment management in the metallurgy industry and relevant industries, investment consulting, business consulting service (excluding brokerage) and property title brokerage. Fortune Investment Co., Ltd. is a wholly owned subsidiary of Baosteel Group Corporation.

#### 2. Shenergy (Group) Co., Ltd.

Shenergy Group Co., Ltd. (organization code: 13227181-4) was established on 18 November 1996 with a registered capital of RMB10 billion. Its legal representative is WANG Jian. Its main businesses include the generation, production and supply of power and gas, investment, construction and management of energy infrastructure, and investment and asset management (in energy and related service industries and equity in financial companies).

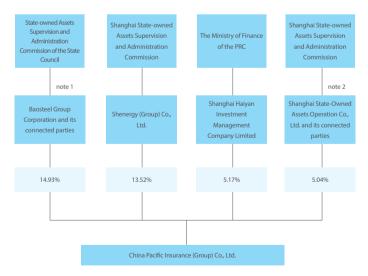
#### 3. Shanghai State-Owned Assets Operation Co., Ltd.

Shanghai State-Owned Assets Operation Co., Ltd. (organization code: 63160459-9) was established on 24 September 1999 with a registered capital of RMB5 billion. Its legal representative is FU Fan. Its main businesses include entrepreneurial investments, capital operations, acquisition, enhancement and transfer of assets, enterprise and asset custody, debt restructuring, property title brokerage, real estate agency, financial consultancy, investment consultancy, and consulting services related to its scope of businesses, as well as the provision of guarantee related to its asset management and capital operation businesses.

#### 4. Shanghai Haiyan Investment Management Company Limited

Shanghai Haiyan Investment Management Company Limited (organization code: 695793528) was established on 15 October 2009 with a registered capital of RMB3.3 billion. Its legal representative is Jiang Ligong. Its main businesses include entrepreneurial investments, investment management, project management, asset management, enterprise management advisory and domestic trading.

The following chart sets forth the connection between the Company and the ultimate controllers of our substantial shareholders as of 31 December 2014:



#### Notes:

1. Baosteel Group Corporation and its subsidiaries Fortune Investment Co., Ltd. hold in aggregate 1,353,096,253 A Shares in the Company, representing 14.93% of the entire share capital of the Company.

2. Shanghai State-Owned Assets Operation Co., Ltd. and its subsidiary Shanghai Guoxin Investment and Development Co., Ltd. hold in aggregate 457,123,365 A Shares in the Company, representing 5.04% of the entire share capital of the Company.

Directors, supervisors, senior management and employees

## Directors, supervisors and senior management

Unit: RMB ten thousand

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Name	Position	Gender	Date of birth	Term of office	Total Remuneration from the Company (Post-tax)	Aggregate Income Tax
GAO Guofu	Chairman and Executive Director	Male	June 1956	Since July 2013	221.4	159.7
HUO Lianhong	Executive Director and President	Male	April 1957	Since July 2013	202.2	143.1
YANG Xianghai	Vice Chairman and Non-Executive Director	Male	February 1952	Since July 2013	See note 5	
WANG Chengran	Non-Executive Director	Male	April 1959	Since July 2013	21.0	4.0
SUN Xiaoning	Non-Executive Director	Female	March 1969	Since July 2013	See note 5	
WU Junhao	Non-Executive Director	Male	June 1965	Since July 2013	See note 5	
WU Jumin	Non-Executive Director	Male	April 1956	Since July 2013	21.0	4.0
ZHENG Anguo	Non-Executive Director	Male	November 1964	Since July 2013	21.0	4.0
HA Erman	Non-Executive Director	Female	June 1975	Since August 2014	7.0	1.3
BAI Wei	Independent Non-Executive Director	Male	November 1964	Since July 2013	21.0	4.0
LAM Chi Kuen	Independent Non-Executive Director	Male	April 1953	Since July 2013	25.2	4.8
ZHOU Zhonghui	Independent Non-Executive Director	Male	August 1947	Since July 2013	25.2	4.8
GAO Shanwen	Independent Non-Executive Director	Male	September 1971	Since August 2014	7.0	1.3
FOK Kwong Man	Independent Non-Executive Director	Male	August 1949	Since July 2013	25.2	4.8
DAI Zhihao	Chairman of the Board of Supervisors, Shareholder Representative Supervisor	Male	June 1963	Since July 2013	21.0	4.0
ZHANG Jianwei	Shareholder Representative Supervisor	Male	September 1954	Since July 2013	See note 5	
LIN Lichun	Shareholder Representative Supervisor	Female	August 1970	Since July 2013	21.0	4.0
SONG Junxiang	Employee Representative Supervisor	Male	October 1955	Since July 2013	172.0	117.1
YUAN Songwen	Employee Representative Supervisor	Male	October 1967	Since July 2013	70.1	23.2
GU Yue	Executive Vice President	Male	June 1965	Since October 2013	186.1	129.9
SUN Peijian	Vice President	Male	September 1963	Since October 2013	176.9	121.7
CAO Zenghe	Vice President	Male	September 1954	Since October 2013	179.8	118.4
PAN Yanhong	Vice President	Female	August 1969	Since December 2013	150.6	95.7
CHEN Wei	Chief Internal Auditor	Male	April 1967	Since October 2013	130.1	78.1
YU Bin	Assistant President	Male	August 1969	Since October 2013	146.3	92.2
FANG Lin	Board Secretary	Male	October 1970	Since October 2013	131.4	80.0
	Joint Company Secretary			Since August 2012		
LI Jieqing	Chief Risk & Compliance Officer	Male	November 1968	Since October 2013	123.3	72.2
ZHANG Yuanhan	Chief Actuary	Male	November 1967	Since October 2013	247.5	117.4
Total	-	-	-	-	2,353.3	1,389.7

#### Notes:

1. The above table lists the directors, supervisors and senior management as at 31 December 2014.

2. According to Provisional Guidelines on Compensation Management of Insurance Companies issued by CIRC and relevant policies and rules of the Company, part of the performance-related remuneration of the Company's senior management takes the form of deferred payment.

3. Each director and supervisor of the Company is appointed for a term of 3 years and is eligible for re-election and re-appointment. Each independent non-executive director is not allowed to serve a consecutive term of more than 6 years.

4. According to relevant policies, the final amounts of remunerations of the Chairman and the President are yet to be reviewed and approved. The final remuneration will be disclosed when confirmed.

5. Mr. YANG Xianghai, Mr. WU Junhao and Mr. ZHANG Jianwei did not take their allowances. Ms. SUN Xiaoning does not take any allowances from the Company.

6. Ms. HA Erman and Mr. GAO Shanwen began to take allowances in September 2014.

7. The remuneration Mr. YANG Xianghai and Mr. ZHANG Jianwei received in 2014 from the shareholders they represented was approved by Shanghai State-owned Assets Supervision and Administration Commission. The remuneration Mr. WU Junhao received in 2014 from the shareholder he represented was approved by Shenergy (Group) Co., Ltd. The remuneration Ms. HA Erman received in 2014 from the shareholder she represented was approved by Shanghai International Group. The remuneration Mr. WANG Chengran and Mr. ZHENG Anguo received from the shareholders they represented in 2014 was approved by the shareholders. Ms. SUN Xiaoning, Mr. WU Jumin, Mr. DAI Zhihao and Ms. LIN Lichun did not receive any remuneration from the shareholders they represented respectively.

# 2

# Biographies of directors, supervisors and senior management directors

### (I) Directors

**Mr. GAO Guofu** currently serves as chairman and executive director of the Company, a member of the National Committee of Chinese People's Political Consultative Conference (CPPCC), a member of the Advisory Council for China of the City of London and member of the Advisory Committee of China Europe International Business School. Mr. GAO previously served as general manager of Shanghai Waigaoqiao Free Trade Zone Development (Holding) Company, deputy director of the Administration Committee of Shanghai Waigaoqiao Free Trade Zone, acting president of Shanghai Wanguo Securities Company, deputy general manager and general manager of Shanghai Jiushi Corporation, and general manager of Shanghai Urban Construction Investment and Development Corporation. Mr. GAO received postgraduate education and has a doctorate degree.

**Mr. HUO Lianhong** currently serves as executive director and president of the Company, and is also chairman of CPIC AMC, director of CPIC Life, director of CPIC P/C, director of CPIC Allianz Health, vice chairman of China Insurance Institute and a member of the Geneva Association. Mr. HUO previously served as chairman of CPIC P/C, deputy general manager and general manager of the Hainan Branch and the Beijing Branch of China Pacific Insurance Company. Prior to that, Mr. HUO was deputy head of the Administration of the Chongqing Branch, and head and deputy manager of the Insurance Department of the Hainan Branch of Bank of Communications. Mr. HUO received university education with a bachelor's degree.

**Mr. YANG Xianghai** currently serves as director of Shenergy (Group) Co., Ltd., and vice chairman and non-executive director of the Company. Mr. YANG was deputy director and director of the Economic Regulation Office and the General Office of Shanghai Planning Commission, assistant to chief commissioner and deputy chief commissioner of Shanghai Planning Commission, director of Shanghai Securities Administration Office, general manager of the SSE, general manager and chairman of Shenergy (Group) Co., Ltd., chairman of Shanghai Gas (Group) Co., Ltd., and chairman of Shegergy Company Limited. Mr. YANG has a Master of Economics degree.

**Mr. WANG Chengran** currently serves as non-executive director of the Company. Mr. WANG held various positions such as director of the Asset Operation Office of the Planning and Finance Department and head of the Asset Operation Department of Shanghai Baosteel Group Corporation, business director and head of the Asset Operation Department of Baosteel Group Corporation, chairman of Fortune Investment Co., Ltd., head of the Audit Department and assistant to general manager of Baosteel Group Corporation, director of CPIC P/C, director of CPIC Life and director of New China Life Insurance Co., Ltd., a company listed on the SSE and the Hong Kong Stock Exchange. Currently, Mr. WANG also serves as director of Hua Tai Insurance Group Co., Ltd., Xinhua Asset Management Co., Ltd., China Bohai Bank Co., Ltd. and Sailing Capital International (Shanghai) Co., Ltd. Mr. WANG is chairman of the Board of Supervisors of Sailing Capital Management Co., Ltd. and New China Life Insurance Co., Ltd., director of China State Shipbuilding Co., Ltd. and Shanghai Baosight Software Co., Ltd. Mr. WANG received university education with a bachelor's degree.

**Ms. SUN Xiaoning** currently serves as senior vice president and head of the PRC direct investment business of the Government of Singapore Investment Consulting (Beijing) Co., Ltd. Ms. SUN was a senior investment officer of the International Finance Corporation and also worked at McKinsey & Company. Prior to that, she served as a project executive at the People's Bank of China. Ms. SUN was previously non-executive director of Far East Horizon Limited, a company listed on the Hong Kong Stock Exchange. Ms. SUN has an MBA degree.

**Mr. WU Junhao** currently serves as manager of the Financial Management Department of Shenergy Group Co., Ltd., non-executive director of the Company, director of CPIC Life and CPIC P/C. Mr. WU formerly worked as head of the Teaching & Research Center of the Business Management Department of Changzhou University, executive deputy general manager of Shanghai New Resources Investment Consulting Company, deputy general manager of Shanghai Bailitong Investment Company, deputy chief of Shanghai Shenergy Assets Management Co., Ltd., deputy chief, chief and senior chief of the Assets Management Department, and deputy manager of the Financial Management Department, of Shenergy Group Co., Ltd. Mr. WU was also the supervisor of Shanghai Pharmaceuticals Holding Co., Ltd., a company listed on the SSE and on the Hong Kong Stock Exchange. Currently, Mr. WU also serves as director of Shanghai Chenyi New Energy Venture Capital Co., Ltd., director of Orient Securities Company Limited, director of Chengdu Xinshen Venture Company, director of Shanghai Jiulian Group Co., Ltd., supervisor of Shanghai ICY Capital Limited and supervisor of China Everbright Bank Co., Ltd., a company listed on the SSE. Mr. WU received postgraduate education and has a master's degree.

**Mr. WU Jumin** currently serves as a counsel, director, and deputy general manager of Shanghai Tobacco (Group) Corporation, and non-executive director of the Company. Mr. WU previously served as deputy head of the Organization Section, head of the Education Section and the principal of the Factory-affiliated School, head of the Cadre Section, and deputy head and head of the Personnel and Educational Department of Shanghai Tobacco Factory. He also served as deputy general manager of Shanghai Gaoyang International Tobacco Co., Ltd., deputy general manager and general manager of Shanghai Tobacco Factory. Mr. WU received postgraduate education.

**Mr. ZHENG Anguo** currently serves as general manager of Fortune Investment Co., Ltd., chairman of Fortune Trust Co., Ltd., and chairman of Fortune SGAM Fund Management Co., Ltd., a member of the standing committee of Shanghai's CPPCC, non-executive director of the Company, director of CPIC Life and CPIC P/C. Mr. ZHENG held various positions in the securities sector, including manager of the Issuance Department and the Investment Department of the Shenzhen Branch of Nanfang Securities Co., Ltd., assistant to general manager of the Investment Banking Department of Nanfang Securities Co., Ltd., deputy general manager of the Shanghai Branch and deputy head of the Research Office of Nanfang Securities Co., Ltd., and vice president and president of Fortune Trust Co., Ltd. Mr. ZHENG received graduate education and has a doctorate degree.

**Ms. HA Erman** currently serves as vice chairman of Shanghai State-owned Assets Operation Co., Ltd. and non-executive director of the Company. Ms. HA previously served as a civil servant in various positions such as vice director of the Commerce Committee, Xuhui District, Shanghai, director of the Food Bureau, Xuhui District, deputy director of Hunan Jiedao branch, Xuhui District, head of the Administration and Legal Department, Foreign Trade and Economics Committee, Xuhui District and vice head of the Trade Administration Department (Legal Department), Foreign Trade and Economics Committee, Xuhui District. She also serves as vice chairman of Guotai Jun'an Investment Management Co., Ltd. Ms. HA has a master's degree.

**Mr. BAI Wei** currently serves as partner and lawyer at Jingtian & Gongcheng and serves as independent non-executive director of the Company. Mr. BAI previously worked as a lawyer at China Global Law Office and as an associate at Sullivan & Cromwell LLP. Mr. BAI is also independent non-executive director of Huatai Securities Co., Ltd., a company listed on the SSE, and of Ningxia Orient Tantalum Industry Co., Ltd., a company listed on the Shenzhen Stock Exchange. Mr. BAI has a master's degree and is admitted to practice law in the PRC and New York, USA.

**Mr. LAM Chi Kuen** currently serves as independent non-executive director of the Company. Mr. LAM was formerly a senior adviser and partner of Ernst & Young. Mr. LAM was awarded the Higher Diploma in Accounting and is also a member of Hong Kong Institute of Certified Public Accountants and a fellow of the Association of Chartered Certified Accountants.

**Mr. ZHOU Zhonghui** currently serves as independent non-executive director of the Company, a member of the International Advisory Committee of the CSRC, a member of the Audit Regulation Committee of Chinese Institution of Certified Public Accountant, a council member of the China Association of Chief Financial Officers, and a member of the Advisory Committee of the China Appraisal Society (中國評估師協會). Mr. ZHOU was formerly a lecturer, associate professor and professor of Shanghai University of Finance and Economics, the Chief Financial Officer of Xinlong Hong Kong Co., Ltd., general manager and the chief accountant of PricewaterhouseCoopers Zhong Tian CPAs Limited Company, senior partner of the PricewaterhouseCoopers, and the chief accountant of the CSRC. Mr. ZHOU is currently independent non-executive director of Juneyao Airlines Co., Ltd., independent non-executive director of BesTV New Media Co., Ltd., a company listed on the SSE, and independent non-executive director of Shanghai Fudan-Zhangjiang Bio-Pharmaceutical Co., Ltd., a company listed on the Hong Kong Stock Exchange. Mr. ZHOU received postgraduate education and has a doctorate degree, and is a Chinese Certified Public Accountant.

**Mr. GAO Shanwen** currently serves as the chief economist of Essence Securities Co., Ltd. and non-executive director of the Company. Mr. GAO once served as the chief economist with Everbright Securities Co., Ltd. His previous stints include the Financial Institute of the State Council Development Research Center and the Administration Department of the People's Bank of China. He also served as independent non-executive director of Sunshine Insurance Group. Mr. GAO has a doctorate degree.

**Mr. FOK Kwong Man** currently serves as independent non-executive director of the Company. Mr. FOK formerly worked as the chief executive, and executive director of the Listing Division, of the Hong Kong Stock Exchange, Deputy Chief Operating Officer and Marketing Director for Group Business of the Hong Kong Stock Exchange. Prior to that, he also worked at the Office of the Commissioner of Securities and Futures in Hong Kong (香港政府證券及期貨事務專員辦事處), Hambro Pacific Limited and the Securities and Futures Commission of Hong Kong. Mr. FOK currently holds various positions, including independent non-executive director of Bank of Shanghai Co., Ltd., independent non-executive director of Luk Fook Holdings (International) Limited (a company listed on the Hong Kong Stock Exchange) and independent non-executive director of Nine Dragons Paper (Holdings) Limited (a company listed on the Hong Kong Stock Exchange), and a member of the Tracker Fund Supervisory Committee. Mr. FOK holds a master's degree.

### (II) Supervisors

**Mr. DAI Zhihao** currently serves as general manager of Baosteel Co., Ltd., chairman of Baosteel Resources Co., Ltd., chairman of Bao-Island Enterprise Limited, chairman of the Board of Supervisors of the Company and the Chief Supervisor of Shanghai Association of Listed Companies. Mr. DAI was formerly deputy general manager of Baosteel Group Corporation, chairman of Fortune Investment Co., Ltd., assistant to general manager and head of Marketing Department of Baosteel Group Corporation, as well as assistant to general manager and deputy general manager of Baoshan Iron & Steel Co., Ltd. and president of Shanghai Baosteel International Economic & Trading Co., Ltd. Mr. DAI has a master's degree.

**Mr. ZHANG Jianwei** currently serves as deputy general manager of Shanghai Jiushi Corporation and supervisor of the Company and CPIC Life. Mr. ZHANG previously worked as deputy general manager of Shanghai Xinhu Glass Factory and deputy general manager of Shanghai Optic Communications Equipment Co., Ltd. He also worked for Shanghai Jiushi Corporation, serving as deputy manager and manager of the Operation Department, general manager of the Operation Management Department, manager of Development Planning Department and the Asset Operation Department, and assistant to general manager. Mr. ZHANG was also previously

director of the Company, supervisor of CPIC P/C, director of Shenyin & Wanguo Securities Co., Ltd., and served as director of Shanghai Highly (Group) Co., Ltd., a company listed on the SSE and director of Haitong Securities Company Limited, a company listed on the SSE. Mr. ZHANG currently serves as director of Shanghai International Trust Co., Ltd. and director of Shenergy Company Limited, a company listed on the SSE. Mr. ZHANG has an MBA degree.

**Ms. LIN Lichun** currently serves as head of Shanghai Office of Hongta Tobacco Co., Ltd., director and general manager of Shanghai Hongta Hotel Co., Ltd., supervisor of the Company and CPIC P/C. Ms. LIN previously served as the Chief Financial Officer and executive deputy general manager of Shanghai Hongta Hotel Co., Ltd., and supervisor of CPIC Life. Ms. LIN holds a master's degree and is a Certified Public Accountant in the PRC.

**Mr. SONG Junxiang** currently serves as the employee representative supervisor of the Company. Mr. SONG previously served as chairman of the union of the Company, chairman of the Board of Supervisors of CPIC P/C and chairman of the Board of Supervisors of CPIC Life. Prior to joining the Company, Mr. SONG worked in the Organization Department of the Committee of the Communist Party of China of Shanghai Municipality.

**Mr. YUAN Songwen** currently serves as the employee representative supervisor of the Company, general manager of the Auditing Services Department of the Internal Auditing Center and supervisor of CPIC AMC. Previously, Mr. YUAN had worked as deputy general manager of the Auditing Department, deputy general manager of the Internal Auditing Department, deputy general manager of the Tianjin Office of the Auditing Center and general manager of Northern China Auditing Department of the Company. He once worked with the Audit Bureau of Putuo District of Shanghai. Mr. YUAN has a master degree.

### (III) Senior management

Mr. GAO Guofu currently serves as chairman of the Company. Please refer to the section headed "(I) Directors" above for the details of his biography.

**Mr. HUO Lianhong** currently serves as president of the Company. Please refer to the section headed "(I) Directors" above for the details of his biography.

**Mr. GU Yue** currently serves as executive vice president of the Company. He is also director of CPIC P/C, director of CPIC Life, director of CPIC AMC and director of CPIC Allianz Health. Mr. GU served as general manager of the Company's Suzhou Branch and Nanjing Branch, chairman of the Board of Supervisors of CPIC Life and CPIC AMC, director of CPIC HK, the Board Secretary, and general manager of the Human Resources Department of the Company. Mr. GU also served as the Chief Internal Auditor and vice president of the Company. Before he joined the Company, Mr. GU worked for the Shanghai Statistics Bureau. Mr. GU has a master degree.

**Mr. SUN Peijian** currently serves as vice president of the Company and chairman and general manager of CPIC Allianz Health. He is also director of CPIC AMC. Mr. SUN served as general manager of the Reinsurance Department of the Company, assistant to president of the Company, vice president of the Company, the Chief Compliance Officer of the Company, director of CPIC P/C and director of CPIC Life. Prior to joining the Company, Mr. SUN worked for the Insurance Business Department of the Bank of Communications' Shanghai Branch. Mr. SUN has a master degree.

**Mr. CAO Zenghe** currently serves as vice president of the Company. Before joining the Company, he was the secretary (department director and division deputy chief grade) of the General Office of the Provincial Government of Liaoning, deputy general manager of Liaoning Branch (Shenyang), deputy director (or vice president) of Policy Research Department of the head office and deputy general manager for overseas operation of PICC, and deputy secretary-general of the Insurance Institute of China. Mr. CAO also served as first deputy director-general of Shenyang Foreign Economic and Trade Commission, deputy secretary-general of Shenyang Municipal Government (bureau-head level), chief representative in North American Representative Office, president of North American International Limited, a Chinese-owned enterprise in the U.S. and executive president of Hamilton Pacific Financial Holdings Inc.. Mr. CAO has a bachelor degree.

**Ms. PAN Yanhong** currently serves as vice president of the Company, director of CPIC P/C, CPIC Life, CPIC AMC, CPIC Allianz Health and Changjiang Pension and supervisor of CPIC Online. Ms. PAN previously served in CPIC Life as deputy general manager and general manager of the Finance Department, deputy CFO, member of the Management Committee, CFO and senior vice president. Ms. PAN has a master degree and is a Chinese Certified Public Accountant.

**Mr. CHEN Wei** currently serves as the Chief Internal Auditor of the Company. Mr. CHEN served as the chief representative of the Company's London Representative Office, director and general manager of CPIC HK, the Board Secretary of CPIC Life, the Board Secretary of the Company and chairman of the Board of Supervisors of CPIC AMC. Mr. CHEN has a Master of Arts degree and is an Associate of the Chartered Insurance Institute (ACII).

**Mr. YU Bin** is assistant president of the Company and executive director and general manager of CPIC Online. Mr. YU served various positions in CPIC P/C, including deputy general manager of the Non-marine Insurance Department, deputy general manager of the Claims Settlement Department, general manager of Marketing Research Center, general manager of the Marketing Department, the Chief Marketing Officer and deputy general manager. Mr. YU has a master degree.

**Mr. FANG Lin** currently serves as the Board Secretary of the Company. Mr. FANG previously served as the deputy general manager of Shenzhen Branch of the Company. He also served various positions in CPIC Life, including the general manager of the Health Insurance Department, general manager of Group Insurance Department, general manager of Hebei Branch, an executive member of the Management Committee, the Chief Marketing Officer, and deputy general manager and the Chief Sales Officer (channel cooperation). Mr. FANG has a master degree.

**Mr. LI Jieqing** is the Chief Risk & Compliance Officer, general manager of the Risk Management Department of the Company, director of CPIC P/C, CPIC Life, CPIC AMC and CPIC Allianz Health. Mr. LI previously served as deputy general manager of Shanghai Branch of CPIC P/C, general manager of the Reinsurance Department of the Company, general manager of the Risk Management Department of the Company, and general manager of Business Administration Center and the Chief Underwriting Officer of CPIC P/C. Mr. LI has a bachelor degree.

**Mr. ZHANG Yuanhan** is the Chief Actuary of the Company. Before he joined the Company, Mr. ZHANG served as deputy general manager, CFO and the Chief Actuary of Sun Life Everbright Life Insurance Co., Ltd., director of Sun Life Everbright Asset Management Co., Ltd., the Chief Actuary of Sino Life Insurance Co., Ltd., the Chief Actuary, deputy general manager and vice president of MetLife Insurance Company Limited, and the Chief Actuary of the head office of CITI Insurance of Citigroup Travelers Insurance. Mr. ZHANG has a master degree and is director of China Association of Actuaries and a member of The Society of Actuaries and American Academy of Actuaries.

Note: Mr. GU Yue was elected chairman of the 5th Board of Directors and general manager of CPIC P/C at the 1st extraordinary meeting of 2015 of the 5th Board of Directors of CPIC P/C on 10 February 2015.

# Positions of directors, supervisors and senior management in corporate shareholders and other entities

### (I) Positions in corporate shareholders

Name	Name of corporate shareholders	Position held	Term
YANG Xianghai	Shenergy (Group) Co., Ltd	Director	Since 1999
WU Junhao	Shenergy (Group) Co., Ltd.	Manager of the Financial Management Department	Since 2009
ZHENG Anguo	Fortune Investment Co., Ltd.	General Manager	Since 2009
HA Erman	Shanghai State-assets Operation Co., Ltd.	Vice Chairman	Since 2013
ZHANG Jianwei	Shanghai Jiushi Corporation	Deputy General Manager	Since 2002

### (II) Positions in other entities

Name	Name of other entities	Position held	Term
	Hua Tai Insurance Group Co., Ltd.	Director	Since 200
	China State Shipbuilding Corporation	Director	Since 200
	New China Life Insurance Co., Ltd.	Director	2009-20
	New China Life Insurance Co., Ltd.	Chairman of the Board of Supervisors	Since 20
WANG Chengran	New China Asset Management Co., Ltd.	Director	Since 20
	China Bohai Bank	Director	Since 20
	Sailing Capital Mangement Co., Ltd.	Chairman of the Board of Supervisors	Since 20
	Sailing Capital International (Shanghai ) Co., Ltd.	Director	Since 20
	Shanghai Baosight Software co., Ltd.	Director	Since 20
SUN Xiaoning	The Government of Singapore Investment Consulting (Beijing) Co., Ltd	Senior Vice President	Since 20
	China Everbright Bank Co., Ltd.	Supervisor	Since 20
	Shanghai ICY Capital Co., Ltd.	Supervisor	Since 20
WU Junhao	Shanghai Chenyi New Energy Venture Capital Co., Ltd.	Director	Since 20
wo Junnao	Orient Securities Company Limited	Director	Since 20
	Chengdu Xinshen Venture Company	Director	Since 20
	Shanghai Jiulian Group Co., Ltd.	Director	Since 20
WU Jumin	Shanghai Tobacco (Group) Co., Ltd.	Deputy General Manager	Since 20
	Fortune SGAM Fund Management Co., Ltd	Chairman	Since 20
ZHENG Anguo	Fortune Trust Co., Ltd.	Chairman	Since 20
HA Erman	Guotai Jun'an Investment Management Co., Ltd.	Vice Chairman	Since 20
DAL14/-:	Ning Xia Orient Tantalum Co., Ltd.	Independent Director	Since 20
BAI Wei	Hua Tai Securities Co., Ltd.	Independent Director	Since 20
	BesTV New Media Co., Ltd.	Independent Director	Since 20
ZHOU Zhonghui	Juneyao Airlines Co., Ltd.	Independent Director	Since 20
	Shanghai Fudan-Zhangjiang Bio-Pharmaceutical Co., Ltd	Independent Director	Since 20

Name	Name of other entities	Position held	Term
GAO Shanwen	Sunshine Insurance Group	Independent Director	2009-201
	Bank of Shanghai	Independent Director	Since 20
-	Luk Fook Group (International) Co., Ltd.	Independent Director	Since 20
FOK Kwong Man	Nine Dragons Paper (Holdings) Limited	Independent Director	Since 20
-	Tracker Fund Supervisory Committee	Member	Since 20
	Baosteel Co., Ltd.	General Manager	Since 20
DAI Zhihao	Baosteel Resources Co., Ltd.	Chairman	Since 20
-	Bao-Island Enterprise Limited	Chairman	Since 20
	Shanghai International Trust Co., Ltd.	Director	Since 200
ZHANG Jianwei	Haitong Securities Co., Ltd.	Director	2002-20
-	Shenergy Co., Ltd	Director	Since 20
	Hongta Tobacco (Group) Co., Ltd.	Head of Shanghai Office	Since 20
LIN Lichun	Shanghai Hongta Hotel Co., Ltd.	General Manager	Since 200

# Remuneration of directors, supervisors and senior management

# (I) Determination of remuneration of directors, supervisors and senior management:

The remuneration of directors and supervisors is determined by the Shareholders and the Shareholders' General Meeting, while the remuneration of the senior management is determined by the Nomination and Remuneration Committee of the board and submitted to the Board of Directors for approval.

# (II) Basis for determination of remuneration of directors, supervisors and senior management:

The Company engages human resources consulting service and determines the remuneration of directors, supervisors and senior management based on factors such as the Company's business results, the line-up of positions, risk management and performance appraisal results while considering market remuneration benchmarks.

## Changes in directors, supervisors and senior management

### (I) Changes in directors

Name	Position held	Change
HA Erman	Non-executive Director of the 7th Board of Directors	Ms. HA Erman was elected non-executive director of the 7th Board of Directors of the Company at the 2013 Annual General Meeting on 29 May 2014.
GAO Shanwen	Independent Non-executive Director of the 7th Board of Directors	Mr. GAO Shanwen was elected independent non-executive director of the 7th Board of Directors of the Company at the 2013 Annual General Meeting on 29 May 2014.

### (II) Changes in supervisors

None

### (III) Changes in senior management

Name	Termination of office	Change
HUANG Xueying	Chief Information Technology Officer	In December 2014, as approved by the 1st extraordinary meeting of the 7th Board of Directors, Ms. HUANG Xueying no longer served as the Chief Information Technology Officer of the Company.

# Shareholdings of the Company's directors, supervisors and senior management

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Name	Position	Type of shares	Shareholding at the beginning of the year	Increase in shareholding during the year	Decrease in shareholding during the year	Shareholding at the end of the year	Reason for the change
GAO Guofu	Chairman and Executive Director	A share	90,300	-	-	90,300	-
HUO Lianhong	Executive Director and President	A share	103,100	-	-	103,100	-
SONG Junxiang	Employee Representative Supervisor	A share	80,000	-	-	80,000	-
GU Yue	Executive Vice President	A share	89,000	-	-	89,000	-
SUN Peijian	Vice President	A share	86,125	-	-	86,125	-
PAN Yanhong	Vice President	A share	80,000	-	-	80,000	-
CHEN Wei	Chief Internal Auditor	A share	40,000	-	-	40,000	-
YU Bin	Assistant President	A share	3,800	-	-	3,800	-
FANG Lin	Board Secretary and Joint Company Secretary	A share	88,100	-	-	88,100	-
LI Jieqing	Chief Risk & Compliance Officer	A share	10,000	10,000	-	20,000	Secondar market purchase

Unit: share

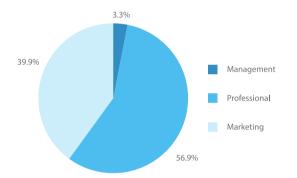
# The Company's employees

As of 31 December 2014, a total of 90,829 employees, including those from CPIC Group, CPIC Life, CPIC P/C, CPIC AMC, CPIC Online, CPIC Allianz Health, Pacific Insurance Aging Industry Investment Management Co., Ltd. and Changjiang Pension, have signed employment contracts with the Company. Their expertise and educational background are set out below:

### (I) Expertise

Expertise	Number	Percentage
Management	2,960	3.3%
Professional	51,649	56.9%
Marketing	36,220	39.9%
Total	90,829	100.0%

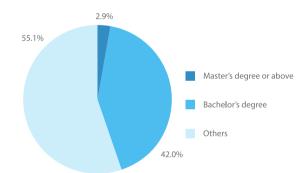
The chart below sets out the composition of employees of the Company by expertise:



### (II) Education background

Education Background	Number	Percentage
Master's Degree or Above	2,627	2.9%
Bachelor's Degree	38,117	42.0%
Other	50,085	55.1%
Total	90,829	100.0%

The chart below sets out the composition of the employees of the Company by educational background:



### (III) Remuneration policies and training programs for employees

The Company has established a risk management related system for market-oriented remuneration mechanism, based on specific positions and performance of the employees with reference to the market conditions. The basic remuneration of our employees is determined based on their positions, duty performances and working experience. The performance-related remuneration of our employees is linked to the results performance of the Company and is determined and paid according to the results of operation of the Company and their individual performance. The Company also provides its employees with benefits and allowance according to applicable regulations of China and industry standards.

The Company organized training programs for its employees based on its development strategies and the working experience of the employees. The Company also set up a training program system and an internet training platform as well as a team of lecturers covering all expertise.

Corporate governance report

## Corporate governance

In 2014, in strict compliance with the Company Law, the Insurance Law, the Securities Law and other applicable laws of the PRC, relevant government ordinances and regulations, and drawing on international best practices, the Company continued to improve the centralized management structure based on realignment of resources and enhanced interaction with the capital market, putting in place a sound corporate governance with effective coordination and a sound system of checks and balances.

The Board of Directors is committed to continuous improvement of the Company's corporate governance through enhanced mechanisms and systems. It also promoted the centralization of governance of the Company's subsidiaries at the group level, given the fact that the Company was listed as a group. The Company also put in place mechanisms to ensure smooth communication between the board and the management, creating an enabling environment for the board and the supervisory board to perform their duties and keep abreast of the Company's situation.

In 2014, in response to the expansion and optimizatin of the Company's business portfolio, the increase in the number of its subsidiaries and change of its management structure, the Company revamped Regulations on the Operation of the Board of Directors, the Board of Supervisors and the Shareholders' General Meeting, further regulating and improving the procedures for the operation of the Board of Directors for both the Company and its subsidiaries. The amended regulation classifies the Company's subsidiaries into five categories, with differentiated management approaches so as to better support the decision-making and organization of meetings of varying kinds and at different levels. The move helped to improve the Company's governance and its centralized management model at the group level, thus enhancing co-ordination and synergy.

The Shareholders' General Meeting, Board of Directors, Board of Supervisors and the senior management fulfilled their functions independent of one another, exercised their rights and performed their duties respectively in accordance with the Articles of Association without breach of laws and regulations.

During the reporting period, the Company was in compliance with all code provisions and substantially all of the recommended best practices of the Corporate Governance Code, except for a deviation from the code provision A.6.7 with the reason below:

All directors (including independent non-executive directors) attended the annual general meeting of the Company held on 29 May 2014 other than 1 non-executive director who was not able to attend as he was not in Foshan.

The Company has adopted and implemented the Model Code for Securities Transactions for the securities transactions of its directors and supervisors. After specific inquiry by the Company, all of its directors and supervisors confirmed that they complied with the Code of Conduct set out under the Model Code for Securities Transactions throughout the reporting period. During the reporting period, the Company was not aware of any activities of its directors or supervisors that were not in full compliance with the Model Code for Securities Transactions.

### (I) Shareholders and the Shareholders' General Meeting (SGM)

Under the Articles of Association, the main responsibilities of the SGM are, among others, to formulate the Company's strategic direction and investment plans, elect and replace directors and supervisors other than those who are also the Company's employees and decide their remuneration, consider and approve the annual budgets and accounts, profit distribution plans and loss compensation plans of the Company, adopt proposals regarding any increase or decrease in the registered capital of the Company and any merger, separation, dissolution or liquidation or change of corporate form of the Company, consider and approve the listing of all or any part of the shares on any stock exchange as well as any proposed issuance of bonds or other securities of the Company, adopt proposals regarding the appointment, dismissal or termination of appointment of the accountant of the Company, and amend the Articles of Association.

