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(a joint stock limited company incorporated in the People's Republic of China with limited liability)
(於中華人民共和國註冊成立的股份有限公司)

(Stock Code: 1829) (股份代號: 1829)

#### RESULTS ANNOUNCEMENT FOR THE YEAR ENDED DECEMBER 31, 2015

## 之業績公告

截至2015年12月31日止年度

#### 2015 ANNUAL RESULTS HIGHLIGHTS

- Revenue amounted to RMB20,757.4 million, representing a decrease of RMB2,989.2 million or 12.6% from RMB23,746.6 million for the year ended December 31, 2014.
- Gross profit amounted to RMB3,390.8 million, representing a decrease of RMB423.5 million or 11.1% from RMB3,814.3 million for the year ended December 31, 2014.
- Profit attributable to the Shareholders amounted to RMB2,051.8 million, representing a decrease of RMB67.7 million or 3.2% from RMB2,119.5 million for the year ended December 31, 2014.
- Basic earnings per share amounted to RMB0.50, representing a decrease of RMB0.01 or 2.0% from RMB0.51 for the year ended December 31, 2014.
- The Board recommended to distribute a final dividend of RMB0.1989 (pre-tax) per Share for 4,125,700,000 Shares for 2015 (2014: RMB0.2033 (pre-tax) per Share for 4,125,700,000 Shares), representing a total amount of RMB820,601,730 (pre-tax) (2014 total: RMB838,754,810 (pre-tax)).

#### 2015年全年業績摘要

- 收入為人民幣20,757.4百萬元,較截至 2014年12月31日止年度人民幣23,746.6百 萬元減少人民幣2,989.2百萬元或12.6%。
- 毛利為人民幣3,390.8百萬元,較截至 2014年12月31日止年度人民幣3,814.3百 萬元減少人民幣423.5百萬元或11.1%。
- 股東應佔溢利為人民幣2,051.8百萬元, 較截至2014年12月31日止年度人民幣 2,119.5百萬元減少人民幣67.7百萬元或 3.2%。
- 每股基本盈利為人民幣0.50元,較截至 2014年12月31日止年度人民幣0.51元減 少人民幣0.01元或2.0%。
- 董事會建議派付2015年末期股息,就 4,125,700,000股股份每股人民幣0.1989元 (税前)(2014年:就4,125,700,000股股份 每股人民幣0.2033元(税前)),合共人民 幣820,601,730元(税前)(2014年總計: 人民幣838,754,810元(税前))。

The Board is pleased to announce the following audited consolidated results of the Group for the year ended December 31, 2015, together with the comparative figures for the year ended December 31, 2014 for comparison. The Company acquired the 100% equity interest in China Jikan Research Institute of Engineering Investigations and Design, Co., Ltd. in September 2015. The Company and China Jikan Research Institute of Engineering Investigations and Design, Co.,Ltd.\*(機械工業勘 察設計研究院有限公司) are under the common control of SINOMACH throughtout 2014 and 2015, and such controls are not transitory. Thus, the acquisition is considered to be business combination under common control. Accordingly, the consolidated financial statements incorporated the financial statements of China JiKan Research Institute of Engineering Investigations and Design, Co.,Ltd. from the earliest presented date(January 1, 2014) of the consolidated financial statements under the merger accounting basis. The results were prepared based on the consolidated financial statements, which were prepared in accordance with IFRS issued by the International Accounting Standards Board and the disclosure requirements of the Hong Kong Companies Ordinance.

董事會欣然宣佈本集團截至2015年12月31日止年度的以下經審計合併業績,連同用於比較的截至2014年12月31日止年度的比較數字。本公司於2015年9月收購機械工業勘察設計研究院有限公司的100%股權。本公司與機械工業勘察設計研究院有限公司在2014年和2015年整個期間內均處於國機的同一控制下,且該控制不是暫時的。因此,該收購權益結合會計方法是可數。因此,根據權益結合會計方法是可數。因此,根據權益結合會計方法是可數。因此,根據權益結合會計方法是可數。其一位2014年1月1日)的機械工業勘察設計研究院有限公司的財務報表。業績乃基於根據國際會計準則理事會頒佈的國際財務報告準則以及香港公司條例的披露要求編製的合併財務報表而編製。

## CONSOLIDATED STATEMENT OF PROFIT OR LOSS

#### 合併損益表

Year ended December 31, 2015

截至2015年12月31日止年度

|  |   |             | 2015<br>2015年  | 2014<br>2014年  |
|--|---|-------------|--|--|
|  |   |             |  | (Restated)<br>(重述)                                       |
|  |   | Notes<br>附註 | <i>RMB'000</i><br>人民幣千元                                    | RMB'000<br>人民幣千元   |
| REVENUE<br>Cost of sales   | <b>收入</b><br>銷售成本                                     | 4           | 20,757,364<br>(17,366,556)                                 | 23,746,597<br>(19,932,299)                               |
| Gross profit   | 毛利  |             | 3,390,808  | 3,814,298  |
| Other revenue Other income/(expenses), net Selling and distribution expenses Administrative expenses Other operating income/(expenses) | 其他收入<br>其他收入/(開支)淨額<br>銷售及分銷開支<br>行政開支<br>其他經營收入/(開支) | 4           | 14,941<br>(21,560)<br>(1,128,640)<br>(615,487)<br>(63,214) | 15,445<br>(92,840)<br>(1,115,853)<br>(573,927)<br>47,916 |
| PROFIT FROM OPERATIONS   | 經營溢利  |             | 1,576,848  | 2,095,039  |
| Finance income<br>Finance expenses   | 財務收入<br>財務開支  |             | 1,244,444<br>(43,498)                                      | 720,360<br>(50,610)                                      |
| Net finance income   | 財務收入淨額  | <i>5(a)</i> | 1,200,946  | 669,750  |
| Share of profits and losses of:<br>Joint ventures  | 應佔以下溢利及虧損:<br>合營公司                                    |             | (1,031)  | 67   |
| PROFIT BEFORE TAXATION   | 除税前溢利   |             | 2,776,763  | 2,764,856  |
| Income tax   | 所得税   | 6           | (722,591)  | (645,105)  |
| PROFIT FOR THE YEAR  | 年內溢利  |             | 2,054,172  | 2,119,751  |
| Attributable to: Owners of the parent Non-controlling interests  | <b>歸屬於</b> :<br>母公司擁有人<br>非控股權益                       |             | 2,051,775<br>2,397   | 2,119,470<br>281   |
|  |   |             | 2,054,172  | 2,119,751  |
| EARNINGS PER SHARE<br>ATTRIBUTABLE TO ORDINARY<br>EQUITY HOLDERS OF<br>THE PARENT  | 每股盈利<br>母公司普通權益<br>持有人應佔<br>每股盈利                      |             |  |  |
| Basic and diluted (RMB)  | 基本及攤薄(人民幣)  |             | 50 cents (分)   | 51 cents (分)   |

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Year ended December 31, 2015

#### 合併綜合收益表

截至2015年12月31日止年度

|   |  | 2015<br>2015年      | 2014<br>2014年<br>(Restated) |
|---|--|--------------------|-----------------------------|
|   |  | RMB'000<br>人民幣千元   | (重述)<br>RMB'000<br>人民幣千元    |
| PROFIT FOR THE YEAR   | 年內溢利   | 2,054,172          | 2,119,751                   |
| OTHER COMPREHENSIVE INCOME Other comprehensive income not to be reclassified into profit or loss in subsequent periods Remeasurement of defined benefit obligations | 其他綜合收益<br>於後續期間將不會重新分類<br>至損益的其他綜合收益<br>重新計量設定受益義務 | (23,660)           | (14,060)                    |
| Other comprehensive income to be reclassified into profit or loss in subsequent periods Changes in fair value of  | 於後續期間將重新分類至<br>損益的其他綜合收益<br>可供出售投資公允價值變動           |                    |                             |
| an available-for-sale investment Exchange differences on translation of   | 换算海外附屬公司的  | 1,058              | (105)                       |
| financial statements of overseas subsidiaries   | 財務報表產生的<br>匯兑差額                                    | 1,539              | (4,725)                     |
| Total comprehensive income for the year   | 年內綜合收益總額   | 2,033,109          | 2,100,861                   |
| Attributable to: Owners of the parent Non-controlling interests   | <b>歸屬於</b> :<br>母公司擁有人<br>非控股權益                    | 2,030,658<br>2,451 | 2,099,652<br>1,209          |
| Total comprehensive income for the year   | 年內綜合收益總額   | 2,033,109          | 2,100,861                   |

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2015

#### 合併財務狀況表

於2015年12月31日

|  |  | Notes<br>附註 | December 31,<br>2015<br>2015年<br>12月31日<br>RMB'000<br>人民幣千元   | December 31,<br>2014<br>2014年<br>12月31日<br>(Restated)<br>(重述)<br><i>RMB'000</i><br>人民幣千元             |
|--|--|-------------|---|--|
| NON-CURRENT ASSETS Property, plant and equipment Investment properties Prepaid land lease payments Intangible assets Investments in joint ventures Investment in an associate Trade and other receivables Amounts due from contract customers Deferred tax assets Other non-current assets | 非流動資產<br>物業<br>動物<br>動物<br>動物<br>動物<br>動物<br>動物<br>動物<br>動物<br>動力<br>對<br>一<br>資<br>營<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一<br>一 | 10          | 1,088,531<br>22,035<br>1,792,357<br>9,496<br>210,014<br>52,303<br>70,323<br>2,660,045<br>356,295<br>555,807 | 743,023<br>10,337<br>1,752,770<br>8,900<br>50,067<br>-<br>110,749<br>2,698,467<br>247,753<br>246,778 |
| Total non-current assets   | 非流動資產總額  |             | 6,817,206   | 5,868,844  |
| CURRENT ASSETS Inventories Trade and other receivables Amounts due from contract customers Restricted deposits Time deposits with original maturity over three months Cash and cash equivalents  | 流動資產<br>存貨<br>貿易及其他應收款項<br>應收合同客戶款項<br>受限制存款<br>原始到期日超過三個<br>月的定期存款<br>現金及現金等價物  | 10          | 254,089<br>7,519,673<br>2,947,620<br>314,135<br>4,035,091<br>20,344,614                                     | 259,979<br>6,432,748<br>3,065,070<br>306,711<br>4,170,349<br>17,986,146                              |
| <b>Total current assets</b>  | 流動資產總額   |             | 35,415,222  | 32,221,003   |
| CURRENT LIABILITIES Borrowings Receipts in advance Trade and other payables Defined benefit obligations Tax payable  | 流動負債<br>借貸<br>預收款項<br>貿易及其他應付款項<br>設定受益義務<br>應繳税項  | 11          | 428,275<br>9,471,102<br>16,754,747<br>31,404<br>512,375   | 205,742<br>9,825,603<br>13,824,094<br>31,770<br>311,055  |
| Total current liabilities  | 流動負債總額   |             | 27,197,903  | 24,198,264   |
| NET CURRENT ASSETS   | 流動資產淨額   |             | 8,217,319   | 8,022,739  |
| TOTAL ASSETS LESS<br>CURRENT LIABILITIES   | 資產總額減流動<br>負債  |             | 15,034,525  | 13,891,583   |

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)

#### 合併財務狀況表(續)

December 31, 2015

於2015年12月31日

|  |  |             | December 31,<br>2015<br>2015年<br>12月31日 | December 31,<br>2014<br>2014年<br>12月31日<br>(Restated) |
|--|--|-------------|---|---|
|  |  | Notes<br>附註 | <i>RMB'000</i><br>人民幣千元                 | (重述)<br>RMB'000<br>人民幣千元                              |
| TOTAL ASSETS LESS<br>CURRENT LIABILITIES   | 資產總額減流動<br>負債                                |             | 15,034,525                              | 13,891,583  |
| NON-CURRENT LIABILITIES Borrowings Trade and other payables Defined benefit obligations Deferred tax liabilities | 非流動負債<br>借貸<br>貿易及其他應付款項<br>設定受益義務<br>遞延税項負債 | 11          | 397,078<br>73,959<br>360,642<br>1,430   | 359,789<br>14,406<br>353,090<br>1,767                 |
| Total non-current liabilities  | 非流動負債總額                                      |             | 833,109                                 | 729,052   |
| Net assets   | 淨資產  |             | 14,201,416                              | 13,162,531  |
| EQUITY Issued capital Reserves   | <b>權益</b><br>股本<br>儲備                        | 12          | 4,125,700<br>10,041,133                 | 4,125,700<br>9,010,669                                |
| Total equity attributable to owners of the parent  | 母公司擁有人<br>應佔權益總額                             |             | 14,166,833                              | 13,136,369  |
| Non-controlling interests  | 非控股權益  |             | 34,583                                  | 26,162  |
| Total equity   | 權益總額   |             | 14,201,416                              | 13,162,531  |

#### NOTES TO FINANCIAL STATEMENTS

December 31, 2015

#### 1. STATEMENT OF COMPLIANCE

These financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRSs"), which comprise all standards and interpretations approved by the International Accounting Standards Board (the "IASB"). These financial statements also comply with the applicable disclosure requirements of the Hong Kong Companies Ordinance relating to the preparation of financial statements, which for this financial year and the comparative period continue to be those of the predecessor Companies Ordinance (Cap. 32), in accordance with transitional and saving arrangements for part 9 of the Hong Kong Companies Ordinance (Cap. 622), "Accounts and Audit", which are set out in Sections 76 to 87 of Schedule 11 to that Ordinance. A summary of the significant accounting policies newly adopted by the Group in this year is set out below. The Group has adopted all those new and revised IFRSs that are first effective for the accounting period beginning January 1, 2015 in preparing the financial statements for the year ended December 31, 2015. The Group has not early adopted any new and revised IFRSs that are not vet effective for the accounting period beginning January 1, 2015 in the current or previous accounting periods.

#### 財務報表附註 2015年12月31日

#### 1. 合規聲明

本財務報表乃根據國際財務報告準則(「國際 財務報告準則!)編製。國際財務報告準則包 括經國際會計準則理事會(「國際會計準則理 事會!) 批准的全部準則及詮釋。該等財務 報表亦符合香港公司條例有關編製財務報表 的適用要求 (按載列於香港公司條例 (第622 章) 附表11第76至87條條文內有關第9部 [賬 目及審計」的過渡性及節約安排的規定,就 本財政年度及比較期間而言,該等財務報表 繼續根據前公司條例 (第32章) 的規定作出 披露)。本集團於本年度所採納的主要新會計 政策概述如下。本集團於編製截至2015年12 月31日止年度的財務報表時已採納所有在自 2015年1月1日開始的會計期間首次生效的有 關新訂及經修訂國際財務報告準則。本集團 概無在當前或過往會計期間提早採納自2015 年1月1日開始的會計期間尚未生效的任何新 訂及經修訂國際財務報告準則。

#### 2. BASIS OF PREPARATION

The financial statements have been prepared under the historical cost convention, except for derivative financial instruments and available-forsale investments which have been measured at fair value. These financial statements are presented in Renminbi ("RMB") and all values are rounded to the nearest thousand except when otherwise indicated.

### 3. CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following revised standards for the first time for the current year's financial statements:

- Amendments to IAS 19 Defined Benefit Plans: Employee Contributions
- Annual Improvements to IFRSs 2010-2012 Cycle
- Annual Improvements to IFRSs 2011-2013 Cycle

The nature and impact of each amendment is described below:

Amendments to IAS 19 apply to contributions (a) from employees or third parties to defined benefit plans. The amendments simplify the accounting for contributions that are independent of the number of years of employee service, for example, employee contributions that are calculated according to a fixed percentage of salary. If the amount of the contributions is independent of the number of years of service, an entity is permitted to recognise such contributions as a reduction of service cost in the period in which the related service is rendered. The amendments have had no material impact on the Group.

#### 2. 編製基準

該等財務報表乃按歷史成本慣例編製,惟按公允值計量的衍生金融工具及可供出售投資除外。該等財務報表乃以人民幣(「人民幣」) 呈列,而除另有指明外,所有數值均調整至最接近的千位數。

#### 3. 會計政策變更及披露

本集團於本年度首次採納下列準則的修訂 本:

- 國際會計準則第19號的修訂本「設定受益計劃:僱員供款」
- 國際財務報告準則2010年至2012年週期的年度改進
- 國際財務報告準則2011年至2013年週期的年度改進

經修訂之國際財務報告準則的性質及影響如 下所示:

(a) 國際會計準則第19號的修訂本「設定 受益計劃:僱員供款」適用於僱員或 第三方設定受益計劃的供款。該修訂 本簡化獨立於僱員服務年期的供款的 會計處理,如僱員供款根據薪金於服務 年期,實體可在僱員提供有關服務期 間將僱員供款確認為服務成本的 項。故該等修訂並無對本集團構成影 響。

- (b) The Annual Improvements to IFRSs 2010-2012 Cycle issued in January 2014 sets out amendments to a number of IFRSs. Details of the amendments that are effective for the current year are as follows:
- IFRS 8 Operating Segments: Clarifies that an entity must disclose the judgements made by management in applying the aggregation criteria IFRS 8, including a brief description of operating segments that have been aggregated and the economic characteristics used to assess whether the segments are similar. The amendments also clarify that a reconciliation of segment assets to total assets is only required to be disclosed if the reconciliation is reported to the chief operating decision maker. The amendments have had no impact on the Group.
- IAS 16 Property, Plant and Equipment and IAS 38 Intangible Assets: Clarifies the treatment of gross carrying amount and accumulated depreciation or amortisation of revalued items of property, plant and equipment and intangible assets. The amendments have had no impact on the Group as the Group does not apply the revaluation model for the measurement of these assets.
- IAS 24 Related Party Disclosure: Clarifies that a management entity (i.e., an entity that provides key management personnel services) is a related party subject to related party disclosure requirements. In addition, an entity that uses a management entity is required to disclose the expenses incurred for management services. The amendment has had no impact on the Group as the Group does not receive any management services from other entities.

- (b) 於2014年1月頒布的國際財務報告準則 2010年至2012年週期的年度改進載列 多項國際財務報告準則修訂。本年度 生效的修訂詳情載列如下:
- 國際財務報告準則第8號經營分部:釐 清實體必須披露管理層於應用國際財 務報告準則第8號中的合併處理準則時 作出的判斷,包括作合併處理的經營 分部簡述,以及評估分部是否相似時 所用的經濟特徵。該等修訂亦釐清, 分部資產與總資產的對賬僅於該對賬 乃向主要經營決策者匯報時方須數 露。該等修訂並無對本集團構成影響。
- 國際會計準則第16號物業、廠房及設備以及國際會計準則第38號「無形資產」: 釐清物業、廠房及設備以及無形資產之重估項目之賬面總額及累計折舊或攤銷之處理。該等修訂對本集團並無任何影響,原因為本集團並無就計量該等資產採納重估模型。
- 國際會計準則第24號關聯方披露:釐 清管理實體(即提供主要管理人員服務 的實體)為關聯方,須遵守關聯方披露 規定。此外,使用管理實體的實體須 披露就管理服務產生的開支。該修訂 對本集團並無任何影響,原因為本集 團概無自其他實體收到任何管理服務。

- (c) The Annual Improvements to IFRSs 2011-2013 Cycle issued in January 2014 sets out amendments to a number of IFRSs. Details of the amendments that are effective for the current year are as follows:
- that joint arrangements but not joint ventures are outside the scope of IFRS 3 and the scope exception applies only to the accounting in the financial statements of the joint arrangement itself. The amendment is applied prospectively. The amendment has had no impact on the Group as the Company is not a joint arrangement and the Group did not form any joint arrangement during the year.
- that the portfolio exception in IFRS 13 can be applied not only to financial assets and financial liabilities, but also to other contracts within the scope of IFRS 9 or IAS 39 as applicable. The amendment is applied prospectively from the beginning of the annual period in which IFRS 13 was initially applied. The amendment has had no impact on the Group as the Group does not apply the portfolio exception in IFRS 13.
- IAS 40 Investment Property: Clarifies that IFRS 3, instead of the description of ancillary services in IAS 40 which differentiates between investment property and owner-occupied property, is used to determine if the transaction is a purchase of an asset or a business combination. The amendment is applied prospectively for acquisitions of investment properties. The amendment has had no impact on the Group as the acquisition of investment properties during the year did not occur.

In addition, the Company has adopted the amendments to the Listing Rules issued by the Hong Kong Stock Exchange relating to the disclosure of financial information with reference to the Hong Kong Companies Ordinance (Cap. 622) during the current financial year. The main impact to the financial statements is on the presentation and disclosure of certain information in the financial statements.

