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Application Proof of

# 聯想控股股份有限公司 Legend Holdings Corporation<sup>\*</sup>

(A joint stock company incorporated in the People's Republic of China with limited liability)

#### WARNING

The publication of this Application Proof is required by The Stock Exchange of Hong Kong Limited (the "**Exchange**")/the Securities and Futures Commission (the "**Commission**") solely for the purpose of providing information to the public in Hong Kong.

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If an offer or an invitation is made to the public in Hong Kong in due course, prospective investors are reminded to make their investment decisions solely based on the Company's prospectus registered with the Registrar of Companies in Hong Kong, copies of which will be distributed to the public during the offer period.

# IMPORTANT

If you are in any doubt about any of the contents of this document, you should seek independent professional advice.

# 聯想控股股份有限公司 Legend Holdings Corporation<sup>\*</sup>

(A joint stock company incorporated in the People's Republic of China with limited liability)

# [REDACTED]

Number of [REDACTED]	:	[REDACTED] H Shares (subject to
		adjustment and the [REDACTED])
Number of [REDACTED]	:	[REDACTED] H Shares (subject to
		adjustment and the [REDACTED])
Number of [REDACTED]	:	[REDACTED] H Shares (subject to
		adjustment)
[REDACTED]	:	HK <sup>\$</sup> [REDACTED] per H Share, plus
		brokerage of 1%, SFC transaction levy
		of 0.0027% and Hong Kong Stock
		Exchange trading fee of 0.005%
		(payable in full on application in Hong
		Kong dollars and subject to refund)
Nominal value	:	RMB1.00 per H Share
Stock code	:	[REDACTED]

[Joint Sponsors, [REDACTED], [REDACTED] and [REDACTED]]





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A copy of this document, having attached thereto the documents specified in the paragraph headed "Documents Delivered to the Registrar of Companies and Available for Inspection" in Appendix VIII to this document, has been registered by the Registrar of Companies in Hong Kong as required by Section 342C of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong). The Securities and Futures Commission of Hong Kong and the Registrar of Companies in Hong Kong and the Registrar of Companies in Hong Kong take no responsibility for the contents of this document or any other document referred to above. The [REDACTED] is expected to be fixed by agreement between our Company and the [REDACTED] (for themselves and on behalf of the Underwriters) on the [REDACTED]. The [REDACTED] is expected to be on or around [REDACTED] and, in any event, not later than [REDACTED]. The [REDACTED] will be not more than HK\$[REDACTED] and is currently expected to be not less than HK\$[REDACTED]. If, for any reason, the [REDACTED] is not agreed by [REDACTED] between our Company and the [REDACTED] between our Company and the [REDACTED]. The [REDACTED] will not proceed and will lapse.

Applicants for [**REDACTED**] are required to pay, on application, the maximum [**REDACTED**] for each [**REDACTED**] together with a brokerage fee of 1%, a SFC transaction levy of 0.0027% and a Hong Kong Stock Exchange trading fee of 0.005%, subject to refund if the [**REDACTED**] as finally determined is less than HK\$[**REDACTED**].

The [REDACTED], for themselves and on behalf of the Underwriters, and with our consent may, where considered appropriate, reduce the number of [REDACTED] and/or the indicative [REDACTED] range below that is stated in this document (which is HK\$[REDACTED] to HK\$[REDACTED]) at any time prior to the morning of the last day for lodging applications under the [REDACTED]. In such a case, notices of the reduction in the number of [REDACTED] and/or the indicative [REDACTED] range will be published in South China Morning Post (in English) and Hong Kong Economic Times (in Chinese) as soon as practicable following the decision to make such reduction, and in any event not later than the morning of the day which is the last day for lodging applications under the [REDACTED]. Such notices will also be available on the website of our Company at www.legendholdings.com.cn and on the website of the Hong Kong Stock Exchange at www.hkexnews.hk. Further details are set forth in the sections enlitled "Structure of the [REDACTED]" and "How to Apply for [REDACTED] Shares" in this document.

We are incorporated, and a substantial portion of our business is located, in the PRC. Potential investors should be aware of the differences in the legal, economic and financial systems between the PRC and Hong Kong and that there are different risk factors relating to investment in PRC-incorporated businesses. Potential investors should also be aware that the regulatory framework in the PRC is different from the regulatory framework in Hong Kong and should take into consideration the different market nature of the shares of our Company. Such differences and risk factors are set out in the sections headed "Risk Factors", "Appendix V – Summary of Principal Legal and Regulatory Provisions" and "Appendix VI – Summary of Articles of Association" in this document.

The obligations of the [REDACTED] are subject to termination by the [REDACTED] (for themselves and on behalf of the [REDACTED] arise prior to 8:00 a.m. on the Listing Date. See the section entitled "[REDACTED]" in this document.

The [REDACTED] have not been and will not be registered under the U.S. Securities Act or any state securities law in the United States and may not be offered, sold, pledged or transferred within the United States, except that the [REDACTED] may be offered, sold or delivered to QIBs in reliance on an exemption from registration under the U.S. Securities Act provided by, and in accordance with the restrictions of, Rule 144A or another exemption from the registration requirements of the U.S. Securities Act. The [REDACTED] may be offered, sold or delivered outside the United States in offshore transactions in accordance with Regulation S.

\* For identification purposes only.

# EXPECTED TIMETABLE<sup>(1)</sup>

# EXPECTED TIMETABLE<sup>(1)</sup>

# EXPECTED TIMETABLE<sup>(1)</sup>

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### IMPORTANT NOTICE TO INVESTORS

This document is issued by Legend Holdings Corporation solely in connection with the [REDACTED] and the [REDACTED] and does not constitute an offer to sell or a solicitation of an offer to buy any securities other than the [REDACTED] offered by this document pursuant to the [REDACTED]. This document may not be used for the purpose of, and does not constitute, an offer to sell or a solicitation of an offer in any other jurisdiction or in any other circumstances. No action has been taken to permit a [REDACTED] of the [REDACTED] in any jurisdiction other than Hong Kong and no action has been taken to permit the distribution of this document in any jurisdiction other than Hong Kong. The distribution of this document and the offering of the [REDACTED] in other jurisdictions are subject to restrictions and may not be made except as permitted under the applicable securities laws of such jurisdictions pursuant to registration with or authorization by the relevant securities regulatory authorities or an exemption therefrom.

You should rely only on the information contained in this document and the [**REDACTED**] to make your investment decision. We have not authorized anyone to provide you with information that is different from what is contained in this document. Any information or representation not made in this document must not be relied on by you as having been authorized by us, the Joint Sponsors, the [**REDACTED**], the [**REDACTED**], the [**REDACTED**], the Underwriters, any of our or their respective directors, officers, employees, advisors, agents or representatives or any other person or party involved in the [**REDACTED**]. Information contained in our website located at **www.legendholdings.com.cn** does not form part of this document.

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## SUMMARY

This summary aims to give you an overview of the information contained in this document. As it is a summary, it does not contain all the information that may be important to you. You should read the entire document before you decide to invest in the **[REDACTED]**.

There are risks associated with any investment. Some of the particular risks in investing in the [**REDACTED**] are set out in "Risk Factors" in this document. You should read that section carefully before you decide to invest in the [**REDACTED**].

#### **OVERVIEW**

We are a leading Chinese investment group. We are committed to long-term value creation by developing industry-leading companies and managing a dynamic portfolio. Over the past 30 years, under the leadership of our Founder and Chairman, Mr. Liu Chuanzhi, and our President, Mr. Zhu Linan, we have capitalized on our understanding of China's key development themes, our complementary investment businesses and our extensive management expertise to cultivate a number of industry leaders. We have established a significant presence across diverse industries and accumulated a wealth of portfolio companies, which allows us to gradually realize its value. We proactively provide value-added support to our portfolio companies, adjust resource allocation and optimize our portfolio to secure sustained value growth.

We have successfully built a number of industry-leading companies over the past 30 years:

- We began investing in the IT sector in 1984 and established Lenovo, the world's largest PC company, second-largest PC and tablets company, and third-largest smartphone company, each in terms of unit shipments in 2014.
- At the turn of the 21st century, we foresaw several trends in the Chinese economy, including (i) the rising housing demand resulting from urbanization and industrialization; (ii) the need for non-bank financing alternatives, such as venture capital and private equity investments; and (iii) the demand for improved management and strategic vision in both public and private sectors resulting from economic reform. In anticipation of these opportunities, in early 2000s we established Raycom (real estate), Legend Capital (venture capital) and Hony Capital (private equity).
- Since 2010, given the growing affluence and rising expectations of Chinese consumers, we have made strategic investments in sectors benefiting from these changes and built leading companies. These include CAR, China's largest car rental company by fleet size; Bybo, China's No. 1 dental chain in terms of number of outlets; Union Insurance, China's dominant insurance broker in education sector measured by insurance premiums; and Joyvio, a leading premium fruit producer in China.

During the Track Record Period, our revenue increased at a CAGR of 13.1% from RMB226,315.9 million in 2012 to RMB289,475.8 million in 2014; our profit attributable to equity holders of the Company increased at a CAGR of 34.8% from RMB2,287.9 million in 2012 to RMB4,160.4 million in 2014; our total assets increased at a CAGR of 20.8% from RMB197,911.0 million as of December 31, 2012 to RMB289,001.5 million as of December 31, 2014; and our total equity attributable to equity holders of the Company increased at a CAGR of 18.7% from RMB22,689.6 million as of December 31, 2012 to RMB31,985.9 million as of December 31, 2014.

### SUMMARY

#### **OUR BUSINESS MODEL**

We conduct our business through strategic investments and financial investments. They are complementary in management involvement, capital sourcing, return profiles and holding periods and encompass all stages of a company's life cycle.

Through our strategic investments, we invest in companies across six segments: IT, financial services, modern services, agriculture and food, property and chemicals and energy materials. For portfolio companies within our strategic investments business, we hold board seats and exert significant influence. We typically hold our strategic investments without any specific target exit date. Leveraging our industry insight and experience in building successful businesses, we provide financial support, brand endorsement, management enhancement and other value-added supports to our portfolio companies. We regularly monitor, evaluate and optimize our portfolio to achieve long-term growth. We also access the capital market to realize the value of our portfolio companies and achieve investment returns.

Our financial investments business primarily consists of angel investment, venture capital and private equity across all stages of a company's life cycle. We also invest in private and public companies and conduct fund-of-funds investments. We partially own the general partners in many of the venture capital and private equity funds in which we invest. These funds are usually funded with a mix of our capital and capital raised from third party investors.

#### **OUR BUSINESS PORTFOLIOS**

We have established positions presence in industries with promising growth potential. The following table sets forth our business segments, key portfolio companies in each segment and their respective business focus and our ownership in them as of the Latest Practicable Date.

Business Segments	Key Portfolio Companies	Business Focus	Our Ownership as of the Latest Practicable Date
Strategic Investmen	nts		
IT	Lenovo	The world's largest PC company, second largest PC and tablets company and third largest smartphone company	30.55%
Financial Services	Zhengqi	A leading regional diversified financial services provider	92.00%
	Hankou Bank*	A regional commercial bank	15.33%
	Union Insurance*	A dominant insurance broker in the education sector	48.00%
	Lakala*	A payment and other financial services provider with a leading position in China's offline terminal payment market	36.44%
	Suzhou Trust*	A trust services provider	10.00%

### SUMMARY

Business Segments	Key Portfolio Companies	Business Focus	Our Ownership as of the Latest Practicable Date
Modern Services	Bybo	China's largest dental chain	54.90%
	Zeny	A logistics services provider	94.00%
	EnsenCare	A senior care services provider	100.00%
	CAR*	China's largest car rental company	23.87% beneficial interest
Agriculture and Food	Joyvio	A leading agricultural products and food company in China	92.20%
	Funglian	A Chinese liquor company	93.30%
Property	Raycom	A property developer, owner and operator	100.00% (Raycom Property Investment) 100.00% (Raycom Holdings) 93.09% (Raycom Real Estate)
Chemicals and	Levima	A chemical products manufacturer	90.00%
Energy Materials	Phylion Battery	A lithium-ion batteries manufacturer	50.77%
Financial Investmen	nts		
	Legend Star	Angel investment and start-up incubator	100.00% (Beijing Legend Star) 100.00% (Tianjin Legend Star)
	Legend Capital**	Venture capital investment	Certain LP and GP interests in various funds
	Hony Capital**	Private equity investment	Certain LP and GP interests in various funds

\* associated company

\*\* Our Group is an LP in each limited partnership fund and holds interests in each GP of funds structured as limited partnerships.

# SUMMARY

#### **OUR STRENGTHS**

We believe the following strengths have contributed to our success:

- Our Founder and Chairman Mr. Liu Chuanzhi and the Legend brand make us a "partner of choice" for entrepreneurs and corporates
- Our unique vision and forward-looking capabilities empower us to continuously capture the opportunities arising from China's economic development
- Best-in-class investment and management team led by Chairman Mr. Liu Chuanzhi
- Proven track record in creating and enhancing value in our portfolio companies
- Complementary and synergistic investment platforms facilitate our value growth

### OUR STRATEGIES

We aspire to become a globally respected, trusted and influential investment group that builds leaders across various industries. To achieve this goal, we intend to:

- Continue to make strategic investments in industries with high-growth potential, in particular focusing on consumer- and service-related themes
- Optimize portfolio structure and enhance portfolio liquidity
- Add tangible value to our portfolio companies
- Adhere to our "strategic investments plus financial investments" business model
- Encompass all stages of a company's life cycle through diversified investment platforms and enhance their synergies

### SUMMARY

#### SUMMARY HISTORICAL FINANCIAL INFORMATION

The following tables set forth a summary of our consolidated financial information as of and for the years ended December 31, 2012, 2013 and 2014, which is derived from our consolidated financial information in the Accountant's Report set forth in Appendix I to this document.

#### **Summary of Consolidated Income Statements**

	Year ended December 31,		er 31,
	2012	2013	2014
	(R.	MB in thousand	ls)
Sales of goods and services	226,301,535	243,611,280	288,955,525
Interest income	16,166	399,184	706,306
Interest expense	(1,759)	(52,803)	(185,999)
Net interest income	14,407	346,381	520,307
Total revenue	226,315,942	243,957,661	289,475,832
Cost of sales	(197,518,634)	(209,231,001)	(246,333,803)
Gross profit	28,797,308	34,726,660	43,142,029
Selling and distribution expenses	(12,778,019)	(12,467,621)	(13,972,291)
General and administrative expenses	(10,960,555)	(14,330,428)	(20,044,101)
Investment income and gains	1,432,618	3,186,581	4,806,134
Other income and gains/(losses)	1,479,083	478,725	(68,702)
Finance income	520,631	539,007	591,023
Finance costs	(1,840,558)	(2,048,697)	(3,185,529)
Share of (loss)/profit of associates and			
joint ventures accounted for using the			
equity method	(7,182)	(122,010)	291,689
Profit before income tax	( ( 12 22)	0.0(2.217	11 5(0 252
	6,643,326	9,962,217	11,560,252
Income tax expense	(2,178,620)	(2,248,743)	(3,738,081)
Profit for the year	4,464,706	7,713,474	7,822,171
Profit attributable to:			
- Equity holders of the Company	2,287,897	4,837,590	4,160,389
<ul> <li>– Equity holders of the Company</li> <li>– Non-controlling interests</li> </ul>	2,176,809	4,837,390 2,875,884	4,100,389 3,661,782
- won-controlling interests	2,170,009	2,073,004	3,001,782
	4,464,706	7,713,474	7,822,171

#### SUMMARY

#### Summary of Consolidated Balance Sheets

	As of December 31,		
	2012	2013	2014
	(R, R)	MB in thousand	s)
Total current assets	137,165,750	150,992,415	175,327,398
Total current liabilities	115,920,682	125,262,036	151,757,841
Net current assets	21,245,068	25,730,379	23,569,557
Total non-current assets	60,745,257	66,459,336	113,674,118
Total non-current liabilities	42,548,447	48,212,551	84,378,409
Total assets	197,911,007	217,451,751	289,001,516
Total liabilities	158,469,129	173,474,587	236,136,250
Total equity	39,441,878	43,977,164	52,865,266

#### Key Consolidated Cash Flow Statements

	Years ended December 31,		er 31,
	2012	2013	2014
	(RM	<i>IB</i> in thousand.	s)
Net cash generated from/(used in)			
operating activities	3,530,761	(1,581,817)	1,435,305
Net cash used in investing activities	(8,722,827)	(1,834,196)	(23,724,624)
Net cash generated from financing			
activities	6,828,553	1,074,938	23,107,071
Net increase/(decrease) in cash and cash			
equivalents	1,636,487	(2,341,075)	817,752
Cash and cash equivalents at end of			
year	37,824,632	35,461,855	35,772,890

#### **Key Financial Ratios**

	As of/For the Year Ended December 31,		
	2012	2013	2014
Current ratio (times) <sup>(1)</sup>	1.2	1.2	1.2
Return on equity $(\%)^{(2)}$	11.3%	17.5%	14.8%
Debt to equity ratio $(\%)^{(3)}$	2.6%	23.1%	76.3%

(1) Current ratio is our current assets divided by our current liabilities at the end of each financial period.

(2) Return on equity is our profit for each financial period divided by our total equity at the end of the financial period.

(3) Debt to equity ratio is our net debt (total borrowings less cash and cash equivalents) divided by our total equity at the end of each financial period.

### SUMMARY

#### **RECENT DEVELOPMENTS**

Since January 1, 2015, for our strategic investments business, we have made or proposed to make 14 equity investments with total investment amounts of approximately RMB598.3 million and US\$58.5 million; in addition, we also plan to invest in an Internet medical service provider, though a final decision on that investment has not yet been made. For our angel investments business, we have made or proposed to make 26 equity investments with total investment amounts of approximately RMB96.5 million since January 1, 2015. For further details regarding these equity investments and certain financial information of the acquired and to be acquired businesses, please refer to Section III of the Accountant's Report set out in Appendix I to this document, and "Waivers from Strict Compliance with the Listing Rules—Waiver in Relation to Business or Subsidiary Acquired or Proposed to Be Acquired after the Track Record Period."

Our Directors confirm that there have been no material changes in our business, results of operations or financial condition since December 31, 2014 and up to the date of this document.

#### [REDACTED]

We estimate that the net proceeds accruing to us from the [**REDACTED**] (after deducting underwriting commissions, fees and other estimated expenses payable by us in connection with the [**REDACTED**]) will be approximately HK\$[**REDACTED**], assuming the [**REDACTED**] is not exercised and assuming an [**REDACTED**] of HK\$[**REDACTED**] per H Share, being the mid-point of the [**REDACTED**] range of HK\$[**REDACTED**] to HK\$[**REDACTED**] per H Share as stated in this document. We currently intend to apply such net proceeds for the following purposes:

- approximately HK\$[REDACTED], or [REDACTED]% of the estimated total net proceeds, to be used in (i) increasing the capital for the strategic investments; (ii) continuous investing in industries with high growth potential, such as consumer- and service-related industries; and (iii) supplementing the capital for financial investments. As of the Latest Practicable Date, we have not negotiated with any specific acquisition targets, and have not identified any such targets.
- approximately HK\$[**REDACTED**], or [**REDACTED**]% of the estimated total net proceeds, to be used for partial repayment of our corporate bonds due in 2015, details of which are set out below:

Principal amount	Interest rate (per annum)	Redemption date	Usage
RMB2 billion	5.87%	October 8, 2015	working capital

• approximately HK\$[**REDACTED**], or [**REDACTED**]% of the estimated total net proceeds, to be used for working capital and other general corporate purposes.

### SUMMARY

To the extent that the net proceeds from the [**REDACTED**] are not immediately applied to the above purposes, we intend to place the same in short-term deposits with licensed banks or financial institutions in the PRC or Hong Kong as permitted by the relevant laws and regulations.

#### [REDACTED] STATISTICS

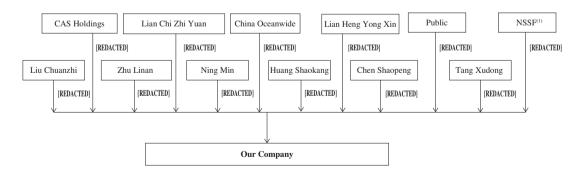
The statistics in the following table are based on the assumption that: (a) the **[REDACTED]** has been completed and **[REDACTED]** H Shares have been newly issued; (b) the **[REDACTED]** has not been exercised; and (c) there are **[REDACTED]** issued and outstanding Shares following completion of the **[REDACTED]**.

	Based on [REDACTED] of HK\$[REDACTED]	Based on [REDACTED] of HK\$[REDACTED]
Market Capitalization	HK\$[ <b>REDACTED</b> ] million	HK\$[ <b>REDACTED</b> ] million
Unaudited pro forma adjusted consolidated net tangible assets per Share <sup>(1)</sup>	HK\$[ <b>REDACTED</b> ]	HK\$[ <b>REDACTED</b> ]

(1) The unaudited pro forma adjusted consolidated net tangible assets per Share is arrived at after the adjustments referred to in "Appendix II — Unaudited Pro Forma Financial Information".

#### **OUR SHAREHOLDING STRUCTURE**

The following chart sets forth the shareholding structure of our Company immediately following completion of the [**REDACTED**] (assuming that the [**REDACTED**] is not exercised):



Note:

<sup>(1)</sup> Upon completion of the [REDACTED] and assuming the [REDACTED] is not exercised, [REDACTED] H Shares (converted from Domestic Shares) representing [REDACTED] of our total share capital will be transferred to and held by NSSF pursuant to relevant PRC regulations regarding reductions of state-owned shares.

### SUMMARY

As of the Latest Practicable Date, CAS Holdings held 36% of the issued share capital of our Company. Immediately after the [**REDACTED**] and assuming the [**REDACTED**] is not exercised, CAS Holdings will hold a [**REDACTED**] interest in the issued share capital of our Company.

#### **DIVIDEND POLICY**

We paid dividends of RMB275.0 million, RMB302.5 million and RMB332.8 million for the years ended December 31, 2012, 2013 and 2014, respectively. However, dividends we have declared in the past may not be indicative of our future dividend policy or payments. Our dividend distribution will be determined based on the results of our operations, cash flows, financial position, capital adequacy ratio, cash dividends we receive from our portfolio companies, future business prospects, statutory and regulatory restriction on the payment of dividends by us, and other factors that our Board of Directors may consider relevant. For further information of our dividend policy, see "Financial Information — Dividends and Retained Profit — Dividend Policy."

#### LISTING EXPENSES

As of December 31, 2014, we incurred approximately RMB[REDACTED] listing expenses for the [**REDACTED**], of which approximately RMB[**REDACTED**] was charged to our consolidated income statements and approximately RMB[REDACTED] was capitalized as deferred expenses and will be charged against equity upon the Listing. We expect to incur an RMB[**REDACTED**] in expenses (assuming an [REDACTED] additional of HK[REDACTED] per H Share, being the mid-point of the [REDACTED] range of HK\$[REDACTED] to HK[REDACTED] per H Share) until the completion of the [REDACTED], of which approximately RMB[REDACTED] is expected to be charged to our consolidated income statements and approximately RMB[REDACTED] is expected to be charged against equity upon the Listing under the relevant accounting standards. We do not expect these expenses to have a material impact on our results of operation for 2015.

#### **RISK FACTORS**

Our business faces risks set out in "Risk Factors" in this document. As different investors may have different interpretations and criteria when determining the significance of a risk, you should read the "Risk Factors" section in its entirety before you decide to invest in the **[REDACTED]**.

### DEFINITIONS

In this document, unless the context otherwise requires, the following terms and expressions shall have the meanings set forth below.

"Accountant's Report" the report on the financial information regarding our Company and its subsidiaries for each of the three years ended December 31, 2012, 2013 and 2014 prepared by the reporting accountant and set forth in "Appendix I – Accountant's Report" in this document

"Articles of Association" or "Articles"	the articles of association of our Company conditionally adopted on March 15, 2015 and will become effective on the Listing Date, a summary of which is set out in Appendix VI to this document
"associate(s)"	has the meaning ascribed thereto under the Listing Rules
"associated company(ies)"	for the purpose of this document, all entities over which the Group has significant influence. Significant influence represents the power to participate in the financial and operational policies decision of the investees, but without control or joint control rights over these policies
"AST"	AST Research, Inc., an Independent Third Party and, where the context requires, its relevant subsidiaries or affiliates or the brand name under which their products are marketed
"Beijing Legend Star"	Beijing Legend Star Venture Capital Co., Ltd. (北京聯想 之星創業投資有限公司), a company incorporated on December 1, 2009 under the laws of the PRC and our wholly-owned subsidiary
"Board" or "Board of Directors"	the board of directors of our Company
"Board of Supervisors"	the board of supervisors of our Company
"business day"	a day on which banks in Hong Kong are generally open for normal banking business to the public and which is not a Saturday, Sunday or public holiday in Hong Kong

"Bybo"	Guangdong Bybo Dental Investment Management Co., Ltd. (廣東拜博口腔醫療投資管理有限公司), a limited liability company incorporated on June 30, 1999 under the laws of the PRC and our subsidiary owned as to 54.9% by us
"CAGR"	compound annual growth rate
"CAR"	CAR Inc., an exempted company incorporated in the Cayman Islands on April 25, 2014 with limited liability and listed on the Main Board of the Hong Kong Stock Exchange (Stock Code: 699) and one of our associated companies
"CAS"	Chinese Academy of Sciences (中國科學院), an organization directly under the supervision of the State Council
"CAS Holdings"	Chinese Academy of Sciences Holdings Co., Ltd. (中國科 學院國有資產經營有限責任公司), a wholly state-owned limited liability company incorporated on April 12, 2002 under the laws of the PRC. It is our Controlling Shareholder, one of our Promoters and holds 36% equity interest in our Company immediately prior to the completion of the [ <b>REDACTED</b> ]
"CCASS"	the Central Clearing and Settlement System established and operated by HKSCC
"CCASS Clearing Participant"	a person admitted to participate in CCASS as a direct clearing participant or general clearing participant
"CCASS Custodian Participant"	a person admitted to participate in CCASS as a custodian participant
"CCASS Investor Participant"	a person admitted to participate in CCASS as an investor participant who may be an individual or joint individuals or a corporation
"CCASS Participant"	a CCASS Clearing Participant, a CCASS Custodian Participant or a CCASS Investor Participant
"China" or "PRC"	the People's Republic of China excluding, for the purpose of this document, Hong Kong, Macau and Taiwan

"China Oceanwide"	China Oceanwide Holdings Group Co., Ltd. (中國泛海控 股集團有限公司), a limited liability company incorporated on April 7, 1988 under the laws of the PRC. It is one of our Promoters and holds 20% equity interest in our Company immediately prior to the completion of the [ <b>REDACTED</b> ]
"CITIC PE"	CITIC Private Equity Funds Management Co., Ltd.
"Companies Ordinance"	the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) as amended, supplemented or otherwise modified from time to time
"Company" or "our Company"	Legend Holdings Corporation (聯想控股股份有限公司) (formerly known as "Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company" (中國科學院計算技 術研究所新技術發展公司), "Beijing Legend Computer New Technology Development Company" (北京聯想計算 機新技術發展公司), "Legend Group Holdings Company" (聯想集團控股公司) and "Legend Holdings Limited" (聯 想控股有限公司)), a joint stock limited liability company incorporated on February 18, 2014 under the laws of PRC
"connected person(s)"	has the meaning ascribed thereto under the Listing Rules
"connected transaction(s)"	has the meaning ascribed thereto under the Listing Rules
"Controlling Shareholder"	has the meaning ascribed thereto under the Listing Rules and, unless the context requires otherwise, refers to CAS Holdings
"CSRC"	China Securities Regulatory Commission (中國證券監督 管理委員會)
"CVSource"	online database system of ChinaVenture, a strategy consultancy company in the PRC
"Director(s)"	director(s) of our Company
"Domestic Shares"	ordinary shares issued by our Company, with a nominal value of RMB1.00, which are subscribed for or credited as paid in Renminbi
"EIT"	enterprise income tax of the PRC

"EIT Law"	Enterprise Income Tax Law of the PRC (中華人民共和國 企業所得税法) adopted by the Tenth National People's Congress on March 16, 2007, and effective on January 1, 2008
"Employee Shareholding Association"	the employee shareholding association (職工持股會) established on May 10, 2001 pursuant to the "Reply to the Registration Application by Legend Holdings Limited for Establishment of an Employee Shareholding Association (jing min she deng zi [2001] No. 1224) (《關於聯想 控股有限公司職工持股會申請登記的批覆》(京民社登字 [2001]第1224號)). The Employee Shareholding Association subsequently merged with Lian Chi Zhi Yuan, as the surviving entity, pursuant to a merger agreement dated December 30, 2010 between the Employee Shareholding Association and Lian Chi Zhi Yuan
"EnsenCare"	Beijing EnsenCare Holdings Co., Ltd. (北京安信頤和控股有限公司), a company incorporated on August 1, 2011 under the laws of the PRC and our wholly-owned subsidiary
"Euromonitor"	Euromonitor International Ltd., an independent industry consultant
"Funglian"	Funglian Holdings Limited (豐聯酒業控股集團有限公司), a limited liability company incorporated on July 16, 2012 under the laws of the PRC and our subsidiary owned as to 93.3% by us
"GDP"	gross domestic product (except as otherwise specified, all references to GDP growth rates are to real, as opposed to nominal, rates of GDP growth)
	[REDACTED]
"Google"	Google Inc., a company incorporated in the State of Delaware, an Independent Third Party and, where the context requires, its relevant subsidiaries or affiliates or the brand name under which their products are marketed

## DEFINITIONS

### [REDACTED]

"Group", "our Group", "our", "we" or "us"	our Company and all of its subsidiaries, or any one of them as the context may require or, where the context refers to any time prior to its incorporation, the business which its predecessors or the predecessors of its present subsidiaries, or any one of them as the context may require, were or was engaged in and which were subsequently assumed by it
"H Share(s)"	overseas listed foreign shares in our ordinary share capital with a nominal value of RMB1.00 each, which are to be subscribed for and traded in HK dollars and are to be listed on the Hong Kong Stock Exchange
"H Share Registrar"	[REDACTED]
"Hankou Bank"	Hankou Bank Co., Ltd. (漢口銀行股份有限公司), a joint stock limited liability company incorporated on December 15, 1997 under the laws of the PRC and one of our associated companies
"HK\$" or "HK dollars"	Hong Kong dollars, the lawful currency of Hong Kong
"HKSCC"	Hong Kong Securities Clearing Company Limited, a wholly owned subsidiary of Hong Kong Exchanges and Clearing Limited
"HKSCC Nominees"	HKSCC Nominees Limited, a wholly-owned subsidiary of HKSCC
"Hong Kong" or "HK"	the Hong Kong Special Administrative Region of the PRC

## DEFINITIONS

"Hong Kong Stock Exchange"	The Stock Exchange of Hong Kong Limited
"Hong Kong Underwriters"	the underwriters of the [ <b>REDACTED</b> ] listed in "Underwriting – Hong Kong Underwriters"
"Hong Kong Underwriting Agreement"	the underwriting agreement dated [ <b>REDACTED</b> ], relating to the [ <b>REDACTED</b> ] and entered into by, our Company, [ <b>REDACTED</b> ] and [ <b>REDACTED</b> ]
"Hony Capital"	a series of private equity investment funds, together with their respective management companies/general partners
"НР"	Hewlett-Packard Company, an Independent Third Party and, where the context requires, its relevant subsidiaries or affiliates or the brand name under which their products are marketed
"IBM"	International Business Machines Corporation, an Independent Third Party and, where the context requires, its relevant subsidiaries or affiliates or the brand name under which their products are marketed
"IDC"	IDC Consulting Beijing Ltd. (IDC諮詢(北京)有限公司)
"IFRS"	International Financial Reporting Standards issued by the International Accounting Standards Board
"Independent Third Party(ies)"	person(s) or company(ies) and its/their respective ultimate beneficial owner(s), who/which, to the best of our Directors' knowledge, information and belief, having made all reasonable enquiries, is/are independent of our Company and our connected persons

## DEFINITIONS

### [REDACTED]

"International Underwriters"	the group of international underwriters, led by the
	[REDACTED], that is expected to enter into the
	International Underwriting Agreement to underwrite the [ <b>REDACTED</b> ]
"International Underwriting	[REDACTED]

"International Underwriting [REDACTED] Agreement"

"Joint Sponsors"	China International Capital Corporation Hong Kong Securities Limited (中國國際金融香港證券有限公司) and UBS Securities Hong Kong Limited
"Joyvio"	Joyvio Group Co., Ltd. (佳沃集團有限公司), a limited liability company incorporated on May 18, 2012 under the laws of the PRC and our subsidiary owned as to approximately 92.2% by us
"Lakala"	Beijing Lakala Payment Limited (拉卡拉支付有限公司), a limited liability company incorporated on January 6, 2005 under the laws of the PRC and one of our associated companies

"Latest Practicable Date"	April 10, 2015, being the latest practicable date prior to the printing of this document for the purpose of ascertaining certain information contained in this document
"Legend Capital"	a series of venture capital funds, together with their respective management companies/partnerships
"Legend Investment"	Legend Capital Limited (聯想投資有限公司), a limited liability company incorporated on March 26, 2001 under the laws of the PRC and our subsidiary owned as to 89.87% by us
"Legend Star"	Beijing Legend Star and Tianjin Legend Star
"Lenovo"	Lenovo Group Limited (聯想集團有限公司), a limited liability company incorporated on October 5, 1993 under the laws of Hong Kong and listed on the Main Board of the Hong Kong Stock Exchange (Stock Code: 0992)
"Levima"	Levima Group Limited (聯泓集團有限公司), a limited liability company incorporated on April 12, 2012 under the laws of the PRC and our subsidiary owned as to 90% by us
"Lian Chi Zhi Tong"	Beijing Lian Chi Zhi Tong Management Consulting Limited (北京聯持志同管理諮詢有限責任公司), a limited liability company incorporated on September 27, 2010 under the laws of the PRC
"Lian Chi Zhi Yuan"	Beijing Lian Chi Zhi Yuan Management Consulting Center Limited Partnership (北京聯持志遠管理諮詢中心 (有限合夥)), a limited partnership incorporated on December 29, 2010 under the laws of the PRC. It is one of our Promoters and holds 24% equity interest in our Company immediately prior to the completion of the [ <b>REDACTED</b> ]
"Lian Heng Yong Kang"	Beijing Lian Heng Yong Kang Management Consulting Limited (北京聯恒永康管理諮詢有限責任公司), a limited liability company incorporated on December 19, 2011 under the laws of the PRC

"Lian Heng Yong Xin"	Beijing Lian Heng Yong Xin Investment Center Limited Partnership (北京聯恆永信投資中心(有限合夥)), a limited partnership incorporated on February 9, 2012 under the laws of the PRC. It is one of our Promoters and holds 8.9% equity interest in our Company immediately prior to the completion of the [ <b>REDACTED</b> ]
"Listing"	listing of the H Shares on the Main Board of the Hong Kong Stock Exchange
"Listing Committee"	the Listing Committee of the Hong Kong Stock Exchange
"Listing Date"	the date, expected to be on or about [ <b>REDACTED</b> ], on which our H Shares are listed and from which dealings therein are permitted to take place on the Hong Kong Stock Exchange
"Listing Rules"	the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange, as amended, supplemented or otherwise modified from time to time
"Macau"	the Macau Special Administrative Region of the PRC
"Main Board"	the Main Board of the Hong Kong Stock Exchange
"Mandatory Provisions"	the "Mandatory Provisions for Articles of Association of Companies to be Listed Overseas" (到境外上市公司章程 必備條款), as amended, supplemented or otherwise modified from time to time, for inclusion in the articles of association of companies incorporated in the PRC to be listed overseas (including Hong Kong), which were promulgated by the former State Council Securities Committee and the former State Commission for Economic System Reform on August 27, 1994
"MOFCOM"	the Ministry of Commerce of the PRC (中華人民共和國 商務部)
"Motorola Mobility"	Motorola Mobility Holdings LLC, a limited company incorporated in the State of Delaware, USA and a wholly-owned subsidiary of Lenovo and, where the context requires, its relevant subsidiaries or affiliates or the brand name under which their products are marketed

# DEFINITIONS

"NDRC"	the National Development and Reform Commission of the PRC (中華人民共和國國家發展和改革委員會)
"non-PRC resident enterprise"	as defined under the EIT Law, means companies incorporated pursuant to a non-PRC law with their de facto management conducted outside the PRC, but which have established organizations or premises in the PRC, or which have generated income within the PRC without having established organizations or premises in the PRC
"NPC"	National People's Congress of the PRC (中華人民共和國 全國人民代表大會)
"NSSF"	the National Council for Social Security Fund of the PRC (中華人民共和國全國社會保障基金理事會)

[REDACTED]

"PBOC"

the People's Bank of China (中國人民銀行), the central bank of PRC

"Phylion Battery"	Phylion Battery Co., Ltd. (蘇州星恒電源有限公司), a limited liability company incorporated on December 18, 2003 under the laws of the PRC and our subsidiary owned as to 50.774% by us
"portfolio companies"	our subsidiaries and associated companies within our strategic investments business unless the context indicates otherwise
"PRC Company Law"	the Company Law of the People's Republic of China (中 華人民共和國公司法)
"PRC GAAP"	Accounting Standards for Business Enterprises issued by the Ministry of Finance of the PRC
"PRC Government" or "State"	all governmental subdivisions (including provincial, municipal and other regional or local government entitles) and instrumentalities of the PRC
"PRC Securities Law"	the Securities Law of the People's Republic of China (中 華人民共和國證券法)
	[REDACTED]
"Promoters"	CAS Holdings, Lian Chi Zhi Yuan, China Oceanwide, Lian Heng Yong Xin, Mr. Liu Chuanzhi, Mr. Zhu Linan, Mr. Ning Min, Mr. Huang Shaokang, Mr. Chen Shaopeng and Mr. Tang Xudong
"Property Valuer" or "JLL"	Jones Lang LaSalle Corporate Appraisal and Advisory Limited
[REDACTED]	
"province"	each being a province or, where the context requires a provincial level autonomous region or municipality under the direct supervision of the central government of the

"QIBs"	qualified institutional buyers within the meaning of Rule 144A
"Quant Star"	Ningbo Quant Star Investment Center (Limited Partnership) (寧波寬客之星投資中心(有限合夥)), a quantitative parent fund managed by Ningbo Kuan Ao Investment Management Co., Ltd. (寧波寬奧投資管理有限公司) through Tibet Kuan Yu Investment Management Center (Limited Partnership) (西藏寬裕投資管理中心(有限合 夥))
"Raycom"	Raycom Holdings, Raycom Property Investment and Raycom Real Estate
"Raycom Holdings"	Raycom Holdings Limited (融科智地控股有限公司), a limited liability company incorporated on July 12, 2006 under the laws of the PRC and our wholly-owned subsidiary
"Raycom Property Investment"	Raycom Property Investment Limited (融科物業投資有限公司), a limited liability company incorporated on July 10, 2006 under the laws of the PRC and our wholly-owned subsidiary
"Raycom Real Estate"	Raycom Real Estate Development Co., Ltd. (融科智地房 地產股份有限公司), a joint stock limited liability company incorporated on June 11, 2001 under the laws of the PRC and our subsidiary owned as to approximately 93.09% by us
"Regulation S"	Regulation S under the U.S. Securities Act
"Right Lane"	Right Lane Limited (南明有限公司), a limited liability company incorporated on January 29, 1988 under the laws of Hong Kong and our wholly-owned subsidiary
"RMB" or "Renminbi"	Renminbi, the lawful currency of the PRC
"Rule 144A"	Rule 144A under the U.S. Securities Act
"SAFE"	the State Administration of Foreign Exchange of the PRC (中華人民共和國國家外匯管理局)
"SAIC"	the State Administration of Industry and Commerce of the PRC (中華人民共和國國家工商行政管理總局)

"SAT"	The State Administration of Taxation of the PRC (中華人
	民共和國國家税務總局)
"SFC"	the Securities and Futures Commission of Hong Kong
"SFO"	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) as amended, supplemented or otherwise modified from time to time
"Share(s)"	share(s) in the share capital of our Company, with a nominal value of RMB1.00 each, comprising our Domestic Shares and our H Shares
"Shareholder(s)"	holder(s) of the Share(s)
"SIFMA"	Securities Industry and Financial Markets Association in the U.S.
"SMEs"	small-and medium-sized enterprises
"SOE(s)"	state-owned enterprise(s)
"Special Regulations"	the Special Regulations of the State Council on the Overseas Offering and Listing of Shares by Joint Stock Limited Companies (國務院關於股份有限公司境外募集 股份及上市的特別規定), promulgated by the State Council on August 4, 1994, as amended, supplemented or modified from time to time
"Stabilizing Manager"	[REDACTED]
"State Council"	the State Council of the PRC
"subsidiary"	has the meaning ascribed thereto under the Listing Rules
"Substantial Shareholder(s)"	has the meaning ascribed thereto under the Listing Rules
"Supervisor(s)"	member(s) of the Board of Supervisors
"Suzhou Trust"	Suzhou Trust Ltd (蘇州信託有限公司), a limited liability company incorporated on September 18, 2002 under the laws of the PRC and one of our associated companies

# DEFINITIONS

"Takeovers Code"	the Codes on Takeovers and Mergers and Share Buy- backs issued by the SFC, as amended, supplemented or otherwise modified from time to time
"Tianjin Legend Star"	Tianjin Legend Star Venture Capital Co., Ltd. (天津聯想 之星創業投資有限公司), a limited liability company incorporated on January 9, 2012 under the laws of the PRC and our wholly owned subsidiary
"Track Record Period"	the three financial years ended December 31, 2014
"U.S." or "United States"	the United States of America, its territories, its possessions and all areas subject to its jurisdiction
"U.S. Securities Act"	the United States Securities Act of 1933, as amended, and the rules and regulations promulgated thereunder
"Underwriters"	the Hong Kong Underwriters and the International Underwriters
"Underwriting Agreements"	[REDACTED]
"Union Insurance"	Union Insurance Broker Group Co., Ltd. (聯保投資集團 有限公司), a limited liability company incorporated on September 5, 2012 under the laws of the PRC and one of our associated companies
"US\$" or "U.S. dollars" or "USD"	United States dollars, the lawful currency of the United States

"Zeny"	Zeny Supply Chain Co., Ltd (增益供應鏈有限公司), a
	limited liability company incorporated on July 24, 2012
	under the laws of the PRC and our subsidiary owned as to
	94% by us

### DEFINITIONS

"Zero2IPO"	Zero2IPO Group (清科集團), an integrated service provider and investment institution in PRC's private equity industry
"Zhengqi"	Zhengqi Anhui Financial Holdings Co., Ltd. (正奇安徽金 融控股有限公司), a limited liability company incorporated on October 10, 2012 under the laws of the PRC and our subsidiary owned as to 92% by us
"%"	per cent

The English translation of the PRC entities, enterprises, nationals, facilities, regulations in Chinese or another language included in this document is for identification purposes only. To the extent there is any inconsistency between the Chinese names of the PRC entities, enterprises, nationals, facilities, regulations and their English translations, the Chinese names shall prevail.

# **GLOSSARY OF TECHNICAL TERMS**

This glossary of technical terms contains explanations of certain technical terms used in this document in connection with our Group and our business. These terms and their meanings may not correspond to standard industry meanings or usage of these terms.

blending	the processing of adjusting proportions of different kinds of liquor with different flavors into a specific mix with standardized taste
Daqu	a large dough of yeast mash made of barley or wheat and used as a sacchariferous agents and fermentation starter in liquor production
DMTO	the technique for using coal or natural gas instead of oil for production of ethylene and propene
EO	ethylene oxide
EVA	ethylene-vinylacetate copolymer
fermentation	the process in which Daqu yeast converts fermentable carbohydrate mainly in the form of glucose into flavored substances mainly in the form of ethanol
GFA	gross floor area
GP	general partner(s)
high-temperature yeast	a type of Daqu produced in high-temperature in which the embryo yeast dough undergoes over 60°C of heating
Internet	a global network of interconnected, separately administered public and private computer networks that uses the Transmission Control Protocol/Internet Protocol for communications
Internet Protocol	an agreed set of rules, procedures and formats by which information is exchanged over the Internet
IT	information technology
LP	limited partner(s)
Luzhou-flavored	a class of distilled liquor that is sweet tasting, unctuous in texture, and mellow, with a gentle lasting fragrance contributed by the high levels of esters, primarily ethyl acetate

# **GLOSSARY OF TECHNICAL TERMS**

Maotai-flavored	a highly fragrant distilled liquor of bold character, named for its similarity in flavor to Chinese fermented bean pastes and soy sauces
MIDH	mobile internet and digital home
020	online-to-offline, an e-commerce business model
Olefin	unsaturated hydrocarbon containing one or more pairs of carbon atoms linked by a double bond
P2P	peer-to-peer, a type of loan business
PC	personal computer
PE	private equity fund
PP	polypropylene
Transmission Control Protocol	an agreed set of rules, procedures and formats used along with the Internet Protocol to transmit information over the Internet
Trichloroethylene	the chemical compound synthetized by substituting the 3 hydrogen atoms in an Ethylene molecule with a chlorine
VC	venture capital fund

### FORWARD-LOOKING STATEMENTS

This document contains certain forward-looking statements and information relating to our Company and our subsidiaries that are based on the beliefs of our management as well as assumptions made by and information currently available to our management. All statements other than statements of historical fact contained in this document, including, without limitation, those regarding our future financial position, strategies, plans, objectives, goals, targets and future developments in the markets where we participate or are seeking to participate and any statements preceded by, followed by or that include the words "aim". "anticipate", "believe", "could", "estimate", "expect", "going forward", "intend", "may", "ought to", "plan", "predict", "project", "seek", "should", "will", "would" and similar expressions or the negative thereof, are forward-looking statements. These forward-looking statements are based on numerous assumptions regarding our present and future business strategies and the environment in which we will operate in the future. These forward-looking statements reflecting our current views with respect to future events are not a guarantee of future performance and involve known and unknown risks, uncertainties, assumptions and other factors, some of which are beyond our control, which may cause our actual results, performance or achievements, or industry results to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.

Important factors that could cause our actual results, performance or achievements to differ materially from those in the forward-looking statements include, without limitation, the risk factors set forth under the section headed "Risk Factors" in this document and the following:

- our ability to successfully implement our business strategies and plans;
- future developments, trends and conditions in the industry and markets in which we operate;
- our business prospects;
- our capital expenditure plans;
- the actions and developments of our competitors;
- our ability to reduce costs;
- the scale and nature of, and potential for, future developments of our business and expansion of our network through organic growth and selective acquisitions;
- our financial condition and performance;
- capital market developments and availability of financing to us;
- our dividend policy;
- any changes in the laws, rules and regulations of the central and local governments in the PRC and other relevant jurisdictions and the rules, regulations and policies of the relevant governmental authorities relating to all aspects of our business;

### FORWARD-LOOKING STATEMENTS

- general economic, political and business conditions in the markets in which we operate, including those related to the PRC;
- change or volatility in interest rates, foreign exchange rates, equity prices or other rates or prices, volumes, operations, margins, risk management and overall market trends, including those pertaining to the PRC and the industry and markets in which we operate;
- various business opportunities that we may pursue;
- macroeconomic measures taken by the PRC government to manage economic growth; and
- changes in the global economic conditions and material volatility in the global financial markets.

Subject to the requirements of applicable laws, rules and regulations, we do not have any and undertake no obligation to update or revise the forward-looking statements in this document, whether as a result of new information, future events or otherwise. As a result of these and other risks, uncertainties and assumptions, the forward-looking events and circumstances discussed in this document might not occur in the way we expect, or at all. We caution you not to place undue reliance on any forward-looking statements or information.

In this document, statements of or references to the intentions of our Company or any of our Directors are made as of the date of this document. Any such intentions may potentially change in light of future developments.

All forward-looking statements contained in this document are qualified by reference to the cautionary statements set out in this section.

### **RISK FACTORS**

You should carefully consider all of the information in this document, including the risks and uncertainties described below, before making an investment in our H shares. Any of these risks could materially and adversely affect our business, financial condition and results of operations. The trading price of our H Shares could significantly decrease due to any of these risks, and you may lose all or part of your investment. You should pay particular attention to the fact that we are a company incorporated in the PRC and most of our operations are conducted in the PRC, which is governed by a legal and regulatory environment that may differ significantly from that of other jurisdictions. For more information concerning the PRC and certain material matters discussed below, see "Supervision and Regulation," "Appendix IV — Taxation and Foreign Exchange," "Appendix V — Summary of Principal Legal and Regulatory Provisions" and "Appendix VI — Summary of Articles of Association" to this document.

There are certain risks and uncertainties involved in our operations and this **[REDACTED]**, some of which are beyond our control. We have categorized these risks and uncertainties into: (i) risks relating to our general operations; (ii) risks relating to our strategic investments and operations; (iii) risks relating to our financial investments and management; (iv) risks relating to countries in which we operate; and (v) risks relating to the **[REDACTED]**.

### **RISKS RELATING TO OUR GENERAL OPERATIONS**

We engage in multiple business lines through a large number of portfolio companies, and this business structure exposes us to challenges not faced by companies with a single or small number of business lines.

We are an investment group. We have a large number of portfolio companies operating in multiple industries. In particular:

- We are exposed to business, market and regulatory risks relating to different industries, markets and geographic areas, and we may from time to time expand our businesses to new industries, markets and geographic areas in which we have limited operating experience. We need to devote substantial resources to become familiar with, and monitor changes in, different operating environments so that we can succeed in our businesses.
- Due to the large number of our portfolio companies, the successful operation of our Group requires an effective management system. As we continue to grow our businesses, including through the expansion into various industries, our operations may become more complex, which would increase the difficulty of implementing our management system.

#### **RISK FACTORS**

• We provide direct funding, borrowing guarantees and other support to certain of our portfolio companies. For instance, we provide shareholder loans to, or act as a guarantor for the borrowings of, certain of our portfolio companies. If a portfolio company defaults on any borrowings lent or guaranteed by us, we will not receive the repayment as planned or the relevant lender may exercise its right under the guarantee to demand repayment from us. The occurrence of either of these types of events may result in a funding shortage at our Company level and adversely affect our ability to provide financial support to our other portfolio companies. In addition, we share management experience with, and provide corporate functions such as treasury, legal, public relation and human resources to, certain of our portfolio companies. If our financial or non-financial support ceases or diminishes for any reason, the operations of the relevant portfolio companies may be materially and adversely affected, which in turn may have a material and adverse impact on our business, results of operations and financial condition.

# We may be unable to successfully identify, invest in or acquire suitable investment projects or acquisition targets.

We expect part of our growth to be achieved through investments and acquisitions. However, we may be unable to identify suitable investment and acquisition opportunities, negotiate acceptable terms, or successfully invest in identified projects or acquire identified targets. Identifying appropriate investment projects and acquisition targets with good potential requires an assessment of a number of factors, many of which are inherently subjective, and as a result our estimates may prove to be inaccurate. The due diligence we conduct for an investment or acquisition opportunity may not comprehensively and fully capture the financial, business and other information of the target. We may be unable to adequately identify, evaluate or address the financial, legal and operational risks arising from our investments and acquisitions, which could expose us to unanticipated costs and liabilities. These types of risks could have an adverse effect on our reputation, business prospects, results of operations and financial condition.

In addition, the investigation of an acquisition or investment plan and the negotiation and execution of such acquisition or investment plan usually require substantial time and attention from our management, and we may incur substantial expenses for services provided by financial advisors, accountants, attorneys and other advisors. We may not consummate the investment or acquisition plan due to the failure to obtain board, shareholder, governmental or other necessary approvals. Even if an agreement relating to a specific investment or acquisition plan due to terminate the investment or acquisition plan due to terminate the investment or acquisition plan due to terminate the investment or acquisition plan due to many factors beyond our control. For example, we may not be able to access sufficient capital resources on commercially acceptable terms to carry out our proposed investment or acquisition plan. If such acquisition or investment plan is not implemented, the costs incurred up to that point for the proposed transaction may not be recoverable.

# Businesses we acquire may not be integrated successfully or managed effectively and may present unforeseen costs and challenges to us.

We may fail to effectively integrate or manage acquired companies due to various factors, including differences in corporate cultures, complexity and size of the acquired companies, our inability to retain and assimilate personnel of the acquired companies, or our lack of knowledge and experience in new industries or markets. We may also face unexpected delays or difficulties that require us to devote additional resources to integrate or manage the acquired companies. Therefore, we cannot provide assurance that any acquisitions we undertake will achieve our desired strategic objectives, business integration plan or expected return on investment. In addition, we may obtain funding for acquisition through borrowings, and such loans or other debts may increase our financial costs and leverage. If the acquired companies' results of operations do not meet our expectations, we may be required to recognize an operating loss in our consolidate financial statements and impairment charges on goodwill or other assets. In addition, our pursuit of acquisitions may disrupt our ongoing businesses and divert our management's time and attention from our existing operations. Any of these factors may have an adverse effect on our results of operations and financial condition.

# Our Company needs sufficient cash flow to grow its business, make investments and repay debt.

As a holding company, our Company relies on cash dividends, borrowings as well as cash received from disposals of our interests in our portfolio companies and other investments for cash flow to grow our business, make investments and repay debt. While some of our portfolio companies have, in the past, paid cash dividends from time to time, the historical pattern may not be indicative of the amount of dividends that we may receive in the future. Dividend policies of our portfolio companies may vary significantly and change from time to time. The shareholders or the board of directors (as the case may be) of a portfolio company have the power to determine whether to pay dividends based on conditions then existing, including the company's earnings, financial condition and capital requirements, as well as economic and other conditions that the shareholders or the board of directors may deem relevant. Some portfolio companies may conclude that it is in the best interest of their shareholders to retain earnings, if any, for use in the operation and expansion of their businesses. Our ability to obtain financing depends on various factors, including our financial condition, results of operation, cash flows, credit rating, economic conditions of the jurisdictions in which we operate, financing costs (including interest rate), conditions in capital markets and regulatory requirements. In addition, we cannot assure you that we will be able to continue to obtain sufficient cash flow through investment returns or by disposing of interests in our current investments. If the occurrence of any of the above prevents us from obtaining sufficient cash flow, our results of operation, financial condition and prospects may be adversely affected.

#### Certain of our businesses and operations require substantial capital investment and we may not be able to obtain sufficient capital resources for our continued growth and other operational needs.

We require significant capital resources to pursue our business strategy and grow our businesses. We have incurred, and will continue to incur, significant capital expenditure for the operations of our strategic investments. In addition, we need to grow our business through

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organic expansion, investments and acquisitions to remain competitive and respond timely to technological changes and market demand. For example, growing certain parts of our financial services business, in particular our direct loans and pawn loans businesses, are capital intensive, as Chinese regulations limit our funding sources for these types of loans, and we therefore rely primarily on the capital of the subsidiaries carrying out these businesses to fund these loans. In part because of the capital requirements related to growing these loan businesses in 2013, we reported net cash used in operations of RMB1,581.8 million in that year. It may take a relatively long period of time to generate returns or realize the value of our investments, before which we may be obliged to repay our existing debts or to seek additional financing. If we cannot obtain sufficient funding on acceptable terms, we may not be able to successfully implement our business strategy, and our prospects could be materially adversely affected.

# The business of our Group is subject to changes in global and regional economic and political conditions and government policies, and fluctuations in the industries in which we have operations.

The operations and performance of our Group, in particular Lenovo, are subject to changes in global and regional economic and political conditions as well as government policies. Uncertainty about global and regional economic and political conditions as well as government policies poses risks to us because consumers and businesses tend to postpone or decrease spending in response to various factors including the availability and cost of credit, unemployment, financial market volatility, geopolitical issues, restrictive government policies and regulations, negative financial news, and declines in their income or asset values. Other factors that could influence worldwide or regional demand for products and services of our Group include fluctuations in fuel and other energy costs, conditions in the real estate and mortgage markets, changes in labor costs, consumer confidence as well as other macroeconomic factors affecting consumer spending. Any negative change in these or other relevant global and regional economic conditions could materially and adversely affect demand for our products and services and hence our financial results and business prospects.

For the years ended December 31, 2012, 2013 and 2014, we derived 46.4%, 42.9% and 37.3% of our revenue from China. While China's economy has experienced significant growth over the past few decades, its continued growth has been facing downward pressure since the second half of 2008 and its annual GDP growth rate has declined from 7.8% in 2012 to 7.7% in 2013 and 7.4% in 2014. There is no assurance that future growth will be sustained at similar rates or at all. The Chinese government adjusts its monetary, fiscal and other policies and measures from time to time to manage economic growth and prevent overheating and excess capacity in specific industries or markets. Changes in the industries in China in which we operate may result in a lower than expected growth rate or decline of our businesses.

The business operations of our Group also depend on the overall activity levels in the industries in which we operate and the relevant upstream and downstream industries. Weak global economic conditions could harm our business by contributing to reductions in demand, insolvency of key suppliers, potential customer and counterparty insolvencies, and increased challenges in conducting our operations. For example, our IT business depends on the global demand for electronic devices and IT-related services; our agriculture and food business is affected by changes in Chinese consumers' dietary composition, disposable incomes and spending patterns; and our property business is correlated with the macroeconomic conditions in China. Such fluctuations in global economic, political, governmental and industry conditions may therefore have an adverse effect on our business, results of operations and financial condition.

#### Our historical financial information is not indicative of our future results of operations.

We are an investment group and have business operations in various industries. Our historical financial information during the Track Record Period must be read in conjunction with the impact from our investment strategy adjustments, changes in our business segments and fluctuations in the performance of our portfolio companies. In particular:

- Based on our view of the market and our investment strategies adjusted from time to time, we may decide to expand into new markets or enter into new businesses by way of acquisitions. The consolidation of the financial results of any acquired businesses may materially affect our results of operations and financial condition.
- Due to dilution, disposals of interests or other reasons, our equity interests in certain portfolio companies may decrease and hence our share of the profit or loss of those portfolio companies and our ability to direct or influence their operations may be negatively affected. We may also cease to consolidate the financial statements of certain subsidiaries. For instance, we transferred 3% equity interest in Union Insurance to a third party in December 2014, which resulted in a decrease in our shareholding to 48% and our ceasing to consolidate it in our consolidated financial statements. Our voting rights in Lenovo are also less than 50%. We believe that we had de facto control over Lenovo and we consolidated Lenovo in our consolidated financial statements during the Track Record Period. For more information, see "Financial Information Critical Accounting Policies, Estimates and Judgments Consolidation of entities in which we hold less than 50% voting rights." If we were to lose the de facto control over Lenovo and be unable to consolidate its financial information, our financial condition could be materially and adversely affected.
- We incurred substantial losses and gains in the Track Record Period that we do not believe are typical of our business. For instance, in 2014 we incurred impairment losses for non-financial assets of RMB1,097.7 million. In 2014 we also had dilution gains of RMB1,747.4 million, including a dilution gain of RMB1,646.6 million in connection with the initial public offering of CAR in 2014. We may realize similar losses or gains in the future.

As a result, period-to-period comparisons of our historical operating results must be evaluated in light of the impact of the above factors, and our historical financial information may not be indicative of what our results of operations, financial condition or cash flow will be in the future.

# Valuation methodologies for certain of our assets are subject to significant subjectivity and the fair value of assets established pursuant to such methodologies may never be realized.

There are no readily ascertainable market prices for some of our illiquid investments. When determining fair values of investments, we use the last reported market price as of the balance sheet date for investments that have readily observable market prices. When an investment does not have a readily available market price, the fair value of the investment represents the value determined by us in good faith, at which the investment could be sold in an orderly disposition over a reasonable period of time between willing parties other than in a forced or liquidation sale. There is no single standard for determining fair value in good faith. For example, the fair value of our investment properties are determined at each reporting date by external valuers and based on active market prices, adjusted for any difference in the nature, location or condition of the specific assets, and the fair value of our investments in a private equity fund is measured primarily based on the latest available financial/capital account statement of the private equity fund as reported by its general partner. When making fair value determinations, we typically use a market multiples approach that considers a specified financial measure or a discounted cash flow analysis. We may also consider a range of additional factors that we deem relevant, including the applicability of a control premium or illiquidity discount, the existence of significant unconsolidated assets and liabilities, any favorable or unfavorable tax attributes, the method of likely exit, estimates of assumed growth rates, terminal values, discount rates, capital structure and other factors. These valuation methodologies involve a significant degree of management judgment. In addition, the fair values of some of our assets are calculated based on such assets' market value, and any significant fluctuation in the market value of such assets may have an adverse effect on us.

Because valuations, in particular valuations of investments for which market quotations are not readily available, are inherently uncertain, may fluctuate over short periods of time and may be based on estimates, the determinations of fair value we make may differ materially from the values that would have resulted if a ready market had existed. Even if market quotations are available for our investments, these quotations may be different from the value that could actually be realized because of various factors, including illiquidity associated with a large ownership position, subsequent illiquidity in the market for a company's securities, future market price volatility or the potential for a future loss in market value based on poor industry conditions or the market's negative view of a company and its managements performance. There can be no assurance that the fair value movements that we record from time to time will ultimately be realized.

### Certain of our assets are recorded in our consolidated balance sheets at fair value, and as a result, the fluctuation of the market prices of those assets may significantly affect our financial results.

Certain of our assets are recorded in our consolidated balance sheets at fair value. Under IFRS, we are required to reassess the fair value of these assets as of each balance sheet date. The reassessments of fair value are made based on their market prices, and gains or losses arising from changes in the fair value of these assets are included in our consolidated statements of income in the periods in which they arise. These assets include our investments in associates measured at fair value through profit or loss, financial assets at fair value through profit or loss, derivative financial instruments and investments properties. The fair value of these assets may fluctuate from time to time as a result of the fluctuation of the market prices, and our results of operations may be materially affected by the fluctuation of fair value gains or losses do not give rise to any change in our cash position unless we dispose of the relevant assets. Therefore, we may experience constraints on our liquidity even though our profitability increases.

#### We depend on the experience and industry expertise of our senior management members.

Our continued ability to successfully manage our existing businesses, integrate new operations and identify other market opportunities depends on the experience and expertise of senior management members of our Company and of our portfolio companies. Our Company relies principally on senior management members of our Company in formulating our business strategy and to supervise our operations as a whole. For details, see "Directors, Supervisors and Senior Management." In addition, we also rely on the senior managements members of our portfolio companies. The continued success of our Group depends in large part on the leadership of our existing management personnel, our ability to retain our management personnel and our ability to attract and recruit adequate management personnel with specialized expertise in the industries in which our existing and any future portfolio companies operate. Our business may be adversely affected if we lose the service of any current senior management of the Company or any of our portfolio companies or if we fail to recruit new senior managers as needed.

# Our business may be materially and adversely affected if we lose or fail to attract skilled personnel and other qualified staff with the required expertise.

The success of our business, to a large extent, depends on our ability to attract and retain skilled personnel who possess in-depth knowledge and understanding of, and extensive working experience in, the various industries in which we operate. These personnel include, among others, research and development personnel, experienced investment managers and finance professionals, product manufacturing and development personnel, marketing and sales staff, legal professionals, risk management personnel, dentists and other medical staff for our dental hospitals and clinics, and other operational personnel. We have devoted considerable resources to recruiting and retaining these personnel. However, the market for skilled

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personnel is highly competitive and we face increasing competition in recruiting and retaining these individuals as our competitors from different industries are vying for the same pool of talent. The business and financial condition of our Group could be adversely affected if we are unable to retain our qualified personnel or cannot recruit new personnel in a timely manner following their departure or when expanding the relevant businesses. In the face of this intense competition for talent, we may need to offer better compensation and other benefits to recruit and retain skilled personnel and additional costs may be incurred. Some of our skilled personnel are subject to non-compete arrangements. However, we cannot ensure that such arrangements can be fully and legally enforced. If any of our skilled personnel join or establish a competing business, we may lose some of our customers, which may have a material adverse effect on our business.

Our business depends on the recognition and reputation of our key "Legend" brand and various other brands of our Group, in particular the "Lenovo" brand, and any failure to maintain and enhance recognition of, or any negative publicity or other harm to our brands may materially and adversely affect our business, financial condition and results of operations.

We believe that the recognition and reputation of our "Legend" brand and various other brands, in particular the "Lenovo" brand, have significantly contributed to the success of our businesses. Certain businesses of our Group, such as our IT, agriculture, Chinese liquor, dental and property businesses, depend heavily upon public awareness and market acceptance of our brands. Maintaining and enhancing our reputation and brand recognition depends primarily on the consistent high quality of our products and services, as well as the success of our marketing and promotional efforts. If customers do not perceive our products and services to be of high quality, our brand image may be harmed, thereby decreasing the attractiveness of our products and services. While we have devoted significant resources to brand promotion efforts in recent years, our ongoing marketing efforts may not be successful in further promoting our brand.

Our brand image may be harmed by negative publicity relating to our Group regardless of its veracity. For example, our portfolio companies are subject to extensive governmental regulations. If any of our portfolio companies fails to comply with laws and regulations promulgated by government authorities from time to time, it may be subject to penalties or fines or other severe consequences and the negative publicity of the noncompliance could harm our reputation. As a result, our ability to attract and retain customers may be impeded and our business prospects may be materially and adversely affected.

There may be counterfeits of our recognized products from time to time, which may negatively affect customers' appreciation of the quality of our actual products or even cause physical injuries to customers who purchase such counterfeit products, thus harming our reputation and brand image. We may also be compelled to take legal actions and/or seek assistance from investigation agencies, enforcement agencies and authorities in the eradication, prohibition or deterrence of counterfeiting activities. As a result, the attention of our management may be distracted and our financial performance and profitability may be adversely affected.

# We face increasing competition from existing and new market players in industries in which we currently have or plan to have operations.

Our operating environment is and will continue to be highly competitive. For example, the IT industry is experiencing rapid development in hardware, software and service offerings and we face ongoing competition in product and service offerings as well as in pricing in all business areas of the IT industry. For more details, please see "— Risks Relating to Our Strategic Investments and Operations — Risks Relating to Our IT Business — Lenovo faces intense competition, which may adversely affect its revenue, market share or profitability" below. In the financial services businesses in which we operate, we face increasing competition in the regions where we operate, in view of the sharp rise in the number of companies providing short-term loans, credit guarantees, financial leasing and other similar financial services in the past few years. Competition in the Chinese liquor business will continue to be intense as a result of the large number of local enterprises engaged in this business and the relatively low industry concentration. China's property market is highly competitive, and we face competition from both domestic and foreign property developers.

Some of our principal competitors in the industries in which we operate may have more resources than us and are making significant capital investments in selected areas. Any inability by us to compete effectively or an increase in competition in the industries in which we operate could cause a decline in our growth rates, reduce our revenue or reduce our ability to achieve our target market shares. As we expand into new industries or geographical markets, we may be subject to competition from other market players. We cannot predict the extent to which this competition will affect our results of operations and financial condition.

#### We may have disputes with other shareholders of our portfolio companies.

We may have disputes with the other shareholders of our portfolio companies, including disputes relating to dividend distribution and appointment of key personnel. Our ability to manage and monitor our portfolio companies derives from our contractual rights under shareholders' agreements and shareholder's rights under applicable laws. The other shareholders of our portfolio companies may violate the law or fail to perform their obligations under the shareholder agreements as a result of disagreement among shareholders. In the event of such disputes, particularly for portfolio companies that we do not control, the operations of the relevant portfolio companies may be adversely affected, and we may be forced to take actions, including arbitration and litigation, to resolve such disputes. These actions could result in substantial costs, divert our management resources and adversely impact our reputation. The outcome of any such arbitration or litigation cannot be guaranteed.

#### Our Group operates businesses in certain highly regulated industries.

Certain business operations of our Group are subject to extensive regulations in the PRC. To maintain our current operations and to commence a new business, we need to obtain and maintain necessary government authorizations, including permits, licenses and certificates. For instance:

- Our financial services business is subject to extensive regulation and supervision by national, provincial and local government authorities with regard to the daily operations, capital structure, pricing and provisioning policy of our portfolio companies in this segment. These laws, regulations, rules, policies and measures applicable to our financial services business are issued by different central, provincial and local government authorities. Government authorities also have broad discretion in implementing and enforcing applicable laws and regulations. As a result, there are significant uncertainties in the interpretation and implementation of these laws, regulations, rules, policies and measures, which may increase our compliance burden and may potentially restrain our ability and flexibility in conducting our financial services business, including the expansion into new markets. In addition, PRC laws and regulations relating to anti-money laundering have undergone considerable development in recent years. Any new requirement under anti-money laundering laws for our relevant portfolio companies to supervise and report transactions with customers of our financial services business would increase our costs, and may expose us to potential criminal or administrative sanctions in the case our relevant portfolio companies fail to establish and implement adequate procedures in accordance with applicable laws and regulations.
- Our dental business is subject to the laws and regulations mainly related to the quality of medical facilities, equipment and services, the pricing and procurement of pharmaceuticals, and the licensing, headcount and composition of medical professionals. Our hospitals and clinics are also subject to periodic licensing requirements and inspections by various government agencies and departments at the provincial and municipal level.
- Our property business in China is heavily regulated. In order to undertake and complete a property development or to commence property leasing, Raycom, as a property developer or owner, must obtain various permits, licenses, certificates and approvals from the relevant governmental and administrative authorities at various stages of the property development process and while holding the properties for leasing, including land use rights certificates, construction land planning permits, construction work planning permits and construction work commencement permits, pre-sale permits, permits to carry out property management services, various qualification certificates and certificates of completion.

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Our IT, agriculture and food, and chemicals and energy materials businesses are subject to extensive national and local laws, regulations, rules and policies relating to protection of the environment, the generation, storage, handling, transportation, treatment, disposal and remediation of hazardous substances and waste materials, and work safety. Actual or perceived violations of environmental laws or permit requirements or work safety laws could result in restrictions or prohibitions on plant operations, substantial civil or criminal sanctions, as well as, under some environmental laws, the assessment of strict liability or joint and several liability. In addition, we could incur significant expenditures in order to comply with existing or future environmental or safety laws. Capital expenditures and costs relating to environmental and safety matters will be subject to evolving regulatory requirements. Furthermore, we may be liable for the costs of investigating and cleaning up environmental contamination on or from our properties or at off-site locations where we disposed of or arranged for the disposal or treatment of hazardous materials, and may be liable for disposal activities that pre-dated our purchase of the relevant businesses. We may therefore incur additional costs and expenditures beyond those currently anticipated so as to address all known and unknown situations under existing and future environmental laws. Negative publicity of our violation of any environmental or safety laws and regulations could harm our reputation.

The regulatory authorities may also adjust existing regulations or promulgate new regulations from time to time. We may encounter problems in obtaining or renewing the permits, licenses, certificates and government authorizations necessary to conduct our businesses. We also may be unable to comply with new laws, regulations or policies that may come into effect from time to time with respect to relevant industries in general or the particular processes with respect to the granting of approvals, permits, licenses or certificates. In addition, to ensure the restrictions and conditions of relevant business permits, licenses and certificates are fulfilled, the government authorities normally conduct regular or special inspections, investigations and inquiries. If any significant non-compliance is found by the government authorities, our permits, licenses and certificates may be suspended or revoked, and we may receive fines or other penalties, which could have a material adverse effect on our relevant businesses, financial condition, results of operations and prospects and our reputation may be adversely affected.

# The operations of our portfolio companies rely on certain third-party vendors, suppliers, contractors and service providers for our businesses.

The operations of our portfolio companies rely on a number of third-party vendors, suppliers, contractors and service providers for our businesses. In particular,

• *IT:* Lenovo maintains several single- or limited-source supplier relationships, either because multiple sources are not readily available or because the relationships are advantageous to Lenovo due to performance, quality, support, delivery, capacity or price considerations. For example, Lenovo depends on a particular supplier to

provide operating systems used in its PCs and a particular supplier to provide semiconductor chips used in its PCs. If the supply of a critical single- or limited-source product or component is unexpectedly delayed or curtailed, Lenovo may not be able to ship the related products in expected quantities or configurations, or in a timely manner. From time to time, Lenovo deliberately cultivates a preferred supplier relationship for certain components or products to ensure its supply. If Lenovo is unable to cultivate such preferred supplier relationships, its ability to ensure supply of such components during periods of shortage could be materially and adversely impacted. In addition, Lenovo may not be able to replace the functionality provided by the third-party software currently offered with its products if that software becomes obsolete, defective or incompatible with future versions of its products or is not adequately maintained or updated. Even where multiple sources of supply are available to Lenovo, time needed to find and qualify the alternative suppliers and establish working relations with reliable suppliers could result in delays and a possible loss of sales, which could harm its operating results.

Other businesses and operations: We rely on third-party suppliers for pharmaceuticals, medical equipment, medical supplies, implants and consumables that we use for our dental business. We also purchase from third parties seeds, fertilizers, pesticides and other raw materials for our agriculture business, and packaging materials, crops and other raw materials for our Chinese liquor business. We engage external contractors to carry out various work for our property business, including construction, equipment installation, internal decoration, landscaping, pipeline engineering and lift installation. We cannot guarantee that each of the suppliers or external contractors we use will provide satisfactory products or services at the required quality level. If the performance of any of the suppliers or external contractors is unsatisfactory, we may need to replace the supplier or external contractor or take other actions to remedy the situation, which may materially and adversely affect the quality of our products and services, increase our cost or impede the construction progress of our projects. Furthermore, our external contractors may undertake projects for other developers, engage in risky undertakings or encounter financial or other difficulties, which may cause them to delay the completion of work for our property projects and as a result lead to an increase in our project development costs. The occurrence of any of the above events may have a material adverse effect on our business, financial condition and operating results.

From time to time, our portfolio companies may engage other third-party vendors, suppliers, contractors and service providers for our businesses. Any violation of law or recognized social standard by those persons or negative publicity against them may in turn cause damages to our brand image and reputation. If our portfolio companies lose any major vendors, suppliers, contractors or service providers or fail to find any qualified replacements in a timely manner, our portfolio companies' ability to complete the relevant projects or other contracts could be adversely affected. If the required payments to such third parties exceed our estimates, especially in the event of a fixed price contract with our portfolio companies'

customers or where our portfolio companies are otherwise unable to pass on the increased costs to the customers, our portfolio companies could suffer losses. Our portfolio companies are also exposed to risks of non-performance, delay of performance and non-compliance of contractors or other third parties, which may lead to litigation or damage claims against our portfolio companies, and may have an adverse effect on our results of operations, financial condition, profitability and reputation.

# Our portfolio companies face risks associated with fluctuations in the prices of raw materials, products and services provided by third parties.

Significant changes in the markets in which our portfolio companies purchase raw materials, parts, components, construction materials and other supplies for their businesses may adversely affect their profitability due to market fluctuations and other factors beyond our control. For example, we experienced an increase in the prices of construction materials for our property business in 2013. Methanol is the key raw material used in the manufacturing of our chemicals and energy materials products, and the price of methanol fluctuated tremendously during the Track Record Period. Our chemicals and energy materials business also has a high demand for power, and fluctuations in energy prices may significantly affect the profitability of our chemicals and energy materials business. Our profitability is affected by the ability of our portfolio companies to achieve favorable pricing from the vendors, suppliers, contractors and service providers, including through negotiations for competitive purchase price, rebates, marketing funds, and other funding received in the normal course of business. Because these negotiations are continuous and reflect the ongoing competitive environment, the variability in timing and amount of incremental discounts and rebates from these third parties, they can affect our profitability from time to time. Our portfolio companies also face pricing pressure from suppliers, who may from time to time threaten to stop shipments unless we agree to price increases. Competition and market pressures may limit our portfolio companies' ability to pass these price increases on to customers. Even if our portfolio companies are able to pass price increases on to customers, in some cases there is a delay before they are able to do so effectively. We cannot assure you that fluctuations in the prices of our portfolio companies' raw materials or products or services provided by third parties will not have an adverse effect on our business, results of operations and financial condition.

# The results of operations of some of our businesses may be adversely affected by seasonal sales trends.

The results of operations of some of our businesses for any particular period may be adversely affected by seasonal trends. For example, our IT business is generally the strongest in the fourth quarter of each year due to the combined effect of year-end festivities and government and corporate customers' spending of unutilized budgets in many countries. It is usually the weakest in the first quarter of each year due to the combined effect of reduced sales during the Chinese New Year holidays and the uncertainty caused by the new budgets of our government and corporate customers. On the other hand, our Chinese liquor business is relatively strong around the Chinese New Year holidays and in the second half of each year, which covers the Mid-Autumn Festival and the National Day Holidays, as Chinese customers

traditionally tend to purchase alcoholic beverages for festive or celebratory purposes. The relatively high sales experienced during peak periods are generally followed by transitory periods of relatively low sales. If we are unable to produce a sufficient quantity of products to meet the increased market demand during our peak sales seasons or properly manage our inventory level during our off-seasons, our financial condition and results of operations may be materially and adversely affected.

# Some of our portfolio companies are public companies, and transactions between these public companies and other portfolio companies of our Group may be subject to additional restrictions.

As some of our portfolio companies are publicly traded, transfers of funds into or out of these public companies are subject to various regulatory restrictions, including those set forth in the Listing Rules. Accordingly, these public companies with funding needs may not be able to obtain financial support from us in a timely manner. Intra-group transactions and other related-party transactions between these public companies and other entities within our Group may also be subject to applicable Listing Rules requirements, such as the issuance of press notices, the obtaining of independent shareholders' approvals at general meetings and disclosure in annual reports and accounts.

#### If we fail to properly manage our product distribution or our inventory level, our revenue and profitability could suffer.

We sell our IT, agriculture, Chinese liquor, chemicals and energy materials and other products through our own sales force as well as third-party distributors, resellers, retailers and network carriers, particularly for our IT business in China, North America and Western Europe. We may not be able to effectively manage these distributors, resellers, retailers and network carriers, particularly for our IT business in China, North America and Western Europe. Our written agreements with these distributors, resellers, retailers and network carriers do not guarantee their level of performance under those agreements, and generally these agreements may be terminated by the respective distributor, resellers, retailer or network carrier upon notice of a specified period. To the extent that the distributors, reseller, retailers and network carriers we use do not expend sufficient efforts in managing and selling our products, our sales will be adversely affected. Our ability to maintain our distribution network and attract additional distributors, resellers, retailers and network carriers will depend on our ability to maintain current distribution relationships and establish and maintain successful relationships with distributors, reseller, retailers and network carriers in new geographic areas, as well as on a number of other factors, many of which are outside our control, including the level of demand for our products in a particular market. Our inability to maintain our distribution network and attract additional distributors, resellers, retailers and network carriers could have a material adverse effect on our business and prospects. In addition, network carriers providing cellular network service for Lenovo's smartphone products typically subsidize purchases by users of its devices. There is no assurance that such subsidies will be continued, if at all or in the same amounts, upon renewal of Lenovo's agreements with these network carriers or will be provided, if at all or in the same amounts as provided in agreements with existing network carriers, in agreements Lenovo enters into with new carriers.

In addition, we need to maintain appropriate inventory levels to meet the market demand for our products. We cannot assure you that our inventory control policies will be effectively implemented in the distribution process, or that we can maintain the optimal inventory levels of our products. We record a write-down for product and component inventories that have become obsolete or exceed anticipated demand or have a book value higher than the net realizable value. We may also incur additional related charges given the rapid and unpredictable pace of product obsolescence in certain industries in which we operate, such as the IT industry. If we fail to properly manage our inventory levels, we may also experience deterioration of our brand image and lower revenue and profitability as a result of reduced sales and increased discounts to liquidate the inventory. Any negative consequence mentioned above would have a material and adverse effect on our operating results and growth prospects.

# Our portfolio companies are exposed to potential product liability, which may adversely affect their business, results of operations and financial conditions.

The quality of our portfolio companies' products and services is essential to the success of their businesses. The effectiveness of our portfolio companies' quality control systems depends on a number of factors, including the design of the systems, the related training programs and our ability to ensure our employees' and third parties' compliance with our quality control policies and guidelines. Any failure by our portfolio companies' employees or third party contractors to comply with our quality control systems, deterioration of related systems, or failure by our portfolio companies to monitor quality of products or services provided by the third-party contractors, may result in defects in or poor quality of our portfolio companies' services or products. This could lead to contractual claims, product liability and other compensatory claims. Our quality control procedures are also designed to allow us to meet certain mandatory production standards set by the local government authorities where our products are sold. For example, any failure to comply with these standards in China may subject us to the confiscation of related earnings and relevant products, penalties, an order to cease sales of relevant products, or an order to cease operations pending the required rectification. If the violation is determined to be serious in nature, the business license of our relevant business to manufacture or sell certain products could potentially be suspended or revoked, and in the worst case scenario, we could be subject to criminal liability. Our portfolio companies may also be subject to related adverse publicity and could be subject to penalties imposed by relevant authorities. Our portfolio companies may need to find suitable replacement products or services, which may lower our profit margins and result in delays to our clients. In particular:

• The products that Lenovo offers are complex, and its regular testing and quality control efforts may not be effective in controlling or detecting all quality issues, particularly with respect to faulty components manufactured by third parties. If Lenovo fails to meet the product specifications, its sales orders may be cancelled and products may be returned, which could have a material adverse effect on its business, reputation, results of operations and financial condition. Moreover, Lenovo's products could be affected by the quality controls of its components suppliers and manufacturing service providers. For example, many of Lenovo's products use lithium-based batteries and any defects in such products can pose safety risks, including the risk of fire.

• Our agriculture and Chinese liquor products may deteriorate or become contaminated. Deterioration and contamination risks are inherent to all food and beverage industry participants. Raw materials and finished products of our agriculture and Chinese liquor businesses are in nature susceptible to deterioration and contamination during the growing, production, handling, storage and transportation phases. Any contamination or deterioration in our raw materials or finished products may result in our raw materials being found unsafe for production and our products unsafe for consumption.

We cannot assure you that any product quality problems or food deterioration or contamination will not occur in the future. Any such occurrence could lead to delays in production or delivery of our products to the customers, costs for purchasing replacement raw materials, costs for recalling our products, losses in revenue, significant warranty expenses, compensation to customers or third parties for damages or injuries, and negative effects on our reputation. Pursuant to the Law of the PRC on Production Quality (中華人民共和國產品質量 法), if a product causes property damage or personal injury, manufacturers and sellers of the product are liable for the property damage or personal injuries caused by the product. In addition, under the Law of the PRC on the Protection of Consumers' Rights and Interests (中 華人民共和國消費者權益保護法), which protects the rights of consumers in respect to safety of persons and property in the purchase and use of goods and services, the SAIC and its local branches are authorized to impose penalties on these manufacturers and sellers. Any product liability claim brought against our portfolio companies, regardless of its success or merit, may adversely affect their business and bring negative publicity to our brands. In addition, product liability claims could result in our portfolio companies incurring significant litigation expenses as well as spending substantial time and effort in defending and proving such claims to be without merit.

# We may not be familiar with new regions or markets that we enter into and may not be successful in expanding our network or offering of new products and services.

We may decide to enter into new regions or markets or selectively pursue strategic acquisitions or investments in new markets. For instance, Lenovo is actively growing its business in new international markets, including India and other emerging markets. Our financial services business is planning to expand into Shanghai and other major cities in China. Our dental business is actively expanding its national network by establishing and acquiring new hospitals and clinics. As part of our property business strategy, Raycom may consider opportunities to expand its business into new geographic markets. In response to the changing market conditions and evolving customer needs, our new business initiatives often lead us to offer new products and services. Any network expansion or new product and service development may require a significant amount of capital investment and involve a number of risks. We may have limited or no experience operating in new markets that have economic development levels, cultures and customs, legal and regulatory frameworks, competitive landscapes and customer preferences different from our existing markets. We may not be familiar with the local business and regulatory requirements or attract a sufficient number of

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customers to achieve profitability. In addition, it takes time for us to ramp up our new businesses in new markets due to the need to learn the local cultures, build up regional brand awareness and acquire market shares. Therefore, the operating results of our new markets may not be comparable to those in our existing markets. We may also lack the expertise and resources to develop and market new products and services. Our new products and services may involve increased and unexpected risks, and may not be accepted by the market or as profitable as we anticipate. Our failure to manage and address these risks may have a material adverse effect on our business, financial condition and results of operations.

# Our portfolio companies may be subject to liability in connection with accidents at our processing and production sites.

As production processes of several businesses of our portfolio companies, such as IT, agriculture, Chinese liquor and chemicals and energy materials businesses, are complex and involve the operation of tools, equipment and machinery that are potentially dangerous, accidents may occur resulting in property damages, personal injuries or even deaths. Accidents may occur at our portfolio companies' processing and production sites or during storage and transportation of dangerous chemicals, whether due to malfunctions or mishandling of tools, equipment or machinery or other reasons. If accidents were to occur, our portfolio companies may be held liable for the property damages, personal injuries or deaths of our employees or third parties and be subject to monetary losses, fines or penalties or other forms of legal liability, as well as business interruptions caused by equipment shutdowns for government investigation or implementation or imposition of safety measures. For example, work safety laws as implemented by the government authorities in the segment which our portfolio companies' operations, thereby materially and adversely affecting our portfolio companies' business, financial condition and results of operations.

# Our profitability and results of operations may be affected by changes in interest rates in the jurisdictions where we deposit or borrow funds.

We have incurred, and expect to continue to incur, a significant amount of finance costs relating to our borrowings from commercial banks, corporate bond investors and other persons. Changes in interest rates in the jurisdictions where we deposit or borrow funds have affected and will continue to affect our finance costs and, ultimately, our profitability and results of operations. For the years ended December 31, 2012, 2013 and 2014, we incurred finance costs of RMB1,841 million, RMB2,049 million and RMB3,186 million, respectively. Any significant decrease in the prevailing deposit interest rates and increase in the prevailing borrowing interest rates in the credit markets of the jurisdictions where we deposit or borrow funds may materially and adversely affect our profitability and results of operations.

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#### We do not possess the relevant land use right certificates or building ownership certificates for certain land and properties that we occupy in the PRC, and certain lessors have not provided to us relevant title certificates for some of our leased properties in the PRC, which may affect our right to use such land and properties.

As of the Latest Practicable Date, our Company and those of our subsidiaries that we consider material owned land use rights to 52 parcels of land with a total site area of approximately 2,942,958 sq.m. in the PRC. Among them, we are in the process of obtaining the land use right certificates in respect of five parcels of land with a total site area of 885,797 sq.m.. Our Company and those of our subsidiaries that we consider material also owned 84 properties with an aggregate GFA of approximately 951,940 sq.m., among which, we had not obtained building ownership certificates for seven properties with an aggregate GFA of approximately 208,481 sq.m., including four properties with a total GFA of approximately 1,640 sq.m. that had defective titles. In addition, among 13,537 mu (9,024,712 sq.m.) of rural land used by our Company and those of our subsidiaries that we consider material, we had not completed relevant procedures to obtain the land use right for 492 mu (328,002 sq.m.) and we did not have valid titles to use and occupy such land. We cannot assure you that we will be able to obtain the title certificates for these land or properties. Our Company and those of our subsidiaries that we consider material leased from third parties 61 properties with an aggregate GFA of approximately 131,902 sq.m. in the PRC, primarily as business premises for our branches and subsidiaries. Among these properties, eight properties with an aggregate GFA of approximately 9,410 sq.m. were leased from third-party lessors who were not able to provide the title certificates or documents evidencing the authorization or consent of the owners to sublet such properties. For details, see "Business - Properties."

We cannot assure you that our use and occupation of the relevant land and properties for which we have not obtained title certificates, valid leasehold interest or other use rights will not be challenged. If our legal right to use or occupy the relevant properties is challenged, we may have to find alternative properties, and there is no assurance that we will be able to secure alternative properties for our business if we are required to relocate. We may also incur additional relocation and other costs, and our business operations may be disrupted. Any of the above factors may have an adverse effect on our business, financial condition, results of operations and prospects.

# We may be involved in legal and other disputes from time to time, which may expose us to potential liabilities.

We may be involved in various legal and other disputes in the ordinary course of our business. Although there is no material unresolved litigation, arbitration or administrative proceeding against us as of the Latest Practicable Date, we cannot assure you that we will not be involved in various legal and other disputes in the future, which may expose us to additional risks and losses. In addition, we may have to pay legal costs associated with such disputes, including fees relating to appraisal, auction, execution and legal advisory services. Litigation and other disputes may lead to inquiries, investigations and proceedings by regulatory authorities and other governmental agencies and may result in damage to our reputation, additional operating costs and diversion of resources and management's attention from our core business. The disruption of our business due to judgment, arbitration and legal proceedings against us or adverse adjudications in proceedings against our Directors, senior management or key employees may have a material adverse effect on our reputation and our financial condition, results of operations and prospects.

# We may not have sufficient insurance coverage for the risks associated with the operation of our business.

Our operations involve certain risks, for which full insurance coverage is either not available or not available on commercially reasonable terms. In addition, the severity and frequency of various events, such as accidents and other mishaps, business interruptions, environmental damage, personal injuries and fatalities, or damage to our facilities, property and equipment caused by inclement weather, human error, pollution, labor disputes and acts of God, as well as risks relating to our provision of products or services to customers, may result in losses or expose us to liabilities in excess of our insurance coverage or significantly impair our reputation. We cannot assure you that our insurance coverage will be sufficient to cover the loss arising from any or all such events or that we will be able to renew existing insurance coverage on commercially reasonable terms, if at all.

Should an incident occur in relation to which we have no insurance coverage or inadequate insurance coverage, we could lose the capital invested in, and anticipated future revenues relating to, any property that is damaged or destroyed or business that is adversely affected and, in certain cases, we may remain liable for financial obligations related to the impacted property or business. Similarly, in the event that any assessments are made against us in excess of any related insurance coverage that we may maintain, our assets could be subject to attachment, confiscation or restraint under various judicial procedures. Any of these occurrences could have a material adverse effect on our business, financial condition and results of operations.

# Our results of operation and financial conditions will be adversely affected if Lenovo, our largest subsidiary, experiences any challenges in its business.

Lenovo is our largest subsidiary. For the years ended December 31, 2012, 2013 and 2014, revenue of Lenovo was RMB211,620.5 million, RMB230,432.0 million and RMB272,314.3 million, accounting for 93.5%, 94.5% and 94.1% of our total revenue, respectively, and net profit of Lenovo attributable to our Company as an equity holder was RMB1,244.1 million, RMB1,598.2 million and RMB1,666.5 million, accounting for 54.4%, 33.0% and 40.1% of our profit attributable to equity holders of the Company, respectively. As a result, our results of operation and financial conditions will be materially and adversely affected if Lenovo experiences any challenges in its business, prospects, results of operations or financial condition.

# Failure to adequately protect our intellectual property rights or maintain licenses to third parties' intellectual property rights on commercially reasonable terms may substantially harm our business and operating results.

Several businesses of certain of our portfolio companies, including our IT business, which contributed significantly to our revenue and net profit during the Track Record Period, and our agriculture and dental businesses, depend substantially on intellectual property rights. As a result, the protection of our intellectual property rights and maintenance of licenses to third parties' intellectual property rights is crucial to the success of our business. We rely on a combination of trademarks, trade secrets, copyrights, patents and contractual restrictions to protect our intellectual property rights and those that we licensed from third parties. However, these measures afford only limited protection. Despite our efforts to protect the intellectual property rights or patents or to obtain and use information that we consider proprietary. Policing our intellectual property rights is difficult and may not always be effective.

The protection of intellectual property rights in the PRC may not be as effective as those in Hong Kong or other jurisdictions. The steps we have taken may be inadequate to prevent the misappropriation of our own or licensed technology or unauthorized use of our brands. From time to time, we may have to enforce our intellectual property rights through litigation. Such litigation may result in substantial costs and diversion of resources and management attention.

Furthermore, if we are unable to protect our intellectual property rights or maintain desirable technology licenses, we may be prevented from marketing our products, forced to market products without desirable features, incur substantial costs to redesign products, defend or enforce legal actions, or pay damages. As a result, our business, financial condition and results of operations may be materially and adversely affected.

# Failures of or inadequacies in our information technology systems for daily business, accounting and other data processing and security defects in our products could have a material adverse effect on our business, financial condition and results of operations.

Our business operations depend heavily on our business, accounting and other data processing systems at the holding company and at our subsidiaries. The failure of normal operation of these systems may expose us to financial losses, business disruption, intervention of regulatory authorities or reputational damage.

We manage and store various proprietary information and sensitive or confidential data relating to our operations. In addition, Lenovo's cloud computing businesses routinely process, store, and transmit large amounts of data for our customers, including sensitive and personally identifiable information. The proper functioning of our business processing, accounting, financial controls, risk management, customer service and other operating matters is dependent on our IT systems, which include communication networks with third parties. If our IT systems suffer from malfunction or disruption, it may have a material adverse effect on our ongoing business operations. Any prolonged malfunction in or disruption to the operation of our IT

#### **RISK FACTORS**

systems could limit our ability to monitor and manage data, control financial and operation conditions, monitor and manage our risk exposures, keep accurate records, provide high quality customer service, and develop and sell profitable products and services. Computer programmers and hackers may be able to develop and deploy viruses, worms, and other malicious software programs that attack our IT products or otherwise exploit any security vulnerabilities of our IT products. In addition, sophisticated hardware and operating systems and other software and applications that Lenovo produces or procures from third parties may contain defects or items in design or manufacture, including "bugs" and other problems or tools, that could unexpectedly interfere with the operation of those products or present previously unidentified or unexpected security risks.

The costs to us to eliminate or address the foregoing security problems and security vulnerabilities are likely to grow as we expand our operations and these costs could be significant. Breaches of our security measures and the unapproved dissemination of proprietary information or sensitive or confidential data about us or our customers or other third parties, could expose us, our customers, or other third parties affected to a risk of loss or misuse of this information, result in litigation and potential liability for us, damage our brand and reputation, or otherwise harm our business. We may be unable to mitigate our losses incurred during such malfunction or disruption. Our failure to address any information technology problem promptly, including any delay in the implementation of any upgraded or new information system, could result in our inability to perform, or delay in performing, critical business operational functions, the loss of key business data or a failure to comply with regulatory requirements, which could have a material adverse effect on our business, financial condition and results of operations. In addition, we are subject to laws, rules, and regulations in countries where we operate relating to the collection, use, and security of user data. Our ability to execute transactions and to possess and use personal information and data in conducting our business subjects us to legislative and regulatory burdens that may require us to notify customers or employees of a data security breach. We have incurred, and will continue to incur, significant expenses to comply with mandatory privacy and security standards and protocols imposed by law, regulation, industry standards, or contractual obligations.

#### Our business is vulnerable to interruptions caused by various reasons beyond our control.

Our business could be materially and adversely affected by the outbreak of health epidemics such as swine influenza (H1N1) and avian influenza (such as H7N9) in the regions where we operate. In recent years, there have been outbreaks of swine influenza and avian influenza in certain regions of the world, including China, Hong Kong and the United States, resulting in a significant number of confirmed human cases and deaths. In 2014, the Ebola epidemic that affected the western and central regions of Africa has caused thousands of deaths. We cannot assure you that this epidemic will not strike China or other regions where we operate. Any outbreak of swine influenza, avian influenza, Ebola or other adverse public health developments in China or the other regions where we operate could adversely affect economic activities in those regions, decrease business or leisure travel and require the temporary closure of our offices, which could severely disrupt our business operations and adversely affect our results of operations. We also face challenges like earthquakes, fires,

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floods, power losses, telecommunication failures, acts of war, human errors, break-ins, strikes and other factors that are beyond our control, including but not limited to the changes of our regulatory and operational environments. We may be forced to or elect to interrupt our systems, manufacturing facilities and other operations because of these factors, which in turn could materially affect our profitability and results of operations.

#### RISKS RELATING TO OUR STRATEGIC INVESTMENTS AND OPERATIONS

#### **Risks Relating to Our IT Business**

# Lenovo faces intense competition, which may adversely affect its revenue, market share or profitability.

Lenovo operates in an industry in which there are rapid technological advances in hardware, software, and service offerings, and Lenovo faces aggressive product and price competition from both branded and generic competitors. Lenovo competes based on its ability to offer its customers the most current and desired product features at competitive prices. We expect that competition in the IT industry will continue to be intense. In seeking to grow and maintain its revenue, market share and profitability in different geographical and product sectors, Lenovo faces challenges that its competitors' products may be less costly, provide better performance or include other features that are more attractive to customers when compared to its products. Moreover, Lenovo's efforts to balance its mix of products to optimize profitability, liquidity, and growth may put pressure on its industry position. In addition, Lenovo faces competitive challenges due to changing industry and market dynamics, such as the growth of mobility and touchscreen devices and equipment, the transition towards cloud computing and the maturity of the traditional PC market. Lenovo needs to develop products and services that appeal to customers, in a very competitive marketplace, against the backdrop of decelerating growth in global demand for PCs. As Lenovo continues to expand globally, it may see new and increased competition in different geographic regions and face challenges from new industry competitors. As the IT industry evolves and Lenovo grows, companies with which Lenovo has strategic alliances may become competitors in other product areas or its current competitors may enter into new strategic relationships with new or existing competitors, all of which may further increase the competitive pressures that Lenovo faces.

# Lenovo faces risks and challenges associated with its acquisitions and investments, including its recent acquisitions of the x86 server business and Motorola Mobility.

From time to time, Lenovo acquires companies or businesses, enters into strategic alliances and joint ventures and makes investments, and will continue to seek opportunities to do so in the future as part of its expansion plan. In order to pursue this strategy successfully, Lenovo must effectively identify suitable targets for, and negotiate and consummate, acquisition or investment transactions, some of which may be large or complex, and manage post-closing issues such as the integration of acquired businesses, products, services or employees. For example, Lenovo completed the acquisition of certain assets and assumption of certain liabilities in connection with IBM's x86 server hardware and maintenance business on October 1, 2014. Lenovo also completed the acquisition of 100% of the issued and outstanding equity interests in Motorola Mobility from Google including the Motorola brand and its portfolio of smartphones, including *Moto X*, *Moto G* and the DROID<sup>TM</sup> on October 30, 2014.

Risks associated with business combination and investment transactions include the following, any of which could adversely affect Lenovo's revenue, gross margin and profitability:

- Managing business combination and investment transactions often requires significant management resources, which may divert its attention from other business operations.
- There is no assurance that Lenovo will be able to effectively manage loss-making businesses that it acquires or transforms them into profit-making businesses.
- Lenovo may not fully realize all of the anticipated benefits of any business combination and investment transaction, and the timeframe for realizing benefits of a business combination and investment transaction may depend partially upon the actions of employees, advisors, suppliers or other third parties.
- Business combination and investment transactions may result in significant costs and expenses and charges to earnings, including those related to severance pay, early retirement costs, employee benefit costs, goodwill and asset impairment charges, charges from the elimination of duplicative facilities and contracts, in-process research and development charges, inventory adjustments, assumed litigation and other liabilities, legal, accounting and financial advisory fees, and required payments to executive officers and key employees under retention plans.
- Its due diligence process may fail to identify significant issues with the acquired company's product quality, financial disclosures, accounting practices or internal control deficiencies.
- Lenovo may borrow to finance business combination and investment transactions, and the amount and terms of any potential future acquisition-related or other borrowings, as well as other factors, could affect its liquidity and financial condition.
- If disputes arise in connection with business combination and investment transactions, such disputes may lead to litigation, which may be costly and divert its resources.

Integration issues are often complex, time-consuming and expensive and, without proper planning and implementation, could significantly disrupt its business, including the business acquired as a result of any business combination and investment transaction. The challenges involved in integration include:

- combining product and service offerings and entering or expanding into markets in which Lenovo is not experienced or are developing expertise;
- combining different business models and managing different competitive landscapes;

- convincing customers and distributors that the transaction will not diminish client service standards or business focus, persuading customers and distributors not to defer purchasing decisions or switch to other suppliers (which could result in it incurring additional obligations in order to address customer uncertainty), minimizing sales force attrition and expanding and coordinating sales, marketing and distribution efforts;
- consolidating and rationalizing corporate IT infrastructure, which may include multiple legacy systems from various acquisitions and integrating software code and business processes;
- minimizing the diversion of management attention from ongoing business concerns;
- persuading employees that business cultures are compatible, maintaining employee morale and retaining key employees, integrating employees into Lenovo, correctly estimating employee benefit costs and implementing restructuring programs;
- coordinating and combining administrative, manufacturing, research and development and other operations, subsidiaries, facilities and relationships with third parties in accordance with local laws and other obligations while maintaining adequate standards, controls and procedures;
- achieving savings from supply chain integration; and
- managing integration issues shortly after or pending the completion of other independent transactions.

There is no assurance that acquisitions will occur in the future. Lenovo's future growth may be adversely affected if it is unable to make investments or to pursue acquisitions, or if investments and acquisitions prove unsuccessful.

# Lenovo's performance could be adversely affected by its failure to hedge effectively its exposure to fluctuations in foreign currency exchange rates and interest rates and it is subject to counterparty default risks.

The majority of Lenovo's product components are priced in U.S. dollars. However, a relatively small portion of its revenue is denominated in that currency. Accordingly, Lenovo's margins are vulnerable to changes in the values of currencies relative to each other. Lenovo uses forward contracts and other derivative instruments to protect against foreign currency exchange rate risks. As a result, Lenovo is subject to the risk that the counterparty to one or more of these arrangements will default, either voluntarily or involuntarily, on its performance under the terms of the arrangement. In times of market distress, a counterparty may default rapidly and without notice to Lenovo, and Lenovo may be unable to take action to cover its exposure, either because it lacks the contractual ability or because market conditions make it difficult to take effective action. If one of Lenovo's counterparties becomes insolvent or files

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for bankruptcy, its ability eventually to recover any losses suffered as a result of that counterparty's default may be limited by the liquidity of the counterparty or the applicable legal regime governing the bankruptcy proceeding. In the event of such default, Lenovo could incur significant losses, which could harm its business and negatively impact its results of operations and financial condition. In addition, the effectiveness of Lenovo's hedges depends on its ability to accurately forecast future cash flows, which is particularly difficult during periods of uncertain demand for its products and highly volatile exchange rates. As a result, Lenovo could incur significant losses from its hedging activities if its forecasts are incorrect. In addition, Lenovo's hedging activities may be ineffective or may not offset any or more than a portion of the adverse financial impact resulting from currency variations. Gains or losses associated with hedging activities also may impact Lenovo's revenue and to a lesser extent its cost of sales and financial condition.

# Due to the international nature of Lenovo's business, political or economic changes or other factors could harm its future revenue, costs and expenses and financial condition.

Lenovo derives the majority of its revenue from its international operations outside China and it plans to aggressively grow its business in new international markets, including India and other emerging markets. Sales from China, Asia Pacific, Europe-Middle-East-Africa and America accounted for 33.2%, 14.9%, 28.0% and 23.9% of Lenovo's revenue for the year ended December 31, 2014, respectively. Lenovo's future revenue, gross margin, expenses and financial condition could suffer due to a variety of risks associated with its international operations, including:

- ongoing instability or changes in a country's or region's economic or political conditions, including inflation, recession, interest rate or foreign exchange rate fluctuations and actual or anticipated military or political conflicts;
- longer collection cycles and financial instability among customers;
- various governmental requirements, and any changes to such requirements, for it to obtain and maintain permits, approvals and registrations or pass reviews necessary to conduct business in the markets it operates;
- trade regulations and procedures and actions affecting production, pricing and marketing of products, including tariffs and antidumping penalties;
- local labor conditions and regulations, including local labor issues faced by specific suppliers;
- managing a geographically dispersed workforce;
- changes in the regulatory or legal environment;
- differing technology standards or customer requirements;

- import, export or other business licensing requirements or requirements relating to making foreign direct investments, which could increase Lenovo's cost of doing business in certain jurisdictions, prevent it from shipping products to particular countries or markets, affect its ability to obtain favorable terms for components, increase its operating costs or lead to penalties or restrictions;
- difficulties associated with repatriating cash generated or held abroad in a tax-efficient manner and changes in tax laws; and
- fluctuations in freight costs, limitations on shipping and receiving capacity, and other disruptions in the transportation and shipping infrastructure at important geographic points of exit and entry for Lenovo's products and shipments.

A number of Lenovo's target markets are relatively new markets for it. Lenovo faces greater challenges in these markets due to its limited prior presence and because the competitive conditions in these markets may be different from those in its existing markets.

# Lenovo faces increased risks associated with implementing its strategic initiatives as the scale and breadth of its business and operations expand.

Lenovo's "Protect and Attack" strategy seeks to maintain and develop its strengths in its core, established markets and to aggressively attack those markets and segments on which Lenovo has historically focused less. Lenovo's ability to accomplish the goals of this strategy depends, among other things, on its success in leveraging its success in China and in the large enterprise and public sectors worldwide, allocating its development and marketing resources in accordance with its strategy, and managing the effects of these strategic initiatives. Lenovo faces increased risks associated with implementing its strategies given its large portfolio of businesses, the broad range of geographic regions in which Lenovo and its customers and partners operate, and the number of acquisitions that Lenovo has completed in recent years. Lenovo also faces risks associated with changing industry and market dynamics. As the scale and breadth of Lenovo's business and operations grow, it faces greater challenges to manage our business, operations and growth in an effective manner, including challenges associated with demand forecasting, manufacturing resource planning, inventory management and our international operations. If Lenovo successfully gains market share in the premium consumer market, it may experience longer collection cycles, which are characteristic of the consumer market compared to the enterprise market. If Lenovo is unable to meet these challenges, its business, results of operations and prospects could be unfavorably affected.

# Lenovo's future success depends on its ability to respond effectively to rapid changes in technology and customer preferences in the information technology industry.

Many of the markets in which Lenovo competes are characterized by rapid changes in market trends and consumer preferences, as well as constantly evolving technological advances in hardware performance and software features and functionality, which in turn lead to the frequent introduction of new products, short product life cycles, and continual improvement in

#### **RISK FACTORS**

product price characteristics relative to product performance. To maintain its competitive position in these markets, Lenovo must successfully develop and introduce new products and enhance its existing offerings. This process is complex, costly and uncertain, and any failure by Lenovo to anticipate customers' changing needs and emerging technological trends accurately could significantly harm its market share and results of operations. In recent years, there has been a rapid growth in the use of mobile devices, such as tablets and smartphones, which has slowed the replacement cycle for traditional PC products. Lenovo has adopted a PC+ strategy to capitalize on the growing demand for smartphones, tablets and smart TVs, but it may experience delays in the timing of activities related to these initiatives and unanticipated costs in implementing them due to the risks discussed elsewhere in this section. Similarly, as Lenovo transitions to an environment characterized by cloud computing and software being delivered as a service, it must continue to successfully develop and deploy cloud-based solutions for our customers. Lenovo must make long-term investments, develop or obtain, and protect appropriate intellectual property and commit significant resources before it knows whether its predictions will accurately reflect customer demand for its products. In addition, after it develop a product, Lenovo must be able to manufacture appropriate volumes quickly and at low costs. To accomplish this, Lenovo must accurately forecast volumes, mixes of products and configurations that meet customer requirements, and there is no assurance that Lenovo can do so successfully within a given product's life-cycle or at all. Any delay in the development, production or marketing of a new product, service or solution could result in Lenovo not being among the first to market, which could harm its competitive position.

#### Estimates of Lenovo's warranty expenses are subject to assumptions and inherent uncertainties, and its results of operations would be adversely affected if actual warranty claims exceed its estimates.

Lenovo records warranty liabilities at the time of sale for the estimated costs that will be incurred under its basic limited warranty. Specific warranty terms and conditions vary depending upon the product and the country in which the product is sold, but generally include technical support, repair parts and labor associated with warranty repair and service actions. Lenovo's warranty periods generally range from one to three years. However, certain of its warranties, such as those associated with some of its government contracts, have periods that extend beyond three years. Lenovo reevaluates its estimates on a quarterly basis to assess the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary. Estimates of Lenovo's warranty expenses are subject to assumptions and inherent uncertainties, and its results of operations would be adversely affected if actual warranty claims exceed its estimates.

#### **Risks Relating to Our Financial Services Business**

# Our financial services business is subject to various credit risks and our credit risk management may not be adequate.

We provide a wide range of financial products and services, including direct loans, credit guarantees, pawn loans, financial leasing and entrusted loans to individual and corporate customers. If our customers do not fulfill their respective contract obligations or duties, the results of operations, financial condition and profitability of our financial services business could be adversely affected.

- *Portfolio quality*. Our financial services involve providing loans, credit guarantees and financial leasing to customers. Non-performing loans, guarantees and financial leasing resulting from default of customers will have an adverse effect on the results of operations of our financial services business. The sustainable growth of our financial services business mainly depends on our ability to effectively manage the credit risk and maintain the quality of our portfolio. Any defect in the credit risk management policy of our relevant subsidiaries, or any credit risks beyond our control, may have an adverse effect on the results of operations, financial condition and profitability of our financial services business.
- Loss. Although we have made allowance for impairment losses based on assessment of various factors affecting the portfolio of our financial services business, the actual losses in the future may exceed our current allowance and we may need to make additional allowance for impairment losses. As such, the results of operations, financial condition and profitability of our financial services business may be adversely affected.
- Security. A substantial portion of our loan portfolio, financial leasing and credit guarantee services are secured by collaterals or guarantees. Any significant decline in the value of the collateral or deterioration of the financial condition of the guarantors or any failure by us to enforce our rights as a creditor may adversely affect the results of operations, financial condition and profitability of our financial services business.
- Concentration. A majority of the customers for our business are SMEs, which generally have fewer financial resources in terms of capital or borrowing capacity and are more vulnerable to an economic downturn. Our direct loan, credit guarantee and financial leasing businesses are also concentrated in certain regional markets, such as Anhui Province, and certain industries, such as manufacturing and property development. If the credit profiles of these customers deteriorate, the economy of these regions slows down, or the conditions of these industries experience a significant or prolonged downturn, the asset quality, financial condition and results of operations of our financial services business may be adversely affected.

We seek to manage our credit risk exposure through customer due diligence, credit approvals, credit limits, security arrangements and portfolio monitoring. While these procedures are designed to provide us with the information needed to implement adjustments where necessary and to take proactive corrective actions, there can be no assurance that such measures will be effective in protecting us from credit risk exposure. For example, our appraisal and monitoring of the collateral and guarantees is based on limited information available to us and might be inaccurate, unreliable or outdated. We may not be able to detect fraud from the information provided by our customers when applying for our services.

### If the cooperating banks for our credit guarantee business tighten their security deposit requirements on our subsidiaries providing credit guarantee services, our financial services business may be adversely affected.

In our credit guarantee services, our cooperating banks generally require us to provide cash deposits as security in the amount of a certain percentage of the loan principal they grant to a customer pursuant to our cooperation agreements. During the Track Record Period, the percentage was typically set around 10%. If there is any unfavorable change in the banks' security deposit requirements on us, the amount of credit guarantee that our relevant subsidiaries can provide will decrease, which will adversely affect the results of operations of our financial services business.

#### **Risks Relating to Our Modern Services Business**

# We could become the subject of patient complaints, claims and legal proceedings in the course of our dental operations.

Our dental service business relies on our dentists and other medical staff in our hospitals and clinics, as assisted by the medical equipment (such as computed tomography and x-ray apparatus) to make proper decisions regarding the treatment of our patients. However, we may not have direct control over the activities of each hospital or clinic or of the dentists and other medical staff, nor can we ensure the proper functioning of the medical equipment. Any incorrect decisions on the part of dentists and other medical staff or the inaccurate results shown on or malfunctions of the medical equipment, or any failure by us to properly manage our hospitals and clinics, may result in unsatisfactory treatment outcomes or possibly patient injuries. We may be subject to complaints or claims from our patients as a result of their negative physical reactions to the dental medical treatment or a wide gap between their expectation and the actual treatment results. We cannot assure you that we will not be subject to such patient complaints or claims or that we can successfully prevent or address all patient complaints and claims in the future. Any complaint, claim or legal proceeding, regardless of merit, could adversely affect our brand image, divert management resources and cause us to incur extra costs to handle these complaints, claims and legal proceedings.

#### **Risks Relating to Our Agriculture and Food Business**

# Unpredictable weather conditions, pest infestations and diseases may have an adverse impact on our agricultural production.

The occurrence of severe adverse weather conditions, especially droughts, hail, floods or frost, is unpredictable and may have a potentially devastating impact on agricultural production. Such events may also adversely affect the supply and price of the agricultural products that we sell. Adverse weather conditions may be exacerbated by the effects of climate change. The effects of severe adverse weather conditions may reduce yields of our products or require us to increase our level of investment to maintain yields.

Additionally, pest infestations may also reduce yields of our agricultural products. The occurrence and effects of diseases and pests can be unpredictable and devastating to agricultural products, potentially rendering all or a substantial portion of the affected harvests unsuitable for sale. Our kiwifruits and blueberries are also susceptible to fungi and bacteria that are associated with excessively moist conditions. Furthermore, if we fail to control a given pest or disease and our production is threatened, we may be unable to supply products to our customers in the agreed quantity and the usual quality, which could result in reduced sales and customer claims and harm our reputation.

# Our agriculture business is seasonal, and our financial results may fluctuate significantly depending on the growing cycle of our fruits.

Our agricultural business is seasonal, based upon the planting, growing and harvesting cycles. The inherent seasonality of the industry could have a material adverse effect on our business. In addition, financial results are expected to vary significantly from one year to the next due primarily to weather-related shifts in planting schedules, production yields, purchase patterns and costs. We generally incur substantial expenditures for fixed costs throughout the year and substantial expenditures for inventory in advance of the planting season.

Seasonality also relates to the limited windows of opportunity that we have to complete required tasks at each stage of fruit cultivation. Should events such as adverse weather, inadequate supply of raw materials or transportation interruptions occur during these seasonal windows, we would face reduced production and revenue without the opportunity to recover until the following season. In addition, because of the seasonality of agriculture, we face the risk of significant inventory carrying costs should our customer demand be curtailed during their normal seasons.

# Prices for our agricultural products vary significantly and unfavorable prevailing market prices could have a significant impact on our profitability.

Our fresh products are perishable and must be sold within a specified time frame following harvest. As a result, we are generally required to accept the prevailing market prices at the time the product is harvested. The prevailing market prices for our agricultural products depend on the supply and demand at that time, and could fluctuate significantly from year to year. The revenue and profitability of our agriculture business would be adversely affected by unfavorable prevailing market prices.

# Concerns over food safety and public health may affect our operations by increasing our costs and negatively impacting the demand for our products.

We could be adversely affected by the diminishing confidence in the safety or quality of certain food products or ingredients, even if our practices and procedures are not implicated. Product safety and quality issues, even if limited to other companies that plant, produce or sell the same types of products that we do, could raise concerns from our customers and lower the demand for our products. For example, a crisis in China over melamine-contaminated milk in 2008 reduced domestic consumption and exports of milk and other dairy products, with several countries banning the import of all PRC milk and milk products even though the contamination was reported to have occurred only at a few dairy production companies. We may also elect or be required to incur additional costs to increase consumer confidence in the safety of our products. Any negative consequence discussed above could materially and adversely affect the financial condition, results of operations and prospects of our agriculture business.

# If we cannot properly address the challenges in the consumption and regulatory environment of the Chinese liquor industry, the performance of our Chinese liquor business may be adversely affected.

Influenced by the development cycle of the Chinese liquor industry, the transitioning of the consumer market for Chinese liquor, increased competition in this industry and restrictive government policies that reduced public expenditures, the Chinese liquor industry has entered a period of intense competition and slow growth. In response to this, our Chinese liquor business is using various techniques to promote our products. However, we cannot assure you these efforts will be successful in increasing sales and profitability of our Chinese liquor business.

# Tax laws and regulations applicable to our Chinese liquor business may be subject to change.

The consumption tax is the main tax imposed by the PRC Government on Chinese liquor enterprises and is charged at 20% of the taxable total sales, which is calculated based on the ex-factory price plus RMB1 per kilogram produced. The SAT issued additional administrative measures in 2009 to set forth the minimum taxable price if the ex-factory price (being the original taxable price) is less than 70% of the wholesale price, and that change negatively affected the profitability of Chinese liquor makers. It has been reported in the media that the PRC Government may further amend the rules such that a consumption tax will be charged based on the wholesale price rather than the ex-factory price. Such amendment, if made, or any further increase in taxes and other surcharges on sales of Chinese liquor may adversely affect the sales, financial condition and results of operation of our Chinese liquor business.

#### **RISK FACTORS**

#### **Risks Relating to Our Property Business**

# Our property business is dependent on the performance of China's real estate market, particularly in the cities in which we develop and manage our property projects or regions where we may expand into.

Our property business' prospects depend on the performance of China's real estate market, particularly in the cities where we have property projects, such as Beijing and Tianjin and the regions which we may expand into. China's real estate market is affected by many factors, including changes in China's social, political, economic and legal environment, changes in the PRC Government's fiscal and monetary policies, the balance between supply and demand in the regional markets, the lack of a mature and active secondary market for residential and commercial properties in China or the regional markets and consumer spending, all of which are beyond our control. Any real estate market downturn in the cities in which we have property projects or the regions which we may expand into may materially and adversely affect our business, financial condition and operating results.

### Our property business may not always be able to obtain land reserves that are suitable for our property development at commercially acceptable terms.

Our property business derives its revenue principally from the sale and operating of properties that we have developed. We must therefore maintain an appropriate level of land reserves, with each parcel of land in suitable locations having sufficient size and appropriate scope of usage for our property development purposes, and at an appropriate pace in order to ensure sustainable business growth. There is a limited supply of available land that satisfies our criteria in cities or regions into which we plan to expand, and the costs for acquiring land use rights for such land have increased in recent years. The PRC Government controls the availability of land and regulates the way in which property developers may obtain land in China. The PRC Government's land supply policies have a direct impact on our ability to acquire land use rights and our costs of acquisition. To the extent that we are unable to acquire suitable land reserves on commercially acceptable terms for our project development on a timely basis or on terms which will enable us to achieve reasonable returns, the prospects, financial condition and operating results of our property business may be materially and adversely affected.

# Our property business may not be able to complete or deliver our development projects on time.

The progress and costs of a development project may be materially and adversely affected by many factors, including:

- delays in obtaining necessary licenses, permits or approvals from governmental agencies or authorities;
- relocation of existing residents and demolition of existing buildings;
- shortages of materials, equipment, contractors and skilled labor;
- labor disputes;
- construction accidents;
- natural catastrophes;
- adverse weather conditions;
- changes in regulations or governmental policies; and
- economic downturn.

Construction delays or the failure to complete the construction of a project according to its planned specifications, schedule or budget as a result of the above factors may result in increased costs, harm to our reputation, reduction of or delay in recognizing revenues, and reduced returns. If a pre-sold property development is not completed on time, the purchasers of the pre-sold units may be entitled to compensation for late delivery. If the delay extends beyond a certain period, the purchasers may even be entitled to terminate the pre-sale agreements and claim damages. We cannot assure you that we will not experience any significant delays in completion or delivery in the future. Any of the delays may affect our project schedules and result in a violation of the applicable land regulations or a breach of the relevant land grant contracts, which could subject us to relevant administrative penalties, including forfeiture of land. See "—Risks Relating to Our Property Business—The PRC Government may impose a penalty on our property business or require the forfeiture of land for any projects of our property business that was not or has not been developed in compliance with the terms of the land grant contracts." As a result, the prospects, financial condition and results of operations of our property business may be materially and adversely affected.

#### Our property business is capital intensive, and if any issues arise in our cash flow, we may be unable to repay our debt or obtain new financing for this business.

Our property business is capital intensive and often requires large investments to obtain land reserves and developed properties, but it usually takes us several months or years to see cash inflow from pre-sale of a property or sale of a completed property. We cannot assure you that our property business will continue to obtain sufficient cash inflow from operations to cover its capital needs. If pre-sales or sales of our properties decline or fail to reach the expected level, the financial condition of our property business will be adversely affected. In addition, in order to provide financing for such a capital intensive business, we may need to maintain a certain level of debt and may use a portion of our properties or land use rights as mortgage for the debt. We cannot assure you that we can continue to obtain financing at reasonable and acceptable costs in the future, or that our property business can maintain sufficient cash flow to repay our existing debt for this business.

# The PRC Government may impose a penalty on our property business or require the forfeiture of land for any projects of our property business that was not or has not been developed in compliance with the terms of the land grant contracts.

Under PRC laws and regulations, if a property developer fails to develop land according to the terms of the land grant contract (including those relating to the payment of fees, designated use of land, amount of GFA developed, time for commencement and completion or suspension of the development, and amount of capital invested), the relevant government authorities may issue a warning to or impose a penalty on the developer or require the developer to forfeit the land. Any violation of the terms of the land grant contract may also restrict a developer's ability to participate, or prevent it from participation, in future land bidding. In 2008, the State Council issued a notice which requires, among others, that land use rights be revoked for land parcels left idle for two years or more and that an idle land fee be imposed at 20% of the land transfer or grant price for land parcels left idle for one to two years. Moreover, even if the commencement of the property development satisfies the stated requirements of the land use rights grant contract, if the development of the land is suspended continuously for more than one year and the developed GFA is less than one-third of the total planned GFA of the project or the total capital invested is less than one-fourth of the total planned investment of the project, the land will still be treated as idle land. All property developers who have defaulted on a land grant fee payment, leave land idle and unused, or are engaged in land speculation, or have otherwise defaulted on a land grant contract are prohibited from acquiring land for a certain period. See "Supervision and Regulation — Property Business - Regulations on Real Estate Project Development - Supervisions on Idle Land." While we were not subject to any forfeiture of land or relevant penalties during the Track Record Period, we cannot assure you that any circumstances leading to such sanctions will not arise in the future. If any of our subsidiaries engaged in the property business is required to forfeit land, we may not be able to continue our property development on the forfeited land, recover the costs incurred for the initial acquisition of the forfeited land or recover the development costs and other costs incurred up to the date of forfeiture. Any requirement that we pay idle land fees or other related penalties may materially and adversely affect the prospects, financial condition and results of operations of our property business.

# If our provisions for land appreciation tax prove to be insufficient, financial results for our property business would be adversely affected.

Properties developed for sale by our property business are subject to land appreciation tax ("LAT"). Under PRC tax laws and regulations, all income derived from the sale or transfer of land use rights, buildings and their ancillary facilities in the PRC is subject to LAT at progressive rates ranging from 30% to 60% on the appreciation of the value of land use rights. LAT must be calculated based on proceeds received from the sale of properties less deductible expenditures as provided in the relevant tax laws. We make provisions for the full amount of applicable LAT in accordance with the relevant PRC tax laws and regulations from time to time pending settlement with the relevant tax authorities. As we often develop our projects in phases, deductible items for the calculation of LAT, such as land costs, are apportioned among different phases of development. Provisions for LAT are made on our own estimates based on, among other things, our own apportionment of deductible expenses which is subject to final confirmation by the relevant tax authorities upon settlement of the LAT. We only prepay a portion of such provisions each year as required by the local tax authorities. However, we have never received any formal confirmation or exemption from relevant tax authorities on our LAT liabilities for any period and we cannot assure you that the relevant tax authorities will agree with our calculation of LAT liabilities. Should the tax authorities determine that our LAT liabilities exceed our prepaid LAT and provisions, our cash flow may be severely and adversely affected. As we continue to expand our property development business, these effects may be further amplified. It is uncertain as to when the tax authorities will enforce LAT collection and whether they will collect LAT payments retrospectively on properties sold before the enforcement.

### The operating results of our property business may fluctuate due to increases or decreases in the appraised fair value of our investment properties.

For our property business, we are required to reassess the fair value of our investment properties at every balance sheet date for which we issue financial statements. Under IFRS, gains or losses arising from changes in the fair value of our investment properties are included in our consolidated statements of comprehensive income in the period in which they arise. However, fair value gains do not change our overall cash position or our liquidity as long as we continue to hold such investment properties. For the years ended December 31, 2012, 2013 and 2014, we recognized fair value gains on our investment properties in the amounts of approximately RMB622.2 million, RMB201.6 million and RMB249.2 million, respectively.

The amount of revaluation adjustments has been, and will continue to be, subject to market fluctuations. We cannot assure you that changes in market conditions (if any) will continue to create fair value gains on our investment properties at previous levels or at all, or that the fair value of our investment properties will not decrease, or that our investment properties will expand substantially or at all. In particular, the fair value of our investment properties could decline in the event that, among other things, the real estate industry experiences a downturn as a result of PRC Government policies aimed at "cooling off" the PRC real estate market, or any global market fluctuations or economic downturn. There is no

### **RISK FACTORS**

assurance that the fair value gains (if any) on our investment properties will increase due to any expansion in our portfolio of investment properties and/or increase due to the overall value appreciation of properties. In addition, net fair value gains of our investment properties are based on valuations performed by our Property Valuer and are calculated based on assumptions adopted by them. We cannot assure you that the assumptions used by our Property Valuer as set out in "Appendix III—Property Valuation" will be realized. Any decrease in the fair value of our investment properties could lead to a decrease in fair value gains on investment properties in our consolidated income statement, which could in turn adversely affect our financial performance.

# Raycom guarantees the mortgages provided to its property purchasers and consequently are liable to the mortgagee banks if the purchasers default on their mortgage payments.

Raycom assists purchasers of properties in obtaining mortgage loans from various domestic banks. In accordance with market practice, domestic banks require Raycom to provide guarantees for these mortgages. Substantially all of these guarantees are discharged upon the earlier of (i) the issuance of the property ownership certificate to the purchaser and completion of mortgage registration by the purchaser with the mortgagee bank, and (ii) full repayment of the mortgage loan by the purchaser. During the guarantee period, if a purchaser defaults under the mortgage loan and the bank calls on the guarantee, Raycom is required to repay all debt owed by the purchaser to the mortgagee bank under the loan. In such case typically the mortgagee bank will assign to Raycom its rights under the loan and the mortgage and Raycom will have full recourse to the property. If Raycom fails to repay the debt, the mortgagee bank may auction the underlying property and recover any additional amounts outstanding from Raycom as the guarantor of the mortgage. In line with industry practice, Raycom does not conduct independent credit checks on its customers but relies instead on the credit checks conducted by the mortgagee banks, which may not be as extensive as credit checks conducted in other jurisdictions. If defaults occur and Raycom's relevant guarantees are called upon, the prospects, financial condition and results of operations of our property business may be materially and adversely affected to the extent that there is a material depreciation in the value of the relevant properties or if Raycom is unable to sell the properties due to unfavorable market conditions or other reasons.

#### Risks Relating to Our Chemicals and Energy Materials Business

If we cannot complete project construction or start mass production for our chemicals and energy materials business within the anticipated time frame or budgets, the future profitability of our chemicals and energy materials business could be materially and adversely affected.

Our chemicals and energy materials business mainly includes DMTO, PP, EVA, EO, and EO derivatives production facilities. As of December 31, 2014, except for the EVA production facility, all other production facilities have completed construction and begun trial operations. We face uncertainties and risks related to projects under construction, including but not limited to: delay in construction progress; disruptions caused by natural disasters or accidents;

breakdown, failure or substandard performance of equipment due to improper installation or operation; failure to receive essential equipment, critical components or services from third parties on schedule and according to design specifications; and force majeure or other events beyond our control. Any of these factors could give rise to construction delays and construction costs in excess of our budgets, which may prevent us from completing construction of a project or operating such project profitably.

Production facilities that have completed construction and begun trial operations may not perform according to our expectations. Our chemicals and energy materials business may not be able to attract a sufficient number of customers or obtain a sufficient number of orders, achieve mass production due to any unforeseen factors beyond our control (such as changes in regulatory, environmental protection or other government policies), or meet our expected targets due to mistaken assumptions of revenue, cost, market demand, growth potential or other factors. The occurrence of any of the above may have a material adverse effect on the prospects, financial condition and results of operations of our chemicals and energy materials business.

# Methanol and various other chemical components and products involved in and manufactured, processed, stored, handled, distributed and transported by our chemicals and energy materials business are combustible and very volatile and may be harmful if handled or disposed of improperly.

Our chemicals and energy materials business manufactures, processes, stores, handles, distributes and transports methanol, EVA, EO and certain other chemical products, which are combustible and very volatile substances and may cause harm if not handled or disposed of properly. Any accidents or mishandling involving these substances, fires, explosions or natural disasters could cause severe damage or injury to property, the environment and human health, as well as possible disruptions, restrictions or delays in our production. Any damage to persons, equipment or property or other disruption of our production or distribution of our products could result in a significant decrease in revenues from our chemicals and energy materials business and significant increase in costs to replace or repair and insure our assets, which could negatively affect the operating results and financial condition of our chemicals and energy materials business. Litigation or complaints arising from any such event may result in us being named as a defendant in civil lawsuits or regulatory enforcement proceedings asserting claims for a large amount of damages. We cannot provide any assurance that such incidents will not occur in the future. If they do occur, such incidents may result in claims or damage to our reputation and have a material adverse effect on the financial condition and results of operations of our chemicals and energy materials business.

# Our chemicals and energy materials business is subject to PRC environmental laws and regulations.

Our chemicals and energy materials business is subject to PRC environmental laws and regulations governing the emission, discharge, release and disposal of hazardous substances and other pollutants. These laws and regulations require enterprises that produce environmental waste to obtain government authorizations for operations and to adopt effective measures to control and properly manage and dispose of materials containing hazardous chemicals, including our raw materials, products, waste gases, waste water and solid wastes. PRC environmental protection laws and regulations also subject producers discharging hazardous substances and other pollutants to fines for discharges above permitted levels. Failure to comply with applicable PRC environmental laws or regulations may result in fines, suspension of operations, cancellation of environmental and production licenses, and in more extreme cases, criminal liabilities on the part of the manufacturer and its management. The relevant PRC Government authorities also have the discretion to suspend or close any facility failing to comply with such environmental protection laws and regulations. As confirmed by our PRC legal advisors, our chemicals and energy materials business did not breach PRC environmental laws or regulations in any material respect during the Track Record Period. However, we cannot assure you that our chemicals and energy materials business will be in compliance with all such laws and regulations at all times. If the PRC Government imposes more stringent environmental protection requirements on us, our production and distribution costs may increase, and our chemicals and energy materials business may be forced to curtail or suspend production to ensure compliance and may not be able to pass on the increased costs to our customers.

#### **RISKS RELATING TO OUR FINANCIAL INVESTMENTS**

#### We may not be able to achieve expected returns on our investment.

We launched a venture capital investment business through Legend Capital in early 2000s and a private equity investment business through Hony Capital in 2003. We are also an LP in their limited partnership funds and hold interests in the GPs of their funds that are structured as limited partnerships. We started to make early stage angel investment through Legend Star in 2008. In addition, we are involved in fund investment and certain minority equity investments. However, Legend Star, Legend Capital and Hony Capital or ourselves may make unsound investment decisions due to fraudulent, concealed, inaccurate or misleading statements from a target company in the course of their due diligence, which could lead these investors to mistakenly estimate the value of the target company. In addition, our, Legend Star's and these funds' understanding and judgment of the target company's business or the industry in which it operates may also be inaccurate, which could result in inappropriate investment decisions, and ultimately affect potential returns on these investments.

In addition, Legend Star, Legend Capital, Hony Capital or we may take longer than expected to exit investments through public offering of shares or other means. The ability of us, Legend Star and these funds to exit an investment is also subject to capital market conditions in the PRC, Hong Kong and overseas. If we, Legend Star or these funds cannot dispose of investments during the planned disposal period, such investment returns will continue to be exposed to market risks.

# The results of operations of our financial investments business conducted through multiple platforms, which mainly include Legend Capital and Hony Capital, depend in large part on their respective ability to raise capital from investors.

The ability to raise capital from investors depends on a number of factors, including many that are outside the control of Legend Capital and Hony Capital. For example, investors may downsize their investment allocations to alternative investments, including private investment funds, to rebalance a disproportionate weighting of their overall investment portfolio among asset classes. Poor performance of the funds of Legend Capital and Hony Capital could also make it more difficult for them to raise new capital. Their investors and potential investors may continually assess their funds' performance independently and relative to market benchmarks and their competitors, and their ability to raise capital for existing and future funds and to avoid excessive redemptions depends on their funds' performance. In addition, if economic and market conditions deteriorate, Legend Capital and Hony Capital may be unable to raise sufficient amounts of capital to support the investment activities of future funds. If they are unable to raise such capital, they may be unable to collect management fees or deploy such capital into investments. As a result, the results of operations of our financial investments business conducted through Legend Capital and Hony Capital may be materially and adversely affected.

# The investments of Legend Star, Legend Capital and Hony Capital are subject to a number of inherent risks to angel investment, venture capital and private equity industries.

The results of our financial investments businesses conducted through Legend Star, Legend Capital and Hony Capital are highly dependent on their respective continued ability to generate attractive returns from their investments. Their angel investments, venture capital and private equity investments involve a number of significant inherent risks, including:

- companies in which Legend Star, Legend Capital and Hony Capital have made investments may have limited financial resources and may be unable to meet their obligations under their securities, which may be accompanied by a deterioration in the value of their equity securities or any collateral or guarantees provided with respect to their debt;
- companies in which Legend Star, Legend Capital and Hony Capital have made investments are more likely to depend on the management talents and efforts of a small group of persons and, as a result, the death, disability, resignation or termination of one or more of those persons could have a material adverse impact on their business and prospects;
- companies in which Legend Star, Legend Capital and Hony Capital have made investments may from time to time be parties to litigation, may be engaged in rapidly changing businesses with products subject to a substantial risk of obsolescence and may require substantial additional capital to support their operations, finance expansion or maintain their competitive position;

- instances of fraud and other deceptive practices committed by senior management of investee enterprises in which Legend Star, Legend Capital and Hony Capital have made investments may undermine their due diligence efforts with respect to such companies and, if such fraud occurs, negatively affect the valuation of investments as well as contribute to overall market volatility;
- Legend Star, Legend Capital and Hony Capital may make investments that they are not able to dispose of on acceptable terms as expected, resulting in a lower-than-expected return on the investments; and
- Legend Star, Legend Capital and Hony Capital generally establish the capital structure of portfolio companies according to financial projections based primarily on management judgments and assumptions, and general economic conditions and other factors may cause actual performance to fall short of these financial projections, which could cause a substantial decrease in the value of their equity holdings in the portfolio companies and cause their funds' performance to fall short of their expectations.

#### **RISKS RELATING TO COUNTRIES IN WHICH WE OPERATE**

#### Changes in political, social and economic policies in countries and regions where we operate may materially and adversely affect our business, financial condition, results of operations and prospects.

The business operations of our Group are primarily conducted in the PRC, while Lenovo operates globally. As such, we are affected by the economic, political and legal environment in the PRC and other countries and regions where we operate. In particular, China's economy differs from the economies of most developed countries in many respects, including but not limited to political structure, governmental regulation and control, level of economic development, growth rate, foreign exchange controls, and resource allocation.

The PRC Government has significant oversight over the economic growth of the PRC through various measures, including, among others, allocating resources, controlling payments of foreign-currency-denominated obligations, setting monetary and fiscal policies and providing preferential treatment to particular industries or companies. In recent years, the PRC Government has implemented reform measures to establish market economy. These economic reform measures may be adjusted, modified or applied inconsistently from industry to industry or across different regions in the PRC. We may not benefit from these measures. While China's economy has experienced significant growth in the past few decades, growth has been uneven across different regions and economic sectors and there is no assurance that such growth can be sustained or is sustainable. The growth rate of China's GDP decreased to 7.7% in 2013 and 7.4% in 2014 from 9.6% in 2011 and 7.8% in 2012. In addition, an unfavorable financial or economic environment in recent years, including as a result of continued global financial uncertainties and the Eurozone sovereign debt crisis, have had and may continue to have an adverse impact on investors' confidence and financial markets in China. Moreover, concerns over capital market volatility, issues of liquidity, inflation, geopolitical issues, the availability and cost of credit and concerns about the rate of unemployment have resulted in adverse market conditions in China, which may materially and adversely affect our business and operations.

#### The PRC legal system has uncertainties that could limit the legal protection available to you.

We are incorporated under the laws of the PRC. The PRC legal system is based on statutory law. Decided court cases do not constitute binding precedents, although they may be used for the purposes of judicial reference and guidance. Since 1979, the PRC Government has promulgated laws and regulations dealing with economic matters, such as foreign investment, corporate organization and governance, commerce, taxation, and trade. However, because these laws and regulations are relatively new, and because of the relatively limited volume of published cases and their non-binding nature, interpretation and enforcement of these laws and regulations involve significant uncertainties. As a result, the legal protections available to you under the PRC legal system may be limited.

Holders of our H Shares may not be able to successfully enforce their rights against us as shareholders in the PRC according to the PRC Company Law. Our Articles of Association provide that disputes between holders of H Shares and our Company, Directors, Supervisors or senior management members or holders of Domestic Shares, arising out of our Articles of Association or any rights or obligations conferred or imposed upon us by the PRC Company Law and related rules and regulations concerning our affairs, are to be resolved through arbitration. A claimant may elect to submit a dispute to either the China International Economic and Trade Arbitration Commission or the Hong Kong International Arbitration Center in accordance with their respective applicable rules. Pursuant to the Arrangement on the Mutual Enforcement of Arbitration Awards between the Mainland and the Hong Kong Special Administrative Region (關於內地與香港特別行政區相互執行仲裁裁決的安排), awards that are made by the PRC arbitral authorities under the PRC Arbitration Law (中華人民共和國仲 裁法) can be recognized and enforced by Hong Kong courts. Our Articles of Association further provide that any arbitral award will be final, conclusive and binding on all parties. Hong Kong arbitration awards pursuant to the Arbitration Ordinance of Hong Kong (香港仲裁 條例) may be recognized and enforced by PRC courts, subject to the satisfaction of certain PRC legal requirements. However, no assurance can be given as to the outcome of any action brought in the PRC by any holder of H Shares to enforce a Hong Kong arbitral award made in favor of holders of H Shares. Moreover, to our knowledge, there has not been any published report of judicial enforcement in the PRC by holders of H Shares of their rights under the articles of association of any PRC issuer or the PRC Company Law (中華人民共和國公司法).

In addition, PRC laws and regulations applicable to companies listed overseas do not distinguish among minority and controlling shareholders in terms of their rights and protections, and our minority shareholders may not have the same protections afforded to them by companies incorporated under the laws of the United States and certain other jurisdictions.

# You may experience difficulties in effecting service of legal process and enforcing judgments against our Company and our Company's management.

Our Company is a company incorporated under the laws of the PRC, and a substantial portion of our Company's assets and some of our subsidiaries are located in the PRC. In addition, most of our Company's Directors, Supervisors and senior management members reside within the PRC, and the assets of our Company's Directors, Supervisors and senior management members may be located within the PRC. As a result, it may not be possible to effect service of legal process within the United States or elsewhere outside the PRC upon our Company, our assets located in China or most of our Company's Directors, Supervisors and senior management, including with respect to matters arising under the U.S. federal securities laws or applicable state securities laws. Moreover, the PRC does not have treaties providing for the reciprocal enforcement of judgments of courts with the United States, the United Kingdom, Japan or most other countries. In addition, Hong Kong has no arrangement for the reciprocal enforcement in the United States. As a result, recognition and enforcement in the PRC or Hong Kong of judgments of a court in the United States and any of the other jurisdictions mentioned above in relation to any matter that is not subject to a binding arbitration provision may be difficult or impossible.

On July 14, 2006, Hong Kong and the PRC entered into the Arrangement on Reciprocal Recognition and Enforcement of Judgments in Civil and Commercial Matters by the Courts of the Mainland and of the Hong Kong Special Administrative Region Pursuant to Choice of Court Agreements Between Parties Concerned (關於內地與香港特別行政區法院相互任課和執 行當事人協議管轄的民商事案件判決的安排), or the Arrangement, pursuant to which a party with a final court judgment rendered by a Hong Kong court requiring payment of money in a civil and commercial case pursuant to a choice of court agreement in writing may apply for recognition and enforcement of the judgment in the PRC. Similarly, a party with a final judgment rendered by a PRC court requiring payment of money in a civil and commercial case pursuant to a choice of court agreement in writing may apply for recognition and enforcement of such judgment in Hong Kong. A choice of court agreement in writing is defined as any agreement in writing entered into between parties after the effective date of the Arrangement in which a Hong Kong court or a PRC court is expressly designated as the court having sole jurisdiction for the dispute. Therefore, it is not possible to enforce a judgment rendered by a Hong Kong court in the PRC if the parties in dispute have not agreed to enter into a choice of court agreement in writing. Although the Arrangement became effective on August 1, 2008, the outcome and effectiveness of any action brought under the Arrangement may still be uncertain.

We will be subject to the regulations under the Listing Rules and the Hong Kong Takeovers Code upon the listing of our H Shares on the Hong Kong Stock Exchange. However, the holders of H Shares will not be able to act in violations of the Listing Rules and must rely on the Hong Kong Stock Exchange or the SFC to enforce its rules. In addition, the Hong Kong Takeovers Code does not have the force of law and provides only standards of commercial conduct considered acceptable for takeover and merger transactions and share repurchases in Hong Kong.

#### You may be subject to PRC taxation.

Non-PRC resident individual holders of H Shares whose names appear on the register of members of H Shares of our Company ("non-PRC resident individual holders") are subject to PRC individual income tax on dividends received from us. Pursuant to the Notice on Questions Concerning the Collection of Individual Income Tax following the Repeal of Guo Shui Fa [1993] No. 045 (關於國税發[1993]045號文件廢止後有關個人所得税徵管問題的通知) (Guo Shui Han [2011] No. 348) issued by the SAT on June 28, 2011, non-PRC resident individual holders of a domestic non-foreign-invested enterprise whose shares are listed in Hong Kong may be entitled to preferential tax treatments in accordance with applicable tax treaties between China and the countries in which they are tax residents as well as tax arrangements between China and Hong Kong. Dividend income of individual shareholders who are residents of countries that have not entered into taxation treaties with the PRC is subject to income tax at the rate of 20%. However, domestic non-foreign-invested enterprises such as our company whose shares are listed in Hong Kong generally may withhold tax at a rate of 10% when distributing dividends with respect to such listed shares without prior application to the PRC tax authorities. We are required to withhold the applicable tax rate as a company paying dividends.

In addition, according to the Individual Income Tax Law of the PRC (中華人民共和國個 人所得税法) and its implementation rules, non-PRC resident individual holders are subject to individual income tax at a rate of 20% on gains realized upon the sale or other disposition of equity interests in a PRC resident enterprise. There are no specific PRC laws or regulations imposing individual income tax on non-PRC resident individuals of gains realized upon the sale of shares of a PRC resident enterprise listed on an overseas stock exchange. In practice, the PRC tax authorities have not sought to collect individual income tax on non-PRC resident individuals for gains realized upon the sale of equity interests of a PRC resident enterprise listed on an overseas stock exchange. If such tax is collected in the future, the investment value of such H Shares held by the individual holders may be materially and adversely affected. For additional information, please see "Appendix IV — Taxation and Foreign Exchange — Taxation — PRC Taxation" to this document.

Pursuant to the EIT Law and its implementation rules, income generated from the PRC (including gains derived from the disposal of equity interests in a PRC resident enterprise and PRC-sourced dividends) by a non-PRC resident enterprise is generally subject to enterprise income tax at a rate of 10%, subject to the provisions of any applicable special arrangements or treaties between the PRC and the jurisdiction in which the non-PRC resident enterprise resides. Pursuant to the Notice on the Issues Concerning Withholding Enterprise Income Tax on the Dividends Payable by PRC Resident Enterprises to Overseas Non-PRC Resident Enterprise H Share Holders (關於中國居民企業向境外H股非居民企業股東派發股息代扣代繳 企業所得税有關問題的通知) promulgated by the SAT on November 6, 2008, dividends paid to non-PRC resident enterprise H Share holders that are derived from profits generated since January 1, 2008 are subject to withholding tax at a rate of 10%. Accordingly, we intend to withhold tax at the 10% rate from any dividend paid through CCASS or otherwise paid to a non-PRC resident enterprise shareholder. Non-PRC resident enterprise shareholders that are

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entitled to preferential tax treatment pursuant to any tax treaty or arrangement may apply to the relevant tax authorities for refund of the excess amount withheld. Please see "Appendix IV — Taxation and Foreign Exchange — Taxation — PRC Taxation" for details. As the EIT Law and its implementation rules are relatively new, there are uncertainties as to their interpretation and implementation by the PRC tax authorities, including whether and how enterprise income tax on gains derived upon transfer or other disposal of H Shares should be collected from non-PRC resident enterprise H Shareholders. If such tax is collected in the future, the investment value of H Shares held by the enterprise holders may be materially and adversely affected.

# Any loss of or significant reduction in the preferential tax treatment and government grants that our subsidiaries currently enjoy in China may negatively affect our financial condition.

We have benefited from tax incentives and have also received government grants. As of December 31, 2014, two of our subsidiaries were recognized as high and new technology enterprises by the PRC Government, which entitled each of them to a reduced enterprise income tax rate of 15% (compared to the standard enterprise income tax rate of 25%). The qualification as a high and new technology enterprise is subject to annual evaluation and a two-year review by the relevant authorities in China. In order to maintain such qualifications and the preferential tax rates, our subsidiaries must submit a review application to the relevant Science and Technology Commission agencies. This qualification of our two subsidiaries will expire after 2016. We plan to apply for the extension of this preferential tax treatment before expiration. We do not believe there is any legal impediment for us to extend such qualifications. However, we cannot assure you that our subsidiaries that are currently qualified as high and new technology enterprises will continue to qualify for such status in the future. If our subsidiaries fail to maintain their high and new technology enterprise qualifications or renew these qualifications when the relevant term expires, their applicable income tax rates would increase to 25%, which could have an adverse effect on our financial condition and results of operations. Certain of our subsidiaries are also exempted from certain tax or are taxed at preferential income tax rates under the preferential policy of the development plan for the western part of China. However, the PRC Government could eliminate any of these preferential tax treatments before their scheduled expiration.

Our government grants include tax rebate and government support for SMEs and research and development activities. The amounts of and conditions attached to such grants were determined at the sole discretion of the relevant governmental authorities. We cannot assure you that we will continue to receive such government grants or that the amount of any such grants will not be reduced in the future. Even if we continue to be eligible to receive such grants, we cannot guarantee that any conditions attached to the grants will be as favorable to us as they have historically been.

Expiration or elimination of, or other adverse changes to, any of these tax incentives or reduction or discontinuation of these government grants could adversely affect our financial condition and results of operations. In addition, the PRC Government may from time to time adjust or change its policies on value-added tax, business tax and other taxes. Such adjustments or changes, together with any uncertainty resulting therefrom, could have an adverse effect on our business, financial condition and results of operations.

# Government control of currency conversion may adversely affect the value of your investments.

A portion of the revenue of our Group is denominated in Renminbi, which is also the reporting currency of our Group. Renminbi is not freely convertible into foreign currencies. A portion of our cash may be required to be converted into other currencies in order to meet our foreign currency needs, including cash payments on dividends declared on our H Shares. Under existing foreign exchange regulations of the PRC, following the completion of this [**REDACTED**], we will be able to pay dividends in foreign currencies through current account transactions without prior approval from the SAFE by complying with various procedural requirements.

However, if the PRC Government were to impose restrictions on our access to foreign currencies for current account transactions at its discretion, we might not be able to pay dividends to the holders of our H Shares in foreign currencies. On the other hand, foreign exchange transactions under capital accounts in the PRC still require approvals of the SAFE. These limitations could affect our ability to obtain foreign currencies through equity financing or capital expenditures.

Furthermore, the net proceeds from the [**REDACTED**] are expected to be deposited overseas in currencies other than Renminbi until we obtain necessary approvals from relevant PRC regulatory authorities to convert these proceeds into onshore Renminbi. If the net proceeds cannot be converted into onshore Renminbi in a timely manner, our ability to deploy these proceeds efficiently may be affected, as we will not be able to invest these proceeds in RMB-denominated assets onshore or deploy them in uses onshore where Renminbi are required, which may adversely affect our business, financial condition and results of operations.

# We face foreign exchange risk, and fluctuations in exchange rates could have a material and adverse effect on our business and your investment.

The volatility in exchange rates of Renminbi against U.S. dollars, Euro, Japanese yen and other currencies is affected by, among other factors, changes in the PRC and international political and economic conditions and the fiscal and currency policies of the PRC Government. From 1994 to July 20, 2005, the official exchange rate for the conversion of Renminbi to U.S. dollars was generally stable. On July 21, 2005, the PRC Government adopted a more flexible managed floating exchange rate system to allow the Renminbi exchange rate to fluctuate within a regulated range that is based on market supply and demand with reference to a basket of currencies. Renminbi appreciated more than 20% against U.S. dollars over the following three years. From July 2008 to June 2010, Renminbi traded within a narrow range against U.S. dollars. On June 19, 2010, the PBOC announced that the PRC Government would promote the reform of the Renminbi exchange rate formation mechanism to increase the flexibility of the exchange rate. On April 16, 2012, the PBOC further enlarged the floating band for the trading prices in the inter-bank spot exchange market of Renminbi against U.S. dollars to 1.0% around the central parity rate. On March 17, 2014, the PRC Government further widened the daily

#### **RISK FACTORS**

trading band to 2.0% in order to improve the managed floating Renminbi exchange regime based on market supply and demand. Since June 2010, Renminbi has appreciated against U.S. dollars, from approximately RMB6.83 per U.S. dollar to RMB6.12 per U.S. dollar on December 31, 2014. However, recently, there has been a rising expectation for the U.S. dollar to appreciate against the Renminbi. It is difficult to predict how the Renminbi exchange rates may change in the future. There remains significant international pressure on the PRC Government to adopt a more flexible currency policy, which could result in greater fluctuations in foreign currency exchange rates. We cannot assure you that Renminbi will not experience significant appreciation or depreciation against U.S. dollars in the future.

Future fluctuations in the value of Renminbi could have a material adverse effect on our financial condition and results of operations. We offer products and services in the United States and other parts of the world to overseas customers and part of our revenue is denominated in U.S. dollars and other foreign currencies. We have also incurred and may continue to incur debts in U.S. dollars, Hong Kong dollars, Euro and other foreign currencies from time to time. Our proceeds from the [REDACTED] and future dividends to investors will be in Hong Kong dollars. Any appreciation of Renminbi against U.S. dollars, Hong Kong dollars or any other foreign currencies may result in a decrease in the value of our foreign-currency-denominated revenue and assets. Conversely, any depreciation of Renminbi may adversely affect the value of, and any dividends payable on, H Shares in foreign currency. Currently, except for Lenovo, we have not entered into any hedging transactions to mitigate our exposure to foreign exchange risk. For risks in connection with Lenovo's hedging activities, see "- Risks Relating to Our Strategic Investments and Operations - Lenovo's performance could be adversely affected by its failure to hedge effectively its exposure to fluctuations in foreign currency exchange rates and interest rates and it is subject to counterparty default risks." As a result, fluctuations in exchange rates, particularly Renminbi against Hong Kong dollars, U.S. dollars or other foreign currencies used in our business, could affect our profitability and may result in exchange losses of our foreign-currency-denominated assets and liabilities.

#### Payment of dividends is subject to restrictions under PRC law.

For the years ended December 31, 2012, 2013 and 2014, we declared cash dividends to Shareholders of RMB275.0 million, RMB302.5 million and RMB332.8 million, respectively. However, dividends declared by us in the past may not be indicative of our dividend policy in the future. Under the laws of the PRC, we may only pay dividends out of our distributable profit. Distributable profit refers to the after-tax profit of the Company as determined under PRC GAAP or IFRS, whichever is lower, less any recovery of accumulated losses and appropriations to statutory reserves, discretionary reserves, and general risk reserves that we are required to make according to relevant rules. As a result, we may not have sufficient or any distributable profit to enable us to make dividend distributions to our Shareholders. Any distributable profit not distributed in a given year is retained and available for distribution in the subsequent years.

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#### **RISKS RELATING TO THE [REDACTED]**

# There has been no prior public market for our H Shares, and the liquidity and market price of our H Shares may be volatile.

Prior to the [**REDACTED**], there has been no public market for our H Shares. The [**REDACTED**] range for our H Shares was the result of negotiations between us and the [**REDACTED**] on behalf of the Underwriters, and the [**REDACTED**] may differ significantly from the market price for our H Shares following the [**REDACTED**]. We have applied for listing of, and permission to deal in, our H Shares on the Hong Kong Stock Exchange. A listing on the Hong Kong Stock Exchange, however, does not guarantee that an active and liquid trading market for our H Shares will develop, or if it does develop, that it will be sustained following the [**REDACTED**] or that the market price of our H Shares will not decline following the [**REDACTED**]. Furthermore, the market price and trading volume of our H Shares may be volatile. The following factors may affect the trading volume and market price of our H Shares:

- actual or anticipated fluctuations in our operating performance and revenue;
- news regarding recruitment or departure of key personnel by us or our competitors;
- announcements of competitive developments, acquisitions or strategic alliances in our industry;
- potential litigation or regulatory investigations;
- general market conditions or other developments affecting us or our industry;
- the operating and stock price performance of other companies and industries, and other events or factors beyond our control; and
- the release of lock-up or other transfer restrictions on our outstanding H Shares or sales or perceived sales of H Shares by us or other Shareholders.

Moreover, the capital market has from time to time experienced significant price and trading volume fluctuations that were unrelated or not directly related to the operating performance of the underlying companies in the market. These broad market and industry fluctuations may have a material and adverse effect on the market price and trading volume of our H Shares.

# Since there will be a gap of several days between pricing and trading of our [REDACTED], holders of our [REDACTED] are subject to the risk that the price of our [REDACTED] could fall during the period before trading of our [REDACTED] begins.

The [**REDACTED**] of our H Shares is expected to be determined on the [**REDACTED**]. However, our H Shares will not commence [**REDACTED**] the Hong Kong Stock Exchange until they are delivered, which is expected to be [**REDACTED**] Hong Kong business days after

the [**REDACTED**]. As a result, investors may not be able to sell or otherwise deal in our H Shares during that period. Accordingly, holders of our H Shares are subject to the risk that the price of our H Shares could fall before trading begins, as a result of unfavorable market conditions or other adverse developments that could occur between the time of sale and the time trading begins.

Future sales or perceived sales of a substantial number of our shares in the public market could have a material adverse effect on the prevailing market price of our H Shares and our ability to raise additional capital in the future, and may result in dilution of your shareholding.

The market price of H Shares could decline as a result of future sales of a substantial number of H Shares or other securities relating to H Shares in the public market, or the issuance of new H Shares or other securities, or the perception that such sales or issuances may occur. Future sales or perceived sales of a substantial number of our securities, including any future offerings, could also materially and adversely affect our ability to raise capital in the future at a time and at a price favorable to us. In addition, our Shareholders would experience dilution in their shareholdings upon offer or sale of additional share capital or share-capital-linked securities by our Company in future offerings. A certain number of our Shares currently outstanding are or will be subject to contractual and/or legal restrictions on resale for a period of time after completion of the [**REDACTED**]. Please see the sections entitled "Share Capital — Lock-up Periods" and "Underwriting — [**REDACTED**] — [**REDACTED**] — Undertakings" in this document. After the lapse of the above-mentioned restrictions or if they are waived or breached, future sales, or perceived sales, of a substantial number of those Shares could negatively impact the market price of H Shares and our ability to raise capital in the future.

Upon completion of the [**REDACTED**], we will have two classes of ordinary shares, H Shares and Domestic Shares. Our H Shares immediately after the [**REDACTED**] will amount to [**REDACTED**] Shares, representing approximately [**REDACTED**] of our total issued share capital, assuming no exercise of the [**REDACTED**]. Our Domestic Shares immediately after the [**REDACTED**] will amount to [**REDACTED**] Shares, representing approximately [**REDACTED**] of our total issued share capital, assuming no exercise of the [**REDACTED**]. The H Shares to be converted from Domestic Shares and held by NSSF immediately after the [**REDACTED**] will amount to [**REDACTED**] Shares, representing approximately [**REDACTED**] of our total issued share capital, assuming no exercise of the [**REDACTED**]. NSSF has not entered into any undertaking restricting its disposal or resale of these H Shares. See "Share Capital." Any transfer or disposal of these H Shares by NSSF will result in an increase in the number of H Shares available on the market and may affect the share price of our H Shares.

According to the stipulations by the State Council's securities regulatory authority and the Articles of Association, our Domestic Shares may be converted into H Shares and such converted H Shares may be listed or traded on an overseas stock exchange, provided that prior to the conversion and trading of such converted shares, the requisite internal approval processes (but without the necessity of Shareholders' approval by class) have been duly completed and the approval from the relevant PRC regulatory authorities, including the CSRC, have been obtained. In addition, such conversion, trading and listing shall in all respects comply with the regulations prescribed by the State Council's securities regulatory authorities and the regulations, requirements and procedures prescribed by the relevant overseas stock exchange. We can apply for the listing of all or any portion of our Domestic Shares on the Hong Kong Stock Exchange as H Shares in advance of any proposed conversion to ensure that the conversion process can be completed promptly upon notice to the Hong Kong Stock Exchange and delivery of shares for entry on the H Share register. This could further increase the supply of H Shares in the market, and future sales, or perceived sales, of the converted Shares may adversely affect the trading price of H Shares.

# As the [REDACTED] of our H Shares is higher than our net tangible asset book value per share, purchasers of our H Shares in the [REDACTED] may experience immediate dilution upon such purchases.

As the [**REDACTED**] of our H Shares is higher than the net tangible assets per share in issue, which was issued to our existing Shareholders immediately prior to the [**REDACTED**], purchasers of our H Shares in the [**REDACTED**] will experience an immediate dilution to HK\$[**REDACTED**] per H Share (assuming an [**REDACTED**] of HK\$[**REDACTED**] per H Share, being the midpoint of the stated [**REDACTED**] range, and assuming the [**REDACTED**] for the [**REDACTED**] is not exercised). Our existing Shareholders will receive an increase in the pro forma adjusted consolidated net tangible asset value per share of their shares.

# We have significant discretion as to the use of net proceeds from the [REDACTED], and you may not necessarily agree with our use of such proceeds.

Our management may use the net proceeds from the [**REDACTED**] in ways you may not agree with or that do not yield a favorable return to our Shareholders. We plan to use the net proceeds from the [**REDACTED**] to enhance the capital base of our strategic investments, expand our existing business scale, invest in industries with long-term development potential, enlarge the capital base for financial investments and repay bank borrowings. For details of our [**REDACTED**], see "Future Plans and [**REDACTED**]" in this document. However, our management will have discretion as to the actual application of our net proceeds. You are entrusting your funds to our management, upon whose judgment you shall depend, for the specific use of the net proceeds from the [**REDACTED**].

#### Certain facts, forecasts and statistics contained in this document with respect to the PRC, Hong Kong and other regions and their economies and relevant industries are derived from various official or third-party sources and may not be accurate, reliable, complete or up-to-date.

We have derived certain facts, forecasts and statistics in this document, relating to the PRC, Hong Kong and other regions and their economies and relevant industries in which we operate, including our market share information, from information provided by the PRC and

#### **RISK FACTORS**

other government authorities, industry associations, independent research institutes or other third-party sources. While we have taken reasonable care in the reproduction of the information, it has not been prepared or independently verified by us, the Sponsors or any of our or their respective affiliates or advisors. Therefore, we cannot assure you as to the accuracy and reliability of such facts, forecasts and statistics, which may not be consistent with other information compiled inside or outside the PRC, and may not be complete or up-to-date. Such facts, forecasts and statistics include those set out in the sections headed "Risk Factors," "Industry Overview" and "Business." Because of possibly flawed or ineffective collection methods or discrepancies between published information and market practice and other problems, the statistics herein may be inaccurate or may not be comparable to statistics produced for other economies, and you should not place undue reliance on them. Furthermore, we cannot assure you that they are stated or compiled on the same basis, or with the same degree of accuracy, as similar statistics presented elsewhere. In all cases, you should consider carefully how much weight or importance you should attach to or place on such facts, forecasts or statistics.

# You should read the entire document carefully, and we strongly caution you not to place any reliance on any information contained in press articles or other media regarding us or the [REDACTED].

There has been, prior to the publication of this document, and there may be, subsequent to the date of this document but prior to the completion of the [**REDACTED**], press and media coverage regarding us and the [**REDACTED**], which contain, among other things, certain financial information, projections, valuations and other forward-looking information about us and the [**REDACTED**]. We have not authorized the disclosure of any such information in the press or media and do not accept responsibility for the accuracy or completeness of such press articles or other media coverage. You should rely solely upon the information contained in this document, the [**REDACTED**] and any formal announcements made by us in Hong Kong in making your investment decision regarding our H Shares. We make no representation as to and accept no responsibility for the appropriateness, accuracy, completeness or reliability of any of these projections, valuations or other forward-looking information about us or the [**REDACTED**]. To the extent that such statements are inconsistent with, or conflict with, the information contained in this document, we disclaim responsibility for them. Accordingly, prospective investors are cautioned to make their investment decisions on the basis of the information contained in this document only and should not rely on any other information.

## INFORMATION ABOUT THIS DOCUMENT AND THE [REDACTED]

### INFORMATION ABOUT THIS DOCUMENT AND THE [REDACTED]

In preparation for the [**REDACTED**], our Company has sought the following waivers from strict compliance with the relevant provisions of the Listing Rules.

#### WAIVER IN RELATION TO MANAGEMENT PRESENCE IN HONG KONG

Pursuant to Rule 8.12 and Rule 19A.15 of the Listing Rules, we must have sufficient management presence in Hong Kong. This normally means that at least two of our executive Directors must be ordinarily resident in Hong Kong. Rule 19A.15 of the Listing Rules further provides that the requirement in Rule 8.12 may be waived by the Hong Kong Stock Exchange in its discretion.

Since most of the business operations of our Company and our subsidiaries are managed and conducted outside of Hong Kong, and the majority of our executive Directors ordinarily reside in the PRC, we do not and, for the foreseeable future, will not have sufficient management presence in Hong Kong for the purpose of satisfying the requirements under Rule 8.12 and Rule 19A.15 of the Listing Rules.

Accordingly, we have applied to the Hong Kong Stock Exchange for[, and the Hong Kong Stock Exchange has granted us,] a waiver from strict compliance with the requirements under Rule 8.12 and Rule 19A.15 of the Listing Rules. In order to maintain effective communication with the Hong Kong Stock Exchange, we will put in place the following measures in order to ensure that regular communication is maintained between the Hong Kong Stock Exchange and us:

- (a) we have appointed two authorized representatives pursuant to Rule 3.05 of the Listing Rules. The two authorized representatives are Mr. Zhao John Huan and Ms. Yeung Yee Har. Both of the authorized representatives: (i) are, and will be, readily contactable by telephone, facsimile and/or e-mail to deal promptly with any enquiries which may be made by the Hong Kong Stock Exchange; (ii) have the means to contact all our Directors (including the independent non-executive Directors) promptly at all times, as and when the Hong Kong Stock Exchange wishes to contact our Directors on any matters; and (iii) are to act at all times as the principal channel of communication between the Hong Kong Stock Exchange and us;
- (b) we have, in accordance with the requirement of Rule 3A.19 and Rule 19A.05 of the Listing Rules, appointed Somerley Capital Limited as our compliance adviser to provide our Company with professional advice on continuous compliance with the Listing Rules. Such retention will commence on the Listing Date and end on the date on which our Company complies with Rule 13.46 of the Listing Rules in respect of its financial results for the first full financial year commencing after the Listing Date. The compliance adviser will provide professional advice on matters relating to compliance with the Listing Rules and other obligations for companies listed in Hong Kong. The compliance adviser will act as our Company's additional channel of communication with the Hong Kong Stock Exchange. The compliance adviser shall have access at all times to our authorized representatives, our Directors and other senior management of our Company to ensure that it is in a position to provide prompt responses to any queries or requests from the Hong Kong Stock Exchange in respect of our Company;

- (c) we will retain a Hong Kong legal advisor to advise us on the application of the Listing Rules and other applicable Hong Kong laws and regulations relating to securities after our Listing;
- (d) our Directors who are not ordinarily resident in Hong Kong possess or can apply for valid travel documents to visit Hong Kong for business purposes and would be able to come to Hong Kong and meet with the Hong Kong Stock Exchange upon reasonable notice; and
- (e) we expect that each Director will provide his or her mobile phone numbers, office phone numbers, e-mail addresses and facsimile numbers to the Hong Kong Stock Exchange upon request.

#### APPOINTMENT OF JOINT COMPANY SECRETARIES

Pursuant to Rule 8.17 of the Listing Rules, our appointment of company secretaries must comply with Rule 3.28 of the Listing Rules. According to Rule 3.28 of the Listing Rules, we must appoint as our company secretary an individual who, by virtue of his academic or professional qualifications or relevant experience, is, in the opinion of the Hong Kong Stock Exchange, capable of discharging the functions of a company secretary.

Note 1 to Rule 3.28 of the Listing Rules sets out the academic and professional qualifications considered to be acceptable by the Hong Kong Stock Exchange:

- (a) a member of The Hong Kong Institute of Chartered Secretaries;
- (b) a solicitor or barrister (as defined in the Legal Practitioners Ordinance (Chapter 159 of the Laws of Hong Kong)); and
- (c) a certified public accountant (as defined in the Professional Accountants Ordinance (Chapter 50 of the Laws of Hong Kong)).

Note 2 to Rule 3.28 of the Listing Rules sets out the factors that the Hong Kong Stock Exchange considers when assessing an individual's "relevant experience":

- (a) length of employment with the issuer and other issuers and his respective roles;
- (b) familiarity with the Listing Rules and other relevant law and regulations including the SFO, the Companies Ordinance, the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong) and the Takeovers Code;
- (c) relevant training taken and/or to be taken in addition to the minimum requirement under Rule 3.29 of the Listing Rules; and
- (d) professional qualifications in other jurisdictions.

We have appointed Mr. Ning Min as one of our joint company secretaries. However, Mr. Ning Min does not possess the specified qualification required by Rule 3.28 of the Listing Rules. Given the importance of the company secretary's role in the corporate governance of a listed issuer, particularly in assisting the listed issuer as well as its directors in complying with the Listing Rules and other relevant laws and regulations, we have made the following arrangements:

- Mr. Ning Min will make best efforts in attending relevant training courses, including briefing on the latest changes to the applicable Hong Kong laws and regulations as well as the Listing Rules organized by the Hong Kong legal advisors of our Company on an invitation basis and seminars organized by the Hong Kong Stock Exchange for PRC issuers from time to time, in addition to the minimum requirement under Rule 3.29 of the Listing Rules;
- we have appointed Ms. Yeung Yee Har who meets the requirement under Note 1 to Rule 3.28 of the Listing Rules, as a joint company secretary to work closely with and to provide assistance to Mr. Ning Min in discharging his duties as a company secretary for an initial period of three years commencing from the Listing Date so as to enable Mr. Ning Min to acquire the relevant experience (as required under Note 2 to Rule 3.28 of the Listing Rules) to discharge the duties and responsibilities as a company secretary; and
- upon the expiration of the three-year period, the qualifications and experience of Mr. Ning Min will be re-evaluated. Mr. Ning Min is expected to demonstrate to the Hong Kong Stock Exchange's satisfaction that he, having had the benefit of Ms. Yeung Yee Har's assistance for three years, would then have acquired the relevant experience within the meaning of Note 2 to Rule 3.28 of the Listing Rules.

We have applied to the Hong Kong Stock Exchange for[, and the Hong Kong Stock Exchange has granted us,] a waiver from strict compliance with the requirements of Rule 3.28 and Rule 8.17 of the Listing Rules. Upon the expiry of the initial three-year period, an evaluation will be carried out to determine whether the qualifications of Mr. Ning Min can satisfy the requirements in Note 2 to Rule 3.28 of the Listing Rules. In the event that Mr. Ning Min has obtained the relevant experience within the meaning of Note 2 to Rule 3.28 of the Listing Rules at the end of the said initial three-year period, the above joint company secretaries arrangement would no longer be necessary.

#### WAIVER IN RELATION TO CLAWBACK MECHANISM

Paragraph 4.2 of Practice Note 18 of the Listing Rules requires a clawback mechanism to be put in place, which would have the effect of increasing the number of [**REDACTED**] to certain percentages of the total number of [**REDACTED**] offered in the [**REDACTED**] if certain prescribed total demand levels are reached. Our Company has applied to the Hong Kong Stock Exchange for[, and the Hong Kong Stock Exchange has granted to us,] a waiver from strict compliance with paragraph 4.2 of Practice Note 18 of the Listing Rules such that the allocation of [**REDACTED**] between [**REDACTED**] and [**REDACTED**] shall be adjusted as follows:

- if the number of the [REDACTED] validly applied for under the [REDACTED] represents 15 times or more but less than 50 times the number of the [REDACTED] initially available for subscription under the [REDACTED], then [REDACTED] will be reallocated to the [REDACTED] from the [REDACTED], so that the total number of [REDACTED] available under the [REDACTED] will be [REDACTED], representing approximately [REDACTED] of the [REDACTED] initially available under the [REDACTED];
- if the number of the [REDACTED] validly applied for under the [REDACTED] represents 50 times or more but less than 100 times the number of the [REDACTED] initially available for subscription under the [REDACTED], then the number of [REDACTED] to be reallocated to the [REDACTED] from the [REDACTED] will be increased, so that the total number of [REDACTED] available under the [REDACTED] will be [REDACTED], representing approximately [REDACTED] of the [REDACTED] initially available under the [REDACTED]; and
- if the number of the [REDACTED] validly applied for under the [REDACTED] represents 100 times or more the number of the [REDACTED] initially available for subscription under the [REDACTED], then the number of [REDACTED] to be reallocated to the [REDACTED] from the [REDACTED] will be increased, so that the total number of the [REDACTED] available under the [REDACTED] will be [REDACTED], representing approximately [REDACTED] of the [REDACTED] initially available under the [REDACTED].

