

(Incorporated in the Cayman Islands with limited liability) Stock Code: 6113



Environmental, Social and Governance Report

### **ABOUT THIS REPORT**

This report is prepared in accordance with Appendix 27 — Environmental, Social and Governance Reporting Guide ("ESG Guide") under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules").

The report mainly reviews and reports the environmental, social and governance performance of the Group's operation in Malaysia. The report covers the financial year ended 31 December, 2018. The scope of the disclosure covers the six contact centres of the Group situated within the central business district of Kuala Lumpur, Malaysia.

### ESG Strategy, Management Approach, Priority and Objective

Our main ESG strategy is our vision to become the most respected outsourced contact service provider in Malaysia.

We believe that it is important to formulate effective strategies to balance the economic, environmental and social benefits of our activities with our other business objectives. We have fully integrated ESG considerations into our operations as part of our corporate development strategy, with a particular focus on:

- Identifying the relevant matters with significant effect on UTS's operation in the ESG aspects;
- Updating or adopting policies on work safety, environmental protection, social responsibility management and corporate governance;
- Reviewing and conducting risk assessment in respect of UTS's impact on health, safety, environment and society; and
- Monitoring UTS's activities in the areas of health, safety, environmental protection and social responsibility.

### **Our Environmental Commitment**

Protecting the environment is the prime value of our business. We strive to create and maintain a clean and safe environment when carrying out our business activities.

### Emission

Due to our business nature which mainly involves office works, no pollutants are produced, emitted or discharged during the course of provision of our outbound contact services.

In order to maintain a sustainable environment, we adopt a greenhouse gas policy to minimise the greenhouse gas impact resulting from our activities. For details of measures that included in the greenhouse gas policy please refer to A 1.5 of the Environmental Performance table on page 7 of this report. During the year ended 31 December 2018, we were in compliance with relevant local laws and regulations that have a significant impact on us.

#### **Use of Resources**

We adopt a green office policy, in which efficient use of electricity, paper, water and resources are strongly encouraged. For efficient use of paper, we encourage: (i) using electronic communication instead of paper as far as is practicable; (ii) reusing papers, letterheads and envelopes and (iii) double-sided printing instead of single-sided printing. For efficient use of resources, we encourage: (i) using automatic pencil leads and ball pen refills; (ii) employees to bring their own cups instead of using paper cups; (iii) employees to reuse plastic bags, recycle glass bottles and aluminum cans; and (iv) recycling of printer cartridges and toners. For efficiency use of electricity and water, please refer to A2.3 and A2.4 of the Environmental Performance table on pages 8 and 9 of this report.

#### Quality Control of Our Service and Development and Training for Our Workforce

We are committed to deliver high quality of services. We strive to:

- Provide effective and reliable services to fully meet the requirements, needs and expectations of our clients;
- Comply with the requirements of all relevant standards, ordinance, statutes, regulations, and company's code of conduct;
- Undertake all activities in efficient and effective manners; and
- Provide appropriate trainings to staff members for activities affecting service quality.

In order to ensure the completeness and accuracy of the information delivered by our telemarketing sales representatives, we (i) provide training to our telemarketing sales representatives on the relevant outbound contact service skills and ethics before they start duties; (ii) monitor the conversation between our telemarketing sales representative and the call recipient real-time through silent monitoring or voice logs after the completion of the conversation; and (iii) carefully control the content of the presentation script used by our telemarketing sales representatives from time to time. Such presentation script is prepared in collaboration with our client and the relevant database owner and prior consent to the final form must be obtained from our client and the relevant database owner before it is put into use. The presentation script usually includes a set of frequently asked questions and replies for our telemarketing sales representatives to respond to call recipients' questions.

Our training and development department is responsible for the training and development of our employees as well as the employees of one database owner which we are responsible to manage and train. As at 31 December, 2018, there were 20 trainers and coaches in our training and development department possessing relevant working experience of approximately 3.2 years in average.

Newly recruited telemarketing sales representatives are required to attend training conducted by our training and development department. The training curriculum usually covers information about our Group, our clients, the relevant contact service skills as well as general product knowledge. Telemarketing sales representatives are assessed at the end of the training to ensure that they have the skills and abilities to perform their duties. For any new services or any significant variation to the features of the services, the telemarketing sales representatives are required to attend classroom training and are required to pass the services assessment test which is usually in the form of role play prior to the launch of the project.

