10. CSR Performance Data Overview

Employee Data

As at 31 December 2017, the Group has 13,050 employees.⁶⁹

Total workforce (by employee type, contract type and gender)⁷⁰

| | Male | Female | Total |
|---------------|-------|--------|--------|
| Employee type | | | |
| Permanent | 5,406 | 7,287 | 12,693 |
| Non-permanent | 122 | 235 | 357 |
| Total | 5,528 | 7,522 | 13,050 |
| Contract type | | | |
| Full-time | 5,503 | 7,423 | 12,926 |
| Part-time | 25 | 99 | 124 |
| Total | 5,528 | 7,522 | 13,050 |

Total workforce (by employee category and gender)⁷¹

| Rank | Male | Female | Total |
|--|-------|--------|--------|
| Departmental/ Division heads or above | 453 | 295 | 748 |
| Middle management | 2,632 | 2,500 | 5,132 |
| General employees | 2,443 | 4,727 | 7,170 |
| Total | 5,528 | 7,522 | 13,050 |

Total workforce (by age and geographical region)⁷²

| Geographical region | Age 18-30 | Age 31-40 | Age 41-50 | Age above 50 | Total |
|------------------------------|--------------|--------------|--------------|-----------------|--------|
| Hong Kong | 3,039 | 2,904 | 3,730 | 1,900 | 11,573 |
| The mainland | 145 | 123 | 102 | 16 | 386 |
| Southeast Asia and Others | 506 | 382 | 174 | 29 | 1,091 |
| Total | 3,690 | 3,409 | 4,006 | 1,945 | 13,050 |

⁶⁹ G4-9, HKEx B1.1

⁷⁰ G4-10, HKEx B1.1

⁷¹ G4-LA12, HKEx B1.1

72 G4-10, G4-LA12, HKEx B1.1

Total number of new hires (by gender, age and geographical region)⁷³

| | Number | Rate |
|---------------------------|--------|--------|
| By gender | | |
| Male | 1,414 | 10.83% |
| Female | 1,837 | 14.08% |
| By age | | |
| Age 18-30 | 2,365 | 18.12% |
| Age 31-40 | 596 | 4.57% |
| Age 41-50 | 213 | 1.63% |
| Age above 50 | 77 | 0.59% |
| By geographical reg | ion | |
| Hong Kong | 2,857 | 21.89% |
| The mainland | 48 | 0.37% |
| Southeast Asia and Others | 346 | 2.65% |
| Total | 3,251 | 24.91% |

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Employee turnover (by gender, age and geographical region)⁷⁴

| | Rate |
|---------------------------|--------|
| By gender | |
| Male | 7.12% |
| Female | 8.73% |
| By age | |
| Age 18-30 | 9.90% |
| Age 31-40 | 3.56% |
| Age 41-50 | 1.88% |
| Age above 50 | 0.51% |
| By geographical region | |
| Hong Kong | 14.12% |
| The mainland | 0.23% |
| Southeast Asia and Others | 1.50% |
| Total | 15.85% |

Return to work and retention after parental leave (by gender)⁷⁵

| | Male | Female |
|---|------|--------|
| Total number of employees who took parental leave | 185 | 213 |
| Return to work rate | 98% | 98% |

Average training hours and percentage of employees trained (by employee category and gender) $^{76}\,$

Average training hours: 58.0 Total number of employees trained: 12,975 (99.4%)

| | Male | | Female | |
|---|---|--|---|--|
| | Average training hours (hours) | Percentage of employees trained | Average training hours (hours) | Percentage of employees trained |
| By rank | | | | |
| Departmental/ Division heads or above | 33.1 | 3.4% | 33.5 | 2.3% |
| Middle management | 45.3 | 20.1% | 54.0 | 19.1% |
| General employees | 73.5 | 18.6% | 63.0 | 36.0% |
| Overall | 56.8 | 42.1% | 58.8 | 57.4% |

Occupational health and safety performance⁷⁷

| | Male | Female | Total |
|---|------|--------|-------|
| Injury rate ⁱ | 0.19 | 0.34 | 0.28 |
| Lost day rate ^{i,ii 78} | 2.02 | 12.94 | 8.33 |
| Total number of work-related fatalities ^{iii 79} | 0 | 0 | 0 |

i All "injury rates" and "lost day rates" are normalised to 200,000 worked hours, which is approximately equal to the number of hours worked by 100 full-time employees in one year.

ii "Number of lost days" refers to the working days lost due to an occupational injury sustained by an employee for which the employee misses one or more scheduled workdays after the day of the injury.

iii "Fatality" is the death of an employee or contractor as a result of an occupational injury incident in the course of employment.