In certain cases, the [**REDACTED**] offered under the [**REDACTED**] and [**REDACTED**] may be reallocated between [**REDACTED**] and [**REDACTED**] by the [**REDACTED**] at their discretion. If the [**REDACTED**] or [**REDACTED**] is not fully subscribed, the [**REDACTED**] have the authority to reallocate all or any of the unsubscribed [**REDACTED**] from such offering to the other, in such proportions as the [**REDACTED**] deem appropriate.

#### WAIVER IN RELATION TO PUBLIC FLOAT

Pursuant to Rule 8.08(1)(a) and (b) of the Listing Rules, securities applying for listing must have an open market, and the listed securities of the issuer must also maintain a sufficient amount of public float. In general, this means (i) at least 25% of the total issued share capital of the issuer must be held by public investors; and (ii) if the issuer has one or more categories of securities other than the category of securities applying for listing, the total number of securities of the issuer held by public investors in all regulated markets (including the Hong Kong Stock Exchange) shall be at least 25% of the total issued share capital of the issuer upon listing. However, the category of securities applying for listing shall not be less than 15% of the total issued share capital of the issuer and the expected market value shall not be less than HK\$50 million upon listing.

Based on the enlarged issued capital of [**REDACTED**] Shares and the [**REDACTED**] of HK\$[**REDACTED**] (being the approximate mid point of the [**REDACTED**] range), and assuming the [**REDACTED**] is not exercised, we expect that our market value will be approximately [**REDACTED**] billion.

We have applied to the Hong Kong Stock Exchange for[, and the Hong Kong Stock Exchange has granted us,] a waiver that the minimum public float requirement under Rule 8.08(1) be reduced and the minimum percentage of the Company's H Shares (being the securities for which listing on the Hong Kong Stock Exchange is sought) from time to time held by the public to be the highest of:

- (a) [**REDACTED**] of the total issued share capital of the Company;
- (b) such percentage of H Shares to be held by the public immediately after completion of the [**REDACTED**] (assuming the [**REDACTED**] is not exercised); or
- (c) such percentage of H Shares to be held by the public after the exercise of the [**REDACTED**].

#### WAIVER IN RELATION TO BUSINESS OR SUBSIDIARY ACQUIRED OR PROPOSED TO BE ACQUIRED AFTER THE TRACK RECORD PERIOD

Pursuant to Rules 4.04(2) and 4.04(4)(a) of the Listing Rules, the accountant's report to be included in a listing document must include the income statements and balance sheets of any subsidiary or business acquired, agreed to be acquired or proposed to be acquired since the date to which its latest audited accounts have been made up in respect of each of the three financial years immediately preceding the issue of the listing document (the "**Target Historical Financial Information**").

We conduct our business through strategic investments ("**Strategic Investments**") and financial investments, which consist of angel investment, venture capital, private equity and fund of funds across all investment stages.

#### **Strategic Investments**

The Strategic Investments of our Group mainly comprise IT business, financial services business, modern services business, agriculture and food business, property business and chemicals and energy materials business, which are in line with our principal businesses. We usually hold the Strategic Investments without any specific exit date for long-term returns.

Since January 1, 2015 and up to the Latest Practicable Date, our Group has entered into certain agreements/letter of intent in respect of the following Strategic Investments (collectively, the "2015 Strategic Investments") to expand our existing business network:

	Name of target company	Investment amount	Percentage of shareholding/ equity interest	1	Book value of the target company	Basis for determining the investment amount
1.	_ <sup>1</sup>	RMB342,384,460	61%	Cold-chain logistics	Not available	Asset valuation and other factors
2.	Guizhou Qian- Byer Medical Investment Management Co., Ltd. (貴州黔拜爾醫療 項目投資管理有 限公司)	RMB640,000	100%	Dental care	Not available	Negotiation between the parties
3.	_1	RMB3,500,000	100%	Dental care	Not available	Negotiation between the parties

Note:

1

Target company to be incorporated

To the best of our Directors' knowledge, information and belief, having made all reasonable enquiries, all the target companies under the 2015 Strategic Investments and their ultimate beneficial owners are third parties independent from us and our connected persons.

Based on the following reasons, we have applied to the Stock Exchange for[, and the Stock Exchange has granted us], a waiver from strict compliance with Rules 4.04(2) and 4.04(4)(a) of the Listing Rules in respect of the 2015 Strategic Investments:

#### Target historical financial information not available

Given that the target companies of the 2015 Strategic Investments are either yet to be incorporated or recently incorporated in early 2015, there is no historical financial information available for us to prepare the Target Historical Financial Information for inclusion in this document as required under Rules 4.04(2) and 4.04(4)(a) of the Listing Rules.

#### • Immateriality

The 2015 Strategic Investments are insignificant to our Company. The size of each of the 2015 Strategic Investments is substantially below the threshold for triggering the discloseable transaction requirements under Chapter 14 of the Listing Rules. To the best knowledge of our Company, the 2015 Strategic Investments are not subject to aggregation under Rule 14.22 of the Listing Rules.

Accordingly, we consider that the 2015 Strategic Investments are immaterial and do not expect them to have any material effect on our business, financial conditions or operations.

#### • Alternative Disclosure

We have provided in this document alternative information in connection with the 2015 Strategic Investments in order to compensate for the non-inclusion of the Target Historical Financial Information.

#### Angel Investments

Our Group, through its angel investment branch, has been investing in start-up companies mainly by way of capital injection ("**Angel Investments**") and will continue to make efforts in exploring more early stage investments. We have been conducting Angel Investments mainly through Legend Star and all Angel Investments made by us have been passive investments. Targets of Angel Investments are start-up or early stage companies principally engaging in technology, media, telecom ("**TMT**"), healthcare or advanced manufacturing industry.

Since January 1, 2015 and up to the Latest Practicable Date, our Group has entered into certain agreements in respect of the following Angel Investments (collectively, the "2015 Angel Investments") as we are optimistic about the future growth of the target companies:

	Name of target company	Investment amount	Percentage of shareholding/ equity interest	1	Book value of the target company	Basis for determining the investment amount
1.	Adding Inc.	US\$800,000	9.664%	ТМТ	Approximately US\$7,200,000	Based on the completeness of team and stage of completion of products
2.	Beijing Tie Pi Mao Network & Technology Co., Ltd. (北京鐵皮貓網絡技術 有限責任公司)	RMB1,000,000	6%	ТМТ	Approximately RMB10,000,000	Based on the capital required for the target's operation
3.	Yun Ding Network & Technology (Beijing) Co., Ltd. (雲丁網絡技 術(北京)有限公司)	RMB1,666,670	5%	ТМТ	Approximately RMB31,666,660	Based on the sales of products

	Name of target company	Investment amount	Percentage of shareholding/ equity interest	-	Book value of the target company	Basis for determining the investment amount
4.	Beijing Renren Yuedong Sports & Culture Development Co., Ltd. (北京人人樂 動體育文化發展有限 公司)	RMB4,500,000	20%	TMT	Approximately RMB18,000,000	Based on the capital required for the target's operation
5.	Suzhou Jufu High Polymer Materials Co., Ltd. (蘇州聚複高 分子材料有限公司)	RMB8,000,000	9.78%	Researching and manufacturing of 3D printing materials	Approximately RMB63,810,000	Based on the future value of projects and development of industry
6.	Suzhou Ai Diao Yan Network & Technology Co., Ltd. (蘇州愛調言網絡科技 有限公司)	RMB3,000,000	2% <sup>1</sup>	ТМТ	Approximately RMB135 million	In accordance with the progress of the project
7.	Zhiguo Inc.	US\$500,000	3.44%	TMT	Approximately US\$10,845,500	Based on the capital required for the target's operation
8.	Rosefield Holdings Limited	US\$250,000	2%	TMT	Approximately US\$10,250,000	In accordance with the progress of the project
9.	Urotronic, Inc.	US\$250,000	2.44%	Healthcare	Approximately US\$5,000,000	Based on the capital required for the target's operation
10.	Neurotronic, Inc.	US\$250,000	2.33%	Healthcare	Approximately US\$6,500,000	Based on the capital required for the target's operation
11.	Beijing Zhikang Boyao Oncology Research Co., Ltd. (北京智康博藥腫瘤醫 學研究有限公司)	US\$1,000,000	6.25%	Healthcare	Approximately US\$12,000,000	In accordance with the target's market development
12.	Suzhou Jianjing Biotechnology Co., Ltd. (蘇州健勁生物技 術有限公司)	RMB3,150,000	21.1%	Healthcare	Approximately RMB11,750,000	Based on the capital required for the target's operation
13.	Ribo Pharmaceuticals Inc.	US\$1,000,000	1.77%	Healthcare	Approximately RMB310,000,000	Based on the capital required for the target's operation
14.	HWTrek Corporation	US\$1,000,000	7.5%	TMT	Approximately US\$9,333,330	In accordance with the progress of the project
15.	Ningbo Xinrui Qingke Metallic Materials Co., Ltd. (寧波新瑞清科金屬材 料有限公司)	RMB3,600,000	6%	Advanced manufacturing	Approximately RMB56,400,000	Based on the capital required for the target's operation
16.	Anhui Yinhang Technologies Co., Ltd. (安徽引航科技有 限公司)	RMB6,000,000	12.64%	ТМТ	Approximately RMB41,468,400	Based on the capital required for the target's operation

 <sup>&</sup>lt;sup>1</sup> Upon completion of the capital injection in Suzhou Ai Diao Yan Network & Technology Co., Ltd. (蘇州愛調言 網絡科技有限公司) in 2015, the Group's aggregate equity interest in the same was increased to 8%.

	Name of target company	Investment amount	Percentage of shareholding/ equity interest	-	Book value of the target company	Basis for determining the investment amount
17.	Kunlun Zhihui Data Technologies (Beijing) Co., Ltd. (昆侖智匯數據科技 (北京)有限公司)	RMB4,400,000	10%	Advanced manufacturing	Approximately RMB39,600,000	Based on the capital required for the target's operation
18	Beijing Xingyun Qunmeng Management Consultation Co., Ltd. (北京星雲群盟管 理顧問有限公司)	RMB2,000,000	30%	TMT	Approximately RMB4,667,000	Based on the capital required for the target's operation
19.	Beijing Lejia Technologies Co., Ltd. (北京樂駕科技有 限公司)	RMB3,060,000	15%	ТМТ	Approximately RMB17,340,000	Based on the capital required for the target's operation
20.	Beijing You Yi Shou Auto Technologies Co., Ltd. (北京有壹手 汽車科技有限公司)	US\$1,000,000	6%	ТМТ	Approximately US\$15,666,700	Based on the capital required for the target's operation
21.	Beijing Zhishi Yinxiang Technologies Co., Ltd. (北京知識印象科 技有限公司)	RMB2,500,000	3%	ТМТ	Approximately RMB80,830,000	Based on the capital required for the target's operation
22.	Shanghai Yike Information Technology Co., Ltd. (上海驛氪信息科技有 限公司)	RMB2,000,000	8%	ТМТ	Approximately RMB23,000,000	Based on the capital required for the target's operation
23.	Meng Shi Guang (Beijing) Culture Promotion Co., Ltd. (夢時光(北京)文化傳 播有限公司)	RMB5,000,000	20%	ТМТ	Approximately RMB20,000,000	Based on the capital required for the target's operation
24.	Shaanxi Xue Yin Yue Network Technologies Co., Ltd. (陝西學音悦網絡 科技有限公司)	RMB2,000,000	15%	ТМТ	Approximately RMB11,333,300	Based on the capital required for the target's operation
25.	PowerClean Co.	US\$800,000	9.197%	Healthcare	Approximately US\$7,900,000	Based on the capital required for the target's operation
26.	Vatrix Medical Inc.	US\$450,000	4.163%	ТМТ	Approximately US\$10,350,000	Based on the capital required for project research

To the best of our Directors' knowledge, information and belief, having made all reasonable enquiries, all target companies under the 2015 Angel Investments and their ultimate beneficial owners are third parties independent from us and our connected persons.

Based on the following reasons, we have applied to the Stock Exchange for[, and the Stock Exchange has granted us], a waiver from strict compliance with Rules 4.04(2) and 4.04(4)(a) of the Listing Rules in respect of the 2015 Angel Investments:

#### • Ordinary and usual course of business

Our Company started Angel Investments in 2009, and had conducted over 60 Angel Investments during the Track Record Period. We have an investment team comprising of about 40 members responsible for conducting the Angel Investments on a full-time basis. The Angel Investments made by us after the Track Record Period were in our ordinary and usual course of business.

Angel Investments are investments classified as financial assets carried at fair value through profit or loss. Changes in the fair value are included in profit or loss in the period in which they arise and presented within "Investment income and gains" in the income statement. Upon disposal, the difference between the net sale proceeds and the carrying value is also included in the income statement as "Investment income and gains".

# • Business characteristics of Angel Investments are different from those of typical acquisitions

Angel Investments engaged by us should not be recognized as "acquisitions" or "proposed acquisitions" that fall under the ambit of Rules 4.04(2) and 4.04(4)(a) of the Listing Rules, as our angel investment platform is not one of those operating in a specific industry or industries and contemplating to acquire new business or subsidiary. Instead, the Angel Investments activity itself is by its nature a part of our principal business.

One crucial business characteristic of the Angel Investments is large transaction volume but small target size. As at the Latest Practicable Date, the investment amount of each of the 2015 Angel Investments does not exceed RMB8,000,000, and the aggregate investment amount of the 2015 Angel Investments conducted from January 1, 2015 up to the Latest Practicable Date is below RMB100 million. To the best knowledge of our Company, the 2015 Angel Investments are not subject to aggregation under Rule 14.22 of the Listing Rules.

# Target historical financial information not meaningful to investors' investment decision

Since the target companies of the 2015 Angel Investments are all at start-up stage which either have no historical financial information available as they have no operation history or have no meaningful financial information to enable us to prepare the Target Historical Financial Information for inclusion in this document as required under Rules 4.04(2) and 4.04(4)(a) of the Listing Rules, it would be impracticable for our Company to include the Target Historical Financial Information in this document and any effort spent in this regard will not create any value in terms of enhancing disclosures in this document.

#### • Unable to exercise control or significant influence

Our Company holds only minority equity interest in each of the target companies under the 2015 Angel Investments and does not control the board of the same. Given that Our Company is neither able to exercise any control nor has any significant influence over each of the target companies under the 2015 Angel Investments, our Company would not be able to compel or request the target companies of the 2015 Angel Investments to cooperate with its audit work in order to comply with the relevant requirements under Rules 4.04(2) and 4.04(4)(a) of the Listing Rules.

#### • Alternative Disclosure

We have provided in this document alternative information in connection with the 2015 Angel Investments in order to compensate for the non-inclusion of the Target Historical Financial Information.

### DIRECTORS, SUPERVISORS AND PARTIES INVOLVED IN THE [REDACTED]

#### DIRECTORS

Name	Address	Nationality
Executive Directors		
Mr. LIU Chuanzhi (柳傳志)	Room 401, Gate 1, Building 333 Zhongguancun Haidian District Beijing PRC	Chinese
Mr. ZHU Linan (朱立南)	Room 20B, Tower 1 Huajingtai, Zhonghai Huating Futian District Shenzhen PRC	Chinese
Mr. ZHAO John Huan (趙令歡)	Flat A, 3/F Han Kung Mansion 26 Tai Koo Shing Road Tai Koo Shing Hong Kong	American
Non-executive Directors		
Mr. WU Lebin (吳樂斌)	Room 704, Building 6 Feng Lin Lu Zhou Kexueyuan Nanli Chaoyang District Beijing PRC	Chinese
Mr. WANG Jin (王津)	Room 502, Gate 5, Building 28 No. 19B Yuquan Road Shijingshan District Beijing PRC	Chinese
Mr. LU Zhiqiang (盧志強)	Room 3001, Building 4 No. 18 Gongrentiyuchang West Road Chaoyang District Beijing PRC	Chinese

### DIRECTORS, SUPERVISORS AND PARTIES INVOLVED IN THE [REDACTED]

#### Independent Non-executive Directors

Mr. MA Weihua (馬蔚華)	1/F 17 Lai Chi Kok Road Mongkok Kowloon Hong Kong	Chinese
Mr. ZHANG Xuebing (張學兵)	Room 302, Building 6 Beixiao Street, San Yuan Li Chaoyang District Beijing PRC	Chinese
Ms. HAO Quan (郝荃)	Room 802, Gate 1, Building 12 Fenghuiyuan Xicheng District Beijing PRC	Chinese
SUPERVISORS		
Name	Address	Nationality
Name Mr. LI Qin (李勤)	Address Room 201, Gate 2, Building 333 Zhongguancun Haidian District Beijing PRC	<b>Nationality</b> Chinese
	Room 201, Gate 2, Building 333 Zhongguancun Haidian District Beijing	-

#### DIRECTORS, SUPERVISORS AND PARTIES INVOLVED IN THE [REDACTED]

#### PARTIES INVOLVED IN THE [REDACTED]

China International Capital Corporation Hong Kong Securities Limited (中國國際金融香港證券 有限公司) 29th Floor, One International Finance Centre 1 Harbour View Street Central Hong Kong

UBS Securities Hong Kong Limited 42/F, One Exchange Square 8 Connaught Place Central Hong Kong

#### [REDACTED]

#### [REDACTED] and [REDACTED]

[REDACTED]

**Reporting Accountant** 

Legal advisors to our Company

PricewaterhouseCoopers Certified Public Accountants 22/F, Prince's Building Central, Hong Kong

As to Hong Kong and U.S. law: Cleary Gottlieb Steen & Hamilton (Hong Kong) 37th Floor, Hysan Place 500 Hennessy Road Hong Kong

As to PRC law: Jia Yuan Law Offices 408 Ocean Plaza 158 Fu Xing Men Nei Avenue Xicheng District Beijing, 100031 PRC

#### DIRECTORS, SUPERVISORS AND PARTIES INVOLVED IN THE [REDACTED]

#### Legal advisors to the [REDACTED]

Receiving banks	[REDACTED]
Compliance advisor	Somerley Capital Limited 20/F, China Building 29 Queen's Road Central
	Hong Kong
Property valuer	Jones Lang LaSalle Corporate Appraisal and Advisory Limited 6/F Three Pacific Place 1 Queen's Road East Hong Kong

### **CORPORATE INFORMATION**

Registered office	10F, Tower A, Raycom Info Tech Park 2 Ke Xue Yuan Nan Lu Hai Dian District Beijing 100190 PRC
Head office in the PRC	10F, Tower A, Raycom Info Tech Park 2 Ke Xue Yuan Nan Lu Hai Dian District Beijing 100190 PRC
Principal place of business in Hong Kong	27/F, One Exchange Square Central Hong Kong
Company's website	<b>www.legendholdings.com.cn</b> (The information on the website does not form part of this document)
Joint company secretaries	Mr. NING Min Ms. YEUNG Yee Har (a fellow member of the Institute of Chartered Secretaries and Administrators and The Hong Kong Institute of Chartered Secretaries)
Authorized representatives	Mr. ZHAO John Huan 27/F, One Exchange Square Central Hong Kong Ms. YEUNG Yee Har 27/F, One Exchange Square Central Hong Kong
Nomination Committee	Mr. LIU Chuanzhi <i>(Chairman)</i> Mr. MA Weihua Mr. ZHANG Xuebing
Audit Committee	Ms. HAO Quan (Chairman) Mr. ZHANG Xuebing Mr. WANG Jin

#### **CORPORATE INFORMATION**

Remuneration Committee	Mr. MA Weihua ( <i>Chairman</i> ) Mr. LU Zhiqiang Ms. HAO Quan
Compliance Advisor	Somerley Capital Limited 20/F, China Building 29 Queen's Road Central Hong Kong

**H** Share Registrar

[REDACTED]

#### **Principal banks**

China Construction Bank, Beijing Zhongguancun Branch 96 Zhichun Road Haidian District Beijing PRC

#### Bank of China, Beijing Branch

2 Chao Yang Men Nei Street Dongcheng District Beijing PRC

#### Agricultural Bank of China, Head Office

F8 Eastern Tower, Chemsunny World Trade Center 28 Fu Xing Men Nei Street Xicheng District Beijing PRC

## Industrial and Commercial Bank of China, Beijing Branch

2 Fu Xing Men Nan Street Xicheng District Beijing PRC

### **INDUSTRY OVERVIEW**

Certain information that appears in this Industry Overview has been prepared by Euromonitor and reflects estimates of market conditions based on publicly available sources and trade opinion surveys, and is prepared primarily as a market research tool. References to Euromonitor should not be considered as the opinion of Euromonitor as to the value of any security or the advisability of investing in the Company. The Directors believe that the sources of information contained in this Industry Overview are appropriate sources for such information and have taken reasonable care in reproducing such information. The Directors have no reason to believe that such information is false or misleading or that any material fact has been omitted that would render such information false or misleading. The information prepared by Euromonitor and set out in this Industry Overview has not been independently verified by us, the [REDACTED] or any other party involved in the [REDACTED] and none of them gives any representations as to its accuracy and the information should not be relied upon in making, or refraining from making, any investment decision.

#### **OVERVIEW OF CHINA'S ECONOMY**

Over the last thirty years, China has maintained strong and steady economic growth and in 2014 emerged as the second largest economy in the world in terms of GDP. According to the National Bureau of Statistics of China, China's nominal GDP increased from RMB16.1 trillion in 2004 to RMB63.6 trillion in 2014, while its nominal GDP per capita increased from RMB12,400 in 2004 to RMB46,652 in 2014, representing CAGRs of 14.8% and 14.2%, respectively. In particular:

- China's industrialization and economic growth has led to rapid urbanization. According to the National Bureau of Statistics of China, China's total urban population increased from approximately 542 million as of the end of 2004 to approximately 750 million as of the end of 2014, representing a CAGR of 3.3%. During the same period, the percentage of urban population to total population in China increased from 41.8% to 54.8%.
- Economic growth and urban population growth are related to improvements in living conditions and income levels. According to the National Bureau of Statistics of China, the annual per capita disposable income of China's urban households increased from RMB9,422 in 2004 to RMB28,844 in 2014, representing a CAGR of 11.8%.
- The secondary industry has historically been a key component of China's GDP. As a result of industrialization, the secondary industry has surpassed the primary industry as a proportion of GDP. However, the secondary industry's proportion of GDP has been slowly declining as the portion of GDP attributable to the tertiary industry increases. China's tertiary industry has become an important industry driving the economy and accounted for 48.2% of GDP in 2014, higher than 42.6% for secondary industry and 9.2% for primary industry. This reflects the ongoing transition in China's economy from a manufacturing-oriented economy to a services-oriented economy.<sup>1</sup>

<sup>&</sup>lt;sup>1</sup> Primary industry includes farming, forestry, animal husbandry and fishery. Secondary industry includes mining and quarrying, manufacturing, production and supply of electricity, water and gas, and construction. Tertiary industry includes all other industries not included in primary or secondary industry.

# **INDUSTRY OVERVIEW**

To capture the opportunities emerging from the development of China's economy, we have established a significant presence across diverse industries and cultivated a number of portfolio companies.

Key Driver	Benefited Industries	Our Presence	Our Business Segment
Urbanization	Property	Raycom	Property
Consumption Upgrade	IT	Lenovo	IT
	Car Rental	CAR	Modern Services
	Dental Care	Bybo	
	Logistics	Zeny	
	Senior Care	EnsenCare	
	Premium Food	Joyvio	Agriculture and Food
	Chinese Liquor	Funglian	
Economic Structure			
Transformation	Insurance Brokerage	Union Insurance	Financial Services
	SME Financing	Zhengqi/	Financial Services
	-	Hankou Bank/	
		Suzhou Trust	
	Payment	Lakala	
	Alternative Investment	Legend Star/	Financial
		Legend Capital/	Investments
		Hony Capital	
	Chemicals and	Levima	Chemicals and
	Energy Materials	Phylion Battery	Energy Materials
	0,	J J	

#### **IT INDUSTRY**

### **PC Market**

According to IDC, the global PC market is gradually decreasing, and total shipments decreased from approximately 358 million units in 2010 to approximately 315 million units in 2013.

The global PC market is composed of the consumer PC market and the commercial PC market. According to IDC, in comparison to the declining global consumer PC market, the global commercial PC market is large and has remained relatively stable. Total shipments in the global commercial PC market decreased from approximately 161 million units in 2010 to approximately 153 million units in 2013, and is expected to remain stable at approximately 150 million units in 2018, according to IDC.

According to IDC, the development of China's PC market is a result of a number of factors, including:

- Government, manufacturing and education purchases are expected to rise from approximately 13.1 million units in 2014 to approximately 14.2 million units in 2018;
- China's per capita disposable income increasing significantly from 2009 to 2014, which is expected to drive greater demand for PCs; and
- IDC expects the total shipments of PCs to increase in tier-four and lower level Chinese cities to increase from approximately 32.0 million units in 2014 to approximately 33.3 million units in 2018.

According to IDC, Lenovo ranked No.1 in the global and China's PC markets in terms of unit shipments in 2014.

#### **Rapid Growth in the Smartphone Market**

Total shipments in the global smartphone market increased rapidly from approximately 305 million units in 2010 to approximately 1,019 million units in 2013, and are expected to reach approximately 1,874 million units in 2018, representing a CAGR of 13.0% from 2013 to 2018, according to IDC. Total shipments in China's smartphone market also increased rapidly from approximately 36 million units in 2010 to approximately 351 million units in 2013, and are expected to reach approximately 512 million units in 2018, representing a CAGR of 7.9% from 2013 to 2018, according to IDC. In addition, total shipments in the Asia Pacific region excluding Japan also recorded significant growth, with a CAGR of 81.7% from 2010 to 2013, and are expected to grow at a CAGR of 14.3% from 2013 to 2018, according to IDC.

# Continued Growth in the Tablet Market

According to IDC, total shipments in the global tablet market increased rapidly from approximately 19.4 million units in 2010 to approximately 219.9 million units in 2013, representing a CAGR of 124.8%, and are expected to reach approximately 262.6 million units in 2018.

# Servers

The global server market is concentrated with a few major players. Total shipments in the global server market increased from approximately 8.1 million units in 2010 to approximately 8.9 million units in 2013, and are expected to reach approximately 11.0 million units in 2018. China's server market has grown faster than the global average, with its market size increasing from approximately 0.9 million units in 2010 to approximately 1.5 million units in 2013, and is expected to reach approximately 2.6 million units in 2018, according to IDC.

# THE FINANCIAL SERVICES INDUSTRY IN CHINA

# Short-term Financing Market

Short-term financing meets an enterprise's capital needs during periods of insufficient cash flow. In China, it is provided by both banks and non-bank financial institutions, such as small loan companies and pawnshops. The most common types of short-term financing from non-bank financial institutions in China include small loans, pawn loans, financial leases and financial credit guarantees.

According to Euromonitor, short-term financing from non-bank financial institutions has played an increasingly important role in enabling small and micro enterprises that may otherwise experience difficulty in obtaining loans from banks. China's outstanding balance of small loans, pawn loans, financial leasing transactions and financial credit guarantees reached RMB4,695.7 billion as of the end of 2013, representing a CAGR of 33.2% from 2011 to 2013. This market is expected to grow at a CAGR of approximately 35.2% from 2013 to 2016, driven by increased demand for funds from micro-, small- and medium-sized enterprises (MSMs) and individuals who are unable to secure loans from banks.

# Outstanding Loan Amount of Short-term Financing from Non-bank Financial Institutions in China (2011 – 2016F) (RMB Billion)

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Industry/Category	2011	2012	2013	2011-13 CAGR	2014F	2015F	2016F	2013- 2016F CAGR
Small Loans	391.5	592.1	819.1	44.6%	1,113.4	1,420.1	1,764.5	29.2%
Pawn Loans	52.2	67.6	86.6	28.8%	106.8	128.3	152.5	20.8%
Financial Leasing	930.0	1,550.0	2,100.0	50.3%	3,100.0	4,610.0	6,900.0	48.7%
Financial Credit Guarantees	1,274.7	1,459.6	1,690.0	15.1%	1,977.3	2,337.2	2,783.6	18.1%
Total	2,648.4	3,669.3	4,695.7	33.2%	6,297.5	8,495.6	11,600.6	35.2%

Source: Euromonitor estimates from trade interviews and desk research.

# **INDUSTRY OVERVIEW**

#### **Insurance Brokerage Industry**

According to Euromonitor, total insurance premiums generated by insurance brokerage companies in China were RMB43.0 billion in 2013, representing 2.5% of total insurance premiums in China. In developed markets such as the U.S. or the U.K., insurance premiums generated by insurance brokerage companies typically constitute a much higher percentage of total insurance premiums, according to Euromonitor. Insurance premiums generated by insurance brokerage companies in China are expected to grow at a CAGR of 9.7% from approximately RMB43.0 billion in 2013 to approximately RMB56.7 billion in 2016. The insurance brokers' ability to provide premium services and expertise, according to Euromonitor. The development of value-added risk consulting services on risk management provided by insurance brokers is expected to increase the industry's profitability, according to Euromonitor. As a result, the insurance brokerage sector's business revenue, composed of commission income and consulting fees, is expected to grow at a CAGR of 19.0% from 2013 to 2016.

# Insurance Premiums and Business Revenue of Insurance Brokers in China (2011 – 2016F) (RMB Million)

Industry/Category	2011	2012	2013	2011-2013 CAGR	2014F	2015F	2016F	2013- 2016F CAGR
Insurance Premiums	38,010	42,106	43,030	6.4%	46,830	51,321	56,737	9.7%
Business Revenue	5,548	6,368	7,810	18.6%	9,210	10,920	13,160	19.0%

Source: China Insurance Regulatory Commission, Euromonitor estimates from trade interviews and desk research.

#### THE MODERN SERVICES INDUSTRY

#### **Dental Industry**

#### Development of China's Dental Industry

China's healthcare industry has maintained strong growth over the past decade. According to Euromonitor, total public healthcare expenditures reached RMB3.2 trillion in 2013, representing a CAGR of 15.9% from 2009 to 2013, according to Euromonitor.

Dental services include the treatment of dental diseases, as well as plastic surgery and beauty care, such as whitening and orthodontics. According to Euromonitor, China's dental sector has experienced stronger growth than the country's overall healthcare industry. As a result, revenue from China's dental hospitals increased to approximately RMB9,440 million in 2013, representing a CAGR of 21.7% from 2009 to 2013, according to Euromonitor.

China's dental institutions can be divided into dental departments of general hospitals, dental hospitals and others (including private dental chains and individual private dental providers). These three segments had market shares of 51.8%, 25.5% and 22.7%, respectively, in terms of number of clinical visits in 2013, according to Euromonitor.

According to Euromonitor, China's dental industry is significantly underdeveloped as compared to developed countries, on the basis of metrics such as the number of dentists per 10,000 people, the treatment rate of dental diseases and the percentage of the population undertaking regular dental examinations and teeth cleaning. China's number of dentists per 10,000 people was 1.0 in 2013, as compared to 8.0 for Japan in 2010, 5.8 for Canada in 2008, and 5.3 for United Kingdom in 2012, according to Euromonitor.

#### Drivers and the Competitive Landscape for the Dental Industry in China

China's strong economic growth, the increased disposable income and the lifestyle upgrade of urban residents have enhanced awareness of dental health and resulted in higher demand for improved customer experience. Meanwhile, development in dental technologies has led to improved therapies and an expanded range of services provided by dental institutions.

In accordance with China's "New Medical Reform" policies, public medical institutions will continue to focus on basic dental services, enabling private dental institutions to become major providers of premium dental services. Furthermore, private dental chains offer customers more convenient access to their service outlets and enjoy better brand awareness than individual private dental institutions. Private dental chains also benefit from stronger expansion capabilities with standardized operations and economies of scale, such as centralized purchasing and shared dentists pools. Consequently, private dental chains have strong potential for development and growth.

According to Euromonitor, Bybo ranked first in China's private dental service sector by number of medical outlets as of June 30, 2014, as set forth in the table below.

# Market Ranking of China's Private Dental Institutions (by Number of Medical Outlets as of June 30, 2014)

Ranking	Name of Private Dental Institutions	Number of Clinics	Number of Dental Hospitals	Total Outlets
1	Bybo	44	6	50
2	ARRAIL Dental	30	1	31
3	Jiamei Dental	28	1	29
4	TC Medical	14	11	25
5	C.K.J Professional Dental	12	0	12

Source: Euromonitor estimates from trade interviews and desk research.

Note: Only direct-sale outlets and exclusive franchised outlets were used in the above ranking; each dental clinic or dental hospital was counted as one outlet.

The market share data reported above has been determined via a fieldwork program consisting of desk research and trade interviews. While audited data was available for some of the companies, they typically do not break the revenue numbers into the relevant categories which were covered in this study. For these companies as well as those companies that are included in the market shares but are not publicly listed, we have estimated the markets shares based on estimates provided by various trade sources (i.e. not just the companies themselves) and seeking a consensus on these estimates as much as possible.

### THE AGRICULTURE AND FOOD INDUSTRY

#### Agriculture

#### Development of the Fruit Industry in China

With rising disposable income and enhanced health awareness, Chinese consumers are gradually increasing their consumption of fruits that are of high quality and safe for eating.

Blueberries are becoming increasingly popular in China given their high nutritional value. Currently, China's blueberry industry is at early stage of development. According to Euromonitor, retail sales of fresh blueberries in China are expected to grow at a CAGR of 19.7% from approximately 3,200 tonnes in 2013 to approximately 5,600 tonnes in 2016.

China is the largest kiwifruit producing country in the world in terms of cultivation area and annual output. As of the end of 2012, China represented more than 60% of the global kiwifruit plantation area, while China's total kiwifruit production volumes represented more than 40% of the global kiwifruit production volume, according to Euromonitor. China's Kiwifruit industry is expected to shift from labor intensive production conducted by individual farmers to large-scale industrialized planting, harvesting, processing and packaging.

The typical yield per bush/plant of blueberry and kiwifruit in China ranges from 1.5 kilograms to 3 kilograms and from 15 kilograms to 33 kilograms, respectively, depending on the variety and environment, according to Euromonitor.

#### Drivers for the Fruit Industry in China

*Growing per capita disposable income and consumption upgrade.* Rising per capita disposable income and consumption upgrades by Chinese urban residents are expected to boost the demand for fruit with richer nutrients and improve market recognition for premium fruit. These trends have emerged in both higher-tier cities and relatively developed rural areas.

*Growing awareness of food safety and brand equity.* With increasing frequency of food safety incidents in China in recent years, consumers are paying closer attention to food safety. Premium fruit, particularly those endorsed by reliable brands, have become popular among consumers for their high quality and safety, which is expected to drive demand for branded products.

*New distribution channels.* In addition to traditional sales channels, an increasing number of online retailers are engaging in the fresh fruit retail business. As a result, online fresh fruit sales are expected to grow further. China's e-commerce leaders, such as Taobao.com, JD.com and Amazon.cn, have launched special fresh fruit distribution platforms.

# Competitive Landscape

China's fruit industry is fragmented with quality of products varying widely. Due to barriers to entry such as the long period before newly planted plants bear fruit, large-scale enterprises with recognized brands will have a first-mover advantage.

Industrialized blueberry production is still under development in China. Fresh blueberry production and transportation are sensitive to climate and storage conditions and require special equipment and technology, thus creating a relatively high barrier to entry. In 2013, Joyvio ranked No. 1 with a market share of 22.3% in terms of fresh blueberry retail sales volume in China, according to Euromonitor.

Kiwifruit are mainly produced in small- and medium-sized orchards in China, and only a limited number of companies focus on premium kiwifruit. In 2013, in terms of fresh kiwifruit retail sales volume, the top five kiwifruit brands had an aggregate market share of only 3.2% in China, while Joyvio ranked No. 1 with a 0.8% market share, according to Euromonitor.

# **Liquor Industry**

# Chinese Liquor Industry in China

According to Euromonitor, total production volume of Chinese liquor manufacturers in 2013 was approximately 12.26 billion liters while total sales volume was only approximately 5.17 billion liters. The Chinese liquor industry has moderated due to a variety of factors including the business cycle, changes in consumption pattern, intense competition and stringent policies issued by the government.

According to Euromonitor, based on retail prices, the Chinese liquor market can be generally divided into three categories as set forth below.

Category	Retail Price	Average Markups Rates
Low-end	Below RMB200/liter	15%-25%
Middle-end	Between RMB200-600/liter	20%-50%
High-end	Above RMB600/liter	Above 50%

Source: Euromonitor estimates from trade interview and desk research

Among the three categories, low-end Chinese liquors account for 74.3% of total sales volume in 2013 and primarily consist of local or regional brands, which broadly target the mass market which has diverse consumption habits and taste preferences, according to Euromonitor.

The high-end Chinese liquor market is going through a period of intensive adjustment given the excess capacity that has arisen from the rapid developments in the past decade. Low-end and mid-end Chinese liquors have been less affected by these trends due to their lower prices and relatively good quality, which means they are more affordable and represent better value for daily consumption than high-end Chinese liquors. It is expected that Chinese liquor manufacturers will tailor their products and marketing strategies to place a greater emphasis on the mass market. In 2013, the sales volumes for low-, mid- and high-end Chinese liquor brands in China were 3.85 billion liters, 1.06 billion liters and 0.26 billion liters, respectively, with CAGRs of 6.9%, 9.6% and 4.7%, respectively, from 2011 to 2013. In 2016, sales volume for Chinese liquor in China is estimated to be 6.24 billion liters, with a CAGR of 6.4% from 2013 to 2016, according to Euromonitor.

In the future, regional Chinese liquor manufacturers with recognized brands, supportive customer bases and operational efficiency are expected to gain more market share.

# Drivers of the Chinese Liquor Market

*Increase in per capita disposable income.* The increase in per capita disposable income is expected to continue to drive the consumption of Chinese liquor. Chinese liquor, with its cultural heritage, is one of the top choices of alcoholic drinks among Chinese consumers. We believe the market for Chinese liquor has great potential.

*Social culture*. Chinese liquor consumption is an important part of social culture in China. Significant quantities of Chinese liquor are consumed during the conduct of business activities and in social contexts. These consumption patterns help drive the development of the Chinese liquor industry.

Other drivers include changes in demographics, shifting consumer preferences and diversification of sales channels.

# Competitive Landscape

The Chinese liquor market is fragmented, primarily due to different customer preferences in different regions. In 2013, the top five Chinese liquor manufacturers accounted for a combined market share of 18.5%, according to Euromonitor.

Going forward, low-end and mid-end Chinese liquor markets are expected to grow strongly but face greater competition. In such a competitive landscape, local companies with strong regional influences, well-known brands, high quality products and strong operational efficiency are better positioned to capture the growth opportunities from the mass market.

# THE PROPERTY INDUSTRY

# Development of China's Property Industry

China's property market has prospered over the last decade. According to the National Bureau of Statistics of China, China's property investment increased from RMB1,015.4 billion in 2003 to RMB8,601.3 billion in 2013, representing a CAGR of 23.8%. Investment in residential property and office buildings grew at CAGRs of 24.2% and 24.8%, respectively, during the same period, according to the National Bureau of Statistics of China.

The area of completed property was 1,014.4 million sq.m. in 2013, compared to 395.1 million sq.m. in 2003, representing a CAGR of 9.9%, according to the National Bureau of Statistics of China. In addition, the area of completed residential property and office buildings grew at CAGRs of 9.4% and 10.3%, respectively, during the same period, according to the National Bureau of Statistics of China.

Commodity property sales grew rapidly from RMB795.6 billion in 2003 to RMB8,142.8 billion in 2013, representing a CAGR of 26.2%, according to the National Bureau of Statistics of China. The sales of residential property and office buildings grew at CAGRs of 26.3% and 30.4%, respectively, during the same period, according to the National Bureau of Statistics of China. In recent years, the PRC Government introduced a series of adjustment and control measures on the domestic property market, resulting in a restrictive regulatory environment for property developers. Beginning in 2014, more favorable policies have been implemented by the government to support the industry development.

With the continuous development of the property market, average sales prices of China's average commodity properties have increased significantly from RMB2,359/sq.m. in 2003 to RMB6,237/sq.m. in 2013, according to the National Bureau of Statistics of China.

We categorize Beijing, Shanghai, Guangzhou and Shenzhen as tier-one cities, other municipalities and provincial capitals (excluding Lhasa) as tier-two cities, and other Chinese cities as tier-three/four cities. From 2008 to 2013, the CAGRs of property investments in tier-two and tier-three/four cities were 23.0% and 37.8%, respectively, which was much higher than the 14.0% CAGR in tier-one cities, according to the National Bureau of Statistics of China. From 2008 to 2013, the area of commodity property sold in tier-two and tier-three/four cities grew at CAGRs of 14.1% and 15.8%, respectively, while tier-one cities grew at a CAGR of 4.9%, due to the limited land available for development, according to the National Bureau of Statistics of China. Sales prices of commodity property grew at a CAGR of 12.1% in tier-one cities, 11.6% for tier-two cities and 11.5% for tier-three/four cities over 2008 to 2013, according to the National Bureau of Statistics of China.

# Drivers of China's Property Market

China's property market is primarily driven by increasing urbanization and rising per capita disposable income, according to the National Bureau of Statistics in China. As urbanization continues, it is expected to generate greater demand for residential properties. In light of the rising purchasing power, the demand for middle-to-high end private residential properties will continue to grow.

### Competitive Landscape

The property development market in China is highly competitive. Existing and potential competitors include major domestic and foreign developers primarily from Asia. Property developers compete in a number of ways, including the acquisition of land, brand recognition, financial resources, sales price, product quality, service quality and other factors.

# ALTERNATIVE INVESTMENT

#### **Angel Investment**

According to CVSource, there were 317 angel investments announced in China between January and November 2014 for a total investment amount of approximately RMB4.2 billion, which exceeded the amount in full-year 2013. However, China's angel investment industry is still developing and quite fragmented. The angel investment industry is expected to be driven by an increase in the number of private start-ups and greater liquidity in the capital markets. According to Zero2IPO, in 2014 Beijing Legend Star was ranked among the Top 3 angel investors in China based on a number of factors including returns, fund raising amount and investment amount.

#### Venture Capital

China's venture capital market has experienced rapid growth in recent years. Following a slight drop in 2012, the venture capital market recovered in 2013 and achieved record highs in both the investment amount and the number of investment cases in 2014. The following table sets forth information on China's venture capital market between 2009 to 2014.

Year	2009	2010	2011	2012	2013	2014
Investment Amount						
(US\$ in millions)	3,558	5,948	8,947	4,267	4,734	12,707
Number of Investment Cases	637	842	976	608	683	1,360

# Investment Amount and Cases of China's Venture Capital Market

Sources: CVSource

In 2014, Internet, IT and telecom and value-added services sectors attracted venture investors' attention and represented approximately 87% of the total investment in China's venture capital sector, according to CVSource.

According to Zero2IPO, in 2014 Legend Capital was ranked first among China's domestic venture capital funds based on a number of factors including return, fund raising amount and investment amount.

# **INDUSTRY OVERVIEW**

# **Private Equity**

Following a record high number of investment cases in 2011, China's PE market was less active between 2011 to 2013. The total amount invested increased significantly in 2014 compared with 2013 despite a decrease in the number of investment cases. The following table sets forth information on China's PE market between 2009 to 2014.

# Investment Amount and Cases of China's Private Equity Market

Year	2009	2010	2011	2012	2013	2014
Investment Amount						
(US\$ in million)	19,863	24,930	29,015	22,401	21,587	34,059
Number of Investment Cases	263	496	404	296	325	280

Source: CVSource

In 2014, invested industries of China's private equity sector were very diversified, with energy and mining industry attracting approximately 25% of the total investment amount, according to CVSource.

# SOURCES OF INFORMATION

We commissioned Euromonitor, an independent industry consultant, to analyze and report on the short-term financing, offline multimedia terminal-based third-party payment, insurance brokerage, dental, agriculture and Chinese liquor industries in China and other countries. Euromonitor is a leading, global, independent strategic market research provider. We paid an aggregate amount of RMB1,810,029 to Euromonitor for the preparation of this report.

Certain information and data presented in this section were provided by Euromonitor. Euromonitor has advised us that the statistical and graphical information contained herein is drawn from their respective database and other sources. In connection therewith, Euromonitor has advised that:

- certain information in Euromonitor's database is derived from estimates or subjective judgment based on sample information from and interviews with relevant companies, government agencies and other industry consultants, and was prepared primarily as a marketing research tool;
- the information in the databases of other data collection agencies or industry consultancies may differ from the information in Euromonitor's database;

- Euromonitor has its own methodology for information and data collection, and therefore the information discussed in this section may differ from those of other sources;
- while Euromonitor has taken reasonable care in the compilation of the statistical and graphical information and believes it to be accurate and correct, data compilation is subject to limited audit and validation procedures; and
- this section also contains forward-looking statements that are based on assumptions and current and expected market dynamics. The actual figures may vary as the market dynamics are ever changing. Euromonitor cannot be held liable for the realization of its forecasts.

Investors should also note that no independent verification has been carried out on any facts or statistics that are directly or indirectly derived from official government publications, other publications, or the industry report we commissioned from Euromonitor. We believe that the sources of the information in this section are appropriate sources for the information and have taken reasonable care in extracting and reproducing this information. We have no reason to believe that this information is false or misleading in any material respect or that any part has been omitted that would render such information false or misleading in any material respect. We, the Underwriters and any of our or their respective directors, officers, representatives, affiliates or other advisors or any other persons or parties involved in the [**REDACTED**] make no representation as to the accuracy of the information that is directly or indirectly derived from official government publications, other publications, or the industry report we commissioned from Euromonitor. This information may not be consistent with other information compiled within or outside the PRC. Accordingly, this information may not be accurate and should not be unduly relied upon.

The Directors confirm that after taking reasonable care, there is no adverse change in the market information since the date of the report prepared by Euromonitor, which may qualify, contradict or have an impact on the information set out in this section.

#### **OUR HISTORY**

With the approval of the CAS, the Institute of Computing Technology Chinese Academy of Sciences (中國科學院計算技術研究所), an academic establishment founded by the CAS in 1956 which specializes in comprehensive research on computer science and technology, funded the establishment of Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發展公司). the predecessor of our Company, in the PRC in November 1984 as an enterprise owned by the whole people (全民所有制企業) with a registered capital of RMB1,300,000. With the approval of the Chinese Academy of Sciences High-tech Enterprises Bureau (中國科學院高技術企業局), the registered capital of the predecessor of our Company was reduced to RMB1,000,000 in June 1990, whose name was changed to Beijing Legend Computer New Technology Development Company (北京聯想計算機新技術發展公司) in April 1991. With the approval of the Chinese Academy of Sciences High-tech Advancement and Enterprises Bureau (中國科學 院高技術促進與企業局) and the Institute of Computing Technology Chinese Academy of Sciences, Beijing Legend Computer New Technology Development Company was renamed Legend Group Holdings Company (聯想集團控股公司) and its registered capital was increased to RMB100,000,000 in August 1998.

In April 2000, Legend Group Holdings Company received the approval-in-principle from the Ministry of Finance of the PRC (中華人民共和國財政部) and the Ministry of Science and Technology of the PRC (中華人民共和國科學技術部) in relation to its reform into a limited liability company. With the approval of the CAS, the reform was completed on June 22, 2001 and Legend Group Holdings Company was renamed Legend Holdings Limited (聯想控股有限公司) on the same date. CAS and the former Employee Shareholding Association contributed RMB429,559,259.61 and RMB231,301,139.79, respectively, to the registered capital of Legend Holdings Limited, each representing 65% and 35% of the equity interests in the entity, respectively.

In August 2013, Legend Holdings Limited commenced its joint-stock reform process, and conducted an independent valuation of its net asset value as at June 30, 2013. In accordance with the valuation report, the audited carrying amount of net assets of RMB2,529,122,962 was used to determine the value of the capital contribution by the Promoters for the incorporation of our Company. The CAS approved our conversion into a joint stock limited liability company in January 2014. We were incorporated under the name of "Legend Holdings Corporation" (聯 想控股股份有限公司) with a registered capital of RMB2,000,000,000 with capital contributions from our Promoters, in proportion to their respective share holdings in our Company. The portion of the audited value not converted into our Company's share capital was kept as our capital reserve. We received a new business license from the Beijing Administration for Industry and Commerce (北京市工商行政管理局) on February 18, 2014. Upon conversion into a joint stock limited liability company, our Promoters included CAS Holdings, Lian Chi Zhi Yuan, China Oceanwide, Lian Heng Yong Xin, Mr. Liu Chuanzhi, Mr. Zhu Linan, Mr. Ning Min, Mr. Huang Shaokang, Mr. Chen Shaopeng and Mr. Tang Xudong with CAS Holdings holding 36.0% of our Shares and the other Promoters holding the remaining 64.0% of our Shares. Our PRC legal advisors confirmed that we have obtained all the necessary approvals

# **OUR HISTORY AND CORPORATE STRUCTURE**

from the relevant PRC government authorities with respect to the conversion of our Company into a joint stock limited liability company and have completed all the necessary filing procedures in compliance with the relevant PRC laws and regulations. For more information about our Promoters and the corporate and capital developments of our Company, please refer to the sections headed "– Shareholding Changes", "– Our Promoters" and "Appendix VII – Statutory and General Information – A. Further Information About Our Group".

# Key Milestones

The following sets forth the milestones in the development of the Group:

Year	Events
1984	Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算 技術研究所新技術發展公司), the predecessor of our Company, was incorporated.
1985	Our Group ventured into the PC distribution business, acting as the sales agent for IBM, AST and HP in the PRC.
1990	The very first "Legend" brand PC was launched in the market. Our Group changed our role from that of an agent for imported computer products into that of a producer and seller of our own branded computer products.
1992	The "Legend" brand PCs won several accolades in the PRC such as Top Achiever Award for an Advanced Technology Product, a first place ranking for the most popular computer product in the southwestern region of the PRC and Best Product Award for the country by the China National Micro-computer standards body.
1994	Lenovo was listed on the Hong Kong Stock Exchange, representing that Lenovo has become a large enterprise which integrates research, production and sales.
1997	Lenovo became the PC business market share leader in the PRC.

# OUR HISTORY AND CORPORATE STRUCTURE

Year	Events
2000	Our Group officially launched its business diversification strategy and entered into industries other than IT sector.
2001	Our Group started to engage in the venture capital business and the real estate business with the incorporation of Legend Investment and Raycom Real Estate.
2003/2004	The Group entered the field of PE investment in 2003, and incorporated Beijing Hony Investment Counsellor Co., Ltd. in 2004.
2005	Lenovo expanded its business and operations to a global scale through the acquisition of the PC division of IBM.
2008	Lenovo was listed on the Fortune Global 500 for the first time.
2010	Our Group formulated mid-term strategy to further expand its diversified business and enter into consumer and service sectors.
2012	Our Group ventured into the chemicals and energy materials business, the agriculture and food business, the Chinese liquor business, the logistics business and financial services business by incorporating Levima, Joyvio, Funglian, Zeny and Zhengqi, respectively.
2013	The market share of Lenovo's PC business became No. 1 in the world.
2014	The Group acquired Bybo and started to engage in the dental care business.
	Lenovo acquired IBM's x86 server business, and Motorola Mobility from Google to further expand its smartphone business.

# **OUR HISTORY AND CORPORATE STRUCTURE**

#### **OUR PRINCIPAL SUBSIDIARIES**

Descriptions of the principal subsidiaries of our Group are set out below by business sector:

#### **Strategic Investments**

#### IT

#### Lenovo Group Limited (聯想集團有限公司)

The predecessor of Lenovo was incorporated as a joint venture in Hong Kong in 1988 by Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發展公司), the predecessor of our Company, Daw Computer Systems Limited (導遠電腦系統有限公司) (which was dissolved in August 2002) and China Technology Investment & Trade (H.K.) Limited (中國技術投資貿易 (香港)有限公司) (formerly known as China Technology Trade (H.K.) Limited (中國技術轉讓 (香港)有限公司)) with an initial share capital of HK\$900,000 with each of the partners contributing an equal share. It commenced its business operations on the same date and began as a distributor of computer products in Hong Kong and the PRC. We had acted as the agent of some brands, such as AST, which was first introduced into the PRC market by us in 1988, IBM and HP. In October 1993, Lenovo was incorporated in Hong Kong as part of the reorganization in preparation for the listing of its shares on the Hong Kong Stock Exchange.

Lenovo is primarily engaged in the development, manufacturing and marketing of personal technology products and services, which comprise notebook computers, desktop computers, MIDH products, which enable the user to access the Internet from a variety of locations including home, such as smartphones, tablets and smart TVs, and other personal technology products and services such as servers, computer accessories and hardware related services. Other than personal technology products and services. Lenovo is also involved in the sale of non-PC home appliances and other non-PC services. For more information on our information technology business, please refer to the section headed "Business – Strategic Investments – IT Business".

Lenovo's shares have been listed on the Main Board of the Hong Kong Stock Exchange since February 14, 1994 with the stock code 992 and, as of the Latest Practicable Date, we, directly and indirectly, on an aggregate basis, held 30.55% of Lenovo's equity interest.

#### **Financial Services**

#### Zhengqi Anhui Financial Holdings Co., Ltd. (正奇安徽金融控股有限公司)

Zhengqi was incorporated as a limited liability company in the PRC on October 10, 2012 with a registered capital of RMB1,500,000,000 and commenced its business operation on the same date.

Zhengqi is primarily engaged in the business of providing financial services to SMEs. As of the Latest Practicable Date, Zhengqi had a registered capital of RMB2,000,000,000 and was owned as to approximately 92% and 8% by our Company and Tianjin Dexin Enterprise Management Partnership Enterprise (Limited Partnership) (天津德信企業管理合夥企業(有限 合夥)), respectively.

For more information on our financial services business, please refer to the section headed "Business – Strategic Investments – Financial Services Business".

# Modern Services

Guangdong Bybo Dental Investment Management Co., Ltd. (廣東拜博口腔醫療投資管理有限 公司)

Bybo was incorporated as a limited liability company in the PRC on June 30, 1999 with a registered capital of RMB1,000,000 and commenced its business operation on the same date.

Bybo is primarily engaged in the investment and operation of dental care and other medical projects. As of the Latest Practicable Date, Bybo had a registered capital of RMB50,815,358 and was owned as to approximately 54.90%, 18.34%, 7.79%, 6.03%, 5.19%, 4.96%, 1.95% and 0.84% by our Company, Mr. Li Changren (黎昌仁先生), Zhuhai iByer Dental Hospital Management Co., Ltd (珠海拜爾齒科醫院管理有限公司), Zhuhai Jinchuang Pharmaceutical Industry Investment Fund (Limited Partnership) (珠海金創醫藥產業投資基金 (有限合夥)), Zhuhai Li Family Hospital Management Co., Ltd. (珠海黎氏醫院管理有限公司), Haitong Kaiyuan Investment Co., Ltd. (海通開元投資有限公司), Mr. Li Qiang (黎強先生) and Zhuhai Hengqin New District Haisheng Investment Fund Management Partnership (Limited Partnership) (珠海市橫琴新區海盛投資基金管理合夥企業(有限合夥)), respectively.

For more information on our dental care business, please refer to the section headed "Business – Strategic Investments – Modern Services Business – Dental Care Business".

# Zeny Supply Chain Co., Ltd (增益供應鏈有限公司)

Zeny was incorporated as a limited liability company in the PRC on July 24, 2012 by our Company and four individual shareholders with a registered capital of RMB200,000,000 and commenced its business operation on the same date. Our Company and the four individual shareholders contributed RMB188,000,000 and RMB12,000,000, respectively, in terms of capital injection into Zeny, in exchange for 94% and 6% equity interests in the entity, respectively.

Zeny is primarily engaged in the business of providing logistic services. As of the Latest Practicable Date, Zeny had a registered capital of RMB200,000,000 and was owned as to 94% and 6% by our Company and four individual shareholders, respectively.

For more information on our logistics business, please refer to the section headed "Business – Strategic Investments – Modern Services Business – Logistics Business".

Beijing EnsenCare Holdings Co., Ltd. (北京安信頤和控股有限公司)

EnsenCare was incorporated as a limited liability company in the PRC on August 1, 2011 by our Company with a registered capital of RMB200,000,000 and commenced its business operation on the same date.

EnsenCare is primarily engaged in the businesses of operating senior care facilities and developing senior apartments. As of the Latest Practicable Date, EnsenCare had a registered capital of RMB200,000,000 and was a wholly-owned subsidiary of our Company.

For more information on our senior care business, please refer to the section headed "Business – Strategic Investments – Modern Services Business – Senior Care Business".

# Agriculture and Food

# Joyvio Group Co., Ltd. (佳沃集團有限公司)

Joyvio was incorporated as a limited liability company in the PRC on May 18, 2012 by our Company and Mr. Chen Shaopeng (陳紹鵬先生) with a registered capital of RMB200,000,000 and commenced its business operation on the same date. Our Company and Mr. Chen Shaopeng (陳紹鵬先生) contributed RMB195,000,000 and RMB5,000,000, respectively, in terms of capital injection into Joyvio, in exchange for 97.5% and 2.5% equity interests in the entity, respectively.

Joyvio is primarily engaged in agriculture business, and its line of business involves agriculture and food investment and other relevant business operations. As of the Latest Practicable Date, Joyvio had a registered capital of RMB200,000,000 and was owned as to approximately 92.195%, 5.305% and 2.5% by our Company, Qingdao Junhe Daotong Consulting Center (Limited Partnership) (青島君和道同諮詢中心(有限合夥)) and Mr. Chen Shaopeng (陳紹鵬先生), respectively.

For more information on our agriculture and food business, please refer to the section headed "Business – Strategic Investments – Agriculture and Food Business – Agriculture Business".

# Funglian Holdings Limited (豐聯酒業控股集團有限公司)

Funglian was incorporated as a limited liability company in the PRC on July 16, 2012 by our Company and five other individual shareholders with a registered capital of RMB200,000,000 and commenced its business operation on the same date. Upon the incorporation of Funglian, our Company and the other five individual shareholders held 94.5% and 5.5% equity interests in the entity, respectively.

Funglian is primarily engaged in Chinese liquor business. As of the Latest Practicable Date, Funglian had a registered capital of RMB200,000,000 and was owned as to approximately 93.3%, 2.5% and 4.2% by our Company, Mr. Chen Shaopeng (陳紹鵬先生) and six other individual shareholders, respectively.

For more information on our Chinese liquor business, please refer to the section headed "Business – Strategic Investments – Agriculture and Food Business – Chinese Liquor Business".

#### Property

#### Raycom Real Estate Development Co., Ltd. (融科智地房地產股份有限公司)

Raycom Real Estate was incorporated as a limited liability company in the PRC on June 11, 2001 with a registered capital of RMB160,000,000 and commenced its business operation on the same date. Our Company and Legend Investment each contributed RMB80,000,000 in the capital injection into Raycom Real Estate, in exchange for 50% equity interests in the entity, respectively.

Raycom Real Estate is primarily engaged in the business of residential and commercial property development. As of the Latest Practicable Date, Raycom Real Estate had a registered capital of RMB270,000,000 and was owned as to approximately 70.57%, 22.52% and 6.91% by our Company, Legend Investment, and 43 individual shareholders, respectively.

#### Raycom Property Investment Limited (融科物業投資有限公司)

Raycom Property Investment was incorporated as a limited liability company in the PRC on July 10, 2006 with a registered capital of RMB60,000,000 and commenced its business operation on the same date. Our Company and Legend Investment contributed RMB45,000,000 and RMB15,000,000, respectively, as the capital injection into Raycom Property Investment, in exchange for 75% and 25% equity interests in the entity, respectively.

Raycom Property Investment is primarily engaged in the business of real estate investment and investment management. As of the Latest Practicable Date, Raycom Property Investment had a registered capital of RMB60,000,000 and was owned as to 75% and 25% by our Company and Legend Investment, respectively.

For more information on our property business, please refer to the section headed "Business – Strategic Investments – Property Business".

#### Chemicals and Energy Materials

#### Levima Group Limited (聯泓集團有限公司)

Levima was incorporated as a limited liability company in the PRC on April 12, 2012 by our Company and 48 individual shareholders with a registered capital of RMB400,000,000 and commenced its business operation on the same date. Our Company and the 48 individual shareholders contributed RMB372,000,000 and RMB28,000,000, respectively, in terms of capital injection into Levima, in exchange for 93% and 7% equity interests in the entity, respectively.

Levima is primarily engaged in the development and production of chemical and new materials. As of the Latest Practicable Date, Levima had a registered capital of RMB400,000,000 and was owned as to approximately 90%, 3.335%, 2.46%, 1.68% and

2.525% by our Company, Beijing Levima I Investment Management Center (Limited Partnership) (北京聯泓甲投資管理中心(有限合夥)), Beijing Levima III Investment Management Center (Limited Partnership) (北京聯泓丙投資管理中心(有限合夥)), Beijing Levima II Investment Management Center (Limited Partnership) (北京聯泓乙投資管理中心(有限合夥)) and five individual shareholders, respectively.

# Phylion Battery Co., Ltd. (蘇州星恒電源有限公司)

Phylion Battery was incorporated as a limited liability company in the PRC on December 18, 2003 by Legend Investment, Beijing Xingheng Battery Co., Ltd. (北京星恒電源有限公司) and Shenzhen Bestgrand Technology Investment Co., Ltd. (深圳市百利宏科技投資有限公司) with a registered capital of RMB82,000,000 and commenced its business operation on the same date. Legend Investment, Beijing Xingheng Battery Co., Ltd. and Shenzhen Bestgrand Technology Investment Co., Ltd. contributed RMB34,000,000, RMB40,000,000 and RMB8,000,000, respectively, in terms of capital injection into Phylion Battery, in exchange for approximately 41.46%, 48.78% and 9.76% equity interests in the entity, respectively.

Phylion Battery focuses on the production and sales of lithium-ion battery products and related research and development. As of the Latest Practicable Date, Phylion Battery had a registered capital of RMB163,037,143 and was owned as to approximately 34.215%, 16.559%, 22.171%, 11.775%, 6.624%, 5.888% and 2.768% by our Company, Beijing Junlian Venture Capital Center (Limited Partnership) (北京君聯創業投資中心(有限合夥)), Suzhou Paoze Enterprise Investment Management Center (Limited Partnership) (蘇州袍澤企業投資管理中心 (有限合夥)), Huizhou Bestgrand Holdings Co., Ltd. (惠州市百利宏控股有限公司), Chengdu Di'ao Pharmaceutical Group Co., Ltd. (成都地奧製藥集團有限公司), Institute of Physics Chinese Academy of Sciences (中國科學院物理研究所) and nine individual shareholders, respectively.

For more information on our chemicals and energy materials business, please refer to the section headed "Business – Strategic Investments – Chemicals and Energy Materials Business".

# **Financial Investments**

# Right Lane Limited (南明有限公司)

Right Lane was incorporated in Hong Kong as a limited liability company on January 29, 1988 with an authorized share capital of HK\$10,000 divided into 10,000 shares of HK\$1 each. Snatch Prize Limited and Boxing Company Limited were the initial subscribers for one share each. Our Company has been the beneficial owner of the entire issued share capital of Right Lane since October 26, 1993 and it commenced its business operation on the same date.

Right Lane focuses on investment and management. As of the Latest Practicable Date, Right Lane had a total of 4 shares in issue and was a wholly-owned subsidiary of our Company.

# Legend Holdings Tianjin Limited (聯想控股(天津)有限公司)

Legend Holdings Tianjin Limited was incorporated as a limited liability company in the PRC on November 25, 2011 by our Company with a registered capital of RMB100,000,000 and commenced its business operation on the same date.

Legend Holdings Tianjin Limited focuses on capital investment and management. As of the Latest Practicable Date, Legend Holdings Tianjin Limited had a registered capital of RMB100,000,000 and was a wholly-owned subsidiary of our Company.

# Legend Capital Limited (聯想投資有限公司)

Legend Investment was incorporated as a limited liability company in the PRC on March 26, 2001 by our Company and Shenzhen Bestgrand Technology Investment Co., Ltd. (深圳市 百利宏科技投資有限公司) with a registered capital of RMB200,000,000 and commenced its business operation on the same date.

Legend Investment focuses on capital investment and management. As of the Latest Practicable Date, Legend Investment had a registered capital of RMB429,476,555 and was owned as to approximately 55.3%, 34.57%, 2.91%, 1.52% and 5.7% by our Company, Zhengqi (Shenzhen) Investment Holdings Co., Ltd. (正奇(深圳)投資控股有限公司), Beijing Legend Technology Investment Co., Ltd. (北京聯想科技投資有限公司), Tianjin Junruiqi Equity Investment L.P. (天津君睿祺股權投資合夥企業(有限合夥)) and Beijing Hony 2010 Equity Investment Centre (Limited Partnership) (北京弘毅貳零壹零股權投資中心(有限合夥)), respectively.

# Beijing Legend Star Venture Capital Co., Ltd. (北京聯想之星創業投資有限公司)

Beijing Legend Star was established as a limited liability company in the PRC on December 1, 2009 by our Company with a registered capital of RMB150,000,000 and commenced its business operation on the same date.

Beijing Legend Star is primarily engaged in the business of venture capital. As of the Latest Practicable Date, Beijing Legendstar had a registered capital of RMB150,000,000 and was a wholly-owned subsidiary of our Company.

# Tianjin Legend Star Venture Capital Co., Ltd. (天津聯想之星創業投資有限公司)

Tianjin Legend Star was incorporated as a limited liability company in the PRC on January 9, 2012 by our Company with a registered capital of RMB100,000,000 and commenced its business operation on the same date.

Tianjin Legend Star is primarily engaged in the business of venture capital. As of the Latest Practicable Date, Tianjin Legend Star had a registered capital of RMB100,000,000 and was a wholly-owned subsidiary of our Company.

For more information on our financial investments business, please refer to the section headed "Business – Financial Investments".

### **Major Acquisitions**

In November 2012, Zhengqi entered into equity transfer contracts with Hefei State-owned Assets Holding Co., Ltd. (合肥市國有資產控股有限公司) and other related parties (all are Independent Third Parties), respectively, to acquire 100% equity interest in Hefei Innovative Financing Guarantee Co., Ltd. (合肥市創新融資擔保有限公司), 100% equity interest in Hefei Guozheng Microlending Co., Ltd (合肥市國正小額貸款有限公司) and 95.2% equity interest in Anhui Jinfeng Pawn Co., Ltd. (安徽省金豐典當有限公司) (the remaining 4.8% equity interest was directly held by Hefei Guozheng Microlending Co., Ltd (合肥市國正小額貸款有限公司). The three companies are engaged in financing guarantee business, small loan business and pawn business. Pursuant to the abovementioned contracts, an aggregate consideration of RMB846,680,000 was payable by Zhengqi. The abovementioned acquisitions were completed on November 16, 2012 upon the fulfillment of all conditions under the respective equity transfer contracts. Upon acquiring the companies above, Zhengqi formed financing guarantee, small loan and pawn business segments, which built a solid foundation to create a financial supermarket and develop into a full life-cycle financial services provider for SMEs.

In January 2014, Lenovo entered into a master asset purchase agreement to acquire from IBM its entire x86 server business, including products, sales force, manufacturing, research and development (the "x86 Business"). Initial closing of the acquisition of the relevant assets and the assumption of the relevant liabilities in respect of the x86 Business by Lenovo from IBM in the U.S., Canada and the PRC occurred on October 1, 2014 upon obtaining all relevant regulatory approvals under the master asset purchase agreement. All subsequent closings in other jurisdictions have occurred as of March 31, 2015. Consideration for acquisition of the x86 Business consisted of payment by Lenovo of a cash consideration of approximately US\$1,865,026,063 and the issuance and allotment of 182,000,000 Lenovo's shares to IBM. The above consideration was negotiated and determined on an arm's length basis between the parties, taking into account various factors, including the historical financial performance and the growth prospects of the x86 Business, the scope and the quality of the transferred assets, the scope and nature of the assumed liabilities and other relevant valuation benchmark. Lenovo expects that demand for more computing power and increasing of global enterprise spending will drive further growth in the x86 server market and that such acquisition has given it immediate scale and credibility in this market, creating an additional profit pool. Lenovo also believes that such acquisition will give rise to cost savings opportunities.

In January 2014, Lenovo entered into an acquisition agreement to acquire from Google 100% of the issued and outstanding equity interests in Motorola Mobility (the "**Motorola Acquisition**"). Motorola Mobility is principally engaged in the business of developing, manufacturing, distributing and selling mobile wireless devices, particularly smartphones using the Android operating system, and their related products. The Motorola Acquisition was completed on October 30, 2014 (the "**Motorola Acquisition Completion Date**") upon fulfillment of all conditions under the acquisition agreement. Upon completion, Lenovo has paid (i) a cash consideration of US\$660,000,000; and (ii) a cash compensation of US\$212,506,000 which primarily relates to the estimated amount of excess net cash and working capital remaining in Motorola Mobility transferrable to Lenovo. Lenovo also issued (i) 519,107,215 ordinary shares to Google as part of the consideration; and (ii) a promissory note of US\$1,500,000,000 to Google as a deferred consideration. Such deferred consideration

# **OUR HISTORY AND CORPORATE STRUCTURE**

should be paid on the third anniversary of the Motorola Acquisition Completion Date and is subject to any reduction, at Google's election pursuant to the acquisition agreement, of any amount owing to Lenovo by Google under the cash adjustment. The aforesaid consideration was negotiated and determined on an arm's length basis between the parties, and on normal commercial terms, taking into account various factors, including the growth prospects of the business of Motorola Mobility in the future and earnings potential. Lenovo believes that the Motorola Acquisition has provided it with immediate access to key assets, technology and personnel to accelerate its entry into mature markets for smartphones, including those using the popular Android operating system. Lenovo also believes that the Motorola Acquisition will allow it to acquire robust research and development capabilities in the smartphone industry and reduce its exposure to integration risks given the complementary business mix of its existing business and that of the business of Motorola Mobility.

From March 2014 to May 2014, Beijing Huaxia Liantong Management Consulting Co., Ltd (北京華夏聯同管理諮詢有限公司) ("Huaxia Liantong"), a wholly-owned subsidiary of our Company, acquired certain equity interests in Bybo from independent third parties as follows:

- in March 2014, Huaxia Liantong acquired 21.43% equity interest in Bybo from CCBI Medical Industry Equity Investment Co., Ltd. (建銀國際醫療產業股權投資有 限公司) for the consideration of RMB214,300,000. The consideration was determined pursuant to the appraised value of Bybo and was fully settled on April 1, 2014.
- in May 2014, Huaxia Liantong acquired 4.7% equity interest in Bybo from Haitong Kaiyuan Investment Co., Ltd. (海通開元投資有限公司) for the consideration of RMB47,000,000. The consideration was determined pursuant to the appraised value of Bybo and was fully settled on June 3, 2014.
- in May 2014, Huaxia Liantong acquired 14.57% equity interest in Bybo from Mr. Li Changren (黎昌仁先生) for the consideration of RMB145,037,500. The consideration was determined pursuant to the appraised value of Bybo and was fully settled on June 3, 2014.

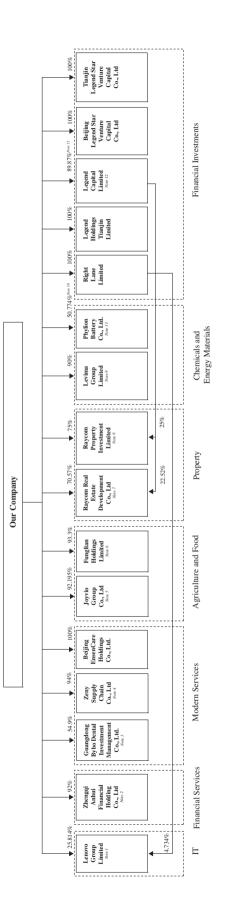
In July 2014, the equity interest held by Huaxia Liantong was increased from 40.7% to 51% by way of capital increase in the amount of RMB210,170,225. In October 2014, our Company entered into a share transfer agreement with Huaxia Liantong to acquire its 51% equity interest in Bybo for a consideration of RMB616,507,725. The consideration was determined pursuant to the appraised value of Bybo and was fully settled on November 4, 2014.

In January 2015, our Company entered into an equity transfer agreement with Ms. Zhuang Bingbing (莊冰冰女士) to acquire her 3.896% equity interest in Bybo for a consideration of RMB66,882,000. The consideration was determined pursuant to the appraised value of Bybo and was fully settled on February 12, 2015.

Each of the above acquisitions has been properly and legally completed and settled and approvals from the relevant authorities have been obtained.



The following chart sets forth our Group's simplified corporate structure and its principal subsidiaries as of the date of this document. The corporate structure will be the same immediately following the completion of the [REDACTED]



Notes:

- 125 -

- The remaining shares of Lenovo are owned, directly or indirectly, as to approximately 0.52% by Mr. Liu Chuanzhi, 0.03% by Mr. Zhu Linan, 0.01% by Mr. Zhao John Huan, an aggregate of 6.92% by certain directors of Lenovo and the remainder by public shareholders. The abovementioned individuals are connected persons of the Group as defined under the Listing Rules.
- The remaining equity interest of Zhenggi is owned as to 8% by Tianjin Dexin Enterprise Management Partnership Enterprise (Limited Partnership) (天津德信企業管理 合夥企業(有限合夥)). Tianjin Dexin Enterprise Management Partnership Enterprise (Limited Partnership) is a limited partnership incorporated under PRC laws. d
- The remaining equity interest of Bybo is owned as to approximately 18.34% by Mr. Li Changren (黎昌仁先生), 7.79% by Zhuhai iByer Dental Hospital Management Co. Ltd (珠海拜爾齒科醫院管理有限公司), 6.03% by Zhuhai Jinchuang Pharmaceutical Industry Investment Fund (Limited Partnership) (珠海金創醫藥產業投資基金(有限合夥)), 5.19% by Zhuhai Li Family Hospital Management Co., Ltd. (珠海黎氏醫院管理有限公司), 4.96% by Haitong Kaiyuan Investment Co., Ltd. (萊海爾馬元投資有限公司), 1.55% by Mr. Li Qiang (黎迪先生) and 0.84% Zhuhai Hengqin New District Haisheng Investment Fund (Limited Partnership) (珠海金創醫藥產業投資基金(有限合司), 1.95% by Mr. Li Qiang (黎迪先生) and 0.84% Zhuhai Hengqin New District Haisheng Investment Fund Management Partnership (Limited Partnership) (珠海市爾克利莫有限公司), 1.95% by Mr. Li Qiang (黎迪先生) and 0.84% Zhuhai Hengqin New District Haisheng Investment Fund Management Partnership (Limited Partnership) (珠海市爾多利斯里斯語及主要的), respectively, Mr. Li Qiang are directors of certain of our subsidiaries. Other than being shareholders of Bybo, Zhuhai iByer Dental Hospital Management Co., Ltd, Zhuhai Jinchuang Pharmaceutical Industry Investment Fund (Limited Partnership), Zhuhai Li Family Hospital Management Co., Ltd., Haitong Kaiyuan Investment Co., Ltd., and Zhuhai Hengqin New District Haisheng Investment Fund Management Partnership (Limited Partnership) are not related to our Group. None of the shareholders mentioned above is a connected person of the Group as defined under the Listing Rules. ω.
- The remaining equity interest of Zeny is owned as to 3% by Mr. Zhang Bin (張斌先生), 1% by Mr. Xu Yongxin (徐永新先生), 1% by Mr. Jiao Weiguo (焦衛國先生) and 1% by Mr. Su Kexian (蘇克先先生). The individual shareholders are directors of certain of our immaterial subsidiaries and are not connected persons of the Group as defined under the Listing Rules. 4

**OUR HISTORY AND CORPORATE STRUCTURE** 

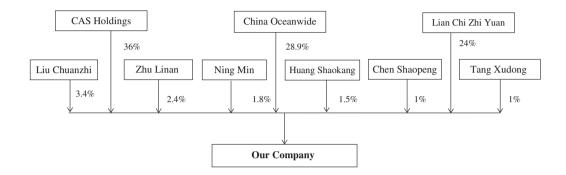
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# **OUR HISTORY AND CORPORATE STRUCTURE**

#### SHAREHOLDING CHANGES

#### Shareholding Structure at the Beginning of Track Record Period

The following chart sets forth the shareholding structure of our Company on January 1, 2012.



#### Shareholding Changes During Track Record Period

# Transfer of Shares by China Oceanwide to Lian Heng Yong Xin

China Oceanwide had a 28.9% interest in our Company as of January 1, 2012.

On June 3, 2011, CAS Holdings issued the "Approval of the Legend Holdings Limited's Long-term Incentive Plan for Staff" (CAS [2011] No. 41), agreeing to our Company's implementation of an employee incentive scheme to reward our staff for their historical contribution to our Group, and that the participants of the employee incentive scheme would form a limited partnership to receive the transfer of a 8.9% interest in our Company from China Oceanwide at a total consideration of RMB1,108,692,450. The consideration was determined based on the valuation of the net assets of our Company as at March 31, 2011. Lian Heng Yong Xin was incorporated on February 9, 2012 to act as the platform for this long-term incentive program to motivate target employees.

China Oceanwide entered into an equity transfer agreement on February 14, 2012 with Lian Heng Yong Xin, under which it agreed to transfer 8.9% interest in our Company to Lian Heng Yong Xin at a price of RMB18.85 for each RMB1 of our Company's registered capital. The equity transfer between the two parties was completed on February 20, 2012.

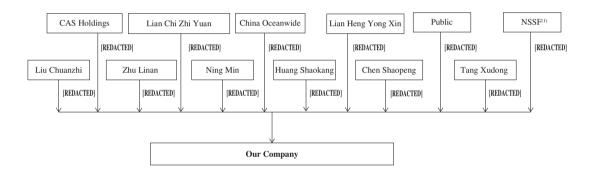
Upon completion of the transfer on February 20, 2012, China Oceanwide continued to hold a 20% interest in our Company and Lian Heng Yong Xin became interested in 8.9% in our Company.

#### Shareholding Structure at the End of Track Record Period

The following chart sets forth our shareholding structure as of December 31, 2014, which is the same with our shareholding structure as of the date of this document.



The following chart sets forth the shareholding structure of our Company immediately upon the completion of the [**REDACTED**], assuming that the [**REDACTED**] is not exercised. For more information regarding our shareholding structure upon the completion of the [**REDACTED**], please refer to the section headed "Share Capital".



Note:

(1) Upon completion of the [REDACTED] and assuming the [REDACTED] is not exercised, [REDACTED] H Shares (converted from Domestic Shares) representing [REDACTED] of our total share capital will be transferred to and held by NSSF pursuant to relevant PRC regulations regarding reductions of state-owned shares.

#### **OUR PROMOTERS**

#### **CAS Holdings**

CAS Holdings is a wholly state-owned limited liability company incorporated under the PRC Company Law on April 12, 2002 with approval from the State Council and funding from the CAS. CAS Holdings exercises, on behalf of the CAS, the investors' rights for the state-owned operative assets and undertakes corresponding responsibility for value hedge and increment within the wholly-owned, shareholding and joint-stock companies affiliated by CAS. With a registered capital of approximately RMB5,067,030,000, CAS Holdings currently has interests in more than 30 companies, 21 of which are wholly-owned or joint-controlled entities. Most of CAS Holdings' invested companies are in the hi-tech, trade, investment, consulting and other service industries.

As at the date of this document, CAS Holdings holds 36% equity interest in our Company.

#### Lian Chi Zhi Yuan

Lian Chi Zhi Yuan was jointly incorporated on December 29, 2010 by Lian Chi Zhi Tong (as a general partner) and 15 limited partnerships (as one limited partner and established by all 618 members of the former Employee Shareholding Association and Lian Chi Zhi Tong).

As at the date of this document, Lian Chi Zhi Yuan holds 24% equity interest in our Company.

#### China Oceanwide

China Oceanwide was incorporated on April 7, 1988 as a private enterprise. China Oceanwide is one of the largest private enterprises in the PRC which operates a diversified business covering real estate, finance, energy and cultural media. China Oceanwide has over 40 subsidiaries with operations in Beijing, Shanghai, Shenzhen, Hangzhou, Wuhan, Hong Kong, Australia, Indonesia and the United States.

As at the Latest Practicable Date, China Oceanwide holds 20% equity interest in our Company.

On May 27, 2013, China Oceanwide and CCB Trust Co., Ltd. entered into a share pledge contract, pursuant to which China Oceanwide provided pledge guarantee for a principal liability of RMB1,835,280,000 ("CCB Debt") with its 9% shareholding in the Company and the dividend and other income of such shares within the pledge duration. The term of the CCB Debt is three years.

To strengthen its operating cash flow, China Oceanwide entered into four entrustment loan agreements ("Ping An Loan Agreements") with Ping An Trust Co., Ltd. ("Ping An Trust") in 2014, and pledged certain of its shares held in the Company to Ping An Trust as a guarantee for such loans ("Ping An Equity Pledge"). A summary of the primary terms of the Ping An Loan Agreements and the Ping An Equity Pledge is set out in the table below:

Date of Ping An Loan Agreements	Loan Principal (RMB in Thousand)	Number of Pledged Shares	Loan Terms	Registered/ Effective Date of Equity Pledge
August 28, 2014	410,000	48,040,000	24 months	August 29, 2014
August 28, 2014	610,000	71,850,000	24 months	August 29, 2014
September 16, 2014	560,000	66,700,000	24 months	September 16, 2014
September 18, 2014	280,000	33,400,000	24 months	September 18, 2014

### Lian Heng Yong Xin

Lian Heng Yong Xin was incorporated on February 9, 2012 by Lian Heng Yong Kang (as general partner) and four limited partnerships (as one limited partner and established by 127 employees of the Group and Lian Heng Yong Kang).

As at the date of this document, Lian Heng Yong Xin holds 8.9% equity interest in our Company.

#### Mr. Liu Chuanzhi (柳傳志先生)

As at the date of this document, Mr. Liu holds 3.4% equity interest in our Company. For more information on Mr. Liu, please refer to the section headed "Directors, Supervisors and Senior Management – Directors – Executive Directors".

#### Mr. Zhu Linan (朱立南先生)

As at the date of this document, Mr. Zhu holds 2.4% equity interest in our Company. For more information on Mr. Zhu, please refer to the section headed "Directors, Supervisors and Senior Management – Directors – Executive Directors".

#### Mr. Ning Min (寧旻先生)

As at the date of this document, Mr. Ning holds 1.8% equity interest in our Company. For more information on Mr. Ning, please refer to the section headed "Directors, Supervisors and Senior Management – Senior Management".

# Mr. Huang Shaokang (黃少康先生)

As at the date of this document, Mr. Huang holds 1.5% equity interest in our Company. Mr. Huang is the controlling shareholder of Huizhou Bestgrand Holdings Co., Ltd. (惠州市百利宏控股有限公司), a substantial shareholder of Phylion Battery, our non-wholly owned subsidiary.

# Mr. Chen Shaopeng (陳紹鵬先生)

As at the date of this document, Mr. Chen holds 1% equity interest in our Company. For more information on Mr. Chen, please refer to the section headed "Directors, Supervisors and Senior Management – Senior Management".

# Mr. Tang Xudong (唐旭東先生)

As at the date of this document, Mr. Tang holds 1% equity interest in our Company. For more information on Mr. Tang, please refer to the section headed "Directors, Supervisors and Senior Management – Senior Management".

# **OVERVIEW**

We are a leading Chinese investment group. We are committed to long-term value creation by developing industry-leading companies and managing a dynamic portfolio. Over the past 30 years, under the leadership of our Founder and Chairman, Mr. Liu Chuanzhi, and our President, Mr. Zhu Linan, we have capitalized on our understanding of China's key development themes, our complementary investment businesses and our extensive management expertise to cultivate a number of industry leaders. We have established a significant presence across diverse industries and accumulated a wealth of portfolio companies, which allows us to gradually realize their value. We proactively provide value-added support to our portfolio companies, adjust resource allocation and optimize our portfolio to secure sustained value growth.

We have successfully built a number of industry-leading companies over the past 30 years:

- We began investing in the IT sector in 1984 and established Lenovo, the world's largest PC company, second-largest PC and tablets company, and third-largest smartphone company, each in terms of unit shipments in 2014.
- At the turn of the 21st century, we foresaw several trends in the Chinese economy, including (i) the rising housing demand resulting from urbanization and industrialization; (ii) the need for non-bank financing alternatives, such as venture capital and private equity investments; and (iii) the demand for improved management and strategic vision in both public and private sectors resulting from economic reform. In anticipation of these opportunities, in early 2000s we established Raycom (real estate), Legend Capital (venture capital) and Hony Capital (private equity).
- Since 2010, given the growing affluence and rising expectations of Chinese consumers, we have made strategic investments in sectors benefiting from these changes and built leading companies. These include CAR, China's largest car rental company by fleet size; Bybo, China's No. 1 dental chain in terms of number of outlets; Union Insurance, China's dominant insurance broker in the education sector measured by insurance premiums; and Joyvio, a leading premium fruit producer in China.

During the Track Record Period, our revenue increased at a CAGR of 13.1% from RMB226,315.9 million in 2012 to RMB289,475.8 million in 2014; our profit attributable to equity holders of the Company increased at a CAGR of 34.8% from RMB2,287.9 million in 2012 to RMB4,160.4 million in 2014; our total assets increased at a CAGR of 20.8% from RMB197,911.0 million as of December 31, 2012 to RMB289,001.5 million as of December 31, 2014; and our total equity attributable to equity holders of the Company increased at a CAGR of 18.7% from RMB22,689.6 million as of December 31, 2012 to RMB31,985.9 million as of December 31, 2014.

### **OUR BUSINESS MODEL**

We conduct our business through strategic investments and financial investments. They are complementary in management involvement, capital sourcing, return profiles and holding periods and encompass all stages of a company's life cycle.

Through our strategic investments, we invest in companies across six segments: IT, financial services, modern services, agriculture and food, property and chemicals and energy materials. For portfolio companies within our strategic investments business, we hold board seats and exert significant influence. We typically hold our strategic investments without any specific target exit date. Leveraging our industry insight and experience in building successful businesses, we provide financial support, brand endorsement, management enhancement and other value-added supports to our portfolio companies. We regularly monitor, evaluate and optimize our portfolio to achieve long-term growth. We also access the capital market to realize the value of our portfolio companies and achieve investment returns.

Our financial investments primarily consists of angel investments, venture capital investments and private equity investments across all stages of a company's life cycle. We also invest in private and public companies and conduct fund-of-funds investments. We partially own the general partners in many of the venture capital funds and private equity funds in which we invest. These funds are usually funded with a mix of our capital and capital raised from third party investors.

# **OUR STRENGTHS**

# Mr. Liu Chuanzhi and the Legend brand make us a "partner of choice" for entrepreneurs and corporates

Mr. Liu Chuanzhi and the Legend brand are widely recognized in the Chinese business community. We believe this assists us in attracting potential business and investment partners, leading to inbound inquiries and distinguishing us in China's highly competitive investment industry.

# Our unique vision and forward-looking capabilities empower us to continuously capture the opportunities arising from China's economic development

Our investment and business operation experience accumulated over the past 30 years and our deep understanding of China enable us to identify China's key development themes. We started from the IT sector and gradually expanded into real estate, venture capital and private equity sectors. Beginning in 2010, based on our extensive research, economic analysis and experience, we broadened our footprint into major consumer-oriented segments such as financial services, modern services and agriculture and food.

We have developed a disciplined investment approach focused on growth potential, management team and investment return to evaluate potential opportunities. We look for leading companies with visionary entrepreneurs and conduct extensive due diligence and analysis before committing capital.

### Best-in-class investment and management team led by Chairman Mr. Liu Chuanzhi

We believe that our success has been driven by our management team's strategic vision, in-depth industry expertise and strong execution capability.

Our Chairman Mr. Liu Chuanzhi is widely recognized as one of China's most influential business leaders. President Mr. Zhu Linan has been responsible for business management since 1989 and worked as one of Lenovo's senior management members for over eight years. As the founder of Legend Capital, he successfully built that platform into an industry-leading venture capital firm. Mr. Zhu Linan has extensive experience in corporate management and strategic planning. Under the leadership of them, we have built an experienced and energetic core management team. As the founder of Hony Capital, Executive Vice President Mr. Zhao John Huan successfully built it into an industry-leading private equity firm. He has deep expertise in cross-border mergers and acquisitions as well as the reform of China's state-owned enterprises. Senior Vice President Mr. Chen Shaopeng previously managed Lenovo's Asia-Pacific, Russia and emerging market operations and has accumulated rich experience in multinational management and has unique insights in agriculture and food investments. Senior Vice Presidents Mr. Tang Xudong and Mr. Ning Min have proven track records in angel investment and financial and asset management respectively.

Our core management team has worked closely for over 10 years with complementary capabilities in investment, financing, operations and management across multiple industry segments, allowing them to effectively formulate and execute the strategies that drive our growth.

#### Proven track record in creating and enhancing value in our portfolio companies

*Strategic and management guidance.* We sit on the boards of our portfolio companies, and assign our professionals to serve in key management positions where needed. Benefiting from our years of investment and management experience, we are able to offer our portfolio companies advice and guidance ranging from strategic planning to operational enhancement. For example, Mr. Liu Chuanzhi returned to Lenovo as its chairman after it recorded a significant loss in 2009. He drove Lenovo's strategic transformation, helping Lenovo to return to profitability. After 2010, Lenovo swiftly recovered and became the world's largest PC company measured by unit shipments for the first time in 2013.

*Brand endorsement.* We accelerate the market expansion of our portfolio companies by leveraging the Legend brand. For example, with our endorsement through joint public appearances and advertisements, Joyvio has rapidly gained recognition in the fruit market, becoming a trustworthy brand for consumers who value food safety and quality.

*Financial supports and reduced cost of capital.* In addition to equity investments, we assist our portfolio companies in obtaining low-cost financing in various forms. For example, we provided bank guarantees to CAR and Bybo, allowing them to rapidly expand and become industry leaders.

Synergies among portfolio companies. The intelligence and resources shared among our portfolio companies have facilitated their cooperation and business development.

# Complementary and synergistic investment platforms facilitate our value growth

Our investment platforms share research results and market information. This information flow helps us source opportunities and facilitates our decision-making. Our diverse investment platforms also allow us to invest in companies at different stages of their life cycle and to provide tailored and value-added support accordingly. For example, after helping iDreamsky Games streamline its business model and achieve initial growth through early stage investments by Legend Star, Lenovo and Legend Capital made subsequent investments in this company to provide further capital support. iDreamsky Games was listed on NASDAQ in 2014 and had a market capitalization of approximately US\$387 million as of the Latest Practicable Date.

# **OUR ACHIEVEMENTS**

Beginning with our IT business in 1984, we have grown into one of China's largest investment groups with total revenue of RMB289.5 billion in 2014 and total assets of RMB289.0 billion as of December 31, 2014. Our track record in building outstanding companies in a diverse range of industries is demonstrated by the following:

- *IT:* Lenovo was one of the first PC companies in China. Through organic growth and acquisitions, we have become the world's largest PC company, second largest PC and tablets company and third largest smartphone company, each measured by unit shipments in 2014 according to IDC.
- *Financial services:* We have successfully invested in traditional financial institutions such as Hankou Bank and Union Insurance. According to Euromonitor, Union Insurance had a market share of over 90% in China's school liability insurance market in terms of insurance premiums in 2013. In addition, we believe innovation in the financial sector will be an important driver for the Chinese economy. We have invested in emerging financial service companies, such as Zhengqi and Lakala, and helped them become industry leaders. According to Euromonitor, Lakala had a dominant market share of 74.7% in the offline terminal payment market in China in 2013.
- *Modern services:* We anticipated the growing demand in China for services and nurtured a number of leading companies in this sector. Among our leading modern service portfolio companies, CAR is China's largest car rental company in terms of fleet size. As of December 31, 2014, CAR had a total fleet of 63,522 vehicles and directly operated 723 service locations covering 70 major cities across China. As of June 30, 2014, Bybo was China's largest dental service chain in terms of number of outlets, with over 1.7 times that of the second largest player according to Euromonitor.
- Agriculture and food: We believe the increase in disposable incomes of Chinese consumers will drive improvements in lifestyle and consumer preferences. Our leading premium fruit producer, Joyvio, offers kiwifruit, blueberries and other high-quality products. According to Euromonitor, Joyvio had the largest market share in both fresh blueberries and kiwifruit measured by retail sales volume in 2013 in China.

- *Property:* Based on our in-depth research into economic trends in China, we entered the property industry in 2001 with the establishment of Raycom, which enabled us to enjoy the rapid growth of China's real estate industry.
- *Chemicals and energy materials:* We have made strategic investments based on the demand for chemicals and energy materials in the fields of construction materials, textile materials, daily chemical materials and clean energy products.
- *Financial investments:* Since early 2000s, we have established Legend Capital, Hony Capital and Legend Star to capture the rapid growth in China's alternative investment industry. As of December 31, 2014, total commitments in Legend Capital's USD funds and RMB funds were US\$1,630 million and RMB7,190 million, respectively; total commitments in Hony Capital's USD and RMB funds were US\$4,462 million and RMB16,031 million, respectively. According to Zero2IPO, Legend Capital was ranked first among China's domestic venture capital funds in 2014 based on a number of factors including return, fund raising amount and investment amount.

# **OUR STRATEGIES**

We aspire to become a globally respected, trusted and influential company that builds leaders across various industries. To achieve this goal, we intend to:

# Continue to make strategic investments in industries with high-growth potential, in particular focusing on consumer- and service-related themes

We will continue to identify opportunities arising from the ongoing transition in China's economy and its market-oriented reforms. We intend to invest in industries with high-growth potential, in particular focusing on consumer- and service-related investment themes. We will also pursue opportunities arising from innovation and the transformation of traditional business arising from increasing Internet penetration.

# Optimize portfolio structure and enhance portfolio liquidity

We will continue to monitor, evaluate and optimize our portfolio to achieve long-term growth. We intend to access the capital market to enhance the liquidity of our portfolio and realize its value.

# Add tangible value to our portfolio companies

We seek to facilitate the business expansion and improve operational efficiency of our portfolio companies through leveraging best practices and our resources.

# Adhere to our "strategic investments plus financial investments" business model

In addition to building our strategic investments portfolio to achieve long-term growth, we will continue to build our financial investments business and promote the interaction between these two businesses as well as their development.

# BUSINESS

# Encompass all stages of a company's life cycle through diversified investment platforms and enhance their synergies

We will promote the exchange of information and the sharing of opportunities among our investment platforms, and enhance synergies among our portfolio companies. In particular, we will seek to further utilize our diversified investment platforms to capture opportunities in all stages of a company's life cycle.

# **OUR BUSINESS PORTFOLIOS**

We have established positions in industries with promising growth potential. The following table sets forth our business segments, key portfolio companies in each segment, their respective business and our ownership in them as of the Latest Practicable Date.

Business Segments	Key Portfolio Companies	Business	Our Ownership as of the Latest Practicable Date
Strategic Investmen	nts		
IT	Lenovo	The world's largest PC company, second largest PC and tablets company and third largest smartphone company	30.55%
Financial Services	Zhengqi	A leading regional diversified financial services provider	92.00%
	Hankou Bank*	A regional commercial bank	15.33%
	Union Insurance*	A dominant insurance broker in the education sector	48.00%
	Lakala*	A payment and other financial services provider with a leading position in China's offline terminal payment market	36.44%
	Suzhou Trust*	A trust services provider	10.00%
Modern Services	Bybo	China's largest dental chain	54.90%
	Zeny	A logistics services provider	94.00%
	EnsenCare	A senior care services provider	100.00%
	CAR*	China's largest car rental company	23.87% beneficial interest

# BUSINESS

Business Segments	Key Portfolio Companies	Business	Our Ownership as of the Latest Practicable Date
Agriculture and Food	Joyvio	A leading agricultural products and food company in China	92.20%
	Funglian	A Chinese liquor company	93.30%
Property	Raycom	A property developer, owner and operator	100.00% (Raycom Property Investment) 100.00% (Raycom Holdings) 93.09% (Raycom Real Estate)
Chemicals and Energy Materials	Levima	A chemical products manufacturer	90.00%
	Phylion Battery	A lithium-ion batteries manufacturer	50.77%
Financial Investments			
	Legend Star	Angel investment and start-up incubator	100.00% (Beijing Legend Star) 100.00% (Tianjin Legend Star)
	Legend Capital**	Venture capital investment	Certain LP and GP interests in various funds
	Hony Capital**	Private equity investment	Certain LP and GP interests in various funds

\* associated company

\*\* Our Group is an LP in each limited partnership fund and holds interests in each GP of those funds structured as limited partnerships.

### STRATEGIC INVESTMENTS

### **IT Business**

### Overview

We conduct our IT business through our subsidiary Lenovo, a global Fortune 500 company that develops, manufactures and markets high-quality and easy-to-use technology products and services for consumers and enterprises. According to IDC, Lenovo was the world's largest PC company and the world's second largest PC and tablets company in terms of unit shipments in 2014 and became the world's third largest manufacturer of smartphones in the fourth quarter of 2014. Lenovo has been listed on the Hong Kong Stock Exchange since 1994 (stock code: 992). In 2005, Lenovo completed the acquisition of IBM's personal computer division, through which it successfully expanded its business and operations on a global scale. It completed the acquisitions of Motorola Mobility and IBM's x86 server business in October 2014. As of the Latest Practicable Date, we held 30.55% of Lenovo's equity interests. For the years ended December 31, 2012, 2013 and 2014, revenue from our IT business was RMB211,635.8 million, RMB230,505.3 million and RMB272,343.9 million, respectively, while profit from our IT business in those years was RMB3,702.2 million, RMB4,822.9 million and RMB5,410.9 million, respectively.

### **Business Strategy**

In our IT business, we adopt a "Protect and Attack" strategy. Under this strategy, we seek to maintain and develop our strengths in our core, established markets, while at the same time targeting those businesses and markets in which we have historically had less focus. In particular:

- In our PC business, we strive to maintain our leadership by reinforcing our No. 1 position in China, expanding our market share and profitability in other markets, and actively increasing margins by cross-selling services and peripheral devices closely related to our PC products such as warranty upgrades, installation and data back-up.
- In our mobile devices business, we aim to develop innovative technologies for our smart devices, ensure smooth integration of the Motorola Mobility business, increase our profitability and actively expand into emerging markets by leveraging our leading position in the PC business.
- In our enterprise business, we strive to achieve sustainable growth and profitability in the x86 server business.
- In our ecosystem and cloud service business, we plan to further enhance user experience and increase our online competitiveness through leveraging our experience in distribution, product design and innovation.

### **Products and Services**

The products and services offered by our IT business primarily consists of (i) PCs, including notebook computers and desktop computers; (ii) mobile devices, including smartphones and tablets; (iii) enterprise business, including servers, storage and related services; and (iv) ecosystem and cloud services.

Effective from April 1, 2014, Lenovo re-organized its business structure from two business groups, the Think Business Group and the Lenovo Business Group, into four business groups, namely, the PC business group, mobile business group, enterprise business group and others (including ecosystem and cloud services). The following tables outline the unit shipments and revenue of Lenovo for 2012 by products and services and for 2013 and 2014 by business groups.

	Year ended December 31, 2012					
	Shipments	Revenue	% of total revenue			
	(unit'000)	(RMB in million)	(%)			
Sales of personal technology						
products and services						
<ul> <li>Desktop computer</li> </ul>	21,772	66,684	31.5			
<ul> <li>Notebook computer</li> </ul>	30,618	113,594	53.7			
– Mobile internet and digital home	29,798	17,199	8.1			
– Others	225	6,318	3.0			
Sale of other goods and services	<u>N/A</u>	7,826	3.7			
Total	82,413	211,621	100.0			

	Year ended December 31,							
	2013				2014			
	Shipments	Revenue	% of total revenue	Shipments	Revenue	% of total revenue		
	(unit'000)	(RMB in million)	(%)	(unit'000)	(RMB in million)	(%)		
PC Business Group Mobile Business	53,984	189,805	82.4	60,294	208,781	76.7		
Group Enterprise Business	53,013	30,564	13.3	61,243	45,737	16.8		
Group	319	2,957	1.3	527	10,362	3.8		
Others	N/A	7,106	3.0	N/A	7,434	2.7		
Total	107,316	230,432	100.0	122,064	272,314	100.0		

## PC Business

Lenovo has built high brand-awareness and was ranked No. 1 in the global PC market in terms of unit shipments in 2014, according to IDC. Lenovo closely follows consumption trends for personal electronic products and develops different lines of PC products with advanced technologies and innovative designs to meet customer needs. Our PC products are notebooks and desktop computers marketed under two major lines, namely Think Products, which target commercial customers and are focused primarily on premium products, and Idea Products, which are primarily focused on mainstream and entry-level consumer products.

### Commercial PC Products

Our Think Products mainly target commercial customers and are primarily premium products. This product line includes a wide range of commercial desktop computers and notebooks featuring cutting-edge technology, customer-centric innovation and powerful productivity features. Among them, *ThinkPad* is a line of high-end, business-oriented notebooks with well-recognized designs; and *ThinkCentre* is a line of mid-range to high-end, business-oriented desktop computers. Our products in this line include:

- *ThinkPad<sup>®</sup> Yoga Series* multimode Ultrabook<sup>™</sup> with touch-screen displays that can rotate 360 degrees to offer different usage modes.
- *ThinkPad*<sup>®</sup> *T Series* premium notebooks with superior design, spill-resistant keyboards, exceptional security features and strong performance.
- *ThinkCentre M Series All-in-Ones* all-in-one desktop computers (computers that combine the processor and monitor into a single unit) to offer clean, clutter-free and compact solutions for enterprises with minimal space requirements, a professional appearance and enterprise-level productivity.

According to IDC, Lenovo was No. 2 in the global commercial PC market in terms of unit shipments in 2014.

### Consumer PC Products

Our Idea Products are mainstream and entry-level consumer products. Among them, *IdeaPad* is a line of consumer-oriented notebooks and *IdeaCentre* is a line of all-in-one desktop computers. Our products in the Idea Product line include:

• *Y Series* – high-performing notebooks with fast processors, advanced 3D graphics technology, high resolution displays and studio-class audio for multimedia and gaming purposes.

- *Flex Series* dual-mode notebooks that can flip the screen 300 degrees into stand mode for touch screen applications.
- A Series All-in-Ones stylish and ultra-slim desktop computers with multi-touch displays.

According to IDC, Lenovo was No. 1 in the global consumer PC market in terms of unit shipments in 2014.

### Mobile Business

Our mobile device business aims to capture the opportunities in consumer devices such as smartphones and tablets. Our smartphones and tablets maintain the powerful security and strong performance features associated with the Lenovo brand at reasonable prices.

### Smartphones

We continue to broaden our smartphone portfolio by introducing premium smartphone products. Our smartphone products include:

- *S Series* slim Android smartphones offering a complete video, music and gaming experience featuring long-lasting batteries and high-resolution displays.
- *A Series* affordable Android smartphones with powerful processors and brilliant displays.

In October 2014, we completed the acquisition of Motorola Mobility from Google, including the Motorola brand. This acquisition positioned us as the world's third largest manufacturer of smartphones in terms of unit shipments in the fourth quarter of 2014 according to IDC. Motorola Mobility develops, manufactures, distributes and sells mobile wireless devices, particularly smartphones based on the Android operating system such as the *Moto X*, *Moto G* and *DROID*<sup>TM</sup> series.

### Tablets

According to IDC, Lenovo was the world's second largest PC and tablet company in terms of unit shipments in 2014. Our rapid growth in tablets is driven by the same innovation excellence that makes us the PC leader. Our tablet products include:

- *ThinkPad® Helix* an innovative product supporting notebook, tablet, stand and tablet+ modes, developed with top-of-line hardware and software technologies that ensure leading flexibility, productivity and connectivity.
- Yoga Tablet a multimode tablet with a long battery-life.

### Enterprise Business

Our enterprise business primarily includes servers and storage businesses. In this part of our business, we provide enterprise technology infrastructure solutions for a variety of operating environments.

Servers are hardware products that host software applications in a network environment. Our server business includes premium *ThinkServer* products, which primarily run Windows, Linux and virtualization platforms from software providers such as VMware, Inc. Our server business product lines include tower, rack and blade servers. Our storage offering includes storage platforms for enterprises and small-to-medium business environments. These offerings enable customers to optimize their existing storage systems, build new virtualization solutions and transition to cloud computing.

In October 2014, we completed the acquisition of the x86 server business from IBM, including the products, sales force, manufacturing facilities, and research and development personnel and facilities of that business. The x86 server business includes System X, BladeCenter and Flex System blade servers and switches, x86-based Flex integrated systems, NeXtScale and iDataPlex servers and associated software, blade networking and maintenance operations.

### Others

### Ecosystem and Cloud Services

Our ecosystem service business includes the development and launch of applications on smart mobile devices that create a new and unique experience for users. We launched our own app store in March 2012 and have also developed several popular applications, such as the *SHAREit* and *SECUREit* apps. Our cloud services allow users to securely access their cloud-based files and applications from any device via a single login ID and support convenient data backup, synchronization and other functions.

### Other Technology Products and Services

Lenovo also offers computer accessories and other technology products and services. In July 2014, Lenovo launched its New Business Development ("NBD"), which is a new Internet-centric business platform in China aimed to assist startup businesses. The NBD platform provides our startup business partners with access to Lenovo's resources such as software, hardware, distribution channels and services to assist them in developing innovative products. As of December 31, 2014, there were three startup-developed innovative products sold on the NBD platform.

## Geographical Operations

Lenovo's global corporate headquarters are located in Beijing, China and Morrisville, North Carolina, U.S. Lenovo has divided its global markets into four regions: China, Asia Pacific (excluding China) ("AP"), Americas ("AG") and Europe-Middle East-Africa ("EMEA").

The following table sets forth the unit shipments, revenue and operating profit of each of Lenovo's four regions for the years ended December 31, 2012, 2013 and 2014.

	Year ended December 31,									
		2012		2013			2014			
	Operating					Operating	Operating			
	Shipments	Revenue	profit	Shipments	Revenue	profit	Shipments	Revenue	profit	
	(unit'000)	(RMB in	million)	(unit'000)	(RMB in	million)	(unit'000)	(RMB in	million)	
China	54,042	90,302	3,947	65,613	91,429	4,740	62,748	90,513	5,107	
AP	8,842	36,244	131	11,505	35,290	497	15,821	40,517	1,672	
EMEA	8,803	46,889	761	14,087	54,881	915	14,488	76,261	2,493	
AG	10,726	38,186	990	16,111	48,832	421	29,007	65,023	183	
Total	82,413	211,621	5,829	107,316	230,432	6,573	122,064	272,314	9,455	

#### China

China was the largest of our four regions in terms of revenue contribution throughout the Track Record Period. For our mobile products, we have balanced growth and profitability and have invested in 4G smartphone products to lead market trends and stay competitive. According to IDC, Lenovo maintained its No. 1 market position in China's PC market in terms of unit shipments and its No. 2 market position in China's smartphone market in terms of unit shipments in 2014.

### AP

Lenovo demonstrated strong growth in AP during the Track Record Period as a result of increased sales of PCs, tablets and smartphones and improved profitability, particularly in Japan, Southeast Asia, Australia and New Zealand. According to IDC, Lenovo maintained its No. 1 market position in Japan's PC market in terms of unit shipments in 2014.

### EMEA

Lenovo demonstrated strong growth in EMEA during the Track Record Period as a result of its strong smartphone and tablet business in this region. According to IDC, Lenovo ranked No. 2 in the overall EMEA PC market and also maintained its No. 1 market position in PCs in 12 EMEA countries, including Germany, in terms of unit shipments in 2014.

#### AG

Lenovo maintained solid growth in AG during the Track Record Period driven by the balanced growth of both its commercial and consumer businesses. The growth in 2014 was partially offset by a decline in Brazil as a result of the weak market environment. According to IDC, Lenovo maintained its No. 4 market position in the U.S. PC market in terms of unit shipments in 2014.

### **Research and Development**

Lenovo is committed to being an innovative company and creating new categories of products and technologies that will both enhance its client experience and differentiate it from its competitors. Lenovo's research and development team identifies new products and technologies, and typically focuses on ideas that can be brought to market within approximately 24 months. Lenovo's research and development team has introduced many industry firsts, such as Yoga Tablet. In addition to driving innovation in its own product development, Lenovo works with partners to develop innovative solutions. The NBD platform represents Lenovo's efforts to leverage its established advantages to bring new technologies to market.

As of December 31, 2014, Lenovo had approximately 3,500 research and development engineers globally. It operates major research centers in China, Japan, Brazil and the United States. As of December 31, 2014, over 60% of Lenovo's research and development team had a master or higher degree and had an average of eight years' experience in the IT industry. To retain its market leadership position, Lenovo has continually invested in research and development activities. For the years ended December 31, 2012, 2013 and 2014, Lenovo reported research and development expenses of RMB3,713.0 million, RMB4,465.9 million and RMB6,031.9 million, respectively.

### Manufacturing and Quality Control

Lenovo focuses on vertical integration of manufacturing and has adopted a unique manufacturing model that utilizes both in-house manufacturing capabilities and external manufacturers. This model helps achieve not only cost-efficiency but also improved visibility of and control over the product-development process. Compared with most of its competitors, Lenovo manufactures a relatively high percentage of its products in its own plants and facilities. We believe this manufacturing model enables us to build closer strategic partnerships, effectively control inventory levels, and achieve our time-to-market and time-to-volume targets. Lenovo has manufacturing centers in China, Japan, Mexico, India, Brazil and the U.S. As of March 31, 2014, 14 of Lenovo's manufacturing facilities were ISO 14001 certified. Lenovo also uses original design manufacturers ("ODMs") for some of its operations. Lenovo conducts quarterly business reviews of its ODMs and evaluates their performance to determine future orders. Lenovo has assigned more than 20 engineers onsite at its ODMs to manage quality control, identify issues and provide technical and other support.

Lenovo regards quality as a fundamental component of the value its customers receive. It has gained a strong industry reputation for delivering quality and safe products. At the product development stage, Lenovo tests its products to ensure they satisfy the needs of customers. During the manufacturing process, Lenovo strictly controls the quality of raw materials and components from its suppliers. Its products go through various quality control and customer simulation tests before sale. Lenovo's in-house early warning group is involved in all new product launches. It collects customer feedback, summarizes key issues and coordinates with quality control, procurement, research and development and other relevant teams to analyze and solve identified problems. Lenovo continues to improve existing products based on feedback received at its call centers and through its data collection system. Lenovo's global quality management system, which has earned ISO 9001 certification, aims to achieve customer requirements.

As of December 31, 2014, Lenovo had a team of approximately 1,000 personnel dedicated to quality control (including 384 personnel for on-site inspection), who had an average of over seven years' experience in the industry.

### Product Return and Warranty

Lenovo's customers are entitled to return their products when they encounter products that do not function at the time of purchase, failures in resolving warranty claims for over 30 days or other circumstances that provide for return eligibility pursuant to its policy, and Lenovo approves the return after its internal review. Lenovo's warranty terms and conditions generally include technical support, repair parts and labor associated with warranty repair and service actions, but vary depending on the product and the country in which the product was sold. The warranty periods generally range from one to three years. For more information on Lenovo's warranty provision, see "Financial Information – Critical Accounting Policies, Estimates and Judgments – Provisions – (a) Warranty provision."

## Sales and Marketing

Lenovo sells its products and services through various wholesale distribution channels, such as retailers, third-party resellers and telecommunication service providers, as well as directly to corporate clients and consumers.

• Sales through wholesale distribution channels. Depending on the region and country, Lenovo's wholesale network includes resellers, distributors, large-format retailers and telecommunication service providers, which enables it to penetrate smaller cities and rural areas while maintaining a leading position in larger cities. Normally Lenovo enters into long-term framework agreements with its wholesale customers. These agreements set forth terms and conditions applicable to all orders placed during the contract period. The contract period is typically one year and can be extended automatically unless either party provides prior written notice.

- Sales to large customers. Lenovo maintains a global field sales force. Lenovo's dedicated account teams form long-term relationships with large corporate clients, to provide these customers with a single source of assistance, develop tailored solutions, and act as a channel for feedback. Lenovo also maintains specific sales and marketing programs targeted at government entities and educational institutions. Normally it negotiates purchase contracts with these customers under its relationship model and usually fulfils those contracts through its business partners.
- Sales to consumers. Lenovo provides direct sales to retail customers via the Internet.

Since 2011, Lenovo has deployed its "For Those Who Do" marketing campaign. The campaign is aimed at expressing the essence of who Lenovo is as a company, attracting a wide range of customers and highlighting how Lenovo's innovation and differentiated technology serves and inspires the world's greatest creators, innovators, and thinkers, "the Doers". This campaign has improved Lenovo's brand awareness in key markets globally and helped to drive Lenovo's successful marketing launches of its products. In addition to the campaign, Lenovo has also strengthened its media relations and increased its participation and engagement in major industry and business events such as the Wall Street Journal CEO Council. It intends to continue to lead product innovation, particularly in the mobile Internet field, to help enhance its position as a strong, well-respected global PC+ technology brand.

## Suppliers

Lenovo purchases raw materials, product components and other products from a large number of suppliers worldwide including those located in the United States, China, Republic of Korea and Taiwan. It maintains certain single- or limited-source suppliers like other market players. For example, Lenovo relies on Microsoft Corporation and Intel Corporation to supply operating systems and semiconductor chips used in its PCs, respectively. It also purchases components from major suppliers of disk drives, memory chips and other components. Lenovo enters into long-term framework agreements that typically range from five to ten years. Each agreement sets forth terms and conditions including product specifications and standards, quality requirements and the warranty policy applicable to all orders to be made with this supplier during the contract period. As long as an order is made within the lead time set forth in the agreement, the supplier cannot reject it. Lenovo is entitled to certain price protection arrangements for products delivered to Lenovo within 30 days prior to a price change date, and orders not delivered will follow the new price. The supplier is responsible for all fees and expenses incurred prior to the delivery of products. Lenovo is entitled to terminate an order at any time with prior written notice and will reimburse reasonable fees incurred by the supplier.

Given the competitive nature of the industry, Lenovo maintains a low-cost supply structure and manages to lower its inventory turnover days. It makes full provisions for inventories aged over 180 days.

Lenovo requires its suppliers to implement and maintain documented quality and environmental management systems that meet ISO 9001/14001 requirements, which are commonly accepted industry standards. Lenovo performs environmental audits at the sites of its large suppliers and those whose services potentially present significant environmental risks. As a member of the Electronics Industry Citizenship Coalition (EICC), Lenovo requires each of its major suppliers to comply with the EICC Code of Conduct, including compliance audits using third-party EICC auditors to ensure full compliance with EICC standards in labor, environment, ethics, health and safety, and management systems.

#### Competition

Lenovo operates in an industry with rapid technological advances in hardware, software, and service offerings. Consequently, it faces ongoing product and price competition in all areas of its business. It competes based on its ability to offer the most current and desired product and service features at competitive prices.

#### Hedging

Lenovo's hedging policy is to manage the risks associated with currency fluctuations arising from daily operations. At the inception of a transaction, Lenovo assesses the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. It also monitors its assessment, both at hedge inception and on an ongoing basis, to evaluate whether the derivatives used in hedging transactions are effective.

Lenovo uses forward foreign exchange contracts to hedge a percentage of future transactions that are highly probable and as fair value hedges for identified assets and liabilities. Lenovo manages its interest rate risk by using floating-to-fixed interest rate swaps, which have the economic effect of converting borrowings from floating rates to fixed rates. Under these interest rate swaps, Lenovo agrees with the relevant counterparty to exchange, at specified intervals (primarily quarterly), the difference between fixed contract rates and floating-rate interest amounts calculated by reference to the agreed notional amounts.

#### **Risk Management**

In line with its commitment to deliver sustainable value, Lenovo has an Enterprise Risk Management (ERM) framework to proactively manage risks. This framework is implemented by Lenovo's board and management team, and is applied in designing strategy across all of Lenovo's major functions.

Within the ERM framework, critical and major risks of Lenovo's business functions, especially in view of the changing business environment, are identified and assessed to determine appropriate risk mitigation plans to be implemented. These plans are monitored and reviewed by each business function and at the Lenovo group level. The insurance function is embedded within the ERM team. At least annually, all influential risks are reported to Lenovo's audit committee, along with the status of actions taken to manage these risks.

### FINANCIAL SERVICES BUSINESS

### Overview

Growth in China's financial sector has given rise to many opportunities, including: (i) large and unfulfilled financing needs of SMEs and individuals; (ii) demand for insurance and wealth-management products arising from China's aging population and the increases in per capita disposal income; (iii) demand for community financial services; and (iv) opportunities to launch new businesses driven by big data through both online and offline platforms.

Based on our views of trends in the financial services industry, since 2009 we have been applying for and securing various financial licenses and approvals to establish a broad presence in China's financial industry. By providing financial and operational support to our portfolio companies in this sector, we have built up a competitive financial services platform and achieved sound financial performance within a short period of time.

Our diversified financial services platform consists of:

- our subsidiary Zhengqi, which provides services such as direct loans, credit guarantees, pawn loans, financial leasing, entrusted loans and other emerging financial services;
- our associated company Hankou Bank, which engages in commercial banking services;
- our associated company Union Insurance, which provides insurance brokerage and related services;
- our associated company Lakala, which provides payment and other financial services; and
- our associated company Suzhou Trust, which primarily engages in the trust business.

Our diverse product and service offerings enable us to quickly capture both traditional and innovative financial service opportunities.

We support our portfolio companies in the financial sector to facilitate their long-term development. Through equity investments and bank loan guarantees, we provide funding for these companies. In addition, we assist our portfolio companies to effectively promote their corporate governance, enhance their risk management, integrate businesses and intend to assist them in analyzing big data.

For the years ended December 31, 2012, 2013 and 2014, revenue from our financial services business was RMB50.7 million, RMB997.1 million and RMB1,318.4 million, respectively.

The following tables set forth certain key financial indicators of our major subsidiaries and associated companies in the financial services business for the years ended December 31, 2012, 2013 and 2014.

	For the years ended December 31 or as of December 31,											
	2012				2013			2014				
		Net profit/(loss) attributable to the equity holders of the company	Total assets	Net assets attributable to the equity holders of the company	Revenue	Net profit attributable to the equity holders of the company (RMB in	a Total assets thousands)	Net assets attributable to the equity holders of the company		Net profit/(loss) attributable to the equity holders of the company	Total assets	Net assets attributable to the equity holders of the company
Zhengqi <sup>(1)</sup>	26,264	8,721	1,910,702	1,508,721	495,440	282,153	3,867,806	1,790,874	726,371	379,729	6,791,791	2,689,497
Union Insurance <sup>(1)(2)</sup>	24,443	(28,947)	615,463	392,893	501,660	41,014	868,631	647,932	592,071	(54,499)	1,142,857	589,558

#### Notes:

- (1)The significant difference in the financial performance of Zhengqi and Union Insurance in 2012 compared to later years is primarily because we completed the acquisitions of the major businesses of Zhengqi and Union Insurance in November 2012 and December 2012, respectively, so that the financial results of these acquired businesses were consolidated only from the relevant acquisition date in late 2012.
- (2)In December 2014, our equity interests in Union Insurance decreased from 51% to 48% and Union Insurance became one of our associates instead of our subsidiary.

For the years ended December 31 or as of December 31,								
2012			2013			2014		
Net profit/(loss) attributable to the equity holders of the company	Net assets attributable to the equity holders of the company	Our shareholding percentage	Net profit/(loss) attributable to the equity holders of the company	Net assets attributable to the equity holders of the company	Our shareholding percentage	Net profit/(loss) attributable to the equity holders of the company	Net assets attributable to the equity holders of the company	Our shareholding percentage
(RMB in	millions)	(%)	(RMB in	millions)	(%)	(RMB in	millions)	(%)
1,858.5 (151.9) 279.2	11,902.5 (86.1) 1,989.6	15.33 56.13 10.00	2,066.6 (134.4) 360.2	13,379.8 (217.7) 2,288.4	15.33 56.13 10.00	1,472.4 (164.6) 495.5	14,569.2 (82.3) 3,302.9	15.33 36.44 10.00
	profit/(loss) attributable to the equity holders of the company (RMB in 1,858.5 (151.9)	Netprofit/(loss)Net assetsattributableattributableto theto theequityequityholders ofholders ofthethecompanycompany(RMB in millions)1,858.511,902.5(151.9)(86.1)	2012       Net       profit/(loss)     Net assets       attributable     attributable       to the     to the       equity     equity       holders of     holders of       Our     the       the     the       shareholding       company     company       (RMB in millions)     (%)       1,858.5     11,902.5     15.33       (151.9)     (86.1)     56.13	2012     Net       Net     Net       profit/(loss)     Net assets       attributable     attributable       to the     to the       equity     equity       holders of     Our       holders of     Our       holders of     our       company     company       (RMB in millions)     (%)       1,858.5     11,902.5       15.33     2,066.6       (151.9)     (86.1)	2012     2013       Net     Net       profit/(loss)     Net assets       attributable     attributable       to the     to the       to the     to the       equity     equity       holders of     Our       holders of     holders of       company     company       (RMB in millions)     (%)       1,858.5     11,902.5       15.33     2,066.6       13,379.8       (151.9)     (86.1)	2012     2013       Net     Net       profit/(loss)     Net assets       attributable     attributable       attributable     attributable	2012     2013       Net     Net       profit/(loss)     Net assets       attributable     attributable       equity     equity       equity     equity       equity     equity       company     company       (RMB in millions)     (%)       (RMB in millions)     (%)       (184.4)     (217.7)       56.13     (134.4)       (217.7)     56.13	2012       2013       2014         Net       Net       Net         profit/(loss)       Net assets       profit/(loss)       Net assets         attributable       attributable       attributable       attributable         to the       to the       to the       to the         to the       to the       to the       to the         the       the       to the       to the       to the         the       the       the       the       the         the       the       shareholding       the       the         the       the       the       the       the         (RMB in millions)       (%)       (RMB in millions)       (%)       (RMB in millions)         1,858.5       11,902.5       15.33       2,066.6       13,379.8       15.33       1,472.4       14,569.2         (151.9)       (86.1)       56.13       (134.4)       (217.7)       56.13       (164.6)       (82.3)

Note:

<sup>(1)</sup> Our shareholding percentage in Lakala was 56.13% as of December 31, 2012 and 2013. However, we did not control Lakala because board resolutions regarding Lakala's operating and financing decisions required the approval of over 2/3 voting rights; accordingly, Lakala was accounted for as our associated company during the Track Record Period.

### **Business Strategy**

We strive to provide comprehensive and customized financial products and services to China's under-served SMEs and individuals by:

- expanding the scope of our business by establishing or acquiring additional businesses to improve our brand;
- promoting our portfolio companies to expand their businesses into more regions with high growth potential;
- actively developing our Internet finance business by leveraging opportunities arising from China's booming P2P industry and the big data collected by our various businesses; and
- exploring and achieving synergies from our financial services businesses. For example, we can cross-sell products among our portfolio companies using both online and offline platforms. In addition, we plan to accelerate the cooperation between our direct loan and Internet finance businesses.

### Financial Services Provided by Zhengqi

Zhengqi and its subsidiaries are dedicated to serving SMEs and providing a comprehensive range of financial services to them, including direct loans, credit guarantees, pawn loans, financial leasing and entrusted loans, primarily within Anhui Province and Shenzhen. Zhengqi was founded in 2012 and acquired its main business subsidiaries from investment vehicles of the Hefei government. Zhengqi focuses on providing local SME customers with tailored financial solutions to fill the gaps not covered by China's traditional financial institutions. It has achieved a leading position in the short-term financing business in Anhui Province according to Euromonitor. As of the Latest Practicable Date, we held 92% of Zhengqi's equity interests. For the years ended December 31, 2012, 2013 and 2014, Zhengqi recorded net interest income of RMB14.4 million, RMB346.4 million and RMB520.3 million, respectively, and fee and commission income of RMB11.9 million, RMB149.1 million and RMB206.1 million, respectively. As of December 31, 2014, Zhengqi's total assets amounted to RMB6,792 million and RMB2,786 million, respectively.

## Direct Loans

We offer micro and small loans with principal amounts generally not exceeding RMB15 million and terms ranging from two to six months. Our borrowers for direct loans are primarily SMEs across a broad range of sectors. For the years ended December 31, 2012, 2013 and 2014, we granted direct loans to 130, 146 and 183 borrowers, respectively. As of December 31, 2012, 2013 and 2014, the outstanding balance of our direct loans was approximately RMB472 million, RMB1,089 million and RMB2,172 million, respectively.

Our direct loans primarily comprise:

- *Guaranteed loans*. A third-party guarantor and the borrower are jointly and severally liable for the repayment of the loan. The third-party guarantor, whether an individual or a legal entity, must be creditworthy. We do not require collateral from the borrower for guaranteed loans. As of December 31, 2014, the total outstanding balance of our guaranteed direct loans was RMB1,379.0 million, which accounted for approximately 63.5% of our total direct loan portfolio.
- Secured Loans. The borrower provides land use rights, building ownership or tangible assets such as equipment as collateral for the loan. For loans secured by land use rights, we typically grant loans with principal amounts of no more than 50% to 70% of the value of the land use rights. For loans secured by building ownership, we grant loans with principal amounts of up to 100% of the value of the building. For loans secured by tangible assets, we typically grant loans with principal amounts of up to 70% of the value of the pledged assets. We may also require the owners of corporate borrowers to be jointly and severally liable for the repayment of the loan. In addition, we may require either a guarantee from a third party or certain other assets as collateral. As of December 31, 2014, the total outstanding balance of our secured direct loans was RMB793.0 million, which accounted for approximately 36.5% of our total direct loan portfolio.

Our loan approvals and the interest we charge depend on a number of factors, including the creditworthiness of the borrower, whether the loan is secured or guaranteed, the quality of the security or guarantee, and the term of the loan. Interest on our direct loans is generally payable monthly. Interest rates on our direct loans ranged from 1.68% to 2.00% per month during the Track Record Period. We adjust interest rates based on the interest rate environment and relevant regulations.

Our sources of funding for our direct loan business mainly comprise the net assets of our subsidiaries carrying out this business, bank borrowings, securitization, and cash flow from these operations. As of December 31, 2014, our subsidiaries carrying out the direct loan business had net assets of RMB1,278 million.

### Credit Guarantees

Our credit guarantee business includes financing guarantees and non-financing guarantees.

### Financing Guarantees

We provide financing guarantees to third-party borrowers to assist them in obtaining loans. Those borrowers are primarily SMEs in the manufacturing industry that we have determined to be generally creditworthy, but who lack the necessary credit history or collateral to obtain financing from commercial banks. We have established cooperation relationships

with a number of Chinese state-owned and joint stock commercial banks such as Industrial Commercial Bank of China, Bank of Communications and China Merchants Bank for the loans they extend to customers. For the years ended December 31, 2012, 2013 and 2014, we had entered into 708, 722 and 909 financing guarantee contracts with guarantee amounts of RMB2,908 million, RMB4,161 million and RMB4,046 million, respectively.

We, as a guarantor, are jointly and severally liable with the borrower for the repayment of the principal and interest on their guaranteed loans. The fees we charged for providing financing guarantees during the Track Record Period generally ranged from 1.50% to 2.40% of the guaranteed amount per annum. We require the borrower to provide certain counterguarantees and security to us, which normally include (i) pledges over fixed assets such as real property, vehicles and machinery, in respect of which we typically maintain a loan-to-value ratio (as calculated by dividing our guaranteed amount under the guarantee contract by the value of the pledged assets) of between 50% to 70%; (ii) pledges over movable and intangible assets such as equity interests and accounts receivables; and (iii) guarantees from the borrower's affiliate companies or owners, the borrower's spouse, or other third parties.

We enter into cooperation agreements with commercial banks. These agreements usually have a term of one year, are renewable upon expiration and include certain limits on the aggregate guaranteed amount that we can provide. In addition, we are generally required by banks to deposit a certain amount of cash, usually equivalent to 10% of the guaranteed amount, as security in a segregated account with the relevant banks. These security deposits are normally returned to us upon the release of our guarantee. If the borrower defaults on the loan, the bank will withdraw our deposit to offset a portion of the defaulted amount.

#### Non-financing Guarantees

We provide non-financing guarantees such as performance guarantees in relation to the performance of payment obligations under collateral agreements and litigation guarantees for customers who have applied to courts to freeze their counterparties' assets during litigation. During the Track Record Period, we charged fees for non-financing guarantees that were usually 2% per annum of the guaranteed amount.

Our sources of funding for our credit guarantees business mainly comprise the net assets of our subsidiary carrying out this business and cash flow from these operations. As of December 31, 2014, our subsidiary carrying out our credit guarantee business had net assets of RMB705 million.

### Pawn Loans

The principal amount of our pawn loans usually ranges from RMB2 million to RMB20 million with terms of up to six months. Our pawn loan borrowers are primarily SMEs in the property development industry and their respective business owners. These loans are primarily secured by real properties. As of December 31, 2012, 2013 and 2014, the total outstanding balance of our pawn loans was approximately RMB206 million, RMB482 million and RMB588

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### BUSINESS

million, respectively. Interest on our pawn loans is generally payable monthly and ranged from 1.68% to 2.10% per month during the Track Record Period. Our approval of pawn loan applications and the interest and fees we charge on these loans primarily depend on the value of the collateral. Our primary source of funding for our pawn loan business is the net assets of our subsidiary carrying out this business and cash flow generated from its operations. As of December 31, 2014, our subsidiary carrying out the pawn loan business had net assets of RMB319 million.

#### Financial Leasing

We entered the sale and leaseback business in 2013 and the direct financial leasing business in 2014. Our major customers in our financial leasing business are companies in a range of industries, including manufacturing and healthcare services. In our sale and leaseback business, we typically purchase equipment from our customers and lease it back to them. In our direct financial leasing business, we purchase equipment from third parties pursuant to our customers' requirements and lease that equipment to them. Our leasing contracts are generally priced at floating interest rates, allowing us to transfer the impact of interest rate fluctuations to our customers. The interest rates we charge in these transactions are based on the relevant PBOC benchmark interest rates plus a margin, which is negotiated on a case-by-case basis and primarily reflects the customer's industry, the credit profile of the customer and the underlying assets. Our financial lease contracts are typically for three-year terms with rental payable quarterly.

To secure the payment of rental we usually require lessees to make upfront cash deposits equal to 10% to 15% of the total amount of the lease payments. These deposits are either returned to lessees upon their full payment of required rental on or before the expiry of the lease term, or are deducted from the last several instalment payments due to us. In addition, we may also require lessees to provide additional collateral or other security, such as land use rights, equity interests in other entities, third-party guarantees or other security. As of December 31, 2013 and 2014, the net lease receivables from our financial leasing business were approximately RMB215 million and RMB817 million, respectively.

We typically provide lessees with an option to purchase the assets underlying their lease upon expiry of the lease term at a preset nominal value to incentivize them to purchase the asset. During the Track Record Period, most of our customers chose to purchase the underlying asset at the end of the lease term.

Our sources of funding for our financial leasing business mainly comprise the net assets of our subsidiary carrying out this business, bank borrowings and cash flow generated from such operations. As of December 31, 2014, our subsidiary carrying out the financial leasing business had net assets of RMB428 million.

#### **Entrusted Loans**

We provide entrusted loans primarily to SMEs in the property development, manufacturing and commercial services industries and their respective business owners. Entrusted loans are arrangements among three parties in which we deposit money with an THIS DOCUMENT IS IN DRAFT FORM, INCOMPLETE AND SUBJECT TO CHANGE AND THAT THE INFORMATION MUST BE READ IN CONJUNCTION WITH THE SECTION HEADED "WARNING" ON THE COVER OF THIS DOCUMENT.

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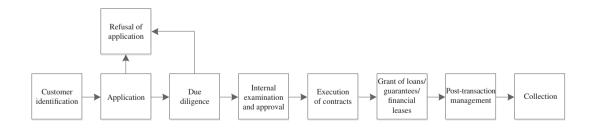
intermediary commercial bank that on-lends that money to borrowers we designate. The principal amounts of our entrusted loans generally range from RMB10 million to RMB30 million with terms ranging from 6 months to 12 months. As of December 31, 2012, 2013 and 2014, the total outstanding balance of our entrusted loans was approximately RMB234 million, RMB959 million and RMB1,413 million, respectively. The interest we charged on our entrusted loans ranged from 1.68% to 2.00% per month during the Track Record Period. Interest on these loans is typically paid quarterly. We adjust the rates on these loans from time to time based on market conditions and relevant regulations. The commercial banks serving as intermediaries for these loans charged us one-time handling fees for these loans. These fees ranged from 0.1% to 0.2% of the principal loan amount during the Track Record Period.

#### **Risk Management**

Our financial services business faces a variety of risks, including credit risk, operational risk, liquidity risk and legal and compliance risk. Credit risk is the principal risk in this business. We have developed a risk management system that has been tailored to comprehensively, effectively and rigorously manage the risks in each of Zhengqi's business lines. We use this system to manage the risks through comprehensive customer due diligence, independent information review and multi-level approval processes. We also monitor the operations and performance of this risk management system, and optimize the system to adapt to changes in market conditions, the regulatory environment and Zhengqi's product offerings.

#### Credit Risk Management

Credit risk arises if a customer is unable or unwilling to make timely payments. Our credit risk management procedures mainly consist of customer due diligence reviews, multilevel assessment and approval processes, and post-transaction management. The chart below summarizes the key steps that Zhengqi and its subsidiaries use to assess and manage credit risk.



We identify potential customers through our sales and marketing efforts and referrals from our customers or cooperating with banks and other institutions. The business department of each subsidiary of Zhengqi is responsible for communicating with customers, helping them with the preparation of application packages, screening application documents and conducting due diligence and site visits. We usually assign two business project managers to each transaction. Based on their evaluation, if the application satisfies our internal guidelines, they proceed with the review and approval process as summarized below.

Category Classification Criteria <sup>1</sup>		Approval Procedures
Category A The amount of a single transaction is below the relevant threshold, <sup>2</sup> which varies by type of business		• <i>Step 1.</i> The risk management department of the subsidiary reviews the application prepared by the manager of the business operation department, and submits the application to the general manager of the subsidiary for approval
		• <i>Step 2.</i> Upon the general manager's approval, the chairman of the subsidiary or someone delegated by the chairman reviews and decides whether to approve
		• Step 3. If the chairman considers it necessary for the Transaction Review Committee <sup>3</sup> to review and approve the application, Steps 3 and 4 of Category B or C transactions may be applied
		If the transaction involves a type of business that the relevant subsidiary has not previously engaged in, Steps 3 and 4 of Category B or C transactions are applied
Category B	The amount of a single transaction is above the relevant threshold, <sup>2</sup> which varies by type of business	• Step 1. The risk management department of the subsidiary reviews the application prepared by the manager of the business operation department, and submits the application to the general manager of the subsidiary for approval
		• <i>Step 2.</i> Upon the general manager's approval, the chairman reviews and approves the application for submission to the risk management department of Zhengqi for further review and approval
Category C	The amount of a single transaction is above RMB75 million and the client (including its related parties) is a client of	• <i>Step 3.</i> The risk management department of Zhengqi reviews and submits the application to the Transaction Review Committee of Zhengqi
	multiple subsidiaries of Zhengqi	• <i>Step 4.</i> The Transaction Review Committee of Zhengqi reviews and approves the application, with the concurrence of the chairman of the subsidiary

Notes:

- 1. In determining the transaction amount for classification purposes, we consider past transactions by the customer and its related parties.
- 2. For our direct loan, pawn loan, financial leasing and entrusted loans businesses, the threshold is RMB25 million. For our credit guarantee business, the threshold is RMB40 million.
- 3. Members of the Transaction Review Committee include the president and vice president of Zhengqi and certain senior officers of its various subsidiaries.

Once a loan is drawn down by a customer or, for financial leasing transactions, once we acquire the ownership of the leased asset, we carry out post-transaction management procedures. To manage risks, our project managers normally monitor the customer's financial condition through publicly available information, on-site investigations and discussions with the customer from time to time. We remind our customers of their repayment obligations generally no later than one week prior to the due date. If a customer repays in full, the collateral and guarantee are released and, in the case of financial leasing transactions, the ownership of the leased product is transferred to the customer. A customer may also renew or extend a loan, guarantee or lease pursuant to the agreements and subject to our internal procedures. If a customer defaults or fails to make any required payments of principal, interest or fees, we usually initiate legal proceedings to recover any outstanding amounts.

We use a classification approach as part of our credit risk management. We categorize Zhengqi's transactions as "normal," "special-mention," "substandard," "doubtful," or "loss" according to the level of credit risk. The definition for each category is outlined below.

Category	Definition
Normal	Customers can honor the terms of their contracts, and there is no reason to doubt their ability to repay principal and interest in full.
Special-mention	Customers are currently able to service their principal and interest obligations, but repayment may be adversely affected by certain factors.
Substandard	Customers' ability to service their debt obligations are in question, and they cannot rely solely on income to repay principal and interest in full. Losses may ensue even if collateral or guarantees are invoked.
Doubtful	Customers cannot repay principal and interest in full, and significant losses will need to be recognized even if collateral or guarantees are invoked.
Loss	Principal and interest cannot be recovered or only a small portion of them can be recovered after taking all available measures, including resorting to all available legal options.

We conduct monthly reviews of our transactions, and consider those transactions that we categorize as Substandard, Doubtful or Loss as "non-performing". When we find a customer is experiencing temporary liquidity issues or other factors exist that may affect the customer's ability to honor its obligations (leading to classification of the transaction as Substandard), we conduct an inspection of the customer's assets and assess its ability and willingness to repay us. We endeavor to minimize our losses by proactively adopting and implementing remedial measures on a case-by-case basis. When payment becomes overdue, we implement collection measures, negotiate with the customer and take legal actions to recover payments. For non-performing loans that cannot be recovered after taking all available measures, we write off the loans.

#### **Provision Policy**

We generally make provisions for our loans and guarantees based on prior experience and historic default rates. We assess impairment losses either collectively or individually as appropriate. We assess our loans for impairment on a regular basis, determine a level of allowance for impairment losses, and recognize any related provisions. We assess our outstanding guarantees on a regular basis to make reasonable estimates of the level of provisions necessary to cover probable losses. If we determine that (i) it has become probable that a lender will call upon us to fulfill our guarantee obligation under the guarantee; or (ii) the amount of claims under a guarantee can be expected to exceed the amount currently recorded as a liability in respect of the guarantee and a reliable estimate can be made, we will recognize a provision for guarantee losses in our income statement. We determine the timing and amount of these provisions by making individual and collective assessments of our outstanding guarantees as of the end of the relevant reporting period. See "Financial Information – Critical Accounting Policies, Estimates and Judgments – Provisions" and Note 2.29 in the Accountants' Report in Appendix I to this document.

#### **Operational Risk Management**

Zhengqi has established and continuously optimizes its operational procedures and internal control systems and utilizes its IT systems to monitor and assess the performance of each operational procedure. It has adopted and strictly adheres to measures to (i) prevent and detect employee fraud, including the segregation of business and credit review teams; (ii) implement multiple approval layers; and (iii) conduct on-site visits and inspection.

### Liquidity Risk

Zhengqi's funding sources include its net assets of and the net assets of its subsidiaries, lines of credit with financial institutions as well as cash flow generated from its operations. Zhengqi's finance and accounting department has primary responsibility for managing liquidity risk and monitoring the maturities of assets and liabilities. It manages liquidity risk by maintaining a ratio of assets to liabilities that it believes is appropriate.

### Legal and Compliance Risk Management

Zhengqi has established a legal and compliance division under its risk management department and has corresponding compliance departments at each of its subsidiaries, which are responsible for operational compliance review, examination of business procedures, implementation of regulatory policies, provision of operational guidance and training of legal personnel, legal matters related to asset collection, and drafting and review of contracts and other legal documents.

#### Banking

Our associated company, Hankou Bank, conducts commercial banking activities. We invested in Hankou Bank in 2010 and as of the Latest Practicable Date, we held 15.33% of the equity interest in Hankou Bank and were its single largest shareholder. Hankou Bank accepts deposits from the public and uses those deposits to fund its short-term, medium-term and long-term loans to corporate and individual customers. It also conducts domestic settlement, bill discounting, financial bond issuance and various other commercial bank businesses. It generates revenue primarily from net interest income and income derived from fee- and commission-based services.

Hankou Bank's principal businesses include corporate banking, personal banking and treasury operations.

#### **Corporate Banking**

Hankou Bank's primary business is corporate banking. It provides its corporate banking customers with diversified financial products and services, including corporate loans, bill discounting, corporate deposits and fee- and commission-based products and services such as settlement of payment, cash management, custody services and public utility fee collection services. Its corporate banking customers primarily include government authorities, public institutions, state-owned enterprises, privately owned enterprises, foreign-invested enterprises and financial institutions.

Hankou Bank provides SMEs with a variety of financial products. It appeals to these customers with its efficient approval process and the flexibility it exercises for guarantee and collateral terms and arrangements. It also provides customized financial support to high-technology enterprises at various stages of development, especially at their early stages. Located close to the Wuhan East Lake High-Tech Development Zone, one of China's leading high-tech development zones, Hankou Bank has access to a large high-quality customer base. It has built an integrated service platform aggregating lending, funding for government projects, venture capital, credit guarantees, insurance, securities and other resources. As of December 31, 2014, Hankou Bank had over 1,300 high-technology enterprise customers.

As of December 31, 2012, 2013 and 2014, the number of its corporate customers was 8,409, 8,987 and 8,663, respectively.

### Personal Banking

Hankou Bank offers a wide range of products and services to retail customers, including retail loans, retail deposit-taking and fee- and commission-based services. It is in the process of opening service outlets in various communities to provide easily accessible banking services and community services to local residents.

### E-banking

Hankou Bank is actively developing its e-banking business to respond to trends in Internet-based finance. It offers its customers access to online banking, online payment, mobile banking, mobile payment, telephone banking, banking services on WeChat, and a variety of THIS DOCUMENT IS IN DRAFT FORM, INCOMPLETE AND SUBJECT TO CHANGE AND THAT THE INFORMATION MUST BE READ IN CONJUNCTION WITH THE SECTION HEADED "WARNING" ON THE COVER OF THIS DOCUMENT.

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other e-banking and Internet banking services. In cooperation with network/cable providers, including Wuhan CATV, Hankou Bank has launched a diversified e-platform combining e-banking, mobile banking, TV home-banking, telephone banking and other services. It also offers an online financial product, "Zi Jin Bao (資金寶)," through this platform. As of December 31, 2014, Hankou Bank had 897,245 e-banking customers and 690,998 mobile banking customers.

#### Bank Card Business

Hankou Bank offers a full range of bank card services. As of December 31, 2012, 2013 and 2014, Hankou Bank had issued approximately 3.6 million, 4.0 million and 5.9 million debit cards, respectively; and approximately 122,000, 172,000 and 202,000 credit cards, respectively. Hankou Bank focuses on the development of its bank card business in the public sector to integrate public service functions, transportation cards and social security cards in Wuhan.

#### **Treasury Operations**

Hankou Bank's treasury operations mainly consists of (i) bond business; (ii) bills business; (iii) inter-bank business; and (iv) wealth management. In conducting its treasury operations, Hankou Bank strives to achieve a balance between risk and return on its investment portfolio.

#### **Business** Network

As of December 31, 2014, Hankou Bank had 112 branches and sub-branches in China, including its head office, 11 branches, 16 tier-one sub-branches, one direct sub-branch, and 83 tier-two sub-branches. Hankou Bank's network covers substantially all of Hubei Province, and also includes a branch in Chongqing.

#### **Insurance-related Business**

Union Insurance provides insurance brokerage and related services and according to Euromonitor, is a leading professional insurance intermediary in China. Union Insurance maintains a leading position in China's education-related insurance brokerage business. In late 2012, we acquired a 51% equity interest in Union Insurance. In December 2014, we transferred a 3% equity interest in Union Insurance to a third party for a consideration of RMB52 million. As of the Latest Practicable Date, we held a 48% equity interest in Union Insurance, and it was one of our associated companies.

Union Insurance offers insurance brokerage, risk consulting and other value-add services. Union Insurance is primarily compensated for brokerage services through commissions and fees paid by insurance companies. Commission rates vary depending on the insurance coverage, the insurance provider selected by the customer, the services provided and negotiations with customers. While helping its customers achieve their insurance needs, Union THIS DOCUMENT IS IN DRAFT FORM, INCOMPLETE AND SUBJECT TO CHANGE AND THAT THE INFORMATION MUST BE READ IN CONJUNCTION WITH THE SECTION HEADED "WARNING" ON THE COVER OF THIS DOCUMENT.

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Insurance also provides value to the insurance companies, by providing them access to customers and assisting them in reducing their loss ratio through risk management services. As of December 31, 2014, Union Insurance placed insurance products with over 30 insurance companies, including Ping An Insurance, China Life and PICC P&C. During the Track Record Period, Union Insurance's commission rates generally ranged from 20% to 30% of the annual insurance premiums. Union Insurance also receives fees by providing claim administration and other services.

In 2013 and 2014, revenue from Union Insurance's subsidiaries carrying out the insurance brokerage business, namely Beijing Union Insurance Brokerage Co., Ltd. and Jiangxi Union Insurance Brokerage Co., Ltd., was approximately RMB480 million and RMB510 million, respectively.

### Insurance brokerage

Union Insurance does not assume underwriting risk. It acts as an intermediary between its customers and insurance companies by:

- identifying risks and providing customized risk management solutions;
- providing advice to customers in seeking, negotiating and purchasing insurance policies;
- providing customers with claim administration support when incidents or crises occur, such as damage assessments and claim-settlement services;
- designing and placing appropriate insurance products and acting as a principal distribution channel for these products.

Union Insurance distributes various types of insurance, including:

- School liability insurance: offered to schools to protect them and their staff from managerial and professional liability while providing education services. These products are usually purchased by educational authorities. Union Insurance introduced these products in Beijing in 2003, and as of December 31, 2014, it had cooperated in this field with approximately 297,000 schools in 32 provinces and municipalities in China. It had over a 90% market share of China's school liability insurance market in terms of insurance premiums in 2013 according to Euromonitor.
- *Student accident insurance:* offered to students to cover all accidents occurring in education institutions until they graduate, in return for the periodic payment of fixed premiums. According to Euromonitor, Union Insurance ranked first among all insurance brokerage firms in China for student accident insurance in terms of insurance premiums in 2013.
- *Other insurance products:* Liability insurance for school staff and interns, and supplemental medical insurance plans for students.

Union Insurance is actively expanding its product range by introducing new products and expanding to fields beyond the education sector such as shipping, environmental protection and medical insurance products. For example, it has introduced pollution liability insurance products for freight shipping companies and shipyards to protect them against costs incurred as a result of pollution caused by their vessels. Union Insurance is also cooperating with Wuhan University in studying community risk management and relevant insurance products. It also set up an actuarial firm to develop innovative insurance products. In addition, Union Insurance strives to provide effective protection for both students and schools by increasing the scope and amount of insurance coverage.

#### **Risk Consulting Services**

Union Insurance evaluates its customer risk management needs and designs appropriate insurance programs accordingly. Its major customers are in the education sector, and it is actively expanding to the municipal government, healthcare and environmental protection areas. Union Insurance offers consulting services to schools as well as education authorities at the local and provincial levels to provide insurance to students. Using these services, schools can obtain appropriate insurance coverage and reduce their liability risks through proactive risk management including the screening of potential risks on campus.

### Other Services and Support

Union Insurance provides other value-added services to its customers and insurance companies, including setting up risk alerts and taking precautionary measures to lower claim ratios. When an incident occurs, it assists its customers in settling their claims with insurance companies.

### **Online** Distribution

To further promote the distribution of its insurance products, Union Insurance operates several online distribution platforms in China, including "900 Community Risk Management Service" (www.900.cn) and an online distribution platform, "Li Ke Bao (立刻保)" (www.like18.com). These platforms offer customers convenient access to a broad range of insurance products.

#### **Payment and Other Financial Services**

Our associated company, Lakala, provides comprehensive financial services including payment, community O2O services and other service offerings, to individual customers as well as SMEs. In June 2014, Lakala received a capital injection of RMB300 million, and we also transferred a 10% equity interest in Lakala to a third party for RMB300 million; these transactions resulted in the dilution of our equity interests in Lakala to 36.4%. As of the Latest Practicable Date, our shareholding percentage remained unchanged and we were Lakala's single largest shareholder. Leveraging its established third-party payment businesses, Lakala focuses on community financial services, offering SMEs and individual customers in the community with a wide range of convenient financial services through its online and offline platforms.

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#### **Payment** services

Lakala's payment services include:

- Convenient financial services. Lakala started its business by offering convenient financial services through point of sale ("POS") terminals, and these services remain a major part of Lakala's business, setting the foundation for Lakala to promote its community O2O business. Lakala provides convenient financial services through its POS terminals located in local communities, office buildings and convenience stores. Using Lakala's terminals, customers have easy access to automated banking services such as payment of credit card bills and bank transfers, payment services such as the payment of gas, electricity and water bills, and other services such as the purchase of railway and air tickets, movie and show tickets, and prepaid mobile top-up cards. As of December 31, 2014, Lakala had over 800,000 convenient POS terminals in over 31 provinces and municipalities in China with over 4.5 million average monthly active users.
- *Card acceptance services*. Card acceptance service was Lakala's largest revenue contributor during the Track Record Period. Through its POS terminals, Lakala allows small enterprises to process payments by scanning credit cards, authorizing charges and accepting digital signatures. Compared with traditional bank-authorized POS terminals, Lakala's are in more easily deployed forms, including innovative mobile POS terminals that are smaller, cheaper, portable and easier to use, and can be connected to mobile phones via Bluetooth. As of December 31, 2014, Lakala had authorized approximately 700,000 POS terminals for its card acceptance services.
- *Mobile payment services.* Lakala offers pocket-sized card terminals, and payments can be made by swiping debit or credit cards through card terminals that are plugged into mobile phones or other smart mobile devices. It has also developed a mobile app for individual users to enjoy cardless mobile payment and other services wirelessly through tablets and smartphones.

#### Community O2O Services

Lakala is expanding its O2O service offerings to small convenience stores and business outlets in local communities. In addition to its existing payment services that are already available at these stores and outlets, Lakala plans to broaden its community businesses by offering more e-commerce services and the sale of financial products through its designated online platform.

### **Other Services**

Lakala has obtained licenses from the PBOC to provide nationwide enterprise credit investigation business and cross-border settlement business, and it is preparing to launch these businesses.

#### Trusts

Our associated company, Suzhou Trust, conducts a trust business. We invested in Suzhou Trust in 2008 and as of the Latest Practicable Date, we held a 10% equity interest in it. Suzhou Trust acts as a trustee and manages entrusted properties and it provides financial advisory and other consulting services. It has also established a wealth management platform in Jiangsu Province, one of China's most affluent provinces, to meet the investment and financing needs of a broad group of corporations and high-net-worth customers.

### Products

Suzhou Trust classifies its trust products as individual trusts and collective trusts, depending on the type of client. Under an individual trust, the trustor is an individual entity, and the trustee separately and individually manages and disposes of the client's trust property. Under a collective trust, the trustee manages and disposes of a number of clients' trust properties as a whole. As of December 31, 2014, Suzhou Trust had launched approximately 129 individual trust products and 80 collective trust products.

Suzhou Trust's products can also be classified as financing, investment and nondiscretionary, depending on the investment approach. Through its financing trust products, Suzhou Trust extends trust loans to borrowers in order to fulfill their funding needs. In addition, Suzhou Trust acts as an investment manager and offers private equity investment trust products and securities investment trust products. It also provides non-discretionary trust products under which it acts in accordance with specific terms of the trust agreement.

Suzhou Trust's clients are primarily located in Jiangsu Province and as of December 31, 2014, it had approximately 10,717 clients.

### Competition

Our subsidiaries and associated companies in our financial services business compete with a wide range of financial service companies, including credit guarantee companies, short-term loan companies, pawnshops, financial leasing companies, commercial banks, insurance brokers, payment and Internet finance service providers and trust companies, as well as online financial services platforms. Competition is based on, among other things, the variety and quality of products and services offered, pricing, network, financial strength and brand recognition. In response to the competitive environment, we have developed a comprehensive business platform through integrating various financial services, which create synergies and cross-selling among different business lines. Leveraging the Legend brand's recognition and strong shareholder support, our portfolio companies will continue to reinforce their market position by improving their product and service offerings, risk management, pricing ability and operation systems.

### **Modern Services Business**

#### Overview

China's economy is transitioning from a manufacturing economy to a service-oriented economy. To capture opportunities arising from this transition, we have established our presence in China's dental care, logistics, senior care and car rental sectors. Brands are a key asset that consumers and service providers value in these industries. We work to enhance brand awareness of these portfolio companies and some of their brands are already recognized among Chinese consumers, such as leading brands CAR and Bybo.

For the years ended December 31, 2012, 2013 and 2014, revenue from our modern services business was RMB58.0 million, RMB274.5 million and RMB853.4 million, respectively.

#### **Business Strategy**

We aim to expand our modern services business. We will seek to identify and invest in the opportunities presented by the rapid growth and innovation associated with the Internet and mobile usage that drives business transformation. We closely monitor industry innovation and reforms, looking for investment opportunities and ground-breaking business models.

#### **Dental Care Business**

#### Overview

According to Euromonitor, demand for dental services in China has significant potential for growth due to the large customer base, relatively poor dental condition, high incidence rate and low treatment rate. Given China's public hospitals, which have historically been the main provider of these services, are not able to fulfill this demand due to capacity limitations and service-quality constraints, we expect dental chains to experience increasing demand for their services.

Our subsidiary, Bybo, provides dental care services. We invested in Bybo in July 2014 and as of the Latest Practicable Date, we held a 54.9% equity interest in Bybo. According to Euromonitor, Bybo was among the best known dental chains in China, and as of June 30, 2014, it was the largest private dental chain in China in terms of outlet number.

As of December 31, 2014, Bybo had nine hospitals and 66 clinics in 14 municipalities and provinces, and the number of Bybo's dental chairs had increased from 296 as of December 31, 2012 to 724 as of December 31, 2014. As of December 31, 2014, we had made total investments in Bybo of RMB646.5 million, comprising of RMB616.5 million in equity, and RMB30 million in shareholder loans. Following our investment in Bybo, our revenue generated from our dental care services business was RMB358.4 million in 2014. The net debt of our dental care business, which is calculated as the total borrowings (which include bank loans and other loans) and shareholder loans less cash and cash equivalents of our dental care business, was RMB72.6 million as of December 31, 2014.

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The following table sets forth key operating metrics of Bybo's dental business for the years ended December 31, 2012, 2013 and 2014.

	For the year ended December 31,				
	2012	2013	2014		
Number of Outlets	34	41	75		
Floor Space (sq. m.)	19,333	24,788	52,200		
Number of Dental Chairs	296	359	724		
Number of Dentists	183	297	451		

Bybo has accumulated management expertise and developed a strong brand awareness across various regions of China. It plans to expand its coverage across China organically and through acquisitions, by leveraging its first-mover advantage and strong brand recognition.

#### Services

We provide comprehensive general dentistry services including treatment of dental disease, tooth implantation, orthodontics, teeth whitening, tooth filling and paediatric dental services.

- We accept customers' reservations through a centralized call center. Our extensive network allows patients to pick treatment locations and times at their convenience. After making a reservation, patients receive timely reminders of their appointments.
- We provide a clean and comfortable treatment environment furnished with advanced medical equipment. We optimize the treatment procedure and shorten the patient's waiting time so as to improve their treatment experience.
- We contact customers to collect their feedback, discuss post-treatment matters and remind them to schedule follow-up teeth cleansings and other treatments.

### Technology

We use advanced dental treatment equipment and technologies to provide our patients with various premium services including:

- "All-on-4" implant technique, through which a full arch of teeth can be repaired by placing four implants;
- cheekbone implants, used to address problems of edentulous maxilla;
- comfort dentistry, which uses  $N_2O$  to reduce or eliminate pain in the course of dental treatment;

- waterlase, a minimally invasive dental surgery performed by stimulating water molecules with lasers; and
- invisalign, which uses invisible materials for orthodontic treatments.

### Professionals

As of December 31, 2014, Bybo had 1,046 skilled professionals. It increased its number of dentists from 183 in 2012 to 451 in 2014. Bybo maintains a high level of employee retention by offering competitive compensation packages and good working conditions. Our hospitals and clinics share a pool of professionals and experts. Bybo's culture places a strong emphasis on the quality of dental services and the use of advanced technologies. As of December 31, 2014, all our dentists were qualified under the PRC National Health and Family Planning Commission.

We provide standardized training for all newly joined qualified dentists. These dentists must pass Bybo's internal assessments before practicing independently within our facilities. After joining us, our professionals undertake continuous internal and external trainings. In addition, we have established two training centers in Beijing to provide them with practical training.

We are committed to promoting advanced dental technologies, including working with the Beijing Stomatological Association to jointly host professional courses for Chinese dentists. These courses also provide us with opportunities to identify outstanding dentists among the courses' participants and enlarge our talent pool.

We have formed an international academic panel comprising well-known experts from the United States, Britain, Germany, Republic of Korea, China and Hong Kong to provide professional support for our dentists.

## Quality Control

We have developed and implemented a unified set of clinical operational procedures and standards. We have designated professionals in every hospital and clinic responsible for the quality of the care we provide. Through real-time inspection records, video recording, diagnosis and treatment programs, we strive to ensure that every patient receives quality treatment.

### Sales and Marketing

We advertise on traditional and new media and use other marketing techniques to increase patient awareness and visits. Our advertising efforts aim to emphasize the high-quality, timely and personalized service provided by our dentists. We also attend some pro bono public service activities, such as the "national implant free aid program", "dental care in action" and "dental care tour in community" organized by the National Health and Family Planning Commission of the PRC and the Chinese Stomatological Association. We believe these activities have effectively improved our brand recognition. We also benefit from patient referrals by our existing patients.

## Competition

China's dental industry is highly fragmented. Bybo's competitors include public and private dental providers. According to Euromonitor, public general hospitals and public dental hospitals have limited service resources and growth potential due to other competing demands including research tasks and the provision of basic medical services. Private general hospitals with dental services and private dental hospitals are limited in number and have limited service capability, factors that together result in lower potential for expansion. Individual private dental providers are dispersed and operate on a small scale due to limitations in equipment, technology and service radius. Private chains offering more convenient access to service outlets, and having better brand awareness and stronger expansion capabilities are expected to enjoy stronger development and growth potential.

## **Logistics Business**

We engage in our logistics business through our subsidiary, Zeny. As of the Latest Practicable Date, we held a 94% equity interest in Zeny. As of December 31, 2014, we have invested approximately RMB188 million through equity investments, and RMB1,226 million through shareholder loans in this business. Our major logistics services include:

- cold-chain logistics business, which is an integrated business model providing a temperature-controlled supply chain with refrigerated storage and distribution. We engage in the cold storage business through a cold storage facility and marketplace for food in Hubei Province. We intend to expand our network through acquisitions and the development of a cold storage facility and marketplace in Tianjin and a cold storage center in Zhengzhou, Henan Province to establish a cold-chain network;
- cross-border delivery and logistics services between China and Japan, and between China and Hong Kong;
- delivery services for cross-border e-commerce, providing customs clearance and last-mile domestic delivery in cooperation with third parties for overseas online purchases; and
- domestic express business, including express delivery and logistics services. As of December 31, 2014, our domestic express business had national reach, with 2,706 service outlets covering 31 provinces and municipalities.

For the years ended December 31, 2012, 2013 and 2014, revenue from our logistics business was RMB58.0 million, RMB186.7 million and RMB362.3 million, respectively.

### **Senior Care Business**

We established our subsidiary, EnsenCare, to enter into the senior care business by developing apartments for senior citizens. As of December 31, 2014, we had made an equity investment of RMB200 million in this business. As of the same date, we had 345 apartment units with 819 beds under construction, covering a GFA of approximately 49,386 sq.m.

We plan to provide a broad range of senior living options including independent living, assisted living, dementia care, disease prevention, health management and medical care, as well as skilled nursing, rehabilitation and hospice care services. Our senior care business is expected to commence operations in late 2015.

### **Car Rental Business**

CAR, our associated company, engages in the car rental business in China. CAR offers comprehensive car rental services including short-term rentals, long-term rentals and leasing. As of December 31, 2014, our beneficial interest in CAR, which is held through Grand Union Investment Fund L.P., was 23.87%.

As of December 31, 2014, CAR's total fleet, which excluded vehicles owned by its franchisees, comprised 63,522 vehicles. As of December 31, 2014, CAR had an extensive network of 723 directly operated service locations in 70 major cities in all provinces in China. As of December 31, 2013, the number of its directly operated service locations was approximately four times that of its next largest competitor. CAR's network was further supplemented by 219 service locations operated by its franchisees in 176 smaller Chinese cities as of December 31, 2014.

Several of China's largest cities, including Beijing, Shanghai, Guangzhou, Tianjin, Hangzhou, Guiyang and Shenzhen, have implemented restrictions on the issuance of new license plates, the transfer of old license plates between different vehicle owners, and entry to downtown areas by vehicles with non-local license plates. As an early mover with a large scale, CAR has, by purchasing a large number of vehicles, secured a sufficient number of license plates to accommodate its growth in the next few years in cities with license plate restrictions as well as in those Chinese cities it believes are likely to implement similar restrictions.

### AGRICULTURE AND FOOD BUSINESSES

### Overview

We have studied Chinese consumer behavior for many years and believe we possess a deep understanding of the special preferences and behaviours of Chinese consumers. With China's increased per capita disposable income and the resulting changes in consumption patterns, we believe that Chinese consumers are seeking to improve their lifestyle. Recognizing the high growth potential of the agriculture and food industry, we are actively seeking opportunities in relevant industries. We focus on those selected market segments within the agriculture and food industry that we believe we will benefit most from industry developments. As of the Latest Practicable Date, we have engaged in the agriculture business and the Chinese liquor business.

In the agriculture and food sector, brands are a direct connection between consumers and products. Leveraging the Legend brand, we support agriculture and food businesses at different stages in their development, and through this process we effectively promote our businesses and build our brands. Based on our success in corporate management, we believe we have advantages in assisting our portfolio companies in strategic planning and management enhancement.

For the years ended December 31, 2012, 2013 and 2014, revenue from our agriculture and food businesses was RMB973.8 million, RMB1,684.7 million and RMB1,531.3 million, respectively.

### **Business Strategy**

We plan to enhance our product quality, expand into new markets, build a premium brand and improve channel management for our agriculture and food business. We also plan to pursue an Internet business model to reshape traditional businesses. We will continue to seek investment opportunities in the fast-growing agriculture and food industry, especially to capture those opportunities arising from Chinese consumers' increasing attention to food safety.

#### **Agriculture Business**

#### Overview

China's fruit industry has grown steadily from 2011 to 2013. For example, fresh blueberries showed rapid growth and achieved a CAGR of 13.9% in terms of retail sales volume, according to Euromonitor.

Our agriculture business targets consumers demanding safe and high-quality products. Our agriculture business is conducted through our subsidiary Joyvio and focuses primarily on premium fruits and agricultural products, such as kiwifruit, blueberries, tea and imported wine. According to Euromonitor, Joyvio had the largest market share in China for both fresh blueberries and kiwifruit measured by retail sales volume in 2013. As of December 31, 2014, our total investment in Joyvio was RMB973 million, comprising equity investments of RMB200 million and shareholder loans of RMB773 million. In addition, the net debt of our agriculture business, which is calculated as the total borrowings (which include bank loans, other loans and corporate bonds) and shareholder loans less cash and cash equivalents of our agriculture business, was RMB1,651.9 million, as of December 31, 2014.

In anticipation of the growth potential of blueberries and kiwifruit, we acquired cultivation bases for these fruits in China and Chile, established plantations and explored channels for all-season fruit supply. We have built an end-to-end operation for our blueberry and kiwifruit business. Given the seasonality of fruit production, we import fresh and premium fruits such as cherries and grapes during China's cold season to take advantage of our distribution channels. To cross-sell to our customers, we have further expanded into the premium Longjing, or Dragon Well, tea and imported wine businesses.

Food safety and product quality are core values for Joyvio, and to support these values we have established a fully integrated platform that covers breeding, plant management, harvesting, sorting, cold-chain logistics and marketing. Joyvio's "Six-Unifications" cooperation model represents unifications in technical standards, plant varieties, agricultural production, provision of financial assistance, joint quality control and integrated branded marketing. This model has helped Joyvio to establish and maintain successful cooperation with farmers and other stakeholders in our business. Consistent with its high quality, our brand has received wide recognition, allowing us to achieve premium pricing.

We have taken initial steps to develop a platform that offers a broad range of high quality products to our customers. We will continue to consolidate our traditional wholesale and growing online marketing channels, including our flagship stores at Tmall.com, Benlai.com, SF-best.com and social network communities.

For the years ended December 31, 2012, 2013 and 2014, revenue from our agriculture business was RMB63.3 million, RMB386.8 million and RMB410.2 million, respectively.

#### **Major Products**

Joyvio's major products include premium fruit, tea and imported wine.

#### Premium Fruit

### Blueberries

We commenced our blueberry operations, including the propagation of seedlings, planting, fruit processing, sales and import/export of blueberries, in late 2012. As of December 31, 2014, we had over 700 hectares of plantations (including land for seedlings and nursery stock) in China's Shandong, Liaoning, Jilin, Sichuan, and Hubei provinces and over 64 hectares of planting sites in Chile. Blueberry bushes usually take three years to begin bearing fruit and five to six years to mature to reach peak output levels. Most of our blueberry bushes have not yet reached maturity. For the years ended December 31, 2012, 2013 and 2014, we had annual production of approximately 594 tonnes,<sup>1</sup> 998 tonnes and 789 tonnes of fresh blueberry products in China, respectively. In 2014, we relocated some of our blueberry plants to improve the soil quality for our blueberry orchards, which adversely affected our domestic fresh blueberry production.

The following table sets forth our sales volume from fresh blueberry sales for the years ended December 31, 2012, 2013 and 2014:

	As o	As of December 31,				
	2012*	2013	2014			
	Sales volume	Sales volume	Sales volume			
	(Tonnes)	(Tonnes)	(Tonnes)			
Fresh Blueberries	64	927	1,237			

#### Note:

\* Includes data from October 2012, when we acquired this business, through to the end of 2012.

According to Euromonitor, we are the largest fresh blueberry seller in China in terms of retail sales volume in 2013. We also sell blueberry seeds and plants, as well as blueberry processing products.

### Kiwifruit

We began cultivating high-quality kiwifruit in Pujiang County, Sichuan Province, Zhouzhi County, Shaanxi Province and Xixia County, Henan Province in 2013. As of December 31, 2014, we had kiwifruit plantations of approximately 800 hectares in China as well as kiwifruit planting sites in Chile. Kiwifruit grow on vines that are usually developed through grafting and take four to five years to bear fruit and seven to eight years to mature to reach peak output levels. In 2013 and 2014, our annual domestic production volumes of kiwifruit were approximately 2,946 tonnes and 3,330 tonnes, respectively.

<sup>1</sup> Production volume for 2012 represents data for the full year, although we acquired this business in October 2012.

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According to Euromonitor, we were the largest fresh kiwifruit seller in China in terms of retail sales volume in 2013. We have obtained from a third party that holds plant variety rights (a form of intellectual property rights for plants) exclusive world-wide licenses to plant and sell yellow-flesh "Jin Yan (金艷)" and yellow-flesh red-kerned "Dong Hong (東紅)" varieties of kiwifruit. We have also obtained from a third party holding plant variety rights a license to cultivate the "Jin Tao (金桃)" yellow-flesh kiwifruit variety in China.

The following table sets forth our sales volume for fresh kiwifruit sales during 2013 and 2014.

As of Dece	ember 31,
2013*	2014
Sales Volume	Sales Volume
(Tonnes)	(Tonnes)
2,472	2,939

Note:

\* Includes data from February 2013, when we acquired our kiwifruit business, through the end of 2013.

#### Other Fruits

In addition to blueberries and kiwifruit, Joyvio sells other premium fruit, such as cherries and grapes, which are supplied by its planting sites in Chile and suppliers at different locations around the world. For more information about Joyvio's global business, see "– Agriculture and Food Businesses – Agriculture Business – Production."

#### Теа

We acquired our tea business in 2013. We have partnered with the Tea Research Institute of the Chinese Academy of Agricultural Sciences to market the "Longguan" varieties of Longjing tea. "Longguan" Longjing tea is harvested from plantations in Hangzhou and the Thousand-Island Lake region of Zhejiang Province. Longguan Longjing tea products are regarded as premium products because of their special characteristics. In 2013 and 2014, the production volume of "Longguan" Longjing tea products was nine tonnes and 11 tonnes, respectively. We also sell tea purchased from other tea plantations.

#### Imported Wine

Joyvio began importing and selling premium wine from France, Australia, Chile and other countries' quality producers in 2013.