- (c) 於2014年1月頒布的國際財務報告準則 2011年至2013年週期的年度改進載於 多項國際財務報告準則修訂。本年度 生效的修訂詳情載列如下:
- 國際財務報告準則第3號「業務合併」: 釐清合營安排(惟非合營公司)不屬於 國際財務報告準則第3號範圍內,而範 圍豁免情況僅適用於合營安排本身財 務報表中之會計處理。該修訂即將應 用。該修訂對本集團並無任何影響, 原因為本公司並非合營安排及本集團 於年內並無組成任何合營安排。
- 國際財務報告準則第13號「公允值計量」:釐清國際財務報告準則第13號的組合豁免不僅可應用於金融資產及金融負債,亦可應用於國際財務報告運則第9號或國際會計準則第39號範圍內的其他合約。該修訂自國際財務報告準則第13號初次應用的年度期間開始時起預期應用。該修訂對本集團並無任何影響,原因為本集團並無採用國際財務報告準則第13號之組合豁免。
- 國際會計準則第40號「投資物業」: 釐 清國際財務報告準則第3號並非描述國 際會計準則第40號(該準則區分投資物 業及自用物業)的輔助服務,而是用作 釐定交易屬於資產購買或業務合併。 該修訂即將應用於收購投資物業。該 修訂對本集團並無任何影響,原因為 本集團並無收購投資物業。

此外,本公司已於本財政年度採納香港聯交 所頒佈的《上市規則》修訂,當中有關於參考 香港公司條例(第622章)的財務資料披露。 其對財務報表的主要影響為財務報表中若干 資料的呈列及披露。

#### 4. REVENUE, OTHER INCOME AND GAINS

Revenue, which is also the Group's turnover, represents the net invoiced value of goods sold, after allowances for returns and trade discounts; an appropriate proportion of contract revenue of construction contracts; the value of services rendered; and gross rental income received and receivable from investment properties during the

An analysis of revenue, other revenue and other income/(expenses), net is as follows:

#### 4. 收入、其他收入及收益

收入亦即本集團的營業額,指年內扣除退貨 及貿易折扣的已售貨品發票淨值、建造合同 應佔合同收入、所提供服務價值以及已收及 應收投資物業的租金收入總額。

本集團的收入、其他收入及其他收入/(開 支)淨額分析如下:

|   |                                       | 2015<br>2015年           | 2014<br>2014年<br>(Restated)<br>(重述) |
|---|---------------------------------------|-------------------------|-------------------------------------|
|   |                                       | <i>RMB'000</i><br>人民幣千元 | RMB'000<br>人民幣千元                    |
| Revenue   | 收入                                    |                         |                                     |
| Construction contracts  | 建造合同                                  | 13,740,053              | 16,102,442                          |
| Trading business  | 貿易業務                                  | 5,629,884               | 6,442,938                           |
| Other businesses  | 其他業務                                  | 1,387,427               | 1,201,217                           |
|   |                                       | 20,757,364              | 23,746,597                          |
| Other revenue   | <b>其他收入</b><br>非流通股本證券                |                         |                                     |
| Dividend income from unquoted equity securities   | 股息收入                                  | 9,396                   | 10,031                              |
| Government grants   | 政府補貼                                  | 5,545                   | 5,414                               |
|   |                                       | 14,941                  | 15,445                              |
| Other income/(expenses), net Net gains/(losses) on disposal of items of property, plant | 其他收入/(開支)淨額<br>處置物業、廠房及<br>設備的收益/(虧損) |                         |                                     |
| and equipment  Net losses on foreign  currency forward exchange                         | 淨額<br>遠期外匯合同及<br>利率掉期的                | 6,198                   | (5,418)                             |
| contracts and interest rate swaps   | 虧損淨額                                  | (48,335)                | (152,118)                           |
| Others  | 其他                                    | 20,577                  | 64,696                              |
|   |                                       | (21,560)                | (92,840)                            |

#### 5. PROFIT BEFORE TAX

#### 5. 除税前溢利

The Group's profit before tax is arrived at after charging/(crediting):

本集團之除税前溢利已扣除/(計入):

#### (a) Finance income and finance expenses

#### (a) 財務收入及財務開支

|     |  |                    | 2015<br>2015年           | 2014<br>2014年<br>(Restated) |
|-----|--|--------------------|-------------------------|-----------------------------|
|     |  |                    | <i>RMB'000</i><br>人民幣千元 | (重述)<br>RMB'000<br>人民幣千元    |
|     | Finance income on  | 應收客戶款項的            | 4 < 0.00 =              | 200.226                     |
|     | receivables from customers   | 財務收入<br>利息收入       | 169,885                 | 200,336                     |
|     | Interest income Foreign exchange gains                             | 型                  | 463,759<br>610,800      | 520,024                     |
|     | Poteign exchange gams  | <b>些儿牧血</b>        |                         |                             |
|     | Finance income   | 財務收入               | 1,244,444               | 720,360                     |
|     | Interest cost recognised in respect of defined benefit obligations | 就設定受益義務<br>確認的利息成本 | 13,930                  | 15,740                      |
|     | Interest expenses on borrowings wholly                             | 須於五年內悉數<br>償還的借貸的  | 13,930                  | 13,740                      |
|     | repayable within five years Interest expenses on other             | 利息開支<br>其他借貸的      | 21,027                  | 5,655                       |
|     | borrowings   | 利息開支               | 333                     | 300                         |
|     | Foreign exchange losses  | 外匯虧損               | _                       | 17,382                      |
|     | Bank charges and others  | 銀行費用及其他            | 8,208                   | 11,533                      |
|     | Finance expenses   | 財務開支               | 43,498                  | 50,610                      |
|     | Net finance income   | 於損益確認的             |                         |                             |
|     | recognised in profit or loss                                       | 財務收入淨額             | 1,200,946               | 669,750                     |
| (b) | Staff costs  | (b) 員工成本           |                         |                             |
|     |  |                    | 2015                    | 2014                        |
|     |  |                    | 2015年                   | 2014年                       |
|     |  |                    |                         | (Restated)                  |
|     |  |                    |                         | (重述)                        |
|     |  |                    | RMB'000                 | RMB'000                     |
|     |  |                    | 人民幣千元                   | 人民幣千元                       |
|     | Salaries, wages and other benefits                                 | 薪金、工資及其他福利         | 1,459,593               | 1,286,725                   |
|     | Contributions to defined contribution retirement plans             | 設定供款退休計劃的<br>供款    | 121,181                 | 101,797                     |
|     | (Income)/expenses recognised                                       | 就設定福利退休計劃          | , -                     | ,,,,,,                      |
|     | in respect of defined benefit retirement plans                     | 確認的 (收益)/<br>開支    | (20)                    | 5,230                       |
|     | r  | . 4/-              |                         |                             |
|     |  |                    | 1,580,754               | 1,393,572                   |
|     |  |                    |                         |                             |

#### (c) Other items

#### (c) 其他項目

|  |   | Notes<br>附註 | 2015<br>2015年<br><i>RMB'000</i><br>人民幣千元 | 2014<br>2014年<br>(Restated)<br>(重述)<br><i>RMB</i> '000<br>人民幣千元 |
|--|---|-------------|--|---|
| Amortisation  - Prepaid land lease payments  - Intangible assets  - Long-term assets   | 攤銷 - 預付土地租賃款項 - 無形資產 - 長期資產                                       |             | 45,949<br>5,282<br>2,115                 | 41,975<br>3,569   |
|  |   |             | 53,346                                   | 45,544  |
| Depreciation  - Property, plant and equipment  - Investment properties   | 折舊<br>一物業、廠房及設備<br>一投資物業  |             | 47,353<br>1,427                          | 42,778<br>1,929   |
|  |   |             | 48,780                                   | 44,707  |
| Impairment losses/(reversal of impairment) on  - Trade and other receivables  - Other non-current assets  - Inventories  - Amounts due from contract customers | 減值虧損/<br>(減值撥回)<br>一貿易及其他<br>應收款項<br>一其他非流動資產<br>一存貨<br>一應收合同客戶款項 | 10          | 20,440<br>-<br>4,040<br>37,242           | (44,536)<br>500<br>-<br>(4,433)                                 |
|  |   |             | 61,722                                   | (48,469)  |
| Operating lease charges  - Lease of properties  - Lease of other assets  | 經營租賃費用<br>- 租賃物業<br>- 租賃其他資產                                      |             | 31,969                                   | 25,509<br>1,562   |
| Auditors' remuneration  - Audit services  - Tax services  - Other services   | 審計師薪酬<br>一審計服務<br>一税務服務<br>一其他服務                                  |             | 5,189<br>377<br>1,396<br>6,962           | 3,383<br>3,094<br>6,477   |
| Rental income from investment properties  - Gross rental  - Direct outgoings  - Net rental   | 來自投資物業的<br>租賃收入<br>一毛租金<br>一直接支出<br>一淨租金                          |             | 18,866<br>(2,750)<br>16,116              | 18,297<br>(2,218)<br>16,079                                     |
|  |   |             |  |   |
| Cost of inventories  | 存貨成本  |             | 5,260,853                                | 6,140,847   |

#### 6. INCOME TAX

Pursuant to the relevant laws and regulations in the PRC, the statutory enterprise income tax rate of 25% is applied to the Group for the years ended December 31, 2015 and 2014, except for two subsidiaries of the Group which were entitled to the preferential tax rate of 15% (2014: 15%) because they are recognised as high and new technology enterprises by the local governments in the PRC.

Hong Kong profits tax has been provided at the rate of 16.5% (2014: 16.5%) on the estimated assessable profits arising in Hong Kong during the year. Taxes on profits assessable elsewhere have been calculated at the rates of tax prevailing in the countries (or jurisdictions) in which the Group operates.

#### 6. 所得税

根據中國相關法律及法規,本集團於截至2015年及2014年12月31日止年度適用的法定企業所得税税率為25%,惟本集團的兩家附屬公司因被中國當地政府認定為高新技術企業而有權享有15% (2014年:15%)的優惠税率。

香港利得税乃就年內在香港產生的估計應課税溢利按16.5%(2014年:16.5%)的税率提撥。於其他地區的應課税利潤乃按本集團營運所在的國家(或司法權區)的適用税率計算税項。

|  |   | 2015<br>2015年                         | 2014<br>2014年<br>(Restated)<br>(重述) |
|--|---|---------------------------------------|-------------------------------------|
|  |   | <i>RMB'000</i><br>人民幣千元               | RMB'000<br>人民幣千元                    |
| Current income tax – Mainland China Current income tax – Hong Kong Current income tax – Others Deferred income tax | 即期所得税 - 中國大陸<br>即期所得税 - 香港<br>即期所得税 - 其他<br>遞延所得税 | 804,931<br>2,709<br>7,580<br>(92,629) | 721,889<br>927<br>9,919<br>(87,630) |
| Total tax charge for the year  | 年度税項支出總額  | 722,591                               | 645,105                             |

A reconciliation of the tax expense applicable to profit before tax at the statutory rates for the countries (or jurisdictions) in which the Company and the majority of its subsidiaries are domiciled to the tax expense at the effective tax rates are as follows:

按本公司及其大多數附屬公司所註冊國家 (或司法權區)的法定税率計算之除稅前溢利 適用之稅項開支與按實際稅率計算之稅項開 支的對賬如下:

|   |             | 2015<br>2015年    | 2014<br>2014年<br>(Restated)<br>(重述) |
|---|-------------|------------------|-------------------------------------|
|   |             | RMB'000<br>人民幣千元 | <i>RMB'000</i><br>人民幣千元             |
|   |             | X 14 17 170      | ) ( LQ 113 1 ) L                    |
| Profit before tax                               | 除税前溢利       | 2,776,763        | 2,764,856                           |
|   |             |                  |                                     |
| Tax at the statutory tax rate                   | 按法定税率計算的税項  | 694,191          | 691,214                             |
| Lower tax rate(s) for specific provinces or     | 特定省份或地方當局   |                  |                                     |
| enacted by local authority                      | 制定的較低税率     | (8,889)          | (3,061)                             |
| Income not subject to tax/                      | 毋需課税收入/     |                  |                                     |
| non-deductible losses                           | 不可抵扣虧損      | 258              | (17)                                |
| Adjustments in respect of current tax of        | 就過往期間即期所得税  |                  |                                     |
| previous periods                                | 作出的調整       | 21,784           | (6,250)                             |
| Expenses not deductible for tax                 | 不可扣税開支      | 9,607            | 6,808                               |
| Tax losses utilised from previous periods       | 使用過往期間的税項虧損 | _                | (8,367)                             |
| Utilisation of deductible temporary differences | 動用過往期間可抵扣   |                  |                                     |
| of previous periods                             | 暫時差額        | _                | (34,626)                            |
| Others  | 其他          | 5,640            | (596)                               |
| Tax charge at the Group's effective rate        | 按本集團實際税率計算的 |                  |                                     |
|   | 税項支出        | 722,591          | 645,105                             |

The share of tax attributable to associates and joint ventures amounting to nil (2014: nil) and RMB258,000 (2014: RMB17,000), respectively, is included in "Share of profits and losses of joint ventures and an associate" in the consolidated statement of profit or loss.

應佔聯營公司及合營企業税項分別為無(2014年:無)及人民幣258,000元(2014年:人民幣17,000元),已計入合併損益表「應佔合營企業及聯營公司溢利及虧損」內。

#### 7. DIVIDENDS

#### 7. 股息

**2015** 2014年

**2015**年 2014年 (Restated)

(重述)

 RMB'000
 RMB'000

 人民幣千元
 人民幣千元

Proposed final dividend of RMB0.1989 (2014: RMB0.2033) per ordinary share

擬派末期股息每股普通股 人民幣0.1989元

(2014年:人民幣0.2033元)

**820,602** 838,755

The proposed final dividend for the year is subject to the approval of the Company's shareholders at the forthcoming annual general meeting. 擬派的本年度末期股息須獲本公司股東於應 屆股東週年大會上批准。

## 8. EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE PARENT

The calculation of the basic earnings per share amount is based on the profit for the year attributable to ordinary equity holders of the parent, and the weighted average number of 4,125,700,000 (2014: 4,125,700,000) ordinary shares.

The calculation of basic earnings per share is based on:

## 8. 歸屬於母公司普通權益持有人的每股盈利

每股基本盈利乃按年內歸屬於母公司普通權益持有人的溢利及普通股的加權平均數4,125,700,000股(2014年:4,125,700,000股)計算。

每股基本盈利的計算如下:

**2015** 2014 **2015**年 2014年

**2015年** 2014年 (Restated)

(重述)

 RMB'000
 RMB'000

 人民幣千元
 人民幣千元

#### **Earnings**

Profit attributable to ordinary equity holders of the parent used in the basic earnings per share calculation

#### 盈利

計算每股基本盈利所用的 歸屬於母公司普通權益 持有人的溢利

**2,051,775** 2,119,470

Number of shares

股份數目

**2015** 2014 **2015**年 2014年

> (Restated) (重述)

Thousands

Thousands

shares 千股 shares 千股

#### **Shares**

Weighted average number of ordinary shares in issue during the year used in the basic earnings per share calculation

#### 股份

計算每股基本盈利所用的 年內已發行普通股的 加權平均數

**4,125,700** 4,125,700

#### 9. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has three reportable operating segments as follows:

- (a) Construction contracts: this segment mainly undertakes engineering, procurement and construction ("EPC") contracting business of overseas infrastructure-related construction projects (including hydropower, thermal power or other engineering projects) in various countries.
- (b) Trading business: this segment mainly engages in the business of importing and/ or exporting various machinery, electrical and instrumental products for domestic and overseas customers.
- (c) Other businesses: this segment mainly engages in providing export-import agency services, exhibition services, design services, tendering agency services and logistics services.

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/loss, which is a measure of adjusted profit/loss before tax. The adjusted profit/loss before tax is measured consistently with the Group's profit before tax except that share of profits less losses of an associate and joint ventures, interest income from bank deposits, finance costs related to defined benefit plans, dividend income, fair value gains/losses from the Group's financial instruments as well as head office and corporate income/expenses are excluded from such measurement.

Segment assets exclude investments in an associate and joint ventures, prepaid land lease payments, intangible assets, deferred tax assets, time deposits, cash and cash equivalents, equity investments at fair value through profit or loss, derivative financial instruments and other unallocated head office and corporate assets as these assets are managed on a group basis.

#### 9. 經營分部資料

就管理目的而言,本集團已按產品及服務劃 分業務單位,三個可報告之經營分部如下:

- (a) 建造合同:本分部主要在各國從事海外基礎設施相關的施工項目(包括水電、火電或其他工程項目)的設計、採購及施工(「EPC」)承包業務。
- (b) 貿易業務:本分部主要從事為國內外 客戶進口及/或出口各種機械、電力 及工具產品。
- (c) 其他業務:本分部主要從事提供進出口代理服務、展覽服務、設計服務、招標代理服務及物流服務。

管理層單獨監察本集團經營分部的業績,以就資源分配及表現評估作出決策。分部表現乃根據可報告之分部溢利/虧損評估,此問經調整除税前溢利/虧損之計量指標。經調整除税前溢利/虧損乃貫徹以本集團除稅前溢利計量,惟應佔聯營公司及合營企業之利減虧損、銀行存款之利息收入、與設定利益計劃有關之財務成本、股息收入、本集團金融工具之公允值收益/虧損以及總部及企業收入/開支不計入該計量內。

分部資產不包括於聯營公司及合營企業之投資、預付土地租賃款項、無形資產、遞延税項資產、定期存款、現金及現金等價物、按公允值計入損益賬的股本投資、衍生金融工具及其他未分配總部及企業資產,此乃由於該等資產以集團形式管理。

Segment liabilities exclude defined benefit obligations, tax payable, deferred tax liabilities and other unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

分部負債不包括設定受益義務、應付税項、 遞延税項負債及其他未分配總部及企業負 債,此乃由於該等負債以集團形式管理。

Intersegment sales and transfers are transacted with reference to the selling prices used for sales made to third parties at the then prevailing market prices. 各分部間的銷售及轉撥乃參考向第三方銷售 所採用之售價,按當時市價進行交易。

## (a) Segment revenue, results, assets and liabilities

#### (a) 分部收入、業績、資產及負債

| Year ended December 31, 2015<br>截至2015年12月31日止年度  |   | Construction<br>contracts<br>建造合同<br>RMB'000<br>人民幣千元 | Trading<br>business<br>貿易業務<br>RMB'000<br>人民幣千元 | Other<br>businesses<br>其他業務<br>RMB'000<br>人民幣千元 | Total<br>合計<br><i>RMB'000</i><br>人民幣千元 |
|---|---|---|---|---|--|
| Segment revenue: Sales to external customers Intersegment sales   | 分部收入:<br>銷售予外部客戶<br>分部間銷售                             | 13,740,053  | 5,629,884<br>157,677                            | 1,387,427<br>714,224                            | 20,757,364 871,901                     |
| Reportable segment revenue  | 可報告分部收入   | 13,740,053  | 5,787,561                                       | 2,101,651                                       | 21,629,265                             |
| Reportable segment profit   | 可報告分部溢利   | 1,805,473   | 128,201   | 272,102   | 2,205,776                              |
| Finance income on receivables from customers Finance costs Depreciation and amortisation Provision/(reversal of provision) of impairment losses | 應收客戶款項的<br>財務收入<br>財務成本<br>折舊及攤銷<br>減值虧損撥備/<br>(撥備撥回) | 160,535<br>665<br>1,346                               | 9,350<br>5,397<br>556                           | -<br>15,298<br>1,887                            | 169,885<br>21,360<br>3,789             |
| <ul><li>Trade and other receivables</li><li>Amounts due from contract customers</li></ul>   | - 貿易及其他應收款項<br>- 應收合同客戶款項                             | (17,373)<br>37,329                                    | 24,487<br>(87)                                  | 13,326  | 20,440<br>37,242                       |
| - Inventories   | 一存貨   | 4,040   | 2 022 450                                       | 1 020 512                                       | 4,040                                  |
| Reportable segment assets  - Capital expenditure  | <b>可報告分部資產</b><br>一資本開支                               | 13,143,699  | 3,032,458                                       | 1,020,513                                       | 17,196,670<br>-                        |
| Reportable segment liabilities  | 可報告分部負債   | 23,036,322  | 3,700,682                                       | 4,209,109                                       | 30,946,113                             |

## (a) Segment revenue, results, assets and liabilities (continued)

#### (a) 分部收入、業績、資產及負債(續)

| Year ended December 31, 2014<br>(Restated)<br>截至2014年12月31日止年度 (重述)   |   | Construction<br>contracts<br>建造合同<br><i>RMB'000</i><br>人民幣千元 | Trading<br>business<br>貿易業務<br>RMB'000<br>人民幣千元 | Other<br>businesses<br>其他業務<br><i>RMB</i> '000<br>人民幣千元 | Total<br>合計<br><i>RMB'000</i><br>人民幣千元       |
|---|---|--|---|---|--|
| Segment revenue: Sales to external customers Intersegment sales   | 分部收入:<br>銷售予外部客戶<br>分部間銷售   | 16,102,442   | 6,442,938<br>92,509                             | 1,201,217<br>469,901                                    | 23,746,597<br>562,410                        |
| Reportable segment revenue  | 可報告分部收入   | 16,102,442   | 6,535,447                                       | 1,671,118   | 24,309,007                                   |
| Reportable segment profit   | 可報告分部溢利   | 2,161,567  | 101,333   | 143,620   | 2,406,520                                    |
| Finance income on receivables from customers Finance costs Depreciation and amortisation Provision/(reversal provision) of impairment losses - Trade and other receivables  - Amounts due from contract customers | 應收客戶款項的<br>財務收入<br>財務成本<br>折舊及攤銷<br>減值虧損撥備/<br>(撥備撥回)<br>一貿易收款同<br>應收合同<br>應收合同<br>款項 | 195,023<br>2,384<br>-<br>(117,972)<br>(4,433)                | 5,313<br>2,216<br>-<br>58,886                   | 1,355<br>-<br>14,550                                    | 200,336<br>5,955<br>-<br>(44,536)<br>(4,433) |
| Reportable segment assets  - Capital expenditure  | <b>可報告分部資產</b><br>一資本開支   | 12,686,027   | 2,407,238                                       | 955,169<br>-  | 16,048,434                                   |
| Reportable segment liabilities  | 可報告分部負債   | 21,334,811   | 2,675,310                                       | 3,763,442   | 27,773,563                                   |

## (b) Reconciliation of reportable segment revenue, profit/loss, assets and liabilities

#### (b) 可報告分部收入、溢利/虧損、資產 及負債的對賬

|  |                                   | 2015<br>2015年<br>RMB'000 | 2014<br>2014年<br>(Restated)<br>(重述)<br><i>RMB'000</i> |
|--|-----------------------------------|--------------------------|---|
|  |                                   | 人民幣千元                    | 人民幣千元   |
| Revenue: Reportable segment revenue Elimination of intersegment revenue                              | 收入:<br>可報告分部收入<br>分部間收入抵銷         | 21,629,265<br>(871,901)  | 24,309,007<br>(562,410)                               |
|  |                                   | 20,757,364               | 23,746,597  |
| Profit:  | 溢利:                               |                          |   |
| Reportable segment profit  | 可報告分部溢利                           | 2,205,776                | 2,406,520   |
| Share of profits less losses of joint ventures   | 應佔合營企業溢利減虧損                       | (1,031)                  | 67  |
| Dividend income  | 股息收入                              | 9,396                    | 10,031  |
| Other income/(expenses), net   | 其他收入/(開支)淨額                       | 11,744                   | 9,255   |
| Other operating income/(expenses)  | 其他經營收入/(開支)                       | (1,492)                  | (552)   |
| Interest income from bank deposits   | 來自銀行存款的利息收入                       | 463,759                  | 520,024   |
| Interest cost recognised in respect of defined benefit retirement plans Foreign exchange unallocated | 就設定受益退休計劃確認<br>的利息成本<br>未分配的匯兑收益/ | (13,930)                 | (15,740)  |
| gains/(losses), net  | (虧損)淨額                            | 200,878                  | (74,498)  |
| Depreciation and amortisation  | 折舊及攤銷                             | (98,337)                 | (90,251)  |
| Profit before tax  | 除税前溢利                             | 2,776,763                | 2,764,856   |

## (b) Reconciliation of reportable segment revenue, profit/loss, assets and liabilities (continued)

#### (b) 可報告分部收入、溢利/虧損、資產 及負債的對賬(續)

|  |                                     | 2015<br>2015年<br>RMB'000<br>人民幣千元   | 2014<br>2014年<br>(Restated)<br>(重述)<br>RMB'000<br>人民幣千元                               |
|--|-------------------------------------|---|---|
| Assets: Reportable segment assets Elimination of intersegment receivables  | 資產:<br>可報告分部資產<br>分部間應收款項抵銷         | 17,196,670<br>(3,820,952)   | 16,048,434<br>(3,565,795)   |
|  |                                     | 13,375,718  | 12,482,639  |
| Restricted deposits  | 受限制存款                               | 314,135   | 306,711   |
| Time deposits with original maturity over three months  Cash and cash equivalents  Property, plant and equipment  Prepaid land lease payments  Intangible assets  Investments in joint ventures  Investment in an associate  Deferred tax assets  Other non-current assets  Other unallocated assets | 原始到期存。                              | 4,035,091<br>20,344,614<br>1,088,531<br>1,792,357<br>9,496<br>210,014<br>52,303<br>356,295<br>555,807<br>98,067 | 4,170,349 17,986,146 743,023 1,752,770 8,900 50,067 247,753 246,778 94,711 38,089,847 |
| Liabilities: Reportable segment liabilities Elimination of intersegment payables   | <b>負債</b> :<br>可報告分部負債<br>分部間應付款項抵銷 | 30,946,113<br>(3,820,952)   | 27,773,563<br>(3,565,795)   |
|  |                                     | 27,125,161  | 24,207,768  |
| Defined benefit obligations Tax payable Deferred tax liabilities Other unallocated liabilities   | 設定受益義務<br>應付税項<br>遞延税項負債<br>其他未分配負債 | 392,046<br>512,375<br>1,430   | 384,860<br>311,055<br>1,767<br>21,866   |
|  |                                     | 28,031,012  | 24,927,316  |

#### (c) Geographical information

#### (c) 地理區域資料

|  |           | 2015年<br>2015年<br>RMB'000<br>人民幣千元 | 2014<br>2014年<br>(Restated)<br>(重述)<br>RMB'000<br>人民幣千元 |
|--|-----------|------------------------------------|---|
| <b>Revenue from external customers</b> | 來自外部客戶的收入 |                                    |   |
| Mainland China                         | 中國大陸      | 4,727,135                          | 5,017,275   |
| Argentina                              | 阿根廷       | 3,075,409                          | 670,166   |
| Venezuela                              | 委內瑞拉      | 2,431,675                          | 2,406,834   |
| The Republic of Angola                 | 安哥拉共和國    | 1,064,735                          | 963,763   |
| Pakistan                               | 巴基斯坦      | 809,236                            | 381,987   |
| The Republic of Iraq                   | 伊拉克共和國    | 783,714                            | 3,829,758   |
| United States                          | 美國        | 729,445                            | 782,131   |
| Lao People's Democratic Republic       | 老撾人民民主共和國 | 721,752                            | 111,575   |
| Equatorial Guinea                      | 赤道幾內亞     | 660,896                            | 1,009,547   |
| Serbia                                 | 塞爾維亞      | 397,950                            | 218,136   |
| Others                                 | 其他        | 5,355,417                          | 8,355,425   |
|  |           | 20,757,364                         | 23,746,597  |

The revenue information above is based on the locations of the customers.