The coaches from our training and development department also provide on-the-job training at the contact centres. This involves our telemarketing sales representatives being coached side-by-side in a buddy programme where coaches would listen to their calls and guide them to close sales and improve call quality. Our coaches also conduct training sessions to improve their skill levels and motivation and are also responsible for providing product specific training on a project basis.

In addition, the team leaders are required to attend at least 30 hours of continuous professional development each year to keep their skill sets stay afresh and updated. These trainings include trainings on technical and product knowledge as well as motivational, leadership and sales skills.

Various programmes aiming at improving staff's motivation and skills are organised regularly, such as programmes on stress management and sales skills.

### **Managing Our Suppliers**

When looking for suppliers, we only engage those who share the same level of commitment for quality. We consider:

- Previous work history with the Group;
- Their ability to conform with the agreed quality and contract requirements; and
- Past track records.

Meetings may be held during servicing period to ensure that the suppliers meet our agreed requirements. Records are taken to keep track of the quality issues and appropriate remedial measures will be taken if necessary. Those suppliers with outstanding performance are added to our approved vendor list.

### **Data Protection**

Our Group handles a large amount of sensitive personal information, including, inter alia, names and telephone numbers of the call recipients, and thus we treat data security of paramount importance.

In order to ensure that there is no misuse or unauthorised use of personal data obtained from the database owner, our Group only uses the personal data received from the database owners according to the terms of the respective contract. Our Group also handles the personal data obtained from the database owner in strict confidence. We constantly work with database owners and our clients closely to devise customised data security measures for each project in order to address data security requirements.

We restrict access to information and databases on a stringent need-to-know basis, allowing us to secure a reasonable level of risk management and maintain confidentiality of the information and databases. Currently, we implement the following key data security measures:

Physical environment: There are security measures in place to ensure physical security of the data. These measures include:

- Segregating contact centres into different working zones for different projects. Each zone is guarded by its own access card system, so that only authorised staff can access each zone;
- Installing surveillance cameras in each contact centre, working zone and server room;
- Stationing security personnel at the building's main entry point for surveillance purpose;
- Requiring all telemarketing sales representatives to store their personal belongings in lockers provided. Recording devices including mobile phones and pens are not allowed at their workstations;
- Implementing clean desk policy at the contact centres so that all telemarketing sales representatives do not leave any documents or papers etc., after off duties and there is no place for them to temporarily store sensitive documents;
- Disabling the removable storage device ports for all contact centre staff computers;
- Implementing password controls on network printing, copying machines and fax machines limited to supervisory staff; and
- Restricting all telemarketing sales representatives from internet or email access, only necessary materials are made available to them in the form of call scripts.

System security: There are security measures in place to ensure security in every process of our operation, including data access, transmission, storage and purging. These measures include:

- Requiring confidential data be accessed by authorised staff only through designated user accounts and passwords;
- Requiring our clients to deliver encrypted or password-protected soft copies of calling data and only authorised and designated personnel in our information technology department are allowed to download and upload calling data;
- Network connectivity and data exchange with our clients or database owners is protected by firewall and regularly monitored by staff of our information technology department;
- Configuring and controlling information visible to contact centre staff via our CRM system. Staff can generally only view the name of the call recipient while the telephone number is masked;
- Disabling the alteration of data by contact centre staff;
- Deleting and purging our database after provision of services or after an agreed period has elapsed, witnessed by clients or database owners upon request; and
- Encrypting back-up data.

Our Group's measures to prevent hackers from attacking our systems include installing anti-virus software on servers and workstations, applying security patches and updates of operating systems, protecting the network connectivity with our clients by firewalls and disabling unnecessary services on servers and ports on firewalls.

All documents containing personal data are strictly controlled. The internal and external documents are recorded and archived following established procedures. All outgoing documents are screened to ensure no confidential information is leaked.

### **Our Workforce**

Being a service provider, our competitive edge lies in the capabilities of our employees. Through the ingenuity of the employees, the Group is able to continuously raise the frontier on sustainability. The Group works hard to create and maintain a work environment that not only facilitates creativity, but is also a place where employees are inspired for excellence.

As at 31 December 2018 the Group had a total of 1,341 employees, comprising 546 male and 795 female.

As the Group continues to expand its business, it is becoming even more important for us to attract and retain a talented workforce. The Group is committed to developing and deploying an innovative talent management system that anticipates and meets both the strategic needs of the Group and the employees. During the recruitment process, all candidates have an equal opportunity to compete for positions that are assigned based on the individual's qualifications and experiences. We believe that a team with diversity is a competitive advantage and understand that we can achieve our corporate vision only with the full commitment, creativity and cooperative spirit of our team. The Group is committed to banishing all kinds of discrimination and inequality. Our vision is to accelerate our business growth by creating a vibrant and inclusive work environment.