## Production

As of December 31, 2014, we operated 24 blueberry orchards and 11 kiwifruit orchards in China and overseas and nine tea plantations in China. For the orchard land that we lease, we typically have lease terms of ten to twenty years, which can be extended by mutual consent. The rent for these lands are typically charged at fixed prices per sq.m., and are subject to periodic adjustment (usually a 5% to 10% rise) every five years.

As of December 31, 2014, we had approximately 1.7 million blueberry plants and 425,000 kiwifruit plants in China and overseas. Both blueberry plants and kiwifruit plants take several years to start to bear fruit, and a further number of years before maturing to reach peak output level. The following tables set out the age and lifecycle information of our blueberry and kiwifruit plants as of December 31, 2014.

Blueberry Plants	
Total (in thousands)	1,677.1
Years to Mature to Peak Harvest Output	5
Number of Plants by Age	
Up to three years (in thousands)	789.3
Four to five years (in thousands)	458.8
Over five years (in thousands)	429.0
Average Plant Age (Years)	3.5
Typical Maximum Plant Life (Years)	20
Kiwifruit Plants	
Total (in thousands)	425.2
Years to Mature to Peak Harvest Output	8
Number of Plants by Age	
Up to four years (in thousands)	82.6
Five to eight years (in thousands)	313.8
Over eight years (in thousands)	28.8
Average Plant Age (Years)	5.6
Typical Maximum Plant Life (Years)	30

Our costs in our agriculture business include primarily labor, agricultural materials, rent, equipment and the related depreciation, transportation costs and packaging costs. For the years ended December 31, 2012, 2013 and 2014, the costs of sales of our agriculture business were RMB35.6 million, RMB272.9 million and RMB280.4 million, respectively.

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## BUSINESS

In 2013, we acquired interests in five agricultural companies in Chile, four of which became our subsidiaries and one became our associated company. The table below sets out major products and the production volume in 2014 of each of these five companies:

Company	Products	Production Volume in 2014 (Tonnes)
ARÁNDANOS DEL SUR S.A.*	Blueberries	613
FRUTÍCOLA PORVENIR S.A.*	Kiwifruit, wine grapes	2,626
AGRÍCOLA TRES VÍAS S.A.**	Table grapes, clementine	1,539
AGRÍCOLA EL RETORNO S.A*	Table grapes	2,277
NUTS DEL SUR S.A.*	Walnuts	26

Notes:

\* subsidiary

\*\* associated company

We provide Chinese consumers with an all-season supply of high-quality fruit by taking advantage of the complementary growing seasons in the Northern and Southern hemispheres. We have established strategic partnerships with leading Chilean fruit enterprises to cooperate on blueberry cultivation, agricultural technology, and import and export trades. We have also formed a strategic partnership with one of Australia's biggest fruit and vegetable producers, Perfection Fresh, to provide Chinese consumers with delicious, high quality fruits such as grapes, cherries, oranges and mangoes.

#### "Six-Unifications" Cooperation Model

In our agriculture business, we cooperate with farmers and other stakeholders. To support this partnership, Joyvio has developed a cooperation model that we refer to as "Six-Unifications". Our "Six-Unifications" model represents unifications in technical standards, plant varieties, agricultural production, provision of financial assistance to production partners, quality control and integrated branded marketing. We also cooperate with our stakeholders to promote awareness of our Six-Unifications model. This model encourages family farms and cooperatives to work under our standardized guidance. Using the Six-Unifications cooperation model, we purchase qualified products from partners at preferential prices in order to jointly build our mutually beneficial platform. We believe this model will support our expansion and increase the supply of qualified products for our customers.

#### **Research and Development**

Our research and development team aims to expand our product range, enhance product quality and improve the efficiency of our production processes. As of December 31, 2014, our research and development team consisted of over 40 technical and engineering specialists. They have an average relevant working experience of over five years. We have two research and development centers in China.

Our research and development team undertakes its own proprietary research and collaborates with other third-party research institutes in China. Collaborative projects include those relating to blueberries, kiwifruit and tea with various research partners.

We have developed a tracing system across our production process, and this represents one of our core technologies. The system provides controls at various levels of our production process, including quality management, production facilitation and planting management and enhances the standardization and controllability of our agricultural operations.

## Quality Control and Food Safety

We undertake strict quality control measures to achieve food safety. All of our kiwifruit and blueberry products from our own orchards are traceable. These products have a unique identification number that customers can use to access relevant information about the product, including the name of the orchard that produced it, the packaging date and the quality control inspection status.

We strictly manage our use of agricultural materials by using approved product catalogs and supplier lists. We also have standardized planting handbooks and our internal staff oversees the planting process. All materials used in our production process are subject to internal quality control inspection procedures based on our quality standards. Joyvio is certified under for ISO9001 quality management, ISO14001 environment management, Global GAP certification, and ISO22000 food safety management systems.

As of December 31, 2014, we had a dedicated quality control team led by six experts in blueberry plantation quality control with an average of 15 years experience, five experts in kiwifruit plantation quality control with an average of ten years experience, and four experts in tea plantation quality control with an average of 15 years experience.

### Sales and Marketing

Our pricing strategy varies based on product. As our blueberry and kiwifruit products are branded products targeting high-end market, we enjoy a certain brand premium in the market.

Retail customers buy our products through large chain stores, such as leading Chinese and international supermarkets. We engage distributors to facilitate our sales. As of December 31, 2014, Joyvio had a total of approximately 20 distributors, all of whom were Independent Third Parties. Each distributor signs a distribution agreement with a term of typically one year. Distributors can receive bonuses from us when their product sales achieve target quantities specified in our agreements with them.

Our sales and marketing team plays a significant role in expanding our agricultural business as well as in exploring potential markets and promoting our products. We conduct a wide range of marketing activities for our products, such as enhancing our product exposure on the mainstream media, maintaining our own online sales channels to interact with customers and organizing a number of marketing events, such as the Chilean Fruit Festival, to market and promote our Chilean products to China. As of December 31, 2014, we employed a sales team of over 100 people.

#### Competition

We compete based on a variety of factors, including product appearance, taste, size, shelf life, price and distribution terms, the timeliness of our deliveries to customers and the availability of supply. Our main competitors include multinational as well as domestic fruit companies. The fresh product business in China is highly competitive and fragmented, and competition is more intense because the products are perishable. Our sales are also affected by the availability of seasonal and alternative products. We believe that our high quality products, all-season supply, distribution network and operational efficiency may enable us to maintain and further expand our market share.

#### **Chinese Liquor Business**

#### Overview

We produce and sell Chinese liquor through our subsidiary, Funglian. The Chinese liquor business has historically been regionally focused, with different regions having developed and favoring particular types of liquor. Our Chinese liquor brands focus on consumer markets and our brands and products have strong presences in the regions close to their respective places of origin. Our Bancheng brand has been recognized by China's General Administration of Quality Supervision, Inspection and Quarantine as a "national geographical indication product" with wide acceptance in its regional market of Hebei province. Our Wenwang brand is popular among consumers in Anhui Province for its special production technique and its high quality products, and the company producing it, Anhui Wenwang Spirits Co., Ltd., was awarded "Quality Enterprise of Anhui Province." We acquired four Chinese liquor brands from 2011 to 2013 and have subsequently helped these brands adjust their strategic direction to stay competitive in their respective markets. We emphasize quality and customer experience and have set up a uniform quality control system for all of Funglian's brands. More importantly, we have successfully applied our understanding of China's fast-moving consumer goods industry to substantially enhance the efficiency of Funglian's supply chain management and marketing. As of December 31, 2014, we had made total investments of RMB1,594 million in Funglian, RMB187 million in the form of equity investments and RMB1,407 million through shareholder loans.

We intend to increase our market share in China's regional liquor markets and improve our business performance by further optimizing our operational efficiency and product mix. We believe that the Chinese liquor sector will be driven by the changing preferences of younger generations. As a result, we are exploring new marketing and branding strategies and designing new products to appeal to them. THIS DOCUMENT IS IN DRAFT FORM, INCOMPLETE AND SUBJECT TO CHANGE AND THAT THE INFORMATION MUST BE READ IN CONJUNCTION WITH THE SECTION HEADED "WARNING" ON THE COVER OF THIS DOCUMENT.

# BUSINESS

For the years ended December 31, 2012, 2013 and 2014, the revenue from our Chinese liquor business was RMB910.5 million, RMB1,297.9 million and RMB1,121.1 million, respectively.

## Products

We expanded our Chinese liquor business mainly through acquisitions, restructuring and innovation. We currently hold four major spirit brands: "Bancheng", "Confucius Family", "Wenwang" and "Wuling", each of which are held through subsidiaries.

Subsidiary	Major Brand	Type of Fragrance	Primary Market
Chengde Qianlong Zui Spirits Co., Ltd. ("Bancheng	Bancheng	Luzhou-flavored	Hebei Province
Spirits")			
Qufu Confucius Family Spirits	Confucius	Luzhou-flavored	Shandong Province
Co., Ltd. ("Confucius	Family		
Family Spirits")			
Anhui Wenwang Spirits	Wenwang	Luzhou-flavored	Anhui Province
Co., Ltd. ("Wenwang			
Spirits")			
Wuling Spirits Co., Ltd. ("Wuling Spirits")	Wuling	Moutai-flavored	Hunan Province

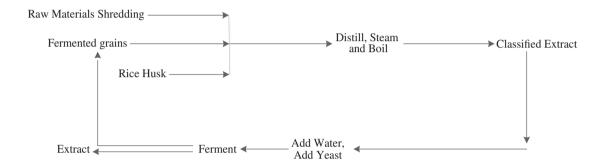
The major products of our four subsidiaries are set forth below:

- Bancheng Spirits' products achieve their unique taste by combining modern microbiological technology with traditional Chinese spirit-making techniques. Bancheng was named a "China's Time-honored Brand" by MOFCOM in 2006. Bancheng Spirits owned 20 production lines, with a designed production capacity of 20,000 tonnes per annum, as of December 31, 2014.
- Confucius Family Spirits has developed the pottery-vase series, mansion-stored series, satisfaction series, fragrant series and other products with different characteristics targeting different consumer groups. Qufu Confucius Family Spirits owned 13 production lines, with a designed production capacity of 13,000 tonnes per annum, as of December 31, 2014.
- Wenwang Spirits combines traditional techniques with modern technology to distil aromatic spirits through its own unique methods. Its main spirits products are sold under the "Wenwang" brand. Wenwang Spirits recently introduced its new "Xiao Mi Kung Fu" with a sweeter taste and creative packaging targeting younger consumers. Wenwang Spirits owned 15 production lines, with a designed production capacity of 6,000 tonnes per annum, as of December 31, 2014.

• Wuling Spirits produces and sells Moutai-flavored products, which are made of quality sorghum and wheat. Wuling Spirits owned two production lines, with designed production capacity of 1,750 tonnes per annum, as of December 31, 2014.

## Production

Our Luzhou-flavoured products are made of quality sorghum, wheat, rice, glutinous rice and corn from China's Northeastern provinces, which are traditionally famous for the quality of their grains. Our production techniques combine traditional techniques as well as modern technology. The following flow chart illustrates our major production processes for Luzhouflavored products:



Our principal Moutai-flavored product, Wuling Spirit, is a distilled spirit made of quality glutinous sorghum and wheat. The following flow chart illustrates the major production processes of our Moutai-flavored products:



# Quality Control and Product Safety

Our quality control measures include internal controls over raw materials, the production process and final products; and our external control measures include control over supplier management and customer feedback. We use a comprehensive system covering the selection of qualified suppliers, internal quality management, customer feedback, supplier management and internal quality control to improve product quality.

Confucius Family Spirits was among the first Chinese liquor enterprises in Shandong Province to receive ISO9001:2008 quality management certification and ISO14001 environmental management certification. Both Wuling Spirits and Bancheng Spirits have obtained these two ISO certifications as well. Wenwang Spirits has received ISO9001:2008 quality management certification.

### Sales and Marketing

The following table sets forth the Chinese liquor sales revenue of our four main brands for the years ended December 31, 2012, 2013 and 2014:

	As of December 31,							
	2012	2013	2014					
	Sales Revenue	Sales Revenue	Sales Revenue					
	(RM	AB in millions)						
Bancheng	638	543	511					
Confucius Family	86	261	196					
Wenwang	66	361	296					
Wuling	111	122	103					
Total	901	1,287	1,106					

To better respond to developments in China's liquor market, we adjusted our product mix, marketing strategies and distribution channels in 2013 and 2014. These business adjustments were substantially completed by the end of 2014.

We currently focus on the regional markets of product-origin of our four brands where we have solid customer bases to support our marketing strategy.

We engage distributors to sell our products through liquor stores, restaurants, shopping malls and supermarkets. We intend to employ a group-level selling strategy to serve corporate customers and expand our business. We also plan to strengthen our sales in towns, villages and other rural areas in China with more marketing campaigns.

As of December 31, 2014, Funglian had business relationships with approximately 473 distributors, who were generally engaged in the business of distributing and selling Chinese liquor products, and of which all were Independent Third Parties.

### Purchase and Suppliers

Funglian uses a centralized procurement system to obtain raw materials. We normally purchase sorghum from the three Northeastern provinces in China, which are traditionally famous for the quality of their grain products, to ensure the quality of our products. Funglian's cost of raw materials and auxiliary materials as a percentage of Funglian's revenue during the Track Record Period decreased as Funglian achieved higher operational efficiency.

### Competition

The Chinese liquor industry is highly competitive and fragmented. We compete primarily with regional players. Chinese liquor producers have been adjusting their strategies and product mix to meet changes in the market. We continue to strengthen our brand awareness, focus on the mass consumer market, reinforce our regional market positions and expand to new markets. We are also trying to expand our Confucius Family brand into the international market, as it is already well known in overseas markets such as Taiwan and the Republic of Korea.

### **PROPERTY BUSINESS**

### Overview

Leveraging our deep understanding of China's economy and its industries, as well as our decades' of expertise in business development, in 2001 we founded Raycom to enter the Chinese property market and participate in the rapid growing China's property market in the early 2000s. Since its establishment, our property business has achieved strong growth.

As of February 28, 2015, our real estate portfolio covered 15 Chinese cities and included 50 projects at three different stages of development: (i) completed, (ii) under development; and (iii) held for future development. These projects covered a total land area of approximately 6.5 million sq.m. and a total GFA\* of 14.13 million sq.m. For the years ended December 31, 2012, 2013 and 2014, revenue for our property business was RMB7,535.0 million, RMB9,142.1 million and RMB11,498.5 million, respectively. As of December 31, 2014, the net debt of our property business, which is calculated as the total borrowings (which include bank loans and other loans) and shareholder loans less cash and cash equivalents of our property business, was RMB17,006.4 million.

We believe we have unique advantages in the property business. Leveraging our brand influence and network, we are able to attract local partners and acquire land at prime locations for joint development. Furthermore, we are able to address the diverse needs of customers in various regions and achieve growth by utilizing the management expertise of Raycom and its local subsidiaries.

China's property industry is geographically segmented, which requires property developers to have in-depth understanding of the relevant region and local experience. Raycom has adopted a highly decentralized management system with headquarters having responsibility for investment decisions and local companies given sufficient decision-making authority for project development and management. The general managers of Raycom and its subsidiaries have an average tenure of over 10 years with a low turnover rate, and have developed deep understandings of their respective regional markets.

*Note:* The data of GFA marked with "\*" sets forth in this sub-section does not include the area which is not taken into consideration when calculating the plot ratio or floor area ratio, such as car parks and basements.

## **Business Strategy**

Our property business will continue to leverage its decentralized management model with in-depth geographic coverage and pooled resources to focus on established markets, customer identification and product positioning analysis. We plan to enhance our regional strategic management and to increase our resource allocation to our established regions with good market prospects and experienced teams.

We will continue to develop residential property to seize the growth opportunities in China's property market. We will continue to cooperate with third parties to share resources in complementary ways. Our cooperation model has assisted us in acquiring high-quality land at a relatively low cost and expanding our business in a cost-efficient manner. We will continue to promote our development model and improve economic efficiency.

We will further achieve product optimization and encourage innovation. In addition to residential property development, we will also focus on opportunities in office building and industrial park development and plan to provide other real estate-related services and value-added products.

## **Our Business**

Our property business includes the (i) development and sale of residential properties; (ii) development, sale, lease and management of office buildings and industrial parks, with the ability to develop properties tailored to the requirements of our corporate customers; and (iii) property management services provided by our joint venture, FPD Raycom Property Management Co., Ltd. ("FPD-Raycom").

For residential property development, our primary focus is on developing projects with comfortable living environments at locations with convenient public transportation. We develop these projects in municipalities, provincial capital cities and other cities with promising markets. We primarily develop the following types of residential properties:

- high-rise and mid-rise apartments, which are typically buildings higher than nine stories;
- low-rise garden apartments, which are typically buildings of five to eight stories; and
- townhouses, including connected townhouses, courtyard townhouses and split-level townhouses.

In our office building business, we develop (i) office buildings that we retain, lease and manage for investment purposes, including Raycom Infotech Center Tower A and Tower C; (ii) office buildings that we sell such as Raycom Wangjing Property Center and Raycom Center; and (iii) customized office buildings for sale or lease to identified corporate customers, such as the Sohu New Media Plaza in Beijing. We develop office buildings primarily in prime locations of first- and second-tier cities in locations with attractive nearby facilities and convenient transportation.

We selectively hold office buildings as investment properties for long-term returns. As of December 31, 2014, we had an investment property portfolio with a total GFA<sup>\*</sup> of approximately 104,718 sq.m. Our properties held for investment include Raycom Infotech Tower A and Tower C, a prestigious development located in Beijing's Zhongguancun area, with an average occupancy rate of over 95% as of December 31, 2014. We own Raycom Infotech Tower A and Tower C through our wholly owned subsidiary Raycom Property Investment, which, as of December 31, 2014, had a net debt of RMB4,049.2 million, which is calculated as the total borrowings (which include bank loans and other loans) and shareholder loans less cash and cash equivalent of Raycom Property Investment. Though we expect to continue to sell, rather than hold, a majority of the properties that we develop, we also intend to carefully evaluate investment opportunities and prudently increase our investment portfolio.

Our joint venture, FPD-Raycom, provides property management services to the residential properties we have developed and sold. We also engage FPD-Raycom to provide ancillary services for the office buildings we retain and manage for investment purposes. We place great emphasis on property management services because we believe that these services enhance property values for our customers and improve our brand recognition. We typically involve our property management teams in the early stages of property development, such as in design and planning, which helps to minimize future maintenance costs.

We categorize our properties into three types according to their stages of development:

- *Completed properties.* We treat a property as "completed" when we receive the certificate of completion from the relevant local government authorities in respect of the property;
- *Properties under development*. We treat a property as "under development" during the period from when we receive the construction works construction permit from the relevant local government authorities until we receive the certificate of completion; and
- *Properties held for future development.* We treat a property as "held for future development" when we acquire interests in the land relating to the property to be developed, regardless of whether we have obtained the relevant land use right certificate, until we receive the construction works construction permit. Our properties held for future development generally comprise land for which we have obtained the land use right certificate and sometimes also include land for which we have entered into a land use right grant contract but have yet to obtain the land use right certificate.

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# BUSINESS

### Portfolio of Our Property Development Projects

#### By City

The table below summarizes our property development projects as of February 28, 2015 by city:

		Total	<b>GFA</b> <sup>*</sup>	
City	Completed	Under development	Future development	Total
	( <i>sq.m.</i> )	( <i>sq.m.</i> )	( <i>sq.m.</i> )	( <i>sq.m.</i> )
Beijing	1,021,206	111,225	37,476	1,169,907
Tianjin	672,525	147,855	373,377	1,193,757
Hangzhou	127,004	151,954	277,690	556,648
Wuhan	462,994	191,821	164,950	819,765
Chongqing	949,837	349,187	908,475	2,207,499
Changsha	940,142	153,476	164,556	1,258,174
Hefei	513,678	383,672	1,107,089	2,004,439
Wuxi	319,689	183,396	264,308	767,393
Kunming	107,361	266,572	1,086,951	1,460,884
Dalian	_	196,280	_	196,280
Sanya	-	78,398	177,136	255,534
Daqing	274,449	14,335	1,339,544	1,628,328
Jiangyin	35,043	66,364	-	101,407
Tangshan	201,116	-	-	201,116
Jingdezhen	48,108		263,058	311,166
Total	5,673,152	2,294,535	6,164,610	14,132,297

#### By Type of Property Project

The table below summarizes our property development projects as of February 28, 2015 by property type:

		Total	<b>GFA</b> <sup>*</sup>	
Property type	Completed	Under development	Future development	Total
	(sq.m.)	( <i>sq.m.</i> )	( <i>sq.m.</i> )	( <i>sq.m.</i> )
Residential properties Commercial properties Office buildings Industrial parks	5,395,944 277,208 277,208	2,222,067 72,468 58,133 14,335	3,940,427 2,224,183 	11,558,438 2,573,859 335,341 2,238,518
Total	5,673,152	2,294,535	6,164,610	14,132,297

#### Status of Our Projects

The following table sets forth certain information relating to our completed properties, properties under development and properties held for future development as of February 28, 2015. The GFA<sup>\*</sup> data for each project is for that project as a whole and does not reflect the amount of GFA<sup>\*</sup> solely attributable to us to the extent that our interest in the project is less than 100%.

					BUS	INE	SS						
	Reference to Property Valuation Report	(Property number)	1 N/A	N/A	7	7	N/A	N/A	N/A N/A	N/A N/A	N/A	N/A	N/A N/A
	Raycom Attributable Interest <sup>(7)</sup>	(%)	80 100	6.9	100	100	100	100	100 30.6	95 30.6	29.8	54	100
	Land Use Rights Not Yet Obtained <sup>(2)</sup>	(sq.m.)	1 1	I	1	I	I	I	1 1	1 1	I	I	1 1
uture ient	Planned GFA*	(sq.m.)	37,476 -	I	I	I	I	I	1 1	320,520 -	52,857	I	1 1
Held for Future Development	Expected Completion Date		12/2015 -	I	I	6/2015	I	I	- 8/2015	1 1	12/2015	I	- 9/2015
	GFA <sup>*</sup> Pre-sold <sup>(5)</sup>	(sq.m.)	1 1	I	1	I	I	I	- 44,587	1 1	I	I	1 1
pment	Saleable <sup>(5)</sup> / Rentable GFA <sup>*(4)</sup>	(sq.m.)	53,080 -	I	I	57,670	I	I	- 34,265	1 1	68,843	I	- 150,623
Under Development	GFA <sup>*</sup> Under Development <sup>(3)</sup>	(sq.m.)	53,092 -	I	I	58,133	I	I	- 78,851	1 1	69,004	I	- 151,954
	Actual Completion Date <sup>(6)</sup>	(sq.m.)	12/2014 8/2014	1/2013	9/2014	I	3/2013	9/2014	10/2011 6/2014	11/2014 9/2014	I	10/2012	7/2014
	Rentable GFA <sup>*</sup> Held for Investment <sup>(2)</sup>	(sq.m.)	1 1	I	102,264	I	I	I	1 1	1 1	I	I	1 1
	Saleable GFA <sup>*</sup> Remaining Unsold <sup>(2)</sup>	(sq.m.)	25,917 9,275	12,450	I	I	I	5,239	_ 2,264	40,445 941	I	I	82,277
Completed	GFA <sup>*</sup> Sold and Undelivered <sup>(2)</sup>	(sq.m.)	11,155 4,728	I	I	I	I	I	2,000	3,438 417	I	I	15,743 -
	GFA <sup>*</sup> Sold and Delivered <sup>(2)</sup>	(sq.m.)	48,571 382,047	65,996	I	I	28,517	117,411	204,948 19,895	31,326 25,963	I	545,241	27,500 -
	GFA <sup>*</sup> Completed <sup>(1)</sup>	(sq.m.)	85,980 398,221	78,445	102,264	I	28,517	122,831	204,948 24,455	75,509 27,321	I	545,241	127,004 -
	Site Area	(sq.m.)	117,672 132,451	19,750	27,128	15,388	6,443	47,824	81,979 67,392	584,786 18,214	64,320	195,331	70,464 60,801
	Location		Beijing Beijing	Beijing	Beijing	Beijing	Beijing	Beijing	Beijing Tianjin	Tianjin Tianjin	Tianjin	Tianjin	Hangzhou Hangzhou
	Project		Wisdom Castle (千章嘉園) Olive City (橄欖城)	Kaycom Cnuangyı Center (融科創意中心) Blocks A and C of	Raycom Info Tech Raycom Info Tech Centre (融科資訊中心 A&C座) Block B of Raycom Info	Tech Centre (融科資訊中心B座)	SOHU New Media Plaza (搜狐新媒體大廈)	Parc de Vincennes (鈎廷)	Atang Aue Lan At (香雪蘭溪) Fenghe Yuan (豐合園)	Lakeside Origin (橡樹灣) Taiyi Yuan (泰怡園)	Han Tang Yuan (瀚棠園) Vin Vi Wan & Vi Iin Tai	All H Wall & H Jill Hall (心胎灣&胎錦台)	Allinsun Garden (愛麗山) Cover Life (殘頤灣)

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						BUSI		<b>F22</b>									
	Reference to Property Valuation Report	(Property number)	N/A N/A	N/A	N/A	N/A N/A	N/A	N/A N/A	N/A	N/A	N/A	N/A	N/A	3	N/A	N/A	N/A
	Raycom Attributable Interest <sup>(7)</sup>	(%)	100	100	100	$35.7^{(8)}$ 100	100	100	100	95	100	09	100	61.42 <sup>(9)</sup>	95	100	100
	Land Use Rights Not Yet Obtained <sup>(2)</sup>	(sq.m.)	277,690 -	I	I	1 1	I	1 1	I	I	I	I	I	981,599	I	I	I
nent	Planned GFA*	(sq.m.)	I	I	I	164,950 823,831	84,644	- 3.161	I	161,395	I	125,490	I		225,672	I	38,636
Development	Expected Completion Date		1 1	I	12/2015	1 1	10/2017	6/2016 12/2016	I	I	I	12/2015	I	10/2015	I	8/2016	6/2015
	GFA <sup>*</sup> ( Pre-sold <sup>(5)</sup>	(sq.m.)	1 1	I	87,198	1 1	8,643	41,922 38.436	I	I	I	70,582	I	121,671	I	8,996	4,571
oment	Saleable <sup>(5)</sup> / Rentable GFA <sup>*(4)</sup>	(sq.m.)	1 1	I	101,905	1 1	181,916	106,306 106,509	. 1	I	I	56,304	I	134,343	I	98,039	60,132
Under Development	GFA <sup>*</sup> Under Development <sup>(3)</sup>	(sq.m.)	1 1	I	191,821	1 1	197,243	151,944 153.476	1	I	I	127,031	I	256,641	I	116,233	67,164
	Actual Completion Date <sup>(6)</sup>	(sq.m.)	- 5/2014	9/2013	I	1 1	I	11/2014 11/2013	12/2012	I	3/2008	I	8/2012	1/2015	4/2014	6/2011	12/2013
	Rentable GFA <sup>*</sup> Held for Investment <sup>(2)</sup>	(sq.m.)	- 2,454	I	I	1 1	I	1 1	I	I	I	I	I	I	I	I	I
	Saleable GFA <sup>*</sup> Remaining Unsold <sup>(2)</sup>	(sq.m.)	- 12,613	2,475	I	1 1	I	37,795 18.138	93	I	I	I	7,539	32,912	13,500	6,059	20,619
Completed	GFA <sup>*</sup> Sold and Undelivered <sup>(2)</sup>	(sq.m.)	- 3,635	243	I	1 1	I	26,035 4.623	1,031	I	I	I	593	206,506	1,729	579	2,477
	GFA <sup>*</sup> Sold and Delivered <sup>(2)</sup>	(sq.m.)	- 375,787	58,639	I	1 1	I	857,248 467.539	278,985	I	167,064	I	221,565	40,553	67,610	94,886	56,363
	GFA* Completed <sup>(1)</sup>	(sq.m.)	- 400,700	62,294	I	1 1	ļ	949,837 490,300	282,778	I	167,064	I	232,927	280,752	83,912	101,524	82,163
I	Site Area	(sq.m.)	107,876 87,366	15,890	112,860		112,876	634,625 215.778	111,674	46,380	34,852	60,779	74,916	401,595	122,496	92,258	133,298
	Location		Hangzhou Wuhan	Wuhan	Wuhan	Wuhan Chongqing	Chongqing	Chongqing Changsha	Changsha	Changsha	Changsha	Hefei	Hefei	Hefei	Wuxi	Wuxi	Wuxi
	Project		Xiaoshan project (蕭山地境) Tiancheng (天城)	Raycom Luoyu Road Centre (珞瑜路中心)	Raycom Flower Garden (花滿庭)	Raycom Celestial Heigh (融科天域) Teng Wang Ge (滕王閣)	Golden Age (金色時代)	Chongqing Raycom City (重慶融科城) First Sea (東南海)	La Villa (檀香山)	Jin Jiang Ming Zhu (靳江明珠)	San Wan Ying Chi (三萬英尺)	Wu Tong Li (梧桐里) Ravcom Snlendor Nonet	(融科九重錦)	Hefei Raycom City (合肥融科城項目)	Nine Jade City (玖瑞尚城)	Balance City (玖玖城)	Jinhu Bay Shi Jia (金瑚灣世家)

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**BUSINESS** 

							BU	SI	NE	SS							
	Reference to Property Valuation Report	(Property number)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Raycom Attributable Interest $^{(7)}$	(%)	09	51	51	20	00	65	100	100	100	100	100	100	100	100	100
	Land Use Rights Not Yet Obtained <sup>(2)</sup>	(sq.m.)	I	I	I	I	I	I	I	437,656	201,972	174,637	I	104,458	120,345	82,434	18,727
uture nent	Planned GFA*	(sq.m.)	I	I	1,086,951	I	I	177,136	97,854		I	I	101,461	I	I	I	I
Held for Future Development	Expected Completion Date		I	12/2015	12/2016	9/2015	12/2010	I	I	I	I	I	I	I	I	I	12/2015
	GFA <sup>*</sup> Pre-sold <sup>(5)</sup>	(sq.m.)	I	77,125	I	5,891	10,084	I	I	I	I	I	I	I	I	I	I
pment	Saleable <sup>(5)</sup> / Rentable GFA <sup>*(4)</sup>	(sq.m.)	I	89,689	91,912	186,609	02,124	I	I	I	I	I	I	I	I	I	14,335
Under Development	GFA <sup>*</sup> Under Development <sup>(3)</sup>	(sq.m.)	I	171,027	95,545	196,280	18,398	I	I	I	I	I	I	I	I	I	14,335
	Actual Completion Date <sup>(6)</sup>	(sq.m.)	12/2010	12/2014	I	I	I	I	6/2013	I	I	I	I	I	I	I	I
	Rentable GFA <sup>*</sup> Held for Investment <sup>(2)</sup>	(sq.m.)	I	I	I	I	I	I	I	I	I	I	I	I	I	I	I
	Saleable GFA <sup>*</sup> Remaining Unsold <sup>(2)</sup>	(sq.m.)	I	10,309	I	I	I	I	86,703	I	I	I	I	I	I	I	I
Completed	GFA <sup>*</sup> Sold and Undelivered <sup>(2)</sup>	(sq.m.)	I	8,329	I	I	I	I	21,555	I	I	I	I	I	I	I	I
	GFA* Sold and Delivered <sup>(2)</sup>	(sq.m.)	52,089	88,442	I	I	I	I	140,693	I	I	I	I	I	I	I	I
	GFA* Completed <sup>(1)</sup>	(sq.m.)	52,089	107,361	I	I	I	I	274,449	I	I	I	I	I	I	I	I
	Site Area	(sq.m.)	32,556	93,174	326,392	140,289	22,528	587,382	118,578	168,329	199,973	75,929	42,276	103,424	24,560	22,279	27,551
	Location		Wuxi	Kunming	Kunming	Dalian	Sanya	Sanya	Daqing								
	Project		Yixing Project (宜興項目)	Kunming Legend Tech City (昆明聯想科技城)	Kunming Legend lecn City (昆明聯想科技城)	Yan Qi Du (雁棲渡)	Blue Cube (監工刀) Haitang Bay	(海棠灣項目) 5 · · · ·	Daqing Legend Tech City (大慶聯想科技城)								

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	Reference to Property Valuation Report	(Property number)	N/A	N/A N/A			差), or our " as some	are in the	estimates. rentable."				
	Raycom Attributable Interest <sup>(7)</sup>	(%)	100	42 100			規劃許可認 nvestment	ntract and	cords and e t saleable/				
	Land Use Rights Not Yet Obtained <sup>(2)</sup>	(sq.m.)	I	1 1	2,380,791		(建設工程 Held for I	at grant co	internal red A that is no				
Future ment	Planned GFA <sup>®</sup>	(sq.m.)	I	263,058	3,783,819		ng permit table GFA	nd use rigl	le, or our cludes GF⁄	armit.	tes.		
Held for Future Development	Expected Completion Date		4/2015	1 1			rks planni and "Ren	elevant la	s applicabl pment" inc	lanning pe	ind estima		
	GFA <sup>*</sup> Pre-sold <sup>(5)</sup>	(sq.m.)	9,525		535,231		iction wor g Unsold"	red into r	permit, as er Develop	ı works pl	records a		
opment	Saleable <sup>(5)</sup> / Rentable GFA <sup>*(4)</sup>	(sq.m.)	55,040	1 1	1,709,644		ıe constru Remaining	have ente	struction 3FA Unde	nstruction	r internal		
Under Development	GFA* Under Development <sup>(3)</sup>	(sq.m.)	66,364		2,294,535		Based on figures provided in the relevant record of acceptance examination upon project completion, the construction works planning permit (建設工程規劃許可證), or our internal records and estimates. "GFA Completed" may not equal the sum of "GFA Sold," "Saleable GFA Remaining Unsold" and "Rentable GFA Held for Investment" as some areas, such as areas taken up by certain support facilities, are not saleable or rentable.	Based on our internal records and estimates. With respect to the "Land Use Right Not Yet Obtained", we have entered into relevant land use right grant contract and are in the process of obtaining the relevant land use right certificates.	Based on figures provided in the relevant construction works planning permit or construction works construction permit, as applicable, or our internal records and estimates. "GFA Under Development" may not equal the sum of "Saleable/Rentable GFA" and "GFA Pre-sold" as "GFA Under Development" includes GFA that is not saleable/rentable."	or, where such permit is not yet available, construction works planning permit	or, where such permit is not yet available, our internal records and estimates.		
	Actual Completion Date <sup>(6)</sup>	(sq.m.)	6/2012	11/2013 11/2013			project co old," "Sal ıble.	ot Yet Ob	onstructior "GFA Pre	not yet a	not yet a		
	Rentable GFA* Held for Investment <sup>(2)</sup>	(sq.m.)	I	1 1	104,718		ance examination upon proj squal the sum of "GFA Sold, are not saleable or rentable.	Jse Right N	permit or co e GFA" and	ch permit is	ch permit is	al phases.	
	Saleable GFA <sup>*</sup> Remaining Unsold <sup>(2)</sup>	(sq.m.)	8,265	19,291 21,162	476,281		ce examin al the sum not salea	ne "Land I	planning le/Rentabl	where suc	where suc	ed in sever	
Completed	GFA <sup>*</sup> Sold and Undelivered <sup>(2)</sup>	(sq.m.)	272	18,781 4,262	338,131		of acceptan may not equ acilities, are	respect to th	ction works of "Saleabl			Refers to the latest completion date if the project is completed in several phases.	
	GFA* Sold and Delivered <sup>(2)</sup>	(sq.m.)	26,451	162,176 10,374	4,663,879		unt record impleted" i support fi	ates. With ise right ce	nt construc 1al the sum	mmodity I	mmodity I	he project	
	GFA* Completed <sup>(1)</sup>	(sq.m.)	35,043	201,116 48,108	5,673,152		Based on figures provided in the relevant record of accep internal records and estimates. "GFA Completed" may not areas, such as areas taken up by certain support facilities,	Based on our internal records and estimates. With respect to process of obtaining the relevant land use right certificates.	Based on figures provided in the relevant construction wor "GFA Under Development" may not equal the sum of "Sale	Derived from the pre-sale permit for commodity property	Derived from the pre-sale permit for commodity property	on date if t	
	Site Area	(sq.m.)	83,824	131,205 152,157	6,533,804		rovided in l estimate s taken up	al record g the rele	covided ir ppment" 1	re-sale pe	re-sale pe	completi	
	Location		Jiangyin	Tangshan Jingdezhen			figures p cords and h as areas	our intern obtainin	figures pi ler Develc	rom the p	rom the p	the latest	
	Project		Private Palace In City (朝宗原築)	Kaycom Up Iown (融科上城) Jiu Yu Yi Pin (九域一品)	Total	Notes:	<ol> <li>Based on internal re areas, sucl</li> </ol>	(2) Based on eprocess of	(3) Based on GFA Und	(4) Derived fr	(5) Derived fr	(6) Refers to	

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**BUSINESS** 

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In addition to which 29.4% interests are attributable to Lenovo.

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## Stages of Property Development

The discussion below describes the various stages in property development.

### Land Acquisition

We use a variety of methods to acquire land interests, including:

- purchasing from existing non-governmental land-interest holders pursuant to land transfer agreements;
- establishing joint ventures with companies that have acquired or are well-positioned to acquire interests in land;
- acquiring from government entities through public tenders, auctions and listingsfor-sale; and
- selectively seeking primary land development opportunities from local governments.

## Project Planning and Design

We engage reputable domestic and international architecture and interior design firms for our projects. These firms handle the architectural, landscape and interior design work of the relevant property development project in accordance with our requirements. We are one of the first property developers in China to engage Skidmore, Owings & Merrill LLP, a globally recognized, U.S.-based architecture firm, who we hired as the primary designer of Raycom InfoTech Center (Towers A and C) and our Hefei Raycom City.

# Construction

Before construction work commences, we must obtain the required planning and construction permits, which requires us to meet specific government requirements. We contract out construction work to large construction companies with sound reputations and good track records.

We consider reputation, experience and price in selecting our contractors. We generally select construction contractors through an open tender process. The quality and timeline for the construction is typically specified in the relevant contract, which also requires the construction contractor to pay penalties to us if these are not met. During the Track Record Period, we did not have any major disputes with any of our construction contractors.

We place a strong emphasis on quality control. We implement quality control procedures throughout our property development business, as well as in each of our project companies and construction supervisory companies. We use construction supervisory companies to ensure that our construction contractors' products and services comply with relevant laws, regulations and market standards. These construction supervisory companies have established a quality management system in compliance with the ISO 9001:2008 certification requirements.

### Sales and Marketing

We conduct sales and marketing activities primarily through our own sales teams and sales agents. We offer regular training programs to our sales and marketing personnel to maintain an orderly and efficient sales system. Our primary sales promotion methods are Internet advertisements, print materials, indoor exhibitions, outdoor advertisements and proactive engagement with target customers.

Our customers are given the option to pay the purchase price for property as a lump sum or to finance their purchase through a mortgage. In line with market practice, we have made arrangements with various banks to provide mortgage loans to our customers, and we provide guarantees for our customers' mortgage loans. These guarantees are released upon the earlier of (i) the issuance of the property ownership certificate to the purchaser and completion of mortgage registration with the mortgagee bank; and (ii) the purchaser's full repayment of the mortgage loan. As of December 31, 2014, we had an aggregate of RMB3,308.7 million of guarantees outstanding for mortgage loans for the benefit of our customers.

## Competition

China's property market is highly competitive. We face competition from domestic and foreign property developers targeting residential housing purchasers in China who are new to the market or are seeking a housing upgrade and office building customers in first-, second- and third-tier cities in China. Competition in the property markets in second- and third-tier cities in China has also intensified over the past few years.

We plan to consolidate our resources to develop properties in regions with high potential. We will be highly selective in choosing suitable land to ensure the continuing quality of our properties. We intend to pursue this strategy to remain competitive in our existing markets, achieve steady profit growth, maintain reasonable debt levels and achieve sustainable growth.

# CHEMICALS AND ENERGY MATERIALS BUSINESS

### **Chemicals Business**

### Overview

China's chemical industry is transforming from one dominated by commoditized products to one in which specialized chemical products are taking an increasing share of overall production. According to Euromonitor, China's chemicals industry is undergoing rapid growth, faster than China's overall economic growth, driven by rising demand for customized and higher value-added chemical products.

In addition to these changes, against the background of government-mandated structural reforms of China's industrial manufacturing base, the domestic chemical industry is consolidating. We expect the industry's growth to also be driven by the Chinese government's emphasis on sustainable economic development and favourable government policies directed towards more environmentally-friendly products, including the production of olefin products through the deep catalytic cracking ("DCC") process.

China's technology for chemical production still lags behind that of developed countries. In particular, China still depends heavily on imports to source higher-end chemical products. Currently, most of Chinese olefin chemical producers' products are lower value-added products, and there are significant opportunities for expansion into more advanced downstream products. Chinese enterprises are now developing an industrial chain to support the production of high-end olefin products through the DCC process.

The high-end olefin products produced through the DCC process have a wide range of applications. For example, ethylene-vinyl acetate ("EVA") resins can be applied in producing foam materials, PV film, hot melt glue, wire and cable materials, coating materials, agricultural film and packaging film.

We engage in the production of chemicals through our subsidiary, Levima. Levima focuses on innovative chemical products with growth potential in the context of the transformation of China's chemical industry. We are dedicated to building large, integrated chemical complexes capable of competitively producing advanced products. We believe that with strong shareholder support from our Company, in particular for financing and human resources, Levima will continue to develop its chemicals business. Our reputation and unique corporate culture help Levima to attract and retain outstanding professionals. In addition, Levima can leverage our relationship with CAS to access advanced technologies in the chemicals field. We also share with Levima our resources and our relationships with local governments.

We started the construction of the production facilities for Shenda Chemicals and Haoda Chemicals in June 2012 to enter into the promising field of olefin-related products. As of December 31, 2014, we had completed the construction of most of these facilities and had begun trial operations. Our facilities for the production of EVA, an olefin copolymer with many applications in more advanced materials, are still under construction, and are expected to be completed in the third quarter of 2015. As of December 31, 2014, we had made a total investment of approximately RMB3,637.2 million for our chemicals business, comprising RMB360 million in equity investments and RMB3,277.2 million in shareholder loans.

# **Products and Production**

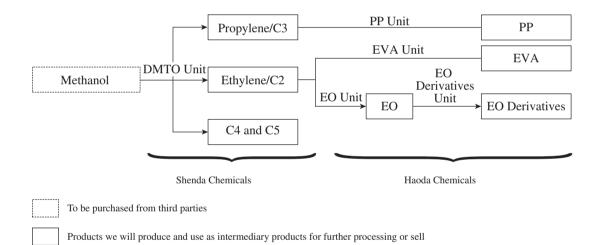
### Shenda Chemicals

Levima's subsidiary, Shandong Shenda Chemicals Co., Ltd. ("Shenda Chemicals"), has a facility to use methanol to manufacture olefin-related products. Shenda Chemicals' facilities are designed to produce PP, ethylene and mixed C4 and C5 using the relatively mature ether/methanol-to-olefin, or DMTO process. Its main products are expected to include PP (with a designed annual production capacity of 200,000 tonnes), ethylene (with a designed annual production capacity of 170,000 tonnes), and C4 and C5 (with a combined designed annual production capacity of 60,000 tonnes). As of the Latest Practicable Date, Shenda Chemicals facilities were undergoing testing and trial operations.

## Haoda Chemicals

Levima's subsidiary Shandong Haoda Chemicals Co., Ltd. ("Haoda Chemicals"), has facilities for DCC processing of ethylene, and it is expected to use primarily ethylene produced by Shenda Chemicals as its feedstock to produce EVA, ethylene oxide (EO) and EO derivatives. Haoda Chemicals' designed annual production capacity is 100,000 tonnes of EVA (still under construction), 120,000 tonnes of EO, and 120,000 tonnes of EO derivatives (primarily polyether and non-ionic surfactant products). Using advanced technology and equipment for DCC processing and ethylene production, Haoda Chemicals is positioned differently from many other similar enterprises in China, as it will focus more on producing downstream derivatives to facilitate import substitution for high-end chemical products, rather than focusing on the more commoditized chemical products of other enterprises. As of the Latest Practicable Date, Haoda Chemicals' EVA production facilities are still under construction and other facilities are undergoing trial operation.

The following flow chart illustrates the production processes of the major products of Shenda Chemicals and Haoda Chemicals



All of our DMTO, PP, EVA, EO and EO derivative facilities adopt world-leading production technologies.

Levima's subsidiary, Jining Zhongyin Electrochemical Co., Ltd. ("Zhongyin Electrochemical"), produces chlor-alkali products. Its main products include caustic soda, cyclohexanone, paste PVC resin and chlorparaffin. Its facilities have designed annual production capacities of 300,000 tonnes of caustic soda, 60,000 tonnes of cyclohexanone, 40,000 tonnes of paste PVC resin and 40,000 tonnes of chlorparaffin. For the years ended December 31, 2012, 2013 and 2014, revenue of Zhongyin Electrochemical was RMB733.6 million, RMB623.4 million and RMB1,264.3 million, respectively.

### **Research and Development**

Levima established a research and development center in Changzhou, Jiangsu Province in 2011. This center focuses on the chemical sectors related to Levima's business. With an excellent research and development team, advanced testing facilities and the strong connection between our Company and CAS, we believe that Levima's research center is well-positioned to become a leading Chinese laboratory specializing in the synthesis and application of alkoxylated materials, as well as research and development on propylene/ethylene downstream materials. As of December 31, 2014, Levima's research and development team consisted of 28 technical and engineering personnel specialized in new product development; they had applied for four patents in China. As of the same date, approximately 75% of Levima's research and development team held master degrees and six of them had received doctoral degrees. The team members had an average of over five years work experience in the relevant fields.

Levima conducts research and development activities focused on molecular design, synthesis, and the evaluation of application performance, in particular for non-ionic surfactants, polyether and end-capped products. Levima has designed its research and development projects according to the findings of its communications with downstream manufacturers and other consumers of its products to better understand market demand in China. As of December 31, 2014, Levima's research and development center in Changzhou had developed over 100 products, 46 of which were available for industrial production. All 46 of these products were in compliance with the relevant environmental and efficiency requirements, and these products have been used in applications in industries including construction, chemicals, textiles, metal processing, photovoltaic products, pulp and paper, emulsion polymers, agricultural pesticides, polyurethane and coating applications. Along with further promoting the industrial application of Levima's products, we also provide other differentiated and specialized products and services to customers in various industries. We provide these based on our understanding of market dynamics, and our deep research, development and technology expertise.

# Quality Control

Levima's quality control procedures are implemented primarily through the following steps:

- (1) Comprehensive staff training on quality awareness. We are dedicated to raising our staff's awareness of the importance of quality control, including through self-inspection, mutual inspection and professional inspection.
- (2) Strict enforcement of technical standards. Levima is dedicated to continuously improving workers' operating skills to control key steps in the production process and managing all factors affecting product quality and to continuously improve operational capability and production efficiency. Levima is applying for ISO 9000 certification.
- (3) Proper establishment of quality control points. We use quality control points at the relevant steps of production, including materials inspections, mid-point inspections, and final product inspections.

(4) Effective centralized control of defective products. Levima applies its findings from its quality control process to avoid future occurrences of similar issues.

#### Sales and Marketing

Levima's sales network mainly consists of direct sales to customers and sales through distributors. Distributors are generally responsible for maintaining relationships with small-to medium-sized customers, while Levima directly sells its products to its crucial larger customers, with whom it has long-term relationships. Levima is continuously seeking to increase the proportion of its direct sales.

#### Purchase and Suppliers

We purchase methanol, which is our most important externally sourced raw material, primarily from suppliers in Tengzhou City and the adjacent areas of Shandong Province, where our principal production facilities are located. Our production base is located in an area with many methanol suppliers, which we believe gives us a cost advantage over many other producers in China.

#### Competition

China's chemicals industry is highly fragmented. Levima's competitors in the chemicals market include overseas producers and local manufacturers in China.

We believe that the competition among chemical manufacturers in China is gradually moving away from one based on price towards one based on product quality, as well as on the ability to meet customers' demands. This transition is attributable to the higher product quality standards and innovation increasingly required by China's end-users in selecting their chemical product suppliers. We believe that, leveraging its high quality diversified product offerings and strong R&D capabilities, Levima is well equipped to maintain competitive advantages in the market.

### **Energy Materials Business**

We engage in the lithium-ion batteries business through our subsidiary, Phylion Battery. Our products in this business are batteries used mainly in electric bicycles ("E-bikes") and electric vehicles. We are the major provider of lithium-ion batteries for China's top three E-bike producers: Aima (愛瑪), Yadea (雅迪) and Sunra (新日). Our production facilities have a designed annual production capacity of 370 megawatt-hours (MWh) of lithium-ion batteries. As of December 31, 2014, our equity investment in this business was RMB171 million.

We rigorously enforce environmental protection policies and health and safety rules in our lithium-ion battery business. We believe that our measures have been sufficient to meet applicable environmental and safety standards, and during the Track Record Period, we did not encounter any serious accidents and were not charged with any material violations of environmental or safety standards.

### FINANCIAL INVESTMENTS

## **OVERVIEW**

Our financial investments business includes fund investments and other financial investments. The Group is a limited partner investor and holds equity interests in the general partner of each limited partnership fund of Legend Capital and Hony Capital, fund groups that conduct venture capital and private equity investments, respectively. In addition, we hold all of the equity interests in Beijing Legend Star and Tianjin Legend Star, through which we conduct angel investments. In addition to providing us with financial returns, our financial investment activities also provide us with cash flow support, market information and market intelligence and other resources for our strategic investments. The Group is also a limited partner investor in other funds and has other minority investments.

We are a pioneer in China's alternative investment sector. We seek to capture investment opportunities available at various stages of a company's development. We achieve our growth by leveraging all aspects of our financial investment platforms, which includes angel investment, VC and PE funds, and other investments. In our financial investments business, we also seek synergies and share resources with our strategic investments. Each of our investment arms has a different specialization and focus, which allows us to target a broad range of investments. We provide diversified value-added services and other resources to our portfolio companies, supporting them at various stages in their development. Through Legend Star, Legend Capital and Hony Capital, we have obtained a deep understanding of the financial investment industry, which provides us with access to numerous investment opportunities.

### **Business Strategy**

We intend to maintain a significant level of investments in various alternative investment funds. We will seek opportunities in new investments within financial services and financial products to explore new investment opportunities arising in the capital markets, and adjust our asset allocation in accordance with changing market conditions. We also intend to further enhance synergies with our strategic investments and boost our investment returns.

#### **Fund Investment**

Our fund investment business includes our investments in funds managed by Legend Capital, Hony Capital, CITIC PE, Zhenghedao Partnership, DCM Venture Capital, China Development Bank Investment, SBI BB Mobile Investment LPS, Bona Qiushi and Quant Star. These funds target asset classes including angel investment, VC, PE, and other investment asset classes. Our LP investments in most funds are either recorded as investments in associates measured at fair value through profit or loss or financial assets measured at fair value through profit or loss. We believe that our investments in leading funds in various asset classes will enable us to build a wide network in the investment community, expand information sources, capture more investment opportunities and diversify our investment risk. As of December 31, 2014, we had invested in a total of nine fund groups. The table below sets forth information relating to our invested funds as of December 31, 2014.

				As of December	r 31, 2014
Fund Group	Target asset class	Our role	Number of funds	Our total Commitment	Our total paid-in capital
				(US\$/RMB millions)	(US\$/RMB millions)
Legend Capital	VC	GP <sup>(1)</sup> /LP	9	US\$484 RMB2,483	US\$391 RMB1,554
Hony Capital	PE/Mezzanine	GP <sup>(1)</sup> /LP	8	US\$708 RMB3,610	US\$690 RMB3,473
CITIC PE	PE	LP	2	RMB200	RMB170.3
Zhenghedao Partnership	VC	LP	2 1	RMB30	RMB12
DCM Venture Capital	VC	LP	1	US\$1	US\$0.15
SBI BB Mobile Investment LPS	PE	LP	1	US\$10	US\$10
China Development Bank Investment	PE	LP	1	US\$10	US\$3.2
Bona Qiushi	Winery Fund	LP	1	RMB4	RMB4
Quant Star	Quantitative fund	GP <sup>(2)</sup> /LP	1	RMB12	_
Total				US\$1,213 RMB6,339	US\$1,094 RMB5,213

Notes:

(1) We have a 20% equity interest in the general partners of these funds that are structured as limited partnerships.

(2) We have a 10% equity interest in the general partner of this fund.

#### Legend Capital

We started our venture capital business in the early 2000s and subsequently established Legend Capital as the platform for our venture capital investments. In 2012, Legend Capital changed its Chinese name from "聯想投資" to "君聯資本". Legend Capital focuses primarily on investments in the TMT, healthcare, consumer goods and services industries. According to Zero2IPO, in 2014 Legend Capital was ranked first among China's domestic venture capital funds based on a number of factors including return, fund raising amount and investment amount. Legend Capital was awarded "Outstanding Investment Firm" by Shanghai Securities News in 2014.

As of December 31, 2014, Legend Capital managed six USD funds and three RMB funds. Major investors in Legend Capital's USD funds include fund-of-funds, banks and family funds from North America, Europe and the Middle East. Legend Capital's major investors in its RMB funds include large domestic financial institutions. The Group is a limited partner investor in, and holds a 20% equity interest in the general partner of, each of Legend Capital's funds (except for LC Fund I and LC Fund II, which are structured as limited liability companies rather than limited partnerships).

The following table sets forth information relating to Legend Capital's funds as of December 31, 2014.

	As of December 31, 2014									
	Fund	Term	Amou	nt						
Fund	Commencement Date <sup>(1)</sup>	End Date <sup>(1)</sup>	Total Commitment <sup>(2)</sup>	Total Paid-in Capital <sup>(3)</sup>						
US\$ Funds (in US\$ millions)										
- LC Fund I $^{(4)}$	N/A	N/A	35	41						
$\begin{array}{rcl} - & LC & Fund & II^{(5)} \\ - & LC & Fund & III, & L.P. \end{array}$	N/A 4/27/2006	N/A 4/26/2015	$\begin{array}{c} 60\\ 170 \end{array}$	60 170						
- LC Fund IV, L.P.	4/15/2008	4/14/2018	350	369						
- LC Fund V, L.P.	5/31/2011	5/30/2021	515	413						
– LC Fund VI, L.P.	1/30/2014	4/17/2024	500	182						
Total of US\$ funds			1,630	1,235						
<ul> <li>RMB Funds (in RMB millions)         <ul> <li>Beijing Junlian Ruizhi Venture Investment Center</li> </ul> </li> </ul>										
(Limited Partnership) – Tianjin Junruiqi Private Equity Partnership	9/18/2009	9/17/2017	1,000	961						
(Limited Partnership) – Beijing Junlian Maolin Private Equity Partnership	3/31/2011	3/30/2019	3,632	3,294						
(Limited Partnership)	9/9/2014	9/8/2022	2,558	552						
Total of RMB funds			7,190	4,807						

(1) The commencement date represents the date of the fund formation. The end date represents the expiry date of the fund term, which is subject to extension in compliance with the relevant limited partnership agreement.

(2) Total Commitment represents the aggregate capital commitment by partners of limited partnerships or investors for the funds structured as limited liability companies, as applicable, as of the final closing date.

(3) Total Paid-in Capital includes management fees, without deduction for costs of fund liquidation.

(4) LC Fund I comprises two limited liability companies, namely Legend Capital Limited, which focused on investments in China, and Legend New-Tech Investment Limited, which focused on overseas investments. Both companies are our subsidiaries and are consolidated in our consolidated financial statements.

(5) LC Fund II is a limited liability company. It is our subsidiary and is consolidated in our consolidated financial statements.

Since its establishment, Legend Capital has invested in over 200 enterprises. As of December 31, 2014, Legend Capital had fully exited its investments in 39 companies with a median internal rate of return over 20%.

### Hony Capital

In anticipation of China's economic growth following the market reforms in the early years of this century, Hony Capital was founded in the early 2000s to capture investment opportunities as a private equity platform. Through more than 11 years of development, Hony Capital has become one of the most successful and reputable Chinese private equity firms, especially in the restructuring and reorganization of China's state-owned enterprises. Hony Capital was awarded "PE/VC of the Year" by *China Business News* in 2013. It was also awarded "China's Top 10 Most Creative Private Equity Firm" by *China Venture* in 2014. Hony Capital focuses primarily on investments in established businesses in consumer goods and services, advanced manufacturing, healthcare, retailing and other service industries with relatively large investment size both in China and overseas.

Major investors in Hony Capital's USD funds include pension funds, insurance companies, endowments and family funds from North America, Europe and the Asia-Pacific. Major investors in its RMB funds include large Chinese state-owned institutions. The Group is a limited partner investor in, and holds a 20% equity interest in the general partner of, each of Hony Capital's funds (except for Hony International Limited, which is structured as a limited liability company).

The following table sets forth information relating to Hony Capital's funds as of December 31, 2014.

		As of Decem	ıber 31, 2014			
	Fund Te	erm	Amour	Amount         Total           Total         Paid-in           itment <sup>(2)</sup> Capital <sup>(3)</sup> 29         29           87         87           580         613           1,398         1,583           2,368         1,850		
Fund	Commencement Date <sup>(1)</sup>	End Date <sup>(1)</sup>	Total Commitment <sup>(2)</sup>	Paid-in		
<b>US\$ Funds (in US\$ millions)</b> – Hony International						
Limited <sup>(4)</sup>	N/A	N/A				
<ul> <li>Hony Capital II, L.P.</li> </ul>	7/26/2004	8/31/2014	87			
<ul> <li>Hony Capital Fund III, L.P.</li> <li>Hony Capital Fund 2008,</li> </ul>	9/19/2006	11/10/2016	580	613		
L.P.	5/27/2008	6/26/2018	1,398	1,583		
– Hony Capital Fund V, L.P.	8/10/2011	12/15/2021				
Total of US\$ funds			4,462	4,162		
RMB Funds (in RMB millions)						
<ul> <li>Hony Capital RMB I, L.P.</li> <li>Hony Capital RMB Fund</li> </ul>	4/24/2008	4/23/2018	5,026	4,995		
2010, L.P. – Hony Capital Mezzanine	10/13/2010	10/12/2018	9,965	9,315		
RMB Fund I, L.P.	5/17/2013	9/2/2016	1,040	1,034		
Total of RMB funds			16,031	15,344		

- (1) The commencement date represents the date of the fund formation. The end date represents the expiry date of the fund term, which is subject to extension in compliance with the relevant limited partnership agreements.
- (2) Total Commitment represents the aggregate capital commitment by partners of limited partnerships or investors for the fund structured as limited liability company, as applicable, as of the final closing date.
- (3) For Hony Capital Fund III, L.P., Hony Capital Fund 2008, L.P. and Hony Capital Fund V, L.P., includes eligible revolving committed capital.
- (4) Hony International Limited is a limited liability company and the Group held a 40% equity interest in it as of December 31, 2014.

Since its establishment, Hony Capital has completed over 80 transactions. As of December 31, 2014, Hony Capital had fully exited its investments in 23 companies with a median internal rate of return over 20%.

### Legend Star

Legend Star was founded in 2008 as an angel investor and start-up incubator to capture opportunities in start-up companies. Legend Star assists start-up companies with their concept and technology commercialization by providing assistance in their funding, talent recruitment, training and other resources. According to Zero2IPO, in 2014 Beijing Legend Star was ranked among the top 3 angel investors in China based on a number of factors including return, fund raising amount and investment amount. We provide the following major services through Legend Star:

- Entrepreneur training. Leveraging our management practices and experience gained over the past 30 years, we design and develop curricula and lectures for entrepreneurs. Mr. Liu Chuanzhi and our other senior management members teach these programs in person. These programs guide entrepreneurs through issues that start-ups may face during their growth and help them develop their own management practices. As of December 31, 2014, approximately 10,000 participants had attended our year-long CEO training programs and other lecture sessions held in many Chinese cities such as Beijing, Shanghai, Tianjin, Guangzhou and in Silicon Valley in the U.S.
- Angel investments. We provide funding to support start-ups, some of which are set up by the alumni of our training sessions, through angel investments with our own capital. As of December 31, 2014, we had invested RMB343.2 million in 63 projects in China and HK\$61.7 million in 16 projects overseas.
- *Platform support.* Legend Star has been increasing its cooperation with local governments, other angel investors and professional service providers to create a platform integrating various resources to provide entrepreneurs with a broad range of support. Legend Star operates start-up incubator bases in Suzhou, Tianjin and Shanghai in partnership with the Suzhou Industrial Zone Administrative Commission, Tianjin TEDA Science and Technology Development Group and Shanghai College Student Science and Technology Entrepreneur Foundation, respectively. We are committed to building a start-up platform that promotes technological innovation and the growth of start-ups.

#### **Other Financial Investments**

We also make some direct investments, including taking equity stakes in private and listed companies, both in China and overseas. As of December 31, 2014, we had recorded book values of these investments of RMB2,210.1 million and US\$75.2 million, respectively, and the initial costs of these investments were RMB1,523.2 million and US\$28.0 million, respectively. We plan to further expand our investments to fixed income products.

### Competition

We compete with both foreign and domestic investment institutions for both investors and investment opportunities. Competition for investors is based primarily on (1) track record, including past investment performance and management experience; (2) platform strength, including business reputation, industry expertise and the strength of the parent company; and (3) investor relationship, including length and strength of client relationship, value-added services and pricing.

#### **OUR LARGEST CUSTOMERS AND SUPPLIERS**

Our customers mainly include customers for our IT business. For the years ended December 31, 2012, 2013 and 2014, 13%, 23% and 20% of our revenue, respectively, were attributable to our five largest customers, and 3%, 7% and 8% of our revenue, respectively, were attributable to our single largest customer.

Our suppliers mainly include the suppliers that provide central processing units, software and liquid crystal display panels for our IT business. For the years ended December 31, 2012, 2013 and 2014, 41%, 37% and 35% of our cost of sales, respectively, were attributable to our five largest suppliers, and 24%, 20% and 18% of our cost of sales, respectively, were attributable to our single largest supplier.

As of December 31, 2014, none of the Directors, their close associates or any shareholders of the Company (who or which to the knowledge of the Directors owned more than 5% of the Company's issued share capital) had any interest in any of our five largest customers or suppliers.

### **INFORMATION TECHNOLOGY**

We recognize the critical importance of information technology and believe that information technology is a key component supporting our business growth and internal controls.

#### **Information Technology Governance and Plans**

We have established an information technology group at our headquarters level, which is responsible for (i) compiling overall information planning based on our development strategies and control modes; (ii) setting standardized norms for information technology development;

(iii) constructing and operating information management systems and information technology infrastructure; (iv) developing and utilizing data and information resources; (v) establishing information security and information technology operation and maintenance management systems; and (vi) evaluating the outcome of our efforts in information technology development. Our subsidiaries have either established information technology departments or are equipped with professionals to take charge of the construction and operational maintenance of business, management and customer service information systems.

We recognize the importance of planning our information technology development. Centering on our development prospects and objectives, as well as considering the needs of business development and control mechanisms, we have compiled programs that can meet the demands of a listed company, and provide guidance to the development of our information technology systems.

#### Information Technology Infrastructure and Information Systems

We further divide our information technology group by functions and into sub-groups responsible for management, business, development and support. We have also developed rules on the operation, maintenance and management of our server rooms and have developed emergency response plans for our IT systems. We have developed an enterprise network that covers our subsidiaries in China and overseas, providing comprehensive and efficient information network support services. We have dedicated personnel responsible for our deployed network management and the security management of our enterprise networks. They are dedicated to security management and effectively mitigating internal and external security risks. Using virtualization technology, we have built information technology systems that support all types of management applications, provide data storage and information services, and permit the integration and sharing of information resources.

#### **Research and Development**

We have retained professional personnel for general planning, requirements analysis, structure design, software quality control, system deployment and back-up systems for use during maintenance of our information systems. We have formulated divisions of responsibility to address workflow, contingency plans and outsourcing service modes for the operation and maintenance of our information systems, which are designed to safeguard the normal operation of our various information systems.

### **EMPLOYEES**

As of December 31, 2014, we had approximately 60,379 employees, among which 177 were at our Company and approximately 60,202 were at our subsidiaries. As of December 31, 2014, we had approximately 16,716 employees located overseas (primarily Lenovo employees), representing 27.7% of our total employees.

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# BUSINESS

The table below sets forth details of our employees by business segment as of December 31, 2014:

	At December 31, 2014	
	Number of Employees	% of total
		(%)
Our Company	177	0.3
IT	45,696	75.6
Financial Services	170	0.3
Modern Services	3,796	6.3
Agriculture and Food	4,320	7.2
Property	1,120	1.9
Chemicals and Energy Materials	5,100	8.4
Total	60,379	100.0

We believe that the skills and loyalty of our employees are vital to our sustained growth. We have adopted market-oriented performance assessment and incentive systems, under which compensation is linked to employees' performance. Our performance assessment systems provide the basis for human resource-related decisions such as compensation adjustment, bonus distribution, promotion, talent development and employee incentives. We provide various benefits to our employees, including pension insurance, medical insurance, employment injury insurance, unemployment insurance, maternity insurance and housing provident fund, in accordance with the relevant laws and regulations of China and other overseas jurisdictions, as applicable. Lenovo offers special pension plans for certain of its overseas subsidiaries. For more information, see "Appendix I – Accountant's Report – Note 40. Retirement Benefit Obligations."

We also provide a diverse range of training to our employees, including orientation for new hires, professional skill training, qualification training and professional technology management training to improve employees' professional skills, and provide them with diversified career paths in order to better attract and retain talent. We have adopted various training formats, including videoconference training, field training and domestic and overseas study. We combine various types of content and training formats for customized and effective training.

We have labor unions that protect our employees' rights, assist us in attaining the economic objectives of our Group, encourage employees to participate in management decisions and assist us in mediating disputes with union branches. During the Track Record Period and as of the Latest Practicable Date, our operations were not affected by any strike or significant labor dispute. We believe we will continue to maintain positive relationships with the labor unions and our employees.

### **INSURANCE**

As of the Latest Practicable Date, we maintained major insurance coverage for areas such as office buildings and facilities, vehicles, construction machinery, equipment and materials, and losses due to fire, flood and other natural disasters and incidents occurred during the designed use of flammable, explosive or toxic materials. We also maintain professional malpractice liability insurance for key dentists and medical staff and medical institution liability insurance for our dental business. After considering the nature of our business operations, we believe our insurance coverage is adequate and in line with the commercial practice of industries we operate.

## PROPERTIES

## **Head Office**

Our head office is located at 10F, Tower A, Raycom InfoTech Park, No. 2 Ke Xue Nan Lu, Haidian District, Beijing, China.

## **Property Valuation**

Jones Lang LaSalle Corporate Appraisal and Advisory Limited, an independent property valuer, has valued the selected property interests owned by Raycom as of February 28, 2015. Please refer to the full property valuation report set forth in Appendix III to this document. The total carrying amount of our property interests relating to "non-property activities" is below 15% of the total assets, so the selected property interests are those property interests relating to "property activities" and with a carrying amount above 1% of the total assets. The total carrying amount not valued does not exceed 10% of the total assets.

### **Owned Properties**

As of the Latest Practicable Date, 84 properties with an aggregate GFA of approximately 951,940 sq.m. were owned or used by our Company and those of our subsidiaries that we consider material in China. These properties are mainly used as offices and business premises for subsidiaries and for other purposes. Among them:

• our Company and those of our subsidiaries that we consider material have obtained the relevant building ownership certificates for 77 properties with an aggregate GFA of approximately 743,459 sq.m., representing 78.1% of the total GFA of properties owned by our Company and those of our subsidiaries that we consider material. We have also obtained the land use right certificates for the land where these properties are located. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that we have land use rights over the occupied areas of such properties and are entitled to possess, use, transfer, lease, mortgage or otherwise dispose of such properties.

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# BUSINESS

- our Company and those of our subsidiaries that we consider material have not obtained the building ownership certificate for seven properties with a total GFA of approximately 208,481 sq.m., representing 21.9% of the total GFA of properties owned by our Company and those of our subsidiaries that we consider material. Among these properties:
  - (i) in respect of one property constructed by us with a total GFA of approximately 202,375 sq.m., representing 21.3% of the total GFA of properties owned by our Company and those of our subsidiaries that we consider material, we have obtained land use right certificate for the land where this property is located and other approvals relating to its construction. As of the Latest Practicable Date, we were in the process of going through the construction completion examination process, after which we will apply for the building ownership certificates. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that there are no substantive legal obstacles preventing us from obtaining the building ownership certificate for this property after completing the above-mentioned process.
  - (ii) in respect of two properties purchased from third parties with a total GFA of approximately 4,466 sq.m., representing 0.5% of the total GFA of properties owned by our Company and those of our subsidiaries that we consider material, we were going through the registration of transfer procedures for the properties as of the Latest Practicable Date. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that there are no substantive legal obstacles preventing us from obtaining the building ownership certificates for these properties.
  - (iii) in respect of four properties constructed by us with a total GFA of approximately 1,640 sq.m., representing 0.2% of the total GFA of properties owned by our Company and those of our subsidiaries that we consider material, we had not obtained the relevant building ownership certificates because upon completion of the construction these properties, we slightly deviated from the original plan set forth in the construction work planning permits. As of the Latest Practicable Date, we were in the process of rectifying the deviations, and we will apply for the building ownership certificates immediately after the rectifications.

As of the Latest Practicable Date, we had not been considered by the competent authorities to be in violation of applicable laws and regulations for the four defective titles in our properties as listed in (iii) above, and we had not been subject to any administrative penalty as a result of these defects.

These defective properties, in aggregate, represent 0.2% of the total GFA of properties owned by our Company and those of our subsidiaries that we consider material, and we do not consider these defective properties crucial to our business operations. Our Directors believe that these properties are of safe conditions and the title defects in these properties will not, individually or in the aggregate, have a material impact on our operations. Jia Yuan Law Offices, our PRC legal counsel, is of the view that since these buildings are constructed on the land for which we have obtained the relevant land use right certificates, and we have obtained all the approvals relating to its construction, there are no substantive legal obstacles preventing us from obtaining the building ownership certificates for these properties after the rectifications.

# Land Use Rights

As of the Latest Practicable Date, in addition to the aforementioned properties, our Company and those of our subsidiaries that we consider material owned 52 parcels of land in China with a total site area of approximately 2,942,958 sq.m., with the site area for each parcel ranging from approximately 18 sq.m. to approximately 429,360 sq.m. Among them:

- our Company and those of our subsidiaries that we consider material have obtained the land use right certificates for 47 parcels of land with a total aggregate site area of approximately 2,057,162 sq.m., representing 69.9% of the total site area of parcels of land owned by our Company and those of our subsidiaries that we consider material. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that we have obtained land use rights for these parcels of land and are entitled to transfer, lease, mortgage or otherwise dispose of the land use rights for these parcels of land.
- our Company and those of our subsidiaries that we consider material have not obtained the land use right certificates in respect of five parcels of land with a total aggregate site area of approximately 885,796 sq.m., representing 30.1% of the total site area of these parcels of land owned by our Company and those of our subsidiaries that we consider material. Among them:
  - (i) in respect of two parcels of land with a total aggregate site area of approximately 395,938 sq.m., representing 13.5% of the total site area of these parcels of land owned by our Company and those of our subsidiaries that we consider material, we have entered into the relevant land transfer agreements with the local government in compliance with PRC Laws and paid up the premiums. As of the Latest Practicable Date, we were in the process of applying for the land use right certificates. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that given that we have entered into the relevant land transfer agreements with the local government in compliance with PRC Laws and paid up the premiums, there are no substantive legal obstacles preventing us from obtaining relevant land use right certificates.
  - (ii) in respect of three parcels of land with a total aggregate site area of approximately 489,859 sq.m., representing 16.6% of the total site area of these parcels of land owned by our Company and those of our subsidiaries that we consider material, we have obtained the relevant land use rights through judicial sale. As of the Latest Practicable Date, we were in the process of applying for the land use right certificates. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that there are no substantive legal obstacles preventing us from obtaining the relevant land use right certificates.

## **Rural Land**

As of the Latest Practicable Date, our Company and those of our subsidiaries that we consider material had obtained rural land with a total site area of approximately 13,537 mu (9,024,712 sq.m.) for our agriculture planting business. Among them:

- (i) in respect of rural land with a total site area of approximately 13,045 mu (8,696,710 sq.m.), representing 96.4% of the total site area of the rural land used by our Company and those of our subsidiaries that we consider material, we have completed all relevant procedures to obtain the land use right.
- (ii) in respect of rural land with a total site area of approximately 492 mu (328,002 sq.m.), representing 3.6% of the total site area of rural land used by our Company and those of our subsidiaries that we consider material, we have entered into the rural land use or assignment contract with relevant parties without completing all the mandatory procedures. These contracts are subject to the risks of being deemed null and void. As of the Latest Practicable Date, we were in the process of completing the required procedures.

The relevant rural land is used by our agriculture business for the plantation of fruit and tea. Our Directors believe that the rural land as set out in (ii) above ("Defective Rural Land") is not crucial to, and will not have a material impact on, our business, financial condition and results of operations primarily because (i) we have completed all required procedures for approximately 96.4% of the total site area of the rural land used by our Company and those of our subsidiaries that we consider material; (ii) relevant government authorities have issued letters to confirm that our usage of the Defective Rural Land was in compliance with its planning purposes and we had not been subject to any administrative penalty; and (iii) no disputes have occurred that impeded our usage of the Defective Rural Land as of the Latest Practicable Date. We believe that since the defective properties only represent approximately 3.6% of the total site area of the relevant title certificates will not, individually, or in aggregate, result in any material adverse effect on our operations.

### **Leased Properties**

As of the Latest Practicable Date, our Company and those of our subsidiaries that we consider material had leased from independent third parties 61 properties in China with an aggregate GFA of approximately 131,902 sq.m., with the GFA of each property ranging from approximately 51 to 21,203 sq.m. Among them, 53 properties with an aggregate GFA of approximately 125,277 sq.m. were leased for office and business use, and three properties with an aggregate GFA of approximately 6,625 sq.m. were leased for non-office or non-business use. Among them:

(i) for 53 properties with an aggregate GFA of approximately 122,492 sq.m., representing 92.9% of the total GFA of properties leased by our Company and those of our subsidiaries that we consider material, the lessors have obtained the building ownership certificates. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that the leases are legal and valid.

(ii) for eight properties with an aggregate GFA of approximately 9,410 sq.m., representing 7.1% of the total GFA of the properties leased by our Company and those of our subsidiaries that we consider material, the lessors have not provided us with the relevant building ownership certificates or consent from owners authorizing the lessors to lease or sublease the relevant properties. If any third party raises an objection regarding the ownership of or right to lease the properties, it may affect our ability to continue leasing such properties.

Our Directors believe that the properties set out in item (ii) above ("Defective Leased Properties") are not crucial to, and will not have a material adverse effect on, our business, financial condition and results of operations primarily because (i) the lessors of the properties representing 92.9% of the total GFA of properties leased by our Company and those of our subsidiaries that we consider material have obtained the relevant title certificates; (ii) as of the Latest Practicable Date, no third party had interfered in our use of the Defective Leased Properties; (iii) four out of eight lease agreements of the Defective Leased Properties contain undertakings provided by the lessors that they have the authority to lease the Defective Leased Properties and that we may seek indemnity from the lessors for any loss so caused; and (iv) we can easily lease other properties with valid title certificates in the event that we can no longer use any of the Defective Leased Properties and the estimated time and cost for relocation would not be material.

All of the lease agreements for the above-mentioned 61 properties in the PRC had not been registered with the relevant PRC government authorities. Pursuant to the Regulations of the Lease of Commodity Properties (商品房屋租賃管理辦法), parties to a property lease agreement must register the lease agreement with the relevant housing authorities within 30 days from executing the lease agreement. Failure to do so may subject the parties to a fine ranging from RMB1,000 to RMB10,000 for each non-registration. We have been advised by Jia Yuan Law Offices, our PRC legal counsel, that the failure of registration of the lease agreements does not affect the legality of the related lease agreements.

### **Overseas Properties**

Our overseas businesses are primarily conducted by Lenovo. As of December 31, 2014, Lenovo owned seven properties and leased a number of properties in overseas jurisdictions where it operates. Lenovo's overseas properties are primarily used as warehouses, offices and manufacturing facilities.

## INTELLECTUAL PROPERTY RIGHTS

We strongly emphasize the establishment, application, administration and protection of intellectual property rights. Through research, development and application in our ordinary course of business, we have obtained various intellectual property rights which offer enormous value to our businesses. For details of our material registered intellectual property rights, including trademarks, patents and domain names, see "Appendix VII – Statutory and General Information – B. Further Information about Our Business – 2. Our Intellectual Property Rights."

We were not aware of any material incidents of intellectual property rights infringement claims or litigation initiated by others against us or vice versa during the Track Record Period and up to the Latest Practicable Date.

## ENVIRONMENTAL PROTECTION, HEALTH AND SAFETY

We are subject to extensive national and local environmental, labor and safety laws, rules and regulations. We believe that environmental protection, health and safety matters are particularly important for our IT, Chinese liquor, property and chemicals and energy materials businesses:

IT. Lenovo is committed to accountability and leadership in environmental affairs. This commitment is documented in Lenovo's corporate environmental affairs policy, which applies to all of its operations and forms the foundation of Lenovo's Environmental Management System ("EMS"). Lenovo's EMS establishes the framework through which Lenovo manages all facets of its environmental matters. Lenovo's EMS is ISO 14001-certified and covers the company's global manufacturing, research, product design and development activities for personal computers, tablets, smartphones and related products, servers, and digital and peripheral products. Lenovo's EMS assures the highest level of environmental protection for Lenovo's products as well as throughout operations at Lenovo's worldwide operations. Lenovo's commitment to the health and safety of all its employees is ingrained in the company's culture. Lenovo believes that workplace injuries and illnesses are preventable, and as a result its incident rate is consistently below the industry average. Lenovo's Occupational Health and Safety organization is committed to ensuring the implementation of an effective health and safety management system that includes programs that are designed to meet or exceed regulatory compliance. As of the Latest Practicable Date, all of Lenovo's global manufacturing facilities were OHSAS 18001 certified by Bureau Veritas. In addition, all of its manufacturing locations undertake a rigorous internal audit process to ensure the highest level of regulatory and OHS compliance. Lastly, all of Lenovo's China manufacturing facilities have been certified to meet requirements of China's work safety standardization law and regulations.

- Chinese liquor business. We have installed environmental protection facilities to deal with the waste water arising from operations of our Chinese liquor business. We have established procedures to deal with and dispose of all our wastes in accordance with national and local environmental protection laws and regulations. Meanwhile, we continue to enhance our environmental protection measures through various methods, such as (a) selling our byproducts generated in the course of fermentation to independent third parties as feedstuff and fertilizers for livestock, (b) reusing our packaging materials, and (c) reducing wastewater by installing water processing facilities in our production facilities.
- *Property business.* Property development in China must be carried out in accordance with relevant national and local environmental protection laws and regulations and it is in particular subject to laws and regulations regarding air, noise and water pollution, as well as waste discharge. Chinese environmental protection laws and regulations require property development companies to conduct assessments on environmental impact before new construction projects begin so as to ensure that the construction process complies with relevant environmental protection standards. In order to ensure compliance with applicable Chinese environmental laws or regulations, we have taken concrete measures, such as tests of noise levels, electromagnetic radiation and concrete filling, on-site checks of construction materials and removal of materials that are not compliant with environmental protection laws and regulations, regular on-site sampling and extra sampling, and a requirement for contractors to immediately rectify violations. In the course of construction, contractors are responsible for compliance with applicable environmental protection laws and regulations. Under written agreements, we generally entrust independent construction companies with construction work and require them to abide by relevant safety standards. As stipulated in the relevant agreements, our contractors are required to take appropriate safety measures, abide by all safety codes and attend safety trainings before construction begins. Contractors are subject to our supervision and are required to report on construction safety to us and relevant government authorities on a monthly basis. We buy health and accident insurance for our employees. We believe we have taken adequate measures to meet applicable safety standards. As at the Latest Practicable Date, we have not encountered any serious construction-related accidents or been sued for violating safety standards as stated in relevant Chinese laws.
- Chemicals and energy materials business. As our business involves production and storage of certain hazardous chemical products, it is our policy to strictly comply with national, industry and local environmental protection standards. When there is no local or industry standard available, we opt for compliance with applicable national or international standards. We strive to comply with standards relating to air emission, noise, surface pollution, pollutants emission, exhaust gas treatment, solid waste and wastewater discharge. Currently, we hold permits on pollutant discharge in China and actively manage wastewater and exhaust gas discharge in accordance with relevant Chinese laws and regulations. We have installed and enabled pollution control equipment for our environmental protection facilities to control gas exhaust, wastewater and waste materials discharges. We complete the construction of environmental protection facilities before production begins. All of our production facilities and employees are strictly subject to our safety codes put forward by our

health and safety department. In addition, we have implemented infrastructure and safety policies to ensure equipment safety, prevent or minimize communities' contact with hazardous materials and avoid intensifying natural disasters, such as landslides or floods.

We believe that annual expenses arising from our compliance with applicable environmental laws, regulations and policies were insignificant during the Track Record Period, and we expect relevant compliance expenses to remain insignificant in the foreseeable future. As advised by Jia Yuan Law Offices, our PRC legal counsel, we have complied with all applicable Chinese environmental laws and regulations in all material aspects of our business. During the Track Record Period and up to the Latest Practicable Date, no major injuries or deaths were reported in relation to environmental protection and safety production at our production facilities.

## LEGAL PROCEEDINGS

We may from time to time be involved in legal proceedings arising from the ordinary course of our business. As of the Latest Practicable Date, none of our Company, any of our subsidiaries or any of our Directors was a party to any litigation, arbitration or claim that could have a material adverse effect on our financial condition or results of operations, and no such material litigation, arbitration or administrative proceedings have been threatened against our Company or any of our subsidiaries.

### LICENSES, REGULATORY APPROVALS AND COMPLIANCE RECORD

As advised by Jia Yuan Law Offices, our PRC legal counsel, as of the Latest Practicable Date, we had obtained and maintained, or had no substantive legal obstacle to obtain, all material licenses, approvals and permits from relevant PRC authorities required for our business operations in China, and were in compliance with the applicable PRC laws and regulations in all material respects.

### **RISK MANAGEMENT**

### **Risk Management Policy**

We believe that effective risk management plays a crucial role in maintaining the healthy development of our business. Based on our development strategies, we have established a comprehensive risk management system covering all business segments in order to monitor, evaluate and manage financial, operational, compliance and legal risks arising from business activities. Certain of our subsidiaries and associated companies are publicly listed or are in highly-regulated industries and have in place well-established and complete risk management mechanisms. These mechanisms have been adapted to market conditions to achieve efficiencies in risk management, ensuring that value is created for the business from efficient risk management.

# BUSINESS

The overall goals of our risk management policy are to balance risks and benefits to meet the demands of our strategic development, optimize risk undertaking to effectively distribute our resources, comply with laws and regulations to guarantee healthy and orderly development, and provide accurate and reliable information to meet regulatory requirements.

Our risk management system aims to ensure the smooth and stable operation of each of our business segments by effectively recognizing and controlling the risks of our businesses.

#### **Risk Management Structure**

Our board of directors is ultimately responsible for our risk management and internal control and compliance. Our senior management is responsible for leading our day to day comprehensive risk management and is accountable to the board of directors for the effectiveness of this work.

We also have a risk management system with detailed responsibilities. Each department or group carries out its own risk control functions to implement comprehensive risk management. Our risk management system includes research and the formulation of plans in relation to establishing effective risk management and internal control systems, the adoption of risk management policies and systems, providing risk assessment recommendations on our major decisions, gathering and analyzing overall risk-related information to produce consolidated risk management reports, formulating risk management resolution plans targeted at our material risks, guiding and supervising subsidiaries to ensure that they carry out comprehensive risk management, and adopting other measures to strengthen internal control.

#### **Risk Management Measures**

We face various major risks, mainly including strategic risks, policy-related risks, financial risks, credit risks, market risks, operational risks, legal and compliance risks and reputational risks. We have adopted the following measures against these risks.

#### Strategic Control and Model Optimization

We have learned from extensive experience to conduct effective management of our business operational plans, and we have a corresponding comprehensive planning and audit management system that has effectively restricted and standardized the business operations of our subsidiaries. Our subsidiaries make their own annual operational plans based on the available and allocated resources, after taking into account their respective development strategies and changes in market conditions. These plans are submitted to us for approval. Our management plays an active role in the standardization of the business operations of our subsidiaries.

To promote sustainable, healthy and steady development and achieve business objectives, we have taken efforts to conduct strategic control and model optimization and, based on the comprehensive planning and audit management system we use with our subsidiaries, develop an asset-operation-accountability system and subsidiary performance assessment system that are capital-management-oriented and value-management-oriented. These systems help us to enhance the value-creation and dividend-paying abilities of our subsidiaries, formulate a series

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of policies to standardize the management of our subsidiaries and enhance our asset consolidation abilities. We will continue to develop strategies and optimize our internal controls and business models, in order to allow us to benefit from our strategic management, resource allocation, risk management and group-level coordination.

#### Promoting a Comprehensive Risk Management System

Our risk management system includes personnel dedicated to accelerating reform of our audit system, strengthening our asset profitability, liquidity and security management, and enhancing our supervisory management functions. Other functions carried out by these personnel include encouraging the establishment of comprehensive risk management organizations and positions within each of our operating units, implementing risk management duties, and strengthening management systems and operational flow infrastructure and our internal conduct standards. In addition, they conduct risk assessments on key projects and business segments, identify and resolve material risks using key risk indicators and a risk alert system, strengthen management over counterparty risk and industry risks, improve standardization of our internal trading activities and risk transfers, and strengthen checks on subsidiaries' implementation of their risk management system.

#### Management of Liquidity and Finance

Because we attach great importance to liquidity management, we actively expand financing channels available to us while strictly controlling new investment and credit extension to ensure that the funding needs of ongoing projects are satisfied. Our debt structure is optimized to reduce our finance costs. We intend to strengthen our liquidity assessment processes and the management, prevention and control of financial risks of our subsidiaries. We also intend to make timely adjustments to the ratio, interest rates and term structure of our asset and liability portfolios in accordance with changes on international and domestic financial markets to reduce market and currency risks.

We have financing policies and rules to achieve appropriate capital management and investment and financing plans. We prudently manage our liquidity risks to ensure timely repayment of current debts, and we are able to raise capital from markets at reasonable costs when needed to have sufficient liquidity to meet our daily operating demands.

We have implemented a unified and multitiered financial control management system. We guide, manage and supervise major aspects of the financial management of our subsidiaries. We also use comprehensive financial risk control systems to identify, evaluate, monitor and control potential financial risks from our operations.

#### Legal, Compliance and Reputation Risks Control

We plan to continue to provide legal support and other services to our portfolio companies and major projects and strengthen our legal assessments of significant contracts. We will further develop the structure and management of our legal structure and legal teams to improve their work and raise our employees' awareness of legal issues and the need to prioritize compliance management. Our group-wide information disclosure system will be set up to meet the requirements applicable to us as a listed company. As the Chinese government introduces

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increasingly stringent requirements for industrial safety and environmental protection, we will enhance the management of safety and compliance risks of our subsidiaries. We will step up supervision and management of our reputational risks, improve the related response mechanisms, strictly observe the authorized use of our key trademarks and maintain our reputation and interests.

## Human Resource Management

We use strategic human resources management to formulate and execute strategic human resources plans in accordance with market competition and our strategy. We manage our subsidiaries by recruiting, evaluating and incentivizing senior management and other critical personnel of the subsidiaries, evaluating subsidiaries' market competitiveness and long-term operating capacity through a market-oriented performance evaluation system. We also promote organizational reform, to ensure the talent supply for our sustainable development.

# **RELATIONSHIP WITH OUR CONTROLLING SHAREHOLDER**

#### OUR CONTROLLING SHAREHOLDER

#### Overview

In preparation for the [**REDACTED**], our company was incorporated as a joint stock limited liability company in February 2014. CAS Holdings is one of our Promoters. As of the Latest Practicable Date, CAS Holdings held 36% of our issued share capital. Immediately following the completion of the [**REDACTED**] (but before the exercise of the [**REDACTED**]), our Controlling Shareholder, CAS Holdings, will be entitled to exercise voting rights of approximately [**REDACTED**] of the issued share capital of our Company.

#### **Background of our Controlling Shareholder**

CAS Holdings was incorporated in 2002 as a wholly state-owned limited liability company with the approval of the State Council to represent CAS in exercising its investor's rights and obligations in state-owned business assets held by CAS. With a registered capital of approximately RMB5.1 billion, CAS Holdings currently has interests in more than 30 companies, 21 of which are wholly-owned or controlled entities. Most of CAS Holdings' invested companies are in the hi-tech, trade, investment, consulting and other service industries. CAS Holdings manages and supervises the state-owned business assets held by public institutions under CAS (中科院所屬事業單位) as authorized by CAS. As of the Latest Practicable Date, CAS Holdings holds 67.5% equity interest in CAS Enterprise Group (Holdings) Corp. (中科實業集團(控股)有限公司), who in turn through its subsidiary, Beijing Sanhuan New Material Hi-tech Limited (北京三環新材料高技術公司), holds 23.17% interest in Beijing Zhongke Sanhuan Hi-tech Co., Ltd. (北京中科三環高技術股份有限公司), a company listed on the Shenzhen Stock Exchange, which primarily engages in researching, developing, manufacturing and selling magnetic material and devices.

#### INDEPENDENCE FROM OUR CONTROLLING SHAREHOLDER

There is a clear and distinct delineation between the business of the Group and the business of our Controlling Shareholder. Having considered the following factors, our Directors are satisfied that we are capable of carrying out our business independently from our Controlling Shareholder and its associates after the [**REDACTED**].

#### **Management Independence**

We carry on our business independently from our Controlling Shareholder from a management perspective. Our Board comprises nine Directors, including three executive Directors, three non-executive Directors and three independent non-executive Directors. Seven out of nine Directors do not hold any directorship or senior management position in our Controlling Shareholder. The two Directors, Mr. Wu Lebin and Mr. Wang Jin, who hold directorship in CAS Holdings or its associates, are our non-executive Directors and are not involved in the day-to-day management and operation of our Company. Mr. Wang Jin is a member of the Audit Committee of our Board. In addition to attending our Board and Audit Committee meetings, Mr. Wu Lebin and Mr. Wang Jin are mainly responsible for providing supervision regarding the business and operation of our Group.

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# **RELATIONSHIP WITH OUR CONTROLLING SHAREHOLDER**

The following table sets forth the positions held by our Directors in CAS Holdings and/or its associates:

Name of Director	Position held in our Company	Position held in CAS Holdings and/or its associates
Mr. Wu Lebin	Non-executive Director	Chairman of CAS Holdings
Mr. Wang Jin	Non-executive Director A member of the Audit Committee of our Board	Chairman of CAS Investment Management Co., Ltd. (中國科技產 業投資管理有限公司)

Save as disclosed above, none of our Directors hold any position in CAS Holdings.

#### Corporate Governance Measures

The Directors are of the view that there are sufficient and effective control mechanisms to ensure that our Directors and senior management discharge their duties appropriately and safeguard the interests of our Shareholders as a whole on the following grounds:

- each of our Directors is aware of his fiduciary duties as a director which require, among others, that he must act for the benefit of and in the best interests of our Company and not allow any conflict between his duties as a Director and his personal interests;
- as a part of our preparation for the [**REDACTED**], we have promulgated the Articles of Association to comply with the Listing Rules. In particular, our Articles of Association provide that, any Director, Supervisor and senior management member should abide by his fiduciary principles, and not to place himself in a position where his duty and his own interests may conflict. Where a Director, Supervisor, senior management member or his associates is directly or indirectly, materially interested in a contract, transaction or arrangement or proposed contract, transaction or arrangement with the Company, he shall disclose the nature and extent of his interest to the Board at the earliest opportunity, whether or not the related issue is otherwise subject to the approval of the Board under normal circumstance. A Director shall not vote on a board resolution that approves a contract, transaction, arrangement or any other related proposals in which he or any of his associates is materially interested, the relevant Directors shall abstain from voting and not be counted in the quorum for the meeting;

# **RELATIONSHIP WITH OUR CONTROLLING SHAREHOLDER**

- we have promulgated a guidance to code of conduct and conflict of interest for our Directors and senior management members, to satisfy the regulatory requirements of relevant laws and regulations in respect of company internal control, and pursuant to which, provide guidance for Directors and senior management members to identify and disclose conflict of interest and to avoid the substantial and potential conflict of interest. Such guidance stipulated in detail the obligations of Directors and senior management members, including but not limited to, without the approval of a Shareholders' general meeting, Directors and senior management officers shall not directly or indirectly compete business opportunities with our Company or our subsidiaries;
- we have appointed three independent non-executive Directors. We believe our independent non-executive Directors have sufficient experience, and are free of any business or other relationship which could interfere in any material manner with the exercise of their independent judgment and will be able to provide an impartial, external opinion to protect the interests of our public Shareholders. Details of our independent non-executive Directors are set out in the section headed "Directors, Supervisors and Senior Management – Directors – Independent Non-executive Directors" in this document;
- we have appointed Somerley Capital Limited as our compliance advisor, which will provide advice and guidance to us in respect of compliance with the applicable laws and the Listing Rules (including various requirements relating to directors' and supervisors' duties and corporate governance).

Based on the above, our Directors are satisfied that our Board and senior management team collectively are able to provide effective leadership and control to the Group's performance independently.

#### **Operational Independence**

Pursuant to the scope of operations as specified in articles of association of our Controlling Shareholder, it does not directly participate in the operation and management decision making process of our Company, or interfere with our day-to-day management and operation. Our Board is accountable to the Shareholders and is able to exercise its functions and powers to formulate business plans and investment decisions independently except those which are required to be approved by Shareholders. We have access to third parties independently from and not connected to our Controlling Shareholder for sources of suppliers and customers. Our organizational structure is made up of individual departments, each with specific areas of responsibilities. We have also established a set of internal control policies to facilitate the effective operation of our business.

Based on the above, our Directors are satisfied that we are able to promote our Group's success and direct its operational affairs independently from our Controlling Shareholder and its associates.

# **RELATIONSHIP WITH OUR CONTROLLING SHAREHOLDER**

#### Financial Independence

Our Group has its own financial management system and the ability to operate independently from our Controlling Shareholder and its associates from a financial perspective. We make financial decisions according to our own business needs and our Controlling Shareholder does not intervene with our use of funds or provide any loans or guarantees to us.

Based on the above, our Directors believe that we are able to maintain financial independence from our Controlling Shareholder.

# **CONNECTED TRANSACTIONS**

To the best of our Directors' knowledge, information and belief, having made all reasonable enquiries, we do not carry on any exempt or non-exempt continuing connected transactions (as defined under Chapter 14A of the Listing Rules) upon Listing under Chapter 14A of the Listing Rules.

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## SUPERVISION AND REGULATION

#### **IT BUSINESS**

#### The telecom equipment network access permit

The Telecommunications Regulations of the People's Republic of China (《中華人民共和 國電信條例》) (the "Telecommunications Regulations") were issued by the State Council On September 25, 2000. The Measures on the Administration of Network Access of Telecom Equipment (《電信設備進網管理辦法》) were promulgated by the Ministry of Information Industry On May 10, 2001.

Pursuant to the aforesaid regulations and implementation measures, the State implements the network access permit system for telecom terminal equipment, radio communications equipment, and equipment relating to network interconnection that is connected to public telecom networks. The telecom equipment subject to the network access permit system shall obtain the network access permit issued by the Ministry of Information Industry. Without the network access permit, no telecom equipment is allowed to be connected to the public telecom networks for use nor sold in the domestic market. An enterprise producing telecom equipment shall have a well-established quality assurance system and after-sale service measures.

A production enterprise shall affix the network access permit mark to its telecom equipment with a network access permit, and at the same time, shall indicate the codes of the network access permits on the packaging of the telecom equipment with a network access permit and in the advertisements for such equipment that they publish.

Telecom equipment producers must ensure that the quality of the telecom equipment for which they have obtained a network access permit is stable and reliable and they may not lower the quality or performance of their products. Telecom equipment producers shall affix a sticker bearing the network access permit logo to the telecom equipment for which they have obtained a network access permit.

If an enterprise violates the aforesaid regulations and implementation measures, the relevant authorities may impose a fine, order the violating party to make correction and give a warning hereto; if the case is serious, the Ministry of Information Industry shall cancel its qualifications for applying for network access permit or refuse to accept its applications for network access permit.

# Rules on Responsibilities for Repair, Replacement, and Return of Substandard Commodities of Telecom Equipment

The Rules on Responsibilities for Repair, Replacement, and Return of Substandard Commodities of Mobile Phones (《移動電話機商品修理更換退貨責任規定》) were promulgated by the Ministry of Information Industry and other three national ministries and commissions on September 17, 2001. The Rules on Responsibilities for Repair, Replacement, and Return of Substandard Commodities of Microcomputer (《微型計算機商品修理更換退貨責任規定》) were issued by the Ministry of Information Industry and the General Administration of Quality Supervision on July 23, 2002.

The aforesaid regulations and implementation measures specify responsibilities and obligations of repair, replacement, and return (hereinafter referred to as the "**The Three Guarantees**") of substandard commodities of mobile phones and microcomputer of the sellers, repairers, and manufacturers.

Manufacturers (importers and suppliers as well) shall bear the following responsibilities and obligations:

- 1. Mobile Phones manufacturers shall have licenses issued by the Ministry of Information Industry for the telecommunication equipment's entry into networks, shall affix network-entry licensing signs on the bodies of mobile phones, and attach specifications, certificates of compliance, and The Three Guarantees vouchers of products of these models, shall compile specifications for products according to the GB 5296.1 General Principles Specifications for Use of Modern Agriculture and Food, shall specify functions, applicable range, measures of use and maintenance, matters for attention and caution, normal malfunction judgment of products, and shall make The Three Guarantees vouchers satisfy requirements of the Appendix II: the Three Guarantees Vouchers for Commodities of Mobile Phones; Microcomputer manufacturers shall provide together with instruction manual in Chinese language, certificates of compliance, and The Three Guarantees vouchers of products of these models;
- 2. They shall guarantee that commodities of mobile phones and microcomputer satisfy requirements on the legal signs, accord with performance and functions expressly indicated by specifications of products, shall guarantee the approved quality of products. Mobile Phones manufacturers shall expressly indicate the stand-by time, and shall label the manufacture dates clearly on distinct positions of batteries;
- 3. They shall set up by themselves or designate repairers with the maintenance professional levels adapted to the sale scales to be responsible for repairs during the validity period of the Three Guarantee, provide names, addresses, post codes, contact telephone numbers of repairers, and make timely public announcements if names and addresses of repairers are removed or changed;
- 4. They shall, in accordance with the stipulations of the relevant agency contracts or agreements for repairs, provide funds for repairs during the validity period of the Three Guarantees. Such funds shall not be withheld in every link of circulation of products, and shall be paid to repairers in full at last;
- 5. Mobile Phones manufacturers shall, in accordance with the stipulations of the relevant agency contracts or agreements for repairs, provide sufficient qualified components and fittings, and guarantee to provide components and fittings satisfying technical requirements continuously within two years after stopping production of products;

- 6. They shall, in accordance with the stipulations of the relevant agency contracts or agreements for repairs, provide necessary technical support for the maintenance such as technical software, technical data, and technical training, etc.;
- 7. They shall handle inquiries and complaints of consumers consummately, and provide consulting services for them.

Where sellers, repairers, or manufacturers do not bear the Three Guarantees responsibilities according to these Rules, consumers, the quality supervision departments or administrations for industry and commerce shall order those sellers, repairers, or manufacturers to make corrections. If the case is serious, the administrations for industry and commerce, the quality supervision departments, the telecommunication administration of the Ministry of Information Industry impose a fine and expose to the general public.

## FINANCIAL SERVICES BUSINESS

## The Small Loan Industry

## Regulatory authorities of the small loan industry

#### Nationwide regulatory authorities

As of the date of this document. there is no nationwide administrative regulatory authority for the small loan industry. According to the *Guiding Opinions on the Pilot Operation of Small Loan Companies* (《關於小額貸款公司試點的指導意見》) (the "**Guiding Opinions**"), jointly issued by CBRC and PBOC on May 4, 2008, any provincial government that is able to assign a department, finance office or other similar agency to take charge of the supervision and administration of small loan companies and which is willing to assume the responsibility of risk management of small loan companies may commence incorporation of small loan companies on a county basis within the province, autonomous region or municipality directly under the central government of the PRC.

#### Local regulatory authorities

All provinces, autonomous regions, and municipalities directly government of the PRC Central must appoint their own regulatory authority for the small loan industry. Currently, the small loan industry in the PRC is primarily regulated by the financial affairs offices of the people's governments of the relevant provinces. autonomous regions and municipalities directly under the central government of the PRC.

# Regulatory policies of the small loan industry

# National guiding opinions

The Guiding Opinions have provided guidance on pilot operation of small loan companies and have specified the incorporation, capital source, capital use and regulatory policies of small loan companies. Pursuant to the Guiding Opinions:

- to establish a small loan company, an applicant applies to the supervising authority of the provincial government, and, upon approval, must comply with registration formalities to obtain all necessary business licenses. approvals and certificates;
- if a small loan company is a limited liability company, its registered capital must be at least RMB5 million; and if it is a company limited by shares, its registered capital must be at least RMB10 million. No single natural person, legal entity, other social organization or their respective affiliated parties can hold in excess of 10% of the total registered capital of the company;
- the funds of a small loan company mainly come from the capital contributed and funds donated by shareholders, as well as funds raised from, at most, two banking financial institutions. A small loan company must accept public supervision and shall not engage in any form of illegal fund-raising;
- according to relevant laws and regulations, the funds obtained by a small loan company from banking financial institutions may not exceed 50% or its net capital;
- the balance of loans of a single borrower may not exceed 5% of the net capital of a small loan company;
- a small loan company must conduct its operations according to market-oriented principles and lift the ceiling on the loan interest rate, which may not exceed that set by judicial departments, and set the floor at 0.9 times the benchmark interest rate announced by the PBOC. The specific floating range must be determined by the small loan company based on market-oriented principles;
- no founder (being natural persons, legal entities and other social organizations) of the small loan companies and no natural person (who is nominated as a director, supervisor or senior management of small loan companies) shall have a criminal or bad credit record;
- the small loan company shall, according to relevant provisions, set up prudent and normative asset classification and provision systems, accurately classify the assets, make full provision for allowances for doubtful accounts, and guarantee that its adequacy ratio of provision for asset losses always remains above 100% in order to fully cover all risks;

- the PBOC will trace and monitor the interest rates and capital flows of small loan companies, and will include them in the credit system. The small loan company shall regularly provide the credit system with information about the borrower, loan amount, guarantee and repayment, and other business information; and
- the small loan company shall establish a sound corporate governance structure and credit management system, and strengthen internal control.

*Opinions of the State Council on Further Supporting the Sound Development of Small and Micro Enterprises* (《國務院關於進一步支持小型微型企業健康發展的意見》) was issued by the State Council on April 19, 2012. They provide that the restriction on the percentage of equity interest held by a single investor in a small loan company can be relaxed as appropriate.

# Local regulatory policies and measures

According to *the Notice of Matters Related to Small Loan Company Pilot Work*, (《中國 銀監會辦公廳關於做好小額貸款公司試點工作有關事項的通知》) issued by the general office of the CBRC in 2009, each branch of CBRC shall request provincial government to establish prudential supervision system on small loans company industry. And a competent authority or department should be appointed in each province, to undertake the responsibility of management of small loan companies and potential risk.

In accordance with *the Interim Measures for the Administration of Small Loan Companies in Anhui Province* (《安徽省小額貸款公司監管暫行規定》), promulgated in 2009, Small Loan Company shall not take deposits, the main source of its funds are capital contributed by shareholders, donated funds, governmental reward fund, the interest income, as well as capitals from no more than two banking financial institutions. The scope business of Small Loan Company is to issue small loans, it shall not engage in any entrusted loans, including shareholders' business, and shall not operate activities across designated regions.

#### The Financing Guarantee Industry

#### Regulatory authorities of the financing guarantee industry

The State Council approved the establishment of the Inter-ministries Joint Meeting of Financing Guarantee Business Supervision (the "Joint Meeting") on April 22, 2009. Under the *Reply of the State Council Concerning the Approval of the Establishment of the Inter-Ministries Joint Meeting of Financing Guarantee Business Supervision* (《國務院關於同意建立融資性擔 保業務監管部際聯席會議制度的批覆》) issued by the State Council on April 22, 2009 and *Notice of the General Office of the State Council on Further Specifying the Supervisory Functions for Financing Guarantee Business* (《國務院辦公廳關於進一步明確融資性擔保業 務監管職責的通知》) issued by the General Office of the State Council on February 3, 2009, the Joint Meeting is responsible for:

• studying and formulating policy measures for promoting the development of the financing guarantee business;

- propositioning systems for the supervision and administration of the financing guarantee business;
- coordinating with the relevant ministries to jointly address the major problems in the supervision of the financing guarantee business;
- guiding the local people's governments to conduct supervision and risk management for the financing guarantee business; and
- other matters as instructed by the State Council.

The Joint Meeting is led by the CBRC, and involves seven other ministries, namely, the NDRC, the Ministry of Industry and Information Technology (the "**MIIT**"), the Ministry of Finance (the "**MOF**"), the PBOC, the SAIC, the Legislative Affairs Office of the State Council (the "**LAOSC**") and the Ministry of Commerce (the "**MOFCOM**"). The office of the Joint Meeting is located in the CBRC, which is in charge of the daily work of the Joint Meeting.

The people's governments of all provinces, autonomous regions, and municipalities directly under the central government of the PRC shall, according to their practical situations, be responsible for:

- formulating policy measures for promoting the healthy development of the local financing guarantee business and mitigating SMEs' difficulties in obtaining loans and financing guarantees;
- formulating specific measures for risk prevention and disposition of local financing guarantee institutions;
- coordinating risk disposition initiated by financing guarantee institutions;
- reforming and managing market withdrawal of financing guarantee institutions;
- urging regulatory authorities of the financing guarantee business to strictly fulfill their duties and strengthen supervision according to the law; and
- instructing financing guarantee institutions to explore ways to establish business models complying with national industrial policies and responding to market trends, and to improve operating mechanisms and risk control systems.

The people's governments of provinces, autonomous regions, and municipalities directly under the central government of the PRC shall comply with the rule which states that "whoever examines and approves the incorporation of financing guarantee institutions shall also be in charge of the supervision", and assign the corresponding departments to undertake the examination and approval or the incorporation, withdrawal and daily supervision or local financing guarantee institutions in accordance with relevant rules and policies of the state. Based on the principle of local regulation, the local people's governments shall be responsible for supervision and risk management of trans-regional or large financing guarantee institutions.

## Regulatory policies of the financing guarantee industry

#### Nationwide regulatory policies

In 2010, Interim Measures for the Administration of Financing Guarantee Companies (《融資性擔保公司管理暫行辦法》) was jointly formulated and issued by CBRC, NDRC, MIIT, MOC, MOFCOM, PBOC, and SAIC. The main contents of the Interim Measures are as follows:

Incorporation of financing guarantee companies:

- the incorporation of financing guarantee companies and their branches shall be subject to examination and approval by the regulatory authorities;
- financing guarantee companies and their branches established upon approval shall obtain franchise licenses from the regulatory authorities before applying for registration with the industry and commerce authority; and
- registered capital of financing guarantee companies shall be paid-in capital of no less than RMB5 million and be contributed in cash.

Issues requiring examination and approval of the regulatory authorities are:

- change of the company's name;
- change of the company's organizational form;
- change of the company's registered capital;
- change of the company's domicile:
- change of the company's scope of business;
- change of directors, supervisors and senior managers;
- change of shareholders holding over 5% equity;
- spin-off or merger;
- amendment to the articles of incorporation; and
- other changes provided by the regulatory authorities.

Business scope under the approval of the regulatory authorities includes:

- loan guarantees;
- guarantees of acceptance of bills;
- trade financing guarantees;
- project financing guarantees;
- guarantees of letters of credit; and
- other financing guarantee business.

Concurrent business scope under the approval of the regulatory authorities includes:

- attachment bond;
- bid bond, advance payment guarantee, project performance guarantee, guarantee of balance payment, and other guarantees of performance of agreements;
- financing consulting, financial consulting and other intermediary services related to the guarantee business;
- investment with financing guarantee companies' own capital; and
- other businesses provided by the regulatory authorities.

Financing guarantee companies shall not engage in the following activities:

- acceptance of deposits;
- extending loans;
- granting trust loans;
- entrusted investment; and
- other activities prohibited by the regulatory authorities.

Moreover, the outstanding financing guarantee liability provided by a financing guarantee company:

• to an individual guaranteed customer shall not exceed 10% of the financing guarantee company's net assets;

- to an individual guaranteed customer and its affiliated parties shall not exceed 15% of the financing guarantee company's net assets; and
- to a bond issuance by an individual guaranteed customer shall not exceed 30% of the financing guarantee company's net assets.

The outstanding financing guarantees of a financing guarantee company may not exceed ten times its net assets. A financing guarantee company must set aside 50% of its guarantee income for each year as unearned premium reserves and not less than 1% of its outstanding guarantees at the end of the year as reserves for outstanding guarantees. If the accumulated guarantee reserves reach 10% of the outstanding guarantees, the difference shall be recognized as a provision. The measures for the difference recognition and the use of the guarantee compensation reserve shall be formulated by the respective local regulatory authorities.

Investment by a financing guarantee company of its own capital shall be limited to fixed-earning financial products with relatively high credit ratings, including treasury bonds, financial bonds and debt financing instruments of large enterprises and other investments not creating a conflict of interest, and the total amount of the investment shall be no more than 20% of its net assets. The regulatory authority may raise the requirements on the percentage of guarantee compensation reserve according to the actual risk circumstances of a specific company or pursuant to the prudent regulatory requirements generally. A financing guarantee company shall classify the risks involved in its guarantee business, and manage and measure such risks accordingly.

The interim Measures for the Post-holding Qualifications of Directors, Supervisors and Senior Managers of Financing Guarantee Companies (《融資性擔保公司董事、監事、高級管理人員任職資格整理暫行辦法》) (the "Measures"), was issued by CBRC on September 27, 2010. The Measures provide that directors, supervisors and senior managers of financing guarantee companies shall meet certain requirements as provided in the Measures.

On April 5, 2012, the Inter-ministerial Joint Meeting of Financing Guarantee Business Supervision promulgated *The Notice of Inter-ministries Joint Meeting of Financing Guarantee Business Supervision Concerning the Regulation of the Management of Customer Deposits by Financing Guarantee Institutions* (《融資性擔保業務監管部際聯席會議關於規範融資性擔保 機構客戶擔保保證金管理之通知》), which encourages financing guarantee companies to discontinue the practice of taking customer-pledged deposits from their guarantee customers. Key details of this notice are set out as below:

1. In order to reduce the financing cost of microenterprises, financing guarantee institutions are encouraged to discontinue the practice of taking customer-pledged deposits from customers, These lenders should control the risks effectively through enhancing risk identification and management ability and the management of counter-guarantee collateral. The regulatory authorities of the financing guarantee institutions and the relevant departments will strengthen coordination in the supervisory and policy-support areas. Those financing guarantee institutions that take customer-pledged deposits from borrowers will be identified as targets of special scrutiny. The financing guarantee institutions which violate the management regulations of customer-pledged deposits will not be entitled to the relevant policy support and funds.

- 2. For customers who have a low credit rating and insufficient collateral for which the financing guarantee institutions are required to take customer-pledged deposits, the financing guarantee institutions will strictly manage such customer pledged deposits in accordance with the following requirements:
  - (1) The customer-pledged deposits required by the financing guarantee institutions may only be enforced in accordance with the terms of the loan. The financing guarantee institutions may not use the collateral for entrusted loans. Investment or to pay security deposits to the banking institutions. Upon the release of the guarantee obligations, the financing guarantee institutions must return the customer-pledged deposits to the borrowers within the timeframe stipulated in the guarantee agreements. If a borrower fails to perform its obligations and the financing guarantee institutions need to foreclose on the collateral to remedy on behalf of the default customer, the financial guarantor must follow the conditions and procedures stipulated in the agreements and may not use collateral for its own purpose. Financing guarantee institutions may not apply collateral to management or consultation fees or take customer-pledged deposits in a disguised form, such as conducting wealth management for the guaranteed customer and retaining the loan of the customer.
  - (2) Financing guarantee institutions must deposit the entire amount of customerpledged deposits into the "customer guarantee deposits" accounts opened in a bank. The account should be segregated from basic accounts and general accounts. Financing guarantee institutions could open one special customerpledged deposits account in a bank within a particular province or region. That account should be used only for taking, returning and repaying customerpledged deposits. Financing guarantee institutions should account for collateral as "customer deposits received."
  - (3) Financing guarantee institutions should establish and safeguard the management system of customer-pledged deposits by defining the standards, conditions and procedures regarding the taking, returning and repaying of and special account management of customer-pledged deposits. Financial guarantors must also make any required filings with respect to collateral with the relevant regulatory authorities. Financial guarantors should register all customer-pledged deposits, report the account balance and breakdown of those deposits to the regulatory authorities of the financing guarantee institutions on a monthly basis, and provide timely reports on the establishment, alteration and cancellation of special customer-deposit accounts to the relevant regulatory authorities.
  - (4) The regulatory authorities are required to perform their supervisory duties diligently, including formulating procedures, improving regulation of customer-pledged deposits, investigating any irregularities of financing guarantee institutions (such as receiving an excessive volume of customerpledged deposits, receiving customer-pledged deposits in an inappropriate

form, receiving misappropriated customer-pledged deposits) through off-site regulation or on-site checks. For those provinces or regions which have greater risk of misappropriation or occupation of customer-pledged deposits, the regulatory authorities are required to formulate and implement a system of third-party custody or entrustment so as to enhance supervision of customerpledged deposits. In addition, the regulatory authorities are required to establish a customer whistle-blowing system, through which customers could report any irregularities with respect to financial guarantors of financing guarantee institutions to the regulatory authorities. The regulatory authorities are required to investigate in a timely manner and shall keep confidential any information provided by whistleblowers.

Taking deposits from the general public in the PRC refers to collecting money from the general public and guaranteeing return of principal and interests. Taking deposits from the general public is different from collecting deposits from guarantee customers in the credit guarantee business, which is considered a means of cash collateral for the specific purpose of satisfying a lending bank's security requirement. When a financing guarantee company returns the deposits to its customer after the release of a guarantee contract, such company typically returns only the principal amount, without any interest. A small loan company, in the form of a limited liability company or a company limited by shares which is established with investments from natural persons, legal entities or other social organizations, offers small loans without taking deposits from the general public.

#### Local regulatory policies

In January 2014, Interim Measures for the Administration of Financing Guarantee Companies in Anhui Province (《安徽省融資擔保公司管理辦法(試行)》) was issued by people's government of Anhui province. In the light of this local regulation, the people's governments at or above the county level shall establish a proactive policy system on financing guarantee industry, and carry out the preferential tax policy. Provincial people's government and developed city, county (district) people's government shall set up the financing guarantee support fund. The people's governments at or above the county level shall establish and disposal mechanism, promote the financing guarantee risk compensation, dispersion and disposal mechanism, promote the banking financial institutions.

#### The Financial Leasing Industry

In September 2013, MOFCOM issued the Administration Measures of Supervision on Financial Leasing Enterprises (《融資租賃企業監督管理辦法》) (the "Leasing Measures"), to further strengthen and administer the business operation of financial leasing companies.

According to the Measures, a "financial leasing business" is defined as a business in which a lessor, based on a lessee's selection of seller and leased asset, purchases the asset underlying the lease from a seller, makes the leased asset available to the lessee for use and collects rental payments from the lessee. Financial leasing companies may operate their financial leasing business through various means, such as direct leases, sub-leases, sale-leasebacks, leveraged leases, entrusted leases and joint leases.

Pursuant to the *Leasing Measures*, the amount of total risky assets (total assets less cash, bank deposits, the PRC treasury securities and entrusted lease assets) of a financial leasing company shall not exceed ten times the amount of its net assets.

The *Leasing Measures* further require that financial leasing companies shall submit a report on their business operations and audited financial statements of the past year to MOFCOM for filing purposes before March 31 of each year.

#### The Pawn Loan Industry

#### The Administrative Measures for Pawning

The Provisional Measures on Pawnshop Administration (《典當行管理暫行辦法》) was promulgated by the PBOC on April 3, 1996. The Provisional Measures on Pawnshop Administration defined "pawnshop" as a kind of special financial enterprise providing interim pledge loan to individuals and medium-sized or small non-state-owned enterprises via the transfer of possession of property. The PBOC was the competent authority to supervise and administer pawnshops, and was responsible for the approval of pawnshops.

However, pursuant to the Notice of Pawn Industry's Transfer of Regulatory Responsibilities (《關於典當行業監管職責交接的通知》) issued by the State Economic and Trade Commission (國家經濟貿易委員會) (the "SETC", which merged into MOFCOM in 2003) and the PBOC in 2000, the pawn industry was re-classified as a special commerce enterprise governed by SETC, rather than a financial institution previously governed by the PBOC. On August 8, 2001, the SETC promulgated the Measures on Pawnshop Management (《典當行管理辦法》) re-defining the establishment, alternation, dissolution and management of pawnshops. As a result, pawn industry operators may be distinguished from banks and financial institutions in the PRC on the basis that (i) pawn operators do not accept cash deposits from members of the public, and (ii) they come under a separate legal and supervisory regime.

On February 9, 2005, the Administrative Measures for Pawning (《典當管理辦法》) (the "Pawning Measures") were then jointly issued by MOFCOM and the Ministry of Public Security (中華人民共和國公安部) and came into effect on April 2005, repealing the Measures on Pawnshop Management promulgated by the SETC. The Pawning Measures define "pawn" as an act whereby (a) an item of personal property (including equity interest. chattels, personal and moveable properties) is pledged, or real estate (including buildings, fixtures and land use rights) is mortgaged or pledged by its owner (the pledgor) to a pawnshop; (b) on the basis of the value of the mortgaged property, the pledgor pays a fee and interest to the pawnshop and the pawnshop provides a loan to the pledgor; and (c) within a pre-determined period the pledgor repays the loan and interest calculated thereon and by doing so discharges the pledge or mortgage and accordingly redeems the property and/or real estate. According to the PRC Property Law and the PRC Guaranty Law, a pledge is created over immoveable or moveable properties where the owner of such properties will not pass the possession of such properties to the creditor. By contrast, a pledge is created over moveable properties or property interests where the owner of such moveable properties will surrender the possession of moveable properties to the creditor or go through the registration process in terms of property interests.

A pawnshop is a legal person established in accordance with the Pawning Measures and the PRC Company Law. Pawnshops come under the supervision and administration of the competent commerce authorities and public security bureaus. According to the Pawning *Measures*, an application for establishment of a pawnshop must meet the following conditions: (a) the proposed pawnshop shall have an articles of association that complies with the laws and regulations of the PRC; (b) the proposed pawnshop shall have a registered capital not lower than the minimum provided by the Pawning Measures. Specifically, a pawnshop must have a minimum registered capital of (i) RMB3 million; (ii) RMB5 million in case it provides financing secured by real estate mortgages; or (iii) RMB10 million in case that it provides financing secured by pledges over equity interest. In each case, the minimum registered capital must be contributed in the form of cash; (c) the proposed pawnshop shall have business premises as required and necessary business facilities; (d) the proposed pawnshop shall have business management personnel and appraisal personnel who are familiar with the pawn business; (e) the proposed pawnshop shall have at least two legal person shareholders which have relative controlling shareholding of the pawnshop; (f) the proposed pawnshop shall meet the requirements of security administration provided by the Pawning Measures; and (g) the proposed pawnshop shall meet the requirements of the State on uniform planning and reasonable layout of pawnshops.

In accordance with the *Pawning Measures*, it is incumbent on a pawnshop to establish and implement procedures for the safe operation of the pawn business. Such procedures include but not limited to (a) the proper maintenance of paperwork for the receipt, preservation and redemption of pledged property; (b) the careful inspection and safeguarding of pledged property; (c) the provision of assistance in government investigations pertaining to the arrest of people suspected of crimes; (d) the reporting of suspicious persons or circumstances to the relevant authorities; (e) the engagement of security personnel; (f) the installation of security video and sound recording equipment, including those on all business counters; and (g) the installation of security vaults and safes adequate for the safe and secure storage of pledged property.

Pawnshops with a registered capital in excess of RMB15 million, an operating history of more than three years, and net profits and no record of unlawful business operations over the most recent two years may establish branch offices in provinces and regions outside their registration. For each branch office that is established, the pawnshop must provide a minimum of RMB5 million working capital, and the combined working capital provided to all branches must not exceed 50% of the registered capital of the pawnshop.

An application for the establishment of a new pawnshop or a new branch of an existing pawnshop must be submitted to local authority of MOFCOM and thereafter must undergo examination and approval by the provincial level authority of MOFCOM and finally be filed with MOFCOM before MOFCOM can issue the requisite Pawn Operations Business License (典當經營許可證). Within five working days of examination and approval by MOFCOM, the relevant provincial level authority of MOFCOM must inform the Public Security Organ at the provincial level, which thereafter must inform the local counterpart of Public Security Organ of the relevant circumstances of the establishment. Within ten working days of receiving a

Pawn Operations Business License, the applicant must report to the city-level counterpart of Public Security Organ and apply for a Special Industry License (特種行業許可證) by providing, among other things, architectural drawings and schematic diagrams detailing the layout of the pawnshop premises, treasury and the installation of secure vaults, safes and security surveillance equipment. Within ten working days of receiving a Special Industry License, the applicant must apply at the relevant Administration of Industry and Commerce (工商局) for registration of the business and receipt of a Business License (營業執照).

The *Pawning Measures* provide that, in addition to granting loans to pledgors who pledge their personal property, or mortgage their real property which is located in the province or region within the pawnshop's registration, or projects under-construction (在建工程) that have obtained Housing Presale Permits (商品房預售許可證), the permitted scope of a pawnshop's business includes, among other things, the sale of pledged or mortgaged property that has been dis-pawned by the pledgor, as well as the provision of valuation and related consultancy services. Pawnshops are not permitted to, among other things, accept mortgages over moveable properties, engage in unlawful capital raising activities, accept cash deposits in any form or provide unsecured loans. Furthermore, pawnshops are prohibited from borrowing money from any person other than commercial banks, entering into short-term loan facilities with other pawnshops, borrowing funds in excess of permitted amounts from commercial banks and engaging in investment activities. Where relevant laws of the PRC require the registration of pawned property, including in respect of mortgaged real estate or pledged automobiles, such registration must be duly completed.

The appraised value of pawned property and the amount of the loan provided in respect of pawned property should be determined through negotiation between the pledgor and the pawnshop. Where the parties are unable to agree on the loan amount in respect of mortgaged real estate, a qualified real estate valuer may be retained and reference may be made to the value of the real estate as determined by such valuer. The maximum term for which property may be pawned is six months, although this may be extended for further terms of a maximum of six months by each agreement between the parties. The maximum loan amount that may be provided for a single Real Estate Secured Loan must not exceed RMB1 million in the case that a pawnshop has a registered capital of RMB10 million or less. Where a pawnshop has a registered capital of over RMB10 million, the maximum loan amount for a single Real Estate Secured Loan must not exceed 10% of the registered capital amount. The maximum outstanding amount owing on property pledged or mortgaged by any single legal person or natural person must not exceed 25% of the registered capital of a pawnshop. The total outstanding amount owing in respect of equity interest pledged by customers must not exceed 50% of the registered capital of a pawnshop; whereas the total outstanding amount owing in respect of real estate mortgaged by customers must not exceed 100% of the registered capital of a pawnshop. The statutory limit on the rate of interest charged on a loan provided in respect of pawned property must not exceed the PBOC official interest rate for six month term loan as discounted by the pawn loan period. Interest must not be withheld or deducted in advance. The fees payable by the pledgor include various administration fees calculated on a monthly basis, the combined monthly total of which must not exceed 4.2% of the loan amount for loans secured by pledged moveable property, 2.7% of the loan amount for loans secured by mortgaged real estate, or 2.4% of the loan amount for loans secured by pledged equity interest.

The pawned property will be deemed dis-pawned if within five days of the expiration of the pawn term the pledgor has not repaid the principal amount, accumulated interest and combined expenses of the loan or not extended the pawn term. Where pawned property is redeemed after the expiration of the pledge term (or extended pledge term), in addition to repayment of the principal amount, accumulated interest and combined expenses of the loan, the pledgor must also pay penalty interest calculated with reference to the rate of penalty interest for term loans as stipulated by the PBOC as well as any related fees in accordance with the mortgage agreement.

A pawnshop shall satisfy the following conditions in order to increase its registered capital: (1) at least one year has elapsed between the present capital increase and the operating date or the previous capital increase; and (2) the pawnshop has no record of illegal or irregular operation in the last year.

On May 17, 2005, MOFCOM and the Ministry of Public Security jointly promulgated the *Circular of the Ministry of Commerce and the Ministry of Public Security on Relevant Issues concerning the Implementation of the Pawning Measures* (《商務部、公安部關於貫徹實施<典 當管理辦法>的有關問題通知》), which further addresses the issues on, including but not limited to, preliminary examinations of applications for a new pawnshop, verification and issuance of Special Industry Licenses, the scope of senior officers and security standards for existing pawnshops.

MOFCOM issued the Circular of the General Office of the Ministry of Commerce on Improving Systems for the Supervision and Risk Prevention of Pawn Industry (《商務部辦公 廳關於進一步完善典當業監管及風險防範制度的通知》), or Circular No. 119, and the Circular of the General Office of the Ministry of Commerce on Strengthen the Supervision of Pawn industry (《商務部辦公廳關於加強典當行業監管工作的通知》), or Circular No. 81, on November 12, 2008 and August 18, 2009 respectively. Under these circulars, MOFCOM further specifies the issues on supervision and inspection of pawnshops for the purpose of standardizing the business operations and improving the internal control mechanisms of pawnshops.

On December 15, 2011, MOFCOM released the *Guiding Opinions on Promoting the Development of the Pawn Industry during the "12th Five Year Plan" Period* (《關於"十二五" 期間促進典當業發展的指導意見》), which reviewed and summarized the development of the pawn industry during the 11th Five Year Period, and emphasized its regulation principles, targets and measures of the pawn industry during the 12th Five Year Period. During 2011 to 2015, MOFCOM and the local Departments of Commerce will focus on the enactment of the regulatory laws and rules of the pawn industry, improve the environment for pawn industry development, and further formulate and enhance the pawn industry business standards.

On December 5, 2012, MOFCOM promulgated the *Regulation for Supervision of Pawning Industry* (《典當行業監管規定》) (the "**Pawning Industry Regulations**") which further specifies, on the basis of the Pawning Measures, the responsibilities of MOFCOM and its local counterparts and raises the requirement of strengthening the supervision on certain

aspects of pawnshops' business operations. Pursuant to the Pawning Industry Regulations, MOFCOM is responsible for the supervision of the pawning industry on a nationwide basis, with a primary focus on the promulgation of pawning industry laws and regulations, and guidance on the work of local authorities of the MOFCOM, while each local counterpart of MOFCOM is responsible for the supervision and administration of pawning industry within each of their jurisdictions. The provincial MOFCOM shall promulgate policies for the pawn industry within its jurisdiction, administer the Pawn Operations Business License and pawn tickets, establish a pawning industry material information reporting system, a risk pre-warning system and an emergency settlement plan, and supervise and regulate the pawn industry by multiple methods including conducting random on-site inspection on no less than 20% of pawnshops on an annually basis. The municipal MOFCOM shall supervise the entire progress of pawnshops' business operations, establish on-site inspection and conversation systems, focus on its supervision on the compliance of pawnshops' business operations and the authenticity of pawnshops' financial data, prevent and rectify any illegal activities in a timely manner, and conduct on-site inspection on all pawnshops within its jurisdiction at least once every half year. The MOFCOM on the county level shall focus on the on-site inspection of pawnshops within its jurisdiction, and assist the supervision of its superior counterparts.

The Pawning Industry Regulations, on the basis of the Pawning Measures, raise further requirements on the shareholders applying to establish a pawnshop, including: (i) corporate shareholders rather than individual shareholder shall have relative controlling shareholding of the pawnshop, specifically, all corporate shareholders shall hold collectively more than 1/2 of the entire shareholding of the pawnshop or the largest single corporate shareholder must hold the largest shareholding of more than 1/3 of the entire shareholding of the pawnshop; (ii) the corporate shareholder shall be capable of making capital contribution to the pawnshop in the form of monetary fund, and the corporate shareholder shall submit its audit report issued by an accounting firm selected from the ones designated by MOFCOM and its records of paying business tax and income tax; (iii) an individual shareholder shall be a PRC citizen residing in the PRC, who is no younger than 18 years old and has full civil capacity with no criminal record, good credibility and capability of making capital contribution to the pawnshop; (iv) to apply for establishment of pawnshop, the shareholders shall issue an undertaking letter to promise to comply with relevant PRC laws and regulations and the articles of association of the pawnshop, to strengthen the management and supervision of the pawnshop and to not to conduct illegal business operation, and to pay in the registered capital of pawnshop with its own legal fund; (v) for the corporate shareholder operating complying with laws, owning sufficient funds, having a good reputation and possessing the consistent profitability, its application for establishing pawnshop will be approved for priority; and (vi) the corporate shareholder shall undertake to report to the local authority of MOFCOM of its long-term equity investment in any enterprise other than that in the pawnshop.

In addition to the foregoing requirements on the shareholders applying for establish a new pawnshop, the *Pawning Industry Regulations* also reiterates the requirement on the approval of change of pawnshop's equity interest, including: (i) the interval between increases of registered capital of pawnshop shall be more than one year; (ii) the requirement of a shareholder paying increased registered capital to pawnshops shall be consistent with that of a shareholder

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## SUPERVISION AND REGULATION

applying for the establishment of a new pawnshop; the ineligible investors shall not be approved to invest in a pawnshop; the enterprise which operates less than three (3) years or fails to gain profit in the most recent consecutive two (2) years, shall be approved to invest in a pawnshop with the principle of strict examination and prudential approval; and (iii) the material alteration of a pawnshop including the transfer of more than 50% equity of a pawnshop to the new investors, the transfer of the entire shareholding of the controlling shareholder, and multiple material changes (including enterprise name, legal representative, address and shareholding structure of pawnshop) at one time shall be strictly examined for the purpose of preventing illegal fund-raising disguised in the form of pawning or illegal scalping of Pawn Operation Business License.

With respect to pawnshops' business operations, the Pawning Industry Regulations require local counterparts of the MOFCOM to reinforce their supervision and management in the following aspects: (i) strengthen its investigation and punishment of illegal fund-raising, illegal operation beyond the business scope of pawnshop, raising funds disguised in the form of pawning, and accepting stolen goods as the pawned property intentionally; (ii) strengthen the supervision and administration of pawnshops' fund, including the sources and use of pawning funds, bank deposits and cash flow of pawnshops, and fund flow between a pawnshop and its shareholders; and (iii) strengthen the supervision and administration over legal compliance of pawnshops' business operations. According to the Pawning Measures and Pawning Industry Regulations, pawnshops may only get funds from their registered capital, operating surplus and the loans provided by commercial banks. The municipal MOFCOM shall monitor the fund flow of pawnshops within its jurisdiction by recording the bank account of pawnshops and conducting random inspection on such bank accounts. All illegal operations regarding the funding of pawnshops, including pawnshops borrowing money from shareholders, shareholders conducting pawning business in the name of the pawnshop, and shareholders conducting financial activities through the pawnshop, are strictly forbidden. The following illegal operations of pawnshops are forbidden: participating in the investment in listed securities with pawn fund or providing fund to clients for investment in listed securities, accepting a securities account as pawn collateral, abuse and misappropriation of Pawn Operation Business License, pawning without issuance of pawn ticket, signing pawning contract without issuance of pawn ticket, accepting the pawn without any pawned property, or other illegal operation that would result in the pawn ticket being inconsistent with pawned property.

For the purpose of reinforcing the supervision of the pawn industry as mentioned above, the Pawning Industry Regulations provide that MOFCOM shall adopt multiple measures and establish multiple channels, including: (i) the provincial MOFCOM shall be responsible for the manufacture and issuance of pawn tickets, and the provincial MOFCOM and municipal MOFCOM shall set up the ledger recording the issuance, allocation and withdrawal of the pawn ticket for the purpose of numbering and managing the pawn tickets; (ii) the municipal MOFCOM shall strengthen the management of pawnshops' file by conducting on-site inspection to check the effectiveness, integrity and consistency of the pawn tickets, pawn contracts, the documents of pawnshops' clients and the account report of the pawnshop; and (iii) the authorities of MOFCOM at all levels shall supervise pawnshops' business operations

and financial data via the Information System for the Supervision and Administration of Pawning Industry ("**System**"), and pawnshops shall, correspondingly, conduct business operations via the System (including printing out and issuing pawn tickets and reporting its operation and financial data) for the review and inspection the authorities of MOFCOM.

Pursuant to the *Pawning Industry Regulations*, the municipal MOFCOM or its superior authorities shall have conversations with the legal representative, director or senior management of the pawnshop, and issue a rectification letter ordering it to correct its non-compliance operation if a pawnshop: (i) withdraws registered capital during its operation term; (ii) establishes branch office without approval; (iii) changes its shareholding or business location without approval; (iv) operates beyond the approved business scope, provides pawning loans at a ratio higher than statutory allowed, and/or charge interest at a rate higher than statutory allowed; (v) refuses or hinders the on-site or off-site supervision; (vi) refuses or hinders to submit reports and documents, provides false reports and documents, or conceals material facts for the review and inspection the authorities of MOFCOM; (vii) fails to issue pawn tickets via the System, or signs pawning contracts without issuance of pawn tickets, or manufactures pawn tickets without approval; or (viii) engages in other non-compliant behavior.

#### Regulations and Rules on the Disposal of the Dis-pawned items

According the *Pawning Measures*, where the value of dis-pawned item does not exceed RMB30,000, the pawnshop may dispose or otherwise sell the property at its own risk. Dis-pawned item with a value exceeding RMB30,000 may be disposed in accordance with relevant provisions of the Guaranty Law. The Pawning Measures also provide that a pawnshop and pledgor may, prior to maturity of a loan, agree that if the dis-pawned item with a value exceeding RMB30,000 is forfeited, the pawnshop may arrange for its sale or auction. Any amount generated from the sale or auction of the pawned property that is in excess of the outstanding principal loan amount, accumulated interest and combined expenses (including the cost of the auction or sale) must be returned to the pledgor. If the money received from the sale or auction is insufficient to repay these amounts, the pawnshop may file a suit against the pledgor at the People's Court to recover the shortfall.

The *Pawning Measures* further provide that all dis-pawned items whose circulation is restricted by the State shall be, in accordance with relevant laws and regulations, disposed of, delivered or sold to designated entities upon approval of relevant administrative departments. Where the pawnshop sets up sales outlets of dis-pawned items other than its business premises, the pawnshop shall report the same to the competent commercial department at the provincial level for record-filing, and shall conscientiously accept supervision and inspections from local authorities of MOFCOM. Consent and cooperation from the mortgagor or pledgor is required where the pawnshop is to dispose of shares of a listed company as the dis-pawned item. Without authorization, the pawnshop may not sell off shares of a listed company as the dis-pawned item, dispose of the same at converted prices, or entrust auction houses to publicly auction the same.

#### System for Annual Inspection of Pawnshops

The SETC promulgated the *Measures for Annual Inspection of Pawnshops* (《典當行年 審辦法》) on December 31, 2002 which came into effect on February 1, 2003. The annual inspection of pawnshops, among other things, includes: (a) alternation of the registered capital, shareholders and other matters of a pawnshop and its branches; (b) financial status of a pawnshop; (c) organization and internal management status of a pawnshop and its branches; (d) the compliance of the business operation of a pawnshop and its branches; (e) the use of pawn-tickets; and (f) other aspects in compliance with the Pawning Measures and other laws and regulations.

The pawnshop shall not pass the annual inspection and its Pawn Operation Business License shall be revoked, provided that the following circumstances are found in the annual inspection: (a) a pawnshop was established in a materially illegal manner (e.g. making feigned contributions and obtaining approval by fraud); (b) the business was operated in a materially illegal manner (e.g. accepting deposits or doing so in disguised form, illegally raising funds, extending credit loans, intentionally accepting unlawfully obtained goods as pawned property and forcing the pledgor to redeem the pawned property in a materially illegal manner); (c) the pawnshop has not been opened for business for more than 6 months since obtaining the pawning operation business license, or stopped business operations for more than 6 months; (d) illegal matters have not been rectified although the pawnshop makes the rectification as ordered by the administration authority; (e) the pawnshop refuses to participate in the annual inspection; and (f) other circumstances provided by the SETC.

Pursuant to the Pawing Industry Regulations, the annual inspection of pawnshops shall focus on the following aspects: (i) amount of paid-in capital; (ii) source of funds; (iii) the existing condition of corporate shareholders, the annual inspection of such shareholders, and fund flow between the pawnshop and its shareholders; (iv) business structure and extended pawning loans; (v) disposal of forfeited pawned property; (vi) use of pawn tickets; (vii) charge and collection of pawning interest and fees; (viii) change in the location of the pawnshop and its branch offices; and (ix) business operation of pawnshop's branch office.

#### **MODERN SERVICES BUSINESS**

#### **Dental Care Business**

# Administrative Regulations On Medical Institutions (《醫療機構管理條例》) and Medical Institution Practicing License (醫療機構執業許可證)

The Administrative Regulations on Medical Institutions (《醫療機構管理條例》), which were promulgated on February 26, 1994 by the State Council and came into effect on September 1, 1994, and the Implementation Measures of the Administrative Regulations on Medical Institutions (《醫療機構管理條例實施細則》), which were promulgated by the National Health and Family Planning Commission on August 29, 1994 and came into effect on September 1, 1994, stipulate that the establishment of medical institutions shall comply with

the relevant regional planning requirements as well as the basic standards of medical institutions. Any entity or individual that intends to establish a medical institution must follow the relevant application approval procedures and register with the relevant public health administrative authorities to obtain a Medical Institution Practicing License (醫療機構執業許可證).

According to the above regulations, should an entity be engaged in the practice without obtaining a Medical Institution Practicing License, the competent authorities may order it to suspend the practicing activities, confiscate income from the illegal practice, medicines and devices of the entity and give penalties.

Moreover, a medical institution's Medical Institution Practicing License is subject to periodic examinations and verifications by registration authorities, and will be cancelled if such medical institution fails to pass the examination.

## Administrative Regulations on Radiotherapy (《放射診療管理規定》)

The Administrative Regulations on Radiotherapy (《放射診療管理規定》), which were promulgated by the National Health and Family Planning Commission on January 24, 2006 and came into effect on March 1, 2006, mainly apply to medical institutions engaged in the clinical diagnosis and treatment using radioisotopes and radiation devices. Depending on the specific radiotherapy treatment, medical institutions shall apply for and obtain the license for radiotherapy issued by the competent public health administrative authorities. During the course of radiotherapy, medical institutions shall take protective measures in accordance with the relevant laws and regulations.

# *Regulations on the Safety and Protection of Radioisotopes and Radiation Devices* (《放射性 同位素與射線裝置安全和防護條例》)

The Regulations on the Safety and Protection of Radioisotopes and Radiation Devices (《放射性同位素與射線裝置安全和防護條例》), which were promulgated by the State Council on September 14, 2005 and came into effect on December 1, 2005, stipulate that any entity engaging in the production, sale or use of any categories of radioisotopes or radiation devices shall obtain a corresponding license. In addition, medical institutions using radioisotopes or radiation devices for diagnosis and treatment shall obtain a license for diagnostic and therapeutic technique with radioactive sources and medical radiation.

# Regulations on the Supervision and Administration of Medical Devices(《醫療器械監督管理 條例》)

The Regulations on the Supervision and Administration of Medical Devices (《醫療器械 監督管理條例》), which were promulgated by the State Council on January 4, 2000 and came into effect on April 1, 2000, regulate the management of medical devices manufacturers and the supervision, distribution and use of medical devices as well as relevant legal obligations. Pursuant to the above regulations, the government shall implement a product registration

system for medical devices production. Enterprises established for manufacturing Class I medical devices shall file a record with the competent pharmaceutical regulatory department. Enterprises established for manufacturing Class II and/or Class III medical devices shall be examined and approved by the competent pharmaceutical regulatory department and obtain a Medical Device Manufacturing Enterprise License. The term of validity of a Medical Device Manufacturing Enterprise is five years.

#### **Logistics Business**

## **Regulations Relating to Road Transportation**

Enterprises engaged in road transportation and stations operations shall comply with the *Road Transport Regulations and the Regulations for the Administration of Road Cargo Transportation and Stations* (《道路貨物運輸及站場管理規定》), which took effect on August 1, 2005 and subsequently amended on March 14, 2012, by obtaining the Road Transportation Operation Permit (道路運輸經營許可證) from the road transportation administrative authorities.

According to the *Road Transport Regulations of the People's Republic of China* (《中華 人民共和國道路運輸條例》) (the "*Road Transport Regulations*") effective from July 1, 2004 and subsequently amended on November 9, 2012, the *Functions of the Ministry of Transport*, the *Proposed Restructuring of the State Council* and the *Notice on the Structure of the Ministry of Transport*, the Ministry of Transport has established the Road Transport Bureau to manage the road transport industry.

# Lithium-ion Batteries

#### Law of Prevention and Control of Environmental Pollution by Solid Waste

Law of the People's Republic of China on Prevention and Control of Environmental Pollution by Solid Waste (《中華人民共和國固體廢物污染環境防治法》), was promulgated by Standing Committee of the National People's Congress on December 29, 2004 and became effective on April 1, 2005. This law has been revised and taken effect from promulgated June 29, 2013. This Law is applicable to the prevention and control of environmental pollution by solid waste within the territory of the People's Republic of China. In preventing and controlling environmental pollution by solid waste, the State follows the principle whereby the polluter is held responsible in accordance with law.

In accordance with the *law of the People's Republic of China on Prevention and Control of Environmental Pollution by Solid Waste*, units where industrial solid waste is generated shall establish and improve the responsibility system for prevention and control of environmental pollution and adopt measures for prevention and control of environmental pollution by industrial solid waste. The State institutes a system of report and registration for industrial solid waste. Units where industrial solid waste is generated shall provide information about the types, quantity, flow direction, storage, treatment, etc. of industrial solid waste to the administrative department for environmental protection of the local people's governments at or above the county level in the places where they are located.

Where an entity, in violation of the provisions of this Law, the administrative department for environmental protection of the people's government at or above the county level shall instruct it to discontinue the violation and to rectify within a time limit, and may impose on it a fine.

#### The technology policy of prevention of Waste battery pollution

*The Technology Policy of Prevention of Waste Battery Pollution* (《廢電池污染防治技術 政策》), was promulgated by State Environmental Protection Administration and other four national ministries and commissions and became effective on October 9, 2003. This regulation is committed to guiding treatment and disposal of the waste battery and the development of renewable resources disposal technology, regulating the behavior of disposal of waste battery treatment and resource recycling.

Under *The technology policy of prevention of Waste battery pollution*, battery manufacturers and the Merchant who owns the trademark but entrusts other battery manufacturer to manufacture batteries shall, in accordance with the national standards, mark the labels on its batteries which he manufactured.

The collection of waste battery is focused on those batteries which can be recharged, like cadmium nickel battery, nickel-metal hydride batteries, lithium-ion battery, battery manufacturers and the entrusted battery manufacturers. Battery manufacturers and the Merchant who owns the trademark but entrusts other battery manufacturer to manufacture batteries are responsible for recycling those waste rechargeable batteries. Those recycled batteries shall be sent to the plant or facilities that have the corresponding qualifications to treat and dispose, and improve the utility level.

#### AGRICULTURE AND FOOD BUSINESS

#### Agriculture

#### **Regulations Relating to Land Contracting**

According to the *Law of Land Administration of the People's Republic of China* (《中華 人民共和國土地管理法》) promulgated by SCNPC on June 25, 1986, as amended in 1988, 1998 and 2004 (the "*Land Administration Law*"), the land in PRC is categorized into state-owned land and collective-owned land. State-owned land is owned by the State and the collective-owned land is owned by the collective economic organization.

The use right of the collective-owned land may be contracted by members of the collective economic organization or entities or individuals who are not members of the collective economic organization to engage in the business of farming, forestry, animal husbandry or fishery. The contractee and the contractor of the use right of the collective-owned land shall enter into a written land contracting agreement that stipulates the rights and obligations of each party. Any entity or individual who has contracted the use right of the

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## SUPERVISION AND REGULATION

collective-owned land are obliged to protect and make rational use of the collective-owned land pursuant to the purposes as stipulated in the land contracting agreement. In case that the use right of the collective-owned land is contracted by entities or individuals who are not members of the collective economic organization, the term of land contracting shall be stipulated in the land contracting agreement. In addition, where the use right of the collective-owned land is contracted by an entity or individual other than any member of the collective economic organization, it shall be subject to the consent of at least two-thirds of the members, or of the representatives of members, of such collective economic organization and shall also be subject to the approval of the people's government of the rural township (or town).

Pursuant to the Law of Land Contracting in Rural Areas of the People's Republic of China (《中華人民共和國農村土地承包法》) promulgated by the SCNPC on August 29, 2002 and effective as from March 1, 2003 (the "Land Contracting Law"), the households of the collective economic organization is allowed to contract the use right of the collective-owned land in rural areas, but the title of such collective-owned land will remain unchanged. For those collective-owned land that are barren mountains, gullies, hills and beaches and not suitable for contracting by households of the collective economic organization, the use right of such collective-owned land may be contracted through tendering and bidding, auction, public consultation or other methods.

The contractee of the use right of the collective-owned land shall be the relevant collective economic organization or the administrative committee of the relevant rural township. The land contracting procedure shall be subject to the following principles: (1) any member of the collective economic organization of the township shall have the equal right to participate in the land contracting and shall in its sole discretion, choose not to participate in the land contracting; (2) all parties participating in the land contracting shall consult with each other in a fair and reasonable manner; (3) the land contracting plan shall be subject to consent of at least two-thirds of the members, or of the representatives of members, of such collective economic organization; (4) the implementation procedure of land contracting shall comply with the law.

The contractor of the land may in its sole discretion subcontract, assign, lease, exchange or through other methods transfer the land contracting right to any third party, provided that the contractor and such third party shall enter into a written agreement stipulating each party's rights and obligations. In case that the land contracting right is transferred to such third party, the contractor shall obtain the approval of contractee. In case that the land contracting right is subcontracted, leased, exchanged or transferred through other methods to such third party, the contractor shall file with the contractee for record.

According to the Measures for the Administration of Circulation of Agricultural Land Contracted Management Right (《農村土地承包經營權流轉辦法》) promulgated by the Ministry of Agriculture on January 19, 2005 and took effective on March 1, 2005 and the Explanation of the Higher People's Court in relation to Judge the Agricultural Land Litigation Applicable to Legal Problems (《最高人民法院關於審理涉及農村土地承包糾紛案件適用法律 問題的解釋》) announced by the Supreme People's Court on July 29, 2005 and took effect on September 1, 2005, if the leaser enter into more than two contracts in relation to the same land. the contractor who have legally register will obtain the contracted land operation right. If both parties do not legally apply for registration, the contractor with the contract first taking effect will obtain the contracted land operation right. If there is uncertainty based on the aforesaid situation, the one who legally use the land in accordance with the contract will obtain the contracted land operation right. However, the fact that one party forcefully occupies the land after the arguments occur cannot be the evidence for the recognition for the contracted land operation right. If the contractor does not legally register to obtain the contracted land operation right and the contracted land operation right is circulated by way of transfer, lease, investment and pledge, leaser can demand for the recognition of the circulation as invalid, except for the case of the contractor not being able to register to obtain certifications for operating the contracted land due to reason not arising from the contractor.

#### **Regulations Relating to Agricultural Products Safety**

The Agricultural Products Safety Law of the PRC (《中華人民共和國農產品質量安全 法》) (the "Agricultural Products Safety Law"), which was promulgated by the Standing Committee of the NPC on April 29, 2006 and became effective on November 1, 2006, governs the supervision and administration of the quality and safety of primary agricultural products, namely plants, animals, microorganisms and other products obtained in the course of agricultural activities. The Agricultural Products Safety Law regulates the agricultural products in the following aspects to ensure that they meet the requirements necessary to protect people's health and safety, including:

- the quality and safety standards of agricultural products;
- the production places of agricultural products;
- the production of agricultural products; and
- the packaging and labeling of agricultural products.

According to the *Agricultural Products Safety Law*, producers of agricultural products shall reasonably use chemical products in order to avoid contaminating production places of agricultural products. The agricultural producers shall also ensure that the preservatives, additives and other chemicals used in the process of production, packaging, preservation, storage and transportation of agricultural products shall be in conformity with the relevant compulsory technical specifications set by the State.

#### **Chinese Liquor Industry**

#### Product Liabilities and Quality Control

The Administration Regulations on the Production Permit for Industrial Products (《中 華人民共和國工業產品生產許可證管理條例》) promulgated by the State Council of PRC became effective on September 1, 2005, and Implemental Rules on the Supervision and Administration of the Quality Safety of Food Production and Processing Enterprises (Provisional) (《食品生產加工企業質量安全監督管理實施細則(試行)》) issued by General Administration of Quality Supervision, Inspection and Quarantine of the People's Republic of China (the "GAQSIQ") became effective on September 1, 2005 (collectively, the "QS Rule"). According to the QS Rules, the PRC adopted the market admittance system on food safety standards. Enterprises operating food production and/or food processing shall therefore maintain the production conditions which can guarantee the food safety standards, and shall obtain the production permit of the industrial products according to relevant procedures. Food products shall not leave the factory and be distributed without passing inspection and being stamped with the food safety standards market admittance symbols.

The Special Rules of the State Council on Strengthening the Supervision and Management of the Safety of Food and Other Products (《國務院關於加強食品等產品安全監督管理的特別 規定》) (the "Special Rules") was promulgated by the State Council and took effect on July 26, 2007. According to the Special Rules and its implemental opinions, the PRC government imposes expressed requirements on manufacturers and distributors for production and distributions of products which are related to human health and safety. More strict requirements are imposed on imported and exported products. For exported goods, manufacturers and distributors must ensure that the exported goods meet the standard set by the importing countries or regions, or by the contractual requirements. Further, the Special Rules emphasize the responsibilities of inspectors of exported goods. The regulatory authority will keep an "honor roll" and blacklist of the manufacturers and distributors of exported goods.

*Provisions on Management of Food Recalls* (《食品召回管理規定》) was promulgated by GAQSIQ and took effect on August 27, 2007. The recall of food produced or sold within the territory of the PRC as well as the supervision and administration thereof shall be governed by *the Provisions on of Food Recalls*.

Further, consumers who sustain losses or damages from defective products are entitled to be indemnified by either manufacturers or distributors according to the *Law of the PRC on Products Quality* (《中華人民共和國產品質量法》) promulgated by the Standing Committee of the National People's Congress (the "SCNPC") on February 22, 1993 and amended on July 8, 2000. Nevertheless, if manufacturers are responsible for the defective products and the losses or damage caused thereby, the distributors which have indemnified consumers for their losses may seek claims on the indemnities against the manufacturers.

To impose further protection on consumers in connection with the purchase or use of food, *the PRC Food Safety Law* (《中華人民共和國食品安全法》) was promulgated by the SCNPC on February 28, 2009 and took effect from June 1, 2009. On July 20, 2009, *Regulations* 

for Implementation of Food Safety Law of the PRC (《中華人民共和國食品安全法實施條例》) was promulgated and became effective on the same date. According to the PRC Food Safety Law, (i) the food distributors may be subject to penalties, or even be required to cease operation if they fail to comply with the relevant food safety requirements; (ii) if the food distributors have caused any damage to the consumers or their assets, they shall compensate such consumers for the damage caused; and (iii) if the food distributors knowingly distribute unqualified food products, the consumers may claim for damages as well as compensation of up to ten times of the price of the unqualified food products.

*The Administrative Measures on Food Circulation Permits* (《食品流通許可管理辦法》) promulgated by the SAIC on and effective as of July 30, 2009, provides that a trader of general food products must obtain a food circulation permit from local agencies of the SAIC. However, a general food product trading enterprise may operate relying on a food hygiene permit issued prior to July 30, 2009 until the permit's expiration or cancellation.

Pursuant to the *Tort Liability Law of the PRC* (《中華人民共和國侵權責任法》) promulgated by the SCNPC on December 26, 2009, which became effective on July 1, 2010, manufacturers are liable for damages caused by defects in their products and sellers are liable for damages attributable to their fault. If the defects are caused by the fault of third parties such as the transporter or storekeeper, manufacturers and sellers are entitled to claim for compensation from these third parties after paying the compensation amount. The manufactures and sellers are obligated to take remedial measures such as issuing warnings or recalling the products in a timely manner if defects are found in products which are in circulation. If the products are manufactured and sold with known defects that cause death or severe personal injury to others, the infringed person has the right to claim punitive compensation.

#### **Alcohol Circulation Rules**

The Alcohol Circulation Administration Rules (《酒類流通管理辦法》) promulgated by the MOFCOM on November 7, 2005 came into effect on January 1, 2006. According to the Alcohol Circulation Administration Rules and relevant notices of the MOFCOM, alcohol (excluding beer) distributors should file with local commerce bureaus 60 days after having obtained business licenses. In addition, the alcohol (excluding beer) sellers should fill in the Alcohol Circulation Collateral Form (酒類流通附隨單) with the relevant information of alcohol sold when selling alcohols and such Alcohol Circulation Collateral Forms should be circulated with the sold alcohols.

# **Advertisement Rules**

The Provisional Rules on the Release of Food Advertisement (《食品廣告發佈暫行規定》) (the "Food Advertisement Rules") promulgated by the State Administration for Industry and Commerce on December 30, 1996 as amended on December 3, 1998. According to the Food Advertisement Rules, the Food Hygiene Permit (食品衛生許可證) is required when releasing wine advertisements.

Pursuant to *Food Quality Certification Implementation Rules – Alcohol* (《食品質量認證 實施規則–酒類》), joint issued by Certification and Accreditation Administration of PRC and MOFCOM in 2005, this rule applies to quality and safety certification of distilled liquor, fermented, modulated wine and other alcohol drink. The process of quality certification includes Sample inspection, preliminary factory inspection and post-supervision.

## **PROPERTY BUSINESS**

#### **Regulations on Real Estate Developer in the PRC**

#### Establishment of a real estate developer

Pursuant to the *Law of the PRC on Administration of Urban Real Estate* (《中華人民共和國城市房地產管理法》) (the "**Urban Real Estate Law**") promulgated by the SCNPC, effective January 1, 1995 and revised in 2007, a "real estate developer" refers to an enterprise which engages in the development and sale of real estate for profit-making purposes. Under the *Regulations on Administration of Development of Urban Real Estate* (《城市房地產開發經營管理條例》) (the "**Development Regulations**") promulgated by the State Council on July 20, 1998, an enterprise engaging in real estate development must satisfy the following requirements in addition to other enterprise establishment conditions provided in relevant laws and administrative regulations:

- (i) its registered capital must be RMB1 million or more; and
- (ii) it must have four or more full-time professional real estate/construction technicians and two or more full-time accounting officers. each or whom must hold the relevant qualification certificate.

#### Qualifications of a real estate developer

According to the *Provisions on Administration of Qualifications of Real Estate Developers* (《房地產開發企業資質管理規定》) (the "**Provisions on Administration of Qualifications**") promulgated by the Ministry of Construction on March 29, 2000, a real estate developer must apply for registration of its qualifications. An enterprise may not engage in the development and sale of properties without a qualification classification certificate. The Ministry of Construction is in charge of monitoring the qualifications of all real estate developers within the PRC, and local real estate development authorities at or above the county level are in charge of monitoring the qualifications, real estate developers. In accordance with the Provisions on Administration of Qualifications, real estate developers are divided into four classes.

(i) Class 1 qualifications are subject to preliminary examination by the construction authorities at the provincial level and the final approval of the Ministry of Construction. A Class 1 real estate developer is not restricted as to the scale of its real estate projects and may undertake a real estate development anywhere in the

country. Class 2, 3 or 4 qualifications are regulated and managed by the construction authorities at the provincial level subject to delegation to lower level government agencies. A real estate developer of Class 2 or lower may undertake a project with a GFA of less than 250,000 sq.m., the detailed business scope of the developer of Class 2 or lower is determined by the construction authorities at the provincial level.

Under the *Provisions on Administration of Qualifications*, the real estate development authorities will examine applications for registration of qualifications submitted by real estate developers by mainly considering their registered capital and financial condition, lengths of time they have conducted real estate development business, professional personnel they employ, performance and operating results from past real estate operations and their quality control systems. A real estate developer that passes the qualification examination will be issued a qualification certificate of the relevant class by the qualification examination authority. A real estate developer shall only conduct the real estate development in compliance with the approved class or qualification.

For a newly established real estate developer, the real estate development authority will issue a provisional qualification certificate, if it is an eligible developer, within 30 days of receipt by the authority of the application. The provisional qualification certificate will be effective for one year from its date of issuance and may be extended for not more than two additional years with the approval of the real estate development authority. The real estate developer must apply for formal qualification classification certificate to the real estate development authority within one month before the expiration of its provisional qualification certificate may result in a fine ranging from RMB50,000 to RMB100,000 and, if such failure is not rectified, revocation of the developer's qualification certificate or business license.

Pursuant to the *Provisions on Administration of Qualifications*, the qualification of a real estate developer should be annually inspected. The construction authority under the State Council or the entrusted institution is responsible for carrying out the annual inspection of class 1 real estate developer's qualification. Procedures for annual inspection of developers of class 2 or lower qualifications shall be formulated by the construction authority under the people's government of the relevant province, autonomous region or municipality.

#### Foreign Investment in the PRC Real Estate Market

On July 11, 2006, the Ministry of Construction. MOFCOM, NDRC, PBOC, the State Administration for Industry and Commerce and SAFE issued the Opinion on Regulating the Access and Management or Foreign Capital in the Real Estate Market (《關於規範房地產市場外資準入和管理的意見》) (the "171 Opinion"), which states that, among other things, a foreign entity or individual investing in the PRC property other than for self-use, must apply for the establishment of a Foreign Invested Real Estate Enterprise (the "FIREE") in accordance with the applicable PRC Laws and can only conduct operations within the authorized business scope. The opinion attempts to impose additional restrictions on the establishment and operation of a FIREE by measures including regulating the amount of

registered capital as a percentage of total investment in certain circumstances, limiting the validity of a FIREE or the transfer of its projects and prohibiting the borrowing of money from domestic and foreign lenders where, among other things, the registered capital is not paid up, land use rights are not obtained, or the capital fund is less than 35% or the total investment amount in the intended development project. In addition, the opinion also limits the ability of certain foreign individuals to purchase residential properties in China.

On May 23, 2007, MOFCOM and SAFE issued the Circular on Further Reinforce and Standardize the Examination and Supervision on Foreign Direct Investment in Real Estate Industry (《關於進一步加強、規範外商直接投資房地產業審批和監管的通知》) (the "May Circular"), which states that, among other things, a foreign investor must apply to establish FIREE in accordance with PRC laws if it plans to develop or operate property business in the PRC. The May Circular states that foreign investors cannot bypass the examination and approval requirements applicable to foreign invested property businesses by changing the actual controllers of the domestic property enterprises in the PRC and the merger of or investment in domestic real estate enterprises by way of returning investment (返程投資) (including the same actual controller) shall be placed under strict control. If foreign-invested enterprises wish to engage in property development or operation business, or FIREEs wish to engage in new project development operations, they must apply to the relevant examination and approval authorities for their expansion of scope of business or scale of business operation. In addition, local examining and approving organs shall file the approval of the establishment of foreign-funded real estate enterprises with the MOFCOM for record in a timely manner according to law.

Under the "Catalog of Industries for Guiding Foreign Investment" (《外商投資產業指導 目錄》) promulgated by MOFCOM and NDRC on March 13, 2015 and becoming effective on April 10, 2015:

- the construction and operation of golf courses and villas falls within the category of industries in which foreign investment is prohibited; and
- other real estate development falls within the category of industries in which foreign investment is permitted.

## **Regulations on Real Estate Project Development**

#### **Obtaining Land Use Rights**

In December 1988, the SCNPC amended the Land Administration Law (《土地管理法》) to permit the transfer of land use rights for value.

#### Grant of Land Use Rights

Under the Interim Regulations of the People's Republic of China on Assignment and *Transfer of the State-owned Land Use Rights in Urban Areas* (《中華人民共和國城鎮國有土 地使用權出讓和轉讓暫行條例》) (the "Interim Regulations on Assignment and Transfer") promulgated and enforced by the State Council on May 19, 1990, a system of assignment and transfer of the right to use State-owned land is adopted. A land user shall pay a premium to the State as consideration for the assignment of the land use rights within certain terms, and a land user may transfer, lease, mortgage or otherwise commercially exploit the land use right within his terms of use. Under the Interim Regulations on Assignment and Transfer and the Urban Real Estate law, the land administration authority under the local government of the relevant city or county shall enter into an assignment contract with the land user for an assignment of land use right. The land user shall pay the assignment price as stipulated in the assignment contract. After paying the assignment price in full, the land user shall register with the land administration authority and obtain a Land Use Rights Certificate. The Certificate is an evidence of the acquisition of land use rights. The Development Regulations provide that the land use rights for a site intended for real estate development shall be obtained by way of an assignment except for those land use rights which may be obtained by way of allocation pursuant to the PRC laws or the stipulations of the State Council.

The grant of land use rights by way of competitive processes is subject to the *Regulations* on the Grant of State-owned Land Use Rights by Invitation of Tender, Auction or Listing-forbidding (《招標拍賣掛牌出讓國有土地使用權規定》), issued by the Ministry of Land and Resources of the PRC on May 9, 2002 (the "2002 Regulations") and revised as of September 21, 2007 by Regulations on Granting State-owned Construction Land Use Right through Tenders, Auction and Putting up for Bidding (《招標拍賣掛牌出讓國有建設用地使用權規 定》) (the "2007 Regulations"). In addition, the Ministry of Land and Resources required that with effect from August 31, 2004, the grant of land use rights must be made pursuant to auctions or listing at a land exchange and that no land use rights for commercial uses may be granted by way of agreement. The 2007 Regulations specifically provide that land to be used for industrial, commercial, tourism, entertainment or commodity residential purposes, or where there are two or more intended users for the certain piece of land, must be granted by way of competitive processes. A number of measures are provided by the 2007 Regulations to ensure such grant of land use rights for commercial purposes is conducted openly and fairly. For instance, the local land bureau must take into account various social, economic and planning considerations when deciding on the use of a certain piece of land, and its decision regarding land use designation is subject to approval of the city or provincial government. The grantee shall apply for land registration and obtain the State-owned land use rights certificate upon full payment of the land premium of the granted land according to the State-owned land use right granting contract. In the event that the land premium of the granted land is not paid in full, the grantee will not receive the land use rights certificate. In addition, the announcement of tender, auction or listing-forbidding must be made 20 days prior to the date on which such competitive process begins. Further, it also stipulated that for listing at a land exchange. The time period for accepting bids must be no less than 10 days.

Land use right Transfer from Current Land User

The assignment contract or the joint-develop agreement is subject to terms and conditions specified in the land grant contract. For residential construction projects, under the *Provisions on the Administration of Urban Real Estate Transfer* (《城市房地產轉讓管理規定》) promulgated by the Ministry of Construction in August 1995, as amended in August 2001, at least 25% of total construction costs, excluding land grant fees, be expended and the construction schedule and date of completion and delivery of the project have been determined before assignment can take place. All rights and obligations of the current holder under a land grant contract will be transferred contemporaneously to the assignee of the land use rights. The relevant local government has the right to acquire the land use rights to be assigned if the assignment price is significantly lower than the market price. Relevant local governments may also acquire the land use rights from a land user in the event of a change in town planning. The land user will then be compensated for the loss of his land use rights.

#### Construction of Real Estate

Construction projects shall be delivered for use only after passing the inspection and acceptance under the *Construction Law* (《中華人民共和國建築法》) which was promulgated in November 1997 and amended in 2011. A real estate development project must comply with various laws and legal requirements concerning planning, construction quality, safety and environment and technical guidance on architecture, design and construction work, as well as provisions of the relevant contracts.

#### Obtaining Planning Permits and Construction Commencement Permits

Under the *Law on Urban and Rural Planning of the People's Republic of China* (《中華 人民共和國城鄉規劃法》) promulgated by the SCNPC on October 28, 2007, effective from January 1, 2008, a real estate developer shall apply for the construction work planning permit from the competent authorities of urban and rural planning under the People's Government at city or county level for project construction.

In addition, a real estate developer shall apply for a Construction Commencement Permit from the construction administrative authority under the local people's government above the county level pursuant to the Measures for the Administration of Construction Work Permit of Construction Projects (《建築工程施工許可管理辦法》) enacted by the Ministry of Construction on October 15, 1999 and revised on and effective as of July 4, 2001.

## Completion of a Real Estate Project

In accordance with the Circular on Strengthening and Standardizing the Administration of Newly-commenced Projects (《關於加強和規範新開工項目管理的通知》) promulgated by the General Office of the State Council on November 17, 2007, construction projects shall meet certain conditions before commencement, including complying with the national industrial policies, development and construction plans, land supply policies and market access criteria;

completing the approval, ratification or filing procedures; complying with the urban and rural planning; obtaining the approval of the use of land; completing the approval of the environmental impact assessment: completing the energy-saving appraisal and examination for fixed asset investment projects; and acquiring the construction permit.

According to the Development and Operation Regulations, the Provisions on Acceptance Inspection Upon Completion of House Construction and Municipal Infrastructure Projects (《房屋建築和市政基礎設施工程竣工驗收規定》) promulgated by MOHURD on December 2, 2013 and the Administrative Measures on the Filing of Acceptance Inspection upon Completion of House Construction and Municipal Infrastructure Projects (《房屋建築和市政基礎設施工 程竣工驗收備案管理辦法》) promulgated by the MOC on April 4, 2000 and revised by MOHURD on October 19, 2009, after the completion of real estate projects, the real estate developer must organize an acceptance inspection and, after passing the inspection, file with the relevant governmental authorities on such completion of acceptance inspection. A real estate development project shall not be delivered for use until and unless it has carried out and passed the acceptance inspection. Where a real estate project is developed in phases, acceptance inspection may be carried out by phase.

### Sales of Commodity Properties

Under the *Measures for Administration of Sale of Commodity Properties* (《商品房銷售 管理辦法》) promulgated by the Ministry of Construction in April 2001, the sale of commodity houses can include both sales prior to the completion of the buildings i.e. pre-sale of commodity properties and sales after the completion of the buildings.

## Pre-Sale of Commodity Properties

Any pre-sale of commodity properties must be conducted in accordance with the *Measures for Administration of Pre-sale of Commodity Properties* (《城市商品房預售管理辦法》) (the "**Pre-sale Measures**") promulgated by the Ministry of Construction in November 1994, as amended in August 2001 and July 2004. The Pre-sale Measures provide that any pre-sale of commodity properties is subject to specified procedures. The pre-sale of commodity properties shall be subject to a licensing system. Where a real estate developer intends to sell commodity properties in advance, it shall apply to the real estate administrative department to obtain a Pre-sale Permit (《商品房預售許可證》). The pre-sale of commodity properties is required to meet the following conditions:

- (i) the related land grant fee must be fully paid up and a Land Use Rights Certificate obtained;
- (ii) a Construction Project Planning Permit and a Construction Commencement Permit must have been obtained;
- (iii) the funds invested in the development of the commodity properties intended for pre-sale must represent 25% or more of the total investment in the project and the progress of construction and the completion and delivery dates must have been properly determined; and

(iv) the pre-completion sale has been registered and a Pre-sale Permit has been obtained.

The proceeds of pre-sale of commodity properties must be used to develop the relevant project so pre-sold.

Pursuant to the *Circular of the General Office of the State Council on Forwarding the Opinion of Such Departments as the Ministry of Construction on Stabilizing Housing Prices* (《國務院辦公廳轉發建設部等部門關於做好穩定住房價格工作意見的通知》) promulgated by the General Office of the State Council on May 9, 2005, the purchaser of a pre-sale commodity property is prohibited from transferring such property prior to the completion of its construction. Prior to the completion and delivery or a pre-sold commodity property and the obtaining or the Property Ownership Certificate, the administrative department of real estate shall not conduct any transfer formalities for the pre-sale purchaser. Property developers are required to carry out an immediate archival filing network system for pre-sales contracts or commodity properties with the local authorities on a real name and real time basis.