以上收入資料乃按客戶地域劃分。

|                              |         | 2015               | 2014           |
|------------------------------|---------|--------------------|----------------|
|                              |         | 2015年              | 2014年          |
|                              |         |                    | (Restated)     |
|                              |         |                    | (重述)           |
|                              |         | RMB'000            | RMB'000        |
|                              |         | 人民幣千元              | 人民幣千元          |
| Specified non-current assets | 特定非流動資產 |                    |                |
| Mainland China               | 中國大陸    | 2,975,207          | 2,547,096      |
| Others                       | 其他      | 7,535              | 8,307          |
|                              |         | 2,982,742          | 2,555,403      |
| Mainland China               |         | 2,975,207<br>7,535 | 2,547,0<br>8,0 |

The non-current asset information above is based on the locations of the assets and excludes financial instruments and deferred tax assets.

#### (d) Information about major customers

RMB2,361,634,000).

# Revenues generated from two customers derived from the construction contracts segment which individually amounted to more than 10% of the Group's revenue for the year ended December 31, 2015 were RMB3,053,293,000 and RMB2,358,290,000, respectively (2014: RMB3,437,057,000 and

#### (d) 有關主要客戶的資料

資產。

截至2015年12月31日止年度,來自建造合同的兩名客戶所產生的收入分別為人民幣3,053,293,000元和人民幣2,358,290,000元(2014年:人民幣3,437,057,000元及人民幣2,361,634,000元),各自佔本集團收入的10%以上。

以上非流動資產資料乃按資產所在地 域劃分,不包括金融工具及遞延税項

#### 10. TRADE AND OTHER RECEIVABLES

#### 10. 貿易及其他應收款項

|  |             |            | 2015      | 2014       |
|--|-------------|------------|-----------|------------|
|  |             |            | 2015年     | 2014年      |
|  |             |            |           | (Restated) |
|  |             |            |           | (重述)       |
|  |             | Notes      | RMB'000   | RMB'000    |
|  |             | 附註         | 人民幣千元     | 人民幣千元      |
| Bills receivables                        | 應收票據        |            | 251,541   | 45,576     |
| Trade receivables                        | 貿易應收款項      |            | 4,555,945 | 4,416,327  |
| Less: Allowance for doubtful debts       | 減:呆賬撥備      | <i>(b)</i> | (640,442) | (559,750)  |
| Trade and bills receivables              | 貿易應收款項及     |            |           |            |
|  | 應收票據        | <i>(a)</i> | 4,167,044 | 3,902,153  |
| Advances to suppliers                    | 供應商預付款項     |            | 1,438,456 | 1,201,989  |
| Other receivables                        | 其他應收款項      |            | 1,862,321 | 1,277,872  |
| Others                                   | 其他          |            | 185,309   | 225,199    |
| Less: Allowance for doubtful debts       | 減:呆賬撥備      | <i>(b)</i> | (63,134)  | (63,716)   |
|  |             |            | 1,984,496 | 1,439,355  |
| Portion classified as non-current assets | 分類為非流動資產的部分 |            | (70,323)  | (110,749)  |
| Current portion                          | 流動部分        | (e)        | 7,519,673 | 6,432,748  |
|  |             |            |           |            |

#### (a) Ageing analysis

An ageing analysis of the trade and bills receivables as at the end of the reporting period, based on the invoice date and net of provisions, is as follows:

#### (a) 賬齡分析

根據發票日期,於報告期末的貿易應 收款項及應收票據經扣除撥備的賬齡 分析如下:

|                      |         | 2015<br>2015年 | 2014<br>2014年<br>(Restated)<br>(重述) |
|----------------------|---------|---------------|-------------------------------------|
|                      |         | RMB'000       | RMB'000                             |
|                      |         | 人民幣千元         | 人民幣千元                               |
| Within 3 months      | 3個月以內   | 2,673,855     | 1,956,578                           |
| 3 months to 6 months | 3個月至6個月 | 525,248       | 512,112                             |
| 6 months to 1 year   | 6個月至1年  | 322,482       | 555,902                             |
| Over 1 year          | 1年以上    | 645,459       | 877,561                             |
|                      |         | 4,167,044     | 3,902,153                           |

#### (a) Ageing analysis (continued)

There are no unified standard credit terms granted to customers of the international engineering contracting business and trading business. The credit terms granted to customers of the international engineering contracting business are negotiated individually on a case-by-case basis and set forth in the relevant contracts. The credit terms granted to customers of the trading business are normally about three to six months. The bills receivables are generally due within 180 days from the date of issuance.

#### (b) Impairment of trade and other receivables

The movements in provision for impairment of trade receivables and other receivables are as follows:

#### (a) 賬齡分析(續)

國際工程承包業務及貿易業務的客戶並無獲授統一標準信貸期。授予國際工程承包業務客戶的信貸期乃按個別情況逐次獨立協定,並載列於有關合同內。授予貿易業務客戶的信貸期一般約為三至六個月。應收票據一般於發行日期起計180日內到期。

#### (b) 貿易及其他應收款項減值

貿易應收款項及其他應收款項減值撥 備的變動如下:

2015

2014

|                                     |             | 2015     | 2014       |
|-------------------------------------|-------------|----------|------------|
|                                     |             | 2015年    | 2014年      |
|                                     |             |          | (Restated) |
|                                     |             |          | (重述)       |
|                                     |             | RMB'000  | RMB'000    |
|                                     |             | 人民幣千元    | 人民幣千元      |
| At January 1                        | 於1月1日       | 623,466  | 536,007    |
| Impairment losses recognised        | 已確認的減值虧損    | 70,603   | 152,019    |
| Transfer in from amounts due from   | 轉撥自應收合同客戶款項 |          |            |
| contract customers                  |             | 62,080   | 149,486    |
| Impairment losses reversed          | 減值虧損撥回      | (50,162) | (196,555)  |
| Amount written off as uncollectible | 撇銷不可收回的金額   | (2,411)  | (17,491)   |
|                                     |             | 703,576  | 623,466    |
|                                     |             |          |            |

As at December 31, 2015, the Group's trade and bills receivables of RMB1,198,822,000 (2014: RMB1,581,735,000) were individually determined to be impaired. The individually impaired receivables related to debtors that were in financial difficulties, and management assessed that only a portion of the receivables is expected to be recovered. Consequently, as at December 31, 2015, specific allowances for doubtful debts of RMB513,225,000 (2014: RMB451,023,000) were recognised by the Group.

於2015年12月31日,本集團的貿易應收款項及應收票據人民幣1,198,822,000元(2014年:人民幣1,581,735,000元)被個別考慮計提減值。個別計提減值的應收款項與當時正處於財務困難的債務人有關,管理層因此評估,預期僅有一部分的應收款項可以收回。因此,本集團於2015年12月31日確認特定呆賬撥備為人民幣513,225,000元(2014年:人民幣451,023,000元)。

#### **(b)** Impairment of trade and other receivables (continued)

As at December 31, 2015, the Group's other receivables of RMB1,886,753,000 (2014: RMB1,276,002,000) were individually determined to be impaired. The individually impaired receivables related to debtors that were in financial difficulties and management assessed that only a portion of the receivables is expected to be recovered. Consequently, as at December 31, 2015, specific allowances for doubtful debts of RMB50,162,000 (2014: RMB57,630,000) were recognised by the Group.

#### (c) Trade and bills receivables that are not impaired

The ageing analysis of the trade and bills receivables that are not individually nor collectively considered to be impaired is as follows:

#### 貿易及其他應收款項減值(續) **(b)**

於2015年12月31日,本集團的其他應 收款項人民幣1,886,753,000元(2014 年:人民幣1.276.002.000元)被個別考 慮計提減值。個別計提減值的應收款 項與當時正處於財務困難的債務人有 關,管理層因此評估,預期僅有一部 分的應收款項可以收回。因此,本集 團於2015年12月31日確認特定呆賬撥 備為人民幣50.162.000元(2014年:人 民幣57,630,000元)。

#### 未減值的貿易應收款項及應收票據 (c)

既未單獨亦未共同視為減值的貿易應 收款項及應收票據的賬齡分析如下:

2015

2014

| 2014                |
|---------------------|
| 年 2014年             |
| (Restated)          |
| (重述)                |
| <b>00</b> RMB'000   |
| 元 人民幣千元             |
| <b>37</b> 1,370,744 |
| 12,626              |
| <b>45</b> 6,313     |
| 78 –                |
| 30,598              |
| <b>70</b> 1,420,281 |
| 2                   |

Receivables that were neither past due nor impaired relate to a large number of diversified customers for whom there was no recent history of default.

Receivables that were past due but not impaired relate to a number of independent customers that have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

既未逾期亦未減值的應收款項與近期 並無拖欠記錄的多名各行業客戶有關。

逾期但並未減值的應收款項與多名獨 立客戶有關,彼等與本集團具有良好 的往績記錄。根據過往經驗,由於信 貸質量並無重大變化且該等結餘仍被 視為可悉數收回,故管理層相信毋須 就該等結餘作減值撥備。

- (d) The amounts due from related parties of the Group included in the trade and other receivables are analysed as follows:
- (d) 應收本集團關聯方款項(計入貿易及其 他應收款項)分析如下:

201520142015年2014年

(Restated)

(重述)

 RMB'000
 RMB'000

 人民幣千元
 人民幣千元

 SINOMACH
 國機
 9,833

 Fellow subsidiaries
 同系附屬公司
 43,528
 27,090

These balances are unsecured, non-interest-bearing and repayable on credit terms similar to those offered to the major customers of the Group. 該等結餘為無擔保、不計息並按相近 於本集團主要客戶獲提供的信貸期償 還。

- (e) As at December 31, 2015 and December 31, 2014, none of the Group's borrowings were secured by the Group's trade receivables.
- (e) 於2015年12月31日及2014年12月31日, 本集團概無借貸由本集團的貿易應收 款項作為抵押。

#### 11. TRADE AND OTHER PAYABLES

#### 11. 貿易及其他應付款項

|                                      |                 | 2015       | 2014       |
|--------------------------------------|-----------------|------------|------------|
|                                      |                 | 2015年      | 2014年      |
|                                      |                 |            | (Restated) |
|                                      |                 |            | (重述)       |
|                                      |                 | RMB'000    | RMB'000    |
|                                      |                 | 人民幣千元      | 人民幣千元      |
| Bills payable                        | 應付票據            | 198,639    | 43,338     |
| Trade payables                       | 貿易應付款項          | 12,429,720 | 12,390,168 |
|                                      |                 | 40 (00 050 | 10 100 506 |
|                                      |                 | 12,628,359 | 12,433,506 |
| Accrued salaries, wages and benefits | 應計薪金、工資及福利      | 859,928    | 692,446    |
| Other taxes payable                  | 其他應繳税項          | 85,222     | 126,638    |
| Other payables                       | 其他應付款項          | 3,146,945  | 541,318    |
| Derivative financial instruments     | 衍生金融工具          | 24,230     | 29,748     |
| Dividend payable                     | 應付股息            | 459        | 438        |
| Interest payable                     | 應付利息            | 9,604      | _          |
| Other financial instruments          | 其他金融工具          | 73,959     | 14,406     |
|                                      |                 | 16,828,706 | 13,838,500 |
| Less: Portion classified as          | 減:分類為流動負債的部分    |            |            |
| current liabilities                  |                 | 16,754,747 | 13,824,094 |
|                                      | II short has th |            |            |
| Non-current portion                  | 非流動部分           | 73,959     | 14,406     |

#### 11. TRADE AND OTHER PAYABLES (CONTINUED) 11. 貿易及其他應付款項(續)

An ageing analysis of the bills payable and trade payables as at the end of the reporting period, based on the invoice date, is as follows: 根據發票日期,於報告期末的應付票據及貿 易應付款項的賬齡分析如下:

|                    | 2015              | 2014       |
|--------------------|-------------------|------------|
|                    | 2015年             | 2014年      |
|                    |                   | (Restated) |
|                    |                   | (重述)       |
|                    | RMB'000           | RMB'000    |
|                    | 人民幣千元             | 人民幣千元      |
| Within 3 months    | 3個月以內 4,919,512   | 3,905,786  |
| 3 to 6 months      | 3個月至6個月 1,255,286 | 1,323,633  |
| 6 months to 1 year | 6個月至1年 1,358,283  | 3,168,021  |
| Over 1 year        | 1年以上              | 4,036,066  |
|                    | 12,628,359        | 12,433,506 |

The trade payables are non-interest-bearing and are usually paid within the agreed period, usually due within 180 days. The bills payable are generally due within 180 days from the date of issuance.

The amounts due to related parties of the Group included in trade payables are analysed as follows, which are unsecured, interest-free and have no fixed terms of repayment:

12.

貿易應付款項為免息,通常於協定期間內支付且通常於180日內到期。應付票據通常於發行日期起計180日內到期。

應付本集團關聯方款項(計入貿易應付款項)分析如下,該等款項為無擔保、免息並無固定還款期:

4,125,700

4,125,700

|   |  |                | 2015      | 2014               |
|---|--|----------------|-----------|--------------------|
|   |  |                | 2015年     | 2014年              |
|   |  |                |           | (Restated)         |
|   |  |                |           | (重述)               |
|   |  |                | RMB'000   | RMB'000            |
|   |  |                | 人民幣千元     | 人民幣千元              |
|   | SINOMACH                               | 國機             | 2,029     | 2,000              |
|   | Fellow subsidiaries                    | 同系附屬公司         | 839,178   | 1,062,929          |
| • | ISSUED CAPITAL                         | 12. 已發行股本      |           |                    |
|   |  |                | 2015      | 2014               |
|   |  |                | 2015年     | 2014年              |
|   |  |                |           | (Restated)<br>(重述) |
|   |  |                | RMB'000   | RMB'000            |
|   |  |                | 人民幣千元     | 人民幣千元              |
|   | Ordinary shares, issued and fully paid | 已發行及繳足的普通股     |           |                    |
|   | Domestic shares of RMB1.00 each        | 每股人民幣1.00元的內資股 | 3,217,430 | 3,217,430          |
|   | H shares of RMB1.00 each               | 每股人民幣1.00元的H股  | 908,270   | 908,270            |
|   |  |                |           |                    |

#### MANAGEMENT DISCUSSION AND ANALYSIS

#### 管理層討論與分析

#### I. INDUSTRY OVERVIEW

#### In 2015, the domestic and international environment remains generally anfractuous, displaying a sustained downward trend. Internationally, the world economy is still undergoing profound adjustment with a lessthan-obvious recovery. The risk in international security situation exacerbated amid a weak economic growth momentum and obvious differentiation of major economic entities. From the domestic respect, the PRC economy entered into a "new normal" stage, with the downward pressure increased, and may go through a "L" growth stage. We may face various challenges during the economic development, such as transformation and upgrading, structure adjustment and increasing latest risks.

## A. International Engineering Contracting Industry

According to the Ipsos Report, the total new contract value of infrastructure engineering projects in the global market was an estimated US\$992.7 billion in 2015: whilst the total new contract value of infrastructure engineering projects in developing countries reached an estimated US\$922.5 billion in 2015, accounting for approximately 92.9% of the total new contract value of infrastructure engineering projects in the global market. The new contract value of power-related, transportation and telecommunications sectors in developing countries together contributed an estimated 84.1% to the total new contract value of infrastructure engineering projects in developing countries in 2015, of which power-related, transportation and telecommunications sectors each accounted for approximately 38.9%, 27.4% and 17.8%, respectively, of the said value.

#### I. 行業概覽

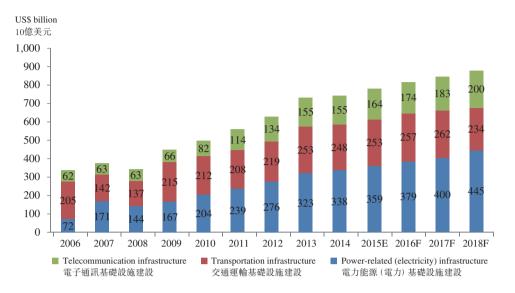
2015年,國內外的環境總體仍然錯綜複雜,下行壓力持續顯現。從國際看,世界經濟仍在深度調整,復甦態勢不顯顯,全球經濟增長動力不足,主要經濟體分化明顯,國際安全形勢風險加東之關於國內看,我國經濟進入新常態,下行壓力增大,可能會經歷一個L型增長階段,經濟發展過程中面臨轉型升級、結構調整、風險隱患增多等眾多挑戰。

#### A. 國際工程承包行業

根據益普索報告,於2015年,全球市場的基礎設施建設工程項目其內2015年的基礎資素元之。 發展中國家於2015年的基額至 建設工程項目新合同總金額的金額。 第225億美元,佔全球市場總國家計 對225億美元,佔全球市場總國家計 對225億美元,佔全球市場總國家計 對25億美元,佔全球市場總國家計 對25億美元,各全球市場總國家計 對25億美元,各全球市場總國家計 對25億美元,各全球市場總國家計 對25億美元,各人工程 對25億數 對26億數 對27.8%。 對27.4%及17.8%。

# New contract value of infrastructure engineering projects by infrastructure types in developing countries from 2006 to 2018

#### 2006年至2018年 按基礎設施建設類別呈列的 發展中國家基礎設施建設 工程項目的新合同金額



Sources: China International Contractors Association; ENR; Ipsos research and analysis

According to the Ipsos Report, the new contract value of power-related infrastructure engineering projects grew the fastest among the 3 types (power-related, transportation, telecommunications) of projects at a CAGR of approximately 21.2% from 2006 to 2015, reaching an estimated amount of about US\$405 billion in 2015; the slowest growth was witnessed for transportation infrastructure engineering projects in developing countries at a CAGR of approximately 3.7% from 2006 to 2015 reaching US\$285 billion in 2015. From 2013 to 2015, the growth of the new contract value of the 3 types (power-related (electricity), transportation, telecommunications) of projects in developing countries has slowed down at a CAGR of approximately 5.43%, nil and 2.86%, respectively.

The top 10 Chinese contractors contributed approximately 49.8%, or approximately US\$13,366 million, to the total revenue generated from international projects in the power-related (electricity) sector in the global market in 2015. As one of the major Chinese contractor in the power-related (electricity) sector, CMEC ranked 3rd with about 4.8% share amongst the top 10 Chinese contractors in 2015, according to the Ipsos Report.

資料來源:中國對外承包工程商會; 工程新聞記錄;益普索研 究及分析

根據益普索報告,自2006年至2015年,自2006年至2015年,自2006年至2012程,自2006年至2012年,前五年,12%,於2015年,12%,於2015年,12%,於2015年,12%,於2015年,12%,於2015年,12%,於2015年,12%,於2015年,12%,於2015年,12%,於2015年,12%,第2015年,1

於2015年,中國十大承包商佔全球市場電力能源(電力)領域國際項目所產生的總收入的約49.8%或約13,366百萬美元。根據益普索報告,2015年,CMEC(作為電力能源(電力)領域的主要中國承包商之一)排名第三,在中國十大承包商中佔有約4.8%的份額。

#### **B.** Trading Industry

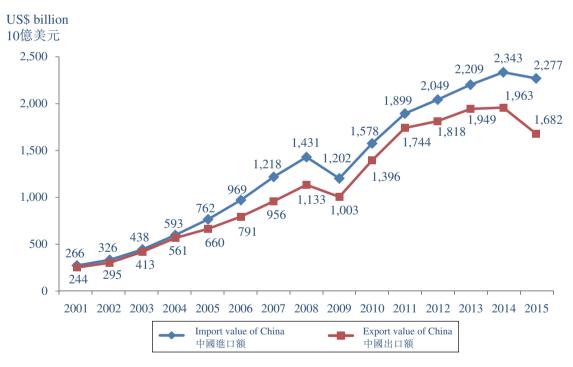
China's international trade value fluctuated from 2001 to 2015. Among the trade values, the import value of China increased from around US\$244 billion in 2001 to around US\$1.682 billion in 2015, at a CAGR of about 14.8%, while the export value of China increased from around US\$266 billion in 2001 to around US\$2.277 billion in 2015, at a CAGR of about 16.6%. With China's accession to the World Trade Organization in December 2001, the country has committed itself to additional reforms. Sustained implementation of these commitments further deepened China's internationalization.

#### B. 貿易行業

中國的國際貿易金額於2001年至2015年間波動不定。貿易金額中,中國的進口額從2001年的約2,440億美元增至2015年的約16,820億美元增至2015年的約14.8%,而中國的出口額從2001年的約2,660億美元增至2015年的約22,770億美元增至2015年的約22,770億美元增極全經長率約為16.6%。隨著中國於2001年12月加入世界貿易組織,國家已承諾將深化改革。持續實徹這些承諾將進一步加深中國的國際化程度。

## Import and export values of trading of China from 2001 to 2015

## 2001年至2015年中國貿易進出口額



Sources: China Customs; Ipsos research and analysis

資料來源:中國海關;益普索研究及 分析

Compared to 2014, China's import and export values both experienced a drop by around 14.1% and 2.8% respectively in 2015. The decline in 2015 can be attributed to the sluggish global economy, weakened traditional advantages in respects like labor and land as well as the increasing trade conflicts. Specifically, bilateral trade value between China and the European Union and that with Japan decreased by 7.2% and 9.9% respectively; import and export values of foreign-invested enterprises and state-owned enterprises in China decreased by 6.5% and 12.1% respectively.

#### Trends and developments of China's trade

Facing the complex trade situation which was influenced by the downturn in global demand, weakened traditional advantages and increasing trade conflicts, China's government has taken initiatives to promote foreign trade through further implementing the opening up policy, adjusting trade structure, fostering the competitive advantages of foreign trade, eliminating the trade conflicts, etc. The political environment of China's trade will be optimized owing to these optimistic factors, which will support the rebound of China's trade in the future.

1. According to the "Report on China's foreign trade situation" in 2015, China's government will continuously strive to promote the development of new business models of foreign trade, strengthen import and deepen the cooperation with trade partners in order to provide more favorable conditions for foreign trade enterprises to enhance their confidence as well as stabilize their international market share.