The Articles of Association and the Procedural Rules for the Shareholders' General Meeting also contain detailed rules for convening extraordinary sessions and specific procedures for putting forward proposals at such meetings. Under Article 70 (3) of the Articles of Association and Article 6 (3) of the Procedural Rules for Shareholders' General Meeting, shareholders holding 10% or above of total voting shares issued by the Company individually or jointly may sign and submit a request in writing to the Board of Directors for an extraordinary general meeting or a classified shareholders' meeting. Upon receipt of such a request, the Board of Directors shall decide whether to convene a general meeting or classified shareholders' general meeting based on the actual situation according to the laws, administrative regulations and the Articles of Association. Pursuant to Article 67(12) of the Articles of Association and Articles 12 and 13 of the Procedural Rules for Shareholders' General Meetings, shareholders holding 3% or above (including 3%) of the total voting shares issued by the Company individually or jointly may put forward temporary proposals, but they must submit the proposal to the convener in writing ten days prior to the holding of general meeting. If the shareholder entitled to submit proposals has any objection towards the decision of the Board for not including his/her proposal in the agenda of the general meeting, he/she may request a separate extraordinary general meeting according to the procedures as set out in the Procedural Rules for Shareholders' of shareholders' enquiry regarding the affairs of Company is set out in the section "Corporate Information and Definitions" of this annual report.

During 2014, the Company held the 2013 Annual General Meeting. The notification, convening, and proceeding of the meeting and the procedures followed for voting were in compliance with the Company Law, the Articles of Association and applicable regulations. The SGM has set up an effective communication channel with the shareholders so that their voices can be heard and their advice heeded, ensuring shareholders' rights to information, participation and voting in respect of any significant issues of the Company. This created a positive atmosphere for the shareholders to take part in the decision-making process of the Company and exercise their rights equally.

The 2013 Annual General Meeting was held in Shenzhen on 29 May 2014, and various resolutions were considered and approved during the meeting, including the Resolution regarding the Report of Board of Directors of China Pacific Insurance (Group) Co., Ltd. for the year 2013. Details of the resolutions were set out in the announcements published on the websites of Hong Kong Stock Exchange and the Company. Mr. GAO Guofu, chairman of the Board of Directors, presided at the meeting. Mr. YANG Xianghai, vice chairman, Mr. HUO Lianhong, director and president, Ms. SUN Xiaoning, Mr. WU Junhao, Mr. WU Jumin, Mr. ZHENG Anguo, directors, and Mr. BAI Wei, Mr. LAM Chi Kuen, Mr. ZHOU Zhonghui, Mr. FOK Kwong Man, independent directors, Mr. DAI Zhihao, chairman of the Board of Supervisors, Mr. ZHANG Jianwei, Ms. LIN Lichun, Mr. SONG Junxiang and Mr. YUAN Songwen, the supervisors, attended the meeting.

### (II) Directors, Board of Directors and committees of the Board of Directors

The 7th Board of Directors consists of 14 directors (for their biographies please see section "Directors, Supervisors, Senior Management and Employees"). The number and composition of the Board of Directors are in compliance with applicable regulatory requirements.

Under the Articles of Association, the Board of Directors shall be accountable to the Shareholders' General Meeting and exercise, among others, the following powers: to convene shareholders' general meetings, implement their resolutions, determine the business and operation plans and investment plans of the Company, formulate annual financial budget and final accounting plans, formulate profit distribution and loss compensation plans, formulate the proposals for increases or decreases in the registered share capital and issue of corporate bonds and issue and listing of other securities of the Company, appoint or remove the president and secretary of the Board of Directors and, based on the recommendations of the president, to appoint or remove such senior officers as vice presidents or Chief Financial Officers and to decide on their remuneration. So far as the Company is aware, no financial, business, family or other material/relevant relationship exists among its board members. In particular, there are none between chairman and president. The roles of chairman and president are separated and assumed by Mr. GAO Guofu and Mr. HUO Lianhong respectively. The chairman is responsible for presiding over the shareholders' general meetings and board meetings and other functions and powers as conferred by the Board of Directors, while the president of the Company is responsible to the Board of Directors and directs the operation and management of the Company. The division of responsibilities between chairman and president has been clearly established and set out in writing in the Articles of Association. For the terms of office of all non-executive directors, please refer to the section "Directors, Supervisors, Senior Management and Employees" of this report.

### 1. Attendance of board meetings

During 2014, the Board of Directors held 5 meetings. All directors duly performed their duties and attended the meetings in person or by electronic communication means. They made informed decisions to safeguard the interests of the Company and their shareholders as a whole. The attendance of directors is as follows:

Names of directors	No. of board meetings convened	Attendance in person	Attendance by proxy	Absence	Remarks
Executive Director	s				
GAO Guofu	5	5	0	0	
HUO Lianhong	5	5	0	0	
Non-executive Dir	ectors				
YANG Xianghai	5	5	0	0	
WANG Chengran	5	5	0	0	
SUN Xiaoning	5	5	0	0	
WU Jumin WU Junhao	5	2	0	0	Unable to attend the 4th session of the 7th Board of Directors for work reasons and HUO Lianhong, director, was appointed to attend and vote at the meeting on his behalf. Unable to attend the 5th session of the 7th Board of Directors for work reasons and HUO Lianhong, director, was appointed to attend and vote at the meeting on his behalf. Unable to attend the 7th session of the 7th Board of Directors for work reasons and HUO Lianhong, director, was appointed to attend and vote at the meeting on his behalf. Unable to attend the 7th session of the 7th Board of Directors for work reasons and HUO Lianhong, director, was appointed to attend and vote at the meeting on his behalf.
ZHENG Anguo	5	3	2	0	Unable to attend the 7th meeting of the 7th Board of Directors for work reasons and WANG Chengran, director, was appointed to attend and vote at the meeting on his behalf.
HA Erman	3	3	0	0	
Independent Non	executive Director	s			
BAI Wei	5	5	0	0	
LAM Chi Kuen	5	5	0	0	
ZHOU Zhonghui	5	5	0	0	
FOK Kwong Man	5	5	0	0	
GAO Shanwen	3	3	0	0	

Note: On 29 May, 2014, at the 2013 Annual Shareholders' Meeting, Ms. HA Erman was elected non-executive director, and Mr. GAO Shanwen independent non-executive director of the 7th Board of Directors.

### 2. Board meetings and resolutions

The Board of Directors held 5 meetings in 2014 (please see the announcements published on the websites of Hong Kong Stock Exchange and the Company for more details).

- > (1) On 28 March 2014, the Company held the 4th meeting of the 7th Board of Directors in Shanghai, at which resolutions including the Resolution in Relation to the Report the Board of Directors of China Pacific Insurance (Group) Co., Ltd. for 2013 were considered and approved.
- > (2) On 24 April 2014, the Company held the 5th session of the 7th Board of Directors in Ji'nan, at which resolutions including the Resolution in Relation to the First Quarter Report for 2014 of China Pacific Insurance (Group) Co., Ltd. were considered and approved.
- > (3) On 22 August 2014, the Company held the 6th session of the 7th Board of Directors in Shanghai, at which resolutions including Resolutions in Relation to A Share Interim Report 2014 and its Abstract of China Pacific Insurance (Group) Co., Ltd. were considered and approved.
- > (4) On 24 October 2014, the Company held the 7th session of the 7th Board of Directors in Shanghai, at which resolutions including the Resolution on the Third Quarter Report for 2014 of China Pacific Insurance (Group) Co., Ltd. were considered and approved.
- > (5) On 12 December 2014, the Company held the first extraordinary session of the 7th Board of Directors in Shanghai, at which the Resolution on the Removal of Ms. HUANG Xueying as Chief Information Technology Officer of China Pacific Insurance (Group) Co., Ltd. was considered and approved.

# 3. Implementation of the resolutions of Shareholders' General Meetings by the Board of Directors

During 2014, all the Company's board members conscientiously implemented the resolutions passed by the SGM including those on profit distribution for 2013 and the engagement of auditors for 2014, accomplishing all the tasks the SGM delegated and assigned with due diligence in compliance with relevant laws and regulations and the provisions under the Articles of Association.

The Company distributed a cash dividend of RMB0.40 per share (including tax) in accordance with the Resolution on Profit Distribution Plan for the year 2013 approved at the 2013 Annual General Meeting. The implementation of this distribution plan was completed in July 2014.

### 4. Corporate Governance Functions

The Board is responsible for determining the policy for the corporate governance of the Company and performing the corporate governance duties as below:

- > (1) To develop and review the Company's policies and practices on corporate governance and make recommendations;
- > (2) To review and monitor the training and continuous professional development of directors and senior management;
- > (3) To review and monitor the Company's policies and practices on compliance with all legal and regulatory requirements;
- > (4) To develop, review and monitor the code of conduct applicable to the employees and directors of the Company; and
- > (5) To review the Company's compliance with the code of corporate governance and disclosure requirements in the Corporate Governance Report.

The Board has approved the revised terms of reference of the Audit Committee, the Nomination and Remuneration Committee, the shareholder communication policy, shareholder enquiry procedures etc., and reviewed and monitored the training and continuous professional development of directors and senior management.

During 2014, the Board has discharged the above corporate governance functions.

### 5. Performance of duties by the special committees under the Board of Directors

The Board of Directors established four special committees, namely, the Strategic and Investment Decision-Making Committee, the Audit Committee, the Nomination and Remuneration Committee and the Risk Management Committee, which conduct in-depth studies on specific issues and submit their recommendations to the Board of Directors for consideration.

#### (1) Performance of duties by the Strategic and Investment Decision-Making Committee of the Board of Directors

The primary duties of the Strategic and Investment Decision-Making Committee are, among others, to study and advise on the long term development strategies of the Company; review the investment decision-making procedures and delegation mechanism as well as the management of insurance funds; study and advise on material investments decisions or proposals, material capital management projects and asset management projects.

In 2014, the Strategic and Investment Decision-Making Committee held 5 meetings and provided comments and suggestions on such matters as profit distribution and the Company's development plans, as well as injection of capital into CPIC Life and CPIC P/C. The attendance of its members is as follows:

Name of members	Position	No. of committee meetings convened	Attendance in person	Attendance by proxy	Absence
GAO Guofu (committee chairman)	Chairman and Executive Director	5	5	0	0
YANG Xianghai	Vice-Chairman and Non- Executive Director	5	5	0	0
WANG Chengran	Non-Executive Director	5	5	0	0
SUN Xiaoning	Non-Executive Director	5	5	0	0
GAO Shanwen	Independent Non- Executive Director	0	0	0	0

Note: On 22 August, 2014, the 6th session of the 7th Board of Directors reviewed and passed the Resolution on the Election of Mr. GAO Shanwen as member of the Strategic and Investment Decision-making Committee and the Nomination and Remuneration Committee, making Mr. GAO a new member of this committee.

#### (2) Performance of duties by the Audit Committee of the Board of Directors

The primary duties of the Audit Committee are, among other things, to nominate external auditors; review the Company's basic internal audit systems and to make recommendations to the board; approve the Company's annual audit plan and budget; supervise the independence of the Company's internal audit department; review the financial information of the Company and its disclosure; evaluate the completeness and effectiveness of the Company's internal control system on a regular basis; hear the reports and assess the performance of the Internal Audit Responsible Person regularly and make recommendations to the Board of Directors; and review accounting policies and practices of the Company and its subsidiaries.

In 2014, the Audit Committee held 8 meetings and reviewed, among other things, the Company's 2013 annual report, the interim report and quarterly reports for 2014, the internal control evaluation report and the internal audit plan. The attendance of its members is as follows:

Name of members	Position	No. of Committee meetings convened	Attendance in person	Attendance by proxy	Absence
ZHOU Zhonghui (chairman)	Independent Non- Executive Director	8	8	0	0
LAM Chi Kuen	Independent Non- Executive Director	8	8	0	0
WU Junhao	Non-Executive Director	8	8	0	0

The Audit Committee discussed with the external auditors and agreed on the schedule for the auditing of the Company's financial statements for 2014 based on the plan for the preparation of the Company's annual report. It held a meeting to review the financial statements prepared by the Company and issued its opinions in writing prior to the commencement of the audit by the external auditors, and maintained adequate and timely communication with the auditors during the process. The committee also convened to review the financial statements of the Company after the external auditors issued their preliminary opinions, and issued its opinions in writing. At its 2nd meeting of the year, it formed a resolution on the submission of the Company's annual report to the Board of Directors for approval.

In 2014, the Audit Committee submitted a report on the overview of the auditing work carried out by the external auditors for the year 2013 to the Board of Directors. In this report, it expressed satisfaction with the overall performance of Ernst & Young, the auditor. At the same time, in accordance with regulations of the Ministry of Finance, the Company engaged a new auditor starting from 2014. The committee played an instrumental role in the smooth transitioning, providing guidance and co-ordination, and convening to hear reports on the arrangements during the transitional period.

The committee paid close attention to the internal control of the Company and received periodical and interim updates on audit issues, including audit work reports from relevant departments in order to be informed in a timely manner of any significant issues encountered in the internal control and risk management of the Company. It also strengthened its guidance in relation to the Company's internal audit and took part in the appraisal and evaluation of the annual performance of the internal audit department.

#### (3) Performance of duties by the Nomination and Remuneration Committee of the Board of Directors

The primary duties of the Nomination and Remuneration Committee are, among others, to provide recommendations to the board with respect to the remuneration and performance management policy and structures for directors and senior management; conduct examination and evaluation of the performance of duties and annual performance of the directors and the senior management; review the selection and appointment system for the directors and senior management and provide recommendations to the board; evaluate candidates of senior management positions nominated by the president; and review the policy on diversity of board members.

In accordance with the requirement set out in the Corporate Governance Code, the Company has incorporated a policy concerning diversity of board members into the terms of reference of the Nomination and Remuneration Committee. In assessing the Board composition, the Nomination and Remuneration Committee and the Board would take into account various aspects, including but not limited to gender, age, cultural and educational background, professional qualifications, skills, knowledge and industry and regional experience. The Nomination and Remuneration Committee would discuss and agree on measurable objectives for achieving diversity on the Board, where necessary, and recommend them to the Board for adoption.

In 2014, the Nomination and Remuneration Committee held 4 meetings to review the performance evaluation results of the Company for 2013 and performance appraisal plan of the senior management for 2014, the appointment and removal of members of the senior management, and the nomination of candidates for the directors and the independent directors for the 7th Board of Directors. The attendance of the members of the Nomination and Remuneration Committee is as follows:

Name of members	Position	No. of committee meetings convened	Attendance in person	Attendance by proxy	Absence
FOK Kwong Man (chairman)	Independent Non- Executive Director	4	4	0	0
SUN Xiaoning	Non-Executive Director	4	4	0	0
ZHENG Anguo	Non-Executive Director	4	4	0	0
BAI Wei	Independent Non- Executive Director	4	4	0	0
GAO Shanwen	Independent Non- Executive Director	1	1	0	0

Note: On 22 August, 2014, the 6th session of the 7th Board of Directors reviewed and passed the Resolution on the Election of Mr. GAO Shanwen as member of the Strategic and Investment Decision-making Committee and the Nomination and Remuneration Committee, making Mr. GAO a new member of this committee.

#### (4) Performance of duties by the Risk Management Committee of the Board of Directors

The primary duties of the Risk Management Committee are, among others, to make recommendations to the board with respect to the overall objective, basic policies and work rules of risk management; make recommendations to the board with respect to the risk evaluation for major decisions and solutions for significant risks; review material related party transactions and connected transactions; review the management system for insurance funds management; advise the board on the SAA plan, annual investment plan and investment guidelines and their adjustments; and make recommendations to the board with respect to the coordination mechanisms for product design, sales and investment and their performance.

In 2014, the Risk Management Committee held 4 meetings to review the Company's risk assessment report, compliance report, solvency report, annual investment guidelines, the allocation plan for the Company's in-house AuM, and the reports on regular related party transactions and the execution of related party transactions. The attendance of its members is as follows:

Name of members	Position	No. of committee meetings convened	Attendance in person	Attendance by proxy	Absence
LAM Chi Kuen	Independent Non-	4	4	0	0
(chairman)	Executive Director	4	4	0	0
	Executive Director and	4	4	0	0
HUO Lianhong	President	4	4	0	0
WU Jumin	Non-Executive Director	4	4	0	0
HA Erman	Non-Executive Director	1	1	0	0

Note: On 22 August, 2014, the 6th session of the 7th Board of Directors reviewed and passed the Resolution on the Election of Ms. HA Erman as member of the Risk Management Committee, making Ms. HA a new member of this committee.

#### (III) Supervisors and the Board of Supervisors

Currently, the Company has 5 supervisors, including 3 shareholder representative supervisors and 2 employee representative supervisors (their biographies are set out in the section "Directors, Supervisors, Senior Management and Employees" of this annual report). The number and composition of the members of the Board of Supervisors are in compliance with the applicable regulations and the Articles of Association.

Under the Articles of Association, the Board of Supervisors is vested by law to exercise the following rights and powers: examine the finances of the Company; monitor the behaviors of directors, president, vice presidents and other senior management during their performance of duties; review the financial information including financial reports, operation reports and profit distribution plans to be submitted to the SGM; propose to convene extraordinary session of the SGM and propose resolutions to it; and conduct investigation when there is any major abnormality in the Company's operation.

#### 1. Attendance of supervisors

In 2014, the Board of Supervisors held 4 meetings to review and monitor the operation, financial activities, internal control management and risk control of the Company by reviewing meeting minutes and reports, hearing updates, conducting onsite inspection and visiting branch offices. In addition, it enhanced its guidance for internal auditing and participated in the annual appraisal of the performance of the Internal Audit Department. All supervisors duly performed their duties and effectively safeguarded the rights and interests of the shareholders, the Company and its employees. Their attendance is as follows:

Name of Supervisors	No. of meetings convened	Attendance in person	Attendance by proxy	Absence	Remarks
DAI Zhihao	4	4	0	0	
ZHANG Jianwei	4	4	0	0	
					Unable to attend the 6th session of the 7th Board of
LIN Lichun	4	3	1	0	Supervisors and appointed DAI Zhihao, supervisor, to
					attend and vote on his behalf.
SONG Junxiang	4	4	0	0	
					Unable to attend the 7th session of the 7th Board of
YUAN Songwen	4	3	1	0	Supervisors and appointed SONG Junxiang, supervisor,
					to attend and vote on his behalf.

#### 2. Meetings of the Board of Supervisors and resolutions

The Board of Supervisors held 4 meetings in 2014 (please refer to announcements published on the websites of the Hong Kong Exchange and the Company for details).

- > (1) On 28 March 2014, the Company held the 4th session of the 7th Board of Supervisors in Shanghai, at which resolutions including the Resolution in Relation to the Report of the Board of Supervisors for 2013 of China Pacific Insurance (Group) Co., Ltd. were considered and approved.
- > (2) On 24 April 2014, the Company held the 5th session of the 7th Board of Supervisors in Jinan, at which the Resolution in Relation to the First Quarter Report for 2014 of China Pacific Insurance (Group) Co., Ltd. was considered and approved.
- > (3) On 22 August 2014, the Company held the 6th session of the 7th Board of Supervisors in Shanghai, at which resolutions including the Resolution on the A Share Interim Report for 2014 and its Abstract of China Pacific Insurance (Group) Co., Ltd. were considered and approved.
- > (4) On 24 October 2014, the Company held the 7th meeting of the 7th Board of Supervisors in Shanghai, at which the Resolution Regarding the Third Quarter Report for 2014 of China Pacific Insurance (Group) Co., Ltd. was considered and approved.

Furthermore, the supervisors attended the meetings held by the Board of Directors in 2014 and supervised the duty performance of the directors and senior management of the Company to safeguard the sustainable, stable and healthy growth of the Company. The Board of Supervisors has no objection to matters under its supervision during the reporting period.

#### (IV) Seminars attended by the directors and supervisors

In 2014, the Company held its 1st work seminar for the year for its directors and supervisors in Shanghai, with the focus on mechanisms for asset management in the context of investment deregulation. Directors and supervisors called for continued efforts to optimize the asset management system and press ahead with market-based reform of entrustment mechanisms. The 2nd work seminar was held in Foshan, with topics such as the attribution analysis of the rise in the combined ratio and remedial actions to be taken, further optimization of life product strategies, emerging challenges and the Company's coping measures, a review of the customer-needs-oriented initiatives and their prospects, and the priorities of the Company's development strategies.

#### (V) Training for directors and supervisors

In 2014, directors WU Jumin, WU Junhao and supervisor ZHANG Jianwei attended the 3rd Training Program for 2014 for Directors and Supervisors of Listed Companies in Shanghai organized by CSRC's Shanghai branch. The training offered useful insights into norms of governance for public companies, rules and regulations for information disclosure, rights and obligations of directors and supervisors, the protection of investors' interests and investors' relations management. Director GAO Shanwen attended training by Ernst & Young for independent non-executive directors. Key topics on the program include general information of Hong Kong listed companies, latest requirements for corporate social and governance reporting, latest requirements for internal control and cyber security. Director BAI Wei attended the 1st Follow-up Training Program for Independent Directors for 2014 organized by the SSE. Directors LAM Chi Kuen and FOK Kwong Man attended the 32nd Training Program for Independent Directors of Listed Companies and obtained the qualification certificate for independent directors.

In addition, all the Company's directors and supervisors carefully studied the latest laws, regulations and regulatory rules issued from time to time by CSRC, CIRC and the stock exchanges of both Shanghai and Hong Kong which were forwarded to them by the Company, which helped with their performance of duties. The Company also encouraged all its directors to attend training, at the cost of the Company. Since 2012, all the directors have been required to provide their records of training to the Company.

#### (VI) Auditors' remuneration

Information on auditors' remuneration is set out in the "Report of the Board of Directors".

#### (VII) Directors' responsibility for the financial statements

The directors confirmed that it is their responsibility to prepare the financial statements which present a true and fair view of the state of affairs at the Company. A statement on reporting responsibility with respect to the accounts made by the Company's auditor is set out in the "Financial Reports" section of this annual report. After appropriate enquiries, the directors are of the opinion that the Company has sufficient resources to continue its operations as a going concern in the foreseeable future, and it is appropriate to prepare the financial statements on a continuous basis.

#### (VIII) Investor relations

The investors' relations program of the Company persists in market value management and seeks to contribute to the Company's value growth. Much was done in 2014 to build a diversified platform of communication centering on investors. Alongside day-to-day management, efforts were also made to boost innovations in the means of communication so as to extend the reach and improve the effectiveness of the program.

In 2014, the Company held its interim/annual earnings release followed by a global road-show, hosted over 90 visits from analysts and investors, held 2 Investors' Day which focused on the agency channel and the property-casualty business respectively, attended 21 events in the form of global investors' strategy meetings, forums and summits, and effectively communicated the Company's business performance and strategies. Besides, it refined and improved on the initiatives such as designation of client managers to better serve analysts/investors, as well as other measures to diversify the means of communication including micro-blog, We-chat, the E-communication platform of the SSE, APP, Capital Markets Updates and Investors Updates. These initiatives were incorporated into and formed the basis of the amendment of the Company's rules and policies on investors' relations management, which, among other things, stipulated for the establishment of a company-wise IR team covering all its subsidiaries, with innovative mechanisms for meetings and group-wise co-ordination. The new policy laid a solid foundation for the continued improvement of the program.

#### (IX) Information disclosure

The Company has strictly complied with the relevant regulatory rules of all the stock exchanges. During the reporting period, a total of 4 regular reports and provisional announcements for A share and H share were published, all of which were in compliance with the statutory disclosure requirements. While ensuring compliance, we rigorously explored ways to improve the means and the relevance of information disclosed. As an example, we voluntarily disclosed more for our quarterly premium income announcements in order to help investors better understand our performance. Besides, emulating international best practices, following changes to the 2013 Interim Report, we again introduced many an innovation for the 2013 Annual Report and the 2014 Interim Report, which contained quite a few exploratory efforts to improve its reader-friendliness to better meet the needs of retail investors. The effort was well recognized by investors and the capital market.

#### (X) Joint company secretaries

Mr. Maurice Ngai (director and chief executive officer of SW Corporate Services Group Limited) and Mr. FANG Lin were appointed as the joint company secretaries of the Company. Mr. FANG Lin, the secretary of the Board of Directors and joint company secretary, serves as the primary contact person between Mr. Ngai and the Company. For the year ended 31 December 2014, Mr. Ngai has attended relevant professional trainings for not less than 15 hours. Mr. FANG Lin proactively participated in relevant professional training programs organized by the Hong Kong Institute of Chartered Secretaries and the Company during the reporting period, and has satisfied the training requirements for company secretaries under the Hong Kong Listing Rules.

#### Honors in 2014:

In 2014, the Company was recognized for its achievements in such areas of corporate governance as board operation, investor relations and information disclosure by the regulators and the capital market. The company was awarded a raft of honors from home and abroad:

- > In 2014, the Company was ranked one of "the IR Programs of the Year" in the "2014 All Asia-Executive Team Rankings" organized by Institutional Investors. Mr. FANG Lin, the Board Secretary, was ranked one of "the IR Professionals of the Year" by the same magazine.
- > Granted the Governance Excellence Award for Hangseng Composite Index Component Stocks by the Hong Kong Chamber of Listed Companies and Hong Kong Baptist University: as a recognition of the Company's performance in governance.
- > Won The Asset Triple A Best Corporate Governance Award (in the golden category) and Best Financial Services Institution Award during the Triple A Business Awards competition by The Asset.
- > We received an "A" ranking for the 2013-2014 information disclosure evaluation by the SSE.
- > Won the Investors' Most Respected Listed Company Award jointly granted by China Listed Companies Association, the Chinese Securities Investors Protection Fund Co., Ltd., China Securities Association and China Securities Funds Association.
- > Listed among Best Value Management Cases by the SSE.
- > Won the Largest Cap Award for Listed Companies in China's Mainland by Asia Weekly.
- > Received The Capital Chinese Business Enterprise Achievements Award Insurance Companies.

# 2

# Performance of duties by the independent non-executive directors

The Company's 7th Board of Directors consists of 5 independent non-executive directors comprising professionals in the financial, auditing and legal fields, and the number of independent non-executive directors is one-third of the total number of the board, in compliance with applicable regulatory requirements and the provisions of the Articles of Association.

The Company's independent non-executive directors have the required expertise and experience and are able to perform their duties strictly in accordance with the requirements of applicable laws and regulations, regulatory documents and the Articles of Association. They have provided comments and suggestions on, among other things, corporate governance, business operation, risk management and internal control. Independent non-executive directors have played a meaningful role in the Company's decision making process, offering an independent and impartial perspective and safeguarding the interests of the Company and in doing so, the interests of minority shareholders as well.

In 2014, all the independent non-executive directors attended meetings of the Board of Directors as scheduled. They took the initiative to better understand the operating situation of the Company, doing research, making inquiries, and obtaining necessary

materials and information for decision-making. They provided independent and unqualified opinions on matters of the Company such as changes of significant accounting estimates, appointment of senior management and remuneration policy for and the performance appraisal of senior management.

#### (I) Attendance of independent non-executive directors at board meetings

In 2014, the Company's independent non-executive directors actively attended the meetings of the Board of Directors, details of which are as follows:

Names of independent non-executive directors	No. of board meetings convened	Attendance in person	Attendance by proxy	Absence	Remarks
BAI Wei	5	5	0	0	
LAM Chi Kuen	5	5	0	0	
ZHOU Zhonghui	5	5	0	0	
GAO Shanwen	3	3	0	0	
FOK Kwong Man	5	5	0	0	

Note: On 29 May, 2014, the 2013 Annual Shareholders' Meeting elected Mr. GAO Shanwen as independent non-executive director of the 7th Board of Directors.

## (II) Attendance by independent non-executive directors of the Shareholders' General Meetings

In 2014, independent non-executive directors actively attended the shareholders' general meeting and the attendance of each of the independent non-executive directors is as follows:

Names of independent non-executive directors	No. of shareholders' general meetings convened	Attendance in person	Attendance by proxy	Absence
BAI Wei	1	1	0	0
LAM Chi Kuen	1	1	0	0
ZHOU Zhonghui	1	1	0	0
FOK Kwong Man	1	1	0	0
GAO Shanwen	0	0	0	0

Note: On 29 May, 2014, the 2013 Annual Shareholders' Meeting elected Mr. GAO Shanwen as independent non-executive director of the 7th Board of Directors.

## (III) Objections by the independent non-executive directors on relevant matters of the Company

No objections were raised by independent non-executive directors on relevant matters of the Company and there were no such cases where proposals by the independent non-executive directors were not adopted.

#### (IV) Independence of the independent non-executive directors

The Company received from each independent non-executive director a written confirmation of his/her independence from the Company pursuant to the Hong Kong Listing Rules. The Company considers all of the independent non-executive directors to be independent of the Company.

# 3

### Independence of the Company from its controlling shareholders in asset, personnel, finance, organization and business

The ownership structure of the Company is diversified and there is no controlling shareholder or de facto controller.

As a wholly-listed comprehensive insurance group company, the Company is fully independent in the following five aspects: assets, personnel, finance, organization and business.

# 4

# Appraisal and incentive programs for the senior management

The performance management of the Company's senior management primarily comprises formulation of performance appraisal plan, performance tracking, appraisal of performance and application of the appraisal results. The annual performance appraisal plan will be determined by the board based on the long-term and medium-term development strategies and the operation plan for the year. The Company will take follow-up actions on the fulfillment of various appraisal indicators regularly. At the end of the year, the board will assess the performance based on the fulfillment of the operational objectives for the entire year. The results of appraisal are linked to the compensation for the senior management.

The Company has in place a remuneration policy with reference to the positions and performance of the employee and market conditions. It also adopts deferred bonus plan for the senior management as an incentive to create long-term value for the Company.

# 5

### Risk management of the Company

Risk management is one of the core elements of the Company's operation and management. The Company has an integrated risk management framework covering the Group as a whole to identify, assess and control the risks in its operation and management to ensure better business decision making and prudent operation.

The Risk Management Committee under the Board of Directors is responsible for the risk management of the Company. The Risk Management Committee monitors the effectiveness of the risk management system based on the investigation of the significant risks faced by the Company and the relevant management measures.

The Company has set up a Compliance and Risk Management Working Committee under the Operation and Management Committee, which comprises the senior management and the heads of key operational departments of the Company and its subsidiaries. The Compliance and Risk Management Working Committee is responsible for the formulation, coordination and implementation of risk management policies and supervising the implementation of these policies.

Both the Company and its major subsidiaries engaged in insurance business have their risk management divisions or departments responsible for the implementation of risk management. Other functional departments and branches also have officers to take charge of risk management and have corresponding concurrent posts in charge of the risk management within their respective scope of duties and the communication with the risk management departments. Meanwhile, the Company has a risk management framework linking the CPIC Group and each of the Company's subsidiaries to facilitate the establishment of the risk management systems in its subsidiaries.

The Company's fundamental process for risk management includes risk information collection, risk identification and assessment, risk management and control, and risk reporting and rectification.

In 2014, the Company strengthened the implementation of its risk management policies, and in the light of the overall risk appetite approved by the Board of Directors, pushed for the combination of risk functional limits and key performance indicators of insurance/asset management business in a bid to facilitate the Company's transitioning and ensure its stable operation. We closely followed the progress of China's solvency regulatory system(C-Ross), making good preparations in impact analysis, gap analysis and system test-runs, promoting the optimization of the Company's risk management system. We intensified the tracking and analysis of changes of macro-economic, regulatory environment and market conditions with the focus on the monitoring of the lapse ratio for life business, the combined ratio for property-casualty business, as well as other major risks that face the Company such as market risk, credit risk and solvency risk. We made progress in the reform of ALM mechanisms through, among other things, the development of relevant IT systems to rationalize the methodology for the measurement of risks so as to enhance our ALM capabilities. We put in place a group-wise unified anti money-laundering system, with improved indicators and models for monitoring. There was also improvement in risk-based customer segmentation and the reporting of large suspicious transactions. All these helped to enhance the integration of risk & compliance process monitoring and business management. To foster an enabling culture for risk management, we enhanced education through dissemination of relevant training materials.

In 2014, the Company was exposed to various risks, including insurance risk, market risk, credit risk, operational risk, risks of mismatching assets and liabilities and compliance risk of solvency adequacy.

(For details of the analysis on various risks, please refer to notes to the financial statements in the section "Financial Report" of this annual report.)

Report of the board of directors

## **1** Principal businesses

We are a leading comprehensive insurance group in the PRC, providing, through our subsidiaries, a broad range of life insurance, property casualty insurance, health insurance and pension products and services to individual and institutional customers throughout the country. We also manage and deploy our insurance funds through our subsidiaries.

## **2** Major customers

Our top five major customers accounted for approximately 0.6% of the GWPs during the reporting period.

## **3** Results and distributions

The net profits for the year 2014 included in the audited financial statements of the parent company, prepared in accordance with the PRC GAAP and HKFRS, were both RMB4.854 billion. According to the Articles of Association and other applicable regulations, the Company is required to set aside 10% of the net profit in the financial statements under the PRC GAAP as the statutory surplus reserves. Taking into account the retained profits brought forward from the previous year, the retained profits of the Company at the end of 2014 included in the financial statements, prepared in accordance with the PRC GAAP and HKFRS, were both RMB9.641 billion.

Therefore, the profit distribution for 2014 is made based on the audited financial statements of the parent company. The Company intends to declare a cash dividend of RMB0.50 per share (including tax) for the year. Based on the total share capital of 9,062,000,000 shares, the amount of dividend in aggregate will be RMB4.531 billion. The remaining retained profits will be carried forward to 2015. No capital reserve was transferred to the share capital during the year.

No capital reserve was transferred to the share capital during any of the last three years.

The above profit distribution proposal is subject to shareholders' approval at the general meeting.

Unit: RMB million

#### Dividend distributions for the past three years are as follows:

Year of dividend distribution	Cash Dividend (including tax) (1)	Net profit attributable to the dividend distribution year <sup>note</sup> (2)	Payout ratio (%) (3) = (1)/(2)
2014	4,531	11,049	41.0
2013	3,625	9,261	39.1
2012	3,172	5,077	62.5

Note: Attributable to equity holders of the parent.

Under the Articles of Association, the Company is committed to providing reasonable returns to its shareholders. Its profit distribution policy should be consistent and stable. The Company can make interim profit distribution, and gives first priority to cash dividend.

The Articles of Association also stipulates that the accumulated cash dividend pay-outs in the recent 3 years shall not be less than 30% of the accumulated profits of the Company during the same period except when 1) the Company's solvency adequacy ratio fails to meet the CIRC minimum requirement, 2) wars or natural catastrophes have a major impact on its business performance and financial results, 3) there are major changes in its operating environment which have a major impact on its business performance and financial results, 4) there are significant adverse developments in the Company's operation, or 5) laws, regulations and ordinances stipulate otherwise.

The Company may adjust its profit distribution policy. Any such adjustment shall be proposed as a resolution of the Board of Directors on the basis of prudent studies and deliberations, with the issuance of opinions by independent directors, before being submitted as an extraordinary resolution to the Shareholder's General Meeting for approval. The Board of Directors and the SGM should hear and give full consideration of the opinions of the Company's independent directors, ensuring diverse channels of communication with them and readily subject themselves to their oversight on this matter.

The Company's cash dividend policy complies with the Articles of Association, contains clear and specific standards and payout ratios, and was formulated on the basis of proper decision-making procedures and mechanisms, considering opinions of the Company's independent directors and offering protection of the legitimate rights and interests of its minority shareholders. The conditions for and the procedures of the amendment of the Company's profits distribution policy are also transparent and compliant.

# Reserves

Details for reserves (including distributable reserves) are shown in note 39 to the financial statements.

## 5 Property and equipment and investment properties

Details for property and equipment and investment properties are shown in notes 18 and 19 to the financial statements.

## **6** Financial summary

Summary of financial information is shown in the Section "Highlights of Accounting and Operation Data" of this annual report.

## **7** Use of proceeds raised from listing

The use of proceeds raised by the Company is consistent with the usages as set out in the resolutions approved in the shareholders' general meeting and the meeting of the Board of Directors and have been fully used to strengthen our capital base for the purpose of continuing business expansion.

## **8** Share capital and sufficient public float

The changes in the Company's share capital are shown in the Section "Changes in the Share Capital and Shareholders' Profile" of this annual report.

Based on the information that is publicly available and within the knowledge of the directors as at the latest practicable date prior to the printing of this annual report, since 12 January 2011, not less than 25% of the total issued share capital of the Company was held in public hands and not less than 15% of the H share capital of the Company was held in public hands, which is consistent with the requirements under the Hong Kong Listing Rules to maintain a minimum public float.