#### Sales after the Completion of Commodity Properties

Under the *Regulations for the Administration of Sale of Commodity Properties* (《商品房 銷售管理辦法》), commodity properties may be put to post-completion sale only when the following preconditions have been satisfied:

- the real estate development enterprise offering to sell the post-completion buildings shall have an enterprise legal person business license and a qualification certificate of a real estate developer;
- (ii) the enterprise has obtained a Land Use Rights Certificate or other approval documents of land use;
- (iii) the enterprise has obtained the Construction Project Planning Permit and the Construction Commencement Permits;
- (iv) the commodity properties have been completed and been inspected and accepted as qualified;
- (v) the relocation of the original residents has been well settled;
- (vi) the supplementary essential facilities for supplying water, electricity, heating, gas, communication, etc. have been made ready for use, and other supplementary essential facilities and public facilities have been made ready for use, or the schedule of construction and delivery date of have been specified;
- (vii) the property management plan has been completed.

Before the post-completion sale of commodity properties, a real estate developer shall submit the real estate development project manual and other documents showing that the preconditions for post-completion sale have been fulfilled to the real estate development authority for making a record.

### Lease of Properties

Under the Administrative Measures for Commercial Housing Leases and Urban Real Estate Administration Law of the PRC (《中華人民共和國城市房地產管理法》) promulgated by the SCNPC on July 5, 1994 which became effective on January 1, 1995 and as amended on August 30, 2007 and August 27, 2009 and the Administrative Measures for Commercial Housing Leases (《商品房屋租賃管理辦法》) promulgated by the MOHURD on December 1, 2010, which became effective on February 1, 2011, illegal properties cannot be leased. Further, a lease must be filed with the real estate administrative department.

### Loan for Real Estate Developer

The PBOC issued *the Circular on Further Strengthening the Management of Loans for Property Business* (《關於進一步加強房地產信貸業務管理的通知》) in June 2003 to tighten the requirements on banks for the provision of loans for the purpose of residential development, individual home mortgage and individual commodity properties as follows:

- (i) Property development loans may be granted to property developers who are qualified for property development, are ranked high in credibility and have no overdue payment for construction. For property developers with commodity properties with a large amount of idle land and high vacancy rate and high debt ratio, strict approval procedures must be applied for their new property development loans and their activities must also be subject to close monitoring.
- (ii) Commercial banks are not allowed to grant loans to property developers to pay off land grant premium.
- (iii) Commercial banks may only provide housing loans to individual buyers when the roofing of the main structural buildings has been completed. When a borrower applies for individual housing loans for a first residential unit, the down payment by the borrower must he at least 20% of the purchase price. In respect of a loan application for the additional purchase or residential unit(s), the percentage of the down payment by the borrower is increased.
- (iv) When a borrower applies for mortgage loan for an individual commercial use building, the mortgage ratio may not be more than 60% of the purchase price of the property. In addition, the term of the loan may not be more than 10 years and the commodity property must be completed and delivery accepted after inspection.

On December 20, 2008, the General Office of the State Council issued the rules on the *Opinions on Promoting the Healthy Development of the Real Estate Market* (《國務院辦公廳 關於促進房地產市場健康發展的若干意見》), which provides that in order to expand domestic demand and encourage consumption of ordinary residential housing, on the condition that the GFA per capita of the first residential housing bought with loans is lower than the local average standard, the buyer may apply for the purchase of the second housing with the same preferential interest rate and proportion of down payment for the first residential housing. For other circumstances of buying the second residential housing, the interest rate and other relevant factors shall be reasonably determined by the commercial banks based on risk factors.

Under the Urban Real Estate Law, the Guaranty Law (《擔保法》) promulgated by the SCNPC on June 30, 1995 and becoming effective from October 1, 1995, the Measures for Administration of Mortgage of Urban Real Estate (《城市房地產抵押管理辦法》) promulgated by the MOC on May 9, 1997, as amended on August 15, 2001, and the Property Law (《物權法》) promulgated by the NPC on March 16, 2007 and becoming effective from October 1, 2007, when a mortgage is created on the ownership of a legally obtained building, the mortgage must be simultaneously created on the right to use the land which the building occupies. When a mortgage is created on land obtained by way of grant, the mortgage must be simultaneously created on the ownership of the building erected on the land. The mortgagor and mortgagee shall sign a mortgage contract in writing. China adopts a registration system for real estate mortgage. Within 30 days after a real estate mortgage contract has been signed, the parties concerned must register the real estate mortgage with the real estate administration authorities at the location where the real estate is situated. The real estate mortgage right becomes effective on the date of registration of the mortgage. If a mortgage is created on a real estate in respect of which a real estate ownership certificate has been obtained legally, the registration authorities shall, when registering the mortgage, make an entry of "third party right" on the original real estate ownership certificate and then issue a certificate of third party right to the mortgagee. If a mortgage is created on a commodity building put up for pre-sale or construction in progress, the registration authority shall, when registering the mortgage, record the details on the mortgage contract. If construction of a real estate is completed during the term of a mortgage, the panics involved shall re-register the mortgage of the real estate after obtaining the certificates evidencing the rights and ownership to the real estate.

#### Supervisions on Idle Land

According to the *Measures on Disposing Idle Land* (《閒置土地處置辦法》) enacted and enforced by the Ministry of Land and Resources on April 28, 1999 and amended on June 1, 2012, the land can be defined as idle land under any of the following circumstances:

- (i) development and construction of the land is not commenced after one year of the prescribed time limit in the contract of granting the land use right: or
- (ii) the development and construction of the land has been commenced but the area of the development and construction that has been commenced is less than one-third of the total area to be developed and constructed or the invested amount is less than 25% of the total amount of investment, and the development and construction have been continuously suspended for one year or more without an approval.

If the delay of commencement is caused by the activities of the government, the municipality or county-level land administrative department shall negotiate with the concerned land user and conclude a proposal on methods of disposal of the idle land for the local government's approval, including but not limited to extending the time period for development and construction (provided that the extension shall be no longer than one year), changing the use of the land, arranging for temporary use, replacing with another land and withdrawing the land with a compensation. If the delay of commencement is caused by other reasons, if the

work has not been commenced after one year from the prescribed date of commencement, a surcharge on idle land equivalent to no more than 20% of the land grant premium may be levied; if the work has not been commenced after two years from the prescribed date of commencement, the land can be confiscated without any compensation.

On January 3, 2008, the State Council issued the Notice on Promoting the Saving and Intensive Use of Land (《國務院關於促進節約集約用地的通知》). This notice strictly enforces the policies for dealing with idle land. If a piece of land has been idle for two years or more, it must be taken back free of charge resolutely and rearranged for other uses; if the land does not meet the statutory conditions for recovery, it must be timely dealt with and fully used through changing its uses, replacement by parity value, temporary use or incorporation into government reserves. If a piece of land has been idle for more than one year but less than two years, the idle land surcharge must be collected at 20% of the land grant premium. If the land premium has not been completely paid off according to the contract, no land certificate may be granted, and it is also prohibited to grant the land certificate by dividing the land based on the proportion of the paid land grant fee.

## Measures on Stabilizing Property Prices

In March 2005, the General Office of the State Council promulgated the *Circular on Effectively Stabilizing Housing Prices* (《國務院辦公廳關於切實穩定住房價格的通知》), which is aimed at restraining housing prices from increasing too rapidly and promoting stable development of the real estate market. On May 9, 2005, the General Office of the State Council issued *the Circular of the General Office of the State Council on Forwarding the Opinions of the Ministry of Construction and other Departments on Stabilizing Property Prices* (《國務院 辦公廳轉發建設部等部門關於做好穩定住房價格工作意見的通知》) which was followed by a series of corresponding measures which constitute a set of policies by the PRC Government to tackle the perceived overheating of the PRC property market. including:

(i) Where housing prices grow too rapidly at a time when the supply of ordinary commodity houses at medium or low prices and low-cost affordable houses is insufficient, construction projects should mainly involve the construction of ordinary commodity houses at medium or low prices and low-cost affordable houses. The construction of low-density. high-end houses should be strictly controlled.

- (ii) Where the price of land for residential use and the price of residential housing grow too rapidly, land supply for residential use as a proportion of the total land supply should be appropriately raised, and the land supply for the construction of ordinary commodity houses all medium or low prices and low-cost affordable houses should be especially increased. Land supply for villa construction should continue to be suspended, and land supply for high-end residential property construction should be strictly restricted.
- (iii) Idle land fee must be imposed on land that has not been developed for one year from the contractual construction commencement date. Land use rights of land that has not been developed for two years must be revoked without compensation.
- (iv) Ordinary residential houses with medium or small GFA and at medium or low prices may be granted certain preferential treatment in relation to planning permits, land supply, credit and taxation. Properties enjoying these preferential policies must satisfy the following conditions in principle: the plot ratio of the residential development is above 1.0, the GFA of one single unit is less than 120 sq.m., and the actual transfer price is lower than 120% of the average transfer price of comparable properties at comparable locations. Local governments at the provincial level may, based on their actual local circumstances, formulate specific standards for ordinary residential properties that can enjoy the preferential policies.
- (v) Transfer of uncompleted commodity properties by any pre-sale purchaser is forbidden. In addition, purchasers are required to buy properties in their real names. Any pre-sale contract of commodity property must also be filed with the relevant government agencies electronically immediately after its execution.

On April 17, 2010, the State Council also issued *the Notice on Strictly Control of the Escalation of Property Prices in Certain Cities* (《國務院關於堅決遏制部分城市房價過快上漲 的通知》), which further increased the minimum down payment in respect of mortgage loans on purchases of second residential properties by individuals to 50% of the purchase price and provides that the applicable mortgage rate must be at least 1.1 times the relevant benchmark lending rate published by the PBOC. The minimum down payment in respect of mortgage loans on purchases of third or more residential properties by individuals may be substantially increased at the commercial bank's discretion and based on its risk control policies. The notice also specifies that the down payment for first owner-occupied residential properties with a GFA of more than 90 sq.m. must be at least 30% of the purchase price. Further, in those areas where property prices have escalated and property supply is tight, commercial banks may, depending on the level of risk, suspend granting mortgage loans to buyers purchasing their third or more residential properties or to those non-local residents who cannot provide documentation evidencing their payment for over one year of tax or social security in the locality.

On February 26, 2013, the General Office of the State Council announced the Notice on Continuing to Improve the Regulation and Control of the Real Estate Market (《國務院辦公廳關於繼續做好房地產市場調控工作的通知》), which, among others, provides the following requirements: (i) limitations on the purchase of commodity residential housing must be strictly implemented, and the scope of such limitations must cover all newly constructed commodity residential housing and second-hand housing located in all the administrative regions of the city concerned; (ii) for cities with excessive growth in housing prices, the local counterparts of the PBOC may further increase down payment proportion and interest rates for loans to purchase second housing in accordance with the price control policies and targets of the corresponding local governments; and (iii) the gains generated from the sale of a self-owned residential property shall he subject to individual income tax at a rate of 20%, if the original value of such property can be verified through historical information, such as tax filings and property registration.

### **Regulations on Environment Protection**

The laws and regulations governing the environmental requirements for real estate development in the PRC include *the Environmental Protection Law* (《環境保護法》), the *Environmental Impact Assessment Law* (《環境影響評價法》), the *Administrative Regulations on Environmental Protection for Development Projects* (《建設項目環境保護管理條例》) *and the Administrative Regulations on Environmental Protection for Acceptance Examination Upon Completion of Buildings* (《建設項目竣工環境保護驗收管理辦法》). Pursuant to these laws and regulations, depending on the impact of the project on the environmental impact study report, an environmental impact analysis table or an environmental impact registration for the commencement of construction of the property development. In addition, upon completion of the property development, the relevant environmental authorities will also inspect the property to ensure compliance with the applicable environmental standards and regulations before the property can he delivered to the purchasers.

## CHEMICALS AND ENERGY MATERIALS BUSINESS

#### **Regulations on Industrial Products**

The Regulations on the Administration of Production License for Industrial Products of the PRC (《中華人民共和國工業產品生產許可證管理條例》) were promulgated by the State Council on July 9, 2005 and became effective on September 1, 2005. The Measures for Implementation of the Regulations on the Administration of Production License for Industrial Products (《中華人民共和國工業產品生產許可證管理條例實施辦法》) were promulgated by GAQSIQ on September 15, 2005 and became effective on November 1, 2005.

Pursuant to the aforesaid regulations and implementation measures, enterprises engaging in hazardous chemical production shall obtain the production license for industrial products. Such license shall be valid for 5 years. GAQSIQ is responsible for the management or the production license for industrial products nationwide, and local bureaus or quality supervision, inspection and quarantine at provincial level may be responsible for the issuance of production licenses for some products.

If an enterprise violates the aforesaid regulations and implementation measures, the relevant authorities may order it to rectify the violations within a prescribed period of time or to suspend production. The relevant authorities may also confiscate the illegal products, revoke the production license, confiscate the illegal income and impose a fine on the enterprise. If a criminal offense is committed, the responsible person may be subject to criminal liabilities.

### **Regulations on Safe Production**

### Production Safety Law of the PRC

The Production Safety Law of the PRC (《中華人民共和國安全生產法》) was promulgated by the SCNPC on June 29, 2002 and became effective on November 1, 2002. The Production Safety Law was adopted to strengthen the supervision and administration of production safety, prevent and reduce production accidents, protect people's life and property and promote economic development. The Production Safety Law applies to enterprises engaged in production activities within the PRC and provides that enterprises engaged in production activities shall meet the production safety requirements prescribed by relevant laws. administrative regulations and national or industrial standards, failure of which will result in the prohibition to engage in production activities. Such enterprises are also required to strengthen the production safety management, establish the responsibility system for production safety, improve work conditions and ensure safe production.

The *Production Safety Law* in particular stipulates the responsibilities of the person in charge of production safety, including the responsibilities to establish and improve the system of attributing responsibility for production safety, formulate the safe production and operation rules, ensure the effective investment in production safety areas, oversee and inspect production safety work and eliminate the potential danger of production accidents timely, formulate and execute the emergency rescue plans for production accidents, and report production accidents honestly and timely. If an enterprise fails to meet the requirements as provided by the *Production Safety Law* and other relevant laws, administrative regulations and national or industrial standards, it may be ordered to suspend business and rectify the violations. Failure to rectify the violations within a prescribed period of time may lead to the shutdown of the enterprise and revocation of the relevant licenses.

#### Regulations on Safety Production Permit

The *Regulations on Safety Production Permit* (《安全生產許可證條例》) were promulgated by the State Council and became effective on January 13, 2004. The *Regulations on Safety Production Permit* were adopted to strictly regulate the conditions for safe production, further strengthen the supervision and administration of safe production, prevent and reduce production accidents.

The Regulations on Safety Production Permit stipulate that hazardous chemical manufacturing enterprises shall obtain a safety production permit. Enterprises without the safety production permit are not allowed to engage in hazardous chemical production activities. The administrative department of work safety under the State Council is responsible for the

issuance and administration or safety production permits for hazardous chemical production enterprises which are under the administration of the central government, while local work safety authorities at the provincial level are responsible for the issuance and administration of safety production permits for other enterprises. The safety production permit shall be valid for three years.

If an enterprise violates the provisions of the *Regulations on Safety Production Permit* and commences production without obtaining the safety production permit or fails to renew the safety production permit upon its expiration, the relevant authorities may order it to suspend production, confiscate the illegal gains and impose a fine on the enterprise. If a criminal offense is committed, the offender may be subject to criminal liabilities.

### **Regulations on Hazardous Chemicals**

### Regulations on the Safety Administration of Hazardous Chemicals

The Regulations on the Safety Administration of Hazardous Chemicals (《危險化學品安 全管理條例》) were promulgated by the State Council on January 26, 2002 and became effective on March 15, 2002. An amendment was made to such regulations by the State Council on February 16, 2011 and will become effective on December 1, 2011. The Regulations on the Safety Administration of Hazardous Chemicals, as amended, were adopted to strengthen the safety control over hazardous chemicals. safeguard people's life and property and protect the environment.

The *Regulations on the Safety Administration of Hazardous Chemicals* prescribe that the production, operation, storage, transportation and usage of hazardous chemicals and disposal of disused hazardous chemicals within the PRC must comply with the provisions of the aforesaid regulations. Hazardous chemical production enterprises must apply to the relevant department of the State Council for the production license of hazardous chemicals, failure of which will result in prohibition against production. Entities and individuals shall not engage in the sale and operation of hazardous chemicals without permission. Hazardous chemical production and storage enterprises as well as entities using highly toxic chemicals and other hazardous chemicals, the quantity of which constitutes major hazard sources, shall register the hazardous chemicals with competent authorities.

If an enterprise violates the *Regulations on the Safety Administration of Hazardous Chemicals*, as amended, relevant authorities may order it to close down or to suspend production, and order it to destroy the hazardous chemicals. Any illegal gains may be confiscated and a fine may be imposed on the enterprise by relevant authorities. If a criminal offense is committed, the responsible person may be subject to criminal liabilities.

Measures for Implementation of Safety Production Permit of Hazardous Chemical Production Enterprises

The Measures of Implementation of Safety Production Permit of Hazardous Chemical Production Enterprises (《危險化學品生產企業安全生產許可證實施辦法》) were formulated according to the Regulations on Safety Production Permit, and were promulgated by SAWS and State Administration of Coal Mine Safety and became effective on May 17, 2004. An amendment was made to such measures by SAWS on July 22, 2011 and will become effective on December 1, 2011.

According to the aforesaid measures, as amended, hazardous chemical production enterprises must obtain the safety production permit. The local work safety authorities at the provincial level are responsible for the issuance and administration of safety production permits for local hazardous chemical production enterprises. If a hazardous chemical production enterprise commences production without obtaining the safety production permit, the relevant authorities may order it to suspend production, confiscate the illegal gains and impose a fine on the enterprise. If a criminal offense is committed, the offender may be subject to criminal liabilities.

#### Measures for the Administration of Hazardous Chemical Operation License

The Measures for the Administration of Hazardous Chemical Operation License (《危險 化學品經營許可證管理辦法》) were promulgated by the former SETC on October 8, 2002 and became effective on November 15, 2002. The Measures for the Administration of Hazardous Chemical Operation License were adopted to strengthen the safety administration of hazardous chemicals, regulate the operation and sale of hazardous chemicals and protect people's lives and property.

The Measures for the Administration of Hazardous Chemical Operation License establishes a licensing system for the operation and sale of hazardous chemicals. Entities engaging in the operation and sale of non-self-produced hazardous chemicals shall obtain the hazardous chemical operation license pursuant to the aforesaid measures before registration with the administrative bureaus for industry and commerce. No entity or individual may operate or sell non-self-produced hazardous chemicals without obtaining the hazardous chemical operation license and registering with the administrative bureau for industry and commerce. Hazardous chemical producers that set up sales centers outside their production plants to sell self-produced hazardous chemicals would also need to obtain the relevant operation licenses for the sales centers. A hazardous chemical operation license shall be valid for three years.

If an enterprise engages in the operation and sale of non-self-produced hazardous chemicals without obtaining the hazardous chemical operation license, the relevant authorities may order it to close clown or to suspend production, and order it to destroy the hazardous chemicals. Any illegal gains may be confiscated and a fine may be imposed on the enterprise by relevant authorities. If a criminal offense is constituted, the responsible person shall be subject to criminal liabilities.

## Measures for the Administration of Registration of Hazardous Chemicals

The Measures for the Administration of Registration of Hazardous Chemicals (《危險化 學品登記管理辦法》) were promulgated by the former SETC on October 8, 2002 and became effective on November 15, 2002. The Measures for the Administration of Registration of Hazardous Chemicals were adopted to strengthen the safety control over hazardous chemicals. Prevent chemical accidents and provide technical and information support for emergency rescue.

According to the aforesaid measures, hazardous chemical production and storage enterprises and entities using highly toxic chemicals and other hazardous chemicals, the quantity of which constitutes major hazard sources, shall register the hazardous chemicals with competent authorities. Registration offices are established at the provincial level to take care of the detailed registration work and technical management for hazardous chemicals within their respective jurisdiction. Entities which fail to register with the relevant authorities may be ordered to rectify the violations and be imposed a fine.

### **Regulations on Environmental Protection**

### The Environmental Protection Law

*The Environmental Protection Law of the PRC* (《中華人民共和國環境保護法》), was promulgated by SCNPC and became effective on December 26, 1989, and is aimed at protecting and improving the living environment and the biological environment, preventing pollution and other public hazards. Protecting people's health, and facilitating the development or modern construction under socialism. MEP is responsible for the overall supervision and management of environmental protection in the PRC.

According to the *Environmental Protection Law*, companies causing environmental pollution and other public hazards must include environmental protection measures in their plans and set up a system of environmental protection responsibility. Pollution prevention facilities for construction projects must be designed, constructed and launched into production and use at the same time with the main part of the projects. Construction projects can only be put into operation after the environmental protection authority has examined and approved the pollution prevention facilities. If necessary, and in accordance with relevant environmental production prior to final environmental protection examination and acceptance. Such trial production shall also be subject to the approval of the relevant environmental protection authority.

Enterprises and institutions discharging pollutants must report to and register with relevant authorities in accordance with the provisions of the environmental protection authority under the State Council. Enterprises and institutions discharging pollutants at levels above the pollutant discharge standards contained in the state or local stipulations must pay discharge fees for the exceeded amount according to the regulations or the state, and are responsible for the treatment of discharged material. The relevant authorities are authorized to impose various types of penalties on the persons or entities in violation of the environmental regulations. The penalties which could be imposed include the issue of a warning, the suspension of operations or installations which are incomplete and which fail to meet the prescribed standards, the reinstallation of preventive facilities which have been dismantled or left idle, the administrative sanction against the office-in-charge, the suspension of business operations or the shut-down of the enterprise or institution. Fines could also be levied together with these penalties.

#### FINANCIAL INVESTMENTS

The Interim Administrative Measures for Venture Capital Enterprises (《創業投資企業管 理暫行辦法》), were jointly promulgated by National Development and Reform Commission and other eight national ministries and commissions on November 15, 2005 and became effective on January 3, 2006. This regulation is aimed at promoting the development of venture capital enterprises ("VCEs"), regulating their investment operation, and encouraging them to invest in small and medium enterprises, especially small and medium high-tech enterprises. For the purposes of these Measures, VCEs shall mean enterprise organizations that are registered and established within the territory of the People's Republic of China and primarily engage in venture capital investment.

According to the Interim Administrative Measures for Venture Capital Enterprises, the business scope of a VCE shall be limited to:

- 1. Engaging in venture capital investment business;
- 2. Acting as an agent for the venture capital investment business of other VCEs or of other organizations or individuals;
- 3. Providing venture capital investment consulting services;
- 4. Providing venture management services to venture enterprises; and
- 5. Participating in the establishment of VCEs or MCFs for venture capital investment.

A VCE shall not engage in the guaranty business or real estate business, except for purchasing real properties for its own use. The investment made by a VCE in a single enterprise shall not exceed 20% of the VCE's total assets.

The State implements a record-filing mechanism for the administration of VCE. Record-filing administrative departments for VCEs are of two levels, namely the State Council's administrative department and the administrative departments at the level of province (including that of sub-provincial municipality). Any VCE that fails to complete the record-filing procedures in accordance with these Measures is not subject to the supervision and administration of an administrative department for VCEs and therefore does not enjoy any policy support. In record-filing at the relevant administrative department, a VCE shall satisfy the following conditions:

- 1. It shall be registered at the relevant administration for industry and commerce;
- 2. Its business scope shall conform to the provisions hereof;
- 3. Its actual paid-up capital shall be no less than RMB30 million, or the first actual paid-up capital shall be no less than RMB10 million and all the investors undertake to fulfill the due payment within five years of the registration to the effect that the actual paid-up capital reaches no less than RMB30 million;
- 4. The number of investors shall not exceed 200, or, if the VCE is established in the form of a limited liability company, the number shall not exceed 50, with each investor's investment in the VCE being no less than RMB1 million and all the investors to make their investment in the form of currency; and
- 5. It shall have at least three senior management personnel with two or more years of experience in venture capital investment or related business areas, all of whom shall bear the responsibility of investment management, and, in the case of entrusting another VCE or venture capital management consulting enterprise as its MCF to be responsible for its investment management business, the MCF must have at least three senior management personnel with two or more years of experience in venture capital investment or related business areas to bear the responsibility of investment management to the entrusting VCE.

#### Industrial policies for foreign investment

The business of the Company and its important subsidiaries does not involve industries in which foreign investment is prohibited by Chinese Government.

Guangdong Bybo Dental Investment Management Co., Ltd. (hereinafter referred to as Bybo) and its subsidiaries engaged in dental health care belong to Medical institution. In accordance with the Catalogue of Industries for Guiding Foreign Investment (2015 Revision) (hereinafter referred to as the Catalogue), Medical institutions falls into industries in which foreign investment is restricted and is limited to Sino-foreign equity/cooperative joint venture operations.

*Bybo*, whose 54.896% shares are held by *Legend Holdings*, is domestic non-foreign-funded enterprise. After this [**REDACTED**] and listing, *Guangdong Baibo* and its subsidiaries will not become wholly foreign-owned enterprises, which meets the requirements of *the Catalogue*.

Accordingly, the business of the Company and its important subsidiaries involves the industries in which foreign investment is restricted but does not involve the industries in which foreign investment is prohibited. After this overseas listing, the Company and its important subsidiaries will be in compliance with related industrial policies for foreign investment.

### DIRECTORS

The following table sets forth information regarding our Directors:

Name	Age	Position/Title	Roles & Responsibilities	Timing of joining our Group	Date of Appointment as Director
LIU Chuanzhi (柳傳志)	70	Executive Director and Chairman of the Board	Formulating the overall business strategies of our Company and overseeing their execution	November 1984	February 18, 2014
ZHU Linan (朱立南)	52	Executive Director and President	Assisting the Chairman of the Board with the overall direction, strategic development, daily operation and management of our Company; determining investment plans and leading investment negotiations	April 1989	February 18, 2014
ZHAO John Huan (趙令歡)	52	Executive Director and Executive Vice President	Assisting the Chairman of the Board and the President with the strategic development, business operation and investment of our Company; participating in making key decisions of our Company; assisting the President with managing the core asset business of our Company	January 2003	February 18, 2014

Name	Age	Position/Title	Roles & Responsibilities	Timing of joining our Group	Date of Appointment as Director
WU Lebin (吳樂斌)	52	Non-executive Director	Participating in formulating general business plans and strategy of our Company through the Board, but not engaged in daily management of our Company	September 2014	September 4, 2014
WANG Jin (王津)	61	Non-executive Director	Participating in formulating general business plans and strategy of our Company through the Board, but not engaged in daily management of our Company	August 2012	February 18, 2014
LU Zhiqiang (盧志強)	63	Non-executive Director	Participating in formulating general business plans and strategy of our Company through the Board, but not engaged in daily management of our Company	September 2009	February 18, 2014
MA Weihua (馬蔚華)	66	Independent Non- executive Director	Providing independent opinion and judgment to the Board	the Listing Date	March 15, 2015*
ZHANG Xuebing (張學兵)	49	Independent Non- executive Director	Providing independent opinion and judgment to the Board	the Listing Date	March 15, 2015*
HAO Quan (郝荃)	56	Independent Non- executive Director	Providing independent opinion and judgment to the Board	the Listing Date	March 15, 2015*

<sup>\*</sup> Effective from the Listing Date

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# DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

### **Executive Directors**

**Mr. LIU Chuanzhi** (柳傳志), aged 70, was appointed as a Director and the Chairman of the Board on February 18, 2014. He has substantial experience in corporate management. Mr. Liu is the Founder of our Group and held various positions therein, including those set out below:

Period of time	Position
November 1984 – September 1985	deputy general manager of Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發 展公司)
September 1985 – November 1989	general manager of Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發 展公司)
November 1989 – March 2001	president of Lenovo (including its predecessor)
April 2001 – December 2004	chairman of the board of Lenovo
December 2004 – February 2009	director of Lenovo
February 2009 – September 2009	president of Legend Holdings Limited chairman of the board of Lenovo
September 2009 to November 2011	chairman of the board and president of Legend Holdings Limited chairman of the board of Lenovo
November 2011 – June 2012	chairman of the board and president of Legend Holdings Limited
June 2012 – February 2014	chairman of the board of Legend Holdings Limited

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## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

He holds positions in various members of our Group, including those set out below:

Name of entity	Position	Period of time
Lenovo	honorary chairman and senior advisor	November 2011 – Present
Legend Investment	chairman of the board	March 2001 – Present
Raycom Real Estate	chairman of the board	April 2010 – Present
Raycom Holdings	chairman of the board	June 2006 - Present
Raycom Property Investment	chairman of the board	July 2006 - Present
Right Lane	director	March 1994 – Present
Legend Holdings Tianjin Limited (聯想控股(天津)有限公司)	chairman of the board	November 2011 – Present

Prior to joining our Group, Mr. Liu served at Institute of Computing Technology Chinese Academy of Sciences (中國科學院計算技術研究所). Mr. Liu obtained his graduate certificate from Radar Navigation Department of People's Liberation Army Institute of Telecommunication Engineering (中國人民解放軍軍事電信工程學院雷達導航系) (now known as Xidian University) in November 1967.

Mr. Liu is not and has not been a director of any listed companies in Hong Kong or overseas in the past three years.

**Mr. ZHU Linan** (朱立南), aged 52, was appointed as a Director and the President of our Company on February 18, 2014. Mr. Zhu joined our Group in April 1989 and served as the general manager of Shenzhen Legend Computer Co., Ltd. (深圳聯想電腦有限公司). From June 1993 to June 1997, he served as the general manager of Xinchuanqi Electronics Co., Ltd. (新 傳奇電子有限公司). He rejoined our Group in June 1997 and served as general manager of business development department of Lenovo, and he served as vice head of the corporate planning office of Lenovo from January 1998 to March 1998, assistant president of Lenovo and executive vice head and head of its corporate planning office from March 1998 to March 1999, vice president of Lenovo and executive vice head and head of its corporate planning office from March 1999 to March 2000, senior vice president of Lenovo from April 2000 to March 2001, director and executive vice president of Legend Holdings Limited and president of Legend Investment from April 2001 to June 2012, director and president of Legend Holdings Limited from June 2012 to February 2014 and director and president of Beijing Legend Capital Co., Ltd. (北京君聯資本管理有限公司) from November 2003 to the present. In addition, Mr. Zhu holds positions in various members of our Group, including those set out below:

Name of entity	Position	Period of time
Lenovo	non-executive director	April 2005- Present
Legend Investment	director	March 2001 - Present
Raycom Real Estate	director	April 2010 – Present
Raycom Holdings	director	June 2006 - Present
Raycom Property Investment	director	July 2006 - Present
Joyvio	director	January 2013 - Present
Levima	director	March 2013 - Present
Phylion Battery	director	December 2003 - Present
Right Lane	director	June 2006 - Present
Beijing Huaxia Liantong Management Consulting Co., Ltd. (北京華夏聯同管理諮詢 有限公司)	executive director and manager	June 2012 – Present

Name of entity	Position	Period of time
Beijing Huaxia United Auto Network Technology	executive director	November 2010 – Present
Co., Ltd. (北京華夏聯合汽車網絡技術 有限公司)		

He is currently a non-executive director of CAR. He also served as a non-executive director of Peak Sport Products Co., Limited, a company listed on the Hong Kong Stock Exchange (Stock Code: 1968), from April 2009 to June 2014 and a director of Foshan Saturday Shoes Co., Ltd., (佛山星期六鞋業股份有限公司), a company listed on the Shenzhen Stock Exchange (Stock Code: 002291), from July 2007 to January 2013.

Mr. Zhu obtained his master's degree in electronic engineering from Shanghai Jiao Tong University in China in January 1987.

Save as disclosed above, Mr. Zhu is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

**Mr. ZHAO John Huan** (趙令歡), aged 52, was appointed as a Director and Executive Vice President of our Company on February 18, 2014. Mr. Zhao joined our Group in January 2003 when he founded Hony Capital. He is currently the chief executive officer of Hony Capital. From January 2003 to December 2009, Mr. Zhao served as a vice president, and from January 2010 to May 2010, a senior vice president of Legend Holdings Limited. From May 2010 to December 2011, he served as a director and a senior vice president, and from January 2012 to February 2014, a director and executive vice president of Legend Holdings Limited.

Mr. Zhao has extensive experience in senior management positions at several companies in the United States and PRC. Prior to joining our Group, he was the advisor to chief executive officer of Lenovo from 2002 to 2003. He also served as the research & development director and senior manager of Shure Brothers, Inc. from December 1990 to January 1995, vice president of US Robotics Inc., a company listed on NASDAQ Stock Market (Stock Code: USRX), from January 1995 to February 1997, chairman of the board and president of Vadem, Inc. from March 1997 to December 1999, chairman of the board and president of Infolio Inc. from December 1999 to October 2001 and a managing partner and chief executive officer of eGarden Ventures, Ltd. from October 2001 to December 2002.

Mr. Zhao is currently an executive director of CSPC Pharmaceutical Group Limited (Stock Code: 1093), a non-executive director of Lenovo, China Glass Holdings Limited (Stock Code: 3300) and Chinasoft International Limited (Stock Code: 0354), which are all listed on the Hong Kong Stock Exchange, and deputy chairman of Shanghai Chengtou Holding Co., Ltd. (上海城投控股股份有限公司), a company listed on the Shanghai Stock Exchange (Stock Code: 600649). He once served as a director of Wumart Stores, Inc., a company listed on the Main Board of Hong Kong Stock Exchange (Stock Code: 1025) (listed on the GEM Board of the

Hong Kong Stock Exchange prior to May 2011 (Stock Code: 8277)), from November 2009 to June 2014, a director of Fiat Industrial S.p.A., a company listed on MTA Italian Stock Exchange, from January 2011 to September 2013, a non-executive director of New China Life Insurance Company Ltd., a company listed on the Hong Kong Stock Exchange (Stock Code: 1336), from November 2012 to March 2015, and a director of Jiangsu Phoenix Publishing & Media Corporation Limited (江蘇鳳凰出版傳媒股份有限公司), a company listed on the Shanghai Stock Exchange (Stock Code: 601928), from June 2009 to June 2012.

In addition, Mr. Zhao has been the chairman of the board of directors of EnsenCare since August 2011.

Mr. Zhao obtained his bachelor's degree in science from Nanjing University in China in July 1984 and a master of science degree from Northern Illinois University in the United States in May 1990 and a master of management degree from the J.L. Kellogg Graduate School of Management at Northwestern University in the United States in June 1996.

Save as disclosed below, Mr. Zhao is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

#### **Non-executive Directors**

Mr. WU Lebin (吳樂斌), aged 52, was appointed as a Director on September 4, 2014. He has been the chairman of the board of directors of CAS since June 2014 and the chairman of the board of directors and executive director of Biosino Bio-Technology and Science Incorporation, a company listed on the Hong Kong Stock Exchange (Stock Code: 8247) since January 2007, and from September 2003 to July 2014, he was the president of the company. He has been an engineer of Strategic Vision Office of CAS Technology Policy Bureau (中國科學院科技政策局戰略遠景處) from June 1988 to November 1991, a vice chief of Vision Office of CAS Planning Bureau (中國科學院計劃局遠景規劃處) from November 1991 to October 1992, the chief of Public Relations Coordination Office of CAS General Office (中國科學院辦公廳公共關係協調處) from October 1992 to April 1998 and a deputy head of Institute of Biophysics of CAS (中國科學院生物物理研究所) from April 1998 to June 2005.

Mr. Wu obtained his bachelor's degree in medicine from Jiangxi Medical College (江西 醫學院) (now known as Medical College of Nanchang University (南昌大學醫學院)) in China in October 1983 and a master's degree in science from the Institute of Vertebrate Paleontology and Paleoanthropology of Chinese Academy of Sciences (中國科學院古脊椎動物與古人類研究 所) in China in June 1988. He also completed an EMBA study program jointly offered by the University of Wisconsin – Madison in the United States and CAS in December 2002.

Save as disclosed above, Mr. Wu is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

Mr. WANG Jin (王津), aged 61, was appointed as a Director on February 18, 2014. Mr. Wang has been the chairman of the board of directors of CAS Investment Management Co., Ltd (中國科技產業投資管理有限公司) from January 2010. He was the office manager of National Laboratory of the Institute of High Energy Physics, Chinese Academy of Sciences (中國科學 院高能物理研究所國家實驗室) from November 1990 to May 1992, the head of development office of the Institute of High Energy Physics, Chinese Academy of Sciences from July 1993 to March 1994, an assistant to the general manager of Oriental Scientific Instrument Import & Export Corp. (東方科學儀器進出口公司) from April 1994 to March 1995, a deputy general manager of Oriental Scientific Instrument Import & Export (Group) Corp. (東方科 學儀器進出口集團公司) from March 1997 to January 2002 and the chairman of the board of that company from December 2000 to December 2012. Mr. Wang was appointed as a director and the deputy general manager of CAS Holdings from July 2008 to September 2009 and subsequently as an executive director and the general manager of that company from October 2009 to June 2014.

Mr. Wang obtained his bachelor's degree in engineering from Tianjin University in China in October 1978 and a master's degree in business administration from Asia International Open University (Macau) in Macau in August 2001. He was a visiting scholar at Fermilab of the United States from June 1992 to June 1993.

Mr. Wang is not and has not been a director of any listed companies in Hong Kong or overseas in the past three years.

**Mr. LU Zhiqiang** (盧志強), aged 63, was appointed as a Director on February 18, 2014. He has been the chairman of the board of directors and president of China Oceanwide since May 1999 and the chairman of the board of directors and president of Oceanwide Group Co., Ltd. (泛海集團有限公司) since August 1985. He served as the chairman of the board of directors of Oceanwide Holdings Co., Ltd. (泛海控股股份有限公司), a company listed on the Shenzhen Stock Exchange (Stock Code: 000046), from December 1998 to January 2014. Since February 1996, he has been a director, the chairman of the board of supervisors and the vice chairman of the board of directors of China Minsheng Banking Corp., Ltd., a company listed on the Hong Kong Stock Exchange (Stock Code: 01988) and the Shanghai Stock Exchange (Stock Code: 600016).

Mr. Lu obtained his graduate certificate specializing in international economics from East China Normal University in June 1990 and a master's degree in economics from Fudan University in China in July 1995.

Save as disclosed below, Mr. Lu is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

#### **Independent non-executive Directors**

**Mr. MA Weihua** (馬蔚華), aged 66, was appointed as a Director on March 15, 2015 with effect from the Listing Date. Mr. Ma served as the president, chief executive officer and executive director of China Merchants Bank Co., Ltd., a company listed on the Hong Kong Stock Exchange (Stock Code: 3968) and the Shanghai Stock Exchange (Stock Code: 600036) from January 1999 to May 2013, the chairman of the board of directors of China Merchant Signa Life Insurance Co., Ltd. from July 2003 to June 2013 and the chairman of the board of directors of China Merchants Fund (CMF) Management Co., Ltd from November 2007 to September 2013. Since October 2008, Mr. Ma has been the chairman of the board of directors of Wing Lung Bank Limited.

Mr. Ma has been an independent non-executive director of China Petroleum & Chemical Corporation, a company listed on the Hong Kong Stock Exchange (Stock Code: 0386), the Shanghai Stock Exchange (Stock Code: 600028), the New York Stock Exchange (Stock Code: SNP) and the London Stock Exchange (Stock Code: SNP) since May 2010. He served as an independent non-executive director of Winox Holdings Limited, a company listed on the Hong Kong Stock Exchange (Stock Code: 6838) from June 2011 to March 2015. He has been an independent non-executive director of China Resources Land Limited, a company listed on the Hong Kong Stock Exchange (Stock Code: 1109) since July 2013, an independent non-executive director of China Resources Land Limited on the Hong Kong Stock Exchange (Stock Code: 670) and the Shanghai Stock Exchange (Stock Code: 600115) since October 2013 and an independent non-executive director of China World Trade Center Co., Ltd. (中國國際貿易股份有限公司), a company listed on the Shanghai Stock Exchange (Stock Code: 600007) since August 2014.

In addition, Mr. Ma has been a member of the Standing Council of China Society for Finance and Banking since March 2005, the director-general of One Foundation (壹基金公益 基金會理事長) since February 2014 and the director-general of Council of National Fund for Technology Transfer and Commercialization (國家科技成果轉化引導基金理事會理事長) since July 2014. Mr. Ma is a member of the Twelfth National Committee of the Chinese People's Political Consultative Conference.

Mr. Ma was awarded the doctor of philosophy degree in economics from Southwest Finance and Economics University in China in June 1999.

Save as disclosed above, Mr. Ma is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

Mr. ZHANG Xuebing (張學兵), aged 49, was appointed as a Director on March 15, 2015 with effect from the Listing Date. Mr. Zhang established Zhong Lun Law Firm in January 1993 and served as the managing partner to the present. He served as an independent director of Huafa Industrial Co., Ltd. Zhuhai (珠海華發實業股份有限公司), a company listed on the Shanghai Stock Exchange (Stock Code: 600325) from July 2009 to the present.

In addition, Mr. Zhang has been the chairman of the Beijing Lawyers Association since 2009, the vice-chairman of the All China Lawyers Association since 2011, and an arbitrator of the China International Economic and Trade Arbitration Commission since 2005.

Mr. Zhang obtained his Bachelor of Laws degree from China University of Political Science and Law in July 1986, Master of Laws degree from China University of Political Science and Law in December 1991 and Master of Laws degree from Duke University in the United States in May 1998. Mr. Zhang was admitted as a PRC qualified lawyer in November 1989 by Beijing Municipal Bureau of Justice (北京市司法局) and was granted the Qualification of Lawyer for Engaging in Securities Law Business by the CSRC in July 1996.

Save as disclosed above, Mr. Zhang is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

**Ms. HAO Quan** (郝荃), aged 56, was appointed as a Director on March 15, 2015 with effect from the Listing Date. From August 1982 to November 1989, Ms. Hao served as a lecturer of the Renmin University of China. She joined KPMG (USA) in January 1993 and has been a partner of KPMG Huazhen since October 2001 and also served as a partner of KPMG Huazhen (Special General Partnership) from August 2012 to the present.

Ms. Hao obtained her Bachelor of Economics degree from the Renmin University of China in December 1982 and the Master of Business Administration degree from Temple University in the United States in January 1993. Ms. Hao obtained the qualification as a PRC certified public accountant in May 2002.

Ms. Hao is not and has not been a director of any listed companies in Hong Kong or overseas in the past three years.

### SUPERVISORS

The following table sets out the information regarding our Supervisors:

Name	Age	Position/Title	Roles and Responsibilities	Timing of Joining our Group	Date of Appointment as Supervisor
LI Qin (李勤)	74	Chairman of the Board of Supervisors	Monitoring and overseeing our Company's financial matters, examining our Company's periodic reports, and supervising the conduct of the Board and senior management	November 1989	February 18, 2014
SUO Jishuan (索繼栓)	51	Supervisor	Monitoring and overseeing our Company's financial matters, examining our Company's periodic reports, and supervising the conduct of the Board and senior management	September 2014	September 4, 2014
QI Zixin (齊子鑫)	39	Supervisor	Monitoring and overseeing our Company's financial matters, examining our Company's periodic reports, and supervising the conduct of the Board and senior management	August 2012	August 28, 2012

Mr. LI Qin (李勤), aged 74, was appointed as the Chairman of the Board of Supervisors on February 18, 2014. Mr. Li served as deputy general manager of Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發展公司) from January 1985 to November 1989, and as executive vice president of Lenovo from November 1989 to March 2001. He served at Legend Holdings Limited as executive vice president from April 2001 to October 2009 and as chief supervisor from October 2009 to February 2014.

Mr. Li has been an independent non-executive director of Sunac China Holdings Limited, a company listed on the Hong Kong Stock Exchange (Stock Code: 1918), since August 2009.

Mr. Li obtained his graduate certificate specializing in auto-control from Beijing Mechanical Institute (北京機械學院) in China in July 1965.

Save as disclosed above, Mr. Li is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

Mr. SUO Jishuan (索繼栓), aged 51, was appointed as a Supervisor on September 4, 2014. Mr. Suo served as the general manager of CAS Holdings from July 2014, and the chairman of the board of directors of Shanghai Bi Ke Clean Energy Technology Co., Ltd. and Shenzhen CAS IP Investment Co., Ltd. (深圳中科院知識產權投資有限公司) from April 2014 and February 2011 respectively. He started to work for Lanzhou Institute of Chemical Physics, Chinese Academy of Sciences (中國科學院蘭州化學物理研究所) ("LICP") from December 1991. From September 1993 to April 1995, he served as deputy head of the State Key Laboratory for Oxo Synthesis and Selective Oxidation (羰基合成和選擇氧化國家重點實驗室); from May 1995 to October 2003, he served as head of the National Engineering Research Center of Fine Petrochemical Intermediates (精細石油化工中間體國家工程研究中心); from September 1997 to July 1998, he served as assistant to the chief of LICP; from August 1998 to October 2003, he served as deputy chief of LICP; from January 2003 to October 2003, he served as vice president of Lanzhou Branch of CAS; from November 2003 to September 2009, he served as chairman of the board of directors of Chengdu Organic Chemicals Co., Ltd., CAS; from September 2009 to June 2014, he served as deputy general manager of CAS Holdings; and from April 2011 to May 2014, he served as chairman of the board of directors of Software Engineering Center, Chinese Academy Sciences.

Mr. Suo obtained his bachelor's degree in science from Inner Mongolia University in China in July 1986 and a doctoral degree in science from LICP in December 1991.

Mr. Suo is not and has not been a director of any listed companies in Hong Kong or overseas in the past three years.

**Mr. QI Zixin** (齊子鑫), aged 39, was appointed as a Supervisor on February 18, 2014. Mr. Qi has been a director and the vice-president of China Oceanwide since January 2014, the vice-chairman of Oceanwide Energy Investment Holdings Co., Ltd. (泛海能源控股股份有限公司) since June 2012 and its president since January 2014, a director of the board of directors of Minsheng Securities Co., Ltd. (民生證券股份有限公司) since July 2010 and its vice chairman since August 2013, a director of China Minsheng Trust Co., Ltd. (中國民生信託有限公司) since April 2013, a director of Guangxi Beibu Gulf Bank Co., Ltd. (廣西北部灣銀行股份有限公司) since December 2013, a non-executive director of China Oceanwide Holdings Limited, a company listed on the Hong Kong Stock Exchange (Stock Code: 00715) since December 2014, and the vice chairman of the board of directors of Minsheng Holdings Co., Ltd. (民生控股股份有限公司), a company listed on the Shenzhen Stock Exchange (Stock Code: 000416), since February 2012.

Mr. Qi obtained his bachelor of laws degree and a bachelor's degree in economics from Peking University in China in July 1998 and a master of laws degree from Peking University in June 2001.

Save as disclosed above, Mr. Qi is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

#### SENIOR MANAGEMENT

Our senior management is responsible for the day-to-day management of our businesses. The following table sets forth information regarding our senior management other than the executive Directors listed above:

Name	Age	Position/Title	Roles and Responsibilities	Timing of Joining our Group	Date of Appointment as Senior Management
CHEN Shaopeng (陳紹鵬)	45	Senior Vice President	Responsible for agriculture and food business and modern services business	April 1993	February 18, 2014
TANG Xudong (唐旭東)	53	Senior Vice President	Responsible for Legend Star investment and Legend Management Institute, overseeing human resources department, administrative matters and the Party Office, etc.	April 1990	February 18, 2014

Name	Age	Position/Title	Roles and Responsibilities	Timing of Joining our Group	Date of Appointment as Senior Management
NING Min (寧炅)	45	Senior Vice President, Chief Financial Officer, Secretary to the Board and Joint Company Secretary	Responsible for asset management, overseeing public affairs and investor relationship, financial management and matters relevant to	(as Senio Presiden Financia	February 18, 2014 (as Senior Vice President, Chief Financial Officer and Secretary to the Board)
			capital markets, and Hong Kong office of our Company		March 15, 2015 (as Joint Company Secretary)

**Mr. LIU Chuanzhi** (柳傳志), aged 70, was appointed as a Director and the Chairman of the Board on February 18, 2014. Please refer to his biographical details in "- Directors - Executive Directors" above.

**Mr. ZHU Linan** (朱立南), aged 52, was appointed as a Director and the President of our Company on February 18, 2014. Please refer to his biographical details in "- Directors - Executive Directors" above.

**Mr. ZHAO John Huan** (趙令歡), aged 52, was appointed as a Director and Executive Vice President of our Company on February 18, 2014. Please refer to his biographical details in "- Directors - Executive Directors" above.

**Mr. CHEN Shaopeng** (陳紹鵬), aged 45, was appointed as a senior vice president of our Company on February 18, 2014, responsible for agriculture and food business and modern services business. Mr. Chen joined Lenovo in April 1993. From April 1993 to March 2001, he served consecutively as a sales representative, sales manager, general manager of the sales department, manager of the South China Region, deputy general manager of South Central China Region, assistant general manager and assistant president of Lenovo. From April 2001 to April 2006, Mr. Chen served as a vice president of Lenovo, and from April 2006 to October 2007, he served as a senior vice president of Lenovo and president of the Greater China Region of Lenovo. From November 2007 to March 2009, Mr. Chen served as a senior vice president of Lenovo and president of the Greater China Region of Lenovo and president of the Asia-Pacific and Russia Region of Lenovo. From March 2009 to October 2011, he served as a senior vice president of Lenovo, and from October 2011 to February 2014, he served as a senior vice president of Legend Holdings Limited.

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### DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Prior to joining our Group, he served as a system administrator of the computing centre of the Planning and Design Institute of the Department of Light Industry from July 1992 to March 1993.

Mr. Chen obtained his bachelor's degree in engineering from Beijing Light Industry School (北京輕工業學院) (now known as Beijing Technology and Business University) in China in July 1992 and an EMBA degree from Tsinghua University in China in January 2005. He completed the MBA Course Training Program for Lenovo (聯想電腦公司MBA課程培訓班) at Peking University in China in June 2000 and completed the Advanced Management Program at Harvard Business School in the United States in November 2008.

In addition, Mr. Chen holds positions in various members of our Group, including those set out below:

Name of entity	Position	Period of time
Funglian	chairman of the board of directors	August 2013 – Present
Joyvio	chairman of the board of directors and general manager	May 2012 – Present
Qingdao Wallen Blueberry Fruits Co., Ltd. (青島沃林藍莓果業有限公司)	chairman of the board of directors	October 2012 – Present
Sichuan China New Agricultural Science & Technology Co., Ltd (四川中新農業科技有限公司)	chairman of the board of directors	August 2013 – Present
Nuts Del Sur S.A.	chairman of the board of directors	May 2013 - Present
Agricola El Retorno S.A.	chairman of the board of directors	May 2013 – Present

Mr. Chen is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

**Mr. TANG Xudong** (唐旭東), aged 53, was appointed as a Senior Vice President of our Company on February 18, 2014, responsible for managing Legend Star investment, Legend Management Institute, overseeing our human resources department, other administrative matters and the Party Office, etc. Mr. Tang joined our Group in April 1990 and served at the corporate management department of Lenovo. He held various positions in our Group, including those set out below:

Period of time	Position
April 1993 – April 1994	assistant general manager of human resources department of Lenovo
April 1994 – April 1995	general manager of human resources department of Lenovo
April 1995 – April 1996	deputy head of the office of the president of Lenovo
April 1996 – April 1998	general manager of the legal department of Lenovo
April 1998 – March 1999	assistant head of the corporate planning office of Lenovo
April 1999 – March 2001	deputy head of the corporate planning office of Lenovo
April 2001 – December 2009	vice president and head of the corporate planning office of Legend Holdings Limited
January 2010 – February 2011	vice president of Legend Holdings Limited and general manager of its incubator investment division and general manager of its human resources department
February 2011 – December 2011	vice president of Legend Holdings Limited and general manager of its incubator investment division, general manager of its human resources department and executive dean of Legend Management Institute (聯想管理學院)

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## DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT

Period of time	Position
January 2012 – January 2014	senior vice president of Legend Holdings Limited and general manager of its incubator investment division, general manager of its human resources department and executive dean of Legend Management Institute
January 2014 – February 2014	senior vice president of Legend Holdings Limited and general manager of its incubator investment division

Prior to joining our Group, Mr. Tang served as an assistant engineer in CAS Policy Bureau (中國科學院政策局) from May 1987 to April 1990.

Mr. Tang obtained his bachelor's degree in laws from Central Institute of Nationalities (中 央民族學院) (now known as Minzu University of China) in China in July 1986 and got an EMBA degree from Cheung Kong Graduate School of Business in China in June 2005.

In addition, Mr. Tang serves as a director of CAS Holdings since July 2011 and holds positions in various members of our Group, including those set out below:

Name of entity	Position	Period of time
Raycom Holdings	director	June 2006 – Present
Beijing Legend Star	vice chairman of the board of directors	September 2012 – Present
Tianjin Legend Star	director	January 2012 - Present
Legend Holdings Tianjin Limited (聯想控股(天津)有 限公司)	director	November 2011 – Present

Mr. Tang is not and has not been a director of any listed companies in Hong Kong or overseas in the past three years.

**Mr. NING Min** (寧旻), aged 45, was appointed as a Senior Vice President, the chief financial officer and the secretary of the Board of our Company on February 18, 2014, being responsible for asset management, overseeing public affairs and investor relationship, financial management and matters relevant to capital markets, and the Hong Kong office of our Company. He was appointed as the Joint Company Secretary of our Company on March 15, 2015. Mr. Ning joined our Group in July 1991 and served at the management department of Lenovo. He held various principal positions in our Group, including those set out below:

Period of time	Position
May 1995 – March 1997	secretary to the president of Lenovo
April 1997 – March 2000	assistant to the chairman of the board of directors of Lenovo
April 2000 – March 2005	assistant to the president of Legend Holdings Limited and secretary of its board of directors
April 2005 – March 2006	assistant to the president of Legend Holdings Limited, secretary of its board of directors and deputy head of its corporate planning office
April 2006 – December 2009	assistant president of Legend Holdings Limited, deputy head of its corporate planning office and secretary of its board of directors
January 2010 – December 2011	vice president of Legend Holdings Limited, general manager of its asset management department and secretary of its board of directors
January 2012 – February 2014	senior vice president of Legend Holdings Limited, general manager of its asset management department and secretary of its board of directors

Mr. Ning was a non-executive director of China Glass Holdings Limited, a company listed on the Hong Kong Stock Exchange (Stock Code: 3300), from June 2011 to February 2015 and is currently a director of Xi'an Shaangu Power Co., Ltd. (西安陝鼓動力股份有限公司), a company listed on the Shanghai Stock Exchange (Stock Code: 601369).

Mr. Ning obtained his bachelor's degree in economics from Renmin University of China in China in January 1997. Mr. Ning completed courses of master of business administration offered by Graduate School of Renmin University of China (中國人民大學研究生院) in October 2001.

In addition, Mr. Ning holds positions in various members of our Group, including those set out below:

Name of entity	Position	Period of time
Legend Investment	director	March 2012 – Present
Beijing Legend Star	chairman of the board of directors	September 2012 – Present
Tianjin Legend Star	chairman of the board of directors	September 2012 – Present
Right Lane	director	June 2013 – Present
Legend Holdings Tianjin Limited (聯想控股(天津)有限公司)	director	November 2011 – Present

Save as disclosed above, Mr. Ning is not and has not been a director of any other listed companies in Hong Kong or overseas in the past three years.

#### JOINT COMPANY SECRETARIES

Mr. NING Min (寧旻), see "- Senior Management".

Ms. YEUNG Yee Har, aged 50, was appointed as the Joint Company Secretary of our Company on March 15, 2015. Ms. Yeung joined our Group in June 2013 and served as a company secretary of Right Lane and is primarily responsible for the support of company secretarial functions of the Group. Ms. Yeung has over 18 years practical experience in the corporate secretarial field of listed companies. Prior to joining the Group, Ms. Yeung served as a joint company secretary of MGM China Holdings Limited (Stock Code: 2282) from December 2010 to June 2013. Ms. Yeung also served as an assistant company secretary of China Travel International Investment Hong Kong Limited (Stock Code: 308) from June 1994 to November 1999, a company secretary of South China Industries Limited (now known as South China (China) Limited) (Stock Code: 413) from November 1999 to August 2003 and the company secretary of IDT International Limited (Stock Code: 167) from August 2003 to July 2008. The aforementioned companies are all listed on the Hong Kong Stock Exchange. Ms. Yeung has been a fellow member of The Institute of Chartered Secretaries and Administrators and The Hong Kong Institute of Chartered Secretaries since March 2015. Ms. Yeung obtained a bachelor's degree in accountancy from the City Polytechnic of Hong Kong (now known as the City University of Hong Kong) in November 1993.

Ms. Yeung is not and has not been a director of any listed companies in Hong Kong or overseas in the past three years.

#### **DIRECTORS' INTEREST**

Save as disclosed in "Directors, Supervisors and Senior Management" section of this document, each of our Directors (i) did not hold other positions in our Company or other members of our Group as of the Latest Practicable Date; (ii) had no other relationship with any Directors, senior management or substantial or controlling shareholders of our Company as of the Latest Practicable Date; and (iii) did not hold any directorship in any other listed companies in the three years prior to the Latest Practicable Date. As of the Latest Practicable Date, save as disclosed in "Statutory and General Information – C. Further Information about Our Directors, Our Supervisors and Substantial Shareholders", each of our Directors did not have any interest in the Shares within the meaning of Part XV of the SFO.

To the best of the knowledge, information and belief of our Directors having made all reasonable enquiries, save as disclosed herein, there was no additional matter with respect to the appointment of our Directors that needs to be brought to the attention of the Shareholders, and there was no additional information relating to our Directors that is required to be disclosed pursuant to Rules 13.51(2)(h) to (v) of the Listing Rules as of the Latest Practicable Date.

## POSITION IN LEGEND CAPITAL AND HONY

As of the Latest Practicable Date, Mr. Zhu Linan served as the director and president of Beijing Legend Capital Management Co., Ltd. (北京君聯資本管理有限公司) and Mr. Zhao John Huan served as a director and the president of Hony Capital.

Our Directors believe that there is no direct or indirect competition between the investment businesses of Legend Capital and Hony Capital on the one hand, and the Company on the other hand, given they are two distinct businesses of different nature:

Legend Holdings	Legend Capital/Hony Capital
Our strategic investments focus on long- term holding investments without any specific target exit date	Every fund usually has a pre-defined fund size, investment strategies, fund allocation to core investment projects, and a fixed fund life of 10 years with two additional one-year extensions
In addition to economic returns, the strategic value and long-term development and sustainability of the portfolio companies is one of the critical factors we take into account	Primarily earnings driven. The net cash proceeds from the disposal of portfolio company investments will be distributed in cash upon receipt to the limited partners in accordance with the terms and conditions in the relevant limited partnership agreement.

Our Board has been operating and will continue to operate independently for the following reasons:

- (i) each of our Directors is aware of his/her fiduciary duties as a director which require, among other things, that he/she acts for the benefit and in the best interests of us and does not allow any conflict between his/her duties as a director and his/her personal interests;
- (ii) our independent non-executive Directors have extensive experience in different areas and have been appointed in accordance with the requirements under the Listing Rules to ensure that the decision of our Board are made only after due and careful consideration of independent and impartial opinions; and
- (iii) we have adopted the "Code of Conduct on Directors and Senior Management and Guidance on Conflict of Interest", which particularly provides the following guidance:
  - a. without the approval and consent of a majority of the shareholders, Directors and senior management shall not compete, directly or indirectly, with us in any form, nor compete, directly or indirectly, for business opportunities with us;
  - b. when a Director or a senior management member is involved in any actual or potential conflict of interest, a notice in writing must be sent to the chairman, president, secretary of the Board or the joint company secretary of the Company. If such notice is from chairman or president himself, it must be sent to the company secretary, and vice versa. The nature and extent of the actual or potential conflict of interest shall be included in the minutes of the Board meeting;
  - c. the Board shall make the final judgment on whether there is a conflict of interest concerning the Director and/or the senior management, and approve the appropriate solutions. The Director who is of concern on the conflict of interest shall abstain from the discussion and voting.

The Group will regularly review the Code of Conduct on Directors and Senior Management and Guidance on Conflict of Interest to ensure the implementation and improvement of the latest corporate governance.

## **COMPLIANCE ADVISOR**

We have appointed Somerley Capital Limited as our compliance adviser pursuant to Rules 3A.19 and 19A.05 of the Listing Rules. Pursuant to Rule 3A.23 of the Listing Rules, our compliance adviser will provide advice to us in the following circumstances:

(a) before the publication of any regulatory announcement, circular or financial report;

- (b) where a transaction, which might be a notifiable or connected transaction (as defined under the Listing Rules), is contemplated, including share issues and share repurchases;
- (c) where we propose to use the proceeds of the [**REDACTED**] in a manner different from that detailed in this document or where our business activities, developments or results deviate from any forecast, estimate or other information in this document; and
- (d) where Hong Kong Stock Exchange makes an inquiry to us regarding unusual movements in the price or trading volume of our Shares or any other matters under Rule 13.10 of the Listing Rules.

Pursuant to Rule 19A.06 of the Listing Rules, Somerley Capital Limited will, on a timely basis, inform our Company of any amendment or supplement to the Listing Rules that are announced by the Hong Kong Stock Exchange. Somerley Capital Limited will also inform our Company of any new or amended law, regulation or code in Hong Kong applicable to use, and advise us on the continuing requirements under the Listing Rules and applicable laws and regulations.

The term of this appointment shall commence on the Listing Date and is expected to end on the date on which we distribute our annual report in respect of the financial results for the first full financial year commencing after the Listing Date, and such appointment may be subject to extension by mutual agreement.

## **BOARD COMMITTEES**

In accordance with the requirements and the corporate governance practice prescribed in the Listing Rules, our Company has established the following committees under the Board: the Nomination Committee, the Audit Committee and the Remuneration Committee. The committees operate in accordance with terms of reference established by the Board.

## Nomination Committee

We have established the Nomination Committee with written terms of reference. The Nomination Committee consists of Mr. Liu Chuanzhi, Mr. Ma Weihua and Mr. Zhang Xuebing. The chairman of the Nomination Committee is Mr. Liu Chuanzhi. The primary duties of the Nomination Committee include, but are not limited to, the following:

- (a) to review periodically the structure, size and composition of the Board and make recommendations to the Board regarding any proposed changes to complement the Company's corporate strategy;
- (b) to widely search for and identify individuals who are suitable to become a member of the Board, and to select or make recommendations to the Board on the selection of individuals nominated for Directors and the President; and

(c) to assess the independence of independent non-executive Directors.

## Audit Committee

We have established the Audit Committee with written terms of reference. The Audit Committee consists of Ms. Hao Quan, Mr. Zhang Xuebing and Mr. Wang Jin. The chairman of the Audit Committee is Ms. Hao Quan. The primary duties of the Audit Committee include, but are not limited to, the following:

- (a) to guide, review and supervise the establishment of the Company's financial controls, risk management and internal control systems and mechanisms;
- (b) to make recommendations to the Board on the appointment, reappointment or removal of agencies such as accounting firms and their remuneration; and to review and supervise the external auditor's independence and objectivity and the effectiveness of the audit process;
- (c) to review the Company's financial and accounting policy and its changes and make recommendations to the Board; and
- (d) to evaluate and supervise the integrity and operational effectiveness of the Company's audit system.

## **Remuneration Committee**

We have established the Remuneration Committee with written terms of reference. The Remuneration Committee consists of Mr. Ma Weihua, Mr. Lu Zhiqiang and Ms. Hao Quan. The chairman of the Remuneration Committee is Mr. Ma Weihua. The primary duties of the Remuneration Committee include, but are not limited to, the following:

- (a) to make recommendations to the Board on the Company's policy and structure for remuneration of all Directors and senior management of the Company and on the establishment of a formal and transparent procedure for developing remuneration policy;
- (b) to make recommendations to the Board on the specific remuneration packages of all executive Directors and senior management and on the remuneration of nonexecutive Directors;
- (c) to review and approve the management's remuneration proposals with reference to the objectives passed by the Board from time to time;

## **REMUNERATION OF DIRECTORS, SUPERVISORS AND SENIOR MANAGEMENT**

The remunerations (including fees, salaries, discretionary bonuses, share option and rewards, retirement payment and employer's contribution to pension schedule and other benefits) paid to our Directors and Supervisors during each of the three years ended December 31, 2012, 2013 and 2014 were RMB60,730,000, RMB204,086,000 and RMB67,385,000, respectively.

The remuneration (including fees, salaries, discretionary bonuses, share option and rewards, retirement payment and employer's contribution to pension schedule and other benefits) paid to our Group's five highest paid individuals in aggregate for each of the three years ended December 31, 2012, 2013 and 2014 were approximately RMB202,601,000, RMB450,315,000 and RMB288,940,000, respectively.

Under the arrangements currently in force, the aggregate amount of remuneration, excluding discretionary bonuses and entitlement under any incentive schemes, payable to our Directors and Supervisors for the year ending December 31, 2015 is estimated to be approximately [RMB38,001,000].

Save as disclosed above, no other payments have been made or are payable during the three financial years ended December 31, 2012, 2013 and 2014, respectively, by our Company or any of our subsidiaries to the Directors, Supervisors or the five highest paid individuals.

No remuneration was paid to our Directors or Supervisors or the five highest paid individuals as an inducement to join us or as a compensation for loss of office in respect of the three years ended December 31, 2012, 2013 and 2014. None of our Directors or Supervisors had waived any remuneration during the same period.

# SUBSTANTIAL SHAREHOLDERS

So far as our Directors are aware, immediately following the completion of the **[REDACTED]** (assuming the **[REDACTED]** is not exercised), the following persons will have an interest or a short position in the Shares or underlying Shares which will be required to be disclosed to our Company and the Hong Kong Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or will, directly or indirectly, be interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of our Company:

Name of Shareholder	Class of Shares held after the [REDACTED]	Nature of interest	Number of Shares held after the [REDACTED]	Approximate percentage of shareholding in the relevant class of Shares after the [REDACTED] <sup>(1)</sup>	Approximate percentage of shareholding in the total share capital of our Company after the [REDACTED] <sup>(2)</sup>
CAS Holdings	Domestic Shares	Beneficial owner	[REDACTED]	[REDACTED]	[REDACTED]
Lian Chi Zhi Yuan	Domestic Shares	Beneficial owner	[REDACTED]	[REDACTED]	[REDACTED]
China Oceanwide	Domestic Shares	Beneficial owner	[REDACTED]	[REDACTED]	[REDACTED]
Lian Heng Yong Xin	Domestic Shares	Beneficial owner	[REDACTED]	[REDACTED]	[REDACTED]
Lian Chi Zhi Tong	Domestic Shares	Interest in controlled corporation	[REDACTED]	[REDACTED]	[REDACTED]
Oceanwide Group Co., Ltd. (泛海集團有限 公司)	Domestic Shares	Interest in controlled corporation	[REDACTED]	[REDACTED]	[REDACTED]
Tonghai Holdings Co., Ltd. (通海控股有限 公司)	Domestic Shares	Interest in controlled corporation	[REDACTED]	[REDACTED]	[REDACTED]
Lu Zhiqiang (盧志強)	Domestic Shares	Interest in controlled corporation	[REDACTED]	[REDACTED]	[REDACTED]
Lian Heng Yong Kang	Domestic Shares	Interest in controlled corporation	[REDACTED]	[REDACTED]	[REDACTED]
CCB Trust Co., Ltd.	Domestic Shares	Person having a security interest in shares	[REDACTED]	[REDACTED]	[REDACTED]
Ping An Trust	Domestic Shares	Person having a security interest in shares	[REDACTED]	[REDACTED]	[REDACTED]

# SUBSTANTIAL SHAREHOLDERS

Notes:

- (1) The calculation is based on the percentage of shareholding in Domestic Shares or H Shares (as applicable) of our Company immediately following the completion of the [**REDACTED**] (assuming the [**REDACTED**] is not exercised).
- (2) The calculation is based on the total number of [**REDACTED**] Shares in issue following the completion of the [**REDACTED**] (assuming the [**REDACTED**] is not exercised).

For details of our Directors' and Supervisors' interests in the Shares or underlying Shares immediately following the completion of the [**REDACTED**], see "Appendix VII – Statutory and General Information – C. Further Information about Our Directors, Our Supervisors and Substantial Shareholders".

Save as disclosed above, our Directors are not aware of any person who will, immediately following the completion of the [**REDACTED**] (assuming the [**REDACTED**] is not exercised), have an interest or a short position in the Shares or underlying Shares which will be required to be disclosed to our Company and the Hong Kong Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or will, directly or indirectly, be interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of our Company.

We are not aware of any arrangement which may result in any change of control in our Company at any subsequent date.

# SHARE CAPITAL

#### SHARE STRUCTURE

#### Before the [REDACTED]

As of the date of this document, the registered share capital of the Company is RMB2,000,000,000 divided into 2,000,000,000 Domestic Shares with a nominal value of RMB1.00 each.

## Upon Completion of the [REDACTED]

Immediately following the completion of the [**REDACTED**], assuming the [**REDACTED**] is not exercised, the registered capital of our Company will be RMB[**REDACTED**], comprising [**REDACTED**] H Shares and [**REDACTED**] Domestic Shares, representing approximately [**REDACTED**] and [**REDACTED**], respectively, of the registered capital of our Company, and particulars of our Company's shareholdings will be as follows:

Name of Shareholder	Class of Shares	Number of Shares	Approximate percentage of registered capital
CAS Holdings	Domestic Shares	[REDACTED]	[REDACTED]
Lian Chi Zhi Yuan	Domestic Shares	[REDACTED]	[REDACTED]
China Oceanwide	Domestic Shares	[REDACTED]	[REDACTED]
Lian Heng Yong Xin	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Liu Chuanzhi	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Zhu Linan	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Ning Min	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Huang Shaokang	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Chen Shaopeng	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Tang Xudong	Domestic Shares	[REDACTED]	[REDACTED]
NSSF	H Shares	[REDACTED]	[REDACTED]
Holders of H Shares issued pursuant to the			
[REDACTED]	H Shares	[REDACTED]	[REDACTED]
Total		[REDACTED]	[REDACTED]

# SHARE CAPITAL

Immediately following the completion of the [**REDACTED**], assuming the [**REDACTED**] is exercised in full, the registered capital of our Company will be RMB[**REDACTED**], comprising [**REDACTED**] H Shares and [**REDACTED**] Domestic Shares, representing approximately [**REDACTED**] and [**REDACTED**], respectively, of the registered capital of our Company, and the particulars of our Company's shareholdings will be as follows:

Name of Shareholder	Class of Shares	Number of Shares	Approximate percentage of registered capital
CAS Holdings	Domestic Shares	[REDACTED]	[REDACTED]
Lian Chi Zhi Yuan	Domestic Shares	[REDACTED]	[REDACTED]
China Oceanwide	Domestic Shares	[REDACTED]	[REDACTED]
Lian Heng Yong Xin	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Liu Chuanzhi	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Zhu Linan	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Ning Min	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Huang Shaokang	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Chen Shaopeng	Domestic Shares	[REDACTED]	[REDACTED]
Mr. Tang Xudong	Domestic Shares	[REDACTED]	[REDACTED]
NSSF	H Shares	[REDACTED]	[REDACTED]
Holders of H Shares issued pursuant to the			
[REDACTED]	H Shares	[REDACTED]	[REDACTED]
Total		[REDACTED]	[REDACTED]

The above tables assume the [REDACTED] becomes unconditional and is completed.

## RANKING

The H Shares in issue upon completion of the [**REDACTED**] and Domestic Shares are ordinary Shares in the share capital of our Company. All dividends in respect of the H Shares are to be paid by us in Hong Kong dollars.

H Shares and Domestic Shares are regarded as different classes of Shares under our Articles of Association. The differences between the two classes of Shares, including provisions on class rights, the despatch of notices and financial reports to Shareholders, dispute resolution, registration of Shares on different registers of Shareholders, the method of Share transfer and the appointment of dividend receiving agents are set out in our Articles of Association and summarized in "Appendix VI – Summary of Articles of Association" to this document. Further, any change or abrogation of the rights of a class of Shareholders and by a separate meeting of Shareholders of the affected class of Shares. However, the procedures for approval by Shareholders of the affected class of Shares shall not apply (i) where we issue, upon approval by a special resolution of our Shareholders in a general meeting, either

# SHARE CAPITAL

separately or concurrently every twelve months, not more than 20% of each of the existing issued H Shares and Domestic Shares; (ii) where our plan to issue H Shares and Domestic Shares on establishment is implemented within fifteen months from the date of approval by the securities regulatory authorities under the State Council; or (iii) upon approval by the securities regulatory authorities under the State Council, the holders of Domestic Shares transfer their Shares to overseas investors and list or trade their Shares in an overseas securities exchange. H Shares and Domestic Shares will however rank *pari passu* with each other in all other respects and, in particular, will rank equally (save for the currency of payment) for all dividends or distributions declared, paid or made after the date of this document. H Shares and Domestic Shares are generally neither interchangeable nor fungible.

## **CONVERSION OF OUR DOMESTIC SHARES INTO H SHARES**

#### **Conversion of Domestic Shares**

According to the stipulations by the State Council's securities regulatory authorities and the Articles of Association, our Domestic Shares may be converted into H Shares, and such converted H Shares may be listed or traded on an overseas stock exchange provided that prior to the conversion and trading of such converted Shares, the requisite internal approval processes (but without the necessity of Shareholders' approval by class) have been duly completed and the approval from the relevant PRC regulatory authorities, including the CSRC, have been obtained. In addition, such conversion, trading and listing shall in all respects comply with the regulations prescribed by the State Council's securities regulatory authorities and the regulations, requirements and procedures prescribed by the relevant overseas stock exchange.

If any of our Domestic Shares is to be converted and to be traded as H Shares on the Hong Kong Stock Exchange, such conversion will be subject to the approval of the relevant PRC regulatory authorities including the CSRC. Approval of the Hong Kong Stock Exchange is required for the listing of such converted Shares on the Hong Kong Stock Exchange. Based on the methodology and procedures for the conversion of our Domestic Shares into H Shares as described in this section, we can apply for the listing of all or any portion of our Domestic Shares on the Hong Kong Stock Exchange as H Shares in advance of any proposed conversion to ensure that the conversion process can be completed promptly upon notice to the Hong Kong Stock Exchange of additional Shares after our initial listing on the Hong Kong Stock Exchange is ordinarily considered by the Hong Kong Stock Exchange to be a purely administrative matter, it does not require such prior application for listing at the time of our initial listing in Hong Kong.

No Shareholder voting by class is required for the listing and trading of the converted Shares on an overseas stock exchange. Any application for listing of the converted Shares on the Hong Kong Stock Exchange after our initial listing is subject to prior notification by way of announcement to inform our Shareholders and the public of any proposed conversion.

# SHARE CAPITAL

#### **Mechanism and Procedures for Conversion**

After all the requisite approvals have been obtained, the following procedures will need to be completed in order to effect the conversion: the relevant Domestic Shares will be withdrawn from the Domestic Share register and we will re-register such Shares on our H Share register maintained in Hong Kong and instruct our H Share Registrar to issue H Share certificates. Registration on our H Share register will be conditional on (i) our H Share Registrar lodging with the Hong Kong Stock Exchange a letter confirming the proper entry of the relevant H Shares on the H Share register and the due despatch of H Share certificates; and (ii) the admission of the H Shares to trade on the Hong Kong Stock Exchange in compliance with the Listing Rules, the General Rules of CCASS and the CCASS Operational Procedures in force from time to time. Until the converted Shares are re-registered on our H Share register, such Shares would not be listed as H Shares.

So far as our Directors are aware, none of our Shareholders currently proposes to convert any of the Domestic Shares held by it into H Shares, except for the Domestic Shares to be converted and transferred by CAS Holdings to the NSSF in connection with the [**REDACTED**]. Our PRC legal advisor advised that our Articles of Association are not inconsistent with the relevant laws and regulations with respect to the laws and regulations regarding the conversion.

#### TRANSFER OF SHARES ISSUED PRIOR TO THE [REDACTED]

Under the PRC Company Law, Shares which have been in issue before we publicly issue Shares may not be transferred within one year from the date of listing on a stock exchange. Accordingly, Shares issued by our Company prior to the Listing Date shall be subject to this statutory restriction and not be transferred within a period of one year from the Listing Date.

#### TRANSFER OF STATE-OWNED SHARES

In accordance with the relevant PRC regulations regarding the transfer of state-owned Shares in overseas capital markets or their monetary equivalent based on the [**REDACTED**], CAS Holdings is required to transfer to the NSSF, in proportion to its respective share holdings in our Company, such number of Domestic Shares in aggregate equivalent to 10% of the number of the [**REDACTED**] (being [**REDACTED**] H Shares before the exercise of the [**REDACTED**], and [**REDACTED**] H Shares upon the exercise in full of the [**REDACTED**]), or pay the equivalent cash at the [**REDACTED**] under the [**REDACTED**], or a combination of both. At the time of the listing of our H Shares on the Hong Kong Stock Exchange, such Domestic Shares will be converted into H Shares on a one-for-one basis. Neither we nor CAS Holdings will receive any proceeds from the transfer of such Domestic Shares to the NSSF.

The transfer of such Domestic Shares by CAS Holdings was approved by the Ministry of Finance of the PRC on January 29, 2015. The conversion of those Domestic Shares into H Shares was approved by the CSRC on [•]. Pursuant to a letter issued by the NSSF (She Bao Ji Jin Fa [2015] No. 49) on April 9, 2015, the NSSF instructed us that (i) when we file listing

# SHARE CAPITAL

application with the CSRC, we shall at the same time apply for the conversion of all state-owned shares held by the NSSF pursuant to the document Cai Zi Han [2015] No. 9 issued by the Ministry of Finance of the PRC into H Shares; (ii) after passing the listing hearing by the Listing Committee, we shall promptly serve the listing timetable on the NSSF; (iii) when processing registration of the Shareholders, we shall arrange for the H Shares decided to be held by the NSSF to be registered under its name, and before [**REDACTED**] arrange for the entry of the number of such H Shares into the NSSF's investor participant's account opened with the HKSCC; and (iv) within thirty working days upon completion of the [**REDACTED**] of the Shares, report timely to the NSSF about the results of the [**REDACTED**], including submitting to it "The Table of the NSSF's Shareholding in the H Shares of Legend Holdings Corporation". We have been advised by our PRC legal advisor that the transfer and sale described above and the conversion have been approved by the relevant PRC authorities and are legal under PRC law.

# **REGISTRATION OF SHARES NOT LISTED ON AN OVERSEAS STOCK EXCHANGE**

According to the Notice of Centralized Registration and Deposit of Non-overseas Listed Shares of Companies Listed on an Overseas Stock Exchange (《關於境外上市公司非境外上市股份集中登記存管有關事宜的通知》) issued by the CSRC, an overseas listed company is required to register its shares that are not listed on any overseas stock exchange with China Securities Depository and Clearing Corporation Limited within 15 business days upon its listing.

# GENERAL MEETING AND CLASS MEETING

For details of circumstances under which our Shareholders' general meeting and class Shareholders' meeting are required, please refer to "Variation of Rights of Existing Shares or Classes of Shares" and "Notice of Meeting and Business to be Conducted Thereat" under "Appendix VI – Summary of Articles of Association" to this document.

The following discussion should be read in conjunction with our consolidated financial information, together with the accompanying notes, as set forth in the Accountant's Report in Appendix I to this document. Our consolidated financial information has been prepared in accordance with International Financial Reporting Standards ("IFRS"), which may differ in material aspects from generally accepted principles in other jurisdictions, including the United States.

The following discussion and analysis contains certain forward-looking statements that reflect our current views with respect to future events and financial performance. These statements are based on our assumptions and analysis in light of our experience and perception of historical trends, current conditions and expected future developments, as well as factors we believe are appropriate under the relevant circumstances. However, whether actual outcomes and developments will meet our expectations and predictions depends on a number of risks and uncertainties. Factors that could cause or contribute to such differences include those disclosed in "Risk Factors" and "Forward-looking Statements."

## **OVERVIEW**

We are a leading Chinese investment group. We are committed to long-term value creation by developing industry-leading companies and managing a dynamic portfolio. Over the past 30 years, under the leadership of our Founder and Chairman, Mr. Liu Chuanzhi, and our President, Mr. Zhu Linan, we have capitalized on our understanding of China's key development themes, our complementary investment businesses and our extensive management expertise to cultivate a number of industry leaders. We have established a significant presence across diverse industries and accumulated a wealth of portfolio companies, which allows us to gradually realize its value. We proactively provide value-added support to our portfolio companies, adjust resource allocation and optimize our portfolio to secure sustained value growth.

We have successfully built a number of industry-leading companies over the past 30 years:

- We began investing in the IT sector in 1984 and established Lenovo, the world's largest PC company, second-largest PC and tablets company, and third-largest smartphone company, each in terms of unit shipments in 2014.
- At the turn of the 21st century, we foresaw several trends in the Chinese economy, including (i) the rising housing demand resulting from urbanization and industrialization; (ii) the need for non-bank financing alternatives, such as venture capital and private equity investments; and (iii) the demand for improved management and strategic vision in both public and private sectors resulting from economic reform. In anticipation of these opportunities, in early 2000s we established Raycom (real estate), Legend Capital (venture capital) and Hony Capital (private equity).
- Since 2010, given the growing affluence and rising expectations of Chinese consumers, we have made strategic investments in sectors benefiting from these changes and built leading companies. These include CAR, China's largest car rental company by fleet size; Bybo, China's No. 1 dental chain in terms of number of outlets; Union Insurance, China's dominant insurance broker in education sector measured by insurance premiums; and Joyvio, a leading premium fruit producer in China.

During the Track Record Period, our revenue increased at a CAGR of 13.1% from RMB226,315.9 million in 2012 to RMB289,475.8 million in 2014; our profit attributable to equity holders of the Company increased at a CAGR of 34.8% from RMB2,287.9 million in 2012 to RMB4,160.4 million in 2014; our total assets increased at a CAGR of 20.8% from RMB197,911.0 million as of December 31, 2012 to RMB289,001.5 million as of December 31, 2014; and our total equity attributable to equity holders of the Company increased at a CAGR of 18.7% from RMB22,689.6 million as of December 31, 2012 to RMB31,985.9 million as of December 31, 2014.

Our operations consist of strategic investments and financial investments businesses. The table below sets forth the profit contribution of these two businesses for the periods indicated.

		Prof	it		Profit attributable to equity holders
StrategicFinancialinvestmentsinvestmentsUnallocated(RMB in thousand)				Total	of the Company
2012 2013 2014	5,803,456 6,304,116 6,829,611	(515,228) 2,107,040 2,112,910	(823,522) (697,682) (1,120,350)	4,464,706 7,713,474 7,822,171	2,287,897 4,837,590 4,160,389

Note:

(1) Unallocated amounts are primarily attributable to corporate and shared service expenses that are not directly attributable to any of our operating segments. Unallocated amounts also include other income statement items such as employee benefit expenses, interest income, finance costs and other income, which cannot be directly identified to specific operating segments. For additional information, see Note 5 to the Accountant's Report set forth in Appendix I to this document.

The significant increase in our profit in 2013 was primarily due to (i) the fair value gains of our investments in funds and our other minority investments in our financial investments business and (ii) our ceasing to consolidate the results of CSPC, a portfolio company in our financial investments business that ceased to be our subsidiary on October 29, 2012, and which incurred substantially losses in 2012. The slowdown in our profit increase in 2014 as compared with the increase in 2013 was primarily due to (i) the impairment losses for non-financial assets of RMB1,097.7 million that we recorded in 2014 and (ii) the profit contribution from our financial investments business in 2014 was substantially the same as in 2013. The changes in our profit attributable to equity holders of the Company during the same period were primarily due to the same reasons.

Our strategic investments and financial investments businesses are further divided into seven operating segments as follows:

• *Strategic investments.* Our strategic investments consist of our operations in IT, financial services, modern services, agriculture and food, property, and chemicals and energy materials businesses.

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- *IT.* IT business is our largest segment in terms of revenue contribution. Our IT business is operated by Lenovo, a global Fortune 500 company. According to IDC, in terms of unit shipments, in 2014, Lenovo was the world's largest PC company, the world's second largest PC and tablets company and the world's third largest smartphone company. For the years ended December 31, 2012, 2013 and 2014, our revenue from IT business increased from RMB211,635.8 million in 2012 to RMB230,505.3 million in 2013 and further to RMB272,343.9 million in 2014, and profit from our IT business increased from RMB3,702.2 million in 2012 to RMB4,822.9 million in 2013 and further to RMB5,410.9 million in 2014.
- *Financial services.* We have a diversified financial services platform offering services including direct loans, credit guarantees, pawn loans, financial leasing, entrusted loans, banking, insurance-related business, payment and other financial services, and trusts, to provide customized financial solutions to the clients. For the years ended December 31, 2012, 2013 and 2014, our revenue from financial services business increased from RMB50.7 million in 2012 to RMB997.1 million in 2013 and further to RMB1,318.4 million in 2014, and profit from our financial services business increased from RMB233.3 million in 2012 to RMB607.9 million in 2013 and further to RMB1,079.9 million in 2014.
- Modern services. The businesses we operate in our modern services segment include dental, logistics and senior care businesses, and one of our associated companies, CAR, operates car rental business. Our dental business is operated by Bybo, a dental chain, which, according to Euromonitor, was the largest private dental chain in China in terms of number of outlets as of June 30, 2014. CAR was the largest car rental company in China in terms of fleet size as of December 31, 2013. For the years ended December 31, 2012, 2013 and 2014, revenue from our modern services business increased from RMB58.0 million in 2012 to RMB274.5 million in 2013 and further to RMB853.4 million in 2014. Our modern services business recorded a profit of RMB280.6 million in 2012, a loss of RMB211.7 million in 2013 and a profit of RMB1,073.0 million in 2014.
- Agriculture and food. Our agriculture and food business includes our agriculture and Chinese liquor businesses. We mainly produce and sell fruit, tea and wine products in our agriculture business and various brands of liquors in our Chinese liquor business. For the years ended December 31, 2012, 2013 and 2014, revenue from our agriculture and food businesses was RMB973.8 million, RMB1,684.7 million and RMB1,531.3 million, respectively. Our agriculture and food business recorded a loss of RMB73.4 million in 2012, a loss of RMB201.0 million in 2013 and a loss of RMB948.2 million in 2014. The significant increase in loss of our agriculture and food business was mainly due to the impairment loss of RMB620.6 million we incurred for our Chinese liquor business in 2014, reflecting the lower expected profitability of this business as a result of the stagnation of the Chinese liquor industry.

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- 0 Property. Our property business includes the development and sale of residential properties and office buildings, office rental services and property management services for properties that we have developed. We also have a portfolio of investment properties which comprise office buildings that we develop and retain. For the years ended December 31, 2012, 2013 and 2014, our revenue from property business increased from RMB7,535.0 million in 2012 to RMB9,142.1 million in 2013 and further to RMB11,498.5 million in 2014, and our profit from property business decreased from RMB1,734.6 million in 2012 to RMB1,514.5 million in 2013 and further to RMB982.7 million in 2014. The decrease in profit of our property business was mainly due to the impairment loss of RMB754.5 million we incurred for our property business in 2014, reflecting the lower expected profitability of our several property development projects as a result of the significant decrease in property and land price in certain cities in 2014. We will continuously monitor the market conditions and strengthen our risk control mechanism to improve our decision-making process and control the risks in property development projects.
- Chemicals and energy materials. Our chemicals and energy materials business includes our chemicals business and our energy materials business. For the years ended December 31, 2012, 2013 and 2014, revenue from our chemicals and energy materials business decreased from RMB1,460.5 million in 2012 to RMB1,282.3 million in 2013, and increased to RMB1,908.5 million in 2014. Our chemicals and energy materials business recorded a loss of RMB74.0 million in 2012, a loss of RMB228.4 million in 2013 and a loss of RMB768.6 million in 2014. The significant increase in loss of our chemicals and energy materials business for non-financial assets of RMB477.2 million we incurred mainly for Zhongyin Electrochemical in 2014, reflecting the lower expected profitability of this business as a result of the excess industrial capacity in China for Zhongyin Electrochemical's products.
- *Financial investments.* Our financial investments business includes fund and other financial investments. We are a limited partner investor and hold equity interests in the general partner of each fund of Legend Capital and Hony Capital structured as a limited partnership, have invested in other fund groups that conduct venture capital and private equity investments. In addition, we hold 100% equity interests in Legend Star, a leading angel investor and start-up incubator. We also have direct investments business increased from RMB27,278.2 million in 2012 to RMB27,871.5 million in 2013 and further to RMB31,717.5 million in 2014. Our financial investments business recorded a loss of RMB515.2 million in 2012, a profit of RMB2,107.0 million in 2013 and a profit of RMB2,112.9 million in 2014.

## **BASIS OF PREPARATION**

Our consolidated financial statements have been prepared in accordance with IFRS and the Listing Rules. The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of available-for-sale financial assets, financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss, associates measured at fair value, investment properties and biological assets other than bearer plants, which are carried at fair value. The preparation of consolidated financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying our accounting policies.

#### MAJOR FACTORS AFFECTING OUR RESULTS OF OPERATIONS

Our results of operations and financial condition have been and will continue to be affected by a number of factors, including but not limited to the following:

#### Macroeconomic trends and policies in China and globally

The operations of our businesses are influenced by the macroeconomic environment in China and globally. Economic development and other economic trends and factors in China and globally have a direct impact on our businesses, including on the demand for our services and products, the supply and prices of our raw materials, and our other costs. In the past few years, the governments of many countries in the world have taken various macroeconomic measures in response to the global financial crisis, striving to maintain steady economic growth. In addition, in order to sustain the steady growth of China's economy, the PRC Government has from time to time adjusted its monetary, financial, fiscal and industrial policies, among others, and has implemented other macroeconomic measures. These types of adjustments in and implementation of economic policies and measures also directly or indirectly affect our results of operations and financial condition. Macroeconomic trends and various macroeconomic policies, both in China and globally, could affect our procurement, production, sales and other parts of our businesses, leading to fluctuations in our results of operations.

With the globalization of the world economy, China's macroeconomic environment is closely related to political, economic, policy and other changes globally. China has achieved significant economic development over the last few decades and has become one of the fastest growing economies in the world. The Chinese government has been actively promoting the transformation of economic development and expediting industrial reforms, which are intended to accelerate the consolidation of resources, discourage excessive expansion of industrial production capacity and improve the operational efficiency of the real economy, and it has announced lower GDP growth targets. The outcome of the aforementioned or other measures and the degree to which they benefit or harm us could materially affect our financial condition and results of operations.

#### Impact on strategic investments

- *IT, modern services, agriculture and food, and chemicals and energy materials:* With China's economic growth, the increase in its urban population and the rising levels of disposable income, China's demand for IT products and services, modern services offerings, agriculture and food products and chemical products has increased. Various policy measures taken by the PRC Government to increase China's domestic consumption have also significantly affected the growth of our IT, agriculture and food and modern services businesses and their results of operations. Furthermore, the global economy has gradually recovered from the financial crisis in recent years, which has contributed to the growth of our IT business.
- *Financial services:* China's economic growth has led to increased business activities of Chinese enterprises and greater individual wealth. It has also facilitated the rapid business growth of domestic commercial banks and demand for loans and other financial services from SMEs and the trust and insurance brokerage businesses. Recently, the PRC Government implemented a series of adjustments to its macroeconomic and monetary policies. All of these policy developments have significantly impacted the development of China's financial industry, the growth of our financial services business and our results of operations.
- *Property:* China's economic growth, urbanization and industrialization, and the improvement in living standards of the Chinese people have supported the development of China's real estate industry. However, the PRC Government periodically adjusts monetary and fiscal policies and the laws and regulations applicable to the real estate market in order to attain various policy objectives. These macroeconomic measures and changes to them have both positively and negatively affected our property development business and may continue to do so in the future.

## Impact on financial investments

• The performance of our financial investments business, including angel investments, venture capital, private equity and other investments, are affected by macroeconomic conditions, industry cycles, operating performance of target companies, and fund raising and investment activities in China and around the world. The increases in disposable income and personal wealth in China resulting from its economic growth have led to an increasing demand for wealth management services and investment management products in China, driving the growth of our financial investments businesses.

#### Mergers, acquisitions and disposals

We establish, as well as acquire and dispose of our equity interests in, portfolio companies from time to time in accordance with our business objectives. Some of these mergers, acquisitions and dispositions have had a significant impact on our financial condition and results of operations. For example, our revenue from financial services and agriculture and food businesses increased significantly in 2013 as compared to 2012, primarily as a result of our mergers and acquisitions in those segments in late 2012 and 2013. In addition, our revenue increase from 2013 to 2014 was partially due to our acquisitions of the Motorola Mobility and IBM's x86 server businesses in October 2014. Period-to-period comparisons of the results of our operations must therefore be evaluated in light of the impact of these transactions.

We have a proven record of successfully identifying expansion opportunities in industries with high growth potential. We generally pursue investment opportunities that help to strengthen our market positions in industries in which we operate or that enable us to expand into industries that we believe have significant growth potential. We will dispose of our interests in portfolio companies if the relevant business no longer falls into our core businesses or our target areas for strategic growth. As a result of these types of dispositions, we may cease to include the financial results of the disposed portfolio companies and our financial condition and results of operations may be affected.

The success of our expansionary strategy through mergers and acquisitions depends largely on the following factors:

- our ability to identify suitable acquisition targets and to complete such acquisitions under commercially acceptable terms;
- whether we can obtain the necessary financing for such acquisitions or for the completion of our expansion plans, and the relevant financing terms;
- the business growth post acquisition;
- our ability to integrate the acquired businesses into our Group and to maximize the expected synergies; and
- whether we can successfully obtain the regulatory approvals necessary for the acquisitions and any conditions regulatory authorities may impose as a condition to granting their approvals.

## Change in fair value of certain assets

Under IFRS, we are required to reassess the fair value of certain of our assets, such as associates measured at fair value through profit or loss, financial assets at fair value through profit or loss, derivative financial instruments, and investment properties. These reassessments of fair value are made as of each balance sheet date, and gains or losses arising from changes in the fair value of these assets are included in our consolidated income statements in the periods in which they arise. As of December 31, 2012, 2013 and 2014, the aggregate asset value of our associates measured at fair value through profit or loss, financial assets at fair value through profit or loss, derivative financial instruments and investment properties were RMB22,978.5 million, RMB21,570.0 million and RMB21,141.7 million, respectively. For the years ended December 31, 2012, 2013 and 2014, we experienced a fair value and dividend gain of RMB1,875.9 million, RMB2,312.9 million and RMB2,497.8 million, respectively, on these assets. The valuation of these assets involves the exercise of professional judgment, requires the use of certain bases and assumptions and is subject to market conditions. The fair value of these assets may have been higher or lower if a different set of bases or assumptions had been used. The fair value of these assets may fluctuate from time to time in the future, and volatility in our results of operations may increase as a result of fair value gains or losses. Any decrease in the fair value of these assets would adversely affect our profitability and financial position. In addition, fair value gains or losses do not give rise to any direct change in our cash position unless we dispose of the relevant assets. Therefore, we may experience constraints on our liquidity even though our profitability increases.

#### **Regulatory environment**

We conduct business in various sectors that are subject to regulations imposed by both Chinese and foreign governmental authorities. Our business and results of operations are subject to changes in the laws, regulations and policies in the relevant industries of China and other countries.

- *IT, agriculture and food, modern services, and chemicals and energy materials businesses*: Our IT, agriculture and food, modern services and chemicals and energy materials businesses are subject to domestic and foreign laws and regulations, including those with respect to industry entry qualification, imports and exports, environmental protection and health and safety regulations, taxation, and foreign exchange controls. Changes in these laws and regulations may have a significant impact on our businesses, financial condition and results of operations.
- Financial services and financial investments: Our financial services and financial investments businesses are subject to the supervision and monitoring by various Chinese regulatory agencies primarily including the PBOC, the CBRC, the CSRC and various provincial and local financial regulatory authorities. Recently, Chinese financial regulatory agencies have implemented a series of regulations to allow banking and non-bank financial institutions to carry out business reforms, launch various new businesses and product offerings and invest in innovative financial instruments. These changes to the regulatory environment have directly impacted the results of operations of our financial services and financial investments businesses.
- *Property*: The Chinese government has historically issued and adjusted macroeconomic and real estate-related policies (including those with respect to land grants, presale of real estate, construction and supply of affordable housing, bank financing, and taxation) to smooth the development of the real estate market. The measures taken by the Chinese government to monitor and control the liquidity in the market, credit quotas and limitations on fixed asset investments may also have a direct impact on our property business and its results of operations.

## Interest rates and exchange rates

Monetary policy is an important measure employed by the Chinese Government to achieve macroeconomic adjustments and controls. To curb excessive inflation, the PBOC raised the benchmark RMB deposit and lending interest rates five times between October 2010 to July 2011. The PBOC adjusted its monetary policy in 2012 and reduced the benchmark RMB deposit and lending interest rates twice during that year. The PBOC further reduced the benchmark RMB deposit and lending interest rates on November 22, 2014 and March 1, 2015. In addition, the PBOC reduced the reserve requirement ratio for financial institutions on February 5, 2015. In addition to monetary policy adjustments, as part of the overall reform of the banking system, the PBOC has implemented a series of initiatives with the aim of gradually liberalizing interbank market interest rates, bond market interest rates and foreign currency deposit interest rates in recent years, and it removed the floor on financial institutions' lending rates on July 20, 2013.

A significant portion of our business operations and capital expenditures are financed through short-term and long-term interest-bearing borrowings. Interest rate fluctuations and the amount of our total borrowings affect our finance costs. In addition, the profitability of some of our business segments, including financial services and financial investments, is sensitive to the monetary policies set by the PRC Government and market liquidity. Our interest expenses incurred in connection with our financial services business will also be affected by interest rate fluctuations. Some of our interest-bearing assets and indebtedness are in foreign currencies and will be affected by the interest rates changes relevant to the jurisdictions where we deposited and borrowed funds.

In addition, the value of the Renminbi is influenced by political and economic conditions in China. Since July 21, 2005, the Chinese government has permitted the Renminbi exchange rate to fluctuate within a monitored band depending on market supply and demand and with reference to a basket of foreign currencies. In June 2010, the PBOC further reformed and liberalized the Renminbi market by widening the band for permitted fluctuations. In March 2014, the PBOC enlarged the fluctuation band for trading prices in the inter-bank spot exchange market of the Renminbi against the U.S. dollar to 2.0% around the central parity rate. Recent market expectation for a rise in U.S. interest rates may also affect the exchange rate of the Renminbi against the U.S. dollar. If the Renminbi appreciates or depreciates against the U.S. dollar or the exchange rates of U.S. dollar fluctuate, it may lead to foreign exchange losses or gains, respectively, on our foreign-currency-denominated assets and liabilities.

We conduct the majority of our IT business and a portion of our agriculture and food business overseas. We also have investments in U.S. dollar funds. For the years ended December 31, 2012, 2013 and 2014, 53.6%, 57.1% and 62.7%, respectively, of our revenue was generated overseas. We have also invested in various U.S. dollar funds as a limited partner. Thus, changes in foreign exchange rates may affect the pricing of the products and services offered by our IT business and agriculture and food business, their expenditures on products and services in foreign currencies and the fair value assessments and recognition of the investments made by U.S. dollar funds. We are therefore subject to the risks associated with foreign currency fluctuations.

## Taxation

The statutory PRC enterprise income tax rate is 25% of taxable income as determined in accordance with the EIT Law. PRC national and local tax laws provide for a number of preferential tax treatments applicable to different enterprises. Certain of our subsidiaries are taxed at preferential rates under the preferential policy of the development plan for the western part of China or are currently exempted from certain taxes or taxed at preferential rates applicable to special types of enterprises, such as high and new technology enterprises. The various types of preferential tax treatments that certain of our subsidiaries, associates and jointly controlled entities currently enjoy and other taxes applicable to our businesses, such as LAT, may change as the PRC tax policy evolves, and these developments may affect our financial condition and results of operations.

In addition, we pay various taxes in the foreign jurisdictions in which we operate. Our tax expenditures associated with our overseas operations may fluctuate as a result of changes in applicable foreign tax rates or the changes in the overseas portion of our revenues and profits.

#### Dilution gains and impairment losses for non-financial assets

We recognize dilution gains or losses arising from our investments in associates when one of our associates issues shares to other investors that dilutes our interest in the associate. The amount of such gains or losses is equal to the difference between our share of net assets in the associates before and after dilutive transaction. In addition, we are required to test many of our assets for impairment and recognize an impairment loss under certain conditions, including when a non-financial asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and the asset's value in use. During the Track Record Period, we recognized dilution gains and a number of impairment losses for non-financial assets and these affected our profitability, particularly in 2014. Our recognition of dilution gains or losses or impairment losses for non-financial assets could affect our profitability in future periods.

## **CRITICAL ACCOUNTING POLICIES, ESTIMATES AND JUDGMENTS**

The preparation of our consolidated financial information requires selecting accounting policies and making accounting estimates and assumptions that affect items reported in our consolidated financial information. The determination of these accounting policies is fundamental to our results of operations and financial position and requires our management to make subjective and complex judgments about matters that are inherently uncertain based on information and data that may change in future periods. As a result, determinations regarding these items necessarily involve the use of assumptions and subjective judgments as to future events and are subject to change, and the use of different assumptions or data could produce materially different results. In addition, actual results could differ from estimates and may have a material adverse effect on our business, financial position, results of operations or cash flows. For more information regarding our significant accounting policies and the summary of significant accounting judgments and accounting estimates, see Notes 2 and 4 to the Accountant's Report set forth in Appendix I to this document.

## **Revenue recognition**

Revenue is measured at fair value of the consideration received or receivable, and represents the amount receivable for goods supplied and services rendered, stated net of discounts, estimated returns and value-added taxes. We recognize revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of our activities, as described below. We base our estimates of return on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

## (a) Sales of goods

Revenue from the sale of computer hardware, software and peripherals, mobile devices, chemicals and energy materials, agriculture products and other products is recognized, net of value-added tax, an allowance for estimated returns, rebates and discounts, when both ownership and risk of loss are effectively transferred to the customer. This is generally when there is persuasive evidence that a sales arrangement exists, the price is fixed or determinable, collectability is reasonably assured and delivery has occurred. Revenue from extended warranty contracts is deferred and amortized as earned over the contract period, ranging from one to four years. Revenue associated with undelivered elements is deferred and recorded when delivery occurs. We defer the cost of shipped products awaiting revenue recognition until the goods are delivered and revenue is recognized.

## (b) Sales of properties

Revenue from sales of properties is recognized upon the delivery of property sold and transfer of ownership of the properties to the customers, which are deemed to be the earlier of the actual date of delivery or the first day after the last day of the delivery period as stipulated in the property delivery notice. Deposits and installments received on properties sold prior to the date of revenue recognition are included in current liabilities, and are separately stated in the balance sheet as advances from customers.

## (c) Guarantee income

Guarantee income is determined based on the total agreed fee in the guarantee contracts and is recognized in the consolidated income statement over the period of the guarantee.

## (d) Rental income

Revenue is recognized on a time-proportion basis over the lease terms.

## (e) Provision of service

Revenue from the provision of logistic services, property management and financial leasing services, consultancy and commission income and management fees are all recognized in the accounting period in which the services are rendered. Revenue from the provision of systems integration service and information technology technical service is recognized over the term of the contract or when the services are rendered.

## (f) Interest income

Interest income is recognized using the effective interest method. When a financial asset is impaired, we reduce the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired financial assets is recognized using the original effective interest rate.

#### Property, plant and equipment

Property, plant and equipment are stated at historical cost less depreciation and accumulated impairment. Historical cost includes expenditures that are directly attributable to the acquisition of the items.

Subsequent costs are included in an asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to us and the cost of the item can be measured reliably. The carrying amount of a replaced part is derecognized. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation of buildings, building-related equipment and leasehold improvements is calculated using the straight-line method to allocate their costs to their estimated residual values over the unexpired periods of the leases or their expected useful lives to us, whichever is shorter.

Depreciation of other property, plant and equipment is calculated using the straight-line method to allocate their costs to their estimated residual values over their estimated useful lives to us. The principal annual rates used for this purpose are:

- Buildings and leasehold improvements	10-50 years
- Machinery and equipment	2-8 years
- Motor and Vehicles	5-6 years
- Office equipment and others	3-10 years
– Bearer plants	20 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognized within "other income and gains/(losses)" in the consolidated income statement.

#### Borrowings

Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognized in the income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognized as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalized as a pre-payment for liquidity services and amortized over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless we have an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

#### Inventories, properties under development and completed properties held for sale

Inventories are stated at the lower of cost and net realizable value.

Cost of inventories is determined on a weighted average basis. The cost of finished goods (except for trading products) and work-in-progress comprises direct materials, direct labor and an attributable proportion of production overhead. For trading products, cost represents invoiced value on purchases, less purchase returns and discounts. Net realizable value is determined on the basis of anticipated sales proceeds less estimated selling expenses.

Development costs of properties under development comprise land use rights, construction costs, borrowing costs and professional fees incurred during the development period. On completion, all development costs of the properties are transferred to completed properties held for sale. Net realizable value of properties under development is determined by reference to estimated sales proceeds of the properties sold in the ordinary course of business less costs to complete development and estimated selling expenses.

Completed properties held for sale are completed properties remaining unsold at year-end and are stated at the lower of cost and net realizable values. Cost comprises development costs attributable to the unsold properties. Net realizable values are determined by reference to the estimated sales proceeds of properties sold in the ordinary course of business, less applicable variable selling expenses, or by management estimates based on prevailing market conditions.

## Trade and other receivables

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. The majority of our other receivables are those arising from our IT business and represent amounts due from subcontractors for part components sold in the ordinary course of business. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method, less provision for impairment.

#### Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading and those designated at fair value through profit or loss at initial recognition. A financial asset is classified in this category if it was acquired principally for the purpose of selling in the short term or if so designated by management. Derivatives are also categorized as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, they are classified as non-current assets.

#### Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless the investment matures or management intends to dispose of it within 12 months of the end of the reporting period.

#### Provisions

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense.

#### (a) Warranty provision

We record warranty liabilities at the time of sale for the estimated costs that will be incurred under our basic limited warranty. The specific warranty terms and conditions vary depending upon the product and the country in which it was sold, but generally includes technical support, repair parts and labor associated with warranty repair and service actions. The period ranges from one to three years. We reevaluate our estimates on a quarterly basis to assess the adequacy of our recorded warranty liabilities and adjust the amounts as necessary.

## (b) Provision for guarantee losses

Provisions for guarantee losses are recognized when (i) it becomes probable that the holder of the guarantee will call upon us under the guarantee, and (ii) the amount of that claim on us is expected to exceed the amount currently carried in liabilities from guarantees in respect of that guarantee, which is the amount initially recognized, less accumulated amortization.

When determining the amounts to be recognized in respect of liabilities arising from our guarantee business, management estimates the provisions based on prior experience and default history of the business. It is possible that the prior experience and default history is not indicative of future loss on the guarantees issued. Any increase or decrease in the provisions would affect the consolidated income statement in future years.

#### (c) Other provisions

Provisions for environmental restoration, restructuring costs and legal claims are recognized when: the Group has a present legal or constructive obligation as a result of past events: it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring costs provision comprises lease termination penalties and employee termination payments. Provisions are not recognized for future operating losses.

#### Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognized initially at fair value and subsequently measured at amortized cost using the effective interest method.

#### Fair value of derivatives and other financial instruments

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. We use our judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at each balance sheet date. We have used discounted cash flow analyses for various available-for-sale financial assets and financial assets measured at fair value through profit or loss that are not traded in active markets.

#### Fair value of VC Funds and PE Funds

The fair value of investments in VC Funds and PE Funds that are not quoted in an active market is primarily based on the latest available financial information provided by the general partners of these funds. We review the details of the reported information and may make adjustments to the reported net asset value based on considerations such as:

- (i) the valuation of the VC Funds and PE Funds' underlying investments;
- (ii) the value date of the net asset value provided;
- (iii) cash flows (calls/distributions) since the latest value date; and
- (iv) the basis of accounting and, in instances where the basis of accounting is other than fair value, fair valuation information provided by fund's general partner.

The models used to determine fair values are validated and periodically reviewed by us. The carrying values of the VC Funds and PE Funds may be significantly different from the values ultimately realized on an exit via a secondary market sale.

#### **Depreciation and amortization**

Leasehold land and land use rights, property, plant and equipment (excluding land and construction in progress) and intangible assets (excluding goodwill and intangible assets with indefinite useful life) are depreciated and amortized using the straight-line method during the estimated useful lives of these assets to allocate the cost of the assets to their estimated net residual values. We review the estimated useful lives and estimated residual values periodically, to ensure that method and rate of depreciation/amortization are consistent with the pattern of how such assets' economic benefits are expected to be realized.

We make estimates of the useful lives and residual values of such assets, based on historical experience and with reference to estimated technical improvement. In case of significant changes in estimated useful lives and residual values, depreciation and amortization expenses will be adjusted accordingly.

#### Estimated impairment of non-financial assets

We test at least annually whether goodwill and other assets that have indefinite useful lives have suffered any impairment. Other assets are also reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset exceeds its recoverable amount. The recoverable amounts of an asset or a cash generating unit have been determined based on value-in-use calculations. These calculations require the use of estimates.

The value-in-use calculations primarily use cash flow projections based on financial budgets, in general covering five years, approved by management and estimated terminal values at the end of the five-year period. There are a number of assumptions and estimates involved in the preparation of both cash flow projections for the period covered by the approved budget and the estimated terminal values. Key assumptions include the expected growth in revenues and operating margin and the selection of discount rates, to reflect the risks involved and the earnings multiple that can be realized for the estimated terminal value.

Management prepares the financial budgets reflecting actual and prior year performance and market development expectations. Judgment is required to determine key assumptions adopted in the cash flow projections and changes to key assumptions can significantly affect these cash flow projections and therefore the results of the impairment reviews.

#### **Income taxes**

We are subject to income taxes in numerous jurisdictions. Significant judgment is required in determining the worldwide provision for income taxes. There are certain transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The tax liabilities recognized are based on management's assessment of the likely outcome.

We recognize liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying values in the financial statements.

Deferred income tax assets are mainly recognized for temporary differences such as warranty provisions, accrued sales rebates, bonus accruals, fair value changes on financial assets, and other accrued expenses, and unused tax losses carried forward to the extent it is probable that future taxable profits will be available against which deductible temporary differences and the unused tax losses can be utilized, based on all available evidence. Recognition primarily involves judgment regarding the future financial performance of the particular legal entity or tax group in which the deferred income tax asset has been recognized. A variety of other factors are also evaluated in considering whether there is convincing evidence that it is probable that some portion or all of the deferred income tax assets will ultimately be realized, such as the existence of taxable temporary differences, group relief, tax planning strategies and the periods in which estimated tax losses can be utilized. The carrying amount of deferred income tax assets and related financial models and budgets are reviewed at each balance sheet date and to the extent that there is insufficient convincing evidence that sufficient taxable profits will be available within the utilization periods to allow utilization of the carry forward tax losses, the asset balance will be reduced and the difference will be charged to the consolidated income statement.

Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax provisions and deferred income tax assets and liabilities in the period in which such determination is made.

The implementation and settlement of land appreciation tax ("LAT") varies among various tax jurisdictions in cities of the PRC. LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds from sales of properties less deductible expenditures including land use rights, borrowing costs, business taxes, property development and other related expenditures. These taxes are incurred upon transfer of property ownership.

Significant judgment is required in determining the extent of land appreciation and its related taxes. We recognized LAT based on management's best estimates according to the understanding of the tax rules. The final tax outcome could be different from the amounts that were initially recorded, and these differences will impact the consolidated income statement in the periods in which such taxes are finalized with local tax authorities.

#### Fair value of identifiable assets and liabilities acquired through business combinations

We record assets acquired and liabilities assumed in business combinations at fair value on the date of acquisition. Significant judgment is used to estimate the fair values of the assets and liabilities acquired, including estimating future cash flows from the acquired business, determining appropriate discount rates, asset useful lives and other assumptions.

# Principal assumptions underlying management's estimation of fair value of investment properties

The fair value of investment properties is determined by using valuation techniques. The key assumptions used in this determination and the sensitivity of the directors' estimates of these assumptions to the carrying amount of the investment properties are set out in Note 17 of the Accountant's Report set out in Appendix I to this document.

## Consolidation of entities in which we hold less than 50% voting rights

Our management consider that we have de facto control over Lenovo even though we have less than 50% of the voting rights based on the following factors: 1) as of December 31, 2012, 2013 and 2014, we are the single largest shareholder of Lenovo with a 33.61%, 32.16% and 30.47% equity interest; 2) we obtained an "acting in concert" undertaking from another shareholder; and 3) the rest of the voting rights of Lenovo is dispersed and since the date of Lenovo's listing, there has been no history of any shareholders collaborating to exercise their vote collectively or to out vote us.

#### Investment in associates

We made our assessment on whether we have the level of power to govern the financial and operating policies of the VC Funds and PE Funds in accordance with the guidance of IFRS 10, given the significant exposure to variable returns from involvement with these funds. Pursuant to the investment agreements entered into between us and the general partners / management companies, the general partners / management companies have the power to direct the relevant activities of the funds and are functioning as principals. Therefore, the directors determined that we do not have control but only exercise significant influence over most VC Funds and PE Funds.

# FINANCIAL INFORMATION

# SELECTED RESULTS OF OPERATIONS AND FINANCIAL POSITION

The following tables set forth a summary of our consolidated results of operations and financial position for the periods indicated.

#### **Consolidated Income Statements**

	Year ended December 31,				
	2012	2013	2014		
	(R	ls)			
Sales of goods and services	226,301,535	243,611,280	288,955,525		
Interest income	16,166	399,184	706,306		
Interest expense	(1,759)	(52,803)	(185,999)		
Net interest income	14,407	346,381	520,307		
Total revenue	226,315,942	243,957,661	289,475,832		
Cost of sales	(197,518,634)	(209,231,001)	(246,333,803)		
Gross profit	28,797,308	34,726,660	43,142,029		
Selling and distribution expenses	(12,778,019)	(12,467,621)	(13,972,291)		
General and administrative expenses	(10,960,555)	(14,330,428)	(20,044,101)		
Investment income and gains	1,432,618	3,186,581	4,806,134		
Other income and gains/(losses)	1,479,083	478,725	(68,702)		
Finance income	520,631	539,007	591,023		
Finance costs	(1,840,558)	(2,048,697)	(3,185,529)		
Share of (loss)/profit of associates and					
joint ventures accounted for using the					
equity method	(7,182)	(122,010)	291,689		
Profit before income tax	6,643,326	9,962,217	11,560,252		
Income tax expense	(2,178,620)	(2,248,743)	(3,738,081)		
Profit for the year	4,464,706	7,713,474	7,822,171		
Profit attributable to:					
– Equity holders of the Company	2,287,897	4,837,590	4,160,389		
– Non-controlling interests	2,176,809	2,875,884	3,661,782		
	4,464,706	7,713,474	7,822,171		

#### **Consolidated Balance Sheets**

	As of December 31,			
	2012	2013	2014	
	(R.	ls)		
ASSETS				
Non-current assets				
Leasehold land and land use rights	1,260,958	1,534,288	1,512,285	
Property, plant and equipment	8,967,519	12,641,269	21,079,168	
Investment properties	6,629,836	5,705,381	6,023,298	
Intangible assets	22,127,842	22,944,438	56,386,519	
Associates and joint ventures using equity accounting	4,531,556	4,388,752	6,990,086	
Associates measured at fair value through profit or loss	9,725,080	11,882,076	12,676,928	
Available-for-sale financial assets	3,310,935	2,567,931	3,549,532	
Loans to customers	198,167	-	118,800	
Restricted deposits	822,151	-	-	
Deferred income tax assets	2,599,154	2,906,447	3,331,117	
Other non-current assets	572,059	1,888,754	2,006,385	
	60,745,257	66,459,336	113,674,118	
Current assets				
Inventories	12,019,633	16,979,028	20,217,386	
Properties under development	21,612,666	27,169,767	28,569,482	
Completed properties held for sale	1,728,536	1,518,729	6,001,854	
Trade and notes receivables	26,168,682	28,345,851	39,401,148	
Prepayments, other receivables and current assets	26,888,052	31,368,592	32,632,921	
Available-for-sale financial assets	207,000	7,000	114,100	
Loans to customers	685,755	2,495,558	3,965,794	
Derivative financial instruments	666,111 5 057 501	556,659	1,293,703	
Financial assets at fair value through profit or loss Restricted deposits	5,957,501 702,621	3,425,887 1,595,472	1,147,797 1,378,512	
Bank deposits	2,704,561	2,068,017	4,831,811	
Cash and cash equivalents	37,824,632	35,461,855	35,772,890	
	137,165,750	150,992,415	175,327,398	
Total assets	197,911,007	217,451,751	289,001,516	
EQUITY AND LIABILITIES				
Equity attributable to equity holders of the Company	660,860	660 060	2 000 000	
Paid-in capital/Share capital Other reserves	6,343,417	660,860	2,000,000	
Retained earnings	15,685,336	6,167,798 20,206,766	5,482,489 24,503,367	
Retained Carnings	15,005,550	20,200,700	27,303,307	
Total equity attributable to equity holders of the Company	22,689,613	27,035,424	31,985,856	
Non-controlling interests	18,095,664	18,285,139	22,222,809	
Put option written on non-controlling interests	(1,343,399)	(1,343,399)	(1,343,399)	
•	() <del>)=</del> ()			
Total equity	39,441,878	43,977,164	52,865,266	

# FINANCIAL INFORMATION

	As of December 31,			
	2012	2013	2014	
	(R	MB in thousand	ds)	
LIABILITIES Non-current liabilities Borrowings Deferred revenue Retirement benefit obligations Provisions Deferred income tax liabilities Other non-current liabilities	27,341,298 2,597,759 972,497 2,360,362 2,466,044 6,810,487 42,548,447	32,219,101 2,602,730 996,557 1,951,493 2,600,366 7,842,304 48,212,551	56,550,145 3,742,876 1,530,258 2,595,523 3,409,654 16,549,953 84,378,409	
<b>Current liabilities</b> Trade and notes payables Other payables and accruals Derivative financial instruments Provisions Advance from customers Deferred revenue Current income tax liabilities Borrowings	35,616,992 52,080,514 411,678 4,980,507 6,710,091 2,491,223 2,105,528 11,524,149 115,920,682	38,373,453 51,838,837 369,271 5,085,863 11,150,778 2,503,590 2,544,188 13,396,056 125,262,036	49,755,181 58,757,218 572,641 7,050,244 7,873,102 4,664,382 3,514,538 19,570,535	
Total liabilities	158,469,129	173,474,587	236,136,250	
Total equity and liabilities	197,911,007	217,451,751	289,001,516	
Net current assets	21,245,068	25,730,379	23,569,557	
Total assets less current liabilities	81,990,325	92,189,715	137,243,675	

#### DESCRIPTION OF CERTAIN STATEMENT OF OPERATIONS ITEMS

The following summarizes components of certain items appearing in our consolidated income statements in the Accountant's Report set out in Appendix I to this document that we believe will be helpful in understanding the period-to-period discussions that follow below.

#### Sales of goods and services

Our revenue from sales of goods and services includes revenue generated from our IT, financial services, modern services, agriculture and food, property, chemicals and energy materials, and financial investments businesses.

Revenue from sales of goods and services of our IT business was the largest source of our total revenue over the Track Record Period. Revenue from the sales of goods and services of our IT business primarily comprises the sales of (i) Lenovo's personal technology products and services and (ii) non-PC home appliances and other non-PC services.

Revenue from sales of goods and services of our financial services business consists of (i) fee and commission income generated from our credit guarantees and financial leasing businesses and (ii) fee and commission income from our insurance-related business.

Revenue from sales of goods and services of our modern services business primarily includes income from services by our dental chain and logistics businesses.

Revenue from sales of goods and services of our agriculture and food business primarily includes income from the sales of the fruit and tea products from our agriculture business and the sale of liquor products from our Chinese liquor business.

Revenue from sales of goods and services of our property business primarily includes the sales of properties from our residential and office property projects and the rental fee and management fee income from the properties we operate.

Revenue from sales of goods and services of our chemicals and energy materials business primarily includes income from the sales of chemical products and lithium-ion batteries.

Revenue from sales of goods and services of our financial investments business primarily includes the income generated from consulting services that we provided to our associates. Before October 29, 2012, revenue from our financial investments business also included revenue generated by CSPC Pharmaceutical Group Limited ("CSPC"). CSPC completed a reverse acquisition through the issuance of shares and convertible bonds on October 29, 2012, which led to the dilution of our voting rights in CSPC from 51.22% to 28.75%. Since then, we ceased to consolidate the financial results of CSPC. During the Track Record Period, revenue from our financial investments business also included the management fees and carried interests from our consolidated general partnership entities that provided management services. In 2013, we restructured parts of our financial investments business, and as a result we no longer had this type of revenue.

# FINANCIAL INFORMATION

The following table sets forth our revenue from these businesses after inter-segment elimination and their respective contributions to our total revenue after inter-segment elimination for the periods indicated:

For the Year Ended December 31,						
2012		2013		2014	<u> </u>	
Revenue	(%) (RMB in	Revenue thousands, exc	(%) ept percen	Revenue stages)	(%)	
211,635,843	93.7%	230,505,310	94.6%	272,343,938	94.2%	
36,300	-	650,719	0.3%	798,136	0.3%	
57,967	_	274,461	0.1%	853,407	0.3%	
973,826	0.4%	1,684,689	0.7%	1,531,323	0.5%	
7,534,984	3.3%	9,142,109	3.8%	11,498,478	4.0%	
1,460,526	0.6%	1,282,334	0.5%	1,908,500	0.7%	
4,602,089	2.0%	71,658		21,743		
226,301,535	100.0%	243,611,280	100.0%	288,955,525	100.0%	
	<i>Revenue</i> 211,635,843 36,300 57,967 973,826 7,534,984 1,460,526 4,602,089	2012           Revenue         (%)           (RMB in           211,635,843         93.7%           36,300         -           57,967         -           973,826         0.4%           7,534,984         3.3%           1,460,526         0.6%           4,602,089         2.0%	2012         2013           Revenue         (%)         Revenue           (RMB in thousands, exc           211,635,843         93.7%         230,505,310           36,300         -         650,719           57,967         -         274,461           973,826         0.4%         1,684,689           7,534,984         3.3%         9,142,109           1,460,526         0.6%         1,282,334           4,602,089         2.0%         71,658	2012         2013           Revenue         (%)         Revenue         (%)           (RMB in thousands, except percent         (%)         (%)           211,635,843         93.7%         230,505,310         94.6%           36,300         -         650,719         0.3%           57,967         -         274,461         0.1%           973,826         0.4%         1,684,689         0.7%           7,534,984         3.3%         9,142,109         3.8%           1,460,526         0.6%         1,282,334         0.5%           4,602,089         2.0%         71,658         -	$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	

#### Net interest income

Net interest income is attributable to our financial services business. Our interest income primarily includes interest income from our direct loans, pawn loans and entrusted loans businesses. Our interest expenses arise primarily from bank and other borrowings that we use to fund these businesses. Our net interest income is affected by the difference between the yields on our interest-earning assets and the costs of our interest-bearing liabilities, as well as the average balances of these assets and liabilities.

The following table sets forth the breakdown of our net interest income by sources for the periods indicated:

	For the Year Ended December 31,			
	2012	2013	2014	
	(RMI	B in thousands)		
Interest income arising from				
Interest income from direct loans	10,849	170,216	281,885	
Interest income from pawn loans	2,453	93,505	120,413	
Interest income from entrusted loans	2,864	135,463	304,008	
Subtotal	16,166	399,184	706,306	
<b>Interest expenses arising from</b> Borrowings from banks and other				
financial institutions	(1,759)	(52,803)	(185,999)	
Subtotal	(1,759)	(52,803)	(185,999)	
Net interest income	14,407	346,381	520,307	

#### **Cost of sales**

Our cost of sales primarily includes cost of inventories sold, cost of properties sold, and other costs for our businesses other than financial services and financial investments. Our cost of sales on a consolidated basis is presented below after elimination of inter-segment transactions. As a result of these eliminations, only the cost of sales incurred from purchases of goods or services from external suppliers is accounted for as cost in our consolidated results of operations.

The following table shows a breakdown of our cost of sales for the periods indicated:

	For the Year Ended December 31,						
	2012		2013		2014		
	(RMB in thousands, except percentages)						
Cost of inventories sold Cost of properties sold Others	177,788,157 3,973,950 15,756,527	90.0% 2.0% 8.0%	188,680,402 5,381,027 15,169,572	90.2% 2.6% 7.2%	221,481,445 6,463,520 18,388,838	89.9% 2.6% 7.5%	
Total	197,518,634	100.0%	209,231,001	100.0%	246,333,803	100.0%	

Our cost of inventories sold is mainly incurred by our IT business and to a lesser extent by our agriculture and food business and chemicals and energy materials business. Our cost of inventories sold constituted the main component of our cost of sales during the Track Record Period. Cost of properties sold represents the costs incurred by our property business. Other costs mainly include depreciation and transportation and storage expenses.

#### Gross profit

Gross profit represents the excess of revenue over cost of sales. For the years ended December 31, 2012, 2013 and 2014, our total gross profit was RMB28,797.3 million, RMB34,726.7 million and RMB43,142.0 million, respectively, and our total gross profit margin was 12.7%, 14.2% and 14.9%, respectively. Gross profit and gross profit margin are not applicable to our financial services and financial investments businesses due to the nature of their respective businesses. The following table sets forth our gross profit (after inter-segment elimination) and gross profit margin (gross profit after inter-segment elimination divided by revenue of the relevant segment) of certain of our business segments for the periods indicated:

	For the Year Ended December 31,					
	2012		2013		2014	
	Gross profit	Gross profit margin	Gross profit	Gross profit margin	Gross profit	Gross profit margin
	(RMB in thousands, except percentages)					
IT Modern services Agriculture and	24,719,194 27,729	11.7% 47.8%	30,236,211 101,681	13.1% 37.0%	37,700,433 170,229	13.8% 19.9%
food Property	340,540	35.0%	577,338	34.3%	523,277	34.2%
business Chemicals and energy	2,937,283	39.0%	2,929,915	32.0%	3,615,378	31.4%
materials	228,554	15.6%	103,408	8.1%	94,339	4.9%

#### Selling and distribution expenses

Our selling and distribution expenses include employee benefit expenses with respect to our sales staffs, advertising costs, depreciation and amortization, office and administrative expenses, transportation expenses, and other expenses of our sales and distribution departments.

The following table shows a breakdown of our selling and distribution expenses for the periods indicated:

		For the Year Ended December 31,					
	2012		2013		2014		
		(RMB in	thousands, exc	ept percent	ages)		
Employee benefit expenses Advertising costs Depreciation and amortization Office and administrative	5,557,854 4,383,201 105,628	43.5% 34.3% 0.8%	6,247,676 4,228,632 108,558	50.1% 33.9% 0.9%	7,021,387 4,844,743 145,502	50.3% 34.7% 1.0%	
expenses Transportation expenses Other expenses	795,026 123,563 1,812,747	6.2% 1.0% 14.2%	785,866 166,942 929,947	6.3% 1.3% 7.5%	947,588 185,504 827,567	6.8% 1.3% 5.9%	
Total	12,778,019	100.0%	12,467,621	100.0%	13,972,291	100.0%	

### General and administrative expenses

Our general and administrative expenses include employee benefit expenses with respect to our administrative staff, depreciation and amortization, impairment losses for non-financial assets, office and administrative expenses, consultancy and professional fees, labs and testing, operating lease payments, business tax and surcharge and other taxes and other expenses of our administration departments.

The following table shows a breakdown of our general and administrative expenses for the periods indicated:

	For the Year Ended December 31,					
	2012		2013		2014	
		(RMB in	thousands, exc	ept percen	tages)	
Employee benefit expenses Depreciation and amortization Office and administrative	6,029,024 907,092	55.0% 8.3%	9,137,042 1,134,781	63.8% 7.9%	11,029,828 1,884,271	55.0% 9.4%
expenses Consultancy and professional	711,464	6.5%	798,092	5.6%	1,109,377	5.5%
fees Labs and testing Operating lease payments Business tax and surcharge	688,321 584,969 308,479	6.3% 5.3% 2.8%	832,381 470,527 409,363	5.8% 3.3% 2.9%	1,421,411 395,050 627,721	7.1% 2.0% 3.1%
and other taxes Impairment losses for non-	161,107	1.5%	296,696	2.1%	373,594	1.9%
financial assets Other expenses	259,013 1,311,086	2.4% 11.9%	1,251,546	8.6%	1,097,739 2,105,110	5.5% 10.5%
Total	10,960,555	100.0%	14,330,428	100.0%	20,044,101	100.0%

### FINANCIAL INFORMATION

#### Investment income and gains

Our investment income and gains mainly consist of fair value gains and dividend income from associates measured at fair value through profit and loss, fair value (losses)/gains and dividend income on financial assets at fair value through profit or loss and (losses)/gains on disposal/dilution of interests in associates.

The following table sets forth our investment income and gains for the periods indicated:

	For the Year Ended December 31,			
	2012	2013	2014	
	(RM	IB in thousands)	)	
(Losses)/gains on disposal/dilution of				
associates	(70,055)	385,357	2,209,725	
Gains on disposal of available-for-sale				
financial assets	416,210	451,241	119,977	
(Losses)/gains on disposal of				
subsidiaries	(233,258)	83,706	101,085	
Dividend income from available-for-sale				
financial assets	61,490	119,207	85,622	
Fair value gains and dividend income				
from associates measured at fair				
value through profit or loss	1,385,493	3,148,795	1,640,931	
Fair value (losses)/gains and dividend				
income on financial assets at fair				
value through profit or loss	(131,729)	(1,037,443)	607,586	
Others	4,467	35,718	41,208	
	1,432,618	3,186,581	4,806,134	

The fair value gains and dividend income from associates measured at fair value through profit or loss come from our financial investments business, and consist of (i) dividends generated from our associate funds, including funds managed by Legend Capital and Hony Capital, and (ii) fair value changes of our associate funds. The fair value (losses)/gains and dividend income on financial assets at fair value through profit or loss represent the dividend and unrealized fair value changes of our equity investments.

The amount of fair value gains and dividend income from associates measured at fair value through profit or loss in 2013 was significant compared to historical levels mainly due to the increases in prices of the publicly-traded shares held by our associate funds.

The amount of dilution gain from associates in 2014 was significant primarily due to CAR's IPO in 2014, which led us to record a dilution gain of RMB1,646.6 million.

### FINANCIAL INFORMATION

#### Other income and gains/(losses)

Our other income and gains/(losses) mainly consist of government grants, fair value gains on investment properties, net foreign exchange losses, and others.

The following table sets forth our other income and gains/(losses) for the periods indicated:

	Year Ended December 31,		
	2012	2013	2014
	(RM	B in thousands	)
Government grants	606,314	1,098,137	1,315,902
De-recognition of contingent			
consideration	125,323	_	_
Losses on disposal of property, plant			
and equipment and intangible assets	(17,176)	(34,756)	(273,835)
Fair value gains on investment			
properties	622,172	201,557	249,243
Net foreign exchange losses	(154,699)	(408,144)	(1,019,612)
Others	297,149	(378,069)	(340,400)
	1,479,083	478,725	(68,702)

The fair value of our investment properties is primarily affected by supply and demand for comparable properties, market price for similar properties, the rate of economic growth, interest rates, inflation, and political and economic developments in the areas where the investment properties are located.

The government grants during the Track Record Period were primarily related to our IT and chemicals and energy materials businesses.

The net foreign exchange losses during the Track Record Period were primarily related to our IT business as a result of currency fluctuations.

#### Finance income and costs

Our finance income consists of interest income on bank deposits and interest income on loans to related parties. Our finance costs mainly consist of interest expenses on borrowings (other than those borrowings the interest expenses of which were included under interest expenses), less amounts capitalized on qualifying assets. The amounts capitalized on qualifying assets mainly include our finance costs incurred that are associated with our property business and finance costs incurred by our chemicals and energy materials business in connection with borrowings incurred to finance the construction of plants and purchase of equipment.

### FINANCIAL INFORMATION

The following table sets forth our finance income and costs for the periods indicated:

	For the Year Ended December 31,			
	2012	2013	2014	
	(RM	IB in thousands	s)	
Interests				
<ul> <li>Bank loans and overdrafts repayable within 5 years</li> </ul>	1,066,321	1,450,981	1,990,190	
- Bank loans and overdrafts not wholly	1,000,521	1,450,981	1,990,190	
repayable within 5 years	161,758	187,574	17,517	
– Other loans repayable within 5 years	1,332,020	1,030,994	1,997,879	
- Bonds repayable within 5 years	120,511	385,409	615,217	
- Bonds not wholly repayable within 5				
years	182,565	132,638	132,728	
Factoring costs	93,045	109,152	305,057	
Total finance costs	2,956,220	3,296,748	5,058,588	
Less: amounts capitalized on qualifying assets	(1,115,662)	(1,248,051)	(1,873,059)	
Finance costs	1,840,558	2,048,697	3,185,529	
Finance income:				
<ul> <li>Interest income on bank deposits</li> <li>Interest income on loans to related</li> </ul>	(443,100)	(518,867)	(578,592)	
parties	(77,531)	(20,140)	(12,431)	
Finance income	(520,631)	(539,007)	(591,023)	
Net finance costs	1,319,927	1,509,690	2,594,506	

# Share of (loss)/profit of associates and joint ventures accounted for using the equity method

Associates are entities other than subsidiaries in which we have a long-term interest or certain equity voting rights, and over which we are in a position to exercise significant influence. Investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligation of each investor. Investments in associates other than those investments in venture capital funds and private equity funds are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognized at cost, and the carrying amount is increased or decreased to recognize the investor's share of the income statement of the investee after the date of acquisition. During the Track Record Period, our share of (loss)/profit of associates and joint ventures accounted for using the equity method was a loss of RMB7.2 million and RMB122.0 million in 2012 and 2013, respectively, and a profit of RMB291.7 million in 2014.

#### Income tax expense

For the years ended December 31, 2012, 2013 and 2014, our income tax expense were RMB2,178.6 million, RMB2,248.7 million and RMB3,738.1 million, respectively, and our effective tax rate was 32.8%, 22.6% and 32.3%, respectively. The fluctuations of our effective tax rate were mainly because our income tax expenses include expenses of LAT from our sales of properties, tax recognition from our investment income and tax expenses incurred by Lenovo at different applicable tax rates in the various jurisdictions in which Lenovo operates. As a result of these and other factors, primarily including non-taxable income and expenses not deductible for tax purposes, our effective tax rate moves around 25%, which is the PRC enterprise income tax rate.

#### Profit attributable to non-controlling interests

Profit attributable to non-controlling interests represents the interests of outside shareholders not held by our Company in the results of operations of our non-wholly owned subsidiaries. The largest of these are the non-controlling interests in Lenovo. For the years ended December 31, 2012, 2013 and 2014, our profit attributable to non-controlling interests was RMB2,176.8 million, RMB2,875.9 million and RMB3,661.8 million, respectively.

#### **RESULTS OF OPERATIONS**

The discussion below provides information about our results of operations for the relevant period compared with the prior period. The discussions of our operating segments below use revenue amounts that include only external sales and not inter-segment sales. Other amounts included in the segment discussions are stated without respect to unallocated amounts. Unallocated amounts primarily represent corporate and shared service expenses that are not directly allocated to any operating segment, including employee benefit expenses, finance income, finance costs and other income and gains. For additional information about our operating segments, see Note 5 of the Accountant's Report in Appendix I to this document.

### FINANCIAL INFORMATION

#### Year ended December 31, 2014 compared to year ended December 31, 2013

#### Overview of our operating results

The following table shows the revenue and profit or loss of our segments for the periods indicated:

	Revenue For the Year Ended December 31,		Profit / (Loss) For the Year Ended December 31,		
	2013	2014	2013	2014	
		(RMB in th	ousands)		
Strategic investments					
IT	230,505,310	272,343,938	4,822,890	5,410,915	
Financial services	997,100	1,318,443	607,880	1,079,881	
Modern services	274,461	853,407	(211,733)	1,072,984	
Agriculture and food	1,688,113	1,531,729	(200,998)	(948,216)	
Property	9,161,721	11,514,505	1,514,454	982,694	
Chemicals and energy					
materials	1,282,334	1,908,500	(228,377)	(768,647)	
Financial investments	101,076	42,662	2,107,040	2,112,910	
Unallocated	_	_	(697,682)	(1,120,350)	
Inter-segment elimination	(52,454)	(37,352)			
Total	243,957,661	289,475,832	7,713,474	7,822,171	

*Total revenue*. Our total revenue increased by 18.7% from RMB243,957.7 million in 2013 to RMB289,475.8 million in 2014. This increase was mainly attributable to the increase in revenue of our IT business as a result of both organic growth and the consolidation of the Motorola Mobility and x86 server businesses following our acquisitions of those businesses, and the increase in revenue of our property business.

*Cost of sales.* Our cost of sales increased by 17.7% from RMB209,231.0 million in 2013 to RMB246,333.8 million in 2014. This increase was mainly attributable to the increase in cost of sales of our IT and property businesses, both of which were generally in line with their revenue growth.

*Gross profit.* As a result of the foregoing, our gross profit increased by 24.2% from RMB34,726.7 million in 2013 to RMB43,142.0 million in 2014.

Selling and distribution expenses. Our selling and distribution expenses increased by 12.1% from RMB12,467.6 million in 2013 to RMB13,972.3 million in 2014 which was generally in line with our revenue growth.

*General and administrative expenses.* Our general and administrative expenses increased by 39.9% from RMB14,330.4 million in 2013 to RMB20,044.1 million in 2014. The increase in general and administrative expenses was mainly attributable to (i) the impairment losses of non-financial assets incurred by our Chinese liquor and chemicals and energy materials businesses in 2014, and (ii) the consolidation of the general and administrative expenses of the Motorola Mobility and x86 server businesses following our acquisitions of those businesses in late 2014.

*Investment income and gains*. Our investment income and gains increased by 50.8% from RMB3,186.6 million in 2013 to RMB4,806.1 million in 2014, which was primarily due to the dilution gain of RMB1,646.6 million that we recorded in 2014 in connection with CAR's IPO in September 2014.

Other income and gains/(losses). Our other income and gains/(losses) reversed from a gain of RMB478.7 million in 2013 to a loss of RMB68.7 million in 2014. The reversal was primarily due to the significant increase in net foreign exchange losses recognized by our IT business as a result of global currency fluctuations in 2014, particularly for the Euro and the Yen, which was offset in part by the increase in government grants for our IT.

*Finance income.* Our finance income increased by 9.7% from RMB539.0 million in 2013 to RMB591.0 million in 2014 primarily due to the increase in our bank deposits in 2014.

*Finance costs.* Our finance costs increased by 55.5% from RMB2,048.7 million in 2013 to RMB3,185.5 million in 2014 primarily due to higher aggregate borrowings because of (i) the increase in bank borrowings for our strategic investments business and (ii) the issuance of U.S.\$1.5 billion long term notes by Lenovo in 2014.

Share of (loss)/profit of associates and joint ventures accounted for using the equity method. Our share of (loss)/profit of associates and joint ventures accounted for using the equity method changed from a loss of RMB122.0 million in 2013 to a profit of RMB291.7 million in 2014 primarily due to the improved performance of some of our associates.

*Income tax expense.* Our income tax expense increased by 66.2% from RMB2,248.7 million in 2013 to RMB3,738.1 million in 2014 primarily due to the significant amount of LAT recorded for our property business in 2014. Our effective tax rate increased from 22.6% in 2013 to 32.3% in 2014.

*Profit for the year.* As a result of the foregoing, our profit for the year increased by 1.4% from RMB7,713.5 million in 2013 to RMB7,822.2 million in 2014.

*Profit attributable to equity holders of our Company.* As a result of the foregoing, the profit attributable to equity holders of our Company declined by 14.0% from RMB4,837.6 million in 2013 to RMB4,160.4 million in 2014.

### FINANCIAL INFORMATION

### Discussion of Our Operating Results by Segment

### IT business

The principal segment information for our IT business is as follows:

	For the Year Ended December 31,				
	2013 2014				
	(RMB in thousands, except percentage				
Revenue	230,505,310	100.0%	272,343,938	100.0%	
Cost of sales	(200,269,099)	(86.9%)	(234,643,505)	(86.2%)	
Gross profit	30,236,211	13.1%	37,700,433	13.8%	
Finance income	228,336	0.1%	202,797	0.1%	
Finance costs	(576,185)	(0.2%)	(1,118,980)	(0.4%)	
Share of loss of associates and					
joint ventures accounted for					
using the equity method	(6,787)	_	(13,419)	_	
Investment income and gains	138,990	0.1%	9,155	_	
Profit before income tax	5,925,351	2.6%	6,467,815	2.4%	
Income tax expense	(1,102,461)	(0.5%)	(1,056,900)	(0.4%)	
Profit for the year	4,822,890	2.1%	5,410,915	2.0%	

Segment revenue. The revenue of our IT business increased by 18.2% from RMB230,505.3 million in 2013 to RMB272,343.9 million in 2014. The increase was primarily due to (i) the increase in sale volumes of our major products and (ii) the consolidation of the financial results of the Motorola Mobility and x86 server businesses following our acquisitions of those businesses in late 2014.

*Cost of sales.* The cost of sales of our IT business increased by 17.2% from RMB200,269.1 million in 2013 to RMB234,643.5 million in 2014, which was generally in line with our revenue growth.

*Gross profit.* Gross profit generated from our IT business increased by 24.7% from RMB30,236.2 million in 2013 to RMB37,700.4 million in 2014. The gross profit margin of our IT business increased from 13.1% in 2013 to 13.8% in 2014 primarily due to improved operational efficiency and the consolidation of higher margin business in late 2014.

*Finance income.* Finance income generated from our IT business decreased by 11.2% from RMB228.3 million in 2013 to RMB202.8 million in 2014.

*Finance costs.* Finance costs for our IT business increased by 94.2% from RMB576.2 million in 2013 to RMB1,119.0 million in 2014. The increase was mainly due to (i) the issuance of US\$1.5 billion long term notes by Lenovo in May 2014 and (ii) the increase in Lenovo's factoring costs.

Share of loss of associates and joint ventures accounted for using the equity method. The share of loss of associates and joint ventures accounted for using the equity method from our IT business increased significantly from a loss of RMB6.8 million in 2013 to a loss of RMB13.4 million in 2014 primarily due to the increase in losses from our associates in the IT business segment.

*Investment income and gains.* Investment income and gains for our IT business decreased significantly from RMB139.0 million in 2013 to RMB9.2 million in 2014, mainly because in 2013 we recognised gains upon the disposal of a significant amount of available-for-sale financial assets.

*Income tax expense.* Income tax expense for our IT business decreased by 4.1% from RMB1,102.5 million in 2013 to RMB1,056.9 million in 2014 primarily due to the increased revenue contribution from countries with lower income tax rates.

*Profit for the year.* As a result of the foregoing, profit of our IT business increased by 12.2% from RMB4,822.9 million in 2013 to RMB5,410.9 million in 2014, which was partially offset by the increase in our IT business' general and administrative expenses as a result of the two major acquisitions in late 2014.

### **Financial services business**

The principal segment information for our financial services business is as follows:

	For the Year Ended December 31,		
	2013	2014	
	(RMB in the	ousands)	
Total revenue	997,100	1,318,443	
- Interest income	399,184	706,306	
– Interest expense	(52,803)	(185,999)	
- Net interest income	346,381	520,307	
- Fee and commission income	650,719	798,136	
Finance income	7,224	18,481	
Finance costs	(5,236)	(22,563)	
Share of profit of associates and joint			
ventures accounted for using the equity			
method	292,894	186,065	
Investment income and gains	_	650,409	
Profit before income tax	723,652	1,299,483	
Income tax expense	(115,772)	(219,602)	
Profit for the year	607,880	1,079,881	

*Segment revenue*. The revenue of our financial services business increased by 32.2% from RMB997.1 million in 2013 to RMB1,318.4 million in 2014. The increase was mainly due to the increase in net interest income generated from Zhengqi and the increase in revenue generated from Union Insurance.

- Zhengqi's interest income
  - *Direct loans.* Interest income generated from our direct loans business increased by 65.6% from RMB170.2 million in 2013 to RMB281.9 million in 2014 primarily due to the increase in our interest-earning assets in this business. The outstanding balance of Zhengqi's direct loans to customers increased from RMB1,088.6 million as of December 31, 2013 to RMB2,172.1 million as of December 31, 2014.
  - Pawn loans. Interest income generated from our pawn loans business increased by 28.8% from RMB93.5 million in 2013 to RMB120.4 million in 2014 primarily due to the increase in our interest-earning assets in this business. Zhengqi's outstanding balance of pawn loans increased from RMB482.0 million as of December 31, 2013 to RMB588.2 million as of December 31, 2014.
  - *Entrusted loans.* Interest income generated from our entrusted loans business increased significantly from RMB135.5 million in 2013 to RMB304.0 million in 2014 primarily due to the increase in our interest-earning assets in this business. Zhengqi's outstanding balance of entrusted loans increased from RMB959.5 million as of December 31, 2013 to RMB1,412.5 million as of December 31, 2014.
- Zhengqi's fee and commission income
  - *Credit guarantees.* Fee and commission income from our credit guarantees business increased by 8.9% from RMB120.1 million in 2013 to RMB130.8 million in 2014.
  - *Financial leasing.* Fee and commission income from our financial leasing business increased significantly from RMB14.0 million in 2013 to RMB63.0 million in 2014 primarily due to the increase in net lease receivables. It increased from RMB215.3 million as of December 31, 2013 to RMB817.0 million as of December 31, 2014.
  - *Others.* Our other fee and commission income decreased from RMB14.9 million in 2013 to RMB12.2 million in 2014.
- Union Insurance's fee and commission income
  - Revenue generated from Union Insurance increased by 18.0% from RMB501.7 million in 2013 to RMB592.1 million in 2014 primarily due to the growth of Union Insurance's insurance brokerage services.

*Finance income*. Finance income generated from our financial services business increased significantly from RMB7.2 million in 2013 to RMB18.5 million in 2014 primarily due to the increase in Zhengqi and Union Insurance's bank deposits in 2014.

*Finance costs.* Finance costs for our financial services business increased significantly from RMB5.2 million in 2013 to RMB22.6 million in 2014 primarily due to the additional bank borrowings incurred by Union Insurance in connection with the expansion of its new business.

Share of profit of associates and joint ventures accounted for using the equity method. The share of profit of associates and joint ventures accounted for using the equity method from our financial services business decreased by 36.5% from RMB292.9 million in 2013 to RMB186.1 million in 2014 primarily due to the decrease in profit of Hankou Bank.

*Investment income and gains.* Investment income and gains for our financial services business increased from zero in 2013 to RMB650.4 million in 2014, which was primarily due to (i) our disposition of a portion of our equity interests in Lakala and dilution gains recognized in connection with Lakala's equity placement in 2014 and (ii) our sale of a portion of our equity interests in Union Insurance in 2014.

*Income tax expense*. Income tax expense for our financial services business increased by 89.7% from RMB115.8 million in 2013 to RMB219.6 million in 2014.

*Profit for the year.* As a result of the foregoing, profit of our financial services business increased significantly from RMB607.9 million in 2013 to RMB1,079.9 million in 2014.

#### Modern services business

The principal segment information for our modern services business is as follows:

	For the Year Ended December 31,				
	2013	2013			
	(RMB a	in thousands	, except percentage	es)	
Revenue	274,461	100.0%	853,407	100.0%	
Cost of sales	(172,780)	(63.0%)	(683,178)	(80.1%)	
Gross profit	101,681	37.0%	170,229	19.9%	
Finance income	4,031	1.5%	7,992	0.9%	
Finance costs	(66,811)	(24.3%)	(98,422)	(11.5%)	
Share of loss of associates and joint ventures accounted for					
using the equity method	(398,700)	(145.3%)	(309,078)	(36.2%)	
Investment income and gains	338,397	123.3%	1,646,131	192.9%	
(Loss)/profit before income tax	(249,683)	(91.0%)	1,041,357	122.0%	
Income tax credit	37,950	13.8%	31,627	3.7%	
(Loss)/profit for the year	(211,733)	(77.2%)	1,072,984	125.7%	

Segment revenue. Revenue from our modern services business significantly increased from RMB274.5 million in 2013 to RMB853.4 million in 2014. This increase was primarily due to the significant increase in revenue from our logistics business due to its business growth and the consolidation of Bybo's financial results in 2014 following our acquisition of Bybo in July 2014.

*Cost of sales*. The cost of sales of our modern services business increased significantly from RMB172.8 million in 2013 to RMB683.2 million in 2014. This increase was primarily attributable to the consolidation of the cost of sales of the Bybo following our acquisition of that business and the increase in costs incurred in connection with the expansion of our logistics services.

*Gross profit.* Gross profit of our modern services business increased by 67.4% from RMB101.7 million in 2013 to RMB170.2 million in 2014. The gross profit margin of our modern services business decreased from 37.0% in 2013 to 19.9% in 2014 primarily due to the increased revenue contribution from our logistics business, which had a negative gross profit margin due to significant costs associated with its business expansion, which was partially offset by the addition of Bybo's higher margin business.

*Finance income*. Finance income from our modern services business significantly increased from RMB4.0 million in 2013 to RMB8.0 million in 2014.

*Finance costs*. Finance costs of our modern services business increased by 47.3% from RMB66.8 million in 2013 to RMB98.4 million in 2014, primarily due to the increase in bank borrowings in connection with the expansion of our logistics business and the consolidation of Bybo's finance costs.

Share of loss of associates and joint ventures accounted for using the equity method. The share of loss of associates and joint ventures accounted for using the equity method of our modern services business decreased by 22.5% from a loss of RMB398.7 million in 2013 to a loss of RMB309.1 million in 2014 primarily due to the improved financial results of CAR in 2014, which was partially offset by the fair value changes of CAR's then parent company's preferred shares in 2014.

*Investment income and gains*. Investment income and gains for our modern services business increased from RMB338.4 in 2013 to RMB1,646.1 million in 2014, which was primarily due to the dilution gains of RMB1,646.6 million we recorded in 2014 as a result of CAR's IPO in September 2014.

*Income tax credit.* We recorded an income tax credit of RMB31.6 million in 2014, as compared with an income tax credit of RMB38.0 million in 2013 primarily due to the recognition of deferred tax assets.

(*Loss*)/profit for the year. Primarily due to the dilution gain we recorded in connection with the listing of CAR in 2014, our (loss)/profit reversed from a loss of RMB211.7 million in 2013 to a profit of RMB1,073.0 million in 2014.

# FINANCIAL INFORMATION

### **Agriculture and Food Business**

The principal segment information for our agriculture and food business is as follows:

	For the Year Ended December 31,				
	2013	2013			
	(RMB is	n thousands,	except percentag	es)	
Revenue	1,684,689	100.0%	1,531,323	100.0%	
Cost of sales	(1,107,351)	(65.7%)	(1,008,046)	(65.8%)	
Gross profit	577,338	34.3%	523,277	34.2%	
Finance income	9,868	0.6%	7,419	0.5%	
Finance costs	(126,239)	(7.5%)	(199,902)	(13.1%)	
Share of profit of associates and joint ventures accounted					
for using the equity method	348	_	960	0.1%	
Investment income and gains	(1,495)	(0.1%)	7,158	0.5%	
Loss before income tax	(209,065)	(12.4%)	(960,064)	(62.7%)	
Income tax credit	8,067	0.5%	11,848	0.8%	
Loss for the year	(200,998)	(11.9%)	(948,216)	(61.9%)	

Segment revenue. The revenue of our agriculture and food business decreased by 9.1% from RMB1,684.7 million in 2013 to RMB1,531.3 million in 2014. The decrease was mainly due to the decrease in revenue generated from our Chinese liquor business mainly caused by lower sales volume as a result of the industry slow down.

- *Agriculture business*. Revenue generated from our agriculture business increased by 6.0% from RMB386.8 million in 2013 to RMB410.2 million in 2014 primarily due to the increase in sales volume of our tea, wine and imported fresh fruit products.
- *Chinese liquor business.* Revenue generated from our Chinese liquor business decreased by 13.6% from RMB1,297.9 million in 2013 to RMB1,121.1 million in 2014 due to the lower sales volume as a result of the industry slow down.

*Cost of sales*. The cost of sales of our agriculture and food business decreased by 9.0% from RMB1,107.4 million in 2013 to RMB1,008.0 million in 2014.

• Agriculture business. The cost of sales of our agriculture business increased slightly from RMB272.9 million in 2013 to RMB280.4 million in 2014. Our cost of sales for our agriculture business increased at a lower pace than our revenue growth primarily due to the proportionally higher revenue contribution from sales of higher margin products.

• *Chinese liquor business.* The cost of sales of our Chinese liquor business decreased by 12.8% from RMB834.5 million in 2013 to RMB727.6 million in 2014, which was generally in line with the revenue decrease for our Chinese liquor business.

*Gross profit*. Gross profit generated from our agriculture and food business decreased by 9.4% from RMB577.3 million in 2013 to RMB523.3 million in 2014. The gross profit margin of our agriculture business increased from 29.4% in 2013 to 31.6% in 2014 and the gross profit margin of our Chinese liquor business was 35.7% in 2013 and 35.1% in 2014.

*Finance income*. Finance income generated from our agriculture and food business decreased from RMB9.9 million in 2013 to RMB7.4 million in 2014.

*Finance costs*. Finance costs for our agriculture and food business increased from RMB126.2 million in 2013 to RMB199.9 million in 2014 primarily due to the increase in shareholder loans and bank borrowings.

Share of profit of associates and joint ventures accounted for using the equity method. The share of profit of associates and joint ventures accounted for using the equity method from our agriculture and food business increased from a profit of RMB0.3 million in 2013 to profit of RMB1.0 million in 2014.

*Investment income and gains*. Investment income and gains for our agriculture and food business reversed from a loss of RMB1.5 million in 2013 to an income of RMB7.2 million in 2014, primarily due to our disposition of our equity interests in a subsidiary.

*Income tax credit.* We recorded income tax credit of RMB11.8 million in 2014, as compared to income tax credit of RMB8.1 million in 2013 primarily due to the recognition of deferred tax assets.

*Loss for the year.* We recorded a loss of RMB948.2 million in 2014, as compared to a loss of RMB201.0 million in 2013, primarily due to the significant goodwill impairment loss of RMB620.6 million that we incurred for our Chinese liquor business in 2014 reflecting the lower expected profitability of this business as a result of the stagnation of the Chinese liquor industry.

# FINANCIAL INFORMATION

### **Property business**

The principal segment information for our property business is as follows:

For the Year Ended December 31,				
2013		2014		
(RMB in	n thousands,	except percentag	es)	
9,142,109	100.0%	11,498,478	100.0%	
(6,212,194)	(68.0%)	(7,883,100)	(68.6%)	
2,929,915	32.0%	3,615,378	31.4%	
201,557	2.2%	249,243	2.2%	
94,988	1.0%	50,657	0.4%	
(341,830)	(3.7%)	(181,003)	(1.6%)	
2,948	-	10,184	0.1%	
161,506	1.8%	4,490	_	
2,652,623	29.0%	3,204,296	27.9%	
(1,138,169)	(12.4%)	(2,221,602)	(19.3%)	
1,514,454	16.6%	982,694	8.6%	
	2013 (RMB ii 9,142,109 (6,212,194) 2,929,915 201,557 94,988 (341,830) 2,948 161,506 2,652,623 (1,138,169)	2013           (RMB in thousands,           9,142,109         100.0%           (6,212,194)         (68.0%)           2,929,915         32.0%           201,557         2.2%           94,988         1.0%           (341,830)         (3.7%)           2,948         -           161,506         1.8%           2,652,623         29.0%           (1,138,169)         (12.4%)	20132014(RMB in thousands, except percentag $9,142,109$ $100.0\%$ $11,498,478$ $(6,212,194)$ $(68.0\%)$ $(7,883,100)$ $2,929,915$ $32.0\%$ $3,615,378$ $201,557$ $2.2\%$ $249,243$ $94,988$ $1.0\%$ $50,657$ $(341,830)$ $(3.7\%)$ $(181,003)$ $2,948$ – $10,184$ $161,506$ $1.8\%$ $4,490$ $2,652,623$ $29.0\%$ $3,204,296$ $(1,138,169)$ $(12.4\%)$ $(2,221,602)$	

Segment revenue. The revenue of our property business increased by 25.8% from RMB9,142.1 million in 2013 to RMB11,498.5 million in 2014.

- *Properties sale*. Revenue generated from sales of our properties increased by 26.6% from RMB8,858.9 million in 2013 to RMB11,211.5 million in 2014, primarily due to the increase in revenue generated from our sales of residential properties as a result of an increase in average selling prices per GFA delivered from our higher priced residential projects, partially offset by a decrease in GFA delivered for our office and retail properties.
- *Rental fee and other income*. Our rental fee and other income increased by 1.3% from RMB283.2 million in 2013 to RMB287.0 million in 2014 primarily as a result of higher rental fee rates.

*Cost of sales.* The cost of sales of our property business increased by 26.9% from RMB6,212.2 million in 2013 to RMB7,883.1 million in 2014 primarily due to the impairment loss of RMB754.5 million that we incurred in 2014 to reflect the lower expected profitability of several of our property projects as a result of the significant decreases in property and land prices in certain cities in 2014.

*Gross profit.* Gross profit generated from our property business increased significantly from RMB2,929.9 million in 2013 to RMB3,615.4 million in 2014. The gross profit margin of our property business decreased slightly from 32.0% in 2013 to 31.4% in 2014, mainly as a result of the increase in cost of sales due to the impairment loss we incurred in 2014.

*Fair value gains on investment properties.* Fair value gains on investment properties increased from RMB201.6 million in 2013 to RMB249.2 million in 2014.

*Finance income.* Finance income generated from our property business decreased from RMB95.0 million in 2013 to RMB50.7 million in 2014 primarily due to the lower level of bank deposits for our property business in 2014 as a result of a decrease in presales of property.

*Finance costs.* Finance costs for our property business decreased from RMB341.8 million in 2013 to RMB181.0 million in 2014. Finance costs for our property business fluctuate primarily due to the fluctuations in amounts capitalized on qualifying assets in different years.

Share of profit of associates and joint ventures accounted for using the equity method. The share of profit of associates and joint ventures accounted for using the equity method from our property business increased from RMB2.9 million in 2013 to RMB10.2 million in 2014 due to the improved performance of our associates.

*Investment income and gains.* Investment income and gains for our property business decreased from RMB161.5 million in 2013 to RMB4.5 million in 2014, primarily because we disposed of a subsidiary in 2013 and had no similar disposal in 2014.

*Income tax expense.* Income tax expenses for our property business increased significantly from RMB1,138.2 million in 2013 to RMB2,221.6 million in 2014 primarily because a significant amount of LAT was incurred for our property business in 2014 as a result of (i) the increase in sales revenue and (ii) the increased revenue contribution from our sales of higher margin properties, which typically have higher value appreciation for calculating LAT, thus leading to a larger amount of LAT.

*Profit for the year.* As a result of the foregoing, profit of our property business decreased by 35.1%, from RMB1,514.5 million in 2013 to RMB982.7 million in 2014.

### FINANCIAL INFORMATION

#### Chemicals and energy materials business

The principal segment information for our chemicals and energy materials business is as follows:

	For the Year Ended December 31,				
	2013	3	2014		
	(RMB i	in thousands,	except percentag	es)	
Revenue	1,282,334	100%	1,908,500	100%	
Cost of sales	(1,178,926)	(91.9%)	(1,814,161)	(95.1%)	
Gross profit	103,408	8.1%	94,339	4.9%	
Finance income	132,728	10.4%	57,164	3.0%	
Finance costs	(226,892)	(17.7%)	(169,733)	(8.9%)	
Investment income and gains	_	_	(2,214)	(0.1%)	
Profit before income tax	(247,586)	(19.3%)	(753,736)	(39.5%)	
Income tax credit/(expense)	19,209	1.5%	(14,911)	(0.8%)	
Loss for the year	(228,377)	(17.8%)	(768,647)	(40.3%)	

Segment revenue. The revenue of our chemicals and energy materials business increased by 48.8%, from RMB1,282.3 million in 2013 to RMB1,908.5 million in 2014.

The revenue generated from our chemicals business increased by 47.7% from RMB1,089.4 million in 2013 to RMB1,608.5 million in 2014 primarily because of higher sales volume of chemical products in 2014, which in 2013 was negatively affected by the relocation of Zhongyin Electrochemical's production facilities; those facilities gradually resumed production in 2014. The revenue generated from our energy materials business increased by 55.5% from RMB192.9 million in 2013 to RMB300.0 million in 2014 primarily due to higher demand for our battery products.

*Cost of sales.* The cost of sales of our chemicals and energy materials business increased by 53.9% from RMB1,178.9 million in 2013 to RMB1,814.2 million in 2014 primarily due to the increased sales volume of our chemical and battery products.

*Gross profit.* Gross profit generated from our chemicals and energy materials business decreased by 8.8% from RMB103.4 million in 2013 to RMB94.3 million in 2014. Gross profit margin of our chemicals and energy materials business decreased from 8.1% in 2013 to 4.9% in 2014 primarily due to the increased revenue contribution from low margin products.

*Finance income*. Finance income generated from our chemicals and energy materials business decreased from RMB132.7 million in 2013 to RMB57.2 million in 2014. The significant finance income in this segment was subject to inter-segment elimination.

*Finance costs.* Finance costs for our chemicals and energy materials business decreased by 25.2% from RMB226.9 million in 2013 to RMB169.7 million in 2014 primarily due to the decrease of our expensed finance costs in 2014.

### FINANCIAL INFORMATION

*Income tax credit/(expense).* We recorded income tax credit of RMB19.2 million in 2013 and income tax expense of RMB14.9 million in 2014 primarily due to write-off of deferred tax assets.

Loss for the year. As a result of foregoing and the fixed assets and goodwill impairment loss of RMB477.2 million that we incurred in 2014, primarily for Zhongyin Electrochemical to reflect the lower expected profitability of our chemicals business as a result of the excess industrial capacity in China for Zhongyin Electrochemical's products, the loss for our chemicals and energy materials business increased from RMB228.4 million in 2013 to RMB768.6 million in 2014.

#### **Financial investments business**

The principal segment information for our financial investments business is as follows:

	For the Year Ended December 31,			
	2013	2014		
	(RMB in thousands, except percenta			
Revenue	71,658	21,743		
Share of (loss)/profit of associates				
and joint ventures accounted for				
using the equity method	(12,713)	416,977		
Investment income and gains	2,549,183	2,491,005		
Profit before income tax	2,297,165	2,754,902		
Income tax expense	(190,125)	(641,992)		
Profit for the year	2,107,040	2,112,910		

Segment revenue. Revenue from our financial investments business decreased from RMB71.7 million in 2013 to RMB21.7 million in 2014 primarily because we disposed of subsidiaries that previously recorded revenue from their provision of management services.

Share of (loss)/profit of associates and joint ventures accounted for using the equity method. Our share of (loss)/profit of associates and joint ventures accounted for using the equity method for our financial investments business changed from a loss of RMB12.7 million in 2013 to a profit of RMB417.0 million in 2014. This reversal was mainly due to the improved performance of our associates.

*Investment income and gains.* Investment income and gains for our financial investments business decreased from RMB2,549.2 million in 2013 to RMB2,491.0 million in 2014 primarily due to the decrease in fair value gains of our investments in our associate funds and our minority equity investments.

*Income tax expense*. Our income tax expense was RMB190.1 million in 2013, while our income tax expense was RMB642.0 million in 2014; the change was primarily because the profit before income tax and non-deductable costs increased in 2014, while we recorded significant non-taxable investment income in 2013.

*Profit for the year.* As a result of foregoing, profit of our financial investments business was RMB2,112.9 million in 2014, 0.3% higher than the profit of RMB2,107.0 million in 2013.

### **Unallocated amounts**

Our unallocated amounts mainly include our general and administrative expenses incurred at our corporate headquarters level and the net finance costs the Company incurred in the Group's operation. The significant increase in unallocated amounts from 2013 to 2014 was mainly due to the increase in finance costs as a result of increased borrowings that we incurred for our business growth.

The table below sets forth our unallocated amounts for the periods indicated:

	For the Year Ended December 31,			
-	2013	2014		
_	(RMB in thouse	unds)		
General and administrative				
expenses	(269,920)	(332,702)		
Finance costs, net	(643,672)	(1, 148, 413)		
Other income and gains/(losses)	(16,648)	(12,686)		
Income tax credit	232,558	373,451		
Total	(697,682)	(1,120,350)		

### Year ended December 31, 2013 compared to year ended December 31, 2012

#### Overview of our operating results

The following table sets forth the revenue and profit or loss of our segments for the periods indicated:

	Revenue for the Year Ended December 31,		Profit/(loss) for the Year Ended December 31,	
	2012	2013	2012	2013
		(RMB in t	housands)	
Strategic investments				
IT	211,635,843	230,505,310	3,702,244	4,822,890
Financial services	50,707	997,100	233,310	607,880
Modern services	57,967	274,461	280,616	(211,733)
Agriculture and food	973,826	1,688,113	(73,398)	(200,998)
Property	7,545,330	9,161,721	1,734,648	1,514,454
Chemicals and energy				
materials	1,460,526	1,282,334	(73,964)	(228, 377)
Financial investments	4,618,636	101,076	(515,228)	2,107,040
Unallocated	_	_	(823,522)	(697,682)
Inter-segment elimination	(26,893)	(52,454)		
Total	226,315,942	243,957,661	4,464,706	7,713,474

*Total revenue*. Our total revenue increased by 7.8% from RMB226,315.9 million in 2012 to RMB243,957.7 million in 2013. This increase was mainly attributable to increases in revenue from our IT business, property business and financial service business, partially offset by a decrease in revenue from our financial investments business because we ceased consolidating the financial results of CSPC following the dilution of our equity interest in that business on October 29, 2012.

*Cost of sales*. Our cost of sales increased by 5.9% from RMB197,518.6 million in 2012 to RMB209,231.0 million in 2013. This increase was mainly attributable to increase in cost of sales in our IT business, which was generally in line with the revenue growth in our IT business.

*Gross profit.* As a result of the foregoing, our gross profit increased by 20.6% from RMB28,797.3 million in 2012 to RMB34,726.7 million in 2013.

Selling and distribution expenses. Our selling and distribution expenses decreased by 2.4% from RMB12,778.0 million in 2012 to RMB12,467.6 million in 2013.

*General and administrative expenses.* Our general and administrative expenses increased by 30.7% from RMB10,960.6 million in 2012 to RMB14,330.4 million in 2013. The increase in general and administrative expenses was mainly attributable to (i) the increase in general and administrative expenses in our IT business in 2013; and (ii) the consolidation of the general and administrative expenses from the acquired businesses in our agriculture and food and financial services businesses in 2013 and late 2012 respectively.

Investment income and gains/(losses). Our investment income and gains/(losses) increased significantly from RMB1,432.6 million in 2012 to RMB3,186.6 million in 2013, which was primarily due to the significant increase in fair value gains and dividend income from associates measured at fair value, partially offset by the significant decrease in fair value losses and dividend income on financial assets at fair value through profit or loss, primarily because of lower valuations of our equity investments.

*Other income and gains.* Our other income and gains decreased by 67.6% from RMB1,479.1 million in 2012 to RMB478.7 million in 2013, primarily due to a decrease in the fair value gains on investment properties and an increase in net foreign exchange losses in 2013.

*Finance income*. Our finance increased slightly by 3.5% from RMB520.6 million in 2012 to RMB539.0 million in 2013.

*Finance costs.* Our finance costs increased by 11.3% from RMB1,840.6 million in 2012 to RMB2,048.7 million in 2013, primarily due to the organic growth and mergers and acquisitions in our strategic investments business.

Share of loss of associates and joint ventures accounted for using the equity method. Our share of loss of associates and joint ventures accounted for using the equity method increased significantly from RMB7.2 million in 2012 to RMB122.0 million in 2013. This increase was primarily attributable to higher operating losses from CAR and the share of fair value loss of CAR's then parent company's preferred shares in 2013.

# FINANCIAL INFORMATION

*Income tax expense.* Our income tax expense increased by 3.2% from RMB2,178.6 million in 2012 to RMB2,248.7 million in 2013. Our effective tax rate decreased from 32.8% in 2012 to 22.6% in 2013 primarily due to the higher revenue contribution of our IT business from countries with lower income tax rates in 2013.

*Profit for the year.* As a result of the foregoing, our profit for the year increased by 72.8% from RMB4,464.7 million in 2012 to RMB7,713.5 million in 2013.

*Profit attributable to equity holders of our Company.* As a result of the foregoing, the profit attributable to equity holders of our Company was RMB2,287.9 million in 2012 and RMB4,837.6 million in 2013.