相較於2014年,中國於2015年的進出口額均有所下降,分別下降約14.1%及2.8%。2015年出現下滑乃由於全球經濟蕭條、勞動力及土地等傳統優勢弱化以及貿易衝突不斷增加。具體而言,中國與歐盟、日本的雙邊貿易額分別下降7.2%及9.9%,中國的外資企業及國有企業的進出口額分別下降6.5%及12.1%。

#### 中國貿易的趨勢及發展

面對全球需求低迷、傳統優勢弱化及貿易衝突不斷增加這一複雜的貿易形勢,中國政府通過進一步實施開放政策、調整貿易結構、培育對外貿易的競爭優勢、消除貿易衝突等積極推動對外貿易。該等積極因素將使中國貿易的政治環境得以優化,進而支持未來中國貿易的反彈。

1. 根據2015年《中國對外貿易形勢報告》,中國政府將繼續推進外貿新型商業模式發展、加強進口及深化與經貿夥伴的合作,為外貿企業提升信心、穩定國際市場份額創造更多有利條件。

- 2. According to the "Advice on improving the innovative development of processing trade" issued by the State Council of the PRC in January 2016, processing trade is one of the most important components of China's foreign trade, and the government has taken effort on keeping the stable growth of processing trade and speeding up the transformation and upgrading of processing trade.
- 3. In addition, promoting the development of commodities trade, along with service trade can push the structure optimization of foreign trade, which can also foster new economic momentum and job opportunities. The government will carry out pilot programs on the innovative development of service trade in 10 cities being Tianjin, Shanghai, Hainan, Shenzhen, Hangzhou, Wuhan, Guangzhou, Chengdu, Suzhou and Weihai as well as 5 new development areas of state-level being Harbin, Jiangbei, Liangjiang, Guian and Xixian. These innovative development pilots of service trade mainly focus on the exploration of management system, development mode, facilitation and other different areas of service trade. These measures will promote the transformation and upgrading of foreign trade and increase the competitiveness of service trade.

2. 根據中國國務院於2016年1月發佈的 《關於促進加工貿易創新發展的若干 意見》,加工貿易是我國對外貿易的 重要組成部分之一,政府著力保持 加工貿易的穩定增長及加快加工貿 易的轉型升級。

#### II. BUSINESS OVERVIEW

2015 is a critical year of the period of CMEC Five-year Strategic Plan (CMEC五年戰略規劃). Moreover, it is a year of progress which facilitates changes in the development of the Company and completion in "transformation and breakthrough". During this year, the Company will continue to stride towards a leading multinational company in the world by adhering to strategic guiding principles, consolidating foundation, rebuilding our brand and driving transformation and following the mainstream.

Consolidating foundation means we shall improve our internal efficiency, strengthen and solidify our base, consolidate our foundation of prosperity and leverage our years of experience accumulated in our International Engineering Contracting Business and Trading Business with an aim to enhancing our existing core capabilities.

Rebuilding our brand means we shall establish our leadership in the industry and the dedicatedly promote our glorious tradition of "establishing a milestone for every project" ("幹一個工程,樹一座豐碑"), consolidate and make good use of the "golden marquee" of CMEC and practically enhance the inherent value of our brand.

Driving transformation means we shall further leverage our innovation spirit to improve the quality of development and accelerate the transformation and upgrading of the Company's development.

Following the mainstream means we shall grasp and act according to the megatrend, endeavor to become the forerunner and follow the mainstream strategies of the state.

In 2015, the external environment kept evolving and the degree of reforms was widening and deepening. The overall target of both comprehensive deepening of reforms and reforms in state-owned assets and stateowned enterprises is to promote fairer, more sustainable economic development with higher efficiency, and finally, it is certain that only the fittest can survive. "To forge iron, one must be strong", in the end, whether a company can stay firm during the reform and stay as the winner in the competition depend on its own strength without any underrating or overstatement. We should stay focused on the present while preparing for the future, enhance our own quality, consolidate our foundation and develop our advantages.

#### II. 業務概覽

2015年是CMEC五年戰略規劃期的關鍵之年,更是推進公司發展方式轉變,完成「轉型突破」的攻堅之年。在這一年中,公司堅持戰略引領,夯實基礎、重塑品牌、開拓轉型、回歸主流,向全球一流的跨國公司持續邁進。

夯實基礎,就是要苦練內功,強基 固本,夯實興業之基,用好我們多 年來在國際工程承包業務和貿易業 務方面積累的經驗,持續提升已有 的核心能力。

重塑品牌,就是要樹立行業領軍地位,大力發揚「幹一個工程,樹一座豐碑」的光榮傳統,鞏固並用好CMEC這塊金字招牌,切實提升公司品牌內涵。

開拓轉型,就是要進一步發揮公司 的開拓創新精神,提高發展質量, 加快實現公司發展的轉型升級。

回歸主流,就是要認清大勢,順勢而為,增強走在前列意識,回歸到 國家主流戰略中。

## A. International Engineering Contracting Business

The Company is a leading international engineering contracting and service provider with a primary focus on EPC projects and particular expertise in the power sector. Our International Engineering Contracting Business is one of the traditional core businesses of the Company, representing approximately 66.2% of the Company's total revenue in 2015.

The following table sets forth the details of the International Engineering Contracting Business for the year ended December 31, 2015 and the comparative figures for the year ended December 31, 2014:

#### A. 國際工程承包業務

我們是中國領先的國際工程承包與服務商,主要專注於EPC項目,特別專長於電力能源行業。我們的國際工程承包業務為本公司傳統核心業務之一,約佔2015本公司總收入的66.2%。

下表載列截至2015年12月31日止年 度國際工程承包業務詳情,以及截 至2014年12月31日止年度的比較數 字:

> Unit: RMB million 單位:人民幣百萬元

|                    |                                 |          |             |          | Year-        |
|--------------------|---------------------------------|----------|-------------|----------|--------------|
|                    |                                 |          | % of        |          | on-year      |
|                    |                                 | 2015     | Total<br>總額 | 2014     | Growth<br>按年 |
|                    |                                 | 2015年    | 的%          | 2014年    | 增長           |
| Revenue            | Power                           |          |             |          |              |
| 收入                 | 電力能源<br>Transportation          | 7,261.7  | 52.9%       | 11,277.7 | -35.6%       |
|                    | 交通運輸<br>Telecommunications      | 3,486.5  | 25.4%       | 1,859.2  | 87.5%        |
|                    | 電子通訊<br>Non-Core Sectors        | 363.7    | 2.6%        | 408.4    | -10.9%       |
|                    | 非核心行業                           | 2,628.1  | 19.1%       | 2,557.1  | 2.8%         |
|                    | Total<br>總計                     | 13,740.0 | 100.0%      | 16,102.4 | -14.7%       |
| Gross profit<br>毛利 | Power<br>電力能源<br>Transportation | 1,746.0  | 68.6%       | 2,641.3  | -33.9%       |
|                    | 交通運輸<br>Telecommunications      | 575.6    | 22.6%       | 238.4    | 141.4%       |
|                    | 電子通訊<br>Non-Core Sectors        | 37.9     | 1.5%        | 40.0     | -5.3%        |
|                    | 非核心行業                           | 184.5    | 7.3%        | 227.5    | -18.9%       |
|                    | Total<br>總計                     | 2,544.0  | 100.0%      | 3,147.2  | -19.2%       |
|                    |                                 |          |             |          |              |

As at December 31, 2015, our engineering contracting projects were undertaken in more than 48 countries and regions over the world, with a primary focus in Asia and Africa. There were a number of successfully completed projects and ongoing projects in South America and Europe. The following map indicates the locations of our engineering contracting projects from 2009 to 2015.

截至2015年12月31日,我們的工程 承包項目遍及全球48餘個國家和地 區,主要分佈在亞洲及非洲,南美 洲和歐洲也有諸多成功的完工和在 建項目。以下地圖顯示工程承包項 目於2009年至2015年的位置。



The following table sets forth a breakdown of the revenue from the Group's International Engineering Contracting Business by geographic locations for the year ended December 31, 2015:

下表載列截至2015年12月31日止年 度按地理位置劃分的本集團國際工 程承包業務收入明細:

|  |                              | 2015<br>2015年<br>RMB million<br>人民幣百萬元         | % of<br>Total<br>總額的%                   |
|--|------------------------------|--|---|
| Asia<br>Africa<br>Europe<br>South America<br>North America | 亞洲<br>非洲<br>歐洲<br>南美洲<br>北美洲 | 5,082.8<br>2,024.3<br>707.5<br>5,838.9<br>86.5 | 37.0%<br>14.7%<br>5.1%<br>42.6%<br>0.6% |
| Total  | 總計                           | 13,740.0                                       | 100.0%                                  |

In 2015, the growth in the International Engineering Contracting Business continued to gather momentum and stood out as our core business. The Company took the initiative to put national key strategies, such as "One Belt and One Road" Initiative, into play with innovations and breakthroughs, with a view to maintaining our steady growth in the International Engineering Contracting Business. Simultaneously, the Company kept improving the management of the International Engineering Contracting Business and achieve considerable progress in project implementation and market development.

#### 1. Continued Optimization of the Management of the International Engineering Contracting Business

Further systemization down the road. In 2015, Company launched a total of 11 new policies in respect of the International Engineering Contracting Business, with a focus on the administration of the preliminary phase and the implementation process of our projects. The launching of these systems effectively refined the Company's experience accumulated over the years and strongly strengthened standardization throughout project implementation.

2015年,國際工程承包業務保持增長,核心地位突出。公司積極踐行「一帶一路」等國家重大戰略,創新突破,保持國際工程承包業務的平穩發展狀態。同時,公司不斷完善國際工程承包業務的管理,並在項目執行及市場開發方面均取得較好的進展。

#### 1. 國際工程承包業務管理不斷 完善

深化制度建設。2015年,公司 針對國際工程承包業務共出台 新制度11個,重點面向項目前 期和執行過程管理,這些制度 的出台有效提煉了公司多年積 累的項目經驗,有力保障了 目執行全過程的規範性。 Improving complementary systems. The Company has implemented further systemization in the supervision and administration of the two-tiered corporate and business departments while improving the system throughout the entire life-cycle of EPC projects. The Company has implemented close-ended administration of review and assessment results; improved the commission management and project evaluation system; and has built up a comprehensive project supervision and inspection system.

Refined project management. The Company further built up our professional competence and continued to expand the coverage of centralized procurement by enhancing the dynamic management of qualified suppliers, standardization of the procurement process for our projects and controlling the risks arising from procurement so as to achieve the principle of "sunshine procurement". The Company steadily stepped up post project evaluation efforts by continual revisions from our project experience.

### 2. Satisfactory Implementation of Projects

In 2015, the Company had more than 70 on-going projects, which were under satisfactory conditions in general. 完善配套體系。公司進一步深化公司、事業部兩級監督管理體系;完善EPC項目全生命週期制度體系;實施評審結果閉環管理;改進佣金管理和項目考核體系;建立完善項目督查體系。

細化項目管理。公司進一步推 進專業化能力建設;持續推進 集中採購,加強對合格供應商 的動態管理,規範項目採購流 程,控制採購風險,實現「陽 光採購」;穩步推進項目後評 價工作,不斷總結項目經驗。

#### 2. 項目執行情況良好

2015年,公司在建項目超過70個,項目情況總體良好。

Emphasis on project execution to ensure delivery of quality project in a timely manner. During this year, the project of upgrading to bitumen standard of main road 67 in Namibia was handed over smoothly and commenced its one year warranty period. This project is the Company's first project in Namibia, which had been completed 99 days ahead of the contractual schedule. It is widely recognized and highly approved by the local government and the project's consultancy engineers. In addition, the Brest combined cycle power plant project in Belarus received the China Luban Prize for Construction Project (Overseas Projects), which was our second time receiving this honor subsequent to the Company's EREN 2×600MW supercritical coal-fired power plant project in Turkey.

Control over milestones and strict oversight over project implementation progress. In 2015, the Argentina railway project and Venezuela central power plant project were in steady progress, and the first wind power EPC project – the TENAGA wind power project in Pakistan formally commenced construction.

One-stop operation attaching importance to project operation and maintenance. In 2015, the Company proactively transformed from an engineering contractor to an integrated service provider, thus providing added-value to different phases throughout the contracting project.

控制節點,嚴格把控項目執行進度。2015年,阿根廷鐵路項目和委內瑞拉中央電廠項目等項目穩步推進,公司首個風電總承包項目一巴基斯坦TENAGA風電項目正式開工。

善始善終,高度重視項目運營 維護。2015年,公司積極由 工程承包商向綜合型服務商轉型,提升工程承包項目各環節 的價值。

### 3. Steady yet Progressive Market Expansion

In 2015, in response to the State's strategies such as "One Belt and One Road" Initiative and "China-Pakistan Economic Corridor", the Company proactively adopted a series of practical layouts. The Company set up "One Belt and One Road" Initiative and key strategic marketing team to conduct in-depth researches on various State strategies to work out our project lists in the relevant regions. Moreover, the Company actively expanded our access to financing and selected suitable projects to relaunch the financing model of export seller's credit.

During this year, the newly signed projects mainly covered (amongst others) the 230kV transmission line project in Laos, the 2×300MW coal-fired power plant project in Bantaeng, South Sulawesi Province, Indonesia, the hydro power plant project in Karot, Pakistan and the project of Astron Donald Titanium and Zirconium Mineral in Australia. The newly signed projects mainly situate in Asia and Africa with main focus on power sector. The newly effective projects comprised primarily Phase II project of Serbia and the SOYO-I combined cycle power plant project in Angola, the water treatment plant project in the city of Yaoundé and its outskirts from the river Sanaga, Cameroon, which are located mainly in Africa with a main focus on power sector.

#### 3. 市場開拓穩中有進

The following table sets forth the details of the International Engineering Contracting Business for the year ended December 31, 2015 and the comparative figures for the year ended December 31, 2014:

下表載列截至2015年12月31 日止年度國際工程承包業務詳 情,以及截至2014年12月31日 止年度的比較數字:

> Unit: US\$ million 單位:百萬美元

|  |              |  |                                     | 2015<br>2015年                                     | % of<br>Total<br>總額的<br>%       | 2014<br>2014年                                     | Year-on-year<br>Growth<br>按年<br>增長     |
|--|--------------|--|-------------------------------------|---|---------------------------------|---|--|
| Amount of newly effective contracts      | 新生效<br>合同金額  | Power Transportation Telecommunications Non-Core Sectors  Total    | 電力能源<br>交通運輸<br>電子通訊<br>非核心行業<br>總計 | 2,144.8<br>12.7<br>13.1<br>1,010.5<br>3,181.1     | 67.4%<br>0.4%<br>0.4%<br>31.8%  | 806.7<br>2,470.6<br>120.0<br>741.6<br>4,138.9     | 165.9%<br>-99.5%<br>-89.1%<br>36.3%    |
|  |              | AVMI   | איניה H I                           |   | 100.0 /0                        | Unit: US<br>單位:頁                                  | S\$ million<br>百萬美元                    |
|  |              |  |                                     | As at<br>December<br>31, 2015<br>於2015年<br>12月31日 | % of<br>Total<br>總額的<br>%       | As at<br>December<br>31, 2014<br>於2014年<br>12月31日 | Increase/<br>(decrease)<br>增長/<br>(減少) |
| Backlog                                  | 未完成<br>合同量   | Power<br>Transportation*<br>Telecommunications<br>Non-Core Sectors | 電力能源<br>交通運輸*<br>電子通訊<br>非核心行業      | 4,743.5<br>846.7<br>347.4<br>1,603.4              | 62.9%<br>11.2%<br>4.6%<br>21.3% | 4,091.1<br>1,384.3<br>392.2<br>1,238.9            | 15.9%<br>-38.8%<br>-11.4%<br>29.4%     |
|  |              | Total  | 總計                                  | 7,541.0   | 100.0%                          | 7,106.5   | 6.1%                                   |
| Signed contracts pending to be effective | 已簽約待<br>生效合同 | Power<br>Transportation<br>Telecommunications<br>Non-Core Sectors  | 電力能源<br>交通運輸<br>電子通訊<br>非核心行業       | 7,494.4<br>1,049.0<br>-<br>3,647.5                | 61.5%<br>8.6%<br>-<br>29.9%     | 7,695.4<br>1,054.0<br>100.0<br>4,008.9            | -2.6%<br>-0.5%<br>-100.0%<br>-9.0%     |
|  |              | Total  | 總計                                  | 12,190.9  | 100.0%                          | 12,858.3  | -5.2%                                  |

<sup>\*</sup> The amount of contract, which the income being recognised by net amount, was deducted from the backlog.

<sup>\*</sup> 以淨額確認收入的合同金額已在 未完成合同量中扣除。

### 4. Innovations and Breakthroughs Began to Bear Fruit

In 2015, the Company obtained groundbreaking achievements in our "investment driven EPC" strategies. A financing agreement had been formally entered into for the Thar coal-electric integration project in Pakistan, the first coal-electric integration project in the "China-Pakistan Economic Corridor" invested by the Company by way of equity participation. The Company and the Ministry of Environmental and Energy and the State Electric Company of Maldives entered into the implementation agreement and power purchase agreement for the Maldives 1.5MW photovoltaic power plant investment project. Moreover, the Company entered into a joint-venture agreement with Ascendas, Singapore via our Singapore regional center to develop the industrial park projects in China, India, Malaysia, Vietnam, Indonesia and Myanmar in joint efforts, in which the industrial park in Chennai, India has entered into the feasibility study stage. The Company also undertook modern livestock husbandry business development in Serbia and entered into a cooperation memorandum regarding the meat produce processing plant in Kragujevac, Serbia.

#### 4. 創新突破初見成效

2015年,公司「投資帶動EPC 戰略取得突破。公司參股投資 的巴基斯坦塔爾煤電一體化項 目作為「中巴經濟走廊」的首 個煤電一體化項目,現已正式 簽署融資協議。公司已和馬爾 代夫能源與環境部及國家電力 公司簽署了馬爾代夫1.5MW 光伏電站投資項目的執行協議 和購電協議。另外,公司利用 新加坡區域中心,與新加坡騰 飛公司簽署合資協議,共同開 發中國、印度、馬來西亞、越 南、印尼、緬甸的工業園項 目,其中印度金奈工業園區項 目已經進入可研階段。公司還 在塞爾維亞進行現代畜牧業業 務開發,簽署了塞爾維亞克拉 古耶瓦茨肉製品加工廠項目的 合作備忘錄。

In January 2015, the Company and the U.S. General Electric International, Inc. ("GE") entered into a "Memorandum of Understanding in respect of Strategic Cooperation in Africa". Subsequently, the Company and GE commenced in-depth cooperation in various projects, including the SOYO-I combined cycle power plant project in Angola and the wind power project in Kenya, which all delivered satisfactory results. In December 2015, the Company and China Huaneng Group commenced cooperation, and both parties have sufficiently leveraged the inter-governmental bilateral and multilateral cooperation mechanism to develop the international market in joint efforts.

### 5. Deepening of Regionalization cum Localization Strategy

The regionalization cum localization strategy is the choice-to-be for the thorough development of core market, development in peripheral markets and cultivation of regional competitive advantages and maintaining sustainable development, which is profound in meaning and promising in returns. Currently, our Singapore regional center had formally commenced operation and pioneered constructive studies in platform structuring and resources integration. The setting up of Dubai regional center is progressing steadily while the preparation work for the Southeast Asia trading regional center and Caribbean trading regional center is well underway. In this year, the localization initiatives of the Company have commenced solidly, and the proportion of local sub-contracting, procurement and employment has been increasing. A system for overseas employee is also under active exploration.

#### 5. 區域化、屬地化戰略繼續深化

區域化、屬地化戰略是公司深 度開發核心市場,帶動週邊滾 動發展,培育區域競爭優勢和 保持可持續發展的必然選擇, 意義重大,成效可期。目前, 新加坡區域中心已正式運營, 率先在搭建平台、整合資源方 面進行了有益探索。迪拜區 域中心建設正在穩步推進,東 南亞貿易區域中心和加勒比海 貿易區域中心也在積極籌建。 本年度,公司屬地化工作紮實 開展,各項目在當地分包、採 購、僱員的比重進一步加大, 海外員工制度也正在積極探 索。

#### 6. Improving Industrial Chain

Following the successive mergers with science and research institutions, such as the China Jikan Research Institute of Engineering Investigations and Design Co., Ltd.\* (機械工業勘察設計研究 院有限公司) ("Jikan Research Institute"), CMEC further strengthened its administration and control capabilities over project technologies and designs. Meanwhile, the Company achieved a fundamental set-up for the equipment manufacturing supervision and on-site construction supervision teams primarily comprising the Harbin Power and Beijing Scientech International Project Management Co., Ltd., such that project supervision and manufacturing supervision of project works have been brought up to the corporate level for supervision and control enhancement, which resulted in improved industrial chain.

#### **B.** Trading Business

Leveraging our broad sales and marketing networks established in more than 150 countries and regions around the globe, we also engaged in overseas and domestic trading business. Our Trading Business bridged the demands of domestic and overseas purchasers and suppliers who wished to source or sell a wide range of products outside or in the PRC. We primarily exported and, to a lesser extent imported and domestically traded, complete sets of plants and equipment and various machinery, electrical, and instrumental products including mining equipment, ship components, automobile parts, medical instrument, household appliances, office equipment, electrical hardware and construction materials, for customers in

#### 6. 產業鏈不斷完善

#### B. 貿易業務

 the PRC and overseas. We conducted our Trading Business through our Company as well as subsidiaries in the PRC and other countries and regions (including Germany, the United States, Australia, Japan and Hong Kong, etc.) and overseas representative offices.

In 2015, amid the Company's efforts in risk control, the Company continued to step up its efforts in changing the current conditions of single operation model, deficiency in product control and imbalance between the domestic and overseas markets, bringing back its focus on the machinery industry. The Company also proactively innovate its operation model to transform from a product trader to a product value-adding service provider, enhancing its overall operating capacity and profitability and achieving progress in transformation and upgrades.

The following table sets forth the details of the Trading Business for the year ended December 31, 2015, together with the comparative figures for the year ended December 31, 2014:

於中國及其他國家及地區(包括德國、美國、澳大利亞、日本及香港等)的附屬公司及海外代表處經營 我們的貿易業務。

2015年,公司在努力做好風險控制的前提下,繼續著力改變經營模式,繼續著力改變經營模式,應因內外不應。 單一、產品控制力薄弱。國內外兩個市場不平衡等現狀,回歸並立足於機械工業。公司還積極創新經營模式,努力從產品貿易商戶產品質易商產品類。 模式,務商轉變,整體經營能力和選值服務商轉變升,轉型升級取得進展。

下表載列截至2015年12月31日止年 度貿易業務詳情連同截至2014年12 月31日止年度的比較數字:

> Unit: RMB million 單位:人民百萬元

> > Vaar

|              |    |                                       |          | 2015<br>2015年      | % of<br>Total<br>總額的% | 2014<br>2014年      | on-year<br>Growth<br>按年增長 |
|--------------|----|---------------------------------------|----------|--------------------|-----------------------|--------------------|---------------------------|
| Revenue      | 收入 | International trade<br>Domestic trade | 國際貿易國內貿易 | 3,911.8<br>1,718.1 | 69.5%<br>30.5%        | 4,488.3<br>1,954.7 | -12.8%<br>-12.1%          |
|              |    | Total                                 | 總計       | 5,629.9            | 100.0%                | 6,443.0            | -12.6%                    |
| Gross profit | 毛利 | International trade<br>Domestic trade | 國際貿易國內貿易 | 320.4<br>48.6      | 86.8%<br>13.2%        | 257.7<br>44.4      | 24.3%<br>9.5%             |
|              |    | Total                                 | 總計       | 369.0              | 100.0%                | 302.1              | 22.1%                     |

#### 1. Outstanding Effectiveness of Segmental Management

In 2015, the Company put forward the idea of "one-stop management model" to build up a post evaluation mechanism for the Trading Business, so as to form a management chain of "pre-trade review and assessment, inprogress tracking and post-trade conclusion and evaluation" over the entire process, providing favorable guarantee for risk control, operation model transformation and a sustainable development with quality.