## **9** Post balance sheet event

Post balance sheet event is shown in note 55 to the financial statements.

## 10 Connected transactions

During the reporting period, the Company did not enter into any connected transactions or continuing connected transactions which require the compliance with the reporting, announcement and independent shareholders' approval requirements under Chapter 14A 'Connected Transactions' of the Hong Kong Listing Rules.

## **11** Bank borrowings

Apart from the subordinated debts issued by CPIC Life and CPIC P/C and securities sold under agreement to repurchase, our subsidiaries had bank borrowings. For their details please refer to note 43 to the financial report. Details of the subordinated debts issued by CPIC Life and CPIC P/C are set out in note 42 to the financial report.

## 12 Charitable and other donations

During the reporting period, the Company made charitable and other donations totaling approximately RMB25.7732 million.

## **13** Management contract

The Company did not enter into any management contract in relation to all the Company's business or its principal business.

## 14 Directors, supervisors and senior management

Biographies of the Company's current directors, supervisors and senior management are shown in the Section "Directors, Supervisors, Senior Management and Employees" of this annual report.

## 15 Directors' and supervisors' interests in competing businesses

None of the Company's directors or supervisors has any interests in businesses which, directly or indirectly, compete with the Company's businesses.

# **16** Directors' and supervisors' service contracts and remunerations

None of the Company's directors or supervisors has entered into any service contract with the Company or its subsidiaries which is not terminable within one year, or terminable only when receiving compensation other than the statutory compensation.

Details for the directors' and supervisors' remunerations are shown in the Section "Directors, Supervisors, Senior Management and Employees" of this annual report.

## 17 Special committees of the Board of Directors

The Board of Directors of the Company established four special committees, namely the Strategic and Investment Decision-Making Committee, the Audit Committee, the Nomination and Remuneration Committee and the Risk Management Committee. See the Section "Corporate Governance Report" of this annual report for details of the special committees of the Board of Directors.

## 18 Directors' and supervisors' interests in material contracts

During the reporting period, none of the Company's directors or supervisors had any personal interests in any of the material contracts involving the Company or any of its subsidiaries as a party.

## 19 Directors' and supervisors' rights to subscribe for shares

The Company did not grant to any directors, supervisors or their respective spouses or children under 18 years of age any rights to subscribe for or to acquire shares or bonds of the Company or its subsidiaries.

## 20 Directors' and supervisors' interest and short positions in shares

As at 31 December 2014, none of the directors, supervisors or senior management of the Company had any interest or short position in shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which was required, pursuant to Section 352 of the SFO, to be entered in the register maintained by the Company or which was required to be notified to the Company and the Hong Kong Stock Exchange pursuant to the Model Code for Securities Transactions.

The directors' and the supervisors' shareholdings in A Shares are set out in the Section "Directors, Supervisors, Senior Management and Employees".

# 21

# Interests and short positions of substantial shareholders and other persons in the shares and underlying shares

So far as the directors of the Company are aware, as at 31 December 2014, the following persons (excluding the directors, supervisors or senior management of the Company) had an interest or short position in the shares or underlying shares of the Company which shall be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which, pursuant to Section 336 of the SFO, shall be entered in the register maintained by the Company:

Name of substantial shareholders	Capacity	Type of shares	Number of shares	Percentage of shareholdings in the class of shares issued (%)	Percentage of the total shares issued (%)
Citigroup Inc. <sup>note1</sup>	Person having a security interest in shares, interest of corporation controlled by Citigroup Inc. and custodian corporation/ approved lending agent	H shares	276,787,577(L) 4,689,502(S) 271,820,126(P)	9.97(L) 0.16(S) 9.79(P)	3.05(L) 0.05(S) 3.00(P)
Allianz SE <sup>note2</sup>	Interest of corporation controlled by Allianz SE	H shares	243,223,600(L)	8.76(L)	2.68(L)
Norges Bank (Central Bank of Norway)	Beneficial owner	H shares	231,734,200(L)	8.35(L)	2.56(L)
Schroders Plc <sup>note3</sup>	Investment manager	H shares	223,496,018(L)	8.05(L)	2.47(L)
JPMorgan Chase & Co. <sup>note4</sup>	Beneficial owner, investment manager and custodian – corporation/approved lending agent	H shares	221,065,625(L) 11,278,053(S) 107,574,112(P)	7.96(L) 0.40(S) 3.87(P)	2.44(L) 0.12(S) 1.19(P)
Blackrock, Inc. <sup>note5</sup>	Interest of corporation controlled by Blackrock, Inc.	H shares	188,584,196(L) 12,800(S)	6.80(L) 0.00(S)	2.08(L) 0.00(S)
Temasek Holdings (Private) Limited <sup>note6</sup>	Interest of corporation controlled by Temasek Holdings (Private) Limited	H shares	166,838,500(L)	6.01(L)	1.84(L)
GIC Private Limited	Investment manager	H shares	161,936,800(L)	5.83(L)	1.79(L)

(L) denotes a long position; (S) denotes a short position; (P) denotes interest in a lending pool

Notes:

1. Pursuant to Part XV of the SFO, as at 31 December 2014, Citigroup Inc. is deemed or taken to be interest in a total of 276,787,577 H shares (long position) and 4,689,502 H shares (short position) of the Company. Included in the 276,787,577 H shares are 271,820,126 H shares which are held in the "lending pool", as defined under Section 5(4) of the Securities and Futures (Disclosure of Interests - Securities Borrowing and Lending) Rules. The details of the shareholding interests of the subsidiaries directly or indirectly controlled by Citigroup Inc. are set out below:

Name of controlled subsidiary	Number of shares
Citizensus Clabel Markets Harry Kanadissited	4,693,386 (L)
Citigroup Global Markets Hong Kong Limited	2,233,546 (S)
Citizeneur Clahal Maduata Lizzitad	701 (L)
Citigroup Global Markets Limited	0 (S)
	0 (L)
Citigroup Global Markets Inc.	2,183,600 (S)
Morgan Stanley Smith Barney Holdings LLC	0 (L)
worgan stanley smith barney holdings LLC	0 (S)

Citigroup Global Markets Inc.	0 (L)
	0 (S)
Citigroup Global Markets Europe Limited	701 (L) 0 (S)
Citigroup Global Markets Europe Limited	701 (L)
	0 (S)
Citigroup Global Markets Europe Limited	701 (L) 0 (S)
	701 (L)
Citigroup Global Markets (International) Finance AG	0 (S)
Citigroup Global Markets International LLC	701 (L) 0 (S)
	4,695,095 (L)
Citigroup Financial Products Inc.	4,095,095 (L) 4,417,146 (S)
	4,695,095 (L)
Citigroup Global Markets Holdings Inc.	4,417,146 (S)
	272,092,482 (L)
Citibank N.A.	272,356 (S)
Citizen Haldines las	272,092,482 (L)
Citicorp Holdings Inc.	272,356 (S)
Citigroup Alternative Investments II C	0 (L)
Citigroup Alternative Investments LLC	0 (S)
Citigroup Investments Inc.	0 (L)
clugioup investments inc.	0 (S)
Automated Trading Desk Financial Services, LLC	1,008 (L)
· · · · · · · · · · · · · · · · · · ·	0 (S)
Automated Trading Desk, LLC	1,008 (L)
	0 (S)
Automated Trading Desk Holdings, Inc.	1,008 (L)
	0 (S)
Citigroup Acquisition LLC	1,008 (L)
	0 (5)
Citigroup Trust - Delaware, National Association	0 (L) 0 (S)
	0 (S) 0 (L)
Citicorp Trust, National Association	0 (L) 0 (S)
	0 (L)
Citicorp Trust South Dakota	0 (S)
	0 (L)
Citibank N.A.	0 (S)
Citizensen Clahal Manlata Asia Linzitad	0 (L)
Citigroup Global Markets Asia Limited	0 (S)
Citigroup Global Markets Hong Kong Holdings Limited	0 (L)
	0 (S)
Citigroup Global Markets Overseas Finance Limited	0 (L)
	0 (S)
Citigroup Global Markets Overseas Finance Limited	0 (L) 0 (S)
	0 (L)
Citigroup Global Markets Switzerland Holding GmbH	0 (S)
	0 (L)
Cititrust (Bahamas) Limited	0 (1)

Citigroup Participation Luxembourg Limited	0 (L)
	0 (S)
Citigroup International Luxembourg Limited	0 (L)
	0 (S)
Citigroup Overseas Investments Bahamas Inc.	0 (L)
Citigioup overseas investments banamas inc.	0 (S)
Citibank Overseas Investment Corporation	0 (L)
Ciubank Overseas investment Colporation	0 (S)
Cititrust (Switzerland) Limited	0 (L)
Cititusi (Switzenand) Linnied	0 (S)
Citigroup Global Markets Deutschland AG	0 (L)
	0 (S)
Citigroup Global Markets Finance Corporation & Co. beschrankt haftende KG	0 (L)
	0 (S)
Citigroup Derivatives Markets Inc.	0 (L)
	0 (S)
Citigroup First Investment Management Limited	0 (L)
	0 (S)

(L) denotes a long position; (S) denotes a short position

2. Pursuant to Part XV of the SFO, as at 31 December 2014, Allianz SE is deemed or taken to be interested in a total of 243,223,600 H shares (long position) of the Company. The details of the shareholding interests of the subsidiaries directly or indirectly controlled by Allianz SE are set out below:

Name of controlled subsidiary	Number of shares
Allianz Deutschland AG	233,458,103 (L)
Allianz Lebensversicherungs-AG	233,458,103 (L)
AZ Euro Investments S.a.r.I.	191,940,303 (L)
Allianz Finance II Luxembourg S.A.	41,517,800 (L)
YAO Investment S.a.r.I.	6,541,897 (L)
Allianz Asset Management AG	3,058,800 (L)
Allianz Global Investors Holding GmbH	3,058,800 (L)
Allianz Global Investors Taiwan Ltd.	220,000 (L)
RCM Asia Pacific Ltd.	2,821,600 (L)
Allianz Global Investors Europe GmbH	17,200 (L)
Allianz Holding eins GmbH	6,706,697 (L)
Allianz Elementar Versicherungs-AG	6,706,697 (L)
Allianz Investmentbank AG	164,800 (L)
Allianz Invest Kapitalanlagegesellschaft mbH	164,800 (L)
(L) denotes a long position	

3. Pursuant to Part XV of the SFO, as at 31 December 2014, Schroders Plc is deemed or taken to be interested in a total of 223,496,018 H shares (long position) of the Company. The details of the shareholding interests of the subsidiaries directly or indirectly controlled by Schroders Plc are set out below:

Name of controlled subsidiary	Number of shares
Schroder Administration Limited	223,496,018 (L)
Schroder International Holdings Limited	92,328,418 (L)
Schroder Holdings (Bermuda) Limited	92,328,418 (L)
Schroder International Holdings (Bermuda) Limited	92,328,418 (L)
Schroder Investment Management Limited	92,791,400 (L)
Schroder Investment Management Limited	38,375,800 (L)
Schroder Investment Management North America Limited	38,375,800 (L)
Schroder Investment Management (Singapore) Limited	22,445,000 (L)
Schroder Investment Management (Hong Kong) Limited	69,883,418 (L)

(L) denotes a long position

4. Pursuant to Part XV of the SFO, as at 31 December 2014, JPMorgan Chase & Co. is deemed or taken to be interested in a total of 221,065,625 H shares (long position) and 11,278,053 H shares (short position) of the Company. Included in the 221,065,625 H shares are 107,574,112 H shares which are held in the "lending pool", as defined under Section 5(4) of the Securities and Futures (Disclosure of Interests - Securities Borrowing and Lending) Rules. The details of the shareholding interests of the subsidiaries directly or indirectly controlled by JPMorgan Chase & Co. are set out below:

Name of controlled subsidiary	Number of shares
J.P. Morgan Securities LLC	56,193 (L) 987 (S)
	5,706 (L)
J.P. Morgan Clearing Corp	0 (S)
JF International Management Inc.	2,363,200 (L)
i international Management Inc.	0 (S)
JF Asset Management Limited	53,793,400 (L)
-	0 (S)
JPMorgan Asset Management (Japan) Limited	368,600 (L) 0 (S)
	3,642,600 (L)
JPMorgan Asset Management (Taiwan) Limited	3,042,000 (L) 0 (S)
	34,198,187 (L)
J.P. Morgan Whitefriars Inc.	4,448,205 (S)
	13,273,227 (L)
J.P. Morgan Securities plc	6,828,861 (S)
Park One International Holdings Correction	47,471,414 (L)
Bank One International Holdings Corporation	11,277,066 (S)
J.P. Morgan International Inc.	47,471,414 (L)
s. morgan international inte	11,277,066 (S)
J.P. Morgan Chase International Holdings	13,273,227 (L)
	6,828,861 (S)
J.P. Morgan Securities plc	13,273,227 (L)
5 .	6,828,861 (S)
JPMorgan Chase Bank, N.A.	107,574,112 (L)
-	0 (S)
China International Fund Management Co Ltd	5,790,400 (L)
	0 (S)
J.P. Morgan Capital Financing Limited	13,273,227 (L) 6,828,861 (S)
	5,706 (L)
J.P. Morgan Securities LLC	0 (S)
	61,899 (L)
J.P. Morgan Broker-Dealer Holdings Inc	987 (S)
	13,273,227 (L)
J.P. Morgan Capital Holdings Limited	6,828,861 (S)
JPMorgan Asset Management Holdings Inc	65,958,200 (L)
	0 (S)
JPMorgan Asset Management (Asia) Inc.	60,167,800 (L)
	0 (S)
J.P. Morgan Chase (UK) Holdings Limited	13,273,227 (L)
	6,828,861 (S)
JPMorgan Asset Management Holdings (UK) Limited	5,790,400 (L)
	0 (S)
J.P. Morgan Overseas Capital Corporation	34,198,187 (L)
	4,448,205 (S)

	5,790,400 (L)
JPMorgan Asset Management International Limited	0 (S)
JPMorgan Chase Bank, N.A.	47,471,414 (L)
JPWorgan Chase Bank, N.A.	11,277,066 (S)
ID Mennes Internetional Finance Limited	47,471,414 (L)
J.P. Morgan International Finance Limited	11,277,066 (S)
	5,790,400 (L)
JPMorgan Asset Management (UK) Limited	0 (S)

(L) denotes a long position; (S) denotes a short position

5. Pursuant to Part XV of the SFO, as at 31 December 2014, Blackrock, Inc. is deemed or taken to be interested in a total of 188,584,196 H shares (long position) and 12,800 H shares (short position) of the Company. The details of the shareholding interests of the subsidiaries directly or indirectly controlled by Blackrock, Inc. are set out below:

Name of controlled subsidiary	Number of shares
Trident Merger, LLC	1,389,761 (L)
BlackRock Investment Management, LLC.	1,389,761 (L)
Diarli Darli Haldan Olan	187,194,435 (L)
BlackRock Holdco 2 Inc.	12,800 (S)
BlackRock Financial Management, Inc.	186,675,720 (L)
blackhock Financial Management, inc.	12,800 (S)
BlackRock Financial Management, Inc.	518,715 (L)
BlackRock Holdco 4 LLC	99,115,800 (L)
	12,8000 (S)
BlackRock Holdco 6 LLC	99,115,800 (L)
	12,8000 (S)
BlackRock Delaware Holdings, Inc.	99,115,800 (L)
	12,8000 (S)
BlackRock Institutional Trust Company, N.A.	34,465,800 (L)
Dia al-Da al- E-ura di Astria ana	12,8000 (S)
BlackRock Fund Advisors	64,650,000 (L)
BlackRock Advisors Holdings Inc.	87,559,920 (L)
BlackRock International Holdings Inc.	87,559,920 (L)
BR Jersey International LP	87,559,920 (L)
BlackRock Cayco Ltd.	2,453,000 (L)
BlackRock Trident Holding Company Limited	2,453,000 (L)
BlackRock Japan Holdings GK	2,453,000 (L)
BlackRock Japan Co Ltd	2,453,000 (L)
BlackRock (Institutional) Canada Ltd	380,200 (L)
BlackRock Holdings Canada Limited	380,200 (L)
BlackRock Asset Management Canada Limited	380,200 (L)
BlackRock Australia Holdco Pty Ltd	367,800 (L)
BlackRock Investment Management (Australia) Limited	367,800 (L)
BlackRock HK Holdco Limited	22,635,362 (L)
BlackRock Asset Management North Asia Limited	22,635,362 (L)
BlackRock Group Limited	61,723,558 (L)
BlackRock (Netherlands) B.V.	2,139,000 (L)
Blackrock Advisors (UK) Limited	27,828,654 (L)
BlackRock International Limited	34,400 (L)

BlackRock International Limited	1,645,700 (L)
BlackRock Luxembourg Holdco S.a.r.l.	24,191,180 (L)
BlackRock Investment Management Ireland Holdings Ltd	18,633,180 (L)
BlackRock Asset Management Ireland Limited	18,633,180 (L)
BlackRock (Luxembourg) S.A.	5,558,000 (L)
BlackRock Investment Management (UK) Ltd	1,244,800 (L)
BlackRock Investment Management (UK) Limited	4,639,824 (L)
BlackRock Holdings Deutschland GmbH	183,800 (L)
BlackRock Asset Management Deutschland AG	183,800 (L)
BlackRock Fund Managers Ltd	1,061,000 (L)
BlackRock Life Limited	34,400 (L)
L) denotes a long position. (C) denotes a short position	

(L) denotes a long position; (S) denotes a short position

6. Pursuant to Part XV of the SFO, as at 31 December 2014, Temasek Holdings (Private) Limited is deemed or taken to be interested in a total of 166,838,500 H shares (long position) of the Company. The details of the shareholding interests of the subsidiaries directly or indirectly controlled by Temasek Holdings (Private) Limited are set out below:

Name of controlled subsidiary	Number of shares
Fullerton (Private) Limited	19,263,800 (L)
Temasek Fullerton Alpha Pte. Ltd.	14,623,800 (L)
FFMC Holdings Pte. Ltd.	19,003,800 (L)
Fullerton Fund Management Company Ltd, as investment manager	19,003,800 (L)
Temasek Capital (Private) Limited	147,574,700 (L)
Seletar Investments Pte Ltd	147,574,700 (L)
Dunearn Investments (Mauritius) Pte Ltd.	147,574,700 (L)
Baytree Investments (Mauritius) Pte Ltd.	147,574,700 (L)
Singapore Technologies Capital Services Pte Ltd	260,000 (L)
ST Asset Management Ltd as Investment Manager	260,000 (L)

(L) denotes a long position

Save as disclosed above, as at 31 December 2014, the Company was not aware that there was any other person (other than the directors, supervisors or senior management of the Company) who had interests or short positions in the shares or underlying shares of the Company which were required, pursuant to Section 336 of the SFO, to be entered in the register maintained by the Company.

Specifics on the shareholdings by the Company's top ten shareholders are set out in the Section "Changes in the Share Capital and Shareholders' Profile" of this annual report.

# 22

# Purchase, redemption or sale of the Company's listed securities

During the reporting period, neither the Company nor its subsidiaries purchased, redeemed or sold any of the Company's listed shares.

## 23 Pre-emptive rights

According to the relevant PRC laws and under the Articles of Association, none of the Company's shareholders have any pre-emptive rights, and the Company does not have any arrangement in respect of share options.

## **25** Change in accounting estimates

When measuring the insurance contract liabilities and other policy-related liabilities, the Group determines actuarial assumptions such as discount rate, mortality and morbidity, surrender rates, expense assumptions and policy dividend assumptions based on information currently available as at the balance sheet date.

As at 31 December 2014, the Group used information currently available to determine the above assumptions and the impact of change in assumptions was charged to profit or loss. Such change in accounting estimates resulted in an increase in net insurance contract liabilities and other policy-related liabilities as at 31 December 2014 by approximately RMB4.648 billion and a decrease in profit before tax for 2014 by approximately RMB4.648 billion.

# 24

### Appointment of auditors

Pursuant to the resolution of the 2013 Annual Shareholders' Meeting, PricewaterhouseCoopers Zhong Tian LLP was engaged by the Company as the auditor of financial statements under PRC GAAP and the auditor for the internal control for 2014. PricewaterhouseCoopers was engaged by the Company as the auditor of financial statements under HKFRS of the Company for the year 2014.

The year 2014 was the first year when PricewaterhouseCoopers Zhong Tian LLP and PricewaterhouseCoopers served as the Company's auditors.

The signing certified public accountants for the Company's financial statements prepared in accordance with PRC GAAP were Mr. XU Kangwei and Mr. WONG Di.

The remuneration paid to the auditors for provision of annual financial statements auditing service and internal control auditing service for 2014 was RMB11.920 million and RMB1.230 million, respectively.

## 26 Performance of duties by the Board of Directors

Details of the performance of duties by the Board of Directors and its special committees are set out in the Section"Corporate Governance Report" in this annual report.

## Internal control

# Board's statement in respect of internal control responsibilities

The Board of Directors of the Company is responsible for establishing and maintaining an internal control system, and evaluating the system's effectiveness.

The objectives of an internal control system are to ensure the compliance of the Company's business operation, the safety of its assets, the truthfulness, completeness and reliability of the information in its financial reports and other supportive documents so as to improve the Company's operating efficiency and business performance, and to help with fulfillment of its development strategies. Given the inherent limitations of an internal control system, reasonable guarantee can only be given in relation to the aforementioned objectives. Bedsides, changes in circumstances may render the system inappropriate, or compromise the level of compliance with internal control policies or processes. As such, there is risk in drawing conclusions about the effectiveness of the Company's internal control system based on the results of the internal control system evaluation.

# 2

## Establishment and improvement of the Company's internal control system

The Company is committed to establishing a sound internal control system in order to provide reasonable assurance of the achievement of internal control objectives, including the legal compliance of the operation and management, assets security and reliability, truthfulness and completeness of financial reports and related information, improvement of operation efficiency and implementation of development strategies for the sustainable development of the Company.

The Board of Directors of the Company is responsible for the sound establishment and effective implementation of its internal control. It is also responsible for reviewing the internal control structure, major internal control policy and the solution for significant risks, and studying and evaluating the comprehensiveness, rationality and effectiveness of internal control regularly. The Operation and Management Committee of the Company is responsible for establishing a sound internal control structure, improving the internal control system and providing guidelines for the daily operation of internal control system. The Board of Supervisors of the Company is responsible for overseeing the establishment and implementation of sound internal control by the Board of Directors and the management.

In order to improve the internal control system, the Company established the "Provisional Measures of Internal Control for China Pacific Insurance (Group) Co, Ltd.". The model of internal control with three levels was further strengthened and the responsibilities of management at each level of internal control were clarified, facilitating the effective operation of internal control. In 2014, the Company stepped up end-to-end management of internal control. In the light of regulatory requirements, we focused on the management of key levers for internal control, such as the prevention of risks accompanying new offices, new lines of business and new business processes, and enhanced self-discipline in the context of deregulation. We issued the Handbook on Internal Control, setting out all the detailed requirements for internal control specific to business lines, branch offices, departments and positions. We enhanced education, and improved employees' ownership of internal control and compliance. We conducted self-assessments on a regular basis to identify gaps so that corrective measures could be taken. We put in place a "closed loop" of management system for internal control covering the identification, assessment, mitigation and monitoring of risks, so as to drive sustained improvement in internal control effectiveness.

We conducted a self-assess of internal control as of 31 December 2014, with the key findings set out below:

Based on the conclusions relating to the major deficiencies of the Company's internal control for financial reporting, on the baseline date there were no such deficiencies. The Board of Directors believes that the Company maintained effective internal control for financial reporting in all major aspects.

Based on the conclusions relating to the major deficiencies of the Company's internal control for areas other than financial reporting, on the baseline date there was no such deficiencies.

There were no factors which may affect these conclusions regarding the internal control effectiveness between the baseline date and the date of the issuance of the internal control assessment report.

The Company's auditors also issued an audit report on the Company's internal control, which is of the opinion that as of 31 December 2014 the Company has maintained effective internal control in all major aspects for financial reporting in compliance with the Basic Standards for Enterprise Internal Control and the supplementary guidelines as well as other applicable rules and regulations.

3

### Progress of implementation of internal control

In 2014, in light of the Basic Standards For Enterprise Internal Control and the supplementary guidelines (caikuai 2008, No. 7 and caikuai 2010, No. 11) jointly promulgated by the Ministry of Finance, CSRC, the Auditing Administration of the PRC, China Banking Regulatory Commission and CIRC, the Company continued with its efforts to improve its internal control effectiveness and made progress on several fronts. First, we continued to enhance the infrastructure-building. In response to the regulator's campaign to boost compliance and prevent risks, we conducted an extraordinary self-assessment of internal control, focusing the prevention and mitigation of key risks. We also revisited and revamped the Company's rules and policies on internal control to ensure sustained improvement in internal control effectiveness. Secondly, we carried out regular self-evaluations of internal control according to the schedule for the whole year. Thirdly, we conducted an internal audit of internal control and the project proceeded smoothly.

# 4

# Establishment and implementation of accountability system for material errors in annual report

The Company is committed to improving the development of its information disclosure system. It has set up and continuously improved the "Information Disclosure Management Measures" and "Working Procedures of Regular Reports", which provided detailed rules for the reporting, circulation, reviewing and disclosure procedures of information relevant to regular reports and established a standardized system for the collection, reporting and public disclosure of information and an accountability system for discrepancy.

Corporate social responsibility

### Corporate social responsibility

For details of the corporate social responsibility of the Company, please refer to the Corporate Social Responsibility Report (企業社 會責任報告) disclosed in the website of SSE (www.sse.com.cn).

Significant events

## **1** Establishment of CPIC Allianz Health

As per the approval of CIRC, the Company and Allianz SE cofounded CPIC Allianz Health, which has formally commenced operations.

## Acquisition or disposal of material assets and corporate merger

During the reporting period, the Company did not carry out any acquisition or disposal of material assets or corporate mergers which required disclosure.

## **2** Purchase of stake in Anxin Agricultural Insurance by CPIC P/C

As per the approval of CIRC, CPIC P/C acquired a total of 171.6692 million shares of Anxin Agricultural Insurance Co., Ltd. held by Shanghai International Group and Shanghai Stateowned Assets Operation Co., Ltd. for RMB224.0685 million. CPIC P/C now owns 34.34%, and CPIC Group 33.825%, of Anxin Agricultural Insurance.

**3** Material litigations, arbitrations and media allegations

#### During the reporting period, the Company did not engage in any material litigation, arbitration or media allegations which were required to be disclosed.

## Share option scheme

During the reporting period, the Company did not have any share option scheme which required disclosure.

### Material contracts

During the reporting period, the Company did not have any material contracts which required disclosure.

**7** Fulfillment of the undertakings made by the Company and the shareholders holding more than 5% of shares during the reporting period

During the reporting period, the Company and the shareholders holding more than 5% of shares did not enter into any undertaking which required disclosure.

# 8

Penalty on and rectification on the listed companies, its directors, supervisors and senior management and the shareholders holding more than 5% of shares

During the reporting period, neither the Company nor its directors, supervisors, senior management or the shareholders holding more than 5% of shares were subject to any investigation, administrative penalty or official censure by CSRC, or publically reprimanded by any stock exchange.

# 9

Shareholding of the Company in other listed companies and financial institutions

(I) Investment in securities (included in financial assets at fair value through profit or loss)

								Unit: RMB million
No.	Stock type	Stock code	Abbreviated stock name	Initial cost	Number of shares (million pieces/ million shares)	Carrying amount at the end of the period	Percentage to total investment at the end of the period (%)	Profit or loss in the reporting period
1	Share	601318	PING'AN	113.36	2.16	161.29	3.45	(48.37)
2	Share	601988	BOC	104.36	29.03	120.46	2.58	(18.20)
3	Share	601166	INDUSTRIAL BANK	61.87	5.85	96.46	2.07	(35.39)

4	СВ	113002	ICBC	68.99	0.61	90.85	1.95	(32.74)
5	CB	110029	ZHEJIANG ENERGY	53.64	0.47	66.38	1.42	(12.73)
6	СВ	113005	PING'AN	38.71	0.35	63.30	1.36	49.69
7	Share	002285	WORLD UNION	59.42	4.10	61.63	1.32	(2.21)
8	Share	601006	DAQIN RAILWAY	38.62	5.31	56.58	1.21	(20.06)
9	Share	002415	HIKVISION	42.87	2.49	55.80	1.19	(13.13)
10	Share	000783	CHANGJIANG SECURITIES	35.85	3.27	54.97	1.18	(19.16)
Other security investment held at the end of the period			3,553.94	259.19	3,840.84	82.27	(397.33)	
Profit or loss from investment securities sold during the reporting period			NA	NA	NA	NA	(1,670.45)	
Total				4,171.65	312.82	4,668.56	100.00	(2,220.08)

Notes:

1. The table above reflects the shares, warrants and convertible bonds ("CB") (top ten) included in the financial assets at fair value through profit or loss of the Company.

2. Other security investment refers to the investment in securities other than the top ten securities mentioned in the above table.

3. Profit or loss for the reporting period includes dividend income and gain or loss from the change in fair value of the investment during the reporting period.

### (II) Investment in securities (included in available-for-sale financial assets)

Unit: RMB million

No.	Stock code	Abbreviated stock name	Initial investment	Shareholding of the company (%)	Carrying amount at the end of the period	Profit or loss in the reporting period	Changes in shareholders' equity in the reporting period	Source of shares
1	601006	DAQIN RAILWAY	2,707	2.41	3,834	428	1,211	
2	601989	CHINA HEAVY INDUSTRIES	879	1.27	1,823	7	945	
3	600153	C & D GROUP	1,040	6.05	1,745	60	632	
4	600036	CMB	799	0.33	1,119	134	650	
5	601288	ABC	696	0.09	960	159	439	Mauluat
6	601166	INDUSTRIAL BANK	506	0.30	789	108	311	Market purchase
7	000423	DONG'E E'JIAO	804	3.16	771	(2)	29	purchase
8	600170	SHANGHAI CONSTRUCTION	383	8.37	722	1	339	
9	002736	GUOXIN SECURITIES	374	5.34	651	0	278	
10	600535	TIANSHILI	534	1.29	546	12	(10)	-

Notes:

1. The above table reflects the shareholding of the Company in other listed companies (top ten), which is included in available-for-sale financial assets.

2. Profit or loss in the reporting period represents the dividend payment and bid-ask spread income of the investment during the reporting period.

### (III) Shareholdings in non-listed financial institutions

Name of institution	Initial invest- ment	Number of shares held at the beginning of the period (Million shares)	Percentage of shareholding at the beginning of the period (%)	Number of shares held at the end of the period (Million shares)	Percen- tage of sharehold- ing at the end of the period (%)	Carrying amount at the end of the period	Profit or loss in the reporting period	Changes in sharehold- ers' equity in the reporting period	Accounting item	Source of shares
Bank of		300 100	5.98	120	5.98	1,744	20	690	Available- for-sale	Private placement
Hangzhou	1,300								financial	and share
									assets	allotment
Shanghai									Available-	Private
Rural	2,117	2,117 350	7.00	350	7.00	2,559	59 49	1,089	for-sale	placement
Commercial	Z, I I /	550	7.00	550	7.00	2,339	79	1,009	financial	and share
Bank									assets	transfer

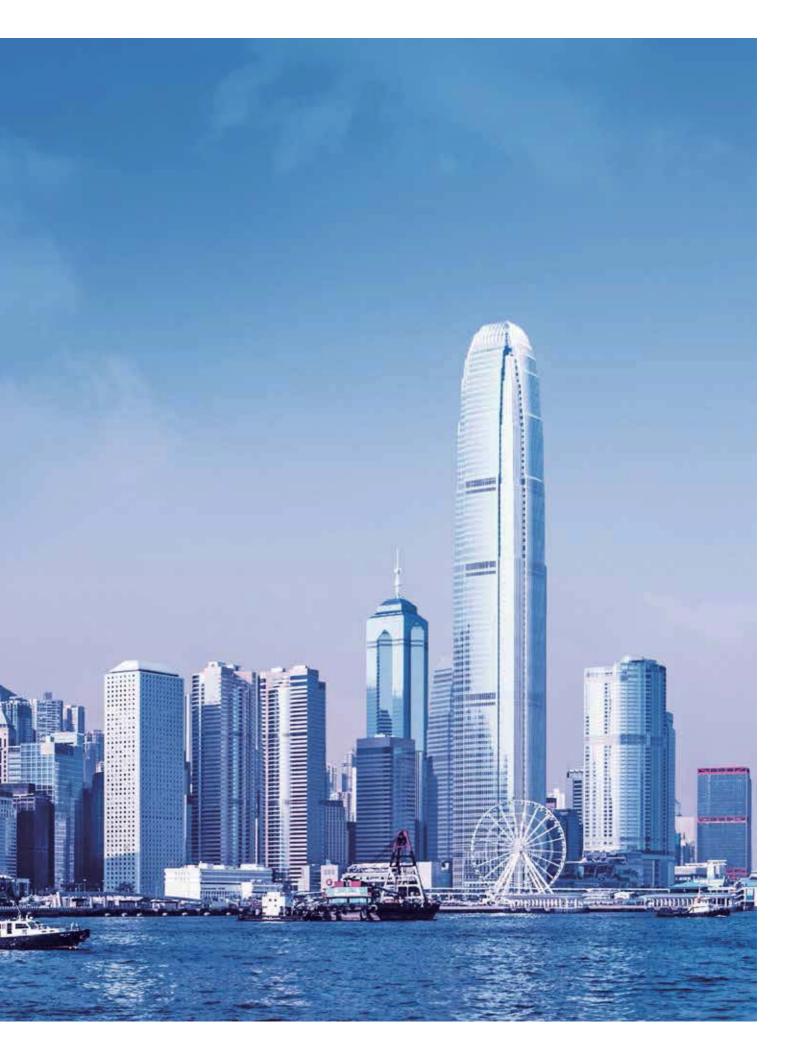
Note: Investment of insurance funds (excluding associates, joint ventures and subsidiaries).

### (IV) Trading of the shares in other listed companies

						Unit: RMB mill
Purchase/sell	Stock names	Number of shares held at the beginning of the reporting period (million shares)	Number of shares purchased/ sold during the reporting period (million shares)	Number of shares held at the end of the reporting period (million shares)	Amount paid	Investment returns
Purchase	NA	NA	3,423	NA	35,617	NA
Sell	NA	NA	6,446	NA	NA	4,892

Note: Due to the business nature, the trading volume of securities of the Company is relatively large. A summary is presented in the above table.