### Discussion of Our Operating Results by Segment

### **IT business**

The principal segment information for our IT business is as follows:

	For the Year Ended December 31,			
	2012		2013	
	(RMB i	n thousands,	except percentag	es)
Revenue	211,635,843	100.0%	230,505,310	100.0%
Cost of sales	(186,916,649)	(88.3%)	(200,269,099)	(86.9%)
Gross profit	24,719,194	11.7%	30,236,211	13.1%
Finance income	278,407	0.1%	228,336	0.1%
Finance costs	(346,232)	(0.2%)	(576,185)	(0.2%)
Share of loss of associates and				
joint ventures accounted for				
using the equity method	(7,768)	_	(6,787)	_
Investment income and gains	(290)	_	138,990	0.1%
Profit before income tax	4,654,316	2.2%	5,925,351	2.6%
Income tax expense	(952,072)	(0.4%)	(1,102,461)	(0.5%)
Profit for the year	3,702,244	1.8%	4,822,890	2.1%

*Segment revenue*. Revenue from our IT business increased by 8.9% from RMB211,635.8 million in 2012 to RMB230,505.3 million in 2013. This increase was mainly due to increased revenue from AG and EMEA countries and regions.

*Cost of sales.* The cost of sales in our IT business increased by 7.1% from RMB186,916.6 million in 2012 to RMB200,269.1 million in 2013, which was generally in line with the revenue growth in our IT business.

*Gross profit.* Gross profit generated by our IT business increased by 22.3% from RMB24,719.2 million in 2012 to RMB30,236.2 million in 2013. The gross profit margin in our IT business increased from 11.7% in 2012 to 13.1% in 2013, primarily due to improved operational efficiency.

*Finance income*. Finance income generated from our IT business decreased by 18.0% from RMB278.4 million in 2012 to RMB228.3 million in 2013 primarily due to the lower level of Lenovo's bank deposits in 2013.

*Finance costs*. Finance costs in our IT business increased by 66.4% from RMB346.2 million in 2012 to RMB576.2 million in 2013 primarily due to the increase in bank borrowings to support the growth of our IT business.

Share of loss of associates and joint ventures accounted for using the equity method. The share of loss of associates and joint ventures accounted for using the equity method from our IT business decreased by 12.6% from RMB7.8 million in 2012 to RMB6.8 million in 2013.

*Investment income and gains*. We recorded investment income and gains for our IT business of RMB139.0 million in 2013, as compared to an investment loss of RMB0.3 million in 2012, mainly because we sold certain available-for-sale financial assets in 2013.

Income tax expense. Income tax expense in our IT business increased by 15.8% from RMB952.1 million in 2012 to RMB1,102.5 million in 2013.

*Profit for the year.* As a result of the foregoing, profit from our IT business increased by 30.3%, or RMB1,120.7 million, from RMB3,702.2 million in 2012 to RMB4,822.9 million in 2013.

### Financial services business

The principal segment information for our financial services business is as follows:

	For the Year Ended December 31,		
-	2012	2013	
-	(RMB in thousand	(s)	
Total revenue	50,707	997,100	
– Interest income	16,166	399,184	
– Interest expense	(1,759)	(52,803)	
– Net interest income	14,407	346,381	
– Fee and commission income	36,300	650,719	
Finance income	2,079	7,224	
Finance costs	(1,815)	(5,236)	
Share of profit of associates and joint ventures accounted for			
using the equity method	254,219	292,894	
Investment income and gains	1,352	-	
Profit before income tax	236,982	723,652	
Income tax expense	(3,672)	(115,772)	
Profit for the year	233,310	607,880	

Segment revenue. Revenue from our financial services business increased significantly from RMB50.7 million in 2012 to RMB997.1 million in 2013. The increase was mainly due to the significantly higher revenue from Zhengqi in 2013, which was mainly because (i) we completed the acquisitions of the major businesses under Zhengqi in November 2012, and as a result we consolidated only a small portion of the financial results of those acquired businesses in 2012 while their full year financial results were consolidated in 2013; and (ii) the significant growth of Zhengqi's business in 2013. Similarly, we acquired 51% of the equity interests in Union Insurance in November 2012, and accordingly consolidated a small portion of the financial results of Union Insurance in that year, while we consolidated its full-year financial results in 2013.

- Zhengqi's interest income:
  - *Short-term loans.* Interest income from our short-term loans business increased significantly from RMB10.8 million in 2012 to RMB170.2 million in 2013.
  - *Pawn loans*. Interest income from our pawn loans business increased significantly from RMB2.5 million in 2012 to RMB93.5 million in 2013.
  - *Entrusted loans*. Interest income from our entrusted loans business increased significantly from RMB2.9 million in 2012 to RMB135.5 million in 2013.
- Zhengqi's fee and commission income:
  - *Credit guarantees.* Fee and commission income from our credit guarantees business increased significantly from RMB9.3 million in 2012 to RMB120.1 million in 2013.
  - *Financial leasing*. Fee and commission income from our financial leasing business increased from zero in 2012 to RMB14.0 million in 2013, primarily due to Zhengqi's commencement of financial leasing business in 2013.
  - *Others.* Our other fee and commission income increased from RMB2.6 million in 2012 to RMB14.9 million.
- Union Insurance's fee and commission income:
  - Fee and commission income from Union Insurance increased significantly from RMB24.4 million in 2012 to RMB501.7 million in 2013.

*Finance income*. Finance income from our financial services business increased significantly from RMB2.1 million in 2012 to RMB7.2 million in 2013 mainly because we consolidated full year financial results of Union Insurance in 2013.

*Finance costs*. Finance costs in our financial services business increased significantly from RMB1.8 million in 2012 to RMB5.2 million in 2013 mainly because we consolidated full year financial results of Union Insurance in 2013.

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Share of profit of associates and joint ventures accounted for using the equity method. The share of profit of associates and joint ventures accounted for using the equity method in our financial services business increased by 15.2% from RMB254.2 million in 2012 to RMB292.9 million in 2013. This increase was primarily due to the increase in profit generated by both Hankou Bank and Suzhou Trusts and the decrease in the loss incurred by Lakala.

Investment income and gains. We recorded investment income and gains from our financial services business of RMB1.4 million in 2012, as compared to zero in 2013.

*Income tax expense*. Income tax expense in our financial services business increased significantly from RMB3.7 million in 2012 to RMB115.8 million in 2013. The increase was mainly due to the consolidation of only a portion of the financial results of Zhengqi and Union Insurance in 2012 and consolidation of a full year of their financial results in 2013.

*Profit for the year.* As a result of the foregoing, profit from our financial services business increased by RMB374.6 million, from RMB233.3 million in 2012 to RMB607.9 million in 2013.

#### Modern services business

The principal segment information for our modern services business is as follows:

	For the Year Ended December 31,			1,
	2012	2	2013	
	(RMB	in thousands	, except percentag	ges)
Revenue	57,967	100.0%	274,461	100.0%
Cost of sales	(30,238)	(52.2%)	(172,780)	(63.0%)
Gross profit	27,729	47.8%	101,681	37.0%
Finance income	889	1.5%	4,031	1.5%
Finance costs	(20,526)	(35.4%)	(66,811)	(24.3%)
Share of loss of associates and				
joint ventures accounted for				
using the equity method	(89,274)	(154.0%)	(398,700)	(145.3%)
Investment income and gains	399,609	689.4%	338,397	123.3%
Profit/(loss) before income tax	272,005	469.2%	(249,683)	(91.0%)
Income tax credit	8,611	14.9%	37,950	13.8%
Profit/(loss) for the year	280,616	484.1%	(211,733)	(77.2%)

Segment revenue. Revenue from our modern services business increased significantly from RMB58.0 million in 2012 to RMB274.5 million in 2013, primarily as a result of the increase in revenue generated from our logistics business due to its business expansion.

*Cost of sales.* The cost of sales in our modern services business increased significantly from RMB30.2 million in 2012 to RMB172.8 million in 2013. The increase in the cost of sales was primarily due to the expansion of our logistics business.

*Gross profit.* Gross profit from our modern services business increased significantly from RMB27.7 million in 2012 to RMB101.7 million in 2013. The gross profit margin in our modern services business decreased from 47.8% in 2012 to 37.0% in 2013, primarily because of higher costs of our logistic business related to its business expansion.

*Finance income.* Finance income from our modern services business increased significantly from RMB0.9 million in 2012 to RMB4.0 million in 2013.

*Finance costs.* Finance costs in our modern services business increased significantly from RMB20.5 million in 2012 to RMB66.8 million in 2013, which was primarily due to the increase in borrowings in connection with the expansion of our logistics business.

Share of loss of associates and joint ventures accounted for using the equity method. The share of loss of associates and joint ventures accounted for using the equity method in our modern services business significantly increased from RMB89.3 million in 2012 to RMB398.7 million in 2013. The increase was primarily due to our share in (i) the increased loss incurred by CAR in 2013; and (ii) the loss arising from the changes in fair value of the preferred shares of CAR's then parent company in 2013.

*Investment income and gains.* Investment income and gains from our modern services business decreased from RMB399.6 million in 2012 to RMB338.4 million in 2013.

*Income tax credit.* We recorded an income tax credit of RMB38.0 million in 2013, as compared with an income of tax credit of RMB8.6 million in 2012, primarily due to a higher level of recognition of deferred tax assets from increased carry-over loss.

*Profit/(loss) for the year.* As a result of the foregoing, we recorded a loss of RMB211.7 million in 2013, as compared to a profit of RMB280.6 million in 2012.

### **Agriculture and Food Business**

The principal segment information for our agriculture and food business is as follows:

	For the Year Ended December 31,			
	2012		2013	
	(RMB i	n thousands	, except percentag	es)
Revenue Cost of sales Gross profit Finance income Finance costs Share of profit of associates	973,826 (633,286) 340,540 6,340 (9,832)	$100.0\% \\ (65.0\%) \\ 35.0\% \\ 0.7\% \\ (1.0\%)$	1,684,689 (1,107,351) 577,338 9,868 (126,239)	100.0% (65.7%) 34.3% 0.6% (7.5%)
and joint ventures accounted for using the equity method Investment income and gains Loss before income tax Income tax (expense)/credit Loss for the year	(49,313) (24,085) (73,398)	(5.1%) (2.5%) (7.6%)	348 (1,495) (209,065) 8,067 (200,998)	(0.1%) (12.4%) 0.5% (11.9%)

Segment revenue. Revenue from our agriculture and food business increased by 73.0% from RMB973.8 million in 2012 to RMB1,684.7 million in 2013.

- Agriculture business. Revenue from our agriculture business increased significantly from RMB63.3 million in 2012 to RMB386.8 million in 2013. The increase was mainly due to our consolidation of the financial results of (i) China New Agriculture and Longguan in February and July 2013, respectively; and (ii) Wallen in October 2012, following their respective acquisitions; and to a lesser extent, the significant organic growth in our agriculture business in 2013.
- *Chinese liquor business.* Revenue generated by our Chinese liquor business increased by 42.5% from RMB910.5 million in 2012 to RMB1,297.9 million in 2013. This increase was mainly because we acquired some of the new businesses for our Chinese liquor business in the fourth quarter of 2012, and as a result only a small portion of the financial results of these acquired businesses was included in our 2012 financial results while their full-year financial results were consolidated in 2013.

*Cost of sales*. The cost of sales in our agriculture and food business increased by 74.9%, from RMB633.3 million in 2012 to RMB1,107.4 million in 2013.

- *Agriculture business*. The cost of sales in our agriculture business increased significantly from RMB35.6 million in 2012 to RMB272.9 million in 2013. This increase was mainly due to the acquisitions in October 2012 and February and July 2013 and the significant organic growth of our agriculture business in 2013.
- *Chinese liquor business*. The cost of sales in our Chinese liquor business increased by 39.6% from RMB597.7 million in 2012 to RMB834.5 million in 2013. This increase was mainly due to we acquired some of the new business for our Chinese liquor business in the fourth quarter of 2012.

*Gross profit*. Gross profit generated by our agriculture and food business increased by 69.5% from RMB340.5 million in 2012 to RMB577.3 million in 2013. The gross profit margin in our agriculture and food business was 35.0% in 2012 and 34.3% in 2013.

*Finance income*. Finance income generated from our agriculture and food business increased by 55.6% from RMB6.3 million in 2012 to RMB9.9 million in 2013.

*Finance costs*. Finance costs in our agriculture and food business increased significantly from RMB9.8 million in 2012 to RMB126.2 million in 2013. The increase was primarily due to the significant amount of borrowings we incurred in connection with the business growth and acquisitions by our agriculture and food business in the fourth quarter of 2012 and in 2013, and the finance costs incurred as a result of the issuance of RMB230 million guaranteed bonds in connection with our agriculture business in 2013.

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Share of profit of associates and joint ventures accounted for using the equity method. The share of profit of associates and joint ventures accounted for using the equity method from our agriculture and food business increased from zero in 2012 to RMB0.3 million in 2013.

*Investment income and gains.* We recorded an investment loss in our agriculture and food business of RMB1.5 million in 2013, as compared to zero in 2012.

*Income tax (expense)/credit.* We incurred income tax credit of RMB8.1 million in 2013, as compared to an income tax expense of RMB24.1 million in 2012. The business recorded an income tax expense in 2012 as some of our subsidiaries in the business had taxable income.

Loss for the year. Since our agriculture and food business was ramping up in both 2012 and 2013, a significant amount of selling and general and administrative expenses were incurred in these periods, which led to a loss of RMB73.4 million in 2012 and RMB201.0 million in 2013, respectively.

### **Property business**

The principal segment information for our property business is as follows:

	For the Year Ended December 31,			
	2012	2	2013	
	(RMB i	n thousands,	, except percentag	es)
Revenue	7,534,984	100.0%	9,142,109	100.0%
Cost of sales	(4,597,701)	(61.0%)	(6,212,194)	(68.0%)
Gross profit	2,937,283	39.0%	2,929,915	32.0%
Net fair value gains on				
investment properties	622,172	8.3%	201,557	2.2%
Finance income	52,663	0.7%	94,988	1.0%
Finance costs	(380,685)	(5.1%)	(341,830)	(3.7%)
Share of profit of associates and joint ventures accounted				
for using the equity method	123	_	2,948	_
Investment income and gains	2,214	_	161,506	1.8%
Profit before income tax	2,817,502	37.4%	2,652,623	29.0%
Income tax expense	(1,082,854)	(14.4%)	(1,138,169)	(12.4%)
Profit for the year	1,734,648	23.0%	1,514,454	16.6%

Segment revenue. Revenue from our property business increased by 21.3% from RMB7,535.0 million in 2012 to RMB9,142.1 million in 2013.

- Sales of properties. Revenue generated from sales of properties increased by 23.1% from RMB7,196.2 million in 2012 to RMB8,858.9 million in 2013, primarily due to the increase in revenue generated from our sales of office buildings as a result of the increase in GFA of the office buildings delivered in 2013, partially offset by the decrease in revenue from sales of residential properties as a result of a decrease in our average selling prices, reflecting changes in the geographic locations of the residential properties delivered.
- *Rental fee and other income*. Our rental fee and other income decreased by 16.4% from RMB338.8 million in 2012 to RMB283.2 million in 2013 primarily due to our disposal of a subsidiary that held investment properties.

*Cost of sales.* The cost of sales in our property business increased by 35.1% from RMB4,597.7 million in 2012 to RMB6,212.2 million in 2013.

*Gross profit*. Gross profit generated by our property business decreased slightly from RMB2,937.3 million in 2012 to RMB2,929.9 million in 2013. The gross profit margin in our property business decreased from 39.0% in 2012 to 32.0% in 2013. The decrease in gross profit margin in 2013 was primarily attributable to our lower margin projects in certain areas.

*Fair value gains on investment properties.* Fair value gains on investment properties decreased significantly from RMB622.2 million in 2012 to RMB201.6 million in 2013, primarily due to the rental fee of our investment properties increasing at a slower pace in 2013 and our disposal of a subsidiary in 2013 that held certain investment properties.

*Finance income*. Finance income generated from our property business increased by 80.4% from RMB52.7 million in 2012 to RMB95.0 million in 2013. The increase was mainly due to the increase in our presale deposits.

*Finance costs.* Finance costs in our property business decreased by 10.2% from RMB380.7 million in 2012 to RMB341.8 million in 2013. Finance costs in our property business fluctuates from period to period primarily due to fluctuations in the amount of capitalized finance costs.

Share of profit of associates and joint ventures accounted for using the equity method. The share of profit of associates and joint ventures accounted for using the equity method from our property business increased significantly from RMB0.1 million in 2012 to RMB2.9 million in 2013.

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*Investment income and gains*. Investment income and gains from our property business increased significantly from RMB2.2 million in 2012 to RMB161.5 million in 2013, primarily due to our dispositions of a subsidiary and certain available-for-sale financial assets.

*Income tax expense*. Income tax expense in our property business increased by 5.1% from RMB1,082.9 million in 2012 to RMB1,138.2 million in 2013.

*Profit for the year.* As a result of the foregoing, profit from our property business decreased by 12.7%, or RMB220.1 million, from RMB1,734.6 million in 2012 to RMB1,514.5 million in 2013.

#### Chemicals and energy materials business

The principal segment information for our chemicals and energy materials business is as follows:

	For the Year Ended December 31,			
	201	2	2013	
	(RMB	in thousands,	except percentag	es)
Revenue	1,460,526	100.0%	1,282,334	100.0%
Cost of sales	(1,231,972)	(84.4%)	(1,178,926)	(91.9%)
Gross profit	228,554	15.6%	103,408	8.1%
Finance income	90,668	6.2%	132,728	10.4%
Finance costs	(118,695)	(8.1%)	(226,892)	(17.7%)
Investment income and gains	2,517	_	_	_
Loss before income tax	(61,725)	(4.2%)	(247,586)	(19.3%)
Income tax (expense)/credit	(12,239)	(0.8%)	19,209	1.5%
Loss for the year	(73,964)	(5.0%)	(228,377)	(17.8%)

Segment revenue. Revenue from our chemicals and energy materials business decreased by 12.2% from RMB1,460.5 million in 2012 to RMB1,282.3 million in 2013.

The revenue generated by our chemicals business decreased by 13.1% from RMB1,253.1 million in 2012 to RMB1,089.4 million in 2013, primarily due to lower production volume as a result of the relocation of Zhongyin Electrochemical's production facilities in 2013. The revenue generated by our energy materials business decreased by 7.0% from RMB207.4 million in 2012 to RMB192.9 million in 2013. This decrease was mainly from the decrease in overseas demand for one of our major lithium-ion battery products, partially offset by increased sales to other customers.

*Cost of sales.* The cost of sales in our chemicals and energy materials business decreased by 4.3% from RMB1,232.0 million in 2012 to RMB1,178.9 million in 2013.

*Gross profit.* Gross profit generated by our chemicals and energy materials business decreased by 54.8% from RMB228.6 million in 2012 to RMB103.4 million in 2013. Gross profit margin of our chemicals and energy materials business decreased from 15.6% in 2012 to 8.1% in 2013 due to the industry slow down.

*Finance income*. Finance income generated from our chemicals and materials business increased by 46.4% from RMB90.7 million in 2012 to RMB132.7 million in 2013. The significant amount of finance income in this segment was subject to inter-segment elimination.

*Finance costs.* Finance costs for our chemicals and energy materials business increased by 91.2% from RMB118.7 million in 2012 to RMB226.9 million in 2013. The increase was mainly due to the increase in borrowings for our chemicals and energy materials business.

*Investment income and gains*. We recorded investment income and gains for our chemicals and energy materials business of RMB2.5 million in 2012, as compared to zero in 2013.

*Income tax (expense)/credit.* Income tax expense in our chemicals and energy materials business was RMB12.2 million in 2012 as compared to an income tax credit of RMB19.2 million in 2013. We recorded an income tax expense in 2012 because one of our subsidiaries in this business recorded taxable income.

*Loss for the year.* As a result of foregoing, the loss in our chemicals and energy materials business increased significantly from RMB74.0 million in 2012 to RMB228.4 million in 2013.

#### **Financial investments business**

The principal segment information for our financial investments business is as follows:

_	For the Year Ended December 31,		
	2012	2013	
	(RMB in thousands)		
Revenue	4,602,089	71,658	
Share of loss of associates and			
joint ventures accounted for			
using the equity method	(164,482)	(12,713)	
Investment income and gains	1,027,216	2,549,183	
(Loss)/profit before income tax	(128,413)	2,297,165	
Income tax expense	(386,815)	(190,125)	
(Loss)/profit for the year	(515,228)	2,107,040	

Segment revenue. Revenue from our financial investments business decreased from RMB4,602.1 million in 2012 to RMB71.7 million in 2013. The decrease was primarily because we have ceased to consolidate the financial results of CSPC since October 29, 2012, when

CSPC completed the reverse acquisition through the issuance of its shares and convertible bonds. This transaction led to a dilution in our voting rights in CSPC from 51.22% to 28.75%. Accordingly, CSPC made a significant revenue contribution in 2012, but its revenue was not consolidated into our financial results in 2013.

Share of loss of associates and joint ventures accounted for using the equity method. Our share of loss of associates and joint ventures accounted for using the equity method for our financial investments business decreased from a loss of RMB164.5 million in 2012 to a loss of RMB12.7 million in 2013, mainly due to improvements in the profitability of our associates.

*Investment income and gains*. Investment income and gains for our financial investments business increased from RMB1,027.2 million in 2012 to RMB2,549.2 million in 2013, primarily due to the increase in fair value gains of our investments in our associate funds and our minority equity investments.

*Income tax expense*. Our income tax expense decreased from RMB386.8 million in 2012 to RMB190.1 million in 2013 primarily, because we incurred a large amount of income tax expense as a result of receipt of a dividend in 2012 and did not have similar dividend income in 2013.

(*Loss*)/profit for the year. As a result of foregoing, profit from our financial investments business was RMB2,107.0 million in 2013. Our loss of RMB515.2 million in 2012 was mainly due to the deemed disposal loss recognized on our investment in CSPC of RMB233.3 million.

### **Unallocated** amounts

The decrease in our unallocated amounts from 2012 to 2013 was mainly due to a decrease in our net finance costs as a result of the allocation of borrowings incurred for the business growth of our subsidiaries from the Company to such subsidiaries.

The table below sets forth our unallocated amounts for the periods indicated:

	For the Year Ended December 31,		
	2012	2013	
	(RMB in thousands)		
General and administrative expenses	(216,813)	(269,920)	
Finance costs, net	(873,188)	(643,672)	
Other income and gains/(losses)	(8,027)	(16,648)	
Income tax credit	274,506	232,558	
Total	(823,522)	(697,682)	

# FINANCIAL INFORMATION

### **Geographic Analysis of Our Operations**

We conduct business in China as well as other countries and regions around the world. The following table sets forth the breakdown of our revenue from external sales by customer location for the periods indicated:

Revenue from external sales	Year ended December 31,			
	2012	2013	2014	
	(RMB in thousands)			
China Overseas countries and regions	104,997,029 121,318,913	104,657,386 139,300,275	108,023,371 181,452,461	
Total	226,315,942	243,957,661	289,475,832	

Revenue generated from overseas countries and regions increased from RMB121,318.9 million in 2012 to RMB139,300.3 million in 2013 and further to RMB181,452.5 million in 2014, primarily as a result of the increase of our IT business worldwide. The percentage of our revenue generated from overseas countries and regions increased from 53.6% in 2012 to 57.1% in 2013 and further to 62.7% in 2014.

### LIQUIDITY AND CAPITAL RESOURCES

### Overview

Our principal sources of funds have been cash generated from operations, short-term and long-term bank borrowings, facilities and debt financing. Our liquidity requirements primarily involve our working capital needs, purchases of property, plant and equipment, mergers and acquisitions and equity investments, and servicing our indebtedness.

### FINANCIAL INFORMATION

#### **Cash Flow**

The following table presents selected cash flow data from our combined statements of cash flows for the periods indicated:

	Years Ended December 31,		
	2012	2013	2014
	(RMB in thousands)		
Net cash generated from/(used in) operating activities	3,530,761	(1,581,817)	1,435,305
Net cash used in investing activities	(8,722,827)	(1,834,196)	(23,724,624)
Net cash generated from financing activities	6,828,553	1,074,938	23,107,071
Net increase/(decrease) in cash and cash equivalents	1,636,487	(2,341,075)	817,752

#### Net cash generated from or used in operating activities

We had net cash generated from operating activities of RMB1,435.3 million in 2014, which was primarily attributable to (i) profit before income tax of RMB11,560.3 million; (ii) adjusted for certain items, mainly including impairment losses of RMB2,686.6 million, finance costs-net of RMB2,594.5 million (primarily associated with our business growth and our mergers and acquisitions in 2014), gains on disposal/dilution of associates of RMB2,209.7 million, fair value gains and dividend income from associates measured at fair value of RMB1,640.9 million, amortization of RMB1,474.5 million, and depreciation of property, plant and equipment of RMB1,391.7 million; (iii) offset by changes in working capital items that negatively impact the cash flow from operating activities, including an increase in inventories, properties under development and properties held for sale of RMB8,365.1 million (primarily associated with the business growth of our IT business and property business), an increase in trade and other receivables of RMB2,308.0 million (primarily associated with the growth of our IT business) and a decrease in trade and other payables of RMB1,443.7 million (primarily associated with the growth of our IT business); and (iv) income tax paid of RMB2,736.8 million.

We had net cash used in operating activities of RMB1,581.8 million in 2013, which was primarily attributable to (i) profit before income tax of RMB9,962.2 million, (ii) adjusted for certain items, mainly including fair value gains and dividend income from associates measured at fair value through profit or loss of RMB3,148.8 million, finance costs-net of RMB1,509.7 million and fair value losses and dividend income on financial assets at fair value through profit or loss of RMB1,037.4 million, depreciation of property, plant and equipment of RMB1,006.8 million, and amortisation of RMB942.7 million, (iii) adjusted for changes in working capital items that positively impact the cash flow from operating activities, including an increase in trade and other payables of RMB3,077.2 million (primarily associated with the growth of our IT business and property business), (iv) offset by changes in certain working capital items that negatively impact the cash flow from operating activities, including an increase in inventories, properties under development and completed properties held for sale of RMB10,064.2 million (primarily associated with the growth of our IT business) and an increase in trade and other receivables of RMB4,182.7 million (primarily associated with the growth of our IT business and financial services business), and (v) income tax paid of RMB2,055.3 million.

We had net cash generated from operating activities of RMB3,530.8 million in 2012, which was primarily attributable to (i) profit before income tax of RMB6,643.3 million, (ii) adjusted for certain items, mainly including finance costs-net of RMB1,319.9 million, fair value gains and dividend income from associates measured at fair value through profit or loss of RMB1,385.5 million, and depreciation of property, plant and equipment of RMB1,154.7 million, (iii) adjusted for changes in certain working capital items that positively impact the cash flow from operating activities, including an increase in trade and other payables of RMB12,673.3 million (primarily associated with the growth of our IT business), (iv) offset by changes in certain working capital items that negatively impact the cash flow from operating activities, mainly including an increase in inventories, properties under development and completed properties held for sale of RMB9,152.7 million (primarily associated with the growth of our IT business and property business) and an increase in trade and other receivables of RMB7,011.0 million (primarily associated with the growth of our IT business), and (v) income taxes paid of RMB1,921.3 million.

### Net cash used in or generated from investing activities

We had net cash used in investing activities of RMB23,724.6 million in 2014, which was primarily attributable to acquisition of subsidiaries, net of cash acquired of RMB14,815.1 million, which was primarily associated with the acquisitions of the Motorola Mobility and x86 servers businesses, the purchase of property, plant and equipment, and intangible assets of RMB9,087.8 million, which was primarily associated with the construction of manufacturing facilities and staff housing buildings for our IT business and chemicals and energy materials business, capital injection into associates measured at fair value through profit or loss of RMB2,163.6 million, which was primarily associated with our financial investments business, loss from disposal of subsidiaries, net of cash, of RMB2,015.7 million, and purchase of financial assets at fair value through profit or loss of RMB3,745.4 million, the proceeds from the disposal of financial assets at fair value through profit or loss of RMB1,984.8 million, and a decrease in restricted deposits of RMB799.3 million.

We had net cash used in investing activities of RMB1,834.2 million in 2013, which was primarily attributable to the purchase of property, plant and equipment, and intangible assets of RMB6,970.7 million, which was primarily associated with the construction of manufacturing facilities and staff housing for our IT business and chemicals and energy materials businesses, purchase of financial assets at fair value through profit or loss of RMB1,192.4 million and acquisition of subsidiaries, net of cash acquired of RMB1,168.8 million, offset in part by the proceeds from the disposal of financial assets at fair value through profit or loss of RMB2,060.4 million, proceeds from disposal of available-for-sale financial assets of RMB1,549.9 million and dividend distributions from associates measured at fair value through profit or loss of RMB1,400.7 million.

We had net cash used in investing activities of RMB8,722.8 million in 2012, which was primarily attributable to the purchase of property, plant and equipment, and intangible assets of RMB4,903.6 million, increase in bank deposits of RMB2,410.2 million, acquisition of subsidiaries, net of cash acquired of RMB2,170.4 million, which was primarily associated with the expansion of our strategic investments business, and purchase of financial assets at fair value through profit or loss of RMB958.0 million, offset in part by the proceeds from the disposal of financial assets at fair value through profit or loss of RMB71.1 million.

#### Net cash generated from or used in financing activities

We had net cash generated from financing activities of RMB23,107.1 million in 2014, which was primarily attributable to proceeds from borrowings of RMB39,114.9 million and cash proceeds from issuance of bonds, net of issuance costs of RMB11,851.4, offset in part by repayments of borrowings of RMB19,698.8 million, interest paid of RMB4,617.9 million, distribution to non-controlling interests of RMB1,891.1 million, and transaction with non-controlling interests of RMB1,693.6 million.

We had net cash generated from financing activities of RMB1,074.9 million in 2013, which was primarily attributable to proceeds from borrowings of RMB18,973.6 million and cash proceeds from issuance of bonds, net of issuance costs of RMB2,213.0, offset in part by repayments of borrowings of RMB14,773.9 million, interest paid of RMB3,227.1 million and distribution to non-controlling interests of RMB1,618.4 million.

We had net cash generated from financing activities of RMB6,828.6 million in 2012, which was primarily attributable to proceeds from borrowings of RMB21,043.5 million and cash proceeds from issuance of bonds, net of issuance costs of RMB2,281.6 million, offset in part by repayments of borrowings of RMB11,513.5 million, interest paid of RMB2,179.6 million, distribution to non-controlling interests of RMB1,642.7 million and transaction with non-controlling interests of RMB1,978.7 million.

### Capital Expenditures

The following table sets forth our capital expenditures for the periods indicated. Capital expenditures were funded primarily through internally generated resources and external borrowings.

	Year Ended December 31,			
	2012	2013	2014	
	(RMB in thousands)			
Capital expenditures	5,733,511	8,197,466	10,575,588	

Our capital expenditures during the Track Record Period was primarily related to our strategic investments business. During the Track Record Period, the increase in our capital expenditures was primarily due to the growth and expansion of our IT and chemicals and energy materials businesses. We expect our capital expenditures for 2015 to be approximately RMB15,212.0 million, which may vary from the actual amount of expenditures for a variety of reasons, including changes in market conditions and other factors.

### FINANCIAL INFORMATION

### **Net Current Assets**

The following table sets forth the breakdown of our current assets and current liabilities as of the dates indicated below:

	As	As of February 28,		
	2012	2013	2014	2015
		(RMB in	thousands)	(unaudited)
Current assets				
Inventories Properties under	12,019,633	16,979,028	20,217,386	23,585,562
development Completed properties held	21,612,666	27,169,767	28,569,482	28,557,821
for sale Trade and notes	1,728,536	1,518,729	6,001,854	6,146,760
receivables Prepayments, other	26,168,682	28,345,851	39,401,148	32,762,969
receivables and current				
assets Available-for-sale	26,888,052	31,368,592	32,632,921	29,600,676
financial assets	207,000	7,000	114,100	24,100
Loans to customers	685,755	2,495,558	3,965,794	4,300,228
Derivative financial	((( 111	556 (50)	1 202 702	1 200 447
instruments Financial assets at fair value through profit or	666,111	556,659	1,293,703	1,299,447
loss	5,957,501	3,425,887	1,147,797	1,173,712
Restricted deposits	702,621	1,595,472	1,378,512	1,216,185
Bank deposits	2,704,561	2,068,017	4,831,811	4,760,103
Cash and cash equivalents	37,824,632	35,461,855	35,772,890	24,278,527
Total current assets	137,165,750	150,992,415	175,327,398	157,706,090
Current liabilities				
Trade and notes payables Other payables and	35,616,992	38,373,453	49,755,181	37,624,871
accruals Derivative financial	52,080,514	51,838,837	58,757,218	55,703,238
instruments	411,678	369,271	572,641	398,051
Provisions	4,980,507	5,085,863	7,050,244	6,930,206
Advance from customers	6,710,091	11,150,778	7,873,102	7,270,430
Deferred revenue Current income tax	2,491,223	2,503,590	4,664,382	5,187,795
liabilities	2,105,528	2,544,188	3,514,538	2,537,855
Borrowings	11,524,149	13,396,056	19,570,535	21,731,063
Total current liabilities	115,920,682	125,262,036	151,757,841	137,383,509
Net current assets	21,245,068	25,730,379	23,569,557	20,322,581

As of February, 28, 2015, we had net current assets of RMB20,322.6 million, representing a decrease of RMB3,247.0 million from RMB23,569.6 million as of December 31, 2014. This decrease was mainly due to a decrease in cash and cash equivalents of RMB11,494.4 million and a decrease in trade and notes receivables of RMB6,638.1 million, offset in part by a decrease in trade and notes payables of RMB12,130.3 million in connection with our IT business.

As of December 31, 2014, our net current assets remained relatively stable at RMB23,569.6 million, as compared to net current assets of RMB25,730.4 million as of December 31, 2013.

As of December 31, 2013, we had net current assets of RMB25,730.4 million, representing an increase of RMB4,485.3 million from our net current assets of RMB21,245.1 million as of December 31, 2012. This increase in our net current assets was primarily due to an increase of RMB4,959.4 million in inventories related to the growth of our IT business, an increase of RMB5,557.1 million in properties under development, and an increase of RMB4,480.5 million in prepayments, other receivables and current assets, which was partially offset by an increase of RMB2,756.5 million in trade and notes payables, an increase of RMB1,871.9 million in borrowings and an increase of RMB4,440.7 million in advance from customers.

### Working Capital

During the Track Record Period, we satisfied our working capital and other liquidity requirements principally through cash generated from operations, with the remainder financed through borrowings.

In 2013, we recorded net cash used in operations of RMB1,581.8 million mainly because expansion of some of our capital intensive financial services business, such as our direct loans and pawn loans businesses, requires substantial operating cash outflow in the ordinary course of business because Chinese regulations limit our funding sources for these businesses and we therefore rely primarily on the capital of the subsidiaries carrying out these businesses to fund these businesses.

Taking into account the estimated net proceeds from the [**REDACTED**], our available bank loan facilities, our internal resources and cash flow from our operations, our Directors confirm that we have sufficient working capital for our operations, including our contractual commitments and obligations, for at least the next 12 months from the date of this document.

## FINANCIAL INFORMATION

## **Capital Commitments**

Capital commitments contracted for but not yet incurred at the end of each period of the Track Record Period are as follows:

	As of December 31,		
	2012	2013	2014
	(RMB in thousands)		
Property, plant and equipment Intangible assets Investments <sup>(i)</sup> Land use rights and properties under development	3,662,253 869,809 3,986,245 5,236,368	4,599,115 50,635 2,774,895 5,307,141	2,462,353 77,444 2,386,016 4,613,794
Total	13,754,675	12,731,786	9,539,607

Note:

(i) We had investment commitments in respect of investments in certain VC Funds and PE Funds. Investment commitments represent the portion of committed capital not yet called for payment.

Capital commitments authorised for at the end of each period of the Track Record Period but not yet contracted are as follows:

	As of December 31,		
	2012	2013	2014
	(RMB in thousands)		
Property, plant and equipment	5,665,635	3,661,616	4,908,638
Intangible assets	34,491	310,652	302,364
Total	5,700,126	3,972,268	5,211,002

## FINANCIAL INFORMATION

During the Track Record Period, our commitments primarily consisted of commitments for investments by our Company and Lenovo and commitments for land use right and properties under development by Raycom.

### **Operating Lease Commitments**

We lease various retail outlets, offices and warehouses under non-cancellable operating lease agreements. The lease terms are between 5 and 10 years, and the majority of lease agreements are renewable at the end of the lease period at market rates. We also lease various plant and machinery under cancellable operating lease agreements. The following table sets out our total future minimum lease payments under non-cancellable operating leases as of the dates indicated:

	As of December 31,		
	2012	2013	2014
	(RMB in thousands)		
Not later than 1 year Later than 1 year and not later than	402,521	430,191	804,580
5 years	950,210	1,184,929	3,167,917
Later than 5 years	501,137	908,145	2,056,035
Total	1,853,868	2,523,265	6,028,532

## FINANCIAL INFORMATION

## **CONSOLIDATED BALANCE SHEETS**

	As of December 31,		
	2012	2013	2014
	(R	MB in thousand	ls)
ASSETS			
Non-current assets			
Leasehold land and land use rights	1,260,958	1,534,288	1,512,285
Property, plant and equipment	8,967,519	12,641,269	21,079,168
Investment properties	6,629,836	5,705,381	6,023,298
Intangible assets	22,127,842	22,944,438	56,386,519
Associates and joint ventures using equity	,,	,> ,	0 0,0 0 0,0 19
accounting	4,531,556	4,388,752	6,990,086
Associates measured at fair value through	1,001,000	1,500,752	0,770,000
profit or loss	9,725,080	11,882,076	12,676,928
Available-for-sale financial assets	3,310,935	2,567,931	3,549,532
Loans to customers	198,167	2,507,551	118,800
Restricted deposits	822,151	_	
Deferred income tax assets	2,599,154	2,906,447	3,331,117
Other non-current assets	572,059	1,888,754	2,006,385
other non current assets			
	60 745 257	66 450 226	112 674 110
	60,745,257	66,459,336	113,674,118
-			
Current assets			
Inventories	12,019,633	16,979,028	20,217,386
Properties under development	21,612,666	27,169,767	28,569,482
Completed properties held for sale	1,728,536	1,518,729	6,001,854
Trade and notes receivables	26,168,682	28,345,851	39,401,148
Prepayment, other receivables and current			
assets	26,888,052	31,368,592	32,632,921
Available-for-sale financial assets	207,000	7,000	114,100
Loans to customers	685,755	2,495,558	3,965,794
Derivative financial instruments	666,111	556,659	1,293,703
Financial assets at fair value through profit			
or loss	5,957,501	3,425,887	1,147,797
Restricted deposits	702,621	1,595,472	1,378,512
Bank deposits	2,704,561	2,068,017	4,831,811
Cash and cash equivalents	37,824,632	35,461,855	35,772,890
	137,165,750	150,992,415	175,327,398
Total assets	197,911,007	217,451,751	289,001,516
			207,001,010

## FINANCIAL INFORMATION

	As of December 31,		
	2012	2013	2014
	(R)	MB in thousand	s)
EQUITY AND LIABILITIES			
Equity attributable to equity holders of the Company			
Paid-in capital/Share capital	660,860	660,860	2,000,000
Other reserves	6,343,417	6,167,798	5,482,489
Retained earnings	15,685,336	20,206,766	24,503,367
Total equity attributable to equity holders			
of the Company	22,689,613	27,035,424	31,985,856
Non-controlling interests	18,095,664	18,285,139	22,222,809
Put option written on non-controlling			
interests	(1,343,399)	(1,343,399)	(1,343,399)
Total equity	39,441,878	43,977,164	52,865,266
LIABILITIES Non-current liabilities			
Borrowings	27,341,298	32,219,101	56,550,145
Deferred revenue	2,597,759	2,602,730	3,742,876
Retirement benefit obligations Provisions	972,497	996,557	1,530,258
Deferred income tax liabilities	2,360,362 2,466,044	1,951,493 2,600,366	2,595,523 3,409,654
Other non-current liabilities	6,810,487	7,842,304	16,549,953
	42,548,447	48,212,551	84,378,409
Current liabilities			
Trade and notes payables	35,616,992	38,373,453	49,755,181
Other payables and accruals	52,080,514	51,838,837	58,757,218
Derivative financial instruments	411,678	369,271	572,641
Provisions	4,980,507	5,085,863	7,050,244
Advance from customers	6,710,091	11,150,778	7,873,102
Deferred revenue Current income tax liabilities	2,491,223 2,105,528	2,503,590 2,544,188	4,664,382 3,514,538
Borrowings	11,524,149	13,396,056	19,570,535
Donowings	11,524,149	15,570,050	17,570,555
	115,920,682	125,262,036	151,757,841
Total liabilities	158,469,129	173,474,587	236,136,250
Total equity and liabilities	197,911,007	217,451,751	289,001,516
Net current assets	21,245,068	25,730,379	23,569,557
Total assets less current liabilities	81,990,325	92,189,715	137,243,675

#### Intangible assets

Our intangible assets include primarily trademarks, software, goodwill, patents and technology, and customer relationships. As of December 31, 2012, 2013 and 2014, our intangible assets were RMB22,127.8 million, RMB22,944.4 million and RMB56,386.5 million, respectively, which represented 36.4%, 34.5%, and 49.6% of our non-current assets, respectively. During the Track Record Period, the value of our intangible assets grew rapidly, mainly due to the increase in the software, patents and technology, and the goodwill in relation to our IT business as a result of our acquisition of Stoneware Inc. and EMC JV in 2012 and the Motorola Mobility and x86 server businesses in 2014, as well as the increase in our agriculture and food, modern services and financial services businesses as a result of the mergers and acquisitions in these segments.

Goodwill arises on the acquisition of subsidiaries and primarily represents the difference between the consideration transferred over our interest in the net fair value of the net identifiable assets, liabilities and contingent liabilities of the acquiree and the fair value of the non-controlling interest in the acquiree. As of December 31, 2012, 2013 and 2014, the book value of our goodwill was RMB16,023.9 million, RMB16,259.3 million and RMB29,688.6 million, respectively, which represented 72.4%, 70.9% and 52.7% of our intangible assets, respectively. Management reviews the business performance based on type of business. Goodwill and intangible assets with indefinite useful life is monitored by our management at the operating segment level. The following is a summary of goodwill and intangible assets with indefinite useful life allocated to each operating segment and cash-generating unit ("CGU"):

CGUs	Goodwill As of December 31,		
	2012	2013	2014
		(RMB in thousa	nds)
– IT			
– China	6,983,191	7,002,202	6,890,715
- Europe-Middle East-Africa			
("EMEA")	1,671,943	1,736,239	1,515,518
– North America	1,509,639	NA	NA
<ul> <li>Asia Pacific Latin America</li> </ul>			
("APLA")	4,550,702	NA	NA
– Americas ("AG")	NA	2,316,245	2,213,022
– Asia Pacific ("AP")	NA	3,584,977	3,218,594
– Amounts pending allocation	_	_	14,918,771
– Agriculture and food			
<ul> <li>Agriculture business</li> </ul>	230,647	510,831	510,831
<ul> <li>Chinese liquor business</li> </ul>	620,570	620,570	_
– All others	457,165	488,260	421,180
	16,023,857	16,259,324	29,688,631

## **FINANCIAL INFORMATION**

CGUs	0	ts with indefinite of December 31,	e useful life
	2012	2013	2014
	(RM	<i>IB</i> in thousands)	
– IT			
– China	1,313,670	1,274,252	1,278,871
– EMEA	722,833	719,434	666,971
– North America	364,559	NA	NA
– APLA	427,414	NA	NA
– AG	NA	408,492	409,973
– AP	NA	359,718	361,021
- Amounts pending allocation	_	_	5,078,770
– Agriculture and food			
– Agriculture business	_	_	_
– Chinese liquor business	294,992	294,992	294,992
– All others		57,530	425,890
	3,123,468	3,114,418	8,516,488

#### Investments in associates and joint ventures

Our investments in associates and joint ventures are (i) reported using equity accounting, such as our investments in CAR, Hankou Bank, Suzhou Trust and Lakala, or (ii) measured at fair value through profit or loss, such as our investment in several funds under Hony Capital and Legend Capital. For details of our investments in associates and joint ventures, see Note 12 of the Accountant's Report in Appendix I to this Document.

The following table sets forth the details of our investments in associates and joint ventures as of the dates indicated:

	As of December 31,		
	2012	2013	2014
	(R.	MB in thousand	(2
Investments in associates and joint ventures:			
<ul> <li>using equity accounting</li> <li>measured at fair value through profit</li> </ul>	4,531,556	4,388,752	6,990,086
or loss	9,725,080	11,882,076	12,676,928
	14,256,636	16,270,828	19,667,014

## FINANCIAL INFORMATION

#### Inventories

Our inventories mainly consist of raw materials, work in progress, finished goods and service parts. As of December 31, 2012, 2013 and 2014, we had inventories of RMB12,019.6 million, RMB16,979.0 million, and RMB20,217.4 million, respectively. Our inventory balance as of December 31, 2012, 2013, and 2014 increased significantly, primarily due to the increase in raw materials and finished goods as a result of the growth of our IT business.

The following table sets forth the details of our inventories as of the dates indicated:

	As of December 31,		
	2012	2013	2014
	(RMB in thousands)		
Raw materials	5,100,468	7,719,272	8,988,262
Work in progress	288,017	342,868	448,025
Finished goods	5,710,089	7,497,459	8,515,249
Service parts	859,728	1,311,173	2,140,066
Others	61,331	108,256	125,784
	12,019,633	16,979,028	20,217,386

The following table sets forth the turnover days of our inventories for the periods indicated.

	December 31,		
	2012	2013	2014
Turnover days of inventories <sup>(1)</sup>	20	25	28

Note:

(1) Turnover days of inventories for a certain year is the arithmetic mean of the beginning and ending balances of inventories of relevant year divided by cost of sales for the relevant year and multiplied by 365.

The increase in our inventory turnover days from 2012 to 2013 was mainly because our new production facilities commenced production in 2013 and as a result, we increased our inventory level in 2013. The increase in our inventory turnover days from 2013 to 2014 was mainly due to the consolidation of the Motorola Mobility and x86 serve businesses' inventory balance while only a portion of their cost of sales in 2014 was included.

#### Properties under development

Our properties under development increased from RMB21,612.7 million as of December 31, 2012 to RMB27,169.8 million as of December 31, 2013, and further to RMB28,569.5 as of December 31, 2014. This increase was primarily due to our investment in new property projects.

### FINANCIAL INFORMATION

The following table shows certain information about our properties under development as of the dates and for the periods indicated:

	As of December 31,		
	2012	2013	2014
	(RM	MB in thousand.	s)
At beginning of the year	15,529,061	21,612,666	27,169,767
Additions	11,133,665	11,064,864	13,919,958
Disposal of subsidiaries	_	(111,832)	(857,225)
Provision for impairment	_	(65,850)	(701,330)
Transfer to completed properties held			
for sale	(5,050,060)	(5,330,081)	(10,961,688)
At end of the year	21,612,666	27,169,767	28,569,482
Properties under development comprise:			
Land use rights Construction costs and capitalized	12,515,940	15,514,649	17,381,835
expenditure	8,121,537	9,198,429	8,048,955
Interest capitalized	975,189	2,456,689	3,138,692
	21,612,666	27,169,767	28,569,482

The properties under development with a carrying value of RMB5,371.9 million, RMB7,031.6 million and RMB11,612.1 million was pledged as collateral for the borrowings of RMB3,075.0 million, RMB3,619.9 million and RMB4,586.1 million as of December 31, 2012, 2013 and 2014 respectively.

#### **Trade and Notes Receivables**

Our trade and notes receivables mainly comprise of receivables relating to our IT business.

The credit term for our IT business usually ranges from 0 to 120 days. We do not have specific credit terms for our other businesses.

Our notes receivable are generally bank accepted notes mainly with maturity within six months in connection with our IT business.

Our trade and notes receivables increased from RMB26,168.7 million as of December 31, 2012 to RMB28,345.9 million as of December 31, 2013, and further increased to RMB39,401.1 million as of December 31, 2014, primarily due to the increase of trade receivables as a result of business growth and mergers and acquisitions of our IT business.

#### FINANCIAL INFORMATION

The following table sets forth the details of our trade and notes receivables as of the dates indicated:

	As of December 31,		
	2012	2013	2014
	(RMB in thousands)		
Trade Receivables Notes Receivables Receivables arising from finance leases Less: provision for impairment	20,795,921 5,552,881 (180,120)	24,368,070 4,166,227 71,025 (259,471)	36,268,453 3,259,744 319,657 (446,706)
Trade and notes receivables - net	26,168,682	28,345,851	39,401,148

The following table sets forth the turnover days of our trade and notes receivables for the periods indicated:

	I	December 31,		
	2012	2013	2014	
Turnover days of trade and notes receivables <sup>(1)</sup>	40	41	43	

Note:

(1) Turnover days of trade and notes receivables for a certain year is the arithmetic mean of the beginning and ending balances of trade and notes receivables for the relevant year divided by revenue for the year and multiplied by 365.

Our trade and notes receivables turnover days remained relatively stable in 2012 and 2013. The increase in our trade and notes receivables turnover days from 41 days in 2013 to 43 days in 2014 was mainly due to the consolidation of the Motorola Mobility and x86 server business' trade and notes receivables balance while only a portion of their revenue in 2014 was included.

As of December 31, 2012, 2013 and 2014, the aging analysis of the trade receivables based on invoice date is as follows:

	As of December 31,				
	2012	2013	2014		
	(RMB in thousands)				
Up to 3 months 3 to 6 months 6 months to 1 year 1 to 2 years 2 to 3 years Over 3 years	$19,441,888\\827,331\\364,864\\109,399\\5,684\\46,755$	22,304,309 1,397,934 307,445 281,452 43,878 33,052	33,588,932 1,796,070 367,099 217,549 133,588 165,215		
	20,795,921	24,368,070	36,268,453		

As of December 31, 2012 and 2013, no trade and notes receivables were used as collateral for borrowings. As of December 31, 2014, trade and notes receivables with a net amount of RMB11.2 million was used as the collateral for short term borrowings of RMB10.0 million.

As of December 31, 2012, 2013 and 2014, we had trade receivables past due of RMB2,628.7 million, RMB2,967.3 million and RMB6,873.8 million, representing 12.6%, 12.2% and 19.0% of our trade receivables as of December 31, 2012, 2013 and 2014, respectively, for which we recorded provision for impairment of RMB180.1 million, RMB259.5 million and RMB446.7 million, respectively. During the Track Record Period, most of our trade receivables that were past due were related to customers for whom there was no recent history of default. Accordingly, we believe we have provided sufficient provision of impairment for trade receivables. Please see Note 22 of the Accountant's Report set out in Appendix I to this document for more information on trade receivables past due.

#### Trade and notes payables

Our trade and notes payables mainly include trade payables incurred in connection with our IT and property businesses.

Our trade and notes payables increased from RMB35,617.0 million as of December 31, 2012 to RMB38,373.5 million as of December 31, 2013 primarily due to the business growth of our IT and property business. The increase from RMB38,373.5 million as of December 31, 2013 to RMB49,755.2 million as of December 31, 2014 was primarily due to the business growth of our IT business.

	As	of December 3	1,	
	2012	2013	2014	
	(RMB thousand)			
Trade payables	34,797,052	37,463,504	48,615,804	
Notes payables	819,940	909,949	1,139,377	
	35,616,992	38,373,453	49,755,181	

The following table sets forth the details of our trade and notes payables as of the dates indicated:

#### FINANCIAL INFORMATION

As of December 31, 2012, 2013 and 2014, the aging analysis of our trade payables based on invoice date is as follows:

As of December 31,			
2012	2013	2014	
(.	RMB thousand)		
20,463,566	18,527,857	38,642,051	
8,162,041	11,071,949	5,599,572	
3,522,566	3,961,572	2,139,781	
1,292,274	2,691,404	1,388,691	
1,356,605	1,210,722	845,709	
34,797,052	37,463,504	48,615,804	
	<b>2012</b> ( 20,463,566 8,162,041 3,522,566 1,292,274 1,356,605	20122013(RMB thousand)20,463,56618,527,8578,162,04111,071,9493,522,5663,961,5721,292,2742,691,4041,356,6051,210,722	

The following table sets forth the turnover days of our trade and notes payables for the periods indicated:

	December 31,			
	2012	2013	2014	
Turnover days of trade and notes				
payables <sup>(1)</sup>	59	65	65	

#### Note:

(1) Turnover days of trade and notes payables for a certain year is the arithmetic mean of the beginning and ending balances of trade and notes payables for the relevant year divided by cost of sales for the year and multiplied by 365.

The increase in our trade and notes payables turnover days from 2012 to 2013 was mainly because our new production facilities commenced production in 2013 and as a result, our trade and notes payables increased in connection with our raw materials purchase. Our trade and notes payables turnover days remained stable in 2013 and 2014.

#### Other payables and accruals

Our other payables and accruals consist of (i) payables to parts subcontractors, (ii) allowance for billing adjustment, (iii) accrual expenses, (iv) payroll payable, (v) amount due to minority shareholders of subsidiaries, (vi) other taxes payable, (vii) amounts due to related parties, (viii) deposits payable, (ix) deferred consideration, (x) interest payable, and (xi) others. As of December 31, 2012, 2013 and 2014, our other payables and accruals were RMB52,080.5 million, RMB51,838.8 million, and RMB58,757.2 million, respectively.

## FINANCIAL INFORMATION

	As of December 31,			
	2012	2013	2014	
	(R)	MB in thousand.	s)	
Payables to parts subcontractors	22,763,729	23,790,456	21,943,551	
Allowance for billing adjustment	11,955,071	11,227,789	13,949,897	
Accrual expenses	4,764,430	4,742,516	8,635,500	
Payroll payable	2,676,246	2,577,689	4,514,141	
Amounts due to minority shareholders				
of subsidiaries	713,200	1,217,685	1,567,346	
Other taxes payable	1,373,170	1,516,417	1,756,369	
Amounts due to related parties	1,318,930	845,117	1,241,353	
Deposits payable	1,071,788	1,062,898	676,212	
Deferred consideration	343,692	542,908	261,104	
Interest payable	218,811	290,675	398,560	
Royalty payable	1,151,648	1,069,402	935,595	
Social security payable	430,380	376,806	789,517	
Others	3,299,419	2,578,479	2,088,073	
	50 000 51 1	51 020 025		
	52,080,514	51,838,837	58,757,218	

The following table sets forth our other payables and accruals as of each date indicated:

#### **RELATED PARTY TRANSACTIONS**

We enter into certain transactions with related parties from time to time. For details of our significant related party transactions during the Track Record Period, see Note 49 in the Accountant's Report in Appendix I to this document. Our Directors are of the view that each of the related party transactions set out in Note 49 to the Accountant's Report in Appendix I was conducted in the ordinary course of business on an arm's length basis between the relevant parties, and would not distort our track record results or make our historical results not reflective of our future performance.

#### Amounts due from related parties

As of December 31, 2012, 2013 and 2014, the amounts due from related parties were RMB1,098.7 million, RMB1,122.0 million and RMB1,185.4 million, respectively. The amounts due from related parties as of December 31, 2012, 2013 and 2014 primarily consisted of (i) our loans to CAR as of December 31, 2012 and Lakala as of December 31, 2012 and 2013, and (ii) the receivables arising from our other associates.

#### Amounts due to related parties

As of December 31, 2012, 2013 and 2014, the amounts due to related parties were RMB3,126.5 million, RMB3,065.6 million and RMB1,404.0 million, respectively. The amounts due to related parties as of December 31, 2012, 2013 and 2014 primarily consisted of the borrowings from certain funds managed by Hony Capital and Legend Shenzhen Science and Technology Park and the payables arising from our other associated companies.

#### Guarantee provided to related parties

For the year ended December 31, 2012, 2013 and 2014, the amount of guarantees provided to related parties was RMB3,301.0 million, RMB4,143.2 million and RMB4,420.0 million, respectively. The guarantees provided to related parties as of December 31, 2012, 2013 and 2014 primarily consisted of our guarantee provided to CAR.

#### Guarantee provided by related parties

For the years ended December 31, 2012, 2013 and 2014, the amount of guarantees provided by related parties was RMB2,030.0 million, RMB1,050.4 million and RMB1,800.0 million, respectively. The guarantees provided by related parties as of December 31, 2012, 2013 and 2014 primarily consisted of the guarantee provided by our associate, Beijing Legend Technology Investment Co. Ltd.

#### **INDEBTEDNESS**

#### **Borrowings**

The following table sets forth our outstanding bank loans, other loans and corporate bonds as of the dates indicated:

	As	As of February 28,		
	2012	2013	2014	2015
				(unaudited)
		(RMB in	thousands)	
Bank loans				
- Unsecured loans	11,569,317	13,190,368	20,677,196	22,519,753
- Guaranteed loans	9,384,421	10,374,185	14,469,046	14,265,816
- Collateralized loans	4,335,616	5,251,137	7,155,674	7,512,933
Other loans				
- Unsecured loans	1,397,722	21,370	15,395	15,395
- Guaranteed loans	1,735,000	5,315,500	10,905,000	11,475,000
- Collateralized loans	3,292,926	2,079,185	1,678,000	1,646,500

## FINANCIAL INFORMATION

	As	As of February 28,		
	2012	2013	2014	2015
				(unaudited)
		(RMB in	thousands)	
Corporate bonds				
- Unsecured	7,150,445	9,153,412	20,990,369	21,034,909
– Guaranteed		230,000	230,000	230,000
	38,865,447	45,615,157	76,120,680	78,700,306
Less: non-current portion	(27,341,298)	(32,219,101)	(56,550,145)	(56,969,243)
Current portion	11,524,149	13,396,056	19,570,535	21,731,063

Our bank loans as of December 31, 2012, 2013 and 2014 and February 28, 2015 were RMB25,289.4 million, RMB28,815.7 million, RMB42,301.9 million and RMB44,298.5 million, respectively. Our other loans as of December 31, 2012, 2013 and 2014 and February 28, 2015 were RMB6,425.6 million, RMB7,416.1 million, RMB12,598.4 million and RMB13,136.9 million, respectively. Our corporate bonds as of December 31, 2012, 2013 and 2014, 2013 and 2014 and February 28, 2015 were RMB7,150.4 million, RMB9,383.4 million, RMB21,220.4 million and RMB21,264.9 million, respectively. During the Track Record Period, the increase in our borrowings was mainly due to the growth and expansion of our strategic investments business.

Due to our business nature, we have relied on bank loans, other loans and the issuance of corporate bonds to fund a substantial portion of our capital requirements and we expect to continue to finance portions of our capital expenditures with bank loans, other loans and corporate bonds in the foreseeable future.

The following table sets forth the maturity profile of our borrowings as of each of the dates indicated:

	As of December 31,			
	2012	2013	2014	
	(RA	MB in thousand.	s)	
Within 1 year After 1 year but within 2 years After 2 years but within 5 years After 5 years	11,524,149 8,189,083 10,334,404 8,817,811	13,396,056 13,767,821 14,229,406 4,221,874	19,570,535 16,522,878 36,962,155 3,065,112	
	38,865,447	45,615,157	76,120,680	
Wholly repayable within 5 years	30,047,636	41,393,283	73,055,568	

#### FINANCIAL INFORMATION

The following table sets forth the effective interest rates ranges of our bank loans and other loans as of each of the dates indicated:

		As of December 31,				
	2012	2013	2014			
Bank loans	1.33% - 11.50%	1.24% - 21.25%	1.26%-13.56%			
Other loans	0.30% - 15.00%	1.00% - 12.50%	5.6%-11.00%			

Some of our borrowing agreements contain customary affirmative and negative covenants that, among other things, limit or restrict our ability to create pledges, liens and other encumbrances, incur debt, make mergers, acquisitions, division or other reorganization and investments, decrease our registered capital and dispose of or transfer assets or equity interests in certain subsidiaries, deconsolidate certain subsidiaries, change our certain shareholders' equity interests in us, and subject us to certain financial covenants. During the Track Record Period and up to the Latest Practicable Date, we had no default with regard to covenants under our borrowings that could have material adverse effect on our business operations.

As of December 31, 2014, we had the following corporate bonds outstanding:

Issuer	Type of bonds	Currency	Issuance date	Term	Principal amount	Balance as of December 31, 2014
					'000	'000
The Company	Corporate bonds	RMB	October 8, 2008	7 years	RMB2,000,000	RMB1,997,538
The Company	Corporate bonds	RMB	October 31, 2011	7 years	RMB2,900,000	RMB2,884,484
The Company	Corporate bonds	RMB	November 30, 2012	10 years	RMB2,300,000	RMB2,284,212
The Company	Private placement bonds	RMB	March 6, 2013	3 years	RMB2,000,000	RMB1,997,396
Brave Rise Investments Limited, a subsidiary of Joyvio	Guaranteed bonds secured by Right Lane	RMB	May 24, 2013	3 years	RMB230,000	RMB230,000
The Company	Private placement bonds	RMB	March 21, 2014	5 years	RMB2,000,000	RMB1,974,015
The Company	Private placement bonds	RMB	March 27, 2014	5 years	RMB740,000	RMB733,579
Lenovo	Long term notes	USD	May 8, 2014	5 years	USD1,500,000	RMB9,119,145

The annual interest rates of our bonds listed above as of December 31, 2014 ranged from 4.70% to 7.00%.

In addition to equity investment, we also use shareholder loans and shareholderguaranteed bank loans to help our subsidiaries and associates obtain low-cost financing. As of December 31, 2014, the Company's and Right Lane's total shareholder loans to our subsidiaries and associates were RMB9,339.7 million and the Company's total net debt, which is calculated as the total borrowings of the Company and Right Lane less the cash and cash equivalents of the Company and Right Lane and our total shareholder loans, was RMB14,431.0 million as of the same date. Right Lane, our subsidiary incorporated in Hong Kong, is our offshore investment platform focusing on investment and financing activities with its own financial resources.

The carrying amounts of our borrowings are denominated in the following currencies:

	As of December 31,			
	2012	2013	2014	
	(RA	MB in thousands	5)	
RMB	30,225,467	36,552,811	53,435,436	
USD	8,322,436	8,076,531	21,950,807	
HKD	249,363	267,071	81,723	
EURO	68,181	113,143	100	
Brazil Real	_	559,630	646,735	
Others		45,971	5,879	
	38,865,447	45,615,157	76,120,680	

As of February 28, 2015, the Company had undrawn bank facilities of RMB71.8 billion. We believe that we will be able to utilize the undrawn bank facilities by following the customary procedures of the relevant lending banks and are not subject to unusual restrictions or conditions. We have also received Chinese regulatory approvals to issue corporate bonds, RMB1,150 million of which remained available as of February 28, 2015. In addition, we received another Chinese regulatory approval to issue up to RMB5,000 million of corporate bonds in March 2015, which is valid for two years from March 11, 2015 so long as the first issuance is made before September 10, 2015. We plan to issue bonds pursuant to these approvals subject to market conditions. Except as set forth above, we have no material external debt financing plan.

#### **Statement of Indebtedness**

As of February 28, 2015, being the latest practicable date for the purpose of this indebtedness statement, save as disclosed in this document, we did not have any outstanding debt securities, term loans or other borrowings, bank overdrafts, hire purchase commitments, mortgages, charges, guarantees or other material contingent liabilities.

There has not been any material adverse change in our indebtedness and contingent liabilities since February 28, 2015.

#### **Contingent Liabilities**

Our contingent liabilities primarily comprise (i) shareholder's guarantees we provided in respect of the borrowings provided by commercial banks and other financial institutions to our certain subsidiaries and associated companies for their business expansion, (ii) the guarantees we provided regarding the mortgage facilities granted by commercial banks to the purchasers of our properties in connection with our property business, and (iii) financial guarantees provided by our subsidiaries in the financial services business to small and medium-sized entities for their borrowings from certain banks. During the Track Record Period, we did not incur any material losses with respect to the guarantees provided for borrowings to our subsidiaries and associated companies or mortgage facilities granted to purchasers of our properties, and as a result, no provision was made for such guarantees as of December 31, 2012, 2013 and 2014.

We evaluated the financial position of financial guarantees provided in connection with our financial services business periodically and made provision accordingly. As of December 31, 2012, 2013 and 2014, the provision made by us was RMB135.6 million, RMB145.5 million and RMB146.0 million.

The table below sets forth out our total contingent liabilities as of the dates indicated:
--------------------------------------------------------------------------------------------

		As of December 31,		
	2012	2013	2014	
		(RMB in thousa	unds)	
Guarantee in respect of mortgage				
facilities for certain purchaser	1,911,305	2,898,729	3,308,692	
Financial guarantee of guarantee				
business	2,907,668	4,161,000	4,046,464	
Other guarantee				
– Related parties	3,301,015	4,143,246	4,420,031	
- Unrelated parties	1,633,500	1,522,500	1,500,000	
	9,753,488	12,725,475	13,275,187	

#### **Off-balance Sheet Commitments and Arrangements**

We have not entered into any financial guarantees or other commitments to guarantee the payment obligations of any third parties except as disclosed in this document. We do not have retained or contingent interests in assets transferred to an unconsolidated entity or a similar arrangement that serves as credit, liquidity or market risk support to such entity for such assets. We have not entered into any derivative contracts that are indexed to our Shares and classified as shareholders' equity, or that are not reflected in our consolidated financial statements. Except as disclosed in this document, we do not have any variable interest in any unconsolidated entity that provides financing, liquidity, market risk or credit support to us or engages in leasing, hedging or research and development services with us.

## FINANCIAL INFORMATION

#### **KEY FINANCIAL RATIOS**

The following table sets out a summary of certain financial ratios as of the dates or for the periods indicated:

	As of/For the Year Ended December 31,			
	2012	2013	2014	
Current ratio (times)	1.2	1.2	1.2	
Return on equity ratio (%)	11.3%	17.5%	14.8%	
Debt to equity ratio (%)	2.6%	23.1%	76.3%	

#### **Current ratio**

Current ratio is our current assets divided by our current liabilities at the end of each financial period. Our current ratio remained stable during the Track Record Period.

#### **Return on equity ratio**

Return on equity ratio is calculated by dividing our profit for each financial period as a percentage of total equity at the end of the financial period. The increase in our return on equity ratio from 11.3% as of December 31, 2012 to 17.5% as of December 31, 2013 was mainly due to the increase in our profit as a result of increased profit margin. The decrease in our return on equity ratio from 17.5% as of December 31, 2013 to 14.8% as of December 31, 2014 was mainly due to the increase in our total equity while our profit remained relatively constant.

#### Debt to equity ratio

Debt to equity ratio is calculated by dividing our net debt (total borrowings less cash and cash equivalents) as a percentage of total equity at the end of each financial period. During the Track Record Period, the increase in our debt to equity ratio was mainly due to the increase in our borrowings.

### [REDACTED]

As of December 31, 2014, we incurred approximately RMB[REDACTED] listing expenses for the [REDACTED], of which approximately RMB[REDACTED] was charged to our consolidated income statements and approximately RMB[REDACTED] was capitalized as deferred expenses and will be charged against equity upon the Listing. We expect to incur an additional RMB[**REDACTED**] in expenses (assuming an [REDACTED] of HK\$[REDACTED] per H Share, being the mid-point of the [REDACTED] range of HK\$[REDACTED] to HK\$[REDACTED] per H Share) until the completion of the [REDACTED], of which approximately RMB[REDACTED] is expected to be charged to our consolidated income statements and approximately RMB[REDACTED] is expected to be charged against equity upon the Listing under the relevant accounting standards. We do not expect these expenses to have a material impact on our results of operations for 2015.

#### FINANCIAL RISK DISCLOSURE

Our activities expose us to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. Our overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on our financial performance. We have implemented a unified and multilevel financial control management system. We guide and supervise major aspects of the financial management of our subsidiaries and each subsidiary manages its financial risks locally. Certain of our subsidiaries use derivative financial instruments to hedge certain risk exposures.

#### Market risk

#### Foreign exchange risk

We operate internationally and are exposed to foreign currency risk arising from various currency exposures, primarily with respect to Renminbi ("RMB"), US dollar ("USD") and Euro ("EUR"). Foreign currency risks arise from the future business transactions, recognised assets and liabilities and net investment in foreign operations denominated in a currency other than the functional currency of our subsidiaries. Each of our subsidiaries monitors the amount of assets and liabilities and transactions denominated in foreign currencies closely in order to minimize the foreign exchange risk and enter into forward exchange contracts to mitigate the foreign currency risk as appropriate.

The carrying amount in RMB equivalents of the financial assets and liabilities held by us and our subsidiaries denominated in the currencies other than their respective functional currencies of these entities at the end of the reporting period are summarized below:

	As of December 31, 2012			
	USD	RMB	EUR	Total
		(RMB in th	nousands)	
Trade and other receivables Bank deposits and cash and	1,524,713	11	745,630	2,270,354
cash equivalents	201,769	366,102	99,368	667,239
Trade and other payables	(5,426,415)	(14,183)	(48,615)	(5,489,213)
Borrowings	(797,067)	_	(34,303)	(831,370)
Intercompany balances before elimination	(10,480,210)	(2,659,037)	(1,110,227)	(14,249,474)
Gross exposure	(14,977,210)	(2,307,107)	(348,147)	(17,632,464)
Notional amounts of forward				
exchange contracts used as				
economic hedge	14,475,419		389,607	14,865,026
Net exposure	(501,791)	(2,307,107)	41,460	(2,767,438)
		As of Deceml	oer 31, 2013	
	USD	RMB	EUR	Total
		(RMB in th	nousands)	
Trade and other receivables Bank deposits and cash and	1,288,228	8,452	1,119,364	2,416,044
cash equivalents	927,542	108,262	152,290	1,188,094
Trade and other payables	(3,176,441)	(65,286)	(5,952)	(3,247,679)
Borrowings	(971,065)	_	(91,261)	(1,062,326)
Intercompany balances before elimination	(13,221,393)	(168,207)	(1,698,244)	(15,087,844)
Gross exposure	(15,153,129)	(116,779)	(523,803)	(15,793,711)
Notional amounts of forward exchange contracts used as				
economic hedge	15,632,657		922,569	16,555,226
Net exposure	479,528	(116,779)	398,766	761,515

## FINANCIAL INFORMATION

	As of December 31, 2014			
	USD	RMB	EUR	Total
		(RMB in th	iousands)	
Trade and other receivables Bank deposits and cash and	2,043,847	41,330	1,752,203	3,837,380
cash equivalents	1,322,316	225,419	354,652	1,902,387
Trade and other payables	(5,538,496)	(159,972)	(69,981)	(5,768,449)
Borrowings	(518,624)	_	(100)	(518,724)
Intercompany balances before				
elimination	(9,088,164)	1,970,897	(1,043,290)	(8,160,557)
Gross exposure	(11,779,121)	2,077,674	993,484	(8,707,963)
Notional amounts of forward exchange contracts used as				
economic hedge	14,185,115		243,102	14,428,217
Net exposure	2,405,994	2,077,674	1,236,586	5,720,254

As of December 31, 2014, if RMB had weakened/strengthened by 5% against the major currencies with all other variables held constant, we would generate extra exchange gains or losses of approximately RMB78 million (December 31, 2013: gains or losses of approximately RMB50 million; December 31, 2012: gains or losses of approximately RMB92 million).

The analysis above is based on the assumption that RMB weakened or strengthened against all other currencies in the same direction and magnitude, but this assumption may not be necessarily true in reality.

#### Price risk

We are exposed to equity securities price risk because of investments held by us and classified on our consolidated balance sheets either as available-for-sale or at fair value through profit or loss. The commodity price risk to which we are exposed is not material. To manage our price risk arising from investments in equity securities, we diversify our portfolio.

Our investments in equity of other entities include companies that are publicly traded in the following five capital markets: Hong Kong, China, US, Japan and Taiwan.

## FINANCIAL INFORMATION

The table below summarizes the impact of increases/decreases of five capital markets on our pre-tax profit and other comprehensive income for the year. The analysis is based on the assumption that the relevant equity indexes had increased/decreased by 5% with all other variables held constant.

	× ×	on pre-tax profit ded December 31,	
Index	2012	2013	2014
	(RM)	B in thousands)	
Equity securities – HK	910	425	861
Equity securities - US	32,075	_	3,968
Equity securities - Taiwan	12,304	7,137	_
Equity securities - China	222,189	132,611	341
	267,478	140,173	5,170

	-	r comprehensive led December 31,	
Index	2012	2013	2014
	(RMB in thousands)		
Equity securities – HK	36,431	25,324	23,541
Equity securities – US	11,818	_	4,409
Equity securities – Japan	3,283	2,972	3,123
Equity securities - China	41,397	56,758	94,810
	92,929	85,054	125,883

Pre-tax profit for the year would increase/decrease as a result of gains/losses on equity securities classified as financial assets measured at fair value through profit or loss. Other comprehensive income would increase/decrease as a result of gains/losses on equity securities classified as available-for-sale.

Other market price risk also arises from our investments in unlisted equity securities including VC Funds and PE Funds.

#### Cash flow and fair value interest rate risk

Our interest rate risk arises primarily from long-term borrowings and loans from related parties. Long-term borrowings at floating rates expose us to cash flow interest rate risk. Long-term borrowings and loans from related parties at fixed rates expose us to fair value interest rate risk. Our long-term borrowings and loans from related parties with fixed interest

rates amounted to approximately RMB24 billion, RMB29 billion and RMB49 billion as at December 31, 2012, 2013 and 2014; our long-term borrowings with floating interest rates amounted to approximately RMB5 billion, RMB5 billion and RMB8 billion as at December 31, 2012, 2013 and 2014.

We operate various customer financing programs, primarily in our IT business. We are exposed to fluctuation of interest rates of all the currencies covered by those programs.

We manage the interest rate risk by performing regular reviews and monitoring our interest rate exposure and, when appropriate, using floating-to-fixed interest rate swaps.

If interest rates on our floating rate borrowings had risen/fallen 50 basis points while all other variables had been held constant, our post-tax profit would have decreased/increased by approximately RMB24 million, RMB25 million and RMB38 million for the years ended December 31, 2012, 2013 and 2014, respectively.

If interest rates on our customer financing programs had risen/fallen 50 basis points while all other variables had been held constant, our post-tax profit would have decreased/increased by approximately RMB21 million, RMB24 million and RMB40 million as at December 31, 2012, 2013 and 2014.

#### Credit risk

Credit risk is managed on a group basis. Credit risk mainly arises from cash and cash equivalents, bank deposits, restricted deposits, trade and notes receivable, loans to customers, other receivables and derivative financial instruments, etc.

For the cash in bank deposits, we control our credit risk through monitoring our credit ratings and setting approved credit limits that are regularly reviewed.

We have no significant concentration of customer credit risk. We have policies to limit the credit exposure on receivables. We assess the credit quality of and set credit limits on our customers, taking into account their financial position, the availability of guarantee from third parties, their credit history and other factors such as current market conditions. The credit history of our customers is regularly monitored by us. In respect of customers with a poor credit history, we use written payment reminders, or shorten or cancel credit periods, to ensure our overall credit risk is limited to a controllable extent.

#### Liquidity risk

Cash flow forecasting is performed by each of our subsidiaries. We monitor our subsidiaries' rolling forecasts of their short-term and long-term liquidity requirements to ensure they have sufficient cash and securities that are readily convertible to cash to meet operational needs, while maintaining sufficient headroom on their undrawn committed borrowing facilities from major financial institution so that they do not breach borrowing limits or covenants on any of their borrowing facilities to meet the short-term and long-term liquidity requirements.

## FINANCIAL INFORMATION

The table below set forth our financial liabilities, based on the remaining period at the balance sheet date to the contractual maturity date at their contractual undiscounted cash flows:

	The Group				
		Between	Between		
	Less than	1 and	2 and	Over	
	1 year	2 years	5 years	5 years	Total
		(RN	IB in thousand	ls)	
As of December 31, 2012					
Borrowings	13,588,401	10,931,176	12,077,823	9,959,748	46,557,148
Trade and notes payables	35,616,992	-	-	-	35,616,992
Other payables and accruals	36,199,161	-	-	-	36,199,161
Other liabilities excluding non-financial					
liabilities	1,191,397	1,973,003	4,807,963	296,795	8,269,158
Derivative financial instruments settled in					
gross:					
Forward foreign exchange contracts					
– outflow	24,756,757	-	-	-	24,756,757
- inflow	(25,002,025)	-	-	-	(25,002,025)
Financial guarantee contracts	9,753,488	-	-	-	9,753,488
As of December 31, 2013					
Borrowings	15,781,622	15,133,466	16,078,583	4,980,229	51,973,900
Trade and notes payables	38,373,453	-	-	-	38,373,453
Other payables and accruals	36,015,397	-	-	-	36,015,397
Other liabilities excluding non-financial					
liabilities	358,213	1,692,698	5,809,185	147,538	8,007,634
Derivative financial instruments settled in					
gross:					
Forward foreign exchange contracts					
– outflow	33,958,836	-	-	-	33,958,836
– inflow	(34,113,383)	-	-	-	(34,113,383)
Financial guarantee contracts	12,725,475	-	-	-	12,725,475
As of December 31, 2014					
Borrowings	20,957,057	19,231,308	41,082,770	3,539,944	84,811,079
Trade and notes payables	49,755,181	-	-	-	49,755,181
Other payables and accruals	38,482,595	-	-	-	38,482,595
Other liabilities excluding non-financial liabilities	225 670	3,565,024	10,988,625	817,259	15 606 579
Derivative financial instruments settled in	325,670	5,505,024	10,988,025	017,239	15,696,578
gross: Forward foreign exchange contracts					
– outflow	30 071 462				30 071 162
– outflow – inflow	39,071,463 (45,392,444)	-	-	-	39,071,463 (45,392,444)
- Innow Financial guarantee contracts	(43,392,444) 13,275,187	-	-	-	(43,392,444) 13,275,187
rmanetal guarantee contracts	13,2/3,10/	-	_	-	13,2/3,10/

## PROPERTY INTEREST AND PROPERTY VALUATION

Our selective property interests are set forth in the Property Valuation Report in Appendix III to this document. Jones Lang LaSalle Corporate Appraisal and Advisory Limited has valued our selective property interests as of February 28, 2015. A summary of values and valuation certificates issued by Jones Lang LaSalle Corporate Appraisal and Advisory Limited are included in the Property Valuation Report set forth in Appendix III to this document.

A reconciliation of our selective property interests as of February 28, 2015 and such property interests in our consolidated financial statements as of December 31, 2014 as required under Rule 5.07 of the Listing Rules is set forth below:

(RMB in millions)

Net book value of selective property interests as of	
December 31, 2014	14,109
Additions	15
Net book value as of February 28, 2015	14,124
Valuation surplus as of February 28, 2015	4,294
Valuation as of February 28, $2015^{(1)}$	18,418

Note:

#### **DIVIDENDS AND RETAINED PROFIT**

#### **Dividend Policy**

Our Directors are responsible for submitting proposals in respect of dividend payments, if any, to the Shareholders' General Meeting for approval. Whether we pay a dividend and in what amount is based on our results of operations, cash flows, financial condition, cash dividends we receive from our subsidiaries, future business prospects, statutory and regulatory restrictions on the payment of dividends by us and other factors that our Directors deem relevant.

According to our Articles of Association, we will pay dividends out of our distributable profit after tax of the year only after we have made the following allocations from our profit after tax of the year:

• recovery of accumulated losses, if any;

<sup>(1)</sup> Including commercial value and reference value of the selective property interests in the consolidated financial statement as of February 28, 2015.

• allocations to the statutory reserve equivalent to 10% of our profit after tax, and, when the statutory reserve reaches and is maintained at or above 50% of our registered capital, no further allocations to this statutory reserve will be required; and upon allocations to the statutory reserve and authorizing Shareholder resolutions, allocations to the discretionary reserve.

In accordance with our Articles of Association, dividends may be paid only out of distributable profit as determined under PRC GAAP or IFRS or the accounting rules of the listing venue, whichever is lower.

Our future dividend policy will be determined by our Board of Directors based on our results of operations, cash flows, financial position, capital adequacy ratio, cash dividends we receive from our subsidiaries, future business prospects, statutory and regulatory restrictions on the payment of dividends by us, and other factors that our Board of Directors deem relevant, which shall be submitted to general meetings for approval.

### **Distributable Reserves**

As of December 31, 2014, the Company's distributable reserves were RMB531.9 million.

#### UNAUDITED PRO FORMA ADJUSTED NET TANGIBLE ASSETS

The following is an illustrative statement of the unaudited pro forma adjusted consolidated net tangible assets which has been prepared in accordance with Rule 4.29 of the Listing Rules for the purpose of illustrating the effect of the [**REDACTED**] as if it had taken place on December 31, 2014 and based on the consolidated net tangible assets attributable to equity holders of the Company as at December 31, 2014 as shown in the Accountant's Report, the text of which is set out in Appendix I to this document, and adjusted as described below.

This unaudited pro forma adjusted consolidated net tangible assets has been prepared for illustrative purposes only and, because of its hypothetical nature, it may not give a true picture of the financial position of the Group had the [**REDACTED**] been completed as at December 31, 2014 or at any future date.

## FINANCIAL INFORMATION

	Audited consolidated net tangible assets attributable to equity holders of the Company as at December 31, 2014 <sup>(1)</sup>	Estimated net proceeds from the [REDACTED] <sup>(2)</sup>	Unaudited pro forma adjusted consolidated net tangible assets attributable to equity holders of the Company	Unaudited p adjusted conso tangible assets	olidated net
		(RMB'000)		$(RMB)^{(3)}$	$(HK\$)^{(5)}$
Based on the [REDACTED] of HK\$[REDACTI per Share Based on the [REDACTED] of HK\$[REDACTI	13,669,918	[REDACTED]	[REDACTED][	REDACTED][R	REDACTED]
per Share	13,669,918	[REDACTED]	[REDACTED][	[REDACTED] [R	REDACTED]

Notes:

- (2) The estimated net proceeds from the [REDACTED] are based on the indicative [REDACTED] of HK\$[REDACTED] and HK\$[REDACTED] per Share, being the lower end and the higher end of the stated [REDACTED] range, respectively, after deduction of the underwriting fees and other related expenses payable by the Company, and do not take into account of any Shares that may be issued pursuant to the [REDACTED].
- (3) The unaudited pro forma adjusted consolidated net tangible assets per Share are determined after the adjustments as described in note (2) above and on the basis that [REDACTED] Shares are in issue, assuming the [REDACTED] had been completed on December 31, 2014 but takes no account of any shares which may fall to be issued upon the exercise of the [REDACTED].
- (4) No adjustments have been made to the unaudited pro forma adjusted consolidated net tangible assets to reflect any trading results or other transactions of the Group entered into subsequent to December 31, 2014.
- (5) For the purpose of this unaudited pro forma adjusted consolidated net tangible assets, the balance stated in Renminbi is converted into Hong Kong dollars at a rate of HK\$1.00 to RMB0.79183. No representation is made that Renminbi amounts have been, could have been or may be converted to Hong Kong dollars, or vice versa, at that rate.

<sup>(1)</sup> The audited consolidated net tangible assets attributable to equity holders of the Company as at December 31, 2014 is extracted from the Accountant's Report set forth in Appendix I to the document, which is based on the audited consolidated net assets attributable to equity holders of the Company as at December 31, 2014 of RMB31,985.9 million with an adjustment for the intangible assets attributable to equity holders of the Company as at December 31, 2014 of RMB31,985.9 million.

#### **RECENT DEVELOPMENTS**

Since January 1, 2015, for our strategic investments business, we have made or proposed to make 14 equity investments with aggregate investment amounts of approximately RMB598.3 million and US\$58.5 million; in addition, we also plan to invest in an Internet medical service provider, though a final decision on that investment has not yet been made. For our angel investments business, we have made or proposed to make 26 equity investments with total investment amounts of approximately RMB96.5 million since January 1, 2015. For further details regarding these proposed equity investments and certain financial information of the acquired and to be acquired businesses, please refer to Section III of the Accountant's Report set out in Appendix I to this document, and "Waivers from Strict Compliance with the Listing Rules—Waiver in Relation to Business or Subsidiary Acquired or Proposed to Be Acquired after the Track Record Period."

Our Directors confirm that there has been no material change in our business, results of operations or financial condition since December 31, 2014 and up to the date of this document.

#### NO MATERIAL ADVERSE CHANGE

Our Directors confirm that, since December 31, 2014 and up to the date of this document, there has been no material adverse change in our financial position or prospects, revenue or gross profit margin and no event has occurred that would materially affect the information shown in the Accountant's Report set out in Appendix I to this document.

## DISCLOSURE REQUIRED UNDER THE LISTING RULES

Our Directors have confirmed that as of the Latest Practicable Date, there are no circumstances which, had we been required to comply with Rules 13.13 to 13.19 in Chapter 13 of the Hong Kong Listing Rules, would have given rise to a disclosure requirement under Rules 13.13 to 13.19 of the Hong Kong Listing Rules.

## FUTURE PLANS AND [REDACTED]

#### **FUTURE PLANS**

Please refer to the section headed "Business – Our Strategy" in this document for a detailed description of our future plans.

#### [REDACTED]

We estimate that the net proceeds accruing to us from the [**REDACTED**] (after deducting underwriting commissions, fees and other estimated expenses payable by us in connection with the [**REDACTED**]) will be approximately HK\$[**REDACTED**], assuming the [**REDACTED**] is not exercised and assuming an [**REDACTED**] of HK\$[**REDACTED**] per H Share, being the mid-point of the [**REDACTED**] range of HK\$[**REDACTED**] to HK\$[**REDACTED**] per H Share as stated in this document. We currently intend to apply such net proceeds for the following purposes:

- approximately HK\$[**REDACTED**] to HK\$[**REDACTED**], or [**REDACTED**]% of the estimated total net proceeds, to be used in (i) increasing the capital for the strategic investments; (ii) continuous investing in industries with high growth potential, such as consumer- and service-related industries; and (iii) supplementing the capital for financial investments. As of the Latest Practicable Date, we have not negotiated with any specific acquisition targets, and have not identified any such targets.
- approximately HK\$[**REDACTED**] to HK\$[**REDACTED**], or [**REDACTED**]% of the estimated total net proceeds, to be used for partial repayment of our corporate bonds due in 2015, details of which are set out below:

Principal amount	Interest rate (per annum)	Redemption date	Usage
RMB2 billion	5.87%	October 8, 2015	working capital

• approximately HK\$[**REDACTED**], or [**REDACTED**]% of the estimated total net proceeds, to be used for working capital and other general corporate purposes.

We estimate that the additional net proceeds to us from the [**REDACTED**] of these additional H Shares will be approximately HK\$[**REDACTED**], after deducting underwriting commissions, fees and other estimated expenses payable by us, assuming the [**REDACTED**] is exercised in full and assuming an [**REDACTED**] of HK\$[**REDACTED**] per H Share (being the mid-point of the [**REDACTED**] range of HK\$[**REDACTED**] to HK\$[**REDACTED**] per H Share). We intend to apply all additional net proceeds for the same purposes as set out above on a pro rata basis.

## FUTURE PLANS AND [REDACTED]

If the [**REDACTED**] is set at the high-end of the indicative [**REDACTED**] range, being HK\$[**REDACTED**] per H Share, the net proceeds from the [**REDACTED**] will increase by approximately HK\$[**REDACTED**] (assuming the [**REDACTED**] is not exercised) or approximately HK\$[**REDACTED**] (assuming the [**REDACTED**] is exercised in full), in which case we intend to apply the additional net proceeds to increase the net proceeds applied for the same purposes as set out above on a pro rata basis. If the [**REDACTED**] is set at the low-end of the indicative [**REDACTED**] range, being HK\$[**REDACTED**] per H Share, the net proceeds from the [**REDACTED**] will decrease by approximately HK\$[**REDACTED**] (assuming the [**REDACTED**] is not exercised) or approximately HK\$[**REDACTED**] (assuming the [**REDACTED**] is not exercised) or approximately HK\$[**REDACTED**] (assuming the [**REDACTED**] is exercised in full), in which case we intend to reduce the net proceeds applied for the same purposes as set out above on a pro rata basis.

To the extent that the net proceeds from the [**REDACTED**] are not immediately applied to the above purposes, we intend to place the same in short-term deposits with licensed banks or financial institutions in the PRC or Hong Kong as permitted by the relevant laws and regulations.

## UNDERWRITING

## HONG KONG UNDERWRITERS

[REDACTED]

[REDACTED]

HONG KONG UNDERWRITING ARRANGEMENTS

[REDACTED]

Hong Kong Underwriting Agreement

Pursuant to the Hong Kong Underwriting Agreement entered into on [[REDACTED], [REDACTED]], [REDACTED]]

[REDACTED]

[•]

## UNDERWRITING

# UNDERTAKINGS TO THE HONG KONG STOCK EXCHANGE PURSUANT TO THE LISTING RULES

### Undertakings by Our Company

Pursuant to Rule 10.08 of the Listing Rules, we have undertaken to the Hong Kong Stock Exchange that, no further Shares or securities convertible into our equity securities (whether or not of a class already listed) may be issued by us or form the subject of any agreement to such an issue within six months from the Listing Date (whether or not such issue of Shares or our securities will be completed within six months from the commencement of dealing), except pursuant to the [**REDACTED**] or for the circumstances prescribed by Rule 10.08 of the Listing Rules.

#### Undertakings by our Controlling Shareholder

[REDACTED]

## UNDERWRITING

[REDACTED]

#### **COMMISSION AND EXPENSES**

The Hong Kong Underwriters will receive a gross commission of [**REDACTED**] of the aggregate [**REDACTED**] payable for the [**REDACTED**] initially [**REDACTED**] under the [**REDACTED**]. For unsubscribed [**REDACTED**] reallocated to the [**REDACTED**], we will pay an underwriting commission at the rate applicable to the [**REDACTED**] and such commission will be paid to the International Underwriters and not the Hong Kong Underwriters. Our Company may also in our sole discretion pay any one or more of the Hong Kong Underwriters an additional incentive fee of such amount determined by us.

The aggregate commissions and fees, together with the listing fees, SFC transaction levy, the Hong Kong Stock Exchange trading fee, legal and other professional fees, printing and other expenses payable by us relating to the [**REDACTED**] are estimated to amount to approximately HK\$[**REDACTED**] in total (based on the [**REDACTED**] of HK\$[**REDACTED**] per [**REDACTED**] and assuming the [**REDACTED**] is not exercised).

#### HONG KONG UNDERWRITERS' INTERESTS IN OUR COMPANY

Save as disclosed in this document, save for its obligations under the Hong Kong Underwriting Agreement, none of the Hong Kong Underwriters has any shareholding in any member of our Group or any right (whether legally enforceable or not) to subscribe for or to nominate persons to subscribe for securities in any member of our Group.

## UNDERWRITING

Following the completion of the [**REDACTED**], the Hong Kong Underwriters and their affiliated companies may hold a certain portion of the Shares as a result of fulfilling their obligations under the Hong Kong Underwriting Agreement and/or the International Underwriting Agreement.

## JOINT SPONSORS' INDEPENDENCE

Each of the Joint Sponsors satisfies the independence criteria set out in Rule 3A.07 of the Hong Kong Listing Rules.

[REDACTED]

## UNDERWRITING

[REDACTED]

### **STRUCTURE OF THE [REDACTED]**

# HOW TO APPLY FOR [REDACTED]

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

The following is the text of a report received from the Company's reporting accountant, PricewaterhouseCoopers, Certified Public Accountants, Hong Kong, for the purpose of incorporation in this document. It is prepared and addressed to the directors of the Company and to the Joint Sponsors pursuant to the requirements of Auditing Guideline 3.340 "[REDACTED] and the Reporting Accountant" issued by the Hong Kong Institute of Certified Public Accountants.

[Draft]

#### [To insert the letterhead of the firm]

[Date]

The Directors Legend Holdings Corporation

China International Capital Corporation Hong Kong Securities Limited (中國國際金融香港證券有限公司)

UBS Securities Hong Kong Limited

Dear Sirs,

We report on the financial information of Legend Holdings Corporation (聯想控股股份有 限公司, the "Company") and its subsidiaries (together, the "Group"), which comprises the consolidated balance sheets as at December 31, 2012, 2013 and 2014, the balance sheets of the Company as at December 31, 2012, 2013 and 2014, and the consolidated income statements, the consolidated statements of comprehensive income, the consolidated statements of changes in equity and the consolidated cash flow statements for each of the years ended December 31, 2012, 2013 and 2014 (the "Relevant Periods"), and a summary of significant accounting policies and other explanatory information. This financial information has been prepared by the directors of the Company and is set out in Sections I to IV below for inclusion in Appendix I to the document of the Company dated [*date*] (the "Document") in connection with [**REDACTED**].

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

The Company was incorporated as a an enterprise owned by the whole people under the name of Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發展公司) in the People's Republic of China (the "PRC") in November 1984 with the approval of Chinese Academy of Science (the "CAS"). After the group reorganization as described in Note 1 of Section II headed "1. General information and reorganization" below, the Company was converted into a joint stock company with limited liability on February 18, 2014 with the approval of CAS and relevant government authorities.

As at the date of this report, the Company has direct and indirect interests in its subsidiaries, joint ventures and associates. Note 11 and Note 12 of Section II below set out all of the Company's significant subsidiaries, joint ventures and associates, all of these companies are private companies except for Lenovo Group Limited, a company listed on the Main Board of The Stock Exchange of Hong Kong Limited. Except for Lenovo Group Limited which adopted March 31 as its financial year end date to better align with its operation seasonality, all the other subsidiaries, joint ventures and associates have adopted December 31 as their financial year end date.

The consolidated financial statements of the Company prepared in accordance with Accounting Standards for Business Enterprises of the PRC as at and for each of the years ended December 31, 2012, 2013 and 2014 were audited by PricewaterhouseCoopers Zhong Tian LLP (普華永道中天會計師事務所(特殊普通合夥)) respectively. The audited financial statements of the subsidiaries comprising the Group during the Relevant Periods for which there are statutory audit requirements have been prepared in accordance with the relevant accounting principles and financial regulations applicable to enterprises incorporated in the PRC or other accounting principles applicable to those companies incorporated in other jurisdictions. The details of the statutory auditors of these companies are set out in Note 11 of Section II below.

For the purpose of this report, the directors of the Company have prepared the consolidated financial statements of the Company for the Relevant Periods, in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board (the "Underlying Financial Statements"). The directors of the Company are responsible for the preparation of the Underlying Financial Statements that gives a true and fair view in accordance with IFRS. The Underlying Financial Statements have been audited by PricewaterhouseCoopers Zhong Tian LLP (普華永道中天會計師事務所(特殊普通合夥)) in accordance International Standards on Auditing (the "ISAs") issued by the International Auditing and Assurance Standards Board ("IAASB") pursuant to separate terms of engagement with the Company.

The financial information has been prepared based on the Underlying Financial Statements, with no adjustment made thereon.

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

#### Directors' Responsibility for the Financial Information

The directors of the Company are responsible for the preparation of the financial information that gives a true and fair view in accordance with IFRS, and for such internal control as the directors determine is necessary to enable the preparation of financial information that is free from material misstatement, whether due to fraud or error.

#### **Reporting Accountant's Responsibility**

Our responsibility is to express an opinion on the financial information and to report our opinion to you. We carried out our procedures in accordance with the Auditing Guideline 3.340 "[**REDACTED**] and the Reporting Accountant" issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA").

#### Opinion

In our opinion, the financial information gives, for the purpose of this report, a true and fair view of the state of affairs of the Company and the Group as at December 31, 2012, 2013 and 2014 and of the Group's results and cash flows for the Relevant Periods then ended.

#### **APPENDIX I**

#### **ACCOUNTANT'S REPORT**

#### I. FINANCIAL INFORMATION OF THE GROUP

The following is the financial information of the Group prepared by the directors of the Company as at December 31, 2012, 2013 and 2014 and for each of the years ended December 31, 2012, 2013 and 2014 (the "Financial Information").

#### **Consolidated Income Statements**

		Year ended December 31,		
	Note	<b>2012</b> <i>RMB</i> '000	<b>2013</b> <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
Sales of goods and services		226,301,535	243,611,280	288,955,525
Interest income Interest expense		16,166 (1,759)	399,184 (52,803)	706,306 (185,999)
Net interest income		14,407	346,381	520,307
Total revenue	5	226,315,942	243,957,661	289,475,832
Cost of sales	8	(197,518,634)	(209,231,001)	(246,333,803)
Gross profit		28,797,308	34,726,660	43,142,029
<ul> <li>Selling and distribution expenses</li> <li>General and administrative expenses</li> <li>Investment income and gains</li> <li>Other income and gains/(losses)</li> <li>Finance income</li> <li>Finance costs</li> <li>Share of (loss)/profit of associates and joint ventures accounted for using the equity method</li> <li>Profit before income tax</li> <li>Income tax expense</li> <li>Profit for the year</li> <li>Profit attributable to: <ul> <li>Equity holders of the Company</li> </ul> </li> </ul>	8 8 6 7 10 10	(12,778,019) (10,960,555) 1,432,618 1,479,083 520,631 (1,840,558) (7,182) 6,643,326 (2,178,620) 4,464,706 2,287,897	(12,467,621) (14,330,428) 3,186,581 478,725 539,007 (2,048,697) (122,010) 9,962,217 (2,248,743) 7,713,474 4,837,590	(13,972,291) (20,044,101) 4,806,134 (68,702) 591,023 (3,185,529) 291,689 11,560,252 (3,738,081) 7,822,171 4,160,389
– Equity holders of the Company – Non-controlling interests		2,287,897 2,176,809	4,837,590 2,875,884	4,160,389 3,661,782
		4,464,706	7,713,474	7,822,171
Earnings per share for the profit attributable to the equity holders of the Company (expressed in RMB per share)				
Basic earnings per share	14	1.16	2.43	2.08
Diluted earnings per share	14	1.15	2.42	2.07
Dividends	42	275,000	302,500	332,750

### **APPENDIX I**

#### **ACCOUNTANT'S REPORT**

#### CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

		Year ended December 31, 2012 2013 20		
	Note	RMB'000	<i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
Profit for the year		4,464,706	7,713,474	7,822,171
Other comprehensive loss: Items that will not be reclassified to income statement Remeasurements of post-employment				
benefit obligation, net of taxes Revaluation of investment properties upon reclassification from property,	13, 40	(91,926)	(73,657)	(108,836)
plant and equipment, net of taxes	13, 17	_	30,201	-
Items that may be reclassified				
subsequently to income statement Currency translation differences Share of other comprehensive income		(466,005)	(1,606,392)	(2,165,833)
of associates Change in fair value of available-for-		31,235	15,566	81,985
sale financial assets, net of taxes Fair value change on cash flow	13	(304,124)	(194,782)	406,881
hedges, net of taxes	13	46,120	(12,544)	448,233
Other comprehensive loss for the				
year		(784,700)	(1,841,608)	(1,337,570)
Total comprehensive income for the				
year		3,680,006	5,871,866	6,484,601
Attributable to: – Equity holders of the Company		1,827,044	4,057,523	4,187,692
– Non-controlling interests		1,852,962	1,814,343	2,296,909
		3,680,006	5,871,866	6,484,601

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

#### **CONSOLIDATED BALANCE SHEETS**

		As at December 31,		
		2012	2013	2014
	Note	RMB'000	RMB'000	RMB'000
ASSETS				
Non-current assets		1.0.0.0.50	1 52 4 200	1 510 005
Leasehold land and land use rights	15	1,260,958	1,534,288	1,512,285
Property, plant and equipment	16	8,967,519	12,641,269	21,079,168
Investment properties	17	6,629,836	5,705,381	6,023,298
Intangible assets	18	22,127,842	22,944,438	56,386,519
Associates and joint ventures using equity accounting	12	4,531,556	4,388,752	6,990,086
Associates measured at fair value through profit or	12	4,551,550	4,300,732	0,990,000
loss	12	9,725,080	11,882,076	12,676,928
Available-for-sale financial assets	20	3,310,935	2,567,931	3,549,532
Loans to customers	24	198,167		118,800
Restricted deposits	29	822,151	_	
Deferred income tax assets	39	2,599,154	2,906,447	3,331,117
Other non-current assets	21	572,059	1,888,754	2,006,385
		60,745,257	66,459,336	113,674,118
		00,743,237		115,074,110
Current assets	25	10.010 (22	16.070.020	20.217.20/
Inventories	25	12,019,633	16,979,028	20,217,386
Properties under development Completed properties held for sale	26 27	21,612,666 1,728,536	27,169,767 1,518,729	28,569,482 6,001,854
Trade and notes receivables	27	26,168,682	28,345,851	39,401,148
Prepayments, other receivables and current assets	22	26,888,052	31,368,592	32,632,921
Available-for-sale financial assets	20	20,000,002	7,000	114,100
Loans to customers	20	685,755	2,495,558	3,965,794
Derivative financial instruments	19	666,111	556,659	1,293,703
Financial assets at fair value through profit or loss	28	5,957,501	3,425,887	1,147,797
Restricted deposits	29	702,621	1,595,472	1,378,512
Bank deposits	29	2,704,561	2,068,017	4,831,811
Cash and cash equivalents	29	37,824,632	35,461,855	35,772,890
		137,165,750	150,992,415	175,327,398
Total assets		197,911,007	217,451,751	289,001,516
Total assets		197,911,007	217,431,731	289,001,510
EQUITY AND LIABILITIES				
Equity attributable to equity holders of the				
Company				
Paid-in capital/Share capital	31	660,860	660,860	2,000,000
Other reserves		6,343,417	6,167,798	5,482,489
Retained earnings		15,685,336	20,206,766	24,503,367
Total equity attributable to equity holders of the				
Company		22,689,613	27,035,424	31,985,856
Non-controlling interests		18,095,664	18,285,139	22,222,809
Put option written on non-controlling interests	37(iii)	(1,343,399)	(1,343,399)	(1,343,399)
Total equity		39,441,878	43,977,164	52,865,266
~ ~				

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

		As at December 31,		
		2012	2013	2014
	Note	RMB'000	RMB'000	RMB'000
LIABILITIES				
Non-current liabilities				
Borrowings	38	27,341,298	32,219,101	56,550,145
Deferred revenue	34	2,597,759	2,602,730	3,742,876
Retirement benefit obligations	40	972,497	996,557	1,530,258
Provisions	41	2,360,362	1,951,493	2,595,523
Deferred income tax liabilities	39	2,466,044	2,600,366	3,409,654
Other non-current liabilities	37	6,810,487	7,842,304	16,549,953
		42,548,447	48,212,551	84,378,409
Current liabilities				
Trade and notes payables	33	35,616,992	38,373,453	49,755,181
Other payables and accruals	35	52,080,514	51,838,837	58,757,218
Derivative financial instruments	19	411,678	369,271	572,641
Provisions	41	4,980,507	5,085,863	7,050,244
Advance from customers	36	6,710,091	11,150,778	7,873,102
Deferred revenue	34	2,491,223	2,503,590	4,664,382
Current income tax liabilities		2,105,528	2,544,188	3,514,538
Borrowings	38	11,524,149	13,396,056	19,570,535
		115,920,682	125,262,036	151,757,841
Total liabilities		158,469,129	173,474,587	236,136,250
Total equity and liabilities		197,911,007	217,451,751	289,001,516
Net current assets		21,245,068	25,730,379	23,569,557
Total assets less current liabilities		81,990,325	92,189,715	137,243,675

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

#### **BALANCE SHEETS OF THE COMPANY**

		As at December 31,		
		2012	2013	2014
	Note	RMB'000	RMB'000	RMB'000
ASSETS				
Non-current assets				
Property, plant and equipment		18,652	14,707	11,368
Intangible assets		6,631	5,461	4,775
Investments in subsidiaries	11	7,401,420	6,471,945	6,404,970
Associates using equity accounting	12	3,262,490	3,494,139	4,266,004
Associates measured at fair value through profit or loss	12	3,436,887	2,904,829	3,253,792
Available-for-sale financial assets	20	1,639,460	1,249,475	1,396,732
Amounts due from subsidiaries	11	500,000	27,600	27,600
Other non-current assets				132,416
		16,265,540	14,168,156	15,497,657
Current assets				
Amounts due from subsidiaries	11	4,872,409	7,717,956	8,542,959
Amounts due from related parties	11	780,882	231,125	370,892
Prepayments, other receivables and current assets		290,466	426,055	632,323
Derivative financial instruments		24,078	-	
Financial assets at fair value through profit or loss	28	188,469	184,296	180,210
Bank deposits	29	60,000	1,000,000	2,380,000
Cash and cash equivalents	29	3,826,510	2,216,074	3,497,579
		10,042,814	11,775,506	15,603,963
<b>T</b> ( <b>1</b> )		0( 200 254	25.042.662	21 101 (20
Total assets		26,308,354	25,943,662	31,101,620
Daid in conital/Share conital	21	660.960	660 960	2 000 000
Paid-in capital/Share capital	31	660,860	660,860	2,000,000
Other reserves	32	2,666,387	2,697,916	1,201,341
Retained earnings		605,553	501,799	632,713
Total equity		3,932,800	3,860,575	3,834,054

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

		As at December 31,		
		2012	2013	2014
	Note	RMB'000	RMB'000	RMB'000
LIABILITIES				
Non-current liabilities				
Borrowings	38	12,567,845	16,400,237	20,573,712
Deferred income tax liabilities	39	196,902	55,515	287,133
Amount due to related parties		671,880	1,671,880	-
Other non-current liabilities				30,559
		13,436,627	18,127,632	20,891,404
Current liabilities				
Amount due to subsidiaries	11	1,309,408	819,919	866,452
Amount due to related parties		1,008,231	_	1,000
Other payables and accruals		619,379	326,349	418,172
Borrowings	38	6,001,909	2,809,187	5,090,538
		8,938,927	3,955,455	6,376,162
Total liabilities		22,375,554	22,083,087	27,267,566
Total equity and liabilities		26,308,354	25,943,662	31,101,620
Net current assets		1,103,887	7,820,051	9,227,801
Total assets less current liabilities		17,369,427	21,988,207	24,725,458

			Attrib	utable to th	Attributable to the equity holders of the Company	of the Comp	any					
	Paid-in capital <i>RMB</i> '000	Statutory surplus reserve RMB'000	Treasury R stock RMB'000	Ireasury Revaluation stock reserve RMB'000 RMB'000	Share-based compensation reserve <i>RMB</i> '000	Hedging reserve <i>RMB</i> '000	Exchange reserve <i>RMB</i> '000	Other reserve <i>RMB</i> '000	Retained earnings RMB'000	Non- controlling interests <i>RMB</i> '000	Put option written on non- controlling interests <i>RMB'000</i>	Total <i>RMB</i> '000
As January 1, 2012 Profit for the year Other comprehensive income	660,860	330,430	(168,982) -	1,252,754 _	531,632	57,200	(1,039,889) -	6,060,737 _	13,675,834 2,287,897	20,289,028 2,176,809	1 1	41,649,604 4,464,706
Fair value changes on available-for-sale financial assets Dealocoefical to income entrement on diserved of	I	I	I	(30,950)	I	I	I	I	I	20,017	I	(10,933)
Accuashing to income statement of unsposed of available-for-sale financial assets	I	Ι	Ι	(293, 191)	Ι	I	I	I	I	Ι	I	(293, 191)
associates	I	I	I	31,235	I	I	I	I	I	I	I	31,235
rair value change on lorward loreign exchange contracts	I	I	I	I	I	21,728	I	I	I	42,725	I	64,453
rectassified to income statement on forward foreign exchange contracts Currency translation differences	1 1	1 1	1 1	1 1	1 1	(6,160) -	_ (153,156)	1 1	1 1	(12,173) (312,849)	1 1	(18,333) (466,005)
venceaucucian or post-emproyment ocaeration								(30,359)		(61,567)		(91,926)
Total comprehensive (loss)/income for the year Acquisition of subsidiaries ( <i>Note 47</i> ) Disposal of subsidiaries	1 1 1	1 1 1	1 1 1	(292,906) 	1 1 1	15,568 _ _	(153,156) 	(30,359) - -	2,287,897 	$\begin{array}{c} 1,852,962\\756,707\\(3,614,077)\end{array}$	1 1 1	3,680,006 756,707 (3,614,077)
I ransaction with non-controlling interests (Note 46)	I	I	I	I	I	I	I	(430,070)	I	(628,347)	-	(1,058,417)
rut option written on non-controlling interests Contribution from non-controlling interests	1 1	1 1	1 1		1 1	1 1	1 1			1,154,640	(880,040,1) -	(1, 545, 599) 1, 154, 640
Transfer to reserve Share-based compensation		1 1	1 1	1 1	93,520		11	7,494 -	(695,5) -	2,12/ 184,814		6,226 278,334
Contribution from a shareholder Dividends paid								109,444	(275,000)	(1,902,190)		(2,177,190)
As December 31, 2012	660,860	330,430	(168,982)	959,848	625,152	72,768	(1,193,045)	5,717,246	15,685,336	18,095,664	(1,343,399)	39,441,878

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## **APPENDIX I**

**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY** 

			Attril	utable to th	Attributable to the equity holders of the Company	of the Comp	any					
	Paid-in capital <i>RMB</i> '000	Statutory surplus reserve <i>RMB</i> '000	Treasury F stock <i>RMB</i> '000	Treasury Revaluation stock reserve RMB'000 RMB'000	Share-based compensation reserve <i>RMB</i> '000	Hedging reserve <i>RMB</i> '000	Exchange reserve <i>RMB</i> '000	Other reserve <i>RMB</i> '000	Retained earnings RMB'000	Non- controlling interests <i>RMB</i> '000	Put option written on non- controlling interests <i>RMB</i> '000	Total <i>RMB'000</i>
As January 1, 2013 Profit for the year	660,860 _	330,430 _	(168,982) -	959,848 _	625,152 _	72,768 _	(1, 193, 045)	5,717,246 _	$\begin{array}{c} 15,685,336 \\ 4,837,590 \end{array}$	$18,095,664 \\2,875,884$	(1,343,399)	39,441,878 7,713,474
Other comprehensive income Fair value changes on available-for-sale financial assets	Ι	I	I	88,305	I	I	I	I	I	16,788	I	105,093
Reclassified to income statement on disposal of available-for-sale financial assets Shara of other commedwarding income of	I	I	I	(213,577)	I	I	I	I	I	(86,298)	I	(299,875)
associates	I	I	I	15,566	I	I	I	I	I	I	I	15,566
Fair Value change on forward foreign exchange contracts	I	I	I	I	I	56,993	I	I	I	120,223	I	177,216
Reclassified to income statement on forward foreign exchange contracts Currency translation differences	1 1	1 1	1 1	1 1	1 1	(61,027)	(672, 840)	1 1	1 1	(128,733) (933,552)	1 1	(189,760) (1,606,392)
Kemeasurement of post-employment benefit obligation Revaluation of investment pronerties upon	I	I	I	I	I	I	I	(23,688)	I	(49,969)	I	(73,657)
reclassification from property, plant and equipment				30,201								30,201
Total comprehensive (loss)/income for the year Acquisition of subsidiaries ( <i>Note 47</i> ) Disposal of subsidiaries	1 1 1	1 1 1	1 1 1	(79,505) - -	1 1 1	(4,034) - -	(672,840) -	(23,688) -	4,837,590 - -	1,814,34364,283 $(300,038)$	1 1 1	$\begin{array}{c} 5,871,866\\ 64,283\\ (300,038)\end{array}$
I ransaction with non-controlling interests ( <i>Note</i> 46) Contribution from non-controlling interests Transfer to reserve	1 1 1	1 1 1	1 1 1	1 1 1	1 1 1	1 1 1	1 1 1	93,437 - 18,098	- - (13.660)	(158,718) 49,553 3,931	1 1 1	(65,281) 49,553 8,369
Share of other reserve of associates Share-based compensation Contribution from a shareholder Dividends paid			168,982 -		108,132			107,750 - 108,049 -	(302,500)	228,098 (1,511,977)		$\begin{array}{c} 107,750\\ 505,212\\ 108,049\\ (1,814,477)\end{array}$
As December 31, 2013	660,860	330,430		880,343	733,284	68,734	(1,865,885)	6,020,892	20,206,766	18,285,139	(1,343,399)	43,977,164

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## **APPENDIX I**

	Total RMB'000	$\begin{array}{c} 43,977,164\\7,822,171\end{array}$	567,990	(161, 109)	81,985	(210,917)	(2,165,833)	(108, 836)	$\begin{array}{c} 6,484,601\\ 331,016\\ (1,978,538)\end{array}$	4,779,981 375,060 (2,330)	$\frac{43,256}{1,120,429}$ 106,401	30,992	(120,484) (2,282,282)		52,865,266
	Put option written on non- controlling interests <i>RMB</i> '000	(1,343,399) <sup>-</sup>	I	I	I	I	1 1		1 1 1	1 1 1		I	1 1		(1,343,399)
	Non- controlling interests <i>RMB</i> '000	18,285,139 3,661,782	33,013	I	I	(155,951)	459,857 (1,625,824)	(75,968)	2,296,909 331,016 (1,978,538)	4,067,546 375,060 (704)	774,998	20,915	(1,949,532)		22,222,809
	Retained earnings <i>RMB</i> '000	20,206,766 4,160,389	1	I	I	I	1 1		4,160,389 - -	_ (21,538)		I	_ (332,750)	490,500	24,503,367
	Other reserve <i>RMB</i> '000	6,020,892 _	I	I	I	I	1 1	(32,868)	(32,868) -	712,435 - 19,912	106,401	10,077	(120,484) -	(1,162,347)	5,554,018
any	Exchange reserve <i>RMB</i> '000	(1,865,885) -	I	I	I	I	_ (540,009)		(540,009) - -	1 1 1	1 1 1	I	11		(2,405,894)
of the Comp	Hedging reserve <i>RMB</i> '000	68,734 _	I	Ι	I	(54,966)	199,293 _		144,327 		1 1 1	I	11		213,061
Attributable to the equity holders of the Company	Share-based compensation reserve <i>RMB</i> '000	733,284 -	I	I	I	I	1 1	1	1 1 1	1 1 1	43,256 345,431 _	I	1 1	1	1,121,971
utable to the o	Treasury Revaluation stock reserve RMB'000 RMB'000	880,343 _	534,977	(161, 109)	81,985	I	1 1		455,853 	1 1 1	1 1 1	I	11	(336,863)	999,333
Attri	Treasury stock <i>RMB</i> '000	1 1	I	I	I	I	1 1			1 1 1	1 1 1	I	11		
	Statutory surplus reserve <i>RMB</i> '000	330,430 -	I	Ι	I	I	1 1		1 1 1	1 1 1	1 1 1	I	11	(330, 430)	
	Paid-in capital/ Share capital <i>RMB</i> '000	660,860 -	I	Ι	I	I	1 1		1 1 1		1 1 1	I	11	1,339,140	2,000,000
		As January 1, 2014 Profit for the year	Other comprehensive income Fair value changes on available-for-sale financial assets	Reciassined to income statement on disposal of available-for-sale financial assets	anac of outer comprenensive income of associates	Fair value change on lorward loreign exchange contracts	rectassified to income statement on rotward foreign exchange contracts Currency translation differences	kemeasurement of post-emproyment penerit obligation	Total comprehensive income/(loss) for the year Acquisition of subsidiaries ( <i>Note 47</i> ) Disposal of subsidiaries Transaction with non-controlling interests	(Note 46) Contribution from non-controlling interests Transfer to reserve	Share of share option reserve of an associate Share-based compensation Contribution from a shareholder	Release of escrow shares for settlement of acquisition consideration	Neclassified share of reserve in associate to income statement upon dilution Dividends paid	Conversion into a joint stock limited hability company	As December 31, 2014

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## **APPENDIX I**

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## **APPENDIX I**

## **ACCOUNTANT'S REPORT**

### CONSOLIDATED CASH FLOW STATEMENTS

		Year e	ended Decembe	r 31,
		2012	2013	2014
		RMB'000	RMB'000	RMB'000
Cash flows from operating activities	(2)	5 450 006	172 520	4 152 100
Cash generated from operations	43	5,452,036	473,530	4,172,100
Income tax paid		(1,921,275)	(2,055,347)	(2,736,795)
Net cash generated from/(used in) operating				
activities		2 520 761	(1 591 917)	1 425 205
activities		3,530,761	(1,581,817)	1,435,305
Cash flows from investing activities				
Purchases of property, plant and equipment, and				
intangible assets		(4,903,557)	(6,970,727)	(9,087,844)
Proceeds from sale of property, plant and equipment,				<i>, , , ,</i>
and intangible assets		59,892	82,450	108,977
Purchase of financial assets at fair value through profit				
or loss		(957,979)	(1,192,416)	(665,064)
Proceeds from the disposal of financial assets at				
fair value through profit or loss		1,415,915	2,060,422	1,984,766
Dividends from financial assets at fair value through				
profit or loss		366,798	254,041	185,141
Capital injection in associates measured at fair value				
through profit or loss		(586,287)	(722,301)	(2,163,613)
Distributions from associates measured at fair value		201.050	1 100 607	
through profit or loss		381,878	1,400,687	3,745,411
Acquisition of and capital injection in associates and		(105 244)	((0.2(1)	(215 725)
joint ventures using equity accounting		(185,344)	(60,361)	(315,725)
Proceeds from partial disposal of associates using equity accounting		10 452	120 020	741.010
Distributions from associates using equity accounting		12,453 149,472	438,038 177,387	741,019 415,282
Purchase of available-for-sale financial assets		(80,691)	(76,810)	(626,743)
Proceeds from disposal of available-for-sale financial		(00,0)1)	(70,010)	(020,745)
assets		515,812	1,549,901	186,193
Dividends from available-for-sale financial assets		4,147	281,624	13,154
Acquisition of subsidiaries, net of cash acquired		(2,170,385)	(1,168,799)	(14,815,107)
Disposal of subsidiaries, net of cash disposed		(502,276)	273,772	(2,015,654)
(Increase)/decrease in restricted deposits		(113,663)	(99,591)	799,328
Interest received		771,132	658,100	549,649
Loan (granted to)/repaid by others		(489,928)	643,843	_
(Increase)/decrease in bank deposits	29	(2,410,216)	636,544	(2,763,794)
Net cash used in investing activities		(8,722,827)	(1,834,196)	(23,724,624)

THIS DOCUMENT IS IN DRAFT FORM, INCOMPLETE AND SUBJECT TO CHANGE AND THAT THE INFORMATION MUST BE READ IN CONJUNCTION WITH THE SECTION HEADED "WARNING" ON THE COVER OF THIS DOCUMENT.

## **APPENDIX I**

		Year of	ended Decembe	r 31,
		2012	2013	2014
		RMB'000	RMB'000	RMB'000
Cash flows from financing activities				
Proceeds from borrowings		21,043,464	18,973,641	39,114,885
Repayments of borrowings		(11,513,493)	(14,773,934)	(19,698,835)
Capital contributions from non-controlling interests		1,092,943	93,452	375,060
Distribution to non-controlling interests		(1,642,690)	(1,618,424)	(1,891,125)
Transactions with non-controlling interests		(1,978,696)	(283,123)	(1,693,619)
Cash proceeds from issuance of bonds, net of				
issuance costs		2,281,600	2,212,964	11,851,395
Dividends paid to equity holders of the company	42	(275,000)	(302,500)	(332,750)
Interest paid		(2,179,575)	(3,227,138)	(4,617,940)
Net cash generated from financing activities		6,828,553	1,074,938	23,107,071
Net increase/(decrease) in cash and cash equivalents		1,636,487	(2,341,075)	817,752
Cash and cash equivalents at beginning of year		36,183,479	37,824,632	35,461,855
Exchange gains/(losses) on cash and cash equivalents		4,666	(21,702)	(506,717)
Cash and cash equivalents at end of year	29	37,824,632	35,461,855	35,772,890

### **ACCOUNTANT'S REPORT**

### II. NOTES ON THE FINANCIAL INFORMATION OF THE GROUP

#### 1. GENERAL INFORMATION AND REORGANIZATION

#### 1.1 General information

Legend Holdings Corporation (the "Company") is a joint stock company with limited liability under Company Law of the PRC. The address of the Company's registered office is 10F, Tower A, Raycom Info Tech Park, 2 Ke Xue Yuan Nan Lu, Hai Dian District, Beijing 100190, PRC.

The Company and its subsidiaries (together, the "Group") operate businesses through two principal business platforms, strategic investments and financial investments. The strategic investments consist of operations in (a) IT industry, which is primarily engaged in the development, manufacturing and marketing for personal technology products and services and other non-PC home appliances and other non-PC services; (b) financial services industry, which offers services including short-term financing, credit guarantees, entrusted loans, finance lease, banking, insurance brokerage services, payment and Internet finance and trusts, customised financial solutions to customers; (c) modern services industry, which operates in modern services including dental care, logistics, senior care and car rental business; (d) agriculture and food industry, which is mainly engaged in planting and sales of premium fruit and tea products in agriculture business, and producing and selling various brands of liquors in Chinese liquor business; (e) property industry, which is engaged in the business of the development and sale of residential properties and office buildings, office rental services and property management services to projects that the Group developed; and (f) chemicals and energy materials industry, which includes chemicals and energy materials and lithium-ion battery businesses. The financial investments platform conducts management of private equity and venture capital funds as well as advisory services. The Group also makes early stage or "angel" investments in technology start-ups and minority investments in other entities and invests in other funds as a limited partner investor.

#### 1.2 Reorganization

The predecessor of the Company, known as Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發展公司), was incorporated in November 1984 with the approval of Chinese Academy of Sciences (中國科學院) ("CAS") as an enterprise owned by the whole people (全民所有制企業) with a registered capital of RMB1,300,000. Since its incorporation, Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學 院計算技術研究所新技術發展公司) has completed a series of restructuring and changed its name to Legend Group Holdings Company (聯想集團控股公司) in August 1998 with an increased registered capital of RMB100,000,000.

With the agreement-in-principle from the Ministry of Finance of the PRC (中華人民共和國財政部) and the Ministry of Science and Technology of the PRC (中華人民共和國科學技術部) and the approval of CAS, on June 22, 2001, Legend Group Holdings Company (聯想集團控股公司) was reformed into a limited liability company and was renamed to Legend Holdings Limited (聯想控股有限公司). The registered capital of Legend Holdings Limited was RMB660,860,399.40, with CAS and the former Employee Shareholding Association (職工持股會) holding 65% and 35% interest respectively. The Company completed a number of reorganization thereafter, with shares transferred among its shareholders. As at February 20, 2012, CAS, through Chinese Academy of Sciences Holdings Co., Ltd (中國科學院國有資產經營有限責任公司), China Oceanwide Holdings Group Co. Ltd., (中國泛海控股集團有限公司) (the "COHG"), Beijing Lian Chi Zhi Yuan Management Consulting Center Limited Partnership (北京聯持志遠管理 諮詢中心(有限合夥)) ("Lian Chi Zhi Yuan") and Beijing Lian Heng Yong Xin Investment Center Limited Partnership (北京聯恒永信投資中心(有限合夥)) ("Lian Heng Yong Xin"), held 36%, 20%, 24% and 8.9% equity interests of the Company, respectively, and the rest of the equity interests of the Company were held by 6 individual shareholders.

On February 18, 2014, with the approval of CAS and relevant government authorities, Legend Holdings Limited (聯想控股有限公司) was converted into a joint stock limited liability company with a registered capital of RMB2 billion with capital contribution from its previous shareholders, in proportion to their respective holdings in the Company. The shareholdings of the Company has been maintained the same after the conversion.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of the Financial Information are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 2.1 Basis of preparation

The Financial Information has been prepared in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB") and the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. The Financial Information has been prepared under the

### **ACCOUNTANT'S REPORT**

historical cost convention, as modified by the revaluation of available-for-sale financial assets, financial assets and financial liabilities (including derivative instruments) at fair value through profit or loss, associates measured at fair value, investment properties and biological assets other than bearer plants, which are carried at fair value.

The preparation of the Financial Information in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies. The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the Financial Information are disclosed in Note 4.

#### 2.1.1 New amendments early adopted by the Group

Amendments to IAS 16 and IAS 41 on Agriculture: bearer plants change the reporting for bearer plants, such as grape vines, rubber trees and oil palms. Bearer plants should be accounted for in the same way as property, plant and equipment because their operation is similar to that of manufacturing. The amendments include bearer plants in the scope of IAS 16 rather than IAS 41. The amendments are effective for annual periods beginning on or after January 1, 2016, with earlier application permitted.

Amendment to IAS 27 on equity method in separate financial statements allows entities to use equity method to account for investments in subsidiaries, joint ventures and associates in their separate financial statements. The amendment is effective for annual period beginning on or after January 1, 2016, with earlier application permitted.

As at December 31, 2014, the Group has early adopted amendments to IAS 16 and IAS 41 with retrospective application. Consequently, the Group accounted bearer plants as property, plants and equipment. With the early adoption and retrospective application of IAS 27, the Company accounts for investment in associates and joint ventures using equity accounting whereas investments in subsidiaries are accounted for at cost. Early adoption of those relevant standards is to be consistent with the financial information prepared for statutory reporting purpose under Accounting Standards for Business Enterprises of the PRC.

#### 2.1.2 New standards and interpretations not yet adopted

The following new standards, amendments and interpretations to existing standards have been issued but are not effective for the financial year beginning January 1, 2014 and have not been early adopted by the Group.

- IFRS 14, "Regulatory Deferral Accounts", describes regulatory deferral account balances as amounts of expense or income that would not be recognised as assets or liabilities in accordance with other standards, but that qualify to be deferred in accordance with IFRS 14 because the amount is included, or is expected to be included, by the rate regulator in establishing the price(s) that an entity can charge to customers for rate-regulated goods or services. IFRS 14 permits eligible first-time adopters of IFRS to continue their previous GAAP rate-regulated accounting policies, with limited changes. IFRS 14 requires separate presentation of regulatory deferral account balances in the balance sheet and of movements in those balances in the statement of comprehensive income. Disclosures are required to identify the nature of, and risk associated with, the form of rate regulation that has given rise to the recognition of regulatory deferral account balances. IFRS 14 is effective for an entity's first annual financial statements under IFRS for a period beginning on or after January 1, 2016, with earlier application permitted.
  - IFRS 9, "Financial instruments", addresses the classification, measurement and recognition of financial assets and financial liabilities. The complete version of IFRS 9 was issued in July 2014. It replaces the guidance in IAS 39 that relates to the classification and measurement of financial instruments. IFRS 9 retains but simplifies the mixed measurement model and establishes three primary measurement categories for financial assets: amortised cost, fair value through other comprehensive income and fair value through profit or loss. The basis of classification depends on the entity's business model and the contractual cash flow characteristics of the financial asset. Investments in equity instruments are required to be measured at fair value through profit or loss with the irrevocable option at inception to present changes in fair value in other comprehensive income not recycling. There is now a new expected credit losses model that replaces the incurred loss impairment model used in IAS 39. For financial liabilities there were no changes to classification and measurement except for the recognition of changes in own credit risk in other comprehensive income, for liabilities designated at fair value through profit or loss. IFRS 9 relaxes the requirements for hedge effectiveness by replacing the bright line hedge effectiveness tests. It requires an economic relationship between the hedged item and hedging instrument and

### **ACCOUNTANT'S REPORT**

for the 'hedged ratio' to be the same as the one management actually use for risk management purposes. Contemporaneous documentation is still required but is different to that currently prepared under IAS 39. The standard is effective for accounting periods beginning on or after January 1, 2018. Early adoption is permitted.

- IFRS 15, "Revenue from contracts with customers" deals with revenue recognition and establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers. Revenue is recognised when a customer obtains control of a good or service and thus has the ability to direct the use and obtain the benefits from the good or service. The standard replaces IAS 18 'Revenue' and IAS 11 'Construction contracts' and related interpretations. The standard is effective for annual periods beginning on or after January 1, 2017 and earlier application is permitted.
- Amendment to IAS 19 regarding defined benefit plans: employee contributions narrow scope amendment applies to contributions from employees or third parties to defined benefit plans. The amendment distinguishes between contributions that are linked to service only in the period in which they arise and those linked to service in more than one period. The amendment allows contributions that are linked to service, and do not vary with the length of employee service, to be deducted from the cost of benefits earned in the period that the service is provided. Contributions that are linked to service, and vary according to the length of employee service, must be spread over the service period using the same attribution method that is applied to the benefits. The amendment is effective for annual periods beginning on or after July 1, 2014 and to be applied retrospectively, with earlier application permitted.
- Amendments to IFRS 10 and IAS 28 on sale or contribution of assets between an investor and its associate or joint venture address an inconsistency between IFRS 10 and IAS 28 in the sale and contribution of assets between an investor and its associate or joint venture. A full gain or loss is recognised when a transaction involves a business. A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if those assets are in a subsidiary. The amendment is effective for annual period beginning on or after January 1, 2016, with earlier application permitted.
- Amendments to IAS 16 and IAS 38 on clarification of acceptable methods of depreciation and amortisation clarify when a method of depreciation or amortisation based on revenue may be appropriate. The amendment to IAS 16 clarifies that depreciation of an item of property, plant and equipment based on revenue generated by using the asset is not appropriate. The amendment to IAS 38 establishes a rebuttable presumption that amortisation of an intangible asset based on revenue generated by using the asset is inappropriate. The presumption may only be rebutted in certain limited circumstances:
  - where the intangible asset is expressed as a measure of revenue; or
  - where it can be demonstrated that revenue and the consumption of the economic benefits of the intangible asset are highly correlated.

The amendment is effective for annual period beginning on or after January 1, 2016, with earlier application permitted.

- Amendment to IFRS 11 on accounting for acquisitions of interests in joint operations requires an investor to apply the principles of business combination accounting when it acquires an interest in a joint operation that constitutes a 'business' (as defined in IFRS 3, Business combinations). Specifically, an investor will need to:
  - measure identifiable assets and liabilities at fair value;
  - expense acquisition-related costs;
  - recognise deferred income tax; and
  - recognise the residual as goodwill.

All other principles of business combination accounting apply unless they conflict with IFRS 11.

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The amendment is applicable to both the acquisition of the initial interest and a further interest in a joint operation. The previously held interest is not remeasured when the acquisition of an additional interest in the same joint operation with joint control maintained.

The amendment is effective for annual period beginning on or after January 1, 2016, with earlier application permitted.

The Group is assessing the impact of above new standards or amendments or interpretations to standards. There are no other IFRS or IFRIC interpretations that are not yet effective that would be expected to have a material impact on the Group.

#### 2.2 Subsidiaries

#### 2.2.1 Consolidation

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

#### (a) Business combination

The Group uses the acquisition method of accounting to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquiree's net assets.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in consolidated income statement.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in accordance with IAS 39 either in income statement or as a change to other comprehensive income. Contingent consideration that is classified as equity is not re-measured, and its subsequent settlement is accounted for within equity.

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill (Note 2.10). If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the identifiable net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the income statement.

Inter-company transactions, balances and unrealised gains/losses on transactions between group companies are eliminated on consolidation. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group. The financial statements of the parent and its subsidiaries used in the preparation of the Financial Information have the same reporting date.

#### (b) Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid/received and the relevant share acquired/disposed of the carrying value of net assets of the subsidiary is recorded in equity.

### **ACCOUNTANT'S REPORT**

The potential cash payments related to put options issued by the Group over the equity of a subsidiary are accounted for as financial liabilities when such options may only be settled other than by exchange of a fixed amount of cash or another financial asset for a fixed number of shares in the subsidiary. The amount that may become payable under the option on exercise is initially recognised at fair value as a written put option liability with a corresponding charge directly to equity.

Written put option liability is subsequently re-measured at fair value as a result of the change in the expected performance at each balance sheet date, with any resulting gain or loss recognised in income statement. In the event that the option expires unexercised, the written put option liability is derecognised with a corresponding adjustment to equity.

#### (c) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in income statement. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to income statement.

#### 2.2.2 Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost also includes direct attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable. Impairment testing of the investments in subsidiaries accounted for at cost is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investee's net assets including goodwill.

With the early adoption of amendments to IAS 27 as described in Note 2.1.1 above, investment in associates are accounted for using equity method in separate financial statement. The carrying amount of investment in associates is increased or decreased to recognise the investor's share of comprehensive income and other change in the net assets of the associates. Investments in associates that are accounted for in accordance with IAS 39 in the consolidated financial statements are accounted for in the same way in the separate financial statements.

#### 2.3 Associates

Associates are all entities over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control of those policies.

#### (a) Equity method of accounting

Investments in associates other than those investments in venture capital funds ("VC Funds") and private equity funds ("PE Funds") of the Group are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the income statement of the investee after the date of acquisition. The Group's investment associates using equity accounting includes goodwill identified on acquisition, net of any accumulated impairment losses.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to income statement where appropriate.

The Group's share of its associates' post-acquisition profit or loss is recognised in the income statement, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

### **ACCOUNTANT'S REPORT**

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to "share of (losses)/profit of associates and joint ventures accounted for using the equity method" in the consolidated income statement.

Profits and losses resulting from upstream and downstream transactions between the Group and its associates are recognised in the Group's consolidated income statements only to the extent of unrelated investor's interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of the associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Dilution gains and losses arising in investments in associates are recognised in the income statement.

#### (b) Fair value through profit or loss

The Group has invested as a limited partner in certain VC Funds and PE Funds and exerted significant influence. The Group has applied the measurement exemption within IAS 28 "Investment in Associates and joint ventures" for mutual funds, unit trusts and similar entities and such investments are measured at fair value through profit or loss and presented as "Associates measured at fair value through profit or loss" in the balance sheet.

#### 2.4 Joint arrangements

Investments in joint arrangements are classified as either joint operations or joint ventures depending on the contractual rights and obligations of each investor. Joint ventures are accounted for using the equity method.

Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the group's share of the post-acquisition profits or losses and movements in other comprehensive income of the joint ventures. When the group's share of losses in a joint venture equals or exceeds its interests in the joint venture (which includes any long-term interests that, in substance, form part of the group's net investment in the joint venture), the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint venture.

Unrealised gains on transactions between the group and its joint ventures are eliminated to the extent of the group's interest in the joint ventures. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

#### 2.5 Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as Board of Directors that makes strategic decisions.

#### 2.6 Foreign currency translation

#### (a) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The Financial Information are presented in RMB, which is the Company's functional and the Group's presentation currency.

#### (b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are re-measured. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement, except when deferred in other comprehensive income as qualifying cash flow hedges and qualifying net investment hedges.

## **ACCOUNTANT'S REPORT**

Foreign exchange gains and losses that relate to monetary assets and liabilities denominated in foreign currency are presented in the consolidated income statement within "other income and gains/(losses)".

Changes in the fair value of monetary securities denominated in foreign currency classified as available for sale are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in amortised cost are recognised in income statement, and other changes in carrying amount are recognised in other comprehensive income.

Translation differences on non-monetary financial assets and liabilities such as equities held at fair value through profit or loss are recognised in income statement as part of the fair value gain or loss. Translation differences on non-monetary financial assets, such as equities classified as available for sale, are included in other comprehensive income.

#### (c) Group companies

The results and financial position of all the Group entities that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- income and expenses for each income statement presented are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- all resulting exchange differences are recognised in other comprehensive income.
- (d) Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Exchange differences arising are recognised in other comprehensive income.

#### (e) Disposal of foreign operation and partial disposal

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, a disposal involving loss of joint control over a jointly controlled entity that includes a foreign operation, or a disposal involving loss of significant influence over an associate that includes a foreign operation), all of the exchange differences accumulated in equity in respect of that operation attributable to the equity owners of the Company are reclassified to income statement.

In the case of a partial disposal that does not result in the Group losing control over a subsidiary that includes a foreign operation, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in income statement. For all other partial disposals (that is, reductions in the Group's ownership interest in associates or jointly controlled entities that do not result in the Group losing significant influence or joint control) the proportionate share of the accumulated exchange difference is reclassified to income statement.

#### 2.7 Property, plant and equipment

Property, plant and equipment are stated at historical cost less depreciation and accumulated impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

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Depreciation of buildings, building-related equipment and leasehold improvements is calculated using the straight-line method to allocate their costs to their estimated residual values over the unexpired periods of the leases or their expected useful lives to the Group whichever is shorter.

Depreciation of other property, plant and equipment is calculated using the straight-line method to allocate their costs to their estimated residual values over their estimated useful lives to the Group. The principal annual rates used for this purpose are:

- Buildings and leasehold improvements	10-50 years
- Machinery and equipment	2-8 years
- Motor & Vehicles	5-6 years
- Office equipment and others	3-10 years
– Bearer plants	20 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (Note 2.10).

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within "other income and gains/(losses)" in the consolidated income statement.

#### 2.8 Construction-in-progress

Construction-in-progress represents buildings, plant and machinery and internal use software under construction and pending installation and is stated at historical cost, less any accumulated impairment losses. Historical cost comprises all direct and indirect costs of acquisition or construction or installation of buildings, plant and machinery or internal use software as well as interest expenses and exchange differences on the related funds borrowed during the construction, installation and testing periods and prior to the date when the assets were available for use. No depreciation or amortization is provided for construction-in-progress. On completion, the carrying values of the buildings, plant and machinery or internal use software are transferred from construction-in-progress to property, plant and equipment or intangible assets.

#### 2.9 Investment property

Investment property, principally comprising leasehold land and buildings, is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the Group. Land held under operating leases are accounted for as investment properties when the rest of the definition of an investment property is met. In such cases, the operating leases concerned are accounted for as if they were finance leases.

Investment property is initially measured at cost, including related transaction costs and where applicable borrowing costs. After initial recognition, investment properties are carried at fair value, representing open market value determined at each reporting date by external valuers. Fair value is based on active market prices, adjusted, if necessary, for any difference in the nature, location or condition of the specific asset. If the information is not available, the Group uses alternative valuation methods such as recent prices on less active markets or discounted cash flow projections. Changes in fair values are recorded in the consolidated income statement as part of a valuation gain or loss in "other income and gains/(losses)".

Property that is being constructed or developed as investment property is carried at fair value. Where fair value is not reliably determinable, such property under construction is measured at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier).

The fair value of investment property reflects, among other things, rental income from current leases and assumptions about rental income from future leases in light of current market condition.

Subsequent expenditure is charged to the asset's carrying amount only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed in the consolidated income statement during the financial period in which they are incurred.

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If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment, and its fair value at the date of reclassification becomes its cost for accounting purposes.

When the owner occupied properties transferring to investment properties, a revaluation surplus is credited to other comprehensive income and accumulated in equity under the heading of revaluation reserve. The revaluation reserve included in equity may be transferred directly to retained earnings when the surplus is realised.

#### 2.10 Intangible assets

#### (a) Goodwill

Goodwill arises on the acquisition of subsidiaries, associates and joint ventures and represents the excess of the consideration transferred over the Group's interest in net fair value of the identifiable assets, liabilities and contingent liabilities of the acquiree and the non-controlling interest in the acquiree. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill on acquisitions of associates and joint ventures is included in investments in associates and joint ventures.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units ("CGUs"), or groups of CGUs, that is expected to benefit from the synergies of the combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes.

Goodwill impairment reviews are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs to sell. Any impairment is recognised immediately as an expense and is not subsequently reversed.

#### (b) Trademarks

Separately acquired trademarks and licences are shown at historical cost. Trademarks acquired in a business combination are recognised at fair value at the acquisition date. Trademarks with a definite useful life are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method to allocate the cost of trademarks over their estimated useful lives of up to 8 years. Trademarks with an indefinite useful life are subject to impairment testing annually.

#### (c) Contractual customer relationships

Contractual customer relationships acquired in a business combination are recognised at fair value at the acquisition date. The contractual customer relationships have a definite useful life and are carried at cost less accumulated amortisation. Amortisation is calculated using the straight-line method over their estimated useful lives, which are from 10 to 15 years.

#### (d) Computer software

Costs associated with maintaining computer software programmes are recognised as an expense as incurred. Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group are recognised as intangible assets when the following criteria are met:

- It is technically feasible to complete the software product so that it will be available for use;
- Management intends to complete the software product and use or sell it;
- There is an ability to use or sell the software product;
- It can be demonstrated how the software product will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- The expenditure attributable to the software product during its development can be reliably measured.

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Development costs include the employee costs incurred as a result of developing software and an appropriate portion of relevant overheads.

Other development expenditures that do not meet these criteria are recognised as an expense as incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period.

Acquired computer software licences costs and computer software development costs recognised as assets are amortised over their estimated useful lives, which does not exceed 5 years.

#### (e) Patents, technology and marketing right

Expenditures on acquired patents, technology and marketing rights is capitalised at historical cost which is the fair value at acquisition and amortised using the straight-line method over their estimated useful lives of not more than 5 years.

#### 2.11 Impairment of non-financial assets

Assets that have an indefinite useful life or are not yet available for use are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are largely independent cash flows (cash-generating units). Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment at each reporting date.

#### 2.12 Biological assets

As stated in Note 2.1.1, the Group has early adopted the amendments to IAS 41 and IAS 16 with regard to bearer plants as at December 31, 2014. Bearer plants of the Group consist of blueberry and kiwi trees, which are recognised as property, plant and equipment and measured at cost less accumulated depreciation and impairment.

Agricultural produce harvested from bearer biological assets is measured at its fair value less costs to sell at the point of harvest and recognised as inventory subsequently. The fair value of agricultural produce is based on market prices of agricultural produce of similar size and weight or alternative estimates of fair value.

#### 2.13 Financial assets

#### 2.13.1 Classification

The Group classifies its financial assets in the following categories: (a) at fair value through profit or loss, (b) loans and receivables, and (c) available-for-sale. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

#### (a) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets held for trading and those designated at fair value through profit or loss at initial recognition. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by management. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if expected to be settled within 12 months; otherwise, they are classified as non-current.

#### (b) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for the amounts that are settled or expected to be settled more than 12 months after the end of the reporting period. These are classified as non-current assets. The Group's loans and receivables comprise trade, notes and other receivables, deposits, bank deposits and cash and cash equivalents in the balance sheet (Notes 2.18 and 2.19).

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#### (c) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless the investment matures or management intends to dispose of it within 12 months of the end of the reporting period.

#### 2.13.2 Recognition and measurement

Regular way purchases and sales of financial assets are recognised on the trade-date, the date on which the Group commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value, and transaction costs are expensed in the consolidated income statement. Financial assets are derecognised when the rights to receive cash flows from the investments have expired or have been transferred and the Group has transferred substantially all risks and rewards of ownership. Available-for-sale financial assets and financial assets at fair value through profit or loss are subsequently carried at fair value. Loans and receivables are subsequently carried at amortised cost using the effective interest method.

When securities classified as available-for-sale are sold or impaired, the accumulated fair value adjustments recognised in equity are transferred to the income statement as "investment income and gains".

Interest on available-for-sale securities calculated using the effective interest method is recognised in the consolidated income statement as part of "investment income and gains". Dividends on available-for-sale equity instruments are recognised in the consolidated income statement as part of "investment income and gains" when the Group's right to receive payments is established.

#### 2.14 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

#### 2.15 Impairment of financial assets

#### (a) Assets carried at amortised cost

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a "loss event") and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

Evidence of impairment may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization, and where observable data indicates that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

For loans and receivables category, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced and the amount of the loss is recognised in the consolidated income statement. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the reversal of the previously recognised impairment loss is recognised in the consolidated income statement.

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#### (b) Assets classified as available-for-sale

The Group assesses at the end of each reporting period whether there is objective evidence that a financial asset or a group of financial assets is impaired. For debt securities, if any such evidence exists, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in income statement. If, in a subsequent period, the fair value of a debt instrument classified as available for sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed through the consolidated income statement.

For equity investments, a significant or prolonged decline in the fair value of the security below its cost is also evidence that the assets are impaired. If any such evidence exists the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in consolidated income statement. Impairment losses recognised in the consolidated income statement on equity instruments are not reversed through the income statement.

#### 2.16 Derivative financial instruments and hedging activities

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates certain derivatives as either:

- hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge);
- hedges of a particular risk associated with a recognised asset or liability or a highly probable forecast transaction (cash flow hedge);

The Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

The fair values of various derivative instruments used for hedging purposes are disclosed in Note 19. Movements on the hedging reserve in shareholders' equity are shown in consolidated statements of changes in equity. The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining hedged item is more than 12 months, and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. Trading derivatives are classified as a current asset or liability.

#### (a) Fair value hedge

Changes in the fair value of derivatives that are designated and qualified as fair value hedges are recorded in the consolidated income statement, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

#### (b) Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualified as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the income statement within "other income and gains/(losses)".

Amounts accumulated in equity are reclassified to income statement in the periods when the hedged item affects profit or loss (for example, when the forecast sale that is hedged takes place). The gain or loss relating to the effective portion of interest rate swaps hedging variable rate borrowings is recognised in the income statement within "finance cost". The gain or loss relating to the ineffective portion is recognised in the income statement within "other income and gains/(losses)".

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When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss on the hedging instrument that has been recognised as other comprehensive income from the period when the hedge was effective shall remain separately in equity until the forecast transaction occurs. When a forecast transaction is no longer expected to occur, the cumulative gain or loss on the hedging instrument that has been recognised as other comprehensive income from the period when the hedge was effective shall be immediately reclassified from equity to the income statement within "other income and gains/(losses)".

#### 2.17 Inventories, properties under development and completed properties held for sale

Inventories are stated at the lower of cost and net realisable value.

Cost of inventories is determined on a weighted average basis. The cost of finished goods (except for trading products) and work-in-progress comprises direct materials, direct labor and an attributable proportion of production overheads. For trading products, cost represents invoiced value on purchases, less purchase returns and discounts. Net realizable value is determined on the basis of anticipated sales proceeds less estimated selling expenses.

Development cost of properties under development comprise land use rights, construction costs, borrowing costs and professional fees incurred during the development period. On completion, all development costs of the properties are transferred to completed properties held for sale. Net realisable value of properties under development is determined by reference to estimated sales proceeds of the properties sold in the ordinary course of business less costs to complete development and estimated selling expenses.

Completed properties held for sale are completed properties remaining unsold at year end and are stated at the lower of cost and net realisable values. Cost comprises development costs attributable to the unsold properties. Net realisable values are determined by reference to the estimated sales proceeds of properties sold in the ordinary course of business, less applicable variable selling expenses, or by management estimates based on prevailing marketing conditions.

#### 2.18 Trade and other receivables

Trade receivables are amounts due from customers for merchandise sold or services performed in the ordinary course of business. The majority of other receivables are arising from IT business and represent amounts due from subcontractors for part components sold in the ordinary course of business. If collection is expected in one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

#### 2.19 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. In the consolidated balance sheet, bank overdrafts are shown within borrowings in current liabilities.

#### 2.20 Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Where any group company purchases the Company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes) is deducted from equity attributable to equity holders of the Company until the shares are cancelled or reissued. Where such ordinary shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related income tax effects, is included in equity attributable to the Company's equity holders.

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#### 2.21 Trade payables

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

#### 2.22 Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period.

#### 2.23 Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in income statement in the period in which they are incurred.

#### 2.24 Current and deferred income tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case the tax is also recognised in other comprehensive income or directly in equity, respectively.

#### (a) Current income tax

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company's subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

#### (b) Deferred income tax

#### Inside basis differences

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statement. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

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Deferred income tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

#### Outside basis differences

Deferred income tax is provided on temporary differences arising on investments in subsidiaries, joint ventures and associates, except for deferred income tax liability where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future.

#### (c) Offsetting

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income taxes assets and liabilities relate to income taxes levied by the same tax authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

#### 2.25 Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group. It can also be a present obligation arising from past events that is not recognised because it is not probable that outflow of economic resources will be required or the amount of obligation can not be measured reliably.

A contingent liability is not recognised but is disclosed in the notes to the financial statements. When a change in the probability of an outflow occurs so that the outflow is probable, it will then be recognised as a provision.

#### 2.26 Financial guarantee contracts

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and other bodies on behalf of subsidiaries or associates to secure loans, overdrafts and other banking facilities.

Financial guarantees are initially recognised in the financial statements at fair value on the date the guarantee was given. The fair value of financial guarantees issued at the time of issuance is determined by reference to fees charged in an arm's length transaction for similar services, when such information is obtainable, or is otherwise estimated. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration of any deferred income. Subsequent to initial recognition, the Group's liabilities under such guarantees are measured at the higher of the initial amount, less amortization of fees recognised in accordance with IAS 18, and the best estimate of the amount required to settle the guarantee. These estimates are determined based on experience of similar transactions and history of past losses, supplemented by management's judgment. The fee income earned is recognised on a straight-line basis over the life of the guarantee. Any increase in the liability relating to guarantees is reported in the consolidated income statement within "General and Administrative expenses".

Where guarantees in relation to loans or other payables of subsidiaries or associates are provided with no consideration, the fair values of guarantees are accounted for as contributions and recognised as part of the cost of the investment in the financial statements of the Company.

#### 2.27 Employee benefits

The Group operates various post-employment schemes. The schemes are funded through payments to insurance companies or trustee-administrated fund, which are measured by periodic actuarial calculation. The Group has both defined benefit and defined contribution plans.

#### (a) Pension obligations

Typically defined benefit plans define an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation.

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The liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets, together with adjustments for unrecognised past service costs. Significant portion of the defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension obligation. In countries where there is no deep market in such bonds, the market rates on government bonds are used.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to equity in other comprehensive income/expenses in the period in which they arise.

Past service costs are recognised immediately in the income statement, unless the changes to the pension plan are conditional on the employees remaining in service for a specified period of time (the vesting period). In this case, the past service costs are amortised on a straight-line basis over the vesting period.

A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. The Group pays contributions to publicly or privately administered pension insurance plans on a mandatory, contractual or voluntary basis. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The contributions are recognised as employee benefit expense when they are due and are reduced by employer's portion of voluntary contributions forfeited by those employees who leave the scheme prior to vesting fully. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

The Group's contributions to local municipal government retirement schemes in connection with retirement benefit schemes in the Mainland China are expensed as incurred. The local municipal governments in the Mainland China assume the retirement benefit obligations of the qualified employees.

#### (b) Post-employment medical benefits

The Group operates a number of post-employment medical benefit schemes, the largest being in the United States. The entitlement to these benefits is usually conditional on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment using an accounting methodology similar to that for defined benefit pension plans. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised as other comprehensive income/expense in the period in which they arise. The obligations of these schemes in the United States are valued annually by independent qualified actuaries.

#### 2.28 Share-based payments

The Group operates a number of equity-settled compensation plans, including the long-term incentive program and share option plan granted by a principal subsidiary, Lenovo Group Limited ("Lenovo"), and the restricted shares granted by the Company (collectively referred to as "Incentive Awards") under which the Group receives services from employees as consideration for the Incentive Awards. The fair value of the employee services received in exchange for the grant of the Incentive Awards is recognised as an expense.

The total amount to be expensed over the vesting period is determined by reference to the fair value of the Incentive Awards granted, including any market performance conditions (for example, an entity's share price); excluding the impact of any service and non-market performance vesting conditions (for example, profitability and sales growth targets); and including the impact of non-vesting conditions. Non-market performance and service conditions are included in assumptions about the number of Incentive Awards that are expected to become exercisable/vested. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

At each balance sheet date, the Group revises its estimates of the number of Incentive Awards that are expected to become exercisable. It recognises the impact of the revision of original estimates, if any, in the income statement, with a corresponding adjustment to share-based compensation reserve under equity.

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#### 2.29 Provisions

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

#### (a) Warranty provision

The Group records warranty liabilities at the time of sale for the estimated costs that will be incurred under its basic limited warranty. The specific warranty terms and conditions vary depending upon the product and the country in which it was sold, but generally includes technical support, repair parts and labour associated with warranty repair and service actions. The period ranges from one to three years. The Group revaluates its estimates on a quarterly basis to assess the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary.

#### (b) Provision for guarantee losses

Provisions for guarantee losses are recognised when (i) it becomes probable that the holder of the guarantee will call upon the Group under the guarantee, and (ii) the amount of that claim on the Group is expected to exceed the amount currently carried in liabilities from guarantees in respect of that guarantee i.e. the amount initially recognised, less accumulated amortisation.

When determining the amounts to be recognised in respect of liabilities arising from the guarantee business, management estimates the provisions based on prior experience and default history of the business. It is possible that the prior experience and default history is not indicative of future loss on the guarantees issued. Any increase or decrease in the provisions would affect the income statement in future years.

#### (c) Other provisions

Provisions for environmental restoration, restructuring costs and legal claims are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Restructuring costs provision comprises lease termination penalties and employee termination payments. Provisions are not recognised for future operating losses.

#### 2.30 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable, and represents amounts receivable for goods supplied and service rendered, stated net of discounts, estimated returns and value added taxes. The Group recognises revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the Group's activities, as described below. The Group bases its estimates of return on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

#### (a) Sales of goods

Revenue from sale of computer hardware, software and peripherals, mobile devices, chemicals and energy materials, agriculture products and other products is recognised, net of value added tax, an allowance for estimated returns, rebates and discounts, when both ownership and risk of loss are effectively transferred to customer, generally when there is a persuasive evidence that a sales arrangement exists, the price is fixed or determinable, collectability is reasonably assured and delivery has occurred. Revenue from extended warranty contracts is deferred and amortised as earned over the contract period, ranging from one to four years. Revenue associated with undelivered elements is deferred and recorded when delivery occurs. The Group defers the cost of shipped products awaiting revenue recognition until the goods are delivered and revenue is recognised.

#### (b) Sales of properties

Revenue from sales of properties is recognised upon the delivery of property sold and transfer of ownership of the properties to the customers which are deemed to be the earlier of the actual date of delivery or the first day after the last day of the delivery period as stipulated in the property delivery notice. Deposits and instalments received on properties sold prior to the date of revenue recognition are included in current liabilities, and are separately stated in the balance sheet as advances from customers.

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#### (c) Guarantee income

Guarantee income is determined based on the total agreed fee in the guarantee contracts and is recognised in the income statement over the period of guarantee.

#### (d) Rental income

Revenue is recognised on a time proportion basis over the lease terms.

#### (e) Provision of service

Revenue from the provision of logistic services, property management and financial leasing services, consultancy & commission income and management fees are all recognised in the accounting period in which the services are rendered. Revenue from provision of systems integration service and information technology technical service is recognised over the term of contract or when services are rendered.

#### (f) Interest income

Interest income is recognised using the effective interest method. When a financial asset is impaired, the Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income. Interest income on impaired financial assets is recognised using the original effective interest rate.

#### 2.31 Dividend income

Dividend income is recognised when the right to receive payment is established.

#### 2.32 Government grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Group will comply with all attached conditions.

Government grants relating to costs are deferred and recognised as "other income and gains/(losses)" in the consolidated income statement over the period necessary to match them with the costs that they are intended to compensate.

Government grants relating to assets are recognised in income statement on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

#### 2.33 Leases

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

#### 2.34 Related party transactions

A related party transaction is a transfer of resources, services or obligations between the Group and a related party of the Group, regardless of whether a price is charged.

- (a) A person, or a close member of that person's family, is related to the Group if that person:
  - has control or joint control over the Group;
  - has significant influence over the Group; or
  - is a member of the key management personnel of the Group.

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- (b) An entity is related to the Group if any of the following conditions applies:
  - The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
  - One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
  - Both entities are joint ventures of the same third party;
  - One entity is a joint venture of a third entity and the other entity is an associate of the third party;
  - The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
  - The entity is controlled or jointly controlled by a person identified in (a) above;
  - A person, or a close member of that person's family, who has control or joint control over the Group, has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

#### 2.35 Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders.

#### 3. FINANCIAL RISK MANAGEMENT

#### 3.1 Financial risk factors

The Group's activities expose to a variety of financial risks: market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance. The Group has implemented a unified and multitiered financial control management system. The Company guides and supervises major aspects of financial management of its subsidiaries and each subsidiary manages its financial risks locally. Certain subsidiaries of the Group use derivative financial instruments to hedge certain risk exposures.

#### (a) Market risk

#### (i) Foreign exchange risk

The Group operates internationally and is exposed to foreign currency risk arising from various currency exposures, primarily with respect to United States dollar, Renminbi, and Euro. Foreign currency risk arises from the future business transactions, recognised assets and liabilities and net investment in foreign operations denominated in a currency other than the functional currency of the Group's subsidiaries. Each subsidiary of the Group monitors the amount of assets and liabilities and enter into forward exchange contracts to mitigate the foreign currency risk as appropriate.

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The carrying amount in RMB equivalents of the financial assets and liabilities held by the Company and its subsidiaries denominated in the currencies other than their respective functional currencies are summarised below:

	USD RMB'000	As at Decemb RMB RMB'000	er 31, 2012 EUR <i>RMB</i> '000	<b>Total</b> <i>RMB</i> '000
Trade and other receivables Bank deposits and cash and	1,524,713	11	745,630	2,270,354
cash equivalents	201,769	366,102	99,368	667,239
Trade and other payables	(5,426,415)	(14,183)	(48,615)	(5,489,213)
Borrowings	(797,067)	-	(34,303)	(831,370)
Intercompany balances before elimination	(10,480,210)	(2,659,037)	(1,110,227)	(14,249,474)
Gross exposure	(14,977,210)	(2,307,107)	(348,147)	(17,632,464)
Notional amounts of forward exchange contracts used as				
economic hedge	14,475,419		389,607	14,865,026
Net exposure	(501,791)	(2,307,107)	41,460	(2,767,438)
	USD	As at Decemb RMB	er 31, 2013 EUR	Total
	RMB'000	RMB'000	RMB'000	RMB'000
Trade and other receivables Bank deposits and cash and	1,288,228	8,452	1,119,364	2,416,044
cash equivalents	927,542			
cash equivalents	927,342	108,262	152,290	1,188,094
Trade and other payables	(3,176,441)	108,262 (65,286)	152,290 (5,952)	1,188,094 (3,247,679)
Trade and other payables Borrowings	,			
Trade and other payables	(3,176,441)		(5,952)	(3,247,679)
Trade and other payables Borrowings Intercompany balances before	(3,176,441) (971,065)	(65,286)	(5,952) (91,261)	(3,247,679) (1,062,326)
Trade and other payables Borrowings Intercompany balances before elimination Gross exposure Notional amounts of forward	(3,176,441) (971,065) (13,221,393)	(65,286) - (168,207)	(5,952) (91,261) (1,698,244)	(3,247,679) (1,062,326) (15,087,844)
Trade and other payables Borrowings Intercompany balances before elimination Gross exposure	(3,176,441) (971,065) (13,221,393)	(65,286) - (168,207)	(5,952) (91,261) (1,698,244)	(3,247,679) (1,062,326) (15,087,844)

### **ACCOUNTANT'S REPORT**

		As at Decembe	er 31, 2014	
	USD	RMB	EUR	Total
	RMB'000	RMB'000	RMB'000	RMB'000
Trade and other receivables	2,043,847	41,330	1,752,203	3,837,380
Bank deposits and cash and				
cash equivalents	1,322,316	225,419	354,652	1,902,387
Trade and other payables	(5,538,496)	(159,972)	(69,981)	(5,768,449)
Borrowings	(518,624)	_	(100)	(518,724)
Intercompany balances before				
elimination	(9,088,164)	1,970,897	(1,043,290)	(8,160,557)
Gross exposure	(11,779,121)	2,077,674	993,484	(8,707,963)
Notional amounts of forward exchange contracts used as				
economic hedge	14,185,115		243,102	14,428,217
Net exposure	2,405,994	2,077,674	1,236,586	5,720,254

As at December 31, 2012, 2013 and 2014, if RMB had weakened/strengthened by 5% against the major currencies with all other variables held constant, the Group would generate extra exchange gains or losses of approximately RMB92 million, RMB50 million, and RMB78 million, respectively.

The analysis above is based on the assumption that RMB weakened or strengthened against all other currencies in the same direction and magnitude, but it may not be necessarily true in reality.

#### (ii) Price risk

The Group is exposed to equity securities price risk because of investments held by the Group and classified on the consolidated balance sheets either as available-for-sale or at fair value through profit or loss. The commodity price risk the Group exposed is not material. To manage its price risk arising from investments in equity securities, the Group diversifies its portfolio.

The Group's investments in equity of other entities that are publicly traded in the following five capital markets: HK, China, US, Japan and Taiwan.

The table below summarises the impact of increases/decreases of the five capital markets on the group's pre-tax profit and other comprehensive income for the year. The analysis is based on the assumption that the equity indexes had increased/decreased by 5% with all other variables held constant.

•		
2012	2013	2014
RMB'000	RMB'000	RMB'000
910	425	861
32,075	_	3,968
12,304	7,137	_
222,189	132,611	341
267,478	140,173	5,170
	Year e 2012 <i>RMB'000</i> 910 32,075 12,304 222,189	RMB'000         RMB'000           910         425           32,075         -           12,304         7,137           222,189         132,611

### **ACCOUNTANT'S REPORT**

	Impact on oth	her comprehensive	income
	Year e	nded December 31	,
Index	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Equity securities – HK	36,431	25,324	23,541
Equity securities – US	11,818	-	4,409
Equity securities – Japan	3,283	2,972	3,123
Equity securities - China	41,397	56,758	94,810
	92,929	85,054	125,883

Pre-tax profit for the year would increase/decrease as a result of gains/losses on equity securities classified as at fair value through profit or loss. Other comprehensive income would increase/decrease as a result of gains/losses on equity securities classified as available-for-sale.

Other market price risk also arises from the Group's investments in unlisted equity securities, including VC Funds and PE Funds.

#### (iii) Cash flow and fair value interest rate risk

The Group's interest rate risk arises primarily from long-term borrowings and loans from related parties. Long-term borrowings at floating rates expose the Group to cash flow interest rate risk. Long-term borrowings and loans from related parties at fixed rates expose the Group to fair value interest rate risk. The Group's long-term borrowings with floating interest rates amounted to approximately RMB5 billion, RMB5 billion and RMB8 billion as at December 31, 2012, 2013 and 2014; long-term borrowings and loans from related parties with fixed interest rates amounted to approximately RMB24 billion, RMB29 billion and RMB49 billion as at December 31, 2012, 2013 and 2014.

The Group operates various customer financing programs primarily in IT business. The Group is exposed to fluctuation of interest rates of all the currencies covered by those programs.

The Group manage its interest rate risk by performing regular review and monitoring its interest rate exposure and when appropriate using floating-to-fixed interest rate swaps.

If interest rates on the floating rate borrowings had risen/fallen 50 basis points while all other variables had been held constant, the Group's post-tax profit would have decreased/increased by approximately RMB24 million, RMB25 million and RMB38 million as at December 31, 2012, 2013 and 2014.

If interest rates on customer financing programs had risen/fallen 50 basis points while all other variables had been held constant, the Group's post-tax profit would have decreased/increased by approximately RMB21 million, RMB24 million and RMB40 million as at December 31, 2012, 2013 and 2014.

#### (b) Credit risk

Credit risk is managed on a group basis. Credit risk mainly arises from cash and cash equivalents, bank deposits, restricted deposits, trade and notes receivable, loans to customers, other receivables and derivative financial instruments etc.

For the cash at bank, the Group controls its credit risk through monitoring their credit rating and setting approved credit limits that are regularly reviewed.

The Group has no significant concentration of customer credit risk. The Group has policies to limit the credit exposure on receivables. The Group assesses the credit quality of and sets credit limits on its customers, taking into account their financial position, the availability of guarantee from third parties, their credit history and other factors such as current market conditions. The credit history of the customers is regularly monitored by the Group. In respect of customers with a poor credit history, the Group will use written payment reminders, or shorten or cancel credit periods, to ensure the overall credit risk of the Group is limited to a controllable extent.

### **ACCOUNTANT'S REPORT**

The Group has taken measures to identify credit risks arising from guarantee business. The Group manages credit risk at every stage of the risk management system, including pre-approval, review and credit approval and post-transaction monitoring processes. The Group conducts customer acceptance and due diligence by business department and risk management department during the pre-approval process. A transaction may be subject to the review and approval of credit approval officer, regional risk committee, deputy chairman and chairman depending on the transaction size. During the post-transaction monitoring process, the Group conducts on-site inspection and ongoing post-transaction reviews focusing on various aspects, including but not limited to customers' product markets, operating income, assets and liabilities, cash flows from operating activities to detect potential risks. The Group takes proactive preventive actions based on the risk analysis and design contingency plans accordingly.

The Group adopts the same pre-approval, review and credit approval risk management system for credit risk arising from loan business. During the post-transaction monitoring process, the Group conducts a visit of customers within one month after disbursement of loans, and conducts on-site inspection on a semi-annual basis. The review focuses on the use of loans, the financial and operational conditions of the borrowers or the progress of projects and status of the collateral.

The Group adopts a loan risk classification approach to manage its loan portfolio risk. Loans are generally classified as normal, special mention, substandard, doubtful and loss according to their levels of risk. Substandard, doubtful and loss loans are considered to be impaired loans and advances. They are classified as such when one or more events demonstrate that there is objective evidence of a loss event. The impairment loss is assessed collectively or individually as appropriate.

At the same time, the Group has established relevant mechanisms to apply tiered management of credit risks, and set limits to acceptable risks for different individual or group counterparties, different industries and geographical regions. The Group monitors the risk status of these customers regularly and reviews their risk positions at least on a quarterly basis.

#### (c) Liquidity risk

Cash flow forecasting is performed by each subsidiary of the Group. The Group monitors its subsidiaries' rolling forecasts of short-term and long-term liquidity requirements to ensure it has sufficient cash and securities that are readily convertible to cash to meet operational needs, while maintaining sufficient headroom on its undrawn committed borrowing facilities from major financial institution so that it does not breach borrowing limits or covenants on any of its borrowing facilities to meet the short-term and long-term liquidity requirements.

The table below set forth the financial liabilities of the Group and the Company based on the remaining period at the balance sheet date to the contractual maturity date at their contractual undiscounted cash flows:

	Less than 1 year RMB'000	Between 1 and 2 years RMB'000	The Group Between 2 and 5 years RMB'000	Over 5 years RMB'000	<b>Total</b> <i>RMB</i> '000
As at December 31, 2012					
Borrowings	13,588,401	10,931,176	12,077,823	9,959,748	46,557,148
Trade and notes payables	35,616,992	-	-	-	35,616,992
Other payables and accruals	36,199,161	-	-	-	36,199,161
Other liabilities excluding					
non-financial liabilities	1,191,397	1,973,003	4,807,963	296,795	8,269,158
Derivative financial instruments settled in gross: Forward foreign exchange					
contracts					
– outflow	24,756,757	_	_	_	24,756,757
- inflow	(25,002,025)	_	_	_	(25,002,025)
Financial guarantee contracts	/ /				
$(Note \ 44)$	9,753,488	-	-	-	9,753,488

	Less than 1 year RMB'000	Between 1 and 2 years <i>RMB</i> '000	The Group Between 2 and 5 years <i>RMB</i> '000	Over 5 years RMB'000	<b>Total</b> <i>RMB'000</i>
As at December 31, 2013	15 501 (22	15 100 444	16 050 500	1 000 000	51.052.000
Borrowings	15,781,622	15,133,466	16,078,583	4,980,229	51,973,900
Trade and notes payables	38,373,453 36,015,397	-	-	-	38,373,453
Other payables and accruals Other liabilities excluding	50,015,597	-	-	-	36,015,397
non-financial liabilities	358,213	1,692,698	5,809,185	147,538	8,007,634
Derivative financial instruments settled in gross: Forward foreign exchange contracts	550,215	1,072,070	5,007,105	111,000	0,007,001
– outflow	33,958,836	-	-	_	33,958,836
– inflow	(34,113,383)	-	-	-	(34,113,383)
Financial guarantee contracts					
(Note 44)	12,725,475	-	-	-	12,725,475
As at December 21 2014					
As at December 31, 2014 Borrowings	20,957,057	19,231,308	41,082,770	3,539,944	84,811,079
Trade and notes payables	49,755,181			-	49,755,181
Other payables and accruals	38,482,595	_	_	_	38,482,595
Other liabilities excluding	, - ,				
non-financial liabilities	325,670	3,565,024	10,988,625	817,259	15,696,578
Derivative financial instruments settled in gross: Forward foreign exchange contracts					
– outflow	39,071,463	-	-	_	39,071,463
– inflow	(45,392,444)	-	-	-	(45,392,444)
Financial guarantee contracts (Note 44)	13,275,187	-	-	-	13,275,187
			The Company		
	Less than	Between	Between	Over	
	1 year	1 and 2 years	2 and 5 years	5 years	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
At December 31, 2012					
Borrowings	6,893,189	1,713,100	7,671,856	6,023,700	22,301,845
Amounts due to subsidiaries	1,309,408	1,713,100	7,071,050	0,023,700	1,309,408
Amounts due to related	1,309,408	-	-	-	1,509,408
parties	1,047,516	684,280			1 731 706
Other payables and other	1,047,510	004,200	-	-	1,731,796
liabilities	580,077				580,077
Financial guarantee contracts	16,839,285	_			16,839,285
i manerar guarantee contracts	10,037,205				10,057,205
At December 31, 2013					
Borrowings	3,839,975	7,612,717	8,297,817	2,813,625	22,564,134
Amounts due to subsidiaries	819,919		-	_,	819,919
Amounts due to related	017,717				017,717
parties	47,516	47,516	1,718,745	_	1,813,777
Other payables and other	,	,	-,,		-,,
liabilities	279,346	_	_	_	279,346
Financial guarantee contracts	19,957,937	-	_	-	19,957,937
At December 31, 2014					
	4,407.786	7,459.382	13,101.633	2,682,525	27,651.326
Borrowings	4,407,786 866,452	7,459,382	13,101,633	2,682,525	27,651,326 866,452
Borrowings Amounts due to subsidiaries	4,407,786 866,452	7,459,382	13,101,633	2,682,525	27,651,326 866,452
Borrowings Amounts due to subsidiaries Amounts due to related	866,452	7,459,382	13,101,633	2,682,525	866,452
Borrowings Amounts due to subsidiaries Amounts due to related parties		7,459,382 	13,101,633 _ _	2,682,525 _ _	
parties Other payables and other	866,452 1,000	7,459,382	13,101,633	2,682,525	866,452 1,000
Borrowings Amounts due to subsidiaries Amounts due to related parties	866,452	7,459,382	13,101,633	2,682,525	866,452

## **ACCOUNTANT'S REPORT**

#### 3.2 Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, the Group monitors capital on the basis of debt to equity ratio. Debt to equity ratio is calculated by dividing net debt by total equity at the end of each financial period. The Group's strategy remains unchanged and debt to equity ratios and net cash position of the Group as at December 31, 2012, 2013 and 2014 are as follows:

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Total borrowings (Note 38)	38,865,447	45,615,157	76,120,680	
Less: cash and cash equivalents (Note 29)	(37,824,632)	(35,461,855)	(35,772,890)	
	1,040,815	10,153,302	40,347,790	
Total equity	39,441,878	43,977,164	52,865,266	
Debt to equity ratio	2.6%	23.1%	76.3%	

#### 3.3 Fair value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

### **ACCOUNTANT'S REPORT**

The following table presents the group's financial assets and liabilities that are measured at fair value at December 31, 2012, 2013 and 2014.

