



創業集團(控股)有限公司

NEW CONCEPTS HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)
(於開曼群島註冊成立的有限公司)

Stock Code 股份代號 : 2221



ANNUAL REPORT 年報 2021



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CORPORATE INFORMATION

公司資料

Executive Directors

Mr. Zhu Yongjun (*Chairman of the Board*)
 Ms. Qin Shulan (*Chief Executive Officer*)
 (resigned on 17 August 2020)
 Mr. Cai Jianwen (resigned on 30 September 2020)
 Mr. Pan Yimin (appointed on 24 March 2021)
 Mr. Lee Tsi Fun Nicholas

Non-executive Directors

Dr. Ge Xiaolin (appointed on 2 July 2020)
 Dr. Zhang Lihui

Independent Non-executive Directors

Mr. Lo Chun Chiu, Adrian
 Dr. Tong Ka Lok
 Mr. Choy Wai Shek, Raymond, *MH, JP*

Audit Committee

Dr. Tong Ka Lok (*Chairman*)
 Mr. Lo Chun Chiu, Adrian
 Mr. Choy Wai Shek, Raymond, *MH, JP*

Nomination Committee

Mr. Lo Chun Chiu, Adrian (*Chairman*)
 Dr. Tong Ka Lok
 Mr. Choy Wai Shek, Raymond, *MH, JP*
 Mr. Zhu Yongjun

Remuneration Committee

Mr. Choy Wai Shek, Raymond, *MH, JP* (*Chairman*)
 Mr. Lo Chun Chiu, Adrian
 Dr. Tong Ka Lok
 Mr. Cai Jianwen (resigned on 30 September 2020)
 Mr. Lee Tsi Fun Nicholas (appointed on 30 September 2020)

Company Secretary

Mr. Lee Tsi Fun Nicholas

Authorised Representatives

Mr. Zhu Yongjun (appointed on 30 September 2020)
 Mr. Cai Jianwen (resigned on 30 September 2020)
 Mr. Lee Tsi Fun Nicholas

Registered Office

Windward 3, Regatta Office Park
 PO Box 1350, Grand Cayman
 KY1-1108
 Cayman Islands

Headquarters, Head Office and Principal Place of Business in Hong Kong

Office B, 3/F, Kingston International Centre
 19 Wang Chiu Road, Kowloon Bay, Hong Kong

執行董事

朱勇軍先生 (*董事會主席*)
 秦妹蘭女士 (*行政總裁*)
 (於2020年8月17日辭任)
 蔡建文先生 (於2020年9月30日辭任)
 潘軼旻先生 (於2021年3月24日獲委任)
 李錫勛先生

非執行董事

葛曉麟博士 (於2020年7月2日獲委任)
 張立輝博士

獨立非執行董事

羅俊超先生
 唐嘉樂博士
 蔡偉石先生, 榮譽勳章, 太平紳士

審核委員會

唐嘉樂博士 (*主席*)
 羅俊超先生
 蔡偉石先生, 榮譽勳章, 太平紳士

提名委員會

羅俊超先生 (*主席*)
 唐嘉樂博士
 蔡偉石先生, 榮譽勳章, 太平紳士
 朱勇軍先生

薪酬委員會

蔡偉石先生, 榮譽勳章, 太平紳士 (*主席*)
 羅俊超先生
 唐嘉樂博士
 蔡建文先生 (於2020年9月30日辭任)
 李錫勛先生 (於2020年9月30日獲委任)

公司秘書

李錫勛先生

授權代表

朱勇軍先生 (於2020年9月30日獲委任)
 蔡建文先生 (於2020年9月30日辭任)
 李錫勛先生

註冊辦事處

Windward 3, Regatta Office Park
 PO Box 1350, Grand Cayman
 KY1-1108
 Cayman Islands

總部、總辦事處及香港主要營業地點

香港九龍灣宏照道19號
 金利豐國際中心3樓B室

CORPORATE INFORMATION

公司資料

Independent Auditor

BDO Limited
25/F Wing on Centre
111 Connaught Road
Hong Kong

Legal Advisers

As to Hong Kong law
Loong & Yeung Solicitors
Room 1603, 16/F China Building
29 Queen's Road Central
Central, Hong Kong

As the Cayman Islands law
Appleby
2206-19, Jardine House
1 Connaught Place
Central, Hong Kong

Principal Bankers

Industrial and Commercial Bank of China (Asia) Limited
33rd Floor, ICBC Tower
3 Garden Road
Central
Hong Kong

Principal Share Registrar and Transfer Office

Ocorian Trust (Cayman) Limited
Windward 3, Regatta Office Park
PO Box 1350, Grand Cayman
KY1-1108, Cayman Islands
(name changed from Estera Trust (Cayman) Limited
from 6 April 2020)

**Hong Kong Branch Share Registrar
and Transfer Office**

Tricor Investor Services Limited
Level 54, Hopewell Centre
183 Queen's Road East
Hong Kong

Stock Code

2221

Company Website

<http://www.primeworld-china.com>

獨立核數師

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香港
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永安中心25樓

法律顧問

有關香港法律
龍炳坤、楊永安律師行
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有關開曼群島法律
毅柏律師事務所
香港中環
康樂廣場一號
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主要往來銀行

中國工商銀行(亞洲)有限公司
香港
中環
花園道3號
中國工商銀行大廈33樓

股份過戶登記總處

Ocorian Trust (Cayman) Limited
Windward 3, Regatta Office Park
PO Box 1350, Grand Cayman
KY1-1108, Cayman Islands
(原名為Estera Trust (Cayman) Limited
於2020年4月6日後更改)

香港股份過戶登記分處

卓佳證券登記有限公司
香港
皇后大道東183號
合和中心54樓

股份代號

2221

公司網址

<http://www.primeworld-china.com>



CHAIRMAN'S STATEMENT

主席報告



Dear Shareholders,

The current Year was still a year of complexity and uncertainty. The outbreak of COVID-19 in the beginning of 2020 led to various draconian measures, among others, city lockdown, shut-down of restaurants and schools, traveling restriction, etc. resulting from series of quarantine arrangements, where it impacted the global economy in various layers including rise in unemployment, business shutdown, ups and downs in financial markets and increase in uncertainties.

Following the outbreak of COVID-19, the economy in mainland China and Hong Kong subsequently managed to have a gradual upturn and indeed, the Group's operations, foundations in Hong Kong and environmental protection in mainland China were substantially resumed to normal in the third quarter of 2020.

In the following years, it will be full of opportunities and challenges. First of all, the "14th Five-Year Plan" further promotes the sustainable development of the ecological and environmental protection new policies and stipulations are implemented related to the environmental protections, which drives more competition and upholds the market standards, while on the other hand more regionwide environmental protection supervision is conducted and imposes more regulatory requirement is over the industry.

各位股東：

本年度仍舊是形勢複雜及不明朗的一年。2020年初爆發COVID-19後，一系列防疫安排下，封城、關閉餐廳及學校、出行限制等多種嚴厲措施的實行，對全球經濟造成多個層面的衝擊，包括失業率上升、企業停工、金融市場起起落落及不確定性攀升。

COVID-19爆發後，中國內地及香港經濟逐步重拾升軌，事實上，本集團位於香港的業務及基地以及中國內地的環保業務於2020年第三季度大體上恢復至正常水平。

未來數年充滿商機亦遍佈挑戰。首先，「十四五規劃」進一步推動生態環保可持續發展。環保方面的新政策及法規落實，令競爭加劇，拉高市場標準，另一方面卻帶來更廣範圍的區域環保監控，行業面臨更多監管要求。

CHAIRMAN'S STATEMENT
主席報告

Nevertheless, we are still conservatively optimistic that both of our construction and environmental protection business will be better off through the government committed public expenditure and national incentives and/or policies to be promulgated.

We would like to give our most sincere greetings to all the colleagues of the Group for their hard work and dedication in the past few years, and also express faithful thanks to the shareholders and stakeholders for their full support.

Zhu Yongjun
Chairman of the Board
Hong Kong, 25 June 2021

雖然如此，我們仍對建築及環保業務抱持保守樂觀態度，認為政府大力投入公共開支及將予頒佈的全國性鼓勵措施及／或政策會令該兩項業務前景更光明。

我們謹向集團全體同儕表達最誠摯的謝意，感謝他們過去幾年的精誠努力及全心奉獻，同時亦向鼎力支持我們的股東及持份者衷心致以感謝。

董事會主席
朱勇軍
香港，2021年6月25日



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

The Group is principally engaged in (i) provision of foundation works, civil engineering contractual service and general building works (the “Construction Business”); (ii) environmental protection projects including kitchen waste treatment, industrial water treatment and strategic investments in environmental protection related projects (the “Environmental Protection Business”); and (iii) the industrial fluids system services (the “Industrial Fluids Business”) at the beginning of the Year. During the Year, the Industrial Fluids Business was discontinued due to the Group’s creditor’s enforcement of its pledged shares in Vimab Holding AB in early April 2020 as detailed in the section headed “Business Review — III Industrial Fluids Systems Service” below.

BUSINESS REVIEW

I Construction Business

During the Year, the Group disposed of 100% equity interest in New Expansion Global Limited (“NEGL”) which principally engaged in civil engineering works and building works to an independent third party at the consideration of HK\$24,000,000. The revenue from NEGL for FY2021 (calculated from 1 April 2020 up to the completion date of the disposal) was approximately HK\$14,151,000 (FY2020: HK\$1,593,000).

During the Year, revenue generated from construction segment was approximately HK\$504.9 million, representing a decrease of 5.6% from approximately HK\$535.0 million for FY2020. The decrease was mainly attributable to the decrease of the number of sizable projects undertaken by the Group during the Year.

The overall gross profit margin of the construction business increased to approximately 10.4% (FY2020: 6.9%). If the disposal of NEGL was excluded, the overall gross profit margin of the construction business would be approximately 10.7%. The significant improvement was attributable to the increase in projects with higher profit margin as compared with last year, and no unexpected increase in project costs due to delay in work progress.

本集團主要從事(i)提供地基工程、土木工程合約服務及一般屋宇工程(「建築業務」); (ii)環保項目, 包括餐廚垃圾處理、工業廢水處理及環保相關項目的策略性投資(「環保業務」); 及(iii)於本年度初的工業流體系統服務(「工業流體業務」)。於本年度, 由於本集團債權人於2020年4月初強制執行其在Vimab Holding AB的已質押股份, 故工業流體業務已告終止, 詳見下文「業務回顧 — III工業流體系統業務」一節。

業務回顧

I 建築業務

於本年度, 本集團向一名獨立第三方出售新展環球有限公司(「新展環球」)的全部股權, 代價為24,000,000港元, 該公司主要從事土木工程及屋宇工程業務。新展環球於2021財政年度(由2020年4月1日起至出售完成日期止)的收入約為14,151,000港元(2020財政年度: 1,593,000港元)。

於本年度, 建築分部產生的收入約為504,900,000港元, 較2020財政年度約535,000,000港元下跌5.6%, 主要是由於本年度內本集團承包的大型項目數目減少所致。

建築業務的整體毛利率上升至約10.4%(2020財政年度: 6.9%)。倘撇除新展環球的出售, 則建築業務的整體毛利率將約為10.7%。出現明顯改善是由於利潤率較高的項目較去年增加, 以及並無因工程延期導致項目成本出乎意料增加所致。

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Revenue from this segment is generated from both public and private sector projects with approximately 53.0% of the segment revenue contributed by the foundation projects in public sectors. Out of the total segment revenue of HK\$504.9 million, the key contributors were (i) a foundation project in HKBU contributing approximately HK\$113.5 million during the Year; and (ii) a foundation project in Tuen Mun Hin Fat Lane and North Point Java Road contributing approximately HK\$103.3 million during the Year.

The Group has completed a total of 9 projects in FY2021 (FY2020: 12 projects) and secured 3 new projects (2020: 11 new projects) during the Year with aggregated contract value of approximately HK\$523.7 million (FY2020: approximately HK\$695.8 million). All new projects secured during the Year had commenced construction, and 1 out of 3 new projects was completed during the Year. As at 31 March 2021, 4 projects were in progress (FY2020: 11 projects in progress). Details of the completed projects and the projects in progress are set out as follows:

Completed projects

Name of project 項目名稱	Location 地點	Sector 範疇	Main category of work 工程主要類別
1 Happy Valley Project 跑馬地項目	17A & B Ventris Road, Happy Valley, Hong Kong 香港跑馬地雲地利道17A及B號	Foundation 地基	Construction of Bored Piles, Pipe Pile, Geotechnically Instrumentation, ELS and Pile Cap Works 鑽孔樁、管樁、土力監察儀器安裝、挖掘及側邊支護以及樁帽工程施工
2 Yuen Long project 元朗項目	Y. L. Y. L. 532, Junction of Wang Yip Street West and Hong Yip Street, Tung Tau Industrial Area, Yuen Long 元朗東頭工業區宏業西街及康業街交界元朗市地段第532號	Foundation 地基	ELS, Pile Cap & Decontamination Soil 挖掘及側邊支護、樁帽工程以及去污泥土
3 Kai Tak (Site B) project 啟德(B地盤)項目	Kai Tak Development Area (Site B) 啟德發展區(B地盤)	Foundation 地基	Construction of Bored Pile 鑽孔樁施工
4 Water treatment project 濾水設施項目	Sheung Shui, Silver Mine Bay, Siu Ho Wan and Ma On Shan 上水、銀礦灣、小蠔灣及馬鞍山	Foundation 地基	Construction of Mini-Piling Works 微型樁打樁工程施工

此分部的收入源自公私營項目，當中約53.0%源自公營地基項目。總分部收入504,900,000港元中，主要貢獻來自(i)香港浸會大學地基項目，於本年度貢獻約113,500,000港元；及(ii)屯門顯發里及北角渣華道地基項目，於本年度貢獻約103,300,000港元。

於2021財政年度，本集團合共完成9個項目(2020財政年度：12個項目)，亦於本年度取得3個(2020年：11個)新項目，合約總值約為523,700,000港元(2020財政年度：約695,800,000港元)。所有於本年度取得的新項目已動工；於3個新項目中，1個已於本年度竣工。於2021年3月31日有4個(2020財政年度：11個)在建項目。已完成項目及在建項目的詳情載列如下：

完成項目



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Name of project 項目名稱	Location 地點	Sector 範疇	Main category of work 工程主要類別
5 HKBU project 浸大項目	Hong Kong Baptist University, 30 Renfrew Road, Kowloon, Hong Kong 香港九龍聯福道30號香港浸會 大學	Foundation 地基	Construction of Bored Pile, ELS and Pile Cap Works 鑽孔樁、挖掘及側邊支護以及樁帽工程 施工
6 Hung To Road project 鴻圖道項目	32 Hung To Road, Kwun Tong, Kowloon 九龍觀塘鴻圖道32號	Foundation 地基	Construction of Bored Pile 鑽孔樁施工
7 Kwun Tong project 觀塘項目	Kwun Tong 觀塘	Foundation 地基	Construction of Mini-piles 微型樁施工
8 Kwai Chung, Lam Tin Street project 葵涌藍田街項目	Nos 2-16 Lam Tin Street, Kwai Chung, HK 香港葵涌藍田街2-16號	Foundation 地基	Construction of Foundation, ELS and Pile Cap Works 地基、挖掘及側邊支護以及樁帽工程 施工
9 Tung Chung Area 100 project 東涌第100區項目	Tung Chung Area 100 東涌第100區	Foundation 地基	Construction of Bored Pile 鑽孔樁施工

Projects in Progress

在建項目

Name of project 項目名稱	Location 地點	Sector 範疇	Main category of work 工程主要類別
1 Palace Museum project 故宮博物館項目	West Kowloon Cultural District, West Kowloon, Tsim Sha Tsui 尖沙咀西九龍西九龍文化區	Foundation 地基	Mini-piles and Grout Curtain Works 微型樁及灌漿帷幕工程
2 Tuen Mun Hin Fat Lane and North Point Java Road Project 屯門顯發里及北角渣華 道項目	Hin Fat Lane, Tuen Mun and Java Road, North Point 屯門顯發里及北角渣華道	Foundation 地基	Construction of Foundation, ELS and Pile Cap Works 地基、挖掘及側邊支護以及樁帽工程 施工
3 Fanling North Project 粉嶺北項目	Fanling North New Development Area, Phase 1 粉嶺北新發展區第一階段	Foundation 地基	Construction of Mini Piles and Associated GIFW Works 微型樁及相關現場土地勘測工程
4 Wang Chiu Road Project 宏照道項目	Wang Chiu Road Phase 1, Kowloon Bay 九龍灣宏照道1期	Foundation 地基	Construction of Bored Pile, SHP, ELS and Pile Cap Works 鑽孔樁、SHP、挖掘及側邊支護以及 樁帽工程施工

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

II Environmental Protection Business

The Environmental Protection Business involves:

- (i) kitchen waste treatment;
- (ii) provision of EPC (engineering, procurement and construction) services and environmental improvement solutions relating to environment projects (the “Provision of Environmental EPC Solutions”); and
- (iii) industrial water treatment.

For the Year, the Group’s revenue from the Environmental Protection Business decreased by approximately 23.8% to approximately HK\$86.6 million (FY2020: approximately HK\$113.6 million). Discussion and analysis on the business performances of kitchen waste treatment, provision of EPC operation and industrial water treatment are set out below.

1. Kitchen waste treatment

Revenue generated from kitchen waste treatment business comprises (i) construction revenue from Build-Operate-Transfer (“BOT”) projects under construction; and (ii) income from operating plants including government subsidy for kitchen waste treatment and sale of by-products including but not limited to organic fertilizers, grease, biogas, etc. produced during the process of kitchen waste treatment.

During the Year, revenue generated from kitchen waste treatment amounted to HK\$61.8 million (FY2020: HK\$66.8 million). Such decrease was mainly caused by certain quarantine arrangement under the outbreak of COVID-19 which lowered the collection and processing of kitchen waste in the first quarter of FY2021, which subsequently resumed to normal thereafter.

II 環保業務

環保業務涉及：

- (i) 餐廚垃圾處理；
- (ii) 提供有關環境項目的EPC(工程、採購及建設)服務及環境改善解決方案(「提供環境EPC解決方案」)；及
- (iii) 工業廢水處理。

於本年度，本集團來自環保業務的收入減少約23.8%至約86,600,000港元(2020財政年度：約113,600,000港元)。有關餐廚垃圾處理、提供EPC營運及工業廢水處理業務表現的討論及分析載於下文。

1. 餐廚垃圾處理

餐廚垃圾處理業務產生的收入包括(i)來自在建建造——經營——移交(「BOT」)項目的建築收入；及(ii)經營餐廚項目的收入(包括處理餐廚垃圾的政府補助以及餐廚垃圾處理過程中所產生副產品(包括但不限於有機肥料、油脂、沼氣等)的銷售額)。

於本年度，餐廚垃圾處理產生的收入為61,800,000港元(2020財政年度：66,800,000港元)。有關減少乃主要源於COVID-19疫情下若干檢疫安排，其減少了2021財政年度第一季度餐廚垃圾收集及處理，其後恢復至正常水平。



MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

Set out below are the developments of each of the kitchen waste plants of the Group during the Year:

(i) *Taiyuan Plant*

Taiyuan Plant is wholly-owned by the Group and operated under BOT model. The construction of the plant is in two phases with a total permitted capacity of 500 tons per day. Phase one facility of 200 tons per days was fully utilised where production facilities for phase two of Taiyuan plant with an addition capacity of 300 tons per days have been substantially installed, but the operation performance of phase two is subject to final quality review by the government of Taiyuan.

In the beginning of 2020, COVID-19 outbreak and thus led to certain quarantine arrangements including, among others, city lockdown, shut-down of restaurants and schools, etc., and the volume of kitchen waste treatment therefore dropped to an average of 48 tons per day in March 2020. As at 31 March 2021, capacity of Taiyuan Plant was about 264 tons per day.

On 8 February 2021, the Group entered into a disposal agreement with 北控十方(山東)環保能源集團有限公司 to dispose the entire equity interest in Taiyuan Plant at a consideration of RMB120,000,000 (equivalent to approximately HK\$141.98 million). Such disposal constituted a very substantial disposal and the Company has already obtained shareholders' approval on such disposal at the extraordinary general meeting held on 28 April 2021. As at 31 March 2021, the disposal has not yet completed, and therefore, Taiyuan Plant has been classified as a disposal group held for sale and presented separately in the statement of financial position as at 31 March 2021.

Details of disposal of the Taiyuan Plant are set out in the Company's announcement dated 8 February 2021 and circular dated 8 April 2021.

下文載列本集團各個餐廚垃圾項目於本年度的發展：

(i) *太原項目*

太原項目由本集團全資擁有，以BOT模式經營，建築工程共兩期，許可總處理量為每天500噸。每天200噸的第一期設施已全面使用，而太原項目新增處理量為每天300噸的第二期生產設施已大致安裝妥當，惟第二期的運作表現仍有待太原政府進行最終質量審查。

於2020年初，COVID-19爆發並引起若干檢疫安排，其中包括封城、餐廳及學校關閉等，故於2020年3月的平均餐廚垃圾處理量跌至每天48噸。於2021年3月31日，太原項目的處理量約為每天264噸。

於2021年2月8日，本集團與北控十方(山東)環保能源集團有限公司訂立一份出售協議，以代價人民幣120,000,000元(相等於約141,980,000港元)出售太原項目的全部股權。有關出售事項構成非常重大出售事項，且本公司已於2021年4月28日舉行的股東特別大會上獲股東批准有關出售事項。於2021年3月31日，該出售尚未完成，故太原項目已分類為持作出售的出售組別，並於2021年3月31日的財務狀況表中單獨列示。

出售太原項目的詳情載於本公司日期為2021年2月8日的公佈及日期為2021年4月8日的通函。

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(ii) Hefei Plant

Hefei Plant is 60%-owned by the Group and is operated under the BOT model with a permitted capacity of 200 tons per day. Hefei Plant has been undergoing a technology improvement, and its utilised capacity was therefore reduced to 100 tons per day as of 1 April 2019. Due to COVID-19, its capacity dropped from an average of 159 ton per day in December 2019 to 34 ton per day in March 2020. As at 31 March 2021, utilised capacity of Hefei Plant was about 205 tons per day.

Pursuant to the Hefei Plant acquisition agreement and capital injection agreement entered on 23 January 2017 (as supplemented by a supplemental agreement dated 16 August 2019), the vendor and creditor under such agreements, who are now the non-controlling shareholders of the Hefei Plant, guaranteed Hefei Plant's revenue from the sale of organic fertilizers shall be no less than (i) RMB5,950,000 (equivalent to approximately HK\$7,040,000) and RMB12,410,000 (equivalent to approximately HK\$14,683,000) for the first two years, respectively and RMB17,063,800 (equivalent to approximately HK\$20,190,000) per year thereafter until expiration of the concession right to operate Hefei Plant on 26 June 2038 ("Guaranteed Revenue"), upon the following conditions are fulfilled: (i) the normal production capacity of Hefei Feifan reaches 200 tons/day, and (ii) the quality of the underwritten production output meets with the national requirements set for the relevant organic fertilizers. Should the actual revenue from sales of organic fertilizers fall short of the Guaranteed Revenue in any particular year, the non-controlling shareholders shall make up the difference with the dividends they are entitled to receive from Hefei Plant.

(ii) 合肥項目

合肥項目由本集團擁有60%權益，以BOT模式經營，許可處理量為每天200噸。合肥項目一直進行技術提升，因此於2019年4月1日的已用處理量減至每天100噸。由於爆發COVID-19，故合肥項目的平均處理量由2019年12月的每天159噸減至2020年3月的每天34噸。於2021年3月31日，合肥項目的已用處理量約為每天205噸。

根據於2017年1月23日訂立的合肥項目的收購協議及注資協議(經日期為2019年8月16日的補充協議補充)，賣方及有關協議下的債權人(現為合肥項目的非控股股東)保證，銷售合肥項目有機肥料的收入將不少於(i)首兩年分別為人民幣5,950,000元(相等於約7,040,000港元)及人民幣12,410,000元(相等於約14,683,000港元)，其後每年為人民幣17,063,800元(相等於約20,190,000港元)，直至2038年6月26日合肥項目的經營特許權屆滿為止(「保證收入」)，惟須待下列條件達成：(i)合肥非凡正常產能達到每天200噸；及(ii)所承包生產產出質量符合就相關有機肥料設下的國家規定。倘任何個別年度銷售有機肥料的實際收入少於保證收入，則非控股股東須以彼等有權向合肥項目收取的股息彌補差額。



MANAGEMENT DISCUSSION AND ANALYSIS

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The technological improvement of Hefei Plant was completed during the Year where its normal production capacity resumes back to 200 tons per day. Subsequent to the end of the reporting period, Hefei Plant has been installing fertilizers-related equipment and will commence trial operations to determine whether the output meets the national requirement. As such, the Guaranteed Revenue was yet to take place for the Year but will be commenced in the coming financial year.

Announcement(s) will be made by the Company on the status of the Guaranteed Revenue as and when appropriate.

(iii) Loudi Plant

Loudi Plant was operated by Loudi Fangsheng Environmental Technology Co. Ltd# (婁底市方盛環保科技有限公司) (“Loudi Fangsheng”), an indirect 80%-owned subsidiary of the Company at the beginning of the Year.

During the Year, the Group acquired 20% equity interest in Loudi Fangsheng at a consideration of RMB6,110,600 (approximately HK\$6,954,000) and thereafter disposed 100% equity interest in Loudi Fangsheng to two independent purchasers at a consideration of RMB30,000,000 pursuant to a sale and purchase agreement dated 5 October 2020. The disposal was carried out with an aim to strengthen the Group’s financial position and liquidity. The disposal of Loudi Fangsheng was completed during the Year and resulted a loss of approximately RMB14,799,000 (approximately HK\$16,416,000). Details of the said disposal are set out in the Company’s announcement dated 5 October 2020.

合肥廠房的技術提升已於本年度完成，正常產能回復至每日200噸。在報告期末後，合肥廠房已安裝肥料相關設備，並會開始試行運作，以決定品是否符合國家規定。因此，本年度的保證收入尚未生效，但將於下一財政年度開始。

本公司將於適當時候就保證收入的狀況發表公佈。

(iii) 婁底項目

婁底項目由婁底市方盛環保科技有限公司(「婁底方盛」)於本年度初由本公司間接擁有80%權益的附屬公司)經營。

於本年度，本集團收購婁底方盛的20%股權，代價為人民幣6,110,600元(約6,954,000港元)，其後根據日期為2020年10月5日的買賣協議向兩名獨立買方出售婁底方盛的全部股權，代價為人民幣30,000,000元。進行該出售旨在加強本集團的財務狀況及流動性。婁底方盛的出售於本年度完成，並產生虧損約人民幣14,799,000元(約16,416,000港元)。上述出售的詳情載於本公司日期為2020年10月5日的公佈。

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(iv) Hanzhong Plant

In June 2017, the Group set up a joint venture company, namely Hanzhong Fancy Ascent Biological Technology Co. Ltd# (漢中市宜昇生物科技有限公司) (“Hanzhong JV”). Hanzhong JV was set up for the purpose of constructing a kitchen waste plant in Hanzhong with a total capacity of 300 tons per day, of which phase-one has a capacity of 150 tons per day (i.e. Hanzhong Plant).

The Group owned 92% interest in Hanzhong Plant at the beginning of the Year.

During the Year, the Group and the other 8% Hanzhong JV shareholder transferred 12% and 8% of their unpaid capital contribution right in Hanzhong Plant, respectively to Hanzhong Urban Construction Investment Development Co., Ltd. (漢中市城市建設投資開發有限公司) (“UCID”). Upon completion of the transfer, the shareholding in Hanzhong Plant is held as to 80% and 20% by the Group and UCID, respectively. UCID is a company established by the Hanzhong municipality government and the Company believed that the disposal would reduce the Group’s investment commitment in Hanzhong Plant, while the future construction and operations of Hanzhong Plant will be better off through the strong local support and connection of UCID.

The operation model of Hanzhong Plant is yet to be determined and its construction is yet to commence. UCID has been liaising with relevant government departments so as to speed up the signing of service concession arrangement agreement.

(v) Hancheng Plant

Hancheng Jiemu Environmental Technology Co. Ltd# (韓城潔姆環保科技有限公司) (“Hancheng Plant”) is a wholly-owned subsidiary of the Group.

(iv) 漢中項目

於2017年6月，本集團成立一間名為漢中市宜昇生物科技有限公司的合營公司(「漢中合營公司」)。成立漢中合營公司旨在於漢中市興建一個總處理量為每天300噸，而第一期處理量為每天150噸的餐廚垃圾項目(即漢中項目)。

本集團於本年度初擁有漢中項目的92%權益。

於本年度，本集團及其他8%權益漢中合營公司股東分別將於漢中項目的12%及8%未付出資權轉讓予漢中市城市建設投資開發有限公司(「城市建設」)。於轉讓完成後，漢中項目的股權分別由本集團及城市建設持有80%及20%。城市建設為一家由漢中市政府成立的公司，本公司認為是次出售將降低本集團對漢中項目的投資承擔，而漢中項目的未來建設及營運將通過城市建設的強大支援及聯繫得到更好的發展。

漢中項目的營運模式尚未釐定。亦未開始。城市建設一直與相關政府部門聯繫，以加快簽署服務特許權安排協議。

(v) 韓城項目

韓城潔姆環保科技有限公司(「韓城項目」)為本集團的全資附屬公司。



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In May 2018, Hancheng Plant was granted an exclusive concession right (BOT model) by Hancheng Federation of Supply and Marketing Cooperatives# (韓城市供銷合作聯合社) to operate a kitchen waste plant with capacity of 20,000 tons per annum for a term of 30 years.

During construction, certain design deficiencies were found in respect of the waste-water system of Hancheng Plant which have not been clearly illustrated in the environmental assessment report. Such deficiencies may result in the malfunction of Hancheng Plant's operation as well as imposition of penalty for output of polluted water.

The Group has put forward to the Hancheng Federation of Supply and Marketing Cooperatives for the modification of the Hancheng Plant design, but no agreement was reached. In FY2020, the Group received several reminders from the Hancheng Federation of Supply and Marketing Cooperatives urging for resumption of construction of Hancheng Plant, while on the other hand the Hancheng Municipal Ministry of Natural Resources issued an administrative penalty notice alleging Hancheng Plant occupied certain collective land. According to such notice, the ministry proposed penalties which require: (i) returning such occupied collective land; (ii) confiscate any building and facilities on such occupied collective land; and (iii) payment of penalty of approximately RMB260,000. As such, the construction of Hancheng Plant has been pending since FY2020 until the above matters are resolved.

During the Year, the Group has been negotiating with Hancheng Federation of Supply and Marketing Cooperatives for entering a proposed suspension of construction and clearance arrangement. No formal agreement has been reached as at the date of this report.

於2018年5月，韓城項目獲韓城市供銷合作聯合社授予獨家特許權(BOT模式)，經營一個處理量為每年20,000噸的餐廚垃圾項目，為期30年。

於施工期間，我們發現韓城項目廢水處理系統的若干設計缺陷，而這一設計缺陷並沒有在環境評估報告中清晰地闡述說明，以致存在韓城項目無法正常運作及因排放污水而遭罰款的可能性。

本集團已向韓城市供銷合作聯合社提出修改韓城項目的設計，但並無達成任何協議。本集團於2020財政年度接獲韓城市供銷合作聯合社多次提醒，促請韓城項目復工。另一方面，韓城市自然資源局亦發出行政處罰通知書，表示韓城項目佔用若干集體土地。按照有關通知，局方建議處罰如下：(i)交還有關所佔用集體土地；(ii)沒收有關所佔用集體土地上的建築物及設施；及(iii)罰款約人民幣260,000元。本集團已於局方聆訊中提交解釋，而韓城項目自2020財政年度起已停工，直至上述事宜解決為止。

本集團於本年度一直在與韓城市供銷合作聯合社磋商，以達成擬議的停建及清拆安排。截至本報告日期，尚未達成正式協議。

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2. Provision of Environmental Improvement Solutions

The Group's provision of environmental EPC solutions was initially carried by Clear Industry Company Limited ("Clear Industry"), a company acquired by the Group through cash and issuance of consideration shares under an acquisition agreement dated 2 November 2016 which was owned as to 51% by the Company at the beginning of the Year. Pursuant to the said acquisition agreement, Qingqin International Group Limited ("Qingqin") guaranteed if the audited net profit after tax of Clear Industry for each of the financial years ended 31 March 2017, 2018 and 2019 failed to meet with the agreed target, Qingqin shall compensate the shortfall between the actual profit and the agreed target profit to the Group. The said profit targets could not be met and the vendor should compensate RMB87,975,000 to the Group, whilst an amount of RMB7,987,500 cash consideration payable by the Group for the acquisition of Clear Industry remained outstanding.

During the Year, the parties to the acquisition agreement entered into a settlement agreement on 28 May 2020, pursuant to which the parties agreed to resolve the dispute over the outstanding cash consideration and the profit guarantee compensation by, among others, the Group returning the equity interest in Clear Industry to Qingqin, while Qingqin paying the Group a cash refund of RMB36,000,000 and the cash proceeds from disposal of the Company's consideration shares.

As of 31 March 2021, Qingqin refunded its committed balance of RMB16,000,000 in cash to the Group pursuant to the settlement agreement (as amended and supplemented by the first, second and third supplemental agreements in relation to the extension and reschedule of the time of repaying the cash refund and the disposal of the consideration shares). The disposal of consideration shares has not yet taken place as at the date of this report. Details of the settlement agreement are set out in the Company report dated 28 May 2020, 29 July 2020, 5 November 2020, 1 December 2020 and 7 May 2021.

2. 提供環境保護解決方案

本集團提供的環境EPC解決方案最初由Clear Industry Company Limited(「愷利爾」)進行，該公司由本集團根據日期為2016年11月2日的收購協議以現金及發行代價股份收購，於本年度初由本公司擁有51%的股權。根據上述收購協議，清勤國際集團有限公司(「清勤國際」)保證，倘愷利爾於截至2017年、2018年及2019年3月31日止財政年度各年的經審核除稅後純利未能達到協定目標，清勤國際將向本集團賠償實際溢利與協定目標溢利之間的差額。上述溢利目標未能實現，賣方應向本集團賠償人民幣87,975,000元，惟本集團就收購愷利爾應付的現金代價人民幣7,987,500元仍未支付。

於本年度，收購協議的訂約各方已於2020年5月28日訂立一份和解協議，據此，訂約各方已同意解決涉及未償還現金代價及溢利保證賠償的糾紛，方法為(其中包括)本集團向清勤國際退還愷利爾的股權，而清勤國際向本集團支付現金退款人民幣36,000,000元及出售本公司的代價股份的現金所得款項。

於2021年3月31日，根據和解協議(經第一、第二及第三份補充協議修訂及補充，內容有關延長及重新安排償還現金退款的時間及出售代價股份)，清勤國際以現金向本集團退還其承諾結餘人民幣16,000,000元。於本報告日期，出售代價股份尚未作實。和解協議的詳情載於公司日期為2020年5月28日、2020年7月29日、2020年11月5日、2020年12月1日及2021年5月7日的公佈。



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Since 1 April 2020 up to completion of the settlement agreement on 31 July 2020, Clear Industry and its main operating subsidiaries (together, the “Clear Industry EPC Group”) contributed revenue of approximately RMB13.1 million (equivalent to approximately HK\$15.1 million) to the Group as compared to approximately RMB41.5 million (equivalent to approximately HK\$46.8 million) in FY2020.

The Group ceased to consolidate the results, assets and liabilities of Clear Industry EPC Group upon completion of the settlement agreement, which resulted in a gain of approximately HK\$41,613,000.

Subsequent to the return of the equity interest in Clear Industry, the Group commenced its own EPC services in January 2021, but its EPC revenue is still minimal up to 31 March 2021.

3. Industrial water treatment

(i) Memsys Assets

The Group entered into a cooperation agreement with Cevital International (Dubai) Ltd. (“Cevital”) and established a joint venture company (“Memsys JV”) as to 50% by the Group and as to 50% by Cevital for the purpose of developing the market for the Memsys technology and its technical equipment in Asia with its exclusive rights to apply the Memsys technology in the PRC granted by Cevital. The Memsys JV has not commenced any business since its incorporation in September 2018. During the Year, the shareholders to the Memsys JV resolved to commence a voluntary liquidation for the Memsys JV and such liquidation is completed subsequent to the reporting period. The liquidation would have no material impact to the Group, and upon completion of liquidation of Memsys JV, the Group’s obligation under the cooperation agreement shall be discharged entirely.