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Documents available for inspection

# 1

Original copy of the annual report with the seal of the Company affixed and signed by the Chairman

# 2

Original copy of the signed auditor's report from the accounting firm and the audited consolidated financial statements

## **3** Original copies of all publicly disclosed announcements and documents of the Company during the reporting period

Corporate information and definitions

Legal Name in Chinese: 中國太平洋保險 (集團)股份有限公司 ("中國太保")

Legal Name in English: CHINA PACIFIC INSURANCE (GROUP) CO., LTD.("CPIC")

Legal Representative: GAO Guofu

Board Secretary and Joint Company Secretary: FANG Lin

Securities Representative: YANG Jihong

Contact for Shareholder Inquiries: Investor Relations Dept. of the Company

Tel: +86-21-58767282

Fax: +86-21-68870791

Email: ir@cpic.com.cn

#### Address:

South Tower, Bank of Communications Financial Building, 190 Central Yincheng Road, Pudong New District, Shanghai, PRC

Joint Company Secretary: Maurice Ngai

Tel: +852-39120800

Fax: +852-39120801

Email: maurice.ngai@swcsgroup.com

Address: 18/F, Tesbury Centre, 28 Queen's Road East, Wanchai, Hong Kong

#### **Registered Office:**

South Tower, Bank of Communications

Financial Building, 190 Central Yincheng Road, Pudong New District, Shanghai, PRC

Office Address: South Tower, Bank of Communications

Financial Building, 190 Central Yincheng Road, Pudong New District, Shanghai, PRC

Postal Code: 200120

#### Place of Business in Hong Kong:

Suite 4301, 43/F., Central Plaza, 18 Harbour Road, Wanchai, Hong Kong

Website: http://www.cpic.com.cn

Email: ir@cpic.com.cn

Selected Newspapers for Disclosure (A Share):

China Securities, Shanghai Securities and Securities Times

Announcements for A Share Published at: http://www.sse.com.cn

Announcements for H Share Published at: http://www.hkexnews.hk

Annual Report Available at: Investor Relations Dept. of the Company

Stock Exchange for A Share Listing: The Shanghai Stock Exchange

Stock Name for A Share: 中國太保

Stock Code for A Share:601601

Stock Exchange for H Share Listing: The Stock Exchange of Hong Kong Limited

Stock Name for H Share: CPIC

Stock Code for H Share: 02601

H Share Registrar:

Computershare Hong Kong Investor Services Limited

Shops 1712-1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong

Date of Initial Registration: 13 May 1991

Place of Initial Registration: The State Administration for Industry & Commerce of the PRC

Registration No. of Business Licence: 10000000011107

Tax Registration No.:

Guo Shui Hu Zi 310043132211707 Di Shui Hu Zi 310043132211707

Organisation Code: 13221170-7

Domestic Accountant: PricewaterhouseCoopers Zhong Tian LLP

Office of Domestic Accountant: 6/F, DBS Bank Tower, 1318 Lu Jia Zui Ring Road, Pudong New Area, Shanghai 200120, PRC

Signing Certified Public Accountants: XU Kangwei, WONG Di

International Accountant: PricewaterhouseCoopers

Office of International Accountant: 21/F, Edinburgh Tower, the Landmark, 15 Queen's Road, Central, Hong Kong

### Definitions

In this report, unless the context otherwise requires, the following terms shall have the meanings set out below:

"The Company", "the Group", "CPIC" or "CPIC Group"	China Pacific Insurance (Group) Co., Ltd.
"CPIC Life"	China Pacific Life Insurance Co., Ltd., a subsidiary of CPIC Group
"CPIC P/C"	China Pacific Property Insurance Co., Ltd., a subsidiary of CPIC Group
"CPIC AMC"	Pacific Asset Management Co., Ltd., a subsidiary of CPIC Group
"CPIC Allianz Health"	CPIC Allianz Health Insurance Co., Ltd., a subsidiary of CPIC Group
"СРІС НК"	China Pacific Insurance Co., (H.K.) Limited, a wholly-owned subsidiary of CPIC Group
"Changjiang Pension"	Changjiang Pension Insurance Co., Ltd., a holding subsidiary of CPIC Group
"CPIC Online"	Pacific Insurance Online Services Technology Co., Ltd., a wholly-owned subsidiary of CPIC Group
"CIRC"	China Insurance Regulatory Commission
"CSRC"	China Securities Regulatory Commission
"NSSF"	National Council for Social Security Fund of the PRC
"SSE"	Shanghai Stock Exchange
"Hong Kong Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Company Law"	The Company Law of the PRC
"Insurance Law"	The Insurance Law of the PRC
"Securities Law"	The Securities Law of the PRC
"PRC GAAP"	China Accounting Standards for Business Enterprises issued by Ministry of Finance of the People's Republic of China, and the application guide interpretation and other related regulations issued afterwards
"Articles of Association"	The articles of association of China Pacific Insurance (Group) Co., Ltd.
"Hong Kong Listing Rules"	The Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
"Model Code for Securities Transactions"	Model Code for Securities Transactions by Directors of Listed Issuers as set ou in Appendix 10 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
"Corporate Governance Code"	Corporate Governance Code as set out in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
"SFO"	The Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong)
"Substantial Shareholder"	Has the meaning given to it under the SFO, being a person who has an interes in the relevant share capital of the Company, the nominal value of which is equal to or more than 5% of the nominal value of the relevant share capital o the Company
"RMB"	Renminbi
"pt"	Percentage point
17 T	·





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## Independent Auditor's Report

#### To the shareholders of China Pacific Insurance (Group) Co., Ltd.

(incorporated in the People's Republic of China with limited liability)

We have audited the consolidated financial statements of China Pacific Insurance (Group) Co., Ltd. (the "Company") and its subsidiaries (together, the "Group") set out on pages 2 to 94, which comprise the consolidated and company balance sheets as at 31 December 2014, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Directors' Responsibility for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit and to report our opinion solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2014, and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the Hong Kong Companies Ordinance.

PricewaterhouseCoopers

Certified Public Accountants

Hong Kong, 27 March 2015

## CONSOLIDATED INCOME STATEMENT For the year ended 31 December 2014

Group	Notes	2014	2013
Gross written premiums	6(a)	191,805	176,923
Less: Premiums ceded to reinsurers	6(b)	(13,437)	(15,295)
Net written premiums	б	178,368	161,628
Net change in unearned premium reserves		(5,477)	(2,003)
Net premiums earned		172,891	159,625
Investment income	7	41,428	30,972
Other operating income		1,886	1,620
Other income		43,314	32,592
Total income		216,205	192,217
Net policyholders' benefits and claims:			
Life insurance death and other benefits paid	8	(40,245)	(28,420)
Claims incurred	8	(54,032)	(45,657)
Changes in long-term life insurance contract liabilities	8	(47,337)	(55,056)
Policyholder dividends	8	(4,970)	(4,126)
Finance costs	9	(3,153)	(2,755)
Interest credited to investment contracts		(1,374)	(1,924)
Other operating and administrative expenses		(50,616)	(42,365)
Total benefits, claims and expenses		(201,727)	(180,303)
Share of profit in equity accounted investees		22	-
Profit before tax	10	14,500	11,914
Income tax	14	(3,255)	(2,519)
Net profit for the year		11,245	9,395
Attributable to:			
Equity holders of the parent		11,049	9,261
Non-controlling interests		196	134
		11,245	9,395
Basic earnings per share	15	RMB1.22	RMB1.02
Diluted earnings per share	15	RMB1.22	RMB1.02

(All amounts expressed in RMB million unless otherwise specified)

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

## For the year ended 31 December 2014

(All amounts expressed in RMB million unless otherwise specified)

Group	Note	2014	2013
Net profit for the year		11,245	9,395
Other comprehensive income			
Other comprehensive income to be reclassified to profit			
or loss in subsequent periods:			
Exchange differences on translation of foreign operations	16	1	(9)
Available-for-sale financial assets	16	14,523	(4,444)
Income tax relating to available-for-sale financial assets	16	(3,617)	1,105
Share of other comprehensive income in equity accounted investees	16	10	-
Other comprehensive income/(loss) to be reclassified to profit or loss in subsequent periods		10,917	(3,348)
Other comprehensive income/(loss) for the year	16	10,917	(3,348)
Total comprehensive income for the year		22,162	6,047
Attributable to:			
Equity holders of the parent		21,788	5,963
Non-controlling interests		374	84
		22,162	6,047

Other information

**Operating results** 

Corporate governance

## CONSOLIDATED BALANCE SHEET 31 December 2014

(All amounts expressed in RMB million unless otherwise specified)

Group	Notes	31 December 2014	31 December 2013
ASSETS			
Goodwill	17	962	962
Property and equipment	18	12,960	10,542
Investment properties	19	6,563	6,795
Other intangible assets	20	886	907
Prepaid land lease payments	21	58	59
Interests in associates	23	253	-
Investment in joint ventures	24	11	11
Held-to-maturity financial assets	25	311,998	262,942
Investments classified as loans and receivables	26	61,259	41,320
Restricted statutory deposits	27	5,580	3,600
Term deposits	28	165,562	144,317
Available-for-sale financial assets	29	166,601	175,489
Financial assets at fair value through profit or loss	30	17,764	4,926
Securities purchased under agreements to resell	31	2,822	2,394
Policy loans		12,253	8,444
Interest receivables	32	15,232	12,003
Reinsurance assets	33	17,167	17,388
Deferred income tax assets	34	148	3,178
Insurance receivables	35	8,357	7,763
Other assets	36	7,444	3,932
Cash and short-term time deposits	37	11,220	16,561
Total assets		825,100	723,533

# CONSOLIDATED BALANCE SHEET (continued)

## 31 December 2014

(All amounts expressed in RMB million unless otherwise specified)

		•	•
Group	Notes	31 December 2014	31 December 2013
EQUITY AND LIABILITIES			
Equity			
Issued capital	38	9,062	9,062
Reserves	39	81,375	69,156
Retained profits	39	26,694	20,750
Equity attributable to equity holders of the parent		117,131	98,968
Non-controlling interests		2,064	1,418
Total equity		119,195	100,386
Liabilities			
Insurance contract liabilities	40	564,643	502,536
Investment contract liabilities	41	35,662	34,443
Policyholders' deposits		76	77
Subordinated debts	42	19,496	15,500
Long-term borrowings	43	187	188
Securities sold under agreements to repurchase	44	26,908	25,199
Deferred income tax liabilities	34	1,628	1,021
Income tax payable		1,631	867
Premium received in advance		7,860	4,886
Policyholder dividend payable		16,024	13,875
Payables to reinsurers		3,577	4,703
Other liabilities	45	28,213	19,852
Total liabilities		705,905	623,147
Total equity and liabilities		825,100	723,533

GAO Guofu

Director

HUO Lianhong

Director

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

## For the year ended 31 December 2014

(All amounts expressed in RMB million unless otherwise specified)

						2014					
			A	Attributab	le to equity ho	lders of the p	arent				
Group	Issued capital	Capital reserves	Surplus reserves	General reserves	Available- for-sale investment revaluation reserves	Foreign currency translation reserves	Share of other compre- hensive income in equity accounted investees	Retained profits	Total	Non- controlling interests	Total equity
At 1 January 2014	9,062	66,742	3,089	4,544	(5,155)	(64)	-	20,750	89,906	1,418	100,386
Total comprehensive income	-	-	-	-	10,728	1	10	11,049	21,788	374	22,162
Dividend declared 1	-	-	-	-	-	-	-	(3,625)	(3,625)	-	(3,625)
Changes in ownership interests											
in subsidiaries without	-	-	-	-	-	-	-	-	-	109	109
change of control											
Non-controlling interests on											
newly established	-	-	-	-	-	-	-	-	-	230	230
subsidiaries											
Dividends paid to non-										(177)	(177)
controlling shareholders	-	-	-	-	-	-	-	-	-	(67)	(67)
Appropriations to general				00.7				(005)			
reserves	-	-	-	995	-	-	-	(995)	-	-	-
Appropriations to surplus			40.7					(407)			
reserves	-	-	485	-	-	-	-	(485)	-	-	-
At 31 December 2014	9,062	66,742	3,574	5,539	5,573	(63)	10	26,694	108,069	2,064	119,195

1 Dividend declared represents the final dividend on ordinary shares declared for the year ended 31 December 2013, amounting to RMB3,625 million (RMB0.40 per share).

## CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continued)

## For the year ended 31 December 2014

(All amounts expressed in RMB million unless otherwise specified)

		2013									
		Attributable to equity holders of the parent									
				Reserv	es						
Group	Issued capital	Capital reserves	Surplus reserves	General reserves	Foreign currency translation reserves	Available- for-sale investment revaluation reserves	Retained profits	Total	Non- controlling interests	Total equity	
At 1 January 2013	9,062	66,742	2,698	3,675	(55)	(1,866)	15,921	87,115	1,392	97,569	
Total comprehensive income	-	-	-	-	(9)	(3,289)	9,261	5,963	84	6,047	
Dividend declared 1	-	-	-	-	-	-	(3,172)	(3,172)	-	(3,172)	
Dividends paid to non-controlling									(50)	(50)	
shareholders	-	-	-	-	-	-	-	-	(58)	(58)	
Appropriations to general reserves	-	-	-	869	-	-	(869)	-	-	-	
Appropriations to surplus reserves	-	-	391	-	-	-	(391)	-	-	-	
At 31 December 2013	9,062	66,742	3,089	4,544	(64)	(5,155)	20,750	89,906	1,418	100,386	

1 Dividend declared represents the final dividend on ordinary shares declared for the year ended 31 December 2012, amounting to RMB3,172 million (RMB0.35 per share).

## CONSOLIDATED CASH FLOW STATEMENT For the year ended 31 December 2014

Group	Note	2014	2013
OPERATING ACTIVITIES			
Cash generated from operating activities	51	42,521	47,237
Income tax paid		(2,471)	(2,123)
Net cash inflow from operating activities		40,050	45,114
INVESTING ACTIVITIES			
Purchases of property and equipment, intangible assets and other		(2 615)	(2 (7))
assets		(3,645)	(3,676)
Proceeds from sale of property and equipment, intangible assets and	d.	56	70
other assets		50	70
Purchases of investments, net		(76,655)	(48,108)
Acquisition of a subsidiary and interests in joint ventures		(221)	(389)
Interest received		30,540	29,540
Dividends received from investments		2,985	2,553
Net cash outflow from investing activities		(46,940)	(20,010)
FINANCING ACTIVITIES			
Securities sold under agreements to repurchase, net		1,709	(24,908)
Repayment of borrowings		(2)	(2)
Proceeds from issuance of subordinated debts		4,000	-
Interest paid		(2,431)	(2,440)
Dividends paid		(3,692)	(3,231)
Capital injection to subsidiaries by NCI		339	-
Proceeds from NCI of consolidated structured entities		1,647	-
Net cash inflow/(outflow) from financing activities		1,570	(30,581)
Effects of exchange rate changes on cash and cash equivalents		27	(178)
Net decrease in cash and cash equivalents		(5,293)	(5,655)
Cash and cash equivalents at beginning of year		19,335	24,990
Cash and cash equivalents at end of year		14,042	19,335
Analysis of balances of cash and cash equivalents			
Cash at banks and on hand		7,819	8,432
Time deposits with original maturity of no more than three months		2,803	7,697
Other monetary assets		598	432
Investments with original maturity of no more than three months		2,822	2,774
Cash and cash equivalents at end of year		14,042	19,335

(All amounts expressed in RMB million unless otherwise specified)

## BALANCE SHEET 31 December 2014

Company Notes **31 December 2014 31 December 2013** ASSETS Investments in subsidiaries 22 62,079 54,813 Property and equipment 18 2,461 1,035 **Investment properties** 19 2,271 2,345 **Intangible** assets 30 34 Prepaid land lease payments 21 35 36 Held-to-maturity financial assets 25 965 1.945 Investments classified as loans and receivables 26 1,130 Term deposits 28 3,860 6,407 Available-for-sale financial assets 29 15,530 16,527 Financial assets at fair value through profit or loss 30 20 41 Securities purchased under agreements to resell 31 100 100 Interest receivables 32 429 493 Deferred income tax assets 284 \_ Other assets 36 181 339 Cash and short-term time deposits 37 389 2,762 **Total assets** 89,480 87,161 EQUITY AND LIABILITIES Equity 9,062 9,062 **Issued** capital 38 39 Reserves 69,686 68,404 **Retained profits** 39 9,641 8,897 **Total equity** 88,389 86,363 Liabilities Securities sold under agreements to repurchase 70 Deferred income tax liabilities 6 \_ Income tax payable 122 39 Due to subsidiaries 104 353 Other liabilities 45 789 406 **Total liabilities** 1,091 798 Total equity and liabilities 89,480 87,161

(All amounts expressed in RMB million unless otherwise specified)

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 31 December 2014

(All amounts expressed in Renminbi ("RMB") million unless otherwise specified)

### 1. CORPORATE INFORMATION

China Pacific Insurance (Group) Co., Ltd. (the "Company") was established in Shanghai, the People's Republic of China (the "PRC") in May 1991, under the original name of China Pacific Insurance Co., Ltd. Pursuant to the approval of the State Council of the PRC and Circular [2001] No. 239 issued by the China Insurance Regulatory Commission (the "CIRC"), the Company was restructured as a joint stock limited company in October 2001 with an issued capital of RMB2,006.39 million. The Company increased its issued capital to RMB6,700 million through issuing new shares to its then existing shareholders and new shareholders in 2002 and 2007.

In December 2007, the Company conducted a public offering of 1,000 million A shares in the PRC. Upon the completion of the A share offering, the issued capital was increased to RMB7,700 million. The Company's A shares are listed on the Shanghai Stock Exchange and trading of its A shares commenced on 25 December 2007.

In December 2009, the Company conducted a global offering of overseas listed foreign shares ("H shares"). Upon the completion of the H share offering, the issued capital was increased to RMB8,600 million. The Company's H shares are listed on the Hong Kong Stock Exchange and trading of its H shares commenced on 23 December 2009.

In November 2012, the Company conducted a non-public offering of 462 million H shares. Upon completion of the H share offering, the issued capital was increased to RMB9,062 million, which was approved by the CIRC in December 2012.

The authorized business scope of the Company includes investing in insurance enterprises, supervising and managing domestic and overseas reinsurance businesses of subsidiaries and utilizing funds, participating in global insurance activities upon approval. The principal activities of the Company and its subsidiaries (the "Group") are property and casualty businesses, life insurance businesses, pension and annuity businesses, as well as asset management, etc.

#### 2. BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES

#### 2.1 Basis of preparation

These consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("HKASs") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants (the "HKICPA"), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention other than financial instruments that have been measured at fair values and insurance contract liabilities that have been measured primarily based on actuarial methods. These consolidated financial statements are presented in RMB and all values are rounded to the nearest million except when otherwise indicated.

The consolidated financial statements are prepared in accordance with the applicable requirements of the predecessor Companies Ordinance (Cap. 32) for this financial year and the comparative period.

#### 2.1 Basis of preparation (continued)

#### Changes in accounting policy and disclosures (1)

The Group has adopted the following revised HKFRSs for the first time for the current year's consolidated financial statements. Though in certain cases, giving rise to new or revised accounting policies, the adoption of these revised HKFRSs currently has had no significant impact on these consolidated financial statements.

HKAS 32 Amendments	Offsetting Financial Assets and Financial Liabilities
HKFRS 10, HKFRS 12 and	Investment Entities
HKAS 27 (2011) Amendments	
HKAS 36 Amendments	Impairment of Assets – Recoverable Amount Disclosures for Non-Financial
	Assets
HKAS 39 Amendments	Novation of Derivatives and Continuation of Hedge Accounting
HK(IFRIC)-Int 21	Levies
HKAS 19 Amendments	Defined benefit plans
Annual Improvements	Amendments to a number of HKFRSs Issued from the 2010 – 2013 reporting
2012 and 2013	cycle

The Group has not early adopted any other standard, interpretation or amendment that was issued but is not yet effective.

#### New and revised standards not yet adopted (2)

All HKFRSs that remain in effect which are relevant to the Group have been applied. The Group has not applied the following key new and revised HKFRSs that have been issued but are not yet effective, in these consolidated financial statements:

HKFRS 11 Amendments	Accounting for Acquisitions of Interests in Joint Operation <sup>1</sup>
HKAS 16 and HKAS 38 Amendments	Clarification of Acceptable Methods of Depreciation and Amortisation <sup>1</sup>
HKFRS 10 and HKAS 28 Amendments	Sale or Contribution of Assets between an Investor and Its Associate or Joint
	Venture <sup>1</sup>
HKAS 27 Amendments	Equity Method <sup>1</sup>
HKFRS 15	Revenue from Contracts with Customers <sup>3</sup>
HKFRS 9	Financial Instruments <sup>4</sup>
Annual Improvements 2014	Amendments to a number of HKFRSs Issued from the 2012 – 2014 reporting
	cycle <sup>2</sup>

1 Effective for annual periods beginning on or after 1 January 2016

Effective for annual periods beginning on or after 1 July 2016 Effective for annual periods beginning on or after 1 January 2017 2

3

4 Effective for annual periods beginning on or after 1 January 2018

#### 2.1 Basis of preparation (continued)

#### (2) New and revised standards not yet adopted (continued)

None of these HKFRS is expected to have a significant effect on the consolidated financial statements of the Group, except the following set out below:

HKFRS 9, 'Financial instruments', addresses the classification, measurement and recognition of financial assets and financial liabilities. The complete version of HKFRS 9 was issued in July 2014. It replaces the guidance in HKAS 39 that relates to the classification and measurement of financial instruments. HKFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income ("OCI") and fair value through income statement. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in OCI which are not recycled to profit or loss. There is now a new expected credit losses model that replaces the incurred loss impairment model used in HKAS 39. For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. HKFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and for the 'hedged ratio' to be the same as the one management actually use for risk management purposes. Contemporaneous documentation is still required but is different to that currently prepared under HKAS 39. The standard is effective for accounting periods beginning on or after 1 January 2018. Early adoption is permitted. The Group is yet to assess HKFRS 9's full impact.

HKFRS 15, 'Revenue from contracts with customers' deals with revenue recognition and establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. Revenue is recognised when a customer obtains control of a good or service and thus has the ability to direct the use and obtain the benefits from the good or service. The standard replaces HKAS 18 'Revenue' and HKAS 11 'Construction contracts' and related interpretations. The standard is effective for annual periods beginning on or after 1 January 2017 and earlier application is permitted. The Group is assessing the full impact of HKFRS 15.

#### (3) New Hong Kong Companies Ordinance (Cap.622)

In addition, the requirements of Part 9 "Accounts and Audit" of the new Hong Kong Companies Ordinance (Cap. 622) come into operation as from the Company's first financial year commencing on or after 3 March 2014 in accordance with section 358 of that Ordinance. The Group is in the process of making an assessment of expected impact of the changes in the Companies Ordinance on the consolidated financial statements in the period of initial application of Part 9 of the new Hong Kong Companies Ordinance (Cap. 622). So far it has concluded that the impact is unlikely to be significant and only the presentation and the disclosure of information in the consolidated financial statements will be affected.

#### 2.2 Summary of principal accounting policies

A summary of the significant accounting policies adopted and consistently applied by the Group in the preparation of these consolidated financial statements is set out below.

#### (1) Basis of consolidation

These consolidated financial statements comprise the financial statements of the Group for the year ended 31 December 2014. The financial statements of the subsidiaries for the purpose of preparing the consolidated financial statements are prepared for the same reporting period, using consistent accounting policies. All income, expenses and unrealized gains and losses resulting from intercompany transactions and intercompany balances within the Group are eliminated on consolidation in full.

#### 2.2 Summary of principal accounting policies (continued)

#### (1) Basis of consolidation (continued)

Non-controlling interests represent the interests of outside shareholders not held by the Group in the results and net assets of the Company's subsidiaries and are presented separately in the consolidated income statement and within equity in the consolidated balance sheet, separately from the parent shareholders' equity. However, when non-controlling interests arise through the non-controlling interest in consolidated structured entities, they are recognised as a liability reflecting the net assets of the consolidated entity. Losses within a subsidiary are attributed to the non-controlling interests even if this results in a deficit balance.

The acquisition of subsidiaries not under common control is accounted for using the purchase method of accounting. This method involves allocating the cost of the business combinations to the fair value of the identifiable assets acquired, and liabilities and contingent liabilities assumed at the date of acquisition. The results of subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases. The cost of the acquisition is measured at the aggregate of the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described in the accounting policy for subsidiaries below. The changes in the Company's ownership interest in a subsidiary that do not result in the change of control are accounted for as equity transactions (i.e., transactions between owners acting in their capacity as owners), whereby the carrying amounts of the non-controlling interests shall be adjusted to reflect the changes in their interests in the subsidiary. Any difference between the amount by which the non-controlling interest is adjusted and the fair value of the consideration paid or received shall be recognized directly in equity (as capital reserves). If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration precived, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or retained profits, as appropriate.

#### (2) Foreign currency translation

These consolidated financial statements are presented in RMB, which is the Company's functional and presentation currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

Transactions in foreign currencies recorded by the entities in the Group are initially recorded using their respective functional currency rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are retranslated into the functional currency at the rates of exchange ruling at the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. All foreign exchange differences are taken to the income statement or other comprehensive income.

The functional currencies of certain overseas operations are currencies other than RMB. As at the balance sheet date, the assets and liabilities of these overseas operations are translated into RMB at the exchange rates ruling at the balance sheet date and their income statements are translated into RMB at the weighted average exchange rates for the year. The resulting exchange differences arising on the retranslation are recognized in other comprehensive income and accumulated in a separate component of equity. On disposal of a foreign operation, the cumulative amount of the exchange differences recognized in equity relating to that particular foreign operation is recognized in the income statement.

For the purpose of the consolidated cash flow statement, the cash flows of overseas operations are translated into RMB at the weighted average exchange rates for the period.

#### 2.2 Summary of principal accounting policies (continued)

#### (3) Subsidiaries

A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

(a) the contractual arrangement with the other vote holders of the investee;

(b) rights arising from other contractual arrangements; and

(c) the Group's voting rights and potential voting rights.

The results of subsidiaries are included in the Company's income statement to the extent of dividends received and receivable. The Company's investments in subsidiaries are stated at cost less any impairment losses.

A structured entity is an entity that has been designed so that voting or similar rights are not the dominant factor in deciding who controls the entity, such as when any voting rights relate to administrative tasks only, and the relevant activities are directed by means of contractual arrangements.

Structured entities include trust products, debt investment schemes, equity investment plans, asset backed plans and wealth management products, etc. Trust products, equity investment plans and asset backed plans are managed by affiliated or unaffiliated trust companies or asset managers and invest the funds raised in loans or equities of other companies. Wealth management products are managed by affiliated or unaffiliated asset managers and invest in agreement deposits and public investment funds. Debt investment schemes are managed by affiliated or unaffiliated asset managers and its major investment objectives are infrastructure funding projects. Trust products, debt investment schemes, equity investment plans, asset backed plans and wealth management products finance their operations by signing contracts and entitle the holders to a proportional stake in the respective trust products', debt investment schemes', equity investment plans', asset backed plans' and wealth management products' income. The Group holds contracts in each of its trust products, debt investment schemes, equity investment plans, asset backed plans and wealth management products' income. The Group holds contracts in each of its trust products, debt investment schemes, equity investment plans, asset backed plans and wealth management products' income. The Group holds contracts in each of its trust products, debt investment schemes, equity investment plans, asset backed plans and wealth management products'.

#### (4) Investments in associates and joint ventures

An associate is an entity, in which the Group has a long term interest of generally not less than 20% of the equity voting rights and over which it is in a position to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

The Group's investments in associates and joint ventures are stated in the consolidated balance sheet at the Group's share of net assets under the equity method of accounting, less any impairment losses.

The Group's share of the post-acquisition results and other comprehensive income of associates and joint ventures is included in the consolidated income statement and consolidated other comprehensive income, respectively. In addition, when there has been a change recognised directly in the equity of the associate or joint venture, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associates or joint ventures are eliminated to the extent of the Group's investments in the associates or joint ventures, except where unrealised losses provide evidence of an impairment of the asset transferred. Goodwill arising from the acquisition of associates or joint ventures is included as part of the Group's investments in associates or joint ventures.

#### 2.2 Summary of principal accounting policies (continued)

#### (4) Investments in associates and joint ventures (continued)

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method. In all other cases, upon loss of significant influence over the associate or joint control over the joint venture, the Group measures and recognises any retained investment at its fair value. Any difference between the carrying amount of the associate or joint venture upon loss of significant influence or joint control and the fair value of the retained investment and proceeds from disposal is recognised in profit or loss.

The results of associates and joint ventures are included in the Company's income statement to the extent of dividends received and receivable. The Company's investments in associates and joint ventures are treated as non-current assets and are stated at cost less any impairment losses.

#### (5) Business combinations and goodwill

Business combinations are accounted for using the acquisition accounting method. This involves recognising identifiable assets (including previously unrecognized intangible assets) and liabilities (including contingent liabilities and excluding future restructuring) of the acquired business at fair value. Acquisition costs are expensed as incurred.

When the Group acquires a business, it reassesses all assets and liabilities acquired to determine their classification or designation in accordance with the contractual terms, economic circumstances and pertinent conditions at the acquisition date. However, no reclassification of leases and insurance contracts is required for business combination unless the contractual terms are modified at the acquisition date.

If the business combination is achieved in stages, the acquirer's previously held equity interest in the acquiree is remeasured to fair value as at the acquisition date through profit or loss. Any related amount that was previously recognised in other comprehensive income shall be reclassified to profit or loss.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or a liability will be recognised as measurement period adjustments if new information is obtained about facts and circumstances that existed as of the acquisition date. If the contingent consideration is classified as equity, it will not be remeasured and its subsequent settlement will be accounted for within equity.

Goodwill acquired in a business combination is initially measured at cost, being the excess of the aggregate of the consideration transferred, the amount recognised for non-controlling interests and any fair value of the Group's previously held equity interests in the acquiree over the net identifiable assets acquired and liabilities assumed. If the sum of this consideration and other items is lower than the fair value of the net assets of the subsidiary acquired, the difference is, after reassessment, recognised in profit or loss as a gain on bargain purchase.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is tested for impairment, annually or more frequently, if events or changes in circumstances indicate that the carrying value may be impaired.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units, or groups of cash-generating units, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Impairment is determined by assessing the recoverable amount of the cash-generating unit (groups of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit (groups of cash-generating units) is less than the carrying amount, an impairment loss is recognized. An impairment loss recognized for goodwill is not reversed in a subsequent period.

#### 2.2 Summary of principal accounting policies (continued)

#### (5) Business combinations and goodwill (continued)

Where goodwill forms part of a cash-generating unit (groups of cash-generating units) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained.

When subsidiaries are sold, the difference between the selling price and the net assets plus cumulative translation differences and goodwill is recognized in the income statement.

#### (6) Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or its parent.

or

- (b) the party is an entity where any of the following conditions applies:
  - the entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - (ii) one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - (iii) the entity and the Group are joint ventures of the same third party;
  - (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
  - (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - (vi) the entity is controlled or jointly controlled by a person identified in (a);
  - (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

### (7) Property and equipment and depreciation

Property and equipment, other than construction in progress, are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditure incurred after items of property and equipment have been put into operation, such as repairs and maintenance, is normally charged to the income statement in the period in which it is incurred. In situations where it can be clearly demonstrated that the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment, and where the cost of the item can be measured reliably, the expenditure is capitalized as an additional cost of that asset or as a replacement.

#### 2.2 Summary of principal accounting policies (continued)

#### (7) Property and equipment and depreciation (continued)

Depreciation is calculated on the straight-line basis to write off the cost of each item of property and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Land and buildings	1.39% to 3.23%
Motor vehicles	12.13% to 32.33%
Office furniture and equipment	10% to 33.33%
Leasehold improvements	Over the shorter of the lease terms and 20%

Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each year end.

Where parts of an item of property and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognized in the income statement in the year the asset is derecognized is the difference between the net sales proceeds and the carrying amount of the relevant asset.

Construction in progress represents costs of construction of buildings and other items of property as well as costs of equipment under installation. Construction in progress is stated at cost less any impairment losses, and is not depreciated, and is reclassified to the appropriate category of property and equipment when completed and ready for use.

#### (8) Investment properties

The Group's investment properties are buildings held to earn rental income, rather than for the supply of services or for administrative purposes.

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and any impairment loss.

Depreciation is computed on the straight-line basis over the estimated useful life. The estimated useful life of the investment properties is 30 to 70 years.

The residual value, the useful life and the depreciation method are reviewed at least at each year end to ensure that the method and period of depreciation are consistent with the expected pattern of economic benefits from the investment properties.

An investment property is derecognized when either it has been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognized in the income statement in the year of retirement or disposal. A transfer to, or from, an investment property is made when, and only when, there is evidence of a change in use.

#### (9) Intangible assets (other than goodwill)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value as at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life are reviewed at least at each year end.

#### 2.2 Summary of principal accounting policies (continued)

#### (10) Operating leases

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor, assets leased by the Group under operating leases are included in noncurrent assets, and rentals receivable under the operating leases are credited to the income statement on the straightline basis over the lease terms. Where the Group is the lessee, rentals payable under operating leases are charged to the income statement on the straight-line basis over the lease terms.

Prepaid land lease payments under operating leases are initially stated at cost and subsequently amortized on the straight-line basis over the lease terms. When the lease payments cannot be allocated reliably between the land and buildings elements, the entire lease payments are included in the cost of the land and buildings as a finance lease in property and equipment.

#### (11) Investments and other financial assets

Financial assets within the scope of HKAS 39 are classified as financial assets at fair value through profit or loss, loans and receivables, held-to-maturity financial assets, and available-for-sale financial assets, as appropriate. When financial assets are recognized initially, they are measured at fair value plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

The Group determines the classification of its financial assets after initial recognition and, where allowed and appropriate, re-evaluates this designation at the balance sheet date.

All regular way purchases and sales of financial assets are recognized on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require receipt or delivery of assets within the period generally established by regulation or convention in the marketplace.

#### Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss include financial assets held for trading. Financial assets are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments or financial guarantee contracts. Gains or losses on these financial assets are recognized in the income statement. The net fair value gain or loss recognized in the income statement does not include any dividends on these financial assets, which are recognized in accordance with the policy set out for "Revenue recognition" below.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables mainly comprise different kinds of account receivables, policy loans, term deposits, investments classified as loans and receivables, restricted statutory deposits and securities purchased under agreements to resell. After initial measurement, such assets are subsequently carried at amortized cost using the effective interest rate method less any allowance for impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. Gains and losses are recognized in the income statement as "Investment income" when the loans and receivables are derecognized or impaired, as well as through the amortization process.

#### Held-to-maturity financial assets

Non-derivative financial assets with fixed or determinable payments and fixed maturity are classified as held to maturity when the Group has the positive intention and ability to hold to maturity. Held-to-maturity financial assets are subsequently measured at amortized cost less any allowance for impairment. Amortized cost is calculated taking into account any discount or premium on acquisition and includes fees or costs that are an integral part of the effective interest rate. Gains and losses are recognized in the income statement as "Investment income" when the investments are derecognized or impaired, as well as through the amortization process.

#### 2.2 Summary of principal accounting policies (continued)

(11) Investments and other financial assets (continued)

#### Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are designated as available for sale or are not classified in any of the other three categories. After initial recognition, available-for-sale financial assets are subsequently measured at fair value, with unrealized gains or losses recognized as other comprehensive income in the available-for-sale investment revaluation reserves until the investments are derecognized or until the investments are determined to be impaired, at which time the cumulative gain or loss is recognized in the income statement and removed from the available-for-sale investment revaluation reserves. Interest and dividends earned are reported as interest income and dividend income, respectively and are recognized in the income statement as "Other income" in accordance with the policies set out for "Revenue recognition" below. Losses arising from the impairment of such investments are recognized in the income statement as "Investment income".

#### (12) Derivative financial instruments

Derivative financial instruments are classified as held for trading unless they are designated as effective hedging instruments. All derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

Embedded derivatives are treated as separate derivatives and are recorded at fair value if their economic characteristics and risks are not closely related to those of the related host contract and the host contract is not itself recorded at fair value through profit or loss.

#### (13) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

For financial instruments where there is no active market, fair value is determined using valuation techniques. Such techniques include using recent arm's length market transactions; reference to the current market value of another instrument which is substantially the same; a discounted cash flow analysis; and other valuation models. For discounted cash flow techniques, estimated future cash flows are based on directors' best estimates and the discount rate used is a market related rate for a similar instrument. Certain financial instruments, including derivative financial instruments, are valued using pricing models that consider, among other factors, contractual and market prices, correlation, time value of money, credit risk, yield curve volatility factors and/or prepayment rates of the underlying positions. The use of different pricing models and assumptions could produce materially different estimates of fair values.

#### 2.2 Summary of principal accounting policies (continued)

#### (13) Fair value measurement (continued)

The fair values of floating rate and overnight deposits with credit institutions are their carrying values. The carrying value is the cost of the deposit and accrued interest. The fair value of fixed interest-bearing deposits is estimated using discounted cash flow techniques. Expected cash flows are discounted at current market rates for similar instruments at the balance sheet date.

#### (14) Impairment of financial assets

The Group assesses at each balance sheet date whether there is any objective evidence that a financial asset or a group of financial assets is impaired.

#### Assets carried at amortized cost

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred). The related collateral value shall also be taken into account. The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition or the current effective interest rate if a loan has a variable interest rate).

The carrying amount of the asset is reduced either directly or through the use of an allowance account and the amount of the loss is recognized in the income statement. Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. Loans and receivables together with any associated allowance are written off when there is no realistic prospect of future recovery.

If, in a subsequent period, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognized, the previously recognized impairment loss is increased or reduced by adjusting the allowance account. If a write-off is later recovered, the recovery is credited to the income statement.

#### Available-for-sale financial assets

If an available-for-sale asset is impaired, an amount comprising the difference between its cost (net of any principal payment and amortization) and its current fair value, less any impairment loss previously recognized in the income statement, is removed from other comprehensive income and recognized in the income statement. The Group uses the weighted average method to calculate the initial costs of available-for-sale equity investments. A provision for impairment is made for available-for-sale equity investments when there has been a significant or prolonged decline in the fair value below its cost or where other objective evidence of impairment exists. The determination of what is "significant" or "prolonged" requires judgement. The Group collectively considers the magnitude of the decline in fair value relative to the cost, volatility, and the duration of the decline in evaluating whether a decline in fair value is significant. The Group usually considers a significant decline to be one in which the fair value is below the weighted average cost by more than 50% or a prolonged decline to be one in which fair value is below the weighted average cost for a continuous period of more than twelve months.