	The Group			
	Level 1	As at Decemb Level 2	er 31, 2012 Level 3	Total
	RMB'000	RMB'000	RMB'000	RMB'000
Assets				
Associates measured at fair value through profit or loss	_	_	9,725,080	9,725,080
Financial assets measured at fair value through profit or loss				
- Listed securities	5,217,952	131,608		5,349,560
<ul> <li>Unlisted securities</li> <li>Derivative financial instruments</li> </ul>	-	_	607,941	607,941
( <i>Note i</i> ) Available-for-sale financial assets	-	642,033	24,078	666,111
- Listed securities	1,789,384	69,173	_	1,858,557
<ul> <li>Unlisted securities</li> <li>Bank's wealth management</li> </ul>	_	_	1,452,378	1,452,378
product			207,000	207,000
	7,007,336	842,814	12,016,477	19,866,627
Liabilities				
Derivative financial instruments ( <i>Note i</i> )	_	411,678	_	411,678
Contingent considerations Written put option liability	_		1,905,814 1,348,158	1,905,814 1,348,158
written put option haolity				
		411,678	3,253,972	3,665,650
		The Gi As at Decemb		
	Level 1	As at Decemb Level 2	er 31, 2013 Level 3	Total
	Level 1 RMB'000	As at Decemb	er 31, 2013	<b>Total</b> <i>RMB</i> '000
Assets		As at Decemb Level 2	er 31, 2013 Level 3	
Associates measured at fair value through profit or loss		As at Decemb Level 2	er 31, 2013 Level 3	
Associates measured		As at Decemb Level 2	er 31, 2013 Level 3 <i>RMB'000</i>	RMB'000
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities		As at Decemb Level 2	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076	<i>RMB'000</i> 11,882,076 2,803,462
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments	<i>RMB</i> '000	As at Decemb Level 2 <i>RMB'000</i> – 111,638 –	er 31, 2013 Level 3 <i>RMB'000</i>	<i>RMB</i> '000 11,882,076 2,803,462 622,425
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities	<i>RMB</i> '000	As at Decemb Level 2 RMB'000	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076	<i>RMB'000</i> 11,882,076 2,803,462
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities	<i>RMB</i> '000	As at Decemb Level 2 <i>RMB'000</i> – 111,638 –	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425	<i>RMB'000</i> 11,882,076 2,803,462 622,425 556,659 1,701,076
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities – Bank's wealth management	<i>RMB</i> '000 - 2,691,824 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425 - 866,855	<i>RMB'000</i> 11,882,076 2,803,462 622,425 556,659 1,701,076 866,855
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities	<i>RMB</i> '000 - 2,691,824 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425	<i>RMB'000</i> 11,882,076 2,803,462 622,425 556,659 1,701,076
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities – Bank's wealth management	<i>RMB</i> '000 - 2,691,824 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425 - 866,855	<i>RMB'000</i> 11,882,076 2,803,462 622,425 556,659 1,701,076 866,855
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities – Bank's wealth management	<i>RMB</i> '000 - 2,691,824 - 978,384 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659 722,692 - -	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425 - 866,855 7,000	<i>RMB'000</i> 11,882,076 2,803,462 622,425 556,659 1,701,076 866,855 7,000
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities – Bank's wealth management product	<i>RMB</i> '000 - 2,691,824 - 978,384 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659 722,692 - -	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425 - 866,855 7,000	<i>RMB'000</i> 11,882,076 2,803,462 622,425 556,659 1,701,076 866,855 7,000
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities – Bank's wealth management product Liabilities Derivative financial instruments ( <i>Note i</i> )	<i>RMB</i> '000 - 2,691,824 - 978,384 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659 722,692 - -	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425 - 866,855 7,000 13,378,356	<i>RMB</i> '000 11,882,076 2,803,462 622,425 556,659 1,701,076 866,855 7,000 18,439,553 369,271
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities – Bank's wealth management product Liabilities Derivative financial instruments ( <i>Note i</i> ) Contingent considerations	<i>RMB</i> '000 - 2,691,824 - 978,384 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659 722,692 - - 1,390,989	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425 - 866,855 7,000	<i>RMB</i> '000 11,882,076 2,803,462 622,425 556,659 1,701,076 866,855 7,000 18,439,553 369,271 1,865,475
Associates measured at fair value through profit or loss Financial assets measured at fair value through profit or loss – Listed securities – Unlisted securities Derivative financial instruments ( <i>Note i</i> ) Available-for-sale financial assets – Listed securities – Unlisted securities – Bank's wealth management product Liabilities Derivative financial instruments ( <i>Note i</i> )	<i>RMB</i> '000 - 2,691,824 - 978,384 - -	As at Decemb Level 2 <i>RMB'000</i> - 111,638 - 556,659 722,692 - - 1,390,989	er 31, 2013 Level 3 <i>RMB'000</i> 11,882,076 622,425 - 866,855 7,000 13,378,356 - 1,865,475	<i>RMB</i> '000 11,882,076 2,803,462 622,425 556,659 1,701,076 866,855 7,000 18,439,553 369,271

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	Level 1 RMB'000	As at Decemb Level 2 RMB'000	Level 3 RMB'000	<b>Total</b> <i>RMB</i> '000
Assets				
Associates measured				
at fair value through profit or loss	-	-	12,676,928	12,676,928
Financial assets measured at fair value through profit or loss				
- Listed securities	103,404	_	_	103,404
– Unlisted securities		_	1,044,393	1,044,393
Derivative financial instruments			, ,	, ,
(Note i)	_	1,293,703	_	1,293,703
Available-for-sale financial assets				
- Listed securities	1,196,820	1,320,858	-	2,517,678
- Unlisted securities	-	-	1,031,854	1,031,854
- Bank's wealth management			114 100	114 100
product			114,100	114,100
	1,300,224	2,614,561	14,867,275	18,782,060
Liabilities				
Derivative financial instruments				
(Note i)	_	572,641	_	572,641
Contingent considerations	_	_	1,902,091	1,902,091
Written put option liability			1,338,684	1,338,684
	_	572,641	3,240,775	3,813,416
written put option naointy		572,641		

*Note i:* Derivatives primarily related to foreign currency forward contracts that are designated as hedges for the fair value of recognized assets or liabilities or a firm commitment, or of highly probable forecast transactions from IT business of the Group.

The following table presents the Company's financial assets that are measured at fair value at December 31, 2012, 2013 and 2014.

The Company As at December 31, 2012				
Level 1 Level 2 Leve			3 Total	
RMB'000	RMB'000	RMB'000	RMB'000	
_	-	3,436,887	3,436,887	
		100 460	100.460	
-	_	<i>*</i>	188,469	
-	—	24,078	24,078	
1,036,856	69,173	_	1,106,029	
		533,431	533,431	
1.036.856	69,173	4.182.865	5,288,894	
	RMB'000 - - -	As at December           Level 1         Level 2           RMB'000         RMB'000           -         -           -         -           1,036,856         69,173           -         -	As at December 31, 2012           Level 1         Level 2         Level 3           RMB'000         RMB'000         RMB'000           -         -         3,436,887           -         -         188,469           -         24,078           1,036,856         69,173         -           -         -         533,431	

### **ACCOUNTANT'S REPORT**

The Company As at December 31, 2013			
Level 1	Level 2	Level 3	Total
RMB'000	RMB'000	RMB'000	RMB'000
-	_	2,904,829	2,904,829
-	-	184,296	184,296
714,739	245,972	_	960,711
		288,764	288,764
714,739	245,972	3,377,889	4,338,600
	RMB'000 - - 714,739	As at December           Level 1         Level 2           RMB'000         RMB'000           -         -           -         -           714,739         245,972           -         -	As at December 31, 2013           Level 1         Level 2         Level 3           RMB'000         RMB'000         RMB'000           -         -         2,904,829           -         -         184,296           714,739         245,972         -           -         -         288,764

	The Company As at December 31, 2014				
	Level 1 RMB'000	Level 2 RMB'000	Level 3 RMB'000	<b>Total</b> <i>RMB</i> '000	
	KIND 000	KIND 000	KIND 000	KMD 000	
Assets					
Associates measured at fair value through profit or loss	_	_	3,253,792	3,253,792	
Financial assets measured at fair value through profit or loss					
– Unlisted securities Available-for-sale financial assets	_	-	180,210	180,210	
- Listed securities	804,571	222,463	_	1,027,034	
- Unlisted securities			369,698	369,698	
	804,571	222,463	3,803,700	4,830,734	

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price. These instruments are included in level 1.

The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

## **ACCOUNTANT'S REPORT**

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments.
- The fair value of interest rate swap is calculated as the present value of estimated future cash flow based on observable yield curves.
- The fair value of forward foreign exchange contracts is determined using forward exchange rates at the balance sheet date, with the resulting value discounted back to present value.
- Other techniques, such as discounted cash flow analysis, are used to determine fair value for the remaining financial instruments.

As at December 31, 2012, 2013 and 2014, associates measured at fair value through profit or loss comprise investments in VC Funds and PE Funds which are subject to the terms and conditions of the respective fund's offering documentation. The investments in VC Funds and PE Funds are primarily valued based on the latest available financial information provided by their General Partners. The VC Funds and PE Funds are not publicly traded; prior to maturity, an exit can only be made by the Group through a sale of its investment and commitment in a fund through a secondary market. The Group's objective is to invest in VC Funds and PE Funds with the intention to recover the capital invested through distributions funded through their realisation of their private equity and venture capital investment portfolios. As a result, the carrying values of VC Funds and PE Funds may be significantly different from the values ultimately realised on an exit via a secondary market sale.

All of the VC Funds and PE Funds in the investment portfolio are managed by investment managers who are compensated by the respective funds for their services. Such compensation generally consists of a commitment/investment-based management fee and a performance based incentive fee which is accounted for at VC Funds and PE Funds level. Such compensation is reflected in the valuation of the Group's investment in each of the funds.

For those funds that are not traded on an active market, their fair value is determined using valuation techniques. The value is primarily based on the latest available financial/capital account statement of VC Funds and PE Funds as reported by the General Partner of the funds, unless the Group is aware of reasons that such a valuation may not be the best approximation of fair value. The Group may make adjustments to the value based on considerations such as: the underlying investments of each fund, the value date of the net asset value provided, cash flows since the latest value date, geographic and sector exposures, market movements and the basis of accounting of the underlying funds. The unobservable inputs which significantly impact the fair value are the net asset value advised by the fund's general partner. No adjustment has been made by the Group on such value.

There were no significant transfers of financial assets between level 1 and level 2 fair value hierarchy classifications.

# **ACCOUNTANT'S REPORT**

The following table presents the changes in level 3 financial assets during the Relevant Periods, respectively.

			The Group		
	Associates measured at fair value through profit or loss <i>RMB'000</i>	Financial assets measured at fair value through profit or loss <i>RMB'000</i>	Available-for- sale financial assets RMB'000	Derivative financial instruments RMB'000	<b>Total</b> <i>RMB</i> '000
At January 1, 2012	8,159,990	684,894	1,410,293	_	10,255,177
Additions/capital contributions	1,471,085	81,710	807,348	24,078	2,384,221
Disposals/return of capital	(925,469)	(50,456)	(580,933)	,	(1,556,858)
Exchange adjustment	638	(259)	623	_	1,002
Gains/(losses) recognised in income statement Gains recognised in	1,018,836	(107,948)	-	-	910,888
other comprehensive income	-	-	22,047	_	22,047
At December 31, 2012	9,725,080	607,941	1,659,378	24,078	12,016,477
Additions/capital contributions	629,455	70,076	99,500	_	799,031
Disposals/return of capital	(211,894)	(15,233)	(611,625)	(24,078)	(862,830)
Exchange adjustment	(214,532)	(8,638)	(5,659)	_	(228,829)
Transfers out from level 3	-	-	(227,828)	_	(227,828)
Gains/(losses) recognised in income statement	1,953,967	(31,721)	-	_	1,922,246
Losses recognised in other comprehensive income			(39,911)		(39,911)
At December 31, 2013	11,882,076	622,425	873,855		13,378,356
Additions/capital contributions	3,094,531	483,348	278,450	_	3,856,329
Disposals/return of capital	(994,349)	(295,490)	(103,311)	-	(1,393,150)
Exchange adjustment	30,133	(603)	(4,088)	-	25,442
(Losses)/gains recognised in income statement	(1,335,463)	234,713	_	-	(1,100,750)
Gains recognised in other comprehensive income			101,048		101,048
At December 31, 2014	12,676,928	1,044,393	1,145,954		14,867,275

		The Company		
Associates measured at fair value through profit or loss <i>RMB</i> '000	Financial assets measured at fair value through profit or loss <i>RMB</i> '000	Available-for- sale financial assets RMB'000	Derivative financial instruments RMB'000	Total RMB'000
3,211,242	181,952	311,203	_	3,704,397
			24,078	596,897
			_	(19,389)
	()/	()/		( - / /
(106,936)	7,896			(99,040)
3,436,887	188,469	533,431	24,078	4,182,865
105.273	20.000	76,500	_	201,773
			(24.078)	(341,139)
(,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_		(= 1,010)	(216,000)
		(210,000)		(210,000)
(425,437)	(24,173)			(449,610)
2,904,829	184,296	288,764		3,377,889
658 962	23 100	_	_	682,062
<i>,</i>	<i>,</i>	(100)	_	(913,446)
(0)0,010)	(1),100)	(100)		()13,110)
583,944	(7,783)	-	_	576,161
		81,034		81,034
3,253,792	180,210	369,698		3,803,700
	measured at fair value through profit or loss <i>RMB</i> '000 3,211,242 347,802 (15,221) (106,936) 3,436,887 105,273 (211,894) - (425,437) 2,904,829 658,962 (893,943) 583,944	at fair value through profit or loss $RMB'000$ fair value through profit or loss $RMB'000$ $3,211,242$ $181,952$ $347,802$ $1,200$ $(15,221)$ $(106,936)$ $7,896$ $3,436,887$ $188,469$ $105,273$ $(211,894)$ $20,000$ $(211,894)$ $  (425,437)$ $(24,173)$ $(24,173)$ $2,904,829$ $184,296$ $658,962$ $(893,943)$ $23,100$ $(19,403)$ $583,944$ $(7,783)$	Associates measured         Financial assets measured at at fair value         Available-for- sale financial assets           MB'000         RMB'000         RMB'000           3,211,242         181,952         311,203           347,802         1,200         223,817           (15,221)         (2,579)         (1,589)           (106,936)         7,896         -           3,436,887         188,469         533,431           105,273         20,000         76,500           (211,894)         -         (105,167)           -         -         (216,000)           (425,437)         (24,173)         -           2,904,829         184,296         288,764           658,962         23,100         -           (893,943)         (19,403)         (100)           583,944         (7,783)         -           -         -         81,034	Associates measured         Financial assets measured at fair value         Available-for- sale financial assets         Derivative financial instruments           through profit or loss         or loss         RMB '000         RMB '000         RMB '000           3,211,242         181,952         311,203         -           347,802         1,200         223,817         24,078           (15,221)         (2,579)         (1,589)         -           (106,936)         7,896         -         -           3,436,887         188,469         533,431         24,078           105,273         20,000         76,500         -           (211,894)         -         (105,167)         (24,078)           -         -         (216,000)         -           (425,437)         (24,173)         -         -           2,904,829         184,296         288,764         -           658,962         23,100         -         -           (893,943)         (19,403)         (100)         -           583,944         (7,783)         -         -           -         -         81,034         -

## **ACCOUNTANT'S REPORT**

The following table presents the changes in level 3 financial liabilities of the Group for the Relevant Periods.

	Amounts RMB'000
At January 1, 2012	2,674,297
Additions	1,613,221
De-recognition	(1,067,305)
Exchange adjustment	(20,154)
Recognised in the consolidated income statement	53,913
At December 31, 2012	3,253,972
Additions	_
De-recognition	-
Exchange adjustment	(122,349)
Recognised in the consolidated income statement	54,562
At December 31, 2013	3,186,185
Additions	_
De-recognition	-
Exchange adjustment	36,366
Recognised in the consolidated income statement	18,224
At December 31, 2014	3,240,775

### 4. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The Group continually evaluates the critical accounting estimates and key judgments applied based on historical experience and other factors, including expectations of future events that are believed to be reasonable.

#### 4.1 Critical accounting estimates and key assumptions

The critical accounting estimates and key assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next accounting year are outlined below:

#### (a) Estimated impairment of non-financial assets

The Group tests at least annually whether goodwill and other assets that have indefinite useful lives have suffered any impairment. Other assets are also reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset exceeds its recoverable amount. The recoverable amounts of an asset or a cash generating unit have been determined based on value-in-use calculations. These calculations require the use of estimates.

The value-in-use calculations primarily use cash flow projections based on financial budgets, in general covered five years, approved by management and estimated terminal values at the end of the five-year period. There are a number of assumptions and estimates involved for the preparation of cash flow projections for the period covered by the approved budget and the estimated terminal value. Key assumptions include the expected growth in revenues and operating margin and selection of discount rates, to reflect the risks involved and the earnings multiple that can be realised for the estimated terminal value.

Management prepared the financial budgets reflecting actual and prior year performance and market development expectations. Judgment is required to determine key assumptions adopted in the cash flow projections and changes to key assumptions can significantly affect these cash flow projections and therefore the results of the impairment reviews.

#### (b) Income taxes

The Group is subject to income taxes in numerous jurisdictions. Significant judgment is required in determining the worldwide provision for income taxes. There are certain transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The tax liabilities recognised are based on management's assessment of the likely outcome.

### **ACCOUNTANT'S REPORT**

The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying values in the financial statements.

Deferred income tax assets are mainly recognised for temporary differences such as warranty provision, accrued sales rebates, bonus accruals, fair value change on financial assets, and other accrued expenses, and unused tax losses carried forward to the extent it is probable that future taxable profits will be available against which deductible temporary differences and the unused tax losses can be utilised, based on all available evidence. Recognition primarily involves judgment regarding the future financial performance of the particular legal entity or tax group in which the deferred income tax asset has been recognised. A variety of other factors are also evaluated in considering whether there is convincing evidence that it is probable that some portion or all of the deferred income tax assets will ultimately be realised, such as the existence of taxable temporary differences, group relief, tax planning strategies and the periods in which estimated tax losses can be utilised. The carrying amount of deferred income tax assets and related financial models and budgets are reviewed at each balance sheet date and to the extent that there is insufficient convincing evidence that sufficient taxable profits will be available within the utilization periods to allow utilization of the carry forward tax losses, the asset balance will be reduced and the difference charged to the consolidated income statement.

Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax provisions and deferred income tax assets and liabilities in the period in which such determination is made.

The implementation and settlement of land appreciation tax ("LAT") varies among various tax jurisdictions in cities of the PRC. LAT is levied at progressive rates ranging from 30% to 60% on the appreciation of land value, being the proceeds from sales of properties less deductible expenditures including land use rights, borrowing costs, business taxes, property development and other related expenditures. These taxes are incurred upon transfer of property ownership.

Significant judgment is required in determining the extent of land appreciation and its related taxes. The Group recognised LAT based on management's best estimates according to the understanding of the tax rules. The final tax outcome could be different from the amounts that were initially recorded, and these differences will impact the consolidated income statement in the periods in which such taxes are finalised with local tax authorities.

### (c) Pension obligations

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate, expected return on assets and salary growth. Any changes in these assumptions will impact the carrying amount of pension obligations. The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Group considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid and that have terms to maturity approximating the terms of the related pension obligation.

The expected return on plan assets is based on market expectation for return over the life of the related assets and obligations. The salary growth assumption reflects the Group's long-term actual experience and future and near-term outlook. Actual results that differ from assumption are generally recognised in the year they occur.

#### (d) Fair value of derivatives and other financial instruments

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. The Group uses its judgment to select a variety of methods and make assumptions that are mainly based on market conditions existing at each balance sheet date. The Group has used discounted cash flow analyses for various available-for-sale financial assets and financial assets measured at fair value through profit or loss that are not traded in active markets.

## **ACCOUNTANT'S REPORT**

### (e) Fair value of VC Funds and PE Funds

The fair value of investments in VC Funds and PE Funds that are not quoted in an active market is primarily valued based on the latest available financial information provided by their general partners. The Group reviews the details of the reported information and may make adjustments to the reported net asset value based on considerations such as:

- (i) the valuation of VC Funds and PE Funds' underlying investments;
- (ii) the value date of the net asset value provided;
- (iii) cash flows (calls/distributions) since the latest value date; and
- (iv) the basis of accounting and, in instances where the basis of accounting is other than fair value, fair valuation information provided by fund's general partner.

The models used to determine fair values are validated and periodically reviewed by the Group. The carrying values of the VC Funds and PE Funds may be significantly different from the values ultimately realised on an exit via a secondary market sale.

#### (f) Fair value of contingent considerations and written put option liabilities

The Group's certain business combination activities involved post-acquisition performance-based contingent considerations. The Group recognises contingent considerations and the corresponding written put option liabilities at their fair values, which is determined based on the terms of agreements and with reference to the estimated post-acquisition performance of the acquired subsidiaries/businesses. Judgment is required to determine key assumptions (such as growth rate, margins and discount rate) adopted in the estimation of post-acquisition performance of the acquired subsidiaries/businesses. Changes to key assumptions can significantly affect the amounts of considerations to be paid. Contingent considerations shall be re-measured at their fair value resulting from events or factors emerge after the acquisition date, with any resulting gain or loss recognised in the consolidated income statement.

#### (g) Fair value of identifiable assets and liabilities acquired through business combinations

The Group records assets acquired and liabilities assumed in business combinations at fair value on the date of acquisition. Significant judgment is used to estimate the fair value of the assets and liabilities acquired, including estimating future cash flows from the acquired business, determining appropriate discount rates, asset useful lives and other assumptions.

#### (h) Principal assumptions underlying management's estimation of fair value of investment properties

The fair value of investment properties is determined by using valuation techniques. The key assumptions used in this determination and the sensitivity of the directors' estimates of these assumptions to the carrying amount of the investment properties are set out in Note 17.

#### (i) Costs of property under development

In determination of the costs of property under development, significant estimates and judgments are used to determine the budgetary cost and the construction progress. If the final cost differs from the budget cost, the difference will impact the costs of the property under development.

### (j) Depreciation and amortisation

Leasehold land and land use rights, property, plant and equipment (excluding land and construction in progress) and intangible assets (excluding goodwill and intangible assets with indefinite useful life) are depreciated and amortised using the straight-line method during the estimated useful lives of these assets to allocate the cost of the assets to their estimated net residual values. The Group reviews the estimated useful lives and estimated residual values periodically, to ensure that method and rate of depreciation/amortisation are consistent with the pattern how such assets' economic benefits are expected to be realised.

The Group makes estimates of the useful lives and residual values of such assets, based on historical experience and with reference to estimated technical improvement. In case of significant changes in estimated useful lives and residual values, depreciation and amortisation expenses will be adjusted accordingly.

### **ACCOUNTANT'S REPORT**

### (k) Provisions for bad debts

Losses on bad debts are accounted for using allowance method. Provision for bad debts is made based on the assessment of the recoverability of receivable, which requires the judgments and estimates of the management. Any difference between actual outcome and the initial estimates will affect the carrying value of accounts receivable as well as the accrual and reversal of bad debts provision during the period when estimates are adjusted.

#### (l) Provision for decline in the value of inventories

The Group measures inventories according to the lower of cost and net realisable value at the balance sheet date, and the calculation of net realisable value requires assumptions and estimates. If the management revises the estimated selling price and cost and expenses to be incurred till completion, the estimates of net realisable value will be impacted, and the difference from the original estimates will affect the provision for decline in the value of inventories.

### (m) Warranty provision

Warranty provision is provided based on the estimated cost of product warranties when revenue is recognised. Factors that affect the Group's warranty liability include the number of units sold currently under warranty, historical and anticipated rates of warranty claims on those units, and cost expected to be incurred to satisfy warranty obligation. The estimation basis is reviewed on an on-going basis and revised where appropriate. Certain of these costs are reimbursable from the suppliers in accordance with the terms of relevant arrangements with the suppliers. These amounts are recognised as a separate asset and reduce the warranty expense provision, to the extent of the amount received or receivable, when it is virtually certain that reimbursement will be received if the Group settles the obligation.

### 4.2 Critical judgments in applying the accounting policies

#### (a) Revenue recognition

The Group needs to make judgments and estimates of the revenue recognition. Specifically, complex arrangements with non-standard terms and conditions may require significant contract interpretation to determine the appropriate accounting treatment, including whether the deliverables specified in a bundling arrangement should be treated as individual units for accounting treatment. Other significant judgments include determining whether the Group or a distributor is acting as the principal in a transaction and whether separate contracts are considered as part of one arrangement.

#### Revenue recognition of IT products

The Group's subsidiary, Lenovo sell the products to channels. Sales through channels are primarily made under agreements allowing for volume discounts, price protection and rebates, etc. Revenue recognition is also influenced by the estimated provision for volume discount, price protection and rebate. Lenovo calculates such provisions, taking into account various factors, which include specific transactions, historical experience, and market and economic situations. Lenovo monitors the channel's inventory level with reference to historical data, using systematic and consistent method, and defers the related excess revenue and costs of sales if channel's inventory exceeds the reasonable level.

The sales revenue is recognised when the substantial risks and rewards of ownership are transferred to the buyer. Lenovo usually retains the risks of obsolesce and loss associated with goods-in-transit. Lenovo records the revenue upon delivery of product, and defers the amounts of revenue according to the estimated days-in-transit at each month-end. The days-in-transit are determined using the weighted average estimated time of shipment arrival. The costs of goods-in-transit are deferred until revenue is recognised. Estimated days-in-transit are reassessed semi-annually.

#### Revenue recognition of properties

In the normal commercial environment, the subsidiaries of the Group's property segment sign the sales contracts with the customers. If the customer needs to obtain mortgage loan from banks for payment of the properties, the Group would sign a three-party agreement with the customer and the bank. According to the agreement, the Group would provide periodic joint liability guarantee for the mortgage loan that the bank grants to customer, and such responsibility ceases when the customer obtains ownership certificate and completes property mortgage registration.

Under the three-party agreement, during the guarantee period, the Group only provides guarantee for the part of mortgage loan that are not repaid by the customer, and the bank will only exercise recourse right when the customer defaults on repayment of the mortgage loan.

# **ACCOUNTANT'S REPORT**

According to the Group's experience of the sales of properties, the Group believes that, during the period of providing joint liability guarantee, the probability of assuming guarantee responsibility, in case of customer not repaying the mortgage loan, is really low. Besides, in case of customer default, the Group can recover the amount paid for the guarantee by exercising the recourse right to customer, and avoid losses by disposing the property in accordance with relative clauses in the sales contract. Therefore, the Group believes that such financial guarantee has no significant impact over the revenue recognition for sales of properties.

### (b) Consolidation of entities in which the Group holds less than 50% voting rights

Management consider that the Group has de facto control over Lenovo even though it has less than 50% of the voting rights based on the following factors: 1) as of December 31, 2012, 2013 and 2014 the Group is the single largest shareholder of Lenovo with a 33.61%, 32.16% and 30.47% equity interest; 2) the Company obtained an "acting in concert" undertaking from another shareholder; and 3) the rest of the voting rights of Lenovo is dispersed and since the date of Lenovo's listing, there has been no history of any other shareholders collaborating to exercise their vote collectively or to out vote the Group.

### (c) Investment in associates

The Group made its assessment on whether it has the level of power to govern the financial and operating policies of the VC Funds and PE Funds in accordance with the guidance of IFRS 10, given the significant exposure to variable returns from involvement with these funds. Pursuant to the investment agreements entered into between the Group and the general partners/management companies, the general partners/management companies have the power to direct the relevant activities of the funds and are functioning as principals. Therefore, the directors determined that the Group does not have control but only exercise significant influence over most VC Funds and PE Funds (Note 12(b)).

### 5. SEGMENT INFORMATION

The Board of Directors is the Group's chief operating decision-maker. Management has determined the operating segments based on the information reviewed by the Board of Directors for the purpose of allocating resources and assessing performance.

For management purpose, the Group is organized into business units based on their products and services. Different businesses require different technologies and marketing strategies, the Group, therefore, separately manages the production and operation of each segment and evaluates their operating results respectively, in order to make decisions about resources to be allocated to these segments and to assess their performance.

The Group identifies 7 reportable segments as follows:

- Information technology segment ("IT" Segment), which is mainly engaged in the development, manufacturing and marketing for personal technology products and service and other non-PC home appliances and other non-PC services;.
- Financial services segment, which offers services including short-term financing, credit guarantees, entrusted loans, financial leasing, banking, insurance brokerage services, payment and Internet finance and trusts, to provide customised financial solutions to customers;
- Modern services segment, which operates in consumer services including dental care, logistics and senior care businesses, and the car rental business;
- Agriculture and food segment, which are mainly engaged in planting and sales of premium fruit and tea products in agriculture business, and produce and sell various brands of liquors in Chinese liquor business;
- Property segment, which is primarily engaged in the business of the development and sale of residential properties and office buildings, office rental services and property management services to projects that the Group developed;
- Chemicals and energy materials segment, which includes chemicals and energy materials and lithium-ion battery business;
- Financial investments segment, which is engaged in the management of private equity and venture capital funds as well as advisory services. It also makes early stage or "angel" investments in technology start-ups and minority investments in other entities and invests in other funds as a limited partner investor.

### **ACCOUNTANT'S REPORT**

The unallocated amounts primarily represent corporate and shared service expenses that are not directly allocated to one of the aforementioned operating segments. The unallocated amounts also include other income statement items such as employee benefit expenses, interest income, finance costs and other income, which cannot be directly identified to specific operating segments. Segment assets consist, primarily of land use rights, investment properties, property, plant and equipment, intangible assets, inventories, properties under development, completed properties held for sale, receivables and cash and cash equivalents. Segment liabilities primarily comprise operating liabilities.

The Board of Directors assesses the performance of the operating segments based on a measure of profit before tax.

Stratogic invostments

			Strategic i	nvestments						
	IT RMB'000	Financial services RMB'000	Modern services RMB'000	Agriculture and food RMB'000	<b>Property</b> <i>RMB'000</i>	Chemicals and energy materials <i>RMB'000</i>	Financial investments RMB'000	Unallocated RMB'000	Elimination RMB'000	Total RMB'000
Segment revenue Sales to external customers Net interest income Inter-segment sales	211,635,843	36,300 14,407 _	57,967 	973,826	7,534,984	1,460,526	4,602,089		(26,893)	226,301,535 14,407
Total	211,635,843	50,707	57,967	973,826	7,545,330	1,460,526	4,618,636	_	(26,893)	226,315,942
Segment results Profit/(loss) before income tax Income tax (expense)/credit	4,654,316 (952,072)	236,982 (3,672)	272,005 8,611	(49,313) (24,085)	2,817,502 (1,082,854)	(61,725) (12,239)	(128,413) (386,815)	(1,098,028) 274,506	-	6,643,326 (2,178,620)
Profit/(loss) for the year	3,702,244	233,310	280,616	(73,398)	1,734,648	(73,964)	(515,228)	(823,522)		4,464,706
Segment assets	110,929,405	6,029,157	3,262,490	4,094,607	37,511,436	6,746,867	27,278,215	9,145,144	(7,086,314)	197,911,007
Segment liabilities	96,319,352	622,720	1,945,111	2,676,537	27,165,818	5,867,979	4,159,064	26,798,862	(7,086,314)	158,469,129
Other segment information: Depreciation and amortisation Impairment loss for non-financial	(1,227,089)	(4,152)	(25,935)	(73,244)	(14,491)	(162,129)	(442,249)	(5,454)	_	(1,954,743)
assets Investment income and gains Finance income Finance costs Share of	(290) 278,407 (346,232)	1,352 2,079 (1,815)	- 399,609 889 (20,526)	- 6,340 (9,832)	2,214 52,663 (380,685)	2,517 90,668 (118,695)	(259,013) 1,027,216 	- 381,761 (1,254,949)	 (292,176) 292,176	(259,013) 1,432,618 520,631 (1,840,558)
(loss)/profit of associates and joint ventures accounted for using the equity method Material non-cash items other than	(7,768)	254,219	(89,274)	-	123	-	(164,482)	-	-	(7,182)
depreciation and amortisation Capital expenditure Associates and joint ventures	(459,368) 2,428,857	46,435	525,377	563,491	119,213	1,681,749	356,130	(109,444) 12,259	- -	(568,812) 5,733,511
using equity accounting Associates	12,606	2,903,389	827,872	-	19,695	-	767,994	-	-	4,531,556
measured at fair value through profit or loss			_				9,725,080			9,725,080

### **ACCOUNTANT'S REPORT**

	Strategic investments										
	IT RMB'000	Financial services RMB'000	Modern services RMB'000	Agriculture and food RMB'000	<b>Property</b> <i>RMB</i> '000	Chemicals and energy materials <i>RMB</i> '000	Financial investments RMB'000	Unallocated RMB'000	Elimination RMB'000	<b>Total</b> <i>RMB</i> '000	
Segment revenue Sales to external customers Net interest income Inter-segment sales	230,505,310 _ 	650,719 346,381 	274,461 _ 	1,684,689 	9,142,109 	1,282,334	71,658 	-	(52,454)	243,611,280 346,381	
Total	230,505,310	997,100	274,461	1,688,113	9,161,721	1,282,334	101,076		(52,454)	243,957,661	
Segment results Profit/(loss) before income tax Income tax (expense)/credit	5,925,351 (1,102,461)	723,652 (115,772)	(249,683) 37,950	(209,065) 8,067	2,652,623 (1,138,169)	(247,586) 19,209	2,297,165 (190,125)	(930,240) 232,558		9,962,217 (2,248,743)	
Profit/(loss) for the year	4,822,890	607,880	(211,733)	(200,998)	1,514,454	(228,377)	2,107,040	(697,682)		7,713,474	
Segment assets	116,636,893	8,191,608	2,964,843	4,906,427	47,068,044	8,419,436	27,871,460	12,053,347	(10,660,307)	217,451,751	
Segment liabilities	100,359,628	2,288,375	1,906,737	4,707,516	35,767,661	7,796,956	4,285,172	27,022,849	(10,660,307)	173,474,587	
Other segment information: Depreciation and amortisation Impairment loss for non-financial assets	(1,520,766)	(27,783)	(84,930)	(115,389)	(17,623)	(172,771)	(173)	(10,023)	-	(1,949,458)	
Investment income and gains Finance income Finance costs Share of (loss)/profit of associates and joint ventures accounted for	- 138,990 228,336 (576,185)	7,224 (5,236)	338,397 4,031 (66,811)	- (1,495) 9,868 (126,239)	- 161,506 94,988 (341,830)	- 132,728 (226,892)	_ 2,549,183 _ _	- 566,357 (1,210,029)	- (504,525) 504,525	3,186,581 539,007 (2,048,697)	
using the equity method Material non-cash items other than	(6,787)	292,894	(398,700)	348	2,948	-	(12,713)	-	-	(122,010)	
depreciation and amortisation Capital expenditure Associates and joint ventures using	(514,233) 4,558,342	31,061	- 366,960	580,343	122,068	2,532,212	26	(108,049) 6,454	-	(622,282) 8,197,466	
equity accounting Associates measured at fair value	34,484	3,088,556	432,681	7,432	17,736	-	807,863	-	_	4,388,752	
through profit or loss	_			_			11,882,076			11,882,076	

# **ACCOUNTANT'S REPORT**

	Strategic investments										
	IT RMB'000	Financial services RMB'000	Modern services RMB'000	Agriculture and food <i>RMB</i> '000	<b>Property</b> <i>RMB</i> '000	Chemicals and energy materials <i>RMB'000</i>	Financial investments RMB'000	Unallocated RMB'000	Elimination RMB'000	<b>Total</b> <i>RMB</i> '000	
Segment revenue Sales to external customers Net interest income Inter-segment sales	272,343,938	798,136 520,307	853,407	1,531,323	11,498,478	1,908,500 	21,743	- - -	(37,352)	288,955,525 520,307	
Total	272,343,938	1,318,443	853,407	1,531,729	11,514,505	1,908,500	42,662	_	(37,352)	289,475,832	
Segment results Profit/(loss) before income tax Income tax (expense)/credit	6,467,815 (1,056,900)	1,299,483 (219,602)	1,041,357 31,627	(960,064)	3,204,296 (2,221,602)	(753,736) (14,911)	2,754,902 (641,992)	(1,493,801) 373,451		11,560,252 (3,738,081)	
Profit/(loss) for the year	5,410,915	1,079,881	1,072,984	(948,216)	982,694	(768,647)	2,112,910	(1,120,350)		7,822,171	
Segment assets	176,037,596	11,097,298	4,992,888	4,268,603	48,619,370	9,865,179	31,717,453	12,098,462	(9,695,333)	289,001,516	
Segment liabilities	152,055,088	3,998,334	2,285,068	5,137,533	36,508,301	10,004,754	1,179,988	34,595,517	(9,628,333)	236,136,250	
Other segment information: Depreciation and amortisation Impairment loss for non-financial	(2,378,330)	(34,654)	(123,833)	(114,934)	(17,176)	(186,396)	(2,704)	(8,232)	_	(2,866,259)	
assets Investment income	-	-	-	(620,570)	-	(477,169)	-	-	-	(1,097,739)	
and gains Finance income Finance costs Share of (loss)/profit of associates and joint ventures	9,155 202,797 (1,118,980)	650,409 18,481 (22,563)	1,646,131 7,992 (98,422)	7,158 7,419 (199,902)	4,490 50,657 (181,003)	(2,214) 57,164 (169,733)	2,491,005 _ _	815,392 (1,963,805)	(568,879) 568,879	4,806,134 591,023 (3,185,529)	
accounted for using the equity method Material non-cash items other than depreciation and	(13,419)	186,065	(309,078)	960	10,184	-	416,977	-	-	291,689	
amortisation Capital expenditure Associates and joint	(593,716) 6,224,102	123,726	417,675	297,211	154,269	3,339,455	12,425	(106,401) 6,725	-	(700,117) 10,575,588	
ventures using equity accounting Associates measured at fair value	69,649	4,330,080	1,703,766	22,295	132,682	-	731,614	-	-	6,990,086	
at fair value through profit or loss		_		_		_	12,676,928		_	12,676,928	

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# **APPENDIX I**

## **ACCOUNTANT'S REPORT**

### (a) Total revenue

	Year ended December 31,					
	2012	2013	2014			
	RMB'000	RMB'000	RMB'000			
China	104,997,029	104,657,386	108,023,371			
Overseas countries and regions	121,318,913	139,300,275	181,452,461			
Total	226,315,942	243,957,661	289,475,832			

### (b) Non-current assets

	Year	ended December 3	1,
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
China	28,396,106	32,412,963	36,799,619
Overseas countries and regions	11,039,488	12,056,729	49,341,209
Total	39,435,594	44,469,692	86,140,828

The non-current assets information above is based on the locations of the assets and excludes financial assets, investment in associates and deferred income tax assets.

### 6. INVESTMENT INCOME AND GAINS

Year e	nded December 31	,
2012	2013	2014
RMB'000	RMB'000	RMB'000
(70,055)	385,357	2,209,725
416,210	451,241	119,977
(233,258)	83,706	101,085
61,490	119,207	85,622
1,385,493	3,148,795	1,640,931
, ,	, ,	, ,
(131,729)	(1,037,443)	607,586
4,467	35,718	41,208
1,432,618	3,186,581	4,806,134
	<b>2012</b> <i>RMB'000</i> (70,055) 416,210 (233,258) 61,490 1,385,493 (131,729) 4,467	RMB'000         RMB'000           (70,055)         385,357           416,210         451,241           (233,258)         83,706           61,490         119,207           1,385,493         3,148,795           (131,729)         (1,037,443)           4,467         35,718

### **ACCOUNTANT'S REPORT**

### 7. OTHER INCOME AND GAINS/(LOSSES)

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Government grants	606,314	1,098,137	1,315,902	
De-recognition of contingent consideration				
(Note i)	125,323	_	_	
Losses on disposal of property, plant and				
equipment and intangible assets	(17,176)	(34,756)	(273,835)	
Fair value gains on investment properties	622,172	201,557	249,243	
Net foreign exchange losses	(154,699)	(408,144)	(1,019,612)	
Others	297,149	(378,069)	(340,400)	
	1,479,083	478,725	(68,702)	

*Note i:* Subsequent to the completion of acquisition of Medion AG ("Medion") in 2011, the Group entered into an agreement with the former major shareholder of Medion in 2012, to complete the transfer of ownership interest under the business combination agreement between the Group and Medion.

Accordingly, the contingent consideration of approximately RMB1,062 million (including financial liabilities arisen from put option and guaranteed dividend) was derecognised in October 2012 and approximately RMB125 million gains was recorded in "other income and gains/(losses)" in the consolidated income statement.

### 8. EXPENSES BY NATURE

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Cost of inventories sold	177,788,157	188,680,402	221,481,445	
Cost of properties sold	3,973,950	5,381,027	6,463,520	
Employee benefit expenses (Note 9)	16,358,046	17,931,691	21,693,721	
Advertising costs	4,492,816	4,250,880	4,956,465	
Depreciation and amortisation	1,954,743	1,949,458	2,866,259	
Impairment loss for non-financial assets	259,013	_	1,097,739	
Office and administrative expenses	1,888,186	1,950,723	2,495,427	
Consultancy and professional fees	829,156	998,999	1,698,988	
Auditors' remuneration	55,595	73,627	63,298	
Labs and testing	614,994	470,782	393,004	
Operating lease payments	435,300	602,197	916,204	
Business tax and surcharge and other taxes	833,976	1,170,911	1,353,756	
Transportation expenses	148,918	207,361	368,856	
Inventory write-down	216,679	436,007	1,294,929	
Other expenses (Note i)	11,407,679	11,924,985	13,206,584	
	221,257,208	236,029,050	280,350,195	

*Note i:* Other expenses mainly include non-base manufacturing costs from IT business, which are costs that are periodic in nature as opposed to product specific. They are typically incurred after the physical completion of the product and include items such as outbound freight for in-country finished goods shipments, warranty costs, engineering charges, storage and warehousing costs, and contribute to bringing inventories to their present location and condition. Non-base manufacturing costs enter into the calculation of gross margin but not inventoriable costs.

# **ACCOUNTANT'S REPORT**

### 9. EMPLOYEE BENEFIT EXPENSE

	Year e	ended December 3	Ι,
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Wages and salaries	11,875,933	12,489,960	15,960,571
Social security costs other than pension	1,110,281	1,119,284	1,249,072
Long-term incentive awards granted	459,368	514,233	593,716
Pension costs - defined contribution plans	824,448	894,665	857,390
Pension costs - defined benefit plans (Note 40)	146,215	196,245	137,419
Others	1,941,801	2,717,304	2,895,553
	16,358,046	17,931,691	21,693,721

### (a) Directors', supervisors' and chief executive's emoluments

The remuneration of each director, supervisor, and the chief executive for the year ended December 31, 2012 is set out below:

Name	Fees RMB'000	Salaries RMB'000		Share option and rewards <i>RMB</i> '000	Retirement payment and employer's contribution to pension schedule <i>RMB'000</i>	Other benefits <i>RMB</i> '000	Total RMB'000
<b>Executive Director</b>							
Mr. LIU Chuanzhi (柳傳志)							
(Chief Executive) <sup>(1)</sup>	-	15,600	16,000	8,077	-	1,400	41,077
Mr. ZHU Linan (朱立南)							
(Chief Executive) <sup>(2)</sup>	517	13,800	-	1,123	966	1,272	17,678
Mr. ZHAO John Huan (趙令歡)	517	-	-	562	-	-	1,079
Non-executive Director							
Mr. WANG Jin (王津) <sup>(3)</sup>	_	_	_	_	_	_	_
Mr. DENG Maicun (鄧麥村)	_	_	_	_	_	_	_
Mr. LU Zhiqiang (盧志強)	_	-	-	-	-	-	-
Mr. ZENG Maochao							
(曾茂朝) <sup>(4)</sup>	-	-	-	41	855	-	896
Supervisors							
Mr. WANG Jin (王津) <sup>(3)</sup>	_	_	_	_	_	_	_
Mr. LI Qin (李勤)	_	_	_	_	_	_	_
Mr. WANG Qi (王琪) <sup>(5)</sup>	_	-	-	-	-	-	-
Mr. QI Zixin (齊子鑫) <sup>(5)</sup>	-	-	-	-	-	_	-
Mr. YU Zheng (余政) <sup>(4)</sup>							
	1,034	29,400	16,000	9,803	1,821	2,672	60,730

### **ACCOUNTANT'S REPORT**

The remuneration of each director, supervisor, and the chief executive for the year ended December 31, 2013 is set out below:

Name	Fees RMB'000	Salaries RMB'000	Discretionary bonuses RMB'000	Share option and rewards <i>RMB'000</i>	Retirement payment and employer's contribution to pension schedule <i>RMB'000</i>	Other benefits <i>RMB</i> '000	<b>Total</b> <i>RMB</i> '000
<b>Executive Director</b>							
Mr. LIU Chuanzhi (柳傳志)	-	16,000	16,000	2,510	148,738	1,545	184,793
Mr. ZHU Linan (朱立南)		12 000		1	1 1 7 0	4 400	1 = 0.00
(Chief Executive)	533	13,800	-	1,029	1,159	1,402	17,923
Mr. ZHAO John Huan (趙令歡)	533	-	-	837	-	-	1,370
Non-executive Director							
Mr. WANG Jin (王津)	_	_	_	_	_	_	_
Mr. DENG Maicun (鄧麥村)	_	_	_	_	_	_	_
Mr. LU Zhiqiang (盧志強)	_	_	_	_	_	_	_
in 20 Engling (milesz)							
Supervisors							
Mr. LI Qin (李勤)	-	_	-	-	-	-	-
Mr. WANG Qi (王琪)	-	-	-	-	-	-	-
Mr. QI Zixin (齊子鑫)	-	-	-	-	-	-	-
	1,066	29,800	16,000	4,376	149,897	2,947	204,086

The remuneration of each director, supervisor, and the chief executive for the year ended December 31, 2014 is set out below:

Name	Fees RMB'000	Salaries RMB'000	Discretionary bonuses RMB'000	Share option and rewards <i>RMB'000</i>	Retirement payment and employer's contribution to pension schedule <i>RMB'000</i>	Other benefits RMB'000	Total RMB'000
<b>Executive Director</b>							
Mr. LIU Chuanzhi (柳傳志) Mr. ZHU Linan (朱立南)	-	16,000	16,000	11,066	-	1,546	44,612
(Chief Executive)	541	13,800	-	1,180	1,159	1,409	18,089
Mr. ZHAO John Huan (趙令歡)	541	-	-	1,143	-	-	1,684
Non-executive Director Mr. DENG Maicun (鄧麥村) <sup>(6)</sup>	_	-	-	-	-	-	_
Mr. WU Lebin (吳樂斌) <sup>(7)</sup>	-	-	-	-	-	-	-
Mr. LU Zhiqiang (盧志強)	-	-	-	-	-	-	-
Mr. WANG Jin (王津)	-	-	-	-	-	-	-
Supervisors Mr. LI Oin (本勘)		2 000					2 000
Mr. LI Qin (李勤) Mr. QI Zixin (齊子鑫)	-	3,000	-	_	-	-	3,000
Mr. WANG Qi (王琪) <sup>(6)</sup>	_	_	_	_	_	_	_
Mr. SUO Jishuan (索繼栓) <sup>(7)</sup>							
	1,082	32,800	16,000	13,389	1,159	2,955	67,385

### Notes:

(1) Resigned as chief executive in June 2012

(2) Appointed as chief executive in June 2012

# **ACCOUNTANT'S REPORT**

- (3) Resigned as supervisor in August 2012 and appointed as non-executive director
- (4) Resigned in August 2012
- (5) Appointed in August 2012
- (6) Resigned in September 2014
- (7) Appointed in September 2014

### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group during the Relevant Periods include one director whose emoluments are reflected in the analysis presented above. The emoluments payable to the remaining four individuals during the Relevant Periods are as follows:

	For the year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Salaries	17,535	28,242	27,889	
Discretionary bonuses	62,236	115,042	88,533	
Share option and rewards	75,386	116,784	123,298	
Retirement payment and employer's contribution				
to pension schedule	2,915	1,841	1,395	
Other benefits	3,452	3,613	3,213	
	161,524	265,522	244,328	

The emoluments fell within the following bands:

	Number of individuals As at December 31,			
	2012	2013	2014	
Emolument bands				
RMB23,371,745 – RMB23,767,875	1	_	_	
RMB26,144,663 - RMB26,540,794	2	-	_	
RMB32,878,895 - RMB33,275,025	-	-	1	
RMB33,275,026 - RMB33,671,156	-	1	-	
RMB34,859,551 – RMB35,255,681	-	-	1	
RMB37,632,470 - RMB38,028,600	-	1	-	
RMB57,042,901 - RMB57,439,031	-	-	1	
RMB62,588,738 - RMB62,984,869	-	1	-	
RMB85,168,220 - RMB85,564,350	1	-	-	
RMB119,235,507 - RMB119,631,638	-	-	1	
RMB131,119,445 – RMB131,515,575	-	1	-	

During the Relevant Periods, there was no emolument paid by the Group to any of the directors, supervisors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office.

## **ACCOUNTANT'S REPORT**

### **10. FINANCE INCOME AND COSTS**

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Interests				
- Bank loans and overdrafts repayable within				
5 years	1,066,321	1,450,981	1,990,190	
- Bank loans and overdrafts not wholly				
repayable within 5 years	161,758	187,574	17,517	
- Other loans wholly repayable within 5 years	1,332,020	1,030,994	1,997,879	
- Bonds wholly repayable within 5 years	120,511	385,409	615,217	
- Bonds not wholly repayable within 5 years	182,565	132,638	132,728	
Factoring costs	93,045	109,152	305,057	
Total finance costs	2,956,220	3,296,748	5,058,588	
Less: amounts capitalised on qualifying assets	(1,115,662)	(1,248,051)	(1,873,059)	
Finance costs	1,840,558	2,048,697	3,185,529	
Finance income:				
- Interest income on bank deposits	(443, 100)	(518,867)	(578,592)	
- Interest income on loans to related parties	(77,531)	(20,140)	(12,431)	
Finance income	(520,631)	(539,007)	(591,023)	
Net finance costs	1,319,927	1,509,690	2,594,506	

### 11. INVESTMENTS IN AND AMOUNTS DUE FROM/TO SUBSIDIARIES

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Investments, at cost:				
- Listed shares	987,694	987,694	987,694	
- Unlisted shares	6,413,726	5,484,251	5,417,276	
	7,401,420	6,471,945	6,404,970	
Market value of listed shares	19,753,766	24,802,763	27,238,801	
Amounts due from subsidiaries (Note i)				
- Current portion	4,872,409	7,717,956	8,542,959	
– Non-current portion	500,000	27,600	27,600	
Amount due to subsidiaries (Note ii)	1,309,408	819,919	866,452	

Note i: Amounts due from subsidiaries are unsecured, interest-bearing and with terms renewed every year.

Note ii: Amounts due to subsidiaries are unsecured, interest free and repayable on demand.

## **ACCOUNTANT'S REPORT**

Investments in group undertakings are recorded at cost, which is the fair value of the consideration paid.

The following includes the principal subsidiaries directly or indirectly held by the Company and, in the opinion of the directors, are significant to the results of the Relevant Periods or form a substantial portion of the net assets of the Group at December 31, 2012, 2013 and 2014. The directors consider that giving details of other subsidiaries would result in particulars of excessive length.

			Effective interest held				
Company name	Place of incorporation	Issued share capital/Paid-in capital (in RMB, unless otherwise stated)	Principal activities	2012	2013	2014	Statutory auditor
Lenovo Group Limited (聯想集團有限公司)	Hong Kong	Note iii	Manufacturing and distribution of IT products and provision of IT service (development, manufacturing and marketing of personal technology products and services and sale of non-PC home appliances and other non-PC services)	33.61%	32.16%	30.47%	(1)
Raycom Real Estate Development Co., Ltd. (融科智地房地產股份有限公司, "Raycom Real Estate") (Note iv)	Beijing	270,000,000	Residential and commercial property development	93.09%	93.09%	93.09%	(2)
Raycom Property Investment Limited (融科物業投資有限公司)	Beijing	60,000,000	Real estate investment and asset management	100.00%	100.00%	100.00%	(2)
Chongqing Raycom Guangkong Industrial Development Co., Ltd. (重慶融科光控實業發展 有限公司, "Chongqing Guangkong")	Chongqing	294,120,000	Real estate investment and asset management	51%	NA (Note 48b)	NA	(2)
Right Lane Limited (南明有限公司, "Right Lane")	Hong Kong	HKD4	Investment and management	100.00%	100.00%	100.00%	(1)
Legend Holdings Tianjin Limited (聯想控股(天津)有限公司)	Tianjin	100,000,000	Investment and management	100.00%	100.00%	100.00%	(2)
Legend Capital Limited (聯想投資有限公司, "Legend Investment")	Beijing	429,476,555	Investment and management	92.58%	92.58%	55.30% (Note v)	
Beijing Legend Star Venture Capital Co., Ltd. (北京聯想之星 創業投資有限公司)	Beijing	150,000,000	Angel investment and start-up incubator	100.00%	100.00%	100.00%	(2)
Tianjin Legend Star Venture Capital Co., Ltd. (天津聯想之星 創業投資有限公司)	Tianjin	100,000,000	Angel investment and start-up incubator	100.00%	100.00%	100.00%	(2)
Funglian Holdings Limited (豐聯酒業控股有限公司, "Funglian")	Beijing	200,000,000	Manufacturing and distribution of Chinese liquor	94.50%	93.30%	93.30%	(2)
Zeny Supply Chain Co., Ltd. (增益供應鏈有限公司, "Zeny")	Beijing	200,000,000	Providing cold chain and various logistics service	94.00%	94.00%	94.00%	(2)
Levima Group Limited (聯泓集團有限公司, "Levima")	Beijing	400,000,000	Development and production of chemicals and energy materials	93.00%	90.00%	90.00%	(2)

### **ACCOUNTANT'S REPORT**

Effective interest held

				Effec	tive interes	i nela	
Company name	Place of incorporation	Issued share capital/Paid-in capital (in RMB, unless otherwise stated)	Principal activities	2012	2013	2014	Statutory auditor
Joyvio Group Co., Ltd. (佳沃集團有限公司, "Joyvio")	Beijing	200,000,000	Agriculture and food investment and other relevant business operations	97.50%	92.20%	100.00%	(2)
Zhengqi Anhui Financial Holding Co., Ltd. (正奇安徽金融控股有 限公司, "Zhengqi Anhui")	Hefei	2,000,000,000 (Note vi)	Providing financial services for small-and medium-sized entities	100.00%	100.00%	92.00%	(2)
Union Insurance Broker Group Brokerage Co., Ltd. (聯保投資 集團有限公司, "Union Insurance")	Beijing	235,000,000	Insurance brokerage	51.00%	51.00%	NA (Note vii)	(2)
Beijing EnsenCare Holdings Co., Ltd. (北京安信頤和 控股有限公司)	Beijing	200,000,000	Operation of senior care facilities and development senior apartments	100.00%	100.00%	100.00%	(2)
Phylion Battery Co., Ltd. (蘇州星恒電源有限公司)	Suzhou	163,037,143	Manufacturing and sales of lithium-ion battery products and related research and development	60.77%	60.77%	50.77%	(3)
Guangdong Bybo Dental Investment Management Co.,Ltd. (廣東拜博口腔醫療投 資管理有限公司, "Bybo")	Zhuhai	50,815,358	Investment and operation of dental care and other medical projects	NA	NA	51.00%	(4)

The English names of the above subsidiaries represent the best efforts by management of the Company in translating their Chinese names as they do not have official English names.

- (1) The statutory financial statements of this subsidiary for the Relevant Periods were audited by PricewaterhouseCoopers, Certified Public Accountants, Hong Kong.
- (2) The statutory financial statements of this subsidiary for the Relevant Periods were audited by Ruihua Certified Public Accountants.
- (3) The statutory financial statements of this subsidiary for the Relevant Periods were audited by Jiangsu GongZheng Tianye Certified Public Accountants Co., Ltd. Suzhou Branch.
- (4) The statutory financial statements of this subsidiary for the year ended December 31, 2014 were audited by Ruihua Certified Public Accountants.
- *Note iii:* As at December 31, 2012, 2013 and 2014, the issued shares of Lenovo were 10,325,798,742, 10,402,014,059 and 11,108,654,724 shares, respectively.
- *Note iv:* The Group currently owns 93.09% equity interest in Raycom Real Estate, of which 70.57% is directly owned by the Company and 22.52% is indirectly held through Legend Investment. Legend Investment's interest in Raycom Real Estate is solely attributed to the equity owner of the Company.
- Note v: On July 30, 2014, Zhengqi Anhui acquired an equity interest of 36.66% in Legend Investment through a capital injection of RMB500 million. On December 15, 2014, Beijing Hony 2010 Equity Investment Centre L.P. (北京弘毅貳零壹零股權投資中心 (有限合伙), "Beijing Hony 2010") invested another amount of RMB204 million in Legend Investment and shared 5.70% of Legend Investment's equity interest. Accordingly, the interest held by Zhengqi Anhui in Legend Investment was diluted to 34.57%. Upon completion of the two transactions, the registered capital of Legend Investment was increased from RMB256,538,500 to RMB429,476,555 accordingly.

Pursuant to article of association of Legend Investment, Zhengqi Anhui and Beijing Hony 2010's voting right and beneficial interest in Legend Investment are limited to certain underlying investments as set forth in the article of association.

Note vi: As at December 31, 2012 and 2013, the paid-in capital for Zhengqi Anhui was RMB1.5 billion.

## **ACCOUNTANT'S REPORT**

*Note vii:* In December 2014, the Group sold 3% equity interests in Union Insurance. The details have been set out in Note 48(c).

### Subsidiaries with significant non-controlling interest

The total comprehensive income attributable to non-controlling interests during the Relevant Periods as shown in the consolidated statements of comprehensive income are RMB1,853 million, RMB1,814 million and RMB2,297 million, of which RMB2,136 million, RMB2,315 million and RMB2,330 million is the comprehensive income attributable to non-controlling interest in Lenovo. The total non-controlling interests at December 31, 2012, 2013 and 2014 as shown in the consolidated balance sheet are RMB18,096 million, RMB18,285 million and RMB22,223 million, of which RMB12,156 million, RMB13,444 million and RMB19,190 million is attributed to Lenovo. The non-controlling interest in respect of other subsidiaries is not considered material by the directors. The summarised financial information of Lenovo is set out below.

#### **Summarised Balance Sheets**

	As 2012 <i>RMB</i> '000	at December 31, 2013 <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
<b>Current</b> Assets Liabilities	86,058,948 (83,971,257)	89,186,850 (89,843,808)	108,851,328 (117,242,273)
Net current assets/(liabilities)	2,087,691	(656,958)	(8,390,945)
<b>Non-current</b> Assets Liabilities	27,069,367 (12,944,596)	29,843,636 (11,341,216)	69,963,080 (35,918,916)
Net non-current assets	14,124,771	18,502,420	34,044,164
Net assets	16,212,462	17,845,462	25,653,219

#### **Summarised Income Statements**

	Year ended December 31, 2012 2013 2014			
	RMB'000	RMB'000	RMB'000	
Revenue	211,620,502	230,431,999	272,314,267	
Profit before income tax	4,652,161	5,996,614	6,434,229	
Income tax expense	(951,410)	(1,102,208)	(1,056,900)	
Net profit	3,700,751	4,894,406	5,377,329	
- Attributable to equity owner of the Company	3,701,597	4,969,531	5,251,892	
– Attributable to non-controlling interest	(846)	(75,125)	125,437	
Other comprehensive loss	(494,291)	(1,445,651)	(2,014,366)	
Total comprehensive income	3,206,460	3,448,755	3,362,963	
<ul> <li>Attributable to equity owner of the Company</li> <li>Attributable to non-controlling interest</li> </ul>	3,193,859 12,601	3,523,880 (75,125)	3,237,526 125,437	
Dividends paid to non-controlling interest	_	(18,264)	_	

# **ACCOUNTANT'S REPORT**

### Summarised Cash Flow Statement

	Year ended December 31,				
	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Cash flows from operating activities					
Cash generated from operations	7,870,321	3,225,214	12,986,587		
Income tax paid	(1,260,180)	(797,235)	(1,685,451)		
Net cash generated from operating activities	6,610,141	2,427,979	11,301,136		
Net cash used in investing activities	(5,224,789)	(2,232,627)	(20,262,467)		
Net cash (used in)/generated from financing					
activities	(1,541,087)	(3,070,751)	9,983,061		
Net (decrease)/increase in cash and cash					
equivalents	(155,735)	(2,875,399)	1,021,730		
Cash and cash equivalents at beginning of the year	25,667,705	25,516,019	22,708,325		
Exchange gains/(losses) on cash and cash equivalents	4,049	67,705	(505,660)		
Cash and cash equivalents at end of the year	25,516,019	22,708,325	23,224,395		

### 12. INVESTMENTS IN ASSOCIATES AND JOINT VENTURES

The Group As at December 31,		
2012	2013	2014
RMB'000	RMB'000	RMB'000
4,531,556	4,388,752	6,990,086
9,725,080	11,882,076	12,676,928
14,256,636	16,270,828	19,667,014
	<b>2012</b> <i>RMB</i> '000 4,531,556 9,725,080	As at December 31,           2012         2013           RMB'000         RMB'000           4,531,556         4,388,752           9,725,080         11,882,076

	The Company As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Investments in associates:				
<ul> <li>using equity accounting</li> </ul>	3,262,490	3,494,139	4,266,004	
- measured at fair value through profit or loss	3,436,887	2,904,829	3,253,792	
	6,699,377	6,398,968	7,519,796	

# **ACCOUNTANT'S REPORT**

### (a) Associates and joint ventures using equity accounting

Set out below are the associates of the Group as at December 31, 2012, 2013 and 2014, which, in the opinion of the directors, are material to the Group, and the intention of the Group to hold these associates is for strategic investment purpose, not only for capital appreciation. The place of incorporation or registration is also their principal places of business.

	Place of incorporation/		Effect	ive interest	held
Name	registration	Principal activities	2012	2013	2014
Grand Union Investment Fund L.P. ("Grand Union") ( <i>Note i</i> )	Cayman Islands	Investment holding	30.78%	30.78%	30.78%
Hankou Bank Co., Ltd. (漢口銀行有限公司, "Hankou Bank") (Note ii)	Wuhan	Commercial banking business	15.33%	15.33%	15.33%
Suzhou Trust Ltd. (蘇州信托有限公司, "Suzhou Trust") (Note ii)	Suzhou	Trust business	10.00%	10.00%	10.00%
Beijing Lakala Payment Limited, (拉卡拉支付有限公司, "Lakala") (Note iii)	Beijing	Provision of terminal-based payment and other financial services	56.13%	56.13%	36.44%

- *Note i:* The percentage represents the Group's percentage share of the committed capital in Grand Union. The Group's capital contribution to one of the major investments of Grand Union, China Auto Rental Holdings Inc. ("CAR"), is not in proportion to the committed capital percentage. The Group's beneficial interest in CAR held through Grand Union is 54.49%, 44.88% and 23.87% of CAR's equity interest as at December 31, 2012, 2013 and 2014, respectively.
- *Note ii:* The directors determine the Group has significant influence over Hankou Bank and Suzhou Trust by way of representation on the Board of Directors and participation in the policy-making process, although the Group's equity interests in these two companies are lower than 20%.
- *Note iii:* As at December 31, 2012 and 2013, the Group's interest in Lakala was 56.13%, however, the directors have determined that they do not control Lakala as the Board resolutions regarding Lakala's operating and financing decisions require approval of over 2/3 voting rights. It is accounted for as an associate in the Financial Information accordingly. In 2014, the Group disposed a portion of its interest in Lakala, after the disposal, the equity interest held by the Group in Lakala is 36.44% and the Group retains significant influence over Lakala.

The English names of the above associates represent the best efforts by management of the Group in translating their Chinese names as they do not have official English names.

Set out below is the summarised financial information of Hankou Bank, the most significant associate accounted for using equity method. The directors consider that giving details on the financial information of other associates would result in particulars of excessive length.

## **ACCOUNTANT'S REPORT**

#### Summarised balance sheet

	Year ended December 31,				
	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Total assets	162,382,243	176,192,875	169,089,631		
Total liabilities	(150,431,745)	(162,761,571)	(154,461,095)		
Net assets	11,950,498	13,431,304	14,628,536		

### Summarised statement of comprehensive income

	Year ended December 31,				
	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Operating income	4,350,252	5,513,968	5,732,666		
Operating expenses	(1,950,661)	(2,829,159)	(3,861,463)		
Non-operation profit	15,184	6,771	19,333		
Income tax expense	(556,810)	(621,429)	(410,276)		
Net profit	1,857,965	2,070,151	1,480,260		
Total comprehensive income attribute to equity holders of Hankou Bank	1,858,524	1,902,947	1,692,572		

#### Reconciliation of summarised financial information

	Year ended December 31,				
	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Share of net assets at January 1	1,453,089	1,824,655	2,039,879		
Share of profit for the year	319,344	316,817	225,738		
Share of other comprehensive income/(loss)	86	(25,633)	32,547		
Share of other changes in equity	115,436	_	-		
Share of distribution of profit	(63,300)	(75,960)	(75,960)		
Share of net assets at December 31	1,824,655	2,039,879	2,222,204		
Goodwill	675,857	675,857	675,857		
Carrying value of investment in associates	2,500,512	2,715,736	2,898,061		

During the Relevant Periods, share of the associates' losses and profits which are not material to the Group are losses of RMB326 million, losses of RMB439 million and profits of RMB66 million respectively.

During the Relevant Periods, share of the associates' other comprehensive income which are not material to the Group are RMB31 million, RMB41 million and RMB49 million respectively.

During the Relevant Periods, share of the associates' total comprehensive losses and incomes which are not material to the Group are losses of RMB295 million, losses of RMB398 million and income of RMB115 million respectively.

As at December 31, 2012, 2013 and 2014, the aggregate carrying amount of the Group's investments in the associates which are not material to the Group are RMB2,031 million, RMB1,673 million and RMB4,092 million respectively.

## **ACCOUNTANT'S REPORT**

### (b) Associates measured at fair value through profit or loss

			The Group As at December 31,					
			201		201		201	
	Place of			Effective		Effective		Effective
Company Name	incorporation/ registration	Туре	Fair value	interest held	Fair value	interest held	Fair value	interest held
Company Name	registration	Type	RMB'000	lielu	RMB'000	neiu	RMB'000	neiu
– Hony Capital Fund III, L.P.	Cayman Islands	USD funds	2,280,691	34.48%	4,874,272	34.48%	2,161,622	34.48%
<ul> <li>Hony Investment Industry Fund I (Tianjin) L.P. (弘毅投 資產業一期基金(天津) (有限合伙))</li> </ul>	Tianjin	RMB funds	1,704,187	29.84%	1,216,129	29.84%	1,119,766	29.84%
- Beijing Hony 2010	Beijing	RMB funds	1,344,013	20.07%	1,364,302	20.07%	1,634,281	20.07%
<ul> <li>Hony Capital Fund</li> <li>2008, L.P. (i)</li> </ul>	Cayman Islands	USD funds	1,293,977	14.31%	1,088,006	14.31%	1,106,401	14.31%
– LC Fund IV, L.P.	Cayman Islands	USD funds	716,698	29.77%	760,079	29.77%	763,670	29.77%
- LC Fund III, L.P.	Cayman Islands	USD funds	655,904	49.41%	489,299	49.41%	813,395	49.41%
<ul> <li>Tianjin Junruiqi Equity Investment L.P. (天津 君睿祺股權投資合伙企 業(有限合伙))</li> </ul>	Tianjin	RMB funds	651,067	31.67%	818,366	31.67%	1,176,172	31.67%
<ul> <li>Beijing Junlian Ruizhi</li> <li>Venture Capital Center</li> <li>L.P. (北京君聯睿智創</li> <li>業投資中心(有限合伙))</li> </ul>	Beijing	RMB funds	388,687	31.00%	284,990	31.00%	417,923	31.00%
– LC Fund V, L.P. (i)	Cayman Islands	USD funds	341,215	19.42%	412,761	19.42%	759,862	19.42%
– Hony Capital Fund V, L.P. ( <i>i</i> )	Cayman Islands	USD funds	221,662	10.98%	465,362	10.98%	1,367,725	10.98%
<ul> <li>Hony International Limited</li> </ul>	Hong Kong	USD funds	126,979	40.00%	69,102	40.00%	73,272	40.00%
- LC Fund VI, L.P.	Cayman Islands	USD funds	_	-	-	-	274,646	23.20%
<ul> <li>Hony Capital II, L.P.</li> <li>("Hony II LP")</li> <li>(Note 48(d))</li> </ul>	Cayman Islands	USD funds	-	_	-	_	509,570	41.38%
- Others		RMB funds		-	39,408	NA	498,623	NA
			9,725,080		11,882,076		12,676,928	

The principal activities of the above associates are investment holding as venture capital funds and private equity funds.

(i) The directors determined that the Group has significant influence on Hony Capital Fund 2008, L.P., Hony Capital Fund V, L.P. and LC Fund V, L.P., even though the capital contribution percentage in these funds are below 20% by virtue of its significant influence on the general partner and/or management company of these funds. Consequently, these investments have been classified as associates.

## **ACCOUNTANT'S REPORT**

Set out below is the summarised financial information of associates measured at fair value through profit or loss aggregated by RMB funds and USD funds based on the underlying GAAP applied when prepare their statutory accounts. The financial information on RMB funds is prepared in accordance with IFRS while the financial information on USD funds is prepared in accordance with the Generally Accepted Accounting Principles in US.

	Year ended Dec	Year ended December 31, 2012		
	Post-tax profit/(loss)	Total comprehensive income/(loss)		
RMB funds	(214,314)	(214,314)		
USD funds	4,392,495	4,392,495		
Total	4,178,181	4,178,181		

	Year ended Dec	Year ended December 31, 2013 Total		
	Post-tax profit	comprehensive income		
RMB funds USD funds	127,672 11,380,338	127,672 11,380,338		
Total	11.508.010	11.508.010		

	Year ended Dec	Total
	Post-tax profit	comprehensive income
RMB funds USD funds	4,637,173 3,630,088	4,637,173 3,630,088
Total	8,267,261	8,267,261

### **13. INCOME TAX EXPENSE**

Majority of the group entities are subject to PRC enterprise income tax, which has been provided based on the statutory income tax rate of 25% of the assessable income of each of these group entities. Hong Kong profits have been provided at the rate of 16.5%. Income tax of other group entities operating in overseas countries and regions are calculated at the rates applicable in the respective jurisdictions.

	The Group Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Current income tax:				
Current income tax on profits for the year	1,558,017	2,137,811	2,567,717	
LAT	483,130	523,475	1,275,607	
	2,041,147	2,661,286	3,843,324	
Deferred income tax	137,473	(412,543)	(105,243)	
Income tax expense	2,178,620	2,248,743	3,738,081	

### **ACCOUNTANT'S REPORT**

Taxation on the Group's profit before tax differs from the theoretical amount that would arise using the enacted tax rate of the home country of the Group entities as follows:

	Year e 2012 <i>RMB</i> '000	nded December 31 2013 RMB'000	, <b>2014</b> <i>RMB</i> '000
Profit before tax	6,643,326	9,962,217	11,560,252
Tax effects of: Tax calculated at domestic rates applicable in countries concerned Income not subject to tax Expenses not deductible for tax purposes Utilisation of previously unrecognised tax losses Deferred income tax assets not recognised Others	1,545,358 (737,234) 829,847 (485,892) 357,641 185,770	2,164,518 (2,133,389) 1,071,415 (205,359) 822,668 5,415	2,359,881 (2,692,694) 1,829,956 (343,135) 1,058,556 249,910
Enterprise income tax LAT	1,695,490 483,130	1,725,268 523,475	2,462,474 1,275,607
	2,178,620	2,248,743	3,738,081

As at December 31, 2012, 2013 and 2014, the weighted average applicable tax rate was 23.3%, 21.7% and 20.4%, respectively. The decrease on tax rate was mainly caused by tax concessions and profitability changes of the Group's subsidiaries in respective countries they were operating.

The tax (charge)/credit relating to components of other comprehensive income is as follows:

		The Group Year ended December 31, 2012 2013 2014 Tax Tax Tax							
	Before tax RMB'000	(charge)/ credit RMB'000	After tax RMB'000	Before tax RMB'000	(charge)/ credit RMB'000	After tax RMB'000	Before tax RMB'000	(charge)/ credit RMB'000	After tax RMB'000
Fair value gains on available-for-sale financial assets Investment revaluation reserve reclassified to consolidated income statement on disposal	(35,467)	24,534	(10,933)	161,437	(56,344)	105,093	744,473	(176,483)	567,990
of an available-for- sale financial assets Share of other	(391,565)	98,374	(293,191)	(354,986)	55,111	(299,875)	(200,548)	39,439	(161,109)
comprehensive income of associates	31,235	-	31,235	15,566	-	15,566	81,985	-	81,985
Actuarial loss on retirement benefit obligations Fair value change on cashflow hedges	(110,260) 58,423	18,334 (12,303)	(91,926) 46,120	(63,400) (8,834)	(10,257) (3,710)	(73,657) (12,544)	(110,003) 468,742	1,167 (20,509)	(108,836) 448,233
Currency translation differences Revaluation of investment properties upon reclassification	(466,005)	-	(466,005)	(1,606,392)	-	(1,606,392)	(2,165,833)	-	(2,165,833)
from property, plant and equipment				40,268	(10,067)	30,201			
Other comprehensive income/loss	(913,639)	128,939	(784,700)	(1,816,341)	(25,267)	(1,841,608)	(1,181,184)	(156,386)	(1,337,570)
Current tax Deferred tax (Note 39)		128,939			(25,267)			(156,386)	
		128,939			(25,267)			(156,386)	

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# **APPENDIX I**

### **ACCOUNTANT'S REPORT**

### 14. EARNINGS PER SHARE

Basic and diluted earnings per share for each of the Relevant Periods have been computed by dividing the profit for the years attributable to the equity holders of the Company by 2,000,000,000 ordinary shares issued and outstanding at February 18, 2014 upon conversion of the Company into a joint stock limited liability company, as if such shares had been outstanding for all periods presented.

	Year ended December 31, 2012 2013			
Weighted average number of issued ordinary shares (thousands) Adjustment of the number of treasury shares (thousands)	2,000,000	2,000,000	2,000,000	
Weighted average number of issued ordinary shares (thousands)	1,972,870	1,993,218	2,000,000	
Basic earnings attributable to equity holders of the Company (RMB'000)	2,287,897	4,837,590	4,160,389	
Diluted impact arising from share options and long-term incentive awards held by Lenovo (RMB'000)	(23,303)	(22,420)	(20,685)	
Diluted earnings attributable to equity holders of the Company (RMB'000)	2,264,594	4,815,170	4,139,704	
Earnings per share – Basic (RMB per share)	1.16	2.43	2.08	
- Diluted (RMB per share)	1.15	2.42	2.07	

Diluted earnings per share is calculated by adjusting earnings attributable to the equity holders of the Company due to the effect of two categories of dilutive instruments, namely share options and long-term incentive awards held by Lenovo.

### 15. LEASEHOLD LAND AND LAND USE RIGHTS

The Group's interests in leasehold land and land use rights represent prepaid operating lease payments and their net book value is analysed as follows:

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
In Mainland China:				
Leases between 10 to 50 years	1,260,958	1,534,288	1,512,285	

## **ACCOUNTANT'S REPORT**

The movement of leasehold land and land use rights are as following:

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
At beginning of the year	656,542	1,260,958	1,534,288	
Additions	424,126	240,012	199,215	
Transfer from construction in progress	140,640	97,724	84,072	
Acquisition of subsidiaries ( <i>Note</i> $47(a)$ )	405,974	_	-	
Transfer to construction in progress	(4,413)	(30,341)	-	
Disposals	_	-	(58,487)	
Amortisation	(35,100)	(34,065)	(36,192)	
Disposal of subsidiaries	(326,811)		(210,611)	
At end of the year	1,260,958	1,534,288	1,512,285	

As at December 31, 2012, 2013 and 2014, the land use rights with a carry amount of RMB39 million, RMB41 million and RMB178 million were pledged as collateral for RMB25 million, RMB55 million, and RMB43 million borrowings, respectively.

### 16. PROPERTY, PLANT AND EQUIPMENT

	Land and					Tandand	Construction	Deenen	
	buildings RMB'000	Vehicles RMB'000	Machinery RMB'000	<b>Furniture</b> <i>RMB</i> '000	Equipment RMB'000	Construction in Progress RMB'000	Bearer plants RMB'000	<b>Total</b> <i>RMB</i> '000	
As at January 1, 2012									
Cost Accumulated	4,332,655	152,307	7,189,362	1,813,197	22,229	1,910,656	-	15,420,406	
depreciation	(1,180,244)	(75,311)	(4,380,797)	(1,256,336)	(14,850)		_	(6,907,538)	
Net book amount	3,152,411	76,996	2,808,565	556,861	7,379	1,910,656	_	8,512,868	
For the year ended December 31, 2012									
Opening net book amount	3,152,411	76,996	2,808,565	556,861	7,379	1,910,656	-	8,512,868	
Exchange adjustment Acquisition of	(71,947)	(47)	(66)	(2,579)	-	(542)	-	(75,181)	
subsidiaries ( <i>Note 47(a)(2)</i> ) Additions Transfers to intangible	453,302 345,026	65,182 18,986	829,627 370,959	9,268 363,586	9,586 20,553	3,634,287	165,158 12,326	1,532,123 4,765,723	
assets Transfers to leasehold land	-	-	-	-	-	(403,758)	-	(403,758)	
and land use right Transfers from construction in	_	-	-	-	-	(140,640)	-	(140,640)	
progress	752,458	727	384,212	44,837	-	(1,182,234)	-	-	
Disposals Depreciation	(56,652)	(5,677)	(115,847)	(19,569)	(305)	(3,911)	(11,939)	(213,900)	
charge Disposal of	(280,537)	(28,906)	(562,457)	(271,627)	(8,923)	-	(2,258)	(1,154,708)	
subsidiaries	(1,356,155)	(17,703)	(2,011,218)	(35,293)		(434,639)		(3,855,008)	
Closing net book amount	2,937,906	109,558	1,703,775	645,484	28,290	3,379,219	163,287	8,967,519	

# **ACCOUNTANT'S REPORT**

				The Group	)		P	
	Land and buildings RMB'000	Vehicles RMB'000	Machinery RMB'000	<b>Furniture</b> <i>RMB'000</i>	Equipment RMB'000	Construction in Progress RMB'000	Bearer plants RMB'000	<b>Total</b> <i>RMB</i> '000
As at December 31, 2012								
Cost Accumulated	3,803,768	165,672	3,914,814	2,010,990	48,821	3,379,219	165,545	13,488,829
depreciation	(865,862)	(56,114)	(2,211,039)	(1,365,506)	(20,531)		(2,258)	(4,521,310)
Net book amount	2,937,906	109,558	1,703,775	645,484	28,290	3,379,219	163,287	8,967,519
For the year ended December 31, 2013								
Opening net book amount Exchange	2,937,906	109,558	1,703,775	645,484	28,290	3,379,219	163,287	8,967,519
adjustment Acquisition of	(123,481)	(663)	(32,779)	(26,919)	(97)	(18,924)	(1,280)	(204,143)
subsidiaries (Note 47(b)(2)) Additions Transfers to	108,616 312,016	1,349 81,838	54,589 643,701	16,355 345,317	370 76,792	4,154,469	243,417 149,970	424,696 5,764,103
intangible assets Transfers to leasehold land and land use	-	-	-	-	-	(606,692)	-	(606,692)
right Transfers from	-	-	-	-	-	(97,724)	-	(97,724)
construction in progress Disposals	1,244,881 (67,260)	490 (5,645)	734,068 (305,245)	54,682 (15,767)	2,163 (2,054)	(2,036,284) (6,371)	(10,709)	(413,051)
Depreciation charge	(389,297)	(58,062)	(215,125)	(306,500)	(32,867)	-	(4,925)	(1,006,776)
Disposal of subsidiaries	(18,629)	(463)	(2,237)	(103)	(1,592)	(163,639)		(186,663)
Closing net book amount	4,004,752	128,402	2,580,747	712,549	71,005	4,604,054	539,760	12,641,269
As at December 31, 2013								
Cost Accumulated	5,207,600	217,880	4,416,789	2,198,042	115,909	4,604,054	546,944	17,307,218
depreciation	(1,202,848)	(89,478)	(1,836,042)	(1,485,493)	(44,904)		(7,184)	(4,665,949)
Net book amount	4,004,752	128,402	2,580,747	712,549	71,005	4,604,054	539,760	12,641,269
For the year ended December 31, 2014								
Opening net book amount	4,004,752	128,402	2,580,747	712,549	71,005	4,604,054	539,760	12,641,269
Exchange adjustment Acquisition of	(141,862)	(1,606)	(40,727)	(31,270)	(9)	(47,552)	(1,326)	(264,352)
subsidiaries (Note 47(c)(2)) Additions Transfers to	1,832,817 555,897	20,299 54,882	563,006 736,774	1,477,503 374,669	4,598 47,024	82,394 6,026,662	141,201	3,980,617 7,937,109
intangible assets	-	-	-	-	-	(373,409)	-	(373,409)

### **ACCOUNTANT'S REPORT**

	Trudand			The Group	)	Compton of the	D	
	Land and buildings RMB'000	Vehicles RMB'000	Machinery RMB'000	<b>Furniture</b> <i>RMB'000</i>	Equipment RMB'000	Construction in Progress RMB'000	Bearer plants RMB'000	<b>Total</b> <i>RMB</i> '000
Transfers to leasehold land and land use right Transfers from construction in	-	_	_	-	-	(84,072)	_	(84,072)
progress Disposals	1,529,539 (52,770)	360 (9,690)	661,641 (26,819)	77,972 (28,022)	14,213 (2,778)	(2,283,725) (177,100)	(26,750)	(323,929)
Depreciation charge	(417,108)	(44,533)	(506,698)	(386,118)	(29,033)	-	(8,226)	(1,391,716)
Disposal of subsidiaries	(479,866)	(33,886)	(105,188)	(9,635)	(36,675)	(25,467)	-	(690,717)
Impairment charge			(306,788)			(44,844)		(351,632)
Closing net book amount	6,831,399	114,228	3,555,948	2,187,648	68,345	7,676,941	644,659	21,079,168
As at December 31, 2014								
Cost Accumulated	8,353,118	205,174	6,008,797	3,867,327	122,903	7,721,785	660,069	26,939,173
depreciation	(1,521,719)	(90,946)	(2,146,061)	(1,679,679)	(54,558)	-	(15,410)	(5,508,373)
Accumulated impairment			(306,788)			(44,844)		(351,632)
Net book amount	6,831,399	114,228	3,555,948	2,187,648	68,345	7,676,941	644,659	21,079,168

Depreciation expense of RMB695 million, RMB417 million and RMB649 million has been charged in "cost of sales", RMB59 million, RMB62 million and RMB87 million in "selling and marketing costs" and RMB401 million, RMB528 million and RMB656 million in "general and administrative expenses" during the Relevant Periods.

The property, plant and equipment with a carrying amount of RMB256 million, RMB49 million and RMB441 million were pledged as collateral for the borrowings of RMB1,556 million, RMB45 million and RMB235 million as at December 31, 2012, 2013 and 2014, respectively.

The construction in progress with a carrying amount of RMB154 million, nil and RMB2,127 million were pledged as collateral for the borrowings of RMB550 million, nil and RMB1,035 million as at December 31, 2012, 2013 and 2014, respectively.

Bearer plants with a carrying amount of RMB59 million, RMB170 million and 280 million were pledged as collateral for the borrowings of RMB43 million, RMB88 million and RMB158 million as at December 31, 2012, 2013 and 2014, respectively.

### **17. INVESTMENT PROPERTIES**

	The Group Year ended December 31,			
	2012	2013	, 2014	
	RMB'000	RMB'000	RMB'000	
At beginning of the year	5,924,329	6,629,836	5,705,381	
Subsequent expenditure capitalised	83,335	-	68,674	
Disposals	_	(97,818)	_	
Disposal of a subsidiary	_	(1,068,462)	_	
Fair value gains	622,172	201,557	249,243	
Transfer from property, plant and equipment		40,268		
At end of the year	6,629,836	5,705,381	6,023,298	

The Group's investment properties are all situated in Mainland China. All the investment properties are rented out under operating leases.

## **ACCOUNTANT'S REPORT**

### (a) Amounts recognised in income statement for investment properties

		The Group Ided December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Rental income Direct operating expenses from properties that	321,291	275,677	278,801
generated rental income	(122,070)	(73,600)	(62,748)
	199,221	202,077	216,053

The direct operating expenses from properties that did not generate rental income is immaterial to the Group in the year ended December 31, 2012, 2013 and 2014.

#### (b) Valuation basis

Investment properties held by the Group were revalued at the end of each of the Relevant Periods based on valuations performed by independent qualified valuers, Jones Lang LaSalle Corporate Appraisal and Advisory Limited ("JLL"). JLL is an industry specialist in investment property valuation, who has appropriate qualification and recent experience in the valuation of similar properties in the relevant locations.

The valuations are derived using the income capitalisation method. This method is based on the capitalisation of net income with due allowance for outgoings and reversionary income potential by adopting appropriate capitalisation rates, which are derived from analysis of sale transactions and valuers' interpretation of prevailing investor requirements or expectations or, where appropriate, by reference to market evidence of transaction prices for the similar properties in the surrounding areas. Prevailing market rents are estimated based on the independent valuer's view of recent letting transactions within the subject properties and other comparable properties. There were no changes to the valuation techniques during the Relevant Periods.

At the end of each of the Relevant Periods, all of the Group's investment properties were within level 3 of the fair value hierarchy as the valuation were arrived at by reference to certain significant unobservable inputs. There were no transfers between levels 1, 2 and 3 during the Relevant Periods.

At the end of each of the Relevant Periods, the directors:

- verifies all major inputs to the independent valuation reports;
- assesses property valuation movements when compared to the prior year valuation reports;
- holds discussion with the independent valuer.

The key assumptions used by the directors in determining fair value during the Relevant Periods were in the following ranges:

	The Group Year ended December 31,				
	2012	2013	2014		
Capitalisation rate Expected vacancy rate	4.0%-5.5%	4.0%-5.5%	4.0%-5.5%		
– Office	2.5%	5.0%	4.0%		
– Retail	10.0%	10.0%	10.0%		
– Car park	5.0%	5.0%	5.0%		
Prevailing market rents (per sq.m. per month)					
– Office – Retail – Car park	RMB261–RMB330 RMB90–RMB135 RMB650	RMB290–RMB335 RMB120–RMB165 RMB750	RMB310–RMB360 RMB150–RMB180 RMB850		

### **ACCOUNTANT'S REPORT**

The following tables show the sensitivity of the fair value of the investment properties to the key assumptions had the director's estimates to increase or decrease by 10%.

	Year ended December 31, 2012		
	Favourable change by 10% <i>RMB</i> '000	Unfavourable change by 10% <i>RMB</i> '000	
Capitalisation rate	421,677	(375,042)	
Expected vacancy rate	13,908	(13,910)	
	Year ended Dece	mber 31, 2013	
	Favourable	Unfavourable	
	change by 10%	change by 10%	
	RMB'000	<b>PMP</b> ,000	

	RMB <sup>*</sup> 000	RMB <sup>*</sup> 000
Capitalisation rate	431,943	(383,879)
Expected vacancy rate	28,793	(27,793)

	Year ended December 31, 2014		
	Favourable change by 10%	Unfavourable change by 10%	
	RMB'000	RMB'000	
Capitalisation rate	451,484	(402,509)	
Expected vacancy rate	26,004	(26,005)	

#### (c) Investment properties pledged as security

The investment properties with a fair value of RMB6,511 million, RMB5,692 million and RMB6,008 million were pledged as collateral for the borrowings of RMB1,798 million, RMB1,080 million and RMB912 million as at December 31, 2012, 2013 and 2014.

### (d) Leasing arrangements

Minimum lease payments under non-cancellable operating leases of investment properties not recognised in the financial statements are receivable as follows:

	As	The Group at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Within one year	160,533	196,032	215,527
Later than one year but no later than 5 years	177,560	153,621	149,332
Later than 5 years	1,676	57	
	339,769	349,710	364,859

The Group's interests in investment properties at their net book values are analysed as follows:

	The Group As at December 31,				
	<b>2012</b> <i>RMB</i> '000	<b>2013</b> <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000		
In Mainland China, held on: Leases of less than 50 years	6,629,836	5,705,381	6,023,298		

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# **APPENDIX I**

# **ACCOUNTANT'S REPORT**

### **18. INTANGIBLE ASSETS**

	Mining rights	Frademarks	Softwares		Group Patent and	Customer relationships	Others	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
As at January 1, 2012								
Cost Accumulated amortisation	656,501	3,745,228	3,421,757	14,837,802	881,936	732,555	76,888	24,352,667
and impairment	(50,241)	(846,927)	(1,978,857)	(107,185)	(659,957)	(153,679)	(72,727)	(3,869,573)
Net book amount	606,260	2,898,301	1,442,900	14,730,617	221,979	578,876	4,161	20,483,094
For the year ended December 31, 2012								
Opening net book amount	606,260	2,898,301	1,442,900	14,730,617	221,979	578,876	4,161	20,483,094
Additions Acquisition of subsidiaries	-	18,299 274,087	642,767 150	-	8,344	247,360	5,540	674,950
Exchange adjustment	-	(26,733)	(374)	1,667,874 (229,410)	147,617 (7,928)		-	2,337,088 (312,368)
Disposals	_	(20,755)	(16,978)	(229,410)	(7,920)	(47,923)	(3,633)	(20,611)
Disposal of subsidiaries	_	(20,248)	(10,570)	(145,224)	(119,309)		(2,167)	(286,948)
Amortisation charge	(20,279)	(2,929)	(616,559)		(54,229)		(1,221)	(747,363)
Closing net book amount	585,981	3,140,777	1,451,906	16,023,857	196,474	726,167	2,680	22,127,842
As at December 31, 2012								
Cost	656,501	3,351,530	4,002,373	16,131,042	1,369,313	1,039,376	2,954	26,553,089
Accumulated amortisation and impairment	(70,520)	(210,753)	(2,550,467)	(107,185)	(1,172,839)	(313,209)	(274)	(4,425,247)
Net book amount	585,981	3,140,777	1,451,906	16,023,857	196,474	726,167	2,680	22,127,842
For the year ended								
December 31, 2013 Opening net book amount	585,981	3,140,777	1,451,906	16,023,857	196,474	726,167	2,680	22,127,842
Additions		2,049	1,140,148	- 10,025,057	151,608	9,434	2,080 548	1,303,787
Acquisition of subsidiaries	_	67,705	5,471	1,152,411	7,448	235,711	67,511	1,536,257
Exchange adjustment	-	(85,093)	(35,798)	(916,944)	(16,799)	(24,243)	-	(1,078,877)
Disposals	-	-	(43,609)	-	-	(8,273)	(9,611)	(61,493)
Disposal of subsidiaries	-	-	(1,127)	-	-	-	-	(1,127)
Amortisation charge	(24,505)	(13,507)	(712,593)		(59,485)	(70,717)	(1,144)	(881,951)
Closing net book amount	561,476	3,111,931	1,804,398	16,259,324	279,246	868,079	59,984	22,944,438
At December 31, 2013	611 522	2 226 200	5 066 500	16 266 500	1 511 577	1 252 012	61 120	28 228 524
Cost Accumulated amortisation	644,522	3,336,200	5,066,582	16,366,509	1,511,577	1,252,012	61,132	28,238,534
and impairment	(83,046)	(224,269)	(3,262,184)	(107,185)	(1,232,331)	(383,933)	(1,148)	(5,294,096)
Net book amount	561 176	3 111 021	1,804,398	16,259,324	279,246	868,079	50.084	22 044 428
THE DOOK ANOUNT	561,476	3,111,931	1,004,398	10,239,324	219,240	000,079	59,984	22,944,438

## **ACCOUNTANT'S REPORT**

	The Group							
	Mining rights ' RMB'000	Trademarks RMB'000	Softwares RMB'000	<b>Goodwill</b> <i>RMB</i> '000	Patent and technology RMB'000	Customer relationships RMB'000	Others RMB'000	<b>Total</b> <i>RMB</i> '000
For the year ended December 31, 2014								
At beginning of the year	561,476	3,111,931	1,804,398	16,259,324	279,246	868,079	59,984	22,944,438
Additions	-	-	104,128	-	2,053,902	25,148	43,575	2,226,753
Acquisition of subsidiaries	-	5,590,911	1,743	15,355,132	6,112,209	7,926,190	61,395	35,047,580
Exchange adjustment	-	(67,155)	(9,732)	(863,573)	(70,065)	(206,336)	-	(1,216,861)
Disposals	-	-	(48,063)	-	(3,940)	-	-	(52,003)
Disposal of subsidiaries	-	-	(11,721)	(316,145)	-	(48,633)	(31,536)	(408,035)
Amortisation charge	(37,708)	(67,908)	(567,286)	-	(494,342)	(241,278)	(724)	(1,409,246)
Impairment loss				(746,107)				(746,107)
At end of the year	523,768	8,567,779	1,273,467	29,688,631	7,877,010	8,323,170	132,694	56,386,519
At December 31, 2014								
Cost	644,522	9,444,337	4,998,438	30,541,926	9,074,211	8,832,434	134,536	63,670,404
Accumulated amortisation and impairment	(120,754)	(876,558)	(3,724,971)	(853,295)	(1,197,201)	(509,264)	(1,842)	(7,283,885)
Net book amount	523,768	8,567,779	1,273,467	29,688,631	7,877,010	8,323,170	132,694	56,386,519

Amortisation of RMB196 million, RMB118 million and RMB92 million are included in the "cost of sales"; RMB48 million, RMB47 million and RMB59 million in "selling and distribution expenses"; and RMB503 million, RMB717 million and RMB1,258 million in "general and administrative expenses" in the consolidated income statement for the years ended December 31, 2012, 2013 and 2014.

### **ACCOUNTANT'S REPORT**

### Impairment tests for goodwill and intangible assets with indefinite useful life

Management reviews the business performance based on type of business and monitor goodwill and intangible assets with indefinite useful lives at cash generating unit or a group of cash generating units.

In 2013, IT segment of the Group underwent an organizational structure change whereby Latin America that was previously part of Asia Pacific/Latin America ("APLA") has been spun off and combined with North America, transforming into a new Americas region. The carrying amount of goodwill and intangible assets with indefinite useful lives, less accumulated impairment charged, are presented below:

		Goodwill	
	As at	As at	As at
	December 31,	December 31,	December 31,
CGUs	2012	2013	2014
	RMB'000	RMB'000	RMB'000
– IT			
– China	6,983,191	7,002,202	6,890,715
- Europe-Middle East-Africa ("EMEA")	1,671,943	1,736,239	1,515,518
– North America	1,509,639	NA	NA
- Asia Pacific Latin America("APLA")	4,550,702	NA	NA
– Americas ("AG")	NA	2,316,245	2,213,022
– Asia Pacific ("AP")	NA	3,584,977	3,218,594
- Amounts pending allocation (Note i)	-	-	14,918,771
- Agriculture and food			
<ul> <li>Chinese liquor business</li> </ul>	620,570	620,570	-
– Agriculture business	230,647	510,831	510,831
– All others	457,165	488,260	421,180
	16,023,857	16,259,324	29,688,631

	Intangible assets with indefinite useful life					
	As at	As at	As at			
	December 31,	December 31,	December 31,			
CGUs	2012	2013	2014			
	RMB'000	RMB'000	RMB'000			
– IT						
– China	1,313,670	1,274,252	1,278,871			
– EMEA	722,833	719,434	666,971			
– North America	364,559	NA	NA			
– APLA	427,414	NA	NA			
– AG	NA	408,492	409,973			
– AP	NA	359,718	361,021			
– Amounts pending allocation (Note i)	-	-	5,078,770			
– Agriculture and food						
<ul> <li>Chinese liquor business</li> </ul>	294,992	294,992	294,992			
<ul> <li>Agriculture business</li> </ul>	-	-	_			
– All others		57,530	425,890			
	3,123,468	3,114,418	8,516,488			

Note i: As of December 31, 2014, management is in the process of determining the allocation of goodwill and intangible assets with indefinite useful life arising from acquisition of Motorola Mobility Holdings LLC ("Motorola Mobility") and IBM x86 Business ("x86 Business") to the appropriate cash generating units of the Group.

# **ACCOUNTANT'S REPORT**

The Group completed its annual impairment test on goodwill and intangible assets with indefinite useful life for its various CGUs by comparing their recoverable amounts to the carrying amounts, as at the reporting date. The recoverable amount of all CGUs is determined based on value-in-use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by management covering a five-year period with a terminal value related to the future cash flow of the CGUs extrapolated using the estimated growth rates stated below beyond the five-year period.

The key assumptions used for value-in-use calculations under the five-year financial budget period for CGUs with significant goodwill and intangible assets with indefinite useful lives are as follows:

### Year ended December 31, 2012

	IT					Agriculture and food		
_	China	APLA	EMEA	North America	Chinese liquor business	Agriculture business	Chlor-alkali business	
Growth rate Discount rate	8% 11%	-2% 11%	-1% 11%	$0\% \\ 11\%$	22% 12%	NA NA	13% 15%	

### Year ended December 31, 2013

					Agricul	ture and	Chemicals and energy
				fe	bod	materials	
_	China	AP	EMEA	AG	Chinese liquor business	Agriculture business	Chlor-alkali business
Growth rate	2%	-1%	-2%	0%	8%-15%	30%	10%
Discount rate	11%	11%	11%	11%	14%	12%	12%

### Year ended December 31, 2014

		IT		Agricul fo	Chemicals and energy materials		
	China	AP	EMEA	AG	Chinese liquor business	Agriculture business	Chlor-alkali business
Growth rate Discount rate	0% 9%	-2% 9%	-5% 9%	-1% 9%	3%-10% 14%		6% 12%

The estimated growth rate used in the value-in-use calculations beyond the five-year period are as follows:

		IT	1		0	llture and food	Chemicals and energy materials
	China	APLA	EMEA	North America	Chinese liquor business	Agriculture business	Chlor-alkali business
Growth rate	0%	0%	0%	0%	2%	b NA	2%

Year ended December 31, 2013

### **ACCOUNTANT'S REPORT**

		IT			Agriculture a food	ınd	Chemicals and energy materials
_	China	AP	EMEA	AG	Chinese liquor Agricu business bu	ulture C siness	hlor-alkali business
Growth rate	0%	0%	0%	0%	0%	0%	2%
Year ende	d December 31,	2014					
		IT			Agriculture a food	nd	Chemicals and energy materials
_	China	AP	EMEA	AG	Chinese liquor Agricu business bus	ulture C siness	blor-alkali business
Growth rate	0%	0%	0%	0%	0%	0%	0%

The weighted average growth rates applied by the Group are consistent with those estimated in the industry reports, and do not exceed the long-term average growth rates in the industry each CGU operates. Management determines budgeted gross margin based on past experience and forecast on future market development. The discount rates used by management are the pre-tax interest rates that are able to reflect the risks specific to the relevant operating segments.

As at December 31, 2012, 2013 and 2014, the directors are of the view that there was no evidence of impairment of goodwill, trademarks and trade names other than impairment charge recorded on goodwill in relation to Chinese liquor business and chemicals and energy materials business.

Due to the stagnation of the Chinese liquor industry, the directors of the Group believed that the Group's expected revenue generated from Chinese liquor business will be affected and the overall market situation of Chinese liquor business remains challenging. As at December 31, 2014, the Group recognised an impairment loss of RMB621 million on goodwill based on management's assessment.

Chemicals and energy materials business faced pressure resulting from the increased raw materials price. The capability of chemicals and energy materials business remain profitable is uncertain and as such, in 2014, the Group recognised an impairment loss of RMB477 million, of which, RMB125 million has been allocated to goodwill while RMB352 million has been allocated to property, plant and equipment and construction in progress.

The Group has performed a sensitivity analysis on key assumptions used for the annual impairment test for goodwill during the Relevant Periods.

In 2012, except for APLA, a reasonably possible change in key assumptions used in the impairment test for goodwill would not cause any CGU's carrying amount to exceed its respective recoverable amount. As at December 31, 2012, the recoverable amount for APLA calculated based on value in use exceeded carrying value by RMB2,866 million. Had APLA's forecasted operating margin been 0.80 percentage point lower than management's estimates, the APLA's remaining headroom would be removed.

In 2013, except for AP, a reasonably possible change in key assumptions used in the impairment test for goodwill would not cause any CGU's carrying amount to exceed their respective recoverable amount. As at December 31, 2013, the recoverable amount for AP calculated based on value in use exceeded carrying value by RMB 1,372 million. Had AP's forecasted operating margin been 0.80 percentage point lower than management's estimates, the AP's remaining headroom would be removed.

# **ACCOUNTANT'S REPORT**

In 2014, except for AP, a reasonably possible change in key assumptions used in the impairment test for goodwill would not cause any CGU's carrying amount to exceed its respective recoverable amount. As at December 31,2014, the recoverable amount for AP calculated based on value in use exceeded carrying value by RMB 3,763 million. Had AP's forecasted operating margin been 1.30 percentage point lower than management's estimates, the AP's remaining headroom would be removed.

### **19. FINANCIAL INSTRUMENTS BY CATEGORY**

			The Group		
	Loans and receivables RMB'000	Assets at fair value through profit or loss RMB'000	Derivatives used for hedging RMB'000	Available- for-sale financial assets RMB'000	<b>Total</b> <i>RMB`000</i>
As at December 31, 2012					
Assets					
Available-for-sale financial					
assets	_	_	-	3,517,935	3,517,935
Derivative financial					
instruments	_	505,887	160,224	_	666,111
Trade and notes					
receivables	26,168,682	-	-	-	26,168,682
Loans to customers	883,922	-	-	-	883,922
Other receivables and					
other current assets	20,931,166	-	—	-	20,931,166
Other non-current assets	14,945	-	—	-	14,945
Financial assets at fair					
value through profit or		5 0 5 7 5 0 1			5 0 5 7 5 0 1
loss	-	5,957,501	-	-	5,957,501
Associates measured at fair					
value through profit or		0 725 080			0 725 080
loss Destricted demosite	1 524 772	9,725,080	-	-	9,725,080
Restricted deposits	1,524,772 2,704,561	-	-	-	1,524,772 2,704,561
Bank deposits Cash and cash equivalents	37,824,632	_	_	_	37,824,632
Cash and cash equivalents	57,024,032				57,024,052
	90,052,680	16,188,468	160,224	3,517,935	109,919,307

	Liabilities at fair value through profit or loss <i>RMB</i> '000	Derivatives used for hedging <i>RMB</i> '000	Other financial liabilities at amortised cost <i>RMB</i> '000	<b>Total</b> <i>RMB</i> '000
Liabilities				
Borrowings	-	_	38,865,447	38,865,447
Derivative financial instruments	340,325	71,353	-	411,678
Trade and notes payables	-	_	35,616,992	35,616,992
Other payables	-	_	40,727,114	40,727,114
Other liabilities	3,253,972		2,500,844	5,754,816
	3,594,297	71,353	117,710,397	121,376,047

# **ACCOUNTANT'S REPORT**

	The Group					
	Loans and receivables RMB'000	Assets at fair value through profit or loss RMB'000	Derivatives used for hedging RMB'000	Available- for-sale financial assets RMB'000	Total RMB'000	
As at December 31, 2013						
Assets						
Available-for-sale financial						
assets	-	-	-	2,574,931	2,574,931	
Derivative financial						
instruments	-	327,098	229,561	_	556,659	
Trade and notes						
receivables	28,345,851	-	-	_	28,345,851	
Loans to customers	2,495,558	-	-	_	2,495,558	
Other receivables and						
other current assets	19,984,903	_	-	_	19,984,903	
Other non-current assets	145,616	_	-	_	145,616	
Financial assets at fair value through profit or						
loss	_	3,425,887	_	_	3,425,887	
Associates measured at fair value through profit or		0,120,007			2,122,007	
loss	-	11,882,076	_	_	11,882,076	
Restricted deposits	1,595,472	_	-	_	1,595,472	
Bank deposits	2,068,017	-	-	_	2,068,017	
Cash and cash equivalents	35,461,855				35,461,855	
	90,097,272	15,635,061	229,561	2,574,931	108,536,825	
	L	iabilities				

	at fair value through profit or loss <i>RMB</i> '000	Derivatives used for hedging RMB'000	Other financial liabilities at amortised cost <i>RMB</i> '000	Total RMB'000
Liabilities				
Borrowings	_	-	45,615,157	45,615,157
Derivative financial instruments	293,976	75,295	-	369,271
Trade and notes payables	_	-	38,373,453	38,373,453
Other payables	-	_	39,919,370	39,919,370
Other non-current liabilities	3,186,185		2,390,554	5,576,739
	3,480,161	75,295	126,298,534	129,853,990

# **ACCOUNTANT'S REPORT**

			The Group		
	Loans and receivables <i>RMB</i> '000	Assets at fair value through profit or loss <i>RMB'000</i>	Derivatives used for hedging RMB'000	Available- for-sale financial assets RMB'000	Total RMB'000
As at December 31, 2014					
Assets					
Available-for-sale financial					
assets	-	_	_	3,663,632	3,663,632
Derivative financial					
instruments	-	690,019	603,684	-	1,293,703
Trade and notes					
receivables	39,401,148	-	-	-	39,401,148
Loans to customers	4,084,594	-	-	-	4,084,594
Other receivables and					
other current assets	23,104,606	-	_	_	23,104,606
Other non-current assets	741,683	-	_	_	741,683
Financial assets at fair value through profit or					
loss	-	1,147,797	-	-	1,147,797
Associates measured at fair value through profit					
or loss	-	12,676,928	-	-	12,676,928
Restricted deposits	1,378,512	-	-	-	1,378,512
Bank deposits	4,831,811	-	-	-	4,831,811
Cash and cash equivalents	35,772,890				35,772,890
	100 215 244	14 514 744	(02 (04	2 ((2 (22	128 007 204
	109,315,244	14,514,744	603,684	3,663,632	128,097,304

	Liabilities at fair value through profit or loss RMB'000	Derivatives used for hedging RMB'000	Other financial liabilities at amortised cost <i>RMB</i> '000	<b>Total</b> <i>RMB</i> '000
Liabilities				
Borrowings	_	-	76,120,680	76,120,680
Derivative financial instruments	570,154	2,487	-	572,641
Trade and notes payables	_	-	49,755,181	49,755,181
Other payables	_	_	44,982,648	44,982,648
Other non-current liabilities	3,240,775		8,708,959	11,949,734
	3,810,929	2,487	179,567,468	183,380,884

# **ACCOUNTANT'S REPORT**

	The Company			
	Loans and	Assets at fair value through	Available- for-sale financial	
	receivables	profit or loss	assets	Total
	RMB'000	RMB'000	RMB'000	RMB'000
As at December 31, 2012				
Assets:				
Available-for-sale financial assets	_	-	1,639,460	1,639,460
Financial assets at fair value through				
profit or loss	-	188,469	-	188,469
Associates measured at fair value				
through profit or loss	-	3,436,887	-	3,436,887
Derivative financial instruments	-	24,078	-	24,078
Amounts due from subsidiaries	5,372,409	-	-	5,372,409
Amounts due from related parties	780,882	-	-	780,882
Cash and cash equivalents	3,826,510	-	-	3,826,510
Bank deposit	60,000	-	-	60,000
Other receivables	290,466			290,466
Total	10,330,267	3,649,434	1,639,460	15,619,161

Financial liabilities at amortised cost *RMB'000* 

Liabilities:	
Borrowings	18,569,754
Amounts due to subsidiaries	1,309,408
Amounts due to related parities	1,680,111
Other payables	619,379

Total

22,178,652

## **ACCOUNTANT'S REPORT**

	The Company			
	Loans and receivables <i>RMB</i> '000	Assets at fair value through profit or loss <i>RMB</i> '000	Available- for-sale financial assets RMB'000	<b>Total</b> <i>RMB</i> '000
As at December 31, 2013				
Assets:				
Available-for-sale financial assets	_	_	1,249,475	1,249,475
Financial assets at fair value through				
profit or loss	-	184,296	-	184,296
Associates measured at fair value				
through profit or loss	-	2,904,829	-	2,904,829
Amounts due from subsidiaries	7,745,556	-	-	7,745,556
Amounts due from related parties	231,125	-	-	231,125
Cash and cash equivalents	2,216,074	-	-	2,216,074
Bank deposits	1,000,000	-	-	1,000,000
Other receivables	426,055			426,055
Total	11,618,810	3,089,125	1,249,475	15,957,410

Financial liabilities at amortised cost *RMB'000* 

Liabilities:	
Borrowings	19,209,424
Amounts due to subsidiaries	819,919
Amounts due to related parities	1,671,880
Other payables	326,349

Total

22,027,572

# **ACCOUNTANT'S REPORT**

	The Company			
	Loans and receivables <i>RMB</i> '000	Assets at fair value through profit or loss <i>RMB</i> '000	Available- for-sale financial assets RMB'000	<b>Total</b> <i>RMB'000</i>
As at December 31, 2014				
Assets:				
Available-for-sale financial assets	_	_	1,396,732	1,396,732
Financial assets at fair value through				
profit or loss	-	180,210	_	180,210
Associates measured at fair value				
through profit or loss	-	3,253,792	-	3,253,792
Amounts due from subsidiaries	8,570,559	-	-	8,570,559
Amounts due from related parties	370,892	-	-	370,892
Cash and cash equivalents	3,497,579	-	-	3,497,579
Bank deposits	2,380,000	-	-	2,380,000
Other receivables	763,264			763,264
Total	15,582,294	3,434,002	1,396,732	20,413,028

Financial liabilities at amortised cost *RMB'000* 

25,664,250
866,452
1,000
418,172

Total

26,949,874

### **ACCOUNTANT'S REPORT**

### 20. AVAILABLE-FOR-SALE FINANCIAL ASSETS

Available-for-sale financial assets of the Group and the Company include the following:

		The Group	
		at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Listed securities:			
Equity securities – HK	728,613	506,476	470,824
Equity securities – China	827,932	1,135,155	1,896,209
Equity securities – US	236,354	_	88,182
Equity securities – Japan	65,658	59,445	62,463
Subtotal	1,858,557	1,701,076	2,517,678
Unlisted securities:			
Unlisted securities: Unlisted equity instruments	1,452,378	866,855	1,031,854
		7,000	
Bank's wealth management product	207,000	7,000	114,100
Subtotal	1,659,378	873,855	1,145,954
Total	3,517,935	2,574,931	3,663,632
Less: non-current portion	(3,310,935)	(2,567,931)	(3,549,532)
Current portion	207,000	7,000	114,100
		The Company at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Listed commities.			
Listed securities:		202.274	220 221
Equity securities – HK	444,747	302,276	229,221
Equity securities – China	661,282	658,435	797,813
Subtotal	1,106,029	960,711	1,027,034
Unlisted securities:			
Unlisted equity instruments	533,431	288,764	369,698
Total	1,639,460	1,249,475	1,396,732
	1,007,400	1,217,712	1,570,752

Less:	non-current	portion
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(1,639,460)

(1,249,475)

(1,396,732)

## **ACCOUNTANT'S REPORT**

#### 21. OTHER NON-CURRENT ASSETS

Other non-current assets primarily include the advances to suppliers for construction-in-progress and long-term receivable arising from finance lease in Financial services segment.

At December 31, 2012, no non-current asset was used as collateral for borrowings. As at December 31, 2013 and 2014, non-current assets with a net amount of RMB 21 million and RMB 10 million were used as the collateral for long term borrowings of RMB 17 million and RMB 10 million, respectively.

#### 22. TRADE AND NOTES RECEIVABLES

	The Group As at December 31.		
	2012 2013		2014
	RMB'000	RMB'000	RMB'000
Trade receivables	20,795,921	24,368,070	36,268,453
Notes receivables	5,552,881	4,166,227	3,259,744
Receivables arising from finance leases	-	71,025	319,657
Less: provision for impairment	(180,120)	(259,471)	(446,706)
Trade and notes receivables - net	26,168,682	28,345,851	39,401,148

At December 31, 2012, 2013 and 2014, the ageing analysis of the trade receivables based on invoice date was as follows:

		The Group	
	As	at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Up to 3 months	19,441,888	22,304,309	33,588,932
3 to 6 months	827,331	1,397,934	1,796,070
6 months to 1 year	364,864	307,445	367,099
1 to 2 years	109,399	281,452	217,549
2 to 3 years	5,684	43,878	133,588
Over 3 years	46,755	33,052	165,215
	20,795,921	24,368,070	36,268,453

At December 31, 2012 and 2013, no trade and notes receivable was used as collateral for borrowings. As at December 31, 2014, trade and notes receivable with a net amount of RMB11.2 million was used as collateral for short term borrowings of RMB10 million.

## **ACCOUNTANT'S REPORT**

Notes receivable of the Group are bank accepted notes mainly with maturity dates within six months.

Movements on the provision for impairment of trade receivables are as follows:

	The Group		
	Year en	ded December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
At beginning of the year	(196,314)	(180,120)	(259,471)
Exchange adjustment	(778)	17,926	(16,513)
Provision made	(152,314)	(252,539)	(341,245)
Uncollectible receivable written off	97,509	14,642	54,104
Unused amounts reversed	71,777	140,620	116,419
At end of the year	(180,120)	(259,471)	(446,706)

Trade receivables of RMB2,629 million, RMB2,967 million and RMB6,874 million at December 31, 2012, 2013 and 2014 were past due. The ageing of these receivables, based on due date, is as follows:

	Vear e	The Group nded December 31	
	2012	2013	, 2014
	RMB'000	RMB'000	RMB'000
3 months	2,418,123	2,648,335	6,071,764
3 to 6 months	139,176	223,453	535,087
Over 6 months	71,428	95,522	266,981
	2,628,727	2,967,310	6,873,832

The carrying amounts of trade and notes receivables approximate their fair values. The maximum exposure to credit risk at the balance sheet date is the fair value of each class of receivables mentioned above. The Group does not hold any collateral as security.

Credit terms of IT segment granted to the customers is around 0-120 days while other segments do not have specific credit terms.

### **ACCOUNTANT'S REPORT**

### 23. PREPAYMENT, OTHER RECEIVABLES AND OTHER CURRENT ASSETS

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Receivables from parts subcontractors	12,236,750	11,351,130	11,661,729
Prepayments	3,324,124	3,471,433	6,519,009
Amounts due from related parties	1,098,669	1,121,971	1,182,178
Amount due from minority shareholders of			
subsidiaries	1,328,530	1,618,072	1,659,763
Advance to employees	115,595	266,189	226,057
Deposits receivable	221,925	1,013,447	509,919
Prepaid tax	4,221,420	5,193,524	5,243,055
Advance to suppliers	1,981,195	4,279,713	1,824,013
Adjustment for in-transit products (Note i)	973,549	2,149,793	2,493,176
Others	1,416,371	934,192	1,364,612
	26,918,128	31,399,464	32,683,511
Less: provision for bad debt	(30,076)	(30,872)	(50,590)
	26,888,052	31,368,592	32,632,921

*Note i:* The Group defers the cost of shipped products awaiting revenue recognition until the goods are delivered and revenue is recognised. Adjustments are made on in-transit products and included as prepayment.

#### 24. LOANS TO CUSTOMERS

Loans to customers are short-term loans derive from the subsidiaries of the Group which engages in the short-term loans business.

#### (a) Analysed by nature

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Direct loans and pawn loans to customers	678,129	1,570,556	2,760,287
Entrusted loans to customers	234,000	959,475	1,412,515
Gross loans to customers	912,129	2,530,031	4,172,802
Less: allowances for impairment loss	(1.000)	(5.550)	(10.050)
<ul> <li>Individually assessed</li> <li>Collectively assessed</li> </ul>	(4,800) (23,407)	(5,550) (28,923)	(40,959) (47,249)
Total allowances for impairment loss	(28,207)	(34,473)	(88,208)
Net loans to customers	883,922	2,495,558	4,084,594
Less: non-current portion	(198,167)		(118,800)
Current portion	685,755	2,495,558	3,965,794

### **ACCOUNTANT'S REPORT**

#### (b) Movement of allowances for impairment losses

	Allowance for loans which are individually assessed	Allowance for loans which are collectively assessed	Total
As at January 1, 2012 Provision made Write-offs	(4,800)	(23,407)	(23,407) (4,800) _
As at December 31, 2012	(4,800)	(23,407)	(28,207)
As at January 1, 2013 Provision made Write-offs As at December 31, 2013	(4,800) (750) (5,550)	(23,407) (25,996) 20,480 (28,923)	(28,207) (26,746) 20,480 (34,473)
As at January 1, 2014 Provision made Write-offs	(5,550) (35,409) 	(28,923) (18,326)	(34,473) (53,735) 
As at December 31, 2014	(40,959)	(47,249)	(88,208)

### 25. INVENTORIES

		The Group	
	As	at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Raw materials	5,100,468	7,719,272	8,988,262
Work in progress	288,017	342,868	448,025
Finished goods	5,710,089	7,497,459	8,515,249
Service parts	859,728	1,311,173	2,140,066
Others	61,331	108,256	125,784
	12,019,633	16,979,028	20,217,386

### 26. PROPERTIES UNDER DEVELOPMENT

		The Group		
	As	at December 31,		
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
At beginning of the year	15,529,061	21,612,666	27,169,767	
Additions	11,133,665	11,064,864	13,919,958	
Disposal of subsidiaries	-	(111,832)	(857,225)	
Provision for impairment	-	(65,850)	(701,330)	
Transfer to completed properties held for sale	(5,050,060)	(5,330,081)	(10,961,688)	
At end of the year	21,612,666	27,169,767	28,569,482	

### **ACCOUNTANT'S REPORT**

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Properties under development comprise:			
Land use rights	12,515,940	15,514,649	17,381,835
Construction costs and capitalised expenditure	8,121,537	9,198,429	8,048,955
Interest capitalised	975,189	2,456,689	3,138,692
	21,612,666	27,169,767	28,569,482
Land use rights are analysed as follows:			
In Mainland China held on:			
Leases within 50 years	1,419,532	1,738,620	3,415,749
Leases over 50 years	11,096,408	13,776,029	13,966,086
	12,515,940	15,514,649	17,381,835

The properties under development with a carrying value of RMB5,372 million, RMB7,032 million and RMB11,612 million were pledged as collateral for the borrowings of RMB3,075 million, RMB3,620 million and RMB4,586 million as at December 31, 2012, 2013 and 2014, respectively.

### 27. COMPLETED PROPERTIES HELD FOR SALE

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Completed properties held for sale comprise:			
Land use rights	547,639	294,498	1,766,500
Construction costs and capitalised expenditure	1,102,818	1,137,231	3,673,067
Interest capitalised	78,079	87,000	562,287
	1,728,536	1,518,729	6,001,854
Land use rights are analysed as follows: In Mainland China held on:			
Leases within 50 years	_	25,938	65,348
Leases over 50 years	547,639	268,560	1,701,152
		·	
	547,639	294,498	1,766,500

The completed properties held for sale with a carrying value of nil, nil and RMB35 million were pledged as collateral for the borrowings of nil, nil and RMB154 million as at December 31, 2012, 2013 and 2014, respectively.

### **ACCOUNTANT'S REPORT**

### 28. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Listed securities:			
Equity securities – HK	18,201	8,493	17,210
Equity securities – US	641,509	_	79,365
Equity securities – Taiwan	246,080	142,747	_
Equity securities - China	4,443,770	2,652,222	6,829
Market value of listed securities	5,349,560	2,803,462	103,404
Unlisted equity instruments	607,941	622,425	1,044,393
	5,957,501	3,425,887	1,147,797
		The Company at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Unlisted equity instruments	188,469	184,296	180,210

The fair value of listed securities is based on their current bid prices in an active market while the fair value of unlisted equity instruments is estimated by management using valuation techniques where applicable.

Changes in fair values of financial assets at fair value through profit or loss are recorded in "investment income and gains" in the consolidated income statement.

### **ACCOUNTANT'S REPORT**

#### 29. RESTRICTED DEPOSITS, BANK DEPOSITS, CASH AND CASH EQUIVALENTS

	As 2012 <i>RMB'000</i>	The Group at December 31, 2013 <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
<b>Restricted deposit</b> Deposits for guarantee business Deposits for notes payables and borrowings	434,693 1,090,079	610,360 980,533	559,706 288,000
Other restricted deposit		4,579	530,806
Less: non-current portion	1,524,772 (822,151)	1,595,472	1,378,512
Current portion	702,621	1,595,472	1,378,512
Bank deposit Matured between three to twelve months	2,704,561	2,068,017	4,831,811
Cash and cash equivalents	21 200 007	22.050.545	
Cash at bank and in hand Money market funds	31,390,887 6,433,745	33,050,547 2,411,308	30,797,706 4,975,184
	37,824,632	35,461,855	35,772,890
Total	41,231,814	39,125,344	41,983,213
Maximum exposure to credit risk Effective annual interest rates	41,231,814 0%-12.42%	39,125,344 0%-12.36%	41,983,213 0%-11.50%
		The Company at December 31, 2013 <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
Bank deposit			• • • • • • • • •
Matured between three to twelve months	60,000	1,000,000	2,380,000

Cash and cash equivalents Cash at bank and in hand	3,826,510	2,216,074	3,497,579
Total	3,886,510	3,216,074	5,877,579

#### **30. SHARE-BASED PAYMENTS**

The Group operates several share-based payment schemes, including the long-term incentive program and share option plan administrated at Lenovo and the share award plan operated by the Company in exchange of services rendered by employees.

#### (a) Share-based payment plans of Lenovo

#### (i) Long-term incentive program:

A performance-related long-term incentive program was approved by Lenovo on May 26, 2005 for the purpose of rewarding and motivating directors, executives and top-performing employees of Lenovo and its subsidiaries (the "Participants").

The long-term incentive program is designed to enable Lenovo to attract and retain the best available personnel, and encourage and motivate Participants to work towards enhancing the value of Lenovo and its shares by aligning their interests with those of the shareholders of Lenovo.

### **ACCOUNTANT'S REPORT**

Under the long-term incentive program, Lenovo may grant awards, at its discretion, using any of the two types of equity-based compensation: (i) share appreciation rights and (ii) restricted share units, which are described below:

(i) Share Appreciation Rights ("SARs")

An SAR entitles the holder to receive the appreciation in value of Lenovo's share price above a predetermined level.

(ii) Restricted Share Units ("RSUs")

An RSU equals to the value of one ordinary share of Lenovo. Once vested, an RSU is converted to an ordinary share.

Under the two types of compensation, Lenovo reserves the right, at its discretion, to pay the award in cash or ordinary shares of Lenovo.

Movements in the number of units of awards granted during the Relevant Periods and their related weighted average fair values are as follows:

	Number of units	
	SARs	RSUs
Outstanding as at January 1, 2012	208,684,000	183,167,000
Granted during the year	60,249,000	74,177,000
Vested during the year	(76,000,000)	(75,252,000)
Lapsed/cancelled during the year	(43,548,000)	(20,138,000)
Outstanding as at December 31, 2012	149,385,000	161,954,000
Granted during the year	86,306,000	110,932,000
Vested during the year	(73,538,000)	(80,912,000)
Lapsed/cancelled during the year	(9,358,000)	(8,433,000)
Outstanding as at December 31, 2013	152,795,000	183,541,000
Granted during the year	83,373,000	230,353,000
Vested during the year	(56,065,000)	(86,408,000)
Lapsed/cancelled during the year	(3,275,000)	(12,121,000)
Outstanding as at December 31, 2014	176,828,000	315,365,000
Average fair value per unit (HKD)		
At December 31, 2012	2.15	5.23
At December 31, 2013	2.18	7.17
At December 31, 2014	2.42	9.46

The fair values of the SARs awarded under the long-term incentive program were calculated by applying a Black-Scholes pricing model. For the year ended December 31, 2012, 2013 and 2014, the model inputs were the fair value (i.e. market value) of the Lenovo's shares at the grant date, taking into account the expected volatility of 55.23%, 39.47% and 36.62%, expected dividends rate during the vesting periods of 1.84%, 2.25% and 2.71%, contractual life of 4.75 years, 4.75 years and 4.75 years, and a risk-free interest rate of 0.57%, 0.24% and 0.67%.

As at December 31, 2012, 2013 and 2014, the average remaining vesting period of the awards granted under the above long-term incentive plans for Lenovo is 1.87 years, 2.08 years and 2.17 years.

### **ACCOUNTANT'S REPORT**

#### (ii) Share options plan

On March 25, 2002, an ordinary resolution approving the adoption of a new share option scheme ("New Option Scheme") was passed by shareholders at an extraordinary general meeting of Lenovo to replace the old option scheme which was adopted on January 18, 1994.

Under the New Option Scheme, Lenovo may grant options to qualified participants as defined in the New Option Scheme to subscribe for ordinary shares in Lenovo, subject to a maximum of 10 percent of the issued share capital of Lenovo as at the date of adoption of the New Option Scheme. Options granted are exercisable at any time during a period of ten years from the date upon which the option is accepted. The subscription price of the option shares is the highest of the closing price of the listed ordinary shares on the date of grant; the average of the closing prices of the listed ordinary shares for the five trading days immediately preceding the date of grant; and the nominal value of the ordinary shares.

The New Option Scheme was expired on April 26, 2012, and no further options could thereafter be granted under the New Option Scheme. However, all remaining provisions will remain in full force and effect to govern the exercise of all the options granted under the New Option Scheme prior to its expiration.

	Number of outstanding share options Year ended December 31,		
	2012	2013	2014
At beginning of the year	100,726,000	72,857,000	35,849,000
Exercised during the year (ii)	(19,633,000)	(22,834,000)	(4,361,000)
Lapsed during the year (iii)	(8,236,000)	(14,174,000)	(31,488,000)
At end of the year (iv)	72,857,000	35,849,000	_
Weighted average price of stock options exercised during the year ( <i>HKD</i> )	2.43	2.49	2.55

(i) During the Relevant Periods, Lenovo did not grant or cancel any share options.

(ii) Details of share options exercised during the Relevant Periods are as follows:

	Year ended December 31,		,
	2012	2013	2014
Exercise price range (HKD) Market value range per ordinary	2.245-2.545	2.245-2.545	2.545
share at exercise date (HKD) Number of share options exercised	5.81-7.66 19,633,000	6.45-9.49 22,834,000	7.72-10.96 4,361,000

(iii) Details of share options lapsed during the Relevant Periods are as follows:

	Exercise	Year ended December 31,		31,
Exercise period (MM.DD.YYYY)	price HKD	2012	2013	2014
10.10.2002 to 10.09.2012 04.26.2003 to 04.25.2013	2.435 2.245	8,236,000	_ 14,174,000	-
04.27.2004 to 04.26.2014	2.545			31,488,000
		8,236,000	14,174,000	31,488,000

### **ACCOUNTANT'S REPORT**

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(iv) Details of share options at the balance sheet date are as follows:

	Exercise	Year of	r ended December 31,	
Exercise period (MM.DD.YYYY)	price HKD	2012	2013	2014
04.26.2003 to 04.25.2013	2.245	18,772,000	_	_
04.27.2004 to 04.26.2014	2.545	54,085,000	35,849,000	
		72,857,000	35,849,000	_

#### (b) Share incentive plan of the Company

The Company approved and implemented a share-based payment plan in 2011, under which the Company's shareholder COHG would transfer certain shares in the Company to the Company's employees in 2011, representing 18.50% of the total issued and outstanding shares at February 18, 2014 upon conversion of the Company into a joint stock limited liability company. The related consideration for purchasing the shares will be paid to COHG by the employees within three years as an interest free loan.

A portion representing 17.14% of the total issued and outstanding shares of the Company was granted to certain qualified employees in 2011, at a price of RMB6.23 per share while the rest of 1.36% of the total issued and outstanding shares were granted to employees in 2013 at a price of RMB9.25 per share.

A part of awards granted to eligible employees were vested immediately upon the grant, a part of awards will be vested on the date of [**REDACTED**], and the others are conditional on the employees completing requisite service period.

These awards are classified as equity-settled share-based payment.

Movements in the number of shares granted during the Relevant Periods are as follows:

	Number of shares
Outstanding as at January 1, 2012 Exercised during the year	
Outstanding as at December 31, 2012	14,084,000
Granted during the year Exercised during the year Forfeited during the year	34,204,000 (6,107,000) (5,466,000)
Outstanding as at December 31, 2013	36,715,000
Granted during the year Exercised during the year Forfeited during the year	3,516,000 (1,231,000) (3,516,000)
Outstanding as at December 31, 2014	35,484,000

The remaining service period of the awards granted under the Company's above incentive plan as at December 31, 2012, 2013 and 2014 is 3.00 years, 2.92 years and 1.91 years, respectively.

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### **ACCOUNTANT'S REPORT**

(c) During the Relevant Periods, the share-based payment expenses of RMB459 million, RMB514 million and RMB594 million were recognised in the consolidated income statement.

### 31. PAID-IN CAPITAL/SHARE CAPITAL

	The Group and Registered and p	
		RMB'000
At December 31, 2012 and 2013		
Registered and paid-in capital (i)		660,860
	The Group and th	
	Share cap	
	<b>Number</b> '000	Amount RMB'000
At December 31, 2014		
Share capital (ii)	2,000,000	2,000,000

- (i) The Company was established in Mainland China on November 9, 1984 as a company owned by whole people under the Company Law of Mainland China. The registered and paid-in capital of the Company as of December 31, 2012 and 2013 was RMB660,860,399.
- On February 18, 2014, the Company was converted into a joint stock limited liability company by capitalising its equity attributable to equity holders of the Company of RMB 2,529,122,962 as at June 30, 2013, representing share capital and reserve of RMB 2,000 million and RMB 529 million, respectively. The share capital represents 2,000,000,000 ordinary shares at RMB1 per share.

### **ACCOUNTANT'S REPORT**

#### **32. OTHER RESERVES**

The amount of the Group's reserves and the movements therein during the Relevant Periods are presented in the consolidated statement of changes in equity of the Financial Information.

The amount of the Company's reserves and the movements therein during the Relevant Periods are as follows:

	Statutory	Investment	The Con Share-based	npany		
	statutory surplus reserve RMB'000	revaluation reserve RMB'000	compensation reserve RMB'000	Treasury shares RMB'000	Other reserve RMB'000	<b>Total</b> <i>RMB'000</i>
As at January 1, 2012	330,430	764,767	231,971	(168,982)	1,528,001	2,686,187
Fair value changes in available-for-sale financial assets Reclassified to income statement on disposal	-	(137,332)	-	-	-	(137,332)
of available-for-sale financial assets Share of other	-	(26,884)	-	-	-	(26,884)
comprehensive income of associates Contribution from a	-	34,972	-	-	-	34,972
shareholder					109,444	109,444
As at December 31, 2012	330,430	635,523	231,971	(168,982)	1,637,445	2,666,387
Fair value changes in available-for-sale financial assets Reclassified to income statement on disposal	-	(194,785)	-	_	_	(194,785)
of available-for-sale financial assets	_	(28,717)	_	_		(28,717)
Reissuance of treasury shares to employees Share of other	-	-	-	168,982	-	168,982
comprehensive income of associates Contribution from a	-	(22,000)	-	-	-	(22,000)
shareholder					108,049	108,049
As at December 31, 2013	330,430	390,021	231,971		1,745,494	2,697,916
Fair value changes in available-for-sale financial assets Share of other	-	142,693	_	_	_	142,693
comprehensive income of associates Contribution from a	-	83,971	-	_	_	83,971
shareholder Conversion into joint	-	-	_	-	106,401	106,401
stock limited company	(330,430)	(336,863)			(1,162,347)	(1,829,640)
As at December 31, 2014		279,822	231,971	_	689,548	1,201,341

### **ACCOUNTANT'S REPORT**

#### 33. TRADE AND NOTES PAYABLES

	The Group As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Trade payables	34,797,052	37,463,504	48,615,804	
Notes payables	819,940	909,949	1,139,377	
	35,616,992	38,373,453	49,755,181	

At December 31, 2012, 2013 and 2014, the ageing analyses of the trade payables based on invoice date were as follows:

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
0-30 days	20,463,566	18,527,857	38,642,051	
31-60 days	8,162,041	11,071,949	5,599,572	
61-90 days	3,522,566	3,961,572	2,139,781	
90 days-1 year	1,292,274	2,691,404	1,388,691	
Over 1 year	1,356,605	1,210,722	845,709	
	34,797,052	37,463,504	48,615,804	

Notes payable of the Group is mainly repayable within three months.

The carrying amounts of trade payables and notes payable approximate to their fair value.

#### **34. DEFERRED REVENUE**

Deferred revenue are advances received for extend warranty from our customers in IT segment.

### 35. OTHER PAYABLES AND ACCRUALS

The Group As at December 31,		
2012	2013	2014
RMB'000	RMB'000	RMB'000
22,763,729	23,790,456	21,943,551
11,955,071	11,227,789	13,949,897
4,764,430	4,742,516	8,635,500
2,676,246	2,577,689	4,514,141
1,373,170	1,516,417	1,756,369
1,318,930	845,117	1,241,353
1,071,788	1,062,898	676,212
1,151,648	1,069,402	935,595
713,200	1,217,685	1,567,346
430,380	376,806	789,517
343,692	542,908	261,104
218,811	290,675	398,560
3,299,419	2,578,479	2,088,073
52,080,514	51,838,837	58,757,218
	<b>2012</b> <i>RMB`000</i> 22,763,729 11,955,071 4,764,430 2,676,246 1,373,170 1,318,930 1,071,788 1,151,648 713,200 430,380 343,692 218,811 3,299,419	As at December 31, 2012         2013           RMB'000         RMB'000           22,763,729         23,790,456           11,955,071         11,227,789           4,764,430         4,742,516           2,676,246         2,577,689           1,373,170         1,516,417           1,318,930         845,117           1,071,788         1,062,898           1,151,648         1,069,402           713,200         1,217,685           430,380         376,806           343,692         542,908           218,811         290,675           3,299,419         2,578,479

# **ACCOUNTANT'S REPORT**

- (i) Allowance for billing adjustment relates primarily to allowances for future volume discounts, price protection, rebates, and customer sales returns.
- (ii) Amounts due to related parties are unsecured, bearing interest rate from 6.53% to 8.71% and repayable within 5 years, the non-current portion are included in "other non-current liabilities".
- (iii) As at December 31, 2012, 2013 and 2014, RMB195 million, RMB734 million and RMB720 million are unsecured, bearing interest rate of 9.6% and repayable on demand.

#### 36. ADVANCES FROM CUSTOMERS

Advances from customers represent amounts received from sales of properties and inventories, where the risks and rewards of the properties and inventories sold had not yet been transferred as at year-end.

#### **37. OTHER NON-CURRENT LIABILITIES**

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Loans from related parties (Note 35 ii)	1,734,880	2,215,380	147,500
Government incentives and grants received			
in advance (i)	806,728	1,404,758	1,672,654
Contingent considerations (ii)	1,905,814	1,865,475	1,902,091
Written put option liability (iii)	1,348,158	1,320,710	1,338,684
Guaranteed dividend to non-controlling			
shareholders of a subsidiary (iv)	191,155	114,792	66,954
Deferred considerations (ii)	13,520	13,114	8,474,702
Unfavourable lease contracts assumed	-	_	529,265
Others	810,232	908,075	2,418,103
	6,810,487	7,842,304	16,549,953

- (i) Government grants received in advance by certain group companies included in other non-current liabilities are mainly related to research and development projects and construction of property, plant and equipment. These group companies are obliged to fulfil certain conditions under the terms of the government grants. The government grants are credited to the consolidated income statement upon fulfilment of those conditions. Government grants relating to assets are credited to the consolidated income statement on a straight-line basis over the expected lives of the related assets.
- (ii) Upon to the completion of business combinations, the Group is required to pay in cash to the then respective shareholders/sellers contingent considerations with reference to certain performance conditions as written in the respective agreements with those then shareholders/sellers and deferred considerations. Accordingly, non-current liabilities in respect of the present values of contingent and deferred considerations have been recognised. The contingent considerations are subsequently remeasured at their fair values as a result of change in the expected performance at each balance sheet date, with any resulting gain or loss recognised in the consolidated income statement. Deferred consideration is subsequently measured at amortised cost.

### **ACCOUNTANT'S REPORT**

As at December 31, 2012, 2013 and 2014, undiscounted amounts of potential future payments in respect of the contingent and deferred considerations that the Group could be required to make to the then respective shareholders sellers under the arrangements were as follows:

		As at December 31,	
	2012	2013	2014
Joint venture with NEC Corporation ("NEC")	Nil ~ USD325 million	Nil ~ USD325 million	Nil ~ USD325 million
Joint venture with EMC Corporation ("EMC JV") (Note 47)	USD39 ~ 59 million	USD39 ~ 59 million	USD39 ~ 59 million
Stoneware Inc. (a)	Nil ~ USD48 million	Nil ~ USD48 million	Nil ~ USD48 million
CCE (b) Google Inc.	-	Nil ~ BRL400 million –	Nil ~ BRL400 million USD1,500 million

- (a) Refer to Note 47 for the acquisition of Stoneware Inc. ("Stoneware").
- (b) CCE, the abbreviation of Digibrás Indústria do Brasil S.A., Digiboard Eletrônica da Amazônia Ltda., and Dual Mix Comércio de Eletrônicos Ltda., companies incorporated in Brazil (refer to Note 47 for the acquisition of CCE).

With reference to the performance indicators, if their actual performances had been 10% higher/lower than their respective expected performances, contingent considerations would have been increased/decreased by approximately USD6 million and USD29 million, USD4 million and USD30 million, USD4 million and USD30 million on December 31, 2012, 2013 and 2014, respectively with the corresponding loss/gain recognised in the consolidated income statement.

(iii) Pursuant to the joint venture agreement entered into in 2012 between Lenovo and Compal Electronics, Inc. ("Compal") to establish a joint venture company ("JV Co") to manufacture notebook computer products and related parts, Lenovo and Compal are respectively granted call and put options which entitle Lenovo to purchase from Compal and Compal to sell to Lenovo the 49% Compal's interests in the joint venture company. The call and put options will be exercisable at any time after October 1, 2019 and October 1, 2017, respectively. The exercise price for the call and put options will be determined in accordance with the joint venture agreement, and up to a maximum of USD750 million.

The financial liability that may become payable under the put option is initially recognised at fair value within other non-current liabilities with a corresponding charge directly to equity, as a put option written on non-controlling interest with an amount of RMB1,343 million.

The put option liability shall be re-measured at its fair value resulting from the change in the expected performance of the JV Co at each balance sheet date, with any resulting gain or loss recognised in the consolidated income statement. If the actual performance of JV Co had been 10% higher/lower than its expected performances, the written put option liability would have been increased/decreased by approximately USD4 million on December 31, 2012, 2013 and 2014, with the corresponding loss/gain recognised in the consolidated income statement. In the event that the put option lapses unexercised, the liability will be derecognised with a corresponding adjustment to equity.

(iv) Following the acquisition of Medion on July 29, 2011, Lenovo Germany Holding GmbH ("Lenovo Germany"), an indirect wholly-owned subsidiary of Lenovo and the immediate holding company of Medion entered into a domination and profit and loss transfer agreement (the "Domination Agreement") with Medion on October 25, 2011. Pursuant to the Domination Agreement, Lenovo Germany has guaranteed to the non-controlling shareholders of Medion an annual guaranteed pre-tax dividend amounting to EUR0.82 per share for each fiscal year. The Domination Agreement became effective on January 3, 2012 and is terminable by either Lenovo Germany or Medion after March 31, 2017. Accordingly, a non-current liability in respect of future guaranteed dividends has been recognised. The corresponding amount stated at its discounted value on the date of acquisition of Medion was charged to retained earnings in equity.

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# **APPENDIX I**

### **ACCOUNTANT'S REPORT**

#### 38. BORROWINGS

The Group As at December 31,		
2012	2013	2014
RMB'000	RMB'000	RMB'000
11,569,317	13,190,368	20,677,196
9,384,421	10,374,185	14,469,046
4,335,616	5,251,137	7,155,674
1,397,722	21,370	15,395
1,735,000	5,315,500	10,905,000
3,292,926	2,079,185	1,678,000
7,150,445	9,153,412	20,990,369
	230,000	230,000
38,865,447	45,615,157	76,120,680
(27,341,298)	(32,219,101)	(56,550,145)
11,524,149	13,396,056	19,570,535
	<b>2012</b> <i>RMB'000</i> 11,569,317 9,384,421 4,335,616 1,397,722 1,735,000 3,292,926 7,150,445 	As at December 31,           2012         2013 $RMB'000$ $RMB'000$ 11,569,317         13,190,368           9,384,421         10,374,185           4,335,616         5,251,137           1,397,722         21,370           1,735,000         5,315,500           3,292,926         2,079,185           7,150,445         9,153,412            230,000           38,865,447         45,615,157           (27,341,298)         (32,219,101)

	The Company As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Bank loans			
- Unsecured loans	7,510,000	8,421,025	11,993,025
- Guaranteed loans	2,030,000	1,050,400	1,800,000
Other loans			
- Unsecured loans	1,879,309	584,587	_
Corporate bonds			
– Unsecured	7,150,445	9,153,412	11,871,225
	18,569,754	19,209,424	25,664,250
Less: non-current portion	(12,567,845)	(16,400,237)	(20,573,712)
Current portion	6,001,909	2,809,187	5,090,538

As at December 31, 2012, 2013 and 2014, the carrying value of the borrowings approximates their fair value.

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Issuer	Type of bonds	Currency	Issuance date	Term	Principal amount '000
The Company	Corporate bonds	RMB	October 8, 2008	7 years	2,000,000
The Company	Corporate bonds	RMB	October 31, 2011	7 years	2,900,000
The Company	Corporate bonds	RMB	November 30, 2012	10 years	2,300,000
The Company	Private placement bonds	RMB	March 6, 2013	3 years	2,000,000
Brave Rise Investments Limited, a subsidiary of Joyvio	Guaranteed bonds (Note i)	RMB	May 24, 2013	3 years	230,000
The Company	Private placement bonds	RMB	March 21, 2014	5 years	2,000,000
The Company	Private placement bonds	RMB	March 27, 2014	5 years	740,000
Lenovo	Long term notes	USD	May 8, 2014	5 years	1,500,000

Note i: The information about corporate bonds issued as of December 31, 2014 is as below:

Note i: The guaranteed bonds issued by Brave Rise Investments Limited are secured by Right Lane.

The annual interest rates of the above bonds are from 4.70% to 7.00%.

(a) Effective interest rates per annum on borrowings are as follows:

		The Group	
		As at December 31,	
	2012	2013	2014
Bank loans	1.33% - 11.50%	1.24% - 21.25%	1.26% - 13.56%
Other loans	0.30% - 15.00%	1.00% - 12.50%	5.6% - 11.00%
		<b>m</b> 0	

	The Company As at December 31,		
	2012	2013	2014
Bank loans	5.54% - 7.59%	5.54% - 6.72%	1.66% - 6.30%
Other loans	1.00% - 6.15%	1.00%	NA

(b) Borrowings are repayable as follows:

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Within 1 year	11,524,149	13,396,056	19,570,535
After 1 year but within 2 years	8,189,083	13,767,821	16,522,878
After 2 years but within 5 years	10,334,404	14,229,406	36,962,155
After 5 years	8,817,811	4,221,874	3,065,112
	38,865,447	45,615,157	76,120,680
Wholly repayable within 5 years	30,047,636	41,393,283	73,055,568

## **ACCOUNTANT'S REPORT**

		The Company	
	As	at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Within 1 year	6,001,909	2,809,187	5,090,538
After 1 year but within 2 years	1,150,000	6,803,669	6,505,396
After 2 years but within 5 years	6,258,975	7,313,893	11,784,103
After 5 years	5,158,870	2,282,675	2,284,213
	18,569,754	19,209,424	25,664,250
Wholly repayable within 5 years	13,410,884	16,926,749	23,380,037

(c) The carrying amounts of the Group's borrowings are denominated in the following currencies:

	As	The Group at December 31,	
	2012	2013	2014
	<i>RMB</i> '000	RMB'000	RMB'000
RMB	30,225,467	36,552,811	53,435,436
USD	8,322,436	8,076,531	21,950,807
HKD	249,363	267,071	81,723
EURO	68,181	113,143	100
Brazil Real	_	559,630	646,735
Others		45,971	5,879
	38,865,447	45,615,157	76,120,680
		The Company	

	The Company	
As at December 31,		
2012	2013	2014
RMB'000	RMB'000	RMB'000
18,569,754	19,209,424	25,664,250
	As 2012 <i>RMB</i> '000	As at December 31,           2012         2013           RMB'000         RMB'000

### **ACCOUNTANT'S REPORT**

### **39. DEFERRED INCOME TAX**

The analysis of deferred tax assets and deferred tax liabilities is as follows:

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Deferred tax assets:			
Recoverable after 12 months	366,713	461,503	923,680
Recoverable within 12 months	2,232,441	2,444,944	2,407,437
	2,599,154	2,906,447	3,331,117
Deferred tax liabilities:			
Recoverable after 12 months	(2,466,044)	(2,600,366)	(3,409,654)
Deferred tax assets/(liabilities) – net	133,110	306,081	(78,537)
	,	The Company	
	As	at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000

	IMB 000	MMB 000	RMD 000
Deferred tax liabilities:			
Recoverable after 12 months	(196,902)	(55,515)	(287,133)

The gross movement of the deferred income tax account is as follows:

	The Group As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
At beginning of the year	280,931	133,110	306,081
Acquisition of subsidiaries	(149,555)	(158,209)	(282,591)
(Charged)/credited to the income statement	(137,473)	412,543	105,243
Credited/(charged) to other comprehensive			
income	128,939	(25,267)	(156,386)
Disposal of subsidiaries	38,334	55,848	_
Exchange adjustment	(28,066)	(111,944)	(50,884)
At end of the year	133,110	306,081	(78,537)

	T As a		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
At beginning of the year	(144,313)	(196,902)	(55,515)
(Charged)/credited to the income statement	(107,328)	66,887	(184,054)
Credited/(charged) to other comprehensive			
income	54,739	74,500	(47,564)
At end of the year	(196,902)	(55,515)	(287,133)

### **ACCOUNTANT'S REPORT**

The movement in deferred income tax assets and liabilities accounts during the year, without taking into consideration of the offsetting of balances within the same tax jurisdiction, is as follows:

Deferred tax liabilities	Fair value gains- investment properties <i>RMB</i> '000	Fair value gains- financial assets <i>RMB'000</i>	Fair value gains- associates RMB'000	The Group Share of profits in associates and joint ventures <i>RMB</i> '000	Assets valuation* RMB'000	Others RMB'000	Total RMB'000
A4 Territoria 1, 2012							
At January 1, 2012 Acquisition of	1,164,537	369,356	80,837	201,962	401,617	21,988	2,240,297
subsidiaries	_	_	_	_	201,503	_	201,503
Charged/(credited) to the					,		,
income statement	167,997	2,839	(46,753)	48,716	42,268	1,158	216,225
(Credited)/charged to other		(122.000)				10 202	(110 (05)
comprehensive income Disposal of subsidiaries	-	(122,908)	_	(38,334)	-	12,303	(110,605) (38,334)
Exchange adjustment	_	34,625	-	(58,554)	28 504	509	(38,334) 63,740
Exchange adjustment					28,504		
At December 31, 2012	1,332,534	283,912	34,084	212,446	673,892	35,958	2,572,826
Acquisition of							
subsidiaries	-	-	-	-	153,827	4,380	158,207
(Credited)/charged to the income statement	(6.742)	(12 702)	(10,400)	77,715	(16 216)	106 525	08 120
Charged to other	(6,742)	(13,723)	(19,409)	//,/15	(46,246)	106,535	98,130
comprehensive income	10,067	1,233	_	_	_	3,710	15,010
Disposal of subsidiaries	(53,820)	-	_	_	_		(53,820)
Exchange adjustment		8,240	-	(9,612)	(36,598)	(18,483)	(56,453)
At December 31, 2013	1,282,039	279,662	14,675	280,549	744,875	132,100	2,733,900
Acquisition of subsidiaries	-	-	-	-	430,143	725	430,868
Charged/(credited) to the							
income statement	70,483	20,218	181,736	54,939	(52,540)	26,014	300,850
Charged to other comprehensive income		137,044				20,509	157,553
Exchange adjustment	-	353	-	1,375	(81,883)		
Exchange aujustment				1,3/3	(01,003)	(12,260)	(92,415)
At December 31, 2014	1,352,522	437,277	196,411	336,863	1,040,595	167,088	3,530,756

\* Assets valuation include valuation gains on property, plant and equipment, land use rights and intangible assets arising from initial recognition in business combination.

# **ACCOUNTANT'S REPORT**

	<b>D</b>		The Group		
Deferred tax assets	Provision and accruals RMB'000	Tax losses RMB'000	Deferred revenue RMB'000	<b>Others</b> <i>RMB</i> '000	<b>Total</b> <i>RMB</i> '000
At January 1, 2012	1,592,634	307,033	501,519	120,042	2,521,228
Acquisition of subsidiaries	-	-	13,581	38,367	51,948
Credited/(charged) to the income statement Credited to other	163,650	1,225	(17,687)	(68,436)	78,752
comprehensive income	_	_	_	18,334	18,334
Exchange adjustment	21,926	(6,552)	10,081	10,219	35,674
At December 31, 2012 Credited to the income	1,778,210	301,706	507,494	118,526	2,705,936
statement	252,898	251,803	2,397	3,575	510,673
Charged to other					
comprehensive income	-	-	-	(10,257)	(10,257)
Disposal of subsidiaries	-	-	-	2,028	2,028
Exchange adjustment	(41,355)	(66,663)	(54,704)	(5,677)	(168,399)
At December 31, 2013	1,989,753	486,846	455,187	108,195	3,039,981
Acquisition of subsidiaries	37,539	19,051	83,735	7,952	148,277
Credited/(charged) to the income statement	194,320	189,665	107,435	(85,327)	406,093
Credited to other				1.1(7	1 1 (7
comprehensive income Exchange adjustment	(149,408)	(861)	1,648	1,167 5,322	1,167 (143,299)
Exchange aujustment	(149,400)	(001)	1,040	5,522	(1+3,299)
At December 31, 2014	2,072,204	694,701	648,005	37,309	3,452,219

	The Company			
Deferred tax liabilities	Fair value gains- financial assets RMB'000	Fair value gains- associates RMB'000	Others RMB'000	<b>Total</b> <i>RMB</i> '000
At January 1, 2012 Charged/(credited) to the income	260,697	80,837	-	341,534
statement Credited to other comprehensive	1,974	(46,753)	-	(44,779)
income	(54,739)			(54,739)
At December 31, 2012	207,932	34,084	_	242,016
Credited to the income statement Credited to other comprehensive	(19,181)	(19,409)	-	(38,590)
income	(74,500)			(74,500)
At December 31, 2013 (Credited)/charged to the income	114,251	14,675	-	128,926
statement	(1,946)	181,736	24,762	204,552
Charged to other comprehensive income	47,564			47,564
At December 31, 2014	159,869	196,411	24,762	381,042

### **ACCOUNTANT'S REPORT**

Deferred tax assets	Provision and accruals RMB'000	Tax losses RMB'000	<b>Others</b> <i>RMB</i> '000	<b>Total</b> <i>RMB</i> '000
<b>At January 1, 2012</b> Credited/(charged) to the income	32,118	165,103	-	197,221
statement	2,845	(154,952)		(152,107)
At December 31, 2012 (Charged)/credited to the income	34,963	10,151	-	45,114
statement	(26,685)	48,962	6,020	28,297
At December 31, 2013 Credited/(charged) to the income	8,278	59,113	6,020	73,411
statement	11,912	(27,494)	36,080	20,498
At December 31, 2014	20,190	31,619	42,100	93,909

Deferred income tax assets are recognised for deductible temporary differences and tax losses carried forward to the extent that realization of the related tax benefits through the future taxable profits is probable.

At December 31, 2012, 2013 and 2014, the Group did not recognise deferred income tax assets in respect of deductible temporary differences of approximately RMB16,139 million, RMB13,913 million and RMB14,845 million and tax losses of approximately RMB4,662 million, RMB9,405 million and RMB11,571 million that can be carried forward against future taxable income, of which tax losses of RMB2,576 million, RMB5,637 million and RMB8,999 million can be carried forward indefinitely. The remaining balances of tax losses will expire as follows:

Year ended December 31,			
2012	2013	2014	
RMB'000	RMB'000	RMB'000	
_	73,819	762	
81,580	33,670	58,260	
44,882	53,431	174,921	
302,809	662,542	1,676,202	
4,233,134	8,581,635	9,660,743	
4,662,405	9,405,097	11,570,888	
	<b>2012</b> <i>RMB'000</i> 81,580 44,882 302,809 4,233,134	2012         2013           RMB'000         RMB'000           -         73,819           81,580         33,670           44,882         53,431           302,809         662,542           4,233,134         8,581,635	

#### 40. RETIREMENT BENEFIT OBLIGATIONS

The Group's retirement benefit obligations relate to IT segment

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Pension obligations included in non-current liabilities				
Pension benefits (a)	885,935	899,952	1,436,552	
Post-employment medical benefits (b)	86,562	96,605	93,706	
	972,497	996,557	1,530,258	

### **ACCOUNTANT'S REPORT**

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Expensed in income statement				
Pension benefits (Note 9)	139,558	191,317	134,386	
Post-employment medical benefits	6,657	4,928	3,033	
	146,215	196,245	137,419	
Remeasurements for				
Defined pension benefits	(94,341)	(54,855)	(115,705)	
Post-employment medical benefits	(15,919)	(8,545)	5,702	
	(110,260)	(63,400)	(110,003)	

The Group's largest pension liabilities are in Japan where a cash balance benefit is provided for substantially all employees.

The Group also operates final salary defined benefit plans in a number of countries as a result of acquisition since 2005. The largest of these plans is in the United States where less than 20% of employees were covered, but where the closed nature of this plan means the number of active participants is rapidly reducing. In the United States, the Group also operates a supplemental defined benefit plan that covers certain executives. In Germany, the Group operates a sectionalized plan that has both defined contribution and defined benefit features, including benefits based on a final pay formula. This plan is closed to new entrants.

Following the acquisition of IBM's x86 server business and Motorola Mobility, the Group has assumed a small number of additional defined benefit obligations which are not material. However, in Germany, the Group assumed an unfunded pension obligation for Motorola Mobility's employees of RMB746 million. This plan contains less than twenty active employees but a large number of retirees and former employees with benefits which have been vested but payment will be deferred until they retire.

The Group's major plans are valued by qualified actuaries annually using the projected unit credit method.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income in the period they arise.

#### (a) Pension benefits

The amounts recognised in the consolidated balance sheet are determined as follows:

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Present value of funded obligations	2,499,364	2,534,902	4,141,410	
Fair value of plan assets	(1,731,165)	(1,758,535)	(2,839,975)	
Deficit of funded plans	768,199	776,367	1,301,435	
Present value of unfunded obligations	117,736	123,585	135,117	
Liability in the balance sheet	885,935	899,952	1,436,552	

### **ACCOUNTANT'S REPORT**

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Representing:				
Pension benefits obligation	885,935	899,952	1,436,552	
Pension plan asset in the balance sheet				
	885,935	899,952	1,436,552	

The principal actuarial assumptions used were as follows:

	As at December 31,			
	2012	2013	2014	
Discount rate	1.75%-3.5%	1.75%-3.75%	1.75%-3.75%	
Future salary increases	2%-5%	0%-3%	0%-3%	
Future pension increases	0%-1.8%	0%-1.75%	0%-1.75%	
Life expectancy for male aged 60	23	23	23	
Life expectancy for female aged 60	27	29	29	

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions are as below:

	Year ended December 31, 2013 Impact on defined benefit obligation				
	Change in assumption	Increase in assumption	Decrease in assumption		
Discount rate	0.5%	Decrease by 6.6%	Increase by 7.4%		
Salary growth rate	0.5%	Increase by 0.5%	Decrease by 0.5%		
Pension growth rate	0.5%	Increase by 1.2%	Decrease by 1.6%		
		Increase by 1 year in assumption	Decrease by 1 year in assumption		
Life expectancy		Increase by 1.7%	Decrease by 1.6%		

Year	en	ded	Dec	ember	31,	2014
man a at	~ **	1.6	la a d	honof	4	lingtion

	Impact on defined benefit obligation				
	Change in assumption	Increase in assumption	Decrease in assumption		
Discount rate	0.5%	Decrease by 8.1%	Increase by 9.2%		
Salary growth rate	0.5%	Increase by 0.5%	Decrease by 0.4%		
Pension growth rate	0.5%	Increase by 2.7%	Decrease by 2.2%		
		Increase by 1 year	Decrease by 1 year		
		in assumption	in assumption		
Life expectancy		Increase by 2.3%	Decrease by 2.3%		

# **ACCOUNTANT'S REPORT**

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the pension liability recognised within the statement of financial position.

The methods and types of assumptions used in preparing the sensitivity analysis did not change during the Relevant Periods.

#### (b) Post-employment medical benefits

The Group operates a number of post-employment medical benefit schemes, principally in the US. The method of accounting, assumptions and the frequency of valuations are similar to those used for defined benefit pension schemes.

The US plan (Lenovo Future Health Account and Retiree Life Insurance Program) is currently funded by a trust that qualifies for tax exemption under US tax law, out of which benefits to eligible retirees and dependents will be made.

Changes in future medical cost trend rates have no effect on the liabilities for post-employment medical benefits.

The amounts recognised in the consolidated balance sheet are determined as follows:

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Present value of funded obligations	112,284	125,450	122,113	
Fair value of plan assets	(36,946)	(41,227)	(37,028)	
Deficit of funded plans	75,338	84,223	85,085	
Present value of unfunded obligations	11,224	12,382	8,621	
Liability in the balance sheet	86,562	96,605	93,706	

## **ACCOUNTANT'S REPORT**

#### (c) Additional information on post-employment benefits (pension and medical)

Percentage of fair value of the plan assets are analysed below:

	Quoted	2012 Unquoted	Total	Quoted	2013 Unquoted	Total	Quoted	2014 Unquoted	Total
<b>Pension</b> Equity instruments									
<ul> <li>Information technology</li> </ul>	1.23%	- ó	0.36%	0.96%	, , –	0.32%	0.85%		0.29%
– Energy	0.34%	- ó	0.10%	0.33%	, , –	0.11%	0.30%		0.10%
- Manufacturing	2.89%	- c	0.86%	1.36%	,	0.46%	1.21%	. –	0.40%
– Others	7.92%		2.35%	12.54%	- 	4.21%	11.96%	·	4.00%
Debt instruments	12.38%	- -	3.67%	15.19%	- -	5.10%	14.32%		4.79%
– Government – Corporate bonds	25.98%	46.59%	40.48%	29.87%	24.20%	26.11%	24.37%	21.43%	22.41%
(investment grade) – Corporate bonds	45.91%	1.22%	14.46%	44.26%	4.01%	17.53%	54.42%	3.63%	20.61%
(non-investment grade)	0.49%	- 	0.15%		0.27%	0.18%		0.24%	0.16%
	72.38%	47.81%	55.09%	74.13%	28.48%	43.82%	78.79%	25.30%	43.18%
Property Qualifying insurance	-	9.91%	6.98%	-	10.65%	7.07%	-	9.54%	6.35%
policies	9.60%	17.88%	15.42%	0.94%	23.45%	15.89%	0.94%	28.91%	19.56%
Cash and cash equivalents	4.71%	- ó	1.39%	9.08%	, , –	3.05%	5.28%	2.74%	3.59%
Investment funds	0.93%	0.07%	0.32%	0.49%	- d	0.16%	0.49%	. –	0.16%
Structured bonds	-	21.90%	15.41%	-	27.37%	18.17%	-	-	-
Others		2.43%	1.72%	0.17%	10.05%	6.74%	0.18%	33.51%	22.37%
	15.24%	52.19%	41.24%	10.68%	5 71.52%	51.08%	6.89%	74.70%	52.03%
	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Medical Plan – Cash and cash	100.000		100.00%	100.00%		100.000	100.00%		100 000
equivalents	100.00%		100.00%	100.00%		100.00%	100.00%		100.00%

The long term strategic asset allocations of the plans are set and reviewed from time to time by the plans' trustees taking into account the membership and liability profile, the liquidity requirements of the plans.

During the Relevant Periods, the weighted average duration of the defined benefit obligation is 14.5 years, 14.5 years and 14 years respectively.

Pension and medical plan assets do not include any of the Company's ordinary shares or US real estate occupied by the Group during the Relevant Periods.

## **ACCOUNTANT'S REPORT**

Reconciliation of fair value of plan assets of the Group:

	As a	at December 31,	
Pension	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Opening fair value	1,414,533	1,731,165	1,758,535
Exchange adjustment	(52,838)	(328,579)	(471,748)
Interest income	37,254	27,575	42,460
Actuarial (losses)/gains	(11,111)	(7,792)	293,266
Contributions by the employer	378,303	371,553	121,031
Contributions by plan participants	1,054	-	2,550
Benefits paid	(36,030)	(35,387)	(141,774)
Acquisition of subsidiaries			1,235,655
Closing fair value	1,731,165	1,758,535	2,839,975
Actual return on plan assets	26,143	19,783	335,726

	As at December 31,				
Medical	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Opening fair value	40,609	36,946	41,227		
Exchange adjustment	4,274	7,474	(1,668)		
Interest income	1,098	813	492		
Actuarial losses	(5,968)	(1,552)	(897)		
Contributions by the employer	(568)	_	166		
Benefits paid	(2,499)	(2,454)	(2,292)		
Closing fair value	36,946	41,227	37,028		
Actual return on plan assets	(4,870)	(739)	(405)		

Contributions of RMB51.0 million are estimated to be made for the year ending December 31, 2015, respectively.

## **ACCOUNTANT'S REPORT**

Reconciliation of movements in present value of defined benefit obligations of the Group:

	As at December 31,				
Pension	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Opening defined benefit obligation	2,582,422	2,617,100	2,658,487		
Exchange adjustment	(171,464)	(170,595)	(545,751)		
Current service cost	99,375	98,824	112,824		
Past service cost	12,816	71,462	(4,947)		
Interest cost	65,668	48,606	68,969		
Actuarial losses	83,230	47,063	408,971		
Contributions by plan participants	1,054	-	2,550		
Benefits paid	(54,954)	(53,973)	(154,438)		
Curtailments	(1,047)	-	_		
Acquisitions of subsidiaries			1,729,862		
Closing defined benefit obligation	2,617,100	2,658,487	4,276,527		

	As at December 31,				
Medical	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Opening defined benefit obligation	130,214	123,508	137,832		
Exchange adjustment	(21,831)	4,125	(1,732)		
Current service cost	3,294	2,438	1,523		
Past service cost	_	_	(105)		
Interest cost	4,461	3,303	2,107		
Actuarial losses/(gains)	9,951	6,993	(6,599)		
Benefits paid	(2,581)	(2,535)	(2,292)		
Closing defined benefit obligation	123,508	137,832	130,734		

For the year ended December 31, 2012, 2013 and 2014, benefit of RMB18.9 million, RMB18.6 million and RMB12.7 million were paid directly by the Group.

## **ACCOUNTANT'S REPORT**

The amounts recognised in the consolidated income statement were as follows:

	As at December 31,				
Pension	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Current service cost	99,375	98,824	112,824		
Past service cost	12,816	71,462	(4,947)		
Interest cost	65,668	48,606	68,969		
Interest income	(37,254)	(27,575)	(42,460)		
Curtailment losses	(1,047)				
Total expense recognised in the consolidated					
income statement	139,558	191,317	134,386		

	As at December 31,				
Medical	2012	2013	2014		
	RMB'000	RMB'000	RMB'000		
Current service cost	3,294	2,438	1,523		
Past service cost	-	-	(105)		
Interest cost	4,461	3,303	2,107		
Interest income	(1,098)	(813)	(492)		
Total expense recognised in the consolidated					
income statement	6,657	4,928	3,033		

Summary of pensions and post-retirement medical benefits of the Group:

	Year ended December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Present value of defined benefit obligations	2,740,608	2,796,319	4,407,261
Fair value of plan assets	(1,768,111)	(1,799,762)	(2,877,003)
Deficit	972,497	996,557	1,530,258
Actuarial (losses)/gains arising on plan assets	(17,079)	(9,344)	292,369
Actuarial losses arising on plan liabilities	(93,181)	(54,056)	(402,372)
	(110,260)	(63,400)	(110,003)

### **ACCOUNTANT'S REPORT**

#### 41. PROVISIONS

	Warranties RMB'000	Restructuring RMB'000	Environmental restoration RMB'000	Provision on guarantee RMB'000	<b>Total</b> <i>RMB</i> '000
At beginning of the year	6,187,482	31,088	555,223	_	6,773,793
Provision made	5,548,783	1,346	79,842	4,601	5,634,572
Acquisition of subsidiaries	-	_	_	131,008	131,008
Unused amounts reversed	(46,631)	-	-	-	(46,631)
Amount utilised	(4,842,179)	(31,515)	(259,880)	-	(5,133,574)
Exchange adjustment	(17,682)	41	(658)		(18,299)
At end of the year	6,829,773	960	374,527	135,609	7,340,869
Non-current portion	(1,863,843)		(360,910)	(135,609)	(2,360,362)
As at December 31, 2012	4,965,930	960	13,617	_	4,980,507
At beginning of the year	6,829,773	960	374,527	135,609	7,340,869
Provision made	5,253,038	-	64,801	9,902	5,327,741
Acquisition of subsidiaries	131,019	_	-	-	131,019
Unused amounts reversed	(96,909)	(919)	_	-	(97,828)
Amount utilised	(5,091,005)	-	(272,892)	-	(5,363,897)
Exchange adjustment	(248,486)	(41)	(52,021)		(300,548)
At end of the year	6,777,430	_	114,415	145,511	7,037,356
Non-current portion	(1,702,377)		(103,605)	(145,511)	(1,951,493)
As at December 31, 2013	5,075,053		10,810		5,085,863
At beginning of the year	6,777,430	_	114,415	145,511	7,037,356
Provision made	6,665,461	-	76,578	479	6,742,518
Acquisition of subsidiaries	2,017,825	-	-	-	2,017,825
Unused amounts reversed	(82,855)		(126)	-	(82,981)
Amount utilised	(5,773,794)		(39,295)	-	(5,813,089)
Exchange adjustment	(243,674)		(12,188)		(255,862)
At end of the year	9,360,393	_	139,384	145,990	9,645,767
Non-current portion	(2,330,185)		(119,348)	(145,990)	(2,595,523)
As at December 31, 2014	7,030,208		20,036		7,050,244

The Group records its warranty liability at the time of sales based on estimated costs. Warranty claims are reasonably predictable based on historical failure rate information. The warranty accrual is reviewed quarterly to verify it properly reflects the outstanding obligation over the warranty period. Certain of these costs are reimbursable from the suppliers in accordance with the terms of relevant arrangement with them.

Restructuring costs provision represents provision for lease termination penalties and employee termination payments by Lenovo for restructuring.

The Group records its environmental restoration provision at the time of sales based on estimated costs of environmentally-sound disposal of waste electrical and electronic equipment upon return from end-customers and with reference to the historical or projected future return rate. Environmental restoration provision is reviewed at least annually to assess its adequacy to meet the Group's obligation.