自2020年4月1日起至於2020年7月31日和解協議完成為止，愷利爾及其主要營運附屬公司(統稱「愷利爾EPC集團」)為本集團貢獻收入約人民幣13,100,000元(相等於約15,100,000港元)，而於2020財政年度則約為人民幣41,500,000元(相等於約46,800,000港元)。

本集團已於和解協議完成後終止綜合計算愷利爾EPC集團業績、資產及負債，並產生收益約41,613,000港元。

退回愷利爾的股權後，本集團於2021年1月展開其自身的EPC服務，但直至2021年3月31日，EPC的收益仍處最低水平。

3. 工業廢水處理

(i) Memsys資產

本集團與Cevital International (Dubai) Ltd. (「Cevital」) 訂立一份合作協議，並成立一間合營公司(「Memsys合營公司」)，由本集團及Cevital各自擁有50%權益，旨在開發Memsys技術及其技術設備的亞洲市場，並獲Cevital授出於中國應用Memsys技術的獨家權利。自2018年9月註冊成立以來，Memsys合營公司尚未開展任何業務。於本年度，Memsys合營公司股東議決為Memsys合營公司開展自願清盤，而清盤於報告期後完成。清盤不會對本集團造成重大影響；於Memsys合營公司清盤完成後，本集團於合作協議下的義務將全面解除。

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(ii) *Beijing TDR Environ-Tech Co., Ltd** (北京天地人環保科技有限公司) (“TDR”)

The Group has been negotiating with the current TDR owners with a view to review the possible cooperation with TDR given the synergies between the technology and know-how of the Group in membrane distillation system and the Disc Tube Reverse Osmosis system for concentrated water possessed by TDR. Having considered the possible technological cooperation between the Group and TDR, the current TDR owners have agreed in principle to allow the Group to take participation in the equity of TDR on the basis of not more than RMB800 million (equivalent to approximately HK\$909.14 million) for 100% of TDR. In such case, the equity participation will be in the maximum of 3.25% for a consideration of RMB26.0 million (equivalent to approximately HK\$29.55 million) which will be deemed to have been satisfied by the TDR deposit paid by the Group to the previous TDR owner pursuant to a framework agreement entered into between the previous TDR owner and the Group in April 2017.

In July 2020, the Company entered into a memorandum of understanding with an affiliate of the TDR current owner pursuant to which the Company (or through its designated parties) intended to acquire about 18% equity interest in TDR.

The Group and the current TDR owners are negotiating the arrangement of such equity participation.

(ii) 北京天地人環保科技有限公司(「天地人」)

本集團一直與現時的天地人擁有人磋商，冀能因應本集團在膜蒸餾系統方面的技術及專業知識與天地人所擁有的高濃廢水碟管式反滲透系統的協同效益，審視與天地人的可能合作機會。考慮到本集團與天地人可能進行的技術合作，現時的天地人擁有人已原則上同意讓本集團以天地人100%權益相當於不超過人民幣800,000,000元(相等於約909,140,000港元)的基礎參與天地人股權。在有關情況下，股權參與將為最多3.25%權益，代價人民幣26,000,000元(相等於約29,550,000港元)將被視作已以本集團根據過往的天地人擁有人與本集團於2017年4月訂立的框架協議向過往的天地人擁有人支付的天地人按金清償。

於2020年7月，本公司與天地人現時擁有人的一名聯屬人士已訂立諒解備忘錄，據此，本公司(或透過其指定人士)有意收購天地人約18%股權。

本集團與現時的天地人擁有人現正磋商股權參與安排。



MANAGEMENT DISCUSSION AND ANALYSIS

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III Industrial Fluids Systems Service

Vimab is a company incorporated in Sweden and, together with its operating subsidiaries (the “Vimab Group”), is engaged in provision of on-site industrial fluids service including valve services and maintenance, tank cleaning and other equipment services. It was a wholly-owned subsidiary of the Company at the beginning of the Year.

Vimab was indebted to a fund (the “Fund”) in the principal of SEK131,000,000 (approximately HK\$101,509,000) under a loan agreement (the “Loan Agreement”), pursuant to which such indebtedness was secured (the “Pledge”) by all the issued shares of Vimab (the “Pledged Shares”) and shall be repaid in full by 16 April 2021. According to the Loan Agreement, the Fund has the right to call for immediate full repayment. The Fund enforced the Pledge and transferred all the Pledged Shares to a company designated by it on or around 7 April 2020 without any instrument entered by the holding company of Vimab and the Company. As such, Vimab ceased to be the subsidiary subsequent to such enforcement of Pledged Shares.

On 27 July 2020, the Fund, Vimab, the Company and other related parties compromised on settling all disputes and claims in relation to the Loan Agreement and/or the enforcement of the Pledge and entered into a discharge agreement (the “Discharge Agreement”), pursuant to which the Group undertook that, among others, not to make any claims on the Fund’s nominee ownership of the Pledged Shares, and/or the enforcement of the pledge of the Pledged Shares. On the other hand, the Fund undertook and confirmed that the obligations and/or liabilities of the Group in connection with or in relation to the Loan Agreement and any letter of comfort will cease and terminate. The Discharge Agreement will not exempt, waive or relieve the Fund from its obligation to repay any surplus from the enforcement of the Pledge to the Group as the original pledgor of the Shares.

Details of the above matter are set out in the Company’s announcements dated 29 April 2020, 26 May 2020 and 27 July 2020.

III 工業流體系統服務

Vimab為一間於瑞典註冊成立的公司，連同其營運附屬公司（「Vimab集團」）從事提供閥門服務及保養、罐體清潔及其他設備服務等的實地工業流體服務。其於本年度初為本公司的全資附屬公司。

根據貸款協議（「貸款協議」），Vimab對一個基金（「該基金」）結欠本金131,000,000瑞典克朗（約101,509,000港元）。據此，債務以Vimab所有已發行股份（「質押股份」）作抵押（「該質押」），並應於2021年4月16日全數償還。按照貸款協議，該基金有權即時催討全數還款。於2020年4月7日或前後，該基金執行該質押，並在未有Vimab控股公司及本公司訂立任何文書的情況下，向一間由該基金指定的公司轉讓所有質押股份。因此，於強制執行質押股份後，Vimab不再為附屬公司。

於2020年7月27日，該基金、Vimab、本公司及其他關聯方就貸款協議及／或執行該質押的所有糾紛及申索的和解達成妥協，並訂立一份解除協議（「解除協議」），據此，本集團承諾（其中包括）不就該基金的代名人對質押股份的擁有權及／或執行質押股份的質押提出任何申索。另一方面，該基金承諾並確認本集團與貸款協議及任何告慰函有關或相關的義務及／或責任將告終止及終絕。解除協議並無豁免、放棄或解除該基金向本集團（作為股份的原質押人）償還任何來自執行該質押的盈餘的義務。

上述事宜的詳情載於本公司日期為2020年4月29日、2020年5月26日及2020年7月27日的公佈。

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Following completion of the above enforcement of the Pledged Shares, Vimab ceased to be a subsidiary of the Company, and the Group did not consolidate its results, assets and liabilities upon the Pledge was enforced on or around 7 April 2020.

Pursuant to the Vimab acquisition agreement (the "Vimab Agreement") dated 3 May 2018, the Group should satisfy the consideration for the acquisition of Vimab by (i) approximately HK\$23.0 million in cash; and (ii) approximately HK\$147.5 million by way of the allotment and issue of 42,137,142 new Shares (the "Consideration Shares") at the issue price of HK\$3.5 per Share, among which 19,488,428 Consideration Shares were subject to lock-up and should be released upon fulfilment of certain financial benchmarks (including the audited EBITDA) by the Vimab Group for each of the financial year ended 31 December 2018 and 2019. Details of the lock-up arrangement are set out in the announcement of the Company dated 3 May 2018.

Audited 2018 EBITDA of Vimab Group is not available as at the date of this report and the Company will make further announcement upon any update. The unaudited 2019 EBITDA of Vimab Group is less than the financial benchmark of that as set out in the Vimab Agreement. Since Vimab ceased to be a subsidiary of the Company upon enforcement of the Pledge under the Discharge Agreement as stated above, the Company was unable to conduct audit on the Vimab Group. Therefore the Company attempted to negotiate with other parties to the Vimab Agreement to adopt the unaudited figures and not perform a special audit as stipulated in the Vimab Agreement.

Events after the reporting period

1. Issue of Convertible Bonds

On 15 April 2021, the Company entered into 2 subscription agreements with two subscribers pursuant to which the Company issued the convertible bonds with an aggregate principal amount of approximately HK\$16,826,000 and an interest rate of 6.0% per annum. The initial conversion price is HK\$0.260 per conversion share. The conversion shares will be issued under the general mandate granted by the Shareholders at the annual general meeting of the Company held on 25 September 2020 (the "2020 General Mandate").

於上述已質押股份的執行完成後，Vimab不再為本公司的附屬公司，且於該質押在2020年4月7日或前後被執行後，本集團並無綜合計算其業績、資產及負債。

根據日期為2018年5月3日的Vimab收購協議(「Vimab協議」)，本集團應透過以下方法償付Vimab收購事項的代價：(i)約23,000,000港元以現金清償；及(ii)約147,500,000港元以按每股股份3.5港元的發行價配發及發行42,137,142股新股份(「代價股份」)的方式清償，其中19,488,428股代價股份須受禁售所限，並應於Vimab集團於截至2018年及2019年12月31日止財政年度各年的若干財務指標(包括經審核EBITDA)達成後解除。禁售安排的詳情載於本公司日期為2018年5月3日的公佈。

於本報告日期，Vimab集團的經審核2018年EBITDA尚未取得，本公司獲得任何最新資料後將另行發表公佈。Vimab集團的未經審核2019年EBITDA較Vimab協議所載財務指標為少。由於Vimab於該質押根據上述解除協議執行後不再為本公司的附屬公司，故本公司無法對Vimab集團進行審計。因此，本公司正嘗試與Vimab協議其他方磋商採納未經審核數字，以及並不按Vimab協議所訂明進行特別審核。

報告期後事項

1. 發行可換股債券

於2021年4月15日，本公司與兩名認購人訂立2份認購協議，據此，本公司發行本金總額約16,826,000港元的可換股債券，按年利率6.0%計息。初步轉換價為每股轉換股份0.260港元。轉換股份將根據股東於本公司於2020年9月25日舉行的股東週年大會上授出的一般授權(「2020年一般授權」)發行。



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Such convertible bonds will be issued in 3 tranches. As at the date of this report, the first tranche subscribed by one of the subscribers with the principal amount of approximately HK\$2,050,000 was issued and was converted into 7,884,000 conversion shares in total by the subscribers at the said initial conversion price. Details of the above issue of convertible bonds and conversion of the first tranche of convertible bonds are set out in the Company's announcements dated 15 April 2021, 29 April 2021 and 14 May 2021.

2. Proposed issue of shares under specific mandate

On 10 May 2021, the Company entered into 9 subscription agreements with 9 independent subscribers, pursuant to which the Company agreed to issue an aggregate of 169,472,000 new shares at the subscription price of HK\$0.295 each, with gross proceeds from the subscription to be approximately HK\$50.0 million. The transactions under the subscription agreements and the specific mandate in relation to the allotment and issuance of the new shares are approved by the Shareholders at the extraordinary general meeting of the Company held on 18 June 2021. Up to the date of this report, the subscription is yet to complete.

Outlook

In view of the planned commitment in the Government's public expenditure on infrastructure will help to create new projects for the construction industry in Hong Kong, the management remains prudently optimistic about prospects of the construction market.

The environmental protection industry would anticipate for other opportunities and challenges. Despite our existing technology can strengthen the waste-treatment to be harmless and resources-utilisation, to cope with the "14th Five-Year Plan" and capture business opportunities, we are keen to further enhance our solutions to energy-savings and energy transformation.

FINANCIAL REVIEW

Results of the Group

During the Year, revenue of the Group decreased by approximately 8.8% to approximately HK\$591.5 million (FY2020: HK\$648.6 million), which was due to both the decrease in Construction Business and Environmental Protection Business. Further discussion and analysis on the financial performance of each business segment of the Group is set out in the section headed "Business Review" above.

有關可換股債券將分3批發行。於本報告日期，其中一名認購人認購的第1批本金額約2,050,000港元已經發行，並由認購人按上述初始轉換格轉換為合共7,884,000股轉換股份。上述發行可換股債券及轉換第1批可換股債券的詳情載於本公司日期為2021年4月15日、2021年4月29日及2021年5月14日的公佈。

2. 建議根據特別授權發行股份

於2021年5月10日，本公司與9名獨立認購人訂立9份認購協議，據此，本公司同意按每股0.295港元的認購價發行合共169,472,000股新股份，認購所得款項總額為約50,000,000港元。認購協議項下的交易及與分配及發行新股份有關的特別授權獲股東於2021年6月18日舉行的本公司股東特別大會上批准。截至本報告日期，認購仍未完成。

前景

有鑑於此，政府對基礎設施的計劃公共開支承諾將有助於為香港建築行業創造新項目。管理層對建築市場的前景抱持審慎樂觀的態度。

環保行業將迎來其他機遇及挑戰。儘管我們現有技術可加強廢物的無害化處理及資源利用，但為了配合「十四五規劃」及把握商機，我們希望進一步加強我們在節能及能源轉型方面的解決方案。

財務回顧

本集團業績

於本年度，本集團的收入減少約8.8%至約591,500,000港元(2020財政年度：648,600,000港元)，此乃由於建築業務及環保業務減少所致。有關本集團各業務分部的財務表現的進一步討論及分析載於上文「業務回顧」一節。

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Loss for the Year attributable to owners from continuing operations of the Company amounted to approximately HK\$55.0 million (FY2020: HK\$130.5 million).

Basic loss per share from continuing operations was HK8.47 cents (FY2020: HK22.78 cent).

Other income and gains, net

Other income and gains, net, increased approximately from HK\$40.83 million for FY2020 to HK\$56.82 million for the Year. In prior year, the amount was mainly generated from completion of Stand Ascent Disposal of approximately HK\$29.3 million, and gain on disposal of property, plant and equipment of approximately HK\$3.16 million. In the current Year, the amount represented gain on disposal of subsidiaries amounting to approximately HK\$27.87 million, machinery rental income of approximately HK\$7.63 million and exchange gain of approximately HK\$6.21 million.

Administrative expenses

Administrative expenses of the Group decreased by 13.99% from approximately HK\$131.37 million to HK\$112.99 million. There has been no significant change in the items, among such expenses and such decrease was due to as certain subsidiaries were disposed during the Year and since its financial results were consolidated up to relevant disposal date where a full-year expenses were included in FY2020.

Finance costs

Finance costs of the Group increased from approximately HK\$33.31 million to HK\$38.29 million for the Year. Taking out the effect of derecognition of bank and other borrowings in Vimab along with the enforcement of its shares, the Group's borrowings only decreased slightly from approximately HK\$275.4 million at 31 March 2020 to approximately HK\$257.8 million (of which approximately HK\$134.2 million was classified under liabilities associated with assets as held for sale) at 31 March 2021. The increase in finance costs indeed was due to the refinancing of certain borrowings at higher interest rate as well as charging of interests to non-wholly owned subsidiary by the shareholders in which no such interest was imposed in prior year.

歸屬於本公司擁有人的本年度持續經營業務虧損約為55,000,000港元(2020財政年度：130,500,000港元)。

每股持續經營業務基本虧損為8.47港仙(2020財政年度：22.78港仙)。

其他收入及收益淨額

其他收入及收益淨額由2020財政年度約40,830,000港元增加至本年度的56,820,000港元。於上一年度，有關金額主要來自完成晉立出售事項約29,300,000港元，以及出售物業、機器及設備的收益約3,160,000港元。於本年度，有關金額指出售附屬公司的收益約27,870,000港元，機械租金收入約7,630,000港元及匯兌收益約6,210,000港元。

行政開支

本集團的行政開支由約131,370,000港元減少13.99%至112,990,000港元。有關開支中的項目出現重大變動及有關減少乃由於本年度出售若干附屬公司，而由於其財務業績已綜合入賬至有關出售日期，其中全年開支已計入2020財政年度內。

財務成本

本集團的財務成本由約33,310,000港元增加至本年度的38,290,000港元。剔除取消確認Vimab的銀行及其他借貸以及強制執行其股份的影響後，本集團借貸僅由2020年3月31日的約275,400,000港元輕微減少至於2021年3月31日的約257,800,000港元(其中約134,200,000港元分類為持作出售資產相關負債)。財務成本增加乃由於按較高利率對若干借貸再融資及股東向非全資附屬公司收取利息，而於上一年度概無收取有關利息。



MANAGEMENT DISCUSSION AND ANALYSIS

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Other expenses

Other expenses decreased from HK\$53.70 million to HK\$1.45 million. In previous year, the amount of HK\$53.70 million represented impairment recognised for goodwill and service concession of Hefei Plant due to the deterioration of its recoverable amount arising from failure of technological improvement and delay in proposed price adjustment. In the current year, other expenses of the Group mainly represented the impairment recognized for goodwill of approximately HK\$1.13 million for Taiyuan Plant with reference from its recoverable amount to be received pursuant to the disposal agreement dated 8 February 2021.

Liquidity and Financial Resources

As at 31 March 2021, the Group had bank balances and cash of approximately HK\$66.7 million (as at 31 March 2020: approximately HK\$29.8 million).

The total interest-bearing loans comprising leases liabilities, bonds, bank and other borrowings of the Group as at 31 March 2021 was approximately HK\$150.9 million (as at 31 March 2020: approximately HK\$425.4 million), and current ratio for the Year was approximately 1.09 (as at 31 March 2020: approximately 0.59).

The Group's borrowings and bank balances are principally denominated in Hong Kong dollars and Renminbi ("RMB") and there may be significant exposure to foreign exchange rate fluctuations.

Included in other payables were amount due by the Company to Forest Water Environmental Engineering Co., Ltd., a company incorporated in Taiwan and listed on the Taiwan Stock Exchange (stock code: 8473) with limited liability ("Forest Water"), with principal and accrued interest of US\$6.1 million (approximately HK\$47.8 million), resulting from Forest Water exercising its early redemption rights under the convertible bonds in the amount of US\$5,000,000 issued by the Company pursuant to a subscription agreement dated 3 October 2017. Such convertible bonds were classified as other payables upon the Company's shares suspended for trading for more than 30 days.

其他開支

其他開支由53,700,000港元減少至1,450,000港元。於上一年度，金額53,700,000港元指合肥項目技術提升失敗及建議價格調整延後導致可收回金額減少，令商譽及服務特許權確認減值。於本年度，本集團其他開支主要為就太原項目確認商譽減值約1,130,000港元，當中參考根據日期為2021年2月8日的出售協議應收的可收回款項。

流動資金及財務資源

於2021年3月31日，本集團的銀行結餘及現金約為66,700,000港元（於2020年3月31日：約29,800,000港元）。

於2021年3月31日，本集團的計息貸款總額（包括租賃負債、債券、銀行及其他借貸）約為150,900,000港元（於2020年3月31日：約425,400,000港元），而本年度的流動比率約為1.09（於2020年3月31日：約0.59）。

本集團的借貸及銀行結餘主要以港元及人民幣（「人民幣」）計值，而本集團可能面對重大外幣匯率波動風險。

其他應付款項包括本公司應付山林水環境工程股份有限公司（一間於台灣註冊成立並於台灣證券交易所上市（證券代碼：8473）的有限公司，「山林水」）的款項，本金額及應計利息為6,100,000美元（約47,800,000港元），乃由於山林水根據日期為2017年10月3日的認購協議行使其於本公司發行的5,000,000美元可換股債券下的提前贖回權。該等可換股債券於本公司股份暫停買賣超過30天後分類為其他應付款項。

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On 22 October 2020, the Company received a writ of summons dated 16 October 2020 (the “Writ”) with a statement of claim issued by the High Court of Hong Kong, wherein Forest Water (as plaintiff) sought, among others, the following orders against the Company (as defendant): (1) a sum of US\$6,572,708 (as the aggregate of the principal amount of US\$5,000,000 and interest of US\$1,572,708 under the Convertible Bonds), with daily interest of US\$1,667; (2) costs; and (3) further or other relief as the Court sees fit. The Company is in the course of seeking legal advice and such matter is yet to finalise up to the date of this report.

Details of the above matter are set out in the Company’s announcements dated 3 October 2017 and 22 October 2020.

Up to the date of this report, no formal settlement agreement has been reached.

Going concern basis

During the year ended 31 March 2021, the Group had a net loss of HK\$63,605,000 as at 31 March 2021. As of that date, the Group had bonds, interest-bearing bank and other borrowings totalling HK\$149,186,000, trade and retention payables, other payables and accruals and lease liabilities totalling HK\$289,360,000 included in current liabilities while the Group’s cash and cash equivalents was HK\$66,686,000.

The above conditions indicate the existence of a material uncertainty that may cast significant doubt about the Group’s ability to continue as a going concern and, therefore it may be unable to realise its assets and discharge its liabilities in the normal course of business.

In view of such circumstances, the directors of the Company have prepared a cash flow forecast of the Group covering a period of 18 months from the end of the reporting period (the “Forecast Period”).

於2020年10月22日，本公司接獲由香港高等法院發出日期為2020年10月16日的傳訊令狀（「令狀」）連同申索陳述書，當中，山林水（作為原告人）尋求（其中包括）以下針對本公司（作為被告人）的命令：(1) 6,572,708美元（即可換股債券的本金額5,000,000美元及利息1,572,708美元的總和），連同利息每日1,667美元；(2) 訟費；及(3) 法院認為合適的後續或其他濟助。本公司現正尋求法律意見，而於截至本報告日期，有關事宜尚未落實。

上述事宜的詳情載於本公司日期為2017年10月3日及2020年10月22日的公佈。

直至本報告日期為止，尚未達成任何正式和解協議。

持續經營基準

於截至2021年3月31日止年度，本集團於2021年3月31日錄得虧損淨額63,605,000港元。截至該日，本集團有債券、計息銀行及其他借貸合共149,186,000港元、貿易應付款項及應付保留金、其他應付款項及應計費用以及租賃負債合共289,360,000港元，計入流動負債，而本集團的現金及現金等價物為66,686,000港元。

上述情況顯示存在重大不確定因素，可能對本集團持續經營的能力構成重大疑慮，故本集團未必能於正常業務過程中變現資產及解除負債。

鑑於有關情況，本公司董事已編製涵蓋報告期末起計18個月期間（「預測期間」）的本集團現金流量預測。



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The cash flow forecast has included the effects of the following major measures and events that have been implemented or taking place in order to enhance the Group's liquidity position to meet its financial obligations as and when they fall due:

- (a) In February 2021, the Group and the purchaser entered into the disposal agreement in relation to the disposal of the 100% equity interest held in the Taiyuan Tianrun Bioenergy Co., Ltd. ("Taiyuan Plant") at the consideration of RMB120,000,000 (equivalent to approximately HK\$141,982,000). Up to the date of approval for issue of these consolidated financial statements, a deposit of RMB20,400,000 (approximately HK\$24,138,000) was received while conditions precedent regarding (i) written approval of the disposal agreement by the Taiyuan Urban and Rural Management Bureau; and (ii) written consent for the disposal as well as its agreement to assist in the change of business registration of Taiyuan Plant from CITIC Financial Leasing Company Limited have yet been satisfied but the directors of the Company are of the view that these conditions will be satisfied with the proceeds to be received that will meet the liquidity needs of the Group;
- (b) On May 2021, the Group entered into 9 subscription agreements with each of the subscribers. Pursuant to the subscription agreements, the Company has conditionally agreed to allot and issue, and the subscribers have conditionally agreed to subscribe for an aggregate of 169,472,000 subscription shares at the subscription price of HK\$0.295 for the gross proceeds approximately HK\$50,000,000. Such subscription is approved by the Shareholders at an extraordinary general meeting held on 18 June 2021; and
- (c) The Group obtained the facilities of HK\$50 million within the Forecast Period from an individual who holds 75% equity interest in a substantial shareholder of the Company. An amount of HK\$35 million was utilised as available working capital up to the date of approval for these consolidated financial statements.

現金流量預測已計及下列重大措施及事件的影響。此等措施及事件已經實施或在進行，旨在加強本集團的流動資金狀況以應付到期財務責任：

- (a) 於2021年2月，本集團與買方訂立出售協議，內容有關出售所持有的太原天潤生物能源有限公司（「太原項目」）的100%股權，現金代價為人民幣120,000,000元（相等於約141,982,000港元）。直至此等綜合財務報表獲批准刊發日期為止，已收到人民幣20,400,000元（約24,138,000港元）的按金，而有關(i)太原市城鄉管理局對出售協議的書面批准；及(ii)中信金融租賃有限公司對出售事項的書面同意以及其同意協助太原項目的工商變更登記的先決條件尚未達成，但本公司董事認為，此等條件將因收到的所得款項將會滿足本集團的流動資金需求而得以達成；
- (b) 於2021年5月，本集團與各認購人訂立9份認購協議。根據認購協議，本公司已有條件同意配發及發行而認購人已有條件同意按認購價0.295港元認購合共169,472,000股認購股份，所得款項總額為約50,000,000港元。有關認購事項獲股東於2021年6月18日舉行的股東特別大會上批准；及
- (c) 本集團於預測期間內獲得一名持有本公司一名主要股東75%股權的人士的融資50,000,000港元。直至此等綜合財務報表獲批准刊發日期為止，35,000,000港元的款項已用作可動用營運資金。

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The Directors are of the opinion that, taking into account the above-mentioned measures, the Group would have sufficient working capital to finance its operations and to meet its financial obligations as and when they fall due over the Forecast Period. Accordingly, it is appropriate to prepare the consolidated financial statements for the year ended 31 March 2021 on a going concern basis.

Should the Group fail to achieve the abovementioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments would have to be made to write down the carrying values of the Group's assets to their net realisable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively. The effects of these adjustments have not been reflected in these consolidated financial statements.

Taking into account the above-mentioned plans and measures, The Directors are in the views that the Group would have sufficient working capital to finance its operations and to meet its financial obligations as and when they fall due.

Gearing ratio

The gearing ratio as at 31 March 2021 was approximately 150.2% (as at 31 March 2020: approximately 385.7%).

The increase in gearing ratio was mainly attributable to the increase in overall Group's borrowings during the Year.

The gearing ratio is calculated as the payables incurred not in the ordinary course of business (excluding loan from related companies/directors/shareholders) divided by total equity attributable to the owners of the Company as at the respective years.

Pledge of assets

As at 31 March 2021, the Group pledged certain assets including (i) property, plant and equipment with carrying values of approximately HK\$84,355,000 (31 March 2020: approximately HK\$112,810,000), as collateral to secure the facilities granted to the Group.

The Group also guaranteed certain facilities through certain proceeds from the Group's service concession arrangements, equity interests in subsidiaries of the Group.

董事認為，經考慮上述措施，本集團將具備充足營運資金，可於預測期間內為其營運提供資金並履行其到期財務責任。因此，按照持續經營基準編製截至2021年3月31日止年度的綜合財務報表誠屬恰當。

倘本集團未能實現上述計劃及措施，可能會不能繼續持續經營，並應作出調整，將本集團資產的賬面值撇減至可變現淨額、為可能產生的進一步負債作出撥備，並分別將非流動資產及非流動負債重新分類為流動資產及流動負債。該等調整的影響並無於此等綜合財務報表反映。

經考慮上述計劃及措施後，董事認為本集團將擁有充足的營運資金以為營運撥資及應付到期的財務責任。

資本負債比率

於2021年3月31日，資本負債比率約為150.2%（於2020年3月31日：約385.7%）。

資本負債比率上升主要是由於本年度本集團整體借貸增加所致。

資本負債比率按非日常業務過程中產生的應付款項（不包括一間關聯公司／董事／股東貸款）除以各年度歸屬於本公司擁有人的權益總額計算。

資產質押

於2021年3月31日，本集團已質押若干資產包括(i)賬面值約84,355,000港元（2020年3月31日：約112,810,000港元）的物業、機器及設備，作為本集團獲授融通的抵押品。

本集團亦以其服務特許權安排的若干所得款項、於本集團附屬公司的股權作為若干融通的擔保。



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Foreign exchange exposure

Certain revenue-generating operations and assets and liabilities of the Group are denominated in RMB and may expose the Group to the fluctuation of Hong Kong dollars against RMB. The Group did not enter into any hedging arrangement or derivative products. However, the Board and management will continue to monitor the foreign currency exchange exposure and will consider adopting certain hedging measures against the currency risk when necessary.

Capital structure and fund raising activities in the past 12 months

During the Year, the Company issued new shares and convertible bonds. As at 31 March 2021, the Company has a total of 693,590,134 issued shares (FY2020: 572,900,134 shares). Details of the aforesaid issuance are summarised below:

(i) Placing of Shares

The Company entered into a placing agreement with CNI Securities Group Limited (as placing agent) on 10 June 2020, pursuant to which the placing agent agreed to place up to 57,290,113 new ordinary Shares at the issue price of HK\$0.202 each. The placement was completed on 2 July 2020 and a total of 50,922,000 placing shares with a nominal value of HK\$5,092,200 were placed at the said issue price to not less than six independent places under the general mandate granted to the Board at the annual general meeting of the Company held on 16 August 2019 (the "2019 General Mandate"). The closing price per Share on 10 June 2020, being the date of the placing agreement, was HK\$0.246.

The gross proceeds from the placing was approximately HK\$10.29 million. The proceeds were intended to be applied for general capital use, and the full amount of the net proceeds were utilised as per intended as at the date of this report.

Details of the aforesaid placing were set out in the Company's announcement dated 10 June 2020.

外匯風險

本集團若干賺取收入的業務及資產與負債以人民幣計值，可能令本集團面對港元兌人民幣匯率波動的風險。本集團並無訂立任何對沖安排或衍生產品。然而，董事會及管理層將持續監察外幣匯率風險，並於有需要時考慮採取若干對沖措施對沖貨幣風險。

資本架構及過去12月的集資活動

於本年度，本公司發行新股份及可換股債券。於2021年3月31日，本公司共有693,590,134股已發行股份（2020財政年度：572,900,134股）。上述發行的詳情概述如下：

(i) 配售股份

本公司於2020年6月10日與中國北方證券集團有限公司（作為配售代理）訂立配售協議，據此，配售代理同意按每股0.202港元的發行價配售最多57,290,113股新普通股。配售已於2020年7月2日完成，根據本公司於2019年8月16日舉行的股東週年大會上授予董事會的一般授權（「2019年一般授權」），合共50,922,000股面值為5,092,200港元的配售股份已按上述發行價配售予不少於六名獨立承配人。於2020年6月10日（即配售協議日期）的每股收市價為0.246港元。

配售所得款項總額約為10,290,000港元。所得款項擬用作一般資金用途，於本報告日期，所得款項淨額已按擬定用途悉數動用。

上述配售的詳情載於本公司日期為2020年6月10日的公佈。

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(ii) Subscription of Shares

The Company entered into 3 subscription agreements with 3 independent subscribers, namely Mr. Zhuo Jinming (a Singapore citizen and a merchant), Mr. Zheng Jian (a PRC citizen and a merchant) and Givemore Group Limited (an investment holding company incorporated in the British Virgin Islands), on 15 June 2020, pursuant to which the Company agreed to issue an aggregate of 49,768,000 new ordinary Shares at the issue price of HK\$0.221 each (among which Mr. Zhuo Jinming, Mr. Zheng Jian and Givemore Group Limited subscribed for 9,048,000 shares, 27,148,000 shares and 13,572,000 shares, respectively). The subscription was completed on 2 July 2020 and a total of 49,768,000 subscription shares with a nominal value of HK\$4,976,800 were issued at the said issue price to the subscribers under the 2019 General Mandate. The closing price per Share on 15 June 2020, being the date of the subscription agreements, was HK\$0.275.

The Directors had considered various ways of raising additional funds for strengthening the Group's financial position and future use and they consider that the subscription was an appropriate means of raising additional capital for the Company since the capital base of the Company can be broadened at a relatively low cost compared to bank borrowings or issue of debt securities, and the cash position of the Group will be improved which then can help establishing and strengthening the existing and future business of the Group. Therefore, the Company entered into the aforesaid subscription agreements.

The gross proceeds from the subscription was approximately HK\$11.00 million. The proceeds were intended to be applied for general capital use, and the full amount of the net proceeds were utilised as per intended as at the date of this report.

Details of the aforesaid subscription were set out in the Company's announcement dated 15 June 2020.

(ii) 認購股份

於2020年6月15日，本公司與3名獨立認購人(即Zhuo Jinming先生(新加坡公民及商人)、鄭堅先生(中國公民及商人)及Givemore Group Limited(一間於英屬處女群島註冊成立的投資控股公司))訂立3份認購協議，據此，本公司同意按每股0.221港元的發行價發行合共49,768,000股新普通股，其中Zhuo Jinming先生、鄭堅先生及Givemore Group Limited分別認購9,048,000股、27,148,000股及13,572,000股股份。認購已於2020年7月2日完成，並根據2019年一般授權按上述發行價向認購人發行合共49,768,000股面值為4,976,800港元的認購股份。於2020年6月15日(即認購協議日期)的每股收市價為0.275港元。

董事已考慮各種籌集額外資金的方法，以加強本集團的財務狀況及以備日後使用，彼等認為，認購為本公司籌集額外資金的適當方式，因為與銀行借款或發行債務證券相比，本公司的資本基礎能以較低的成本擴闊，且本集團的現金狀況將有所改善，從而有助建立及加強本集團的現有及未來業務。因此，本公司訂立上述認購協議。

認購所得款項總額約為11,000,000港元。所得款項擬用作一般資金用途，於本報告日期，所得款項淨額已按擬定用途悉數動用。

上述認購的詳情載於本公司日期為2020年6月15日的公佈。



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(iii) Issue of Convertible Bonds

The Company entered into a subscription agreement with an independent subscriber, namely Mr. Xu Hejiao (a PRC citizen and a merchant), on 14 December 2020, pursuant to which the Company agreed to issue convertible bonds with a principal amount of HK\$10,000,000 which bear an interest rate of 6% per annum to the subscriber in 3 tranches, among which the first tranche amounts to HK\$4,000,000, the second tranche amounts to HK\$3,000,000 and the third tranche amounts to HK\$3,000,000. The initial exercise price of the convertible bonds is HK\$0.200 per conversion shares, which is same as the closing price per Share on 14 December 2020, being the date of the subscription agreement. The conversion shares to be issued upon conversion of the convertible bonds would be issued under the 2020 General Mandate. The subscription of the first tranche of convertible bonds of HK\$4,000,000 was completed on in December 2020 and the subscriber had converted the same in full into 20,000,000 conversion shares on 30 March 2021 at the said initial exercise price. The third tranche of the convertible bonds were issued in June 2021 and the subscription price in respect thereto was received on the issuance date. The third tranche of the convertible bonds are not yet issued as at the date of this report. Upon issuance and full exercise of third tranche of the convertible bonds at the initial exercise price, an aggregate of 15,000,000 conversion shares will be issued.

The gross proceeds from the issue of the first tranche convertible bonds was HK\$4,000,000. The proceeds were intended to be applied for general working capital, and the full amount was utilised as per intended as at the date of this report.

With reference to the 2020 annual report and unaudited interim results announcement dated 23 November 2020, despite the financial performance and position slightly improved for the first 6-months period ended 30 September 2020, the Directors have been considering for various ways of strengthening the Group's financial position and resolving the claim from Forest Water by, among others, raising additional funds and liquidity by, among others, divesting part of assets. In light of the aforesaid, the Company entered into the subscription agreement.

(iii) 發行可換股債券

於2020年12月14日，本公司與獨立認購人（即徐赫蛟先生（中國公民及商人））訂立認購協議，據此，本公司同意分3期向認購人發行本金額為10,000,000港元的可換股債券，年利率為6%，其中第1期為4,000,000港元，第2期為3,000,000港元，第3期為3,000,000港元。可轉換債券的初始行使價為每股轉換股份0.200港元，與2020年12月14日（即認購協議日期）的每股收市價相同。轉換可換股債券時將予發行的轉換股份將根據2020年一般授權發行。第1批4,000,000港元的可換股債券的認購已於2020年12月完成，認購人已於2021年3月30日按上述初始行使價將其全數轉換為20,000,000股轉換股份。第三批可換股債券於2021年6月發行，而其認購價於發行日期獲得。第三批可換股債券於本報告日期尚未發行。於第三批可換股債券發行並悉數按初始行使價行使後，將可轉換為合共15,000,000股轉換股份。

發行第一批可換股債券的所得款項總額為4,000,000港元。所得款項會擬作一般營運資金，整份金額在本報告日期按擬定方式動用。

參照2020年年報及日期為2020年11月23日的未經審核中期業績公佈，儘管截至2020年9月30日止首6個月期間的財務表現及狀況稍見改善，惟董事一直考慮各種方法增強本集團的財務狀況，並解決山林水提出的申索，其中包括透過（其中包括）減持部分資產籌集額外資金及流動資金。鑑於上文所述，本公司訂立認購協議。

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The gross proceeds from the subscription of the first tranche of convertible bonds and the non-refundable deposit received from the subscriber was approximately HK\$4.6 million. The proceeds were intended to be applied for general capital use, and the full amount of the net proceeds were utilised as per intended as at the date of this report.