The Group also considers qualitative evidence that includes, but is not necessarily limited to the following:

- Significant financial difficulty of the investee, including failure to comply with contractual obligations, financial restructuring, deterioration of going concern expectations;
- Adverse changes relative to the investee's technology, market, customer base, macroeconomic indicators relative to the business, and significant legal or regulatory matters.

#### 2.2 Summary of principal accounting policies (continued)

#### (14) Impairment of financial assets (continued)

#### Available-for-sale financial assets (continued)

Impairment losses on equity instruments classified as available-for-sale are not reversed through the income statement. Increases in their fair value after impairment are recognized directly in other comprehensive income. Impairment losses on debt instruments are reversed through the income statement if the increase in fair value of the instrument can be objectively related to an event occurring after the impairment loss was recognized in the income statement.

#### (15) Derecognition of financial assets

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either
   (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from a financial asset or has entered into a pass-through arrangement and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group's continuing involvement in the asset. In that case, the Group also recognizes an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

#### (16) Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated balance sheet if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

#### (17) Securities purchased under agreements to resell

The Group enters into purchases of securities under agreements to resell substantially identical securities. These agreements are classified as loans and receivables. The amounts advanced under these agreements are reflected as assets in the balance sheet. The Group does not take physical possession of securities purchased under agreements to resell. In the event of default by the counterparty to repay the loan, the Group has the right to the underlying securities.

#### (18) Impairment of non-financial assets other than deferred tax assets and goodwill

Where an indication of impairment exists, or when impairment testing for an asset is required at least at each year end (other than deferred tax assets, financial assets and goodwill), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit's value in use and its fair value less costs to sell, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the cash-generating unit to which the asset belongs.

#### 2.2 Summary of principal accounting policies (continued)

#### (18) Impairment of non-financial assets other than deferred tax assets and goodwill (continued)

An impairment loss is recognized only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to the income statement in the period in which it arises.

An assessment is made at the end of each period as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss of an asset (other than goodwill) is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortization), had no impairment loss been recognized for the asset in prior years. A reversal of such impairment loss is credited to the income statement in the period in which it arises.

#### (19) Reinsurance

The Group cedes insurance risk in the normal course of business. Reinsurance agreements that transfer significant insurance risk are treated as reinsurance contracts; reinsurance agreements that do not transfer significant insurance risk are not treated as reinsurance contracts. Reinsurance assets primarily represent balances due from reinsurance companies for ceded insurance liabilities. Amounts recoverable from reinsurers are estimated in a manner consistent with the reinsured risks and in accordance with the terms of the reinsurance contracts.

An impairment review is performed at each reporting date or more frequently when an indication of impairment arises during the reporting year. Impairment occurs when objective evidence exists that the Group may not recover outstanding amounts under the terms of the contract and when the impact on the amounts that the Group will receive from the reinsurer can be measured reliably. The impairment loss is recorded in the income statement.

Ceded reinsurance arrangements do not relieve the Group from its obligations to policyholders. The Group also assumes reinsurance risk in the normal course of business. Premiums and claims on assumed reinsurance are recognized as income and expenses in the same manner as they would be if the reinsurance were considered direct business, taking into account the product classification of the reinsured business. Amounts payable to reinsurers are estimated in a manner consistent with that of the associated reinsurance contracts.

Premiums and claims are presented on a gross basis for both ceded and assumed reinsurance unless a legal right and the intention of offset exist.

Reinsurance assets or liabilities are derecognized when the contractual rights are extinguished or expire or when the contract is transferred to another party.

#### (20) Cash and cash equivalents

For the purpose of the consolidated cash flow statement, cash and cash equivalents comprise cash on hand and demand deposits, and short-term highly liquid investments which are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired, less bank overdrafts which are repayable on demand and form an integral part of the Group's cash management.

#### (21) Insurance contracts

Insurance contracts are those contracts under which the Group has accepted significant insurance risk from the policyholders by agreeing to compensate the policyholders if a specified uncertain future event (the insured event) adversely affects the policyholders. Insurance contracts are classified as direct insurance contracts and reinsurance contracts. The significance of insurance risk as determined by the Group is dependent on both the probability of an insurance event and the magnitude of its potential effect.

#### 2.2 Summary of principal accounting policies (continued)

#### (21) Insurance contracts (continued)

Contracts that only transfer insurance risk are treated as insurance contracts. If the Group signs contracts with policyholders which transfer insurance risk as well as other risks, the treatments would depend on:

- (a) If the insurance risk portion and other risk portion are distinct and separately measurable, the insurance risk portion and other risk portion should be unbundled. The portion with insurance risk should be treated as an insurance contract, while the portion with other risks should not be treated as an insurance contract.
- (b) If the insurance risk portion and other risk portion cannot be distinct, or if they are distinct but cannot be separately measurable, the whole contract should be treated as an insurance contract if the insurance risk is significant; the whole contract should not be treated as an insurance contract if the insurance risk is insignificant.

#### (22) Testing the significance of insurance risk

For contracts issued by the Group which require testing the significance of insurance risk, it should be performed at the initial recognition of such contracts, and based on a group of contracts with a similar nature.

When testing the significance of insurance risk, the Group makes judgements in this sequence: (i) whether the contract transfers insurance risk; (ii) whether the contract has commercial substance; (iii) whether the insurance risk transferred is significant.

When determining whether the contracts (or policies) transfer significant insurance risk, the Group considers: (i) annuity contracts that transfer longevity risk are treated as insurance contracts; (ii) for non-annuity contracts, if the insurance risk ratio is greater than or equal to 5% at certain points of time during the duration of the contracts, they are treated as insurance contracts; the insurance risk ratio is derived by comparing the benefits paid with the benefits payable if the insured event did not occur. For property and casualty and short-term life policies that obviously transfer significant risk, the Group recognizes them as insurance contracts directly.

When determining whether reinsurance policies transfer significant insurance risk, the Group considers thoroughly the commercial substance and other relevant contracts and agreements, and if the insurance risk ratio of reinsurance policies is greater than 1%, they are treated as reinsurance contracts. The insurance risk ratio of reinsurance policies is derived by comparing the present value of probability-weighted expected loss with the present value of expected reinsurance premiums. If the reinsurance policies obviously transfer significant insurance risk, the Group directly recognizes them as reinsurance contracts.

For the purpose of testing the significance of insurance risk, contracts of a similar nature are grouped together. Through considering the risk distribution and characteristics, the Group selects sufficient representative samples to test the significance of insurance risk. If most samples transfer significant insurance risk, all contracts in the group are treated as insurance contracts.

The assumptions used for testing the significance of insurance risk mainly include loss ratio, mortality and morbidity, loss distribution, etc. The Group determines such assumptions based on historical experiences and the estimation on future development trends so as to reflect the Group's product characters and actual claim payments.

#### (23) Insurance contract liabilities

The Group's insurance contract liabilities include unearned premium reserves, claim reserves and long-term life insurance contract reserves.

When measuring long-term life insurance contract reserves, the Group classifies insurance contracts whose insurance risks are of a similar nature as a measurement unit. The Group mainly considers product characteristics, effective year and risk profile of contracts in this regard.

#### 2.2 Summary of principal accounting policies (continued)

#### (23) Insurance contract liabilities (continued)

When measuring property and casualty and short-term life insurance contract liabilities, the Group uses a group of insurance contracts whose insurance risks are of a similar nature as a measurement unit. The Group's property and casualty and short-term life insurance contracts are classified into certain measurement units by type of insurance.

Insurance contract liabilities are measured based on a reasonable estimate of the amount of payments when the Group fulfils relevant obligations under the insurance contracts, which represents the difference between expected future cash outflows and inflows under such contracts.

- Expected future cash outflows represent reasonable cash outflows which are necessary for the Group to fulfil
  relevant obligations under the insurance contracts, and mainly include: (a) guaranteed benefits or claims under the
  insurance contracts, including mortality benefits, disability benefits, morbidity benefits, survival benefits, maturity
  benefits and claims payments, etc; (b) non-guaranteed benefits under the insurance contracts in respect of
  constructive obligations, including policyholder dividends, etc; (c) reasonable expenses necessary for maintaining
  and serving the insurance contracts, claims handling, including policy maintenance expenses, claim expenses, etc.
- Expected future cash inflows represent cash inflows from assuming insurance contractual obligations, including premiums and other charges.

Reasonable estimate of expected net future cash flows is determined based on information currently available at the balance sheet date.

Margin factor is considered and separately measured when determining insurance contract reserves as at the balance sheet date. Margins are released to profit or loss over the coverage period using systematic and reasonable approach. Initial recognition of an insurance contract issued should not result in the recognition of a Day-One gain. However, a Day-One loss should be recorded in profit or loss at inception when it occurs.

Margins for long-term life insurance contract reserves include a risk adjustment and a residual margin. The risk adjustment represents provision for the uncertainty associated with the future cash flows. The residual margin is provided to eliminate any gain at inception of the contract and is amortized over the life of the contract in a systematic manner For non-life insurance contracts, the Group amortizes the residual margin on a time basis during the whole insurance coverage period and records it in profit or loss. For life insurance contracts, the Group amortizes the residual margin on the basis of the sums insured, sums at risk or other appropriate carriers during the whole insurance coverage period. Upon initial recognition, the residual margin is separately measured from expected future cash outflows and the risk adjustment, and will not be adjusted for future changes in assumptions.

The risk adjustment for property and casualty and short-term life insurance contract liabilities is determined by reference to the industry brenchmark and the Group's experience.

When measuring insurance contract liabilities as at the balance sheet date, time value of money is considered. The related future cash flows should be discounted when the impact of time value of money is significant. The discount rate used in the measurement of time value of money should be determined with reference to information currently available at the balance sheet date.

The Group uses information currently available as at the balance sheet date to derive the following assumptions used for measuring related reserves:

- For insurance contracts whose future insurance benefits will not be affected by investment income of the
  corresponding investment portfolio, the discount rates are determined based on the market interest rate which
  is in line with the period and risk of liability cash outflows. For insurance contracts whose future insurance
  benefits will be affected by investment income of the corresponding investment portfolio, the discount rates are
  determined based on expected investment return rates of the portfolios backing the liabilities.
- The Group reasonably estimates the insurance incident occurrence rate, surrender rate and expense rate based on actual experience and future development trends.

#### 2.2 Summary of principal accounting policies (continued)

#### (23) Insurance contract liabilities (continued)

Policy dividend assumption is determined based on expected investment return rates of participating accounts, the Group's participating dividend policy, reasonable expectations of policyholders, etc.

When measuring related reserves, expected future net cash flows should cover the entire insurance period.

Unearned premium reserves for property and casualty and short-term life insurance contracts are also measured by using the unearned premium approach. At inception of the contract, unearned premium reserves are measured based on premiums received minus relevant acquisition costs. After initial recognition, the reserve is released over the term of the contract using a 365-day basis, risk distribution method, etc. When evaluating unearned premium reserves for property and casualty and short-term life insurance contracts, expected future claims cost is also considered.

Claim reserves include incurred and reported claim reserves, incurred but not reported ("IBNR") claim reserves and claim expense reserves.

Incurred and reported claim reserves represent insurance contract provisions for the claims incurred and reported to the Group. The Group uses case-by-case estimate method, average claim per case method, etc, to measure incurred and reported claim reserves based on a reasonable estimate of the ultimate claim amount and the margin factor.

IBNR claim reserves represent insurance contract provisions for the claims incurred but not reported to the Group. The Group uses chain ladder method, average claim per case method, development of reserves method, Bornhuetter-Ferguson method, etc, to measure IBNR claim reserves based on a reasonable estimate of the ultimate claim amount and the margin factor, and after considering the nature and distribution of insurance risk, claims developments, experience data, etc.

Claim expense reserves represent insurance contract provisions for related claims handling costs. The Group measures claim expense reserves based on a reasonable estimate of necessary claim expenses in the future. The Group uses caseby-case estimate method and ratio allocation method to measure claim expense reserves.

When evaluating insurance contract liabilities, the Group performs liability adequacy tests based on information currently available as at the balance sheet date. Additional insurance contract liabilities should be made and recognized in the income statement if any deficiency exists.

Acquisition costs in relation to the sale of new contracts such as commissions are recorded as expenses in profit or loss, but the residual margin is calibrated to offset the impacts of the relevant acquisition costs incurred.

#### (24) Discretionary participation features ("DPF") in long-term life insurance contracts and investment contract

DPF are contained in certain long-term insurance contracts and investment contracts. These contracts are collectively called participating contracts. Under the current PRC insurance regulations, the Group is obligated to pay to the policyholders of participating contracts at least 70% of the distributable surplus in each period, which includes net investment spread arising from the assets supporting these contracts and mortality gains or losses on the pool of contracts to which the participating contract belongs. A shadow adjustment is applied to recognize the unrealized gains or losses on available-for-sale financial assets that are attributable to policyholders in OCI. The surplus owed to policyholders is recognized as the long-term life insurance contract reserves and investment contract liabilities as long as it has not been declared and paid. The amount and timing of distribution to individual policyholders of participating contracts are subject to future declarations by the Group.

#### 2.2 Summary of principal accounting policies (continued)

#### (25) Investment contract liabilities

Investment contract liabilities mainly represent liabilities with regard to the non-insurance portion of related contracts, and those contracts which do not pass the testing of significant insurance risk. For those non-life investment type policies without guaranteed benefits, the related contract liabilities are measured at fair value and the related transaction costs are recognized in the statement of income. For other investment contracts, the related liabilities are initially measured at fair value and subsequently measured at amortized cost. Commissions and other expenses incurred, net of receipts from initial charges that are meant to compensate such costs, are recognized as transaction costs in the initial amount of the liabilities.

#### (26) Financial liabilities

#### Financial liabilities at amortized cost (including interest-bearing borrowings)

Financial liabilities at amortized cost are initially stated at fair value less directly attributable transaction costs and are subsequently measured at amortized cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case they are stated at cost. The related interest expense is recognized in the income statement as finance costs.

Gains and losses are recognized in the income statement when the liabilities are derecognized as well as through the amortization process.

#### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are acquired for the purpose of sale in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Gains or losses on liabilities held for trading are recognized in the income statement. The net fair value gain or loss recognized in the income statement does not include any interest charged on these financial liabilities.

#### (27) Derecognition of financial liabilities

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognized in the income statement.

#### (28) Securities sold under agreements to repurchase

Securities sold under agreements to repurchase are financial liabilities and are recorded at amortized cost. The Group may be required to provide additional collateral based on the fair value of the underlying securities and such collateral assets continue to be carried on the balance sheet.

#### (29) Provisions

A provision is recognized when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognized for a provision is the present value at the balance sheet date of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in the income statement.

#### 2.2 Summary of principal accounting policies (continued)

#### (29) Provisions (continued)

Other than insurance contracts for which potential future losses are already considered in establishing the insurance contract liabilities, a provision is recognized for onerous contracts in which the unavoidable costs of meeting the resulting obligation exceed the expected future economic benefits.

#### (30) Income tax

Income tax comprises current and deferred tax. Income tax relating to items recognized outside profit or loss is recognized in other comprehensive income or directly in equity.

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, carryforward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilized, except:

- where the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of
  an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects
  neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and joint ventures, deferred tax assets are only recognized to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each balance sheet date and are recognized to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

#### 2.2 Summary of principal accounting policies (continued)

#### (31) Revenue recognition

Revenue is recognized when it is probable that the economic benefits will flow to the Group and when the revenue can be measured reliably, on the following bases:

(a) Gross premiums

Premium income and reinsurance premium income is recognized when all of the following criteria are met:

- The insurance contracts are issued;
- · The related insurance risk is undertaken by the Group;
- It is probable that the related economic benefits will flow to the Group; and
- The related income can be reliably measured.

Premiums from direct life insurance contracts with instalment or single payments are recognized as revenue when due. Premiums from direct non-life insurance contracts are recognized as revenue based on the amount of total premium stated in the contracts.

Reinsurance premiums are recognized as revenue in accordance with the terms stated in the reinsurance contracts.

(b) Income from investment contracts

Investment contracts issued by the Group are charged fees for policy administration, investment management, surrenders or other contract services. The fees may be for fixed amounts or vary with the amounts being managed, and will generally be charged as an adjustment to the policyholders' balance. The fees are recognized as revenue in the period in which they are collected unless they relate to services to be provided in future periods which would be deferred and recognized as the service is provided. Initiation and other front-end fees are charged for certain investment contracts recorded at amortized cost and are mainly recognized through an adjustment to the effective yield.

Income from investment contracts is included in other operating income.

(c) Investment income

Investment income includes interest from term deposits, fixed maturity securities, securities purchased under agreements to resell, policy loans and other loans, dividends from investment funds and securities, etc.

Interest income is recognized on an accrual basis using the effective interest rate method by applying the rate that discounts the estimated future cash receipts through the expected life of the financial instrument to the net carrying amount of the financial asset. Dividends are recognized when the shareholders' right to receive payment is established.

#### (32) Employee benefits

(a) Pension schemes

The employees of the Group participate in various defined contribution pension plans principally organized by municipal and provincial governments. The Group makes and accrues contributions to the pension plans based on certain percentages of the salaries of the employees on a monthly basis. Certain employees also participate in enterprise annuity plans. The Group has no other significant legal or constructive obligations for retirement benefits beyond the said contributions, which are expensed as incurred.

#### 2.2 Summary of principal accounting policies (continued)

- (32) Employee benefits (continued)
  - (a) Pension schemes (continued)

The Group pays early retirement benefits to those employees who accept early retirement arrangements approved by management. Early retirement benefits are paid to those employees who voluntarily retire before the normal retirement date. The related benefit payments are made from the date of early retirement through the normal retirement date. The Group records a liability for the present value of its early retirement obligation when employees retire early.

(b) Housing benefits

The employees of the Company and its subsidiaries which operate in the PRC are entitled to participate in various government-sponsored housing funds. The Company and these subsidiaries contribute on a monthly basis to these funds based on certain percentages of the salaries of the employees. The Group's liability in respect of these funds is limited to the contributions payable in each period.

(c) Medical benefits

The Group makes contributions for medical benefits to the local authorities in accordance with the relevant local regulations.

(d) Deferred bonus plans

The Group also operates deferred bonus plans for senior management and some of the key employees. The employee benefits under the deferred bonus plans are accrued during the periods when employees provide services and are paid gradually.

#### (33) Borrowing costs

Borrowing costs are recognized as expenses in the income statement in the period in which they are incurred.

(34) Dividends

Final dividends proposed by the directors are classified as a separate allocation of retained profits within the equity section of the balance sheet, until they have been approved by the shareholders in a general meeting. When these dividends have been approved by the shareholders and declared, they are recognized as a liability.

### 3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's consolidated financial statements requires directors to make judgements and estimates that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets and liabilities affected in the future. Estimates and judgements are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable.

#### 3.1 Significant judgements

In the process of applying the Group's accounting policies, the directors have made the following judgements, which have the most significant effect on the amounts recognized in the consolidated financial statements:

#### 3.1 Significant judgements (continued)

#### (1) Classification of financial assets

The Group classifies its financial assets as financial assets at fair value through profit or loss, held-to-maturity financial assets, loans and receivables and available-for-sale financial assets. These classifications require judgements of the directors. In making these judgements, the Group considers the intention of holding these financial assets, the requirements of HKAS 39 and their implications to the presentation in the financial statements.

#### (2) Unbundling and classification of hybrid contracts

The Group makes significant judgements on whether a written policy contains both an insurance component and a deposit component and whether the insurance component and deposit component are distinct and separately measurable. The result of such judgement affects the unbundling of insurance contracts.

In addition, the Group makes significant judgements on whether the contract transfers insurance risk, whether transfer of insurance risk has commercial substance, and whether the transferred insurance risk is significant when performing significant insurance risk tests. The result of such judgement affects the classification of insurance contracts. Whether to unbundle a contract and different contract classifications would affect the accounting treatment and the Group's financial position and operating results.

#### (3) Measurement unit for insurance contracts

The Group shall make judgments on whether a group of insurance contracts' insurance risks are of the same nature. Different measurement units would affect the measurement results of insurance contract liabilities.

#### (4) Impairment of available-for-sale equity financial instruments

The Group determines that available-for-sale equity financial instruments are impaired when there has been a significant or prolonged decline in the fair value below cost. The determination of what is significant or prolonged requires judgement of directors. When making such judgement, the Group considers the normal volatility of the security price, the length of the period over which the fair value is lower than cost, the magnitude of the decline in fair value and the financial position of the investee, etc.

#### (5) Determination of control over the structured entities

When determining whether the Group controls the structured entities in which it acts as an asset manager, the Group considers all relevant facts and circumstances in assessing whether it is acting as agent or principal to make decisions. If the Group is acting as principal, it controls the structured entities. In assessing whether the Group is acting as principal, the Group considers factors such as scope of the asset manager's decision-making authority in structured entities; substantial rights held by other parties; remuneration to which it is entitled; and exposure to variability of returns by helding interest in structured entities. Once the factors change because of the changes of relevant facts and circumstances, the Group will reassess.

#### 3.2 Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial years, are detailed below.

#### (1) Valuation of insurance contract liabilities

When measuring the insurance contract liabilities, the Group needs to make a reasonable estimate of the amounts that the Group is required to pay in fulfilling the obligations under the insurance contracts. Such estimates are determined by calculating various possible outcomes and relevant probabilities based on information currently available as at the balance sheet date.

#### 3.2 Estimation uncertainty (continued)

#### (1) Valuation of insurance contract liabilities (continued)

At the balance sheet date, the Group makes estimates of the assumptions used in the measurement of insurance contract liabilities. The Group determines such assumptions based on information currently available as at the balance sheet date and a risk adjustment is considered.

#### Unearned premium and long-term life insurance contract reserves

The main assumptions used in measuring unearned premium reserves and long-term life insurance contract reserves include discount rates, insurance incident occurrence rates (mainly including mortality and morbidity), loss ratios, surrender rates, expense assumptions and policy dividend assumptions, etc.

(a) Discount rates

For insurance contracts whose future insurance benefits will not be affected by investment income of the corresponding investment portfolio, the discount rates are determined by reference to the 750-day moving average bond yield curve, published on the "China Bond" website. A premium is added by considering the liquidity, taxation impacts and other relevant factors. The ranges of discount rates used as at 31 December 2013 and 2014 were from 3.57% to 6.42% and from 3.57% to 6.28%, respectively.

For insurance contracts whose future insurance benefits will be affected by investment income of the corresponding investment portfolio, the discount rates are determined based on expected investment return rates in consideration of the time value of money. The ranges of discount rates used as at 31 December 2013 and 2014 were from 4.90% to 5.20% and from 5.00% to 5.20%, respectively.

The discount rate assumption is affected by certain factors, such as future macro-economy, capital market, availability of investment channel of insurance funds, investment strategy and other factors. The Group determines discount rate assumption based on the information available as at the balance sheet date.

#### (b) Mortality and morbidity

Mortality assumption is determined based on the Group's historical mortality experience and future development trends, etc. The Group bases its mortality assumptions on the China Life Insurance Mortality Table (2000-2003), adjusted where appropriate to reflect the Group's recent historical mortality experience.

Morbidity assumption is determined based on the Group's products pricing assumptions, analysis of historical morbidity experience and expectations of future developments, etc.

Mortality and morbidity assumptions are affected by certain factors, such as wide-ranging lifestyle changes in future, future development of medical technologies, continuing advancements in social conditions and other factors. A risk adjustment is considered in the Group's mortality and morbidity assumptions.

(c) Loss ratios

The Group bases its loss ratio assumption on analysis of its historical claims payments experience and future development trends.

(d) Surrender rates

Surrender rates are determined based on product type, the Group's historical experience and future expectation, and vary by interest rate, product type and sale channel.

The surrender rate assumption is affected by certain factors, such as future macro-economy, market competition and other factors. The Group determines surrender rate assumption based on the information available as at the balance sheet date and a risk adjustment is considered.

#### 3.2 Estimation uncertainty (continued)

#### (1) Valuation of insurance contract liabilities (continued)

Unearned premium and long-term life insurance contract reserves (continued)

(e) Expenses

The Group bases its expense assumption on its expense analysis and future expectation for policy acquisition costs and maintenance expenses.

The Group's expense assumption is affected by certain factors, such as inflation, market competition and other factors. The Group uses information currently available as at the balance sheet date to determine expense assumption and a risk adjustment is considered.

(f) Policy dividend

Policy dividend assumption is determined based on expected investment return rates of participating accounts, the Group's participating dividend policy, reasonable expectations of policyholders, etc.

The Group's policy dividend assumption is affected by the above factors and is determined based on the information available as at the balance sheet date and a risk adjustment is considered.

#### Claim reserves

The main assumption in measuring claim reserves is that the Group's past claims development experience can be used to project future claims development and hence ultimate claims costs. As such, these methods extrapolate the development of paid and incurred losses, average costs per claim and claim numbers based on the observed development of earlier years and expected loss ratios. Historical claims development is mainly analysed by accident year, but can also be further analysed by geographical area, as well as by significant business line and claim type. Large claims are usually separately addressed, either by being reserved at the face value of loss adjustor estimates or separately projected in order to reflect their future development. In most cases, the assumptions used are those implicit in the historical claims development data on which the projections are based. Additional qualitative judgement is used to assess the extent to which past trends may not apply in future (for example to reflect one-off occurrences, changes in external or market factors such as public attitudes to claiming, economic conditions, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy conditions and claims handling procedures) in order to arrive at the probability-weighted ultimate cost of claims.

#### (2) Fair values of financial assets and derivative financial instruments determined using valuation techniques

Fair value, in the absence of an active market, is estimated by using valuation techniques, such as reference to prices used in most recent market transactions between knowledgeable and willing parties, reference to the current fair value of another instrument which is substantially the same, a discounted cash flow analysis and/or option pricing models. For reference to other financial instruments, instruments must have similar credit ratings.

For a discounted cash flow analysis, estimated future cash flows and discount rates are based on current market information and rates applicable to financial instruments with similar yields, credit quality and maturity characteristics. Estimated future cash flows are influenced by factors such as economic conditions, concentrations in specific industries, types of instruments or currencies, market liquidity and financial conditions of counterparties. Discount rates are influenced by risk-free interest rates and credit risk.

#### (3) Deferred income tax assets

Deferred income tax assets are recognized for all unused tax losses to the extent that it is probable that future taxable profit will be available against which the unused tax losses can be utilized. Significant judgement is required to estimate the amount and timing of future taxable profit so as to determine, together with the tax planning strategies, the amount of deferred income tax assets to be recognized.

#### 3.3 Change in accounting estimates

When measuring the insurance contract liabilities and other policy-related liabilities, the Group determines actuarial assumptions such as discount rate, mortality and morbidity, surrender rates, expense assumptions and policy dividend assumptions based on information currently available as at the balance sheet date.

As at 31 December 2014, the Group used information currently available to determine the above assumptions and the impact of change in assumptions was charged to profit or loss. Such change in accounting estimates resulted in an increase in net insurance contract liabilities and other policy-related liabilities as at 31 December 2014 by approximately RMB 4,648 million and a decrease in profit before tax for 2014 by approximately RMB 4,648 million.

The above change in accounting estimates has been approved by the board of directors of the Company on 27 March 2015.

#### 4. SEGMENT INFORMATION

The Group presents segment information based on its major operating segments.

For management purpose, the Group is organized into business units based on their products and services. Different operating segments provide products and services with different risks and rewards.

The Group's operating segments are listed as follows:

- The life insurance segment offers a wide range of RMB life insurance;
- The property and casualty insurance segment (including Mainland China segment and Hong Kong segment) provides a wide range of RMB and foreign-currency property and casualty insurance;
- Other businesses segment provides management services and usage of fund services.

Intersegment sales and transfers are measured based on the actual transaction price.

More than 99% of the Group's revenue is derived from its operations in the PRC. More than 99% of the Group's assets are located in the PRC.

In 2014, gross written premiums from transactions with the top five external customers amounted to 0.6% (2013: 0.4%) of the Group's total gross written premiums.

Segment income statement for the year ended 31 December 2014

	Life	Property	y and ca	asualty insu	irance	Corporate Elimina-		
	insurance	Mainland China	Hong Kong	Elimina- tions	Sub- total	and others	tions	Total
Gross written premiums	98,692	93,026	456	(369)	93,113	-	-	191,805
Less: Premiums ceded to reinsurers	(1,424)	(12,344)	(38)	369	(12,013)	-	-	(13,437)
Net written premiums	97,268	80,682	418	-	81,100	-	-	178,368
Net change in unearned premium reserves	(34)	(5,428)	(15)	-	(5,443)	-	-	(5,477)
Net premiums earned	97,234	75,254	403	-	75,657	-	-	172,891
Investment income	34,897	4,434	27	-	4,461	3,012	(942)	41,428
Other operating income	966	386	2	-	388	2,293	(1,761)	1,886
Other income	35,863	4,820	29	-	4,849	5,305	(2,703)	43,314
Segment income	133,097	80,074	432	-	80,506	5,305	(2,703)	216,205
Net policyholders' benefits and claims:								
Life insurance death and other benefits paid	(40,245)	-	-	-	-	-	-	(40,245)
Claims incurred	(2,604)	(51,184)	(244)	-	(51,428)	-	-	(54,032)
Changes in long-term life insurance contract liabilities	(47,250)	-	-	-	-	-	(87)	(47,337)
Policyholder dividends	(4,970)	-	-	-	-	-	-	(4,970)
Finance costs	(2,690)	(365)	-	-	(365)	(98)	-	(3,153)
Interest credited to investment contracts	(1,373)	(1)	-	-	(1)	-	-	(1,374)
Other operating and administrative expenses	(22,284)	(27,266)	(151)	-	(27,417)	(2,440)	1,525	(50,616)
Segment benefits, claims and expenses	(121,416)	(78,816)	(395)	-	(79,211)	(2,538)	1,438	(201,727)
Segment results	11,681	1,258	37	-	1,295	2,767	(1,265)	14,478
Share of profit in equity accounted investees	25	21	-	-	21	-	(24)	22
Profit before tax	11,706	1,279	37	-	1,316	2,767	(1,289)	14,500
Income tax	(2,622)	(242)	(6)	-	(248)	(344)	(41)	(3,255)
Net profit for the year	9,084	1,037	31	-	1,068	2,423	(1,330)	11,245

Segment balance sheet at 31 December 2014

	Life	Propert	Property and casualty insurance				Elimina-	
	insurance	Mainland China	Hong Kong	Elimina- tions	Sub- total	and others	tions	Total
Investment in associates	-	-	-	-	-	253	-	253
Investment in joint ventures	-	11	-	-	11	-	-	11
Financial assets *	480,381	56,794	381	-	57,175	20,066	-	557,622
Term deposits	132,733	24,189	-	-	24,189	8,640	-	165,562
Others	57,151	33,487	383	(361)	33,509	27,701	(16,709)	101,652
Segment assets	670,265	114,481	764	(361)	114,884	56,660	(16,709)	825,100
Insurance contract liabilities	497,089	67,465	324	(235)	67,554	-	-	564,643
Investment contract liabilities	35,622	40	-	-	40	-	-	35,662
Policyholders' deposits	11	65	-	-	65	-	-	76
Subordinated debts	15,500	3,996	-	-	3,996	-	-	19,496
Securities sold under agreements to repurchase	22,273	1,903	-	-	1,903	2,732	-	26,908
Others	41,236	13,083	150	(126)	13,107	5,501	(724)	59,120
Segment liabilities	611,731	86,552	474	(361)	86,665	8,233	(724)	705,905

Financial assets comprise financial assets at fair value through profit or loss, held-to-maturity financial assets, available-for-sale financial assets and investments classified as loans and receivables.

Other segment information for the year ended 31 December 2014

	Life	Propert	Property and casualty insurance				Elimina-	
	insurance	Mainland China	- 0	Elimina- tions	Sub- total	and others	tions	Total
Depreciation and amortization	613	687	2	-	689	419	-	1,721
Capital expenditure	1,250	1,038	2	-	1,040	1,640	-	3,930
Impairment loss charges	3,567	151	1	-	152	81	-	3,800
Interest income	27,971	3,787	27	-	3,814	1,898	(244)	33,439
Unrealized gains from financial								
assets at fair value through profit	654	54	-	-	54	5	-	713
or loss								

## Segment income statement for the year ended 31 December 2013

	Life	Propert	y and ca	asualty insu	irance	Corporate	Elimina-	
	insurance	Mainland China		Elimina- tions	Sub- total	and others	tions	Total
Gross written premiums	95,101	81,744	413	(335)	81,822	-	-	176,923
Less: Premiums ceded to reinsurers	(1,605)	(13,984)	(41)	335	(13,690)	-	-	(15,295)
Net written premiums	93,496	67,760	372	-	68,132	-	-	161,628
Net change in unearned premium reserves	(228)	(1,759)	(16)	-	(1,775)	-	-	(2,003)
Net premiums earned	93,268	66,001	356	-	66,357	-	-	159,625
Investment income	26,588	3,342	27	-	3,369	1,026	(11)	30,972
Other operating income	768	320	-	-	320	2,095	(1,563)	1,620
Other income	27,356	3,662	27	-	3,689	3,121	(1,574)	32,592
Segment income	120,624	69,663	383	-	70,046	3,121	(1,574)	192,217
Net policyholders' benefits and claims:								
Life insurance death and other benefits paid	(28,420)	-	-	-	-	-	-	(28,420)
Claims incurred	(1,849)	(43,584)	(224)	-	(43,808)	-	-	(45,657)
Changes in long-term life insurance contract liabilities	(55,056)	-	-	-	-	-	-	(55,056)
Policyholder dividends	(4,126)	-	-	-	-	-	-	(4,126)
Finance costs	(2,626)	(109)	-	-	(109)	(20)	-	(2,755)
Interest credited to investment contracts	(1,924)	-	-	-	-	-	-	(1,924)
Other operating and administrative expenses	(19,046)	(22,382)	(132)	-	(22,514)	(2,382)	1,577	(42,365)
Segment benefits, claims and expenses	(113,047)	(66,075)	(356)	-	(66,431)	(2,402)	1,577	(180,303)
Segment results	7,577	3,588	27	-	3,615	719	3	11,914
Share of loss in equity accounted	(10)	(1)			(1)		10	
investees	(12)	(1)	-	-	(1)	-	13	-
Profit before tax	7,565	3,587	27	-	3,614	719	16	11,914
Income tax	(1,346)	(965)	(5)	-	(970)	(177)	(26)	(2,519)
Net profit for the year	6,219	2,622	22	-	2,644	542	(10)	9,395

Segment balance sheet at 31 December 2013

	T :£.	Life — Property and casualty insurance				Corporate	Elimina-	
	insurance	Mainland China	Hong Kong	Elimina- tions	Sub- total	and others	tions	Total
Investment in joint ventures	-	11	-	-	11	-	-	11
Financial assets *	413,007	51,186	399	-	51,585	20,088	(3)	484,677
Term deposits	119,696	18,045	-	-	18,045	6,576	-	144,317
Others	52,181	30,725	313	(323)	30,715	14,089	(2,457)	94,528
Segment assets	584,884	99,967	712	(323)	100,356	40,753	(2,460)	723,533
Insurance contract liabilities	444,761	57,703	276	(204)	57,775	-	-	502,536
Investment contract liabilities	34,443	-	-	-	-	-	-	34,443
Policyholders' deposits	11	66	-	-	66	-	-	77
Subordinated debts	15,500	-	-	-	-	-	-	15,500
Securities sold under agreements to repurchase	21,278	3,866	-	-	3,866	55	-	25,199
Others	29,954	13,530	183	(119)	13,594	4,219	(2,375)	45,392
Segment liabilities	545,947	75,165	459	(323)	75,301	4,274	(2,375)	623,147

\* Financial assets comprise financial assets at fair value through profit or loss, held-to-maturity financial assets, available-for-sale financial assets and investments classified as loans and receivables.