### **ACCOUNTANT'S REPORT**

#### 42. DIVIDENDS

The dividends declared and paid during the Relevant Periods are as below:

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
	except for per	except for per	except for per	
	share data	share data	share data	
Dividends declared/Paid	275,000	302,500	332,750	
Dividends per share(RMB)	0.14	0.15	0.17	

#### 43. CASH GENERATED FROM OPERATIONS

	Year ended December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Profit before income tax:	6,643,326	9,962,217	11,560,252
Adjustments for:			
Impairment loss	561,578	495,120	2,686,608
Depreciation of property, plant and			
equipment (Note 16)	1,154,708	1,006,776	1,391,716
Amortisation	800,035	942,682	1,474,543
Losses on disposal of property, plant and equipment			
and intangible assets (Note 7)	17,176	34,756	273,835
Fair value gains on investment properties (Note 7)	(622,172)	(201,557)	(249,243)
De-recognition of contingent consideration (Note 7)	(125,323)	_	_
Fair value losses/(gains) and dividend income from			
financial assets at fair value through profit or			
loss (Note 6)	131,729	1,037,443	(607,586)
Fair value gains and dividend income from			
associates measures at fair value through profit or			
loss (Note 6)	(1,385,493)	(3, 148, 795)	(1,640,931)
Finance costs – net (Note 10)	1,319,927	1,509,690	2,594,506
Losses/(gains) on disposal/dilution of associates	, ,	, ,	,,
(Note 6)	70,055	(385,357)	(2,209,725)
Gains on disposal of available-for-sale financial	,	()	() ) - )
assets (Note 6)	(416,210)	(451,241)	(119,977)
Losses/(gains) on disposal of subsidiary (Note 6)	233,258	(83,706)	(101,085)
Dividend income from available-for-sale financial		(	( - ))
assets (Note 6)	(61,490)	(119,207)	(85,622)
Share-based payment	459,368	514,233	593,716
Share of loss/(profit) of associates and joint	,		
ventures accounted for using the equity method	7,182	122,010	(291,689)
Net foreign exchange losses	154,699	408,144	1,019,612
	10 1,077	,	1,017,012
Changes in working capital (excluding the effects			
of acquisition and exchange			
differences on consolidation):			
Inventories, properties under development and		(10.041.105)	(0. 0. ( <del>.</del> . (
completed properties held for sale	(9,152,674)	(10,064,197)	(8,365,102)
Trade and other receivables	(7,010,983)	(4,182,676)	(2,307,988)
Trade and other payables	12,673,340	3,077,195	(1,443,740)
	5,452,036	473,530	4,172,100

### **ACCOUNTANT'S REPORT**

#### 44. CONTINGENCIES

	As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Guarantee in respect of mortgage facilities for			
certain purchaser	1,911,305	2,898,729	3,308,692
Financial guarantee of guarantee business	2,907,668	4,161,000	4,046,464
Other guarantee			
- Related parties (Note $49(e)$ )	3,301,015	4,143,246	4,420,031
- Unrelated parties	1,633,500	1,522,500	1,500,000
	9,753,488	12,725,475	13,275,187

#### (a) Guarantee in respect of mortgage facilities for certain purchaser

The property segment provided guarantees in respect of mortgage facilities granted by certain banks relating to the mortgage loans arranged for certain purchasers of the Group's properties. Pursuant to the terms of the guarantee, upon the default in mortgage payments by this purchaser, the Group is responsible to repay the outstanding mortgage principles together with the accrued interest and penalty owed by the purchasers to the banks and the Group is entitled to take over the legal title and possession of the related properties. The Group's guarantees periods starts with the grant of the relevant mortgage loans and ends when the property purchaser obtains the "property title certificate" which is then pledged with the banks. No provision is made for the guarantee regarding the mortgage loan as at December 31, 2012, 2013 and 2014.

#### (b) Financial guarantee of guarantee business

Subsidiaries in financial services segment provided financial guarantees to small and medium-sized entities for their borrowings from certain banks and charged them guarantee fees accordingly. As at December 31, 2012, 2013 and 2014 the outstanding guarantee balance is RMB2,908 million, RMB4,161 million and RMB4,046 million. The Directors evaluated the financial position of the guaranteed entities and made provision accordingly. As at December 31, 2012, 2013 and 2014, the provision made by the Group is RMB136 million, RMB146 million and RMB146 million, which are included in "Provision" in the consolidated balance sheet.

#### (c) Other guarantee

As at 31 December 2012, 2013 and 2014, of the total guarantee balances provided to related parties and unrelated parties, approximately RMB4,935 million, RMB5,666 million and RMB5,920 million has been withdraw. The Board reviews the financial conditions of the guaranteed companies periodically and records provision when necessary. As at 31 December 2012, 2013 and 2014, no provision was recorded in relevant to the preceding guarantee.

### **ACCOUNTANT'S REPORT**

#### 45. COMMITMENTS

#### (a) Capital commitments

(i) Capital expenditure contracted for at the end of the reporting period but not yet incurred is as follows:

		The Group As at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Property, plant and equipment	3,662,253	4,599,115	2,462,353
Intangible assets	869,809	50,635	77,444
Investments (i)	3,986,245	2,774,895	2,386,016
Land use right and properties under			
development	5,236,368	5,307,141	4,613,794
Total	13,754,675	12,731,786	9,539,607
		The Company As at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Investments (i)	1,085,881	630,263	193,067

 The Group and the Company had commitments in respect of investments in certain funds. Investment commitments represent the portion of committed capital not yet called for payment.

(ii) Capital expenditure authorised for at the end of the reporting period but not yet contracted is as follows:

		The Group As at December 31	,
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Property, plant and equipment	5,665,635	3,661,616	4,908,638
Intangible assets	34,491	310,652	302,364
Total	5,700,126	3,972,268	5,211,002

#### (b) Operating lease commitments

The Group leases various retail outlets, offices and warehouses under non-cancellable operating lease agreements. The lease terms are between 5 and 10 years, and the majority of lease agreements are renewable at the end of the lease period at market rate.

The Group also leases various plant and machinery under cancellable operating lease agreements. The lease expenditure charged to the income statement during the year is disclosed in Note 8.

### **ACCOUNTANT'S REPORT**

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

		The Group As at December 3	1,
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
No later than 1 year	402,521	430,191	804,580
Later than 1 year and not later than 5 years	950,210	1,184,929	3,167,917
Later than 5 years	501,137	908,145	2,056,035
	1,853,868	2,523,265	6,028,532

#### 46. TRANSACTIONS WITH NON-CONTROLLING INTERESTS

#### (a) Acquisition of additional interests in subsidiaries

The effect of acquisition of additional interests in subsidiaries is summarised as follows:

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Carrying amount of non-controlling interests acquired	803,470	633,559	253,517	
Consideration paid to non-controlling interests	(1,304,018)	(838,608)	(787,285)	
Excess of consideration paid recognised within equity	(500,548)	(205,049)	(533,768)	

In August 2012, the Company's subsidiary Funglian acquired an additional 61% equity interest of Wuling Spirits Co., Ltd. (湖南武陵酒有限公司) for a consideration of RMB307 million. The carrying amount of the non-controlling interests in Wuling Spirits Co., Ltd. on the date of acquisition was RMB166 million. The Group recognised a decrease in non-controlling interests of RMB166 million and a decrease in equity attributable to equity holders of the Company of RMB141 million consequently.

In May 2012, the Company acquired an additional 13.36% equity interest of Chengde Qianlong Zui Spirits Co., Ltd. (承德乾隆醉酒業有限公司 "Qianlong Zui Spirits") for a consideration of RMB121 million. The carrying amount of the non-controlling interest in Qianlong Zui Spirits, on the date of acquisition was RMB62 million. The Group recognised a decrease in non-controlling interests of RMB62 million and a decrease in equity attributable to equity holders of the Company of RMB59 million accordingly.

During the year of 2014, the Company, acquired an additional 77,400,000 number of shares of Lenovo from open market through a subsidiary, with a purchase consideration of RMB588 million, which resulted in an increase interest of 0.73% in Lenovo. The carrying amount of the non-controlling interests on the date of acquisition was RMB138 million. The Group recognised a decrease in non-controlling interests of RMB138 million and a decrease in equity attributable to equity holders of the company of RMB450 million.

### **ACCOUNTANT'S REPORT**

#### (b) Disposal of interest in subsidiaries without loss of control

The effect of disposal of interests in subsidiaries is summarised as follows:

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Carrying amount of non-controlling				
interests disposed of	(175,123)	(474,841)	(4,321,063)	
Consideration received from non-				
controlling interests	245,601	773,327	5,567,266	
Gain on disposal recognized within equity	70,478	298,486	1,246,203	

In 2013, the Group sold certain shares in Lenovo at a pre-determined price to Lenovo's selected directors and key senior management pursuant to an incentive plan granted by the Group. The total consideration paid by management for purchasing the shares are RMB456 million, with a corresponding carrying amount of the non-controlling interests in Lenovo on the date of purchase of RMB212 million. The Group recognised an increase in non-controlling interests of RMB212 million and an increase in equity attributable to equity holders of the Company of RMB244 million accordingly.

In 2014, Lenovo acquired the x86 server hardware and related maintenance services business of IBM and mobile business of Motorola via issuance of 701,107,215 shares with a total market value of RMB6,386 million. Upon the completion of those transactions, the Group's interest in Lenovo decreased 2.06%, which resulted in an increase in non-controlling interest of RMB4,799 million and an increase in equity attributable to owners of the Company of RMB1,587 million. The details on the acquisition of x86 Business and Motorola Mobility are set out in note 47(c).

(c) Effects of transactions with non-controlling interests on the equity attributable to equity holders of the Company during the Relevant Periods are as follows:

	Yea	r ended December	r 31,
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Acquisition of additional interests in			
subsidiaries	(500,548)	(205,049)	(533,768)
Disposal of interests in subsidiaries			
without loss of control	70,478	298,486	1,246,203
Net effect in equity attributable to equity			
holders of the Company	(430,070)	93,437	712,435

#### 47. BUSINESS COMBINATIONS

#### (a) Business combination in the year ended December 31, 2012

On January 1, 2012, the Company completed the acquisition of 86.64% equity interest in Qianlong Zui Spirits, a provincial Chinese liquor company with its operation primarily in Hebei province. On July 16, 2012, the Company established Funglian to operate its Chinese Liquor business and restructured Qianlong Zui Spirits and Wuling Spirits Limited, which was acquired by the Company in 2011 to Funglian.

On October 24, 2012 and November 13, 2012, Funglian obtained control of Anhui Wenwang Spirits Co., Ltd. (安徽文王釀酒股份有限公司, "Wenwang Spirits"), which produces and sells Chinese liquor under the "Wenwang" brand in Anhui province and Qufu Confucius Family Spirits, (曲阜孔府家酒業有限公司, "Confucius Family Spirits"), a Chinese liquor company with spirits brand "Confucius Family" in Shandong province, respectively.

### **ACCOUNTANT'S REPORT**

On May 18, 2012, the Company incorporated Joyvio to operate its agriculture business. Joyvio acquired 65% of the equity interest in Qingdao Wallen Blueberry Fruit Co., Ltd. (青島沃林藍莓果業有限公司, "Wallen Blueberry"), a company incorporated in Shandong province with its core business in blueberry propagation and planting, fruit processing and sales on October 25, 2012.

On October 10, 2012, Zhengqi Anhui was established by the Company to manage its financial services business. In November 2012, Zhengqi Anhui entered into equity transfer contracts with Hefei State-owned Assets Holding Co., Ltd. (合肥市國有資產控股有限公司) and other third parties, respectively, to acquire 100% equity interest in Hefei Innovative Financing Guarantee Co., Ltd. (合肥市創新融資擔保有限公司), 100% equity interest in Hefei Guozheng Microlending Co., Ltd. (合肥市國正小額貸款有限公司) and 95.2% equity interest in Anhui Jinfeng Pawn Co., Ltd. (安徽省金豐典當有限公司). The three companies are engaged in financing guarantee, direct loan and pawn loan business.

On November 30, 2012, the Company acquired 51% of the equity interests in Union Insurance, which provides education-related insurance brokerage and related services.

On December 26, 2012, the Group acquired 100% of the issued share capital of Stoneware, a company incorporated in the United States through Lenovo and engaged in the business of development and sale of cloud computing related software.

On December 29, 2012, Lenovo completed the formation of a strategic partnership with EMC which consists of three business components, namely server alliance, storage OEM/reseller relationship and formation of joint venture company with EMC to develop network-attached storage products. Immediately following completion, Lenovo and EMC respectively owns 51% and 49% of the issued share capital of EMC JV.

For the year and a December 21 2012

	For the year ended December 31, 2012					
	Union Insurance and Zhengqi Anhui <i>RMB</i> '000	Wallen Blueberry RMB'000	<b>Stoneware</b> <i>RMB'000</i>	EMC JV RMB'000	Liquor companies and others <i>RMB</i> '000	<b>Total</b> <i>RMB</i> '000
Purchase consideration – Cash paid ( <i>i</i> ) – Present value	1,316,355	259,430	275,028	369,669	1,609,444	3,829,926
of contingent considerations ( <i>ii</i> ) – Present value	-	-	7,786	261,163	-	268,949
of deferred consideration	214,025	259,428	13,509		552,800	1,039,762
Total purchase consideration	1,530,380	518,858	296,323	630,832	2,162,244	5,138,637
Less: fair value of net assets acquired	(1,198,750)	(288,211)	(67,946)	(349,977)	(1,565,879)	(3,470,763)
Goodwill (Note 18)	331,630	230,647	228,377	280,855	596,365	1,667,874

#### (1) Set forth below is the calculation of goodwill:

(i) Included in the cash paid is a settlement of notes payable on behalf of the former Stoneware shareholders on the closing date, which amounted to USD13,866,000.

(ii) The contingent consideration arrangement requires the Group to pay in cash to the then respective shareholders with reference to certain performance indicators. The present value of deferred and contingent considerations is included in other non-current liabilities in the consolidated balance sheet (Note 37).

### **ACCOUNTANT'S REPORT**

The goodwill from Union Insurance is primarily attributable to its marketing network and close business relationship with local education bureaus and schools, which have not met the criteria for recognition as intangible assets. Goodwill related to Zhengqi Anhui is mainly from its well positioned business in the financial services targeting at small-to-medium sized entities and established reputation in Anhui province.

The goodwill of Wallen blueberry is primarily attributable to its experienced workforce and the benefits from the economies of scale in blueberry plantation.

The goodwill arising from acquisition of Stoneware is attributable to the significant synergies expected to arise in connection with the Group's strategic objectives in IT segment to extend the global reach of the existing cloud computing offerings and to develop this technology beyond the current government focused and education-focused offerings into more consumer-focused offerings over time. While the goodwill from EMC acquisition is primarily attributable to the significant synergies expected to arise in connection with the Group's commitment to provide a complete range of products for the commercial customers.

The goodwill in relation to the Chinese liquor companies is primarily attributable to the significant synergies resulting from increase in market share with the Group's commitment to its core liquor business and their established reputation in local market.

# (2) The major components of assets and liabilities arising from the business combination activities are as follows:

	For year ended December 31, 2012					
	Union Insurance and Zhengqi Anhui <i>RMB</i> '000	Wallen Blueberry RMB'000	Stoneware RMB'000	EMC JV RMB'000	Liquor companies and others <i>RMB</i> '000	<b>Total</b> RMB'000
Cash and cash equivalents	1,303,999	59,022	18,203	62,855	215,462	1,659,541
Property, plant and						
equipment	70,095	248,065	264	1,050	1,212,649	1,532,123
Other non-current assets	10,304	18,158	35,475	-	129,771	193,708
Intangible assets	62,586	-	73,540	236,963	296,125	669,214
Land use right	-	7,439	-	-	398,535	405,974
Net working capital except cash and cash						
equivalents	305,582	152,773	(24,526)	49,109	(287,977)	194,961
Non-current liabilities	(211,220)	(42,055)	(35,010)	-	(139,766)	(428,051)
Non-controlling interests	(342,596)	(155,191)			(258,920)	(756,707)
Fair value of net assets acquired	1,198,750	288,211	67,946	349,977	1,565,879	3,470,763

Intangible assets arising from the business combination activities mainly represent customer relationships, trademarks and brand licenses. The Group has engaged external valuers to perform fair value assessments on these intangible assets in accordance with IAS 38 "Intangible Assets" and IFRS 3 (Revised) "Business Combinations".

### **ACCOUNTANT'S REPORT**

#### (3) Net cash outflow from acquisitions of subsidiaries

	Year ended December 31, 2012 <i>RMB</i> '000
Purchase consideration settled in cash Less: cash and cash equivalents in subsidiaries acquired	3,829,926 (1,659,541)
Acquisition of subsidiaries, net of cash acquired	2,170,385

#### (4) Impact of acquisitions on the results of the Group

The aggregated revenue of newly acquired businesses included in the consolidated income statement since their respective dates of acquisition and up to December 31, 2012 were RMB955 million. The newly acquired businesses also contributed an aggregated profit after taxation of RMB3 million over the same period.

Had the newly acquired businesses been consolidated from January 1, 2012, the beginning of the financial year, the consolidated income statement would show revenue of RMB227,210 million and profit after taxation of RMB4,730 million.

#### (b) Business combination in the year ended December 31, 2013

On January 2, 2013, Lenovo acquired the entire equity interests in CCE. CCE is principally engaged in the manufacturing and marketing of personal computers and consumer electronics.

On February 1, 2013, Joyvio acquired the entire equity interest in Sichuan China New Agricultural Science & Technology Co., Ltd. (四川中新農業科技有限公司, "China New Agricultural"). China New Agricultural engages in planting and producing high-quality kiwifruit with a variety right called "yellow-flesh (金艶)". In 2013, Joyvio also completed acquisition of several farms in Chile to complement growing season and provide customers a year round supply of high quality fruit.

In 2013, through its subsidiary, Zeny, the Group further acquired several companies engaged in express delivery and other related services to expand its current supply chain business for building a nationwide delivery network.

	For the year ended December 31, 2013					
		China New		Measurement period		
	CCE RMB'000	Agricultural RMB'000	Others RMB'000	adjustment (ii) RMB'000	<b>Total</b> <i>RMB</i> '000	
Purchase consideration						
<ul><li>Cash paid (i)</li><li>Present value of</li></ul>	446,425	361,877	240,220	-	1,048,522	
deferred consideration		17,123	11,000	(112,376)	(84,253)	
Total purchase consideration Less: fair value of net	446,425	379,000	251,220	(112,376)	964,269	
assets acquired/(liabilities assumed)	474,179	(143,254)	(157,148)	14,365	188,142	
Goodwill (Note 18)	920,604	235,746	94,072	(98,011)	1,152,411	

For the year and a December 31 2013

#### (1) Set forth below is the calculation of goodwill:

### **ACCOUNTANT'S REPORT**

- (i) An initial amount of USD133,480,000 cash consideration has been paid for the business combination of CCE together with an issuance of 46,875,000 ordinary shares of Lenovo's shares based on its published share price on January 2, 2013. Pursuant to terms in the sales and purchase agreement, an amount of USD30,987,000 cash consideration as well as all the share consideration was recovered upon the completion of the acquisition.
- (ii) The Group completed the final allocation of the purchase price and the assets acquired and liabilities assumed for EMC, Stoneware and Wallen Blueberry in 2013, which results in a decrease of goodwill with an amount of approximately RMB98 million.

The goodwill for acquiring CCE is primarily attributable to the significant synergies expected to arise in connection with the Group's commitment to its core personal computer business and CCE's strong market position in Brazil, and the goodwill in connection with China New Agricultural acquisition is primarily attributable to experienced workforce acquired and the benefits from the economies of scale in kiwifruit plantation.

(2) The major components of assets and liabilities arising from the business combination activities are as follows:

	For the year ended December 31, 2013 Measurement				
	CCE RMB'000	China New Agricultural <i>RMB</i> '000	<b>Others</b> <i>RMB</i> '000	period adjustment RMB'000	<b>Total</b> <i>RMB</i> '000
Cash and cash equivalents	148,356	4,099	71,370	-	223,825
Property, plant and equipment	60,735	232,442	131,519		424,696
Other non-current assets		232,442	(8,917)	(51,823)	(37,564)
Intangible assets	310,076	1,426	66,101	6,243	383,846
Net working capital except cash and cash	010,070	1,120	00,101	0,210	202,010
equivalents	(847,224)	(8,613)	(26,158)	6,243	(875,752)
Non-current liabilities	(146,122)	(108,894)	(12,866)	24,972	(242,910)
Non-controlling interests		(382)	(63,901)		(64,283)
Fair value of net assets acquired/(liabilities					
assumed)	(474,179)	143,254	157,148	(14,365)	(188,142)

#### (3) Net cash outflow from acquisitions of subsidiaries

	Year ended December 31,
	<b>2013</b> <i>RMB</i> '000
Purchase consideration settled in cash	1,048,522
Less: cash and cash equivalents in subsidiaries acquired	(223,825)
Acquisition of subsidiaries, net of cash acquired	824,697

#### (4) Impact of acquisitions on the results of the Group

The aggregated revenue of newly acquired businesses included in the consolidated income statement since their respective dates of acquisition and up to December 31, 2013 was RMB819 million. The newly acquired businesses also contributed an aggregated loss after taxation of RMB29 million over the same period.

Had the newly acquired businesses been consolidated from January 1, 2013, the beginning of the financial year, the consolidated income statement would show revenue of RMB243,972 million and loss after taxation of RMB7,718 million.

### **ACCOUNTANT'S REPORT**

#### (c) Business combination in the year ended December 31, 2014

In July 2014, the Group acquired 51% of the equity interest in Bybo, a company engages in the provision of dental care and other medical service. The acquisition of Bybo provided the Group access to dental care service and expanded involvement in modern services business.

On October 1, 2014, Lenovo acquired certain assets and assumed certain liabilities in connection with the x86 server hardware and related maintenance services business of IBM. The acquisition provides Lenovo with end-to-end capabilities to serve enterprise customers and explore new growth segments in the enterprise hardware market. It also offers a comprehensive and competitive portfolio of server products including towers, racks, blades and converged systems, as well as associated maintenance services.

On October 30, 2014, Lenovo acquired 100% of the issued and outstanding equity interests in Motorola Mobility. Motorola Mobility is principally engaged in the business of developing, manufacturing, distributing and selling mobile devices, particularly smartphones based on the Android operating system, and their related products. The acquisition provides Lenovo with immediate access to key assets, technology and personnel to accelerate Lenovo's entry into mature geographies for smartphones, including those based on the popular Android operating system under its strong relationships with retailers and carriers.

#### (1) Set forth below is the calculation of goodwill<sup>\*</sup>:

	For the year ended December 31, 2014				
	Motorola	x86			
	Mobility	Business	Bybo	Others	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Purchase consideration					
- Cash paid less cash to be					
refunded (i)	5,360,971	11,459,349	616,508	94,033	17,530,861
- Fair value of consideration					
shares (ii)	4,721,813	1,664,587	-	-	6,386,400
- Present value of deferred					
consideration (iii)	8,456,022	-	-	_	8,456,022
- Share based compensation					
obligation assumed	720,657	34,789	_		755,446
Total purchase consideration	19,259,463	13,158,725	616,508	94,033	33,128,729
Less: fair value of net assets					
acquired	(9,938,239)	(7,499,397)	(320,227)	(15,734)	(17,773,597)
Goodwill (Note 18)	9,321,224	5,659,328	296,281	78,299	15,355,132
		-,,-=0			

\* The calculations of goodwill for Motorola Mobility and x86 Business are preliminary.

(i) At completion date on acquisition of x86 Business, cash payment comprising cash consideration of USD2,070,000,000 net of a downward adjustment of USD204,973,937 calculated based on transferred balances of certain working capital items, was paid to IBM.

At completion date on acquisition of Motorola Mobility, USD660,000,000, representing the cash consideration, and a compensation of USD212,506,000, which primarily relates to the estimated amount of excess net cash and working capital remaining in Motorola Mobility transferrable to the Group, was paid to Google Inc., the seller, in cash.

- (ii) The fair values of 182,000,000 and 519,107,215 ordinary shares of Lenovo issued as part of the purchase consideration for the business combinations of x86 Business and Motorola Mobility were based on the published share price on October 1 and October 30, 2014, respectively.
- (iii) The deferred consideration represents the promissory note of USD1,500,000,000 issued to Google Inc. payable in cash on the third anniversary of the completion date. The present value of deferred consideration is included in other non-current liabilities in the consolidated balance sheet.

### **ACCOUNTANT'S REPORT**

The goodwill for acquiring Bybo is from its well-located directly operated medical outlets and dental hospital and its high-skilled professionals, including dentists and health care staff.

The goodwill from Motorola Mobility and x86 Business is primarily attributable to the significant synergies expected to arise in connection with the development of mobile devices and x86 server businesses, respectively.

(2) The major components of assets and liabilities arising from the business combination activities are as follows:

	For the year ended December 31, 2014				
	Motorola	x86			
	Mobility	Business	Bybo	Others	Total
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Cash and cash equivalents	2,479,093	170,960	40,149	4,258	2,694,460
Property, plant and equipment	3,022,295	758,383	188,435	11,504	3,980,617
Other non-current assets	667,078	_	_	_	667,078
Intangible assets	10,044,579	9,277,950	308,638	61,281	19,692,448
Net working capital except cash					
and cash equivalents	(4,552,966)	(385,815)	183,227	(37,544)	(4,793,098)
Non-current liabilities	(1,721,840)	(2,322,081)	(80,000)	(12,971)	(4,136,892)
Non-controlling interests			(320,222)	(10,794)	(331,016)
Fair value of net assets acquired	9,938,239	7,499,397	320,227	15,734	17,773,597

At December 31, 2014, the Group has not finalised the fair value assessments for net assets of Motorola Mobility and x86 Business acquired. The relevant fair values of net assets stated above are on a provisional basis.

#### (3) Net cash outflow from acquisitions of subsidiaries

	Year ended December 31, 2014	
	RMB'000	
Purchase consideration settled in cash	17,530,861	
Less: cash and cash equivalents in subsidiaries acquired	(2,694,460)	
Acquisition of subsidiaries, net of cash acquired	14,836,401	

#### (4) Impact of acquisitions on the results of the Group

The operation results of those newly acquired business does not have significant impact on the consolidated financial information for the year ended December 31, 2014, given that less than one quarter financial information of x86 Business and Motorola Mobility has been included.

### **ACCOUNTANT'S REPORT**

#### 48. DISPOSAL OF SUBSIDIARIES

#### (a) Loss of control in CSPC Pharmaceutical Group Limited ("CSPC")

On October 29, 2012, CSPC, a subsidiary of the Group, formerly named as China Pharmaceutical Group Limited, completed the reverse acquisition of Robust Sun Holdings Limited and its related subsidiaries through the issuance of its shares and convertible bonds. Upon the completion of the acquisition, the voting right of the Group in CSPC has been diluted from 51.22% to 28.75%, which resulted in the loss of control of the Group in CSPC. The retained interest in CSPC is accounted for as associates measured at fair value through profit or loss and included in the investment in Hony Fund III, L.P.. A deemed disposal loss of RMB233 million was recognised in investment income and gains in the consolidated income statement for the year ended December 31, 2012, accordingly.

	Amount RMB'000
Consideration received	
<ul> <li>Cash and cash equivalents received</li> <li>Less: cash and cash equivalents held by CSPC</li> </ul>	(577,346)
Net decrease in cash and cash equivalents	(577,346)

The assets and liabilities of CSPC on the disposal date are as follows:

	Carrying Value RMB'000
Current assets	3,671,747
Non-current assets	4,341,046
Less: current liabilities	(3,429,113)
Non-current liabilities	(496,144)
Total	4,087,536

The revenue, expenses and net loss of CSPC for the period from January 1, 2012 to the disposal date are as follows:

	Amount RMB'000
Revenue	4,438,750
Cost and expenses	(5,305,649)
Total loss	(866,899)
Less: income tax expense	64,299
Net loss	(802,600)

### **ACCOUNTANT'S REPORT**

#### (b) Disposal of equity interests in Chongqing Guangkong

In August 2013, the Group disposed of its entire equity interests in Chongqing Guangkong to third parties. The related information on the disposal date is as follows:

	Amount RMB'000
Consideration received	
- Cash and cash equivalents received	368,469
Less: cash and cash equivalents held by Chongqing Guangkong	(55,095)
Net cash received	313,374

The assets and liabilities of Chongqing Guangkong on the disposal date are as follows:

	Carrying Value RMB'000
Current assets	84,190
Non-current assets	1,370,298
Less: current liabilities	(170,972)
non-current liabilities	(655,446)
Net assets	628,070

The revenue, expenses and profit of Chongqing Guangkong for the period from January 1, 2013 to the disposal date are as follows:

	Amount RMB'000
Revenue	32,457
Cost, expenses and gains	9,617
Total profit	42,074
Less: income tax expense	(13,238)
Net profit	28,836

### **ACCOUNTANT'S REPORT**

#### (c) Sold of equity interests in Union Insurance

In December 2014, the Group sold 3% equity interests in Union Insurance for a consideration of RMB 52 million, which resulted in de-consolidation of Union Insurance by the Group. The related information on the de-consolidation date is as follows:

	Amount
	RMB'000
Consideration received	
- Cash and cash equivalents received	_
Less: cash and cash equivalents held by Union Insurance	(608,721)
Net decrease in cash and cash equivalents	(608,721)

The assets and liabilities of Union Insurance on the disposal date are as follows:

	Carrying Value <i>RMB</i> '000
Current assets	1,010,585
Non-current assets	800,487
Less: current liabilities	(346,735)
non-current liabilities	(214,585)
Total	1,249,752

The revenue, expenses and net loss of Union Insurance for the period from January 1, 2014 to the disposal date are as follows:

	Amount RMB'000
Revenue	592,071
Cost, expenses and gains	(640,940)
Total loss	(48,869)
Less: income tax expense	(16,709)
Net loss	(65,578)

### **ACCOUNTANT'S REPORT**

#### (d) Loss of control in Hony Capital II GP Ltd ("Hony II GP")

In December 2014, the Group disposed its entire interest in Hony II GP, a subsidiary, to Hony Capital Fund III GP Limited, an associate, at a consideration of US\$1. Upon disposal of Hony II GP, the Group lost control over Hony II LP and its subsidiaries ("Hony II LP Group"). As a result, Hony II LP Group was deconsolidated from the Group. Investments retained accounted for as associates measured at fair value through profit or loss and financial assets at fair value through profit or loss were approximately RMB717 million. A net loss of approximately RMB191 million is recognised in the consolidated income statement within "Investment income and gains". The related information on the deconsolidation date is as follows:

	Amount RMB'000
Consideration received	
- Cash and cash equivalents received	_
Less: cash and cash equivalents deconsolidated	(1,429,689)
Net decrease in cash and cash equivalents	(1,429,689)

The assets and liabilities of deconsolidated subsidiaries on disposal date are as follows:

	Carrying value RMB'000
Current assets Less: current liabilities	3,635,844 (1,442,930)
Net assets	2,192,914

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

#### 49. RELATED PARTY TRANSACTIONS

The Company does not have any ultimate controlling party. The general information and other related information of the subsidiaries is set out in Note 11.

# (a) During the Relevant Periods, the principal related parties that had transactions with the Group are listed below:

	Relationship with the Group
COHG	Shareholder of the Company
Oceanwide Construction Group Co., Ltd. (泛海建設控股有限公司) (i)	Other related party
Legend Shenzhen Science and Technology Park Ltd. (深圳市聯想科技園有限公司)	Associate of the Group
("Shenzhen Science and Technology Park")	
Beijing Hony 2010	Associate of the Group
Tianjin Junruiqi Equity Investment L.P	Associate of the Group
Hony Investment Industry Fund I (Tianjin) L.P.	Associate of the Group
Lakala	Associate of the Group
Xineng Fenghuang (Tengzhou) Energy Co., Ltd. (新能鳳凰(滕州)能源 有限公司)	Associate of the Group
Hony Capital Investment Management (Tianjin) L.P. (弘毅投資管理 (天津)(有限合夥))	Associate of the Group
IGRS Engineering Lab Limited (閃聯信息技術工程中心有限公司)	Associate of the Group
Beijing Legendsoft International Technology Company Limited (北京聯想利泰軟件有限公司)	Associate of the Group
China Auto Rental (Beijing) Ltd. (北京神州汽車租賃有限公司, "China Auto Rental") ( <i>ii</i> )	Associate of the Group
Lianhui Automobile (Langfang) Co., Ltd. (聯慧汽車(廊坊)有限公司)	Associate of the Group
Beijing Legend Capital Co., Ltd. (北京君聯資本管理有限公司)	Associate of the Group
Shanghai Shiyun Network Technology Limited (上海視雲網絡科技 有限公司)	Associate of the Group
Legend Capital Management Ltd.	Associate of the Group
Hankou Bank	Associate of the Group
Ensencare (Changzhou) Holdings Co., Ltd. (安信頤和(常州)置業 有限公司)	Associate of the Group
Union Insurance	Associate of the Group
Beijing Legend Technology Investment Co. Ltd. (北京聯想科技投資 有限公司)	Associate of the Group

Note i: Oceanwide Construction Group Co., Ltd. is a subsidiary of COHG.

Note ii: China Auto Rental in a subsidiary of CAR.

The English name of the above related parties represents the best effort by management of the Company in translating their Chinese names as they do not have official English names.

### **ACCOUNTANT'S REPORT**

#### (b) Significant related party transactions

The following is a summary of significant related party transactions entered into in the ordinary course of business between the Group and its related parties during the Relevant Periods.

		Year ended Decembe		
	<b>2012</b> <i>RMB</i> '000	<b>2013</b> <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000	
Purchase of goods from – Associates	74,440	60,635	97,019	
Sales of goods to – Associates			2,620	
Services received from – Associates	4,137	36,990	12,329	
Rendering of services to – Associates	152,856	66,854	32,580	
Loan provided by (i) – Associates	860,000	150,000	1,000	
Loan provided to – Other related party – Associates ( <i>ii</i> )	220,000 410,471	266,611	286,016	
Interest income from – Associates	77,531	20,140	12,431	
Interest expenses to – Associates	74,632	122,075	460,223	
Receive capital injection from – Associates (Note 11 (v))			204,000	
Transfer equity investments to (iii) – Associates	1,811	582,405		
Purchase of equity investments from - Other related party	26,059		5,000	
Contribution from – A shareholder	109,444	108,049	106,401	

### **ACCOUNTANT'S REPORT**

*Note i:* For the year ended December 31, 2012, Shenzhen Science and Technology Park provided a 2-year-term loan to the Group, with an amount of RMB860 million, and annum interest rates from 6.53% to 7.39%.

For the year ended December 31, 2013, Shenzhen Science and Technology Park provided an amount of RMB150 million loan to the Group, with an annum interest rate of 7.39% and repayable by 2015.

For the year ended December 31, 2011, Beijing Hony 2010 provided a 3-year-term loan to the Company with an amount of RMB564 million. In 2013, both parties renewed the contract to 2016, the Company fully repaid the borrowings in advance on July 31, 2014 and the accumulated interests paid were RMB135 million.

For the year ended December 31, 2011, Tianjin Junruiqi Equity Investment L.P. provided a 3-year-term borrowing to the Company with an amount of RMB108 million. In 2013 both parties renewed the contract and extended the term for another three years. The Group fully repaid the borrowings in advance on July 31, 2014 and the accumulated interests paid were RMB28 million.

For the year ended December 31, 2009, Hony Investment Industry Fund I (Tianjin) L.P. provided a 4-year-term borrowing to the Company with an amount of RMB1 billion. In 2013, the borrowing contract was renewed and extended to 2016. The Company fully repaid the borrowings on July 31, 2014 and the accumulated interests paid were RMB385 million.

*Note ii:* For the year ended December 31, 2012, the Group made a loan to China Auto Rental with an amount of RMB150 million, which is repayable within one year. Meanwhile, China Auto Rental repaid an amount of RMB300 million loan to the Group upon its maturity. For the year ended December 31, 2013, China Auto Rental made a repayment of RMB570 million to the Group, and as such, no amount is due to the Group by China Auto Rental as at December 31, 2013.

For the year ended December 31, 2012 and 2013, the interest income arising from loans to CAR are RMB59 million and RMB4 million, respectively.

For the Relevant Periods, the Group provided loans of RMB215 million, RMB80 million and RMB80 million to Lakala and the interest income arising from the loans to Lakala are RMB6.4 million, RMB11 million and RMB6.8 million respectively.

*Note iii:* For the year ended December 31, 2013, one equity investment held by the Group through Hony II LP, Simcere Pharmaceutical Group ("Simcere"), a NYSE-listed company, went through a privatization. Upon the completion of the privatization, the Group's equity interest in Simcere was transferred to Premier Praise Limited, an associate of the Group at a consideration of RMB582 million. No gain or loss has been recognised as the transfer was at fair value. The consideration was settled in 2014.

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

#### (c) Year-end balances due from/to related parties

	A 2012 <i>RMB</i> '000	s at December 31, 2013 <i>RMB'000</i>	<b>2014</b> <i>RMB</i> '000
Trade and notes receivables – Associates		53	3,174
Prepayment, other receivables and current assets – Associates	1,098,669	1,121,971	1,182,178
Borrowings – Associates	68,000		
Trade and notes payables – Associates	2,965	2,211	11,813
Advance from client – Associates	1,686	2,860	3,370
Other payables and accruals – Associates	1,318,930	845,117	1,241,353
Other non-current liabilities (iv) – Associates	1,734,880	2,215,380	147,500

Note iv: Other than non-current liabilities includes amounts payables to the following parties:

	As at December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Hony Investment Industry Fund I (Tianjin) L.P.	1,000,000	1,000,000	_	
Beijing Hony 2010	767,740	767,740	-	
Shenzhen Science and Technology Park	859,000	543,500	147,500	
Tianjin Junruiqi Equity Investment L.P.	108,140	108,140		
Total	2,734,880	2,419,380	147,500	
Less: current portion included in other payables and accruals	(1,000,000)	(204,000)	_	
Non-current portion included in other non-current liabilities	1,734,880	2,215,380	147,500	

### **ACCOUNTANT'S REPORT**

#### (d) Key management compensation

	Year ended December 31			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Fees	1,035	1,066	1,081	
Salaries	48,400	49,800	52,800	
Discretionary bonuses	36,000	36,800	36,000	
Share option and rewards	9,803	4,375	13,388	
Employer's contribution to pension schedule	3,086	151,577	2,839	
Other benefits	4,481	5,089	5,116	
	102,805	248,707	111,224	

#### (e) Guarantee provided to/by related parties

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Guarantee provided to related parties				
– CAR (i)	2,964,125	3,693,634	3,414,733	
– Others	336,890	449,612	1,005,298	
	3,301,015	4,143,246	4,420,031	
Guarantee provided by related parties (ii)	2,030,000	1,050,400	1,800,000	

*Note i:* On July 1, 2012, the Company undertook that it will provide financial assistance to CAR in an amount no less than RMB4.6 billion (or foreign currency equivalent). The financial assistance will be in the form of loans made to CAR either directly or indirectly by the Company, or loans provided by any banks or non-banking financial institutions to CAR secured by guarantees provided by the Company.

Note ii: The guarantee has been provided by Beijing Legend Technology Investment Co. Ltd.

#### 50. SUBSEQUENT EVENTS

Since January 1, 2015, the Group have made and proposed to make a series of equity investments for the strategic investment business and the angel investment business. For the details and certain additional financial information of these investments, please refer to Section III below.

### **ACCOUNTANT'S REPORT**

# III. ADDITIONAL FINANCIAL INFORMATION OF EQUITY INVESTMENTS MADE AND PROPOSED TO MAKE SUBSEQUENT TO DECEMBER 31, 2014

#### 1. Strategic investment

Name	Actual/ estimated consideration	Interest acquired/to be acquired	Principal business	Note	Status (up to the date of accountant's report)
Shenzhen Bybo Dental Clinic Co., Ltd (深圳拜博口腔門診 部有限公司) ("Shenzhen Bybo")	RMB1.6 million	100%	Dental Care	(a)	Transaction completed
Beijing Sheng'an Dental Clinic Co., Ltd (北京聖安口腔診所 有限公司) ("Beijing Sheng'an")	RMB12.9 million	90%	Dental Care	(b)	Transaction completed
Dalian Bybo Health Management Co., Ltd (大連拜博健康管理有限公司) ("Dalian Bybo")	RMB23.3 million	60%	Dental Care	(a)	Transaction completed
Shenzhen Shengbei Medical Investment Co., Ltd (深圳市 聖貝醫療投資有限公司) ("Shenzhen Shengbei")	RMB3.7 million	100%	Dental Care	(c)	Transaction completed
Dongguan Huangjiang iByer Dental Clinic Co., Ltd (東莞 黃江拜爾口腔門診部) ("Dongguan Huangjiang")	RMB5.3 million	>50%	Dental Care	(a)	Transaction agreed but not completed
Jiaozuo Haifeng Dental Clinic Co., Ltd (焦作市海楓口腔門 診部有限公司) ("Jiaozuo Haifeng")	RMB0.6 million	>50%	Dental Care	(a)	Transaction agreed but not completed
Xi'an Bybo 920 Dental Management Co., Ltd (西安拜博九二零口腔醫院管 理有限公司) ("Xi'an Bybo")	RMB22.5 million	>50%	Dental Care	(a)	Transaction agreed but not completed
Hunan Jiayi Medical Investment Corporation (湖南佳宜醫療投 資股份有限公司) ("Hunan Jiayi")	RMB23.7 million	>50%	Dental Care	(d)	Transaction agreed but not completed
Beijing Tianchen Cloud Farm Corporation (北京天辰雲農場 科技股份有限公司) ("Cloud Farm")	RMB61.6 million	20%~50%	On-line sale of agricultural materials	(e)	Transaction agreed but not completed
Mosh Holding	USD58.5 million	48.23%	Social marketing service	(f)	Transaction completed
Tianjin Dongjiang Harbor Cold- chain Commodities Trade Co., Ltd (天津東疆港大冷鏈 商品交易市場有限公司) ("Dongjiang Cold-chain")	RMB96.6 million	>50%	Cold-chain logistics	(g)	Transaction agreed but not completed
Century Wenkang (Beijing) Science and Technology Development Co., Ltd (世紀聞康北京科技發展有限 公司) ("Century Wenkang")	Not agreed	Not agreed	Internet medical service	(h)	Transaction proposed
Cold-chain logistics business	RMB342.4 million	>50%	Cold-chain logistics	(i)	Transaction agreed but not completed

### **ACCOUNTANT'S REPORT**

Name	Actual/ estimated consideration	Interest acquired/to be acquired	Principal business	Note	Status (up to the date of accountant's report)
Guizhou QianByer Medical Investment Management Co., Ltd. (貴州黔拜爾醫療項目投 資管理有限公司)	RMB0.64 million	>50%	Dental Care	(j)	Transaction agreed but not completed
Healthcare business	RMB3.5 million	>50%	Dental Care	(i)	Transaction proposed

- (a) Shenzhen Bybo, Dalian Bybo, Dongguan Huangjiang, Jiaozuo Haifeng and Xi'an Bybo did not operate before December 31, 2014, and had no historical financial information.
- (b) Beijing Sheng'an was incorporated in June 2003 in Beijing, China, principally engaged in medical project investment, business management and dental services, and owned a Medical Institution Practicing License. Beijing Sheng'an didn't operate and generate any significant revenue and expense historically. The following is the balance sheets as at December 31, 2012, 2013 and 2014 of Beijing Sheng'an:

	As 2012 <i>RMB</i> '000	at December 31, 2013 <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
ASSETS			
Non-current assets		4.5(0)	0.219
Property, plant and equipment		4,568	9,218
		4,568	9,218
Current assets			50
Inventories Prepayment	500	-	59
Cash and cash equivalents			21
	500		80
Total assets	500	4,568	9,298
Paid-in capital	500	500	500
Accumulated losses		(3)	(6)
Total equity	500	497	494
LIABILITIES			
Current liabilities			
Other payables		4,071	8,804
Total liabilities		4,071	8,804
Total equity and liabilities	500	4,568	9,298

### **ACCOUNTANT'S REPORT**

(c) Shenzhen Shengbei was incorporated in June 2014 in Shenzhen, Guangdong Province of China, principally engaged in medical project investment, business management and dental services, and owned a Medical Institution Practicing License. Shenzhen Shengbei did not operate and generate any significant revenue and expense in 2014. The following is the balance sheets as at December 31, 2014 of Shenzhen Shengbei:

	As at December 31, 2014 <i>RMB</i> '000
ASSETS	
Current assets	
Other receivables Cash and cash equivalents	989
	990
Total assets	990
Paid-in capital Accumulated losses	1,000 (26)
Total equity	974
LIABILITIES	
Current liabilities	
Other payables	16
Total liabilities	16
Total equity and liabilities	990

### **ACCOUNTANT'S REPORT**

(d) Hunan Jiayi was incorporated in February 2012 in Changsha, Hunan Province of China, principally engaged in medical project investment, business management and dental services, and owned a Medical Institution Practicing License. The following is the balance sheets as at December 31, 2012, 2013 and 2014 and the income statements for each of the years ended of Hunan Jiayi:

	As 2012 <i>RMB</i> '000	at December 31, 2013 <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
ASSETS			
Non-current assets			
Property, plant and equipment	6,014	10,780	9,450
Intangible assets Other non-current assets	2,369	92 1,654	77
	8,383	12,526	9,527
Current assets			
Inventories	39	374	367
Trade and other receivables	4,972	255	205
Available for sale financial assets	4,800	-	-
Cash and cash equivalents	2,059		228
	11,870	718	800
Total assets	20,253	13,244	10,327
Share capital	16,500	18,340	20,000
Accumulated losses	(1,177)	(6,821)	(11,914)
Total equity	15,323	11,519	8,086
LIABILITIES			
Current liabilities			
Trade and other payables	4,930	1,725	2,241
Total liabilities	4,930	1,725	2,241
Total equity and liabilities	20,253	13,244	10,327

### **ACCOUNTANT'S REPORT**

	Year ended December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Sales of goods and services	-	908	1,385
Cost of sales		(180)	(400)
Gross profit	-	728	985
Selling and administrative expenses	(1,177)	(6,235)	(6,161)
Other (loss)/gains - net		(137)	83
Loss before income tax	(1,177)	(5,644)	(5,093)
Income tax expense			
Loss for the year	(1,177)	(5,644)	(5,093)

(e) Cloud Farm was incorporated in December 2010 in Beijing, China, principally engaged in on-line sale of agricultural materials. The following is the balance sheets as at December 31, 2012, 2013 and 2014 and the income statements for each of the three years ended of Cloud Farm:

As at December 31,		
2012	2013	2014
RMB'000	RMB'000	RMB'000
-	-	870
		361
		1,231
-	-	4,497
70	-	4,757
18	61	2,226
88	61	11,480
88	61	12,711
	2012 <i>RMB'000</i>	2012         2013           RMB'000         RMB'000           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -         -           -

# **APPENDIX I**

### **ACCOUNTANT'S REPORT**

	As a	at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Share capital	100	100	15,200
Other reserves	-	-	8,526
Accumulated losses	(38)	(39)	(31,279)
Total equity	62	61	(7,553)
LIABILITIES			
Current liabilities			
Trade and other payables	26		20,264
Total liabilities	26		20,264
Total equity and liabilities	88	61	12,711

	Year ended December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
Sales of goods and services	3	19	58,527
Cost of sales			(52,788)
Gross profit	3	19	5,739
Selling and administrative expenses	(3)	(21)	(37,145)
Other gains – net		1	166
Loss before income tax	_	(1)	(31,240)
Income tax expense			
Loss for the year		(1)	(31,240)

### **ACCOUNTANT'S REPORT**

(f) Mosh Holding was incorporated in the Cayman Islands in April 2011, which is a supplier of social marketing system, marketing data solutions and integrated service. The following is the balance sheets as at December 31, 2012, 2013 and 2014 and the income statements for each of the three years ended of Mosh Holding:

	As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
ASSETS			
Non-current assets			
Property, plant and equipment	2,435	2,594	3,574
Intangible assets	13	8	359
Other non-current assets	1,563	1,402	675
	4,011	4,004	4,608
Current assets			
Trade and other receivables	14,004	32,340	57,803
Cash and cash equivalents	33,681	42,118	19,365
Available for sale financial assets		17,000	
	47,685	91,458	77,168
Total assets	51,696	95,462	81,776
Paid-in capital	2,800	2,800	2,800
Other reserves	2,000	3,903	921
Accumulated losses	(35,742)	(91,342)	(297,730)
Total equity	(32,667)	(84,639)	(294,009)

## **ACCOUNTANT'S REPORT**

	As	at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
LIABILITIES			
Non-current liabilities			
Convertible redeemable preferred shares	75,602	151,319	350,448
	75,602	151,319	350,448
Current liabilities			
Borrowings	-	9,000	-
Trade and other payables	8,761	19,782	25,337
	8,761	28,782	25,337
Total liabilities	84,363	180,101	375,785
Total equity and liabilities	51,696	95,462	81,776
	Yea	r December 31,	
	2012	2013	2014
	<b>DMD</b> 2000	DMD:000	DMD:000

	<b>2012</b> <i>RMB</i> '000	<b>2013</b> <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
Sales of goods and services	23,540	62,434	120,776
Cost of sales	(6,480)	(16,134)	(72,520)
Gross profit	17,060	46,300	48,256
Selling and administrative expenses	(26,513)	(74,621)	(70,197)
Other gains/(loss) - net	5	(1,210)	227
Losses from fair value changes of			
convertible redeemable preferred shares	(12,175)	(26,069)	(184,674)
Loss before income tax	(21,623)	(55,600)	(206,388)
Income tax expense			_
Loss for the year	(21,623)	(55,600)	(206,388)

### **ACCOUNTANT'S REPORT**

(g) Dongjiang Cold-chain was incorporated in February 2010 in Tianjin, China, principally engaged in processing, refrigeration, storage, logistics business of meat product. The following is the balance sheets as at December 31, 2012, 2013 and 2014 and the income statements for each of the three years ended of Dongjiang Cold-chain:

	As	at December 31,	
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
ASSETS			
Non-current assets			
Property, plant and equipment	89,804	129,265	129,466
Intangible assets	-	19,316	18,898
Other non-current assets		381	15
	89,804	148,962	148,379
Current assets			
Inventories	5,190	78	3
Trade and other receivables	77,543	67,613	42,002
Cash and cash equivalents	5,386	10,615	3,582
	88,119	78,306	45,587
Total assets	177,923	227,268	193,966
Paid-in capital	88,000	88,000	88,000
Accumulated losses	(5,864)	(12,872)	(36,921)
Total equity	82,136	75,128	51,079

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

	As at December 31,		
	2012	2013	2014
	RMB'000	RMB'000	RMB'000
LIABILITIES			
Non-current liabilities			
Borrowings	42,523	80,000	75,000
Deferred income		20,750	19,712
	42,523	100,750	94,712
Current liabilities			
Trade and other payables	23,264	21,390	48,175
Borrowings	30,000	30,000	
	53,264	51,390	48,175
Total liabilities	95,787	152,140	142,887
Total equity and liabilities	177,923	227,268	193,966

Year ended December 31,		
2012	2013	2014
RMB'000	RMB'000	RMB'000
44	8,566	5,562
(39)	(7,473)	(10,659)
5	1,093	(5,097)
(3,632)	(7,466)	(20,002)
(300)	(635)	1,050
(3.927)	(7.008)	(24,049)
(3,927)	(7,008)	(24,049)
	<b>2012</b> <i>RMB'000</i> 44 (39) 5 (3,632) (300) (3,927) –	2012         2013           RMB'000         RMB'000           44         8,566           (39)         (7,473)           5         1,093           (3,632)         (7,466)           (300)         (635)           (3,927)         (7,008)

### **ACCOUNTANT'S REPORT**

(h) Century Wenkang was incorporated in July 2007 in Beijing, China, which is a platform of Internet medical service. The following is the balance sheets as at December 31, 2012, 2013 and 2014 and income statements for each of the three years end of Century Wenkang:

2012		
RMB'000	<b>2013</b> <i>RMB</i> '000	<b>2014</b> <i>RMB</i> '000
1 (05	2.005	7.071
1,625	2,805 500	7,071 2,183
		2,889
1,729	3,305	12,143
5,775	6,683	13,726
2,671	29,448	30,000 26,477
0.446		70.202
8,446	36,131	70,203
10,175	39,436	82,346
1 420	1 420	1 420
48	48	1,429 881
(84,486)	(231,945)	(381,202)
(83,009)	(230,468)	(378,892)
87,674	252,403	428,000
87,674	252,403	428,000
5,510	17,501	33,238
5,510	17,501	33,238
93,184	269,904	461,238
10,175	39,436	82,346
	$ \begin{array}{c} 1,625\\ 104\\ -\\ -\\ 1,729\\ 5,775\\ 2,671\\ 8,446\\ 10,175\\ 1,429\\ 48\\ (84,486)\\ (83,009)\\ (83,009)\\ (83,009)\\ 87,674\\ 87,674\\ -\\ 5,510\\ -\\ 5,510\\ -\\ 93,184\\ -\\ \end{array} $	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

### **APPENDIX I**

### **ACCOUNTANT'S REPORT**

	Year ended December 31,			
	2012	2013	2014	
	RMB'000	RMB'000	RMB'000	
Sales of goods and services	20,381	80,205	165,192	
Cost of sales	(31,115)	(41,077)	(77,244)	
Gross profit	(10,734)	39,128	87,948	
Selling and administrative expenses	(15,901)	(31,853)	(56,580)	
Other gains/(loss) – net	(106)	(5)	(1,943)	
Losses from fair value changes	(50,201)	(154,729)	(175,597)	
Loss before income tax	(76,942)	(147,459)	(146,172)	
Income tax expense	(16)		(2,252)	
Loss for the year	(76,958)	(147,459)	(148,424)	

- (i) The target business proposed to be acquired has not be incorporated and there is no historical financial information available for it.
- (j) The target company is recently incorporated in early 2015. There is no historical financial information available for the Company.

#### 2. Angel investment

Since January 1, 2015 and up to the date of this report, the Group has completed, agreed or proposed 26 angel investments with the total consideration around RMB96.5 million.

#### **IV. SUBSEQUENT FINANCIAL STATEMENTS**

No audited financial statements have been prepared by the Company and its subsidiaries in respect of any period subsequent to December 31, 2014 up to the date of this report. Save as disclosed elsewhere in this report, no dividend or distribution has been declared or made by the Company or any of its subsidiaries in respect of any period subsequent to December 31, 2014.

Yours faithfully,

### [PricewaterhouseCoopers]

Certified Public Accountants Hong Kong

### APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

The information set forth in this appendix does not form part of the Accountant's Report received from the Company's reporting accountant, PricewaterhouseCoopers, Certified Public Accountants, Hong Kong, as set forth in Appendix I to this document, and is included herein for illustrative purpose only.

The unaudited pro forma financial information should be read in conjunction with the section headed "Financial Information" in this document and the Accountant's Report set forth in Appendix I to this document.

### A. UNAUDITED PRO FORMA STATEMENT OF ADJUSTED NET TANGIBLE ASSETS

The following is an illustrative statement of the unaudited pro forma adjusted consolidated net tangible assets which has been prepared in accordance with Rule 4.29 of the Listing Rules for the purpose of illustrating the effect of the [**REDACTED**] as if it had taken place on December 31, 2014 and based on the consolidated net tangible assets attributable to equity holders of the Company as at December 31, 2014 as shown in the Accountant's Report, the text of which is set out in Appendix I to this document, and adjusted as described below.

This unaudited pro forma adjusted consolidated net tangible assets has been prepared for illustrative purposes only and, because of its hypothetical nature, it may not give a true picture of the financial position of the Group had the [**REDACTED**] been completed as at December 31, 2014 or at any future date.

	Audited consolidated net tangible assets attributable to equity holders of the Company as at December 31, 2014 <sup>(1)</sup>	Estimated net proceeds from the [REDACTED] <sup>(2)</sup> (RMB'000)	Unaudited pro forma adjusted consolidated net tangible assets attributable to equity holders of the Company	Unaudited p adjusted conso tangible assets (RMB) <sup>(3)</sup>	olidated net
Based on the [REDACTED] of HK\$[REDACTED] per Share Based on the [REDACTED] of HK\$[REDACTED] per Share	13,669,918	[REDACTED] [REDACTED]		[REDACTED] [] [REDACTED] []	-

# APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

Notes:

- (1) The audited consolidated net tangible assets attributable to equity holders of the Company as at December 31, 2014 is extracted from the Accountant's Report set forth in Appendix I to the document, which is based on the audited consolidated net assets attributable to equity holders of the Company as at December 31, 2014 of RMB31,985.9 million with an adjustment for the intangible assets attributable to equity holders of the Company as at December 31, 2014 of RMB31,985.9 million with an adjustment for the intangible assets attributable to equity holders of the Company as at December 31, 2014 of RMB31,985.9 million
- (2) The estimated net proceeds from the [REDACTED] are based on the indicative [REDACTED] of HK\$[REDACTED] and HK\$[REDACTED] per Share, being the lower end to higher end of the stated [REDACTED] range, respectively, after deduction of the underwriting fees and other related expenses payable by the Company, and do not take into account of any Shares that may be issued pursuant to the [REDACTED].
- (3) The unaudited pro forma adjusted consolidated net tangible assets per Share are determined after the adjustments as described in note (2) above and on the basis that [REDACTED] Shares are in issue, assuming the [REDACTED] had been completed on December 31, 2014 but takes no account of any shares which may fall to be issued upon the exercise of the [REDACTED].
- (4) No adjustments have been made to the unaudited pro forma adjusted consolidated net tangible assets to reflect any trading results or other transactions of the Group entered into subsequent to December 31, 2014.
- (5) For the purpose of this unaudited pro forma adjusted net tangible assets, the balance stated in Renminbi is converted into Hong Kong dollars at a rate of HK\$1.00 to RMB0.79183. No representation is made that Renminbi amounts have been, could have been or may be converted to Hong Kong dollars, or vice versa, at that rate.

# APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

[REDACTED]

# APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

[REDACTED]

# APPENDIX II UNAUDITED PRO FORMA FINANCIAL INFORMATION

[REDACTED]

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#### **APPENDIX III**

## **PROPERTY VALUATION**

The following is the text of a letter, summary of values and valuation certificates prepared for the purpose of incorporation in this [**REDACTED**] received from Jones Lang LaSalle Corporate Appraisal and Advisory Limited, an independent valuer, in connection with its valuation as at 28 February 2015 of the selected property interests held by Legend Holdings Corporation.



Jones Lang LaSalle Corporate Appraisal and Advisory Limited 6/F Three Pacific Place 1 Queen's Road East Hong Kong tel +852 2846 5000 fax +852 2169 6001 Licence No.: C-030171

[Date]

The Board of Directors **Legend Holdings Corporation** 10F, Tower A, Raycom Info Tech Park 2 Ke Xue Yuan Nan Road Hai Dian District Beijing 100190 PRC

Dear Sirs,

In accordance with your instructions to value the selected property interests held by Legend Holdings Corporation (the "**Company**") and its subsidiaries (hereinafter together referred to as the "**Group**") in the People's Republic of China (the "**PRC**"), we confirm that we have carried out inspections, made relevant enquiries and searches and obtained such further information as we consider necessary for the purpose of providing you with our opinion on the market values of the property interests as at 28 February 2015 (the "**valuation date**").

For the purpose of this report, we classified these properties as the property interest relating to "property activities" which mean holding (directly or indirectly) and/or development of properties for letting or retention as investments, or the purchase or development of properties for subsequent sale, or for subsequent letting or retention as investments. In this report, the selected property interests we valued are those property interests relating to "property activities" and with a carrying amount above 1% of the Group's total assets. The total carrying amount of property interests not valued does not exceed 10% of the Group's total assets. Furthermore, we have adopted the below guidance on what constitutes a property interest:–

- (a) one or more units in the same building or complex;
- (b) one or more properties located at the same address or lot number;
- (c) one or more properties comprising an integrated facility;

## **PROPERTY VALUATION**

- (d) one or more properties, structures or facilities comprising a property development project (even if there are different phases);
- (e) (one or more properties held for investment within one complex;
- (f) one or more properties, structures or facilities located contiguously to each other or located on adjoining lots and used for the same or similar operational/business purposes; or
- (g) a project or phases of development presented to the public as one whole project or forming a single operating entity.

Our valuation was carried out on a market value basis. Market value is defined as "the estimated amount for which an asset or liability should exchange on the valuation date between a willing buyer and a willing seller in an arm's-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion".

We have valued the properties held by the Group for sale and for future development by the comparison approach assuming sale of the property interests in their existing states with the benefit of immediate vacant possession and by making reference to comparable sales transactions as available in the market. This approach rests on the wide acceptance of the market transactions as the best indicator and pre-supposes that evidence of relevant transactions in the market place can be extrapolated to similar properties, subject to allowances for variable factors.

For the purpose of our valuation, real estate developments for sale are those the Construction Work Completion and Inspection Certificate/Tables or Building Ownership Certificates/Real Estate Title Certificates thereof are issued by the relevant local authorities or are in the process of application, this also includes those property interests which have been contracted to be sold, but the formal assignment procedures of which have not yet been completed; and real estate developments for future development are those the Construction Work Commencement Permits are not issued while the State-owned Land Use Rights Certificates have been obtained, this also includes those property interests which the State-owned Land Use Rights Grant Contract have been signed, but the State-owned Land Use Rights Certificates have not been issued.

We have valued the properties held by the Group for investment by the income approach by taking into account the net rental income of the properties derived from the existing leases and/or achievable in the existing market with due allowance for the reversionary income potential of the leases, which have been then capitalized to determine the fair value at an appropriate capitalization rate. Where appropriate, reference has also been made to the comparable sales transactions as available in the relevant market.

In valuing the property interests that are currently under development, we have assumed that they will be developed and completed in accordance with the latest development proposals provided to us by the Group. In arriving at our opinion of values, we have adopted the

## **PROPERTY VALUATION**

comparison approach by making reference to comparable sales evidence as available in the relevant market and have also taken into account the accrued construction cost and professional fees relevant to the stage of construction as at the valuation date and the remainder of the cost and fees expected to be incurred for completing the development. We have relied on the accrued construction cost and professional fees information provided by the Group according to the different stages of construction of the properties as at the valuation date, and we did not find any material inconsistency from those of other similar developments.

For the purpose of our valuation, real estate developments under development are those for which the Construction Works Commencement Permit(s) has (have) been issued while the Construction Works Certified Report(s) or Certificate(s) of Completion of the building(s) have not been issued.

Our valuation has been made on the assumption that the seller sells the property interests in the market without the benefit of a deferred term contract, leaseback, joint venture, management agreement or any similar arrangement, which could serve to affect the values of the property interests.

No allowance has been made in our report for any charge, mortgage or amount owing on any of the property interests valued nor for any expense or taxation which may be incurred in effecting a sale. Unless otherwise stated, it is assumed that the properties are free from encumbrances, restrictions and outgoings of an onerous nature, which could affect their value.

In valuing the property interests, we have complied with all requirements contained in Chapter 5 and Practice Note 12 of the Rules Governing the Listing of Securities issued by the Stock Exchange of Hong Kong Limited; the RICS Valuation – Professional Standards published by the Royal Institution of Chartered Surveyors; the HKIS Valuation Standards published by the Hong Kong Institute of Surveyors, and the International Valuation Standards published by the International Valuation Standards Council.

We have relied to a very considerable extent on the information given by the Group and have accepted advice given to us on such matters as tenure, planning approvals, statutory notices, easements, particulars of occupancy, lettings, and all other relevant matters.

We have been shown copies of title documents including State-owned Land Use Rights Certificates, Building Ownership Certificates, Real Estate Title Certificates and other official plans relating to the property interests and have made relevant enquiries. Where possible, we have examined the original documents to verify the existing title to the property interests in the PRC and any material encumbrance that might be attached to the property interests or any tenancy amendment. We have relied considerably on the advice given by the Company's PRC legal advisers – Jiayuan Law Offices, concerning the validity of the property interests in the PRC.

We have not carried out detailed measurements to verify the correctness of the areas in respect of the properties but have assumed that the areas shown on the title documents and official site plans handed to us are correct. All documents and contracts have been used as reference only and all dimensions, measurements and areas are approximations. No on-site measurement has been taken.

## **PROPERTY VALUATION**

We have inspected the exterior and, where possible, the interior of the properties. However, we have not carried out investigation to determine the suitability of the ground conditions and services for any development thereon. Our valuation has been prepared on the assumption that these aspects are satisfactory and that no unexpected cost and delay will be incurred during construction. Moreover, no structural survey has been made, but in the course of our inspection, we did not note any serious defect. We are not, however, able to report whether the property is free of rot, infestation or any other structural defect. No tests were carried out on any of the services.

Inspection of the properties was carried out in December 2014 and March 2015 by Ms. Kathy Hao, who is a member of Royal Institution of Chartered Surveyor and has 16 years' experience in the property valuation in the PRC; Ms. Chris Yu who is a China Certified Real Estate Appraiser and has 7 years' experience in the property valuation in the PRC.

We have had no reason to doubt the truth and accuracy of the information provided to us by the Group. We have also sought confirmation from the Group that no material factors have been omitted from the information supplied. We consider that we have been provided with sufficient information to arrive an informed view, and we have no reason to suspect that any material information has been withheld.

All monetary figures stated in this report are in Renminbi (RMB).

Our summary of values and valuation certificates are attached below for your attention.

Yours faithfully, For and on behalf of Jones Lang LaSalle Corporate Appraisal and Advisory Limited Eddie T. W. Yiu MRICS MHKIS RPS (GP) Director

*Note:* Eddie T.W. Yiu is a Chartered Surveyor who has [21] years' experience in the valuation of properties in Hong Kong and the PRC as well as relevant experience in the Asia-Pacific region.

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## **APPENDIX III**

## **PROPERTY VALUATION**

#### **SUMMARY OF VALUES**

#### Abbreviation:

Group I: Completed Properties held for sale in the PRC Group II: Completed Properties held for investment by the Group in the PRC Group III: Properties held under development by the Group in the PRC Group IV: Properties held for future development by the Group in the PRC -: Not Available or Not Applicable

No.	Property <sup>(1)</sup>	Market value in existing state as at the valuation date <i>RMB</i>	The total market value in existing state as at the valuation date <i>RMB</i> Total of the			
		Group I:	Group II:	Group III:	Group IV:	property:
1.	Project Wisdom Castle (千章嘉園) located at Northeast of 5th Ring Road Tongzhuang Town Tongzhou District Beijing	1,046,138,000	-	1,001,000,000	539,692,000	2,586,830,000
2.	Blocks A, B and C of Raycom Info Tech Centre (融科資訊中心) No. 2 Kexueyuan South Road Zhong Guan Cun Haidian District	_	6,514,000,000	3,343,000,000	-	9,857,000,000
3.	Beijing Project Hefei Raycom City (合肥融科城) located at South of Shisun Road and West of Feicui Road, Econ-Tech Development Zone Hefei City Anhui Province	1,996,000,000	_	1,267,000,000	No commercial value <sup>(2)</sup>	3,263,000,000 <sup>(3)</sup>
	Total:	[3,042,138,000]	[6,514,000,000]	[5,611,000,000]	[539,692,000]	[15,436,830,000] <sup>(3)</sup>

## **PROPERTY VALUATION**

Notes:

- (1) Each property does not include the portions which have been sold out before the valuation date and the proceeds from which have already been recognized as revenue.
- (2) For the three parcels of land of property no. 3 without proper title, we have not attributed commercial value to them. However, for reference purpose only we have assessed the market value of these land parcels as at the valuation date would be RMB[2,711,000,000] assuming their title certificates have been obtained and they can be freely transferred by the Group and there is no legal impediment and onerous cost in obtaining the title certificates.
- (3) This figure does not include the market value for reference of property no. 3 without proper title proper title assuming their title certificates have been obtained and they can be freely transferred by the Group and there is no legal impediment and onerous cost in obtaining the title certificates.

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## **APPENDIX III**

## **PROPERTY VALUATION**

#### VALUATION CERTIFICATE

No.	Property	Description and tenure	Particulars of occupancy	Market value in existing state as at the valuation date <i>RMB</i>
1.	Project Wisdom Castle (千章嘉園) located at Northeast of 5th Ring Road, Songzhuang Town Tongzhou District Beijing	Project Wisdom Castle is well- served with public transportation. It occupies a parcel of land with a site area of approximately 117,671.646 sq.m. which will be developed into a residential development with townhouses, retails and car parking spaces. Upon completion, Project Wisdom Castle will have a total gross floor area of approximately 236,488.73 sq.m. Phases I and II were completed in 2013 and 2014, Phase III is currently under construction and is scheduled to be completed in December 2015 and the construction of Phase IV has not commenced. As advised by the Group, the total development cost of Phase III is estimated to be approximately RMB1,062,147,000, of which RMB[735,127,000] had been paid up to the valuation date. The property comprises the unsold units of Phases I and II, Phase III and Phase IV, the gross floor area of which is set out in note 6. The land use rights of the property have been granted for terms expiring on 12 September 2080 for residential use, 12 September 2060 for car parking use and 12 September 2050 for retail use.	The unsold units of Phases I and II are currently for sale, Phase III is currently under construction and Phase IV is bare for future development.	[2,586,830,000]
Note	s:			

- Pursuant to a State-owned Land Use Rights Certificate Jing Tong Guo Yong (2012 Chu) Di No. 00026 (京通國用(2012出)第00026號), the land use rights of a parcel of land with a site area of approximately 117,671.646 sq.m. have been granted to Beijing Raycom Sunshine Real Estate Development Co., Ltd. (北京融科陽光房地產開放有限公司, "Raycom Sunshine", an indirectly 75%-owned subsidiary of the Group) for terms expiring on 12 September 2080 for residential use, 12 September 2060 for car parking use and 12 September 2050 for retail use.
- 2. Pursuant to 4 Construction Work Planning Permits 2011 Gui (Tong) Jian Zi Di No. 0131, 2013 Gui (Tong) Jian Zi Di Nos. 0060 and 0191, 2014 Gui (Tong) Jian Zi Di No. 0011 in favour of Raycom Sunshine, Project Wisdom Castle (comprising Phases I to IV) with a total gross floor area of approximately 236,488.73 sq.m. has been approved for construction.

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## **APPENDIX III**

## **PROPERTY VALUATION**

- 3. Pursuant to 5 Construction Work Commencement Permits 2011 Shi Jian Zi Nos. 0849, 2013 Shi Jian Zi Nos. 0429 and 0458, 2014 Shi Jian Zi Nos. 0111 and 0112 in favour of Raycom Sunshine, permissions by the relevant local authority was given to commence the construction of Project Wisdom Castle (comprising Phases I to III) with a total gross floor area of approximately 186,214.71 sq.m.
- 4. Pursuant to 3 Pre-sales Permits Jing Fang Shou Zheng Zi (2012) No. 145, Jing Fang Shou Zheng Zi (2013) No. 128 and Jing Fang Shou Zheng Zi (2014) No. 140 in favour of Raycom Sunshine, the Group is entitled to sell portions of Project Wisdom Castle (representing a total gross floor area of approximately 141,862.76 sq.m.) to purchasers.
- 5. Pursuant to 3 Construction Work Completion and Inspection Certificates/Tables 1015 Tong Jun 2013 (Jian) No. 0113, 1210 Tong Jun 2014 (Jian) No. 0108 and 1210 Tong Jun 2014 (Jian) No. 0109 in favour of Raycom Sunshine, the construction of Phases I and II with a total gross floor area of approximately 115,388.11 sq.m. has been completed and passed the acceptance inspection.
- 6. According to the information provided by the Group, the gross floor area of the property is set out as below:

Phase	Usage	<b>Gross Floor Area</b>	Nos. of Car parking
		(sq.m.)	
Phase I	Residential	2 222 70	
		2,322.79	
(Unsold portion only)	Retail	3,401.60	
	Ancillary	568.40	
	Car parking spaces	741.80	47
Phase II	Residential	30,975.24	
(Unsold portion only)	Car parking spaces	4,204.80	292
(*****************	Sub-total:	42,214.63	339
Phase III	Residential	53,080.32	
(Planned)	Ancillary	12,555.38	
(1 1411100)	Car parking spaces	5,190.90	363
	Sub-total:	70,826.60	363
Phase IV	Residential	37,476.00	
(Planned)	Ancillary	2,775.58	
(I failled)	•	,	165
	Car parking spaces	10,022.44	165
	Sub-total:	50,274.02	165
	Grand-total:	163,315.25	867

- 7. As advised by the Group, 57 residential units with a total gross floor area of approximately 11,043.95 sq.m. and 30 car parking spaces of Phases I and II have been pre sold to various third parties at a total consideration of RMB326,026,070. Such portions of the property have not been legally and virtually transferred and therefore we have included the units in our valuation. In arriving at our opinion on the market value of the property, we have taken into account the contracted prices of such portions of the property.
- 8. The market value of Phase III as if completed as at the valuation date is estimated to be approximately RMB[1,561,453,000].
- 9. Our valuation has been made on the following basis and analysis:
  - a. we have identified and analyzed various relevant sales evidences in the locality which have similar characteristics as the property. The unit price of these comparable properties ranges from RMB[24,700] to RMB[31,000] for residential units and RMB[50,000] per lot for car parking spaces. Appropriate adjustments and analysis are considered to the differences in location, size and other characters between the comparable properties and the property to arrive at an assumed unit rate for the property.
  - b. we have also made reference to sales prices of land within the locality which have the similar characteristics comparable to the property. The prices of these comparable land sites range from about RMB[13,700] to RMB[24,500] per sq.m. on floor area basis. Appropriate adjustments and analysis are considered to the differences in location, size and other characters between the comparable properties and the property to arrive at our assumed unit rate.

## **PROPERTY VALUATION**

- 10. We have been provided with a legal opinion regarding the property interest by the Company's PRC legal advisers, which contains, inter alia, the following:
  - a. the Group has paid the land premium in respect of the property in full and obtained the State-owned Land Use Rights Certificate; and the Group is entitled to occupy, use, lease, mortgage, transfer or otherwise dispose of the site of the property; and
  - b. the Group has obtained from local authorities the requisite approvals in respect of the development, construction and sale of the property and the approvals are legal and valid.
- 11. A summary of major certificates/approvals is shown as follows:

a.	State-owned Land Use Rights Certificate	Yes
b.	Construction Work Planning Permit	Yes
c.	Construction Work Commencement Permit	Yes
d.	Pre-sale Permit	Portion
e.	Construction Work Completion and Inspection Certificate/Table	Portion

12. For the purpose of this report, the property is classified into the following groups according to the purpose for which it is held, we are of the opinion that the market value of each group as at the valuation date in its existing state is set out as below:

Group	Phase	Market value in existing state as at the valuation date (RMB)
Group I – held for sale by the Group	Phases I and II	[1,046,138,000]
Group II – held for investment by the Group	-	-
Group III - held under development by the Group	Phase III	[1,001,000,000]
Group IV - held for future development by the Group	Phase IV	[539,692,000]
Grand-total:		[2,586,830,000]

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#### **APPENDIX III**

## **PROPERTY VALUATION**

#### VALUATION CERTIFICATE

No.	Property	Description and tenure	Particulars of occupancy	Market value in existing state as at the valuation date <i>RMB</i>
2.	Blocks A, B and C of Raycom Info Tech Centre (融科資訊中心) located at No. 2 Kexueyuan South Road Zhong Guan Cun Haidian District Beijing	Raycom Info Tech Centre is well-served with public transportation with a metro station on the south and an arterial road on the north. The property comprises Blocks A, B and C of a composite project named Raycom Info Tech Centre occupying 3 parcels of land with a total site area of approximately 42,516.57 sq.m.	Blocks A and C are leased to various tenants for office or retail purpose except for a portion which is occupied by the Group for office use. Block B is currently under construction.	[9,857,000,000]
		Block A is a 10-storey office/retail building with a 2-storey basement which was completed in 2001. Block C is a 17-storey office/retail building with a 2-storey basement which was completed in 2004. Blocks A and C has a total gross floor area of approximately 133,182.51 sq.m., inclusive of the underground portions.		
		Block B is currently under construction and is scheduled to be completed in June 2015. Upon completion, Block B will be an 18-storey office/retail building with a 4-storey basement together having a total gross floor area of approximately 96,983 sq.m.		
		As advised by the Group, the total development cost of Block B is estimated to be approximately RMB2,100,811,000, of which RMB[1,826,774,000] had been paid up to the valuation date.		
		The land use rights of Blocks A and C have been granted for terms expiring on 20 November 2051 and 10 September 2053 for office and car parking uses. The land use rights of Block B have been granted for a term expiring on 28 November 2057 for commercial and financial (including office, car parking and underground composite) uses.		
		III_10		

## **PROPERTY VALUATION**

Notes:

#### Blocks A and C

- 1. Pursuant to 2 State-owned Land Use Rights Certificates Jing Shi Hai Qi Guo Yong (2007 Chu) Di No. 10139 and Jing Shi Hai Guo Yong (2007 Zhuan) Di No. 3994, the land use rights of 2 parcels of land with a total site area of approximately 27,128.39 sq.m. have been granted to Raycom Property Investment Co., Ltd. (融科 物業投資有限公司, "**Raycom Property Investment**") for terms expiring on 20 November 2051 and 10 September 2053 respectively for office and car park uses.
- 2. Pursuant to 2 Building Ownership Certificates Jing Fang Quan Zheng Shi Hai Qi Zi Di No. 10188 and Jing Fang Quan Zheng Hai Qi Yi Zi Di No. 0095811, the property with a total gross floor area of approximately 133,182.51 sq.m. (inclusive of [102,264.14] sq.m. for aboveground and [30,918.37] sq.m. for underground) is owned by Raycom Property Investment.
- 3. Pursuant to [161] Tenancy Agreements, portions of the property with a total lettable area of approximately [110,943.46] sq.m. were leased to various tenants with the expiry date between [31 October 2014] and 19 October 2020 at a monthly rental ranging from RMB30 to RMB500 per sq.m. As advised by the Group, 4 of the aforesaid agreements has expired and are under renewal as at the date of report.

#### Block B

- 4. Pursuant to a State-owned Land Use Rights Certificate Jing Shi Hai Guo Yong (2013 Chu) Di No. 00275, the land use rights of a parcel of land with a site area of approximately 15,388.18 sq.m. have been granted to Raycom Real Estate Development Co., Ltd. (北京融科智地房地產開發有限公司, "Raycom Real Estate") for a term expiring on 28 November 2057 for commercial and financial (including office, car parking and underground composite) uses.
- 5. Pursuant to a Construction Work Planning Permit Jian Zi Di No. 110108201100195 in favour of Raycom Raycom Real Estate, Block B with a total gross floor area of approximately 96,983 sq.m. (inclusive of [58,133] sq.m. for aboveground and [38,350] sq.m. for underground) has been approved for construction.
- 6. Pursuant to a Construction Work Commencement Permit 2011 Shi Hai Jian Zi No. 0180 in favour of Raycom Real Estate, permissions by the relevant local authority was given to commence the construction of Block B with a total gross floor area of approximately 96,983 sq.m.
- 7. Pursuant to a Pre-sales Permits Jing Fang Shou Zheng Zi (2014) No. 11 in favour of Raycom Real Estate, the Group is entitled to sell portions of Block B (representing a total gross floor area of approximately 66,719.70 sq.m.) to purchasers.
- 8. The market value of Block B as if completed as at the valuation date is estimated to be approximately RMB[3,983,000,000].
- 9. Our valuation has been made on the following basis and analysis:
  - a. we have considered the actual rents in the existing tenancy agreements and also compared with similar developments as the subject property for the calculation of market rent in considering (1) the reversionary rental income after the expiry of the existing leases for occupied area; and (2) the rental income of vacant area;
  - the daily unit rents of these comparable properties range from RMB10.33 to RMB12 for office units and RMB5 to RMB6 for underground retail on the lettable area basis exclusive of management fee, and the monthly rent of the comparable car parking spaces is RMB850 per lot exclusive of management fee;

## **PROPERTY VALUATION**

- c. appropriate adjustments and analysis are considered to the differences in location, decoration and other characters between the comparable properties and the property to arrive at the average market price. The market rents we have assumed in our valuation are RMB10.84 per sq.m. per day for office, RMB5.75 per sq.m. per day for underground retail and RMB850 per lot per month for car parking spaces; and
- d. based on our research on office and retail markets in the similar area of the property, the stabilized market yield ranges from 4.5% to 7% as at the respective valuation date. Considering the location and other characteristics of the property, we have applied market yields of 5.5% for office and retail and 4% for car park of the property as the capitalization rates in the valuation.
- 10. We have been provided with a legal opinion regarding the property interest by the Company's PRC legal advisers, which contains, inter alia, the following:
  - a. the Group has paid the land premium in respect of the property in full and obtained the relevant State-owned Land Use Rights Certificates; and the Group is entitled to occupy, use, lease, mortgage, transfer or otherwise dispose of the site of the property; and
  - b. The Group has obtained the relevant Building Ownership Certificates and has the rights to occupy, use, transfer, donate, lease, mortgage the property.
- 11. A summary of major certificates/approvals is shown as follows:

a.	State-owned Land Use Rights Certificate	Yes
b.	Building Ownership Certificate	Portion
c.	Construction Work Planning Permit	Yes
d.	Construction Work Commencement Permit	Yes
e.	Pre-sale Permit	Portion
f.	Construction Work Completion and Inspection Certificate/Table	N/A

12. For the purpose of this report, the property is classified into the following groups according to the purpose for which it is held, we are of the opinion that the market value of each group as at the valuation date in its existing state is set out as below:

Group	Block	Market value in existing state as at the valuation date (RMB)
Group I – held for sale by the Group	-	-
Group II - held for investment by the Group	Blocks A and C	[6,514,000,000]
Group III - held under development by the Group	Block B	[3,343,000,000]
Group IV - held for future development by the Group	-	-
Grand-total:		[9,857,000,000]

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## APPENDIX III

#### **PROPERTY VALUATION**

#### VALUATION CERTIFICATE

No.	Property	Description and tenure	Particulars of occupancy	Market value in existing state as at the valuation date <i>RMB</i>
3.	Project Hefei Raycom City (合肥融科城) located at South of Shisun Road and West of Feicui Road Econ-Tech Development Zone Hefei City Anhui Province	Project Hefei Raycom City is well-served with public transportation. It occupies 5 parcels of land with a total site area of approximately 401,594.59 sq.m. which will be developed into a residential and commercial development. Upon completion, Project Hefei Raycom City will have a total gross floor area of approximately 1,840,082.19 sq.m. Phase I was completed in early 2015, Phase II is currently under construction and is scheduled to be completed in October 2015 and the construction of Phases III to VI has not commenced. As advised by the Group, the total development cost of Phase II is estimated to be approximately RMB[1,211,720,000], of which RMB[925,974,000] had been paid up to the valuation date. The property comprises the unsold units of Phase I and the whole of Phases II to VI, the gross floor area of which is set out in note 7. The land use rights of Phases I and II have been granted for a term expiring on 31 December 2082 for residential use. The land use rights of Phases III to VI were contracted to be granted for a term of 70 years for residential use.	The unsold units of Phase I are currently for sale, Phase II is currently under construction and Phases III to VI are bare for future development.	[3,263,000,000]*
Note	s:			

1. Pursuant to 2 State-owned Land Use Rights Grant Contracts dated 30 August 2012 and 6 Supplemental Agreements, (a) the land use rights of 3 parcels of land (comprising Phases I, II and IV to VI) with a total site area of approximately 346,533.19 sq.m. were contracted to be granted to Hefei Lianchuang Zhirong Real Estate Development Co., Ltd. ("Hefei LCZR Real Estate") for a term of 70 years for residential use; (b) the land use rights of a parcel of land (part of Phase III) with a site area of approximately 26,320.86 sq.m. were contracted to be granted to Hefei Lianchuang Zhirong Investment and Management Co., Ltd. ("Hefei LCZR Investment") for a term of 70 years for residential use; and (c) the land use rights of a parcel of land (part of Phase III) with a site area of approximately 28,740.54 sq.m. were contracted to be granted to Hefei Lianchuang Zhidi Investment and Management Co., Ltd. ("Hefei LCZD Investment") for a term of 70 years for residential use. The total land premium was RMB2,864,548,750.45. As advised by the Group, the land premium has been fully paid.

## **PROPERTY VALUATION**

- Pursuant to 2 State-owned Land Use Rights Certificates He Jing Kai Guo Yong (2013) Di Nos. 030 and 054, the land use rights of 2 parcels of land with a total site area of approximately 150,418.51 sq.m. have been granted to Hefei LCZR Real Estate for terms expiring on 31 December 2082 for residential use.
- 3. Pursuant to 39 Construction Work Planning Permits He Gui Jing Jian Min Xu (2013) Nos. 0026 to 0034, 0052 to 0058, 0170, 0171 and He Gui Jing Jian Min Xu (2014) Nos. 021 to 029, 041, 042, 053, 062 to 069, 125 in favour of Hefei LCZR Real Estate, Phases I and II with a total gross floor area of approximately 608,498.81 sq.m. have been approved for construction.
- 4. Pursuant to 9 Construction Work Commencement Permits Nos. 013113042400465, 013113042800487, 013113092601259, 013113092601260, 34013314011402S01 to 34013314011402S03, 34013314021401S04 and 34013314041102S01 in favour of Hefei LCZR Real Estate, permissions by the relevant local authority were given to commence the construction of Phases I and II with a total gross floor area of approximately 608,398.14 sq.m.
- Pursuant to 27 Pre-sales Permits He Fang Yu Shou Zheng Di Nos. 20130308 to 20130310, 20130324, 20130410, 20130412, 20130473, 20130474, 20130516, 20130601, 20130602, 20130702, 20130703, 20130832, 20130833, 20140201 to 20140203, 20140223, 20140309, 20140310, 20140318, 20140423, 20140491, 20140570, 20140747 and 20141020 in favour of Hefei LCZR Real Estate, the Group is entitled to sell portions of Phases I and II (representing a total gross floor area of approximately 450,373.91 sq.m.) to purchasers.
- 6. Pursuant to 18 Construction Work Completion and Inspection Certificates/Tables Nos. 34013314101401J01 to 34013314101401J08, 34013314101401J13 to 34013314101401J15 and 3401331501120101-JX-002 to 3401331501120101-JX-008 in favour of Hefei LCZR Real Estate, the construction of Phase I with a total gross floor area of approximately 320,025.01 sq.m. has been completed and passed the acceptance inspection.

Phase	Usage	Gross Floor Area (sq.m.)	Nos. of Car parking
Phase I	Residential	229,710.48	
(Unsold portion only)	Retail	9,708.1	
	Car parking spaces	36,538.18	1,596
	Sub-total:	275,956.76	1,596
Phase II	Residential	242,130.79	
(Planned)	Retail	13,883.42	
	Ancillary	26,620.57	
	Car parking spaces	10,134.05	1,347
	Sub-total:	292,768.83	1,347
Phase III	Commercial	297,000.00	
(Planned)	Ancillary	40,000.00	
	Car parking spaces	47,000.00	1,040
	Sub-total:	384,000.00	1,040
Phases IV to VI	Residential	667,210.00	
(Planned)	Retail	21,858.00	
	Ancillary	49,531.00	
	Car parking spaces	96,307.00	3,593
	Sub-total:	834,906.00	3,593
	Grand-total:	1,787,631.59	7,576

7. According to the information provided by the Group, the gross floor area of the property is set out as below:

8. As advised by the Group, (i) various residential units of Phase I (comprising a total gross floor area of approximately [206,506.30] sq.m.) and various units of Phase II (comprising a total gross floor area of approximately [121,670.82] sq.m.) have been pre-sold to various third parties at a total consideration of RMB[2,578,759,000]. Such portions of the property have not been legally and virtually transferred and therefore we have included the units in our valuation. In arriving at our opinion on the market value of the property, we have taken into account the contracted prices of such portions of the property.

## **PROPERTY VALUATION**

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- 9. The market value of Phase II as if completed as at the valuation date is estimated to be approximately RMB[2,369,462,000].
- 10. Our valuation has been made on the following basis and analysis:
  - a. we have identified and analyzed various relevant sales evidences in the locality which have similar characteristics as the property. The unit price of these comparable properties ranges from RMB[6,900] to RMB[8,800] for residential units, RMB[22,000] to RMB[28,000] for retail units and RMB[50,000] to RMB[110,000] for car parking spaces. Appropriate adjustments and analysis are considered to the differences in location, size and other characters between the comparable properties and the property to arrive at an assumed unit rate for the property.
  - b. we have also made reference to sales prices of land within the locality which have the similar characteristics comparable to the property. The prices of these comparable land sites range from about RMB[1,300] to RMB[3,700] per sq.m. on floor area basis. Appropriate adjustments and analysis are considered to the differences in location, size and other characters between the comparable properties and the property to arrive at our assumed unit rate.
- 11. We have been provided with a legal opinion regarding the property interest by the Company's PRC legal advisers, which contains, inter alia, the following:
  - a. the Group has paid the land premium in respect of the 2 parcels of land mentioned in note 2 in full and obtained the State-owned Land Use Rights Certificates; and the Group is entitled to occupy, use, lease, mortgage, transfer or otherwise dispose of the 2 parcels of land;
  - b. the Group has obtained from local authorities the requisite approvals in respect of the development, construction and sale of the property and the approvals are legal and valid; and
  - c. For the remaining 3 parcels of land with a total site area of approximately [251,176.08] sq.m., the Group has signed the relevant the State-owned Land Use Rights Grant Contracts with local authority; and the State-owned Land Use Rights Grant Contracts are legal and valid.
- 12. A summary of major certificates/approvals is shown as follows:

a.	State-owned Land Use Rights Grant Contract	Yes
b.	State-owned Land Use Rights Certificate	Portion
c.	Construction Work Planning Permit	Portion
d.	Construction Work Commencement Permit	Portion
e.	Pre-sale Permit	Portion
f.	Construction Work Completion and Inspection Certificate/Table	Portion

13. For the purpose of this report, the property is classified into the following groups according to the purpose for which it is held, we are of the opinion that the market value of each group as at the valuation date in its existing state is set out as below:

Group	Market value in existing state as at the valuation date (RMB)
Group I – held for sale by the Group	[1,996,000,000]
Group II – held for investment by the Group	-
Group III - held under development by the Group	[1,267,000,000]
Group IV - held for future development by the Group	No commercial value*
Grand-total:	[3,263,000,000]

\* In the valuation of this property, as the Group is applying the land use rights certificates to the 3 parcels of land of Group IV with a total site area of approximately [251,176.08] sq.m., we have not attributed any commercial value to these land parcels. However, for reference purpose, we are of the opinion that the market value of them as at the valuation date would be RMB[2,711,000,000] assuming all relevant title certificates have been obtained and they could be freely transferred and there is no legal impediment and onerous cost in obtaining the title certificates..

## **TAXATION AND FOREIGN EXCHANGE**

#### TAXATION

The following is a summary of certain PRC and Hong Kong tax consequences to investors purchased under the [**REDACTED**] and held as capital assets. This summary does not purport to address all material tax consequences of the ownership of H Shares, and does not take into account the specific circumstances of any particular investor, some of which may be subject to special provisions. This summary is based on the tax laws of the PRC and Hong Kong in effect as of the Latest Practicable Date, all of which are subject to change (or changes in interpretation), possibly with retroactive effect.

This section in this document does not address any aspect of Hong Kong or the PRC taxation other than income tax, capital tax, stamp duty, business tax and estate duty. Prospective investors are urged to consult their tax advisors regarding the PRC, Hong Kong and other tax consequences of owning and disposing of H Shares.

#### **PRC** Taxation

The following is a discussion of certain PRC tax provisions relating to the ownership and disposal of H Shares purchased in connection with the [REDACTED] and held by the investors as capital assets. This summary does not purport to address all material tax consequences of the ownership of H Shares and does not take into account the specific circumstances of any particular investors. This summary is based on the PRC tax laws in effect as of the Latest Practicable Date, as well as on the Arrangement between Mainland of China and the Hong Kong Special Administrative Region for the Avoidance of Double Taxation and the Prevention of Fiscal Evasion with Respect to Taxes on Income (《內地和香港特別行政區 關於對所得避免雙重徵税和防止偷漏税的安排》) signed on August 21, 2006 and the Second Protocol to Arrangement between Mainland of China and the Hong Kong Special Administrative Region for the Avoidance of Double Taxation and Prevention of Fiscal Evasion with Respect to Taxes on Income (《內地和香港特別行政區關於對所得避免雙重徵税和防止偷 漏税的安排第二議定書》) signed on January 30, 2008 and the third Protocol to Arrangement between Mainland of China and the Hong Kong Special Administrative Region for the Avoidance of Double Taxation and Prevention of Fiscal Evasion with Respect to Taxes on Income (《內地和香港特別行政區關於對所得避免雙重徵税和防止偷漏税的安排第三議定 書》) signed on May 27, 2010 (collectively, the "Arrangements"), all of which are subject to change (or changes in interpretation), possibly with retroactive effect.

#### Dividends

#### Individual investors

According to *the Individual Income Tax Law of the PRC* (《中華人民共和國個人所得税 法》) (the "Individual Income Tax Law") promulgated on September 10, 1980, as amended on October 31, 1993, August 30, 1999, October 27, 2005, June 29, 2007, December 29, 2007, June 30, 2011, and *the Provision for Implementation* of *the Individual Income Tax Law* (《中 華人民共和國個人所得税法實施條例》) (the "Provision for Implementation") promulgated

## TAXATION AND FOREIGN EXCHANGE

on January 28, 1994, as amended on December 19, 2005, February 18, 2008 and July 19, 2011, dividends paid by PRC companies to individuals are ordinarily subject to a PRC withholding tax levied at a flat rate of 20%. For a foreign individual who is not a resident of the PRC, the receipt of dividends from a company in the PRC is normally subject to a withholding tax of 20% unless specifically exempted by the financial department of the State Council or reduced by an applicable tax treaty.

Pursuant to the Notice on Matters Concerning the Levy and Administration of Individual Income Tax After the Repeal of Guo Shui Fa [1993] No. 45 (《國家税務總局關於國税發 [1993]045號文件廢止後有關個人所得税徵管問題的通知》) (Guo Shui Han [2011] No. 348) promulgated by the SAT on June 28, 2011, if a domestic non-foreign-invested enterprise issues its shares in Hong Kong, its non-PRC resident individual shareholders may be entitled to preferential tax treatment in accordance with the applicable tax treaties between the PRC and the countries in which they are tax residents and the applicable tax arrangements between the Mainland China and Hong Kong (Macau). In general, the distribution of dividends by a domestic non-foreign-invested enterprise whose shares are issued and listed in Hong Kong is subject to withholding at a rate of 10% and there is no need to apply to the tax authorities in the PRC to qualify for this rate. If the tax rate specified in the relevant tax treaty or arrangement is lower than 10%, an individual shareholder who receives dividends may apply for a refund of the excess amount withheld, subject to the approval of the competent tax authority. If an individual shareholder is a resident of a country which has entered into a tax treaty with the PRC and the agreed tax rate is higher than 10% but lower than 20%, his dividend will be subject to income tax at the agreed tax rate. If an individual shareholder is a resident of a country which has not entered into a tax treaty with the PRC, his dividend will be subject to income tax at a tax rate of 20%.

## Enterprises

According to the Enterprise Income Tax Law of the PRC (《中華人民共和國企業所得税 法》) (the "EIT Law") and the Provision for Implementation of Enterprise Income Tax Law of the PRC (《中華人民共和國企業所得税法實施條例》) (the "Implementation Regulations"), which both became effective on January 1, 2008, a non-resident enterprise is subject to a 10% enterprise income tax on any income sourced from the PRC provided that such non-resident enterprise does not have an establishment or place of business in the PRC, or where there is an establishment or place of business, there is no connection between the income received and such establishment or place of business. Such withholding tax may be reduced pursuant to an applicable double taxation treaty or arrangement. The aforesaid income tax payable by the non-resident enterprises shall be withheld at source, for which the payer thereof shall be the withholding agent.

## TAXATION AND FOREIGN EXCHANGE

According to the Notice of the State Administration of Taxation Regarding Questions on Withholding Enterprise Income tax on the Dividends Paid by PRC Resident Enterprises to Non-resident Enterprise Shareholders of H Shares (《國家税務總局關於中國居民企業向境外 H股非居民企業股東派發股息代扣代繳企業所得税有關問題的通知》) (Guo Shui Han [2008] No. 897), which became effective on November 6, 2008, PRC enterprises must withhold enterprise income tax at a rate of 10% when they distribute dividends to non-resident enterprise shareholders of H shares. Pursuant to that notice, we intend to withhold tax at 10% from dividends payable to non-PRC resident enterprise holders of H Shares.

#### Tax Treaties

Investors who are not residents of the PRC and reside in countries that have entered into treaties for the avoidance of double taxation with the PRC or reside in Hong Kong Special Administrative Region or Macau Special Administrative Region may be entitled to a reduction of tax on dividends paid by PRC companies. The PRC has entered into arrangements for the avoidance of double taxation with Hong Kong Special Administrative Region and Macau Administrative Region, and has signed treaties for the avoidance of double taxation with a number of other countries, which include but are not limited to Australia, Canada, France, Germany, Japan, Malaysia, the Netherlands, Singapore, the United Kingdom and the United States. Non-PRC enterprises that are entitled to be taxed at a reduced rate under an applicable income tax treaty or arrangement will be required to apply to the PRC tax authorities for a refund of any amount withheld in excess of the applicable tax rate, and payment of such refund will be subject to the PRC tax authorities approval.

According to the Arrangement between the Mainland China and Hong Kong for the Avoidance of Double Taxation on Income (《內地和香港特別行政區關於對所得避免雙重徵税 和防止偷漏税的安排》) signed on August 21, 2006, the PRC Government may impose tax on dividends payable by a PRC company to a Hong Kong resident (including specified natural person and legal entity), but such tax shall not exceed 10% of the gross amount of dividends payable, and in the case where a Hong Kong resident company holds 25% or more of equity interest in a PRC company, such tax shall not exceed 5% of the gross amount of dividends payable by such PRC company.

Furthermore, pursuant to the Circular of the State Administration of Taxation on Relevant Issues relating to the Implementation of Dividend Clauses in Tax Treaty Agreements (國家税務總局關於執行税收協定股息條款有關問題的通知), which was promulgated and effective from February 20, 2009, all of the following requirements must be satisfied for a non-resident enterprise shareholder to be entitled to the benefits of an applicable double taxation treaty or arrangement for dividends paid to it by a Chinese resident company: (a) such an entity must be a company as provided in the tax agreement; (b) such an entity must directly own a specified percentage of equity interest and voting shares of the Chinese resident company; and (c) the equity interests of the Chinese resident company directly owned by such an entity, at any time during the twelve months prior to the receipt of dividends, must reach a percentage specified in the tax agreement.

In addition, according to The Administrative Measures for Non-resident Enterprises to Enjoy Treatments under Tax Treaties (Trial) 《(非居民享受税收協定待遇管理辦法(試行)》) ("Administrative Measures") which came into force on October 1, 2009, where a non-resident

## TAXATION AND FOREIGN EXCHANGE

enterprise (as defined under the PRC tax laws) that receives dividends from a PRC resident enterprise wishes to enjoy the favorable tax benefits under an applicable tax treaty or arrangement, it must submit an application to the competent tax authority. Without being approved, the non-resident enterprise may not enjoy the favorable tax treatments provided in the applicable tax treaty or arrangement.

#### Taxes related to share transfer

#### Individual investors

With respect to individual holders of H Shares, the Individual Income Tax Law and Provision for Implementation generally stipulate that gains derived from the disposition of property shall be subject to income tax at a rate of 20%. In addition, the Provisions stipulate that measures for the levying of individual income tax on gains derived from the sale of equity securities shall be formulated separately by the Ministry of Finance and shall be implemented following approval of the State Council. Under the Circular Declaring that individual Income Tax Continues to Be Exempted over Individual Income from Transfer of Shares (《財政部、國 家税務總局關於個人轉讓股票所得繼續暫免徵收個人所得税的通知》) (Cai Shui Zi [1998] No. 61) issued by the MOF and the SAT on March 30, 1998, from January 1, 1997, income of individuals from the transfer of shares of listed enterprises was exempted from individual income tax. After the latest amendment to the Individual Income Tax Law on June 30, 2011 and the Provision for Implementation amended on July 19, 2011 and implemented on September 1, 2011, the SAT has not explicitly stated whether it will continue to exempt individual income tax on income derived by individuals from the transfer of listed shares. However, on December 31, 2009, the MOF, the SAT and the SCRC jointly issued the Circular on Relevant Issues Concerning the Collection of Individually Income Tax over the Income Received by Individuals from Transfer of Listed Shares Subject to Sales Limitation (《關於個人轉讓上市公司限售股所 得徵收個人所得税有關問題的通知》) (Cai Shui [2009] No. 167), providing that individuals' income from transferring listed shares on certain domestic exchanges generally will be exempted from the individual income tax, except for the shares of certain specified companies which are subject to sales limitations (as defined in the supplementary notice of such Circular issued on November 10, 2010). As of the Latest Practicable Date, the aforesaid provision has not expressly provided that the above exemption applies to non-PRC resident individuals on the sale of shares of PRC resident enterprises listed on overseas stock exchanges. To our knowledge, in practice, the PRC tax authorities have not sought to collect income tax on non-PRC resident individuals on gains from the sale of listed shares of PRC resident enterprises on overseas stock exchanges. However, there is no assurance that the PRC tax authorities will not change these practices which could result in levying income tax on non-PRC resident individuals on gains from the sale of our H Share. Such tax may be reduced or eliminated pursuant to an applicable tax treaty.

#### Enterprises

According to the *EIT Law* and *the Implementation Regulations*, a non-resident enterprises shall be subject to 10% enterprise tax for income sourced from the PRC provided that the non-resident enterprises do not have an establishment or place of business in the PRC, or where

#### **TAXATION AND FOREIGN EXCHANGE**

there is an establishment or place of business, there is no connection between the gains received and such establishment or place of business. Such income tax may be reduced or eliminated pursuant to an applicable double taxation treaty.

#### PRC stamp duty

PRC stamp duty imposed on the transfer of shares of PRC publicly traded companies should not apply to the acquisition and disposal by non-PRC investors of H Shares outside of the PRC by virtue of the Provisional Regulations of the PRC Concerning Stamp Duty (《中華 人民共和國印花税暫行條例》) and the Rules for Implementation of Provisional Regulations of the PRC Concerning Stamp Duty (《中華人民共和國印花税暫行條例施行細則》), which became effective on October 1, 1988 and which provide that PRC stamp duty is imposed only on documents, executed or received within the PRC that are legally binding in the PRC and are protected under PRC law.

#### Estate duty

No estate duty is imposed by the PRC government.

#### **Certain Taxes Applicable to the Company**

#### **Enterprise income tax**

In accordance with the Enterprise Income Tax Law of the People's Republic of China ("EIT Law") (《中華人民共和國企業所得税法》) promulgated on March 16, 2007 and the Regulations for the Implementation of the Enterprise Income Tax Law (《企業所得税法實施 條例》) promulgated on December 6, 2007, domestic enterprises and foreign-invested enterprises are subject to enterprise income tax at a uniform rate of 25%. In accordance with pertinent taxation laws and administrative regulations, the EIT Law and its implementation regulations provides for a five-year transition period in respect of enterprises incorporated prior to March 16, 2007 and entitled to concessions in enterprise income tax, so that the applicable tax rates for such enterprises would gradually be standardized at 25%. Enterprises entitled to fixed tax holiday or fixed tax reduction/exemption may continue to enjoy such concessions in the same manner as stipulated by the State Council until the expiration of the tax holiday or the concession period. For enterprises who have not benefited from such concession due to the absence of profit, the concession period started from the effective date of the EIT Law, January 1, 2008.

#### **Business tax**

According to *the PRC Provisional Regulations on Business Tax* (《中華人民共和國營業 税暫行條例》) amended on November 10, 2008 and implemented on January 1, 2009 and *the Detailed Implementation Rules on the PRC Provisional Regulations on Business Tax* (《中華 人民共和國營業税暫行條例實施細則》) issued on December 15, 2008, enterprises and individuals that provide labor services, transfer intangible assets or sell real estate within the

## APPENDIX IV TAXATION AND FOREIGN EXCHANGE

territory of the PRC as specified by such regulations are subject to a 5% business tax unless they are otherwise exempt. For entities or individuals without a domestic business establishment who provide labour services, transfer intangible assets or sell real estate in the PRC, business taxes must be withheld and paid by their domestic agents on their behalf. For entities or individuals who have not appointed any domestic agents, business taxes must be withheld and paid by the transferees or buyers on their behalf.

#### Value Added Tax ("VAT")

Pursuant to *the Provisional Regulations on Value-added Tax of the PRC* (《中華人民共和國增值税暫行條例》) (the "VAT Regulations"), which was amended by the State Council on November 5, 2008 and became effective on January 1, 2009, and its implementation rules (《中華人民共和國增值税暫行條例實施細則》), which was amended by the MOF on October 28, 2011, entities or individuals engaging in sale of goods, provision of processing services, repairs and replacement services or importation of goods within the territory of the PRC must pay value-added tax. Unless provided otherwise, a tax rate of 17% shall be levied on most of general taxpayers selling or importing various goods. The rate applicable to the export of goods by taxpayers is nil, unless otherwise stipulated.

Pursuant to *the Pilot Scheme for the Conversion of Business Tax to VAT* (《營業税改徵 增值税試點方案》) (Cai Shui [2011] No. 110) promulgated by the MOF and the SAT on November 16, 2011, since January 1, 2012 the State started to introduce taxation reform in certain service industries (namely transportation and certain modern service industries) which are subject to business tax in a gradual manner, whereby the collection of VAT in lieu of business tax items was implemented on a trial basis in certain regions including Shanghai and Beijing. The MOF and the SAT further notified that the aforesaid pilot scheme for the conversion of business tax to VAT will be implemented nationwide beginning August 1, 2013. As of the Latest Practicable Date, the financial and insurance industry, real estate industry, social service industry and other industries are included into the pilot industries for the conversion of business tax to VAT.

#### **Stamp Duty**

According to the Provisional Regulations of the People's Republic of China on Stamp Duty (《中華人民共和國印花税暫行條例》) enacted on August 6, 1988 and summarily revised on January 8, 2011 and the Detailed Rules for Implementation of the Provisional Regulations of the People's Republic of China on Stamp Tax (《中華人民共和國印花税暫行條例施行細則》) enacted on September 29, 1988, all entities and individuals executing or receiving taxable documents within the PRC must pay stamp duty. The list of taxable documents includes purchase and sale contracts, processing contracts, construction project contracts, property lease contracts, cargo freight contracts, warehousing and storage contracts, loan contracts, title transfer deeds, business account books, certificates of rights, licenses and other documents confirmed to be taxable by the Ministry of Finance.

THIS DOCUMENT IS IN DRAFT FORM, INCOMPLETE AND SUBJECT TO CHANGE AND THAT THE INFORMATION MUST BE READ IN CONJUNCTION WITH THE SECTION HEADED "WARNING" ON THE COVER OF THIS DOCUMENT.

#### **APPENDIX IV**

#### **TAXATION AND FOREIGN EXCHANGE**

#### FOREIGN EXCHANGE CONTROLS OF THE PRC

Foreign exchange are strictly controlled in the PRC, but trend to deregulate in recent years. There are hundreds of regulations and rules about foreign exchange control in China, and the general one is *Regulations of the People's Republic of China on Foreign Exchange Control* (《中華人民共和國外匯管理條例》) which was promulgated by the State Council on January 29, 1996, as amended on January 14, 1997 and April 5, 2008. These Regulations are formulated for the purpose of strengthening foreign exchange control, facilitating equilibrium in the balance of international payments, and promoting the healthy development of the national economy. The foreign exchange control department of the State Council (State Administration of Foreign Exchange, SAFE) is the competent authority performs the functions of foreign exchange control and undertakes responsibilities.

These Regulations is applicable to all the receipts and payments of foreign exchange or foreign exchange operation activities of domestic institutions or individuals and the receipts and payments of foreign exchange or foreign exchange operation activities in China of overseas institutions or individuals. A financial institution engaged in foreign exchange business shall report to the relevant foreign exchange control organs in accordance with the law on its client's foreign exchange receipts and payments and the changes to the client's foreign exchange account.

Foreign exchange control in the PRC covered almost all the economic activities involving foreign exchange, it includes foreign exchange control for current account transactions, foreign exchange control for capital account transactions, control of foreign exchange operations of financial institutions, and administration of Renminbi exchange rate and the foreign exchange market. For its complexity, any person wishing to have detailed information on the PRC foreign exchange control is recommended to seek independent and professional advice.

#### TAXATION IN HONG KONG

#### Tax on Dividends

Under the current practice of the Hong Kong Inland Revenue Department, no tax is payable in Hong Kong in respect of dividends paid by our Company.

#### Taxation on Capital Gains and Profits

No tax is imposed in Hong Kong in respect of capital gains from the sale of property such as the H Shares. However, trading gains from the sale of H Shares by persons carrying on a trade, profession or business in Hong Kong where such gains are derived from or arise in Hong Kong from such trade, profession or business will be chargeable to Hong Kong profits tax, which is currently imposed at the rate of 16.5% on corporations and at a maximum rate on unincorporated business of 15.0%. Certain categories of taxpayers are likely to be regarded as deriving trading gains rather than capital gains (for example, financial institutions, insurance companies and securities dealers) unless these taxpayers can prove that the investment

# APPENDIX IV TAXATION AND FOREIGN EXCHANGE

securities are held for long-term investment. Trading gains from sales of H Shares effected on the Hong Kong Stock Exchange will be considered to be derived from or arising in Hong Kong. Liability for Hong Kong profits tax would thus arise in respect of trading gains from sales of H Shares effected on the Hong Kong Stock Exchange realized by persons carrying on a business of trading or dealing in securities in Hong Kong.

## **Stamp Duty**

Hong Kong stamp duty, currently charged at the ad valorem rate of 0.1% on the greater of the consideration for, or the market value of, the H Shares transferred on each of the seller and purchaser, will be payable by the purchaser on every purchase and by the seller on every sale of H Shares (in other words, a total of 0.2% is currently payable on a typical sale and purchase transaction involving H Shares). In addition, a fixed duty of HK\$5 is currently payable on each instrument of transfer of H Shares (if required). Where one of the parties to a transfer is resident outside Hong Kong and any stamp duty payable on the instrument of transfer is not paid, the relevant instrument of transfer (if any) shall be chargeable with such duty, together with the duty otherwise chargeable thereon, and the transferee shall be liable to pay such duty.

#### **Estate Duty**

The Revenue (Abolition of Estate Duty) Ordinance 2005 came into effect on February 11, 2006 in Hong Kong, pursuant to which no Hong Kong estate duty is payable and no estate duty clearance papers are needed for an application of a grant of representation in respect of holders of H Shares whose deaths occur on or after February 11, 2006.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

This Appendix contains a summary of PRC company and securities laws and regulations, certain material differences between the PRC Company Law and the Companies Ordinance and additional regulatory provisions introduced by the Hong Kong Stock Exchange in relation to PRC joint stock limited companies. The principal objective of this summary is to provide potential investors with an overview of the principal legal and regulatory provisions applicable to us. As the information contained below is in a summary form, it does not contain all the information that may be important to potential investors. If you wish to obtain detailed information on PRC law or the laws of any other jurisdiction, you should seek independent professional advice.

#### THE PRC LEGAL SYSTEM

The PRC legal system is based on *the PRC Constitution* (《中華人民共和國憲法》) and is made up of written laws, administrative regulations, local regulations, autonomy regulations, separate regulations, rules and regulations of State Council departments, rules and regulations of local governments and international treaties of which the PRC government is a signatory. Decided court cases do not constitute binding precedents, although they may be used for the purposes of judicial reference and guidance.

The NPC and the SCNPC are empowered to exercise the legislative power of the State. The NPC has the power to formulate and amend basic laws governing State organs, civil and criminal matters and other matters. The SCNPC is empowered to formulate and amend laws other than those required to be enacted by the NPC and to supplement and amend any parts of laws enacted by the NPC during the adjournment of the NPC, provided such supplements and amendments are not in conflict with the basic principles of such laws.

The State Council is the highest organ of the PRC administration and has the power to formulate administrative regulations based on the constitution and laws.

The people's congresses of provinces, autonomous regions and municipalities and their respective standing committees may formulate local regulations based on the specific circumstances and actual requirements of their own respective administrative areas, subject to the constitution, laws and administrative regulations. The people's congresses of larger cities and their respective standing committees may formulate local regulations based on the specific circumstances and actual requirements of such cities, subject to the constitution, laws, administrative regulations and local regulations of their respective provinces or autonomous regions and take the same effect after submitting to the standing committee of the people's congresses of provinces or autonomous regions shall examine the legality of local regulations submitted for approval, and such approval should be granted within four months if they are not in conflict with the constitution, laws, administrative regulations of the province or autonomous region concerned are identified in the examination of local regulations of larger cities by the standing committee of the people's congresses of provinces or autonomous region concerned are identified in the examination of local regulations of larger cities by the standing committee of the people's congresses of the province or autonomous region concerned are identified in the examination of local regulations of larger cities by the standing committee of the people's the people's the people's concerned are identified in the examination of local regulations of larger cities by the standing committee of the people's the

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

congresses of provinces or autonomous regions, a decision should be made to deal with the matter. "Larger cities" refer to cities where the people's governments of provinces or autonomous regions are located, cities where special economic zones are located and larger cities as approved by the State Council.

People's congresses of national autonomous areas have the power to enact autonomy regulations and separate regulations in the light of the political, economic and cultural characteristics of the nationality (nationalities) in the areas concerned. The autonomy regulations and separate regulations of autonomous regions shall be submitted to the SCNPC for approval before taking effect. The autonomous regulations and separate regulations of the autonomous regions or municipalities. Based on the characteristics of the local nationality (nationalities), adaptations to the provisions of laws and administrative regulations may be introduced to the autonomy regulations and separate regulations and separate regulations and separate regulations and administrative regulations may be introduced to the autonomy regulations and separate regulations and separate regulations and separate regulations and administrative regulations may be introduced to the autonomy regulations and separate regulations and separate regulations and separate regulations and separate regulations and administrative regulations shall be made to specific provisions on national autonomous areas contained in the constitution, autonomy law of national areas and other relevant laws and administrative regulations.

The component departments of the State Council (including ministries, commissions, People's Bank of China, National Audit Office) and the institutions with administrative functions directly under the State Council may formulate department rules within the authorisation of their respective departments based on the laws and the administrative regulations, decisions and rulings of the State Council. Matters governed by the departmental rules and regulations should be those for the enforcement of the laws and administrative regulations, decisions and rulings of the State Council. The people's governments of provinces, autonomous regions, municipalities and larger cities may formulate rules and regulations based on the laws, administrative regulations and local regulations of such provinces and autonomous regions and municipalities.

According to the *PRC Constitution*, the power to interpret laws is vested in the SCNPC. According to the *Decision of the Standing Committee of the NPC Regarding the Strengthening of Interpretation of Laws* passed on June 10, 1981, the Supreme People's Court has the power to give general interpretation on questions involving the specific application of laws and decrees in court trials. The State Council and its ministries and commissions are also vested with the power to give interpretation of the administrative regulations and department rules which they have promulgated. At the regional level, the power to give interpretations of the local laws and regulations is vested in the regional legislative and administrative organs which promulgate such laws, regulations and rules.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### THE PRC JUDICIAL SYSTEM

Under the PRC Constitution and the Law of Organization of the People's Courts of the PRC (《中華人民共和國法院組織法》), the PRC judicial system is made up of the Supreme People's Court, the local people's courts, military courts and other special people's courts. The local people's courts are divided into three levels, namely, the primary people's courts may set up civil, criminal and administrative divisions. The intermediate people's courts have divisions similar to those of the primary people's courts and other special divisions (such as the intellectual property division). These two levels of people's courts are subject to supervision of the high people's courts. The people's courts are subject to supervision over the civil proceedings of people's courts of the same level and lower levels. The Supreme People's Court is the highest trial organ of the PRC. It supervises the administration of justice by the people's courts at all levels.

The people's court shall apply the system whereby the second instance is final, i.e., the judgment or ruling of the second instance at a people's court is final. A party to the case concerned may appeal to the people's court at the next higher level against the judgment or ruling of the first instance. The people's procuratorate may appeal to the people's court at the next higher level in accordance with procedures stipulated by the laws. In the absence of any appeal by any parties to the case and any appeal by the people's procuratorate within the stipulated period, the judgment or ruling of the people's court shall be the final judgment or ruling. Judgments or rulings of the second instance of the intermediate people's courts, the higher people's courts and the Supreme People's Court are final. Judgments or rulings of the Supreme People's Court are also final. If, however, the Supreme People's Court or a people's court at a higher level finds an error in a final and binding judgment which has taken effect in any people's court at a lower level, or the president of a people's court finds an error in a final and binding judgment which has taken effect in the court over which he presides, a retrial of the case may be conducted according to the adjudication supervision procedures.

The Civil Procedure Law of the PRC (the "Civil Procedure Law") (《中華人民共和國民 事訴訟法》) adopted on April 9, 1991 and amended on August 31, 2012 prescribes the provisions for instituting a civil action, the jurisdiction of the people's courts, the procedures to be followed for conducting a civil action, and the procedures for enforcement of a civil judgment or ruling. All parties to a civil action conducted within the PRC must comply with the *Civil Procedure Law*. A civil case is generally heard by a court located in the defendant's place of domicile. The competent court may also be selected by express agreement amongst the parties to a contract provided that the court selected is located at the plaintiff's or the defendant's place of domicile, the place of performing the contract or the place of executing the contract or the object of the action, provided that the provisions of this Law regarding the level of jurisdiction and exclusive jurisdiction shall not be violated.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

A foreign national or foreign enterprise is generally given the same litigation rights and obligations as a citizen or legal person of the PRC. Should a juridical system of a foreign country limit the litigation rights of PRC citizens and enterprises, subject to the principle of reciprocity, the PRC courts may apply the same limitations to the citizens and enterprises (in China) of that foreign country. If any party to a civil action refuses to comply with a judgment or ruling made by a people's court or an award made by an arbitration tribunal in the PRC, the other party may apply to the people's court for the enforcement of the same within a stipulated period. Should anyone be unable to execute the judgment of the people's court within a stipulated period, as a result of any party's application, the people's court shall enforce such a judgment in accordance with the law.

A party seeking to enforce a judgment or ruling of a people's court against a party who is not personally or whose property is not within the PRC may apply to a foreign court with jurisdiction over the case for recognition and enforcement of such judgment or ruling. Similarly, if the PRC has entered into a treaty relating to judicial enforcement with the relevant foreign country or a relevant international treaty, a foreign judgment or ruling may also be recognized and enforced according to PRC enforcement procedures by a PRC court based on the equity principle unless the people's court considers that the recognition or enforcement of a judgment or ruling will violate the basic legal principles of the PRC or its sovereignty or national security, or social and public interest.

# THE PRC COMPANY LAW, SPECIAL REGULATIONS AND MANDATORY PROVISIONS

*The PRC Company Law* was adopted by the Standing Committee of the Eighth NPC at its Fifth Meeting on December 29, 1993 and came into effect on July 1, 1994. It was amended on December 25, 1999 and on August 28, 2004 and revised on October 27, 2005 and on December 29, 2013. The latest revised PRC Company Law came into effect on March 1, 2014.

The Special Provisions of the State Council Concerning Issuing and Listing of Shares Overseas by Joint Stock Limited Liability Company (the "Special Regulations") were passed at the 22nd Standing Committee Meeting of the State Council on July 4, 1994 and promulgated and implemented on August 4, 1994. The Special Regulations are formulated in respect of the overseas share subscription and listing of joint stock limited companies. The Mandatory Provisions of the Articles of Association of Companies Seeking Overseas Listing (the "Mandatory Provisions") promulgated by Securities Commission and the State Restructuring Commission on August 27, 1994 prescribe provisions which must be incorporated in the articles of association of joint stock limited companies to be listed on overseas stock exchanges. Accordingly, the Mandatory Provisions have been incorporated in the Articles of Association.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

Set out below is a summary of the major provisions of the PRC Company Law, the Special Regulations and the Mandatory Provisions.

#### General

A "company" is a corporate legal person incorporated within PRC under the *PRC Company Law* with independent legal person properties and entitlements to such legal person properties. The liability of the company is limited to the full amount of its assets and the liability of its shareholders is limited to the extent of the capital contributions subscribed or the shares subscribed respectively by them. Companies can be divided into two different categories: limited liability companies and joint stock limited companies.

#### Incorporation

A joint stock limited liability company may be incorporated by promotion or subscription. A joint stock limited liability company may be incorporated by a minimum of two but not more than two hundred promoters. At least half of the promoters must have residence within the PRC.

Joint stock limited companies incorporated by promotion are companies the entire registered capital of which is subscribed for by the promoters. Shares in the company shall not be offered to other persons unless the registered capital has been paid up. For joint stock limited companies incorporated by public subscription, the registered capital is the amount of its total paid up capital as registered with the registration authorities. There is no limitation on the minimum registered capital of a joint stock limited liability company provided that required by the laws or administrative regulation.

For joint stock limited companies incorporated by way of promotion, the promoters shall subscribe in full in writing for shares required to be subscribed by them by the articles of association, and the capital contribution shall be paid according to the articles of association. Procedures relating to the transfer of title for non-monetary assets shall be duly completed if such assets are to be contributed as capital. Promoters who fail to pay up their capital contributions in accordance with the foregoing provision shall be liable for breach of contract in accordance with the covenants laid down in the promoters' agreement. After the promoters have completed the capital contribution according to the articles of association, a board of directors and a supervisory committee shall be elected and the board of directors shall apply for registration of incorporation by filing the articles of association with the company registration authorities, together with other documents required by the law or administrative regulations.

Where joint stock limited companies are incorporated by subscription, not less than 35% of their total shares must be subscribed for by the promoters and the remainder can be subscribed for by the public or particular persons, unless otherwise provided for by the law or administrative regulations. A promoter who offers shares to the public must publish a document

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

and draft a share subscription form to be signed and sealed by subscribers, specifying the number and amount of shares to be subscribed for and their addresses. The subscribers shall pay up the amounts for the number of shares they have subscribed for. Where a promoter is offering shares to the public, such offer shall be underwritten by securities firms established by law, in relation to which underwriting agreements shall be signed. A promoter offering shares to the public shall also sign an agreement with a bank in relation to the receipt of subscription amounts. The receiving bank shall receive and keep in custody the subscription amounts, issue receipts to subscribers who have paid the subscription amounts and furnish evidence of receipt of subscription amounts to the relevant authorities. After the subscription amounts for the share issuance have been paid in full, a capital verification institution established by law must be engaged to conduct capital verification and furnish a report thereon. The promoters shall convene an inauguration meeting within thirty days from the date the shares were fully paid up, and notify each subscriber of or publicly announce the date of the inaugural meeting no less than fifteen days in advance of the meeting. The inauguration meeting shall be held only if the promoters and subscribers representing more than half of the total shares issued are present. Where shares issued remain undersubscribed by the cut-off date stipulated in the share offering document, or where the promoter fails to convene an inauguration meeting within thirty days after subscription amounts for the shares issued have been fully paid up, the subscribers may demand the promoter return the subscription amounts so paid up together with interest at bank rates payable for a deposit of an equivalent amount for the same term. Within thirty days after the conclusion of the inaugural meeting, the board of directors shall apply to the registration authority for registration of the establishment of the company.

A joint stock limited liability company is formally established and has the status of a legal person after the approval of registration has been given by the relevant administration bureau for industry and commerce and a business license has been issued.

A joint stock limited liability company's promoter shall bear the following liabilities:

- Where the company cannot be incorporated, they shall bear the joint and several liability for all the debts and expenses incurred in the act of incorporation;
- Where the company cannot be incorporated, they shall bear the joint and several liability for refunding the subscription moneys paid by the subscribers, plus their bank deposit interest calculated for the same period of time; and
- Where the interests of the company are impaired due to the fault committed by the promoters in the process of the incorporation of the company, they shall bear the liability to pay compensation to the company.

According to the *Provisional Regulations Concerning the Issue and Trading of Shares* promulgated by the State Council on April 22, 1993 (which is only applicable to issue and trading of shares in the PRC and their related activities), if a company is established by means of subscription, the promoters of such company are required to assume joint responsibility for the accuracy of the contents of the document and to ensure that the document does not contain any misleading statement or omit any material information.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### Share capital

The promoter of a joint stock limited liability company may make capital contribution in currencies, in kind or by way of intellectual property rights, land-use rights or other lawfully transferable non-monetary assets based on their appraised monetary value, save for assets prohibited to be contributed as capital by the law or administrative regulations. If a capital contribution is made other than in cash, a valuation and verification of the asset contributed must be carried out without any overvaluation or under-valuation. The provisions on the valuation of such property as prescribed by laws or administrative regulations shall prevail.

A joint stock limited liability company may issue registered or bearer share certificates. *The Special Regulations* and *the Mandatory Provisions* provide that shares issued to foreign investors and listed overseas be issued in registered form and shall be denominated in Renminbi and subscribed for in foreign currency. Shares issued to foreign investors and investors from the territories of Hong Kong, Macau and China Taiwan and listed in Hong Kong are classified as H shares, and those shares issued to investors within the PRC other than the territories specified above are known as domestic shares. Under *the Special Regulations*, upon approval of the CSRC, a company may agree, in the underwriting agreement in respect of an issue of H shares, to retain not more than 15% of the aggregate number of H shares proposed to be issued besides the amount of underwritten shares. The share offering price may be equal to or greater than the par value, but may not be less than the par value.

#### Increase in share capital

According to *the PRC Company Law*, the issuance of shares shall be conducted in a fair and equitable manner. Shares in the same class shall rank *pari passu* with one another. Shares of the same class in the same offer shall be issued on the same conditions and at the same price.

The same price per share shall be paid by any units or individuals subscribing for shares.

When a joint stock limited liability company is issuing new shares, resolutions shall be passed by a shareholders' general meeting, approving the class and number of the new shares, the issue price of the new shares, the commencement and end of the new share issue and the class and amount of new shares to be issued to existing shareholders. When a joint stock limited liability company launches a public issue of new shares with the approval of the securities regulatory authorities under the State Council, a new share offering document and financial accounting report must be published and a subscription form must be prepared. After the new share issuance of the Company has been paid up, the change must be registered with the company registration authorities and an announcement must be made. Where a joint stock limited liability company is issuing new shares to increase its registered capital, the subscription of new shares by shareholders shall be conducted in accordance with provisions on the payment of subscription amounts in relation to the incorporation of the company.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### **Reduction of share capital**

A joint stock limited liability company may reduce its registered capital in accordance with the following procedures prescribed by the *PRC Company Law*:

- (i) the joint stock limited liability company shall prepare a balance sheet and a property list;
- (ii) the reduction of registered capital must be approved by shareholders in a shareholders' general meeting;
- (iii) the joint stock limited liability company shall inform its creditors of the reduction in capital within ten days and publish an announcement of the reduction in the newspaper within thirty days after the resolution approving the reduction has been passed;
- (iv) the creditors of the company may within the statutory prescribed time limit require the company to pay its debts or provide guarantees covering the debts; and
- (v) the company must apply to the relevant administration bureau for industry and commence the registration of the reduction in registered capital.

#### **Repurchase of shares**

A joint stock limited liability company may not purchase its own shares other than for one of the following purposes:

- (i) to reduce its registered share capital;
- (ii) to merge with another company that holds its shares;
- (iii) to grant shares to its employees as incentives; and
- (iv) the shareholders requesting the company to purchase their shares due to disagreement on the resolutions on the merger or separation of the Company passed at the general meeting.

The company's acquisition of its own shares on the grounds set out in (i) to (iii) above shall require approval by way of a resolution passed by a shareholders' general meeting. Following the company's acquisition of its shares in accordance with the foregoing, such shares shall be cancelled within ten days from the date of acquisition in the case of (i) and transferred or cancelled within six months in the case of (ii) or (iv).

Shares acquired by the company in accordance with (iii) under paragraph one of this section shall not exceed 5% of the total number of issued shares of the company. Such acquisition shall be financed by funds appropriated from the company's profit after taxation, and the shares so acquired shall be transferred to the employees of the company within one year.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### Transfer of shares

Shares held by shareholders may be transferred in accordance with the relevant laws and regulations. A shareholder may only effect a transfer of its shares on a stock exchange established in accordance with law or by other ways as required by the State Council. Registered shares may be transferred after the shareholders endorse their signatures on the back of the share certificates or in any other manner specified by the law or administrative regulations. Following the transfer, the company shall enter the name of the transferee and its address into the share register. The transfer of bearer's share certificate shall become effective upon the delivery of such share certificate to the transferee by the shareholder. Subject to *the Mandatory Provisions*, the shareholders' register may not be modified within the thirty days preceding the shareholder's general meeting or within the five days preceding any ex-dividend date fixed by the company.

Shares held by a promoter may not be transferred within one year after the company's establishment. Shares of the company issued prior to the public issue of shares shall not be transferred within one year from the date of the company's listing on a stock exchange. Directors, supervisors and the senior management of a company shall declare to the company their shareholdings in the company and any changes in such shareholdings. During each year of their term of office, they shall transfer no more than 25% of the shares they hold in the company. They shall not transfer the shares they hold within one year from the date of the company's listing on a stock exchange, nor within six months after they have resigned from their positions with the company. The articles of association may lay down other restrictive provisions in respect of the transfer of shares in the company held by the Directors, supervisors and the senior management of the company.

#### Shareholders

A shareholder's rights and duties are all stipulated in the company's articles of association, which is binding on all shareholders.

Under the PRC Company Law and the Mandatory Provisions, the rights of a shareholder include:

- to attend shareholders' general meetings and exercise the voting rights on the basis of the number of the shares held by such shareholder personally or appoint an agent to attend such meetings and exercise the rights referred to hereinabove;
- to transfer the shares held by such shareholder subject to the applicable laws, regulations and the company's articles of association;
- to bring an action in the people's court to rescind the resolution subject to the applicable laws, regulations and the company's articles of association;
- to inspect the articles of association, share register, counterfoil of company debentures, minutes of shareholders' general meetings, board resolutions, resolutions of the supervisory committee and financial and accounting reports and to make proposals or enquiries in respect of the company's operations;

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

- to receive dividends in respect of the number of shares held;
- to receive residual properties of the company in proportion to their shareholdings upon the liquidation of the company; and
- any other shareholders' rights provided for in the articles of association.

The obligations of a shareholder include the obligation to abide by the company's articles of association, to pay the subscription moneys in respect of the shares subscribed for, to be liable for the company's debts and liabilities to the extent of the amount of subscription moneys agreed to be paid in respect of the shares taken up by him and any other shareholders' obligation specified in the company's articles of association.

#### Shareholders' general meetings

The shareholders' general meeting is the organ of authority of the company, which exercises its powers in accordance with *the PRC Company Law*.

The shareholders' general meeting exercises the following principal powers:

- to decide on the company's operational policies and investment plans;
- to elect or remove the directors and supervisors (that are not staff representatives) and to decide on matters relating to the remuneration of directors and supervisors;
- to examine and approve reports of the board of directors;
- to examine and approve reports of the supervisory committee or supervisor;
- to examine and approve the company's proposed annual financial budget and final accounts;
- to examine and approve the company's proposals for profit distribution plans and recovery of losses;
- to decide on any increase or reduction of the company's registered capital;
- to decide on the issue of bonds by the company;
- to decide on issues such as merger, division, dissolution and liquidation of the company or the conversion of the corporate form;
- to amend the company's articles of association; and
- other powers as provided for in the articles of association.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

The general meeting of a company shall hold an annual meeting once every year. An extraordinary shareholders' general meeting is required to be held within two months after the occurrence of any of the following:

- the number of directors is less than the number stipulated by the law or less than two-thirds of the number specified in the articles of association;
- the aggregate losses of the company which are not recovered reach one third of the company's total paid-in share capital;
- when shareholders alone or in aggregate holding 10% or more of the company's shares request the convening of an extraordinary general meeting;
- whenever the board of directors deems necessary;
- when the supervisory committee so requests; or
- other circumstances as provided for in the articles of associations.

Shareholders' general meetings shall be convened by the board of directors, and presided over by the chairman of the board of directors. In the event that the chairman is incapable of performing or not performing his duties, the meeting shall be presided over by the vice chairman. In the event that the vice chairman is incapable of performing or not performing his duties, a director nominated by more than half of directors shall preside over the meeting. Where the board of directors is incapable of performing or not performing its duties of convening the shareholders' general meeting, the supervisory committee shall convene and preside over such meeting, shareholders alone or in aggregate holding more than 10% of the company's shares for ninety days consecutively may unilaterally convene and preside over such meeting.

Subject to *the PRC Company Law*, notice of the shareholders' annual general meeting stating the time and venue of and matters to be considered at the meeting shall be given to all shareholders twenty days before the meeting. Notice of extraordinary general meetings shall be given to all shareholders fifteen days prior to the meeting. Notice of the issuance of bearer shares shall be announced thirty days before the meeting. Subject to *the Special Regulations* and *the Mandatory Provisions*, such notice shall be delivered to all the shareholders forty-five days in advance, and the matters to be considered at the meeting shall be specified. Subject to *the Special Regulations* and *the Mandatory Provisions* and *the Mandatory Provisions*, the confirmation letter of the shareholders planning to attend the meeting shall be delivered to the company twenty days in advance of the meeting. Moreover, subject to *the PRC Company Law*, shareholders alone or in aggregate holding more than 3% of the company's shares may put forward a new proposal in writing to the board of directors ten days before the general meeting is held. The board of directors shall, within two days upon receipt of the proposal, notify the other shareholders, and

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

submit the said proposal to the general meeting for deliberation. Shareholders present at a shareholders' general meeting have one vote for each share they hold, save that shares held by the company are not entitled to any voting rights. Resolutions of the shareholders' general meeting must be adopted by more than half of the voting rights held by shareholders present at the meeting, with the exception of matters relating to merger, division, dissolution of a company, conversion of the corporate form, amendments to the articles of association or increase or reduction of the registered capital, which must be adopted by more than two-thirds of the voting rights held by the shareholders present at the meeting. Where the PRC Company Law and the articles of association provide that the transfer or acquisition of significant assets or the provision of external guarantees by a company must be approved by way of resolution of the shareholders' general meeting, the directors shall convene a shareholders' general meeting promptly to vote on the above matters. The accumulative voting system may be adopted pursuant to the provisions of the articles of association or a resolution of the shareholders' general meeting for the election of directors and supervisors at the shareholders' general meeting. Under the accumulative voting system, each share shall be entitled to votes equivalent to the number of directors or supervisors to be elected at the shareholders' general meeting and shareholders may consolidate their voting rights when casting a vote.

Minutes shall be prepared in respect of matters considered at the shareholders' general meeting and the president of the meeting and directors attending the meeting shall sign to endorse such minutes. The minutes shall be kept together with the shareholders' attendance register and the proxy forms.

According to *the Mandatory Provisions*, the increase or reduction of share capital, the issue of shares of any class, warrants or other similar securities, and bonds or debentures, the merger, division, dissolution or liquidation of the company, amendments to the articles of association and any other matters in respect of which the shareholders by ordinary resolution so decide, must be approved through special resolutions by more than two-thirds of the voting rights held by shareholders present at the meeting.

There is no specific provision in *the PRC Company Law* regarding the number of shareholders constituting a quorum in a shareholders' general meeting, although *the Special Regulations* and *the Mandatory Provisions* provide that a company's general meeting may be convened when replies to the notice of that meeting from shareholders holding shares representing 50% of the voting rights in the company have been received twenty days before the proposed date, or if that 50% level is not achieved, the company shall within five days of the last day for receipt of the replies notify shareholders again by public announcement of the matters to be considered at the meeting and the date and place of the meeting and the general meeting may be held thereafter. *The Mandatory Provisions* require class meetings to be held in the event of a variation or derogation of the class rights of a class.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### Directors

A joint stock limited liability company shall have a board of directors, which shall consist of 5 to 19 members. Members of the board of directors may include staff representatives of the company, who shall be democratically elected by the company's staff at the staff representative assembly, general staff meeting or otherwise. The term of a director shall be stipulated in the articles of association, provided that no term of office shall last for more than three years. A director may serve consecutive terms if re-elected. A director shall continue to perform his duties in accordance with the laws, administrative regulations and articles of association until a re-elected director takes office, if re-election is not conducted in a timely manner upon the expiry of his term of office or if the resignation of directors results in the number of directors being less than the quorum.

Under the PRC Company Law, the board of directors exercises the following powers:

- to convene the shareholders' general meetings and report on its work to the shareholders' general meetings;
- to implement the resolutions passed in shareholders' general meetings;
- to decide on the company's business plans and investment proposals;
- to formulate the company's proposed annual financial budget and final accounts;
- to formulate the company's profit distribution proposals and for recovery of losses;
- to formulate proposals for the increase or reduction of the company's registered capital and the issuance of corporate bonds;
- to prepare plans for the merger, division or dissolution of the company, or conversion of the corporate form;
- to decide on the company's internal management structure;
- to appoint or dismiss the company's manager and matters relating to the remuneration thereof, and based on the manager's nomination, to appoint or dismiss the deputy managers and financial officers of the company and to decide on their remuneration;
- to formulate the company's basic management system; and
- to exercise any other power under the articles of association.

Meetings of the board of directors shall be convened at least twice a year. Notice of meeting shall be given to all directors and supervisors ten days before the meeting. Interim board meetings may be convened by shareholders representing more than 10% of voting rights,

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

more than one third of the directors or the supervisory committee. The chairman of the board of directors shall convene and preside over such meeting within ten days after receiving such proposal. The board of directors may provide for a different method of giving notice and notice period for convening an extraordinary meeting of the board of directors. Meetings of the board of directors shall be held only if half or more of the directors are present. Resolutions of the board of directors require the approval of more than half of all directors. Each director shall have one vote for resolutions to be approved by the board of directors. Directors shall attend board meetings in person. If a director is unable to attend a board meeting, he may appoint another director by a written power of attorney specifying the scope of the authorization to attend the meeting on his behalf.

If a resolution of the board of directors violates the law, administrative regulations, the company's articles of association or the resolution of its shareholders' general meeting, and as a result of which the company sustains serious losses, the directors participating in adopting the resolution are liable to compensate the company. However, if it can be proved that a director expressly objected to the resolution when the resolution was voted on, and that such objections were recorded in the minutes of the meeting, such director may be relieved from that liability.

Under *the PRC Company Law*, the following persons may not serve as a director of a company:

- persons without civil capacity or with restricted civil capacity;
- persons who have committed the offence of corruption, bribery, taking of property, misappropriation of property or destruction of the social economic order, and have been sentenced to criminal punishment, where less than five years have elapsed since the date of completion of the sentence; or persons who have been deprived of their political rights due to criminal offence, where less than five years have elapsed since the date of the completion of implementation of this deprivation;
- persons who were former directors, factory managers or managers of a company or enterprise which has become bankrupt and been liquidated and who are personally liable for the bankruptcy of such company or enterprise, where less than three years have elapsed since the date of the completion of the bankruptcy and liquidation of the company or enterprise;
- persons who were legal representatives of a company or enterprise which had its business license revoked due to violation of the law and who are personally liable, where less than three years have elapsed since the date of the revocation of the business license; and
- persons who have a relatively large amount of debts due and outstanding.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

The election, appointment or engagement of directors elected or appointed by the company in violation of the aforesaid provisions shall be null and void. If one of these restrictions becomes applicable to a director during his term of office, such director shall be released of his duties by the company.

Other circumstances under which a person is disqualified from acting as a director of a company are set out in *the Mandatory Provisions*.

The board of directors shall appoint a chairman and may appoint one or more vice chairmen. The chairman and the vice chairman are elected with approval of more than half of all the directors. The chairman shall convene and preside over board meetings and examine the implementation of board resolutions. The vice chairman shall assist in the work of the chairman. In the event that the chairman is not performing his duties, the duties shall be performed by the vice chairman. In the event that the vice chairman is incapable of performing or not performing his duties, a director nominated by more than half of directors shall perform his duties.

#### **Supervisors**

A joint stock limited liability company shall have a supervisory committee composed of not less than three members. The supervisory committee is made up of representatives of the shareholders and an appropriate proportion of representatives of the company's staff. The actual proportion shall be stipulated in the articles of association, provided that the proportion of representatives of the company's staff shall not be less than one-third of the supervisors. Directors and officers may not act concurrently as supervisors. Representatives of the company's staff and workers at the supervisory committee shall be democratically elected at the staff representative assembly, general staff meeting or otherwise. The supervisory committee shall appoint a chairman and may appoint one or more vice chairmen. The chairman and the vice chairman of the supervisory committee are elected with approval of more than half of all the supervisors. The chairman of the supervisory committee shall convene and preside over supervisory committee meetings. In the event that the chairman of the supervisory committee is incapable of performing or not performing his duties, the vice chairman of the supervisory committee shall convene and preside over supervisory committee meetings. In the event that the vice chairman of the supervisory committee is incapable of performing or not performing his duties, a supervisor nominated by more than half of supervisors shall convene and preside over supervisory committee meetings.

Each term of office of a supervisor is three years and he or she may serve consecutive terms if reelected. A supervisor shall continue to perform his duties in accordance with the laws, administrative regulations and articles of association until a duly re-elected supervisor takes office, if re-election is not conducted in a timely manner upon the expiry of his term of office or if the resignation of supervisors results in the number of supervisor being less than the quorum.

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The supervisory committee exercises the following powers:

- to review the company's financial position;
- to supervise the directors and officers in their performance of their duties and to propose the removal of directors and officers who have violated laws, regulations, the articles of association or the resolution of its shareholders' general meeting;
- when the acts of directors and officers are harmful to the company's interests, to require correction of these acts;
- to propose the convening of extraordinary shareholders' general meetings and to convene and preside over shareholders' general meetings when the board of directors fails to perform the duty of convening and presiding over shareholders' general meeting under this law;
- make proposals to shareholders' general meeting;
- to initiate proceedings against directors and officers subject to the PRC Company Law; and
- other powers specified in the articles of association.

Supervisors may be in attendance at board meetings and make enquiries or proposals in respect of board resolutions. The supervisory committee of a company may initiate investigations into any irregularities identified in the operation of the company and, where necessary, may engage an accountant to assist in their work at the company's expense.

## Managers and officers

A company shall have a manager who shall be appointed or removed by the board of directors. The manager shall report to the board of directors and may exercise the following powers:

- supervise the production, business and administration of the company and arrange for the implementation of resolutions of the board of directors;
- arrange for the implementation of the company's annual business and investment plans;
- formulate plans for the establishment of the company's internal management structure;
- formulate the basic administration system of the company;

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- formulate the company's internal rules;
- recommend the appointment and dismissal of deputy managers and any financial controller;
- appoint or dismiss other administration officers (other than those required to be appointed or dismissed by the board of directors); and
- other powers conferred by the board of directors or the articles of association.

The manager shall be in attendance at board meetings.

According to *the PRC Company Law*, officers shall mean the manager, deputy manager(s), financial controller, board secretaries (in case of a listed company) of a company and other personnel as stipulated in the articles of association.

## Duties of the directors, supervisors, managers and other officers

Directors, supervisors, managers and officers of a company are required under *the PRC Company Law* to comply with the relevant laws, administrative regulations and the articles of association, and carry out their duties honestly and diligently. Directors, supervisors, managers and officers are prohibited from abusing their powers to accept bribes or other unlawful income and from misappropriating the company's properties. Directors and officers are prohibited from:

- misappropriation of company funds;
- deposit of company funds into accounts under his own name or the name of other individuals;
- loaning company funds to others or providing guarantees in favor of others supported by the company properties in violation of the articles of association or without prior approval of the shareholders' general meeting or board of directors;
- entering into contracts or deals with the company in violation of the articles of association or without prior approval of the shareholders' general meeting or board of directors;
- using their position and powers to procure business opportunities for themselves or others that should have otherwise been available to the company or operating for their own benefit or managing on behalf of others businesses similar to that of the company without prior approval of the shareholders' general meeting;

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- accepting for their own benefit commissions from a third party dealing with the company;
- unauthorized divulgence of confidential business information of the company; or
- other acts in violation of their duty of loyalty to the company.

Income generated by directors or officers in violation of the foregoing provisions shall revert to the company.

A director, supervisor or officer who contravenes any law, administrative regulation or the company's articles of association in the performance of his duties resulting in any loss to the company shall be liable for compensation.

Where the attendance of a director, supervisor or officer is requested by the shareholders' general meeting, such director, supervisor or officer shall attend the meeting as requested and answer enquiries of shareholders.

Directors and officers should furnish with all truthfulness facts and information to the supervisory committee without obstructing the discharge of duties by the supervisory committee.

The Special Regulations and the Mandatory Provisions provide that a company's directors, supervisors, managers and other officers shall have duty of loyalty towards the company. They are required to faithfully perform their duties, protect the interests of the company and not use their positions for their own benefit. The Mandatory Provisions contain detailed stipulations on these duties.

## Finance and accounting

A company shall establish its financial and accounting systems according to laws, administrative regulations and the regulations of the responsible financial department of the State Council and at the end of each financial year prepare a financial and accounting report which shall be audited by an accountant as provided by law. The financial and accounting report shall be prepared in accordance with provisions of the laws, administrative regulations and the regulations of the financial department of the State Council.

A joint stock limited liability company shall deposit its financial and accounting report at the company for inspection by the shareholders at least twenty days before the convening of an annual general meeting of shareholders. A joint stock limited liability company issuing its shares in public must publish its financial and accounting report.

When distributing each year's after-tax profits, the company shall set aside 10% of its after-tax profits for the company's statutory surplus common reserve fund (except where the fund has reached 50% of the company's registered capital). When the company's statutory

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

common reserve fund is not sufficient to make up for the company's losses of the previous year, current year profits shall be used to make good the losses before allocating such profits. After the company has made appropriations to the statutory common reserve fund from its after-tax profit, it may, with the approval of the shareholders' general meeting by way of resolution, make further appropriations from its after-tax profit to the discretionary common reserve fund. After the company has made good its losses and made allocations to its common reserve fund, the remaining profits are distributed in proportion to the number of shares held by the shareholders, or in other manner as specified in its articles of associations. Profit distributed to shareholders by the shareholders' general meeting or the board of directors before losses has been made good and appropriations have been made to the statutory commons reserve fund in violation of the foregoing provisions must be returned to the company. Company shares held by the company shall not be entitled to any distribution of profit.

The premium over the nominal value of the shares of the company on issue and other amounts required by the relevant governmental authority to be treated as the capital common reserve fund shall be accounted for as capital common reserve fund. The common reserve fund of a company shall be applied to make up the company's losses, expand the business operations of the company or increase the company's capital. The capital common reserve fund shall not be used to make good the company's losses. Upon the conversion of statutory common reserve fund into capital, the balance of the statutory common reserve fund shall not be less than 25% of the registered capital of the company before such conversion.

The company shall have no other accounting books except the statutory accounting books. The company's assets shall not be deposited in any accounts opened in the name of any individual.

## Appointment and retirement of auditors

Pursuant to *the PRC Company Law*, the appointment or dismissal of accountants responsible for the company's auditing shall be determined by the shareholders' general meeting or the board of directors in accordance with the articles of association. The accountant should be allowed to make representations when the shareholders' general meeting or board of directors is going to conduct a vote on the dismissal of the accountant. The company should provide true and complete accounting evidences, books, financial and accounting reports and other accounting data to the accountant it hires without any refusal, withholding and false information.

*The Special Regulations* require a company to employ an independent qualified firm of accountants to audit the company's annual report and review and check other financial reports. The accountant's term of office shall commerce from the end of the annual shareholders' general meeting of the company and it shall expire on the end of the next shareholders' annual general meeting of the company.

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#### **Distribution of profits**

*The Special Regulations* provide that the dividends and other distributions to be paid to holders of H shares shall be declared and calculated in Renminbi and paid in foreign currency. Under *the Mandatory Provisions*, the payment of foreign currency to shareholders shall be made through a receiving agent.

#### Amendment of articles of association

Any amendments to the articles of association must be made in accordance with the procedures set forth in applicable laws, administrative regulations and the articles of association. The amendment of articles of association involving content of *the Mandatory Provisions* will only be effective after approval by the company's approval department authorized by the State Council and the CSRC. Any changes of any registered item caused by such amendments shall be filed with the State Administration of Industry and Commerce or any of its local bureaus for registration. If the amendment to the articles of association falls to be registered and filed and has been adopted, the company must process registration of changes in accordance with applicable laws and regulations.

## **Dissolve and liquidation**

According to *the PRC Company Law*, a company shall be dissolved by reason of the following:

- the term of its operations set down in the company's articles of association has expired or other events of dissolution specified in the company's articles of association have occurred;
- (ii) the shareholders' general meeting have resolved to dissolve the company;
- (iii) the company is dissolved by reason of its merger or demerger;
- (iv) the business license is invalidated; the operation is suspended, or the company is dissolved as ordered; or
- (v) the company is dissolved by the people's court in response to the request of shareholders holding shares that represent more than 10% of the voting rights of all shareholders of the company, on the grounds that the operation of the company experiences serious difficulties that cannot be resolved through other means, rendering ongoing existence of the company a source of significant losses for shareholders.

In the event of (i) above, the company may carry on its existence by amending its articles of association. The amendment of the articles of association in accordance with provisions set out in the previous paragraph shall require approval of shareholders holding more than two-thirds of voting rights of shareholders attending a shareholders' general meeting in the case of a joint stock limited liability company.

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Where the company is dissolved in the circumstances described in (i), (ii), (iv) or (v) above, a liquidation committee shall be established and liquidation within fifteen days after the occurrence of an event of dissolution.

Members of the liquidation committee of a joint stock limited liability company shall be composed of its directors or the person appointed by the shareholders' general meeting. If a liquidation committee is not established within the stipulated period, the company's creditors can apply to the people's court, requesting the court to appoint relevant personnel to form the liquidation committee. The people's court should accept such application and form a liquidation committee to conduct a liquidation in a timely manner.

The liquidation committee shall exercise the following powers during the liquidation period:

- to handle the company's assets and to prepare a balance sheet and an inventory of the assets;
- to notify creditors or issue public notices;
- to deal with the company's outstanding businesses related to liquidation;
- to pay any tax overdue as well as tax amounts arising from the process of liquidation;
- claiming credits and paying off debts;
- to handle the surplus assets of the company after its debts have been paid off; and
- to represent the company in civil lawsuits.

The liquidation committee shall notify the company's creditors within ten days after its establishment, and issue public notices in the newspapers within sixty days. A creditor shall lodge his claim with the liquidation committee within thirty days after receiving notification, or within forty-five days of the public notice if he did not receive any notification. A creditor shall state all matters relevant to his creditor rights in making his claim and furnish evidence. The liquidation committee shall register such creditor rights. The liquidation committee shall not make any debt settlement to creditors during the period of claim.

Upon liquidation of the company's properties and the preparation of the balance sheet and inventory of assets, the liquidation committee shall draw up a liquidation plan to be submitted to the shareholders' general meeting or people's court for endorsement.

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The remaining assets of the company after payment of liquidation expenses, wages, social insurance expenses and statutory compensation, outstanding taxes and the company's debt shall be distributed to shareholders according to shareholding proportion in the case of joint stock limited companies. The company shall continue to exist during the liquidation period, although it can only engage in any operating activities that are related to the liquidation. The company's properties shall not be distributed to the shareholders before repayment are made in accordance to the foregoing provisions.

Upon liquidation of the company's properties and the preparation of the balance sheet and inventory of assets, if the liquidation committee becomes aware that the company does not have sufficient assets to meet its liabilities, it must immediately apply to the people's court for a declaration for bankruptcy.

Following such declaration, the liquidation committee shall hand over all affairs of the liquidation to the people's court.

Upon completion of the liquidation, the liquidation committee shall submit a liquidation report to the shareholders' general meeting or the people's court for verification. Thereafter, the report shall be submitted to the company's registration authority in order to cancel the company's registration, and a public notice of its termination shall be issued. Members of the liquidation committee are required to discharge their duties honestly and in compliance with the relevant laws. Members of the liquidation committee shall be prohibited from making of their powers to accept bribes or other unlawful income and from appropriating the company's properties.

A member of the liquidation committee is liable to indemnify the company and its creditors in respect of any loss arising from his willful or material default.

## **Overseas Listing**

The shares of a company shall only be listed overseas after obtaining approval from the securities regulatory authority of the State Council and the listing must be arranged in accordance with procedures specified by the State Council.

According to *the Special Regulations*, a company's plan to issue H shares and domestic invested shares which has been approved by the CSRC may be implemented respectively by the board of directors of a company, within 15 months after approval is obtained from the CSRC.

#### Loss of share certificates

A shareholder may apply, in accordance with the public notice procedures set out in *the PRC Civil Procedure Law*, to a people's court in the event that share certificates in registered form are either stolen, lost or destroyed, for a declaration that such certificates will no longer be valid. After such a declaration has been obtained, the shareholder may apply to the company for the issuance of replacement certificates.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

The Mandatory Provisions have additional provisions on loss of share certificates and H share certificates of shareholders of overseas listed foreign shares, which are set out in the Articles of Association.

## Suspension and Termination of Listing

According to *the PRC Securities Law* (《中華人民共和國證券法》), the trading of shares of a company on a stock exchange may be suspended if so decided by the relevant stock exchange under one of the following circumstances:

- the company no longer meets the condition for listing due to the changes in the total share capital, shareholding distribution, etc. of the company;
- the company fails to follow the rules to disclose its financial position, or makes false entries in its financial statements, which may mislead investors;
- the company has committed a major breach of the law;
- the company has incurred losses for three (3) consecutive years; or
- other circumstances as required by the listing rules of the relevant stock exchange(s).

Under *the PRC Securities Law*, where a listed company is under any one of the following circumstances, the stock exchange shall decide to terminate the listing for trading of its shares:

- it no longer meets the conditions for listing due to the changes in the total share capital, shareholding distribution, etc. of the company and has failed to meet such conditions within the specified time limit set by the stock exchange;
- it fails to follow the rules to disclose its financial position, or makes false entries in its financial statements and refuses to make corrections thereto;
- it has suffered continuous losses for the most recent three years, and has failed to generate profit in the year thereafter;
- it has been dissolved or declared bankrupt; and
- such other circumstances as may be so prescribed in the listing rules of the stock exchange.

## Merger and demerger

Merger of companies may either be merger by consolidation or merger by incorporation. Merger by consolidation means that the company absorbs other companies while the absorbed companies shall be dissolved. Merger by incorporation means that two or more companies merger into a newly incorporated company while all the merged parties shall be dissolved.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### SECURITIES LAW AND OTHER RELEVANT REGULATIONS

The PRC has promulgated a number of regulations that relate to the issue and trading of Shares and disclosure of information by the Company. The CSRC is the supervisory and regulatory institution for securities in the PRC. It is responsible for the formulation of the policies relating to securities, the drafting of securities laws and regulations, the supervision of the securities markets, market intermediaries and participants, the supervision and regulation of the domestic and overseas public offering of securities by Chinese companies, as well as the supervision and regulation of securities transactions.

On April 22, 1993, the State Council promulgated the Provisional Regulations Concerning the Issue and Trading of Shares (《股票發行與交易管理暫行條例》) (the "Securities Provisional Regulations"). These regulations deal with the application and approval procedures for public offerings of equity securities, trading in equity securities, the acquisition of listed companies, deposit, settlement, clearing and transfer of listed equity securities, the disclosure of information with respect to a listed company, investigation and penalties and dispute settlement. According to these regulations, a company must obtain the approval of the Securities Committee (being current CSRC) to directly or indirectly offer its shares outside the PRC.

On December 25, 1995, the State Council promulgated the *Regulations of the State Council Concerning Domestic Listed Foreign Shares of Joint Stock Limited Liability Companies*. These regulations deal mainly with the issue, subscription, trading and declaration of dividends and other distributions of domestic listed foreign shares and disclosure of information related to joint stock limited liability companies with domestically listed foreign shares.

The PRC Securities Law took effect on July 1, 1999 and was revised for the first time as of August 28, 2004, for the second time on October 27, 2005, for the third time on June 29, 2013 and for the fourth time on August 31, 2014. This is the first national securities law in the PRC, and it is divided into 12 chapters and 240 articles regulating, among other things, the issue and trading of securities, takeovers by listed companies, securities exchanges, securities companies and the duties and responsibilities of the State Council's securities regulatory authorities. The PRC Securities Law comprehensively regulates activities in the PRC securities market. Article 238 of the PRC Securities Law provides that a company must obtain prior approval from the State Council's regulatory authorities to list shares outside the PRC. Article 239 of the PRC that are to be subscribed and traded in foreign currencies shall be separately formulated by the State Council. Currently, the issue and trading of foreign issued shares (including H shares) are still mainly governed by the rules and regulations promulgated by the State Council and the CSRC.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### ARBITRATION AND ENFORCEMENT OF ARBITRAL AWARDS

*The Arbitration Law of the People's Republic of China* (《中華人民共和國仲裁法》) (the "**Arbitration Law**") was passed by the SCNPC on August 31, 1994 and became effective on September 1, 1995 and was amended on August 27, 2009. It is applicable to contract disputes and other property disputes between natural person, legal person and other organizations where the parties have entered into a written agreement to refer the matter to arbitration before an arbitration committee constituted in accordance with the Arbitration Law. Under the Arbitration Law, an arbitration committee may, before the promulgation by the PRC Arbitration Association of arbitration regulations, formulate interim arbitration rules in accordance with *the Arbitration Law* and *the PRC Civil Procedure Law*. Where the parties have by agreement provided arbitration as the method for dispute resolution, the people's court will refuse to handle the case unless the arbitration agreement is null and void.

Under *the Mandatory Provisions* and the Articles of Association, a claimant may select the China International Economic and Trade Arbitration Commission to conduct arbitration in accordance with its arbitration rules or the Hong Kong International Arbitration Center to conduct arbitration in accordance with its securities arbitration rules.

If the claimant elects for arbitration to be carried out at the Hong Kong International Arbitration Center, any party to the dispute or claim may apply for a hearing to take place in Shenzhen in accordance with *the Securities Arbitration* Rules of the Hong Kong International Arbitration Center. In accordance with *the Arbitration Regulations of China International Economic and Trade Arbitration Commission* (《中國國際經濟貿易仲裁委員會仲裁規則》) amended on February 3, 2012 and implemented on May 1, 2012, the China International Economic and Trade Arbitration Commission shall deal with economic and trading disputes over contractual or non-contractual transactions, including disputes involving Hong Kong based on the agreement of the parties. The arbitration commission is established in Beijing and its branches and centers have been set up in Shenzhen, Shanghai, Tianjin and Chongqing.

Under *the Arbitration Law* and *the PRC Civil Procedure Law*, an arbitral award is final and binding on the parties. If a party fails to comply with an award, the other party to the award may apply to the people's court for enforcement. A people's court may refuse to enforce an arbitral award made by an arbitration commission if there is any procedural or membership irregularity specified by law or the award exceeds the scope of the arbitration agreement or is outside the jurisdiction of the arbitration commission.

A party seeking to enforce an arbitral award by a PRC arbitration panel against a party who, or whose property, is not within the PRC, may apply to a foreign court with jurisdiction over the case for enforcement.

Similarly, an arbitral award made by a foreign arbitration body may be recognized and enforced by the PRC courts in accordance with the principles of reciprocity or any international treaty concluded or acceded to by the PRC.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

The PRC acceded to the Convention on the Recognition and Enforcement of Foreign Arbitral Awards (the "New York Convention") (《關於承認及執行國外仲裁裁決之紐約公約》) adopted on June 10, 1958 pursuant to a resolution of the Standing Committee passed on December 2, 1986. The New York Convention provides that all arbitral awards made in a state which is a party to the New York Convention shall be recognized and enforced by other parties to the New York Convention, subject to their right to refuse enforcement under certain circumstances, including where the enforcement of the arbitral award is against the public policy of the state to which the request for enforcement is made.

It was declared by the Standing Committee simultaneously with the accession of the PRC that (i) the PRC will only recognize and enforce foreign arbitral awards on the principle of reciprocity and (ii) the PRC will only apply the New York Convention in disputes considered under PRC laws to arise from contractual and non-contractual mercantile legal relations. On June 18, 1999, an arrangement was made between Hong Kong Special Administrative Region of the PRC and the Supreme People's Court of the PRC for the mutual enforcement of arbitral awards. This new arrangement was approved by the Supreme People's Court of the PRC and the Hong Kong Legislative Council, and became effective on February 1, 2000. The arrangement is made in accordance with the spirit of the New York Convention on the Recognition and Enforcement of Foreign Arbitral Awards 1958. Under the arrangement, the Courts of the Hong Kong Special Administrative Region of the PRC agree to enforce the awards made pursuant to the Arbitration Law of the PRC by the arbitral authorities in the Mainland. The list of the arbitral authorities in the Mainland is to be supplied by the Legislative Affairs Office of the State Council (國務院法制辦公室) through the Hong Kong and Macau Affairs Office of the State Council (國務院港澳事務辦公室). The People's Court of the Mainland agree to enforce the awards made in Hong Kong Special Administrative Region of the PRC pursuant to the Arbitration Ordinance of Hong Kong.

# SUMMARY OF MATERIAL DIFFERENCES BETWEEN HONG KONG AND PRC COMPANY LAW

The Hong Kong law applicable to a company incorporated in Hong Kong is based on Companies Ordinance and supplemented by common law and the rules of equity that apply to Hong Kong. As a joint stock limited liability company established in the PRC that is seeking a listing of H Shares on the Stock Exchange, we are governed by *the PRC Company Law* and all the rules and regulations promulgated pursuant to *the PRC Company Law*.

In the following sections, we summarize certain material differences between Hong Kong company law applicable to a company incorporated in Hong Kong and *the PRC Company Law* applicable to a joint stock limited liability company incorporated and existing under *the PRC Company Law*. This summary is, however, not intended to be an exhaustive comparison.

## **Corporate Existence**

Under Hong Kong company law, a company having share capital is incorporated by the Registrar of Companies in Hong Kong and upon its incorporation, the company will acquire an independent corporate existence. A company may be incorporated as a public company or a

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

private company. Pursuant to Companies Ordinance, the articles of association of a private company incorporated in Hong Kong shall contain certain preemptive provisions. The articles of association of a public company do not contain such pre-emptive provisions.

Under *the PRC Company Law*, a joint stock limited liability company may be incorporated by promotion or public subscription. The amended *PRC Company Law* which came into effect on March 1, 2014 has no provision on the minimum registered capital of joint stock limited liability company, except that laws, administrative regulations and State Council decisions have separate provisions on paid-in registered capital and the minimum registered capital, in which case the company should follow such provisions.

Hong Kong law does not prescribe any minimum capital requirement for a Hong Kong company.

## Share Capital

Under Hong Kong law, a company may state in its articles of association the maximum number of shares that it may issue. If a maximum number of shares is stated, the company is not bound to issue the entire amount, and therefore the maximum number of shares it may issue may be larger than its issued share capital. In this case, the directors of a Hong Kong company may, with the prior approval of the shareholders if required, cause the company to issue new shares. *The PRC Company Law* does not provide for a maximum number of shares to be issued. Our registered capital is the amount of our issued share capital. Any increase in our registered capital must be approved by our shareholders' general meeting and must be in compliance with provisions stipulated by the relevant PRC governmental and regulatory authorities.

Under *the PRC Securities Law*, a company which is authorized by the relevant securities administration authority to list its shares on a stock exchange must have a registered capital of not less than RMB30 million. Hong Kong law does not prescribe any minimum capital requirements for companies incorporated in Hong Kong.

Under *the PRC Company Law*, the shares may be subscribed for in the form of money or non-monetary assets (other than assets not entitled to be used as capital contributions under relevant laws and administrative regulations). For non-monetary assets to be used as capital contributions, appraisals and verification must be carried out to ensure no over-valuation or under-valuation of the assets. There is no such restriction on a Hong Kong company under Hong Kong law.

## **Restrictions on Shareholding and Transfer of Shares**

Our Domestic Shares, which are denominated and subscribed for in Renminbi, may be subscribed for or traded by the State, PRC legal persons, natural persons and other entities as stipulated by PRC laws and regulations. Our overseas listed H Shares, which are denominated in Renminbi and subscribed for in a currency other than Renminbi, may only be subscribed for, and traded by, investors from Hong Kong, Macau and Taiwan or any country and territory outside the PRC, or qualified domestic institutional investors.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

Under *the PRC Company Law*, a promoter of a joint stock limited liability company is not allowed to transfer the shares it holds for a period of one year after the date of establishment of the company. Shares in issue prior to our [**REDACTED**] cannot be transferred within one year from the listing date of the shares on a stock exchange. Shares in a joint stock limited liability company held by its directors, supervisors and managers and transferred each year during their term of office shall not exceed 25% of the total shares they held in the company, and the shares they held in the company cannot be transferred within one year from the listing date of the shares, and also cannot be transferred within half a year after the said personnel has left office. The articles of association may set other restrictive requirements on the transfer of the company's shares held by its directors, supervisors and officers. There are no such restrictions on shareholdings and transfers of shares under Hong Kong law, apart from the six-month lockup on the company's issue of shares and the 12-month lockup on controlling shareholders' disposal of shares.

## **Financial Assistance for Acquisition of Shares**

Although *the PRC Company Law* does not prohibit or restrict us or our subsidiaries from providing financial assistance for the purpose of an acquisition of our Shares, *the Mandatory Provisions* contain restrictions on a company and its subsidiaries from providing such financial assistance similar to those under the Hong Kong company law.

## Variation of Class Rights

The PRC Company Law makes no special provision relating to variation of class rights. However, the PRC Company Law states that the State Council can promulgate regulations relating to other kinds of shares. The Mandatory Provisions contain elaborate provisions relating to the circumstances which are deemed to be variations of class rights and the approval procedures required to be followed in respect thereof. These provisions have been incorporated in the Articles of Association, which are summarized in Appendix VI.

Under Companies Ordinance, rights attached to any class of shares can be varied only (i) with the consent in writing of the holders representing at least 75% of the total voting rights of holders of shares in that class, (ii) with the approval by special resolution passed at a separate general meeting of holders of shares in the class or (iii) if there are provisions in the articles of association for the variation of those rights, then in accordance with those provisions.

We (as required by *the Listing Rules* and *the Mandatory Provisions*) have adopted in the Articles of Association provisions protecting class rights in a similar manner to those found in Hong Kong law. Holders of overseas listed foreign invested shares and domestic invested shares are defined in the Articles of Association as different classes, however, the special voting procedures for shareholders of different classes shall not apply in the following circumstances:

• the Company issues and allots, in any 12-month period, pursuant to a shareholders' special resolution, not more than 20% of each of the issued overseas listed foreign invested shares and the issued domestic invested shares existing as at the date of the shareholders' special resolution;

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

- the plan for the issue of domestic invested shares and listed foreign invested shares upon its establishment is implemented within 15 months following the date of approval by the CSRC; or
- upon the listing and trading of domestic shares on an overseas stock exchange, provided that the listing and trading of such transferred shares shall have obtained the approval of the authorized securities approval authorities of the State Council, including the CSRC.

## Directors

The PRC Company Law, unlike Hong Kong company law, does not contain any requirements relating to the declaration of directors' interests in material contracts, restrictions on companies providing certain benefits to directors and guarantees in respect of directors' liability and prohibitions against compensation for loss of office without shareholders' approval. *The Mandatory Provisions*, however, contain certain restrictions on major dispositions and specify the circumstances under which a director may receive compensation for loss of office, all of which provisions have been incorporated in the Articles of Association, a summary of which is set out in Appendix VI.

#### **Board of Supervisors**

Under the PRC Company Law, a company's directors and managers are subject to the supervision of a Board of Supervisors. There is no mandatory requirement for the establishment of a board of supervisors for a company incorporated in Hong Kong. *The Mandatory Provisions* provide that each supervisor owes a duty, in the exercise of his powers, to act in good faith and honestly in what he considers to be our best interests and to exercise the care, diligence and skill that a reasonably prudent person would exercise in comparable circumstances.

## **Derivative Action by Minority Shareholders**

Hong Kong law permits minority shareholders to start a derivative action on behalf of a company against directors who have committed a breach of their fiduciary duties to the company, if such directors control a majority of votes at a general meeting, thereby effectively preventing a company from suing the directors in breach of their duties in its own name. *The PRC Company Law* gives our shareholders the right to initiate proceedings in the people's court to restrain the implementation of any resolution passed by our shareholders in a general meeting, or by the Board, that violates any law, administrative rules or articles of association or if the directors, supervisors or senior managers violate laws, administrative rules or articles of association when performing their duties and cause losses to the company. The Mandatory Provisions, however, provide us with certain remedies against the Directors, Supervisors and officers who breach their duties to us. In addition, as a condition to the listing of our H Shares on the Stock Exchange and in accordance with our Articles of Association, each of our Directors and Supervisors is required to give an undertaking in favor of us acting as agent for each of our shareholders. This undertaking allows minority shareholders to take action against our Directors and Supervisors when they fail to perform their respective duties.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### **Protection of Minorities**

Under Hong Kong law, a shareholder who complains that the affairs of a company incorporated in Hong Kong are conducted in a manner unfairly prejudicial to his interests may petition to the court to either wind up the company or make an appropriate order regulating the affairs of the company. In addition, on the application of a specified number of members, the Financial Secretary may appoint inspectors who are given extensive statutory powers to investigate the affairs of a company incorporated in Hong Kong. The PRC Company Law provides that if any company encounters any serious difficulty in its operations or management to the extent that the interests of its shareholders would be seriously harmed if the company continues to exist, and such difficulty cannot be resolved by any other means, the shareholders holding ten percent or more of the voting rights of the issued shares of the company may petition the people's court to dissolve the company. The Mandatory Provisions contain provisions to the effect that a controlling shareholder may not exercise its voting rights (i) to relieve a director or supervisor of his duty to act honestly in the best interests of the company, (ii) to approve the expropriation by a director or supervisor of the company's assets, or (iii) to approve the deprivation by a director or supervisor of specific rights of other shareholders, in each case prejudicial to the interests of the shareholders generally or part of the shareholders of a company.