Details of the aforesaid issuance of convertible bonds were set out in the Company's announcement dated 14 December 2020.

(iv) Subscription of Shares

The Company entered into 3 subscription agreements with 3 independent subscribers, namely Ms. Ng Hoi Kai (a Hong Kong citizen and a merchant), Mr. Fang Guohong (a PRC citizen and a merchant) and Mr. Fang Weikang (a PRC citizen and a merchant), on 24 March 2021, pursuant to which the Company agreed to issue an aggregate of 20,000,000 new ordinary Shares at the issue price of HK\$0.200 each (among which Ms. Ng Hoi Kai, Mr. Fang Guohong and Mr. Fang Weikang subscribed for 6,000,000 shares, 6,000,000 shares and 8,000,000 shares, respectively). The subscription was completed on 12 April 2021 and a total of 20,000,000 subscription shares with a nominal value of HK\$2,000,000 were issued at the said issue price to the subscribers under the 2020 General Mandate. The closing price per Share on 24 March 2021, being the date of the subscription agreements, was HK\$0.195.

With reference to the 2020 annual report and unaudited interim results announcement dated 23 November 2020, in addition to the issue of convertible bond in December 2020 and potential disposal of a subsidiary as set out in the announcement dated 8 February 2021, the Directors have been taking various measures in the short to medium term to meet its financial needs, and the Board considers the Subscription is an appropriate means of raising additional capital for the Company since the capital base of the Company can be broadened at a relatively low cost compared to bank borrowings or issue of debt securities. Therefore, the Company entered into the aforesaid subscription agreements.

認購第一批可換股債券的所得款項總額從認購人收取的不可退回按金約為4,600,000港元。所得款項擬用作一般資金用途，於本報告日期，所得款項淨額已按擬定用途悉數動用。

上述發行可換股債券的詳情載於本公司日期為2020年12月14日的公佈。

(iv) 認購股份

於2021年3月24日，本公司與3名獨立認購人(即吳愷珈女士(香港公民及商人)、方國洪先生(中國公民及商人)及方偉康先生(中國公民及商人))訂立3份認購協議。據此，本公司同意按每股0.200港元的發行價發行合共20,000,000股新普通股，其中吳愷珈女士、方國洪先生及方偉康先生分別認購6,000,000股、6,000,000股及8,000,000股股份。認購已於2021年4月12日完成，並根據2020年一般授權按上述發行價向認購人發行合共20,000,000股面值為2,000,000港元的認購股份。於2021年3月24日(即認購協議日期)的每股收市價為0.195港元。

參照2020年年報及日期為2020年11月23日的未經審核中期業績公佈，除關於2020年12月發行可換股債券及日期為2021年2月8日的公告所載潛在出售一間附屬公司外，董事已採取多個中短期措施，以滿足其財務需要，而董事會認為認購事項乃適合本公司的額外集資途徑，原因在於此舉可以相較銀行借貸或發行債務證券偏低的成本擴闊本公司的資本基礎。因此，本公司訂立上述認購協議。



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The gross proceeds from the subscription was approximately HK\$4.0 million and the net proceeds from the subscription approximately HK\$3.98 million. The net subscription price per subscription share was approximately HK\$0.199 per subscription share. The net proceeds were intended to be applied for general capital use, and the full amount of the net proceeds were utilised as per intended as at the date of this report.

Details of the aforesaid subscription were set out in the Company's announcement dated 24 March 2021.

Fund raising activities after the reporting period are set out in headed "Events after the reporting period".

Capital commitments

As at 31 March 2021, the Group did not have any capital commitment (as at 31 March 2020: approximately HK\$45,261,000) in relation to the projects of the Group under the ordinary course of business.

Human resources management

As at 31 March 2021, the Group had 431 employees, including Directors (as at 31 March 2020: 413 employees, including Directors). Total staff costs (including Directors' emoluments) were approximately HK\$117,005,000 for the Year as compared to approximately HK\$127,100,000 for FY2020. Remuneration was determined with reference to market norms and individual employees' performance, qualification and experience.

On top of basic salaries, bonuses may be paid by reference to the Group's performance as well as individual's performance. Other staff benefits include provision of retirement benefit, injury insurance and share options.

Significant investments held

At the beginning of the Year, the Group held approximately 8.69% of the total issued share capital of Josab Water Solutions AB ("Josab"), the shares of which are listed on Spotlight Stock Market, a stock exchange in Sweden. Such Josab's shares were held under Vimab and accordingly was derecognised from the Group subsequent to such enforcement of Pledged Shares in Vimab.

Save as disclosed above and except for investment in subsidiaries, during the Year, the Group did not hold any significant investment in equity interest in any other company.

認購所得款項總額約為4,000,000港元，而認購所得款項淨額則約為3,980,000港元。每股認購股份的淨認購價約為每股0.199港元。所得款項淨額擬用作一般資金用途，於本報告日期，所得款項淨額已按擬定用途悉數動用。

上述認購的詳情載於本公司日期為2021年3月24日的公佈。

報告期後的集資活動載於「報告期後事項」。

資本承擔

於2021年3月31日，本集團並無任何有關日常業務過程中的項目的資本承擔（於2020年3月31日：約45,261,000港元）。

人力資源管理

於2021年3月31日，本集團共有431名（於2020年3月31日：413名）僱員（包括董事）。本年度的員工成本總額（包括董事酬金）約為117,005,000港元，而2020財政年度則約為127,100,000港元。薪酬乃參照市場常規以及個別僱員表現、資格及經驗釐定。

除基本薪金外，本集團亦可能參照其業績及個人表現發放花紅。其他員工福利包括所提供的退休福利、傷亡保險及購股權。

所持重大投資

於本年度初，本集團持有 Josab Water Solutions AB（「Josab」）（其股份於瑞典一間證券交易所 Spotlight Stock Market 上市）已發行股本總數約8.69%。該等 Josab 股份由 Vimab 持有，因此，於 Vimab 的質押股份被執行後由本集團終止確認。

除上文所披露者及於附屬公司的投資外，於本年度，本集團並無持有於任何其他公司的任何重大股權投資。

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Material acquisitions and disposals of subsidiaries and affiliated companies

Save as disclosed herein, the Group did not have any material acquisitions and disposals of subsidiaries and affiliated companies during the Year.

Contingent liabilities

As at 31 March 2021, the Group had outstanding performance bond for construction contracts amounting to approximately HK\$35.4 million (as at 31 March 2020: approximately HK\$68.4 million).

The Company has agreed to provide the corporate guarantee for the due performance of the repayment obligations of the wholly-owned subsidiary of TDR up to an aggregate amount of RMB153,986,000 under principal agreements dated 14 July 2017 entered into between such TDR's subsidiary and CITIC Financial Leasing Co., Ltd.

In consideration of the corporate guarantee provided by the Company, TDR entered into the counter-guarantee agreement with the Company, pursuant to which, TDR has agreed to provide to the Company the guarantee fee and the counter-guarantee in respect of such corporate guarantee.

Purchase, Sale or Redemption of the Company's Listed Securities

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the Year.

Code of Conduct for Securities Transactions by Directors

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") contained in Appendix 10 to the Listing Rules as its own code of conduct for dealing in securities of the Company by the Directors.

Specific enquiries have been made with all Directors, and all Directors confirmed in writing that they have complied with the required standards as set out in the Model Code regarding their securities transactions for the Year.

重大附屬公司及聯屬公司收購及出售事項

除本報告所披露者外，於本年度，本集團並無進行任何重大附屬公司及聯屬公司收購及出售事項。

或然負債

於2021年3月31日，本集團有關建築合約的未履行履約保函金額約為35,400,000港元（於2020年3月31日：約68,400,000港元）。

本公司已同意就天地人的全資附屬公司在其與中信金融租賃有限公司所訂立日期為2017年7月14日的本金協議準時履行總額最高為人民幣153,986,000元的還款義務提供公司擔保。

在考慮本公司提供的公司擔保後，天地人與本公司訂立反擔保協議，據此，天地人已同意就該公司擔保向本公司提供擔保費及反擔保。

購買、出售或贖回本公司的上市證券

於本年度，本公司或其任何附屬公司概無購買、出售或贖回本公司任何上市證券。

董事進行證券交易的行為守則

本公司已採納上市規則附錄十所載上市發行人董事進行證券交易的標準守則（「標準守則」），作為其本身董事進行本公司證券交易的行為守則。

本公司已向全體董事進行具體查詢，而全體董事已以書面確認，彼等於本年度已就其證券交易遵守標準守則所載的必守準則。



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Corporate Governance Practices

The Board believes that good corporate governance is one of the areas leading to the success of the Company and balancing the interests of shareholders, customers and employees, and the Board is devoted to ongoing enhancement of the efficiency and effectiveness of such principles and practices.

The Company has adopted the compliance manual which sets out the minimum standard of good practices concerning the general management responsibilities of the Board with which the Company and the Directors shall comply and which contains, among other things, the code provisions of the corporate governance codes (the "CG Code") as set out in Appendix 14 to the Listing Rules as its own code of corporate governance.

The Board considers that the Company has complied with the code provisions set out in the CG Code during the Year.

Final Dividend

The Board proposes not to recommend payment of a final dividend to the shareholders for FY2021 (FY2020: nil).

Extract from Independent Auditor's Report

The following is an extract of the independent Auditor's report on the Group's consolidated financial statements for the FY2021:

Basis for Qualified Opinion

In previous years, the Group paid deposits for the potential acquisition of a 49% equity interests in PT. Dempo Sumber Energi ("DSE") ("DSE Agreement") and a 80% equity interests in PT. Sumatera Pembangkit Mandiri ("SPM"). In addition, the Group paid certain expenses on behalf of DSE and advanced loans to DSE, SPM and their beneficial shareholders. During the year ended 31 March 2017, the shares of DSE and SPM (representing 49% and 80% of the equity interest in DSE and SPM respectively) were transferred to Stand Ascent Limited ("Stand Ascent"), a wholly-owned subsidiary indirectly held by the Company. The Group accounted for DSE and SPM shares held by Stand Ascent as collateral to secure the payments for the deposits paid and expenses paid on behalf and loans advanced as stated above. After the transfer of shares, the Group appointed 4 out of 6 directors of DSE and 5 out of 7 directors of SPM. Thereafter, the Group has entered into a series of transactions and agreements with various parties including further payments for deposits for the potential acquisition of additional 5% equity interests in SPM and the termination of the DSE Agreements.

企業管治常規

董事會相信，良好的企業管治乃引領本公司邁向成功並平衡股東、客戶及僱員各方利益的範疇之一，而董事會致力持續提升該等原則及常規的效率及效益。

本公司已採納一份合規手冊，當中載列有關董事會整體管理責任的良好常規最低標準，並已收納(其中包括)上市規則附錄十四所載企業管治守則(「企業管治守則」)的守則條文作為其本身的企業管治守則，本公司與董事均須遵守。

董事會認為，本公司於本年度已遵守企業管治守則所載的守則條文。

末期股息

董事會不建議向股東派付2021財政年度的末期股息(2020財政年度：無)。

獨立核數師報告摘錄

以下為本集團2021財政年度綜合財務報表的獨立核數師報告摘錄：

保留意見的基礎

於過往年度，貴集團就可能收購PT. Dempo Sumber Energi(「DSE」)49%股權(「DSE協議」)及PT. Sumatera Pembangkit Mandiri(「SPM」)80%股權支付按金。此外，貴集團代表DSE支付若干開支並向DSE、SPM及彼等的實益股東墊付貸款。於截至2017年3月31日止年度，DSE及SPM的股份(分別佔DSE及SPM股權的49%及80%)轉讓予晉立有限公司(「晉立」，由貴公司間接持有的全資附屬公司)。貴集團將晉立所持DSE及SPM股份入賬列為擔保支付上述已付按金、已代付的開支及貸款墊款的抵押品。於轉讓股份後，貴集團委任DSE6名董事其中4名，並委任SPM7名董事其中5名。其後，貴集團與多名訂約方訂立一系列交易及協議，包括潛在收購SPM額外5%的股本權益的按金的更多付款，以及終止DSE協議。

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On 29 June 2018, the Group entered into a disposal agreement and on 15 August 2019 a supplemental deed to the disposal agreement (collectively “the Disposal Agreement”) to dispose of the Group’s 100% equity interest in Stand Ascent (“the Disposal”). Up to the date of the Disposal, the Group have received an aggregate amount of HK\$83,764,000 from the buyer in the Disposal Agreement and its beneficial controlling shareholder (the “Money Received”).

On 15 August 2019, the Group also entered into a settlement agreement (the “Settlement Agreement”) in relation to the settlement of the consideration for the Disposal (the “Consideration”). According to the Settlement Agreement, the Consideration will be settled by the amount due by the Group to the purchaser and its beneficial controlling shareholder for the Money Received. The amount of Money Received in excess of the Consideration was agreed to be waived.

As at the date of the Disposal, the aggregated amount of deposits paid, expenses paid on behalf and loans advanced (“Payments”) of approximately HK\$70,269,000 was accounted for as receivables. The carrying amount of the Payments as at the date of disposal after netting off the impairment provision of HK\$15,854,000 was of HK\$54,415,000 and gain on the Disposal of HK\$29,349,000 was recognised in the consolidated statement of profit or loss for the year ended 31 March 2020.

貴集團分別於2018年6月29日及2019年8月15日訂立出售協議及出售協議的補充契據(統稱為「出售協議」),以出售貴集團於晉立的100%股權(「出售事項」)。截至出售事項日期,貴集團已向出售協議的買方及其實益控股股東收取合共83,764,000港元(「已收款項」)。

於2019年8月15日,貴集團亦就清償出售事項的代價(「代價」)訂立和解協議(「和解協議」)。根據和解協議,代價將以貴集團應付買方及其實益控股股東的已收款項清償。訂約各方已協定豁免已收款項超出代價的數額。

於出售事項日期,已付按金、已代付的開支及貸款墊款(「該等款項」)合共約70,269,000港元入賬列作應收款項。於出售事項日期,該等款項經扣除15,854,000港元減值撥備後的賬面金額為54,415,000港元,並於截至2020年3月31日止年度的綜合損益表內確認出售事項的收益29,349,000港元。



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The directors of the Company have not provided us with satisfactory evidence relating to the nature of the transactions giving rise to the Payments as detailed in the paragraphs above (the "Transactions") (further details are disclosed in note to the consolidated financial statements) and their conclusion that the Payments are receivables in nature throughout the years. As such, we were not able to obtain sufficient appropriate audit evidence to satisfy ourselves whether the Transactions have been appropriately accounted for, including whether accounting for the Payments as receivables is appropriate and accordingly (i) whether impairment provision recognised against the Payments is appropriate and the amount of impairment provision recognised is properly determined or measured in accordance with HKFRSs; and (ii) whether the gain on the Disposal is properly calculated. As a result, we were also unable to satisfy ourselves whether the disclosures in the notes to the consolidated financial statements are complete and accurate. There were no alternative audit procedures that we could perform to satisfy ourselves as to the above-mentioned matters. Consequently, we were unable to determine whether any adjustments to these amounts/disclosures were necessary. Accordingly, our audit opinion on the Group's consolidated financial statements for the year ended 31 March 2020 was modified.

Our audit opinion on the Group's consolidated financial statements for the year ended 31 March 2021 is also modified because of the possible effects of this matter on the comparability of the related 2021 figures and 2020 figures in the consolidated financial statements for the year ended 31 March 2021.

Material Uncertainty Related to Going Concern

We draw attention to note in the consolidated financial statements, which indicates that the Group had a net loss of HK\$63,605,000. As of that date, the Group had bonds, interest-bearing bank and other borrowings totalling HK\$149,186,000, trade and retention payables, other payables and accruals and lease liabilities totalling HK\$289,360,000 included in current liabilities while the Group's cash and cash equivalents was HK\$66,686,000. As stated in the note, these conditions, along with the matters set out in the note, indicate that a material uncertainty exists that may cast significant doubt on the Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

貴公司董事並無向我們提供與上文各段所詳述產生該等款項的交易（「該等交易」，進一步詳情於綜合財務報表附註披露）的性質及彼等於有關年度對該等款項屬應收款項性質的結論有關並可信納的憑證。因此，我們無法取得足夠合適審計憑證，令我們信納該等交易已適當地入賬，包括將該等款項入賬列作應收款項是否適當，以及相應地(i)該等款項的已確認減值撥備是否適當以及已確認減值撥備的金額是否已根據《香港財務報告準則》妥為釐定或計量；及(ii)出售事項的收益是否已妥為計算。因此，我們亦無法信納綜合財務報表附註內的披露事項是否完整及準確。並無其他審計程序可讓我們進行以信納上述事項。因此，我們無法釐定該等金額／披露事項是否需要作出調整。故此，我們對 貴集團截至2020年3月31日止年度的綜合財務報表發表非無保留的審計意見。

我們亦因該事項對截至2021年3月31日止年度綜合財務報表內相關的2021年數字與2020年數字是否可比的潛在影響，而就截至2021年3月31日止年度綜合財務報表發表非無保留的審計意見。

與持續經營有關的重大不確定性

謹請注意綜合財務報表附註，當中顯示 貴集團錄得虧損淨額63,605,000港元。截至該日，貴集團有債券、計息銀行及其他借貸合共149,186,000港元、貿易應付款項及應付保留金、其他應付款項及應計費用以及租賃負債合共289,360,000港元，計入流動負債，而 貴集團的現金及現金等價物為66,686,000港元。誠如附註所述，此等情況（連同附註所載事項）顯示存在重大不確定性，可能對 貴集團持續經營的能力構成重大疑慮。就此而言，我們並無修訂我們的意見。

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Supplementary information regarding the Qualified Opinion

The Auditor has expressed a modified opinion for corresponding figures of the consolidated profit or loss for the year ended 31 March 2020, as a result of the disposal on the receivables in respect of the DSE Receivables and the SPM Receivables. Set out below are the supplementary information regarding the aforesaid matter:

1. Background of the DSE Receivables and the SPM Receivables

A detailed chronology of events for better comprehension of the circumstances leading to the alterations to the terms and nature of the DSE Acquisition and the SPM Acquisition and the resulting Management's decisions are set out in the management discuss and analysis in the 2018, 2019 and 2020 annual reports.

2. Management's position

The position of the Company's management about the nature of the DSE Receivables and the SPM Receivables as at 31 March 2019 as receivables and the impairment recognised thereon as at 31 March 2019 are set out in the management discuss and analysis in the 2019 annual report. As the Group completed the disposal of DSE Receivables and the SPM Receivables in FY2020, the related matters as set out in the qualified opinion in previous years should have been addressed and resolved by 31 March 2020. As such, other than the comparative figures of profit or loss, statement of consolidated statement of cash flow and related notes thereto may be affected, the opening balances as at 1 April 2020, closing balances at 31 March 2021 and profit or loss for FY2021 are not subject to any impact as a result from the prior years' qualified opinion.

有關保留意見的補充資料

核數師已就出售有關DSE應收款項及SPM應收款項的應收款項發表截至2020年3月31日止年度綜合損益相應數字修訂意見。下文載列有關上述事宜的補充資料：

1. DSE應收款項及SPM應收款項的背景

為協助閣下進一步瞭解DSE收購事項及SPM收購事項修訂條款的背景及性質以及管理層相應所作的決定，詳細事件時序載於2018年、2019年及2020年年報內的管理層討論及分析。

2. 管理層的立場

本公司管理層有關DSE應收款項及SPM應收款項於2019年3月31日作為應收款項的性質以及於2019年3月31日就該等款項確認的減值的立場載於2019年年報的管理層討論及分析。由於本集團在2020財政年度完成出售DSE應收款項及SPM應收款項，過往年度的保留意見中所列相關事項本應在2020年3月31日前得到處理及解決。因此，除了損益、綜合現金流量表及相關附註的比較數字可能受到影響外，2020年4月1日的年初結餘、2021年3月31日的年末結餘及2021財政年度的損益不會因過往年度的保留意見而受到任何影響。



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3. Potential impact on the Company

Such modification on audit opinion is to highlight the comparability of profit or loss, statement of consolidated statement of cash flow and related notes thereto, where it does not have any impact on the Group's annual results and financial position for FY2021.

4. View of the Audit Committee and Management's position

A meeting was held on 25 June 2021 by the Audit Committee for the purpose of approving the audited consolidated financial statements of the Company for FY2021. Having carried out independent review of and enquiries on the subject transaction, the Audit Committee concurred with the management's explanation as well as auditor's position on issuing a modified opinion in respect of the comparative figures impacted by prior years' DSE Receivables and the SPM Receivables.

Audit Committee and review of the annual results

The audit committee of the Company (the "Audit Committee") was established in compliance with Rules 3.21 and 3.22 of the Listing Rules with written terms of reference. The latest terms of reference of the Audit Committee are available on the websites of the Company and the Stock Exchange.

A summary of work of the Audit Committee during the Year is as follows:

- met with the external auditors, reviewed and made recommendations for the Board's approval on the annual and interim results and reports of the Company;
- reviewed and approved audit fee;
- recommended the re-appointment of BDO Limited ("BDO") as auditors, subject to the shareholders' approval at the annual general meeting; and
- reviewed the effectiveness of the Company's risk management and internal control systems.

3. 對本公司的潛在影響

審計意見的有關修訂乃旨在強調損益、綜合現金流量表及相關附註的可比性，其對本集團2021財政年度的年度業績及財務狀況並無任何影響。

4. 審核委員會的見解及管理層的立場

審核委員會已於2021年6月25日舉行會議，以批准本公司2021財政年度的經審核綜合財務報表。於就有關交易進行獨立審閱及查詢後，審核委員會同意管理層的解釋以及核數師的立場，即對過往年度DSE應收款項及SPM應收款項所影響比較數字發表修改意見。

審核委員會及全年業績的審閱

本公司的審核委員會（「審核委員會」）乃遵照上市規則第3.21及3.22條成立，並具備書面職權範圍。最新的審核委員會職權範圍可於本公司網站及聯交所網站查閱。

審核委員會於本年度的工作概要如下：

- 會見外部核數師、審閱本公司全年業績、中期業績、年報及中期報告並建議董事會批准；
- 檢討及批准核數費用；
- 建議續聘香港立信德豪會計師事務所有限公司（「立信德豪」）為核數師，以待股東於股東週年大會上批准；及
- 檢討本公司風險管理及內部監控制度的成效。

BIOGRAPHICAL DETAILS OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員的履歷詳情

Executive Directors

Mr. Zhu Yongjun, aged 54, was appointed as the Chairman of the Board and an executive director of the Company on 24 May 2016. He is also a member of the nomination committee of the Board.

Mr. Zhu is the Chairman and an executive director of China Water Industry Group Limited (a company listed on the main board of The Stock Exchange of Hong Kong Limited) (the “Stock Exchange”) (Stock Code: 1129). He was an executive director of EverChina Int'l Holdings Company Limited (a company listed on the main board of the Stock Exchange) (Stock Code: 202) from May 2008 to February 2013 and the chairman of the board of Heilongjiang Interchina Water Treatment Co., Limited* (“Heilongjiang Interchina Water Treatment”) (a company listed on the Shanghai Stock Exchange) (Stock Code: 600187), from January 2009 to May 2015. Mr. Zhu obtained his undergraduate from Hunan University in 1989, and a Master’s degree of business administration in Peking University in the People’s Republic of China in 2005. He started his environmental protection career in 2001.

Mr. Pan Yimin, aged 45, was appointed as an executive director of the Company on 24 March 2021. He was the president of Tianjin Dongfang Mingrui Investment Management Co., Ltd* since 2013 prior to joining the Company. Mr. Pan was the vice president of Interchina (Tianjin) Water Treatment Co., Ltd.* from April 2011 to March 2013, and a deputy manager of Heilongjiang Interchina Water Treatment from April 2009 to March 2011. Mr. Pan obtained a bachelor’s degree in Economics in 1998 from Jiangxi University of Finance and Economics.

Mr. Lee Tsi Fun Nicholas, aged 43, was appointed as an executive director of the Company on 31 August 2018. He joined the Company in November 2015 and was appointed as the Company’s company secretary on 24 May 2016. Since year 2016, he is also the company secretary and director of certain subsidiaries of the Company. Mr. Lee is a member of the Hong Kong Institute of Certified Public Accountants and the American Institute of Certified Public Accountants. He graduated from the University of Oregon in the United States of America with a Bachelor of Science degree in year 1999.

執行董事

朱勇軍先生，54歲，於2016年5月24日獲委任為本公司董事會主席兼執行董事。彼亦為董事會轄下提名委員會的成員。

朱先生為中國水業集團有限公司(於香港聯合交易所有限公司(「聯交所」)主板上市的公司，股份代號：1129)主席兼執行董事。彼於2008年5月至2013年2月期間曾出任潤中國國際控股有限公司(於聯交所主板上市的公司，股份代號：202)執行董事。於2009年1月至2015年5月期間，彼亦為黑龍江國中水務股份有限公司(「黑龍江國中水務」)(於上海證券交易所上市的公司，證券代碼：600187)的董事長。朱先生於1989年在湖南大學本科畢業，其後於2005年在中華人民共和國北京大學取得工商管理碩士學位。彼於2001年開始從事環保事業。

潘軼旻先生，45歲，於2021年3月24日獲委任為本公司執行董事。彼於2013年起至加入本公司前為天津東方明銳投資管理有限公司總裁。於2011年4月至2013年3月，潘先生為國中(天津)水務有限公司副總裁，而於2009年4月至2011年3月為黑龍江國中水務副總經理。潘先生於1998年獲江西財經大學頒授經濟學士學位。

李錫勛先生，43歲，於2018年8月31日獲委任為本公司執行董事。彼於2015年11月加入本公司，並於2016年5月24日獲委任為本公司的公司秘書。自2016年起，彼亦為本公司秘書及若干附屬公司董事。李先生為香港會計師公會及美國會計師公會會員。彼於1999年畢業於美國俄勒岡大學，獲得理學士學位。



BIOGRAPHICAL DETAILS OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員的履歷詳情

Non-Executive Directors

Dr. Ge Xiaolin, aged 56, was appointed as a non-executive director of the Company on 2 July 2020. Dr. Ge is the chairman of Tianjin SOFIT Building Materials Co., Ltd. Dr. Ge received a master's degree in 1990 and a bachelor's degree in 1988 in Hunan University, subsequently obtained his Ph.D. degree in Beijing University in 2013, and postdoctoral researcher in Applied Economics in Hunan University in 2010. Dr. Ge was the (Term Ninth to Tenth) member of All-China Youth Association. Prior to founding his own company, Dr. Ge worked in China Pinghe Import & Export Co., Ltd. (as general manager), and Goalmark International Group (as vice general manager and subsequent as general manager).

Dr. Zhang Lihui, aged 50, was appointed as a non-executive director of the Company on 8 September 2016. Dr. Zhang is a managing partner of Tsing Capital. Dr. Zhang has been focusing on the investment related to environmental protection, clean energy, high technology and precious materials in China since joining Tsing Capital.

Dr. Zhang received a master's degree in Laws and a bachelor's degree in Technology English in PLA University of Foreign Languages, subsequently obtained his Ph.D. degree in Economics from the University of International Business and Economics. Dr. Zhang also completed the Advanced Management Program at Harvard Business School in 2009.

非執行董事

葛曉麟博士，56歲，於2020年7月2日獲委任為本公司非執行董事。葛博士為天津索菲特建築材料有限公司的董事長。葛博士於1990年及1988年獲湖南大學分別頒發碩士學位及學士學位，其後於2013年獲北京大學頒發博士學位及於2010年取得湖南大學的應用經濟學博士後研究員資格。葛博士為第九及十屆中華全國青年聯合會委員。在創辦其公司前，葛博士曾於中國平和進出口總公司出任總經理，並於中拓國際經貿集團公司歷任副總經理、總經理職務。

張立輝博士，50歲，於2016年9月8日獲委任為本公司非執行董事。張博士為青雲創投管理合夥人，自加入青雲創投以來一直專注於中國環保、清潔能源、高端科技及貴重材料相關的投資。

張博士於中國人民解放軍外國語學院取得法學碩士及科技英語學士學位，其後於對外經濟貿易大學取得經濟學哲學博士學位，並於2009年完成美國哈佛商學院高級管理課程。

BIOGRAPHICAL DETAILS OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員的履歷詳情

Independent Non-Executive Directors

Mr. Lo Chun Chiu, Adrian, aged 65, was appointed as an independent non-executive director of the Company on 26 August 2014. He is the chairman of the nomination committee of the Board and a member of each of the audit committee and remuneration committee of the Board.

Mr. Lo was awarded a Bachelor of Laws degree by the University of London in August 1988. He is a member of the Law Society of Hong Kong and has been a practicing solicitor in Hong Kong since November 1991 in general legal practice. From December 1993 to the date of this annual report, Mr. Lo has been a partner of Joseph C.T. Lee & Co. and engaged in various fields of legal practice involving commercial and conveyancing litigation, acquisition and sale of business and/or companies, company liquidation, charity foundation works, formation of religious organisations, family law, immigration law and employment law. He is an independent non-executive director of Huarchi Global Group Holdings Limited (a company listed on the main board of the Stock Exchange) (Stock Code: 2296) since November 2019.

Dr. Tong Ka Lok, aged 58, was appointed as an independent non-executive director of the Company on 26 August 2014. He is the chairman of the audit committee of the Board and a member of each of the nomination committee and remuneration committee of the Board.

Dr. Tong was awarded a Doctor of Public Health degree (epidemiology and biostatistics) from the Macau University of Science and Technology in August 2013. Dr. Tong is a founder and partner of Baker Tilly Macao Certified Public Accountants which was established in October 2000. He is an auditor registered at the Committee for the Registry of Auditors and Accountants in Macau in January 2006. Besides his business establishment, Dr. Tong was appointed as a member of the Nanjing Committee of CPPCC* (中國人民政治協商會議南京市委員會), and Vice President of the Macau University of Science and Technology in 2012, and a University Council Member in 2013.

獨立非執行董事

羅俊超先生，65歲，於2014年8月26日獲委任為本公司獨立非執行董事。彼為董事會轄下提名委員會的主席以及董事會轄下審核委員會及薪酬委員會各自的成員。

羅先生於1988年8月獲倫敦大學頒發法學士學位。彼為香港律師會會員，自1991年11月起為香港執業律師，處理一般法律事務。於1993年12月至本年報日期，羅先生為李全德律師事務所合夥人，從事多個領域法律事務，涉及商業及物業轉易訴訟、業務及／或公司收購及出售、公司清算、慈善基金會工作、建立宗教組織、家庭法、移民法及僱傭法。彼自2019年11月起為華記環球集團控股有限公司(於聯交所主板上市的公司，股份代號：2296)的獨立非執行董事。

唐嘉樂博士，58歲，於2014年8月26日獲委任為本公司獨立非執行董事。彼為董事會轄下審核委員會的主席以及董事會轄下提名委員會及薪酬委員會各自的成員。

唐博士於2013年8月獲澳門科技大學頒發公共衛生學(流行病學與生物統計學)博士學位。唐博士為於2000年10月成立的天職澳門會計師事務所的創始人及合夥人。彼於2006年1月在澳門核數師暨會計師註冊委員會註冊成為核數師。除其業務建樹外，唐博士於2012年獲委任為人民政協南京市委員會委員及澳門科技大學副校長，且於2013年獲委任為澳門科技大學校董會成員。



BIOGRAPHICAL DETAILS OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員的履歷詳情

Mr. Choy Wai Shek, Raymond, MH, JP, aged 72, was appointed as an independent non-executive director of the Company on 26 August 2014. He is the chairman of our the remuneration committee of the Board and a member of each of the nomination committee and audit committee of the Board.

Mr. Choy joined the Group in January 2013 as a director of New Concepts Foundation Limited (“NC Foundation”). Mr. Choy has been carrying out an independent non-executive role in NC Foundation, mainly responsible for advising on corporate governance of NC Foundation. Mr. Choy also acts as an independent non-executive director of Far East Hotels and Entertainment Limited (a company listed on the Stock Exchange (stock code: 37), AB Builders Group Limited (a company listed on the Stock Exchange (stock code: 1615)) and WAC Holdings Limited (a company listed on GEM (stock code: 8619)).

Mr. Choy holds a Diploma in Chinese Law awarded from the University of East Asia (now known as the University of Macau) in October 1987 and a Diploma in Political Science from the International Affairs College, Hong Kong in July 1988.

He was the Chairman of the Sham Shui Po District Board from April 1991 to September 1994, a Hong Kong affairs adviser appointed by the Hong Kong and Macao Affairs Office of the State Council and the Xinhua News Agency from 1994 to 1997, the vice-chairman of the Occupational Safety and Health Council of the Labour and Welfare Bureau from 2004 to 2010, a member of the Energy Advisory Committee of the Environment Bureau from 2006 to 2012 and a member of the Consumer Council of the Commerce and Economic Development Bureau from 2005 to 2011.

He was a member of the Guangzhou Committee of the Chinese People’s Political Consultative Conference (“CPPCC”)* (Term Ninth to Twelfth) (中國人民政治協商會議廣州市委員會). He was also elected as a vice president of GMC Hong Kong Members Association in February 2012. He is the Honorary Committee Member of The Chinese General Chamber of Commerce, Hong Kong (“CGCC”) and was also the Chairman of Member’s Service Committee of CGCC.

* For identification purpose only

蔡偉石先生，榮譽勳章，太平紳士，72歲，於2014年8月26日獲委任為本公司獨立非執行董事。彼為董事會轄下薪酬委員會的主席以及董事會轄下提名委員會及審核委員會各自的成員。

蔡先生於2013年1月加入本集團，出任創業地基有限公司（「創業地基」）董事。蔡先生於創業地基履行獨立非執行角色，主要負責就創業地基的企業管治提供建議。蔡先生亦為遠東酒店實業有限公司（於聯交所上市的公司，股份代號：37）、奧邦建築集團有限公司（於聯交所上市的公司，股份代號：1615）及WAC Holdings Limited（於GEM上市的公司，股份代號：8619）的獨立非執行董事。

蔡先生於1987年10月獲得由東亞大學（現稱為澳門大學）授予中國法律文憑及於1988年7月獲得香港國際事務書院的政治科學文憑。

彼於1991年4月至1994年9月為深水埗區議會主席，於1994年至1997年獲國務院港澳事務辦公室及新華通訊社委任為香港事務顧問，於2004年至2010年為勞工及福利局職業安全健康局副主席，於2006年至2012年為環境局能源諮詢委員會成員，以及於2005年至2011年為商務及經濟發展局消費者委員會委員。

彼為中國人民政治協商會議（「人民政協」）第九至第十二屆廣州市委員會委員。彼亦於2012年2月獲選為廣州地區政協香港委員聯誼會副會長。彼為香港中華總商會（「中華總商會」）榮譽會董，並曾任中華總商會會員服務委員會主席。

BIOGRAPHICAL DETAILS OF THE DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理人員的履歷詳情

Senior Management

Mr. Chu Shu Cheong, aged 60, is the founder of the Group the director of the subsidiaries of the Company, namely NC Foundation. He possesses over 23 years of management experience in foundation, civil engineering and building works of various nature.

Besides his business achievement, Mr. Chu was also appointed as the honorary chairman of the China Star Light Charity Fund Association in 2000, a member of the Guangdong Province Committee of CPPCC (中國人民政治協商會議廣東省從化市委員會) in October 2011 and a member of the Guangzhou Committee of the CPPCC (中國人民政治協商會議廣州市委員會) in December 2011.

高級管理層

朱樹昌先生，60歲，為本集團創始人兼本公司附屬公司創業地基的董事。彼於各類性質的地基、土木工程及屋宇工程擁有逾23年管理經驗。

除以上業務建樹外，朱先生亦於2000年獲委任為中國星火基金會名譽會長，於2011年10月獲委任為人民政協廣東省從化市委員會委員，並於2011年12月獲委任為人民政協廣州市委員會委員。



REPORT OF DIRECTORS

董事會報告

The Board hereby presents the annual report together with the audited consolidated financial statements of the Group for the Year (the “Consolidated Financial Statements”).