Other segment information for the year ended 31 December 2013

	Life	Property	Property and casualty insurance			Corporate	Elimina-	
	insurance	Mainland China	Hong Kong	Elimina- tions	Sub- total	and others	tions	Total
Depreciation and amortization	572	615	-	-	615	373	-	1,560
Capital expenditure	1,101	972	3	-	975	677	-	2,753
Impairment loss charges	1,227	(31)	1	-	(30)	66	-	1,263
Interest income	24,298	3,133	24	-	3,157	1,049	(12)	28,492
Unrealized losses/(gains) from								
financial assets at fair value	20	3	-	-	3	(7)	-	16
through profit or loss								

## 5. SCOPE OF CONSOLIDATION

## (a) Particulars of the Company's incorporated subsidiaries as at 31 December 2014 are as follows:

Name	Business scope and principal activities	Place of incorporation/ registration	Place of operations	Organization code	Registered capital (RMB thousand, unless otherwise stated)	Paid-up capital (RMB thousand, unless otherwise stated)	attrib the (	ercentage of equity outable to Company Indirect	Percentage of voting rights attributable to the Company	Note
China Pacific Property Insurance	Property and									
Co., Ltd. ("CPIC Property")	casualty insurance	Shanghai	The PRC	73337320-X	19,470,000	19,470,000	98.50	-	98.50	(1)
China Pacific Life Insurance Co.,										
Ltd. ("CPIC Life")	Life insurance	Shanghai	The PRC	73337090-6	8,420,000	8,420,000	98.29	-	98.29	(2)
Pacific Asset Management Co.,	Investment									
Ltd. ("CPIC Asset Management")	management	Shanghai	Shanghai	78954956-9	500,000	500,000	80.00	19.67	100.00	
China Pacific Insurance Co., (H.K.)	Property and				HK\$250,000	HK\$250,000				
Ltd.	casualty insurance	Hong Kong	Hong Kong	Not applicable	thousand	thousand	100.00	-	100.00	
Shanghai Pacific Real Estate Co.,	Management of									
Ltd.	properties	Shanghai	Shanghai	13370078-0	115,000	115,000	100.00	-	100.00	
Fenghua Xikou Garden Hotel	Hotel operations	Zhejiang	Zhejiang	72639899-4	8,000	8,000	-	98.39	100.00	
	Pension business									
Changjiang Pension Insurance Co.,	and investment	Shanghai	Shanghai	66246731-2	787,610	787,610	-	51.00	51.75	
Ltd. ("Changjiang Pension")	management									
CPIC Investment Management	, , , , , , , , , , , , , , , , , , ,									
(H.K.) Company Limited ("CPIC	Investment	Hong Kong	Hong Kong	Not applicable	HK\$50,000	HK\$50,000	49.00	50.83	100.00	(3)
Investment (H.K.)")	management				thousand	thousand				
City Island Developments Limited		The British	The British							
("City Island")	Investment holding	Virgin Islands	Virgin Islands	Not applicable	US\$50,000	US\$1,000	-	98.29	100.00	
		The British	The British							
Great Winwick Limited *	Investment holding	Virgin Islands	Virgin Islands	Not applicable	US\$50,000	US\$100	-	98.29	100.00	
Great Winwick (Hong Kong)			-							
Limited *	Investment holding	Hong Kong	Hong Kong	Not applicable	HK\$10,000	HK\$1	-	98.29	100.00	
		The British	The British							
Newscott Investments Limited *	Investment holding	Virgin Islands	Virgin Islands	Not applicable	US\$50,000	US\$100	-	98.29	100.00	
Newscott (Hong Kong) Investments										
Limited *	Investment holding	Hong Kong	Hong Kong	Not applicable	HK\$10,000	HK\$1	-	98.29	100.00	
Shanghai Xinhui Real Estate					US\$15,600	US\$15,600				
Development Co., Ltd. *	Real estate	Shanghai	Shanghai	60720379-5	thousand	thousand	-	98.29	100.00	
Shanghai Hehui Real Estate					US\$46,330	US\$46,330				
Development Co., Ltd. *	Real estate	Shanghai	Shanghai	60732576-8	thousand	thousand	-	98.29	100.00	
Pacific Insurance Online Services	Consulting services,									
Technology Co., Ltd.	etc	Shandong	The PRC	58877325-7	200,000	200,000	100.00	-	100.00	
Tianjin Trophy Real Estate Co., Ltd.										
("Tianjin Trophy")	Real estate	Tianjin	Tianjin	66306432-0	353,690	353,690	-	98.29	100.00	
Pacific Insurance Aging Industry										
Investment Management Co., Ltd.	Pension business	Shanghai	Shanghai	31257444-1	100,000	100,000	-	98.29	100.00	(4)
	investment, etc	-	-							
("CPIC Aging Investment")										
("CPIC Aging Investment") CPIC Allianz Health Insurance										

\* Subsidiaries of City Island

#### 5. SCOPE OF CONSOLIDATION (continued)

#### (a) Particulars of the Company's incorporated subsidiaries as at 31 December 2014 are as follows (continued):

- (1) According to CPIC Property's resolution of its first extraordinary stockholders' meeting on 4 September 2014, CPIC Property issued 1,470 million shares of common stocks at the price of RMB1.38 per share to its existing shareholders, and the Group subscribed for 1,447,969,992 shares by cash. After this addition, its capital stock has increased to 19,470 million shares in which the Group owns 19,178,214,743 shares and stands for 98.5 percent. On 31 December 2014, the CIRC officially approved this capital injection via file of No. (2014)1181.
- (2) According to CPIC Life's resolution of its first extraordinary stockholders' meeting on 25 August 2014, CPIC Life issued 820 million shares of common stocks at the price of RMB5.58 per share to its existing shareholders, and the Group subscribed for 805,997,513 shares by cash. After this addition, its capital stock has increased to 8,420 million shares in which the Group owns 8,276,218,369 shares and stands for 98.29 percent. On 31 December 2014, the CIRC officially approved the capital injection via file of No. (2014)1180.
- (3) On 28 August 2013, CPIC Investment (H.K.) submitted to the Securities and Futures Commission (the "SFC") a request for revoking the licence. On 2 May 2014, the SFC officially approved the request.
- (4) CPIC Life set up CPIC Aging Investment in 2014 with a registered capital of RMB100 million.
- (5) The Group set up CPIC Allianz Health together with Allianz SE in 2014 with a registered capital reached RMB1,000 million.

#### (b) As at 31 December 2014, consolidated structured entities material to the Group are as followings:

Name	Collective Holding by the Group (%)	Paid-in capital (Units in thousand)	Principal activities
Pacific Stable Wealth Management NO.1	52.19	2,904,688	Mainly investing in bonds (including the debt part of warrant bonds) except convertible bonds, bond repurchases, bank deposits and the other fix income instruments in which insurance funds are permitted by laws and regulations or CIRC to invest.
Pacific Excellent Wealth NO.1 (Corporate Bond)	58.11	1,055,492	Mainly investing in corporate bonds (including the debt part of warrant bonds), other bonds except convertible bonds, bond repurchases, bank deposits, Asset-Backed securities and the other fix income instruments in which insurance funds are permitted by laws and regulations or CIRC to invest.
Pacific Excellent Wealth Cash Management No.1406	96.77	1,550,000	All investing in bank deposits, including but not limited to current deposits, term deposits, call deposits, agreement deposits, negotiation deposits (including negotiation deposits with rights of redemption), interbank deposits, etc.
Pacific Excellent Wealth Cash Management No.1407	100.00	1,000,000	All investing in bank deposits, including but not limited to current deposits, term deposits, call deposits, agreement deposits, negotiation deposits (including negotiation deposits with rights of redemption), interbank deposits, etc.
Pacific Excellent Wealth Cash Management No.1408	91.73	1,500,000	All investing in bank deposits, including but not limited to current deposits, term deposits, call deposits, agreement deposits, negotiation deposits (including negotiation deposits with rights of redemption), interbank deposits, etc.
Pacific Excellent Wealth CSI 300 Index	99.61	1,859,760	All investing in CSI300 constituent stock and alternative one, new shares(newly- issued in primary market), government bond due within one year, exchange-traded securities purchased under agreements to resell, current deposits, monetary funds and the other financial instruments which are permitted by laws and regulations.

# 6. NET WRITTEN PREMIUMS

## (a) Gross written premiums

	2014	2013
Long-term life insurance premiums	92,150	89,454
Short-term life insurance premiums	6,542	5,647
Property and casualty insurance premiums	93,113	81,822
	191,805	176,923

## (b) Premiums ceded to reinsurers

	2014	2013
Long-term life insurance premiums ceded to reinsurers	(1,363)	(1,418)
Short-term life insurance premiums ceded to reinsurers	(61)	(187)
Property and casualty insurance premiums ceded to reinsurers	(12,013)	(13,690)
	(13,437)	(15,295)

### (c) Net written premiums

	2014	2013
Net written premiums	178,368	161,628

# 7. INVESTMENT INCOME

	2014	2013
Interest and dividend income (a)	36,449	31,046
Realized gains (b)	7,938	1,231
Unrealized gains (c)	713	16
Charge of impairment losses on financial assets	(3,672)	(1,321)
	41,428	30,972

# 7. INVESTMENT INCOME (continued)

# (a) Interest and dividend income

	2014	2013
Financial assets at fair value through profit or loss		
- Fixed maturity investments	398	16
- Investment funds	16	19
- Equity securities	48	23
	462	58
Held-to-maturity financial assets		
- Fixed maturity investments	14,521	12,542
Loans and receivables		
- Fixed maturity investments	13,043	11,231
Available-for-sale financial assets		
- Fixed maturity investments	5,477	4,703
- Investment funds	1,348	1,171
- Equity securities	1,145	1,180
- Other equity investments	453	161
	8,423	7,215
	36,449	31,046

## (b) Realized gains

	2014	2013
Financial assets at fair value through profit or loss		
- Fixed maturity investments	1,028	51
- Investment funds	6	1
- Equity securities	703	50
	1,737	102
Available-for-sale financial assets		
- Fixed maturity investments	13	(101)
- Investment funds	1,998	556
- Equity securities	4,190	674
	6,201	1,129
	7,938	1,231

## (c) Unrealized gains

	2014	2013
Financial assets at fair value through profit or loss		
- Fixed maturity investments	323	37
- Investment funds	15	(12)
- Equity securities	375	(9)
	713	16

# 8. NET POLICYHOLDERS' BENEFITS AND CLAIMS

	2014			
	Gross	Ceded	Net	
Life insurance death and other benefits paid	40,748	(503)	40,245	
Claims incurred				
- Short-term life insurance	2,607	(3)	2,604	
- Property and casualty insurance	60,334	(8,906)	51,428	
Changes in long-term life insurance contract liabilities	47,863	(526)	47,337	
Policyholder dividends	4,970	-	4,970	
	156,522	(9,938)	146,584	

	2013			
	Gross	Ceded	Net	
Life insurance death and other benefits paid	28,917	(497)	28,420	
Claims incurred				
- Short-term life insurance	1,852	(3)	1,849	
- Property and casualty insurance	50,796	(6,988)	43,808	
Changes in long-term life insurance contract liabilities	55,697	(641)	55,056	
Policyholder dividends	4,126	-	4,126	
	141,388	(8,129)	133,259	

## 9. FINANCE COSTS

	2014	2013
Current liabilities		
- Interest expense on securities sold under agreements to repurchase	1,693	1,539
- Interest expense on policyholder dividends	470	420
- Others	-	4
	2,163	1,963
Non-current liabilities		
- Interest expense on subordinated debts	977	784
- Long-term borrowings	13	8
	990	792
	3,153	2,755

# 10. PROFIT BEFORE TAX

The Group's profit before tax is arrived at after charging/(crediting):

	2014	2013
Employee benefit expense (including directors' and supervisors' emoluments) (note 11)	12,049	10,792
Auditors' remuneration	13	17
Operating lease payments in respect of land and buildings	802	808
Depreciation of property and equipment (note 18)	1,127	1,046
Depreciation of investment properties (note 19)	227	215
Amortization of other intangible assets (note 20)	339	273
Amortization of prepaid land lease payments (note 21)	1	1
Amortization of other assets	20	25
Gain on disposal of items of property and equipment, intangible assets and other long-term assets	(38)	(3)
Charge/(reversal) of impairment loss on insurance receivables	118	(49)
Charge of impairment loss on financial assets (note 7)	3,672	1,321
Foreign exchange (gain)/loss, net	(40)	280

# 11. EMPLOYEE BENEFIT EXPENSE (INCLUDING DIRECTORS' AND SUPERVISORS' EMOLUMENTS)

	2014	2013
Salaries, allowances and other short-term benefits	9,741	8,707
Contributions to defined contribution plans (1)	2,159	1,943
Early retirement benefit obligation	21	58
Deferred bonus (2)	128	84
	12,049	10,792

(1) Contributions to defined contribution plans mainly include contributions made to the state pension schemes.

(2) In order to motivate senior management and certain key employees, the Group operates deferred bonus plans.

# 12. DIRECTORS' AND SUPERVISORS' REMUNERATION

(in RMB thousand)	2014	2013
Fees	1,233	1,379
Other remuneration		
- Salaries, allowances and other short-term benefits	9,699	10,853
- Contributions to defined contribution plans	795	1,090
- Deferred bonus (1)	2,677	2,891
	13,171	14,834
	14,404	16,213

(1) This represents the amount under the Group's deferred bonus plans mentioned in note 11(2).

#### 12. DIRECTORS' AND SUPERVISORS' REMUNERATION (continued)

#### (a) Independent non-executive directors

Included in the fees is an amount of RMB1,233 thousand paid to independent non-executive directors for the year ended 31 December 2014 (2013: RMB1,379 thousand). There were no other emoluments payable to the independent non-executive directors during the year ended 31 December 2014.

		2014			
(in RMB thousand)	3 thousand) Fees		Salaries, allowances and other short-term benefits	Contributions to defined contribution plans	Total
LIN Zhiquan	300	-	-	-	300
ZHOU Zhonghui	300	-	-	-	300
BAI Wei	250	-	-	-	250
HUO Guangwen	300	-	-	-	300
GAO Shanwen <sup>1</sup>	83	-	-	-	83
	1,233	-	-	-	1,233

1 Independent non-executive director since August 2014

			2013		
(in RMB thousand)	Fees	Deferred bonus	Salaries, allowances and other short-term benefits	Contributions to defined contribution plans	Total
LI Ruoshan <sup>1</sup>	150	-	-	-	150
XIAO Wei <sup>1</sup>	125	-	-	-	125
YUEN Tin Fan <sup>1</sup>	150	-	-	-	150
CHANG Tso Tung, Stephen <sup>1</sup>	150	-	-	-	150
XU Shanda <sup>1</sup>	125	-	-	-	125
LIN Zhiquan <sup>2</sup>	150	-	-	-	150
ZHOU Zhonghui <sup>2</sup>	150	-	-	-	150
BAI Wei <sup>2</sup>	125	-	-	-	125
HUO Guangwen <sup>2</sup>	150	-	-	-	150
ZHANG Yansheng <sup>2,3</sup>	104	-	-	-	104
	1,379	-	-	-	1,379

1 Retired with effect from June 2013

Independent non-executive director since July 2013
 Resigned with effect from November 2013

#### DIRECTORS' AND SUPERVISORS' REMUNERATION (continued) 12.

#### (b) Executive directors and non-executive directors

	2014					
(in RMB thousand)	Deferred bonus	Salaries,allowances and other short-term benefits	Contributions to defined contribution plans	Total		
Executive directors:						
GAO Guofu <sup>1</sup>	948	2,622	241	3,811		
HUO Lianhong <sup>1</sup>	859	2,363	231	3,453		
Non-executive directors:						
YANG Xianghai	-	250	-	250		
WANG Chengran	-	250	-	250		
SUN Xiaoning	-	-	-	-		
ZHENG Anguo	-	250	-	250		
WU Jumin	-	250	-	250		
WU Junhao	-	250	-	250		
HA Erman <sup>2</sup>	-	83	-	83		
	1,807	6,318	472	8,597		

1 Part of the above amounts of two executive directors' remuneration for 2014, which was subject to review and approval, will be disclosed when it is confirmed. 2 Non-executive director since August 2014

		2013		
(in RMB thousand)	Deferred bonus	Salaries, allowances and other short-term benefits	Contributions to defined contribution plans	Total
Executive directors:				
GAO Guofu <sup>1</sup>	664	1,915	291	2,870
HUO Lianhong <sup>1</sup>	686	1,735	278	2,699
Non-executive directors:				
YANG Xianghai	-	250	-	250
WANG Chengran	-	250	-	250
CHENG Feng <sup>2,4</sup>	-	104	-	104
SUN Xiaoning <sup>2</sup>	-	-	-	-
ZHENG Anguo	-	250	-	250
WU Jumin	-	250	-	250
WU Junhao	-	250	-	250
XU Fei <sup>3</sup>	-	125	-	125
YANG Xiangdong <sup>3</sup>	-	125	-	125
FENG Junyuan, Janine <sup>3</sup>	-	125	-	125
	1,350	5,379	569	7,298

1 As at 31 December 2013, part of the two executive directors' remuneration was subject to review and approval and thus not included in the above amount. With the relevant approval obtained in 2014, the total remuneration for Mr. Gao Guofu and Mr. Huo Lianhong for 2013 amounted to RMB2,870 thousand and RMB2,699 thousand, respectively.
2 Non-executive director since July 2013
3 Retired with effect from June 2013

Resigned with effect from November 2013 4

#### 12. DIRECTORS' AND SUPERVISORS' REMUNERATION (continued)

#### (b) Executive directors and non-executive directors (continued)

Pursuant to the resolution of the 2009 annual general meeting, the allowance for each of the existing directors (excluding executive directors) is RMB250,000 (before tax) per year. In May 2011, the 2010 annual general meeting resolved to grant an additional allowance of RMB50,000 (before tax) per year to each of those directors who take the role of chairman in special committees established under the board of directors. Except for SUN Xiaoning, the non-executive director, there was no other arrangement under which a director waived or agreed to waive any remuneration during 2014 and 2013.

#### (c) Supervisors

		2014		
(in RMB thousand)	Deferred bonus	Salaries, allowances and other short-term benefits	Contributions to defined contribution plans	Total
DAI Zhihao	-	250	-	250
ZHANG Jianwei	-	250	-	250
LIN Lichun	-	250	-	250
SONG Junxiang	721	1,955	215	2,891
YUAN Songwen	149	676	108	933
	870	3,381	323	4,574

		2013		
(in RMB thousand)	Deferred bonus	Salaries, allowances and other short-term benefits	Contributions to defined contribution plans	Total
ZHOU Zhuping <sup>1</sup>	-	125	-	125
DAI Zhihao <sup>2</sup>	-	125	-	125
ZHANG Jianwei	-	250	-	250
LIN Lichun	-	250	-	250
SONG Junxiang	1,262	3,197	250	4,709
HE Jihai <sup>1</sup>	202	642	132	976
YUAN Songwen <sup>2</sup>	77	885	139	1,101
	1,541	5,474	521	7,536

1 Retired with effect from June 2013

2 Supervisor since July 2013

Pursuant to the resolution of the 2009 annual general meeting, the allowance for each of the existing supervisors (excluding employees' representative supervisors) is RMB250,000 (before tax) per year. There was no arrangement under which a supervisor waived or agreed to waive any remuneration during 2014 and 2013.

## 13. FIVE HIGHEST PAID INDIVIDUALS

The five individuals whose remuneration was the highest for the years ended 31 December 2014 in the Group include one director (2013: no director) whose emoluments were reflected in the analysis presented in note 12.

The number of non-director, highest paid individuals whose remuneration fell within the following bands is set out below:

	2014	2013
Nil to RMB1,000,000	-	-
RMB1,000,001 to RMB2,000,000	-	-
RMB2,000,001 to RMB3,000,000	-	-
RMB3,000,001 to RMB4,000,000	3	-
RMB4,000,001 to RMB5,000,000	-	2
RMB5,000,001 to RMB6,000,000	-	2
RMB6,000,001 to RMB7,000,000	-	1
RMB7,000,001 to RMB8,000,000	1	-
Total	4	5

Details of the remuneration of the highest paid non-director individuals are as follows:

(in RMB thousand)	2014	2013
Salaries, allowances and other short-term benefits	12,220	20,180
Contributions to defined contribution plans	730	1,280
Deferred bonus (1)	5,324	5,187
	18,274	26,647
The number of non-director individuals for the above remuneration	4	5

(1) This represents the amount under the Group's deferred bonus plans mentioned in note 11(2).

In 2014 and 2013, no emoluments were paid by the Group to any of these non-director individuals as an inducement to join or upon joining the Group, or as compensation for loss of office.

## 14. INCOME TAX

# (a) Income tax

	2014	2013
Current income tax	3,235	2,504
Deferred income tax (note 34)	20	15
	3,255	2,519

#### (b) Tax recorded in other comprehensive income/(loss)

	2014	2013
Deferred income tax (note 34)	3,617	(1,105)

## 14. INCOME TAX (continued)

#### (c) Reconciliation of tax expense

Current income tax has been provided at the rate of 25% on the assessable profits arising in the PRC. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries/jurisdictions in which the Group operates, based on existing legislation, interpretations and practices in respect thereof.

A reconciliation of the tax expense applicable to profit before tax using the PRC statutory income tax rate of 25% to the tax expense at the Group's effective tax rate is as follows:

	2014	2013
Profit before tax	14,500	11,914
Tax computed at the statutory tax rate	3,625	2,979
Adjustments to income tax in respect of previous periods	(146)	(60)
Income not subject to tax	(1,322)	(1,082)
Expenses not deductible for tax	1,067	637
Others	31	45
Tax expense at the Group's effective rate	3,255	2,519

# 15. EARNINGS PER SHARE

The calculation of earnings per share is based on the following:

	2014	2013
Consolidated net profit for the year attributable to equity holders of the parent	11,049	9,261
Weighted average number of ordinary shares in issue (million)	9,062	9,062
Basic earnings per share	RMB1.22	RMB1.02
Diluted earnings per share	RMB1.22	RMB1.02

The Company had no dilutive potential ordinary shares as at 31 December 2014 and 2013.

# 16. OTHER COMPREHENSIVE INCOME/(LOSS)

	2014	2013
Exchange differences on translation of foreign operations	1	(9)
Available-for-sale financial assets		
Gains/(losses) arising during the year	20,337	(4,702)
Reclassification adjustments for (gains) included in profit or loss	(6,216)	(1,129)
Fair value change on available-for-sale financial assets attributable to policyholders	(3,270)	66
Impairment charges reclassified to the income statement	3,672	1,321
	14,523	(4,444)
Income tax relating to available-for-sale financial assets	(3,617)	1,105
	10,906	(3,339)
Share of other comprehensive income in equity accounted investees	10	-
Other comprehensive income/(loss)	10,917	(3,348)

# 17. GOODWILL

Cost	
At 1 January 2013, 31 December 2013 and 2014	962
Impairment	
At 1 January 2013, 31 December 2013 and 2014	-
Carrying Value	
At 31 December 2013 and 2014	962

# 18. PROPERTY AND EQUIPMENT

Group	Land and buildings	Construction in progress	Motor vehicles	Office furniture and equipment	Leasehold improvements	Total
Cost						
At 1 January 2013	6,670	2,108	848	3,769	1,282	14,677
Additions	145	1,453	106	407	166	2,277
Transfer	1,616	(1,616)	-	-	-	-
Transfer to investment properties, net (note 19)	(40)	-	-	-	-	(40)
Acquisition of a subsidiary	1	-	-	4	-	5
Disposals	(17)	-	(66)	(159)	-	(242)
At 31 December 2013	8,375	1,945	888	4,021	1,448	16,677
Additions	100	2,677	98	459	224	3,558
Transfer	1,174	(1,174)	-	-	-	-
Transfer from investment properties, net (note 19)	б	-	-	-	-	6
Disposals	(25)	-	(63)	(138)	-	(226)
At 31 December 2014	9,630	3,448	923	4,342	1,672	20,015
Accumulated depreciation and						
impairment						
At 1 January 2013	(1,553)	-	(425)	(2,559)	(776)	(5,313)
Depreciation charge	(243)	-	(109)	(499)	(195)	(1,046)
Transfer to investment properties, net (note 19)	2	-	-	-	-	2
Acquisition of a subsidiary	-	-	-	(3)	-	(3)
Disposals	б	-	65	154	-	225
At 31 December 2013	(1,788)	-	(469)	(2,907)	(971)	(6,135)
Depreciation charge	(351)	-	(111)	(483)	(182)	(1,127)
Transfer from investment properties, net (note 19)	(1)	-	-	-	-	(1)
Disposals	11	-	60	137	-	208
At 31 December 2014	(2,129)	-	(520)	(3,253)	(1,153)	(7,055)
Net book value						
At 31 December 2013	6,587	1,945	419	1,114	477	10,542
At 31 December 2014	7,501	3,448	403	1,089	519	12,960

# 18. PROPERTY AND EQUIPMENT (continued)

Company	Land and buildings	Construction in progress	Motor vehicles	Office furniture and equipment	Leasehold Improvements	Total
Cost						
At 1 January 2013	422	76	10	493	188	1,189
Additions	-	597	1	30	(8)	620
Disposals	-	-	-	(13)	-	(13)
Transfer to investment properties, net	(57)					(67)
(note 19)	(57)	-	-	-	-	(57)
At 31 December 2013	365	673	11	510	180	1,739
Additions	-	1,376	-	137	5	1,518
Disposals	-	-	-	(8)	-	(8)
Transfer to investment properties, net	(24)					(04)
(note 19)	(24)	-	-	-	-	(24)
At 31 December 2014	341	2,049	11	639	185	3,225
Accumulated depreciation and						
impairment						
At 1 January 2013	(111)	-	(7)	(379)	(116)	(613)
Depreciation charge	(11)	-	(1)	(63)	(27)	(102)
Disposals	-	-	-	9	-	9
Transfer to investment properties, net (note 19)	2	-	-	-	-	2
At 31 December 2013	(120)	-	(8)	(433)	(143)	(704)
Depreciation charge	(11)	-	(1)	(43)	(24)	(79)
Disposals	-	-	-	8	-	8
Transfer to investment properties, net	11	-	_	-	-	11
(note 19)						
At 31 December 2014	(120)	-	(9)	(468)	(167)	(764)
Net book value						
At 31 December 2013	245	673	3	77	37	1,035
At 31 December 2014	221	2,049	2	171	18	2,461

## 19. INVESTMENT PROPERTIES

	Group	Company
Cost		
At 1 January 2013	6,725	2,623
Acquisition of subsidiaries	623	-
Transfer from property and equipment, net	40	57
At 31 December 2013	7,388	2,680
Transfer (to)/from property and equipment, net	(6)	24
At 31 December 2014	7,382	2,704
Accumulated depreciation		
At 1 January 2013	(376)	(246)
Depreciation charge	(215)	(87)
Transfer from property and equipment, net	(2)	(2)
At 31 December 2013	(593)	(335)
Depreciation charge	(227)	(87)
Transfer to/(from) property and equipment, net	1	(11)
At 31 December 2014	(819)	(433)
Carrying amount		
At 31 December 2013	6,795	2,345
At 31 December 2014	6,563	2,271

The fair values of investment properties of the Group and the Company as at 31 December 2014 amounted to RMB8,456 million and RMB3,868 million (31 December 2013: RMB8,356 million and RMB3,721 million), respectively, which were estimated by the Company having regard to valuations performed by independent valuers. The Company leases part of its investment properties to CPIC Property, CPIC Life, CPIC Asset Management, CPIC Allianz Health and Changjiang Pension charges rentals based on the areas occupied by the respective entities. These properties are categorized as property and equipment of the Group in the consolidated balance sheet.

As at 31 December 2014, the investment property of the Group amounted to RMB599 million (31 December 2013:RMB614 million) was pledged as security for the Group's long-term borrowings with carrying value of RMB187 million (31 December 2013:RMB188 million).

## 20. OTHER INTANGIBLE ASSETS

Group	Software
Cost	
At 1 January 2013	1,669
Additions	442
At 31 December 2013	2,111
Additions	318
At 31 December 2014	2,429
Accumulated amortization	
At 1 January 2013	(931)
Amortization	(273)
At 31 December 2013	(1,204)
Amortization	(339)
At 31 December 2014	(1,543)
Carrying amount	
At 31 December 2013	907
At 31 December 2014	886

# 21. PREPAID LAND LEASE PAYMENTS

	Group	Company
Cost		
At 1 January 2013	65	38
Additions	-	-
At 31 December 2013 and 31 December 2014	65	38
Accumulated amortization		
At 1 January 2013	(5)	(1)
Amortization	(1)	(1)
At 31 December 2013	(6)	(2)
Amortization	(1)	(1)
At 31 December 2014	(7)	(3)
Carrying amount		
At 31 December 2013	59	36
At 31 December 2014	58	35

Land use rights are acquired under the PRC laws for fixed periods, and the related costs are amortized on the straight-line basis. All of the Group's land use rights are related to pieces of land located in the PRC. The costs of the land use rights are amortized over the lease terms ranging from 30 to 50 years.

## 22. INVESTMENTS IN SUBSIDIARIES

Company	31 December 2014	31 December 2013
Unlisted shares, at cost	62,079	54,813

Particulars of the Company's subsidiaries as at 31 December 2014 are set out in note 5.

The amounts due from subsidiaries are disclosed in note 36 or on the face of the Company's balance sheet. The amounts are unsecured, interest-free and are repayable on demand or within one year. The carrying amounts of the amounts due from and to subsidiaries approximate their fair values.

## 23. INTERESTS IN ASSOCIATES

	31 December 2014							
	Historical cost	At 1 January 2014	Additions	Share of profit	Other com- prehensive income	At 31 December 2014		
Anxin Agriculture Insurance Co., Ltd.(the "Anxin")	219	-	219	22	10	251		
Taiji (Shanghai) InformationTechnology Co., Ltd.(the "Taiji")	2	-	2	-	-	2		
	221	-	221	22	10	253		

On 7 July 2014, CPIC Property signed the ownership transfer contract with Shanghai International Group and Shanghai Stateowned Asset Management Co., Ltd. for transferring 171,669,200 shares of Anxin. After this transaction, the Company has an ownership percentage of 33.825 percent, which is held indirectly through CPIC Property. This provides CPIC Property for 34.34 percent of the voting rights in Anxin's. On 11 October 2014, the CIRC officially approved this transaction.

On 22 September 2014, CPIC Online Services and Zhonghe-Xintai(Fujian) Investment set up Taiji lasting 20 years with registered capital of RMB15 million. Among all, CPIC Online Services stands for 40 percent shares and its first capital contribution reaches RMB2.3 million.

Nature of investment in associates as at 31 December 2014

Name	Place of	Percentage of ownership interest		Percentage of	Registered capital (RMB	Paid-up capital (RMB	Principal activity
	incorporation ·	Direct	Indirect	voting power	thousand)	thousand)	
Anxin	Shanghai	-	33.83%	34.34%	500,000	500,000	Insurance
Taiji	Shanghai	-	40.00%	40.00%	15,000	4,600	Technology development and consulting, etc.

Summarised financial information for associates

	2014
Net profit for the year	87
Other comprehensive income for the year	26
Total comprehensive income for the year	113
Total comprehensive income attributable to the Group	32
Carrying amount of the Group's interest	253

## 24. INVESTMENT IN JOINT VENTURES

Group	31 December 2014	31 December 2013
Share of net assets	11	11

In November 2012, CPIC Property and a third party bid for the use right of the land located at Huangpu District, Shanghai. And in February 2013, both parties set up a project company named Shanghai Binjiang-Xiangrui Investment and Construction Co., Ltd. ("Binjiang-Xiangrui") as the owner of the land use right to this parcel of land and construction development subject. Binjiang-Xiangrui finally acquired the enterprise business license in March 2013.

Particulars of the joint venture as at 31 December 2014 are as follow:

Name	Place of incorporation –				Principal		
	meorporation –	Direct	Indirect	voting power	(KIVID thousand)	(RIVID thousand)	activity
Binjiang- Xiangrui	Shanghai	-	35.16%	35.70%	150,000	30,000	Real estate

The main financial information of the Group's joint venture:

	2014	2013
	(RMB thousand)	(RMB thousand)
The joint venture's net loss:	(17)	(19)
The joint venture's other comprehensive income:	-	-

As at 31 December 2014, Binjiang-Xiangrui was still under construction and the net loss reaches RMB17,000 (31 December 2013:RMB19,000).

As at 31 December 2014, the Group's investment in joint ventures had no impairment. The Group received no cash dividend from Binjiang-Xiangrui.

Commitments related to investment in joint ventures are mentioned in Note 53.

# 25. HELD-TO-MATURITY FINANCIAL ASSETS

Held-to-maturity financial assets are stated at amortized cost and comprise the following:

Group	31 December 2014	31 December 2013
Listed		
Debt investments		
- Government bonds	1,357	1,354
- Finance bonds	6,070	5,575
- Corporate bonds	12,573	9,665
	20,000	16,594
Unlisted		
Debt investments		
- Government bonds	70,384	50,222
- Finance bonds	109,053	110,275
- Corporate bonds	112,561	85,851
	291,998	246,348
	311,998	262,942

Company	<b>31 December 2014</b>	31 December 2013
Listed		
Debt investments		
- Corporate bonds	321	1,012
Unlisted		
Debt investments		
- Finance bonds	544	833
- Corporate bonds	100	100
	644	933
	965	1,945

## 26. INVESTMENTS CLASSIFIED AS LOANS AND RECEIVABLES

Group	31 December 2014	31 December 2013
Debt investments		
- Finance bonds	5,688	5,639
- Debt investment scheme	47,573	34,545
- Wealth management products	7,998	1,136
	61,259	41,320

Company	31 December 2014	31 December 2013
Debt investments		
- Wealth management products	1,130	-

## 26. INVESTMENTS CLASSIFIED AS LOANS AND RECEIVABLES (continued)

As at 31 December 2014, CPIC Asset Management, a subsidiary of the Group, issued 54 debt investment schemes with a total value of RMB99.21 billion. Of these, the carrying amounts approximately RMB39.23 billion are recognized in the Group's consolidated financial information(As at 31 December 2013, CPIC Asset Management issued 28 debt investment schemes with a total value of RMB63.70 billion. Of these, the carrying amounts approximately RMB30.87 billion are recognized in the Group's consolidated financial information) As at 31 December 2014, Changjiang Pension, a subsidiary of the Group, issued 4 debt investment schemes with a total value of RMB5 billion. Of these, the carrying amounts approximately RMB30.87 billion are recognized in the Group's consolidated financial information) As at 31 December 2014, Changjiang Pension, a subsidiary of the Group, issued 4 debt investment schemes with a total value of RMB5 billion. Of these, the carrying amounts approximately RMB40 million are recognized in the Group's consolidated financial information(31 December 2013, None). Meanwhile, the Group also had investments in debt investment schemes launched by other insurance asset management companies with a value of approximately RMB8,304 million (31 December 2013, RMB3,679 million). The value guaranteed by third parties or pledge on debt investment schemes invested by the Group are RMB47.57 billion. For debt investment schemes launched by CPIC Asset Management and Changjiang Pension and invested by the Group, the Group did not provide any guarantees or financial support. The Group's maximum exposure to loss in the debt investment schemes is limited to its carrying amounts.

## 27. RESTRICTED STATUTORY DEPOSITS

	31 December2014	31 December 2013
At 31 December 2013	3,600	3,600
Movement	1,980	-
At 31 December 2014	5,580	3,600

In accordance with relevant provision of Insurance Law of the PRC, CPIC Property, CPIC Life, Changjiang Pension and CPIC Allianz Health should place 20% of its issued capital as restricted statutory deposits, respectively.

According to CPIC Property's resolution of its first extraordinary stockholders' meeting in 2014, CPIC Property increased its registered capital by RMB1,470 million. After this addition, its capital stock has increased to RMB19,470 million shares. The capital verification of this injection was accomplished by the Shanghai Certified Public Accountants (the "SCPA") and was finally approved by the CIRC on 31 December 2014. Up to the end of 2014, the registration of industrial and commercial alteration was not finished and CPIC Property still did not deposit the restricted statutory deposits for the injection part.

According to CPIC Life's resolution of its first extraordinary stockholders' meeting in 2014, CPIC Property increased its registered capital by RMB820 million. After this addition, its capital stock has increased to RMB8,420 million shares. The capital verification of this injection was accomplished by the SCPA and was finally approved by the CIRC on 31 December 2014. Up to the end of 2014, the registration of industrial and commercial alteration was not finished and CPIC Life still did not deposit the restricted statutory deposits for the injection part.