# 2. Advantages of Reorganization and Integration Gradually Became Apparent

In 2015, the China Machinery Industrial Products Co., Ltd. had been recognized as a "High and New Technology Enterprise" by the State. It has always persisted to operate in a professional manner with competencies in proprietary design and new product research and development building around high-end forging and casting goods, thus enabling its successfully transformation from a sole trader into a product value-adding service provider which integrated trading and products, integrated channels and technologies as well as integrated development and industry. The eastern China business department of the Company continued to focus on the development of distributed photovoltaic power

#### 1. 板塊化管理效能突出

2015年,公司提出「一站式管理模式」理念,建立貿易業務後評價工作機制,形成「事前評審、事中跟蹤、事後總結評價」的全程管理鏈條,為貿易業務的風險管控、轉變經營模式、可持續有質量發展提供了有利保障。

#### 2. 重組集成優勢逐漸凸顯

 plant project, new energy product and integrated foreign trade services platform, and leveraged the investment platform of CMEC Guolian Wuxi New Energy Development Co., Ltd. ("CMEC Guolian New Energy") The investment and construction of ground level and roof-top photovoltaic power station in (amongst others) Jiangsu, Jiangxi and Changchun had been commenced.

### 3. Initial Formation of Cross-Border Supply Chain Services Platform

In 2015, the Company commenced cooperation with Alibaba Group via its subsidiaries such as CMEC General Machinery Import & Export Co., Ltd.. In an attempt to commence crossborder e-commerce business, the Company completed the initial formation of cross-border supply chain services platform.

#### C. Other Businesses

Other than the International Engineering Contracting Business and the Trading Business, we also engaged in Other Businesses, including the provision of logistics service, exhibition service, tendering agency services and other services (including export-import agency and design services) and undertook strategic investment.

服務平台項目的開發,並依托 中設國聯無錫新能源發展有限 公司(「中設國聯新能源」)這 一投資平台,已在江蘇、江 西、長春等地開展地面和屋頂 光伏電站的投資和建設工作。

#### 3. 跨境供應鏈服務平台初步搭建

2015年,公司通過中設通用機械進出口有限責任公司等子公司與阿里巴巴集團展開合作,嘗試開展跨境電商業務,初步搭建了跨境供應鏈服務平台。

#### C. 其他業務

除了國際工程承包業務及貿易業務外,我們亦經營其他業務,包括提供物流服務、展覽服務、招標代理服務及其他服務(包括進出口代理服務及設計服務),並從事戰略性投資。

In 2015, the logistics services and exhibition services in the Other Businesses of the Company developed steadily. CMEC Comtrans International Co., Ltd. continued to develop external businesses proactively. CMEC International Exhibition Co., Ltd ("CMEC Exhibition") continued to leverage the advantages rendered by the principal businesses to embark on the large customer customization services, achieve innovations in business model and increase ways of profitability, thereby deepening the synergies among the SINOMACH Group, the Company and related enterprises. In 2015, CMEC Exhibition successfully undertook major events such as the brand exhibition of CMEC in Indonesia, and proactively facilitated the promotion and marketing of the China-Belarus Industrial Park and the India Industrial Park.

In 2015, the Company continued its in-depth cooperation with local governments to proactively pursue projects and business opportunities, with a view to injecting new energy into regional economic development. Currently, the Company joined hands with (amongst others) the Ningxia International Conference & Exhibition Co., Ltd. for the initiation and establishment of the China-Arabian Exhibition Group ("中阿博覽集團"), with a view to promoting the exhibition economy and China-Arabian exchanges and cooperation in conjunction with the C-Arab States Expo.

2015年,公司繼續與地方政府開展 深入合作,積極在國家重點發展地 區尋求項目和商業機會,為區域 濟發展注入新的活力。目前,公公司 已經與寧夏國際會展有限責任公司 等共同發起成立中阿博覽集團會 在結合中國一阿拉伯國家博覽會 推動寧夏會展經濟及中阿間交流 合作。 In addition, in order to improve the industrial chain and enhance our overall capacity and integrated competitiveness in design services, the Company fully completed the equity interests merger for Jikan Research Institute, and it successfully completed all the equity interest mergers and acquisitions work in September 2015. The Jikan Research Institute's integrated capabilities are remarkable; in particular, it possesses excellent project survey, mapping and design capabilities. Upon completion of the acquisition, the Company will adequately leverage its technological strengths to effectively reduce costs and risks of projects.

The following table sets forth the details of the Company's Other Businesses for the year ended December 31, 2015, together with the comparative figures for the year ended December 31, 2014:

另外,公司為完善產業鏈,增強設計服務的整體實力和綜合競爭能力,於2015年9月成功完成了對機勘院的全部股權併購工作。機勘院具有非常強的綜合實力,尤其是工程勘察、測繪和設計能力較為突出之完成收購後,公司將充分發揮其技術優勢,有效降低工程成本、減少工程風險。

下表載列截至2015年12月31日止年 度公司其他業務詳情連同截至2014 年12月31日止年度的比較數字:

> Unit: RMB million 單位:人民幣百萬元

|              |    |                     |         |         |       |         | Year-   |
|--------------|----|---------------------|---------|---------|-------|---------|---------|
|              |    |                     |         |         | % of  |         | on-year |
|              |    |                     |         | 2015    | Total | 2014    | Growth  |
|              |    |                     |         | 2015年   | 總額的%  | 2014年   | 按年增長    |
| Revenue      | 收入 | Logistics services  | 物流服務    | 369.1   | 26.6% | 392.5   | -6.0%   |
|              |    | Exhibition services | 展覽服務    | 244.4   | 17.6% | 190.8   | 28.1%   |
|              |    | Tendering agency    | 招標代理服務  |         |       |         |         |
|              |    | services            |         | 12.2    | 0.9%  | 15.3    | -20.3%  |
|              |    | Export-import       | 進出口代理服務 |         |       |         |         |
|              |    | agency services     |         | 44.6    | 3.2%  | 30.1    | 48.2%   |
|              |    | Design services     | 設計服務    | 266.1   | 19.2% | 406.6   | -34.6%  |
|              |    | Other               | 其他      | 451.1   | 32.5% | 165.9   | 171.9%  |
|              |    | Total               | 總計      | 1,387.5 | 100%  | 1,201.2 | 15.5%   |
| Gross profit | 毛利 | Total               | 總計      | 477.8   | 100%  | 365.0   | 30.9%   |
|              |    |                     |         |         |       |         |         |

### D. Significant Events and Business Achievements

1. Investment in the Formation of Sinomach Capital Holdings Ltd. ("SINOMACH Capital")

On July 16, 2015, the Company, SINOMACH, certain subsidiaries of SINOMACH (the "SINOMACH Subsidiaries") and CCB (Beijing) Investment Fund Management Co., Ltd.\* (建 信(北京)投資基金管理有限責 任公司) ("CCB Beijing") entered into the articles of association of SINOMACH Capital. Upon the establishment of SINOMACH Capital, it is owned as to 12.66% by the Company, 74.68% by SINOMACH and SINOMACH Subsidiaries and 12.66% by CCB Beijing. The Company is involved in the formation of SINOMACH Capital as a founding shareholder, which is in line with the mid-tolong term development strategy of the Company as the investment would facilitate the development of the investment and financing sector of the Company, improve the capital operation and management efficiency, bring long term investment returns to the Company and accumulate investment management experience for the Company. For further details, please refer to the Company's announcements published on the website of the Stock Exchange and the website of the Company on July 16, 2015.

#### D. 重大事件和業務成果

1. 投資成立國機資本控股有限公司(「國機資本」)

於2015年7月16日, 本公司、 國機、國機若干附屬公司(「國 機附屬公司」)及建信(北京) 投資基金管理有限責任公司 (「建信北京」) 訂立國機資本 的組織章程細則。於國機資 本成立時,其由本公司擁有 12.66%、由國機及國機附屬公 司擁有74.68%及由建信北京擁 有12.66%。本公司作為發起 股東參與成立國機資本,與本 公司的中長期發展策略一致, 原因在於其將便利本公司發展 投融資行業、改善資金運作以 及管理效率,為本公司提供長 期投資回報,並使本公司累積 投資管理經驗。有關進一步詳 情,請參閱本公司2015年7月 16日在聯交所網站及本公司網 站刊發的公告。

#### 2. Investments in Mining Project Company and Power Project Company in Pakistan

On August 17, 2015, China Everbest Development International Limited\* (華 盛 昌 發 展 有 限 公 司) ("China Everbest"), a wholly-owned subsidiary of the Company, entered into a shareholders agreement with Engro Powergen Limited ("Engro"), Thal Limited, Habib Bank Limited and The Hub Power Company Limited. The Group subsequently entered into a separate shareholder agreement with, among others, Huolinhe Open Cut Open Corporation Limited of Inner Mongolia, and deeds of adherence. Pursuant to these agreements and subject to the terms and conditions precedent therein, CMEC Thar Mining Investments Limited would subscribe for 4% of the ordinary shares of Sindh Engro Coal Mining Company Limited (the "Mining Project Company") at an aggregate maximum consideration of US\$8.1 million.

On October 16, 2015, the Company entered into a subscription agreement and a shareholders agreement with Engro, Engro Corporation Limited, Engro Powergen Thar (Private) Limited (the "Power Project Company"), and China Everbest. Pursuant to these two agreements, the Company, through China Everbest or its affiliates, would subscribe for the ordinary shares and preference shares to be issued by the Power Project Company at an aggregate maximum consideration of US\$67.2 million and US\$85.0 million. The Group is working towards completion of the investments in the Mining Project Company and the Power Project Company.

#### 2. 於巴基斯坦的採礦項目公司及 電力項目公司的投資

2015年8月17日,本公司全資 附屬公司華盛昌發展有限公司 (「華盛昌」) 與Engro Powergen Limited ([Engro]) · Thal Limited \ Habib Bank Limited 及The Hub Power Company Limited訂立一份股東協議。本 集團其後與(其中包括)內蒙 古霍林河露天煤業股份有限公 司訂立獨立股東協議以及守約 契據。根據該等協議及遵照其 中的先決條款及條件,CMEC Thar Mining Investments Limited將按最高認購價合計 8.1百萬美元認購信德安格魯 煤炭公司(「採礦項目公司」) 4%的普通股。

Investment and financing business is the Company's emerging strategic business segment and the investments in the Mining Project Company and the Power Project Company and the mining and power projects which operated by these companies (the "Projects") align with the Company's strategic plan of extending its industry value chain vertically and building the foundation for future development. In addition, as the Company has won the EPC contracts for the Projects, the investments in the Mining Project Company and the Power Project Company will contribute to expanding the Company's diversified source of revenue and giving full play to the synergy with its EPC business. Furthermore, the Projects have been listed among the "First Batch of Projects Prioritized for Implementation under the China-Pakistan Economic Corridor Initiative" under the strategic framework of "One Belt and One Road" Initiative, and won great support from the governments of both China and Pakistan. Currently, Pakistan is in severe shortage of power. Thus the Projects are expected to have ample potential in the long run and the investments will further strengthen the presence of the Company in Pakistan and expand its business. For further details, please refer to the Company's announcements published on October 16, 2015 and February 1, 2016 on the respective websites of the Stock Exchange and the Company.

投融資業務為本公司的新興戰 略業務分部,而投資於採礦項 目公司及電力項目公司以及其 營運的採礦及電力項目(「該 等項目」),與本公司縱向擴 展其行業價值鏈的策略計劃一 致,並奠定日後發展的基礎。 此外,由於本公司贏得該等項 目的總承包合同,投資於採礦 項目公司及電力項目公司將有 助擴展本公司的多元化收入來 源, 並盡量發揮其與其總承包 業務的協同效益。此外,該等 項目曾名列「一帶一路|戰略 框架下的「中巴經濟走廊計劃 中首批優先實施項目」之一, 並獲中巴兩國政府鼎力支持。 目前,巴基斯坦嚴重電力短 缺。因此,長遠而言,該項目 預期將潛力優厚,而投資將進 一步鞏固本公司在巴基斯坦的 版圖,促進業務擴充。有關進 一步詳情,請參閱本公司於 2015年10月16日及2016年2月1 日分別於聯交所及本公司網站 刊發的公告。

#### 3. Acquisition of 100% Equity Interest in Jikan Research Institute

On August 18, 2015, the Company and China United Engineering Corporation\* (中國聯合工程公 司), a wholly-owned subsidiary of SINOMACH and a connected person of the Company which directly holds approximately 0.78% of the issued share capital of the Company, entered into an acquisition agreement, pursuant to which the Company would acquire the entire equity interests in Jikan Research Institute (the "Acquisition") for an aggregate consideration of RMB171,352,600.00. The Acquisition was completed on September 22, 2015.

The Acquisition has enhanced the business scale, optimized the business structure and strengthened the technological capabilities of the Company, leading to an improvement on the overall competitiveness of the Company for engineering projects. In addition, the Acquisition will facilitate the Company in availing of the tremendous industrial development opportunities brought forth by the "One Belt and One Road" initiative of China. For further details, please refer to the Company's announcements published on August 18, 2015 and September 23, 2015 on the respective websites of the Stock Exchange and the Company.

#### 3. 收購機勘院100%股權

於2015年8月18日,本公司與中國聯合工程公司(國機的全資附屬公司、本公司的關連人士且直接持有本公司已發活議大型,在約0.78%)訂立收購協議,本公司將收購事項」),總代價為人民幣171,352,600.00元。收購事項於2015年9月22日完成。

收購事項將擴大本公司的業務規模、優化業務結構及鞏固本公司的技術實力,從而提升本公司在工程項目方面的整體使本工程項目方面項票。此外,收購事可將促路上戰略帶來大量行業發展機,請參閱本公司於2015年8月18日及2015年9月23日分別於聯交及2015年9月23日分別於聯交及公司網站刊發的公告。

#### E. Progress Achieved in Investment and Financing Business in an Effort to Create New Edges

### 1. Breakthroughs in Overseas Investment Business

In 2015, a financing agreement had been entered into for the Thar coal-electric integration project in Pakistan and the construction has been commenced. In addition, the Company also successfully won the bid for the solar energy power plant investment project in Maldives, which obtained groundbreaking achievement in power investment.

#### 2. Domestic Investment Business Began to Bear Fruit

In 2015, leveraging the investment platform offered by CMEC Guolian New Energy, the domestic photovoltaic power station investment business conducted by the Company with a cumulative investment in an amount of RMB1.41 billion began to bear fruit. This is an important initiative for the Company to extend from the conventional coal-fired power generation sector into the new energy sector and achieve business transformation and upgrade, so as to expand its share in the domestic powers market, which paves the path for the Company to enter the clean energy sector.

## E. 投融資業務取得進展,努力打造新優勢

#### 1. 境外投資業務取得突破

2015年,公司的巴基斯坦塔爾 煤電一體化項目已經簽署融資 協議並已開始建設。另外,公 司還成功中標馬爾代夫太陽能 電站投資項目,在電力投資方 面取得突破。

#### 2. 境內投資業務初見成效

## 3. Progress Achieved in Financing Diversification

In 2015, the Company stepped up its efforts in the cooperation with domestic financial and insurance institutions to establish new financing model. The Company achieved breakthroughs in project financing model in the Thar coalelectric integration project.

#### F. Continued Improvement in Functions and Administration which Effectively Supported our Business Development

In 2015, the Company formulated and revised over 40 set of rules and systems in aggregate, which laid down a solid foundation for the creation of a systems and procedures mechanism featured by close inter-connection, high functionality and clear monitoring and control interface. The Company proactively rolled out the compliance administration work to further improve the legal support and protection system and risks management and prevention and control system as well as to regularly monitor the potential risk exposures of the Company. In 2015, no material risk event had occurred. At the same time, the Company stepped up our efforts in export control and achieved on-line export control and review. In June 2015, the Company was the winner of "Export Controls Compliance Team of the Year (Rest of the World) 2016" by the World ECR (the Journal of Export Controls and Sanctions) which is a globally recognized publication on export controls.

#### 3. 融資多元化取得進展

2015年,公司立足於融資模式 創新,加大與中資金融保險機 構的合作力度,在傳統融資模 式基礎上,依托巴基斯坦塔爾 煤電一體化項目在項目融資模 式上實現突破。

### F. 職能管理不斷完善,有效支撐公司 業務發展

2015年, 公司共制訂及修訂40餘 個規章制度,為形成銜接緊密、操 作性強、管控界面清晰的制度流 程體系打下良好基礎。公司積極推 進公司合規管理工作,進一步完善 法律支撐保障體系和風險管理防控 體系,定期監控公司可能面臨的風 險。2015年,公司未發生重大風險 事件。同時,公司進一步推進出口 管制工作,實現出口管制審核線上 運行。於2015年6月,本公司榮獲 World ECR [2016年度出口管制合 規團隊(世界其他地區)|得主,該 雜誌(Journal of Export Controls and Sanctions)為全球認可出口管制刊 物。

#### G. Enhancing Management of Social Responsibilities and Increasing Value Delivered by the CMEC Brand

In 2015, the Company continued to issue the Social Responsibility Report and proactively participated in the industrial performance assessment activities. CMEC was recognized as a "Leading Enterprise" in the Corporate Social Responsibility Performance Appraisal for China International Contractors 2015. The Company focused on increasing the added-value delivered by the CMEC brand during the year, and it completed the formulation and revision of the "strategic planning for brand development" and VI visual handbook, which gradually standardized our brand management. We successfully held the Indonesia brand exhibition, which showcased the comprehensive strengths of the Company, thus enhancing the international coverage and influence of the CMEC brand.

## III. FINANCIAL POSITION AND OPERATING RESULTS

The following discussion should be read in conjunction with the financial statements of the Group together with the accompanying notes included in this results announcement and other sections therein.

#### 1. Overview

The Group's profitability improved in 2015. Profit before taxation increased by 0.4% to RMB2,776.8 million in 2015 compared to RMB2,764.9 million in 2014.

### G. 社會責任管理不斷加強,CMEC品牌價值持續提升

2015年,公司繼續發佈《社會責任報告》,並積極參與行業績效評價活動,在「2015中國對外承包工程企業社會責任績效評價活動」中被設為「領先型企業」。今年,公司致力於不斷提升CMEC品牌價值:完成了《品牌發展戰略規劃》及VI視覺手冊的制訂更新工作,品牌管理於步規範;成功舉辦了印尼品牌展下時規範;成功舉辦了印尼品牌展別公司實力,提升CMEC品牌的國際輻射力和影響力。

### III. 財務狀況及經營業績

在閱讀下述討論時,請一併參閱包含在 本業績公告及其他章節中本集團的財務 報表及附註。

#### 1. 概覽

本集團的盈利於2015年有所改善。 2015年除稅前溢利為人民幣2,776.8 百萬元,較2014年的人民幣2,764.9 百萬元增加0.4%。

#### 2. Revenue

The Group generated its revenue from the International Engineering Contracting Business, Trading Business and Other Businesses.

The following table sets out, for the periods indicated, the amount and percentage of our total revenue by each of our three business segments:

#### 2. 收入

本集團的收入來自國際工程承包業 務、貿易業務及其他業務。

下表載列於所示期間三個業務分部 各自的金額及佔總收入的百分比:

### Year ended December 31, 截至12月31日止年度

|                     |       |          | PV 12/301 |          |        |
|---------------------|-------|----------|-----------|----------|--------|
|                     |       | 2015     | 5         | 2014     |        |
|                     |       | 2015     | 年         | 2014年    | 丰      |
|                     |       | (RMB     |           | (RMB)    |        |
|                     |       | million) | (%)       | million) | (%)    |
|                     |       | (人民幣     | ,         | (人民幣     | ,      |
|                     |       | 百萬元)     | (%)       | 百萬元)     | (%)    |
| International       |       |          |           |          |        |
| Engineering         |       |          |           |          |        |
| Contracting         | 國際工程  |          |           |          |        |
| Business            | 承包業務  |          |           |          |        |
| Power               | 電力能源  | 7,261.7  | 35.0%     | 11,277.7 | 47.5%  |
| Transportation      | 交通運輸  | 3,486.5  | 16.8%     | 1,859.2  | 7.8%   |
| Telecommunications  | 電子通訊  | 363.7    | 1.7%      | 408.4    | 1.7%   |
| Non-Core Sectors    | 非核心行業 | 2,628.1  | 12.7%     | 2,557.1  | 10.8%  |
| Trading Business    | 貿易業務  |          |           |          |        |
| International trade | 國際貿易  | 3,911.8  | 18.8%     | 4,488.3  | 18.9%  |
| Domestic trade      | 國內貿易  | 1,718.1  | 8.3%      | 1,954.7  | 8.2%   |
| Other Businesses    | 其他業務  | 1,387.5  | 6.7%      | 1,201.2  | 5.1%   |
| Total               | 總計    | 20,757.4 | 100.0%    | 23,746.6 | 100.0% |

### 1) International Engineering Contracting Business

The Group's revenue generated from the International Engineering Contracting Business decreased by 14.7% to RMB13,740.0 million in 2015 compared to RMB16,102.4 million in 2014, primarily due to the decrease in the revenue generated from the power sector.

The revenue generated from the power sector decreased by 35.6% to RMB7,261.7 million in 2015 as compared to RMB11,277.7 million in 2014, primarily due to the impact of the local political environment of certain power plant project located in Asia, resulting in a slower progress.

The revenue generated from the transportation sector increased by 87.5% to RMB3,486.5 million in 2015 as compared to RMB1,859.2 million in 2014, primarily due to the significant progress of the railway projects in South America in 2015. As to approximately US\$1.2 billion in the aggregate amount of the project contract value, the Company will charge around US\$40 million as service fee for the supervision and management duties pursuant to that contract, and such fee will be shown in the revenue of the Other Businesses based on the service progress.

The revenue generated from the telecommunications sector decreased by 10.9% to RMB363.7 million in 2015, as compared to RMB408.4 million in 2014, primarily due to the significant progress of the telecommunications projects in Asia in 2014 with higher revenue as compared with 2015.

The revenue generated from the non-Core Sectors increased by 2.8% to RMB2,628.1 million in 2015 as compared to RMB2,557.1 million in 2014, remained stable compared with 2014.