## Notice of Shareholders' General Meetings

Under the PRC Company Law, notice of a shareholders' annual general meeting must be given not less than 20 days before the meeting. Under *the Special Regulations* and the Mandatory Provisions, 45 days' written notice must be given to all our shareholders and shareholders who wish to attend the meeting must reply in writing no less than 20 days before the date of the meeting. For a limited company incorporated in Hong Kong, the minimum period of notice is 21 days for annual general meetings and 14 days for other general meetings.

## Quorum for Shareholder' General Meetings

Under Hong Kong law, the quorum for a meeting of a company must be at least two members unless the articles of association of the company otherwise provide. For companies with one member, one member shall constitute a quorum. *The PRC Company Law* does not specify any quorum requirement for a shareholders' general meeting, but *the Special Regulations* and *the Mandatory Provisions* provide that our general meeting may only be convened when replies to the notice of that meeting have been received from shareholders whose Shares represent at least 50% of the voting rights at least 20 days before the proposed date of the meeting, or if that 50% level is not achieved, we must within five days notify our shareholders again by way of a public announcement and we may hold the shareholders' general meeting thereafter.

## Voting

Under Hong Kong law, an ordinary resolution is passed by a simple majority of votes cast by members present in person or by proxy at a general meeting and a special resolution is passed by a majority of at least 75% of votes cast by members present in person or by proxy

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

at a general meeting. Under the PRC Company Law, the passing of any resolution requires affirmative votes of our shareholders representing more than half of the voting rights represented by the shareholders who attend the general meeting except in cases of proposed amendments to our Articles of Association, increase or decrease of registered capital, merger, division or dissolution, or change of corporation form, which require affirmative votes of our shareholders representing more than two thirds of the voting rights represented by the shareholders who attend the general meeting.

#### **Financial Disclosure**

We are required under *the PRC Company Law* to make available at our company for inspection by shareholders our annual financial statements (including but not limited to balance sheet, income statement and other relevant documents) 20 days before our shareholders' annual general meeting. In addition, we must publish our financial statements and our financial statements must be verified by registered accountants. The Companies Ordinance requires a company incorporated in Hong Kong to send to every shareholder a copy of its financial statements, directors' report and auditor's report, which are to be laid before the company in its annual general meeting, at least 21 days before such meeting.

We are required under PRC law to prepare our financial statements in accordance with PRC accounting standards. *The Mandatory Provisions* require that we must, in addition to preparing our accounts according to PRC standards, have our accounts prepared and audited in accordance with international or Hong Kong accounting standards and our financial statements must also contain a statement of the financial effect of the material differences (if any) from the financial statements prepared in accordance with the PRC accounting standards. The Company is required to publish its interim and annual accounts within 60 days from the end of the first six months of a financial year and within 120 days from the end of a financial year, respectively.

The Special Regulations require that there should not be any inconsistency between the information disclosed within and outside the PRC and that, to the extent that there are differences in the information disclosed in accordance with the relevant PRC and overseas laws, regulations and requirements of the relevant stock exchanges, such information should also be disclosed simultaneously.

#### Information on Directors and Shareholders

The PRC Company Law gives our shareholders the right to inspect our Articles of Association, minutes of the shareholders' general meetings and financial and accounting reports. Under the Articles of Association, shareholders have the right to inspect and copy (at reasonable charges) certain information on shareholders and on directors similar to that available to shareholders of Hong Kong companies under Hong Kong law.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

## **Receiving Agent**

Under the PRC Company Law and Hong Kong law, dividends once declared are debts payable to shareholders. The limitation period for debt recovery action under Hong Kong law is six years, while under the PRC law this limitation period is two years. The Mandatory Provisions require us to appoint a trust company registered under the Hong Kong Trustee Ordinance (Chapter 29 of the Laws of Hong Kong) as a receiving agent to receive on behalf of holders of H Shares dividends declared and all other monies owed by us in respect of our Shares.

## **Corporate Reorganization**

Corporate reorganizations involving a company incorporated in Hong Kong may be effected in a number of ways, such as a transfer of the whole or part of the business or property of the company in the course of being wound up voluntarily to another company pursuant to Section 237 of *the Hong Kong Companies (Winding Up and Miscellaneous Provisions)* Ordinance or a compromise or arrangement between the company and its creditors or between the company and its members pursuant to Sections 673 and 674 of the Companies Ordinance, which requires the sanction of the court. Under *the PRC Company Law*, the merger, demerger, dissolution or change to the status of a joint stock limited liability company has to be approved by shareholders' general meeting of the company.

## **Dispute Arbitration**

In Hong Kong, disputes between shareholders on the one hand, and a company incorporated in Hong Kong or its directors on the other, may be resolved through the courts. *The Mandatory Provisions* provide that such disputes should be submitted to arbitration at either the Hong Kong International Arbitration Centre (the "**HKIAC**") or the China International Economic and Trade Arbitration Commission (the "**CIETAC**"), at the claimant's choice.

## **Mandatory Deductions**

Under the PRC Company Law, after-tax profits of a company are subject to deductions of the statutory surplus common reserve fund of a company before they can be distributed to shareholders. There are prescribed limits under *the PRC Company Law* for such deductions. There are no corresponding provisions under the Companies Ordinance.

## **Remedies of the Company**

Under the PRC Company Law, if a director, supervisor or senior manager in carrying out his duties infringes any law, administrative regulation or the articles of association of a company, which results in damage to the company, that director, supervisor or senior manager should be responsible to the company for such damages. In addition, in compliance with *the Listing Rules*, remedies of the Company similar to those available under the Hong Kong law (including rescission of the relevant contract and recovery of profits made by a Director, Supervisor or officer) have been set out in the Articles of Association.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

## Dividends

Under PRC law, the Company is required to withhold, and pay to the relevant tax authorities, any tax payable under PRC law on any dividends or other distributions payable to a shareholder in certain circumstances. Under Hong Kong law, the limitation period for an action to recover a debt (including the recovery of dividends) is six years, whereas under PRC laws, the relevant limitation period is two years. The Company shall not exercise its powers to forfeit any unclaimed dividend in respect of H Shares until after the expiry of the applicable limitation period.

#### **Fiduciary Duties**

In Hong Kong, there is the common law concept of the fiduciary duty of directors. Under *the PRC Company Law* and *the Special Regulations*, directors, supervisors, officers owe a fiduciary duty towards their company and are not permitted to engage in any activities which damage the interests of their company or engage in any business similar with their company.

#### **Closure of Register of Shareholders**

The Companies Ordinance requires that the register of shareholders of a company must not generally be closed for the registration of transfers of shares for more than 30 days (extendable to 60 days in certain circumstances) in a year, whereas, as required by the Mandatory Provisions, share transfers may not be registered within 30 days before the date of a shareholders' general meeting or within five days before the record date set for the purpose of distribution of dividends.

## LISTING RULES

*The Listing Rules* provide additional requirements which apply to us as an issuer incorporated in the PRC as a joint stock limited liability company and seeking a primary listing or whose primary listing is on the Stock Exchange. Set out below is a summary of the principal provisions containing the additional requirements which apply to us.

## **Compliance** adviser

We are required to appoint a compliance adviser acceptable to the Stock Exchange for the period commencing on the Listing Date and ending on the date of publication of our financial results for the first full financial year commencing after the Listing Date, to provide us with professional advice on continuous compliance with *the Hong Kong Listing Rules*, and to act at all times, in addition to our two authorized representatives, as our principal channel of communication with the Stock Exchange. The appointment of the compliance adviser may not be terminated until a replacement acceptable to the Stock Exchange has been appointed.

If the Stock Exchange is not satisfied that the compliance adviser is fulfilling its responsibilities adequately, it may require us to terminate the compliance adviser's appointment and appoint a replacement.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

The compliance adviser must keep the Company informed on a timely basis of changes in the Listing Rules and any new or amended law, regulation or code in Hong Kong applicable to the Company. It must act as the Company's principal channel of communication with the Stock Exchange if the authorized representatives of the Company are expected to be frequently outside Hong Kong.

#### Accountant's Report

An accountant's report will not normally be regarded as acceptable by the Stock Exchange unless the relevant accounts have been audited to a standard comparable to that required in Hong Kong or under International Standards on Auditing or China Auditing Standards. Such report will normally be required to conform to Hong Kong or international accounting standards or China Accounting Standards for Business Enterprises.

#### **Process Agent**

We are required to appoint and maintain a person authorized to accept service of process and notices on our behalf in Hong Kong throughout the period during which our securities are listed on the Stock Exchange and must notify the Stock Exchange of his, her or its appointment, the termination of his, her or its appointment and his, her or its contact particulars.

#### **Public Shareholding**

If at any time there are existing issued securities of a PRC issuer other than foreign shares ("foreign shares") which are listed on the Stock Exchange, the Listing Rules require that the aggregate amount of the H shares and other securities held by the public must constitute not less than 25% of the Company's total issued share capital and that the class of securities for which listing is sought must not be less than 15% of the Company's total issued share capital if the company has an expected market capitalization at the time of listing of not less than HK\$50,000,000. The Hong Kong Stock Exchange may, at its discretion, accept a lower percentage of between 15% and 25% if the Company has an expected market capitalization at the time of listing of more than HK\$10,000,000.

#### **Independent Directors and Supervisors**

Independent Directors are required to demonstrate an acceptable standard of competence and adequate commercial or professional expertise to ensure that the interests of our general body of shareholders will be adequately represented. Supervisors must have the character, expertise and integrity and be able to demonstrate a standard of competence commensurate with their position as Supervisors.

## **Restrictions on Purchase of our Own Securities**

Subject to governmental approvals and the Articles of Association, we may repurchase our own H Shares on the Stock Exchange in accordance with the provisions of *the Listing Rules*. Approval by way of special resolution of the holders of our Domestic Shares and the

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

holders of H Shares at separate class meetings conducted in accordance with the Articles of Association is required for share repurchases. In seeking approvals, we are required to provide information on any proposed or actual purchases of all or any of our equity securities, whether or not listed or traded on the Stock Exchange. We must also state the consequences of any purchases which will arise under either or both of the Hong Kong Takeovers Code and any similar PRC law of which Directors are aware, if any. Any general mandate given to Directors to repurchase H Shares must not exceed 10% of the total number of our issued H Shares.

#### **Redeemable Shares**

We must not issue any redeemable shares unless the Stock Exchange is satisfied that the relative rights of the holders of our H Shares are adequately protected.

#### **Pre-emptive Rights**

Except in the circumstances mentioned below, Directors are required to obtain the approval by a special resolution of shareholders in general meeting, and the approvals by special resolutions of the holders of our Domestic Shares and H Shares (each being otherwise entitled to vote at general meetings) at separate class meetings conducted in accordance with the Articles of Association, prior to authorizing, allotting, issuing or granting Shares or securities convertible into Shares, options, warrants or similar rights to subscribe for any Shares or such convertible securities.

No such approval will be required to the extent that our existing shareholders have by special resolution in general meeting given a mandate to Directors, either unconditionally or subject to such terms and conditions as may be specified in the resolution, to authorize, allot or issue, either separately or concurrently once every 12 months, not more than 20% of each of the existing issued Domestic Shares and H Shares as of the date of the passing of the relevant special resolution, or such Shares are issued as part of our plan at the time of our establishment to issue Domestic Shares and H Shares and which plan is implemented within 15 months from the date of approval by the State Council Securities Policy Committee.

## **Supervisors**

The Company is required to adopt rules governing dealings by its supervisors in securities of the Company in terms no less exacting than those of the model code (set out in Appendix 10 to *the Listing Rules*) issued by the Stock Exchange.

The Company is required to obtain the prior approval of its shareholders at a general meeting (at which the relevant supervisor and his associates shall not vote on the matter) prior to the Company or any of its subsidiaries entering into a service contract of the following nature with a supervisor or proposed supervisor of the Company or its subsidiary: (1) the duration of the service contract may exceed three years; or (2) in order to entitle our Company or any of its subsidiaries to terminate the contract, the service contract expressly requires the Company or any of its subsidiaries to give more than one year's notice or to pay compensation or make other payments equivalent to more than one year's emoluments of the relevant supervisor or proposed supervisor.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

The remuneration committee of the Company or an independent board committee must form a view in respect of service contracts that require shareholders' approval and advise shareholders (other than shareholders with a material interest in the service contracts and their associates) as to whether the terms are fair and reasonable, advise whether such contracts are in the interests of the Company and its shareholders as a whole and advise shareholders on how to vote.

## Amendment to Articles of Association

We may not permit or cause any amendment to our Articles of Association which would cause them to cease to comply with the PRC Company Law, *the Mandatory Provisions* or *the Listing Rules*.

## **Documents for Inspection**

We are required to make available at a place in Hong Kong for inspection by the public and our shareholders free of charge, and for copying by our shareholders at reasonable charges the following:

- complete duplicate register of shareholders;
- report showing the state of our issued share capital;
- our latest audited financial statements and the reports of the Directors, auditors and (if any) Supervisors, if any, thereon;
- special resolutions;
- reports showing the number and nominal value of securities repurchased by us since the end of the last financial year, the aggregate amount paid for such securities and the maximum and minimum prices paid in respect of each class of securities repurchased (with a breakdown between Domestic Shares and H Shares);
- copy of the latest annual return filed with the PRC State Administration for Industry and Commerce or other competent PRC authority; and
- for shareholders only, copies of minutes of meetings of shareholders.

## **Receiving Agents**

Under Hong Kong law, we are required to appoint one or more receiving agents in Hong Kong and pay to such agents dividends declared and other monies owed in respect of the H Shares to be held, pending payment, in trust for the holders of such H Shares.

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

#### **Statements in Share Certificates**

We are required to ensure that all our listing documents and share certificates include the statements stipulated below and to instruct and cause each of our share registrars not to register the subscription, purchase or transfer of any of our Shares in the name of any particular holder unless and until such holder delivers to the share registrar a signed form in respect of those Shares bearing statements to the following effect, that the acquirer of Shares:

- agrees with us and each shareholder, and we agree with each shareholder, to observe and comply with *the PRC Company Law*, *the Special Regulations* and the Articles of Association;
- agrees with us, each shareholder, Director, Supervisor, manager and other officer and we acting both for the company and for each Director, Supervisor, manager and other officer, agree with each shareholder to refer all differences and claims arising from the Articles of Association or any rights or obligations conferred or imposed by *the PRC Company Law*, *the Special Regulations* or other relevant laws and administrative regulations concerning our affairs to arbitration in accordance with the Articles of Association. Any reference to arbitration will be deemed to authorize the arbitration tribunal to conduct its hearing in open session and to publish its award. Such arbitration will be final and conclusive;
- agrees with us and each shareholder that Shares are freely transferable by the holder thereof; and
- authorizes us to enter into a contract on his behalf with each Director and officer whereby such Directors and officers undertake to observe and comply with their obligations to shareholders as stipulated in the Articles of Association.

# Compliance with the PRC Company Law, the Special Regulations and the Articles of Association

We are required to observe and comply with *the PRC Company Law*, *the Special Regulations* and the Articles of Association.

## Contract between Us and Directors, Supervisors and other Senior Managers

We are required to enter into a contract in writing with every Director, Supervisor and other senior manager containing at least the following provisions:

• an undertaking by the Director, Supervisor or other senior manager to us to observe and comply with *the PRC Company Law*, *the Special Regulations*, the Articles of Association, the Hong Kong Takeovers Code and an agreement that we shall have the remedies provided in the Articles of Association and that neither the contract nor his office is capable of assignment;

## SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

- an undertaking by the Director, Supervisor or other senior manager to us acting as agent for each shareholder to observe and comply with his obligations to our shareholders as stipulated in the Articles of Association; and
- an arbitration clause which provides that whenever any differences or claims arise from the contract, our Articles of Association or any rights or obligations conferred or imposed by *the PRC Company Law, the Special Regulations* or other relevant laws and administrative regulations concerning affairs between us and our Directors, Supervisors or other senior managers and between a holder of H Shares and a Director, Supervisor or other senior manager, such differences or claims will be referred to arbitration at either the CIETAC in accordance with its rules or the HKIAC in accordance with its Securities Arbitration Rules, at the election of the claimant and that once a claimant refers a dispute or claim to arbitration, the other party must submit to the arbitral body elected by the claimant. Such arbitration will be final and conclusive.

We are also required to enter into a contract in writing with every Supervisor containing terms substantially similar to those for Directors. If the party seeking arbitration elects to arbitrate the dispute or claim at HKIAC, then either party may apply to have such arbitration conducted in Shenzhen, according to *the Securities Arbitration Rules of HKIAC*. PRC laws shall govern the arbitration of disputes or claims referred to above, unless otherwise provided by law or administrative regulations. The award of the arbitral body is final and shall be binding on the parties thereto. Disputes over who is a shareholder and over the share register do not have to be resolved through arbitration.

## **Subsequent Listing**

We must not apply for the listing of our H Shares on a PRC stock exchange unless the Stock Exchange is satisfied that the relative rights of the holders of our H Shares are adequately protected.

## **English translation**

All notices or other documents required under *the Listing Rules* to be sent by the Company to the Stock Exchange or to holders of H Shares are required to be in the English language, or accompanied by a certified English translation.

## GENERAL

If any change in the PRC law or market practices materially alters the validity or accuracy of any basis upon which the additional requirements have been prepared, the Stock Exchange may impose additional requirements or make listing of our H Shares subject to special conditions as the Stock Exchange may consider appropriate. Whether or not any such changes in the PRC law or market practices occur, the Stock Exchange retains its general power under

# APPENDIX V SUMMARY OF PRINCIPAL LEGAL AND REGULATORY PROVISIONS

the Listing Rules to impose additional requirements and make special conditions in respect of our listing. Upon our listing on the Stock Exchange, the provisions of the Hong Kong Securities and Futures Ordinance, the Hong Kong Takeovers Code and such other relevant ordinances and regulations as may be applicable to companies listed on the Stock Exchange will apply to us.

## **Other Legal and Regulatory Provisions**

Upon the Company's listing, the provisions of *the Securities and Futures Ordinance*, *the Codes on Takeovers and Mergers and Share Repurchases* and such other relevant ordinances and regulations as may be applicable to companies listed on the Stock Exchange will apply to the Company.

## **Securities Arbitration Rules**

The Articles of Association provide that certain claims arising from the Articles of Association or *the PRC Company Law* shall be arbitrated at either the CIETAC or the HKIAC in accordance with their respective rules. *The Securities Arbitration Rules* of the HKIAC contain provisions allowing, upon application by any party, an arbitral tribunal to conduct a hearing in Shenzhen for cases involving the affairs of companies incorporated in the PRC and listed on the Stock Exchange so that PRC parties and witnesses may attend. Where any party applies for a hearing to take place in Shenzhen, the tribunal shall, where satisfied that such application is based on bona fide grounds, order the hearing to take place in Shenzhen conditional upon all parties, including witnesses and the arbitrators, being permitted to enter Shenzhen for the purpose of the hearing. Where a party, other than a PRC party or any of its witnesses or any arbitrator, is not permitted to enter Shenzhen, then the tribunal shall order that the hearing be conducted in any practicable manner, including the use of electronic media. For the purpose of *the Securities Arbitration Rules*, a PRC party means a party domiciled in the PRC other than the territories of Hong Kong, Macau and Taiwan.

## **PRC Legal Matters**

Jia Yuan Law Offices, our legal advisors on PRC law, has sent to us a legal opinion on [•], 2015 confirming that it has reviewed the summaries of relevant PRC laws and regulations as contained in this Appendix and that, in its opinion, such summaries are correct summaries relevant to PRC laws and regulations. This letter is available for inspection as referred to in the section headed "Documents Delivered to the Registrar of Companies and Available for Inspection" in Appendix VIII.

Any person wishing to have detailed advice on PRC law or the laws of any jurisdiction is recommended to seek independent legal advice.

Set out below is a summary of certain provisions of the Articles of Association of the Company.

The Company was incorporated in the PRC as a joint stock limited liability company on February 18, 2014 under the PRC Company Law. The Articles of Association comprises its constitution.

This Appendix contains a summary of the principal provisions of the Articles of Association, which was adopted on March 15, 2015 and will become effective on the Listing Date. The principal objective of this Appendix is to provide potential investors with an overview of the Articles of Association. As the information contained below is a summary form, it does not contain all the information that may be important to potential investors. A copy of the full Chinese text of the Articles of Association is available for inspection as mentioned in the section headed "Documents Delivered to the Registrar of Companies and Available for Inspection" in Appendix VIII to this document.

#### 1. DIRECTORS AND BOARD OF DIRECTORS

#### (a) Power to allot and issue Shares

In order to allot or issue shares, the Board shall prepare a proposal for approval by Shareholders in general meeting by way of special resolution. Any such allotment or issue must be conducted in accordance with the procedures stipulated by relevant laws and administrative regulations.

#### (b) Power to dispose of the Company's or any of its subsidiaries' assets

The Board shall not, without the approval of Shareholders in general meeting, dispose or agree to dispose of any fixed assets of the Company where the aggregate of: (i) the expected value of the fixed assets of the Company proposed to be disposed of; and (ii) where any fixed assets of the Company have been disposed of in the period of four months immediately preceding the proposed disposition, the amount or value of the consideration for any such disposition, exceeds 33% of the value of the Company's fixed assets as shown in the last balance sheet tabled before the Shareholders in general meeting. For the purposes of this provision, disposition includes an act involving a transfer of an interest in property other than providing security by fixed assets.

The validity of a transaction for the disposition of fixed assets by the Company shall not be affected by a breach of the above-mentioned restriction contained in the Articles of Association.

#### (c) Compensation or payments for loss of office

In the contract for emoluments entered into by the Company with a Director or Supervisor: when the Company is being acquired, provisions shall be made for the right of the Director or Supervisor to receive, after obtaining the prior consent of Shareholders in general meeting, payments or other amounts by way of compensation for loss of office or for his retirement from office. A takeover of the Company means:

(i) an offer made to all shareholders of the Company; or

(ii) an offer is made such that the offeror will become the controlling shareholder of the Company (as defined in the Articles of Association).

If the relevant Director or Supervisor does not comply with the above provisions, any sum received by the Director or Supervisor on account of the payment shall belong to those persons who have sold their Shares as a result of accepting the offer, and the expenses incurred by the Director or Supervisor in distributing that sum pro rata among those persons shall be borne by him and shall not be deducted from the sum distributed.

## (d) Loans to Directors, Supervisors and other officers

The Company is prohibited from directly or indirectly making any loan or guarantee for a loan to its Directors, Supervisors, the president, or other senior officers or the Directors, Supervisors, the president, or other senior officers of its holding company. The Company is also prohibited from, providing any loan or guarantee for a loan in connection with a loan made by any related party to such a Director, Supervisor, the president, or other senior officer.

A loan made by the Company in breach of the prohibition described above shall be forthwith repayable by the recipient of the loan regardless of the terms of the loan. A guarantee for a loan provided by the Company in breach of the prohibition referred to above shall be unenforceable against the Company unless:

- (i) the guarantee was provided in connection with a loan to a related party to a Director, Supervisor, the president, or other senior officer of the Company or its holding company and at the time the loan was advanced the lender did not know of the relevant circumstances, or
- (ii) the collateral provided by the Company has been lawfully disposed of by the lender to a bona fide purchaser.

The following transactions are not subject to the foregoing prohibition:

- (i) the provision of a loan or a guarantee for a loan by the Company to a company which is a subsidiary of the Company;
- (ii) the provision in accordance with the terms of an employment contract approved by the Shareholders at general meetings of a loan or a guarantee for a loan or any other funds by the Company to any of its Directors, Supervisors, the president, or other senior officer to meet expenditure incurred by him for the purposes of the Company or for the purpose of enabling him to perform properly his duties; and
- (iii) the Company may make a loan to or provide a guarantee for a loan to its relevant Directors, Supervisors, the president, or other senior officers or other related parties where the ordinary course of its business is expanded to include the making of loans or the giving of guarantees for loans and provided that the making of such loans or the giving of such guarantees is on normal commercial terms.

For these purposes, guarantee includes an act of undertaking or property provided to secure the performance of obligations by the obligor.

## (e) Giving of financial assistance to purchase the Shares of the Company

Subject to certain exceptions in the Articles of Association:

- (i) neither the Company nor any of its subsidiaries shall at any time and in any manner provide financial assistance to a person who acquires or is proposing to acquire the Shares. The said person includes any person who has directly or indirectly incurred a liability as a result of the acquisition of the Shares; and
- (ii) neither the Company nor any of its subsidiaries shall at any time and in any manner provide financial assistance to the person mentioned in the foregoing paragraph for the purposes of reducing or discharging his liabilities.

For these purposes, "financial assistance" includes, without limitation to:

- (i) assistance given by way of gift;
- (ii) assistance given by way of guarantee (including the provision of any undertaking or property to secure the performance of obligations by the obligor) or indemnity (other than an indemnity in respect of the Company's own default), or by way of release or waiver;
- (iii) assistance given by way of a loan; or entering into an agreement under which the Company needs to perform its obligations ahead of the other contracting parties; or a change in the parties to, or the assignment of rights arising under such loan or such agreement; or
- (iv) assistance given by the Company in any other manner when the Company is insolvent or has no net assets or where its net assets would thereby be reduced to a material extent; and

"incurring a liability" includes incurring a liability by making an agreement or arrangement (whether enforceable or unenforceable, and whether made on one's own account or with any other person) or by changing one's financial position by any other means.

The following transactions are not prohibited:

 (i) the provision of financial assistance where the Company's principal purpose for giving that assistance is genuinely for the Company's interests and not for the purpose of acquiring the Shares, or the provision of such assistance is incidental to some broader objective of the Company;

- (ii) a lawful distribution of the Company's asset as dividend;
- (iii) a distribution of dividends by way of Shares;
- (iv) a reduction of registered share capital, repurchase of the Shares or a reorganization of the share capital effected in compliance with the Articles of Association;
- (v) the provision of loans by the Company within its scope of business and in the ordinary course of its business, provided that the Company's net assets are not thereby reduced or, to the extent that those assets are reduced, the assistance is provided out of distributable profits; and
- (vi) the Company's contribution to employees' share schemes provided that the Company's net assets are not thereby reduced or, to the extent that those assets are thereby reduced, the assistance is provided out of distributable profits.

# (f) Disclosure of interests in and voting on contracts with the Company or any its subsidiaries

Where a Director, Supervisor, the president, or other senior officer is in any way, directly or indirectly, materially interested in a contract, transaction or arrangement or proposed contract, transaction or arrangement with the Company, he shall declare the nature and extent of his interest to the Board at the earliest opportunity, whether or not the contract, transaction or arrangement or proposal is otherwise subject to the approval of the Board.

Unless the interested Director, Supervisor, president or other senior officer has disclosed his interest in accordance with the preceding paragraph and the contract, transaction or arrangement has been approved by the Board at a meeting in which the interested Director is not counted in the quorum and has refrained from voting, the contract, transaction or arrangement in which a Director, Supervisor, the president or other senior officer is materially interested is voidable at the instance of the Company except as against a bona fide party thereto acting without notice of the breach of duty by the Director, Supervisor, the president or other senior officer concerned. A Director, Supervisor, the president and other senior officer of the Company is deemed to be interested in a contract, transaction or arrangement in which his related parties have interest.

Where a Director, Supervisor, the president, or other senior officer of the Company gives the Board a general notice in writing stating that, by reason of the facts stated in the notice, he is interested in contracts, transactions or arrangements of any description which may subsequently be entered into by the Company, then he shall be deemed to have made a disclosure for the purposes of the relevant provisions in the Articles of Association so far as the content stated in such notice is concerned, if such notice shall have been given to the Board before the date on which the question of entering into the relevant contract, transaction or arrangement is first taken into consideration by the Company.

## (g) Remuneration

The Company shall, with the prior approval of Shareholders in general meeting, enter into a contract in writing with each Director or Supervisor for emoluments in respect of their services. The Directors or Supervisors have no power under the Articles of Association to determine the remuneration of themselves.

#### (h) Retirement, appointment and removal

The following persons may not serve as a Director, Supervisor, the president, or other senior officer of the Company:

- (i) an individual who has no civil capacity or has restricted civil capacity;
- (ii) persons who have committed the offences of corruption, bribery, trespass of property, misappropriation of property or damaging the social economic order, and have been penalized due to the above offences, where less than five years have elapsed since the date of the completion of implementation of the penalty or persons who have committed crimes and have been deprived of their political rights due to such crimes, where less than five years have elapsed since the date of the completion of the implementation of such deprivation;
- (iii) persons who were former directors, factory chiefs or managers of a company or enterprise which has become insolvent and has been liquidated and were personally liable for the insolvency of such company or enterprise, where less than three years have elapsed since the date of the completion of the insolvency and liquidation of such company or enterprise;
- (iv) persons who were legal representatives of a company or enterprise, which had its business license revoked due to a violation of the law and were ordered to close down, and who were personally liable for the revocation of business license of such company or enterprise, where less than three years have elapsed since the date of the revocation of business license of such company or enterprise;
- (v) persons with a comparatively large amount of personal debts due and unsettled;
- (vi) persons who have committed criminal offences and are still under investigation by law administration authorities;
- (vii) persons who were not allowed to be heads of enterprises as stipulated by laws and administrative regulations;
- (viii) persons who are not natural persons;

- (ix) persons who have been convicted of offences of violating provisions of the relevant securities laws and regulations or offences of fraud or acting in bad faith by the relevant authorities, where less than five years have lapsed since the date of conviction; and
- (x) other persons stipulated by the laws and regulations of where the Shares are listed.

The validity of the conduct of Directors, the president, or other senior officers who have acted on behalf of the Company with respect to third parties who have acted in good faith shall not be affected due to any irregularity in the employment, election or qualification of such Directors, president, or other senior officers.

The Board shall consist of nine Directors. A Director is not required to hold any Shares. The chairman of the Board shall be elected or removed by more than one half of all of the Directors. A Director may be removed by ordinary resolution at a Shareholders' general meeting.

The term of office of the chairman shall be three years and is renewable upon re-election.

The minimum length of the period for giving written notice of the intention to nominate a person for election as a Director and of his willingness to be elected shall be at least seven days. Such seven-day period shall commence no earlier than the second day after the issue of the notice of the meeting at which the election shall be conducted and no later than seven days prior to the Shareholders' general meeting.

The list of Directors' and Supervisors' candidates shall be proposed in form of a motion to the Shareholders' general meeting for resolution.

## (i) Borrowing power

The Articles of Association do not contain any special provision in respect of the manner in which borrowing powers may be exercised by the Directors nor do they contain any special provision in respect of the manner in which such power may be raised, other than: (a) provisions which give the Board the power to formulate proposals for the issuance of debentures by the Company; and (b) provisions which provide that the issuance of debentures must be approved by the Shareholders in general meeting by way of a special resolution.

## (j) Liability

The Directors, Supervisors, the president, and other senior officers of the Company owe fiduciary duties and duties of diligence to the Company. In addition to any rights and remedies provided for in relevant laws and administrative regulations, the Company is entitled to adopt the following measures where a Director, Supervisor, the president, or other senior officer is in breach of his duties owed to the Company:

(i) to claim against such a Director, Supervisor, the president or other senior officer for losses incurred by the Company as a result of his breach;

- (ii) to rescind any contract or transaction entered into between the Company and the Director, Supervisor, the president or other senior officer, or between the Company and a third party where such third party has knowledge or should have had knowledge of the breach of duty;
- (iii) to account for the profits made by the Director, Supervisor, the president or other senior officer as a result of his breach;
- (iv) to recover any monies received by the Director, Supervisor, the president or other senior officer which should have been received by the Company, including, without limitation, commissions;
- (v) to demand the return of the interest earned or which may have been earned on any monies referred to in (iv) above by the Director, Supervisor, the president or other senior officer which should have been received by the Company; and
- (vi) to execute legal procedures judgment that the interest of a Director, Supervisor, the president or other senior officer obtained through his breach of duty should belong to the Company.

The Board shall carry out its duties in compliance with the laws and administrative regulations, the Articles of Association and resolutions passed at general meetings. Each Director, Supervisor, the president, and other senior officer of the Company should abide by his fiduciary principles in the discharge of his duties, and not to place himself in a position where his duty and his own interests may conflict. Such principles include (but are not limited to) the performance of the following:

- (i) to act honestly in what he considers to be in the best interest of the Company;
- (ii) to exercise his powers within the scope specified and not to act ultra vires;
- (iii) to exercise the discretion vested in him personally and not allow himself to act under the direction of another; unless and to the extent permitted by law, administrative regulations or by the Shareholders, having been informed of the relevant facts, at a general meeting, not to delegate the exercise of his discretion;
- (iv) to treat Shareholders of the same class equally and to treat Shareholders of different classes fairly;
- (v) except in accordance with the Articles of Association or with the informed consent of Shareholders in general meeting, not to enter into any contract, transaction or arrangement with the Company;
- (vi) not without the approval of the Shareholders, having been informed of the relevant facts, at general meeting, to use the Company's assets for his personal benefit in any manner;

- (vii) not to use his position to accept bribes or other illegal income and not to misappropriate the Company's fund or expropriate the Company's assets in any manner, including (without limitation) opportunities beneficial to the Company;
- (viii) not without the informed consent of Shareholders in general meeting, to accept commissions in connection with the Company's transactions;
- (ix) to abide by the Articles of Association, faithfully perform his duties and protect the interests of the Company, and not to use his position and powers in the Company to seek personal gain;
- (x) not to compete with the Company in any way except with the informed consent of Shareholders given in general meeting;
- (xi) not to misappropriate the Company's funds, not to open any bank account in his own name or other name for the deposit of the Company's assets or funds, and not to violate the provision of the Articles of Association to lend the Company's funds to others or provide security of the Company's assets for debts of Shareholders or other individuals without the approval of Shareholders' general meeting or the Board; and
- (xii) without the informed consent of Shareholders in general meeting, not to disclose confidential information of the Company acquired while in office and not to use such information other than in furtherance of the interests of the Company, save and except that disclosure of information to a court or a relevant governmental authority is permitted where (i) the disclosure is made under compulsion of law; (ii) there is a duty to the public to disclose; or (iii) the personal interests of the Director, Supervisor, the president or other senior officer require disclosure.

A Director, Supervisor, the president, or other senior officer of the Company shall not direct parties related to him to do what he is not permitted to do. A party is related to a Director, Supervisor, the president, or other senior officer if he is:

- (i) the spouse or minor child of such a Director, Supervisor, the president, or other senior officer;
- (ii) a trustee for such a Director, Supervisor, the president, or other senior officer or any person referred to in (i) above;
- (iii) a partner of such a Director, Supervisor, the president, or other senior officer or of any person referred to in (i) and (ii);
- (iv) a company in which that a Director, Supervisor, the president, or other senior officer, alone or jointly with one or more persons referred to in above (i), (ii) and (iii) or with any of other Directors, Supervisors, the president, or other senior officers of the Company, have de facto control; or

(v) a Director, Supervisor, the president, or other senior officer of a company referred to in (iv) above.

The fiduciary duties of a Director, Supervisor, the president, and other senior officer of the Company do not necessarily cease with the termination of his tenure. The duty of confidentiality in relation to trade secrets of the Company survives the termination of his term of office. Other duties may continue for such period as fairness may require depending on the time lapse between the termination of his term of office and the occurrence of the matter in question and the circumstances and the terms under which the relationships between him and the Company are terminated.

Except in circumstances referred to in the Articles of Association, liabilities of a Director, Supervisor, the president, or other senior officer arising from the violation of a specified duty may be released by informed Shareholders in general meeting.

In addition to obligations imposed by relevant laws, administrative regulations or the listing rules of the securities exchange on which the Shares are listed, Directors, Supervisors, the president, and other senior officers in the exercise of their powers and the discharge of their duties shall owe the following obligations to the Shareholders:

- (i) not to cause the Company to go beyond the business scope specified in its business license;
- (ii) to act honestly in what they consider to be the best interest of the Company;
- (iii) not to deprive in any way the Company of its assets, including (but not limited to) opportunities beneficial to the Company; and
- (iv) not to deprive Shareholders of their personal rights and interests, including (but not limited to) rights to distributions and to vote, except in a Company reorganization submitted in accordance with the provisions of the Articles of Association and adopted at a Shareholders' general meeting.

Each of the Directors, Supervisors, the president, and other senior officers of the Company owes a duty, in the exercise of his powers and discharge of his duties, to exercise the care, diligence and skill that a reasonably prudent person would exercise under the similar circumstances.

#### 2. ALTERATIONS TO CONSTITUTIONAL DOCUMENTS

The Company may, in accordance with provisions contained in relevant laws, administrative regulations and the Articles of Association, amend its Articles of Association.

The amendments to the Articles of Association involving the contents of the Mandatory Provisions shall become effective upon approvals by the approval authorities of the State Council and the securities regulatory authority of the State Council. If there is any change relating to the registered particulars of the Company, application shall be made for registration of the changes in accordance with law.

## 3. VARIATION OF RIGHTS OF EXISTING SHARES OR CLASSES OF SHARES

The Company may not vary or abrogate rights attached to any class of Shares unless approved by a special resolution of Shareholders in general meeting and by holders of Shares of that class at a separate meeting conducted in accordance with the provisions of the Articles of Association. The following circumstances shall be deemed to be a variation or abrogation of the class rights of a class:

- to increase or decrease the number of Shares of such class, or increase or decrease the number of Shares of a class having voting or distribution rights or other privileges equal or superior to the Shares of such class;
- (ii) to effect an exchange of all or part of the Shares of such class into those of another class or to affect an exchange or create a right of exchange of all or part of the Shares of another class into the Shares of such class;
- (iii) to remove or reduce rights to accrued dividends or rights to cumulative dividends of such class;
- (iv) to reduce or remove a dividend preference or a liquidation preference attached to Shares of such class;
- (v) to add, remove or reduce conversion, options, voting, transfer or pre-emptive rights or rights to acquire securities of the Company of such class;
- (vi) to remove or reduce rights of such class of Shares to receive payments from the Company in any particular currency;
- (vii) to create a new class of Shares having voting or distribution rights or privileges equal or superior to the Shares of such class;
- (viii) to restrict the transfer or ownership of the Shares of such class or to increase any such restrictions;
- (ix) to issue rights to subscribe for, or convert into, Shares in the Company of such class or another class;
- (x) to increase the rights or privileges of another class;
- (xi) to restructure the Company where the proposed restructuring will result in different classes of Shareholders bearing a disproportionate burden of such restructuring; and
- (xii) to vary or abrogate the provisions in the Articles of Association.

Shareholders of the affected class, whether or not having the right to vote at general meetings, shall nevertheless have the right to vote at class meetings in respect of matters concerning paragraphs (ii) to (viii), (xi) and (xii) above, but Interested Shareholder(s) (as defined below) shall not be entitled to vote at class meetings.

Resolutions of a class of Shareholders shall require the approval of Shareholders present representing more than two thirds of the voting rights of that class voting in favor of such resolutions.

Written notice of a class meeting shall be given by the Company 45 days prior to the date of the meeting to notify all the registered Shareholders holding Shares of that class of the matters to be considered at the meeting and the date and place of the meeting. A Shareholder who intends to attend the meeting shall deliver a written reply confirming his attendance at the class meeting to the Company 20 days prior to the date of the meeting.

The Company can convene a class Shareholders' meeting, if the number of Shares of the class carrying voting rights represented by Shareholders intending to attend represents more than half of the total number of such Shares of the Company. If not, the Company shall make an announcement, within five days, once again notifying the Shareholders of the matters proposed to be considered and the date and place of the meeting. Once an announcement has been so made, the Company may convene the class Shareholders' meeting.

Notice of class meetings need only be served on Shareholders entitled to vote thereat.

Meetings of any class of Shareholders shall be conducted in a similar way as closely as possible to the provisions for general meetings of Shareholders set out in the Articles of Association. The provisions of the Articles of Association relating to the conduct of any general meeting of Shareholders shall apply to any class meeting.

In addition to holders of other class of Shares, holders of Domestic Shares and overseas listed foreign Shares are deemed to be Shareholders of different classes. Voting by holders of different classes of Shares is not applicable in the following situations:

- (i) where the Company issues, upon the approval by special resolution of its Shareholders in general meeting, either separately or concurrently once every twelve months, not more than 20% of each of its existing issued Domestic Shares or overseas listed foreign Shares;
- (ii) where the Company completes, within 15 months from the date on which approval is given by the securities regulatory authorities of the State Council, its plan (made at the time of its establishment) to issue Domestic Shares and overseas listed foreign Shares; and
- (iii) where Shares of our Company registered on domestic share register are transferred to overseas investors, and such transferred Shares are listed or traded on an overseas stock exchange, upon the approval by the securities regulatory authorities of the State Council.

For the purposes of the class rights provisions of the Articles of Association, an "Interested Shareholder" is:

- (i) in the case of a repurchase of Shares by offers to all Shareholders in the same proportion or public dealing on the Hong Kong Stock Exchange, a controlling Shareholder within the meaning of the Articles of Association;
- (ii) in the case of a repurchase of Shares by an off-market contract other than on Hong Kong Stock Exchange under the Articles of Association, a Shareholder to whom the proposed contract is related;
- (iii) in the proposal of a restructure of the Company, a Shareholder within a class who bears less than a proportionate amount of obligations imposed on the Shareholders of that class or who has an interest different from the interest of the other Shareholders of that class.

#### 4. SPECIAL RESOLUTIONS – MAJORITY REQUIRED

Resolutions of general meetings are divided into ordinary resolutions and special resolutions.

To adopt an ordinary resolution, more than one half of the votes represented by Shareholders (including proxies) present at the Shareholders' general meeting must be exercised in favor of the resolution.

To adopt a special resolution, more than two thirds of the votes represented by the Shareholders (including proxies) present at the Shareholders' general meeting must be exercised in favor of the resolution.

# 5. VOTING RIGHTS (GENERALLY ON A POLL AND RIGHT TO DEMAND A POLL)

The Shareholders have the right to attend or appoint a proxy to attend Shareholders' general meetings and to vote thereat. Shareholders (including proxies) when voting at a Shareholders' general meeting may exercise voting rights in accordance with the number of Shares carrying the right to vote and each Share shall have one vote.

At any Shareholders' meeting, voting shall be on a poll (except where the chairman decides to allow a resolution which relates purely to a procedural or administrative matter to be voted on by a show of hands). On a poll taken at a meeting, a Shareholder (including his proxy) entitled to two or more votes needs not cast all his votes in the same way.

In the case of an equality of votes, the chairman of the meeting shall be entitled to an additional vote.

#### 6. **REQUIREMENTS FOR ANNUAL GENERAL MEETINGS**

A Shareholders' general meeting shall either be an annual general meeting or an extraordinary general meeting. Annual general meetings are held once every year within six months after the financial year end.

#### 7. ACCOUNT AND AUDIT

#### (a) Financial and accounting system

The Company shall establish its financial and accounting systems in accordance with the laws, administrative regulations and rules formulated by relevant state authorities.

The Board of the Company shall place before the Shareholders at every annual general meeting such financial reports as are required by laws, administrative regulations or directives promulgated by local governments and supervisory authorities.

The financial statements of the Company shall, in addition to being prepared in accordance with the PRC accounting standards and regulations, be prepared in accordance with either international accounting standards or accounting standards of the place outside China where the Shares are listed. For the purposes of distribution of the Company's after-tax profits in a financial year, the lower of the after-tax profits as shown in the different sets of financial statements shall be adopted.

The financial reports of the Company shall be made available at the Company for inspection by Shareholders 20 days before the annual general meeting. Every Shareholder of the Company is entitled to a copy of the financial reports.

A copy of the above financial report shall, at least 21 days before the date of the general meeting, be delivered or sent by pre-paid post to the registered address of every holders of overseas listed foreign Shares as shown on the register of Shareholders.

The Company shall disclose its financial reports prepared in accordance with either international accounting standards or accounting standards of the place outside China where the Shares are listed two times in each financial year, that is, its interim financial reports within 3 months of the end of the first six months of a financial year and its annual financial reports within 4 months of its financial year end.

The Company shall not keep any other books of accounts other than those provided by law.

#### (b) Appointment and removal of auditor

The Company shall appoint an independent accounting firm which is qualified under the relevant regulations of the State to audit the Company's annual financial statements and review the Company's other financial reports.

The first accounting firm of the Company may be appointed by the inaugural meeting prior to the first annual general meeting and the accounting firm so appointed shall hold office until the conclusion of the first annual general meeting.

The accounting firm appointed by the Company shall hold office from the conclusion of the annual general meeting of Shareholder until the conclusion of the next annual general meeting of Shareholders.

The Shareholders in general meeting may by ordinary resolution remove an accounting firm before the expiry of its term of office, notwithstanding the stipulations in the contract between the Company and the firm, but without prejudice to the firm's right to claim, if any, for damages in respect of such removal.

The remuneration of an accounting firm or the manner in which such remuneration is determined shall be decided by the Shareholders in general meeting.

The Company's appointment of, removal of and non-renewal of an accounting firm shall be resolved upon by the Shareholders in general meeting. The remuneration of the accounting firm appointed by the Board shall be confirmed by the Board.

Prior to the removal or the non-renewal of the appointment of the accounting firm, an advance notice of such removal or non-renewal shall be given to the accounting firm and such firm shall have the right to attend and to make representation to the Shareholders' general meeting.

Where the accounting firm resigns its post, it shall make clear to the Shareholders' general meeting whether there is any impropriety on the part of the Company.

The accounting firm may resign its office by depositing at the Company's legal address a resignation notice which shall become effective on the date of such deposit or on such later date as may be stipulated in such notice. Such notice shall include the following:

- (i) a statement to the effect that there are no circumstances connected with its resignation which it considers should be brought to the notice of the Shareholders or creditors of the Company; or
- (ii) a statement of any such circumstances.

Where a notice is deposited under the preceding paragraph, the Company shall within fourteen days send a copy of the notice to the relevant governing authority. If the notice contains a statement under circumstance (ii) of the preceding paragraph, a copy of such statement shall be placed at the Company for Shareholders' inspection. The Company shall also send a copy of such statement by prepaid mail to every holder of overseas listed foreign Shares at the address registered in the register of Shareholders.

Where the accounting firm's notice of resignation contains a statement of any circumstance which should be brought to the notice of the Shareholders or creditors of the Company, it may require the Board to convene an extraordinary general meeting for the purpose of giving an explanation of the circumstances connected with its resignation.

### APPENDIX VI SUMMARY OF ARTICLES OF ASSOCIATION

#### 8. NOTICE OF MEETING AND BUSINESS TO BE CONDUCTED THEREAT

The Shareholders' general meeting is the organ of authority of the Company and shall exercise its functions and powers in accordance with law.

The Company shall not enter into any contract with any person other than a Director, Supervisor, the president, or other senior officer whereby such person is entrusted with the management of the whole or a material part of any business of the Company without the prior approval of Shareholders in general meeting.

Under any of the following circumstances, the Board shall convene an extraordinary general meeting within two months of the occurrence of any one of the following events:

- when the number of Directors is less than the number of Directors required by the PRC Company Law or two-thirds of the number of Directors specified in the Articles of Association;
- (ii) when the unaccounted losses of the Company amount to one third of the total amount of its paid-in share capital;
- (iii) when Shareholder(s) individually or collectively holding 10% or more of the Shares request(s) in writing the convening of an extraordinary general meeting;
- (iv) when the Board considers necessary or upon the request of the Board of Supervisors;
- (v) when two or more independent Directors so request; and
- (vi) other situations stipulated by laws, administrative regulations, departmental rules, the listing rules of the stock exchange on which the Shares are listed or the Articles of Association.

To convene a general meeting, the Company shall give written notices 45 days before the date of the meeting, informing all registered Shareholders of the matters proposed to be considered at the meeting and the date and place of the meeting. Shareholders who will attend the meeting shall return the written replies of attendance to the Company 20 days before the date of the meeting.

At least 10 days before the Company is to convene a general meeting, Shareholders individually or collectively holding 3% or more of Shares carrying voting rights shall have the right to put forward new resolutions in writing to the Company.

The Company shall calculate, according to the written replies received 20 days before the date of the meeting, the number of Shares carrying voting rights that the Shareholders attending the meeting represent. The Company can convene a Shareholders' general meeting if the number of Shares carrying voting rights represented by Shareholders intending to attend attain

more than one half of total number of Shares carrying voting rights. If not, the Company shall make an announcement, within five days, once again notifying the Shareholders of the matters proposed to be considered and the date and place of the meeting. Once an announcement has been so made, the Company may convene the general meeting. An extraordinary general meeting may not decide on matters not specified in the notice.

A notice of meeting of Shareholders shall:

- (i) be in writing;
- (ii) specify the time, place, the date of the meeting;
- (iii) state the matters and proposals to be discussed at the meeting;
- (iv) provide such information and explanation as are necessary for the Shareholders to exercise an informed judgment on the proposals before them, including (but not limited to) where a proposal is made to amalgamate the Company with another company, to repurchase the Shares, to reorganize the share capital or to restructure the Company in any other way, the terms of the proposed transaction must be provided in detail together with copies of the proposed agreement, if any, and the reasons for and consequences of such proposal must be properly explained;
- (v) contain a disclosure of the nature and extent, if any, of material interests of any Director, Supervisor, the president, or other senior officer in the matter proposed and the effect of the proposed matter on them in their capacity as Shareholders in so far as it is different from the effect on the interests of other Shareholders of the same class;
- (vi) contain the full text of any special resolution proposed to be passed at the meeting;
- (vii) contain conspicuously a statement that a Shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote on behalf of him and that a proxy needs not be a Shareholder; and
- (viii) specify the time and place for lodging proxy forms for the relevant meeting.

Public announcement of notices of Shareholders' general meetings shall be published in one or more than one newspaper designated by the security authorities of the State Council during 45 days to 50 days prior to the date of the meeting. Upon the publication of announcement, all holders of Domestic Shares shall be deemed to have received notice of the relevant Shareholders' meeting. The accidental omission to give notice of a meeting to, or the non receipt of notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings at that meeting.

Shareholders requisitioning an extraordinary general meeting of Shareholders or class meeting shall abide by the following procedures:

- (i) Shareholder(s) individually or collectively holding more than 10% of the Shares carrying voting rights at the meeting to be convened may, by signing one or more counterpart written requisition(s) stating the object of the meeting, require the Board to convene an extraordinary general meeting or a class Shareholders' meeting. The Board shall as soon as possible after receipt of such written requisition(s) proceed to so convene the extraordinary general meeting or class Shareholders' meeting. The shareholdings referred to above shall be calculated as at the date of the delivery of the written requisition(s).
- (ii) Where the Board fails to issue notice of convening meeting within 30 days upon receipt of the above written request, Shareholder(s) individually or collectively holding more than 10% of the Shares carrying voting rights at the meeting to be convened may request by written requisition(s) the Board of Supervisors to convene the extraordinary general meeting or class Shareholders' meeting.
- (iii) Where the Board of Supervisors fails to issue notice of convening meeting within 30 days upon receipt of the above written request, Shareholder(s), for more than 90 consecutive days, individually or collectively holding more than 10% of the Shares carrying voting rights at the meeting to be convened may convene the meeting on their own accord within four months upon the Board having received such request. The convening procedures shall, to the extent possible, be identical to procedures according to which general meetings are to be convened by the Board.

The matters which require the sanction of an ordinary resolution at a Shareholders' general meeting shall include:

- (i) work reports of the Board and the Board of Supervisors;
- (ii) plans for the distribution of profits and for making up losses proposed by the Board;
- (iii) the election and removal of the members of the Board and Supervisors (except for staff representative Supervisors), their remuneration and method of payment;
- (iv) the annual budget and final account report, balance sheet, profit and loss statement and other financial statement of the Company; and
- (v) all other matters except those required to be adopted by special resolution as required by the laws and regulations or the Articles of Association.

The matters which require the sanction of a special resolution at a Shareholders' general meeting include:

- (i) the increase in or reduction of share capital, issue of any class of Shares, warrants and other similar securities of the Company;
- (ii) the issue of corporate debentures;
- (iii) the division, merger, dissolution or liquidation of the Company;
- (iv) the change of the form of the Company;
- (v) the matters where the amount of the Company's purchasing or selling of material asset(s), or warranting in one year exceeds 30% of the recently audited total assets;
- (vi) amendments to the Articles of Association;
- (vii) consider and implement equity incentive plan;
- (viii) other matters which were required by the laws, administrative regulations or by the Articles of Association, or matters adopted by passing ordinary resolutions at general meetings as having material impact on the Company that are required to be adopted by special resolutions; and
- (ix) other matters required by the Listing Rules to be adopted by special resolution.

#### 9. TRANSFER OF SHARES

Subject to the approval of the securities regulatory authorities of the State Council, holders of our Domestic Shares may transfer their Shares to overseas investors, and such transferred Shares may be listed or traded on an overseas stock exchange. Any listing or trading of the transferred Shares on an overseas stock exchange shall also comply with the regulatory procedures, rules and requirements of such overseas stock exchange.

Shares of the Company held by the Promoters are not transferable within one year commencing from the date of establishment of the Company.

The Directors, Supervisors and senior officers of the Company shall report to the Company the number of Shares held by them in the Company and the subsequent changes in their shareholdings. The number of Shares which a Director, Supervisor or senior officer may transfer every year during his term of office shall not exceed 25% of the total number of the Shares in his or her possession. Such personnel shall not transfer the Shares in their possession within six months after they have terminated their employment with the Company.

No changes in the Shareholders' register due to the transfer of Shares may be made within 30 days before the date of a general meeting or within five days before the record date for the Company's distribution of dividends.

#### 10. POWER OF THE COMPANY TO PURCHASE ITS OWN SHARES

The Company may, according to provisions of laws, administrative regulations, Listing Rules, departmental rules and the Articles of Association and subject to the approval of the relevant governing authority of the State, repurchase its Shares under the following circumstances:

- (i) cancellation of its Shares for the purpose of reducing its registered share capital;
- (ii) merging with another company which holds the Shares;
- (iii) granting the Shares as incentive compensation to the staff of the Company;
- (iv) acquiring the Shares upon request by Shareholders who vote against any resolution adopted at the Shareholders' general meeting on the merger or division of the Company; or
- (v) other circumstances permitted by the laws and administrative regulations and approved by the governing authority.

If the Company repurchases its own Shares due to items (i) through (iii) of the preceding paragraph or by an off-market agreement outside a stock exchange, resolutions related thereto shall be adopted at a general meeting of Shareholders in accordance with the Articles of Association. Where Shares are repurchased lawfully pursuant to item (i) of the preceding paragraph, such Shares shall be cancelled within 10 days from the date of repurchase; in case of repurchase pursuant to item (ii) and (iv) of the preceding paragraph, such Shares shall be transferred or cancelled within six months thereafter; in case of repurchase pursuant to item (iii) of the preceding paragraph, such Shares shall not be more than 5% of the total issued share capital of the Company; repurchased Shares shall be transferred to the employees within one year.

After cancelling the repurchased Shares lawfully, the Company shall apply to the original companies registration authority for registration of the change of its registered capital and issue a relevant announcement.

The Company may, upon the approval of the relevant state governing authorities, repurchase its Shares in one of the following ways:

- (i) making a pro rata general offer of repurchase to all the Shareholders;
- (ii) repurchasing Shares through public dealing on a stock exchange;
- (iii) repurchasing by an off-market agreement outside a stock exchange; and
- (iv) other circumstances permitted by the laws and administrative regulations and approved by the governing authority.

The Company may, with the prior approval of Shareholders obtained at a Shareholder's meeting in accordance with the Articles of Association, repurchase its Shares by an off-market contract but the Company may rescind or vary such contract or waive any of its rights under a contract so entered into by the Company with the prior approval of Shareholders obtained at a Shareholder's meeting in the same manner. A contract to repurchase Shares as mentioned above includes but is not limited to an agreement to become obliged to repurchase and acquire rights to repurchase Shares.

The Company shall not assign a contract to repurchase its Shares or any of its rights thereunder. Unless the Company is in the course of liquidation, it shall comply with the following provisions in relation to repurchase of its issued Shares:

- (i) where the Company repurchases its Shares at par value, payment shall be made out of the book surplus distributable profits of the Company and out of the proceeds from any issue of new Shares made for the purpose of the repurchase;
- (ii) where the Company repurchases its Shares at a premium to the par value, payment up to their par value may be made out of the book surplus distributable profits of the Company and the proceeds from any issue of new Shares made for the purpose of the repurchase. Payment of the portion in excess of the par value shall be effected as follows:
  - (a) if the Shares being repurchased were issued at par value, payment shall be made out of the book surplus distributable profits of the Company;
  - (b) if the Shares being repurchased were issued at a premium to the par value, payment shall be made out of the book surplus distributable profits of the Company and the proceeds from any issue of new Shares made for the purpose of the repurchase, provided that the amount paid out of such proceeds shall neither exceed the aggregate of the premiums received by the Company on the issue of the Shares repurchased nor the current amount of the share premium account or the capital reserve fund account of the Company (including the premiums on the new issues) at the time of the repurchase;
- (iii) payment by the Company for the following purposes shall be made out of the Company's distributable profits:
  - (a) acquisition of rights to repurchase Shares;
  - (b) variation of any contract to repurchase Shares;
  - (c) release of the Company's obligations under a contract to repurchase Shares; and

(iv) After the Company's registered capital has been reduced by the aggregate par value of the cancelled Shares in accordance with the relevant regulations, the amount deducted from the distributable profits for paying up the par value portion of the repurchased Shares shall be transferred to the Company's share premium account (or capital reserve fund account).

Where the Company has the power to repurchase a redeemable Share:

- (i) the repurchase not made through the market or by tender shall be limited to a certain maximum price; and
- (ii) if the repurchase are by tender, tenders shall be available to all Shareholders on equal conditions.

#### 11. POWER OF ANY SUBSIDIARY OF THE COMPANY TO OWN SHARES IN ITS PARENT COMPANY

The Articles of Association contains no restrictions preventing any subsidiary of the Company from holding Shares.

#### 12. DIVIDENDS AND OTHER METHODS OF DISTRIBUTION

The Company may distribute dividends by way of cash and/or Shares.

Any amount paid up in advance of calls on any Share may carry interest but shall not entitle the holder of the Share to participate in respect thereof in a dividend subsequently declared.

The Company shall appoint on behalf of holders of overseas listed foreign Shares receiving agents to receive on behalf of such Shareholders dividends and other monies payable by the Company in respect of their Shares.

The receiving agent appointed by the Company on behalf of holders of overseas listed foreign Shares listed on the Hong Kong Stock Exchange shall be a registered trust company under the Hong Kong Trustee Ordinance.

#### 13. PROXIES

Any Shareholder entitled to attend and vote at a Shareholders' general meeting shall be entitled to appoint one or more persons (whether or not a Shareholder) as his proxy to attend and vote on his behalf. A proxy so appointed shall be entitled to exercise the following rights in accordance with the authorization from that Shareholder:

- (i) the Shareholder's right to speak at the meeting;
- (ii) the right to demand, whether on his own or together with others, a poll; and
- (iii) the right to vote on a poll.

The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorized in writing, or if the appointor is a legal person either under seal or under the hand of a director or attorney duly authorized. The instrument appointing a voting proxy shall be deposited at the Company's domicile or at such other place as is specified in the notice convening the meeting not less than 24 hours prior to the time for holding the meeting at which the proxy proposes to vote. If such instrument is signed by another person under a power of attorney or other authorization documents given by the appointor, such power of attorney or other authorization documents shall be notarized. The notarized power of attorney or other authorization documents shall, together with the instrument appointing the voting proxy, be deposited at the Company's domicile or at such other place as is specified in the notice convening the meeting.

If the appointor is a legal person, its legal representative or any person authorized by resolutions of its board of directors or other governing body shall attend the Shareholders' general meeting as the appointor's representative.

Any form issued to a Shareholder by the Board for the purpose of appointing a proxy shall be in such form which enables the Shareholder, according to his free will, to instruct his proxy to vote in favor of or against the motions proposed and in respect of each individual matters to be voted on at the meeting. Such a form shall contain a statement that in the absence of instructions from the appointor, the proxy may vote as he thinks fit.

A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the previous death or loss of capacity of the appointor or revocation of the proxy or of the authority under which the proxy was executed, or the transfer of the Share in respect of which the proxy is given, provided that no notice in writing of such death, loss of capacity, revocation or transfer as aforesaid shall have been received by the Company before the commencement of the meeting at which the proxy is used.

#### 14. CALLS ON SHARES AND FORFEITURE OF SHARES

Any amount paid up in advance of calls on any Share may carry interest but shall not entitle the relevant Shareholder to participate in respect thereof in a dividend subsequently declared.

Subject to compliance with the relevant laws and administrative regulations of the PRC, the Company may exercise its right to confiscate the dividends which are not claimed by anyone but such right can only be exercised after the expiry of the relevant time frame.

# 15. INSPECTION OF REGISTER OF SHAREHOLDERS AND OTHER RIGHTS OF SHAREHOLDERS'

The Company shall keep a register of Shareholders.

The Company may, in accordance with the understanding or agreements between the securities regulatory authority of the State Council and the overseas securities regulatory organizations, keep its original register of holders of overseas listed foreign Shares overseas and appoint overseas agent(s) to manage such share register.

Duplicates of the share register for holders of overseas listed foreign Shares shall be maintained at the Company's place of domicile. The appointed overseas agent(s) shall ensure the consistency between the original and the duplicate of the share register. The original register of overseas listed foreign Shares listed in Hong Kong shall be maintained in Hong Kong.

If there is any inconsistency between the original and the duplicate of share register for holders of foreign Shares, the original shall prevail.

The Company shall keep a complete register of Shareholders.

The register of Shareholders shall comprise of the following parts:

- (i) register(s) of Shareholders other than those specified in items (ii) and (iii) below kept at the domicile of the Company;
- (ii) register(s) of holders of the Company's overseas listed foreign Shares kept in the place of the stock exchange(s) where those foreign Shares are traded; and
- (iii) register(s) of Shareholders kept at other places as the Board thinks necessary for the purpose of listing.

Different parts of the register of Shareholders shall not overlap. No transfer of Shares registered in any part of the register shall, during the continuance of that registration, be registered in any other part of the register.

The alteration or rectification of any part of the register of Shareholders shall be carried out in accordance with the laws of the place where such part of the register is maintained.

No changes which are required by reason of a transfer of Shares may be made to the register of Shareholders within 30 days prior to the date of a Shareholders' general meeting or five days prior to the record date for the Company's distribution of dividends.

When the Company decides to convene a Shareholders' general meeting, distribute dividends, liquidate or carry out other activities which require the determination of shareholdings, the Board shall fix a record date for the purpose of determining the shareholding. A person who is registered in the register as a Shareholder at the end of the record date shall be a Shareholder.

Any person who objects to the register of Shareholders and requests to register his name on, or delete his name from the register may apply to the court with jurisdiction to amend the register.

The right of the Shareholders to information includes, but without limitation, the following:

- (i) the right to a copy of the Articles of Association after payment of a reasonable fee;
- (ii) the right to inspect and, subject to payment of a reasonable fee, copy:
  - (a) all parts of the register of members;
  - (b) personal particulars of each of the Company's Directors, Supervisors, the president, and other senior officers;
- (iii) status of the Company's issued share capital;
- (iv) the latest audited financial statements, report of Board, report of auditors and report of Board of Supervisors;
- (v) special resolutions of the Company;
- (vi) reports showing the aggregate par value, quantity, highest and lowest price paid in respect of each class of Shares repurchased by the Company since the end of the last accounting year and the aggregate amount paid by the Company for this purpose;
- (vii) Minutes of Shareholders' general meeting (which only Shareholders are entitled to inspect); and
- (viii) bonds stub of the Company.

#### **16. QUORUM FOR SHAREHOLDERS MEETINGS**

The Company can convene a Shareholders' meeting if the number of Shares carrying voting rights represented by Shareholders intending to attend represents more than half of the total number of Shares carrying voting rights. If not, the Company shall within five days notify the Shareholders, again by announcement, of the matters proposed to be considered, the date and the place for the meeting. The Company may then hold the Shareholders' meeting after publication of such announcement.

The Company can convene a class Shareholders' meeting, if the number of Shares of the class carrying voting rights represented by Shareholders intending to attend represents more than half of the total number of such Shares of the Company. If not, the Company shall within five days notify the Shareholders, again by announcement, of the matters proposed to be considered, the date and the place for the class meeting. The Company may then hold the class Shareholders' meeting after publication of such announcement.

# 17. RIGHTS OF MINORITY SHAREHOLDERS IN RELATION TO FRAUD OR OPPRESSION

In addition to the obligations imposed by laws and administrative regulations or the listing rules of the stock exchange on which the Shares are listed, a controlling Shareholder, when exercising his rights as a Shareholder, shall not exercise his voting rights to make a decision which is prejudicial to the interests of the Shareholders generally or of some of the Shareholders in respect of the following matters:

- (i) to relieve a Director or Supervisor of his duty to act honestly in the best interests of the Company;
- (ii) to approve the expropriation by a Director or Supervisor (for his own benefit or for the benefit of another person), in any guise, of the Company's assets, including (without limitation) opportunities beneficial to the Company; or
- (iii) to approve the expropriation by a Director or Supervisor (for his own benefit or for the benefit of another person) of the individual rights of other Shareholders, including (without limitation) rights to distributions and voting rights, but not including a restructuring of the Company submitted to and approved by Shareholders' general meeting in accordance with the Articles of Association.

#### **18. PROCEDURE ON DISSOLUTION AND LIQUIDATION**

The Company shall be dissolved in accordance with law upon occurrence of any of the following events:

- (i) special resolution on dissolution is passed by Shareholders at a general meeting;
- (ii) dissolution is necessary due to a merger or division of the Company;
- (iii) the Company's business license is revoked or it is ordered to close down or it is cancelled according to law;
- (iv) the Company is ordered to close down according to laws due to its violation of the laws and administrative regulations;
- (v) where the Company's operations and management encounter serious difficulty, and its continuation will cause substantial loss to the interests of the Shareholders and no solution can be found through any other channel, Shareholders holding more than 10% of the voting rights of the Company may make requisition to the people's court to dissolve the Company.

Where the Company is dissolved by virtue of the reasons set out in items (i), (iii) and (v) in the preceding paragraph, the Company shall establish a liquidation committee within 15 days, and the members of the liquidation committee shall be selected by Directors or decided at Shareholders' general meeting.

Where the Board proposes to liquidate the Company due to causes other than where the Company has declared that it is insolvent, the Board shall include a statement in its notice convening the Shareholders' general meeting to consider the proposal to the effect that, after making full inquiry into the affairs of the Company, the Board is of the opinion that the Company will be able to pay all its debts in full within 12 months from the commencement of the liquidation.

Upon the passing of the resolution by the Shareholders in general meeting for the liquidation of the Company, all functions and powers of the Board shall cease.

The liquidation committee shall act in accordance with the instructions of the Shareholders' general meeting to make a report at least once every year to the Shareholders' general meeting on the committee's receipts and payments, the business of the Company and the progress of the liquidation, and to present a final report to the Shareholders' general meeting on completion of the liquidation.

The liquidation committee shall within 10 days of its establishment send a notice to creditors, and within 60 days of its establishment make a public announcement on a newspaper.

The liquidation committee shall register creditors' claims so reported.

During the liquidation period, the liquidation committee shall exercise the following functions and powers:

- (i) to sort out the Company's assets and prepare a balance sheet and an inventory of assets respectively;
- (ii) to notify all creditors by notice or public announcements;
- (iii) to dispose of and liquidate any relevant unfinished business matters of the Company;
- (iv) to pay all outstanding taxes and taxes incurred during the liquidation process;
- (v) to settle claims and debts;
- (vi) to deal with remaining assets after the Company's debts having been paid in full; and
- (vii) to represent the Company in any civil proceedings.

The liquidation committee shall, after examining the Company's assets, preparing the balance sheets and an inventory of assets, formulate a liquidation plan and present it to the Shareholders' general meeting or the relevant governing authority for confirmation.

If the liquidation committee, having thoroughly examined the Company's assets and having prepared a balance sheet and assets list, discovers that the Company's assets are insufficient to pay its debts in full, it shall immediately apply to the people's court for a declaration of insolvency. After the people's court has declared the Company insolvent, the company's liquidation committee shall turn over any matters regarding the liquidation to the people's court.

Following the completion of liquidation, the liquidation committee shall prepare a report on liquidation and a statement of the receipts and payments and financial books during the period of liquidation, which shall be examined and verified by the PRC certified public accountants and submitted to the Shareholders' general meeting or the people's court for confirmation. The liquidation committee shall also within 30 days after such confirmation, submit the preceding documents to the company registration authority and apply for cancellation of registration of the Company, and publish an announcement relating to the termination of the Company.

# 19. OTHER PROVISIONS MATERIAL TO THE COMPANY OR ITS SHAREHOLDERS

#### (a) General provisions

The Company is a joint stock limited liability company of perpetual existence.

The Company may invest in other limited liability companies, joint stock limited companies and other entities, unless otherwise stipulated by the law, the Company making such investment shall not bear joint and several liability for the debts of the enterprise in which the company invests.

The Article of Association constitute a legal binding document against the Company, its Shareholders, Directors, Supervisors and other senior officers. Pursuant to the Articles of Association, Shareholders may institute legal proceedings against the Company; the Company may institute legal proceedings against Shareholders; Shareholders may institute legal proceedings against Shareholders; and Shareholders may institute legal proceedings against Directors, Supervisors and senior management members of the Company. For the purposes of the Articles of Association, actions include court proceedings and arbitration proceedings.

#### (b) Shares and transfers

Overseas investors referred to in the Articles of Association mean those investors of foreign countries and regions of Hong Kong, Macau and Taiwan who subscribe for Shares issued by the Company; domestic investors referred to in the Articles of Association mean those investors within the territory of the PRC (excluding investors of the regions referred to in the preceding sentence) who subscribe for Shares issued by the Company.

The Company may increase its capital in the following ways:

- (i) offering new Shares to non-designated investors for subscription;
- (ii) placing new Shares to its existing Shareholders;
- (iii) allotting bonus Shares to its existing Shareholders;
- (iv) issuing new Shares to designated investors;

- (v) conversion of capital reserve into capital; and
- (vi) any other means permitted by laws, administrative regulations and relevant regulatory authorities.

The Company's increase of capital by issuing new Shares shall, after being approved in accordance with the provisions of the Articles of Association, be conducted in accordance with the procedures stipulated by the relevant laws and administrative regulations of the State.

The Company may reduce its registered capital in accordance with the procedures stipulated by the PRC Company Law and other regulations and the provisions of the Articles of Association.

When the Company reduces its registered capital, it shall prepare a balance sheet and an inventory of assets.

#### (c) Independent Directors

The number of independent Directors shall be no less than three at any time.

#### (d) Secretary of the Board of Directors

The secretary of the Board shall be a natural person who has the requisite professional knowledge and experience, and shall be appointed by the Board.

#### (e) **Board of Supervisors**

The Company shall have a Board of Supervisors.

The Board of Supervisors shall be composed of three members, one of whom shall be the chairman of the Board of Supervisors.

The election or removal of the chairman of the Board of Supervisors shall be decided by two-thirds or more of the Supervisors. Decisions of the Board of Supervisors shall be made by the affirmative vote of two-thirds or more of the Supervisors.

The terms of office of Supervisors shall be three years, renewable upon re-election.

The Directors and the senior officers of the Company shall not act concurrently as Supervisors. The Board of Supervisors shall be accountable to the Shareholders' general meeting and exercise the following functions and powers in accordance with law:

 to supervise the Directors, the president and senior officers in their performance of duties and to propose the removal of Directors and senior officers who have contravened any law, administrative regulations, the Articles of Association or Shareholders' resolutions;

- (ii) to demand any Director and other senior officer of the Company who acts in a manner which is harmful to the Company's interests to rectify such behavior;
- (iii) to examine the Company's financial affairs;
- (iv) to review the financial reports, operation reports and profit distribution schemes to be submitted by the Board to the Shareholders' general meetings; if there is any doubt, to engage certified public accountants and practicing auditors in the name of the Company to assist their review;
- (v) to propose to convene a Shareholders' extraordinary general meeting; and to convene and chair general meeting in case the Board fails to fulfill the obligations of the PRC Company Law to convene and chair the general meeting;
- (vi) to propose resolutions at a Shareholders' general meeting;
- (vii) to propose to convene an extraordinary meeting of the Board;
- (viii) to institute a suit to the Directors or senior officers of the Company according to article 151 of the PRC Company Law; and
- (ix) other functions and powers conferred by laws and regulations and the Articles of Association.

Supervisors shall be present at meetings of the Board.

#### (f) The president

The Company shall have one president. The president shall be accountable to the Board and exercise the following functions and powers:

- to be in charge of the Company's production, operation and management and report to the Board;
- (ii) to organize the implementation of the resolutions of the Board, the Company's annual business plans and investment plans;
- (iii) to draft the Company's annual financial budget plans and final accounts, and to put forward the proposal to the Board;
- (iv) to draft the Company's basic management system and the plan for establishment of the Company's internal management organization;
- (v) to formulate the specific rules and regulations of the Company;

- (vi) to propose the employment and dismissal of the general vice president, senior vice president, chief financial officer and other senior officers;
- (vii) to employ and dismiss the responsible management personnel and general employees other than those to be employed and dismissed by the Board;
- (viii) to propose to convene extraordinary board meetings;
- (ix) to decide the Company's other issues within the scope of the Board's authority;
- (x) to decide on projects such as investment, acquisition or disposal and financing which do not need to be decided by the Board or the Shareholders' general meeting; and
- (xi) other functions and powers granted by the Company's Articles of Association and the Board.

#### (g) Common reserve fund

When distributing the after-tax profits of the current year, the Company shall allocate 10% of its profits into its statutory common reserve fund. When the cumulated amount of the statutory common reserve fund of the Company has reached 50% or more of its registered capital, no further allocations is required.

Where the statutory common reserve fund of the Company is insufficient to make up for the losses of the Company incurred during the previous years, before making allocation to the statutory common reserve fund in accordance with the preceding paragraph, the profits generated during the current year shall be used to make up for such losses.

After making allocation to the statutory common reserve fund of the Company from its after-tax profits, the Company may, subject to resolutions adopted at a general meeting, also allocate funds from the after-tax profits to the discretionary common reserve fund.

After making up for the losses and making contributions to the common reserve fund, any remaining profits shall be distributed by the Company to the Shareholders in proportion to their respective shareholdings according to the resolutions adopted at general meeting.

If the Shareholders' general meeting has, in violation of the provisions of the preceding paragraphs, distributed profits to the Shareholders before the Company has made up for its losses and made allocations to the statutory common reserve fund, the Shareholders must return the profits distributed in violation of the provision to the company.

No profits shall be distributed in respect of the Shares held by the Company.

## APPENDIX VI SUMMARY OF ARTICLES OF ASSOCIATION

#### (h) Settlement of disputes

The Company shall act according to the following principles to settle disputes:

(i) For any disputes or claims between Shareholders of overseas listed foreign Shares and the Company; between Shareholders of overseas listed foreign Shares and the Directors, Supervisors, the president or other senior management officers of the Company; between Shareholders of overseas listed foreign Shares and Shareholders of domestic invested Shares, that arise based on the rights and obligations stipulated in the Articles of Association, the PRC Company Law and the relevant laws and administrative regulations, any such disputes or claims relevant to the Company shall be referred by the relevant parties to arbitration. Where the abovementioned dispute or claim is referred to arbitration, it shall be the entire claim or dispute, and all persons (being the Company or Shareholders, Directors, Supervisors, the president or other senior management officers of the Company), who have a cause of action based on the same facts giving rise to the dispute or claim or whose participation is necessary for the resolution of such dispute or claim, shall abide by arbitration.

Disputes regarding definition of Shareholders and registration of members may be resolved other than by way of arbitration.

(ii) The claimant may refer the arbitration to either the China International Economic Centre in accordance with its arbitration rules, and may also refer the arbitration to the Hong Kong International Arbitration Centre in accordance with its securities arbitration rules. Once a claimant refers a dispute or claim to arbitration, the other party must submit to the arbitral body elected by the claimant.

If the claimant refers the arbitration to the Hong Kong International Arbitration Centre, either party may request the arbitration to be conducted in Shenzhen in accordance with the securities arbitration rules of the Hong Kong International Arbitration Centre.

- (iii) Unless otherwise provided in the laws and administrative regulations, any disputes or claims arising out of item (i) above shall be resolved in accordance with the laws of the PRC.
- (iv) The decision made by the arbitral body shall be final and conclusive, and shall be binding on the parties.

## APPENDIX VII STATUTORY AND GENERAL INFORMATION

#### A. FURTHER INFORMATION ABOUT OUR GROUP

#### **1.** Incorporation of Our Company

Our Company was incorporated as a joint stock limited liability company under the PRC Company Law on February 18, 2014. Our current registered address is at 10/F, Tower A, Raycom InfoTech Park, No. 2 Ke Xue Yuan Nan Lu, Haidian District, Beijing, the PRC. We have established a place of business in Hong Kong at 27/F, One Exchange Square, Central, Hong Kong and have been registered with the Registrar of Companies in Hong Kong as a non-Hong Kong company under Part 16 of the Companies Ordinance (Chapter 622 of the laws of Hong Kong) under the same address on April 2, 2015. Ms. Yeung Yee Har has been appointed as the authorized representative of our Company for the acceptance of service of process and notices in Hong Kong.

As we were incorporated in the PRC, our corporate structure and Articles of Association are subject to the relevant laws and regulations of the PRC. A summary of certain aspects of the relevant laws and regulations of the PRC, and a summary of certain provisions of our Articles of Associations are set out in Appendices V and VI to this document, respectively.

#### 2. Changes in the Share Capital of Our Company

Our predecessor, Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學院計算技術研究所新技術發展公司), was incorporated on November 9, 1984 with a registered capital of RMB1,300,000, which has been fully paid up. The registered capital of Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company was subsequently reduced to RMB1,000,000 in 1990.

On August 18, 1998, Beijing Legend Computer New Technology Development Company (北京聯想計算機新技術發展公司) (previously known as Chinese Academy of Sciences Computer Technology Research Institute New Technology Development Company (中國科學 院計算技術研究所新技術發展公司)) converted RMB99,000,000 from our capital reserve to our registered capital. As a result, our registered capital was increased to RMB100,000,000.

On June 22, 2001, Legend Holdings Limited (聯想控股有限公司) (previously known as Beijing Legend Computer New Technology Development Company (北京聯想計算機新技術發展公司)) converted RMB560,860,399.40 from our capital reserve to our registered capital. As a result, our registered capital was increased to RMB660,860,399.40.

At the time of our incorporation as the joint stock limited liability company, our initial registered capital was RMB2,000,000,000, divided into 2,000,000,000 Domestic Shares of nominal value of RMB1.00 each, all of which were fully paid up.

Immediately following the completion of the [**REDACTED**] but without taking into account any H Shares which may be issued upon the exercise of the [**REDACTED**], our registered capital will increase to RMB[**REDACTED**], comprising [**REDACTED**] Domestic Shares and [**REDACTED**] H Shares fully paid up or credited as fully paid up, representing approximately [**REDACTED**] and [**REDACTED**] of our registered capital, respectively.

# APPENDIX VII STATUTORY AND GENERAL INFORMATION

Save as disclosed above and in this document, there has been no alteration in the share capital of our Company since our incorporation as of the Latest Practicable Date.

#### 3. The Shareholder Resolutions of Our Company

At an extraordinary general meeting of our Company held on March 15, 2015 and  $[\bullet]$ , among other things, the following resolutions were passed by the shareholders of our Company:

- (a) the [**REDACTED**] has been approved and the Board has been authorized to apply for the listing of H Shares on the Hong Kong Stock Exchange as well as to approve matters in relation to the [**REDACTED**];
- (b) the issue by our Company of the H Shares of nominal value of RMB1.00 each and such H Shares to be [REDACTED] on the Hong Kong Stock Exchange;
- (c) subject to completion of the [**REDACTED**], the Articles of Association has been approved and adopted, which shall only become effective on the Listing Date and the Board has been authorized to amend the Articles of Association in accordance with any comments from the Hong Kong Stock Exchange and the relevant PRC regulatory authorities;
- (d) authorisation to our Board to handle all matters that are necessary for the issuing and listing of our H Shares.

#### 4. Changes in the Share Capital of Our Principal Subsidiaries

Our principal subsidiaries and associates as of December 31, 2014 are listed out in the Accountant's Report, the text of which is set out in Appendix I to this document.

The following alterations in the registered capital of our principal subsidiaries took place within the two years immediately preceding the date of this document:

#### (1) Lenovo

On March 3, 2014, the share capital of Lenovo was increased from US\$33,465,000 to US\$1,615,984,000 by way of transferring the amounts of share premium and share redemption reserve to its share capital.

On October 1, 2014, Lenovo allotted and issued 182,000,000 ordinary shares to IBM in satisfaction of part of the consideration in respect of the acquisition of the x86 Business. Accordingly, the share capital of Lenovo was increased to HK\$14,918,282,470.64.

## APPENDIX VII STATUTORY AND GENERAL INFORMATION

On October 30, 2014, Lenovo issued 519,107,215 ordinary shares to Google in satisfaction of part of the consideration in respect of the Motorola Acquisition. Accordingly, the share capital of Lenovo was increased from HK\$14,918,282,470.64 to HK\$20,877,633,298.84.

#### (2) Legend Investment

On August 6, 2014, the registered capital of Legend Investment was increased from RMB256,538,500 to RMB404,992,662.

On February 15, 2015, the registered capital of Legend Investment was increased from RMB404,992,662 to RMB429,476,555.

(3) Zhengqi

On July 7, 2014, the registered capital of Zhengqi was increased from RMB1,500,000,000 to RMB2,000,000.

(4) Bybo

On July 24, 2014, the registered capital of Bybo was increased from RMB19,086,480 to RMB23,097,890.

On September 19, 2014, the registered capital of Bybo was increased from RMB23,097,890 to RMB50,815,358.

## APPENDIX VII STATUTORY AND GENERAL INFORMATION

#### **B. FURTHER INFORMATION ABOUT OUR BUSINESS**

#### 1. Summary of Material Contracts

The following contracts (not being contracts entered into in the ordinary course of business) were entered into by our Company or its subsidiaries within the two years preceding the date of this document and are or may be material:

- (a) **[●]**; and
- (b) the Hong Kong Underwriting Agreement.

#### 2. Our Intellectual Property Rights

As of the Latest Practicable Date, we have registered the following intellectual property rights which we consider to be material in relation to our business.

#### (a) Trademarks

As of the Latest Practicable Date, our material registered trademarks were as follows:

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
1.	THINK PAD	Hong Kong	Lenovo (Singapore) Pte. Ltd.	199400780	9	June 29, 2021
2.	THINKPAD	Hong Kong	Lenovo (Singapore) Pte. Ltd.	199704528	18	November 25, 2015
3.	THINKPAD	Hong Kong	Lenovo (Singapore) Pte. Ltd.	200212574	16	January 29, 2019
4.	lenovo	Hong Kong	Lenovo (Beijing) Limited	200314298	37	February 21, 2020
5.	lenovo	Hong Kong	Lenovo (Beijing) Limited	200314299	42	February 21, 2020
6.	lenovo	Hong Kong	Lenovo (Beijing) Limited	200500642	9	February 21, 2020
7.	ThinkPad	Hong Kong	Lenovo (Singapore) Pte. Ltd.	300218637	9	May 19, 2024
8.	<b>lenovo</b> 联想	Hong Kong	Lenovo (Beijing) Limited	300474534	7, 9, 11, 16, 28, 35, 37, 38, 39, 40, 41, 42	August 10, 2015

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
9.	YOGA	Hong Kong	Lenovo (Beijing) Limited	302389988	9	September 25, 2022
10.	IdeaCentre	United States	Lenovo (Beijing) Limited	3472654	9, 16	July 22, 2018
11.	IdeaPad	United States	Lenovo (Beijing) Limited	3462721	9, 16	July 8, 2018
12.	IdeaPhone	United States	Lenovo (Beijing) Limited	4381681	9	August 13, 2023
13.	lenovo	United States	Lenovo (Beijing) Limited	3226026	7, 41	April 3, 2017
14.	lenovo	United States	Lenovo (Beijing) Limited	3271488	16, 35	July 31, 2017
15.	lenovo	United States	Lenovo (Beijing) Limited	3149377	9, 37, 42	September 26, 2016
16.	THINKPAD	United States	Lenovo (Singapore) Pte. Ltd.	2194267	25	May 11, 2019
17.	THINKPAD	United States	Lenovo (Singapore) Pte. Ltd.	1977221	9, 18	February 24, 2017
18.	THINKPAD	United States	Lenovo (Singapore) Pte. Ltd.	1738861	9, 16	June 13, 2023
19.	FOR THOSE WHO DO.	PRC	Lenovo (Beijing) Limited	10001556	9	November 20, 2022
20.	ideapad yoga	PRC	Lenovo (Beijing) Limited	10447049	9	March 27, 2023
21.	IdeaTV	PRC	Lenovo (Beijing) Limited	10615552	9	July 6, 2023
22.	IdeaPhone	PRC	Lenovo (Beijing) Limited	10615554	9	August 20, 2023
23.	联想	PRC	Lenovo (Beijing) Limited	11532906	9	March 20, 2024
24.	lenovo	PRC	Lenovo (Beijing) Limited	11532907	9	February 27, 2024

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
25.	联想	PRC	Lenovo (Beijing) Limited	12064764	5	July 6, 2024
26.	联想	PRC	Lenovo (Beijing) Limited	1970777	1	February 13, 2023
27.	联想	PRC	Lenovo (Beijing) Limited	1971809	3	February 6, 2023
28.	联想	PRC	Lenovo (Beijing) Limited	1972179	2	February 13, 2023
29.	联想	PRC	Lenovo (Beijing) Limited	1973443	4	October 6, 2022
30.	联想	PRC	Lenovo (Beijing) Limited	1974794	6	December 13, 2022
31.	联想	PRC	Lenovo (Beijing) Limited	1974995	5	November 27, 2022
32.	联想	PRC	Lenovo (Beijing) Limited	1976774	7	March 26, 2024
33.	联想	PRC	Lenovo (Beijing) Limited	1978984	11	April 13, 2023
34.	联想	PRC	Lenovo (Beijing) Limited	1979228	19	March 20, 2023
35.	联想	PRC	Lenovo (Beijing) Limited	1986292	26	December 13, 2022
36.	联想	PRC	Lenovo (Beijing) Limited	1990918	34	January 6, 2023
37.	联想	PRC	Lenovo (Beijing) Limited	1991512	32	January 6, 2023
38.	联想	PRC	Lenovo (Beijing) Limited	1993077	24	January 13, 2023
39.	联想	PRC	Lenovo (Beijing) Limited	1993240	22	December 13, 2022
40.	联想	PRC	Lenovo (Beijing) Limited	1993908	16	February 13, 2023

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
41.	联想	PRC	Lenovo (Beijing) Limited	1994418	23	January 6, 2023
42.	联想	PRC	Lenovo (Beijing) Limited	1995662	27	December 20, 2022
43.	联想	PRC	Lenovo (Beijing) Limited	1996400	21	January 13, 2023
44.	联想	PRC	Lenovo (Beijing) Limited	1996516	20	January 13, 2023
45.	联想	PRC	Lenovo (Beijing) Limited	1996655	28	February 13, 2023
46.	联想	PRC	Lenovo (Beijing) Limited	1998578	10	December 13, 2022
47.	联想	PRC	Lenovo (Beijing) Limited	1999287	29	March 6, 2019
48.	联想	PRC	Lenovo (Beijing) Limited	2002644	18	November 27, 2022
49.	联想	PRC	Lenovo (Beijing) Limited	2002831	25	September 20, 2021
50.	联想	PRC	Lenovo (Beijing) Limited	2008843	17	November 6, 2022
51.	联想	PRC	Lenovo (Beijing) Limited	2008883	12	January 20, 2023
52.	联想	PRC	Lenovo (Beijing) Limited	2010374	14	December 6, 2022
53.	联想	PRC	Lenovo (Beijing) Limited	2010388	30	February 20, 2023
54.	联想	PRC	Lenovo (Beijing) Limited	2012082	15	October 20, 2022
55.	联想	PRC	Lenovo (Beijing) Limited	2012227	13	December 13, 2022
56.	联想	PRC	Lenovo (Beijing) Limited	2014248	31	October 13, 2022

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
57.	LENOVO	PRC	Lenovo (Beijing) Limited	3368145	42	August 12, 2024
58.	LENOVO	PRC	Lenovo (Beijing) Limited	3368146	37	September 12, 2024
59.	LENOVO	PRC	Lenovo (Beijing) Limited	3368147	9	March 13, 2024
60.	lenovo	PRC	Lenovo (Beijing) Limited	3462584	42	December 27, 2024
61.	lenovo	PRC	Lenovo (Beijing) Limited	3462585	37	January 27, 2025
62.	lenovo	PRC	Lenovo (Beijing) Limited	3462586	9	July 13, 2024
63.	<b>lenovo</b> 联想	PRC	Lenovo (Beijing) Limited	3462587	42	December 27, 2024
64.	<b>lenovo</b> 联想	PRC	Lenovo (Beijing) Limited	3462588	37	January 27, 2025
65.	lenovo <sup>联想</sup>	PRC	Lenovo (Beijing) Limited	3462589	9	July 13, 2024
66.	lenovo	PRC	Lenovo (Beijing) Limited	3510799	45	April 13, 2015
67.	lenovo	PRC	Lenovo (Beijing) Limited	3510800	44	April 13, 2015
68.	lenovo	PRC	Lenovo (Beijing) Limited	3510817	30	September 12, 2024
69.	lenovo	PRC	Lenovo (Beijing) Limited	3510818	29	September 5, 2024
70.	lenovo	PRC	Lenovo (Beijing) Limited	3510819	28	April 27, 2015
71.	lenovo	PRC	Lenovo (Beijing) Limited	3510820	27	January 6, 2025
72.	lenovo	PRC	Lenovo (Beijing) Limited	3510821	26	August 20, 2015

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
73.	lenovo	PRC	Lenovo (Beijing) Limited	3510822	25	May 13, 2015
74.	lenovo	PRC	Lenovo (Beijing) Limited	3510823	24	April 27, 2015
75.	lenovo	PRC	Lenovo (Beijing) Limited	3510824	33	October 5, 2024
76.	lenovo	PRC	Lenovo (Beijing) Limited	3510825	32	August 5, 2024
77.	lenovo	PRC	Lenovo (Beijing) Limited	3510826	31	August 5, 2024
78.	lenovo	PRC	Lenovo (Beijing) Limited	3510827	20	January 6, 2025
79.	lenovo	PRC	Lenovo (Beijing) Limited	3510828	19	April 6, 2015
80.	lenovo	PRC	Lenovo (Beijing) Limited	3510829	18	April 27, 2015
81.	lenovo	PRC	Lenovo (Beijing) Limited	3510830	17	January 6, 2025
82.	lenovo	PRC	Lenovo (Beijing) Limited	3510831	16	February 13, 2025
83.	lenovo	PRC	Lenovo (Beijing) Limited	3510832	15	January 27, 2025
84.	lenovo	PRC	Lenovo (Beijing) Limited	3510833	14	October 26, 2024
85.	lenovo	PRC	Lenovo (Beijing) Limited	3510834	23	February 13, 2025
86.	lenovo	PRC	Lenovo (Beijing) Limited	3510835	22	February 13, 2025
87.	lenovo	PRC	Lenovo (Beijing) Limited	3510836	21	February 20, 2025
88.	lenovo	PRC	Lenovo (Beijing) Limited	3510837	10	November 12, 2024

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
89.	lenovo	PRC	Lenovo (Beijing) Limited	3510838	9	September 12, 2024
90.	lenovo	PRC	Lenovo (Beijing) Limited	3510839	8	October 5, 2024
91.	lenovo	PRC	Lenovo (Beijing) Limited	3510840	7	September 12, 2024
92.	lenovo	PRC	Lenovo (Beijing) Limited	3510841	6	September 12, 2024
93.	lenovo	PRC	Lenovo (Beijing) Limited	3510842	5	January 13, 2025
94.	lenovo	PRC	Lenovo (Beijing) Limited	3510843	4	December 5, 2024
95.	lenovo	PRC	Lenovo (Beijing) Limited	3510844	13	September 5, 2024
96.	lenovo	PRC	Lenovo (Beijing) Limited	3510845	12	October 5, 2024
97.	lenovo	PRC	Lenovo (Beijing) Limited	3510846	11	November 26, 2024
98.	lenovo	PRC	Lenovo (Beijing) Limited	3510864	3	May 20, 2015
99.	lenovo	PRC	Lenovo (Beijing) Limited	3510865	2	January 6, 2025
100.	lenovo	PRC	Lenovo (Beijing) Limited	3510866	1	February 13, 2025
101.	lenovo	PRC	Lenovo (Beijing) Limited	3510907	40	November 5, 2024
102.	lenovo	PRC	Lenovo (Beijing) Limited	3510908	39	January 6, 2025
103.	lenovo	PRC	Lenovo (Beijing) Limited	3510909	38	January 6, 2025
104.	lenovo	PRC	Lenovo (Beijing) Limited	3510910	37	April 13, 2015

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
105.	lenovo	PRC	Lenovo (Beijing) Limited	3510911	36	April 27, 2015
106.	lenovo	PRC	Lenovo (Beijing) Limited	3510912	35	November 5, 2024
107.	lenovo	PRC	Lenovo (Beijing) Limited	3510913	34	August 5, 2024
108.	lenovo	PRC	Lenovo (Beijing) Limited	3510914	43	February 13, 2025
109.	lenovo	PRC	Lenovo (Beijing) Limited	3510915	42	March 27, 2015
110.	lenovo	PRC	Lenovo (Beijing) Limited	3510916	41	September 5, 2024
111.	IdeaPad	PRC	Lenovo (Beijing) Limited	6016212	9	January 13, 2020
112.	IdeaCenter	PRC	Lenovo (Beijing) Limited	6016213	9	January 13, 2020
113.	IdeaCenter	PRC	Lenovo (Beijing) Limited	6016214	9	January 13, 2020
114.	IdeaPad	PRC	Lenovo (Beijing) Limited	6042602	16	January 13, 2020
115.	IdeaCenter	PRC	Lenovo (Beijing) Limited	6042603	16	January 13, 2020
116.	联想	PRC	Lenovo (Beijing) Limited	7700059	5	January 27, 2021
117.	联想	PRC	Lenovo (Beijing) Limited	7700092	16	January 6, 2021
118.	联想	PRC	Lenovo (Beijing) Limited	7700116	25	April 20, 2021
119.	联想	PRC	Lenovo (Beijing) Limited	7700172	30	November 27, 2020
120.	联想	PRC	Lenovo (Beijing) Limited	7700181	32	December 6, 2023

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
121.	联想	PRC	Lenovo (Beijing) Limited	7700212	34	March 13, 2021
122.	联想	PRC	Lenovo (Beijing) Limited	7700222	44	April 20, 2021
123.	联想	PRC	Lenovo (Beijing) Limited	772127	36	November 19, 2024
124.	联想	PRC	Lenovo (Beijing) Limited	775247	40	January 6, 2025
125.	联想	PRC	Lenovo (Beijing) Limited	776096	35	January 20, 2025
126.	联想	PRC	Lenovo (Beijing) Limited	776496	42	January 20, 2025
127.	联想	PRC	Lenovo (Beijing) Limited	777232	38	February 6, 2025
128.	联想	PRC	Lenovo (Beijing) Limited	778188	41	February 20, 2025
129.	联想	PRC	Lenovo (Beijing) Limited	778334	37	February 20, 2025
130.	idea pad	PRC	Lenovo (Beijing) Limited	9052849	5	January 20, 2022
131.	idea pad	PRC	Lenovo (Beijing) Limited	9052881	6	January 20, 2022
132.	idea pad	PRC	Lenovo (Beijing) Limited	9052899	8	January 20, 2022
133.	idea pad	PRC	Lenovo (Beijing) Limited	9052946	30	January 20, 2022
134.	idea pad	PRC	Lenovo (Beijing) Limited	9054187	44	March 27, 2022
135.	idea pad	PRC	Lenovo (Beijing) Limited	9054188	38	January 13, 2023
136.	idea pad	PRC	Lenovo (Beijing) Limited	9054189	35	January 6, 2024

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#### STATUTORY AND GENERAL INFORMATION

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
137.	idea pad	PRC	Lenovo (Beijing) Limited	9054190	33	January 20, 2022
138.	idea pad	PRC	Lenovo (Beijing) Limited	9054191	32	January 20, 2022
139.	idea pad	PRC	Lenovo (Beijing) Limited	9054192	18	January 13, 2024
140.	idea pad	PRC	Lenovo (Beijing) Limited	9054193	10	January 20, 2022
141.	idea pad	PRC	Lenovo (Beijing) Limited	9054194	3	January 20, 2022
142.	idea pad	PRC	Lenovo (Beijing) Limited	9056560	7	January 20, 2022
143.	idea pad	PRC	Lenovo (Beijing) Limited	9056614	11	January 20, 2022
144.	idea pad	PRC	Lenovo (Beijing) Limited	9056656	20	January 20, 2022
145.	idea pad	PRC	Lenovo (Beijing) Limited	9056689	21	January 20, 2022
146.	idea pad	PRC	Lenovo (Beijing) Limited	9056739	24	August 6, 2022
147.	idea pad	PRC	Lenovo (Beijing) Limited	9062749	28	January 27, 2022
148.	idea pad	PRC	Lenovo (Beijing) Limited	9062792	29	June 13, 2022
149.	idea pad	PRC	Lenovo (Beijing) Limited	9062835	37	January 27, 2022
150.	idea pad	PRC	Lenovo (Beijing) Limited	9062868	41	January 27, 2022
151.	idea pad	PRC	Lenovo (Beijing) Limited	9062894	42	January 27, 2022
152.	9	PRC	Legend Holdings Limited	1984031	9	February 13, 2023

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# STATUTORY AND GENERAL INFORMATION

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
153.	9	PRC	Legend Holdings Limited	2002641	18	December 27, 2022
154.	9	PRC	Legend Holdings Limited	1986294	26	December 23, 2022
155.	9	PRC	Legend Holdings Limited	1993241	22	December 23, 2022
156.	9	PRC	Legend Holdings Limited	2008886	12	January 20, 2023
157.	LEGEND	PRC	Legend Holdings Limited	2012085	15	January 6, 2023
158.	LEGEND	PRC	Legend Holdings Limited	1996753	28	February 6, 2024
159.	9	PRC	Legend Holdings Limited	1976290	8	November 20, 2022
160.	9	PRC	Legend Holdings Limited	1972567	2	March 27, 2023
161.	LEGEND	PRC	Legend Holdings Limited	1396532	9	May 13, 2020
162.	LEGEND	PRC	Legend Holdings Limited	778308	39	February 20, 2025
163.	9	PRC	Legend Holdings Limited	778276	37	February 20, 2025
164.	9	PRC	Legend Holdings Limited	777024	35	February 6, 2025
165.	LEGEND STAR	PRC	Legend Holdings Limited	7960294	41	February 27, 2021

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## STATUTORY AND GENERAL INFORMATION

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
166.	LEGEND	PRC	Legend Holdings Limited	1974395	6	February 27, 2023
167.	LEGEND	PRC	Limited Legend Holdings Limited	2010384	30	2023 February 20, 2023
168.	LEGEND	PRC	Limited Legend Holdings Limited	1995659	27	2023 December 20, 2022
169.	9	PRC	Legend Holdings Limited	1973445	4	December 13, 2022
170.	LEGEND	PRC	Legend Holdings Limited	2002913	25	February 20, 2024
171.	LEGEND	PRC	Legend Holdings Limited	1986297	26	December 12, 2022
172.	9	PRC	Legend Holdings Limited	1975025	5	November 27, 2022
173.	9	PRC	Legend Holdings Limited	1972574	2	March 27, 2023
174.	9	PRC	Legend Holdings Limited	776495	42	January 20, 2025
175.	9	PRC	Legend Holdings Limited	1996403	21	January 13, 2023
176.	9	PRC	Legend Holdings Limited	1977479	7	April 20, 2023
177.	LEGEND	PRC	Legend Holdings Limited	1991509	32	December 13, 2022
178.	9	PRC	Legend Holdings Limited	1993078	24	February 6, 2023

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
179.	9	PRC	Legend Holdings Limited	2012225	13	December 13, 2022
180.	LEGEND	PRC	Legend Holdings	2012226	13	December 13,
181.	LEGEND	PRC	Limited Legend Holdings Limited	1976293	8	2022 December 6, 2022
182.	9	PRC	Legend Holdings Limited	1996520	20	May 6, 2023
183.	9	PRC	Legend Holdings Limited	1971843	3	October 20, 2023
184.	LEGEND	PRC	Legend Holdings Limited	1971828	3	April 6, 2023
185.	LEGEND	PRC	Legend Holdings Limited	1397717	42	May 13, 2020
186.	爱谷	PRC	Limited Legend Holdings Limited	10729191	30	June 13, 2023
187.	ZHIQINLOGISTICS	PRC	Legend Holdings Limited	3229656	35	January 20, 2024
188.	LEGEND STAR	PRC	Legend Holdings Limited	7957916	45	2024 February 28, 2021
189.	9	PRC	Limited Legend Holdings Limited	1996756	28	2021 February 20, 2023
190.	LEGEND	PRC	Legend Holdings Limited	1993079	24	January 13, 2023
191.	9	PRC	Limited Legend Holdings Limited	1990920	34	2023 January 6, 2023
192.	LEGEND	PRC	Legend Holdings Limited	1976930	7	April 13, 2023
193.	LEGEND	PRC	Legend Holdings Limited	2002643	18	2025 November 27, 2022
194.	爱谷	PRC	Legend Holdings Limited	10732536	43	June 13, 2023
195.	爱谷	PRC	Legend Holdings Limited	10729270	31	October 13, 2023

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
196.	9	PRC	Legend Holdings Limited	1979248	11	March 13, 2023
197.	9	PRC	Legend Holdings Limited	1999290	29	January 6, 2023
198.	LEGEND	PRC	Legend Holdings Limited	1999291	29	November 6, 2022
199.	9	PRC	Legend Holdings Limited	2010386	30	February 20, 2023
200.	LEGEND	PRC	Legend Holdings Limited	1996406	21	July 13, 2023
201.	9	PRC	Legend Holdings Limited	2012086	15	October 20, 2022
202.	LEGEND	PRC	Legend Holdings Limited	1993907	16	March 6, 2024
203.	LEGEND	PRC	Legend Holdings Limited	1973444	4	October 6, 2022
204.	9	PRC	Legend Holdings Limited	778321	39	February 20, 2025
205.	LEGEND	PRC	Legend Holdings Limited	778187	41	February 20, 2025
206.	9	PRC	Legend Holdings Limited	777233	38	February 6, 2025
207.	LEGEND STAR	PRC	Legend Holdings Limited	7960341	35	March 6, 2021
208.	LEGEND STAR	PRC	Legend Holdings Limited	7960312	42	February 27, 2021
209.	LEGEND	PRC	Legend Holdings Limited	1979019	19	March 20, 2023
210.	LEGEND	PRC	Legend Holdings Limited	1993242	22	December 13, 2022

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
211.	9	PRC	Legend Holdings Limited	1994417	23	January 6, 2023
212.	LEGEND	PRC	Legend Holdings Limited	2014239	31	October 13, 2022
213.	9	PRC	Legend Holdings Limited	1991510	32	December 13, 2022
214.	9	PRC	Legend Holdings Limited	1993904	16	February 13, 2023
215.	9	PRC	Legend Holdings Limited	1970455	1	February 13, 2023
216.	LEGEND STAR	PRC	Legend Holdings Limited	7960332	36	March 20, 2023
217.	9	PRC	Legend Holdings Limited	1998580	10	December 13, 2022
218.	9	PRC	Legend Holdings Limited	2010401	14	December 6, 2022
219.	LEGEND	PRC	Legend Holdings Limited	1996667	20	June 13, 2023
220.	LEGEND	PRC	Legend Holdings Limited	772129	36	November 20, 2024
221.	9	PRC	Legend Holdings Limited	778186	41	February 20, 2025
222.	9	PRC	Legend Holdings Limited	775623	40	January 13, 2025
223.	LEGEND	PRC	Legend Holdings Limited	1984012	9	February 13, 2023

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
224.	LEGEND	PRC	Legend Holdings Limited	2008845	17	November 6, 2022
225.	LEGEND	PRC	Legend Holdings Limited	1998581	10	December 13, 2022
226.	9	PRC	Legend Holdings Limited	1995661	27	December 20, 2022
227.	LEGEND	PRC	Legend Holdings Limited	2010378	14	December 6, 2022
228.	LEGEND	PRC	Legend Holdings Limited	1978365	11	January 27, 2024
229.	LEGEND	PRC	Legend Holdings Limited	776497	42	January 20, 2025
230.	LEGEND	PRC	Legend Holdings Limited	775624	40	January 13, 2025
231.	LEGEND	PRC	Legend Holdings Limited	777050	35	February 6, 2025
232.		PRC	Raycom Real Estate	3981702	35	January 20, 2017
233.		PRC	Raycom Real Estate	3981711	42	January 20, 2017
234.	融科智地	PRC	Raycom Real Estate	3981715	42	March 6, 2019
235.	融科	PRC	Raycom Real Estate	3981719	43	January 20, 2017
236.	RAYCOM	PRC	Raycom Real Estate	3981704	36	January 27, 2019
237.		PRC	Raycom Real Estate	3981721	37	January 20, 2017
238.		PRC	Raycom Real Estate	3981720	36	January 20, 2017
239.	RAYCOM	PRC	Raycom Real Estate	3981705	37	January 27, 2019
240.	融科	PRC	Raycom Real Estate	3981716	35	2019 January 20, 2017

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
241.	融科	PRC	Raycom Real Estate	3981717	36	January 20, 2017
242.	RAYCOM	PRC	Raycom Real Estate	3981703	42	January 20, 2017
243.	融科	PRC	Raycom Real Estate	3981718	37	January 20, 2017
244.	Rundy Lind	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	1659048	33	October 27, 2021
245.	道德人家	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	1319502	33	September 27, 2019
246.	PL府家酒 Conflicius	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	1184961	33	June 20, 2018
247.	<b>瑞</b> 縣 香九 安 家	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	8900590	33	December 13, 2021
248.		PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	8811812	33	November 20, 2021
249.		PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	9161444	33	March 20, 2022
250.	Print Line	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	1703340	33	January 20, 2022
251.		PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	289375	33	June 9, 2017

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
252.	見府家	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	358475	33	August 19, 2019
253.		PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀造 有限公司)	11038278	33	August 13, 2024
254.	当	PRC	Funglian	1546768	33	September 27, 2021
255.	板城和顺	PRC	Funglian	7089948	33	June 20, 2020
256.	板城、壁	PRC	Funglian	1727153	33	March 6, 2022
257.	板城	PRC	Funglian	802867	33	December 27, 2015
258.	紫塞明珠	PRC	Funglian	3672965	33	April 6, 2015
259.	板	PRC	Funglian	1658932	33	October 27, 2021
260.	板城龙印 banchenglongvin	PRC	Funglian	5210518	33	March 27, 2019
261.	庆元亨	PRC	Funglian	802884	33	December 27, 2015
262.	武陵上酱	PRC	Funglian	5918345	33	November 27, 2019
263.	武陵少酱	PRC	Funglian	5918134	33	November 27, 2019

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
264.	武 陵 名 酱	PRC	Funglian	11010287	33	October 6, 2023
265.		PRC	Funglian	1968270	33	August 27, 2022
266.	武陵少酱	PRC	Funglian	8654977	33	September 27, 2021
267.	ST. Production Ide	PRC	Funglian	146745	33	February 28, 2023
268.	芙蓉国色	PRC	Funglian	10361036	33	March 6, 2023
269.	武陵元帅	PRC	Funglian	8671995	33	September 27, 2021
270.	武陵中酱	PRC	Funglian	5918347	33	November 27, 2019
271.		PRC	Funglian	7478115	33	October 6, 2020
272.	文王国	PRC	Funglian	6200007	33	January 13, 2020
273.		PRC	Funglian	4588973	33	November 13, 2017
274.	文王地利	PRC	Funglian	6375116	33	February 13, 2020
275.		PRC	Funglian	1723103	33	February 27, 2022
276.	文王貢	PRC	Funglian	1723115	33	February 27, 2022

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
277.		PRC	Funglian	663006	33	October 27, 2023
278.	文王人和	PRC	Funglian	6375117	33	February 13, 2020
279.	文王天时	PRC	Funglian	6375114	33	February 13, 2020
280.	佳沃	PRC	Joyvio	10729183	30	November 20, 2023
281.	佳沃	PRC	Joyvio	12311745	5	August 27, 2024
282.	佳沃	PRC	Joyvio Limited (佳沃有限公司)	12457621	35	September 27, 2024
283.	佳沃	PRC	Joyvio Limited (佳沃有限公司)	12341102	40	September 6, 2024
	佳沃	PRC	Joyvio Limited (佳沃有限公司)	12312238	31	August 27, 2024
285.	佳沃	PRC	Joyvio Limited (佳沃有限公司)	11960188	35	June 13, 2024
286.	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11204316	5	December 6, 2023
287.	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11265918	5	December 20, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11204311	29	December 6, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11265915	29	December 20, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11204313	30	December 6, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11265916	30	December 20, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11204312	31	December 6, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11265917	31	December 20, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11204317	32	December 6, 2023
	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11204314	33	December 6, 2023
296.	joyvio	PRC	Joyvio Limited (佳沃有限公司)	11204315	43	December 6, 2023
297.	joyvio	PRC	Joyvio Limited (佳沃有限公司)	12340629	40	September 6, 2024
298.	Joyvio	PRC	Joyvio Limited (佳沃有限公司)	12341245	44	September 6, 2024

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
299.	絲	PRC	Joyvio Limited (佳沃有限公司)	11590396	29	March 13, 2024
300.	貒	PRC	Joyvio Limited (佳沃有限公司)	11590492	30	March 27, 2024
301.	貒	PRC	Joyvio Limited (佳沃有限公司)	11590553	31	March 27, 2024
302.	貒	PRC	Joyvio Limited (佳沃有限公司)	11590605	32	March 13, 2024
303.	貒	PRC	Joyvio Limited (佳沃有限公司)	11590716	43	May 20, 2024
304.	絲	PRC	Joyvio Limited (佳沃有限公司)	11590653	33	March 13, 2024
305.	絲	PRC	Joyvio Limited (佳沃有限公司)	12340555	40	September 6, 2024
306.	絲	PRC	Joyvio Limited (佳沃有限公司)	11590321	5	June 20, 2024
307.	<b>《</b> 佳沃 Joyvio	PRC	Joyvio Limited (佳沃有限公司)	12346082	31	September 6, 2024
308.	金艳 TINGO SUNNY HEALTHY ENERGY BEAUTY	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	7532414	32	February 6, 2021
309.	TINGO GOLD 7118	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	9120630	31	February 13, 2022

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
310.	金艳 TINGO SUNNY HEALTHY ENERGY BEAUTY	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	7532440	39	January 27, 2021
311.	TINGO	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	11455145	31	February 13, 2024
312.	AGRICULTURE KIWIFRUIT	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	5955031	31	August 20, 2021
313.	TINGO	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	6327284	31	October 8, 2019
314.	金艳 TINGO SUNNY HEALTHY ENERGY BEAUTY	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	7532330	29	April 6, 2021
315.	TINGO	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	11455157	31	February 6, 2024
316.	金艳 SUNNY HEALTHY ENERGY BEAUTY TINGO	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	7532371	30	February 6, 2021
317.	西湖龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7011359	44	July 27, 2020
318.	龙冠香	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7011366	40	July 7, 2020
319.	西湖龙冠	PRC	Angzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司	5221688	30	March 27, 2019
320.	钱塘龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限	7011360	44	July 27, 2020
321.	千岛龙冠	PRC	公司) Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7058380	40	July 27, 2020

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
322.	西湖龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7011364	40	July 27, 2020
323.	龙冠春晓	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	11367177	40	January 23, 2024
324.	裕隆	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	1153501	30	February 20, 2018
325.	七佛龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	3844667	30	January 20, 2016
326.	龙冠龙井	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	11367205	40	January 20, 2024
327.	西湖龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	4995515	30	September 13, 2018
328.	龙冠春晓	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	11367138	30	January 20, 2024
329.	钱塘龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	4995516	30	September 13, 2018
330.	钱塘龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7011365	40	July 6, 2020
331.	千岛龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7058379	44	August 6, 2020
332.	美人韵君子香	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限	9132783	30	February 27, 2022
333.	龙冠香	PRC	公司) Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	4995517	30	September 13, 2018

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
334.	龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7011363	40	July 6, 2020
335.	龙冠香	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	7011361	44	July 27, 2020
336.	联泓	PRC	Levima	10929736	1	August 20, 2023
337.	LEVIMA	PRC	Levima	10930454	1	August 27, 2023
338.	联泓 LEVIMA	PRC	Levima	11130931	4	November 13, 2023
339.	LEVIMA	PRC	Levima	10930282	35	August 27, 2023
340.	LEVIMA	PRC	Levima	10930503	4	September 6, 2023
341.	联泓 LEVIMA	PRC	Levima	11130898	1	November 13, 2023
342.	LEVIMA	PRC	Levima	10930584	17	August 20, 2023
343.	LEVIMA	PRC	Levima	11130961	17	November 13, 2023
344.	LEVIMA	PRC	Levima	10930026	37	September 6, 2023
345.	LEVIMA	PRC	Levima	11131021	37	November 13, 2023
346.	联泓 LEVIMA	PRC	Levima	11131029	37	November 13, 2023
347.	联泓	PRC	Levima	10929410	4	August 20, 2023
348.	LEVIMA	PRC	Levima	10929904	36	September 6, 2023
349.	聯泓 LEVIMA	PRC	Levima	11130975	17	November 13, 2023
350.	LEVIMA	PRC	Levima	11137231	35	November 13, 2023
351.	LEVIMA	PRC	Levima	11137273	42	November 13, 2023
352.	LEVIMA	PRC	Levima	10930116	42	August 20, 2023
353.	LEVIMA	PRC	Levima	11130939	4	November 13, 2023
354.	LEVIMA	PRC	Levima	11131007	36	November 13,
355.	LEVIMA	PRC	Levima	11130885	1	2023 November 13,
356.	联泓 LEVIMA	PRC	Levima	11130991	36	2023 November 13, 2023

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
357.	联泓 LEVIMA	PRC	Levima	11137290	42	November 13,
358.	Zeny	PRC	Zeny	11462229	35	2023 February 13, 2024
359.	Zeny	PRC	Zeny	11458215	39	February 13, 2024
360.	增益供应链	PRC	Zeny	11457746	35	February 13, 2024
351.	zeny	PRC	Zeny	11462438	37	October 6, 2024
362.	增益供应链	PRC	Zeny	11458025	37	February 13, 2024
363.		PRC	Zeny	11462414	37	February 13, 2024
364.	Zeny	PRC	Zeny	11457900	36	February 13, 2024
365.		PRC	Zeny	11462294	36	February 13, 2024
366.	Zeny	PRC	Zeny	11462279	36	February 13, 2024
367.	增益供应链	PRC	Zeny	11458320	42	February 13, 2024

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
368.	Zeny	PRC	Zeny	11458041	37	February 13, 2024
369.	增益供应链	PRC	Zeny	11457915	36	February 13, 2024
370.		PRC	Zeny	11462219	35	February 13, 2024
371.	Zeny	PRC	Zeny	11457797	35	February 13, 2024
372.	安信颐和 EnsenCare	PRC	EnsenCare	10469366	36	March 27, 2023
373.	安信颐和 EnsenCare	PRC	EnsenCare	10469390	41	March 27, 2023
374.	安信颐和 EnsenCare	PRC	EnsenCare	10469418	43	March 27, 2023
375.	安信颐和 EnsenCare	PRC	EnsenCare	10469430	44	March 27, 2023
376.	安信颐和	PRC	EnsenCare	10469447	45	March 27, 2023
377.		PRC	Phylion Battery	1481789	9	November 27, 2020
378.	PHYLION	PRC	Phylion Battery	1351158	9	January 6, 2020
379.	銀八龍	PRC	Phylion Battery	9888033	9	October 27, 2022

#### **APPENDIX VII**

# STATUTORY AND GENERAL INFORMATION

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
380.	星恒	PRC	Phylion Battery	5980577	9	February 6, 2020
381.	六和拜尔齿科连锁	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限 公司) <sup>Note 1</sup>	6920512	44	June 13, 2020
382.	-DENTAL CLANC - R#+PHR	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	8058580	44	April 20, 2020
383.	达尔	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163657	44	July 27, 2024
384.	DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELOPMENT DEVELO	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	6590806	44	September 13, 2020
385.		PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	3934459	10	May 27, 2015
386.	980 980	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	6983726	35	November 6, 2020

Note:

1 "珠海六和口腔醫療投資管理有限公司" is the former enterprise name of Bybo.

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No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
387.	S S S S S S S S S S S S S S S S S S S	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	6983727	44	July 20, 2020
388.	吉尔	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163649	44	July 27, 2024
389.	龙尔	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163666	44	July 27, 2024
390.	柏尔	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163667	44	July 27, 2024
391.	旺尔	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163678	44	July 27, 2024
392.	铂尔	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163637	44	July 27, 2024
393.	乐尔	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163638	44	July 27, 2024

### APPENDIX VII STATUTORY AND GENERAL INFORMATION

No.	Trademark	Place of Registration	Name of Registered Owner	Registration Number	Class	Expiry Date
394.	拜和	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12163682	44	July 27, 2024
395.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口腔醫療 投資管理有限公司)	12178156	44	August 6, 2024

As of the Latest Practicable Date, we applied for the registration of the following material trademarks:

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
1.	VIBE	Hong Kong	Lenovo (Singapore) Pte. Ltd.	303046077	9	June 25, 2014
2.	VIBE	Hong Kong	Lenovo (Singapore) Pte. Ltd.	303198556	9, 10, 14	November 22, 2014
3.	VIBE	United States	Lenovo (Singapore) Pte. Ltd.	86546346	43	February 25, 2015
4.	VIBE	United States	Lenovo (Singapore) Pte. Ltd.	86546330	41	February 25, 2015
5.	YOGA	United States	Lenovo (Beijing) Limited	85585622	9	March 30, 2012
6.	ideapad yoga	United States	Lenovo (Beijing) Limited	85585621	9	March 30, 2012
7.	佳沃	PRC	Joyvio	10729084	29	April 5, 2012
8.	佳沃	PRC	Joyvio	10729276	31	April 5, 2012
9.	佳沃	PRC	Joyvio	10729323	32	April 5, 2012
10.	佳沃	PRC	Joyvio	10732480	33	April 6, 2012
11.	佳沃	PRC	Joyvio	10732523	43	April 6, 2012
12.	增益速通 ZENY EXPRESS	PRC	Zeny	12565981	36	October 6, 2024

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
13.		PRC	Zeny	12565919	35	October 6, 2024
14.		PRC	Zeny	12565831	12	October 6, 2024
15.	增益速度 ZENY EXPRESS	PRC	Zeny	12566160	45	October 6, 2024
16.		PRC	Zeny	12565995	36	October 6, 2024
17.		PRC	Zeny	12565790	9	October 6, 2024
18.	增益速度 ZENY EXPRESS	PRC	Zeny	12566105	38	October 6, 2024
19.		PRC	Zeny	12566065	37	October 6, 2024
20.		PRC	Zeny	12566029	39	October 6, 2024
21.		PRC	Zeny	11462522	39	August 13, 2024
22.		PRC	Zeny	12566167	45	October 6, 2024
23.		PRC	Zeny	12565934	35	October 6, 2024
24.		PRC	Zeny	12565847	12	October 6, 2024
25.	佳沃 JOYVIO	PRC	Joyvio	13451673	20	October 30, 2013
26.	JOYVIO 佳沃	PRC	Joyvio	13451670	25	October 30, 2013

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No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
27.	佳沃 JOYVIO	PRC	Joyvio	13451667	39	October 30, 2013
28.	佳沃 JOYVIO	PRC	Joyvio	12346083	29	March 22, 2013
29.	佳沃 JOYVIO	PRC	Joyvio	12467920	30	April 22, 2013
30.	佳沃 JOYVIO	PRC	Joyvio	12341418	32	2013 March 28, 2013
31.	佳沃 JOYVIO	PRC	Joyvio	12341353	33	2013 March 28, 2013
32.	青岛国际蓝莓节 QING DAO CHINA INTERNATIONAL BLUEBERRY FESTIVAL	PRC	Joyvio	14213009	41	2013 March 20, 2014
33.	CIBC	PRC	Joyvio	14213008	31	March 20, 2014
34.	柳桃	PRC	Joyvio	13589305	29	November 22, 2014
35.	JOYVIO 佳沃	PRC	Joyvio	13451674	5	October 30, 2013
36.	佳沃 JOYVIO	PRC	Joyvio	13451671	24	October 30, 2013
37.	JOYVIO 佳沃	PRC	Joyvio	13451668	35	October 30, 2013
38.	佳沃 JOYVIO	PRC	Joyvio	13451666	40	October 30, 2013
39.	JINYAN	PRC	Joyvio	13435613	31	October 28, 2013
40.	JINYAN	PRC	Joyvio	13435612	32	October 28, 2013
41.	佳沃东红	PRC	Joyvio	13435611	31	October 28, 2013
42.		PRC	Joyvio	13403105	32	October 22, 2013
43.	柳桃	PRC	Joyvio	13589304	31	November 22, 2013
44.	柳莓	PRC	Joyvio	13589302	29	November 22, 2013
45.	柳莓	PRC	Joyvio	13589301	31	November 22, 2013
46.	金艳	PRC	Joyvio	13435615	31	2013 October 28, 2013
47.		PRC	Joyvio	13403107	28	2013 October 22, 2013

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
48.	柳桃	PRC	Joyvio	13589303	32	November 22,2013
49.	佳沃 JOYVIO	PRC	Joyvio	13451665	43	October 30, 2013
50.	佳沃 JOYVIO	PRC	Joyvio	13451664	44	October 30, 2013
51.	沃佳 WOJIA	PRC	Joyvio Limited (佳沃有限公司)	10397058	31	January 6, 2012
52.		PRC	Joyvio	13403104	41	October 22, 2013
53.	中国国际蓝莓大会 CHINA INTERNATIONAL BLUEBERRY CONGRESS	PRC	Joyvio	14213007	31	March 20, 2014
54.	青岛国际蓝莓节 QING DAO CHINA INTERNATIONAL BLUEBERRY FESTIVAL	PRC	Joyvio	14115792	31	March 5, 2014
55.	青岛国际蓝莓节 QING DAO CHINA INTERNATIONAL BLUEBERRY FESTIVAL	PRC	Joyvio	14115792	31	March 5, 2014
56.	柳莓	PRC	Joyvio	13589300	32	November 22, 2013
57.	JOYVIO 佳沃	PRC	Joyvio	13451672	21	October 30, 2013
58.	东红	PRC	Joyvio	13435616	32	October 28, 2013
59.	金艳	PRC	Joyvio	13435614	32	October 28, 2013
60.	JINYAN	PRC	Joyvio	13435613	31	October 15, 2013
61.	JINYAN	PRC	Joyvio	13435612	32	October 15, 2013
62.		PRC	Joyvio	13403106	31	October 22, 2013
63.	佳沃 JOYVIO	PRC	Joyvio	13451669	28	October 30, 2013

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No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
64.	中国国际蓝莓大会 CHINA INTERNATIONAL BLUEBERRY CONGRESS	PRC	Joyvio	14213010	41	March 20, 2014
65.	佳沃	PRC	Joyvio	10729111	5	April 5, 2012
66.	佳沃	PRC	Joyvio	12311985	30	March 22, 2013
67.	佳沃	PRC	Joyvio	12341187	44	March 28, 2013
68.	佳沃	PRC	Joyvio	12311863	29	March 22, 2013
69.	joyvio	PRC	Joyvio	11960258	35	December 26, 2012
70.	緣	PRC	Joyvio Limited (佳沃有限公司)	12199455	5	2012 February 27, 2013
71.	緣	PRC	Joyvio Limited (佳沃有限公司)	12199454	29	February 27, 2013
72.	貒	PRC	Joyvio Limited (佳沃有限公司)	12199453	30	February 27, 2013
73.	貒	PRC	Joyvio Limited (佳沃有限公司)	12199456	31	February 27, 2013
74.	緣	PRC	Joyvio Limited (佳沃有限公司)	11960277	35	December 26, 2012
75.	絲	PRC	Joyvio Limited (佳沃有限公司)	12341272	44	March 28, 2013
76.	佳茗会	PRC	Joyvio	14457226	35	April 25, 2014
77.	佳沃龙冠	PRC	Joyvio	15121762	43	August 8,
78.	佳沃龙冠	PRC	Joyvio	15121677	30	2014 August 8, 2014

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
79.	玉碗釘	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	13727728	30	December 13, 2013
80.	银碗钉	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	13727684	30	December 13, 2013
81.	君子风 美人韵	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	12019964	30	January 9, 2013
82.	西湖龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	12019907	40	January 9, 2013
83.	西湖龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	12019857	30	January 9, 2013
84.	木碗钉	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	13727692	30	December 13, 2013
85.	西湖龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	12019921	30	January 9, 2013
86.	金碗钉	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	13727672	30	December 13, 2013
87.	银雀舌	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	13727740	30	December 13, 2013
88.	西湖龙冠	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	12019937	40	January 9, 2013
89.	玉莲心	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實 業有限公司)	13727753	30	December 13, 2013
90.	增益速度	PRC	Zeny	12566011	39	May 10, 2013

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
91.	Zeny	PRC	Zeny	11462509	39	September 7, 2012
92.	增益速谱 ZENY EXPRESS	PRC	Zeny	12565749	9	May 10, 2013
93.	增益供应链	PRC	Zeny	11458227	39	September 6, 2012
94.	Zeny	PRC	Zeny	11462607	42	September 7, 2012
95.		PRC	Zeny	11462596	42	September 7, 2012
96.	Zeny	PRC	Zeny	11458333	42	September 6, 2012
97.	增益速速 ZENY EXPRESS	PRC	Zeny	12566056	37	May 10, 2013
98.		PRC	Zeny	12566121	42	May 10, 2013
99.		PRC	Zeny	12566113	38	May 10, 2013
100.	增益速度 ZENY EXPRESS	PRC	Zeny	12566106	42	May 10, 2013
101.		PRC	Phylion Battery	13040181	9	August 6, 2013

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
102.	武陵	PRC	Funglian	13765378	33	December 19, 2013
103.	文王贡不惑	PRC	Funglian	13855801	33	January 3, 2014
104.	武陽皆星	PRC	Funglian	14393049	33	April 16, 2014
105.	い 武	PRC	Funglian	13912879	33	January 14, 2014
106.	少酱	PRC	Funglian	13551250	33	November 15, 2013
107.	わま	PRC	Funglian	14033064	33	February 17, 2014
108.	武は福路	PRC	Funglian	14392987	33	April 16, 2014
109.	功夫小米	PRC	Funglian	14392979	33	April 16, 2014
110.	ス	PRC	Funglian	14033058	33	February 17, 2014
111.	文王贡耳顺	PRC	Funglian	13855832	33	January 3, 2014
112.		PRC	Funglian	14392756	33	April 16, 2014

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
113.	文王贡而立	PRC	Funglian	13855786	33	January 3, 2014
114.	文香	PRC	Funglian	13344295	33	October 11, 2013
115.	丰联	PRC	Funglian	12870141	33	July 5, 2013
116.	一見傾人	PRC	Funglian	14033051	33	February 17, 2014
117.	高小山西	PRC	Funglian	14119671	33	March 5, 2014
118.	小芙蓉	PRC	Funglian	12818856	33	June 26, 2013
119.	文王贡天命	PRC	Funglian	13855820	33	January 3, 2014
120.	新儲	PRC	Funglian	13765395	33	December 19, 2013
121.	一部	PRC	Funglian	14033040	33	February 17, 2014
122.	文王贡古稀	PRC	Funglian	13855849	33	January 3, 2014
123.	武は	PRC	Funglian	14513551	33	May 6, 2014
124.	509	PRC	Funglian	15772707	33	November 24, 2014

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
125.	小米功夫	PRC	Anhui Wenwang Brewing Co. Ltd. (安徽文王釀酒股 份有限公司)	13658277	33	December 3, 2013
126.	轻白	PRC	Anhui Wenwang Brewing Co. Ltd. (安徽文王釀酒股 份有限公司)	13219935	33	September 10, 2013
127.	文王自酿•文王不凡	PRC	Anhui Wenwang Brewing Co. Ltd. (安徽文王釀酒股 份有限公司)	13047651	33	August 7, 2013
128.	功夫小米	PRC	Anhui Wenwang Brewing Co. Ltd. (安徽文王釀酒股 份有限公司)	14352624	33	April 10, 2014
129.	小米功夫	PRC	Anhui Wenwang Brewing Co. Ltd. (安徽文王釀酒股 份有限公司)	13219858	33	September 10, 2013
130.	小米功夫	PRC	Anhui Wenwang Brewing Co. Ltd. (安徽文王釀酒股 份有限公司)	13658354	33	December 3, 2013
131.	冠盖五岳	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912497	33	January 14, 2014
132.	孔府礼	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912408	33	January 14, 2014
133.	孔府家禧	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14127011	33	March 6, 2014
134.	孔府家青云	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14115608	33	March 5, 2014
135.	故交	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14115606	33	March 5, 2014

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
136.	孔府国	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912372	33	January 14, 2014
137.	孔府家迎宾	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13529388	33	November 21, 2013
138.	孔府国风	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14126931	33	March 6, 2014
139.	孔府家折桂	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14115605	33	March 5, 2014
140.	孔府家大得意	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14002881	33	February 7, 2014
141.	孔府家如意	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14002846	33	February 7, 2014
142.	儒家智慧	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912456	33	January 14, 2014
143.	孔子智慧	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912440	33	January 14, 2014
144.	孔府名师	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912416	33	January 14, 2014
145.	孔府家工坊	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14127034	33	March 6, 2014

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
146.	折桂	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14115604	33	March 5, 2014
147.	孔府敬师	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912396	33	January 14, 2014
148.	大家之乐	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912347	33	January 14, 2014
149.	孔府家福	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14126988	33	March 6, 2014
150.	孔府国颂	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14126956	33	March 6, 2014
151.	仁师	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912471	33	January 14, 2014
152.	孔府尊师	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912425	33	January 14, 2014
153.	孔府国雅	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14126966	33	March 6, 2014
154.	孔府国礼	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14126945	33	March 6, 2014
155.	孔府典礼	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912366	33	January 14, 2014

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No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
156.	孔府家迎宾	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13529370	33	November 21, 2013
157.	孔府家兴	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14127021	33	March 6, 2014
158.	孔府家小得意	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14002845	33	February 7, 2014
159.	孔府家酒鸿运当头	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13529398	33	November 12, 2013
160.	孔府家和	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14126998	33	March 6, 2014
161.	孔府家故交	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14115607	33	March 5, 2014
162.	得意時刻	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14002880	33	February 7, 2014
163.	孔府国宾	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	13912385	33	January 14, 2014
164.	孔府工坊	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	14126976	33	March 6, 2014
165.	儒風	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	11277016	33	July 30, 2012

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166.	孔府家得意	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	15195970	33	August 21, 2014
167.	孔府青云	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	15019030	33	July 2, 2014
168.	新孔 桂府	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	15019271	33	July 2, 2014
169.	得意孔府家	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	15019322	33	July 2, 2014
170.	新孔 桂府	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒釀 造有限公司)	15031053	33	July 3, 2014
171.	佳叔	PRC	Joyvio	15611550	29	October 30, 2014
172.	佳叔	PRC	Joyvio	15611622	30	October 30, 2014
173.	佳叔	PRC	Joyvio	15611637	31	October 30, 2014
174.	佳叔	PRC	Joyvio	15611641	35	October 30, 2014
175.	沃姐	PRC	Joyvio	15611673	31	October 30, 2014
176.	沃姐	PRC	Joyvio	15611744	35	October 30, 2014

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
177.	沃姐	PRC	Joyvio	15611810	29	October 30, 2014
178.	沃姐	PRC	Joyvio	15611813	30	October 30, 2014
179.		PRC	EnsenCare	15705419	36	November 14, 2014
180.		PRC	EnsenCare	15705608	43	November 14, 2014
181.	<del>2月</del> 在行动	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	12486080	41	May 14, 2013
182.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003598	3	June 27, 2014
183.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	14548198	5	May 21, 2014
184.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003614	6	June 27, 2014

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No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
185.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003666	8	June 27, 2014
186.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003693	9	June 27, 2014
187.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	14754808	10	May 26, 2014
188.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003747	11	June 27, 2014
189.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003764	16	June 27, 2014
190.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003816	21	June 27, 2014
191.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003877	24	June 27, 2014

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192.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003906	25	June 27, 2014
193.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15003935	29	June 27, 2014
194.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15004040	30	June 27, 2014
195.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15004001	32	June 27, 2014
196.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15004096	35	June 27, 2014
197.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15004181	37	June 27, 2014
198.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15004213	39	June 27, 2014

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199.	拜博	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	15004265	41	June 27, 2014
200.	拜博口腔全国连锁	PRC	Bybo	15289591	3	September 4, 2014
201.	拜博口腔全国连锁	PRC	Bybo	15289759	5	September 4, 2014
202.	拜博口腔全国连锁	PRC	Bybo	15289929	6	September 4, 2014
203.	拜博口腔全国连锁	PRC	Bybo	15289978	8	September 4, 2014
204.	拜博口腔全国连锁	PRC	Bybo	15290087	9	September 4, 2014
205.	拜博口腔全国连锁	PRC	Bybo	15290265	10	September 4, 2014
206.	拜博口腔全国连锁	PRC	Bybo	15290355	11	September 4, 2014
207.	拜博口腔全国连锁	PRC	Bybo	15290511	16	September 4, 2014
208.	拜博口腔全国连锁	PRC	Bybo	15290623	21	September 4, 2014
209.	拜博口腔全国连锁	PRC	Bybo	15290770	24	September 4, 2014
210.	拜博口腔全国连锁	PRC	Bybo	15290851	25	September 4, 2014
211.	拜博口腔全国连锁	PRC	Bybo	15290967	29	September 4, 2014
212.	拜博口腔全国连锁	PRC	Bybo	15291107	30	September 4, 2014
213.	拜博口腔全国连锁	PRC	Bybo	15291150	32	September 4, 2014
214.	拜博口腔全国连锁	PRC	Bybo	15291284	35	September 4, 2014
215.	拜博口腔全国连锁	PRC	Bybo	15298185	37	September 5, 2014
216.	拜博口腔全国连锁	PRC	Bybo	15298252	39	September 5, 2014
217.	拜博口腔全国连锁	PRC	Bybo	15298335	40	September 5, 2014
218.	拜博口腔全国连锁	PRC	Bybo	15298489	41	September 5, 2014
219.	拜博口腔全国连锁	PRC	Bybo	15298586	44	September 5, 2014

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220.	- M BYBO 1993	PRC	Bybo	15289563	3	September 4, 2014
221.	M BYBO 1993	PRC	Bybo	15289830	5	September 4, 2014
222.	М ВУВО 1993	PRC	Bybo	15289862	6	September 4, 2014
223.	M BYBO 1993	PRC	Bybo	15290030	8	September 4, 2014
224.	. М. Вуво 1993	PRC	Bybo	15290047	9	September 4, 2014
225.	- M BYBO 1993	PRC	Bybo	15290262	10	September 4, 2014
226.	- <b>M</b> BYBO 1993	PRC	Bybo	15290377	11	September 4, 2014
227.	BYBO 1993	PRC	Bybo	15290467	16	September 4, 2014
228.	- M BYBO 1993	PRC	Bybo	15290640	21	September 4, 2014
229.	- M BYBO 1993	PRC	Bybo	15290843	24	September 4, 2014
230.	- M BYBO 1993	PRC	Bybo	15290839	25	September 4, 2014
231.	M BYBO 1993	PRC	Bybo	15290985	29	September 4, 2014

No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
232.	BYBO 1993	PRC	Bybo	15291026	30	September 4, 2014
233.	BYBO 1993	PRC	Bybo	15291204	32	September 4, 2014
234.	М ВҮВО 1993	PRC	Bybo	15291234	35	September 4, 2014
235.	. <b>М</b> Вуво 1993	PRC	Bybo	15298186	37	September 5, 2014
236.	BYBO 1993	PRC	Bybo	15298187	39	September 5, 2014
237.	- M - BYBO 1993	PRC	Bybo	15298342	40	September 5, 2014
238.		PRC	Bybo	15298481	41	September 5, 2014
239.		PRC	Bybo	15298610	44	September 5, 2014
240.	BYBO	PRC	Bybo	15599470	3	October 29, 2014
241.	BYBO	PRC	Bybo	14213305	5	March 20, 2014
242.	BYBO	PRC	Bybo	15599574	6	October 29, 2014
243.	BYBO	PRC	Bybo	15599577	8	October 29, 2014
244.	BYBO	PRC	Bybo	15599643	9	October 29, 2014

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No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
245.	BYBO	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	14213362	10	March 20, 2014
246.	BYBO	PRC	Bybo	15599703	11	October 29, 2014
247.	BYBO	PRC	Bybo	15599854	16	October 29, 2014
248.	BYBO	PRC	Bybo	15599878	21	October 29, 2014
249.	BYBO	PRC	Bybo	15599954	24	October 29, 2014
250.	BYBO	PRC	Bybo	15600018	25	October 29, 2014
251.	BYBO	PRC	Bybo	15600033	29	October 29, 2014
252.	BYBO	PRC	Bybo	15600145	30	October 29, 2014
253.	BYBO	PRC	Bybo	15600204	32	October 29, 2014
254.	BYBO	PRC	Bybo	15600216	35	October 29, 2014
255.	BYBO	PRC	Bybo	15600332	37	October 29, 2014
256.	BYBO	PRC	Bybo	15600359	39	October 29, 2014
257.	BYBO	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	14213263	40	March 20, 2014
258.	BYBO	PRC	Bybo	15600826	41	October 29, 2014

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No.	Trademark	Place of Registration	Name of Applicant	Application Number	Class	Date of Application
259.	BYBO	PRC	Zhuhai Liuhe Dental Care Investment Management Co., Ltd. (珠海六和口 腔醫療投資管理有 限公司)	14213237	44	March 20, 2014

### (b) Domain Names

As of the Latest Practicable Date, our material domain names were as follows:

No.	Domain Name	Registrant	Date of Registration	Expiry Date
1.	legendholdings.com.cn	Legend Holdings Corporation	April 21, 2000	April 21, 2016
2.	lenovo.cn	Lenovo (Beijing) Limited	March 17, 2003	March 17, 2015
3.	lenovo.com	Lenovo (Beijing) Limited	September 5, 2002	September 5, 2016
4.	lenovo.com.cn	Lenovo (Beijing) Limited	December 27, 2002	December 27, 2014

#### (c) Patents

As of the Latest Practicable Date, our material registered patents were as follows:

No.	Patent	Place of Registration	Patent Holder	Patent Number	Date of Registration
1.	Roller anti-wearing sealing wheel	PRC	Funglian	ZL201320720353.X	June 18, 2014
2.	Breakable anti- counterfeiting bottle cap	PRC	Funglian	ZL201320722429.2	June 18, 2014
3.	Standard measurement adjuster for liquid surface	PRC	Funglian	ZL201320721881.7	June 18, 2014
4.	Breakable anti- counterfeiting Packaging box for Spirits bottles	PRC	Funglian	ZL201320721936.4	August 27, 2014
5.	Integrated Spirits bottle flusher	PRC	Funglian	ZL201320721937.9	July 16, 2014
6.	Spirits bottle (Rice Kung Fu)	PRC	Funglian	ZL201430036383.9	October 8, 2014
7.	Packaging box (Wenwang Series 2 Expert Class 12 Years)	PRC	Funglian	ZL201330522819.0	August 27, 2014
8.	Spirits bottle (Wenwang Series 11 Yuzun Bottle)	PRC	Funglian	ZL201330522800.6	August 6, 2014
9.	Spirits bottle (Wenwang Series 13 Expert Class 8 Years)	PRC	Funglian	ZL201330522804.4	August 6, 2014

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No.	Patent	Place of Registration	Patent Holder	Patent Number	Date of Registration
10.	Spirits bottle (Wenwang Series 9 Lucky 52)	PRC	Funglian	ZL201330522805.9	August 6, 2014
11.	Spirits bottle (Wenwang Series 7 Willow Leaf Bottle)	PRC	Funglian	ZL201330522806.3	August 6, 2014
12.	Spirits bottle (Wenwang Series 3 Classic Wenwang Renhe)	PRC	Funglian	ZL201330522810.X	August 6, 2014
13.	Packaging box (Wenwang Series 6 Classic Wenwang Renhe)	PRC	Funglian	ZL201330522816.7	August 6, 2014
14.	Packaging box (Wenwang Series 4 Wenwang Guojiao Aromatic Spirits)	PRC	Funglian	ZL201330522817.1	August 6, 2014
15.	Packaging box (Wuling Mingjiang)	PRC	Funglian	ZL201430011273.7	July 16, 2014
16.	Spirits bottle (Wuling Mingjiang)	PRC	Funglian	ZL201430011178.7	July 2, 2014
17.	Spirits bottle (Palace Banquet)	PRC	Funglian	ZL201430011185.7	July 2, 2014
18.	Spirits bottle (Wuling • Shaojiang)	PRC	Funglian	ZL201330629449.0	June 25, 2014
19.	Spirits bottle (Wuling • Zhongjiang)	PRC	Funglian	ZL201330629484.2	June 25, 2014
20.	Spirits bottle (Wuling • Shangjiang)	PRC	Funglian	ZL201330629521.X	June 25, 2014
21.	Packaging box (Wuling • Zhongjiang)	PRC	Funglian	ZL201330629443.3	June 25, 2014
22.	Packaging box (Wuling • Shaojiang)	PRC	Funglian	ZL201330629448.6	June 25, 2014
23.	Packaging box (Wuling • Shangjiang)	PRC	Funglian	ZL201330629454.1	June 25, 2014
24.	Spirits bottle (Silver Prize Milky White)	PRC	Funglian	ZL201330468554.0	April 30, 3014
25.	Packaging box (Silver Prize Milky White)	PRC	Funglian	ZL201330458202.7	February 26, 2014
26.	Spirits bottle (Silver Prize Large Pottery)	PRC	Funglian	ZL201330458252.5	February 19, 2014
27.	Packaging box (Three Star Zhengyiping)	PRC	Funglian	ZL201330458251.0	February 19, 2014
28.	Spirits Packaging box (Confucius Family Liquor Mansion-stored 8 Years)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL200830013140.8	April 8, 2009
29.	Packaging box (3)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201230262807.4	November 21, 2012
30.	Packaging bottle (1)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201230262740.4	August 7, 2013

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No.	Patent	Place of Registration	Patent Holder	Patent Number	Date of Registration
31.	Packaging bottle (3)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201230262775.8	March 13, 2013
32.	Spirits bottle (1)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201330209385.9	November 6, 2013
33.	Spirits bottle (Confucius Family Liquor Mansion- stored 8 Years)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL200830013007.2	March 25, 2009
34.	Packaging box (Large Pottery)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL200930015096.9	April 21, 2010
35.	Spirits bottle (Large Pottery)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL200930015099.2	February 24, 2010
36.	Packaging box (1)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201230261990.6	February 13, 2013
37.	Spirits bottle (3)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201330209383.X	December 11, 2013
38.	Packaging box (Mansion- stored Honored Guest)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201030298700.6	June 8, 2011
39.	Packaging box (Mansion- stored Little Gift Box)	PRC	Qufu Confucius Family Liquor Brewing Co., Ltd. (曲阜孔府家酒 釀造有限公司)	ZL201230372021.8	March 6, 2013
40.	A miniature minus-pressure pre-cooling device	PRC	Joyvio	ZL201420321183.2	October 29, 2014
41.	A simple berry picking rack	PRC	Joyvio	ZL201420319775.0	October 29, 2014
42.	A ventilation device for aerobic composting of farm and forest wastes	PRC	Qingdao Wallen Blueberry Fruits Co., Ltd. (青島沃林藍莓 果業有限公司)	ZL201220724569.9	June 12, 2013
43.	A liquidized fertilizer spray gun for container-grown plants	PRC	Qingdao Wallen Blueberry Fruits Co., Ltd. (青島沃林藍莓 果業有限公司)	ZL201220284653.3	January 23, 2013
44.	Packaging carton (I)	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	ZL201230441600.3	March 6, 2013

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No.	Patent	Place of Registration	Patent Holder	Patent Number	Date of Registration
45.	Packaging carton (II)	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	ZL201230441594.1	March 6, 2013
46.	Packaging carton (III)	PRC	Sichuan China New Agricultural Science & Technology Co., Ltd	ZL201230441630.4	March 6, 2013
47.	A multi-functional tea box	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	ZL201020693690.0	July 27, 2011
48.	A tea exhibition stand	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	ZL201020690305.7	August 3, 2011
49.	Exhibition rack	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	ZL201130016969.5	November 30, 2011
50.	Tea cup	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	ZL201130016445.6	July 6, 2011
51.	Tea Box	PRC	Hangzhou Longguan Industrial Co., Ltd. (杭州龍冠實業有限 公司)	ZL201130016576.4	July 6, 2011
52.	A battery installing structure and electric vehicle using the battery installing structure	PRC	Phylion Battery	ZL201420464527.5	January 14, 2015
53.	A method of composing rechargeable lithium-ion power batteries	PRC	Phylion Battery	ZL201010018161.5	July 4, 2012
54.	Electrodes of an electrochemical device with non-aqueous solvent and its production method	PRC	Phylion Battery	ZL200610039387.7	November 29, 2006
55.	Equalization circuit in a battery	PRC	Phylion Battery	ZL200510038762.1	September 14, 2005
56.	A resistance calibration method for the equalization circuit in a rechargeable lithium-ion battery	PRC	Phylion Battery	ZL200510038583.8	October 26, 2005
57.	A lithium-ion battery with aluminum casing	PRC	Phylion Battery	ZL200810124637.6	January 14, 2009
58.	A square electrode lug connection structure for lithium-ion power battery and its connection method	PRC	Phylion Battery	ZL201110273510.2	February 1, 2012

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No.	Patent	Place of Registration	Patent Holder	Patent Number	Date of Registration
59.	A method of protecting a lithium-ion battery with series connection and its circuit	PRC	Phylion Battery	ZL200510040851.X	June 28, 2008
60. 61.	Battery box (SF-03) Battery box	PRC PRC	Phylion Battery Phylion Battery	ZL201330025742.6 ZL200530130108.4	July 31, 2013 August 2, 2006
62.	Power controller (24V Standard Rear Rack Type)	PRC	Phylion Battery	ZL200830350182.0	January 13, 2010
63.	Battery box (24V Standard Rear Rack Type)	PRC	Phylion Battery	ZL200830350187.3	December 9, 2009
64.	Battery box	PRC	Phylion Battery	ZL200630084678.9	April 11, 2007
65.	Battery box (SF-01)	PRC	Phylion Battery	ZL201230547094.6	September 25, 2013
66.	Battery box (SF-02)	PRC	Phylion Battery	ZL201230546806.2	November 13, 2013
67.	A correction device for lithium battery's anode lug slicer	PRC	Phylion Battery	ZL201020140256.X	November 10, 2010
68.	An automatic electrode lug slicer for lithium battery	PRC	Phylion Battery	ZL201020140246.6	December 22, 2010
69.	An output device for lithium battery's electrode lug slicer	PRC	Phylion Battery	ZL201020140237.7	December 22, 2010
70.	A correction device for lithium battery's cathode lug slicer	PRC	Phylion Battery	ZL201020140215.0	November 10, 2010
71.	A pad for lithium-ion battery	PRC	Phylion Battery	ZL201220074197.X	October 24, 2012
72.	A pad and lug lead-out structure for lithium-ion battery	PRC	Phylion Battery	ZL201220074196.5	October 24, 2012
73.	A coating machine for lithium batteries	PRC	Phylion Battery	ZL200520075843.4	October 11, 2006
74.	A sorting device for rechargeable lithium-ion batteries	PRC	Phylion Battery	ZL201120250722.4	March 21, 2012
75.	A testing device for lithium battery's safety valve for air-tightness	PRC	Phylion Battery	ZL201120146769.6	November 30, 2011
76.	A reel-changing device for the electrode coating system for lithium batteries	PRC	Phylion Battery	ZL201220446738.7	March 20, 2013
77.	A electrolyte injection device for lithium batteries	PRC	Phylion Battery	ZL200820185285.0	May 20, 2009
78.	A battery-powered joystick	PRC	Phylion Battery	ZL201120107957.8	November 2, 2011
79.	Lithium battery's electrode lead-out structure	PRC	Phylion Battery	ZL201120345989.1	June 6, 2012
80.	A square lithium battery component	PRC	Phylion Battery	ZL200820040167.0	April 8, 2009

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No.	Patent	Place of Registration	Patent Holder	Patent Number	Date of Registration
81.	A clipping device for controlling the cell size of a square lithium-ion battery	PRC	Phylion Battery	ZL201120146890.9	November 9, 2011
82.	A conductive plastic pad for lithium battery	PRC	Phylion Battery	ZL201120308573.2	May 2, 2012
83.	A probe for testing the lithium battery	PRC	Phylion Battery	ZL201120443384.6	July 25, 2012
84.	A combined casing for an electric bike's battery and controller	PRC	Phylion Battery	ZL200620072635.3	August 8, 2007
85.	A power meter and calibration device for electric bikes	PRC	Phylion Battery	ZL201220135866.X	April 24, 2013
86.	A safe and explosion-proof lithium battery	PRC	Phylion Battery	ZL200820032283.8	December 3, 2008
87.	A safety valve for lithium- ion battery	PRC	Phylion Battery	ZL200820032290.8	November 26, 2008
88.	A sealing structure for battery's electrode lead- out	PRC	Phylion Battery	ZL200820031646.6	November 12, 2008
89.	Electric bike's handle structure with lithium battery	PRC	Phylion Battery	ZL201120443383.1	July 25, 2012
90.	A battery installing structure for a lithium battery module	PRC	Phylion Battery	ZL201420102905.5	June 13, 2014
91.	Battery box used in a lithium battery module	PRC	Phylion Battery	ZL201420102904.0	June 5, 2014
92.	A battery box for a lithium- ion battery module	PRC	Phylion Battery	ZL201420102903.6	June 16, 2014
93.	A battery box with trouble- shooting interface used in a lithium battery module	PRC	Phylion Battery	ZL201420102902.1	June 16, 2014

As of the Latest Practicable Date, we applied for the registration of the following material patents:

No.	Patent	Place of Application	Applicant	Application Number	Date of Application
1.	A battery installing structure for a lithium battery module	PRC	Phylion Battery	201410082560.6	March 8, 2014
2.	Electrode component, its production method and rechargeable lithium-ion battery	PRC	Phylion Battery	201310240033.9	June 17, 2013
3.	A method for encapsulating lithium-ion batteries	PRC	Phylion Battery	201410383621.2	August 6, 2014
4.	A method for blueberry transplantation	PRC	Joyvio	201410367351.6	July 29, 2014
5.	A blueberry soil conditioner and its production method	PRC	Joyvio	201410367359.2	July 29, 2014
6.	Liquid fertilizer especially for blueberry and its production method	PRC	Joyvio	201410267156.6	June 16, 2014
7.	Packaging box cover (Buhuo Series)	PRC	Funglian	201430322202.9	September 2, 2014
8.	Packaging box	PRC	Funglian	201430322444.8	September 2, 2014
9.	Spirits box (Confucius Family Xinghe Series)	PRC	Funglian	201430433321.1	November 6, 2014
10.	Spirits bottle (Confucius Family He)	PRC	Funglian	201430455032.1	November 18, 2014
11.	Spirits box (Confucius Family Xi)	PRC	Funglian	201430490431.1	December 1, 2014

# APPENDIX VII STATUTORY AND GENERAL INFORMATION

### C. FURTHER INFORMATION ABOUT OUR DIRECTORS, OUR SUPERVISORS AND SUBSTANTIAL SHAREHOLDERS

#### 1. Disclosure of Interests

### (a) Interests of the Directors, Supervisors and the Chief Executive of Our Company and Our Associated Corporations

Immediately following the completion of the [**REDACTED**] and without taking into account any H Shares which may be issued pursuant to the exercise of the [**REDACTED**], so far as our Directors are aware, the interests or short positions of the Directors, Supervisors and chief executive of our Company in the Shares, underlying Shares and debentures of our Company and its associated corporations (within the meaning of Part XV of the SFO) which will be required to be notified to our Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO) or which will be required, pursuant to Section 352 of the SFO, to be entered in the register referred to in that section, or which will be required, pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Listing Rules, to be notified to our Company and the Hong Kong Stock Exchange, in each case once our H Shares [**REDACTED**], will be as follows:

				Immediately after the [REDACTED] (assuming the [REDACTED] is not exercised) <sup>(1)</sup>	
Name	Nature of interest	Class	Number of Securities	Approximate percentage of interest in our Company	Approximate percentage of the relevant class of Shares of our Company
Liu Chuanzhi	Beneficial owner	Domestic shares		[REDACTED]	
Zhu Linan	Beneficial owner	Domestic shares		[REDACTED]	
Lu Zhiqiang <sup>(2)</sup>	Interests of controlled corporation	Domestic shares		[REDACTED]	

#### (*i*) Interests in the Shares

Note:

<sup>(1)</sup> The calculation is based on the total number of [**REDACTED**] Shares in issue immediately following the completion of the [**REDACTED**] (assuming that the [**REDACTED**] is not exercised).

<sup>(2)</sup> Mr. Lu Zhiqiang is deemed to have interest in the 400,000,000 Shares held by China Oceanwide through companies controlled by him. Please refer to the section headed "Substantial Shareholders" for details.

#### (ii) Interests in our associated corporations

Name of Director/Chief Executive	Name of Associated Corporation	Capacity/Nature of Interests	Number of Shares Interested	Approximate % of Interest
Liu Chuanzhi	Lenovo	Beneficial owner	58,221,211	0.52%
Zhu Linan	Lenovo	Beneficial owner	3,379,731	0.03%
Zhao John Huan	Lenovo	Beneficial owner	1,343,318	0.01%

#### (b) Interests of the Substantial Shareholders

Save as disclosed in the section headed "Substantial Shareholders" in this document, our Directors or chief executive are not aware of any other person, not being a Director, Supervisor or chief executive of our Company, who has an interest or short position in the Shares or the underlying Shares which, once the H Shares are listed, would fall to be disclosed to our Company and the Hong Kong Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or who is, directly or indirectly, interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of our Company.

#### (c) Interests in Other Members of our Group as referred to in the Accountant's Report

So far as our Directors are aware, as at the date of this document, the following persons (excluding us) are directly or indirectly interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of any other members of our Group:

Name of Subsidiary	Name of Shareholder	Capacity/Nature of Interests	Approximate % of Interest
Phylion Battery	Suzhou Paoze Enterprise Investment Management Center (Limited Partnership) (蘇州袍澤企業投資管理中心(有 限合夥))	beneficial owner	22.17%
Phylion Battery	Huizhou Bestgrand Holdings Co., Ltd. (惠州市百利宏控股有限公司)	beneficial owner	11.78%
Bybo	Mr. Li Changren	beneficial owner	18.34%

### 2. Service Contracts

Pursuant to Rules 19A.54 and 19A.55 of the Listing Rules, each of our Directors has entered into a service contract with our Company on  $[\bullet]$ , in respect of, among others, compliance of relevant laws, regulations, the Articles of Association and applicable provision on arbitration. The principal particulars of these service contracts are (a) for a term of [3] years commencing from  $[\bullet]$  and (b) are subject to termination in accordance with their respective terms. The service contracts may be renewed in accordance with our Articles of Association and the applicable rules.

Each of the Supervisors has entered into a contract with our Company on  $[\bullet]$ , in respect of, among others, compliance of relevant laws, regulations, the Articles of Association and applicable provisions on arbitration.

Save as disclosed above, none of our Directors or Supervisors has entered, or has proposed to enter into a service contract with any member of our Group (other than contracts expiring or determinable by the employer within one year without the payment of compensation (other than statutory compensation)).

#### 3. Directors' and Supervisors' Remuneration

The aggregate remuneration (including fees, salaries, discretionary bonuses, share option and rewards, retirement payment and employer's contribution to pension schedule and other benefits) paid to our Directors and Supervisors for the years ended December 31, 2012, 2013 and 2014 was approximately RMB60,730,000, RMB204,086,000 and RMB67,385,000, respectively, which included the aggregate retirement payment and employer's contributions we paid to pension schedule for our Directors and Supervisors in respect of the years ended December 31, 2012, 2013 and 2014 of approximately RMB1,821,000, RMB149,897,000 and RMB1,159,000, respectively.

Save as disclosed in this document, no other amounts have been paid or are payable by any member of our Group to our Directors or Supervisors for the years ended December 31, 2012, 2013 and 2014.

### 4. Directors' Competing Interest

Save as disclosed in this document, none of our Directors are interested in any business apart from our Group's business which competes or is likely to compete, directly or indirectly, with the business of our Group.

#### 5. Personal guarantees

The Directors and Supervisors have not provided personal guarantees in favor of lenders in connection with banking facilities granted to us.

### 6. Agency fees or commissions received

Save in connection with the Underwriting Agreements, none of our Directors, Supervisors, Promoters nor any of the parties listed in the paragraph headed "Qualification of experts" in this Appendix had received any commissions, discounts, agency fees or other special terms in connection with the issue or sale of any share or loan capital of our Company or any of our subsidiaries within the two years preceding the date of this document.

# APPENDIX VII STATUTORY AND GENERAL INFORMATION

#### 7. Related party transactions

During the two years preceding the date of this document, we have engaged in certain material related party transactions as described in Note 48 to the financial information in the Accountant's Report set out in Appendix I to this document.

#### 8. Disclaimers

Save as disclosed in this document:

- (a) none of our Directors, Supervisors or chief executive of our Company has any interests or short positions in the shares, underlying shares and debentures of our Company or any of our associated corporation (within the meaning of Part XV of the SFO) which will have to be notified to our Company and the Hong Kong Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which he is taken or deemed to have under such provisions of SFO) or which will be required, pursuant to section 352 of the SFO, to be entered in the register referred to therein, or will be required, pursuant to the Model Code for Securities Transactions by Directors and Listed Companies to be notified to our Company and the Hong Kong Stock Exchange, in each case once our H Shares are listed on the Hong Kong Stock Exchange. For this purpose, the relevant provisions of the SFO will be interpreted as if they applied to the Supervisors;
- (b) so far as is known to any Director or chief executive of our Company, no person has an interest or short position in the Shares and underlying Shares which would fall to be disclosed to our Company and the Hong Kong Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or is, directly or indirectly, interested in 10% or more of the nominal value of any class of share capital carrying rights to vote in all circumstances at general meetings of any member of our Group, once our H Shares are listed on the Hong Kong Stock Exchange;
- (c) none of our Directors or Supervisors nor any of the parties listed in the section headed "D. Other Information – 6. Qualification of experts" of this Appendix is interested in our promotion, or in any assets which have, within the two years immediately preceding the issue of this document, been acquired or disposed of by or leased to our Company, or are proposed to be acquired or disposed of by or leased to our Company;
- (d) save as disclosed in this document or in connection with the Underwriting Agreements, none of our Directors or Supervisors nor any of the parties listed in section headed "D. Other Information – 6. Qualification of experts" of this Appendix is materially interested in any contract or arrangement subsisting at the date of this document which is significant in relation to the business of our Group;

- (e) save in connection with the Underwriting Agreements, none of the parties listed in the section headed "D. Other Information – 6. Qualification of experts" of this Appendix: (i) is interested legally or beneficially in any of our Shares or any shares in any of our subsidiaries; or (ii) has any right (whether legally enforceable or not) to subscribe for or to nominate persons to subscribe for securities in any member of our Group; and
- (f) none of our Directors or Supervisors or their respective associates (as defined under the Listing Rules) or any Shareholders of our Company (who to the knowledge of the Directors owns more than 5% of our issued share capital) has any interest in our five largest suppliers or our five largest customers.

### **D. OTHER INFORMATION**

### 1. Estate duty

Our Directors have been advised that no material liability for estate duty is likely to fall on our Company or any of our subsidiaries.

### 2. Litigation

During the Track Record Period and up to the Latest Practicable Date, save as disclosed in the section headed "Business – Legal Proceedings" in this document, no member of our Group was engaged in any litigation, arbitration or claim of material importance, and no litigation, arbitration or claim of material importance was known to our Directors to be pending or threatened by or against our Group, that would have a material adverse effect on its business, financial condition or results of operations.

### 3. Joint Sponsors

The Joint Sponsors have made an application on behalf of our Company to the Listing Committee of the Hong Kong Stock Exchange for the listing of, and permission to deal in, our H Shares, including any additional H Shares which may be issued pursuant to the exercise of the [**REDACTED**]. All necessary arrangements have been made to enable the H Shares to be admitted into CCASS.

The Joint Sponsors have declared its independence pursuant to Rule 3A.07 of the Listing Rules.

We have entered into an engagement agreement with the Joint Sponsors, pursuant to which we agreed to pay a total of US\$2 millions to the Joint Sponsors to act as the sponsors to our Company in the [**REDACTED**].

### 4. Compliance Adviser

We have appointed Somerley Capital Limited as our compliance adviser in compliance with Rule 3A.19 of the Listing Rules.

# APPENDIX VII STATUTORY AND GENERAL INFORMATION

### 5. Preliminary Expenses

Our estimated preliminary expenses are approximately HKD140,000 and are payable by our Company.

#### 6. Qualification of Experts

The following are the qualifications of the experts (as defined under the Listing Rules and the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the laws of Hong Kong)) who have given opinions or advice which are contained in this document:

Name	Qualification	
China International Capital Corporation Hong Kong Securities Limited (中國國際金融香港證券有限公司)	Licensed corporation under the SFO to conduct type 1 (dealing in securities), type 2 (dealing in future contracts), type 3 (leveraged foreign exchange trading), type 4 (advising on securities), type 5 (advising on future contracts) and type 6 (advising on corporate finance) regulated activities as defined under the SFO	
UBS Securities Hong Kong Limited	Licensed corporation under the SFO to conduct type 1 (dealing in securities), type 6 (advising on corporate finance) and type 7 (providing automated trading services) regulated activities as defined under the SFO	
PricewaterhouseCoopers	Certified public accountants	
Jia Yuan Law Offices	PRC legal advisors	
Jones Lang LaSalle Corporate Appraisal and Advisory Limited	Independent property valuer	

#### 7. Consents of Experts

Each of the experts as referred to in the section headed "D. Other Information - 6. Qualifications of Experts" in this Appendix has given and has not withdrawn their respective written consents to the issue of this document with the inclusion of their reports and/or letters and/or valuation certificates and/or legal opinion (as the case may be) and references to their names included in the form and context in which it respectively appears.

None of the experts named above has any shareholding interests in our Company or any of our subsidiaries or the right (whether legally enforceable or not) to subscribe for or to nominate persons to subscribe for securities in our Company or any of our subsidiaries.

### 8. **Promoters**

The Promoters are CAS Holdings, Lian Chi Zhi Yuan, China Oceanwide, Lian Heng Yong Xin, Mr. Liu Chuanzhi, Mr. Zhu Linan, Mr. Ning Min, Mr. Huang Shaokang, Mr. Chen Shaopeng and Mr. Tang Xudong. Save as disclosed in this document, within the two years immediately preceding the date of this document, no cash, securities or other benefit has been paid, allotted or given nor are any proposed to be paid, allotted or given to the Promoters named above in connection with the [**REDACTED**] and the related transactions described in this document.

### 9. Binding Effect

This document shall have the effect, if an application is made in pursuance of this document, of rendering all persons concerned bound by all of the applicable provisions (other than the penal provisions) of Sections 44A and 44B of the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the laws of Hong Kong).

### 10. No Material Adverse Change

Our Directors confirm that there has been no material adverse change in the financial or trading position or prospects of our Group since December 31, 2014 (being the date to which the latest audited consolidated financial statements of our Group were prepared).

### 11. Bilingual Document

The English language and Chinese language versions of this document are being published separately, in reliance upon the exemption provided by section 4 of the Companies (Exemption of Companies and [**REDACTED**] from Compliance with Provisions) Notice (Chapter 32L of the Laws of Hong Kong).

### 12. Restrictions on Share Repurchases

Please refer to "Appendix V – Summary of Principal Legal and Regulatory Provisions – The PRC Company Law, Special Resolutions and Mandatory Provisions – Repurchase of Shares" in this document for details.

### 13. Miscellaneous

- (a) Save as disclosed in this document:
  - (i) within the two years immediately preceding the date of this document, neither we nor any of our subsidiaries has issued or agreed to issue any share or loan capital fully or partly paid up either for cash or for a consideration other than cash;
  - (ii) no share or loan capital of our Company or any of our subsidiaries is under option or is agreed conditionally or unconditionally to be put under option;

- (iii) within the two years immediately preceding the date of this document, no commission has been paid or payable (except commission to the Underwriters) to any persons for subscription, agreeing to subscribe, procuring subscription or agreeing to procure subscription of any shares of our Company or any of our subsidiaries;
- (iv) no founder, management or deferred shares of our Company or any of our subsidiaries have been issued or agreed to be issued;
- (v) our Company has no outstanding convertible debt securities or debentures; and
- (vi) there is no arrangement under which future dividends are waived or agreed to be waived.
- (b) Our Directors confirm that there has not been any interruption in the business of our Company which may have or have had a material adverse effect on the financial position of our Company in the 12 months immediately preceding the date of this document.
- (c) None of the equity and debt securities of our Company, if any, is listed or dealt with in any other stock exchange nor is any listing or permission to deal being or proposed to be sought by the Company.
- (d) We currently do not intend to apply for the status of a sino-foreign investment joint stock limited liability company and do not expect to be subject to the PRC Sino-foreign Joint Venture Law.

# APPENDIX VIII DOCUMENTS DELIVERED TO THE REGISTRAR OF COMPANIES AND AVAILABLE FOR INSPECTION

### DOCUMENTS DELIVERED TO THE REGISTRAR OF COMPANIES

The documents attached a copy of this document delivered to the Registrar of Companies in Hong Kong for registration were (i) copies of the [**REDACTED**], (ii) the written consents referred to in the paragraph entitled "D. Other Information – 6. Consents of Experts" in Appendix VII "Statutory and General Information" to this document, and (iii) copies of each of the material contracts referred to in the paragraph entitled "B. Further Information about our Business – 1. Summary of Material Contracts" in Appendix VII "Statutory and General Information" to this document.

### DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents will be available for inspection at the office of Cleary Gottlieb Steen & Hamilton (Hong Kong) at 37th Floor, Hysan Place, 500 Hennessy Road, Causeway Bay, Hong Kong during normal business hours (from 9:00 am to 5:00 pm) up to and including the date which is 14 days from the date of this document:

- 1. our Articles of Association;
- 2. the Accountant's Report prepared by PricewaterhouseCoopers, the text of which is set out in Appendix I to this document;
- 3. the report from PricewaterhouseCoopers in respect of the unaudited pro forma financial information of our Group, the text of which is set forth in Appendix II to this document;
- 4. the letter with valuation certificates relating to certain of our PRC properties prepared by Jones Lang LaSalle Corporate Appraisal and Advisory Limited, the text of which is set forth in Appendix III to this document;
- 5. the material contracts referred to in the paragraph entitled "B. Further Information about our Business – 1. Summary of Material Contracts" in Appendix VII "Statutory and General Information" to this document;
- 6. the service contracts referred to in the paragraph entitled "Service Contracts" in Appendix VII "Statutory and General Information" to this document;
- the written consents referred to in the paragraph entitled "D. Other Information –
   6. Consents of Experts" in Appendix VII "Statutory and General Information" to this document;
- 8. the legal opinions prepared by Jia Yuan Law Offices, our legal advisor as to the PRC law, in respect of certain aspects of our Group and the property interests;

# APPENDIX VIII DOCUMENTS DELIVERED TO THE REGISTRAR OF COMPANIES AND AVAILABLE FOR INSPECTION

- 9. copies of the following PRC laws, together with unofficial English translations thereof:
  - (i) the PRC Company Law;
  - (ii) the PRC Securities Law;
  - (iii) the Mandatory Provisions; and
  - (iv) the Special Regulations.