# 27. RESTRICTED STATUTORY DEPOSITS (continued)

	As at 31 December 2014		
	Amount	Storage	Period
CPIC Property			
Bank of Communications	818	Term deposit	5 years
Industrial and Commercial Bank of China	100	Term deposit	5 years
China Construction Bank	100	Term deposit	5 years
China Minsheng Bank	240	Term deposit	5 years
China Merchants Bank	642	Term deposit	5 years
Shanghai Pudong Development Bank	1,000	Term deposit	5 years
China Everbright Bank	500	Term deposit	5 years
Evergrowing Bank	200	Term deposit	5 years
Subtotal	3,600		
CPIC Life			
Bank of Communications	680	Term deposit	5 years
China Minsheng Bank	340	Term deposit	5 years
Bank of China	500	Term deposit	5 years and 6 months
Subtotal	1,520		
Changjiang Pension			
Bank of Communications	30	Term deposit	5 years
China Minsheng Bank	150	Term deposit	5 years and 1 month
Bank of China	80	Term deposit	5 years and 1 month
	260		
CPIC Allianz Health			
China Construction Bank	30	Term deposit	5 years
Bank of Communications	170	Term deposit	5 years and 1 month
Subtotal	200		
Total	5,580		

# 27. RESTRICTED STATUTORY DEPOSITS (continued)

		As at 31 December 201	3
	Amount	Storage	Period
CPIC Property			
Bank of Communications	818	Term deposit	5 years
Industrial and Commercial Bank of China	100	Term deposit	5 years
China Construction Bank	100	Term deposit	5 years
China Minsheng Bank	240	Term deposit	5 years
China Merchants Bank	642	Term deposit	5 years
Subtotal	1,900		
CPIC Life			
Bank of Communications	680	Term deposit	5 years
China Minsheng Bank	340	Term deposit	5 years
Bank of China	500	Term deposit	5 years and 6 months
Subtotal	1,520		
Changjiang Pension			
Bank of Communications	30	Term deposit	5 years
China Minsheng Bank	150	Term deposit	5 years and 1 month
Subtotal	180		
Total	3,600		

## 28. TERM DEPOSITS

Group	31 December 2014	31 December 2013
1 month to 3 months (including 3 months)	5,581	1,330
3 months to 1 year (including 1 year)	22,367	3,007
1 to 2 years (including 2 years)	47,180	25,910
2 to 3 years (including 3 years)	45,160	47,980
3 to 4 years (including 4 years)	20,950	45,000
4 to 5 years (including 5 years)	24,184	20,950
More than 5 years	140	140
	165,562	144,317

Company	31 December 2014	31 December 2013
1 month to 3 months (including 3 months)	2,086	9
3 months to 1 year (including 1 year)	274	2,898
1 to 2 years (including 2 years)	1,500	2,000
2 to 3 years (including 3 years)	-	1,500
	3,860	6,407

# 29. AVAILABLE-FOR-SALE FINANCIAL ASSETS

Available-for-sale financial assets are stated at fair value and comprise the following:

Group	<b>31 December 2014</b>	31 December 2013
Listed		
Equity investments		
- Equity securities	24,886	30,130
- Investment funds	6,609	8,508
- Wealth management products	1,000	
Debt investments		
- Government bonds	19	10
- Finance bonds	1,492	1,063
- Corporate bonds	11,844	18,892
- Wealth management products	1,384	540
	47,234	59,143
Unlisted		
Equity investments		
- Investment funds	25,078	24,370
- Wealth management products	6,471	1,815
- Other equity investments	10,354	8,570
Debt investments		
- Government bonds	89	108
- Finance bonds	10,590	12,423
- Corporate bonds	66,717	68,970
- Wealth management products	68	84
	119,367	116,346
	166,601	175,489

Company	31 December 2014	31 December 2013
Listed		
Equity investments		
- Equity securities	375	637
- Investment funds	811	853
Debt investments		
- Finance bonds	957	826
- Corporate bonds	602	1,270
- Wealth management products	50	-
	2,795	3,586
Unlisted		
Equity investments		
- Investment funds	1,716	1,787
Debt investments		
- Finance bonds	499	484
- Corporate bonds	10,520	10,670
	12,735	12,941
	15,530	16,527

# 30. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

All the Group's financial assets at fair value through profit or loss are held for trading and were as follows:

Group	<b>31 December 2014</b>	31 December 2013
Listed		
Equity investments		
- Equity securities	4,160	1,071
- Investment funds	180	148
Debt investments		
- Government bonds	86	7
- Finance bonds	441	3,171
- Corporate bonds	11,317	29
	16,184	4,426
Unlisted		
Equity investments		
- Investment funds	1,540	500
- Wealth management products	40	-
	1,580	500
	17,764	4,926

Company	31 December 2014	31 December 2013
Listed		
Equity investments		
- Investment funds	10	6
Debt investments		
- Government bonds	8	7
- Finance bonds		22
- Corporate bonds	2	6
	20	41

## 31. SECURITIES PURCHASED UNDER AGREEMENTS TO RESELL

Group	<b>31 December 2014</b>	31 December 2013
Securities - bonds		
Inter-bank market	2,034	1,494
Stock exchange	788	900
	2,822	2,394
Company	31 December 2014	31 December 2013
Securities - bonds		
Inter-bank market	100	100

The Group does not sell or re-pledge the collateral underlying the securities purchased under agreements to resell.

## 32. INTEREST RECEIVABLES

Group	31 December 2014	31 December 2013
Interest receivables from deposits	6,146	5,067
Interest receivables from debt investments	8,779	6,680
Interest receivables from loans	305	255
Interest receivables from securities purchased under agreements to resell	3	2
	15,233	12,004
Less: Bad debt provision	(1)	(1)
	15,232	12,003

# 33. REINSURANCE ASSETS

Group	31 December 2014	31 December 2013
Reinsurers' share of insurance contracts (note 40)	17,167	17,388

# 34. DEFERRED INCOME TAX ASSETS AND LIABILITIES

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes, if any, to be levied by the same tax authority and the same taxable entity.

Group	2014	2013
Net deferred income tax assets, at beginning of year	2,157	1,109
Acquisition of a subsidiary	-	(42)
Recognized in profit or loss (note 14(a))	(20)	(15)
Recognized in other comprehensive income (note 14(b))	(3,617)	1,105
Net deferred income tax (liabilities)/assets, at end of year	(1,480)	2,157

Group	31 December 2014	31 December 2013
Insurance contract liabilities	347	133
Impairment of assets	257	494
Commissions and handling fees	235	209
Net fair value adjustment on available-for-sale financial assets and financial assets carried at fair value through profit or loss	(2,116)	1,733
Fair value adjustments arising from acquisition of a subsidiary	(848)	(877)
Others	645	465
Net deferred income tax (liabilities)/assets	(1,480)	2,157
Represented by:		
Deferred tax assets	148	3,178
Deferred tax liabilities	(1,628)	(1,021)

### 35. INSURANCE RECEIVABLES

Group	31 December 2014	31 December 2013
Insurance receivables	8,694	7,982
Provision for impairment of insurance receivables	(337)	(219)
	8,357	7,763

An aged analysis of the insurance receivables is as follows:

Group	31 December 2014	31 December 2013
Within 3 months (including 3 months)	6,472	6,027
Over 3 months and within 1 year (including 1 year)	1,172	1,155
Over 1 year	713	581
	8,357	7,763

Insurance receivables include premium receivables from policyholders or agents and receivables from reinsurers.

The credit terms for premium receivables from life insurance policyholders are 60 days. CPIC Property normally collects premium receivables from agents on a monthly or quarterly basis, and certain premiums are collected by CPIC Property in installments. According to the Group's credit policy, the credit terms for premium receivables cannot be longer than the insurance coverage period. The Group and reinsurers normally settle receivables and payables on a quarterly basis.

The Group's insurance receivables relate to a large number of counterparties, and there is no significant concentration of credit risk. Insurance receivables are non-interest-bearing.

The following insurance receivables are individually determined to be impaired mainly because they are past due and were not collected before the end of the insurance coverage period. The Group does not hold any collateral or other enhancements over these balances.

Group	31 December 2014	31 December 2013
Insurance receivables that are individually determined to be impaired	109	193
Related provision for impairment	(57)	(193)
	52	-

## 36. OTHER ASSETS

Group	31 December 2014	31 December 2013
Due from a related-party (1)	1,080	1,034
Tax receivable other than income tax	1,293	1,008
Receivable from securities clearance	2,789	205
Due from agents	441	166
Co-insurance receivable	96	107
Others	1,745	1,412
	7,444	3,932

### 36. OTHER ASSETS (continued)

Company	31 December 2014	31 December 2013
Due from subsidiaries	138	162
Construction pre-payments	8	61
Others	35	116
	181	339

(1) As at 31 December 2014, the payments made by the Group on behalf of Binjiang-Xiangrui for the purchase of land and related taxes and expenses amounted to approximately RMB1,080 million (31 December 2013, RMB1,034 million).

## 37. CASH AND SHORT-TERM TIME DEPOSITS

Group	<b>31 December 2014</b>	31 December 2013
Cash at banks and on hand	7,819	8,432
Time deposits with original maturity of no more than three months	2,803	7,697
Other monetary assets	598	432
	11,220	16,561
	,	
Company	31 December 2014	31 December 2013
Company Cash at banks and on hand		
* *	31 December 2014	31 December 2013
Cash at banks and on hand	31 December 2014 271	31 December 2013 367

The Group's bank balances denominated in RMB amounted to RMB10,585 million as at 31 December 2014 (31 December 2013: RMB12,523 million). Under PRC's foreign exchange regulations, the Group is permitted to exchange RMB for other currencies through banks authorized to conduct foreign exchange business after obtaining approval from foreign exchange regulatory authorities.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short-term time deposits are made for varying periods of between one day and three months depending on the immediate cash requirements of the Group, and earn interest at the respective short-term time deposit rates. The bank balances and deposits are deposited with creditworthy banks with no recent history of default. The carrying amounts of the cash and short-term time deposits approximate their fair values.

As at 31 December 2014, RMB454 million in the Group's other monetary assets are restricted to meet the regulation requirement of the minimum settlement deposits (31 December 2013, RMB49 million).

## 38. ISSUED CAPITAL

Group and Company	31 December 2014	31 December 2013
Number of shares issued and fully paid at RMB1 each (million)	9,062	9,062

## 39. RESERVES AND RETAINED PROFITS

The amounts of the Group's reserves and the movements therein during the year are presented in the consolidated statement of changes in equity.

#### (a) Capital reserves

Capital reserves mainly represents share premiums from issuance of shares and the deemed disposal of an equity interest in CPIC Life to certain foreign investors in December 2005, and the subsequent repurchase of the said interest in the same subsidiary by the Company in April 2007.

#### 39. RESERVES AND RETAINED PROFITS (continued)

#### (b) Surplus reserves

Surplus reserves consist of the statutory surplus reserve and the discretionary surplus reserve.

#### (i) Statutory surplus reserves (the "SSR")

According to the PRC Company Law and the articles of association of the Company and its subsidiaries in the PRC, the Company and its subsidiaries are required to set aside 10% of their net profit (after offsetting the accumulated losses incurred in previous years) determined under PRC GAAP, to the SSR until the balance reaches 50% of the respective registered capital.

Subject to the approval of shareholders, the SSR may be used to offset the accumulated losses, if any, and may also be converted into capital, provided that the balance of the SSR after such capitalisation is not less than 25% of the registered capital.

Of the Group's retained profits, RMB5,630 million as at 31 December 2014 (31 December 2013: RMB4,605 million) represents the Company's share of its subsidiaries' surplus reserve fund.

#### (ii) Discretionary surplus reserves (the "DSR")

After making necessary appropriations to the SSR, the Company and its subsidiaries in the PRC may also appropriate a portion of their net profit to the DSR upon the approval of the shareholders in general meetings.

Subject to the approval of the shareholders, the DSR may be used to offset accumulated losses, if any, and may be converted into capital.

#### (c) General reserves

In accordance with the relevant regulations, general reserves should be set aside to cover catastrophic losses as incurred by companies operating in the insurance business. The Company's insurance subsidiaries in the PRC would need to make appropriations for such reserve based on their respective year end net profit determined in accordance with PRC GAAP, and based on the applicable PRC financial regulations, in the annual financial statements. Such reserve is not available for profit distribution or transfer as capital injection.

Of the Group's reserves, RMB5,539 million as at 31 December 2014 (31 December 2013: RMB4,544 million) represents the Company's share of its subsidiaries' general reserves.

#### (d) Other reserves

The investment revaluation reserve records the fair value changes of available-for-sale financial assets. The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of the subsidiaries incorporated outside the PRC.

#### (e) Distributable profits

According to the Articles of Association of the Company, the amount of retained profits available for distribution of the Company should be the lower of the amount determined under PRC GAAP and the amount determined under HKFRSs. Pursuant to the resolution of the 8th meeting of the Company's 7th term of board of directors held on 27 March 2015, a final dividend of approximately RMB4,531 million (equivalent to RMB0.5 per share (including tax)) was proposed after the appropriation of statutory surplus reserves and is subject to the approval of the forthcoming annual general meeting.

# 39. RESERVES AND RETAINED PROFITS (continued)

# (f) The movements in reserves and retained profits of the Company are set out below:

Company	Capital reserves	Surplus Reserves	Available-for-sale investment revaluation reserves	Total	Retained Profits
At 1 January 2013	66,164	2,394	(135)	68,423	8,543
Total comprehensive income for the year	-	-	(410)	(410)	3,917
Dividend declared	-	-	-	-	(3,172)
Appropriations to surplus reserves	-	391	-	391	(391)
At 31 December 2013	66,164	2,785	(545)	68,404	8,897
At 1 January 2014	66,164	2,785	(545)	68,404	8,897
Total comprehensive income for the year	-	-	797	797	4,854
Dividend declared	-	-	-	-	(3,625)
Appropriations to surplus reserves	-	485	-	485	(485)
At 31 December 2014	66,164	3,270	252	69,686	9,641

Dividends from subsidiaries amounting to RMB4,005 million were included in the Company's net profit for 2014 (2013: RMB3,533 million).

# 40. INSURANCE CONTRACT LIABILITIES

	31 December 2014				
Group	Insurance contract liabilities	Reinsurers' share of insurance contract liabilities (note 33)	Net		
Long-term life insurance contracts	493,905	(6,873)	487,032		
Short-term life insurance contracts					
- Unearned premiums	1,868	(11)	1,857		
- Claim reserves	1,316	(11)	1,305		
	3,184	(22)	3,162		
Property and casualty insurance contracts					
- Unearned premiums	37,322	(4,133)	33,189		
- Claim reserves	30,232	(6,139)	24,093		
	67,554	(10,272)	57,282		
	564,643	(17,167)	547,476		
Incurred but not reported claim reserves	5,164	(877)	4,287		

## 40. INSURANCE CONTRACT LIABILITIES (continued)

	<b>31 December 2013</b>				
Group	Insurance contract liabilities	Reinsurers' share of insurance contract liabilities (note 33)	Net 435,577		
Long-term life insurance contracts	441,924	(6,347)			
Short-term life insurance contracts					
- Unearned premiums	1,879	(55)	1,824		
- Claim reserves	958	(32)	926		
	2,837	(87)	2,750		
Property and casualty insurance contracts					
- Unearned premiums	33,418	(5,673)	27,745		
- Claim reserves	24,357	(5,281)	19,076		
	57,775	(10,954)	46,821		
	502,536	(17,388)	485,148		
Incurred but not reported claim reserves	4,020	(771)	3,249		

## (a) Long-term life insurance contract liabilities

Group	Insurance contract liabilities	Reinsurers' share of insurance contract liabilities (note 33)	Net
At 1 January 2013	385,283	(5,706)	379,577
Valuation premiums	89,454	(1,418)	88,036
Liabilities released for payments on benefits and claims	(28,917)	497	(28,420)
Other movements	(3,896)	280	(3,616)
At 31 December 2013	441,924	(6,347)	435,577
Valuation premiums	92,150	(1,363)	90,787
Liabilities released for payments on benefits and claims	(40,748)	503	(40,245)
Other movements	579	334	913
At 31 December 2014	493,905	(6,873)	487,032

## b) Short-term life insurance contract liabilities

Movements of unearned premiums

Group	Insurance contract liabilities	Reinsurers' share of insurance contract liabilities (note 33)	Net
At 1 January 2013	1,654	(57)	1,597
Premiums written	5,647	(187)	5,460
Premiums earned	(5,422)	189	(5,233)
At 31 December 2013	1,879	(55)	1,824
Premiums written	6,542	(61)	6,481
Premiums earned	(6,553)	105	(6,448)
At 31 December 2014	1,868	(11)	1,857

## 40. INSURANCE CONTRACT LIABILITIES (continued)

## b) Short-term life insurance contract liabilities (continued)

Movements of claim reserves

Group	Insurance contract liabilities	Reinsurers' share of insurance contract liabilities (note 33)	Net
At 1 January 2013	737	(96)	641
Claims incurred	1,852	(3)	1,849
Claims paid	(1,631)	67	(1,564)
At 31 December 2013	958	(32)	926
Claims incurred	2,607	(3)	2,604
Claims paid	(2,249)	24	(2,225)
At 31 December 2014	1,316	(11)	1,305

## (c) Property and casualty insurance contract liabilities

Movements of unearned premiums

Group	Insurance contract liabilities	Reinsurers' share of insurance contract liabilities (note 33)	Net
At 1 January 2013	29,610	(3,637)	25,973
Premiums written	81,822	(13,690)	68,132
Premiums earned	(78,014)	11,654	(66,360)
At 31 December 2013	33,418	(5,673)	27,745
Premiums written	93,113	(12,013)	81,100
Premiums earned	(89,209)	13,553	(75,656)
At 31 December 2014	37,322	(4,133)	33,189

Movements of claim reserves

Group	Insurance contract liabilities	Reinsurers' share of insurance contract liabilities (note 33)	Net
At 1 January 2013	21,603	(4,625)	16,978
Claims incurred	50,796	(6,988)	43,808
Claims paid	(48,042)	6,332	(41,710)
At 31 December 2013	24,357	(5,281)	19,076
Claims incurred	60,334	(8,906)	51,428
Claims paid	(54,459)	8,048	(46,411)
At 31 December 2014	30,232	(6,139)	24,093

## 41. INVESTMENT CONTRACT LIABILITIES

Group	
At 1 January 2013	41,754
Deposits received	3,355
Deposits withdrawn	(12,595)
Fees deducted	(187)
Interest credited	1,924
Others	192
At 31 December 2013	34,443
Deposits received	5,259
Deposits withdrawn	(6,199)
Fees deducted	(164)
Interest credited	1,374
Others	949
At 31 December 2014	35,662

## 42. SUBORDINATED DEBTS

On 21 December 2011, CPIC Life issued a 10-year subordinated debt with a total face value of RMB8 billion. CPIC Life has the option to redeem the debt at the end of the fifth year. The coupon rate of the debt is 5.5% per annum, payable annually in arrears. If CPIC Life does not exercise the early redemption option, the annual coupon rate for the next five years would increase to 7.5% and would remain unchanged for the remaining term.

On 20 August 2012, CPIC Life issued a 10-year subordinated debt with a total face value of RMB7.5 billion. CPIC Life has the option to redeem the debt at the end of the fifth year. The coupon rate of the debt is 4.58% per annum, payable annually in arrears. If CPIC Life does not exercise the early redemption option, the annual coupon rate for the next five years would increase to 6.58% and would remain unchanged for the remaining term.

On 5 March 2014, CPIC Property issued a 10-year subordinated debt with a total face value of RMB4 billion. CPIC Property has the option to redeem the debt at the end of the fifth year. The coupon rate of the debt is 5.9% per annum, payable annually in arrears. If CPIC property does not exercise the early redemption option, the annual coupon rate for the next five years would increase to 7.9% and would remain unchanged for the remaining term.

	31 December 2013	Issuance	Premium amortization	Redemption	31 December 2014
CPIC Life	15,500	-	-	-	15,500
CPIC Property	-	4,000	(4)	-	3,996
	15,500	4,000	(4)	-	19,496

## 43. LONG-TERM BORROWINGS

	31 December 2014	31 December 2013
Bank loans - secured	187	188

## 43. LONG-TERM BORROWINGS (continued)

The particulars of long-term borrowings are listed as below:

Lending Bank	Commencement	Maturity	Currency	Interest rate model	Interest rate(%)	31 December 2014
DBS Bank (China) Co., Ltd.	2012	2015	RMB	To be adjusted based on the benchmark interest	6.48%	187
				rate of next period		

Details of the security of the afore-mentioned long-term borrowing are included in note 19.

## 44. SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE

Group	31 December 2014	31 December 2013
Bonds		
Inter-bank market	22,415	24,061
Stock exchange	4,493	1,138
	26,908	25,199

As at 31 December 2014, bond investments of approximately RMB27,610 million (31 December 2013: RMB27,743 million) were pledged as securities sold under agreements to repurchase. Securities sold under agreements to repurchase are generally repurchased within 12 months from the date the securities are sold.

## 45. OTHER LIABILITIES

Group	31 December 2014	31 December 2013
Annuity and other insurance payables	13,590	10,883
Salary and staff welfare payable	2,472	1,962
Payables to non-controlling interests of consolidated structured entities	2,206	-
Commission and brokerage payable	2,199	1,857
Payables for securities purchased but not settled	1,587	123
Tax payable other than income tax	1,398	1,009
Accrued expenses	581	490
Co-insurance payable	464	625
Insurance guarantee fund	298	284
Payables for construction and purchase of office buildings	254	213
Others	3,164	2,406
	28,213	19,852

Company	31 December 2014	31 December 2013
Payables for purchase of office buildings	252	55
Payables for purchase of property and equipment	176	30
Salary and staff welfare payable	167	152
Others	194	169
	789	406

# 46. INSURANCE CONTRACT LIABILITIES AND REINSURANCE ASSETS – ASSUMPTIONS AND SENSITIVITIES

#### (a) Long-term life insurance contracts

#### Key assumptions

Judgements are required in the process of determining the liabilities and making the choice of assumptions. Assumptions in use are based on past experience, current internal data, external market indices and benchmarks which reflect current observable market prices and other published information.

Life insurance contract estimates are based on current assumptions or those made when signing contracts. Assumptions are made in relation to future deaths, voluntary terminations, investment returns and administration expenses. If the liabilities are not adequate, the assumptions are altered to reflect the current estimates.

The key assumptions to which the estimation of liabilities is particularly sensitive include discount rates, insurance incident occurrence rates (mainly including mortality and morbidity), surrender rates, expense assumptions and policy dividend assumptions.

## Sensitivities

The analysis below is performed to show the reasonably possible movements in key assumptions with all other assumptions held constant, showing the impact on gross long-term life insurance contract liabilities. The correlation of assumptions will have a significant effect in determining the ultimate liabilities; however, for the purpose of demonstrating the impact due to changes in assumptions, assumptions had to be changed on an individual basis. It should be noted that movements in these assumptions are non-linear.

				As at 31 December 2014
-	Change in assumptions	Impact on gross long- term life insurance contract liabilities	Impact on equity	Impact of assumption change as a percentage of relevant gross long- term life insurance contract liabilities
Discount rates	+25 basis points	(7,152)	7,152	-1.45%
Discount rates	-25 basis points	7,751	(7,751)	1.57%
Mantality notes	+10%	557	(557)	0.11%
Mortality rates	-10%	(522)	522	-0.11%
Manhidita matan	+10%	2,069	(2,069)	0.42%
Morbidity rates	-10%	(2,108)	2,108	-0.43%
Guuna a la marta a	+10%	(321)	321	-0.06%
Surrender rates	-10%	403	(403)	0.08%
-	+10%	2,824	(2,824)	0.57%
Expenses	-10%	(2,824)	2,824	-0.57%
Policy dividend	+5%	7,556	(7,556)	1.53%

## 46. INSURANCE CONTRACT LIABILITIES AND REINSURANCE ASSETS – ASSUMPTIONS AND

## SENSITIVITIES (continued)

## (a) Long-term life insurance contracts (continued)

Sensitivities (continued)

				As at 31 December 2013
	Change in assumptions	Impact on gross long- term life insurance contract liabilities	Impact on equity	Impact of assumption change as a percentage of relevant gross long- term life insurance contract liabilities
Discount rates	+25 basis points	(6,568)	6,568	-1.49%
Discount rates	-25 basis points	7,102	(7,102)	1.61%
Mantallina antas	+10%	168	(168)	0.04%
Mortality rates	-10%	(121)	121	-0.03%
3.6. 1.1.1	+10%	1,461	(1,461)	0.33%
Morbidity rates	-10%	(1,486)	1,486	-0.34%
0	+10%	84	(84)	0.02%
Surrender rates	-10%	(25)	25	-0.01%
	+10%	2,362	(2,362)	0.53%
Expenses	-10%	(2,362)	2,362	-0.53%
Policy dividend	+5%	6,074	(6,074)	1.37%

The sensitivity analysis also does not take into account the fact that the assets and liabilities are actively managed and may vary at the time that any actual market movement occurs.

Other limitations in the above analysis include the use of hypothetical market movements to demonstrate potential risk and the assumption that interest rates move in an identical fashion.

#### (b) Property and casualty and short-term life insurance contracts

#### Key assumptions

The principal assumption underlying the estimates is the Group's past claim development experience. This includes assumptions in respect of average claim costs, claims handling costs, claims inflation factors and claim numbers for each accident year. Additional qualitative judgements are used to assess the extent to which past trends may not apply in the future, for example one-off occurrence, changes in market factors such as public attitude to claiming, economic conditions, as well as changes in internal factors such as portfolio mix, policy conditions and claims handling procedures. Judgement is further used to assess the extent to which external factors such as judicial decisions and government legislation affect the estimates.

Other key assumptions include explicit margin, delays in settlement, etc.

#### Sensitivities

The property and casualty and short-term life insurance claim reserves are sensitive to the above key assumptions. The sensitivity of certain variables like legislative changes, uncertainty in the estimation process, is not possible to quantify. Furthermore, because of delays that arise between occurrence of a claim and its subsequent notification and eventual settlement, the outstanding claim reserves are not known with certainty at the balance sheet date.

To illustrate the sensitivities of ultimate claim costs, for example, a respective percentage change in average claim costs or the number of claims alone results in a similar percentage change in claim reserves. In other words, while other assumptions remain unchanged, a 5% increase in average claim costs would increase net claim reserves for property and casualty insurance and short-term life insurance as at 31 December 2014 by RMB1,205 million and RMB65 million (31 December 2013: RMB954 million and RMB46 million), respectively.

## 46. INSURANCE CONTRACT LIABILITIES AND REINSURANCE ASSETS – ASSUMPTIONS AND

## SENSITIVITIES (continued)

#### (b) Property and casualty and short-term life insurance contracts (continued)

#### Claim development tables

The following tables reflect the cumulative incurred claims, including both claims notified and IBNR for each successive accident year at each balance sheet date, together with cumulative payments to date.

Gross property and casualty insurance claim reserves:

	Pr	operty and	casualty in	surance (A	ccident yea	r)
	2010	2011	2012	2013	2014	Total
Estimate of ultimate claim cost as of:						
End of current year	24,635	33,232	39,674	49,007	55,276	
One year later	24,251	32,574	41,169	51,154		
Two years later	24,222	31,753	41,592			
Three years later	23,846	31,996				
Four years later	24,009					
Current estimate of cumulative claims	24,009	31,996	41,592	51,154	55,276	204,027
Cumulative payments to date	(23,792)	(31,669)	(40,258)	(46,126)	(32,614)	(174,459)
Liability in respect of prior years, unallocated loss						
adjustment expenses, assumed business, discount						664
and risk adjustment margin						
Total gross claim reserves included in the consolidated						30,232
balance sheet						30,232

Net property and casualty insurance claim reserves:

	Pr	operty and	casualty in	surance (A	ccident yea	r)
	2010	2011	2012	2013	2014	Total
Estimate of ultimate claim cost as of:						
End of current year	19,768	27,311	33,427	41,726	46,272	
One year later	19,565	26,960	34,653	43,646		
Two years later	19,632	26,400	35,378			
Three years later	19,406	26,676				
Four years later	19,519					
Current estimate of cumulative claims	19,519	26,676	35,378	43,646	46,272	171,491
Cumulative payments to date	(19,401)	(26,478)	(34,563)	(39,882)	(27,721)	(148,045)
Liability in respect of prior years, unallocated loss						
adjustment expenses, assumed business, discount						647
and risk adjustment margin						
Total net claim reserves included in the consolidated						24,093
balance sheet						24,093

# 46. INSURANCE CONTRACT LIABILITIES AND REINSURANCE ASSETS – ASSUMPTIONS AND

## SENSITIVITIES (continued)

## (b) Property and casualty and short-term life insurance contracts (continued)

Claim development tables (continued)

Gross short-term life insurance claim reserves:

		Short-tern	n life insura	nce (Accid	ent year)	
	2010	2011	2012	2013	2014	Total
Estimate of ultimate claim cost as of:						
End of current year	1,197	1,423	1,500	1,612	1,939	
One year later	1,177	1,419	1,549	1,633		
Two years later	1,175	1,413	1,525			
Three years later	1,174	1,393				
Four years later	1,163					
Current estimate of cumulative claims	1,163	1,393	1,525	1,633	1,939	7,653
Cumulative payments to date	(1,162)	(1,381)	(1,492)	(1,530)	(1,137)	(6,702)
Risk adjustment and others						365
Total gross claim reserves included in the consolidated						1.316
balance sheet						1,510

Net short-term life insurance claim reserves:

		901       1,091       1,288       1,553       1,913         885       1,073       1,348       1,579         859       1,087       1,333						
	2010	2011	2012	2013	2014	Total		
Estimate of ultimate claim cost as of:								
End of current year	901	1,091	1,288	1,553	1,913			
One year later	885	1,073	1,348	1,579				
Two years later	859	1,087	1,333					
Three years later	880	1,065						
Four years later	872							
Current estimate of cumulative claims	872	1,065	1,333	1,579	1,913	6,762		
Cumulative payments to date	(872)	(1,056)	(1,291)	(1,466)	(1,137)	(5,822)		
Risk adjustment and others						365		
Total net claim reserves included in the consolidated						1 205		
balance sheet						1,305		

#### 47. RISK MANAGEMENT

#### (a) Insurance risk

The principal risk the Group faces under insurance contracts is that the actual claims and benefit payments or the timing thereof, differ from expectations. This is influenced by the frequency of claims, severity of claims, actual benefits paid and subsequent development of long-term claims. Therefore, the objective of the Group is to ensure that sufficient reserves are available to cover these liabilities.

#### (a) Insurance risk (continued)

Insurance risk could occur due to any of the following factors:

Occurrence risk - the possibility that the number of insured events will differ from that expected.

Severity risk - the possibility that the cost of the events will differ from that expected.

Development risk – the possibility that changes may occur in the amount of an insurer's obligation at the end of the contract period.

The above risk exposure is mitigated by the diversification across a large portfolio of insurance contracts as a more diversified portfolio is less likely to be affected across the board by change in any subset of the portfolio. The variability of risks is also improved by careful selection and implementation of underwriting strategy and guidelines, as well as the use of reinsurance arrangements.

The businesses of the Group mainly comprise long-term life insurance contracts, short-term life insurance contracts and property and casualty insurance contracts. For contracts where death is the insured risk, the significant factors that could increase the overall frequency of claims are epidemics, widespread changes in lifestyle and natural disasters, resulting in earlier or more claims than expected. For contracts where survival is the insured risk, the most significant factor is continued improvement in medical science and social conditions that would increase longevity. For property and casualty insurance contracts, claims are often affected by natural disasters, calamities, terrorist attacks, etc.

There would be no significant mitigating terms and conditions that reduce the insured risk accepted for contracts with fixed and guaranteed benefits and fixed future premiums. Insurance risk is also affected by the policyholders' rights to terminate the contract, to pay reduced premiums, to refuse to pay premiums or to avail the guaranteed annuity option. Thus, the resultant insurance risk is subject to the policyholders' behaviour and decisions.

The Group manages insurance risks through reinsurance to reduce the effect of potential losses to the Group. Two major types of reinsurance agreements, ceding on a quota share basis or a surplus basis, are usually used to cover insurance liability risk, with retention limits varying by product line and territory. Amounts recoverable from reinsurers are estimated in a manner consistent with the outstanding claim provisions and are in accordance with the reinsurance contracts. Although the Group has reinsurance arrangements, it is not relieved of its direct obligations to its policyholders and thus a credit exposure exists with respect to ceded insurance, to the extent that any reinsurer is unable to meet its obligations assumed under such reinsurance agreements. The Group's placement of reinsurance is diversified such that neither it is dependent on a single reinsurer nor are the operations of the Group substantially dependent upon any single reinsurance contract.

Currently, the Group's insurance risk does not vary significantly in relation to the locations of the risks insured by the Group whilst undue concentration by amounts could have an impact on the severity of benefit payments on a portfolio basis.

The Group's concentration of insurance risk is reflected by its major lines of business as analyzed by premium income in note 6.

#### (b) Financial risk

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk, which arise from foreign exchange rates (currency risk), market interest rates (interest rate risk) and market prices (price risk).

The following policies and procedures are in place to mitigate the Group's exposure to market risk:

- A group market risk policy setting out the assessment and determination of what constitutes market risk for the Group. Compliance with the policy is monitored and exposures and breaches are reported to the Group's risk management committee. The policy is reviewed regularly for pertinence and for changes in the risk environment.
- Asset allocation and portfolio limit set-up guidelines, which ensures that assets back specific policyholder liabilities and that assets are held to deliver income and gains for policyholders which are in line with expectations of the policyholders.

## (b) Financial risk (continued)

Market risk (continued)

## (i) Currency risk

Currency risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group operates principally in the PRC with only limited exposure to foreign exchange rate risk arising primarily from certain foreign currency insurance policies, bank deposits and securities denominated in United States dollar ("USD") or Hong Kong dollar ("HKD").

The following tables summarize the Group's exposure to foreign currency exchange rate risk at the balance sheet date by categorizing financial assets, financial liabilities, reinsurance assets and insurance contract liabilities by major currency.

	А	s at 31 Decem	ber 2014	
	RMB	USD	HKD	Total
Held-to-maturity financial assets	311,832	158	8	311,998
Investments classified as loans and receivables	61,259	-	-	61,259
Term deposits	164,138	583	841	165,562
Available-for-sale financial assets	166,347	218	36	166,601
Financial assets at fair value through profit or loss	17,764	-	-	17,764
Reinsurance assets	17,153	-	14	17,167
Cash and short-term time deposits	10,585	538	97	11,220
Others	50,197	1,044	67	51,308
	799,275	2,541	1,063	802,879
Insurance contract liabilities	564,554	-	89	564,643
Investment contract liabilities	35,662	-	-	35,662
Policyholders' deposits	76	-	-	76
Subordinated debts	19,496	-	-	19,496
Long-term borrowings	187	-	-	187
Securities sold under agreements to repurchase	26,908	-	-	26,908
Others	42,101	498	143	42,742
	688,984	498	232	689,714

#### (b) Financial risk (continued)

Market risk (continued)

## (i) Currency risk (continued)

	А	s at 31 Decem	nber 2013	
	RMB	USD	HKD	Total
Held-to-maturity financial assets	262,767	167	8	262,942
Investments classified as loans and receivables	41,320	-	-	41,320
Term deposits	141,494	-	2,823	144,317
Available-for-sale financial assets	174,333	216	940	175,489
Financial assets at fair value through profit or loss	4,926	-	-	4,926
Reinsurance assets	17,347	-	41	17,388
Cash and short-term time deposits	12,523	790	3,248	16,561
Others	36,669	1,080	40	37,789
	691,379	2,253	7,100	700,732
Insurance contract liabilities	502,464	-	72	502,536
Investment contract liabilities	34,443	-	-	34,443
Policyholders' deposits	77	-	-	77
Subordinated debts	15,500	-	-	15,500
Long-term borrowings	188	-	-	188
Securities sold under agreements to repurchase	25,199	-	-	25,199
Others	35,796	638	36	36,470
	613,667	638	108	614,413

The Group has no significant concentration of currency risk.

#### Sensitivities

USD and HKD

The analysis below is performed to show the reasonably possible movements in foreign currency exchange rates with all other assumptions held constant, showing the pre-tax impact on profit before tax of the Group (due to changes in fair value of currency sensitive monetary assets and liabilities) and equity of the Group when the foreign exchange rates of USD and HKD vary. The correlation of variables will have a significant effect in determining the ultimate impact on currency risk, but to demonstrate the impact due to changes in variables, variables had to be changed on an individual basis.