#### 1) 國際工程承包業務

2015年,本集團的國際工程承包業務收入為人民幣13,740.0百萬元,而2014年則為人民幣16,102.4百萬元,降幅為14.7%,主要由於電力能源行業收入有一定幅度下降。

2015年電力能源行業收入為人民幣7,261.7百萬元,比2014年人民幣11,277.7百萬元下降35.6%,主要由於位於亞洲的某電站項目受到當地政治環境影響進展緩慢。

2015年交通運輸行業收入為人民幣3,486.5百萬元,比2014年人民幣1,859.2百萬元增加87.5%,主要由於南美洲的鐵路項目於2015年取得較大中的約12億美元,公司將依據在前內軍衛的監督管理責任,收取約0.4億美元服務進度在其他業務收入中體現。

2015年電子通訊行業收入為人民幣363.7百萬元,而2014年為人民幣408.4百萬元,減少10.9%,主要是位於亞洲的電子通訊項目於2014年進度較大,與2015年相比取得收入較多。

2015年非核心行業收入為人民幣2,628.1百萬元,比2014年人民幣2,557.1百萬元增加2.8%,與2014年相比基本持平。

#### 2) Trading Business

The Group's revenue generated from the Trading Business decreased by 12.6% to RMB5,629.9 million in 2015 compared to RMB6,443.0 million in 2014, primarily due to the decrease in the revenue from both international trade and domestic trade.

The revenue generated from international trade decreased by 12.8% to RMB3,911.8 million in 2015 as compared to RMB4,488.3 million in 2014, primarily due to the significant impact in sales of special machinery and equipment used in petroleum industry caused by lower international oil prices.

The revenue generated from domestic trade decreased by 12.1% to RMB1,718.1 million in 2015 as compared to RMB1,954.7 million in 2014, primarily due to the lower demand in domestic chemical trade market.

#### 3) Other Businesses

The Group's revenue generated from the Other Businesses increased by 15.5% to RMB1,387.5 million in 2015 compared to RMB1,201.2 million in 2014, primarily due to the combined effect of the recorded revenue of both solar energy components processing and assembling services and railway supervising service in South America this year.

#### 2) 貿易業務

2015年,本集團的貿易業務收入為人民幣5,629.9百萬元,而2014年則為人民幣6,443.0百萬元,降幅為12.6%,主要由於國際貿易收入和國內貿易收入均有所減少。

2015年,國際貿易收入為人民幣3,911.8百萬元,比2014年人民幣4,488.3百萬元減少12.8%,主要原因是國際油價持續走低,使得公司石油行業專用機械設備出口的銷售額受到較大影響。

2015年,國內貿易收入為人民幣1,718.1百萬元,比2014年人民幣1,954.7百萬元降低12.1%,主要受國內化工品貿易市場需求下降的影響。

#### 3) 其他業務

2015年,本集團的其他業務收入為人民幣1,387.5百萬元,而2014年則為人民幣1,201.2百萬元,增幅為15.5%,主要由於太陽能組件加工裝配服務以及南美洲鐵路監理業務於本年確認收入的綜合影響。

#### 3. **Cost of sales**

The Group's cost of sales decreased by 12.9% to RMB17,366.6 million in 2015 compared to RMB19.932.3 million in 2014, primarily due to the decrease in business volume of the International Engineering Contracting Business and the Trading Business, as well as the decrease in both revenues and costs from relevant sectors.

#### 4. **Gross Profit and Gross Profit Margin**

Gross profit of the Group in 2015 *(i)* consists of the following:

#### 3. 銷售成本

2015年,本集團的銷售成本為人 民幣17,366.6百萬元,而2014年則 為人民幣19.932.3百萬元,降幅為 12.9%,主要是由於國際工程承包 以及貿易業務的業務量下降,相關 板塊業務收入成本均有所降低。

#### 毛利及毛利率 4.

2015年本集團毛利構成情況如 *(i)* 下:

#### Year ended December 31, 截至12月31日止年度

|                     |       | 2015<br>2015年<br>(RMB |        | 2014     |        |  |
|---------------------|-------|-----------------------|--------|----------|--------|--|
|                     |       |                       |        | 2014年    |        |  |
|                     |       |                       |        | (RMB)    |        |  |
|                     |       | million)              | (%)    | million) | (%)    |  |
|                     |       | (人民幣                  |        | (人民幣     |        |  |
|                     |       | 百萬元)                  | (%)    | 百萬元)     | (%)    |  |
| International       |       |                       |        |          |        |  |
| Engineering         |       |                       |        |          |        |  |
| Contracting         | 國際工程  |                       |        |          |        |  |
| Business            | 承包業務  |                       |        |          |        |  |
| Power               | 電力能源  | 1,746.0               | 51.5%  | 2,641.3  | 69.2%  |  |
| Transportation      | 交通運輸  | 575.6                 | 17.0%  | 238.4    | 6.3%   |  |
| Telecommunications  | 電子通訊  | 37.9                  | 1.1%   | 40.0     | 1.0%   |  |
| Non-Core Sectors    | 非核心行業 | 184.5                 | 5.4%   | 227.5    | 6.0%   |  |
| Trading Business    | 貿易業務  |                       |        |          |        |  |
| International trade | 國際貿易  | 320.4                 | 9.5%   | 257.7    | 6.8%   |  |
| Domestic trade      | 國內貿易  | 48.6                  | 1.4%   | 44.4     | 1.2%   |  |
| Other Businesses    | 其他業務  | 477.8                 | 14.1%  | 365.0    | 9.5%   |  |
| Total               | 總計    | 3,390.8               | 100.0% | 3,814.3  | 100.0% |  |

(ii) Gross profit margins of the Group in 2015 are set out as below:

#### (ii) 2015年本集團毛利率載於下 表:

|                             |          | Year ended December 31,<br>截至12月31日止年度 |       |
|-----------------------------|----------|--|-------|
|                             |          | 2015                                   | 2014  |
|                             |          | 2015年                                  | 2014年 |
|                             |          | (%)                                    | (%)   |
| International Engineering   |          |  |       |
| <b>Contracting Business</b> | 國際工程承包業務 | 18.5%                                  | 19.5% |
| Power                       | 電力能源     | 24.0%                                  | 23.4% |
| Transportation              | 交通運輸     | 16.5%                                  | 12.8% |
| Telecommunications          | 電子通訊     | 10.4%                                  | 9.8%  |
| Non-Core Sectors            | 非核心行業    | 7.0%                                   | 8.9%  |
| Trading Business            | 貿易業務     | 6.6%                                   | 4.7%  |
| International trade         | 國際貿易     | 8.2%                                   | 5.7%  |
| Domestic trade              | 國內貿易     | 2.8%                                   | 2.3%  |
| Other Businesses            | 其他業務     | 34.4%                                  | 30.4% |
| Total                       | 總計       | 16.3%                                  | 16.1% |

The Group's gross profit decreased by 11.1% to RMB3,390.8 million in 2015 compared to RMB3,814.3 million in 2014. This decrease is mainly attributable to the decrease in gross profit from the power sector.

2015年,本集團的毛利為人民幣3,390.8百萬元,而2014年則為人民幣3,814.3百萬元,降幅為11.1%。此降幅主要由於電力能源行業的毛利減少。

## 1) International Engineering Contracting Business

#### (a) Gross Profit

The gross profit generated from the International Engineering Contracting Business decreased by 19.2% to RMB2,544.0 million in 2015 as compared to RMB3,147.2 million in 2014, primarily due to the decrease in gross profit from the power sector.

The gross profit generated from the power sector decreased by 33.9% to RMB1,746.0 million in 2015 as compared to RMB2,641.3 million in 2014, primarily due to the impact of the local political environment of certain power plant project located in Asia, resulting in a slower progress.

The gross profit generated from the transportation sector increased by 141.4% to RMB575.6 million in 2015 as compared to RMB238.4 million in 2014, primarily due to the significant progress of the railway projects in South America in 2015.

#### 1) 國際工程承包業務

### (a) 毛利

2015年,國際工程承 包業務毛利為人民 幣2,544.0百萬元,而 2014年則為人民幣 3,147.2百萬元, 少19.2%,主要是由 於電力能源行業 利減少。

2015年,電力能源 行業毛利為人民 1,746.0百 萬人元 而2014年為人元民,而 2,641.3百萬元 少33.9%,主要項環 亞洲的某電站 受到當地政 影響進展緩慢。

2015年,交通運輸行業毛利為人民幣575.6百萬元,而2014年為人民幣238.4百萬元,增加141.4%,主要由於南美洲的鐵路項目於2015年取得較大進展。

The gross profit generated from the telecommunications sector decreased by 5.3% to RMB37.9 million in 2015 as compared to RMB40.0 million in 2014, primarily due to the significant progress of the telecommunications projects in Asia in 2014 with higher revenue as compared with 2015.

The gross profit generated from the non-Core Sectors decreased by 18.9% to RMB184.5 million in 2015 as compared to RMB227.5 million in 2014, primarily due to the higher cost and lower gross profit in the educational projects in Africa caused by the changes in local tax policies.

#### (b) Gross Profit Margin

The gross profit margin generated from the International Engineering Contracting Business slightly decreased to 18.5% in 2015 as compared to 19.5% in 2014, primarily due to the decrease in gross profit from the non-Core Sectors.

The gross profit margin generated from the power sector was 24.0% in 2015 as compared to 23.4% in 2014, remained stable.

#### (b) 毛利率

2015年,國際工程 承包業務毛利率小幅下降至18.5%,而 2014年則為19.5%, 主要由於非核心行 業的毛利率下降。

2015年, 電力能源行業毛利率為24.0%,2014年則為23.4%,維持基本穩定。

The gross profit margin generated from the transportation sector increased to 16.5% in 2015 as compared to 12.8% in 2014, primarily due to the significant progress of the railway projects in South America, which was constructed in 2015.

The gross profit margin generated from the telecommunications sector slightly increased to 10.4% in 2015 as compared to 9.8% in 2014, remained stable.

The gross profit margin generated from the non-Core Sectors decreased to 7.0% in 2015 as compared to 8.9% in 2014, primarily due to the higher cost and lower gross profit in the educational projects in Africa caused by the changes in local tax policies.

2015年,交通運輸 行業毛利率增至 16.5%,而2014年則 為12.8%,主要由於 2015年建設的位於 南美洲的鐵路項目 取得較大進展。

2015年,電子通訊 行業毛利率增至 10.4%,而2014年則 為9.8%,維持基本 穩定。

2015年,非核心行業 毛利率降至7.0%,而 2014年則為8.9%,主 要由於我們位於非 洲的教育項目當地 税收政策變化導致 成本上升及毛利率 下降。

#### 2) Trading Business

#### (a) Gross Profit

The gross profit generated from the Trading Business increased by 22.1% to RMB369.0 million in 2015 as compared to RMB302.1 million in 2014, primarily due to the increase in gross profit from both international trade and domestic trade.

The gross profit generated from international trade increased by 24.3% to RMB320.4 million in 2015 as compared to RMB257.7 million in 2014, primarily due to the higher gross profit margin in complete sets of plants and equipment business exported to Asia and Africa.

The gross profit generated from domestic trade increased by 9.5% to RMB48.6 million in 2015 as compared to RMB44.4 million in 2014, primarily due to the better economic benefits received by the Group in high-end forgings sector and electrical products sector.

#### 2) 貿易業務

#### (a) 毛利

2015年,貿易業務 毛利為人民幣369.0 百萬元,比2014年 的人民幣302.1百萬 元增加22.1%,主要 由於國際貿易和均 所增長。

2015年,國際貿易 業務毛利為人民幣 320.4百萬元,比2014 年的人民幣257.7百 萬元增加24.3%,主 要由於出口亞洲和非 洲成套設備業務毛利 率較高。

#### (b) Gross Profit Margin

The gross profit margin generated from the Trading Business increased to 6.6% in 2015 as compared to 4.7% in 2014, primarily due to the higher gross profit margin of both international trade and domestic trade.

The gross profit margin generated from international trade increased to 8.2% in 2015 as compared to 5.7% in 2014, primarily due to the higher gross profit margin in complete sets of plants and equipment business exported to Asia and Africa.

The gross profit margin generated from domestic trade increased to 2.8% in 2015 as compared to 2.3% in 2014, primarily due to the increase in gross profit margin of high-end forgings business and electrical products business.

#### 3) Other Businesses

#### (a) Gross Profit

The gross profit generated from the Other Businesses increased by 30.9% to RMB477.8 million in 2015 as compared to RMB365.0 million in 2014, primarily due to the increase in revenue from exhibition service, measuring business and railway supervising service in South America.

#### (b) Gross Profit Margin

The gross profit margin generated from the Other Businesses increased to 34.4% in 2015 as compared to 30.4% in 2014, primarily due to the higher gross profit margin of the new supervising service in this year.

#### (b) 毛利率

2015年,貿易業務毛利率增至6.6%,而2014年則為4.7%,主要由於國際貿易和國內貿易的毛利率均有所增加。

2015年,國際貿易業務毛利率增至8.2%,而2014年則為5.7%,主要由於出口亞洲和非洲成套設備業務毛利率較高。

2015年,國內貿易業務毛利率增至2.8%,而2014年則為2.3%,主要是集團高端鑄鍛件、電氣產品等業務毛利率有所提高。

#### 3) 其他業務

### (a) 毛利

#### (b) 毛利率

2015年,其他業務 毛利率上升至 34.4%,而2014年則 為30.4%,主要由於 本年度新增監理服 務收入毛利率較高。

#### 5. Other revenue

The Group's other revenue amounted to RMB14.9 million in 2015 as compared to RMB15.4 million in 2014, remained relatively stable.

#### 6. Other income and expenses, net

The Group's other income and expenses, net increased by 76.7% to RMB(21.6) million in 2015 as compared to income of RMB(92.8) million in 2014. This increase is mainly attributable to the decrease in net losses from changes in fair value of foreign currency forward contracts.

#### 7. Selling and marketing expenses

The Group's selling and marketing expenses increased to RMB1,128.6 million in 2015 as compared to RMB1,115.9 million in 2014, remained relatively stable.

#### 8. Administrative expenses

The Group's administrative expenses increased by 7.2% to RMB615.5 million in 2015 compared to RMB573.9 million in 2014. This increase is mainly attributable to the increase in advisory fees paid to the agencies for preliminary financial due diligence on the investment projects and labor costs.

#### 9. Other operating expenses

The Group's other operating expenses increased by 231.9% to RMB63.2 million in 2015 as compared to RMB(47.9) million in 2014. This increase is mainly attributable to the increase in impairment losses on receivables as compared to that in 2014.

#### 5. 其他收入

2015年,本集團的其他收入為人民幣14.9百萬元,而2014年則為人民幣15.4百萬元,基本持平。

#### 6. 其他收支淨額

2015年,本集團的其他收支淨額為人民幣(21.6)百萬元,而2014年則為收入人民幣(92.8)百萬元,增幅為76.7%。此增幅主要由於遠期外匯合同公允值變動的淨損失減少。

#### 7. 銷售及市場營銷開支

2015年,本集團的銷售及市場營銷開支為人民幣1,128.6百萬元,而2014年則為人民幣1,115.9百萬元,維持基本穩定。

#### 8. 行政開支

2015年,本集團的行政開支為人民幣615.5百萬元,而2014年則為人民幣573.9百萬元,增幅為7.2%。主要由於公司投資項目前期財務盡職調查等支付中介機構費用的諮詢費用及人工成本有所增長。

#### 9. 其他經營開支

2015年,本集團的其他經營開支 為人民幣63.2百萬元,而2014年 則為人民幣(47.9)百萬元,增幅為 231.9%。此增幅主要由於應收賬款 減值損失較2014年增加。

#### 10. Profit from operations

The Group's profit from operations decreased by 24.7% to RMB1,576.8 million in 2015 as compared to RMB2,095.0 million in 2014, primarily due to the decrease in gross profit from engineering contracting sector.

#### 11. Finance income/finance expenses

In 2015, the Group's finance income increased by 72.7% from RMB720.4 million in 2014 to RMB1,244.4 million, primarily due to combined effect of the increase in exchange income resulting from the depreciation of RMB exchange rate and the decrease in interest income resulting from the decrease in deposit rate.

In 2015, the Group's finance expenses decreased by 14% from RMB50.6 million in 2014 to RMB43.5 million.

As a result, the Group's net finance income increased by 79.3 %, amounting to RMB1,200.9 million in 2015 as compared to the net finance income of RMB669.8 million in 2014.

#### 12. Income tax

The Group's income tax increased by 12.0% to RMB722.6 million in 2015 as compared to RMB645.1 million in 2014. This increase was mainly due to the effect attributable to the use of tax losses from previous years in 2014.

#### 13. Profit for the year

As a result of the foregoing, the Group's net profit for the year decreased by 3.1% to RMB2,054.2 million in 2015 as compared to RMB2,119.8 million in 2014 and its net profit margin was 9.9% in 2015 as compared to 8.9% in 2014.

#### 10. 經營溢利

2015年,本集團的經營溢利為人民幣1,576.8百萬元,而2014年則為人民幣2,095.0百萬元,降幅為24.7%。主要由於工程承包板塊毛利的下降。

#### 11. 財務收入/財務開支

2015年,本集團的財務收入為人民幣1,244.4百萬元,而2014年則為人民幣720.4百萬元,增幅為72.7%。主要由於人民幣匯率貶值導致的匯兑收益增加及存款利率下降導致利息收入減少的綜合影響。

2015年,本集團的財務開支為人民幣43.5百萬元,而2014年則為人民幣50.6百萬元,降幅為14%。

因此,2015年,本集團的財務收入 淨額為人民幣1,200.9百萬元,而 2014年為財務淨收入人民幣669.8百 萬元,增幅為79.3%。

#### 12. 所得税

2015年,本集團的所得税為人民幣722.6百萬元,而2014年則為人民幣645.1百萬元,增幅為12.0%。此增幅主要由2014年使用以前年度税項虧損引起的影響。

#### 13. 年內溢利

由於上文所述,2015年,本集團的年內淨溢利為人民幣2,054.2百萬元,而2014年則為人民幣2,119.8百萬元,降幅為3.1%,其於2015年的淨溢利率為9.9%,而2014年則為8.9%。

#### 14. Profit attributable to the Shareholders

The profit attributable to the Shareholders decreased by 3.2% to RMB2,051.8 million in 2015 compared to RMB2,119.5 million in 2014.

## 15. Profit attributable to the holders of non-controlling interests

The profit attributable to the holders of non-controlling interests of the Group increased by 700% to RMB2.4 million in 2015 as compared to profit of RMB0.3 million in 2014.

#### 16. Liquidity and Capital Resources

As at December 31, 2015, the Group's cash and cash equivalents amounted to RMB20,344.6 million, compared to RMB17,986.1 million as at December 31, 2014, representing an increase of 13.1%. The increase was due to the increase in receipts for engineering projects.

As at December 31, 2015, the Group's borrowings amounted to RMB825.4 million, compared to RMB565.5 million as at December 31, 2014, representing an increase of 46.0%. RMB428.3 million (including RMB363.4 million of long-term borrowings due within one year) was short-term borrowings and RMB397.1 million was long-term borrowings.

All borrowings were denominated in RMB, US\$ and Japanese Yen and were subject to interest rates ranging from 0.05% to 6.33% per annum.

#### 14. 歸屬於股東溢利

2015年,歸屬於股東溢利為人民幣 2,051.8百萬元,而2014年則為人民 幣2,119.5百萬元,降幅為3.2%。

#### 15. 歸屬於非控股權益持有人溢利

2015年,歸屬於本集團非控股權益 持有人溢利為人民幣2.4百萬元,而 2014年則為溢利人民幣0.3百萬元, 增幅為700%。

#### 16. 流動資金及資本資源

於2015年12月31日,本集團持有現金及現金等價物為人民幣20,344.6百萬元,而於2014年12月31日則為人民幣17,986.1百萬元,增幅為13.1%。現金增加的原因為工程項目收款的增加。

於2015年12月31日,本集團借貸為人民幣825.4百萬元,而於2014年12月31日則為人民幣565.5百萬元,增幅為46.0%。短期借貸為人民幣428.3百萬元(含一年內到期的長期借貸人民幣363.4百萬元),長期借貸為人民幣397.1百萬元。

所有借貸均以人民幣、美元及日元計值並以每年利率0.05%至6.33%計息。

#### 17. Capital Expenditures

Our capital expenditures consisted primarily of the purchase of property, plant and equipment, investment properties and land lease prepayments. In 2015, the Group's capital expenditure was RMB503.4 million, representing an increase of 77.6% as compared to RMB283.5 million in 2014, mainly due to satisfactory progress made in the construction of infrastructure projects of fixed assets.

#### 18. Gearing ratio

In 2015, the Group's gearing ratio (total borrowings divided by total assets) was 2.0%, representing an increase of 33.3% as compared to 1.5% in 2014, mainly due to the increase in short-term borrowings.

### 19. Major acquisition and disposals and significant investments

Please see the paragraphs headed "II. BUSINESS OVERVIEW - D. Significant Events and Business Achievements" on this announcement.

#### 20. Contingent Liabilities

We were involved in a number of legal proceedings and claims against either our Company or a subsidiary of our Company in the ordinary course of business. While the outcomes of such contingencies, lawsuits or other proceedings cannot be determined at present, the Directors believe that any resulting liabilities will not have a material adverse impact on the financial position, liquidity or operating results of the Group.

#### 17. 資本開支

本集團的資本開支主要包括購買物業、廠房及設備、投資物業及預付土地租賃款項。2015年,本集團的資本開支為人民幣503.4百萬元,而2014年則為人民幣283.5百萬元,增幅為77.6%,主要由於固定資產基建項目實施取得一定進展。

#### 18. 槓桿比率

2015年,本集團的槓桿比率(借貸總額除以總資產)為2.0%,與2014年的1.5%相比增長33.3%,主要是由於短期借款的增加。

#### 19. 重大收購及出售及重大投資

請參閱本公告「II.業務概覽 - D. 重 大事件和業務成果」一段。

#### 20. 或有負債

我們於日常業務中涉及多宗針對本公司或本公司附屬公司的法律訴訟及申訴。雖然目前未能確定該等或有事件、訴訟或其他法律程序的結果,董事相信任何由此引致的負債不會對本集團的財務狀況、流動資金或經營業績產生重大不利影響。

#### 21. Event After Reporting Period

On March 29, 2016, the board of directors of the Company resolved that a final dividend of RMB0.1989 per share is to be distributed to the shareholders, subject to approval of the shareholders at the forthcoming annual general meeting. Such final dividend proposed after the end of the reporting period has not been recognised as a liability at the end of the reporting period.

The 2016 first extraordinary general meeting was held on March 29, 2016 in which the resolution regarding the acquisition agreement dated February 5, 2016 entered into by and between the Company, as purchaser, and SINOMACH, as the seller, in relation to the acquisition of the entire equity interest in China National Complete Engineering Corporation\* (中國成套工程有限公司) for an aggregate consideration of RMB532,678,100 was approved by the independent Shareholders. For further information, please refer to the Company's announcements dated February 5, 2016 and March 29, 2016 and the circular dated February 6, 2016.

#### 21. 報告期後的事項

2016年3月29日,本公司董事會決議向股東派發每股人民幣0.1989元的末期股息,惟須獲股東於應屆股東週年大會上批准。於報告期末後擬派的末期股息尚未確認為報告期末的負債。

2016年第一屆臨時股東大會於 2016年3月29日舉行,期間經獨立 股東通過了有關2016年2月5日由 本公司作為買方,國機作為賣方, 以人民幣532,678,100的對價收購 中國成套工程有限公司的全部權益 的收購協議決議案。詳情請參閱本 公司於2016年2月5日及2016年3月 29日的公告及2016年2月6日的通 函。

#### IV. RISK FACTORS AND RISK MANAGEMENT

We are exposed to various types of risks, including currency risk, interest rate risk, credit risk, liquidity risk, competition risk and investment risk, etc., in the normal course of our business. Our management continuously monitors our exposure to these risks to ensure appropriate measures are in place and are implemented in a timely and effective manner.