We comply with Minimum Wage Order, Employment (Restriction) Act 1968 and Employment Act 1955. Employees Provident Fund under the Employees Provident Fund Act 1991 and social security under the Employees' Social Security Act 1969 and Employment Insurance System Act 2017 covered all our employees in Malaysia.

Our Group generally pays our telemarketing sales representatives and their team leaders and managers a fixed salary and performance linked commission, such as attendance-linked commission and commission given for achieving daily or monthly sales target; while our Group generally pays other staff a fixed salary and discretionary bonus.

In addition to providing all employees with a competitive remuneration package, the Group has provided them with additional benefits to boost employee morale and happiness, such as (i) annual incentive free trip, (ii) employee insurance coverage such as group hospital and surgical, group personal accident and group term life insurance, (iii) monthly sales drives based on various unique theme, and (iv) festive season office premises decoration competition.

The Group complies with the relevant legal and regulatory requirements relating to staff compensation, dismissal, rest periods and anti-discrimination.

### **Keeping Our Employees Healthy and Well**

The physical features of the work environment may affect to employees' physiological health. Understanding that the employees typically spend the majority of their working hours in the office, we are committed to promoting employee well-being.

For the year ended 31 December 2018, we did not experience any significant incidents or accidents in relation to workers' safety or any non-compliance with the applicable laws and regulations relevant to work safety and health issues nor fines or penalties for non-compliance of safety laws and regulations were imposed on us. Further, we have implemented a corporate wellness program to promote employee well-being. For details of the program, please refer to B2.3 of the Environmental Performance table on page 10 of this report and the 2018 Corporate Wellness Programs Calendar.

### **Employer Awards and Recognition**

In our aspiration to be an employer of choice, we won a few awards from Contact Centre Association of Malaysia (CCAM) during the year ended 31 December 2018. The details of the awards are listed as follows:

- 2018 Best of The Best Outsource Contact Centre
- 2018 Gold Award for the Best Outsourced Outbound Contact Centre (Above 100 Seats Category)
- 2018 Gold Award for the Best Outsourced Outbound Contact Centre (Under 100 Seats Category)
- 2018 Gold Award for the Best New Contact Centre Campaign/Programme
- 2018 Gold Award for the Best Customer Relationship Management for Contact Centre
- 2018 Gold Award for the Best Contact Centre Recruitment & Retention Programme
- 2018 Gold Award for the Best Business/Data Analysis for Contact Centre
- 2018 Silver Award for the Best Outsourced Outbound Contact Centre (Under 100 Seats Category)
- 2018 Silver Award for the Best Innovative Adoption Award

### **Creating Sustainable Value for the Community**

Our Group strives to create sustainable value for not only the business community, but also the local communities. For the year ended 31 December 2018, our Group has raised funds for various charitable organisations in Malaysia. Through the participation in these community projects, we have fostered cross-team collaboration and strengthened team spirit while doing something good for the community.

### **Charitable Donations**

Apart from participation in various volunteering activities and community campaigns, the Group has been keen to make charitable donations to support community development. Over the past financial year, a total of approximately RM120,000 has been donated to various non-profit or charitable organisations.



### **ENVIRONMENTAL PERFORMANCE**

<b>15</b> Types of emissions and respective emissions data	N/A	The majority of our operation takes place in our office premises in Kuala Lumpur, Malaysia and carbon	
	N/A		
		emission is the main type of emission produced as a result of our operation. All wastewater discharge is managed by the building management and therefore is immaterial to our operation.	
		The main contributor to our carbon emission is resulted from our office premises' electricity consumption.	
otal greenhouse gas emission	CO <sub>2</sub> /Metric Tons	594	
otal hazardous waste produced and, where appropriate, intensity	N/A	The Group does not produce any hazardous waste.	
otal non-hazardous waste produced nd, where appropriate, intensity	N/A	The Group's waste mainly consists of office support such as paper. This does not represent a mate impact on our Group for the time being. Going forw we will consider the need to measure our n hazardous waste when it is applicable	
Description of measures to mitigate emissions and results achieved	N/A	The measures that we adopt to mitigate emissions include but not limited to:	
		(i) turning off lights during lunch hour in all the office premises;	
		(ii) upgrading of lights used in the office premises from fluorescent lights to LEDs;	
		(iii) turning on power saver modes for office equipment;	
		(iv) adopting optimal power consumption method; and	
		(v) keeping the office premises from direct sunlight through installing solar window film and blinds.	
	otal hazardous waste produced and, where appropriate, intensity otal non-hazardous waste produced nd, where appropriate, intensity	Total hazardous waste produced and, N/A where appropriate, intensity Total non-hazardous waste produced N/A nd, where appropriate, intensity	