C	Olement in such as a set	31 December 2	014
Currency	Changes in exchange rate	Impact on profit before tax	Impact on equity
USD and HKD	+ 5%	146	147
USD and HKD	- 5%	(146)	(147)
C		31 December 2	013
Currency	Changes in exchange rate	Impact on profit before tax	Impact on equity
USD and HKD	+ 5%	399	399

(399)

(399)

- 5%

#### (b) Financial risk (continued)

Market risk (continued)

#### (ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Floating rate instruments expose the Group to cash flow interest risk, whereas fixed interest rate instruments expose the Group to fair value interest risk.

The Group's interest risk policy requires it to manage interest rate risk by maintaining an appropriate match of fixed and variable rate instruments. The policy also requires it to manage the maturity of interest-bearing financial assets and interest-bearing financial liabilities. Interest on floating rate instruments is repriced when benchmark interest rates change. Interest on other instruments is either fixed during its term or repriced at intervals of less than one year if the benchmark interest rates change.

The Group has no significant concentration of interest rate risk.

The tables below summarize the contractual or estimated repricing/maturity date of the Group's financial instruments. Other financial instruments not included in the following tables are interest-free and not exposed to interest rate risk.

			As at 31 Dec	ember 2014		
	Up to 1 year	1 to 3 years	3 to 5 years	Over 5 years	Floating rate	Total
Financial assets:						
Held-to-maturity financial assets	4,861	22,585	29,565	254,987	-	311,998
Investments classified as loans and receivables	20,874	8,660	11,613	12,014	8,098	61,259
Restricted statutory deposits	50	3,798	1,602	-	130	5,580
Term deposits	27,868	84,290	45,134	-	8,270	165,562
Available-for-sale financial assets	20,520	21,318	23,380	26,985	-	92,203
Financial assets at fair value through profit or loss	501	2,187	3,067	6,089	-	11,844
Securities purchased under agreements to resell	2,822	-	-	-	-	2,822
Policy loans	12,253	-		-	-	12,253
Deposits with original maturity of no more than three months	2,803	-	-	-	8,417	11,220
Financial liabilities:						
Investment contract liabilities	35,662	-	-	-	-	35,662
Policyholders' deposits	76	-	-	-	-	76
Subordinated debts	-	15,500	3,996	-	-	19,496
Long-term borrowings	187	-	-	-	-	187
Securities sold under agreements to repurchase	26,908	-	-	-	-	26,908

#### (b) Financial risk (continued)

Market risk (continued)

#### (ii) Interest rate risk (continued)

			As at 31 Dec	ember 2013		
	Up to 1 year	1 to 3 years	3 to 5 years	Over 5 years	Floating rate	Total
Financial assets:						
Held-to-maturity financial assets	4,697	8,153	24,671	225,421	-	262,942
Investments classified as loans and receivables	16,524	5,870	2,348	8,440	8,138	41,320
Restricted statutory deposits	-	1,358	2,112	-	130	3,600
Term deposits	4,337	70,810	65,450	-	3,720	144,317
Available-for-sale financial assets	29,509	15,551	29,623	27,407	-	102,090
Financial assets at fair value through profit or loss	1	2,022	14	1,170	-	3,207
Securities purchased under agreements to resell	2,394	-	-	-	-	2,394
Policy loans	8,444	-	-	-	-	8,444
Deposits with original maturity of no more than three months	7,697	-	-	-	8,864	16,561
Financial liabilities:						
Investment contract liabilities	34,443	-	-	-	-	34,443
Policyholders' deposits	77	-	-	-	-	77
Subordinated debts	-	8,000	7,500	-	-	15,500
Long-term borrowings	1	187	-	-	-	188
Securities sold under agreements to repurchase	25,199	-	-	-	-	25,199

Interest rates on floating rate bonds/liabilities are re-priced when the benchmark interest rates are adjusted.

#### <u>Sensitivities</u>

The analysis below is performed for reasonably possible movements in interest rate with all other variables held constant, for the following financial instruments, showing the pre-tax impact on profit and equity. Since almost all financial instruments of the Group that bear interest rate risks are financial instruments denominated in RMB, the sensitivity analysis below only shows the pre-tax impact of RMB financial instruments on the Group's profit before tax and equity when RMB interest rate changes.

#### Sensitivities on fixed-rate financial instruments

As at the balance sheet dates, the Group's fixed-rate financial instruments exposed to interest rate risk mainly include financial assets at fair value through profit or loss and available-for-sale financial assets. The following tables show the pre-tax impact on profit (fair value change on held-for-trading bonds) and equity (fair value change on held-for-trading bonds combined with fair value change on available-for-sale bonds).

#### (b) Financial risk (continued)

Market risk (continued)

## (ii) Interest rate risk (continued)

Sensitivities on fixed-rate financial instruments (continued)

Changes in DMD interest and	31 December 2014	
Change in RMB interest rate -	Impact on profit before tax	Impact on equity
+50 basis points	(84)	(899)
-50 basis points	86	925

Change in <b>DMB</b> interact rate	31 December 2013	
Change in RMB interest rate -	Impact on profit before tax	Impact on equity
+50 basis points	(37)	(930)
-50 basis points	38	960

The above impact on equity represents adjustments to profit before tax and changes in fair value of available-for-sale financial assets.

## Sensitivities on floating-rate financial instruments

The following tables show the pre-tax impact of change in interest rate on profit and equity due to change in interest income or expense arising from floating-rate financial instruments as at the balance sheet dates.

Channel in DMD internet and	31 December 2014	
Change in RMB interest rate -	Impact on profit before tax	Impact on equity
+50 basis points	124	124
-50 basis points	(124)	(124)

Change in RMB interest rate -	31 December 2013	
Change in KNIB interest rate -	Impact on profit before tax	Impact on equity
+50 basis points	100	100
-50 basis points	(100)	(100)

The above impact on equity represents adjustments to profit before tax.

#### (b) Financial risk (continued)

Market risk (continued)

#### (iii) Price risk

Equity price risk is the risk that the fair value of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Group's price risk policy requires it to manage such risk by setting and monitoring objectives and constraints on investments, diversification plans, and limits on investment type.

The Group's equity price risk exposure relates to financial assets and financial liabilities whose values will fluctuate as a result of changes in market prices, principally investment funds and equity securities. The Group uses the 5-day market price value-at-risk ("VAR") technique to estimate its risk exposure for listed equity securities and equity investment funds. The Group adopts 5 days as the holding period on the assumption that not all the investments can be sold in one day. Moreover, the VAR calculation is made based on the normal market condition and a 95% confidence level impact on equity for listed equity securities and equity investments funds with 5-day reasonable market fluctuation and with a 95% confidence level.

As at 31 December 2014, the estimated impact on equity for listed equity securities and equity investment funds, using the VAR technique and the assumptions above in the normal market was RMB1,067 million (31 December 2013: RMB1,853 million).

#### Credit risk

Credit risk is the risk that one party to a financial instrument (debt instrument) or reinsurance asset will cause a financial loss to the other party by failing to discharge an obligation.

The Group is exposed to credit risks primarily associated with its deposit arrangements with commercial banks, investments in bonds, reinsurance arrangements with reinsurers, premium receivables, securities purchased under agreements to resell, policy loans and investments classified as loans and receivables.

Majority of the Group's financial assets are bond investments which include government bonds, finance bonds and corporate bonds. The finance bonds have high domestic credit rating and the corporate bonds are guaranteed mainly by financial institutions with high domestic credit rating. Hence, the related credit risk should be regarded as relatively low.

For securities purchased under agreements to resell and policy loans, there is a security pledge and the maturity period is less than one year. Hence, the related credit risk should not have significant impact on the Group's consolidated financial statements.

The Group mitigates credit risk by utilizing credit control policies, undertaking credit analysis on potential investments, and imposing aggregate counterparty exposure limits.

The carrying amount of financial assets included on the consolidated balance sheet represents the maximum credit risk exposure at the reporting date without taking account of the effect of mitigation through any collateral held or other credit enhancements.

## (b) Financial risk (continued)

Credit risk (continued)

			As at a	31 December	2014		
-	Not due -	Past due but not impaired					
	and not impaired	Less than 30 days	31 to 90 days	More than 90 days	Total past due but not impaired	Impaired	Total
Held-to-maturity financial assets	311,998	-	-	-	-	-	311,998
Investments classified as loans and receivables	61,259	-	-	-	-	-	61,259
Term deposits	165,562	-	-	-	-	-	165,562
Available-for-sale financial assets	92,203	-	-	-	-	-	92,203
Financial assets at fair value through profit or loss	11,844	-	-	-	-	-	11,844
Interest receivables	15,232	-	-	-	-	-	15,232
Reinsurance assets	17,167	-	-	-	-	-	17,167
Insurance receivables	5,336	-	-	-	-	3,021	8,357
Cash and short-term time deposits	11,220	-	-	-	-	-	11,220
Others	27,319	-	-	-	-	400	27,719
Total	719,140	-	-	-	-	3,421	722,561

	As at 31 December 2013						
-	Net des	Past due but not impaired					
	Not due and not impaired	Less than 30 days	31 to 90 days	More than 90 days	Total past due but not impaired	Impaired	Total
Held-to-maturity financial assets	262,942	-	-	-	-	-	262,942
Investments classified as loans and receivables	41,320	-	-	-	-	-	41,320
Term deposits	144,317	-	-	-	-	-	144,317
Available-for-sale financial assets	102,090	-	-	-	-	-	102,090
Financial assets at fair value through profit or loss	3,207	-	-	-	-	-	3,207
Interest receivables	12,003						12,003
Reinsurance assets	17,388	-	-	-	-	-	17,388
Insurance receivables	5,350	-	-	-	-	2,413	7,763
Cash and short-term time deposits	16,561	-	-	-	-	-	16,561
Others	17,779	-	-	-	-	244	18,023
Total	622,957	-	-	-	-	2,657	625,614

## Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities. Liquidity risk may result from either the inability to sell financial assets quickly at their fair values; or a counterparty failing to repay a contractual obligation; or an insurance liability falling due for payment earlier than expected; or the inability to generate cash inflows as anticipated.

#### (b) Financial risk (continued)

#### Liquidity risk (continued)

The Group is exposed to liquidity risk on insurance policies that permit surrenders, withdrawals or other forms of early termination. The Group seeks to manage its liquidity risk by matching, to the extent possible, the duration of its investment assets with the duration of its insurance policies and ensuring that the Group is able to meet its payment obligations and fund its lending and investment operations on a timely basis.

The following policies and procedures are in place to mitigate the Group's exposure to liquidity risk:

- Implementing group liquidity risk policy by setting out the assessment and determination of what constitutes liquidity
  risk for the Group. Compliance with the policy is monitored and exposures and breaches are reported to the Group's risk
  management committee. The policy is regularly reviewed for pertinence and for changes in the risk environment.
- Setting out guidelines on asset allocations, portfolio limit structures and maturity profiles of assets, in order to ensure that sufficient funding is available to meet insurance and investment contract obligations.
- Setting up contingency funding plans which specify the minimum proportions of funds to meet emergency calls as well
  as specifying events that would trigger such plans.

The tables below summarize the maturity profiles of the financial assets and financial liabilities of the Group based on remaining undiscounted cash flows, and insurance contract liabilities of the Group based on the estimated timing of the net cash outflows.

		A	s at 31 Decen	nber 2014		
	On demand	Within 1 year	1 to 5 years	Over 5 years	Undated	Tota
Assets:						
Held-to-maturity financial assets	-	20,490	111,170	443,268	-	574,928
Investments classified as loans and receivables	-	7,807	48,778	20,275	-	76,860
Restricted statutory deposits	-	464	5,943	-	-	6,407
Term deposits	-	36,281	154,781	160	-	191,222
Available-for-sale financial assets	-	30,261	58,900	32,035	66,378	187,574
Financial assets at fair value through profit or loss	-	1,164	7,528	6,657	5,920	21,269
Securities purchased under agreements to resell	-	2,828	-	-	-	2,828
Insurance receivables	1,664	6,847	153	30	-	8,694
Cash and short-term time deposits	8,417	2,804	-	-	-	11,221
Others	918	17,878	1,091	-	-	19,887
Total	10,999	126,824	388,344	502,425	72,298	1,100,890
Liabilities:						
Insurance contract liabilities	-	81,412	97,354	385,877	-	564,643
Investment contract liabilities	105	2,769	2,277	30,511	-	35,662
Policyholders' deposits	-	76	-	-	-	76
Subordinated debts	-	1,020	21,571	-	-	22,591
Long-term borrowings	-	199	-	-	-	199
Securities sold under agreements to repurchase	-	26,973	-	-	-	26,973
Others	30,724	11,337	281	14	20	42,376
Total	30,829	123,786	121,483	416,402	20	692,520

## (b) Financial risk (continued)

Liquidity risk (continued)

		As	at 31 Decem	ber 2013		
	On demand	Within 1 year	1 to 5 years	Over 5 years	Undated	Tota
Assets:						
Held-to-maturity financial assets	-	17,492	82,899	379,228	-	479,619
Investments classified as loans and receivables	-	3,971	26,863	22,017	-	<b>52,85</b> 1
Restricted statutory deposits	-	43	4,381	-	-	4,424
Term deposits	-	12,604	158,942	163	-	171,709
Available-for-sale financial assets	-	35,093	64,796	33,296	69,534	202,719
Financial assets at fair value through profit or loss	-	39	2,249	1,125	1,719	5,132
Securities purchased under agreements to resell	-	2,408	-	-	-	2,408
Insurance receivables	1,136	6,343	474	29	-	7,982
Cash and short-term time deposits	8,864	7,697	-	-	-	16,56
Others	668	10,773	1,055	2	-	12,498
Total	10,668	96,463	341,659	435,860	71,253	955,903
Liabilities:						
Insurance contract liabilities	-	53,778	80,208	368,550	-	502,530
Investment contract liabilities	-	2,381	2,489	29,573	-	34,443
Policyholders' deposits	66	11	-	-	-	73
Subordinated debts	-	784	17,410	-	-	18,194
Long-term borrowings	-	14	200	-	-	214
Securities sold under agreements to repurchase	-	25,237	-	-	-	25,23
Others	25,010	10,717	550	33	-	36,310
Total	25,076	92,922	100,857	398,156	-	617,01

#### (b) Financial risk (continued)

## Liquidity risk (continued)

The table below summarizes the expected utilisation or settlement of assets and liabilities.

	As a	t 31 December 2014	
-	Current	Non-current	Total
Assets:			
Held-to-maturity financial assets	4,862	307,136	311,998
Investments classified as loans and receivables	4,631	56,628	61,259
Term deposits	27,448	138,114	165,562
Available-for-sale financial assets	91,953	74,648	166,601
Financial assets at fair value through profit or loss	6,422	11,342	17,764
Cash and short-term time deposits	11,220	-	11,220
Others	18,230	1,091	19,321
Total assets	164,766	588,959	753,725
Liabilities:			
Insurance contract liabilities	81,412	483,231	564,643
Investment contract liabilities	2,874	32,788	35,662
Policyholders' deposits	76	-	76
Subordinated debts	-	19,496	19,496
Long-term borrowings	-	187	187
Securities sold under agreements to repurchase	26,908	-	26,908
Others	42,073	295	42,368
Total liabilities	153,343	535,997	689,340

	As a	t 31 December 2013	
-	Current	Non-current	Total
Assets:			
Held-to-maturity financial assets	4,597	258,345	262,942
Investments classified as loans and receivables	1,736	39,584	41,320
Term deposits	4,338	139,979	144,317
Available-for-sale financial assets	92,917	82,572	175,489
Financial assets at fair value through profit or loss	4,926	-	4,926
Cash and short-term time deposits	16,561	-	16,561
Others	47,842	30,136	77,978
Total assets	172,917	550,616	723,533
Liabilities:			
Insurance contract liabilities	53,778	448,758	502,536
Investment contract liabilities	2,381	32,062	34,443
Policyholders' deposits	77	-	77
Subordinated debts	-	15,500	15,500
Long-term borrowings	1	187	188
Securities sold under agreements to repurchase	25,199	-	25,199
Others	43,721	1,483	45,204
Total liabilities	125,157	497,990	623,147

#### (c) Operational risk

Operational risk is the risk of loss arising from inadequacy or failure on business processes, human error, information system failure, etc. When controls fail to perform, operational risks can cause damage to reputation, have legal or regulatory implications or can lead to financial loss.

The Group is exposed to many types of operational risks in the conduct of its business, from inadequate or failure to obtain proper authorizations or supporting documentation to comply with operational and informational security procedures that prevent frauds or errors by employees.

The Group cannot expect to eliminate all operational risks, but by initiating a rigorous control framework and by monitoring and responding to potential risks, the Group is able to manage the risks. Controls include effective segregation of duties, access controls, authorization and reconciliation procedures, staff education and assessment processes, including the use of compliance check and internal audit.

#### (d) Mismatching risk of assets and liabilities

Assets and liabilities mismatching risk is the risk due to the Group's inability to match its assets with its liabilities on the basis of duration, cash flow and investment return. Under the current regulatory and market environment, the Group is unable to invest in assets with a duration of sufficient length to match the duration of its medium and long term life insurance liabilities. When the current regulatory and market environment permits, the Group will lengthen the duration of its assets and increase the profile of securities with fixed investment returns to narrow the gap of duration and investment returns of the existing liabilities.

In order to further enhance the management of matching of assets and liabilities, the Group has the Asset-Liability Management Committee to make significant decisions on asset-liability management. The committee has an asset-liability working group which analyzes the extent of assets and liabilities matching.

#### (e) Capital management risks

The CIRC monitors capital management risks mainly through a set of solvency regulatory rules to ensure insurance companies can maintain sufficient solvency margins. Further objectives are set by the Group to maintain a strong credit rating and healthy solvency margin capital ratios in order to support its business objectives and maximize shareholders' value.

The Group manages its capital requirements by assessing shortfalls between reported and required capital levels on a regular basis. The Group has stepped up efforts to maintain a platform for sustained financing in order to meet solvency margin needs arising from future expansion in business activities. The Group continuously and proactively adjusts the business mix, optimizes the asset allocation, improves the asset quality and enhances the operating efficiency so as to underscore the role of profitability in relation to solvency margin.

In practice, the Group manages its capital requirements mainly through monitoring the solvency margins of the Group and its major insurance subsidiaries. The solvency margins are computed based on the relevant regulations issued by the CIRC; actual solvency margins are the excess of admitted assets over admitted liabilities as determined under the regulations.

The table below summarizes the minimum and actual solvency margins of the Group and its major insurance subsidiaries determined according to the CIRC's solvency rules.

Group	31 December 2014	31 December 2013
Actual solvency margin	103,293	90,081
Minimum solvency margin	36,842	31,849
Surplus	66,451	58,232
Solvency margin ratio	280%	283%

#### (e) Capital management risks (continued)

CPIC Property	31 December 2014	31 December 2013
Actual solvency margin	21,461	16,441
Minimum solvency margin	12,106	10,136
Surplus	9,355	6,305
Solvency margin ratio	177%	162%

CPIC Life	31 December 2014	31 December 2013
Actual solvency margin	53,747	41,436
Minimum solvency margin	24,611	21,651
Surplus	29,136	19,785
Solvency margin ratio	218%	191%

According to the relevant regulations, if the actual solvency margin of an insurance company falls below the minimum solvency margin, the CIRC may take additional necessary measures depending on the circumstances, until the minimum solvency margin requirement is satisfied.

#### 48 Structured entities

The Group uses structured entities in the normal course of business for a number of purposes, for example, structured transactions for institutions, to provide finance to public and private section infrastructure projects, and to generate fees from managing assets on behalf of third-party investors. These structured entities are financed through the contracts. Refer to Note 2.2(3) for the Group's consolidation consideration related to structured entities.

The following table shows the total assets of the various types of unconsolidated structured entities and the amount of funding provided by the Group to these unconsolidated structured entities. The table also shows the Group's maximum exposure to the unconsolidated structured entities representing the Group's maximum possible risk exposure that could occur as a result of the Group's arrangements with structured entities. The maximum exposure is contingent in nature and approximates the sum of funding provided by the Group.

#### 48 Structured entities (continued)

As at 31 December 2014, the size of unconsolidated structured entities and Group's funding and maximum exposure are shown below:

			31 Decemb	er 2014	
	Size	Funding provided by the Group	Group's maximum exposure	Carrying amount of Group's investment	Interest held by Group
Entrusted management business by third parties	14,197	-	-	-	Management fee
Asset-backed securitization managed by third parties	5,270	1,453	1,452	1,452	Investment income
Cash management products managed by affiliated parties	13,850	76	76	76	Investment income and management fee
Debt investment schemes and asset backed plans managed by affiliated parties	106,309	41,455	41,450	41,450	Investment income and management fee
Debt investment schemes and asset backed plans managed by third parties	Note 1	12,995	12,993	12,993	Investment income
Trust products managed by third parties	Note 1	6,129	6,128	6,128	Investment income
Bank wealth management products managed by third parties	Note 1	6,922	6,935	6,935	Investment income
Asset management plans managed by third parties	Note 1	1,000	1,000	1,000	Investment income
Net asset value management products managed by affiliated parties	13,220	201	201	201	Investment income and management fee
Net asset value management products managed by third parties	Note 1	120	121	121	Investment income
Total		70,351	70,356	70,356	

Note 1: The structured entities are sponsored by third party financial institutions and the information related to size of these structured entities were not publicly available.

The Group's investments in unconsolidated structured entities are disclosed in wealth management products under financial assets at fair value through profit or loss, wealth management products and other equity investments under available-forsale financial assets, debt investment scheme and wealth management products under investments classified as loans and receivables.

#### 49. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

Fair value estimates are made at a specific point in time based on relevant market information and information about financial instruments. When an active market exists, such as an authorized securities exchange, the market value is the best reflection of the fair values of financial instruments. For financial instruments where there is no active market, fair value is determined using valuation techniques (note 3.2(2)).

The Group's financial assets mainly include cash and short-term time deposits, financial assets at fair value through profit or loss, securities purchased under agreements to resell, policy loans, term deposits, available-for-sale financial assets, held-to-maturity financial assets, investments classified as loans and receivables, statutory deposits, etc.

The Group's financial liabilities mainly include securities sold under agreements to repurchase, policyholders' deposits, investment contract liabilities, subordinated debts, long-term borrowings, etc.

## 49. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES (continued)

Fair value of financial assets and liabilities not carried at fair value

The following table summarizes the carrying values and estimated fair values of held-to-maturity debt securities, investments classified as loans and receivables, and subordinated debts whose fair values are not presented in the consolidated balance sheet.

	As at 31 December	2014
	Carrying amounts	Fair values
Financial assets:		
Held-to-maturity financial assets	311,998	317,417
Investments classified as loans and receivables	61,259	60,929
Financial liabilities:		
Subordinated debts	19,496	19,985
	As at 31 December	2013
	Carrying amounts	Fair values
Financial assets:		
Held-to-maturity financial assets	262,942	236,976
Investments classified as loans and receivables	41,320	40,614
Financial liabilities:		
Subordinated debts	15,500	15,103

As permitted by HKFRS 7, the Group has not disclosed fair values for certain investment contract liabilities with DPF because fair values or fair value ranges for the DPF cannot be reliably estimated. There is no active market for these instruments which will be settled with policyholders in the normal course of business.

The carrying amounts of other financial assets and financial liabilities approximate their fair values.

## 50. FAIR VALUE MEASUREMENT

#### Determination of fair value and fair value hierarchy

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy. The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. The level in the fair value hierarchy within which the fair value measurement is categorized in its entirety is determined on the basis of the lowest level input that is significant to the fair value measurement in its entirety.

The levels of the fair value hierarchy are as follows:

- (a) Fair value is based on quoted prices (unadjusted) in active markets for identical assets or liabilities ("Level 1");
- (b) Fair value is based on inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices) ("Level 2"); and
- (c) Fair value is based on inputs for the asset or liability that are not based on observable market data (unobservable inputs) ("Level 3").

The level of fair value calculation is determined by the lowest level input with material significant in the overall calculation. As such, the significance of the input should be considered from an overall perspective in the calculation of fair value.

## 50. FAIR VALUE MEASUREMENT (continued)

#### Determination of fair value and fair value hierarchy (continued)

For Level 2 financial instruments, valuations are generally obtained from third party pricing services for identical or comparable assets, or through the use of valuation methodologies using observable market inputs, or recent quoted market prices. Valuation service providers typically gather, analyze and interpret information related to market transactions and other key valuation model inputs from multiple sources, and through the use of widely accepted internal valuation models, provide a theoretical quote on various securities. Debt securities traded among Chinese interbank market are classified as Level 2 when they are valued at recent quoted price from Chinese interbank market or from valuation service providers. Substantially most financial instruments classified within Level 2 of the fair value hierarchy are debt investments denominated in RMB. Fair value of debt investments denominated in RMB is determined based upon the valuation results by the China Central Depository & Clearing Co., Ltd. All significant inputs are observable in the market.

For Level 3 financial instruments, prices are determined using valuation methodologies such as discounted cash flow models and other similar techniques. Determinations to classify fair value measures within Level 3 of the valuation hierarchy are generally based on the significance of the unobservable factors to the overall fair value measurement, and valuation methodologies such as discounted cash flow models and other similar techniques. The Group's valuation team may choose to apply internally developed valuation method to the assets or liabilities being measured, determine the main inputs for valuation, and analyse the change of the valuation and report it to management. Key inputs involved in internal valuation services are not based on observable market data. They reflect assumptions made by management based on judgements and experiences.

For assets and liabilities that are recognized at fair value on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

		As at 31 Dec	ember 2014	
	Level 1	Level 2	Level 3	Total fair value
Assets measured at fair value				
Financial assets at fair value through profit or loss				
- Equity securities	3,948	212	-	4,160
- Investment funds	1,720	-	-	1,720
- Debt securities	10,453	1,391	-	11,844
- Others	-	40	-	40
	16,121	1,643	-	17,764
Available-for-sale financial assets				
- Equity securities	20,282	4,604	-	24,886
- Investment funds	30,631	1,056	-	31,687
- Debt securities	11,036	79,715	-	90,751
- Others	-	8,923	10,354	19,277
	61,949	94,298	10,354	166,601
Assets for which fair values are disclosed				
Investments classified as loans and receivables (note 49)	-	5,858	55,071	60,929
Held-to-maturity financial assets (note 49)	20,212	297,205	-	317,417
Investment properties(note 19)	-	-	8,456	8,456
Liabilities for which fair values are disclosed				
Subordinated debts (note 49)	-	-	19,985	19,985

The following table provides the fair value measurement hierarchy of the Group's assets and liabilities:

## 50. FAIR VALUE MEASUREMENT (continued)

#### Determination of fair value and fair value hierarchy (continued)

	As at 31 December 2013			
	Level 1	Level 2	Level 3	Total fair value
Assets measured at fair value				
Financial assets at fair value through profit or loss				
- Equity securities	1,071	-	-	1,071
- Investment funds	648	-	-	648
- Debt securities	3,207	-	-	3,207
	4,926	-	-	4,926
Available-for-sale financial assets				
- Equity securities	30,130	-	-	30,130
- Investment funds	32,878	-	-	32,878
- Debt securities	17,209	84,257	-	101,466
- Others	-	4,489	6,526	11,015
	80,217	88,746	6,526	175,489
Assets for which fair values are disclosed				
Investments classified as loans and receivables (note 49)	-	6,069	34,545	40,614
Held-to-maturity financial assets (note 49)	9,353	227,623	-	236,976
Investment properties(note 19)	-	-	8,356	8,356
Liabilities for which fair values are disclosed				
Subordinated debts (note 49)	-	-	15,103	15,103

In 2014, due to changes in availability of quoted prices (unadjusted) in active markets, the Group transferred certain debt securities between Level 1 and Level 2. As at 31 December 2014, the Group transferred the debt securities with a carrying amount of RMB2,127 million from Level 1 to Level 2 and RMB8,102 million from Level 2 to Level 1. As at 31 December 2013, the Group also transferred the debt securities with a carrying amount of RMB8,334 million from Level 1 to Level 2 and RMB200 million from Level 2 to Level 1.

Reconciliation of recurring fair value measurements categorized within Level 3 of the fair value hierarchy:

		As at	31 December 2014	
	Beginning of year	Purchases	Net unrealised gain recognized in other comprehensive income	End of year
Available-for-sale financial assets				
- Other equity investments	6,526	2,943	885	10,354
		As at	31 December 2013	
	Beginning of year	Purchases	Net unrealised loss recognized in other comprehensive income	End of year
Available-for-sale financial assets				
- Other equity investments	7,141	_	(615)	6,526

## 50. FAIR VALUE MEASUREMENT (continued)

#### Valuation techniques

The fair value of the unquoted debt investments is estimated by discounting future cash flows using rates currently available for debt on similar terms, credit risk and remaining maturities, with appropriate adjustment where applicable.

The fair value of the unquoted equity investments has been determined using valuation techniques such as comparable company valuation multiples, recent transaction prices of the same or similar instruments, with appropriate adjustments have been made where applicable, for example, for lack of liquidity using option pricing models. The valuation requires management to make certain assumptions about unobservable inputs to the model, which mainly include historical volatility and estimated time period prior to the listing of the unquoted equity instruments, etc. The fair value of the unquoted equity investments is not significantly sensitive to a reasonable change in these unobservable inputs.

The fair value of investment properties is determined using discounted cash flow method with unobservable inputs including estimated rental value per square meters per month and discount rate, etc. This method involves the projection of a series of cash flows from valuation date to economic life maturity date. To this projected cash flow series, a market-derived discount rate is applied to establish the present value of the income stream associated with the asset.

## 51. NOTE TO CONSOLIDATED CASH FLOW STATEMENT

Reconciliation from profit before tax to cash generated from operating activities:

	2014	2013
Profit before tax	14,500	11.914
Investment income	(41,428)	(30,972)
Foreign currency (income)/losses	(40)	280
Finance costs	2,683	2.335
	128	(58)
Charge/(reversal) of impairment losses on insurance receivables and other assets, net		
Depreciation of property and equipment	1,127	1,046
Depreciation of investment properties	227	215
Amortization of other intangible assets	339	273
Amortization of prepaid land lease payments	1	1
Amortization of other assets	20	25
Gain on disposal of items of property and equipment, intangible assets and other	(20)	
long-term assets, net	(38)	(3)
Charge/(reversal) of provision for lawsuits	2	(4)
	(22,479)	(14,948)
Decrease/(Increase) in reinsurance assets	221	(3,267)
(Increase)/decrease in insurance receivables	(594)	467
(Increase)/decrease in other assets	(2,882)	1,405
Change in insurance contract liabilities	62,107	62,705
Increase in other operating liabilities	6,148	875
Cash generated from operating activities	42,521	47,237

## 52. RELATED PARTY TRANSACTIONS

The Group had the following major transactions with related parties:

## (a) Sale of insurance contracts

	2014	2013
Equity holders who individually own more than 5% of equity interests of the Company	29	54
and the equity holders' parent company	20	J*+

The Group's above related party transactions were entered into based on normal commercial terms during the normal course of insurance business.

#### (b) Claims paid

	2014	2013
Parent companies of equity holders who individually own more than 5% of equity		4
interests of the Company	-	4

## (c) Transactions of asset management products

	2014	2013
Associates of the Company	148	-

#### (d) Dividends paid

	2014	2013
Equity holders who individually own more than 5% of equity interests of the Company	1,236	1,079

## (e) Capital injections to the Company's subsidiaries

	2014	2013
Equity holders who individually own more than 5% of equity interests of the Company	61	-

#### (f) Compensation of key management personnel

	2014	2013
Salaries, allowances and other short-term benefits	29	45
Deferred bonus (1)	9	9
Total compensation of key management personnel	38	54

(1) This represents the amount under the Group's deferred bonus plans mentioned in note 11(2).

Further details of directors' emoluments are included in note 12.

## 52. RELATED PARTY TRANSACTIONS (continued)

#### (g) The Company had the following major transactions with the joint venture:

	2014	2013
Payments made on behalf of Binjiang-Xiangrui for the	46	1.034
purchase of land, construction fees and etc		1,034

The receivable due from Binjiang-Xiangrui is interest free with no determined maturity date.

#### (h) Transactions with other government-related entities in the PRC

The Group mainly operates in an economic environment predominated by enterprises that are controlled, jointly controlled or significantly influenced by the PRC government through its authorities, affiliates or other organizations (collectively "government-related entities"). The Company is also a government-related entity.

In 2013 and 2014, the Group had certain transactions with some government-related entities primarily related to insurance, investment and other activities (including, but not limited to, issuing insurance policies, provision of asset management or other services, and the sale, purchase, issuance and redemption of bonds or equity instruments).

Management considers that those transactions with other government-related entities are activities conducted in the ordinary course of business, and that the dealings of the Group have not been significantly or unduly affected by the fact that the Group and those government-related entities are controlled, jointly controlled or significantly influenced by the PRC government. The Group has also established pricing policies for products and services and such pricing policies do not depend on whether or not the customers are government-related entities.

## 53. COMMITMENTS

#### (a) Capital commitments

The Group had the following capital commitments at the balance sheet date:

		31 December 2014	31 December 2013
Contracted, but not provided for	(1)(2)	841	2,440
Authorized, but not contracted for	(1)(2)	1,344	798
		2,185	3,238

Major projects with capital commitments are as follows:

- (1) The Company resolved to establish IT Backup Center and Customer Support Center in Chengdu High-tech Zone and the expected total capital expenditure is approximately RMB2 billion. As at 31 December 2014, the cumulative amount incurred by the Company amounted to RMB755 million. Of the balance, RMB212 million was contracted and provided for, RMB276 million was disclosed as a capital commitment contracted but not provided for and RMB757 million was disclosed as a capital commitment authorized but not contracted for.
- (2) In November 2012, CPIC Property and a third party bid for the use right of the land located at Huangpu District, Shanghai. And in February 2013, both parties set up a project company named Shanghai Binjiang-Xiangrui Investment and Construction Co., Ltd. ("Binjiang-Xiangrui") as the owner of the land use right to this parcel of land and construction development subject. Total investment of this project approximated RMB2 billion. As at 31 December 2014, the cumulative amount incurred by the Company amounted to RMB1,080 million. Of the balance, RMB333 million was disclosed as a capital commitment contracted but not provided for and RMB587 million was disclosed as a capital commitment authorized but not contracted for.

#### 53. COMMITMENTS (continued)

#### (b) Operating lease commitments

The Group leases office premises and staff quarters under various operating lease agreements as the leasee. Future minimum lease payments under non-cancellable operating leases are as follows:

	31 December 2014	31 December 2013
Within 1 year (including 1 year)	666	600
1 to 2 years (including 2 years)	453	434
2 to 3 years (including 3 years)	306	272
3 to 5 years (including 5 years)	289	277
More than 5 years	170	387
	1,884	1,970

#### (c) Operating lease rental receivables

The Group leases its investment properties under various rental agreements. Future minimum lease receivables under noncancellable operating leases are as follows:

	31 December 2014	31 December 2013
Within 1 year (including 1 year)	288	404
1 to 2 years (including 2 years)	159	255
2 to 3 years (including 3 years)	88	133
3 to 5 years (including 5 years)	13	40
More than 5 years	5	б
	553	838

## 54. CONTINGENT LIABILITIES

Owing to the nature of the insurance business, the Group is involved in the making of estimates for contingencies and legal proceedings in the ordinary course of business, both in the capacity as plaintiff or defendant in litigation and arbitration. Legal proceedings mostly involve claims on the Group's insurance policies. Provision has been made for the probable losses to the Group, including those claims where directors can reasonably estimate the outcome of the litigations taking into account the related legal advice, if any. No provision is made for contingencies and legal proceedings when the result cannot be reasonably estimated or the probability of loss is so low.

In addition to the above legal proceedings, as at 31 December 2014, the Group was the defendant in certain pending litigation and disputes. Provisions have been made for the possible loss based on best estimate by the directors and the Group would only be contingently liable for any claim that is in excess of what had been provided.

## 55. POST BALANCE SHEET EVENTS

Other than as mentioned in other notes, the does not have other significant post balance sheet events.

## 56. APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

These consolidated financial statements have been approved and authorized for issue by the Company's directors on 27 March 2015.



中國上海市銀城中路190號交銀金融大廈南樓 190 Central Yincheng Road, Shanghai, China 郵編(Zip): 200120 電話(Tel): +8621-58767282 傳真(Fax): +8621-68870791