Principal Activities

During the Year, the principal activity of the Company is investment holding. The principal activities of its subsidiaries comprise construction works in Hong Kong and environmental protection business in the PRC. Details of the principal activities of the principal subsidiaries of the Company are set out in note 1 to the Consolidated Financial Statements. Save for the industrial fluids system services business was discontinued during the Year as detailed in the section headed “Management Discussion and Analysis — III Industrial Fluids Systems Services”, there were no significant changes in the nature of the principal activities of the Group during the Year.

Business Review

The revenue of the Group is wholly derived from the construction works conducted in Hong Kong and environmental protection business in the PRC. An analysis of the Group’s performance for the Year is set out in note 6 to the Consolidated Financial Statements.

A review of the business of the Group for the Year, including the important events affecting the Group that have occurred since the end of the Year and the likely future business development is set out in the section headed “Management Discussion and Analysis” on pages 6 to 36 of this annual report. This discussion form part of the Report of Directors.

Environmental Policies and Performance

The Group has adopted and implemented environmental protection policies and procedures to enable it to commit to the long term sustainability of the environment and communities in which it operates. During the Year, the Group complied with the relevant environmental laws and regulations that have a significant impact on the Group’s business where the Group is operating.

董事會謹此提呈本年度的年報連同本集團經審核綜合財務報表（「綜合財務報表」）。

主要業務

於本年度，本公司的主要業務為投資控股，而其附屬公司的主要業務包括香港的建築工程及中國的環保業務。本公司主要附屬公司的主要業務詳情載於綜合財務報表附註1。除上文「管理層討論及分析 — III 工業流體系統服務」所詳述於本年度已終止工業流體系統服務業務外，本集團主要業務的性質於本年度內並無重大變動。

業務審視

本集團收益全部源自於香港的建築工程及中國的環保業務。本集團本年度表現的分析載於綜合財務報表附註6。

本集團本年度業務的審視（包括在本年度終結後發生的、對本集團有影響的重大事件及相當可能有的未來業務發展）載於本年報第6至36頁「管理層討論及分析」一節。此討論構成董事會報告的一部分。

環境政策及表現

本集團採納並實施了多項環境保護政策及程序，奉行其對環境及所在社區長遠可持續發展的承諾。於本年度內，本集團已符合其經營所在地對本集團業務有重大影響的相關環保法律及規例。

REPORT OF DIRECTORS

董事會報告

Details of the key laws and regulations that have a significant impact on the Group's businesses, their key scope and our compliance measures are outlined in the following table:

下表概列對本集團業務有重大影響的主要法律及規例、相關主要範圍及本集團合規措施的詳情：

Laws and Regulations 法律及規例	Key scope 主要範圍	Compliance measures 合規措施
Air Pollution Control (Non-road Mobile Machinery) (Emission) Regulation (Chapter 311Z of the Laws of Hong Kong) 《空氣污染管制(非道路移動機械)(排放)規例》(香港法例第311Z章)	Contractor must not sell or lease, or cause to be sold or leased, a regulated machine for use in Hong Kong unless the machine is approved or exempted 除非某受規管機械獲核准或獲豁免，否則承辦商不得出售或出租該機械以供在香港使用，亦不得安排出售或出租該機械以供在香港使用 Contractor must not use or cause to be used a regulated machine in any specified activity unless the machine is approved or exempted 除非某受規管機械獲核准或獲豁免，否則承辦商不得在指明活動中使用或安排使用該機械	Applications for lease and use of regulated machine have been made and approval certificates for emission compliance were obtained 本集團已作出有關出租及使用受規管機械的申請，並已取得符合排放標準的審批證書 The relevant approval label has been painted or securely fixed on the machine and is displayed at a conspicuous position, which is also properly maintained 相關核准標籤已髹於或穩妥地固定於機械上，並於機械的顯眼位置展示及妥為保存
Air Pollution Control (Construction Dust) Regulation (Chapter 311R of the Laws of Hong Kong) 《空氣污染管制(建造工程塵埃)規例》(香港法例第311R章)	Contractor is required to take dust reduction measures when construction work is being carried out 承建商在施工時採取措施，減少塵埃散發	Compliance manual is in place for operational staff 已設有操作人員適用的合規手冊 Regular briefing and training are conducted to enhance their awareness on the legislation 定期舉行簡介及培訓，提高操作人員對法例的認知
Noise Control Ordinance (Chapter 400 of the Laws of Hong Kong) 《噪音管制條例》(香港法例第400章)	Controls construction noise ranges from: 管制建築噪音，包括： (a) the use of powered mechanical equipment (a) 使用機動設備作業者 (b) the carrying out of certain noisy works in designated areas (b) 在指定範圍內進行某些高噪音工程	Compliance manual is in place for operational staff 已設有操作人員適用的合規手冊 Site supervisor is presented at the construction site 派駐地盤監督人員至建築地盤 Construction noise permit has been obtained 已取得建築噪音許可證



REPORT OF DIRECTORS

董事會報告

Laws and Regulations 法律及規例	Key scope 主要範圍	Compliance measures 合規措施
The Environmental Protection Law of the People's Republic of China 中華人民共和國環境保護法	This law defines the environment as the total body of all natural elements and artificially transformed natural elements affecting human existence and development (including the atmosphere, water, seas, land, minerals, forests, grasslands, wetlands, wildlife, natural and human remains, nature reserves, historic sites and scenic spots, and urban and rural areas). 此法規所稱環境，是指影響人類生存和發展的各種天然的和經過人工改造的自然因素的總體，包括大氣、水、海洋、土地、礦藏、森林、草原、濕地、野生生物、自然遺跡、人文遺跡、自然保護區、風景名勝區、城市和鄉村等。	The project companies of the Group prevent pollution in accordance with the requirements of the Environmental Protection Law. 本集團下屬專案公司按照環保法的要求，避免出現破壞環境的情況。
The Law of the People's Republic of China on Environmental Impact Assessment 中華人民共和國環境影響評價法	This law defines environmental impact assessment as the analysis, estimation and evaluation of possible environmental impacts resulting from the implementation of a planning and construction project and the introduction of strategies and measures to prevent and alleviate adverse environmental impacts as well as tracking and monitoring processes and systems. 此法規所稱環境影響評價，是指對規劃和建設項目實施後可能造成的環境影響進行分析、預測和評估，提出預防或者減輕不良環境影響的對策和措施，進行跟蹤監測的方法與制度。	The project companies of the Group engage independent third parties to prepare environmental impact assessment reports/competent government authorities to issue environmental impact approvals. 本集團下屬專案公司委託獨立第三方編製環境影響評價報告／政府主管部門出具環境影響批覆。

REPORT OF DIRECTORS
董事會報告

Laws and Regulations 法律及規例	Key scope 主要範圍	Compliance measures 合規措施
<p>The Water Pollution Prevention Law of the People's Republic of China</p> <p>中華人民共和國水污染防治法</p>	<p>This law applies to the prevention and control of pollution of rivers, lakes, canals, drainage, reservoirs and other surface water bodies and groundwater within the People's Republic of China. 此法規適用於中華人民共和國領域內的江河、湖泊、運河、管道、水庫等地表水體以及地下水體的污染防治。</p> <p>The prevention and control of water pollution shall focus on prevention while combining prevention, control and comprehensive management. Priority shall be given to the protection of the sources of drinking water. Industrial and urban pollution shall be strictly controlled. Pollution of agricultural bases shall be prevented and controlled. The construction of ecological management projects shall be encouraged. Pollution of water bodies and damages to the ecosystem shall be prevented, controlled and alleviated.</p> <p>水污染防治應當堅持預防為主、防治結合、綜合治理的原則，優先保護飲用水水源，嚴格控制工業污染、城鎮生活污染，防治農業面源污染，積極推進生態治理工程建設，預防、控制和減少水環境污染和生態破壞。</p>	<p>The project companies of the Group prevent water pollution in accordance with the requirements of the Water Pollution Prevention Law.</p> <p>本集團下屬專案公司按照水污染防治法的要求，避免出現水污染的情況。</p>
<p>Administrative Measures for Pollutant Discharge Licensing (for Trial Implementation)</p> <p>排污許可管理辦法(試行)</p>	<p>This law applies to the application, approval and enforcement of pollutant discharge licenses as well as the governance and punishments in relation thereto.</p> <p>排污許可證的申請、核發、執行以及與排污許可相關的監管和處罰等行為，適用本辦法。</p>	<p>The project company of the Group in Taiyuan has applied for a pollutant discharge license in accordance with the requirements of the measures.</p> <p>本集團下屬太原專案公司已按照辦法要求，辦理排污許可證。</p>



REPORT OF DIRECTORS

董事會報告

Laws and Regulations
法律及規例Key scope
主要範圍Compliance measures
合規措施

The Ministry of Environmental Protection develops and releases a category-based administration catalogue of pollutant discharge licensing for stationary pollution sources stipulating the scope of the pollutant discharge licensing system and prescribed application time limit pursuant to the law.

環境保護部依法制定並公佈固定污染源排污許可分類管理名錄，明確納入排污許可管理的範圍和申領時限。

Enterprises and public institutions as well as other producers and operators (hereinafter referred to as "pollutant discharging entities") that are included in the category-based administration catalogue of pollutant discharge licensing for stationary pollution sources shall apply for and obtain a pollutant discharge license within the prescribed time limit. Pollutant discharging entities not included in the category-based administration catalogue of pollutant discharge licensing for stationary pollution sources currently do not need to apply for a pollutant discharge license.

納入固定污染源排污許可分類管理名錄的企業事業單位和其他生產經營者(以下簡稱「排污單位」)應當按照規定的時限申請並取得排污許可證；未納入固定污染源排污許可分類管理名錄的排污單位，暫不需申請排污許可證。

The Opinion on the Strengthening of the Overhaul of Gutter Oil and Management of Cooking Wastes issued by the General Office of the State Council

國務院辦公廳關於加強地溝油整治和餐廚廢棄物管理的意見

To effectively eliminate the use of gutter oil in the food industry and strengthen food safety and public health, 7 opinions on further strengthening of the overhaul of gutter oil and management of cooking wastes have been issued with the consent of the State Council.

為有效解決地溝油回流餐桌問題，切實保障食品安全和人民群众身體健康，經國務院同意，就進一步加強地溝油治理工作提出7項意見。

The project companies of the Group have implemented the tasks required by the opinion in collaboration with the competent authorities (i.e. municipal environmental hygiene departments).

本集團下屬專案公司配合主管部門(即市容環衛部門)落實意見中要求的各項工作。

REPORT OF DIRECTORS
董事會報告

Laws and Regulations 法律及規例	Key scope 主要範圍	Compliance measures 合規措施
Measures for the Administration of Concession for Infrastructure and Public Utilities	Concession activities in energy, transportation, water conservancy, environmental protection, municipal engineering, and other infrastructure and public utilities fields within the territory of the PRC shall be governed by these Measures. Implement these Measures for purposes of encouraging and directing social investors' participation in the construction and operation of infrastructure and public utilities, improving the quality and efficiency of public services, protecting the lawful rights and interests of concessionaires, protecting public interest and public security.	The Measures are the basis and references for those key terms and conditions of the Group's service concession arrangements.
基礎設施和公用事業特許經營管理辦法	中華人民共和國境內的能源、交通運輸、水利、環境保護、市政工程等基礎設施和公用事業領域的特許經營活動，適用本辦法。施行本辦法以鼓勵和引導社會資本參與基礎設施和公用事業建設運營，提高公共服務質量和效率，保護特許經營者合法權益，保障社會公共利益和公共安全。	本集團的特許經營權協議主要條款均以此管理辦法作依據及釐訂。



REPORT OF DIRECTORS

董事會報告

Compliance with Laws and Regulations

The principal activities of the Group comprise construction works, environmental protection. Sufficient resources have been allocated to ensure the on-going compliance with applicable laws and regulations. During the Year, the Board is not aware of any incidence of non-compliance with the relevant laws and regulations that have a significant impact on the Group's business where the Group is operating.

Principal Risks and Uncertainties

The business operations and results may be affected by various factors, some of which are external causes and some are inherent to the business. The principal risks and uncertainties are summarised below:

1. Outbreak of pandemic disease

The spread of COVID-19 in the first quarter of 2020 led to various draconian measures, among others, city lockdown, shut-down of restaurants and schools resulting from the quarantine arrangements, travel restrictions etc. Such pandemic disease adversely impacted our businesses in Hong Kong, PRC and overseas businesses.

Despite our businesses gradually resumed to normal, another vast outbreak of such similar virus, even following governmental guidance and taking safety measures, still may affect our business and may result from suspension of operations.

遵守法律及規例的情況

本集團的主要業務包括建築工程及環保。本集團已調撥足夠資源，確保一直符合適用法律及規例。於本年度，董事會並無得悉有任何不符本集團經營所在地對本集團業務有重大影響的有關法律及規例的情況。

主要風險及不明朗因素

業務營運及業績可能受到不同因素影響，當中有部分屬外在因素，部分為業務固有因素。主要風險及不明朗因素現概述如下：

1. 大流行疫病爆發

COVID-19於2020年第一季擴散，因而實施隔離安排及旅遊限制等嚴格措施，其中包括封城、餐館關閉及停課。大流行疫病對本集團於香港、中國及海外的業務造成不利影響。

儘管我們的業務逐漸恢復正常，但倘若類似病毒再次大規模爆發，即使我們遵循政府指引並採取安全措施，仍可能影響我們的業務，並可能導致業務暫停。

REPORT OF DIRECTORS

董事會報告

2. Social atmosphere

Part of our construction works are generated from the public related sector. The nature, extent and timing of the projects will be impacted by various factors such as Government spending on infrastructure, general macroeconomic conditions and Government policies, which are subject to changes. Annual budget of the Government, including its estimates of expenditure in major infrastructure projects and construction of public facilities, is subject to the passing of the Appropriation Bill, but may from time to time experience undue delay caused by prolonged discussion within the Legislative Council of Hong Kong and therefore may adversely affect our business and payments collection.

3. Keen competition

Due to the slowdown in the Hong Kong economy, the competition of construction industry has become more intense as there will be a foreseeable reduction of number of construction projects available for tendering. To increase the chance of success in winning the tender bidding, the Group may have to lower its profit margin, which may impact its profit for the coming year.

2. 社會氛圍

本集團部分建築工程來自公營界別。項目的性質、規模及時間受多項因素影響，如政府基建開支、整體宏觀經濟狀況及政府政策，均存在變數。政府全年預算(包括對大型基建項目及公共設施工程開支的估算)須經通過撥款條例草案批准，但不時由於香港立法會討論延長而出現不必要延誤，因此令本集團的業務及收款可能受到不利影響。

3. 競爭激烈

由於香港經濟放緩，故預期可供我們投標的建築項目數量將會減少，建造業的競爭已越趨激烈。為提高中標機會，本集團可能須降低其利潤率，來年的溢利或會受到影響。



REPORT OF DIRECTORS

董事會報告

4. Cost of construction materials

The increase in cost of construction materials will lower the profit margin of the Group. Failure to accurately estimate and control the costs of the Group's projects may adversely affect the Group's financial performance.

5. Regulatory environment

Our business is subject to the environmental regulations issued by the Hong Kong Government and national policies of mainland China. Such regulations may be revised from time to time and any changes to such regulations may increase our cost and burden in complying with them. The Group is also required to maintain certain registration. In order to renew and maintain these registrations, the Group is required to comply with certain criteria set by the relevant governmental departments and authorities. Any suspension of or a failure to maintain or renew the Group's registrations could adversely affect the Group's business.

6. Policy change

China's "Environmental Protection Law" has come into force in January 2015. The Law significantly increases companies' costs of pollution by imposing penalties ranging from fines to restriction or even suspension of production (articles 59 to 62). Personnel from environmental protection administrative departments of the government shall also be faced with demotion, dismiss or forced resignation from their current position for failure to enforce pollution-related regulations (article 68). Article 69 stipulates that violation of the Law may constitute a criminal offence. Legal convictions for pollution-related criminal acts are becoming increasingly commonly seen in the media.

4. 建材成本

建材成本上漲將降低本集團的利潤率。本集團未能準確估計及控制項目成本可對其財務表現造成不利影響。

5. 監管環境

我們的業務受香港政府頒佈的環境規例及中國內地的國家政策監管。該等規例可能不時修改，而規例的任何變動或會增加本集團的合規成本及負擔。本集團亦須維持若干註冊登記。為更新並維持該等註冊登記，本集團須遵守若干由相關政府部門及機關制定的條件。本集團的註冊登記如遭中止或者未能維持或更新，可對本集團的業務構成不利影響。

6. 政策變動

中國的《環境保護法》自2015年1月起實施。該法罰則包括罰款、限制以至停產(見第59至62條)，大大增加公司污染成本。未有強制執行污染相關法規的政府環境保護監督管理部門人員將被降級、撤職或強制辭職(第68條)。第69條規定違反該法規定或會構成刑事罪行。傳媒近年亦爭相報導污染相關刑事行為的判決。

REPORT OF DIRECTORS

董事會報告

Spurred by China's "supply-side reform" and the severity of air and water pollution, the central government has been sending inspection teams to polluted provinces and holding local officials accountable for failure to prevent and control pollution. Thousands of small enterprises have been closed for the lack of environmental protection facilities.

Echoing the effectuation of "Environmental Protection Law", many Chinese municipal governments have publicised regulations and guidelines on kitchen waste treatment and specified criteria on the collection, transportation and treatment etc. of kitchen waste.

Under the backdrop of tightening environmental protection policies, we see a rising demand for third-party operators, or companies that provide professional services to factories who are now urged by the government to "move out of the city and into industrial parks". This trend creates demand for equipment and services from third-party operators.

However, we cannot guarantee that the favourable policies will continue into the future and that we will benefit from the policies as much as we did in the past. With its rich experience in the environmental industry, the management team is able to sense and capture the adverse changes in laws, regulations and government policies and will adjust the corporate strategy accordingly.

7. Technological obsolescence

Our competitive advantage in the environmental industry relies on our technological capabilities to ensure safety, maintain efficiency of production and keep operating costs at a relatively low level. However, as the laws, regulations, government policies and industry standards may impose more stringent requirements on our existing or future projects, we may fail to improve our technology to adapt to such changes. Moreover, the production techniques of our competitors may improve at a faster pace so that their costs may be reduced to a lower level significantly or their productivity may become significantly higher than ours.

中國「供給側改革」以及嚴重大氣及水污染促使中央政府派出巡邏隊至污染省份，懲治防治污染不力的地方官員，數以千計小企業因欠缺環保設施而遭關閉。

為響應《環境保護法》的施行，中國各地市政府發布餐廚垃圾處理法規及指引，訂明餐廚垃圾收集、運輸及處理等標準。

隨着環保政策日漸收緊，政府敦促工廠「從市區遷至產業園」，我們預料對第三方營運商或專業服務公司的需求將會與日俱增，帶動對於第三方營運商設備及服務的需求。

然而，我們未能保證有利政策日後將能持續，或我們將一如以往受惠於有關政策。憑藉豐富的環境行業經驗，管理層團隊可感知並掌握不利的法律、法規及政府政策變動，相應調整企業策略。

7. 技術過時

我們在環境行業中的競爭優勢仰賴保障安全、維持生產效率及壓低營運成本的技術能力。然而，法律、法規、政府政策及行業標準或會收緊對我們現有或未來項目的要求，我們可能無法提升技術，迎合有關轉變。此外，競爭對手可能加快提升生產技術，令其成本遠較我們劃算，或者生產力遠高於我們。



REPORT OF DIRECTORS 董事會報告

Relationship with key parties

The success of the Group also depends on the support from key parties which comprise customers, suppliers, employees and shareholders.

Customers

The Group's principal customers comprise the government, NGOs and private developers. The Group has well established operational and industry experience in foundation, civil engineering and general building work, which enables the Group to complete all our projects on schedule. Recognition from our sound track records, the Group has secured various sizeable new projects from public and private sectors. Our reputation and high standard of quality work enable the Group and the customers to achieve their profitability and sustainable growth.

Suppliers

Good relationship with suppliers constitutes one of the essential elements of the Group's success. To achieve positive business growth, the Group maintains close relationship with its suppliers in order to create a win-win situation so that suppliers and the Group can have a vertical cooperation for reaching both of the business goals.

Employees

The Group focuses on the talents of our employees as our most valuable asset and provides a harmonious and professional working environment with a variety of training programmes to our employees for career advancement. The key objective of our human resource management is to recognise and reward performing staff by providing competitive remuneration packages and implementing an effective performance appraisal system with appropriate incentives, namely equal promotion opportunity.

Shareholders

The principal goal of the Group is to maximise the return to the shareholders of the Company. The Group will focus on our core business and explore attractive investment opportunities for achieving sustainable profit growth and rewarding the shareholders with stable dividend payouts taking into account the business development needs and financial health of the Group.

與主要有關方的關係

本集團的成功亦有賴各主要有關方的支持，包括客戶、供應商、僱員及股東。

客戶

本集團的主要客戶包括政府、非政府組織及私人發展商。本集團在地基、土木工程及一般屋宇工程具備豐富營運及業內經驗，讓本集團準時完成所有手頭項目。本集團的良好往績紀錄廣受肯定，使本集團取得多項公私營範疇的新大型項目。我們的聲譽及高標準的優質工程，使本集團及客戶均能提高盈利能力，實現可持續增長。

供應商

與供應商的良好關係乃本集團的成功要素之一。為使業務循正面增長，本集團與供應商維持密切關係，攜手以垂直合作方式一同達成業務目標，締造雙贏局面。

僱員

本集團視僱員的才幹為最寶貴的資產。本集團向僱員提供和諧專業的工作環境，設有不同培訓計劃，協助彼等發展事業。我們人力資源管理的主要目標為透過提供具競爭力的薪酬待遇，推行有效的表現評核制度，論功行賞，為員工提供平等晉升機會，給予彼等肯定及回報。

股東

本集團主要目標乃為本公司股東創造最大回報。本集團將專注於核心業務之餘，同時發掘具吸引力的投資機會，實現可持續溢利增長，並於考慮本集團的業務發展需要及財務狀況後，提供穩定的派息率回饋股東。

REPORT OF DIRECTORS 董事會報告

Major Customers and Suppliers

Sales to the Group's five largest customers accounted for approximately 67.24% (31 March 2020: 37.97%) of the total sales for the Year and sales to the largest customer included therein amounted to approximately 19.19% (31 March 2020: 10.01%). Purchases from the Group's five largest suppliers accounted for approximately 59.12% (31 March 2020: 40.37%) of the total purchases for the Year and purchases from the largest supplier included therein amounted to approximately 38.46% (31 March 2020: 27.29%).

To the best knowledge of the Directors, neither the Directors, their close associates, nor any shareholders, who owned more than 5% of the Company's issued voting shares, had any interests in any of the Group's five largest customers or suppliers during the Year.

Results and Appropriations

The results of the Group for the Year are set out in the consolidated statement of profit or loss on page 99 and accompanying notes to the Consolidated Financial Statements.

The Board does not recommend a payment of a final dividend to the shareholders for the year ended 31 March 2021 (2020: nil).

Charitable Donations

Charitable and other donations made by the Group during the Year amounted to HK\$100,000 (2020: HK\$500,000).

Share Capital

Details of movements in share capital of the Company during the Year are set out in note 33 to the Consolidated Financial Statements.

Equity-linked Agreements

Save as disclosed above and in this annual report, no equity-linked agreements that will or may result in the Company issuing shares or that require the Company to enter into any agreements that will or may result in the Company issuing shares were entered into by the Company during the Year or subsisted at the end of the Year.

主要客戶及供應商

對本集團五大客戶進行的銷售約佔本年度總銷售額的67.24% (2020年3月31日: 37.97%)，而當中對最大客戶進行的銷售則約佔19.19% (2020年3月31日: 10.01%)。向本集團五大供應商進行的採購約佔本年度總採購額的59.12% (2020年3月31日: 40.37%)，而當中向最大供應商進行的採購則約佔38.46% (2020年3月31日: 27.29%)。

據董事所深知，概無董事、彼等的緊密聯繫人或擁有本公司逾5%已發行具表決權股份的任何股東本年度於本集團五大客戶或供應商中擁有任何權益。

業績及分派

本集團本年度的業績載於第99頁的綜合損益表及隨附的綜合財務報表附註。

董事會不建議向股東派付截至2021年3月31日止年度的末期股息(2020年: 無)。

慈善捐款

本集團於本年度作出的慈善及其他捐款為100,000港元(2020年: 500,000港元)。

股本

本公司股本於本年度的變動詳情載於綜合財務報表附註33。

股票掛鈎協議

除上文及本年報所披露者外，本公司於本年度內並無訂立且本年度年末並無存續任何將會或可能導致本公司發行股份或規定本公司訂立任何將會或可能導致本公司發行股份的協議的股票掛鈎協議。



REPORT OF DIRECTORS 董事會報告

Reserves

Details of movements in reserves of the Group during the Year are set out in the consolidated statement of changes in equity.

Distributable Reserves

As at 31 March 2021, the Company does not have reserves available for distribution, subject to the compliance with the Companies Law, Chapter 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands and Company's articles of association (the "Articles of Association") (31 March 2020: HK\$67.2 million).

Purchase, Sale or Redemption of the Company's Listed Securities

Neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities during the Year.

Pre-Emptive Rights

There is no provision for the pre-emptive rights under the Articles of Association, or the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

Directors' Interests in Contracts

No Director or any entity connected with a Director was materially interested, either directly or indirectly, in any transaction, arrangement or contract of significance to the business of the Group to which the Company, or any of its subsidiaries was a party during the Year or the end of the Year.

Contract of Significance

No contract of significance to which the Company or any of its subsidiaries was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the Year or at any time during the Year.

Tax Relief and Exemption

The Company is not aware of any tax relief and exemption available to shareholders by reason of their holding of the Company's securities.

儲備

本集團儲備於本年度的變動詳情載於綜合權益變動表。

可供分派儲備

於2021年3月31日，本公司在遵照開曼群島法例第22章公司法(1961年第3項法例，經綜合及修訂)及本公司組織章程細則(「組織章程細則」)規限下，並無可供分派儲備(2020年3月31日：67,200,000港元)。

購買、出售或贖回本公司的上市證券

於本年度，本公司或其任何附屬公司概無購買、出售或贖回本公司任何上市證券。

優先購買權

組織章程細則或開曼群島法例概無優先購買權的條文，規定本公司須按比例向現有股東提呈發售新股。

董事的合約權益

於本年度內及本年度年末時，董事或與董事有關連的任何實體概無於本公司或其任何附屬公司所訂立對本集團業務而言屬重大的任何交易、安排或合約中直接或間接擁有重大權益。

重大合約

本公司或其任何附屬公司概無訂立本公司董事於當中直接或間接擁有重大權益，且於本年度年末或本年度內任何時間仍然存續的重大合約。

稅務寬免及豁免

本公司並不知悉股東可因持有本公司證券而享有的任何稅項寬免及豁免。

REPORT OF DIRECTORS 董事會報告

Directors and Directors' Service Contracts

The Directors who held office during the Year and up to the date of this report are:

Executive Directors:

Mr. Zhu Yongjun (*Chairman of the Board*)
 Ms. Qin Shulan (*Chief Executive Officer*)
 (resigned on 17 August 2020)
 Mr. Cai Jianwen (resigned on 30 September 2020)
 Mr. Pan Yimin (appointed on 24 March 2021)
 Mr. Lee Tsi Fun Nicholas

Non-executive Directors:

Dr. Ge Xiaolin (appointed on 2 July 2020)
 Dr. Zhang Lihui

Independent Non-executive Directors:

Mr. Lo Chun Chiu, Adrian
 Dr. Tong Ka Lok
 Mr. Choy Wai Shek, Raymond, *MH, JP*

Each of the executive Directors and the non-executive Director has entered into a service contract with the Company or a subsidiary of the Company for an initial term of three years. Each of the independent non-executive Directors has also entered into a service contract with the Company for an initial term of two years. The aforesaid service contracts may be terminated by not less than three months' notice in writing served by either party on the other. All Directors shall be subject to retirement by rotation and re-election at an annual general meeting at least once every three years.

In accordance with Article 108(a) of the Articles of Association, at each annual general meeting one-third of the Directors for the time being shall retire from office by rotation. In accordance with Article 112 of the Articles of Association, any director appointed by the Board to fill a casual vacancy during the Year shall hold office until the first general meeting of the Company after his appointment and be subject to re-election at such meeting.

董事及董事服務合約

於本年度及截至本報告日期止在任的董事如下：

執行董事：

朱勇軍先生(董事會主席)
 秦妹蘭女士(行政總裁)
 (於2020年8月17日辭任)
 蔡建文先生(於2020年9月30日辭任)
 潘軼旻先生(於2021年3月24日獲委任)
 李錫勛先生

非執行董事：

葛曉麟博士(於2020年7月2日獲委任)
 張立輝博士

獨立非執行董事：

羅俊超先生
 唐嘉樂博士
 蔡偉石先生，榮譽勳章，太平紳士

各執行董事及非執行董事均已與本公司或本公司附屬公司訂立服務合約，初步為期三年。各獨立非執行董事亦已與本公司訂立服務合約，初步為期兩年。上述服務合約可由任何一方向另一方送達不少於三個月的書面通知終止。全體董事均須最少每三年於股東週年大會上輪流退任及接受重選一次。

按照組織章程細則第108(a)條，於每屆股東週年大會上，當時為數三分之一的董事須輪流退任。按照組織章程細則第112條，任何於本年度內獲董事會委任以填補臨時空缺的董事的任期僅直至其獲委任後的本公司首個股東大會為止，而彼等將在該大會上接受重選。



REPORT OF DIRECTORS

董事會報告

Mr. Lee Tsi Fun Nicholas, Mr. Lo Chun Chiu, Adrian and Mr. Choy Wai Shek, Raymond, *MH, JP* shall retire from office by rotation at the AGM to be held on 16 August 2021 in accordance with Article 108(a) of the Articles of Association. In accordance with Article 112 of the Articles of Association, Mr. Pan Yimin, who was appointed by the Board on 24 March 2021, shall retire from office at the AGM. All of the retiring Directors, being eligible, offer themselves for re-election at the AGM.

Save as disclosed above, no Director proposed for re-election at the AGM has a service contract which is not determinable by the Company or any of its subsidiaries within one year without payment of compensation, other than statutory compensation.

Confirmation of Independence of Independent Non-executive Directors

Each of the independent non-executive Directors has made an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules which have been received by the Company. The Company is of the view that all independent non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and are independent in accordance with the terms of the guidelines during the Year.

Biographical Details of Directors and Senior Management

The biographical details of the Directors and senior management of the Group as at the date of this report are disclosed in the section headed "Biographical Details of the Directors and Senior Management" on pages 37 to 41 of this annual report. Save as disclosed in the aforesaid section, the Directors (a) have not held other directorships in public companies, the securities of which are listed on any securities market in Hong Kong or overseas, in the last 3 years; (b) do not hold any other positions in the Group; and (c) do not have any other relationships with any Directors, senior management or substantial or controlling shareholders of the Company.

按照組織章程細則第108(a)條，李錫勳先生、羅俊超先生及蔡偉石先生將於2021年8月16日舉行的股東週年大會上輪流退任。按照組織章程細則第112條，於2021年3月24日獲董事會委任的潘軼旻先生，亦將於股東週年大會上退任。全部退任董事均合資格並願意於股東週年大會上接受重選。

除上文所披露者外，擬於股東週年大會上接受重選的董事概無訂有本公司或其任何附屬公司不可於一年內免付賠償(法定賠償除外)而終止的服務合約。

獨立非執行董事的獨立性確認

本公司已接獲各獨立非執行董事根據上市規則第3.13條發出的年度獨立性確認。本公司認為，全體獨立非執行董事於本年度內均符合上市規則第3.13條所載的獨立性指引，按照指引條款均屬獨立人士。

董事及高級管理人員的履歷詳情

於本報告日期的董事及本集團高級管理人員的履歷詳情於本年報第37至41頁「董事及高級管理人員的履歷詳情」一節披露。除上節所披露者外，董事(a)於過去三年並無在證券在香港或海外任何證券市場上市的公眾公司擔任其他董事職務；(b)並無於本集團擔任任何其他職務；及(c)與本公司任何董事、高級管理層或主要或控股股東概無任何其他關係。

REPORT OF DIRECTORS 董事會報告

Update on Directors' Information

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes of directors' information of the Company are as follows:

The annual director's emoluments for Mr. Cai Jianwen was adjusted with effect from 1 April 2020 up to 30 September 2020 (resignation date of Mr. Cai, as a Director) from including (1) the existing annual director's fee of HK\$700,000 (monthly salary of HK\$58,333); (2) residential housing allowance of not exceeding HK\$28,000 per month; (3) child tuition allowance of not exceeding HK\$10,000 per month; and (4) the insurance allowance of not exceeding HK\$100,000 per annum where the allowances will be on an incurred basis, to a monthly director's emoluments of HK\$100,000 (inclusive of allowances of all kind).

Save for the information disclosed above, there is no other information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

Directors' Emoluments and Five Highest Paid Individuals

The Directors' emoluments are determined by the Board with reference to the duties, responsibilities and performance of the Directors and the results of the Group.

Details of the Directors' emoluments and the five highest paid individuals are set out in notes 10 and 11 to the Consolidated Financial Statements.

Emolument Policy

A remuneration committee was set up by the Board to develop the Group's emolument policy and structure for remuneration of the Directors and senior management of the Group, having regard to the Group's operating results, individual performance of the directors and senior management and comparable market practices.

更新董事資料

根據上市規則第13.51B(1)條，本公司董事資料的變動如下：

蔡建文先生的年度董事酬金自2020年4月1日起至2020年9月30日(蔡先生辭任董事日期)，由包括(1)現有董事袍金每年700,000港元(月薪58,333港元)；(2)住宅房屋津貼不超過每月28,000港元；(3)子女學習津貼不超過每月10,000港元；及(4)保險津貼不超過每年100,000港元(實報實銷)，調整至每月董事酬金100,000港元(包括所有津貼)。

除上文所披露的資料外，概無根據上市規則第13.51B(1)條須披露的其他資料。

董事酬金及五名最高薪酬人士

董事酬金由董事會參照董事的職務、職責及表現以及本集團的業績釐定。

董事酬金及五名最高薪酬人士的詳情載於綜合財務報表附註10及11。

酬金政策

董事會已成立薪酬委員會，以於考慮本集團經營業績、董事及高級管理人員個人表現以及可資比較市場常規後，制定本集團的酬金政策以及本集團董事及高級管理人員的薪酬架構。



REPORT OF DIRECTORS

董事會報告

Directors' Rights to Acquire Shares or Debentures

Save as disclosed under the paragraphs headed "Directors' and Chief Executives' Interests or Short Positions in Shares, Underlying Shares and Debentures" and in this annual report relating to the share option scheme adopted by the Company, at no time during the Year was the Company, its parent company, any of its subsidiaries or fellow subsidiaries a party to any arrangements to enable the Directors to acquire benefits by means of an acquisition of shares in, or underlying shares in, or debentures of, the Company or any other body corporate.

Management Contracts

No contracts concerning the management and administration of the whole or any substantial part of the business of the Company were entered into or existed during the Year.

Permitted Indemnity Provision

Pursuant to Article 191 of the Articles of Association, the Directors, Managing Directors, alternate Directors, auditors, secretary and other officers for the time being of the Company acting in relation to any of the affairs of the Company shall be indemnified and secured harmless out of the assets of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them shall or may incur or sustain by reason of any act done, concurred in or omitted in or about the execution of their duty or supposed duty in their respective offices. Such provision was in force during the Year and remained in force as of the date of this report. In addition, the Company has also maintained Directors and officers liability insurance during the Year.

Competition and Conflict of Interests

Saved and except of interests in the Group, none of the Directors or substantial shareholders of the Company or any of their respective associates has engaged in any business that competes or may compete with the business of the Group or has any other conflict of interests with the Group during the Year.

Five Years Financial Summary

A summary of the results and of the assets and liabilities of the Group for the last 5 financial years is set out on page 268. Such summary does not form part of the Consolidated Financial Statements.