#### 1. Currency Risk

We are exposed to currency risk primarily through sales and purchases and our International Engineering Contracting Business overseas as well as overseas financing which give rise to receivables, payables and cash balances that are denominated in foreign currencies other than the functional currency of our operations, RMB, to which these transactions relate. The currencies giving rise to this risk are primarily US dollars and Euros. We entered into foreign currency forward contracts to lock in the value in RMB for some of our future cash receipts, primarily in respect of the proceeds of our international engineering contracting projects, to reduce our currency risk and to obtain certainty of forecasted income generated from the deferred payments to be received from the project owners under such projects. As a matter of policy and in compliance with the PRC laws and regulations, we are not allowed to widely engage in hedging activities. Hence, our foreign currency hedging activities were limited to these foreign currency forward contracts. Our foreign currency forward contracts corresponded to our business volume, i.e. the amounts and terms of such contracts corresponded to the amounts of the foreign currency expected to be received from our business. Under these contracts, we agree to buy RMB from and sell foreign currencies to

#### IV. 風險因素及風險管理

我們於日常業務過程中面對多類風險, 包括貨幣風險、利率風險、信用風險、 流動資金風險、競爭風險及投資風險 等。我們的管理層不斷監督我們面臨的 該等風險以確保適當的措施到位且及時 有效地執行。

#### 1. 貨幣風險

我們面臨貨幣風險,主要是通過在 海外的銷售和採購及我們的國際工 程承包業務以及海外融資產生之以 外幣(我們與此等交易相關的業務 的功能貨幣人民幣除外) 計價的應 收款項、應付款項及現金結餘。產 生該風險的貨幣主要有美元及歐 元。我們主要就國際工程承包項目 的收款訂立遠期外匯合同,以鎖定 我們部分未來現金收入的人民幣價 值,務求降低貨幣風險及確保根據 該等項目將自項目業主收取的延遲 付款所產生的預測收入。按照政策 及中國法律和法規,我們不得廣泛 從事對沖活動。因此,我們的外幣 對沖活動限於此等遠期外匯合同。 我們的遠期外匯合同與我們的業務 量相匹配,即該等合同的金額及條 款與業務上將收取的外匯款項相匹 配。根據此等合同,我們同意於未 來到期日按預先釐定的匯率向對手 方購買特定數量的人民幣及出售特

the counterparties in a given quantity at a pre-determined exchange rate at a maturity date in the future. As at December 31, 2015, we had 95 foreign currency forward contracts outstanding (2014: 105). We entered into more foreign currency forward contracts in smaller amounts in 2013 to better accommodate our business needs and to better manage our cash flow in light of the forecasted high volatility of exchange rates. We recognize the foreign currency forward contracts initially at fair value. At the end of each reporting period, the fair value is re-measured and the difference is recognized immediately as profit or loss. The net fair values of our foreign currency forward contracts were recognized as derivative financial instruments recorded in "trade and other receivables" and "trade and other payables". As at December 31, 2015, the net fair value liabilities of our foreign currency forward contracts were RMB23.8 million, representing gross fair value assets and liabilities of such contracts of RMB0.4 million and RMB24.2 million, respectively, which represent our exposure under the foreign currency forward contracts estimated as at December 31, 2015. We maintain and follow our internal policies and controls for managing our Group's use of derivative financial instruments.

定 數 量 的 外 幣。 於2015年12月31 日,我們有95份遠期外匯合同尚 未 結 算 (2014年:105份)。 於2013 年,鑑於更高的匯率波幅預測,我 們簽署了更多額度較小的遠期外匯 合同以更好地適應業務需求及更好 地管理我們的現金流。遠期外匯合 同初始按公允值確認。於各報告期 末,公允值重新計量,而差額即時 確認為損益。我們遠期外匯合同的 公允淨值確認為衍生金融工具,計 入「貿易及其他應收款項」及「貿 易及其他應付款項 |。於2015年12 月31日,我們的遠期外匯合同公允 值負債淨額為人民幣23.8百萬元, 代表該等合同的總公允值資產及負 債分別為人民幣0.4百萬元及人民 幣24.2百萬元,代表我們估計的於 2015年12月31日所面臨的遠期外匯 合同風險。我們維持及遵守我們有 關規範本集團使用衍生金融工具的 內部政策及控制。

#### 2. Interest Rate Risk

Our interest rate risk arises primarily from borrowings and bank deposits. Borrowings bearing interests at variable rates and at fixed rates expose us to cash flow interest rate risk and fair value interest rate risk, respectively. We regularly review and monitor the mix of our fixed and variable rate borrowings, only either through managing the contractual terms of interest-bearing financial assets and liabilities or through the use of interest rate swaps to manage our interest rate risks. Like our currency risk hedging activities, our use of interest rate swaps is also subject to our internal control policy on derivative financial instruments. We utilized one interest rate swap arrangement to hedge interest rate risk against a US\$50.0 million LIBOR-based variable rate bank loan which has expired and been fully repaid in January 2016. Under the interest rate swap arrangement, which became effective on March 20, 2009 and expired on January 31, 2016, we paid interest at a fixed interest rate of 6.28% per annum to the swapping bank on the principal amount of US\$50 million, which in exchange pays us interest at a LIBOR-based interest rate on the same principal amount, which are used to satisfy our LIBOR-based interest rate payments under the original bank loan. The LIBOR-based interest rate under the interest rate swap arrangement is determined by the 6-month LIBOR rate plus 2.0% per annum. We recognize the interest rate swap initially at fair value. At the end of each reporting period, the fair value is re-measured and the difference is recognized immediately as profit or loss. The net fair values of our interest rate swap contract were recognized as derivative financial instruments recorded in "trade and other payables". As at December 31, 2015, the net and gross fair value liabilities of our interest rate swap contract were RMB13,000, which represented our exposure under the interest rate swap estimated as at December 31, 2015.

#### 2. 利率風險

利率風險主要來自於借貸及銀行存 款。按浮動利率及固定利率計息的 借貸分別使我們面臨現金流量利率 風險及公允值利率風險。我們僅通 過管理計息金融資產及負債的合同 條款或通過對利率掉期的使用定期 檢討及監察固定利率借貸與浮動利 率借貸的比例,以管理利率風險。 與我們的貨幣風險對沖活動相類 似,我們使用利率掉期亦須遵守衍 生金融工具的內部控制政策。我們 已動用一項利率掉期安排以就一筆 50.0百萬美元的以倫敦銀行同業拆 息為基準計算的浮動利率銀行貸款 對沖利率風險,該筆銀行貸款已於 2016年1月屆滿且已全部償還。根據 於2009年3月20日生效及於2016年1 月31日到期的利率掉期安排,我們 就本金額50.0百萬美元按6.28%的固 定年利率向掉期銀行償付利息,作 為交換,該銀行就同一本金額向我 們作出以倫敦銀行同業拆息為基準 計算的利息付款,用於償付我們於 原銀行貸款項下的以倫敦銀行同業 拆息為基準計算的利息付款。利率 掉期安排下以倫敦銀行同業拆息為 基準計算的利率乃按6個月倫敦銀 行同業拆息利率加每年2.0%計算。 利率掉期初始按公允值確認。於各 報告期末,公允值重新計量,而差 額即時確認為損益。我們利率掉期 合同的公允淨值確認為衍生金融工 具,計入「貿易及其他應付款項」。 於2015年12月31日,我們利率掉期 合同的公允值負債淨額及總額為人 民幣13.000元,代表我們估計的於 2015年12月31日所面臨的利率掉期 風險。

#### 3. Credit Risk

Our credit risk is primarily attributable to trade and other receivables. We have a credit policy in place and our exposure to these credit risks is monitored on an ongoing basis. Credit terms extended to our customers are determined on a case-by-case basis, depending on credit assessment carried out by our management. The credit terms granted to customers of our Trading Business are normally about three to six months. With respect to our International Engineering Contracting Business, credit terms granted are negotiated individually on a case-by-case basis and are set forth in the relevant engineering contracting contracts. We conduct monthly reviews of our credit risk as an internal control measure, and we also conduct end-ofcredit-term reviews to determine if we need to make any necessary provisions for credits that we have extended. As to credit risk for trade and other receivables, we first evaluate the customer's credit status and its ability to guarantee the payment through establishing an appropriate business evaluation system. Meanwhile, in order to establish our risk control mechanism on trade and other receivables, we implemented the policy to buy export credit insurance. For the Trading Business, we and our trading subsidiaries are required to buy unified export credit insurance from Sinosure; for the International Engineering Contracting Business financed by export seller's credit, we typically buy export credit insurance from Sinosure for our projects to meet financing needs as well as to control credit risk from trade and other receivables. Our credit risk stems from trade and other receivables relates to a number of independent customers. As at December 31, 2015, 9.3% of the total trade and other receivables was due from our largest customer (2014: 7.0%), and 24.9% of the total trade and other receivables was due from the five largest customers (2014: 24.3%).

#### 3. 信用風險

信用風險主要來自於貿易及其他應 收款項。我們已制定信貸政策並持 續監控面臨的該等信用風險。我們 給予客戶的信貸期乃根據管理層 作出的信用評估,視乎個別情況而 定。我們給予貿易業務客戶的信貸 期一般約為三至六個月。在國際工 程承包業務方面,我們給予的信貸 期視乎個別情況通過協商釐定,並 載列於有關工程承包合同。每個月 審查信用風險已成為我們的內部監 控措施,我們亦會於信貸期末作出 審查,決定是否就給予客戶的信貸 作出任何必要的撥備。就涉及貿易 及其他應收款項的信用風險,我們 通過建立合適的業務評估系統,首 先評估客戶的信用狀況,以及其擔 保還款的能力。與此同時,為了建 立貿易及其他應收款項的風險控制 機制,我們實行購買出口信用保險 政策。就貿易業務而言,我們及我 們貿易子公司須向中國信保購買統 一出口信用保險;就由出口賣方信 貸融資的國際工程承包業務而言, 我們一般會為我們的項目向中國信 保購買出口信用保險,以應付財務 需要以及控制貿易及其他應收款項 的信用風險。我們貿易及其他應收 款項的信用風險與多名獨立客戶有 關。於2015年12月31日,貿易及其 他應收款項總額中有9.3%來自我們 的最大客戶(2014年:7.0%),而貿 易及其他應收款項總額中有24.9% 來自五大客戶(2014年:24.3%)。

#### 4. Liquidity Risk

Liquidity risk is the risk that we have net current liabilities at the balance sheet date. We are exposed to liquidity risk if we are unable to raise sufficient funds to meet our financial obligations when they fall due. To manage liquidity risk, we prepare both annual and quarterly financial budgets which include budgeting for capital and utilization of credit facilities to plan and consolidate various financial resources in meeting the needs of our business, operations and development. Furthermore, we monitor and maintain a level of cash and cash equivalents our management considered adequate to finance our operations and mitigate the effects of fluctuations in cash flow. As at December 31, 2014 and 2015, our net current assets amounted to RMB8,022.7 million and RMB8,217.3 million, respectively.

#### 5. Competition Risk

We compete with both domestic and foreign contractors in our International Engineering Contracting Business. Competition generally stems from price, design, variety of the services provided, service quality, financial solutions, business models and environmental standards. Similar to other Chinese contractors in the industry, we face competition from engineering contractors with advanced technology from the developed countries such as the U.S., Japan and various European countries as the latter have relatively large competitive advantages in global branch networks, information collection, management and construction capabilities, adaptability and brand name recognition, among other areas. We will continue to leverage our competitive advantage in pricing, especially for projects in the developing countries, benefiting from competitive labor cost and equipment price. We will also continue to leverage the cooperation

#### 4. 流動資金風險

#### 5. 競爭風險

between the PRC government and foreign governments (especially those of the developing countries) to compete with both domestic and foreign contractors.

We compete with both Chinese and foreign companies in our international trading business. Competition with Chinese companies engaged in the international trading business focuses on price, range of products and range of suppliers and purchasers, whereas competition with foreign companies focuses on the price and quality of products manufactured by Chinese and foreign suppliers. While competition in the international trading market is intense, given this market is considerably vast, we will continue to compete with the Chinese and foreign companies by capitalizing on our financing capabilities and valueadding services. With more than 30 years of operating history in the international trading business, we believe we have an edge over our PRC competitors within the industry in terms of our extensive sales and marketing networks, long-established experiences in the international trading market, well-trained business talents, strong capabilities in providing financing solutions and established reputation.

將繼續把握中國政府與外國政府 (尤其是發展中國家政府)之間的合 作,與國內外承包商競爭。

我們與中外公司就國際貿易業務進 行競爭。與從事國際貿易業務的中 國公司競爭源於對價格、產品範圍 及供應商及客戶的範圍的競爭,而 與國外公司的競爭則來自中外供應 商生產產品的價格及質量的競爭 力。儘管國際貿易市場競爭激烈, 然而由於該市場非常巨大,我們將 利用自身的融資能力及增值服務以 繼續與中外公司競爭。憑藉在國際 貿易業務30多年的經營歷史,我 們所擁有的廣泛銷售及市場營銷網 絡、在國際貿易市場長期建立的經 驗、訓練有素的商業人才、提供融 資方案的強大能力及良好的聲譽, 令我們相信我們比我們的中國同行 競爭者更具優勢。

#### 6. Investment Risk

Investment risk mainly represents any discrepancy between actual return from investment and anticipated return caused by factors which are out of our control or contingent factors which cannot be ascertained when making an investment decision. In addition, it also associates with relevant advance payments for certain projects, decrease of investment in infrastructure by non-governmental investment institutions resulting from changes in policies, and significant outlay of working capital over extended period of time. Governmental approvals from and regulatory compliance with various governmental departments may also increase uncertainties when implementing investment projects. We have set up an investment review committee and engaged independent third parties such as financial advisors, taxation advisors and lawyers during the investment process to carry out comprehensive due diligence, analysis and deliberation with a view to improving the level of decision-making in investment and managing investment risks.

#### 7. Overseas Management Risk

Currently, most of the projects of our International Engineering Contracting Business are conducted overseas, especially in developing countries or less-developed regions (including some countries and regions in constant social or political turbulence). Our International Engineering Contracting Business is therefore subject to constantly changing economic, regulatory, social and political conditions in the overseas jurisdictions in which we conduct business or operate our projects.

#### 6. 投資風險

#### 7. 海外管理風險

目前,我們大部分的國際工程承包業務於海外進行,尤其是在發展中國家或發展較落後的國家,當中包括一些社會或政治持續動盪的國際工程所及地區。因此,我們的國際工程承包業務在我們進行業務或經營項目的海外司法權區內受到其不斷改變的經濟、監管、社會及政治情況所影響。

To the extent that our overseas business or operation is affected by unexpected and adverse foreign economic, regulatory, social and political conditions, we may experience project disruptions, losses of assets and personnel as well as other indirect losses. In some of the high-risk locations where we have employees, business or operations, we may incur additional costs in safeguarding our personnel and assets. We typically seek to manage potential losses through contractual arrangement which protects us against liabilities due to force majeure and provides for indemnities from project owners, subcontractors and suppliers, as well as purchase of construction, installation and engineering all-risks insurance and third-party liability insurance.

#### 8. Project Risk

Project risk relates to risk associated with the projects for our International Engineering Contracting Business. While we consider power, transportation and telecommunications sectors to be our Core Sectors, demand for our International Engineering Contracting Business which is principally international in nature depends on the general level of activity and growth in the industries in which we operate and serve. The actual portfolio of our engineering contracting projects differs year from year due to many factors not within our control, including but not limited to, general economic conditions, government investment plans, demographic trends, political stability, consumer confidence and requirements for industries or markets access. Any fluctuations in these macroscopic factors will have an impact on the demand for our International Engineering Contracting Business. They may lead to an increase or a decrease of investment in and number of new projects available to us, the type of projects that we can undertake and delays in or cancellations of our ongoing projects. While we take into consideration projected costs and target profit margin during the pricing process of our engineering contracting projects, profitability of our International Engineering Contracting Business may still be affected and our revenue may experience fluctuations.

#### 8. 項目風險

項目風險與我們的國際工程承包業 務項目所涉及的風險有關。儘管我 們視電力能源、交通運輸及電子通 訊行業為我們的核心行業,但對我 們的國際工程承包業務的需求(主 要為國際性) 則取決於我們經營所 在及提供服務的行業的一般活動及 增長水平。基於我們所能控制範 圍以外的因素,包括但不限於普遍 經濟狀況、政府投資計劃、人口趨 勢、政治穩定性、消費者信心及行 業要求或市場准入,我們的工程承 包項目的實際組合每年不同。該等 宏觀因素的任何波動將對我們的國 際工程承包業務之需求造成影響, 可能導致我們可參與的新項目投資 金額及數目以及我們可進行的項目 類型增加或減少及令我們進行中的 項目有所延誤或被取消。儘管我們 於工程承包項目之定價過程中已考 慮到預計成本及目標利潤率,我們 的國際工程承包業務之盈利能力仍 可能受到影響,而我們的收益可能 出現波動。

In addition, project owners and other contractual counterparties of our International Engineering Contracting Business may not be able to fulfill their contractual obligations owed to us or the conditions precedent to the contracts for the projects, which could negatively impact our revenue, working capital, cash flows and results of operations.

#### 9. Safety And Quality Risk

Due to the nature of construction work involved in our International Engineering Contracting Business, our projects may involve certain inherently dangerous activities, including operations on aerial platform, underground construction, use of heavy machinery and working with flammable and explosive materials. Despite the fact that we ensure compliance with the requisite safety requirements and standards, we are subject to the inherent risks of geological catastrophes, fire, toxic gas, equipment failure and explosion and so on. Besides, our employees are subject to personal risks caused by environment with unstable security. Any personal injury or loss of life our employees may suffer, damage to or destruction of properties and equipment and other losses caused by force majeure in the situations mentioned above would result in the delay in our engineering contracting projects, extended construction time and efforts of our management, suspension of our operations or even imposition of legal liabilities. We endeavor to lower our exposure to the abovementioned potential risks associated with our International Engineering Contracting Business by taking measures including making contractual arrangements with the project owners in the event of disruption to the projects due to force majeure, seeking indemnities from the project owners, subcontractors and suppliers and purchasing construction, installation and engineering all-risks insurance, third-party liability insurance and personal accident insurance, strengthening our internal control system on ensuring a safe and high quality working environment for our projects, as well as maintaining close communications with the project owners and local governmental authorities.

此外,我們的國際工程承包業務的 業主及其他合約對手方可能無法履 行其對我們項目合約的合約責任或 先決條件,這可能對我們的收入、 營運資金、現金流量及營運業績構 成負面影響。

#### 9. 安全及品質風險

由於我們的國際工程承包業務所參 與的建築工程性質,我們的項目可 能涉及若干本質上危險的活動,包 括於架空平台工作、地下建設、使 用重型機械及於工作時使用易燃及 爆炸性物料。儘管我們確保遵守必 要的安全要求及標準,我們仍面臨 地質災難、火災、毒氣、設備故障 及爆炸等固有風險。此外,我們的 僱員還面對因不穩定安全環境所產 生的人身風險。僱員可能遭受的人 身傷害及身亡、財產及設備受損或 受到破壞及其他由上述情況的不可 抗力事件造成的損失,可能導致我 們的工程承包項目延誤、工程時間 延長及管理工作加重、營運暫停或 甚至須承擔法律責任。我們透過採 取多項措施,包括與項目業主就不 可抗力事件而導致項目受阻訂立合 約安排,尋求項目業主、分包商及 供應商作出彌償保證,以及投購建 築、安裝及工程一切險、第三方責 任保險以及人身意外傷害保險,強 化我們的內部監控系統以確保項目 具備安全及優質的工作環境,以及 與項目業主及地方政府機關維持緊 密聯繫,務求降低我們所面臨上述 與我們的國際工程承包業務有關的 潛在風險。

#### 10. Post-project Transfer Risk

Our international engineering contracting projects are contractually completed after the warranty period expires and the project owner issues a final acceptance certificate. During the course of use and operation by the project owner, operational or quality issues may arise due to natural factors such as hurricanes and tsunamis or improper operation or maintenance by the project owner's operational staff. According to the contracts, we are then no longer liable for any warranty obligations or other liabilities. However, since some projects are associated with national interests and people's livelihood or bear significant influences in the local areas, any flaws or defects in quality that occur after the project transfer may adversely compromise our reputation, as well as having a negative impact on customers' overall evaluation on us. Some of the project owners may require us to bear costs for continuous maintenances or the change of relevant parts, causing us losses not foreseeable under the contracts. Since corporate reputation is the cornerstone for our expansion of markets, we will keep on steping up the training for the project owner's operational staff and endeavor to enter into operational maintenance support contracts with the project owners, so as to enhance the operational and maintenance capabilities of the project owners' operational staff and avoid or reduce the quality issues caused by improper manual handling as far as possible. At the same time, we emphasize on the cultivation of core markets and the sustainable development of our business while attaching importance to collecting opinions and comments from customers, actively communicating with clients, as well as being committed to maintaining good social benefits and corporate interests.

#### 10. 工程移交後風險

我們的國際工程承包項目在質保 期結束並由項目業主簽發最終接 收證書之後即已在合同意義上全部 完成。在項目業主實際使用或運行 過程中工程可能會因為颶風、海嘯 等自然因素或者項目業主運營人員 操作、維護不當等原因產生運行或 品質問題,此時根據合同我們不再 承擔任何質保義務或其他責任。但 是,由於某些工程關乎國計民生或 在當地有較大影響,項目移交後產 生的任何品質瑕疵或缺陷,將會給 我們的聲譽帶來不利影響,導致客 戶對我們的整體評價降低。部分項 目業主可能會要求我們繼續投入成 本進行維修或更換相應設備,由此 將給我們帶來合同預期之外的損 失。企業聲譽是我們開拓市場的基 石,我們將繼續加大對項目業主運 營人員的培訓力度,盡力與項目業 主簽訂工程移交後的運行維護指導 合同,提高項目業主運營人員的運 行維護水準,儘量避免或減少因人 為操作不當原因導致的品質問題發 生。同時,我們注重業務開發的核 心市場培養和可持續發展,注重收 集客戶的意見和建議,與客戶積極 溝通,努力維護良好的社會效益和 企業利益。

#### 11. Corruption Risk

Currently, the PRC government is strengthening its anti-corruption efforts and governments of various countries for which we have undertaken works are also enhancing their regulatory efforts in anti-commercial bribery. Personal non-compliance or embezzlement of any employee will bring material adverse impact to the reputation of our Company. Being an international engineering contractor and service provider, we cannot avoid carrying out necessary normal and workrelated communications with the PRC government, governments of countries where our works are conducted, Chinese financial institutions and project owners. During this process, we may be exposed to the risks associated with personal non-compliance of employees or even corruption risks. We will continuously strengthen our internal control and further improve the anti-corruption regime of the Company as well as strengthening accountabilities. We will continue to, at the same time, actively embark on staff's compliance trainings, so as to enhance the compliance awareness of staff and increase their compliance consciousness.