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- 77 G4-LA6 78 HKEx B2.2
- ⁷⁹ HKEx B2.1

Environmental Performance⁸⁰

| | Unit | 2017 | 2016 | Percentage change |
|--------------------------------|-----------------------------|------------|------------|-------------------|
| Paper ⁸¹ | | | | |
| Paper purchases | kg | 564,367 | 514,430 | +10% |
| Paper purchase | intensity | | | |
| By number of employees | kg/person | 50 | 46 | +8% |
| Total energy con | nsumption ^{82, 83} | 3 | | |
| Total electricity | kWh | 95,840,478 | 91,891,188 | +4% |
| consumption | GJ | 345,026 | 330,808 | +4 70 |
| Total Towngas | unit | 49,366 | 44,900 | +10% |
| consumption | GJ | 2,370 | 2,155 | +1070 |
| Total fuel consumption for | L | 73,292 | 60,142 | +22% |
| corporate fleet ⁸⁴ | GJ | 2,624 | 2,153 | +2270 |
| Energy intensity ⁸⁵ | | | | |
| By number of employees | GJ/person | 31 | 30 | +3% |

| | Unit | 2017 | 2016 | Percentage change |
|--|-----------------------------------|---------------------|--------|-------------------|
| Greenhouse gas | s (GHG) emiss | sions ⁸⁶ | | |
| Direct GHG emissions (Scope 1) ⁸⁷ | tCO ₂ e | 324 | 277 | +17% |
| Indirect GHG emissions (Scope 2) ⁸⁸ | tCO ₂ e | 65,087 | 61,697 | +5% |
| Other indirect GHG emissions (Scope 3) ⁸⁹ | tCO ₂ e | 107 | 118 | -9% |
| Total GHG emissions ⁹⁰ | tCO ₂ e | 65,517 | 62,092 | +6% |
| Greenhouse gas (GHG) emissions intensity ⁹¹ | | | | |
| By number of employees | tCO ₂ e/person | 5.8 | 5.6 | +4% |
| By floor area | tCO ₂ e/m ² | 0.27 | 0.26 | +4% |

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⁸⁰ To enhance data coverage, most data figures of 2017 and 2016 (restated) now include the Group's major businesses in Hong Kong (BOCHK, BOC Credit Card and BOC Life). (G4-22)

- ⁸³ Including main properties, office towers and most branches of the Group, except public electricity consumption of specific buildings
- ⁸⁴ Including diesel and gasoline use of BOCHK, but excluding that of BOC Credit Card and BOC Life
- 85 G4-EN5

- ⁸⁶ Calculated based on the Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purposes) in Hong Kong issued by the Environmental Protection Department and the Electrical and Mechanical Services Department
- ⁸⁷ G4-EN15; including GHG emissions related to Towngas and vehicles
- ⁸⁸ G4-EN16; including GHG emissions related to electricity and Towngas
- ⁸⁹ G4-EN17; including GHG emission related to water consumption and wastewater discharge
- ⁹⁰ HKEx A1.1, HKEx A1.2
- ⁹¹ G4-EN18, HKEx A1.1, HKEx A1.2

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⁸¹ G4-EN1

⁸² G4-EN3, HKEx A2.1

| | Unit | 2017 | 2016 | Percentage change |
|-------------------------------------|------------------------|---------|---------|-------------------|
| Water consumption ^{92, 93} | | | | |
| Total water consumption | m³ | 180,503 | 197,686 | -9% |
| Water consump | tion intensity | | | |
| By number of employees | m ³ /person | 16 | 18 | -10% |
| Waste disposal ⁹ | 4 | | | |
| General waste | kg | 757,952 | 742,390 | +2% |
| Major waste rec | overed ⁹⁵ | | | |
| Non-hazardous [®] | 6 | | | |
| Waste paper | kg | 265,929 | 432,376 | -38% |
| Plastic bottle | kg | 206 | 214 | -4% |
| Aluminium can | kg | 188 | 213 | -12% |
| Food waste | kg | 71,925 | 85,165 | -16% |
| Hazardous ⁹⁷ | | | | |
| Rechargeable battery | pcs | 107 | 120 | -11% |
| Electronic waste | pcs | 3,119 | 5,398 | -42% |
| Fluorescent lamp | pcs | 1,154 | 929 | +24% |
| Toner cartridge | pcs | 220 | 192 | +15% |

Cases of discrimination and corruption

| | Number |
|---|--------|
| Incidents of discrimination98 | 0 |
| Confirmed incidents of corruption ⁹⁹ | 0 |

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92 G4-EN8, HKEx A2.2

- ³³ Including main properties, office towers and most branches of the Group, except public water consumption of
- specific buildings ⁹⁴ G4-EN23, HKEx A1.6; including main properties and office towers

⁹⁵ G4-EN23, HKEx A1.6; including main properties and office towers

96 HKEx A1.4

97 HKEx A1.3

98 G4-HR3

99 G4-SO5, HKEx B7.1