董事購入股份或債券的權利

除「董事及最高行政人員於股份、相關股份及債券的權益或淡倉」等段所披露者及本年報所披露本公司採納的購股權計劃外，於本年度內任何時間，本公司、其母公司、其任何附屬公司或同系附屬公司概無訂立任何安排，致使董事可藉購入本公司或任何其他法人團體的股份、相關股份或債券而獲益。

管理合約

於本年度內概無訂立或存在任何有關本公司全部或任何重大部分業務管理及行政的合約。

獲准許彌償條文

根據組織章程細則第191條，就本公司任何事務行事的本公司當時董事、董事總經理、替任董事、核數師、秘書及其他高級人員履行職責或履行應履行的職責時，因所作出、發生或不進行的任何行為而將會或可能招致或蒙受的所有訴訟、費用、收費、損失、損害及開支，均可自本公司的資產獲得彌償，確保不會就此受損。該條文於本年度內一直有效，且於本報告日期仍然有效。此外，本公司於本年度內亦已投購董事及高級人員的責任保險。

競爭及利益衝突

於本年度內，除於本集團的權益外，本公司董事或主要股東或彼等各自的任何聯繫人概無從事與本集團業務競爭或可能競爭的任何業務，亦無與本集團存在任何其他利益衝突。

五年財務概要

本集團過去5個財政年度的業績及資產與負債概要載於第268頁。該概要並不構成綜合財務報表的一部分。

REPORT OF DIRECTORS

董事會報告

Share Option Scheme

Pursuant to the written resolutions passed by the sole shareholder of the Company on 26 August 2014, the Company has conditionally adopted a share option scheme (the “Share Option Scheme”).

Purpose of the Share Option Scheme

The purpose of the Share Option Scheme is to attract and retain the best available personnel, to provide additional incentive to employees (full-time and part-time), directors, consultants, advisors, distributors, contractors, suppliers, agents, customers, business partners or service providers of the Group and to promote the success of the business of the Group.

Participants under the Share Option Scheme and basis of eligibility

The Board may, at its absolute discretion and on such terms as it may think fit, grant any employee (full-time or part-time), director, consultant or advisor of the Group, or any substantial shareholder of the Group, or any distributor, contractor, supplier, agent, customer, business partner or service provider of the Group, options to subscribe at a price calculated in accordance with paragraphs (i) to (iii) below for such number of Shares as it may determine in accordance with the terms of the Share Option Scheme.

The basis of eligibility of any participant to the grant of any option shall be determined by the Board (or as the case may be, the independent non-executive Directors) from time to time on the basis of his contribution or potential contribution to the development and growth of the Group.

Principal terms of the Share Option Scheme

The principal terms of the Share Option Scheme are summarised as follows:

The Share Option Scheme was adopted for a period of 10 years commencing from 26 August 2014 and will remain in force until 25 August 2024 unless terminated earlier by the shareholders of the Company in general meeting. The Company may by resolution in general meeting or the Board may at any time terminate the operation of the Share Option Scheme and in such event no further options will be offered but options granted prior to such termination shall continue to be valid and exercisable in accordance with the provisions of the Share Option Scheme.

購股權計劃

根據本公司唯一股東於2014年8月26日通過的書面決議案，本公司已有條件採納一項購股權計劃（「購股權計劃」）。

購股權計劃的目的

購股權計劃旨在吸納及挽留最合適人員，向本集團僱員（全職及兼職）、董事、諮詢人、顧問、分銷商、承包商、供應商、代理、客戶、商業夥伴或服務供應商提供額外獎勵以及推動本集團業務邁向成功。

購股權計劃的參與者及合資格基準

董事會可絕對酌情按其認為合適的條款，向本集團任何僱員（全職或兼職）、董事、諮詢人或顧問、或本集團的任何主要股東、或本集團的任何分銷商、承包商、供應商、代理、客戶、商業夥伴或服務供應商授出購股權，藉以根據購股權計劃的條款，按下文第(i)至(iii)段計算得出的價格認購董事會可能釐定的股份數目。

董事會（或獨立非執行董事（視乎情況而定））可不時根據任何參與者對本集團發展及增長所作出或可能作出的貢獻釐定其獲授購股權的合資格基準。

購股權計劃的主要條款

購股權計劃的主要條款概述如下：

所採納的購股權計劃由2014年8月26日起為期10年，一直有效至2024年8月25日止，除非本公司股東於股東大會上提早終止則作別論。本公司可於股東大會上透過決議案或董事會可隨時終止購股權計劃的運作，在此情況下，將不會進一步發出購股權要約，惟於終止前已授出的購股權將繼續根據購股權計劃的條文屬有效及可予行使。



REPORT OF DIRECTORS

董事會報告

The subscription price of a share in respect of any particular option granted under the Share Option Scheme shall be a price solely determined by the Board and notified to a participant and shall be at least the higher of:

- (i) the closing price of the shares as stated in the Stock Exchange's daily quotations sheet on the date of grant of the option, which must be a business day;
- (ii) the average of the closing prices of the shares as stated in the Stock Exchange's daily quotations sheets for the five business days immediately preceding the date of grant of the option; and
- (iii) the nominal value of a share on the date of grant of the option.

An offer for the grant of options must be accepted within seven days inclusive of the day on which such offer was made. The amount payable by the grantee of an option to our Company on acceptance of the offer for the grant of an option is HK\$1.

The 10% limit as mentioned above was refreshed at the annual general meeting of the Company dated 25 September 2017 and the annual general meeting of the Company dated 28 March 2019. As at the date of this report, the total number of Shares which may be issued upon exercise of all options to be granted under the Share Option Scheme and any other share option schemes of the Company is 572,900,134 Shares. On 5 March 2019, the Company granted share options to certain Directors, employees and consultant to subscribe for a total of 51,100,000 ordinary shares of HK\$0.10 each in the share capital of the Company under the Share Option Scheme. The exercise price of each option is HK\$1.65 per share with validity period of 2 years from the respective vesting dates. 30,120,000 options were vested immediately on the 5 March 2019 and remaining 20,980,000 options were also vested 1 year after such date of grant.

根據購股權計劃已授出的任何指定購股權所涉及的股份認購價，將為完全由董事會釐定並通知參與者的價格，並將至少為下列各項中的較高者：

- (i) 聯交所每日報價表所報股份於授出購股權當日(須為營業日)的收市價；
- (ii) 聯交所每日報價表所報股份於緊接授出購股權當日前五個營業日的平均收市價；及
- (iii) 授出購股權當日的股份面值。

授出購股權的要約須於由提出有關要約日期(包括該日)起計七天內接納。購股權承授人須於接納授出購股權要約時就每份購股權向本公司支付1港元。

上文所述的10%上限已於本公司在2017年9月25日舉行的股東週年大會及於本公司在2019年3月28日舉行的股東週年大會上更新。於本報告日期，根據購股權計劃及本公司任何其他購股權計劃授出的全部購股權獲行使而可予發行的股份總數為572,900,134股。於2019年3月5日，本公司根據購股權計劃向若干董事、僱員及諮詢人授出購股權，以認購本公司股本中合共51,100,000股每股面值0.10港元的普通股。每份購股權的行使價為每股1.65港元，有效期由各個歸屬日期起為期2年。30,120,000份購股權已於2019年3月5日即時歸屬，其餘20,980,000份購股權亦已於授出日期後1年歸屬。

REPORT OF DIRECTORS

董事會報告

The total number of Shares issued and to be issued upon exercise of options granted to any participant (including both exercised and outstanding options) under the Share Option Scheme, in any 12-month period up to the date of grant shall not exceed 1% of the Shares in issue. Any further grant of options in excess of such limit must be separately approved by Shareholders in general meeting with such grantee and his associates abstaining from voting.

Any grant of an option to a Director, chief executive or substantial shareholder of our Company (or any of their respective associates) must be approved by the independent non-executive Directors (excluding any independent non-executive Director) who is the grantee of the option).

Where any grant of options to a substantial shareholder or an independent non-executive Director (or any of their respective associates) will result in the total number of Shares issued and to be issued upon exercise of all options already granted and to be granted to such person under the Share Option Scheme and any other share option schemes of our Company (including options exercised, cancelled and outstanding) in any 12-month period up to and including the date of grant:

- (i) representing in aggregate over 0.1% of the Shares in issue; and
- (ii) having an aggregate value, based on the closing price of the Shares at the date of each grant, in excess of HK\$5 million,

such further grant of options is required to be approved by shareholders at a general meeting of the Company, with voting to be taken by way of poll.

截至授出日期止的任何12個月期間內，任何參與者因其根據購股權計劃獲授的購股權（包括已行使及尚未行使的購股權）獲行使而獲發行及將獲發行的股份總數，不得超過已發行股份的1%。如額外授出超逾該上限的購股權，則須經股東於股東大會上另行批准，而該承授人及其聯繫人必須於股東大會上放棄表決權。

向本公司董事、最高行政人員或主要股東（或任何彼等各自的聯繫人）授出任何購股權，均須經獨立非執行董事（不包括身為購股權承授人的獨立非執行董事）批准。

倘向主要股東或獨立非執行董事（或任何彼等各自的聯繫人）授出任何購股權導致在截至授出日期（包括該日）止任何12個月期間內，上述人士因根據購股權計劃及本公司任何其他購股權計劃已獲授及將獲授的所有購股權（包括已行使、已註銷及尚未行使的購股權）獲行使而獲發行及將獲發行的股份總數：

- (i) 合共超過已發行股份0.1%；及
- (ii) 根據股份於各授出日期的收市價計算的總值超過5百萬港元，

則額外授出購股權須經股東在本公司股東大會上批准，而表決將以投票方式進行。



REPORT OF DIRECTORS

董事會報告

Details of movement of the share options granted under the Share Option Scheme during the Year are set out as follows:

根據購股權計劃授出的購股權於本年度的變動詳情載列如下：

Participants	Date of grant	Vesting period	Exercisable period	Exercise price	Number of options				
					Outstanding at 1.4.2020 於2020年4月1日 尚未行使	Granted	Exercised	Lapsed	Outstanding at 31.3.2021 於2021年3月31日 尚未行使
參與者	授出日期	歸屬期	行使期	行使價	尚未行使	已授出	已行使	已失效	尚未行使
Directors									
董事									
Mr. Zhu Yongjun 朱勇軍先生	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	500,000	—	—	(500,000)	—
Ms. Qin Shulan ⁽¹⁾ 秦妹蘭女士 ⁽¹⁾	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	2,200,000	—	—	(2,200,000)	—
	5.3.2019	5.3.2019-4.3.2020	5.3.2020-4.3.2022	1.65	1,540,000	—	—	(1,540,000)	—
Mr. Cai Jianwen ⁽²⁾ 蔡建文先生 ⁽²⁾	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	2,200,000	—	—	(2,200,000)	—
	5.3.2019	5.3.2019-4.3.2020	5.3.2020-4.3.2022	1.65	1,540,000	—	—	(1,540,000)	—
Mr. Lee Tsi Fun Nicholas 李錫勛先生	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	2,200,000	—	—	(2,200,000)	—
	5.3.2019	5.3.2019-4.3.2020	5.3.2020-4.3.2022	1.65	1,540,000	—	—	—	1,540,000
Mr. Lo Chun Chiu 羅俊超先生	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	500,000	—	—	(500,000)	—
Dr. Tong Ka Lok 唐嘉樂博士	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	500,000	—	—	(500,000)	—
Mr. Choy Wai Shek Raymond MH, JP 蔡偉石先生，榮譽勳章， 太平紳士	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	500,000	—	—	(500,000)	—
Employees									
僱員									
	5.3.2019	Vested upon date of grant 已於授出日期歸屬	5.3.2019-4.3.2021	1.65	20,020,000	—	—	(20,020,000)	—
	5.3.2019	5.3.2019-4.3.2020	5.3.2020-4.3.2022	1.65	15,148,000	—	—	(5,388,000)	9,760,000
					48,388,000	—	—	(37,088,000)	11,300,000

Notes:

- Resigned on 17 August 2020.
- Resigned on 30 September 2020.
- The Company has not granted any share options other than the Directors and the employees under continuous contracts as shown in the above table.

附註：

- 於2020年8月17日辭任。
- 於2020年9月30日辭任。
- 除上表所示之董事及按連續合約受聘的僱員外，本公司並無授出任何購股權。

REPORT OF DIRECTORS 董事會報告

Apart from the aforesaid Share Option Scheme, at no time during the Year and up to the date of this report the Company or any associated corporation was a party to any arrangement to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the Directors, or their spouses or children under the age 18, had any right to subscribe for the shares in, or debentures of, the Company, or had exercised any such rights.

Directors' and Chief Executives' Interests or Short Positions in Shares, Underlying Shares and Debentures

As at 31 March 2021, the interests and short positions of the Directors and chief executives of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meanings of Part XV of the Securities and Futures Ordinance (Chapter 571 of the laws of Hong Kong) (the "SFO")) which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which any such director or chief executive is taken or deemed to have under such provision of the SFO) or which were required pursuant to Section 352 of the SFO, to be entered in the register of members of the Company, or which were required, pursuant to standard of dealings by Directors as referred to the Listing Rules, to be notified to the Company and the Stock Exchange were as follows:

除上述購股權計劃外，於本年度內任何時間及截至本報告日期，本公司或任何相聯法團概無訂立任何安排，致使董事可藉收購本公司或任何其他法人團體的股份或債券而獲益，而董事、彼等的配偶或未滿18歲的子女並無擁有任何權利認購本公司股份或債券，亦無行使任何有關權利。

董事及最高行政人員於股份、相關股份及債券的權益或淡倉

於2021年3月31日，本公司董事及最高行政人員於本公司或其任何相聯法團(定義見香港法例第571章證券及期貨條例第XV部)的股份、相關股份及債券中擁有根(「證券及期貨條例」)據證券及期貨條例第XV部第7及8分部已知會本公司及聯交所的權益及淡倉(包括根據證券及期貨條例有關條文任何有關董事或最高行政人員被當作或被視為擁有的權益或淡倉)，或根據證券及期貨條例第352條須記入本公司股東登記冊內的權益及淡倉，或根據上市規則所述董事交易準則須知會本公司及聯交所的權益及淡倉如下：



REPORT OF DIRECTORS 董事會報告

(i) Interests in the Company

(i) 於本公司的權益

Name of directors	Interests in ordinary shares 於普通股的權益			Total interests in ordinary shares	Total interests in underlying shares	Aggregate interests	% of the Company's issued voting shares 佔本公司 已發行具 表決權股份 的百分比	
	Personal interests	Family interests	Corporate interests					
董事姓名	個人權益	家族權益	公司權益	於普通股的 權益總額	於相關股份的 權益總額	權益總計		
Mr. Zhu Yongjun	朱勇軍先生	4,900,000	260,000	78,656,000	83,816,000	—	83,816,000	12.08%
Mr. Lee Tsi Fun Nicholas	李錫勳先生	—	—	—	—	1,540,000	1,540,000	0.22%
Dr. Zhang Lihui	張立輝博士	96,000	—	—	96,000	—	96,000	0.01%
Dr. Tong Ka Lok	唐嘉樂博士	480,000	—	—	480,000	—	480,000	0.06%
Mr. Choy Wai Shek Raymond <i>MH, JP</i>	蔡偉石先生	700,000	—	—	700,000	—	700,000	0.10%

榮譽勳章、太平紳士

Note:

- The 77,000,000 shares are beneficially held by Jumbo Grand Enterprise Development Limited ("Jumbo Grand") and 1,656,000 shares are beneficially by Excellent Point Asia Limited ("Excellent Point"). Mr. Zhu Yongjun owns 100% of the issued voting shares of Jumbo Grand and Excellent Point. Mr. Zhu Yongjun is deemed or taken to be interested in all the shares which are beneficially owned by Jumbo Grand for the purpose of the SFO. Mr. Zhu Yongjun is the Chairman of the Board and an executive Director of the Company and is the brother-in-law of Mr. Allan Warburg, an ultimate beneficial owner of Simple Gain International Limited, a shareholder of the Company.

附註：

- 該77,000,000股股份由Jumbo Grand Enterprise Development Limited (「Jumbo Grand」) 實益持有，而該1,656,000股股份則由 Excellent Point Asia Limited (「Excellent Point」) 實益持有。朱勇軍先生擁有Jumbo Grand及Excellent Point的100%已發行具投票權股份。就證券及期貨條例而言，朱勇軍先生被視為或被當作於Jumbo Grand實益擁有的所有股份中擁有權益。朱勇軍先生為本公司董事會主席兼執行董事，並為王沛德先生(本公司股東Simple Gain International Limited的最終實益擁有人)的內兄。

REPORT OF DIRECTORS
董事會報告

(ii) *Interests in the associated corporation*

(ii) 於相聯法團的權益

Name of directors/ chief executive	Name of associated corporation	Capacity/Nature	No. of shares held	% of the issued voting shares of associate corporation
董事／最高行政人員 姓名	相聯法團名稱	身份／性質	持有 股份數目	已發行具表決權 股份的百分比
Zhu Yongjun	Jumbo Grand	Interest in controlled corporation	10,000	100%
朱勇軍	Jumbo Grand	受控制法團權益		
Zhu Yongjun	Excellent Point	Interest in controlled corporation	50,000	100%
朱勇軍	Excellent Point	受控制法團權益		
Chu Shu Cheong	Prosper Power	Interest In controlled corporation	75	75%
朱樹昌	昌威	受控制法團權益		

Save as disclosed above, as at 31 March 2021 none of the Directors and chief executives of the Company had any other interests or short positions in any shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) which were notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests or short positions which they were taken or deemed to have under such provisions of the SFO), or which were required, pursuant to Section 352 of the SFO, to be entered in the register referred to therein, or which were required, pursuant to the Listing Rules relating to the required standard of dealings by the directors to be notified to the Company and the Stock Exchange.

除上文所披露者外，於2021年3月31日，本公司董事及最高行政人員概無於本公司或其相聯法團(定義見證券及期貨條例第XV部)的任何股份、相關股份或債券中擁有根據證券及期貨條例第XV部第7及8分部已知會本公司及聯交所的任何其他權益或淡倉(包括根據證券及期貨條例有關條文彼等被當作或被視為擁有的權益或淡倉)，或根據證券及期貨條例第352條須記入該條所指登記冊內的其他權益或淡倉，或根據有關董事交易規定準則的上市規則須知會本公司及聯交所的任何其他權益或淡倉。



REPORT OF DIRECTORS

董事會報告

Substantial Shareholder's Interests and/or Short Position in Shares and Underlying Shares of the Company

So far as is known to the Directors, as at 31 March 2021, the following person (not being a Director or chief executive of the Company) who had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company under provision of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO, or who is directly or indirectly interested in 5% or more of any class of issued shares carrying rights to vote in all circumstances at general meetings of any member of the Group:

Long positions in the shares of the Company**主要股東於本公司股份及相關股份的權益及／或淡倉**

據董事所知，於2021年3月31日，下列人士（並非本公司董事或最高行政人員）於本公司股份或相關股份中擁有根據證券及期貨條例第XV部第2及3分部的條文須向本公司披露的權益或淡倉，或記入根據證券及期貨條例第336條本公司須存置的登記冊內的權益或淡倉，或直接或間接擁有附帶權利可於任何情況下在本集團任何成員公司的股東大會上投票的任何類別已發行股份5%或以上的權益：

於本公司股份的好倉

Name of shareholders	Capacity	Number of shares held	Approximate percentage of shareholdings in the Company 佔本公司股權的概約百分比
股東名稱	身份	持有股份數目	
Jumbo Grand (Note 1) Jumbo Grand (附註1)	Beneficial owner 實益擁有人	77,000,000	11.10%
Prosper Power Group Ltd ("Prosper Power") (Note 2) 昌威集團有限公司(「昌威」)(附註2)	Beneficial owner 實益擁有人	76,500,000	11.02%
Mr. Chu Shu Cheong (Note 2) 朱樹昌先生(附註2)	Interest in a controlled corporation 受控制法團權益	76,500,000	11.02%
Simple Gain International Limited (Note 3) Simple Gain International Limited (附註3)	Beneficial owner 實益擁有人	40,000,000	5.76%
Allan Warburg Holdings Limited (Note 3) Allan Warburg Holdings Limited (附註3)	Interest in a controlled corporation 受控制法團權益	40,000,000	5.76%
Mr. Warburg Allan (Note 3) 王沛德先生(附註3)	Interest in a controlled corporation 受控制法團權益	40,000,000	5.76%

REPORT OF DIRECTORS
董事會報告

Name of shareholders 股東名稱	Capacity 身份	Number of shares held 持有股份數目	Approximate percentage of shareholdings in the Company 佔本公司股權的概約百分比
Kingston Finance Limited (Notes 2 and 4) 金利豐財務有限公司(附註2及4)	Person having a security interest in shares 擁有股份抵押權益的人士	76,500,000	11.02%
Ample Cheer Limited (Notes 2 and 4) Ample Cheer Limited (附註2及4)	Interest in a controlled corporation 受控制法團權益	76,500,000	11.02%
Best Forth Limited (Notes 2 and 4) Best Forth Limited (附註2及4)	Interest in a controlled corporation 受控制法團權益	76,500,000	11.02%
Chu Yuet Wah (Notes 2 and 4) 李月華(附註2及4)	Interest in a controlled corporation 受控制法團權益	76,500,000	11.02%
CEF Concept Holdings Limited (Note 5) CEF Concept Holdings Limited (附註5)	Beneficial owner 實益擁有人	55,400,000	7.98%
CEF IV Holdings Limited (Note 5) CEF IV Holdings Limited (附註5)	Interest in a controlled corporation 受控制法團權益	55,400,000	7.98%
China Environment Fund IV, L.P. (Note 5) China Environment Fund IV, L.P. (附註5)	Interest in a controlled corporation 受控制法團權益	55,400,000	7.98%
CEF IV Management, L.P. (Note 5) CEF IV Management, L.P. (附註5)	Interest in a controlled corporation 受控制法團權益	55,400,000	7.98%
CEF IV Management, Ltd. (Note 5) CEF IV Management, Ltd. (附註5)	Interest in a controlled corporation 受控制法團權益	55,400,000	7.98%
Zhang Yi (Note 5) 張懿(附註5)	Interest in a controlled corporation 受控制法團權益	55,400,000	7.98%



REPORT OF DIRECTORS

董事會報告

Notes:

1. Jumbo Grand is wholly-owned by Mr. Zhu Yongjun who is the Chairman of the Board and an executive Director of the Company. Accordingly, Mr. Zhu Yongjun is deemed to be interested in the 77,000,000 shares held by Jumbo Grand for the purpose of the SFO.
2. The 76,500,000 shares are beneficially owned by Prosper Power Group Ltd ("Prosper Power") which is owned as to 75% by Mr. Chu Shu Cheong. Mr. Chu Shu Cheong is deemed or taken to be interested in all the shares which are beneficially owned by Prosper Power. Mr. Chu Shu Cheong is also a director of Prosper Power.
3. Simple Gain International Limited is wholly-owned by Allan Warburg Holdings Limited, which is in turn wholly-owned by Mr. Warburg Allan. Accordingly, Allan Warburg Holdings Limited and Mr. Warburg Allan are deemed to be interested in the 40,000,000 shares held by Simple Gain International Limited for the purpose of the SFO. Mr. Warburg Allan is the brother-in-law of Mr. Zhu Yongjun, the Chairman of the Board and an executive Director of the Company.
4. The 76,500,000 shares are beneficially owned by Prosper Power and had been pledged to Kingston Finance Limited as pledgee to secure a loan granted to Prosper Power. Kingston Finance Limited is wholly-owned by Ample Cheer Limited, which is in turn owned as to 80% by Best Forth Limited, which is wholly-owned by Ms. Chu Yuet Wah. Accordingly, Ample Cheer Limited, Best Forth Limited and Ms. Chu Yuet Wah are deemed to be interested in all shares held by Kingston Finance Limited.
5. CEF Concept Holdings Limited is wholly-owned by CEF IV Holdings Limited, which is in turn owned as to 92.55% by China Environment Fund IV, L.P., an investment fund incorporated in the Cayman Islands. CEF IV Management, L.P. is the general partner of China Environment Fund IV, L.P., and CEF IV Management, Ltd. is the general partner of CEF IV Management, L.P. Therefore, by virtue of Part XV of the SFO, CEF IV Holdings Limited, China Environment Fund IV, L.P., CEF IV Management, L.P. and CEF IV Management, Ltd. are all deemed to be interested in the 55,400,000 shares of the Company held by CEF Concept Holdings Limited, CEF IV Management, Ltd. is wholly-owned by Ms. Zhang Yi. Accordingly, Zhang Yi is also deemed to be interested in the 55,400,000 shares of the Company held by CEF Concept Holdings Limited for the purpose of the SFO.

Save as disclosed under the sections headed "Directors' and Chief Executives' Interests or Short Positions in Shares, Underlying Shares and Debentures" and "Substantial Shareholder's Interests and/or Short Position in Shares and Underlying Shares of the Company" above, as at 31 March 2021, no other person was individually and/or collectively entitled to exercise or control the exercise of 5% or more of the voting power at general meeting of the Company and was able, as a practical matter, to direct or influence the management of the Company.

附註：

1. Jumbo Grand由朱勇軍先生(為本公司董事會主席兼執行董事)全資擁有。因此，就證券及期貨條例而言，朱勇軍先生被視為於Jumbo Grand持有的77,000,000股股份中擁有權益。
2. 該76,500,000股股份由昌威集團有限公司(「昌威」)實益擁有，而昌威由朱樹昌先生擁有75%權益。朱樹昌先生被視為或當作於昌威實益擁有的所有股份中擁有權益。朱樹昌先生亦為昌威的董事。
3. Simple Gain International Limited由Allan Warburg Holdings Limited全資擁有，而Allan Warburg Holdings Limited則由王沛德先生全資擁有。因此，就證券及期貨條例而言，Allan Warburg Holdings Limited及王沛德先生被視為於Simple Gain International Limited持有的40,000,000股股份中擁有權益。王沛德先生為本公司董事會主席兼執行董事朱勇軍先生的妹夫。
4. 該76,500,000股股份由昌威實益擁有，並已質押予金利豐財務有限公司(作為承押人)，以取得昌威獲授的一筆貸款。金利豐財務有限公司由Ample Cheer Limited全資擁有，而Ample Cheer Limited則由李月華女士全資擁有的Best Forth Limited擁有80%權益。因此，Ample Cheer Limited、Best Forth Limited及李月華女士均被視為於金利豐財務有限公司持有的所有股份中擁有權益。
5. CEF Concept Holdings Limited由CEF IV Holdings Limited全資擁有，而CEF IV Holdings Limited由China Environment Fund IV, L.P.(於開曼群島註冊成立的投資基金)擁有92.55%權益。CEF IV Management, L.P.為China Environment Fund IV, L.P.的普通合夥人，而CEF IV Management, Ltd.則為CEF IV Management, L.P.的普通合夥人。因此，就證券及期貨條例第XV部而言，CEF IV Holdings Limited、China Environment Fund IV, L.P.、CEF IV Management, L.P.及CEF IV Management, Ltd.均被視為於CEF Concept Holdings Limited持有的55,400,000股本公司股份中擁有權益。張懿女士全資擁有CEF IV Management, Ltd.。因此，就證券及期貨條例而言，張懿亦被視為於CEF Concept Holdings Limited持有的55,400,000股本公司股份中擁有權益。

除上文「董事及最高行政人員於股份、相關股份及債券的權益或淡倉」及「主要股東於本公司股份及相關股份的權益及／或淡倉」兩節所披露者外，於2021年3月31日，概無其他人士個別及／或共同有權行使或控制行使本公司股東大會5%或以上的表決權，且能實質上指示或影響本公司管理層。

REPORT OF DIRECTORS

董事會報告

Sufficiency of Public Float

Based on information that is publicly available to the Company and within the knowledge of the Directors, as at the date of the report, the Company has maintained the prescribed public float under the Listing Rules during the Year.

Closure of the Register of Members

The register of members of the Company will be closed from 11 August 2021 to 16 August 2021 (both days inclusive), during which period no transfers of shares will be registered. To determine the entitlement to attend and vote at the AGM of the Company, all transfer document, accompanied by the relevant share certificates, must be lodged with the Company's branch share registrar in Hong Kong, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration not later than 4:30 p.m. on 10 August 2021.

Events After the Reporting Period

Save as disclosed under the sections headed "Management Discussion and Analysis" above, there is no other significant event after the Reporting Period of the Group.

Auditor

BDO Limited will retire and, being eligible, offer themselves for re-appointment at the forthcoming AGM. A resolution to re-appoint BDO Limited, the retiring auditor, as auditor of the Company is to be proposed at the forthcoming AGM of the Company.

By order of the Board

New Concepts Holdings Limited

Zhu Yongjun

Chairman and Executive Director

Hong Kong, 25 June 2021

公眾持股量的充足程度

基於本公司可公開取得的資料及據董事所知，於本報告日期，本公司於本年度內一直維持上市規則所規定的公眾持股量。

暫停辦理股份過戶登記手續

本公司將於2021年8月11日至2021年8月16日(包括首尾兩天)暫停辦理股份過戶登記手續，期間將不會辦理股份過戶登記。為釐定出席本公司股東週年大會並於會上表決的權利，所有過戶文件連同相關股票必須最遲於2021年8月10日下午4時30分交回本公司的香港股份登記分處卓佳證券登記有限公司(地址為香港皇后大道東183號合和中心54樓)，以便辦理登記手續。

報告期後事項

除上文「管理層討論及分析」一節所披露者外，本集團於報告期後並無發生任何其他重大事項。

核數師

香港立信德豪會計師事務所有限公司將於應屆股東週年大會上任滿告退，並合資格且願意接受續聘。本公司將於其應屆股東週年大會上提呈一項決議案，以續聘退任核數師香港立信德豪會計師事務所有限公司為本公司核數師。

承董事會命

創業集團(控股)有限公司

朱勇軍

主席兼執行董事

香港，2021年6月25日



CORPORATE GOVERNANCE REPORT

企業管治報告

Corporate Governance Practices

The Board believes that good corporate governance is one of the areas leading to the success of the Company and balancing the interests of shareholders, customers and employees, and the Board is devoted to ongoing enhancement of the efficiency and effectiveness of such principles and practices.

The Company has adopted the compliance manual which sets out the minimum standard of good practices concerning the general management responsibilities of the Board with which the Company and the Directors shall comply and which contains, among other things, the code provisions of the Corporate Governance Code (the "CG Code") as set out in Appendix 14 to the Listing Rules as its own code of corporate governance.

The Board considers that the Company has complied with the code provisions set out in the CG Code during the Year.

The Board of Directors

Composition and Responsibilities

As at 31 March 2021, the Board comprises 8 directors ("Directors"), comprising 3 executive Directors, 2 non-executive Directors and three independent non-executive Directors. The composition of the Board throughout the Year is as follows:

Executive Directors:

Mr. Zhu Yongjun (*Chairman of the Board*)
 Ms. Qin Shulan (*Chief Executive Officer*)
 (resigned on 17 August 2020)
 Mr. Cai Jianwen (resigned on 30 September 2020)
 Mr. Lee Tsi Fun Nicholas
 Mr. Pan Yimin (appointed on 24 March 2021)

Non-executive Directors:

Dr. Ge Xiaolin (appointed on 2 July 2020)
 Dr. Zhang Lihui

Independent Non-executive Directors:

Mr. Lo Chun Chiu, Adrian
 Dr. Tong Ka Lok
 Mr. Choy Wai Shek, Raymond, *MH, JP*

企業管治常規

董事會相信，良好的企業管治乃引領本公司邁向成功並平衡股東、客戶及僱員各方利益的範疇之一，而董事會致力持續提升該等原則及慣例的效率及效益。

本公司已採納一份合規手冊，載列有關董事會整體管理責任的良好常規最低標準，並已收納(其中包括)上市規則附錄十四所載的企業管治守則(「企業管治守則」)的守則條文作為其本身的企業管治守則，本公司與董事均須予以遵守。

董事會認為，本公司於本年度已遵守企業管治守則所載的守則條文。

董事會

成員組合及職責

於2021年3月31日，董事會由8名董事(「董事」)組成，當中包括3名執行董事、2名非執行董事及3名獨立非執行董事。於本年度，董事會成員組合如下：

執行董事：

朱勇軍先生(*董事會主席*)
 秦姝蘭女士(*行政總裁*)
 (於2020年8月17日辭任)
 蔡建文先生(於2020年9月30日辭任)
 李錫勛先生
 潘軼旻先生(於2021年3月24日獲委任)

非執行董事：

葛曉麟博士(於2020年7月2日獲委任)
 張立輝博士

獨立非執行董事：

羅俊超先生
 唐嘉樂博士
 蔡偉石先生，*榮譽勳章，太平紳士*

CORPORATE GOVERNANCE REPORT

企業管治報告

The biographical details and responsibilities of the Directors as well as the senior management are set out in the section “Biographical Details of the Directors and Senior Management” on pages 37 to 41.

Save as disclosed in the section headed “Biographical Details of the Directors and Senior Management” to this annual report, the Directors have no other financial, business, family or other material/relevant relationships with each other.

The Board is accountable to shareholders for the Company's performance and activities. While the Board is primarily overseeing and managing the Company's affairs, the Chairman of the Board provides leadership to the Board in carrying out its duties. The executive Directors constituting Chief Executive Officer and the senior management of the Company are delegated with responsibilities in the day-to-day management of the Company and make operational and business decisions within the control of and delegation framework of the Company. The independent non-executive Directors contribute valuable views and proposals for the Board's deliberation and decisions.

The Company has throughout the Year met the requirements of the Listing Rules relating to the appointment of at least 3 independent non-executive Directors with at least one of them possessing appropriate professional qualifications, accounting or related financial management expertise.

At all times during the Year, the independent non-executive Directors represent at least one-third of the Board.

Each of the independent non-executive Directors has submitted a written statement to the Stock Exchange confirming their independence and has undertaken to inform the Stock Exchange as soon as practicable if there is any subsequent change of circumstances which may affect their independence prior to their respective appointment. The Company has also received a written confirmation from each of the independent non-executive Directors in respect of their independence for the Year. The Board considers that all independent non-executive Directors are being considered to be independent with reference to the factors stated in the Listing Rules during the Year.

董事及高級管理人員的履歷詳情及職責載於第37至41頁「董事及高級管理人員的履歷詳情」一節。

除本年報「董事及高級管理人員的履歷詳情」一節所披露者外，董事彼此之間概無其他財務、業務、親屬或其他重大／相關關係。

董事會就本公司的表現及活動向股東負責。董事會主要監察並管理本公司事務，董事會主席則帶領董事會履行其職務。執行董事包括本公司行政總裁及高級管理人員，於本公司的監控及授權框架下獲轉授本公司日常管理及作出營運及業務決策的責任。獨立非執行董事則為董事會討論及決策貢獻寶貴見解及建議。

本公司於本年度一直符合上市規則有關委任最少3名獨立非執行董事，以及其中最少一名須具備適當專業資格、會計或相關財務管理專業知識的規定。

於本年度，獨立非執行董事一直最少佔董事會人數的三分之一。

於獲委任前，各獨立非執行董事已分別向聯交所提交書面聲明，確認彼等的獨立性，並已承諾於日後出現任何可能影響其獨立性的情況變化時，於實際可行情況下盡快知會聯交所。本公司亦已接獲各獨立非執行董事有關其於本年度內的獨立性的書面確認。董事會認為，參照上市規則所列因素，全體獨立非執行董事於本年度內均被視為獨立人士。



CORPORATE GOVERNANCE REPORT

企業管治報告

From the beginning of the Year up to 17 August 2020 (the date when Ms. Qin Shulan resigned as an executive Director and the Chief Executive Officer of the Company), the roles of the Chairman and the Chief Executive Officer of the Company are separated, with a clear division of responsibilities. After the resignation of Ms. Qin Shulan, the position of the Chief Executive Officer remains vacant. Mr. Zhu Yongjun is the Chairman of the Board and his primary role is to provide leadership for the Board and to ensure that it works effectively in discharging its responsibilities.

Prior to her resignation, Ms. Qin Shulan was the Chief Executive Officer and her primary role was responsible for the strategic planning and overseeing business operations of the Group, including environmental protection business.

Other matters reserved for the Board include consideration of dividend policy, approval of major investments, maintenance of an adequate system of internal controls and review of the corporate governance practices of the Group. Daily operations and administration are delegated to management teams.

Procedure for Seeking Independent Professional Advice by Directors

The Company has agreed to provide separate independent professional advice and sufficient resources to Directors and all Board Committees to assist them to discharge their duties. The Company will consider to develop a written procedure to enable Directors, and members of all Board Committees upon reasonable request, to seek and be provided with independent professional advice in appropriate circumstances, at the Company's expense.

The Company has subscribed an insurance policy with an aim to indemnify its Directors from any losses, damages, liabilities and expenses arising from, including but not limited to, any proceedings brought against them during the performance of their duties pursuant to their respective services agreements entered into with the Company.