	Indicator	Unit	Performance Data	
A1.6	Description of how hazardous and N/A non-hazardous wastes are handled, reduction initiatives and results achieved		The majority of our wastes are general office refuse which is disposed by the building management. The following initiatives have been implemented to reduce our waste production:	
			(i) reusable office supplies and cutleries;	
			(ii) recycling bins for paper, metal, and plastic waste;	
			<ul> <li>(iii) employees are encouraged to bring their own lunch or eat out to reduce the amount of takeout packaging wastes; and</li> </ul>	
			(iv) all single-sided printed papers are saved for printing draft and internal documents.	
A2 Use	of Resources			
A2.1	Total Electricity Usage	kWh	801,752	
	Electricity intensity	kWh/employee	598	
A2.2	Water consumption in total and intensity	N/A	Not applicable. The Group's water is supplied and managed by the building management.	
A2.3	Description of energy use efficiency initiatives and results achieved	N/A	The Group adopts the following energy use efficiency initiatives:	
			(i) measure and evaluate the lighting intensity in the office and remove all unnecessary lighting fixtures; and	
		<ul> <li>energy saving reminders are posted on all the electrical equipment such as computers, printers and fax machine; and next to all the switches.</li> </ul>		
			For the year ended 31 December 2018, the Group recorded an increase of approximately 25,986 kWh usage of electricity as compared to the amount recorded for the year ended 31 December 2017.	

	Indicator	Unit	Performance Data
A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency initiatives and results achieved	N/A	Water consumption is relatively insignificant, however the Group has actively engaged employees in water saving practices such as reminding employees to turn off the water tap while lathering and scrubbing hands, then turn it back on to rinse.
A2.5	Total packaging material used for finished products	N/A	Immaterial for the Group's operation
A3 The	Environmental and Natural Resources		
A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them	N/A	Due to the nature of our office-based operation, our activities have minimal impacts on the environment and the natural resources. Nevertheless, we have implemented several resources saving initiatives to further reduce our environmental impacts as mentioned on page 8 of this report.

### **SOCIAL PERFORMANCE**

	Indicator	Unit	Performance Data/Section
B1 Empl	ovment		
B1.1	Total number of employees	Number of People	1,341
	Total number of male employees	Number of People	546
	Total number of female employees	Number of People	795
B1.2	Employee turnover rate	N/A	18%
32 Healt	h and Safety		
32.1	Number of work-related fatalities	Number of People	0
B2.2	Last days due to work injury	Number of People	0

	Indicator	Unit	Performance Data/Section	
B2.3	Description of occupational health and safety measures adopted, how	N/A	Measures implemented in our corporate wellness program include:	
	they are implemented and monitored		(i) equipping our various contact centres with refreshment area;	
			(ii) organising sports or other outdoors activities on a monthly basis; and	
			(iii) supplying refreshments to employees at our various call centres from time to time.	
			We have monitored the effectiveness of our program by actively seeking employees' feedback and suggestions for improvement through different engagement activities.	
B3 Dev	elopment and Training			
B3.2	Average training hours completed per employee	Number of hours	40 hours per employee for telemarketing sales representatives and team leaders	
B4 Lab	our Standard			
B4.1	Description of measures to review employment practices to avoid child and forced labour	N/A	Our Group has a zero tolerance policy towards child labour and forced labour and strictly follows major human rights declarations and applicable labour law Our Group screens through all recruits to ensur- employment contracts are duly signed in compliance with the local labour laws. During the year ended 3 December 2018, we did not identify any issue with child labour and forced labour within our Group.	
B5 Sup	ply Chain Management			
B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, how they are implemented and monitored	N/A	Please refer to the paragraph headed "Managing Our Suppliers" in this report.	