#### 11. 舞弊風險

當前,中國政府反腐敗力度日趨加 強,我們承攬工程的各國政府亦日 益強化反商業賄賂的監管力度,任 何僱員的個人違規或舞弊行為,將 會給公司聲譽帶來重大不利影響。 我們作為國際工程承包與服務商, 與中國政府、工程所在國政府、中 國金融機構、項目業主等不可避 免地進行必要的正常溝通或工作聯 繋,在此過程中,我們可能面臨僱 員個人違規,甚至舞弊風險。我們 將持續加強內部控制,進一步完善 公司反舞弊制度,強化責任追究, 同時繼續積極開展員工合規培訓, 提高彼等合規意識,增強彼等遵規 守法的自覺性。

#### V. PROSPECTS

In 2016, the Company will continue to uphold the principles of development-oriented strategies, foundation consolidation, synergies integration as well as innovations and breakthroughs, thereby facilitating the sustainable growth of the Company. In addition, the Company will further improve the promotions of the new three business sectors, namely the International Engineering Contracting Business, trading and services business and investment and financing business.

# A. Solidify our Foundation in the International Engineering Contracting Business, Stepped Up Efforts in Market Expansion and Speeding up the Implementation of Innovative Businesses

The Company will continue to step up its efforts in the expansion of the International Engineering Contracting Business market. On the one hand, it will continue to expand its share and influence in the traditional core market; on the other hand, it will strive to expand into the new markets along "One Belt and One Road" Initiative while actively exploring the high-end markets in (amongst others) Europe and the Middle East as well as new markets in (amongst others) Central and South America, with a view to achieving breakthroughs.

The Company will continue to strive to roll out "Investment - Driven EPC" projects while widening our project investment channels. In respect of investment type projects in familiar industries, the Company can leverage the advantages in its own brand and channels in an attempt to obtain a dominant development right in the initial stage of the project. The Company will also utilise the India industrial park project, in the husbandry sector of Serbia and in the agricultural sector of Astana to strive for breakthroughs in the areas of industrial parks, modern agriculture and other integrated regional development.

#### V. 前景

2016年,公司將繼續堅持發展戰略引領,強基固本、整合協同、創新突破,促進公司可持續發展。另外,公司將進一步完善新的三大業務板塊的推進,即國際工程承包業務、貿易與服務業務和投融資業務。

#### A. 堅實國際工程承包業務基礎,進一 步加大市場開拓力度,加快推進創 新業務

公司將不斷加大國際工程承包業務市場開拓的力度,既要持續擴大在傳統核心市場的份額和影響力,不 要努力拓展「一帶一路」沿線新市場,同時積極探索歐洲、中東地區等高端市場及中南美洲等新市場, 力爭實現項目突破。

# B. Facilitate the Continual Transformation and Upgrade of Trading and Services Business, with a View to Proactively Transforming into an Integrated Services Provider and Enhancing Operational Capabilities and Profitability

In the last two years, our trading and services business achieved considerable progress in transformation and development, and we defined the direction for business transformation such as onestop value-added services, off-line trading, new energy and cross-border e-commerce. Going forward, the Company will further explore the development model for the trading and services business and formulate a fixed operational model so as to enhance profitability, expand operational scale and enable a healthy development for the trading and services business.

In 2016, the Company will implement various reform measures to gradually build up the "Four Administrative Systems", namely the efficient business management system, the effective synergetic system, the justifiable resources allocation system and the comprehensive strategy development system. These will expedite the transformation of businesses of relevant subsidiaries and continue to strengthen our capabilities as a product valueadding service provider. The Company will step up the efforts in the strategic cooperation with local governments, sufficiently allocate resources from the local governments and leverage its preferential policies to expedite and realize a balanced development of the markets overseas and in the domestic front. Moreover, the Company will place much importance to put innovations into practice, actively facilitating the formulation of cross-border supply chain e-commerce services platform to create a new growth driver for trading business.

### B. 推動貿易與服務業務的持續轉型升級,積極向綜合服務商轉變,不斷提升經營與盈利能力

The Company will also continue to heighten our efforts in building our trading brand and keep fostering our core businesses, core products and core markets for the trading and services segment, so as to facilitate the business transformation and upgrade.

# C. Press forward the Development of Investment and Financing Business, Realizing the Goal of Integration of Investment and Financing

In 2016, the Company will accelerate the diversification of domestic financing and actively identify overseas financing models, embark on the credit grading assessment of the Company and study and explore non-bank financing channels such as overseas bond offerings to build up a comprehensive and multidimensional overseas financing platform. The Company will steadily expedite the overseas investment businesses primarily comprised of the Thar coal-electric integration project in Pakistan, so as to achieve breakthroughs in overseas investment business. The Company will also further accumulate the experience in the investment driven business of the Company, and continue to conduct preliminary researches and studies for the investment in markets of (amongst others) Pakistan, Serbia, Indonesia and Nigeria, which are markets that the Company plans to invest in, with a view to preparing for the expansion of investment-driven type of business of the Company.

Moreover, the Company will continue to complete the formulation of overseas investment and financing platform building around China Everbest and gradually improve the relevant investment system and operational administrative functions to set up a monitoring and control system overseas so as to provide support for the realization of the Company's strategic planning on regionalization and localization.

度,持續打造貿易與服務板塊的核心業務、核心產品、核心市場,推 進業務轉型升級。

#### C. 推進投融資業務的發展,實現投融 資一體化目標

另外,公司將繼續完成以華盛昌為 中心的公司境外投融資平台搭建工 作,並逐步完善相關投資制度和經 營管理職能,建立境外平台管控體 系,為公司區域化、屬地化戰略規 劃的實現提供支持。

#### D. Integrate Resources and Step Up Efforts in Synergy among Different Business Segments

In 2016, the Company will roll out corresponding policies to encourage and facilitate the synergetic development among each business segment, including the establishment of a sharing mechanism for overseas organizations, strive for undertaking the International Engineering Contracting Business, trading and services business, investment and financing business delivering synergetic development in every core market.

#### E. Formulate the Six Key Management Systems and Enhance Corporate Governance Capabilities

Going forward, the Company will put emphasis on the formulation of the six key management systems, comprising engineering contracting, finance, legal, investment and financing, corporate culture and social responsibilities, so as to create CMEC's unique competitive strengths for the solid support of market expansion and business development.

#### F. Intensify International Cooperation to Expedite Global Market Expansion

In 2016, the Company will further expedite strategic cooperation with leading enterprises around the globe, such as GE, so as to diversify ways for cooperation for achievement of mutual benefits and win-win situation, and to leverage their professional expertise and local channels to strengthen the development capabilities in new markets and new business sectors, thereby realizing the Company's breakthroughs in the high-end market.

#### D. 整合資源,加大各業務板塊的協同 力度

2016年,公司將出台相應的政策 以鼓勵促進各業務板塊間的協同 發展,包括建立海外機構的共享機 制,力爭在每個核心市場都能實現 國際工程承包業務、貿易與服務業 務、投融資業務的協同發展。

### E. 打造六大管理體系,提升企業治理能力

今後,公司要著力打造工程承包、 財務、法律、投融資、企業文化 及社會責任六大管理體系,形成 CMEC獨具特色的競爭優勢,有力 地支撐市場開拓及業務發展。

#### F. 深化國際合作,推動全球市場拓展

2016年,公司將進一步深入推進 與通用電氣等全球領先企業的戰略 合作,拓寬合作方式,互利共贏, 藉助其專業能力和當地渠道提高公司在新市場、新業務領域的開發能力,實現公司在高端市場的突破。

#### FINAL DIVIDENDS

The Board recommended the distribution of a final dividend of RMB0.1989 per Share (pretax) for 4,125,700,000 Shares for the year ended December 31, 2015, representing a total amount of RMB820,601,730 (pre-tax).

According to the articles of association of the Company, dividends will be denominated and declared in Renminbi. Dividends on Domestic Shares will be paid in Renminbi and dividends on H Shares will be paid in Hong Kong dollars.

The proposed final dividend is subject to Shareholders' approval at the upcoming annual general meeting of the Company (the "AGM"). Subject to approval, the final dividend is expected to be distributed on or before October 31, 2016 to the holders of Domestic Shares and H Shares whose names appear in the register of member of the Company on the record date for dividend distribution. The Company will issue a separate announcement regarding the date of the upcoming AGM, the record date for the payment of H Share dividends and the dates of closure of register of members of the Company.

#### **CORPORATE GOVERNANCE**

The Group is committed to maintaining high standards of corporate governance to safeguard the interests of the Shareholders and to enhance corporate value and accountability. The Company has adopted the CG Code as its own code of corporate governance. The Company has complied with the code provisions as set out in the CG Code during the year ended December 31, 2015 and up to the date of this announcement. The Company will continue to review and enhance its corporate governance practices to ensure compliance with the CG Code.

#### 末期股息

董事會建議派付截至2015年12月31日止年度的末期股息,就4,125,700,000股股份每股人民幣0.1989元(税前),合共人民幣820,601,730元(税前)。

根據本公司章程規定,股息將以人民幣計值和 宣派。內資股的股息將以人民幣支付,而H股 的股息則以港元支付。

擬派發的末期股息須經股東於本公司應屆股東週年大會(「**股東週年大會**」)上批准。經批准後,末期股息預計於2016年10月31日或之前分派予於股息分派記錄日期名列本公司股東名冊的內資股及H股持有人。本公司將就應屆股東週年大會日期、支付H股股息的記錄日期及本公司暫停辦理股份過戶登記日期刊發獨立公告。

#### 企業管治

本集團致力於維持企業管治的高標準以確保股東利益及提高公司價值及問責性。本公司已採用《企業管治守則》作為其企業管治守則。本公司於截至2015年12月31日止年度至本公告日期一直遵守《企業管治守則》所載的守則條文。本公司將繼續檢討及提升其企業管治常規,以確保遵守《企業管治守則》。

### MODEL CODE FOR SECURITIES TRANSACTIONS

The Company adopted the Model Code as its own code of conduct regarding Directors' securities transactions on terms no less exacting than the required standard set out in the Model Code. Upon specific enquiry of all the Directors and Supervisors, all the Directors and Supervisors confirmed that they had complied with the Model Code during the year ended December 31, 2015.

The Company also adopted its own code of conduct regarding employees' securities transactions on terms no less exacting than the standard set out in the Model Code for the compliance by its relevant employees who are likely to be in possession of unpublished price-sensitive information of the Company in respect of their dealings in the Company's securities.

### PURCHASE, SALE OR REDEMPTION OF THE LISTED SECURITIES

During the year ended December 31, 2015, the Company did not redeem any of its H Shares listed on the Stock Exchange nor did the Company or any of its subsidiaries purchase or sell any of such Shares.

#### **AUDITORS**

Ernst & Young (安永會計師事務所) and Ernst & Young Hua Ming LLP (Special General Partnership) (安永華明會計師事務所 (特殊普通合夥)) were appointed as the Company's international and domestic auditors, respectively, for the year ended December 31, 2015. The 2015 consolidated financial statements of the Company prepared in accordance with IFRS have been audited by Ernst & Young.

#### 證券交易的標準守則

本公司已採納《標準守則》,作為其董事進行證券交易的行為守則,其條款不遜於《標準守則》所載的規定準則。對全體董事及監事的專門查詢後,各董事及監事均確認,彼等於截至2015年12月31日止年度一直遵守《標準守則》。

本公司亦已採納其僱員證券交易的行為守則, 該套守則不遜於《標準守則》所訂標準,由可 能擁有本公司未公佈股價敏感資料的相關僱員 在買賣本公司證券時遵守。

#### 購買、出售或贖回上市證券

於截至2015年12月31日止年度,本公司並無贖回其於聯交所上市的任何H股,而本公司或其任何附屬公司亦無購買或出售任何該等股份。

#### 核數師

截至2015年12月31日止年度,安永會計師事務所及安永華明會計師事務所(特殊普通合夥)分別獲委任為本公司國際核數師及境內核數師。根據國際財務報告準則編製的本公司2015年合併財務報表已由安永會計師事務所審核。

#### REVIEW OF RESULTS BY AUDIT COMMITTEE

The Company established an audit committee and adopted the written terms of reference in compliance with the CG Code. The primary duties of the audit committee are to review and supervise the financial reporting process and internal controls system. The audit committee comprises one Non-executive Director, namely Mr. WANG Zhian and two Independent Non-executive Directors, namely Mr. LIU Li (committee chairman) and Ms. LIU Hongyu.

The audit committee reviewed the Company's annual consolidated results for the year ended December 31, 2015.

# PUBLICATION OF THE AUDITED CONSOLIDATED ANNUAL RESULTS AND 2015 ANNUAL REPORT ON THE RESPECTIVE WEBSITES OF THE STOCK EXCHANGE AND THE COMPANY

This annual results announcement is published on the respective websites of the Stock Exchange (www.hkexnews.hk) and the Company (www.cmec.com). In accordance with the requirements under the Listing Rules which are applicable to the reporting period, the 2015 annual report containing all the information about the Company set out in this preliminary announcement of results for the year ended December 31, 2015 will be dispatched to the Shareholders and published on the respective websites of the Stock Exchange and the Company in due course.

#### 審計委員會審閱業績

本公司已遵照《企業管治守則》成立審計委員會,並採納其書面職權範圍。審計委員會的主要職責為審閱及監督財務申報程序及內部監控制度。審計委員會由一名非執行董事(即王治安先生)及兩名獨立非執行董事(即劉力先生(委員會主席)及劉紅宇女士)組成。

審計委員會已審閱本公司截至2015年12月31日 止年度的全年合併業績。

#### 分別於聯交所及本公司的網站刊登經審計 合併全年業績及2015年年報

本全年業績公告分別於聯交所網站 (www.hkexnews.hk)及本公司網站(www.cmec.com) 上刊登。根據適用於報告期的《上市規則》規 定,本公司將於適當時候向股東寄發載有該截 至2015年12月31日止年度業績初步公告中所載 的關於本公司的所有數據的2015年年報,並分 別在聯交所及本公司的網站上刊登。

### DEFINITIONS AND GLOSSARY OF 定義及技術術語表 TECHNICAL TERMS

"Board" the board of Directors of the Company

「董事會」
本公司董事會

"CAGR" compound annual growth rate

「複合年增長率」 複合年增長率

or "CMEC"

"CG Code" the Corporate Governance Code set out in Appendix 14 to the Listing

Rules

「《企業管治守則》」 載於《上市規則》附錄十四之《企業管治守則》

"Company", China Machinery Engineering Corporation\* (中國機械設備工程股份 "Our Company" 有限公司), a joint stock company with limited liability incorporated in

the PRC on January 18, 2011, and except where the context indicates otherwise, includes (i) our predecessors and (ii) with respect to the period before our Company became the holding company of its present subsidiaries, the business operated by it and its present subsidiaries or

(as the case may be) their predecessors

「公司」、「本公司」或 中國機械設備工程股份有限公司,一家於2011年1月18日在中國註冊 「中國機械工程」 成立的股份有限公司;除非文義另有所指,否則包括:(i)我們的前身

及(ii)就本公司成為其現時附屬公司的控股公司前的期間而言,其及

其現時附屬公司或(視情況而定)其前身經營的業務

"Core Sectors" the core sectors of our International Engineering Contracting

Business which are the power sector, transportation sector and

telecommunications sector

「核心行業」
我們國際工程承包業務的核心行業為電力能源行業、交通運輸行業及

電子通訊行業

"developing countries" according to the World Bank, developing countries can refer to the

countries with low- and middle-income economies, which are those with

a gross national income per capita of less than US\$12,275

「發展中國家」 根據世界銀行的資料,發展中國家可指經濟體收入處於低及中水平的

國家,其人均國民總收入少於12,275美元

"Director(s)" the director(s) of our Company

「董事 本公司董事

"Domestic Share(s)" ordinary shares in our capital, with a nominal value of RMB1.00 each,

which are subscribed for and paid up in Renminbi

「內資股」 我們股本中的普通股,每股面值為人民幣1.00元,乃以人民幣認購及

繳足

"ENR" Engineering News-Record magazine, a publication that provides news,

analyses, commentary and data about the global construction industry

and an independent third party

「ENR」 《工程新聞記錄》雜誌,一本提供有關全球建造業消息、分析、評論

及數據的刊物,為一名獨立第三方

"EPC"

[EPC]

"Group", "we" and "us"

「集團 | 或「我們 |

"Harbin Power"

「哈爾濱電站|

"Hong Kong dollars" or "HK\$"

「港元|

"H Share(s)"

「H股」

"IFRS" 「國際財務報告準則 |

"independent third party(ies)"

「獨立第三方」

a common form of contracting arrangement whereby the contractor is commissioned by the project owner to carry out such project work as design, procurement, construction and trial operations, or any combination of the above, either through the contractor's own labor or by subcontracting part or all of the project work, and be responsible for the quality, safety, timely delivery and cost of the project

承包安排的常見形式,即承包商受項目擁有人的委託進行設計、採 購、施工及試工等項目工作,或任何上述的組合(無論是通過承包商 本身的人員或分包部分或所有項目工作),並對項目的質量、安全、 工期及成本負責

the Company and, except where the context otherwise requires, all its subsidiaries

本公司及除文義另有所指外,包括其所有附屬公司

Harbin Power System Engineering and Research Institute Co., Ltd.\* (哈爾濱電站設備成套設計研究所), a subsidiary of China National Electric Engineering Co., Ltd.\* (中國電力工程有限公司). SINOMACH entrusted the Company to manage 100% equity interests of China National Electric Engineering Co., Ltd.\* (中國電力工程有限公司) pursuant to an equity custodian agreement entered into by SINOMACH and the Company on February 5, 2016

哈爾濱電站設備成套設計研究所,中國電力工程有限公司的子公司。 國機根據與本公司於2016年2月5日訂立的股權託管協議,委託本公司 管理中國電力工程有限公司100%股權

Hong Kong dollars, the lawful currency of the Hong Kong Special Administration Region of the PRC 港元,中國香港特別行政區法定貨幣

overseas listed foreign shares in our ordinary share capital with a nominal value of RMB1.00 each, which are listed on the Main Board of the Stock Exchange and subscribed for and traded in HK\$

我們普通股本中的境外上市外資股,每股面值人民幣1.00元,以港元 認購及買賣,並於聯交所主板上市

International Financial Reporting Standards 國際財務報告準則

person(s) or company(ies) which is (are) independent of the directors, supervisors, controlling shareholder, substantial shareholder and the chief executive (such terms as defined in the Listing Rules) of the Company or any of its subsidiaries or an associate of any of them 獨立於本公司或其任何附屬公司的任何董事、監事、控股股東、主要 股東及行政總裁(定義見《上市規則》)或任何一方的聯繫人的個人或 公司

"International Engineering Contracting Business" 「國際工程承包業務」

the International Engineering Contracting Business conducted by our Group with a primary focus on EPC projects

由本集團開展, 並以EPC項目為重點的國際工程承包業務

"Ipsos"

Ipsos Hong Kong Limited, an independent third party, is part of Ipsos SA and it conducts research on market profiles, market size, share and segmentation analyses, distribution and value analyses, competitor tracking and corporate intelligence; it is responsible for conducting a comprehensive research on the industry information included in this announcement and providing the relevant data

「益普索」

益普索香港有限公司\*,一名獨立第三方,為Ipsos SA的一部分,其開展市場概況、市場規模、份額及細分分析、分銷及價值分析、競爭對手追蹤及企業情報的研究;其對本公告內的行業資料展開全面調查並提供相關數據

"Ipsos Report"

a report prepared by Ipsos Hong Kong Limited, an independent third party, on the global infrastructure engineering industry and international trading industry in general, and the infrastructure engineering industry and international trading industry in the developing countries in particular, which was commissioned by us and issued on March 27, 2015

「益普索報告」

由我們委託獨立第三方益普索香港有限公司\*於2015年3月27日刊發有關全球基礎設施建設工程行業與國際貿易行業整體(特別是有關發展中國家的基礎設施建設工程行業與國際貿易行業)的報告

"Listing Rules"

the Rules Governing the Listing of Securities on the Stock Exchange, as amended from time to time

「《上市規則》」

《聯交所證券上市規則》(經不時修訂)

"Model Code"

the Model Code for Securities Transactions by Directors of Listed Issuers set out in Appendix 10 to the Listing Rules

「《標準守則》|

《上市規則》附錄十所載《上市發行人董事進行證券交易的標準守則》

"non-Core Sectors"

any sectors that do not fall within the Core Sectors of our International Engineering Contracting Business

「非核心行業」

任何並非屬於我們國際工程承包業務核心行業的行業

"Other Businesses"

the other businesses conducted by our Group, other than the International Engineering Contracting Business and the Trading Business, which include, among others, logistic services, exhibition services, tendering agency services, export-import agency services, design services and other services

「其他業務」

本集團開展的其他業務(國際工程承包業務及貿易業務除外),其中包括物流服務、展覽服務、招標代理服務、進出口代理服務、設計服務及其他服務

"PRC" 「中國 | The People's Republic of China

中華人民共和國

"RMB" or "Renminbi"

「人民幣」

Renminbi, the lawful currency of the PRC

人民幣,中國法定貨幣

"Share(s)"

share(s) in the share capital of our Company, with a nominal value of

RMB1.00 each, including our Domestic Shares and H Shares

本公司股本中每股面值人民幣1.00元的股份,包括內資股及H股

"Shareholder(s)"

"SINOMACH"

「股東 |

「股份」

holder(s) of our Share(s) 我們的股份持有人

China National Machinery Industry Corporation\* (中國機械工業集團

有限公司), a state-owned enterprise established in the PRC on May 21,

1988, our controlling shareholder

「國機」 我們的控股股東中國機械工業集團有限公司,一家於1988年5月21日

在中國成立的國有企業

"SINOMACH Group"

「國機集團」

SINOMACH and its subsidiaries, which excludes our Group

國機及其附屬公司,不包括本集團

"Sinosure" China Export & Credit Insurance Corporation (中國出口信用保險公

司), a policy-oriented insurance company specializing in export credit

insurance in the PRC and an independent third party

「中國信保」 中國出口信用保險公司,一家在中國專營出口信用保險的政策性保險

公司和獨立第三方

"Stock Exchange"

「聯交所 |

The Stock Exchange of Hong Kong Limited

香港聯合交易所有限公司

"subsidiary(ies)"

「附屬公司」

has the meaning ascribed thereto under the Listing Rules

具有《上市規則》賦予該詞的涵義

"Supervisor(s)"

「監事」

the supervisor(s) of the Company

本公司監事

"Trading Business"

「貿易業務 |

the international and domestic trading business conducted by our Group

本集團進行的國際和國內貿易業務

"US dollars" or "US\$"

「美元 |

United States dollars, the lawful currency of the United States

美元,美國的法定貨幣

per cent. or percentage 百分比

\* Denotes English translation of the name of a Chinese company or entity or vice versa and is provided for identification purposes only. \* 指中國公司或實體名稱的英文譯名或相反情況,僅供識別。

承董事會命

中國機械設備工程股份有限公司

董事長

孫柏

## By Order of the Board China Machinery Engineering Corporation\* SUN Bai

Chairman

Beijing, the PRC, March 29, 2016

As at the date of this announcement, the Executive Directors are Mr. SUN Bai (Chairman) and Mr. ZHANG Chun (President); the Non-executive Directors are Mr. WANG Zhian, Mr. YU Benli and Mr. ZHANG Fusheng; and the Independent Non-executive Directors are Mr. LIU Li, Ms. LIU Hongyu, Mr. FANG Yongzhong and Mr. WU Tak Lung.

中國北京,2016年3月29日

於本公告日期,執行董事為孫柏先生(董事長)及張淳先生(總裁);非執行董事為王治安 先生、余本禮先生及張福生先生;以及獨立非 執行董事為劉力先生、劉紅宇女士、方永忠先 生及吳德龍先生。

\* For identification purposes only.

\* 僅供識別。