Board Meetings

The Board is scheduled to meet regularly at least four times a year at approximately quarterly intervals, to discuss the overall strategy as well as the operational and financial performance of the Company. Other Board meetings have been held during the Year for approving the acquisitions of business, grant of share options, subscription and issue of shares and change of Directors of the Company, etc. Such Board meetings involve the active participation, either in person or through other electronic means of communication, of a majority of Directors. The Directors make every effort to contribute to the formulation of policy, decision-making and the development of the Group's business.

於本年度開始至2020年8月17日(秦姝蘭女士辭任本公司執行董事及行政總裁之日),本公司主席及行政總裁的角色已作區分,職責分工清晰。於秦姝蘭女士辭任後,行政總裁之職位一直懸空。朱勇軍先生為董事會主席,其主要角色是為董事會提供領導,確保董事會在履行職務時有效運作。

秦姝蘭女士於辭任前為行政總裁,其主要角色是負責本集團(包括環保業務)的策略規劃及業務營運監督工作。

留待董事會考慮的其他事宜包括股息政策、批准重大投資、維持充足的內部監控制度及檢討本集團的企業管治常規。日常營運及行政職能乃轉授予管理團隊。

董事尋求獨立專業意見的程序

本公司同意向董事及所有董事委員會另行提供獨立專業意見及足夠資源,以協助彼等履行其職責。本公司將考慮制定書面程序,讓董事及所有董事委員會的成員提出合理要求,在適當情況下尋求及獲取獨立專業意見,費用由本公司承擔。

本公司已購買保險,以就(包括但不限於)董事因根據彼等各自與本公司訂立的服務協議履行職責而面臨的法律程序所產生的損失、損害、負債及開支向董事作出彌償。

董事會會議

董事會約定每年舉行最少四次定期會議,大約每季一次,以討論本公司的整體策略以及營運及財務表現。本年度亦曾舉行其他董事會會議,以批准業務收購、授出購股權、認購及發行股份以及更換本公司董事等事宜。大部分董事透過親身出席或其他電子通訊方式積極參與有關董事會會議。董事為制定政策、作出決定及發展本集團業務作出貢獻,不遺餘力。

CORPORATE GOVERNANCE REPORT

企業管治報告

During the Year, a total of 14 Board meetings were held. Various meetings of the remuneration committee, nomination committee and audit committee have also been held. The Chairman has had a meeting with independent non-executive Directors without the presence of the executive Directors and non-executive Directors.

於本年度，董事會曾舉行合共14次會議。本公司亦曾舉行多次薪酬委員會、提名委員會及審核委員會會議。主席已與獨立非執行董事舉行並無執行董事及非執行董事出席的會議。

Directors' Attendance at the Board/Board Committee/General Meetings

董事於董事會會議／董事委員會會議／股東大會上的出席率

Below are details of all Directors' attendance at the Board and Board committee meetings, and general meetings held during the Year:

於本年度舉行的董事會會議、董事委員會會議及股東大會的全體董事出席率如下：

Name of Director 董事姓名	Board Meeting 董事會會議	Number of Meetings Attended/Held 出席／舉行會議次數			Annual General Meeting 股東週年大會
		Audit Committee Meeting 審核委員會會議	Nomination Committee Meeting 提名委員會會議	Remuneration Committee Meeting 薪酬委員會會議	
<i>Executive Directors:</i> 執行董事：					
Mr. Zhu Yongjun 朱勇軍先生	14/14	N/A 不適用	3/3	N/A 不適用	0/1
Ms. Qin Shulan (Note 1) 秦姝蘭女士(附註1)	4/14	N/A 不適用	N/A 不適用	N/A 不適用	0/1
Mr. Cai Jianwen (Note 2) 蔡建文先生(附註2)	8/14	N/A 不適用	N/A 不適用	1/3	0/1
Mr. Pan Yimin (Note 3) 潘軼旻先生(附註3)	1/14	N/A 不適用	N/A 不適用	N/A 不適用	0/1
Mr. Lee Tsi Fun Nicholas (Note 4) 李錫勳先生(附註4)	14/14	N/A 不適用	N/A 不適用	2/3	1/1
<i>Non-executive Directors:</i> 非執行董事：					
Dr. Ge Xiaolin (Note 5) 葛曉麟博士(附註5)	10/14	N/A 不適用	N/A 不適用	N/A 不適用	0/1
Dr. Zhang Lihui 張立輝博士	14/14	N/A 不適用	N/A 不適用	N/A 不適用	0/1
<i>Independent Non-executive Directors:</i> 獨立非執行董事：					
Mr. Lo Chun Chiu, Adrian 羅俊超先生	14/14	6/6	3/3	3/3	1/1
Dr. Tong Ka Lok 唐嘉樂博士	13/14	6/6	3/3	3/3	0/1
Mr. Choy Wai Shek, Raymond, MH, JP 蔡偉石先生，榮譽勳章， 太平紳士	14/14	6/6	3/3	3/3	1/1

Notes:

附註：

- | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ol style="list-style-type: none"> Resigned on 17 August 2020. Resigned on 30 September 2020. Appointed on 24 March 2021. Appointed as a member of the Remuneration Committee on 30 September 2020. Appointed on 2 July 2020. | <ol style="list-style-type: none"> 於2020年8月17日辭任。 於2020年9月30日辭任。 於2021年3月24日獲委任。 於2020年9月30日獲委任為薪酬委員會成員。 於2020年7月2日獲委任。 |
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CORPORATE GOVERNANCE REPORT

企業管治報告

Appropriate notices are given to all Directors in advance for attending regular and other board or board committee meetings. Meeting agendas and other relevant information are provided to the Directors in advance of board or board committee meetings. All Directors are consulted to include additional matters in the agenda for such meetings.

Directors have access to the advice and services of the Company Secretary with a view to ensuring that board procedures, and all applicable rules and regulations, are followed.

Both draft and final versions of the minutes will be sent to all Directors for their comment and records. Minutes of board and board committee meetings are kept by the Company Secretary and such minutes are open for inspection at any reasonable time on reasonable prior notice by any Director.

All directors are also entitled to have access to board papers and related materials. These papers and related materials are in a form and quality sufficient to enable the board to make informed decisions on matters placed before it. Queries raised by directors shall receive a prompt and full response by the management.

Appointment, Re-election and Removal

The aforesaid service contracts may be terminated by not less than 3 month's notice in writing served by either party on the other.

In accordance with the articles of association of the Company, at each annual general meeting of the Company, one-third of the Directors for the time being shall retire from office by rotation provided that every Director (including those appointed for a specific term) shall be subject to retirement at an annual general meeting of the Company, at least once every three years. Such retiring Directors shall be eligible for re-election at the annual general meeting.

全體董事已於出席定期及其他董事會或董事委員會會議前獲發適當事先通知。會議議程及其他相關資料已於董事會或董事委員會會議前送交董事。全體董事已獲諮詢，以提出額外事項列入有關會議議程。

董事均可取得公司秘書的意見及享用其服務，以確保董事會程序以及所有適用規則及規例獲得遵守。

會議記錄的初稿及最終定稿將發送至全體董事，供董事表達意見及記錄之用。董事會及董事委員會會議記錄由公司秘書備存，倘有任何董事發出合理事先通知，則會公開有關會議記錄供其在任何合理的時段查閱。

所有董事亦有權索閱董事會文件及相關材料，而有關文件及材料的形式及質量足以讓董事會就向其提呈的事宜作出知情決定。管理層將適時全面回應由董事提出的查詢。

委任、重選及罷免

上述服務合約可由任何一方向另一方送達不少於3個月的書面通知終止。

根據本公司的組織章程細則，於每屆本公司股東週年大會上，當時為數三分之一的董事須輪流退任，惟每一名董事(包括有指定任期者)須最少每三年於本公司股東週年大會上退任一次。退任董事合資格於股東週年大會上接受重選。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Board shall have power from time to time and at any time to appoint any person as a Director either to fill a casual vacancy or as an additional Director but so that the number of Directors so appointed shall not exceed the maximum number determined from time to time by the shareholders of the Company in general meeting. Any Director appointed by the Board to fill a casual vacancy shall hold office only until the first general meeting of the Company after his appointment and be subject to re-election at such meeting. Any Director appointed by the Board as an addition to the existing Board shall hold office only until the next following annual general meeting of the Company and shall then be eligible for re-election.

Confirmation of Independence

Each of the independent non-executive Directors has made an annual confirmation of independence pursuant to Rule 3.13 of the Listing Rules. The Company is of the view that all independent non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and are independent in accordance with the terms of the guidelines during the Year.

Code of Conduct for Securities Transactions by Directors

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") contained in Appendix 10 to the Listing Rules as its own code of conduct for dealing in securities of the Company by the Directors.

Specific enquiries have been made with all Directors, and all Directors confirmed in writing that they have complied with the required standard set out in the Model Code regarding their securities transactions for the Year.

Induction and Continuous Professional Trainings of Directors

Each of the appointed Directors, has received formal, comprehensive and tailored induction and continuous professional training to ensure appropriate understanding of the business and operations of the Company and full awareness of director's responsibilities and obligations under the requirements of the Listing Rules and relevant statutory obligations.

The Directors have also been informed of the requirement under Code Provision A.6.5 of the CG Code regarding continuous professional development.

董事會有權不時及隨時委任任何人士為董事，以填補臨時空缺或出任新增董事，但據此獲委任的董事人數不得超過本公司股東不時在股東大會上確定的上限。任何獲董事會委任以填補臨時空缺的董事任期僅直至其獲委任後的本公司首屆股東大會為止，而彼等屆時將在該大會上接受重選。任何獲董事會委任出任新增董事的董事任期僅直至舉行本公司下屆股東週年大會為止，而彼等屆時將合資格接受重選。

獨立性確認

各獨立非執行董事已根據上市規則第3.13條作出年度獨立性確認。本公司認為，於本年度，全體獨立非執行董事均符合上市規則第3.13條所載的獨立性指引，且按照指引條款均屬獨立人士。

董事進行證券交易的行為守則

本公司已採納上市規則附錄十所載上市發行人董事進行證券交易的標準守則（「標準守則」），作為其本身董事進行本公司證券交易的行為守則。

本公司已向全體董事進行具體查詢，而全體董事已以書面確認，彼等於本年度已就其證券交易遵守標準守則所載的規定準則。

董事入職及持續專業培訓

各獲委任董事均已接受正式、全面而適切的入職介紹及持續專業培訓，以確保其對本公司的業務及營運有適當認識，並全面了解上市規則規定及相關法定責任下的董事責任與義務。

董事亦已獲悉企管守則的守則條文A.6.5有關持續專業發展的規定。



CORPORATE GOVERNANCE REPORT

企業管治報告

During the Year, there was one in-house training conducted covering the topics of connected transactions, directors' duties and responsibilities, corporate governance practices, independence of independent non-executive directors, disclosure requirements under the Listing Rules and SFO.

於本年度，本公司曾進行一次內部培訓，內容涵蓋關連交易、董事職務及職責、企業管治常規、獨立非執行董事的獨立性以及上市規則及證券及期貨條例的披露規定。

All Directors have attended the continuous professional development training and below are details of all Directors' attendance on training during the Year.

於本年度，全體董事已出席持續專業發展培訓，下文載列全體董事的出席詳情。

Attendance/Numbers of in-house seminars 出席／舉行內部座談會次數

<i>Executive Directors:</i>	<i>執行董事：</i>	
Mr. Zhu Yongjun	朱勇軍先生	1
Ms. Qin Shulan (note 1)	秦姝蘭女士(附註1)	—
Mr. Cai Jianwen (note 2)	蔡建文先生(附註2)	—
Mr. Pan Yimin (note 3)	潘軼旻先生(附註3)	—
Mr. Lee Tsi Fun Nicholas	李錫勛先生	1
<i>Non-executive Directors:</i>	<i>非執行董事：</i>	
Dr. Zhang Lihui	張立輝博士	1
Dr. Ge Xiaolin	葛曉麟博士	1
<i>Independent Non-executive Directors:</i>	<i>獨立非執行董事：</i>	
Mr. Lo Chun Chiu, Adrian	羅俊超先生	1
Dr. Tong Ka Lok	唐嘉樂博士	1
Mr. Choy Wai Shek, Raymond, MH, JP	蔡偉石先生，榮譽勳章，太平紳士	1

Notes:

- 1 Resigned on 17 August 2020.
- 2 Resigned on 30 September 2020.
- 3 Appointed on 24 March 2021.

附註：

1. 於2020年8月17日辭任。
2. 於2020年9月30日辭任。
3. 於2021年3月24日獲委任。

Board Committees

Audit Committee

The audit committee of the Company was established in compliance with Rules 3.21 and 3.22 of the Listing Rules and with its written terms of reference. The latest terms of reference of the audit committee are available on the websites of the Company and the Stock Exchange.

董事委員會

審核委員會

本公司的審核委員會乃遵照上市規則第3.21及3.22條成立，並具備書面職權範圍。最新的審核委員會書面職權範圍可於本公司及聯交所網站查閱。

CORPORATE GOVERNANCE REPORT

企業管治報告

The responsibility of the audit committee is to assist the Board in fulfilling its audit duties through the review and supervision of the Company's financial reporting, risk management and internal control principles and procedures, and to provide advice and comments to the Board. The members meet regularly with the external auditor and/or the Company's senior management for the review, supervision and discussion of the Company's financial reporting, risk management and internal control procedures and ensure that the management has discharged its duties to have an effective risk management and internal control systems.

The composition of the audit committee throughout the Year is as follows:

Dr. Tong Ka Lok (*Chairman*)
Mr. Lo Chun Chiu, Adrian
Mr. Choy Wai Shek, Raymond, *MH, JP*

None of the members of the audit committee is a former partner of the Company's existing auditing firm. Dr. Tong Ka Lok, who has appropriate professional qualifications and experience in accounting matters, was appointed as the chairman of the audit committee.

During the Year, the audit committee held 6 meetings. Details of the attendance of the members of the audit committee in the said meeting are set out under the sub-heading "Directors' Attendance at Board/Board Committee/General Meetings" above.

The summary of work of the audit committee during the Year is as follows:

- met with the external auditors, reviewed and made recommendations for the Board's approval on the annual and interim reports of the Company;
- reviewed and approved audit fee;
- recommended the re-appointment of BDO Limited as auditor, and approval the remuneration and terms of engagement; and
- reviewed the effectiveness of the Company's risk management and internal control systems including the internal audit function.

The audit committee also discussed with the management and auditor on the progress and effect resulting from the prior years' qualified opinion, and rationale of current year's modified opinion, details of which are set out on pages 35 and 36 to this report.

審核委員會的責任乃協助董事會審閱及監督本公司的財務申報、風險管理及內部監控原則及程序，履行其審核職務，以及向董事會提供意見及評價。成員定期與外部核數師及／或本公司的高級管理人員會面，以審閱、監督及討論本公司的財務申報、風險管理及內部監控程序，以及確保管理層已履行設立有效風險管理及內部監控制度的職務。

於本年度，審核委員會成員組合如下：

唐嘉樂博士(主席)
羅俊超先生
蔡偉石先生，榮譽勳章，太平紳士

審核委員會成員均非本公司現時核數公司的前任合夥人。唐嘉樂博士具備合適專業資格及會計事務經驗，已獲委任為審核委員會主席。

於本年度，審核委員會曾舉行6次會議。審核委員會成員於上述會議上的出席率詳情載於上文「董事於董事會會議／董事委員會會議／股東大會上的出席率」分節。

審核委員會於本年度的工作概要如下：

- 會見外部核數師、審閱本公司年報及中期報告並建議董事會批准；
- 檢討及批准核數費用；
- 建議續聘香港立信德豪會計師事務所有限公司為核數師，並批准薪酬及委聘條款；及
- 檢討本公司風險管理及內部監控制度(包括內部審核職能)的成效。

審核委員會亦與管理層及核數師討論過往年度保留意見的進度和影響，以及本年度經修改意見的根本原因，有關詳情載於本報告第35及36頁。



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Remuneration Committee

The Board established the remuneration committee on 26 August 2014 with written terms of reference in compliance with the relevant CG Code. The latest written terms of reference of the remuneration committee are available on the websites of the Company and the Stock Exchange.

The remuneration committee is responsible for, inter alia, formulating and making recommendations to the Board on the Company's emolument policy and on the establishment of a formal and transparent procedure for developing such policy. The Board expects the remuneration committee to exercise independent judgment and ensures that executive Directors do not participate in the determination of their own remuneration.

The composition of the remuneration committee throughout the Year is as follows:

Mr. Choy Wai Shek, Raymond, *MH, JP (Chairman)*
 Dr. Tong Ka Lok
 Mr. Lo Chun Chiu, Adrian
 Mr. Cai Jianwen (resigned on 30 September 2020)
 Mr. Lee Tsi Fun Nicholas (appointed on 30 September 2020)

During the Year, the remuneration committee held 3 meetings. Details of the attendance of the members of the remuneration committee in the said meeting are set out under the sub-heading "Directors' Attendance at Board/Board Committee/General Meetings" above.

The summary of work of the remuneration committee during the Year is as follows:

- reviewed and recommended to the Board on the Group's remuneration policy and strategy;
- reviewed and recommended to the Board on the remuneration packages of the executive Directors, non-executive Directors, independent non-executive Directors and senior management during the Year; and
- assessed performance of executive directors and approving the terms of executive directors' service contract.

薪酬委員會

董事會於2014年8月26日成立薪酬委員會，並具備符合相關企管守則的書面職權範圍。最新的薪酬委員會書面職權範圍可於本公司及聯交所網站查閱。

薪酬委員會的責任乃(其中包括)就本公司的酬金政策及為制定有關政策設立正規和具透明度的程序達致並向董事會提出建議。董事會預期，薪酬委員會將行使獨立判斷，確保執行董事不得參與釐定自己的薪酬。

於本年度，薪酬委員會成員組合如下：

蔡偉石先生，榮譽勳章，太平紳士(主席)
 唐嘉樂博士
 羅俊超先生
 蔡建文先生(於2020年9月30日辭任)
 李錫勛先生(於2020年9月30日獲委任)

於本年度，薪酬委員會曾舉行3次會議。薪酬委員會成員於上述會議上的出席率詳情載於上文「董事於董事會會議／董事委員會會議／股東大會上的出席率」分節。

薪酬委員會於本年度的工作概要如下：

- 檢討本集團的薪酬政策及策略，並就此向董事會提出建議；
- 檢討執行董事、非執行董事、獨立非執行董事及高級管理人員於本年度的薪酬待遇，並向董事會提出建議；及
- 評核執行董事的表現及審批執行董事服務合約的條款。

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企業管治報告

Nomination Committee

The Board established the nomination committee on 26 August 2014 with written terms of reference in compliance with the relevant CG Code. The latest written terms of reference of the nomination committee are available on the websites of the Company and the Stock Exchange.

The primary duties of the nomination committee include reviewing the structure, size and composition of the Board, identifying individuals suitably qualified to become Directors, assessing the independence of independent non-executive Directors and making recommendations to the Board on appointment and re-appointment of Directors.

The composition of the nomination committee throughout the Year is as follows:

Mr. Lo Chun Chiu, Adrian (*Chairman*)
Mr. Choy Wai Shek, Raymond, *MH, JP*
Dr. Tong Ka Lok
Mr. Zhu Yongjun

During the Year, the nomination committee held 3 meeting. Details of the attendance of the members of the nomination committee in the said meeting are set out under the sub-heading "Directors' Attendance at Board/Board Committee/General Meetings" above.

The summary of work of the nomination committee during the Year is as follows:

- reviewed the existing Board's structure, size and composition;
- reviewed and made recommendation on the appointment on non-executive Directors;
- reviewed and assessed the independence of the independent non-executive Directors; and
- made recommendation on the retiring Directors at the 2019 AGM of the Company.

提名委員會

董事會於2014年8月26日成立提名委員會，並具備符合相關企管守則的書面職權範圍。最新的提名委員會書面職權範圍可於本公司及聯交所網站查閱。

提名委員會的主要責任包括檢討董事會的架構、人數及成員組合、物色具備合適資格可擔任董事的人士、評核獨立非執行董事的獨立性以及就委任及重新委任董事向董事會提出建議。

於本年度，提名委員會成員組合如下：

羅俊超先生(主席)
蔡偉石先生，榮譽勳章，太平紳士
唐嘉樂博士
朱勇軍先生

於本年度，提名委員會曾舉行3次會議。提名委員會成員於上述會議上的出席率詳情載於上文「董事於董事會會議／董事委員會會議／股東大會上的出席率」分節。

提名委員會於本年度的工作概要如下：

- 檢討現時董事會的架構、人數及成員組合；
- 檢討非執行董事的任命，並就此提出建議；
- 檢討及評估獨立非執行董事的獨立性；及
- 就於本公司2019年股東週年大會上退任的董事提出建議。



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Board diversity policy

The Company recognises the benefits of having diversity in the composition of the Board and adopted its own board diversity policy on 26 August 2014.

The Company noted that people from different backgrounds and with different professional and life experience are likely to approach problems in different ways and accordingly, members of the Board with diverse backgrounds will bring different concerns and questions to the table, and allow the Board to consider a wider range of options and solutions when deciding on corporate issues and formulating policies for the Group. In determining the Board's composition and selection of candidates to the Board, factors including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, industry knowledge and length of service will be considered. All Board appointments will be based on meritocracy, and candidates will be considered against the selection criteria, having regard for the benefits of diversity on the Board, the business model and specific needs of the Group. The ultimate decision will be based on merit and contribution that the selected candidates will bring to the Board.

The nomination committee has monitored the implementation of the board diversity policy since its adoption, and also reviewed it to ensure its effectiveness and concluded that no revision to the policy is required at the last nomination committee meeting held.

Nomination Policy

The Nomination Committee was responsible to maintain the nomination policy of the Company (the "Nomination Policy") and review the same regularly. The purpose of the Nomination Policy is to identify candidates who are suitable to become a member of the Board and to make recommendations to the Board on the selection of candidates nominated for directorships. The Board shall be composed of members with balance of skills, experience and diversity of perspectives appropriate to accomplish the Group's business development, strategies, operation, challenges and opportunities. The core criteria for selection include gender, age, cultural and education background, professional qualifications, skills, knowledge and industry and regional experience, number of directorship in other listed/public companies and in case of independent non-executive Directors, the number of years they have already served. According to the nomination procedure, the Nomination Committee is responsible for identifying potential new Directors and recommends to the Board for decision. The

董事會成員多元化政策

本公司肯定董事會成員多元化的裨益，並於2014年8月26日採納本身的董事會成員多元化政策。

本公司明白，具有不同背景及不同專業及人生經驗的人士，對問題或有不同處理方法，故董事會成員背景多元化將可引入不同觀點及考量，讓董事會於決定本集團的企業事宜和制訂政策時參考更多選擇及解決方案。於釐定董事會成員組合和甄選董事人選時，所考慮的因素包括(但不限於)性別、年齡、文化及教育背景、種族、專業經驗、技能、行業知識及服務年資。所有董事會任命均量才而用，按照甄選標準考慮人選，並計及為董事會成員多元化帶來的貢獻以及本集團的業務模式及具體需要。最終決定將按甄選對象的才幹及將為董事會帶來的貢獻而作出。

自採納董事會成員多元化政策以來，提名委員會一直監督其施行，並檢討政策，以確保其效用，並於最近舉行的提名委員會會議上決定，毋須對政策作出任何修訂。

提名政策

提名委員會負責維持本公司的提名政策(「提名政策」)，並定期對提名政策進行檢討。提名政策之目的為識別適合成為董事會成員之人選，並就篩選提名擔任董事之人選向董事會作出推薦建議，董事會須由具有均衡技能、經驗及不同觀點之成員組成，且有關技能、經驗及不同觀點對達成本集團之業務發展、策略、營運、挑戰及機會而言屬合適。篩選核心條件包括性別、年齡、文化及教育背景、專業資格、技能、知識及行業及地區經驗、於其他上市/公眾公司擔任之董事職務數目及(如屬獨立非執行董事)其已任職之年數。根據提名程序，提名委員會負責

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appointment shall be subject to the approval by the Board in accordance with the Company's Memorandum and Articles of Association, the Main Board Listing Rules and the Nomination Policy.

Corporate Governance Function

During the Year, the Board has reviewed the corporate governance practices of the Company with reference to Appendix 14 to the Listing Rules. The summary of their work during the Year is as follows:

- developed and reviewed the Company's policies and practices on corporate governance and make recommendations;
- reviewed and monitored the training and continuous professional development of Directors and senior management of the Group;
- reviewed and monitored the Company's policies and practices on compliance with legal and regulatory requirements;
- developed, reviewed and monitored the code of conduct and compliance manual applicable to employees of the Group and the Directors; and
- reviewed the Company's compliance with CG Code and disclosure in the corporate governance report.

Remuneration of Directors and Senior Management Emolument Policy

The remuneration policy of the Group is to ensure the fairness and competitiveness of total remuneration. The emoluments of executive Directors are determined based on the skills, knowledge, individual performance as well as contributions, the scope of responsibility and accountability of such Directors, taking into consideration the Company's performance and prevailing market conditions. The remuneration policy of non-executive Director and independent non-executive Directors is to ensure that they are adequately compensated for their efforts and time dedicated to the Company's affairs including their participation in respective Board committees. Their emoluments are determined with reference to their skills, experience, knowledge, duties and market trends.

物色潛在新董事及向董事會建議以供決定。委任須由董事會根據本公司組織章程大綱及細則、主板上市規則以及提名政策批准。

企業管治職能

於本年度，董事會已參照上市規則附錄十四檢討本公司的企業管治常規。董事會於本年度的工作概要如下：

- 制訂及檢討本公司的企業管治政策及常規，並提出建議；
- 檢討及監察董事及本集團高級管理人員的培訓及持續專業發展；
- 檢討及監察本公司在遵守法律及監管規定方面的政策及常規；
- 制訂、檢討及監察適用於本集團僱員及董事的操守準則及合規手冊；及
- 檢討本公司遵守企管守則的情況及在企業管治報告內的披露。

董事及高級管理人員薪酬

酬金政策

本集團的薪酬政策旨在確保整體薪酬公平及具競爭力。執行董事酬金乃於考慮本公司的表現及當時市況後，根據有關董事的技能、知識、個人表現及貢獻、責任及問責範圍釐定。非執行董事及獨立非執行董事的薪酬政策旨在確保彼等就本公司事務貢獻的努力及時間(包括加入各董事委員會)獲得足夠補償。酬金乃參照彼等的技能、經驗、知識及職責以及市場趨勢釐定。



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Accountability and Audit Financial Reporting

The Board acknowledges its responsibility for the preparation of the Financial Statements for the Year which give a true and fair view of the state of affairs of the Group in accordance with the statutory requirements and accounting standards and other financial disclosure requirement under the Listing Rules. The financial results of the Group are announced in a timely manner in accordance with statutory and/or regulatory requirements.

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The statement by auditor about their reporting responsibilities is set out in the independent auditor's report on pages 89 to 98.

External Auditor's Remuneration

During the Year, the Group engaged BDO Limited as external auditor of the Company. The fee in respect of audit services and non-audit services provided by BDO Limited and its affiliates for the Year were as follows:

Nature of services 服務性質		Amount 金額 HK\$'000 千港元
Audit services in relation to annual results	有關全年業績的審核服務	1,450
Review of interim results	審閱中期業績	—
Non-audit services	非審核服務	948

The audit committee has expressed its views to the Board that the level of fees paid/payable to the Company to the Company's external auditor for annual audit services is reasonable. There has been no major disagreement between the auditor and the management of the Company during the Year.

問責及核數 財務申報

董事會確認其對於根據法定要求、會計準則及上市規則下的其他財務披露規定編製本年度的財務報表，以真實而公平地呈列本集團事務狀況的責任。本集團的財務業績已按照法定及／或監管規定適時公佈。

董事並不知悉任何有關事件或情況的重大不確定因素，可能對本公司持續經營的能力構成重大疑問。

核數師有關其申報責任的聲明，已載於第89至98頁的獨立核數師報告內。

外部核數師薪酬

於本年度，本集團委聘香港立信德豪會計師事務所有限公司為本公司外部核數師。香港立信德豪會計師事務所有限公司及其聯屬公司於本年度提供審核服務及非審核服務的費用如下：

審核委員會向董事會表示，其認為本公司就年度核數服務已付／應付外部核數師的費用水平屬合理。於本年度，核數師與本公司管理層之間並無重大意見分歧。

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Risk Management and Internal Control Systems

The Board has overall responsibility for the effective risk management and internal control systems of the Group and committed to the maintenance of good corporate governance, practices and procedures of the Group. The Board also admitted the effectiveness of the existing risk management and internal control systems during the Year. However, such systems are designed to manage rather than eliminate risk of failure to achieve business objective, and can only provide reasonable and not absolute assurance against material misstatement or loss. Nevertheless, the management is authorised to engage an external professional service provider to conduct review on the Group's policies and make recommendations for the improvement and strengthening of the risk management and internal control systems during the Year.

Effectiveness

The Board has overall responsibility for evaluating, determining, establishing and maintaining an effective risk management and internal control systems of the Group and for reviewing its effectiveness to safeguard the Company's assets and the shareholders' interests. During the Year, the Board and the audit committee of the Company have conducted a review on the effectiveness of Group's risk management and internal control systems.

The Board has overseen the management in the design, implementation and monitoring of the risk management and internal control systems, and has reviewed the effectiveness on the Group's certain policies during the Year.

The Board identified and evaluated the risks and analysed the core risks within the Group to mitigate related risks arising from the existing operations after evaluating its risk management and internal controls systems.

The key risk management and internal control procedures of the Company are as follows:

1. determine the scope, identify the risks and compile a list of such risks;
2. evaluate and prioritise the risks based on the possible financial loss and impact on operating efficiency, sustainability and reputation;

風險管理及內部監控制度

董事會對本集團的風險管理及內部監控制度的效能承擔整體責任，並致力為本集團維護良好的企業管治、常規及程序。董事會亦確認，本年度的現有風險管理及內部監控制度行之有效。然而，有關制度旨在管理而非消除未能達致業務目標的風險，且只能針對重大失實陳述或損失提供合理而非絕對的保證。儘管如此，管理層已於本年度獲授權委聘外部專業服務供應商檢討本集團的政策，並就改善及加強風險管理及內部監控制度提出建議。

效能

董事會對於為本集團評估、釐定、建立及維持有效的風險管理及內部監控制度，以及檢討其效能以保障本公司資產及股東利益承擔整體責任。於本年度，董事會及本公司的審核委員會已檢討本集團風險管理及內部監控制度的效能。

董事會於本年度監督管理層設計、實施及監察風險管理及內部監控制度的工作，並檢討本集團若干政策的成效。

董事會透過評估其風險管理及內部監控制度，辨識並評估風險，分析本集團源自現有業務營運的核心風險，從而規避有關風險。

本公司的關鍵風險管理及內部監控程序如下：

1. 釐定風險範圍、辨識風險及編撰風險清單；
2. 按照可能財務損失及對營運效率、可持續性及聲譽的影響，評估並排列風險；



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3. identify the risk control measures against major risks, conduct internal control assessments of the design and implementation of such measures, and formulate measures to improve any defect;
4. review and evaluate the risk management and internal control systems on an ongoing basis and ensure the constant improvement of the risk management system; and
5. report the findings to the audit committee and the board of directors.

The Board confirmed that the Group's risk management and internal controls systems were acceptable and there was no material non-compliance or failures issues located but various areas for improvement have been identified during the Year. Certain remedial measures have been and will be taken to strengthen the risk management and internal control systems of the Group.

The Group reviewed the effectiveness of its risk management and internal control systems at least annually. The Board and the audit committee also considered that the key areas of the Group's risk management and internal control systems, including the adequacy of resources, staff qualifications and experience, training programmes and budget of the Company's accounting are reasonably conducted and implemented.

Inside Information

The Group has adopted and implemented its own disclosure policy aiming to provide a general guide to the directors and senior management of the Company in handling of confidential information and/or monitoring of information disclosure pursuant to applicable laws and regulations in compliance with the Securities and Futures Ordinance (the "SFO").

The disclosure policy provides the procedures and internal controls for the handling and dissemination of inside information by publication of the announcement to the websites of the Stock Exchange and the Company on a timely basis to enable the public, namely shareholders, institutional investors, potential investors and other stakeholders of the Company to access the latest information of the Group, unless such information fall within the safe harbours under the SFO.

Briefing and training on the implementation of the disclosure policy have been provided to Directors and senior management of the Group.

3. 辨識針對主要風險的風險監控措施，對該等措施的設計及實施進行內部監控評估，並制定措施糾正任何缺陷；
4. 持續檢討及評估風險管理及內部監控制度，確保風險管理制度不斷改進；及
5. 向審核委員會及董事會匯報發現。

董事會確認，本集團本年度的風險管理及內部監控制度可以接受，並無發現重大違規或失效事宜，惟存在若干改善空間。本集團已經並將會採取若干糾正措施，以加強其風險管理及內部監控制度。

本集團最少每年檢討其風險管理及內部監控制度的效能。董事會及審核委員會亦認為，本集團風險管理及內部監控制度的主要範疇(包括本公司會計職能的資源、員工資格及經驗、培訓計劃以及預算是否足夠)均已合理施行及執行。

內幕消息

本集團已採納並實施自身的披露政策，旨在遵照證券及期貨條例(「證券及期貨條例」)，根據適用法律及法規為本公司董事及高級管理人員處理機密資料及／或監察資料披露提供一般指引。

該項披露政策為透過於聯交所及本公司網站登載公佈，及時處理和發佈內幕消息提供程序及內部監控，讓公眾(如本公司股東、機構投資者、潛在投資者及其他持份者)獲得有關本集團的最新資料，除非有關資料屬證券及期貨條例下的安全港範圍內，則屬例外。

董事及本集團高級管理人員已獲提供有關執行披露政策的簡介及培訓。

CORPORATE GOVERNANCE REPORT

企業管治報告

Delegation by the Board

While at all times the Board retains full responsibility for guiding and monitoring the Company in discharging its duties, certain responsibilities are delegated to various board committees which have been established by the Board to deal with different aspects of the Company's affairs. Unless otherwise specified in their respective written terms of reference as approved by the Board, these board committees are governed by the Company's articles of association as well as the Board's policies and practices (in so far as the same are not in conflict with the provisions contained in the articles of association).

With the establishment of the audit committee, remuneration committee and nomination committee, the independent non-executive Directors will be able to effectively devote their time to perform the duties required by the respective board committees.

The Board has also delegated the responsibility of implementing its strategies and the day-to-day operation to the management of the Company under the leadership of the chief executive officer and executive Directors. Clear guidance has been made as to the matters that should be reserved to the Board for its decision which include matters on, inter alia, capital, finance and financial reporting, internal controls, communication with shareholders, Board membership, delegation of authority and corporate governance.

Company Secretary

During the Year, Mr. Lee Tsi Fun Nicholas undertook over 15 hours' professional training to update his skill and knowledge in compliance with the CG Code.

Changes in Constitutional Documents

During the Year, there has been no changes in the constitutional documents of the Company.

董事會權力的轉授

於履行其職責時，董事會一直保留督導及監察本公司的全責，而若干責任則轉授予多個董事委員會。該等董事委員會均由董事會成立，以處理本公司不同範疇的事務。除非經董事會批准的相應職權範圍另有規定，否則該等董事委員會受本公司的組織章程細則以及董事會的政策及常規(前提為並無與組織章程細則所載規定相抵觸)規管。

透過成立審核委員會、薪酬委員會及提名委員會，獨立非執行董事將可有效地投放時間於履行各董事委員會所規定的職責。

董事會亦將實施其策略及日常營運的責任轉授予在行政總裁及執行董事帶領下的本公司管理層，並已給予清晰的指引，特別是在保留予董事會決定的事宜，其中包括資本、融資、財務申報、內部監控、與股東的溝通、董事會成員、權力的轉授以及企業管治。

公司秘書

於本年度，李錫勳先生已根據企管守則參與逾15小時的專業培訓，以更新其技能及知識。

修改憲章文件

於本年度，本公司的憲章文件概無作出任何修改。



CORPORATE GOVERNANCE REPORT

企業管治報告

Shareholders' Rights

The Way by Which Shareholders Can Convene Extraordinary General Meeting ("EGM")/Put Forward Proposal

According to Article 64 of the Articles of Association of the Company, extraordinary general meetings shall also be convened on the requisition of one or more shareholders of the Company holding, at the date of deposit of the requisition, not less than one-tenth of the paid up capital of the Company having the right of voting at general meetings. Such requisition shall be made in writing to the Board or the company secretary for the purpose of requiring an extraordinary general meeting to be called by the Board for the transaction of any business specified in such requisition. Such meeting shall be held within 2 months after the deposit of such requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

Article 113 of the Articles of Association provides that no person, other than a retiring Director shall, unless recommended by the Board for election, be eligible for election to the office of Director at any general meeting, unless notice in writing of the intention to propose that person for election as a Director and notice in writing by that person of his willingness to be elected shall have been lodged at the head office or at the registration office. The period for lodgment of the notices required under this Article will commence no earlier than the day after the despatch of the notice of the general meeting appointed for such election and end no later than 7 days prior to the date of such general meeting and the minimum length of the period during which such notices to the Company may be given will be at least 7 days.