	Indicator	Unit	Performance Data/Section
R6 Prod	luct Responsibility		
B6.3	Description of practices relating to observing and protecting intellectual property rights	N/A	Please refer to the paragraph headed "Data Protection" in this report.
B6.4	Description of quality assurance process and recall procedures	N/A	Please refer to the paragraph headed "Quality Contro of our Service and Development and Training for Our Workforce" in this report.
B6.5	Description of consumer data protection and privacy policies, how they are implemented and monitored	N/A	Please refer to the paragraph headed "Data Protection" in this report.
B7 Anti	-Corruption		
B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period	Number of cases	0
B7.2	Description of preventive measures and whistle-blowing procedures, how they are implemented and monitored	N/A	Our Group has zero-tolerance policy towards all corruption and fraud activities and strictly follows the Malaysian Anti-corruption Commission Act 2009. We have effectively communicated our expectations and values with the employees and vendors through our company policies. Employees are encouraged to report any suspected activities through our established whistle-blowing platform.
B8 Com	munity Investment		
B8.1	Focus areas of contribution	N/A	The Group engages in fund raising on behalf of charitable organisations in Malaysia.
B8.2	Total time contribution	N/A	During the year ended 31 December 2018, we raised funds on behalf of the various charitable institutions including but not limited to:
			(i) Society of Blind in Malaysia; and
			(ii) The United Nations Children's Fund ("UNICEF").

### 2018 CORPORATE WELLNESS PROGRAMS CALENDAR February 2018



The Group celebrated Chinese New Year with a special acrobatic lion dance performance in front of all the employees. The performance include a few dangerous acrobatic stunts by one of the Malaysia's top lion dance troupes.

This lion dance are part of our annual Chinese New Year celebration across the Group.





### March 2018

In recognition for 2017 Sales Challenge reward, 31 employees consisting of 25 Telemarketing Sales Representatives, 5 Team Managers and 1 Operation Managers were offered a paid trip to Beijing, China.

The trip was held between 29 March to 2 April 2018.

This trip was an annual reward to our top performers for their outstanding performance in prior year.

Among the historical places that the team visited are The Great Wall of China and the Birds Nest Stadium.





### May and June 2018

In conjunction with the holy month of Ramadhan, the Group organized a special breaking fast event that involves all employees across the Group's six contact centres in Kuala Lumpur.

This event was held for five (5) consecutive days to cater for the huge numbers of employees from various projects and support departments across the Group.





During the Ramadhan month, the Group had run a charity drive campaign to collect as much donation as possible for a few non-profit organisations and charity homes.

Throughout the charity drive, a total contribution of RM20,000 in the form of monetary and worth of goods purchased collected from the employees and the Company was distributed to the respective recipients on 9 June 2018.



Persatuan Penyayang Nur Iman Kuala Lumpur & Selangor (Nur Iman Caring Society of Kuala Lumpur & Selangor)



Pertubuhan Kebajikan Anak Yatim Al-Nasuha (Al-Nasuha Orphanage Welfare Organisation)



Persatuan Kebajikan Orang Terabai dan Warga Emas Rumah Kasih Kuala Lumpur (Welfare Society for the Homeless and Elderly of Kuala Lumpur)



July 2018



As part of festival celebration, Hari Raya is celebrated with a 'Raya' festive theme decoration.

Further, employees also came to work with their best festive costumes and dresses in that month.



### August 2018

Inter Futsal Tournament was held on 12 August 2018 at Ampang Sport Planet, Ampang Jaya with more than 200 employees participation across the Group.

This tournament was open for both male and female categories.







### October 2018

One of the annual charity events, Blood Donation and Organ Pledge Campaign was held at one of our Contact Centres at Plaza See Hoy Chan, Jalan Raja Chulan, Kuala Lumpur on 25 October 2018.

This charity event is in collaboration with National Blood Centre (Pusat Darah Negara) and Lions Club Kuala Lumpur North.

During the day, we received marvellous participation not just from our Group's employees but also support from employees of other companies around the venue.

We have managed to collect a total of 216 blood bags on that single event — the highest record so far.









### November 2018

This month the Group celebrated the Festival of Lights, Deepavali. To embrace the multi-racial employees among the Group, we have organised the Deepavali festive contact centres decoration and dress down day across the Group.



Further, in the month of November, we organized an Inter Bowling Tournament that was held at Ampang Superbowl, Ampang Jaya. It was open to all employees with total participation of more than 160 employees.

Among the prizes that were given on that tournament were Best Team, Best Male and Best Female category.



### December 2018

It was a Christmas month and the Group celebrated with contact centres celebration and Christmas theme dress down day again.



As part of the Group initiatives toward employees' well-being, we have launched Welfare Initiative — Opening School campaign at the end of December 2018.

The main objective of this campaign is to provide financial assistance to all qualified employees with children attending school to lighten their burden in preparing for the incoming 2019 school opening session. A total of 30 employees have received the assistance from this welfare initiative.