Accordingly, if a shareholder of the Company wishes to propose a person other than a retiring Director for election as a Director at the Company's general meeting, he/she should attend the following:

- Prepare a notice in writing of his/her intention to propose a person for election as a Director.
- The person proposed for election as a Director shall also prepare a notice in writing of his/her willingness to be elected.

股東權利

股東召開股東特別大會／提出議案的途徑

根據本公司組織章程細則第64條，任何於提請要求當日持有不少於本公司繳足股本(賦有權利在本公司股東大會投票)十分之一的一名或多名股東，可向本公司董事會或公司秘書發出書面要求，要求董事會召開股東特別大會，以處理有關要求所指明的事項。該會議須於提請該要求後兩個月內舉行。倘提請後21日內董事會未有召開有關大會，則提請要求的人士可自行按相同方式召開，且本公司須償還提請要求的人士因董事會未有召開大會而引致的所有合理開支。

組織章程細則第113條規定，除會上退任董事外，概無任何人士有資格於任何股東大會上參選董事，除非獲董事推薦參選，且已發出書面通知表明建議提名相關人士參選董事，亦附上獲提名人士簽署的通知表明願意參選，並交予總辦事處或過戶登記處。發出本細則所規定通知之限期，為寄發有關推選董事之股東大會通告翌日起至不遲於該股東大會舉行日期前7日，惟可向公司發出通知的期限不得少於7天。

因此，倘本公司股東有意提名退任董事以外任何人士於本公司的股東大會上參選董事，彼應：

- 編製表明建議提名任何人士參選董事的書面通知。
- 獲提名參選董事的人士亦應編製表明願意參選的書面通知。

CORPORATE GOVERNANCE REPORT 企業管治報告

- Such notices shall be lodged at the head office of the Company at Office B, 3/F, Kingston International Centre, 19 Wang Chiu Road, Kowloon Bay, Hong Kong or at the address of Tricor Investor Services Limited, the Hong Kong branch share registrar and transfer office of the Company at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong.
- The period for lodgment of such notices will commence no earlier than the day after the despatch of the notice of the general meeting appointed for such election and end no later than 7 days prior to the date of such general meeting and the minimum length of the period during which such notices to the Company may be given will be at least 7 days.
- 有關通知應送交本公司總辦事處(地址為香港九龍灣宏照道19號金利豐國際中心3樓B室)或本公司香港股份過戶登記分處卓佳證券登記有限公司(地址為香港皇后大道東183號合和中心54樓)。
- 發出有關通知的限期，為不早於寄發有關推選董事的股東大會通告翌日起至不遲於該股東大會舉行日期前7日，惟可向本公司發出有關通知的期限不得少於7天。

The relevant procedures are set out in the circular to the shareholders which is sent together with this annual report and the Company's website at <http://www.primeworld-china.com>.

The Procedures for Sending Enquiries to the Board

Shareholders may send their enquiries and concerns in writing to the Board by addressing them to the Company at our head office in Hong Kong at Office B, 3/F, Kingston International Centre, 19 Wang Chiu Road, Kowloon Bay, Hong Kong or by email through the Company's website at <http://www.primeworld-china.com>.

Communication with Shareholders and Investors

The Company endeavors to maintain effective communications with the shareholders and potential investors of the Company.

Save as mentioned under the sub-heading "The Procedures for Sending Enquiries to the Board" above, in order to provide more relevant information to our shareholders, the Company has published all corporate information about the Group on its website at <http://www.primeworld-china.com>. It is a channel of the Company to communicate with the shareholders and potential investors with our latest corporate development. All our corporate communications, such as statutory announcement, circular, financial reports are available on the website for easy access by the shareholders and potential investors. In addition, the Company meets its shareholders at the annual general meeting so as to promote the development of the Company through mutual and efficient communications.

相關程序已載於連同本年報寄發予股東的通函以及本公司網站(<http://www.primeworld-china.com>)。

向董事會提出查詢的程序

股東可以書面向董事會提出查詢及疑問，方式為向本公司總辦事處香港九龍灣宏照道19號金利豐國際中心3樓B室或以電郵方式透過本公司網站(<http://www.primeworld-china.com>)發出，收件人請註明為本公司。

與股東及投資者溝通

本公司致力與本公司股東及潛在投資者維持有效溝通。

除上文「向董事會提出查詢的程序」分節所述者外，為了向股東提供更多相關資料，本公司已於其網站(<http://www.primeworld-china.com>)登載有關本集團的所有公司資料。本公司利用此渠道提供最新公司發展，與股東及潛在投資者溝通。本公司所有公司通訊(如法定公佈、通函、財務報告)均登載於網站，方便股東及潛在投資者瀏覽。此外，本公司亦於股東週年大會上與股東會面，藉此透過相互有效溝通促進本公司發展。



CORPORATE GOVERNANCE REPORT

企業管治報告

Dividend Policy

The Company aims to strike a balance between maintaining sufficient capital to develop and operate the business of the Group and rewarding the shareholders of the Company. According to the dividend policy of the Company, in deciding whether to propose a dividend and in determining the dividend amount, the Company shall take into account, inter alia, the following factors:

- the Group's operating results, actual and expected financial performance;
- retained earnings and distributable reserves of the Company and each of the members of the Group;
- the level of the Group's debts to equity ratio, return on equity and the relevant financial covenants;
- the Group's expected working capital requirements, capital expenditure requirements and future expansion plans;
- the Group's liquidity position;
- general economic conditions, business cycle of the Group's business and other internal and external factors that may have an impact on the business or financial performance and position of the Group; and
- any other factors that the Company may deem appropriate and relevant.

Such declaration and payment of the dividend by the Company is also subject to any restrictions under the Companies Laws of the Cayman Islands, any applicable laws, rule and regulations and the Articles of Association of the Company. Any declaration and payment of future dividend under the Dividend Policy are subject to the Board's determination that the same would be in best interests of the Group and the shareholders of the Company as a whole.

The forthcoming AGM of the Company is scheduled to be held on 16 August 2021. At the AGM, the chairman of the Board as well as chairmen of the nomination committee, remuneration committee and audit committee or, in their absence, other members of the respective committees shall attend to answer questions from shareholders at the annual general meeting. The representatives of the external auditor shall also present and available to answer questions at the meeting.

The notice of AGM and the necessary information on issues to be considered in the AGM will be set out in the circular to be dispatched to the shareholders of the Company in due course.

Hong Kong, 25 June 2021

股息政策

本公司旨在於維持充足資本發展及經營本集團業務與獎勵本公司股東之間達致平衡。根據本公司的股息政策，在決定是否建議宣派股息及在釐定股息金額時，本公司須計及（其中包括）以下因素：

- 本集團的經營業績、實際及預期財務表現；
- 本公司及本集團各成員公司的保留盈利及可分派儲備；
- 本集團負債權益比率、股權回報率及相關財務契諾的水平；
- 本集團的預期營運資金需求、資本開支需求及未來擴充計劃；
- 本集團的流動資金狀況；
- 整體經濟狀況、本集團業務的業務週期及或會影響本集團業務或財務表現及狀況的其他內部及外部因素；及
- 本公司認為適當且相關的任何其他因素。

本公司宣派及派付股息亦須遵守開曼群島公司法、任何適用法律、規則及法規以及本公司組織章程細則所載的任何限制。僅於董事會釐定符合本集團及本公司股東的整體最佳利益後，方會根據股息政策宣派及派付任何未來股息。

本公司應屆股東週年大會將於2021年8月16日舉行。於股東週年大會上，董事會主席以及提名委員會、薪酬委員會及審核委員會各自的主席（如彼等未克出席，則為相關委員會其他成員）將出席股東週年大會，以回應股東提問。外部核數師的代表亦會出席大會及回應提問。

股東週年大會通告及有關於股東週年大會上考慮的事宜的必要資料載於將於適當時候寄發予本公司股東的通函內。

香港，2021年6月25日

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告



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**TO THE SHAREHOLDERS OF
NEW CONCEPTS HOLDINGS LIMITED**
(incorporated in Cayman Islands with limited liability)

Qualified Opinion

We have audited the consolidated financial statements of New Concepts Holdings Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 99 to 267, which comprise the consolidated statement of financial position as at 31 March 2021, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects on the corresponding figures of the matter described in the "Basis for Qualified Opinion" section of our report, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

致創業集團(控股)有限公司
(於開曼群島註冊成立的有限公司)
列位股東

保留意見

本核數師(以下簡稱「我們」)已審計載於第99至267頁創業集團(控股)有限公司(以下簡稱「貴公司」)及其附屬公司(以下統稱「貴集團」)的綜合財務報表,此財務報表包括於2021年3月31日的綜合財務狀況表與截至該日止年度的綜合損益表、綜合全面收益表、綜合權益變動表和綜合現金流量表,以及綜合財務報表附註,包括主要會計政策概要。

我們認為,除我們的報告內「保留意見的基礎」一節所述事宜對相應數字可能造成的影響外,該等綜合財務報表已根據香港會計師公會頒布的《香港財務報告準則》真實而中肯地反映了貴集團於2021年3月31日的綜合財務狀況及截至該日止年度的綜合財務表現及綜合現金流量,並已遵照香港《公司條例》的披露規定妥為擬備。



INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

Basis for Qualified Opinion

In previous years, the Group paid deposits for the potential acquisition of a 49% equity interests in PT. Dempo Sumber Energi (“DSE”) (“DSE Agreement”) and a 80% equity interests in PT. Sumatera Pembangkit Mandiri (“SPM”). In addition, the Group paid certain expenses on behalf of DSE and advanced loans to DSE, SPM and their beneficial shareholders. During the year ended 31 March 2017, the shares of DSE and SPM (representing 49% and 80% of the equity interest in DSE and SPM respectively) were transferred to Stand Ascent Limited (“Stand Ascent”), a wholly-owned subsidiary indirectly held by the Company. The Group accounted for DSE and SPM shares held by Stand Ascent as collateral to secure the payments for the deposits paid and expenses paid on behalf and loans advanced as stated above. After the transfer of shares, the Group appointed 4 out of 6 directors of DSE and 5 out of 7 directors of SPM. Thereafter, the Group has entered into a series of transactions and agreements with various parties including further payments for deposits for the potential acquisition of additional 5% equity interests in SPM and the termination of the DSE Agreements.

On 29 June 2018, the Group entered into a disposal agreement and on 15 August 2019 a supplemental deed to the disposal agreement (collectively “the Disposal Agreement”) to dispose of the Group’s 100% equity interest in Stand Ascent (the “Disposal”). Up to the date of the Disposal, the Group have received an aggregate amount of HK\$83,764,000 from the buyer in the Disposal Agreement and its beneficial controlling shareholder (the “Money Received”).

On 15 August 2019, the Group also entered into a settlement agreement (the “Settlement Agreement”) in relation to the settlement of the consideration for the Disposal (the “Consideration”). According to the Settlement Agreement, the Consideration will be settled by the amount due by the Group to the purchaser and its beneficial controlling shareholder for the Money Received. The amount of Money Received in excess of the Consideration was agreed to be waived.

保留意見的基礎

於過往年度，貴集團就可能收購PT. Dempo Sumber Energi(「DSE」)49%股權(「DSE協議」)及PT. Sumatera Pembangkit Mandiri(「SPM」)80%股權支付按金。此外，貴集團代表DSE支付若干開支並向DSE、SPM及彼等的實益股東墊付貸款。於截至2017年3月31日止年度，DSE及SPM的股份(分別佔DSE及SPM股權的49%及80%)轉讓予晉立有限公司(「晉立」，由貴公司間接持有的全資附屬公司)。貴集團將晉立所持DSE及SPM股份入賬列為擔保支付上述已付按金、已代付的開支及貸款墊款的抵押品。於轉讓股份後，貴集團委任DSE 6名董事其中4名，並委任SPM 7名董事其中5名。其後，貴集團與各訂約方進行一連串交易及訂立協議，包括就可能增購SPM的5%股權進一步支付按金以及終止DSE協議。

貴集團分別於2018年6月29日及2019年8月15日訂立出售協議及出售協議的補充契據(統稱為「出售協議」)，以出售貴集團於晉立的100%股權(「出售事項」)。截至出售事項日期，貴集團已向出售協議的買方及其實益控股股東收取合共83,764,000港元(「已收款項」)。

於2019年8月15日，貴集團亦就清償出售事項的代價(「代價」)訂立和解協議(「和解協議」)。根據和解協議，代價將以貴集團應付買方及其實益控股股東的已收款項清償，同時同意豁免已收款項超出代價的數額。

INDEPENDENT AUDITOR'S REPORT

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As at the date of the Disposal, the aggregated amount of deposits paid, expenses paid on behalf and loans advanced ("Payments") of approximately HK70,269,000 was accounted for as receivables. The carrying amount of the Payments as at the date of disposal after netting off the impairment provision of HK\$15,854,000 was of HK\$54,415,000 and gain on the Disposal of HK\$29,349,000 (note 7) was recognised in the consolidated statement of profit or loss for the year ended 31 March 2020.

The directors of the Company have not provided us with satisfactory evidence relating to the nature of the transactions giving rise to the Payments as detailed in the paragraphs above (the "Transactions") (further details are disclosed in note 7 to the consolidated financial statements) and their conclusion that the Payments are receivables in nature throughout the years. As such, we were not able to obtain sufficient appropriate audit evidence to satisfy ourselves whether the Transactions have been appropriately accounted for, including whether accounting for the Payments as receivables is appropriate and accordingly (i) whether impairment provision recognised against the Payments is appropriate and the amount of impairment provision recognised is properly determined or measured in accordance with HKFRSs; and (ii) whether the gain on the Disposal is properly calculated. As a result, we were also unable to satisfy ourselves whether the disclosures in the notes to the consolidated financial statements are complete and accurate. There were no alternative audit procedures that we could perform to satisfy ourselves as to the above-mentioned matters. Consequently, we were unable to determine whether any adjustments to these amounts/disclosures were necessary. Accordingly, our audit opinion on the Group's consolidated financial statements for the year ended 31 March 2020 was modified.

Our audit opinion on the Group's consolidated financial statements for the year ended 31 March 2021 is also modified because of the possible effects of this matter on the comparability of the related 2021 figures and 2020 figures in the consolidated financial statements for the year ended 31 March 2021.

於出售日期，已付按金、已代付的開支及貸款墊款(「該等款項」)合共約70,269,000港元入賬列作應收款項。於出售事項日期，該等款項經扣除15,854,000港元減值撥備後的賬面金額為54,415,000港元，並於截至2020年3月31日止年度的綜合損益表內確認出售事項收益29,349,000港元(附註7)。

貴公司董事並無向我們提供與上文各段所詳述產生該等款項的交易(「該等交易」，進一步詳情於綜合財務報表附註7披露)的性質及彼等於有關年度對該等款項屬應收款項性質的結論有關並可信納的憑證。因此，我們無法取得足夠合適審計憑證，令我們信納該等交易已適當地入賬，包括將該等款項入賬列作應收款項是否適當，以及相應地(i)該等款項的已確認減值撥備是否適當以及已確認減值撥備的金額是否已根據《香港財務報告準則》妥為釐定或計量；及(ii)出售事項的收益是否已妥為計算。因此，我們亦無法信納綜合財務報表附註內的披露事項是否完整及準確。並無其他審計程序可讓我們進行以信納上述事項。因此，我們無法釐定該等金額／披露事項是否需要作出調整。故此，我們對 貴集團截至2020年3月31日止年度綜合財務報表的審核意見屬有修訂。

我們亦因該事項對截至2021年3月31日止年度綜合財務報表內相關2021年數字及2020年數字是否可比較的潛在影響，而對 貴集團截至2021年3月31日止年度的綜合財務報表的意見亦予以修改。



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We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSAAs”) issued by the HKICPA. Our responsibilities under those standards are further described in the “Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements” section of our report. We are independent of the Group in accordance with the HKICPA’s “Code of Ethics for Professional Accountants” (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Material Uncertainty Related to Going Concern

We draw attention to Note 3(b)(ii) in the consolidated financial statements, which indicates that the Group had a net loss of HK\$63,605,000. As of that date, the Group had bonds, interest-bearing bank and other borrowings totalling HK\$149,186,000, trade and retention payables, other payables and accruals and lease liabilities totalling HK\$289,360,000 included in current liabilities while the Group’s cash and cash equivalents was HK\$66,686,000. As stated in note 3(b)(ii), these conditions, along with the matters set out in note 3(b)(ii), indicate that a material uncertainty exists that may cast significant doubt on the Group’s ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other Information in the Annual Report

The directors are responsible for the other information. The other information comprises the information included in the Company’s annual report, but does not include the consolidated financial statements and our auditor’s report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

我們已根據香港會計師公會頒佈的《香港審計準則》進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。根據香港會計師公會頒佈的《專業會計師道德守則》(以下簡稱「守則」)，我們獨立於貴集團，並已履行守則中的其他專業道德責任。我們相信，我們所獲得的審計憑證能充足及適當地為我們的保留意見提供基礎。

與持續經營有關的重大不確定性

謹請注意綜合財務報表附註3(b)(ii)，當中顯示貴集團錄得虧損淨額63,605,000港元。於當日，貴集團有債券、計息銀行及其他借貸合共149,186,000港元、貿易應付款項及應付保留金、其他應付款項及應計費用以及租賃負債合共289,360,000港元，計入流動負債，而貴集團的現金及現金等價物為66,686,000港元。誠如附註3(b)(ii)所載，此等情況(連同附註3(b)(ii)所載事項)顯示存在重大不確定因素，可能對貴集團持續經營的能力構成重大疑慮。就此而言，我們並無修訂我們的意見。

刊載於年度報告內的其他信息

董事需對其他信息負責。其他信息包括刊載於貴公司年度報告內的信息，但不包括綜合財務報表及我們的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息，我們亦不對該等其他信息發表任何形式的鑒證結論。

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In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. As described in the “Basis for Qualified Opinion” section above, we were not able to obtain sufficient appropriate audit evidence to satisfy ourselves the nature of the Transactions and whether the Transactions have been appropriately accounted for during our audit of the Group’s consolidated financial statements for the year ended 31 March 2020. Such limitation of scope of work may have a consequential effect on the comparability of the related 2021 figures and 2020 figures included in the other information. Accordingly, we are unable to conclude whether or not the other information is materially misstated with respect to these matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matters described in the “Basis for Qualified Opinion” section and “Material Uncertainty Related to Going Concern” section, we have determined the matters described below to be the key audit matters to be communicated in our report.

Impairment assessment of goodwill, operating concessions and other intangible assets

Refer to notes 15, 16(a), 17 of the consolidated financial statements and accounting policies on note 4(c), 4(h), 4(i).

As at 31 March 2021, the aggregate carrying amount of goodwill, operating concessions and other intangible assets after impairment was HK\$83,049,000 which represented 7.7% of the Group’s total assets. An impairment assessment is performed by management annually or when there are indicators of impairment by comparing the carrying amount and the recoverable amount of the asset or the cash generating unit to which the asset relates.

結合我們對綜合財務報表的審計，我們的責任是閱讀其他信息，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所瞭解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。基於我們已執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。誠如上文「保留意見的基礎」一節所述，在我們對貴集團截至2020年3月31日止年度綜合財務報表進行審計時，我們無法取得足夠適當審計憑證，令我們信納該等交易的性質及該等交易已適當地入賬。此等工作範圍的限制可能會對載於其他信息內相關的2021年數字與2020年數字是否可比造成影響。故此，我們無法對其他信息在該等事項方面是否出現重大錯誤陳述作出結論。

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期綜合財務報表的審計最為重要的事項。這些事項是在對綜合財務報表整體進行審計並形成意見的背景下來進行處理的，而我們不對這些事項提供單獨的意見。除「保留意見的基礎」及「與持續經營有關的重大不確定性」兩節所述的事項外，我們釐定下述事項為將於本報告內溝通的關鍵審計事項。

商譽、經營特許權及其他無形資產的減值評估

謹此提述綜合財務報表附註15、16(a)及17以及附註4(c)、4(h)及4(i)會計政策。

於2021年3月31日，商譽、特許經營權及其他無形資產減值後的賬面總額為83,049,000港元，佔貴集團資產總值7.7%。管理層每年或於減值跡象出現時透過比較資產或資產所屬現金產生單位的賬面金額與可收回金額進行減值評估。



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The impairment assessment is significant to our audit due to (i) the significance of the carrying amounts; and (ii) the significant judgements and estimates involved in determining the recoverable amounts of the cash-generating units to which the goodwill, operating concessions and intangible assets are allocated, including, amongst others, expected future cash flows and discount rates.

Our response:

Our audit procedures in relation to Impairment assessment of goodwill, operating concessions and other intangible assets included:

- Discussing with management about the technological, market, economic and legal environment and economic performance of each cash-generating unit to assess management's identification of impairment indicators;
- Assessing the key assumptions used in management's cash flow projections for impairment assessment of goodwill, operating concessions and other intangible assets, including, amongst others, expected future cash flows and discount rates, with the assistance from our valuation specialists; and
- Assessing the adequacy of disclosures in connection with the impairment assessment of goodwill, operating concessions and other intangible assets.

Impairment assessment of trade and retention receivables, deposits and other receivables and receivables under service concession arrangements

Refer to notes 16(b), 22, 23 of the consolidated financial statements and accounting policies on note 4(h), 4(j)(ii).

As at 31 March 2021, the aggregate carrying amount of trade and retention receivables, deposits and other receivables and receivables under service concession arrangements was HK\$351,027,000 which represented 32.4% of the Group's total assets. An impairment assessment is performed by management at the end of the reporting period.

減值評估對我們的審核工作有重大影響，原因在於(i)賬面金額的重要性；及(ii)釐定獲分配商譽、經營特許權及無形資產的現金產生單位的可收回金額涉及重大判斷及估計，包括(其中包括)預期未來現金流量及貼現率。

我們的回應行動：

我們就商譽、經營特許權及其他無形資產的減值評估進行的審核程序包括：

- 與管理層討論各現金產生單位的技術、市場、經濟及法律環境以及經濟表現，以評估管理層識別的減值跡象；
- 在我們的估值專家協助下，評估管理層就商譽、經營特許權及其他無形資產進行減值評估所作現金流量預測使用的主要假設，包括(其中包括)預期未來現金流量及貼現率；及
- 評估有關商譽、經營特許權及其他無形資產減值評估的披露事項是否足夠。

貿易應收款項及應收保留金、按金及其他應收款項以及服務特許權安排應收款項的減值評估

謹此提述綜合財務報表附註16(b)、22及23以及附註4(h)及4(j)(ii)會計政策。

於2021年3月31日，貿易應收款項及應收保留金、按金及其他應收款項以及服務特許權安排應收款項的賬面總額為351,027,000港元，佔貴集團資產總值32.4%。管理層於報告期末進行減值評估。

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The impairment assessment is significant to our audit due to the significance of the carrying amounts and significant estimates involved in determining the future cash flows from such deposits and receivables based on, among others, the ageing of these deposit and receivable balances, customers' and debtors' creditworthiness, past repayment history and historical write-off experience.

Our response:

Our audit procedures in relation to Impairment assessment of trade and retention receivables, deposits and other receivables and receivables under service concession arrangements included:

- Assessing the methodologies and inputs adopted by the management of the Group in estimating the expected credit loss ("ECL") of trade and retention receivables, deposits and other receivables and receivables under service concession arrangements;
- Considering whether any debtor or group of debtors was experiencing significant financial difficulty, default or delinquency in interest or principal payments; and
- Reviewing subsequent settlements of the trade and retention receivables, deposits and other receivables and receivables under service concession arrangements.

Directors' Responsibilities for the Consolidated Financial Statements

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

減值評估對我們的審核工作有重大影響，原因在於賬面金額的重要性，以及基於(其中包括)該等按金及應收款項結餘的賬齡、客戶及債務人的信譽、過往還款紀錄及歷史撇銷經驗釐定該等按金及應收款項的未來現金流量時涉及重大估計。

我們的回應行動：

我們就貿易應收款項及應收保留金、按金及其他應收款項以及服務特許權安排應收款項的減值評估進行的審核程序包括：

- 評估 貴集團管理層於估計貿易應收款項及應收保留金、按金及其他應收款項以及服務特許權安排應收款項的預期信貸虧損(「預期信貸虧損」)時採納的方法及輸入數據；
- 考慮是否有任何一名或一組債務人正面對重大財務困難、違約或未能償還利息或本金；及
- 審閱貿易應收款項及應收保留金、按金及其他應收款項以及服務特許權安排應收款項的其後清償情況。

董事就綜合財務報表須承擔的責任

董事須負責根據香港會計師公會頒布的《香港財務報告準則》及香港《公司條例》的披露規定編製真實而中肯的綜合財務報表，並對其認為為使編製綜合財務報表不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在編製綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。



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The directors are also responsible for overseeing the Group's financial reporting process. The audit committee of the Company ("Audit Committee") assists the directors in discharging their responsibility in this regard.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with the terms of our engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

董事亦負責監督 貴集團的財務報告過程。 貴公司的審核委員會(「審核委員會」)協助董事履行此方面的責任。

核數師就審計綜合財務報表承擔的責任

我們的目標，是對綜合財務報表整體是否存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。根據我們的委聘條款，我們僅對全體股東作出報告，除此以外，本報告並無其他用途。我們不會就核數師報告的內容向任何其他人士負上或承擔任何責任。

合理保證是高水平的保證，但不能保證按照《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 瞭解與審計相關的內部控制，以設計適當的審計程序，但目的並非對 貴集團內部控制的有效性發表意見。

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- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。
- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。
- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映交易和事項。
- 就貴集團內實體或業務活動的財務信息獲取充足、適當的審計憑證，以便對綜合財務報表發表意見。我們負責貴集團審計的方向、監督和執行。我們為審計意見承擔全部責任。

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

除其他事項外，我們與審核委員會溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

我們還向審核委員會提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及在適用的情況下，為消除威脅所採取的行動或所採用的防範措施。



INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

BDO Limited

Certified Public Accountants

Lee Ka Leung, Daniel

Practising Certificate No. P01220

Hong Kong, 25 June 2021

從與董事溝通的事項中，我們確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中傳達某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中傳達該事項。

香港立信德豪會計師事務所有限公司

執業會計師

李家樑

執業證書編號P01220

香港，2021年6月25日

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

綜合損益表

For the year ended 31 March 2021 截至2021年3月31日止年度

		Notes 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
CONTINUING OPERATIONS	持續經營業務			
Revenue	收入	7	591,523	648,616
Cost of sales	銷售成本		(567,858)	(601,634)
Gross profit	毛利		23,665	46,982
Other income and gains, net	其他收入及收益淨額	7	56,824	40,833
Reversals of/(provision on) expected credit loss on financial and contract assets	金融及合約資產的預期信貸虧損撥回/(撥備)		5,402	(37,928)
Administrative expenses	行政開支		(112,994)	(131,372)
Other expenses	其他開支	8(a)	(1,448)	(53,703)
Finance costs	財務成本	9	(38,294)	(33,314)
Loss before tax from continuing operations	來自持續經營業務的除稅前虧損	8(a)	(66,845)	(168,502)
Income tax	所得稅	12	3,240	21,244
Loss for the year from continuing operations	來自持續經營業務的年內虧損		(63,605)	(147,258)
DISCONTINUED OPERATION	已終止經營業務			
Loss for the year from discontinued operation	來自已終止經營業務的年內虧損	8(b)	—	(165,196)
LOSS FOR THE YEAR	年內虧損		(63,605)	(312,454)



CONSOLIDATED STATEMENT OF PROFIT OR LOSS

綜合損益表

For the year ended 31 March 2021 截至2021年3月31日止年度

	Note 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
Loss for the year attributable to owner of the Company:	歸屬於本公司擁有人的年內虧損：		
— from continuing operations	— 來自持續經營業務	(54,998)	(130,483)
— from discontinued operation	— 來自已終止經營業務	—	(165,196)
Loss for the year attributable to the owner of the Company	歸屬於本公司擁有人的年內虧損	(54,998)	(295,679)
Loss for the year attributable to non-controlling interests	歸屬於非控股權益的年內虧損		
— from continuing operations	— 來自持續經營業務	(8,607)	(16,775)
		(63,605)	(312,454)
Loss per share attributable to the owner of the Company:	歸屬於本公司擁有人的每股虧損：		
Basic	基本		
— Loss for the year	— 期內虧損	HK(8.47)港仙	HK(51.61)港仙
— Loss for the year from continuing operations	— 來自持續經營業務的年內虧損	HK(8.47)港仙	HK(22.78)港仙
Diluted	攤薄		
— Loss for the year	— 期內虧損	HK(8.47)港仙	HK(51.61)港仙
— Loss for the year from continuing operations	— 來自持續經營業務的年內虧損	HK(8.47)港仙	HK(22.78)港仙

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

綜合全面收益表

For the year ended 31 March 2021 截至2021年3月31日止年度

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
LOSS FOR THE YEAR	年內虧損	(63,605)	(312,454)
OTHER COMPREHENSIVE INCOME	其他全面收益		
Other comprehensive income that may be reclassified to profit or loss in subsequent periods:	於往後期間可重新分類至損益的其他全面收益：		
Exchange differences on translation of foreign operations	換算外國業務的匯兌差額	26,169	(21,081)
Recycle of exchange difference upon disposal of foreign operations and discontinued operation	出售外國業務後及已終止經營業務的匯兌差額循環	3,749	—
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	年內全面收益總額	(33,687)	(333,535)
Attributable to:	歸屬於：		
Owners of the Company	本公司擁有人	(32,297)	(313,446)
Non-controlling interests	非控股權益	(1,390)	(20,089)
		(33,687)	(333,535)



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

31 March 2021 2021年3月31日

		Notes 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
NON-CURRENT ASSETS	非流動資產			
Property, plant and equipment	物業、機器及設備	14	100,359	181,691
Goodwill	商譽	15	—	22,563
Operating concessions	經營特許權	16(a)	80,636	260,472
Other intangible assets	其他無形資產	17	2,413	51,785
Receivables under service concession arrangements	服務特許權安排應收款項	16(b)	61,183	314,752
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	23	62,068	42,307
Retention receivables	應收保留金	22	7,415	19,733
Total non-current assets	非流動資產總值		314,074	893,303
CURRENT ASSETS	流動資產			
Inventories	存貨	20	12,206	40,612
Contract assets	合約資產	21(a)	12,215	7,283
Trade and retention receivables	貿易應收款項及應收保留金	22	134,583	171,679
Receivables under service concession arrangements	服務特許權安排應收款項	16(b)	8,409	32,112
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	23	77,369	95,462
Loan receivables	應收貸款	24	363	2,908
Consideration receivables	應收代價	18	—	17,607
Financial assets at fair value through profit or loss	透過損益按公平值計量的金融資產	19	—	10,804
Tax recoverable	可收回稅項		—	513
Cash and cash equivalents	現金及現金等價物	26	66,686	29,817
			311,831	408,797
Assets of a disposal group classified as held for sale	分類為持作出售的出售組別的資產	38	457,460	—
Total current assets	流動資產總值		769,291	408,797

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

31 March 2021 2021年3月31日

		Notes 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
CURRENT LIABILITIES	流動負債			
Contract liabilities	合約負債	21(b)	7,253	4,854
Trade and retention payables	貿易應付款項及應付保留金	27	116,218	166,990
Other payables and accruals	其他應付款項及應計費用	28	171,380	222,039
Lease liabilities	租賃負債	36	1,762	5,660
Due to directors	應付董事款項	25	—	9,296
Interest-bearing bank and other borrowings	計息銀行及其他借貸	29	123,686	254,033
Bonds	債券	30	25,500	25,500
Tax payables	應付稅項		7,333	7,877
			453,132	696,249
Liabilities of a disposal group classified as held for sale	分類為持作出售的出售組別的負債	38	253,550	—
Total current liabilities	流動負債總額		706,682	696,249
NET CURRENT ASSETS/ (LIABILITIES)	流動資產淨值/ (負債淨額)		62,609	(287,452)
TOTAL ASSETS LESS CURRENT LIABILITIES	資產總值減流動負債		376,683	605,851
NON-CURRENT LIABILITIES	非流動負債			
Due to related parties	應付關聯方款項	25	212,482	217,345
Interest-bearing bank and other borrowings	計息銀行及其他借貸	29	—	134,663
Retention payables	應付保留金	27	2,715	7,673
Other payables	其他應付款項	28	12,000	13,998
Provision	撥備	31	10,737	45,712
Lease liabilities	租賃負債	36	—	5,587
Deferred tax liabilities	遞延稅項負債	32	3,084	26,648
Total non-current liabilities	非流動負債總額		241,018	451,626
Net assets	資產淨值		135,665	154,225



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

31 March 2021 2021年3月31日

		Notes 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
EQUITY	權益			
Equity attributable to owners of the Company	歸屬於本公司擁有人的權益			
Share capital	股本	33	69,359	57,290
Reserves	儲備	35	31,118	53,014
			100,477	110,304
Non-controlling interests	非控股權益		35,188	43,921
Total equity	權益總額		135,665	154,225

Zhu Yongjun

朱勇軍

Chairman and Executive Director

主席兼執行董事

Pan Yimin

潘軼旻

Executive Director

執行董事

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 March 2021 截至2021年3月31日止年度

		Attributable to owners of the Company 歸屬於本公司擁有人						Non-controlling interests		Total equity
		Share capital	Share premium account	Merger reserve	Share option reserve	Exchange fluctuation reserve	Accumulated losses	Total	Non-controlling interests	Total equity
		股本	溢價賬	合併儲備	購股權儲備	匯兌波動儲備	累計虧損	總計	非控股權益	權益總額
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
				(note 35(a)) (附註35(a))	(note 35(b)) (附註35(b))	(note 35(c)) (附註35(c))				
At 1 April 2019	於2019年4月1日	57,290	511,955	14,000	18,322	(1,424)	(182,866)	417,277	64,010	481,287
Loss for the year	年內虧損	—	—	—	—	—	(295,679)	(295,679)	(16,775)	(312,454)
Other comprehensive income for the year:	年內其他全面收益:									
Exchange differences on translation of foreign operations	換算外國業務所產生的匯兌差額	—	—	—	—	(17,767)	—	(17,767)	(3,314)	(21,081)
Total comprehensive income for the year	年內全面收益總額	—	—	—	—	(17,767)	(295,679)	(313,446)	(20,089)	(333,535)
Amortisation of share option	購股權攤銷	—	—	—	6,473	—	—	6,473	—	6,473
Forfeit of share option	沒收購股權	—	—	—	(857)	—	857	—	—	—
Lapsed of share option	購股權失效	—	—	—	(8,705)	—	8,705	—	—	—
At 31 March 2020	於2020年3月31日	57,290	511,955	14,000	15,233	(19,191)	(468,983)	110,304	43,921	154,225



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY 綜合權益變動表

For the year ended 31 March 2021 截至2021年3月31日止年度

		Attributable to owners of the Company 歸屬於本公司擁有人							Non-controlling interests		Total equity
		Share capital	Share premium account	Merger reserve	Share option reserve	Conversion option reserve	Exchange fluctuation reserve	Accumulated losses	Total	Non-controlling interests	Total equity
		股本	溢價賬	合併儲備	購股權儲備	轉換權儲備	匯兌波動儲備	累計虧損	總計	非控股權益	權益總額
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
				(note 35(a) (附註35(a))	(note 35(b)) (附註35(b))	(note 35(d)) (附註35(d))	(note 35(c)) (附註35(c))				
At 1 April 2020	於2020年4月1日	57,290	511,955	14,000	15,233	—	(19,191)	(468,983)	110,304	43,921	154,225
Loss for the year	年內虧損	—	—	—	—	—	—	(54,998)	(54,998)	(8,607)	(63,605)
Other comprehensive income for the year:	年內其他全面收益：										
Exchange differences arising from translation of foreign operations	換算外幣業務所產生的匯兌差額	—	—	—	—	—	18,952	—	18,952	7,217	26,169
Recycle of exchange differences upon disposal of foreign operations and discontinued operation	出售外幣業務及已終止經營業務時回收匯兌差額	—	—	—	—	—	3,749	—	3,749	—	3,749
Total comprehensive income for the year	年內全面收益總額	—	—	—	—	—	22,701	(54,998)	(32,297)	(1,390)	(33,687)
Acquisition equity interest of non-controlling interests	收購非控股權益股權	—	—	—	—	—	(620)	3,190	2,570	(10,196)	(7,626)
Disposal of subsidiaries (note 39)	出售附屬公司(附註39)	—	—	—	—	—	—	—	—	(2,033)	(2,033)
Deemed disposal of equity interest to non-controlling interests	視作出售股權予非控股權益	—	—	—	—	—	—	(4,886)	(4,886)	4,886	—
Lapse of share options (note 34)	購股權失效(附註34)	—	—	—	(6,374)	—	—	6,374	—	—	—
Forfeit of share options (note 34)	沒收購股權(附註34)	—	—	—	(5,094)	—	—	5,094	—	—	—
Issue of shares	發行股份	10,069	10,528	—	—	—	—	—	20,597	—	20,597
Issue of convertible bonds (note 43)	發行可換股債券(附註43)	—	—	—	—	822	—	—	822	—	822
Shares issued upon exercise of debt conversion rights (note 43)	行使債務轉換權時發行股份(附註43)	2,000	2,189	—	—	(822)	—	—	3,367	—	3,367
At 31 March 2021	於2021年3月31日	69,359	524,672	14,000	3,765	—	2,890	(514,209)	100,477	35,188	135,665

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 March 2021 截至2021年3月31日止年度

	Notes 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
CASH FLOWS FROM OPERATING ACTIVITIES	來自經營活動的現金流量		
Loss before tax from continuing operations	來自持續經營業務的除稅前虧損	(66,845)	(168,502)
Loss before tax from discontinued operations	來自已終止經營業務的除稅前虧損	—	(170,557)
Adjustments for:	就以下各項作出調整：		
Finance costs	財務成本	38,294	46,803
Interest income	利息收入	(34)	(504)
Gain on disposal of items of property, plant and equipment	出售物業、機器及設備項目的收益	(141)	(3,578)
Provision of major overhaul	大修撥備	15,356	16,245
Gain on disposal of subsidiaries	出售附屬公司的收益	(27,872)	—
Loss on discontinued operation	已終止經營業務的虧損	320	—
Fair value change on financial assets at FVTPL	透過損益按公平值計量的金融資產的公平值變動	—	9,928
Depreciation	折舊	30,763	44,472
Amortisation of operating concessions	經營特許權攤銷	5,809	16,430
Amortisation of other intangible assets	其他無形資產攤銷	154	11,804
(Reversals of)/provision of expected credit loss on financial and contract assets	金融及合約資產的預期信貸虧損(撥回)/撥備	(5,402)	37,914
Gain on disposal of equity interest in Stand Ascent Limited	出售晉立有限公司股權的收益	—	(29,349)
Impairment of goodwill	商譽減值	1,128	139,898
Impairment of property, plant and equipment	物業、機器及設備減值	—	678
Impairment of other intangible assets	其他無形資產減值	—	777
Impairment of operating concession	經營特許權減值	—	52,399
Impairment of inventories	存貨減值	23,946	—
Equity-settled share option expense	以權益結算的購股權開支	—	6,473
		15,476	11,331



CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 March 2021 截至2021年3月31日止年度

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Decrease/(Increase) in inventories	存貨減少/(增加)	6,467	(1,246)
(Increase)/decrease in contract assets	合約資產(增加)/減少	(4,973)	41,652
Decrease in trade and retention receivables	貿易應收款項及應收保留金減少	2,057	48,696
Decrease in prepayments, deposits and other receivables	預付款項、按金及其他應收款項減少	29,532	18,947
(Increase)/decrease in receivables under service concession arrangements	服務特許權安排應收款項(增加)/減少	(3,869)	4,959
Increase in contract liabilities	合約負債增加	2,399	1,607
Decrease in trade and retention payables	貿易應付款項及應付保留金減少	(12,902)	(47,916)
Increase in other payables and accruals	其他應付款項及應計費用增加	19,474	77,571
Cash from operations	經營產生的現金	53,661	155,601
Overseas taxes paid	已繳納海外稅項	(218)	(5,263)
Net cash flows generated from operating activities	經營活動產生的現金流量淨額	53,443	150,338
CASH FLOWS FROM INVESTING ACTIVITIES	來自投資活動的現金流量		
Interest received	已收利息	34	504
Purchase of intangible asset	購買無形資產	(2,499)	—
Purchase of operating concessions	購買經營特許權	(2,277)	(3,895)
Purchases of items of property, plant and equipment	購買物業、機器及設備項目	(8,112)	(6,121)
Proceeds from disposal of items of property, plant and equipment	出售物業、機器及設備項目所得款項	13,238	6,057
Proceeds from disposal of subsidiaries	出售附屬公司所得款項	24,498	—
Proceeds from loan receivables	應收貸款所得款項	2,701	5,129
Acquisition of non-controlling interest	收購非控股權益	(7,626)	—
Transfer to discontinued operation	轉移至已終止經營業務	(4,423)	—
Transfer to asset classified as held for sales	轉移至分類為持作出售的資產	(2,590)	—
Net cash flows generated from investing activities	投資活動產生的現金流量淨額	12,944	1,674

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 March 2021 截至2021年3月31日止年度

	Note 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
CASH FLOWS FROM FINANCING ACTIVITIES			
		來自融資活動的 現金流量	
Proceeds from issue of shares		20,597	—
Proceeds from issue of convertible bonds	43	4,000	—
New bank and other borrowings		33,575	135,472
Repayment of bank and other borrowings		(39,401)	(81,380)
Repayment to capital element of lease liabilities payments		(4,081)	(8,809)
Interest element of lease liabilities payments		(224)	(1,038)
Interest paid		(30,237)	(45,765)
(Decrease)/increase in amount due to directors		(9,120)	4,656
Decrease in amount due to a related parties		(4,863)	(167,298)
Net cash flows used in financing activities		(29,754)	(164,162)
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS		36,633	(12,150)
		現金及現金等價物 增加/(減少)淨額	
Cash and cash equivalents at beginning of year		29,817	38,745
Effect of foreign exchange rate changes, net		236	3,222
CASH AND CASH EQUIVALENTS AT END OF YEAR		66,686	29,817
		年末的現金及 現金等價物	
ANALYSIS OF BALANCE OF CASH AND CASH EQUIVALENTS			
		現金及現金等價物 結餘分析	
Cash and bank balances		66,686	29,817



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

1. CORPORATE AND GROUP INFORMATION

New Concepts Holdings Limited is a limited liability company incorporated in the Cayman Islands. The principal place of business of the Company is Office B, 3/F, Kingston International Centre, 19 Wang Chiu Road, Kowloon Bay, Hong Kong.

During the year, the Company and its subsidiaries (collectively referred to as the "Group") were principally engaged in construction works and environmental protection.

The shares of the Company are listed on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

Information about subsidiaries

Particulars of the Company's principal subsidiaries are as follows:

Name 名稱	Place of incorporation/ registration and business 註冊成立/ 註冊及營業地點	Issued ordinary/ registered share capital 已發行普通/ 註冊股本	Percentage of equity attributable to the Company 歸屬於本公司的 權益百分比		Principal activities 主要業務
			2021	2020	
New Twins Enterprises Limited	British Virgin Islands/Hong Kong 英屬處女群島/ 香港	US\$1 1美元	100	100	Investment holding 投資控股
New Concepts Foundation Limited 創業地基有限公司	Hong Kong 香港	HK\$60,510,000 60,510,000港元	100	100	Provision of foundation works and general building works 提供地基工程及一般屋宇工程

1. 企業及集團資料

創業集團(控股)有限公司為於開曼群島註冊成立的有限公司。本公司的主要營業地點為香港九龍灣宏照道19號金利豐國際中心3樓B室。

年內，本公司及其附屬公司(統稱「本集團」)主要從事建築工程及環保。

本公司股份於香港聯合交易所有限公司(「聯交所」)主板上市。

有關附屬公司的資料

本公司主要附屬公司的詳情如下：

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

1. CORPORATE AND GROUP INFORMATION
(continued)

1. 企業及集團資料(續)

Name 名稱	Place of incorporation/ registration and business 註冊成立/ 註冊及營業地點	Issued ordinary/ registered share capital 已發行普通/ 註冊股本	Percentage of equity attributable to the Company 歸屬於本公司的 權益百分比		Principal activities 主要業務
			2021	2020	
Dynamic Premier Limited	British Virgin Islands/Hong Kong 英屬處女群島/ 香港	US\$50,000 50,000美元	100	100	Investment holding 投資控股
Prime World Limited 世本有限公司	Hong Kong 香港	HK\$10,000 10,000港元	100	100	Investment holding 投資控股
太原天潤生物能源 有限公司 ⁽¹⁾ ("Taiyuan Tianrun") ("太原天潤")	People's Republic of China ("PRC")/ Mainland China 中華人民共和國 ("中國")/ 中國內地	RMB120,000,000 人民幣 120,000,000元	100	100	Kitchen waste treatment 餐廚垃圾處理
Ultra Premier Limited	British Virgin Islands/Hong Kong 英屬處女群島/ 香港	US\$50,000 50,000美元	100	100	Investment holding 投資控股
合肥非凡生物科技 有限公司 ("Hefei Feifan") ("合肥非凡")	PRC/Mainland China 中國/中國內地	US\$30,000,000 30,000,000美元	60	60	Kitchen waste treatment 餐廚垃圾處理



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

1. CORPORATE AND GROUP INFORMATION
(continued)

1. 企業及集團資料 (續)

Name 名稱	Place of incorporation/ registration and business 註冊成立/ 註冊及營業地點	Issued ordinary/ registered share capital 已發行普通/ 註冊股本	Percentage of equity attributable to the Company 歸屬於本公司的 權益百分比		Principal activities 主要業務
			2021	2020	
宜升(天津)環境技術 有限公司 ⁽¹⁾	PRC/Mainland China 中國/中國內地	RMB110,000,000 人民幣 110,000,000元	100	100	Provision of environmental improvement solutions 提供環境改善方案

⁽¹⁾ These subsidiaries are registered as wholly-foreign-owned enterprises under PRC law.

Except for New Twins Enterprises Limited and Ultra Premier Limited, the above subsidiaries are indirectly held by the Company.

The above table lists the subsidiaries of the Company which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

⁽¹⁾ 該等附屬公司根據中國法律註冊為外商獨資企業。

除New Twins Enterprises Limited及Ultra Premier Limited外，上述附屬公司由本公司間接持有。

上表列出董事認為主要影響本集團年內業績或組成本集團淨資產重大部分的本公司附屬公司。董事認為提供其他附屬公司的詳情會令篇幅過於冗長。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)**(a) Adoption of new/revised HKFRSs — effective 1 April 2020**

The HKICPA has issued a number of new or amended HKFRSs that are first effective for the current accounting period of the Group:

Amendments to HKFRS 3 Definition of a Business

Amendments to HKAS 1 and Definition of Material
HKAS 8

Amendment to HKFRS 16 Covid-19-Related Rent
Concessions

Amendments to HKAS 39, Interest Rate Benchmark
HKFRS 7 and HKFRS 9 Reform

The adoption of the above revised standards has no significant financial effect on the consolidated financial statements.

The Group has not early applied any new or amended HKFRSs that is not yet effective for the current accounting period. Impact on the applications of these amended HKFRSs are summarised below.

2. 採納香港財務報告準則 (「香港財務報告準則」)**(a) 採納新訂／經修訂香港財務報告準則 — 自2020年4月1日起生效**

香港會計師公會已頒佈多項新訂或經修訂香港財務報告準則，其於本集團的當前會計期間首次生效：

香港財務報告準則第3號 業務的定義
的修訂

香港會計準則第1號及 重大的定義
香港會計準則第8號
的修訂

香港財務報告準則第16號的修訂 COVID-19相關
租金優惠

香港會計準則第39號、 利率基準改革
香港財務報告準則
第7號及香港財務報
告準則第9號的修訂

採納上述經修訂準則對綜合財務報表並無重大財務影響。

本集團並無提前採納於本會計期間尚未生效之任何新訂或經修訂香港財務報告準則。應用該等經修訂香港財務報告準則之影響概述如下。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revised HKFRSs — effective 1 April 2020 (continued)

Amendments to HKFRS 3, Definition of a Business

The amendments clarify the definition of a business and introduce an optional concentration test that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The election to apply the concentration test is made for each transaction. The concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets. If the concentration test is met, the set of activities and assets is determined not to be a business. If the concentration test is failed, the acquired set of activities and assets is further assessed based on the elements of a business.

Amendments to HKAS 1 and HKAS 8 — Definition of Material

The amendments clarify the definition of material and align the definition used across the HKFRSs. Information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity. Materiality depends on the nature or magnitude of information, or both. An entity assesses whether information, either individually or in combination with other information, is material in the context of its financial statements taken as a whole.

2. 採納香港財務報告準則 (「香港財務報告準則」) (續)

(a) 採納新訂／經修訂香港財務報告準則 — 自2020年4月1日起生效 (續)

香港財務報告準則第3號的修訂，業務的定義

該等修訂釐清業務之定義，並引入選擇性的集中度測試，允許對所收購之一組活動及資產是否並非業務進行簡化評估。本集團就每項交易選擇應用集中度測試。倘所購總資產之公平值幾乎全部都集中在單一可識別資產或一組類似可識別資產中，則符合集中度測試。倘符合集中度測試，則一組活動及資產被釐定為並非業務。倘不符合集中度測試，所收購的一組活動及資產將根據業務元素作進一步評估。

香港會計準則第1號及香港會計準則第8號的修訂 — 重大的定義

該修訂澄清重大的定義及統一香港財務報告準則中使用的定義。倘資料遺漏、錯誤或模糊而合理預期會對通用財務報表之主要使用者基於該等財務報表(提供特定報告實體之財務資料)作出之決定造成影響，則有關資料屬重大。重大與否將視乎資料之性質或重要性或同時視乎兩者而定。實體就其整份財務報表而言，評估資料(單獨或連同其他資料)是否屬重大。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”)*(continued)***(a) Adoption of new/revised HKFRSs — effective 1 April 2020 *(continued)******Amendment to HKFRS 16, Covid-19-Related Rent Concessions***

HKFRS 16 was amended to provide a practical expedient to lessees in accounting for rent concessions arising as a result of the Covid-19 pandemic, by including an additional practical expedient in HKFRS 16 that permits entities to elect not to account for rent concessions as modifications. The practical expedient applies only to rent concessions occurring as a direct consequence of Covid-19 pandemic and only if all of the following criteria are satisfied:

- (a) the change in lease payments results in revised consideration for the lease that is substantially the same as, or less than, the consideration for the lease immediately preceding the change;
- (b) the reduction in lease payments affects only payments originally due on or before 30 June 2021; and
- (c) there is no substantive change to other terms and conditions of the lease.

2. 採納香港財務報告準則*(續)***(a) 採納新訂／經修訂香港財務報告準則 — 自2020年4月1日起生效 *(續)******香港財務報告準則第16號的修訂，COVID-19相關租金優惠***

香港財務報告準則第16號已作出修訂，透過在香港財務報告準則第16號中加入一項額外可行權宜方法，允許實體選擇不將租金寬免列作修改，為承租人就COVID-19產生之租金寬免之會計處理提供可行權宜方法。可行權宜方法僅適用於COVID-19疫情直接引致之租金寬免，且僅於符合以下所有準則時適用：

- (a) 租賃付款變動導致之經修訂租賃代價與緊接變動前之租賃代價大致相同，或少於有關代價；
- (b) 租賃付款之任何減幅僅影響原先於2021年6月30日或之前到期之付款；及
- (c) 租賃之其他條款及條件並無實質變動。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(a) Adoption of new/revised HKFRSs — effective 1 April 2020 (continued)

Amendment to HKFRS 16, Covid-19-Related Rent Concessions (continued)

Rent concessions that satisfy these criteria may be accounted for in accordance with this practical expedient, which means the lessee does not need to assess whether the rent concession meets the definition of lease modification. Lessees shall apply other requirements of HKFRS 16 in accounting for the rent concession.

As the Group has no and rent concessions during the year ended 31 March 2021, the directors of the Company considered that the effective of amendments on HKFRS 16 had no significant impact on the financial statements.

Amendments to HKAS 39, HKFRS 7 and HKFRS 9: Interest Rate Benchmark Reform

The amendments modify some specific hedge accounting requirements to provide relief from potential effects of the uncertainties caused by interest rate benchmark reform. In addition, the amendments require companies to provide additional information to investors about their hedging relationships which are directly affected by these uncertainties.

2. 採納香港財務報告準則 (「香港財務報告準則」) (續)

(a) 採納新訂／經修訂香港財務報告準則 — 自2020年4月1日起生效 (續)

香港財務報告準則第16號的修訂，COVID-19相關租金優惠 (續)

符合該等準則之租金寬免可以按照此可行權宜方法入賬，表示承租人毋需評估租金寬免是否符合租賃修改之定義。承租人應運用香港財務報告準則第16號之其他規定將租金寬免入賬。

由於本集團於截至2021年3月31日止年度並無租金優惠，本公司董事認為，香港財務報告準則第16號的修訂生效對財務報表並無重大影響。

香港會計準則第39號、香港財務報告準則第7號及香港財務報告準則第9號的修訂，利率基準改革

有關修訂修改若干特定對沖會計規定，以減輕利率基準改革所帶來不確定因素之潛在影響。此外，有關修訂要求公司向投資者提供有關直接受該等不確定因素影響之對沖關係之額外資料。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(b) New/revised HKFRSs that have been issued but are not yet effective

The Group has not applied the following new and revised HKFRSs, that have been issued but are not yet effective, in these consolidated financial statements.

Amendments to HKAS 1	Classification of Liabilities as Current or Non-current ⁵
Amendments to HKAS 16	Proceeds before Intended Use ³
Amendments to HKAS 37	Onerous Contracts — Cost of Fulfilling a Contract ³
HKFRS 17	Insurance Contracts ⁵
Amendments to HKFRS 3	Reference to the Conceptual Framework ⁴
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ⁶
Amendments to HKAS 39, HKFRS 4, HKFRS 7, HKFRS 9 and HKFRS 16	Interest Rate Benchmark Reform — Phase 2 ²
Annual Improvements to HKFRSs 2018–2020	Amendments to HKFRS 9 Financial Instruments and Amendments to Illustrative Examples accompanying HKFRS 16 Lease ³
Amendments to HKFRS 16	Covid-19-Related Rent Concessions beyond 30 June 2021 ¹

2. 採納香港財務報告準則(「香港財務報告準則」)(續)

(b) 已頒佈但尚未生效的新訂／經修訂香港財務報告準則

本集團於該等綜合財務報表尚未應用以下已頒佈但尚未生效的新訂及經修訂香港財務報告準則。

香港會計準則第1號的修訂	負債分類為流動或非流動 ⁵
香港會計準則第16號的修訂	擬定用途前之所得款項 ³
香港會計準則第37號的修訂	虧損性合約 — 履行合約之成本 ³
香港財務報告準則第17號	保險合約 ⁵
香港財務報告準則第3號的修訂	概念框架之提述 ⁴
香港財務報告準則第10號及香港會計準則第28號的修訂	投資者與其聯營公司或合營企業之間之資產出售或注資 ⁶
香港會計準則第39號、香港財務報告準則第4號、香港財務報告準則第7號、香港財務報告準則第9號及香港財務報告準則第16號的修訂	利率基準改革 — 第二階段 ²
香港財務報告準則2018年至2020年之年度改進	香港財務報告準則第9號金融工具之修訂及香港財務報告準則第16號租賃提供的範例修訂 ³
香港財務報告準則第16號的修訂	2021年6月30日後之Covid-19相關租金優惠 ¹



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

2. ADOPTION OF HONG KONG FINANCIAL REPORTING STANDARDS (“HKFRSs”) (continued)

(b) New/revised HKFRSs that have been issued but are not yet effective (continued)

- ¹ Effective for annual periods beginning on or after 1 April 2021.
- ² Effective for annual periods beginning on or after 1 January 2021
- ³ Effective for annual periods beginning on or after 1 January 2022
- ⁴ Effective for business combinations for which the date of acquisition is on or after the beginning of the first annual period beginning on or after 1 January 2022
- ⁵ Effective for annual periods beginning on or after 1 January 2023
- ⁶ The amendments shall be applied prospectively to the sale or contribution of assets occurring in annual periods beginning on or after a date to be determined

The Group is not yet in a position of whether these new pronouncements will result in substantial changes to the Group’s accounting policies and consolidated financial statements.

3. BASIS OF PREPARATION

(a) Statement of compliance

The consolidated financial statements have been prepared in accordance with all HKFRSs, Hong Kong Accounting Standards (“HKASs”) and Interpretations (hereinafter collectively referred to as the “HKFRS”) and the disclosure requirements of the Hong Kong Companies Ordinance. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

(b) Basis of preparation and going concern assumption

(i) Basis of measurement

The consolidated financial statements have been prepared under the historical cost basis except for certain financial instruments, which are measured at fair values as explained in the accounting policies set out below.

2. 採納香港財務報告準則 (「香港財務報告準則」) (續)

(b) 已頒佈但尚未生效的新訂／經修訂香港財務報告準則 (續)

- ¹ 於2021年4月1日或之後開始的年度期間生效
- ² 於2021年1月1日或之後開始的年度期間生效
- ³ 於2022年1月1日或之後開始的年度期間生效
- ⁴ 就收購日期為於2022年1月1日或之後開始的首個年度期間開始時或之後的業務合併生效
- ⁵ 於2023年1月1日或之後開始的年度期間生效
- ⁶ 修訂將提前適用於在待定日期或之後開始的年度期間發生的資產銷售或注入

本集團未能釐定該等新頒佈會否導致本集團的會計政策及綜合財務報表出現重大變動。

3. 編製基準

(a) 遵例聲明

綜合財務報表乃按照所有香港財務報告準則、香港會計準則及詮釋(下文統稱「香港財務報告準則」)以及香港公司條例的披露規定編製。此外，綜合財務報表載有香港聯合交易所有限公司證券上市規則規定的適用披露事項。

(b) 編製基準及持續經營假設

(i) 計量基準

誠如下文所載的會計政策所說明，除若干金融工具按公平值計量外，綜合財務報表乃根據歷史成本基準編製。

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For the year ended 31 March 2021 截至2021年3月31日止年度

3. BASIS OF PREPARATION (continued)**(b) Basis of preparation and going concern assumption (continued)****(ii) Going concern basis**

During the year ended 31 March 2021, the Group had a net loss of HK\$63,605,000 as at 31 March 2021. As of that date, the Group had bonds, interest-bearing bank and other borrowings totalling HK\$149,186,000, trade and retention payables, other payables and accruals and lease liabilities totalling HK\$289,360,000 included in current liabilities while the Group's cash and cash equivalents was HK\$66,686,000.

The above conditions indicate the existence of a material uncertainty that may cast significant doubt about the Group's ability to continue as a going concern and, therefore it may be unable to realise its assets and discharge its liabilities in the normal course of business.

In view of such circumstances, the directors of the Company have prepared a cash flow forecast of the Group covering a period of 18 months from the end of the reporting period (the "Forecast Period").

3. 編製基準(續)**(b) 編製基準及持續經營假設(續)****(ii) 持續經營基準**

於截至2021年3月31日止年度，本集團於2021年3月31日錄得虧損淨額63,605,000港元。截至該日，本集團有債券、計息銀行及其他借貸合共149,186,000港元、貿易應付款項及應付保留金、其他應付款項及應計費用以及租賃負債合共289,360,000港元，計入流動負債，而本集團的現金及現金等價物為66,686,000港元。

上述情況顯示存在重大不確定因素，可能對本集團持續經營的能力構成重大疑慮，故本集團未必能於正常業務過程中變現資產及解除負債。

鑑於有關情況，本公司董事已編製涵蓋報告期末起計18個月期間(「預測期間」)的本集團現金流量預測。



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For the year ended 31 March 2021 截至2021年3月31日止年度

3. BASIS OF PREPARATION (continued)

(b) Basis of preparation and going concern assumption (continued)

(ii) Going concern basis (continued)

The cash flow forecast has included the effects of the following major measures and events that have been implemented or taking place in order to enhance the Group's liquidity position to meet its financial obligations as and when they fall due:

- (a) As disclosed in note 38 to the consolidated financial statements, in February 2021, the Group and the purchaser entered into the disposal agreement in relation to the disposal of the 100% equity interest held in the Taiyuan Tianrun Bioenergy Co., Ltd. ("Taiyuan Plant") at the cash consideration of RMB120,000,000 (equivalent to approximately HK\$141,982,000). Up to the date of approval for issue of these consolidated financial statements, a deposit of RMB20,400,000 (approximately HK\$24,138,000) was received while conditions precedent regarding (i) written approval of the disposal agreement by the Taiyuan Urban and Rural Management Bureau; and (ii) written consent for the disposal as well as its agreement to assist in the change of business registration of Taiyuan Plant from CITIC Financial Leasing Company Limited have yet been satisfied but the directors of the Company are of the view that these conditions will be satisfied with the proceeds to be received that will meet the liquidity needs of the Group;

3. 編製基準(續)

(b) 編製基準及持續經營假設(續)

(ii) 持續經營基準(續)

現金流量預測已計及下列重大措施及事件的影響。此等措施及事件已經實施或在進行，旨在加強本集團的流動資金狀況以應付到期財務責任：

- (a) 如在綜合財務報表附註38中披露，於2021年2月，本集團與買方訂立出售協議，內容有關出售所持有的太原天潤生物能源有限公司（「太原項目」）的100%股權，現金代價為人民幣120,000,000元（相等於約141,982,000港元）。直至此等綜合財務報表獲批准刊發日期為止，已收到人民幣20,400,000元（約24,138,000港元）的按金，而有關(i)太原市城鄉管理局對出售協議的書面批准；及(ii)中信金融租賃有限公司對出售事項的書面同意以及其同意協助太原項目的工商變更登記的先決條件尚未達成，但本公司董事認為，此等條件將因收到的所得款項將會滿足本集團的流動資金需求而得以達成：

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For the year ended 31 March 2021 截至2021年3月31日止年度

3. BASIS OF PREPARATION (continued)**(b) Basis of preparation and going concern assumption (continued)****(ii) Going concern basis (continued)**

- (b) On May 2021, the Group entered into 9 subscription agreements with each of the subscribers. Pursuant to the subscription agreements, the Company has conditionally agreed to allot and issue, and the subscribers have conditionally agreed to subscribe for an aggregate of 169,472,000 subscription shares at the subscription price of HK\$0.295 for the gross proceeds approximately HK\$50,000,000. Such subscription is approved by the Shareholders at an extraordinary general meeting held on 18 June 2021; and
- (c) The Group obtained the facilities of HK\$50 million within the Forecast Period from an individual who holds 75% equity interest in a substantial shareholder of the Company. An amount of HK\$35 million was utilised as available working capital up to the date of approval for issue of these consolidated financial statements.

3. 編製基準(續)**(b) 編製基準及持續經營假設(續)****(ii) 持續經營基準(續)**

- (b) 於2021年5月，本集團與各認購人訂立9份認購協議。根據認購協議，本公司已有條件同意配發及發行而認購人已有條件同意按認購價0.295港元認購合共169,472,000股認購股份，所得款項總額為約50,000,000港元。有關認購事項獲股東於2021年6月18日舉行的股東特別大會上批准；及
- (c) 本集團於預測期間內獲得一名持有本公司一名主要股東75%股權的人士的融資50,000,000港元。直至此等綜合財務報表獲批准刊發日期為止，35,000,000港元的款項已用作可動用營運資金。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

3. BASIS OF PREPARATION (continued)**(b) Basis of preparation and going concern assumption (continued)**

The Directors are of the opinion that, taking into account the above-mentioned measures, the Group would have sufficient working capital to finance its operations and to meet its financial obligations as and when they fall due over the Forecast Period. Accordingly, it is appropriate to prepare the consolidated financial statements for the year ended 31 March 2021 on a going concern basis.

Should the Group fail to achieve the abovementioned plans and measures, it might not be able to continue to operate as a going concern, and adjustments would have to be made to write down the carrying values of the Group's assets to their net realisable amounts, to provide for any further liabilities which might arise and to reclassify non-current assets and non-current liabilities as current assets and current liabilities respectively. The effects of these adjustments have not been reflected in these consolidated financial statements.

(c) Functional and presentation currency

The consolidated financial statements are presented in Hong Kong dollars ("HK\$") and all values are rounded to the nearest thousand except when otherwise indicated. Each entity within the Group maintains its books and records in its own functional currency. The functional currency of the Company is HK\$.

3. 編製基準 (續)**(b) 編製基準及持續經營假設 (續)**

董事認為，經考慮上述措施及事件，本集團將具備充足營運資金，可於預測期間內為其營運提供資金並履行其到期財務責任。因此，按照持續經營基準編製截至2021年3月31日止年度的綜合財務報表誠屬恰當。

倘本集團未能實現上述計劃及措施，可能會不能繼續持續經營，並應作出調整，將本集團資產的賬面值撇減至可變現淨額、為可能產生的進一步負債作出撥備，並分別將非流動資產及非流動負債重新分類為流動資產及流動負債。該等調整的影響並無於此等綜合財務報表反映。

(c) 功能及呈列貨幣

綜合財務報表以港元呈列，除另有指明者外，所有價值會取捨至最接近的千位數。本集團旗下各實體以其本身的功能貨幣列賬及記錄。本公司的功能貨幣為港元。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Business combination and basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries (the "Group"). Inter-company transactions and balances between group companies together with unrealised profits are eliminated in full in preparing the consolidated financial statements. Unrealised losses are also eliminated unless the transaction provides evidence of impairment on the asset transferred, in which case the loss is recognised in profit or loss.

The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of comprehensive income from the dates of acquisition or up to the dates of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by other members of the Group.

The Group accounts for business combinations using the acquisition method when the acquired set of activities and assets meets the definition of a business and control is transferred to the Group. In determining whether a particular set of activities and assets is a business, the Group assesses whether the set of assets and activities acquired includes, at a minimum, an input and substantive processes and whether the acquired set has the ability to produce outputs.

4. 主要會計政策概要

(a) 業務合併及綜合基準

綜合財務報表包括本公司及其附屬公司(「本集團」)的財務報表。公司間交易及集團公司間結餘連同未變現溢利於編製綜合財務報表時全數對銷。未變現虧損亦會對銷，除非交易顯示所轉讓資產出現減值，則在此情況下，虧損乃於損益確認。

於年內收購或出售的附屬公司的業績，乃自實際收購日期起或截至出售日期止(視適用者而定)計入綜合全面收益表。在有需要的情況下，附屬公司的財務報表會作調整以使其會計政策與本集團其他成員公司所使用者相符。

當所收購的一組業務活動及資產符合業務的定義且控制權轉移至本集團時，本集團就業務合併使用收購法入賬。於釐定一組特定活動及資產是否為一項業務時，本集團會評估所收購的一組資產及活動是否至少包括投入及實質性過程，以及所收購的一組業務活動及資產是否有能力產生輸出。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(a) Business combination and basis of consolidation (continued)

The cost of an acquisition is measured at the aggregate of the acquisition-date fair value of assets transferred, liabilities incurred and equity interests issued by the Group, as the acquirer. The identifiable assets acquired and liabilities assumed are principally measured at acquisition-date fair value. The Group's previously held equity interest in the acquiree is re-measured at acquisition-date fair value and the resulting gains or losses are recognised in profit or loss. The Group may elect, on a transaction-by-transaction basis, to measure the non-controlling interests that represent present ownership interests in the subsidiary either at fair value or at the proportionate share of the acquiree's identifiable net assets. All other non-controlling interests are measured at fair value unless another measurement basis is required by HKFRSs. Acquisition-related costs incurred are expensed unless they are incurred in issuing equity instruments in which case the costs are deducted from equity.

Any contingent consideration to be transferred by the acquirer is recognised at acquisition-date fair value. Subsequent adjustments to consideration are recognised against goodwill only to the extent that they arise from new information obtained within the measurement period (a maximum of 12 months from the acquisition date) about the fair value at the acquisition date. All other subsequent adjustments to contingent consideration classified as an asset or a liability are recognised in profit or loss.

4. 主要會計政策概要 (續)

(a) 業務合併及綜合基準 (續)

收購成本乃按本集團(作為收購方)所轉讓資產、所產生負債及所發行股權於收購日期的總公平值計量。所收購的可識別資產及所承擔的負債主要按於收購日期的公平值計量。本集團先前於被收購方持有的股權按於收購日期的公平值重新計量，所產生的收益或虧損則於損益確認。本集團可逐項交易選擇按公平值或在被收購方可識別淨資產所佔的比例份額來計量代表附屬公司目前擁有權權益的非控股權益。所有其他非控股權益乃按公平值計量，除非香港財務報告準則規定按另一基準計量，則作別論。所產生的收購相關成本入賬列作開支，惟發行權益工具時所產生者除外，在此情況下，成本乃自權益扣除。

收購方轉讓的任何或然代價乃按收購日期的公平值確認。代價的其後調整乃於商譽內確認，惟以於計量期間(收購日期起計最多12個月)內就收購日期的公平值取得新資料而產生者為限。或然代價的所有其他其後調整均分類為資產或負債並於損益確認。

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(a) Business combination and basis of consolidation (continued)**

Subsequent to acquisition, the carrying amount of non-controlling interests that represent present ownership interests in the subsidiary is the amount of those interests at initial recognition plus such non-controlling interest's share of subsequent changes in equity. Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from equity attributable to owners of the Company. Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income is attributed to such non-controlling interests even if this results in those non-controlling interests having a deficit balance.

Changes in the Group's interests in a subsidiary that do not result in a loss of control of the subsidiary are accounted for as equity transactions. The carrying amount of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

When the Group loses control of a subsidiary, the gain or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. Amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for on the same basis as would be required if the relevant assets or liabilities were disposed of.

4. 主要會計政策概要 (續)**(a) 業務合併及綜合基準 (續)**

於收購後，代表附屬公司目前擁有權益的非控股權益的賬面金額為該等權益於初始確認時的金額，另加非控股權益佔權益其後變動的部分。非控股權益於綜合財務狀況表的權益內與本公司擁有人應佔權益分開呈列。損益及其他全面收益各組成部分歸屬於本公司擁有人及非控股權益。全面收益總額歸屬於非控股權益，即使這會導致非控股權益出現虧絀結餘亦然。

倘本集團於附屬公司的權益變動並無導致失去對附屬公司的控制權，則入賬列作權益交易。本集團之權益及非控股權益賬面值已作出調整，以反映其於附屬公司之相關權益變動。非控股權益之調整金額與已付或已收代價公平值之間之任何差額直接於權益確認，並歸屬於本公司擁有人。

當本集團失去於附屬公司的控制權時，出售產生的損益按(i)已收代價的公平值及任何保留權益的公平值的總和與(ii)該附屬公司資產(包括商譽)及負債及任何非控股權益先前的賬面金額兩者間的差額計算。先前於其他全面收益確認與該附屬公司有關的金額乃按出售相關資產或負債所需的相同方式入賬。



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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(b) Subsidiaries

A subsidiary is an investee over which the Company is able to exercise control. The Company controls an investee if all three of the following elements are present: (1) power over the investee, (2) exposure, or rights, to variable returns from the investee, and (3) the ability to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any of these elements of control.

De-facto control exists in situations where the Company has the practical ability to direct the relevant activities of the investee without holding the majority of the voting rights. In determining whether de-facto control exists the Company considers all relevant facts and circumstances, including:

- The size of the Company's voting rights relative to both the size and dispersion of other parties who hold voting rights;
- Substantive potential voting rights held by the Company and other parties who hold voting rights;
- Other contractual arrangements; and
- Historic patterns in voting attendance.

In the Company's statement of financial position, investments in subsidiaries are stated at cost less impairment loss, if any. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

4. 主要會計政策概要 (續)

(b) 附屬公司

附屬公司指本公司可行使控制權的被投資方。倘以下所有三個因素出現，則本公司控制被投資方：(1)對被投資方的權力，(2)享有或有權享有來自被投資方可變回報，及(3)利用其權力影響該等可變回報的能力。每當有事實及情況顯示任何此等控制因素可能出現變動時，控制權會被重新評估。

倘本公司擁有實際能力操控被投資方相關活動，而並無持有大多數投票權，則存在實際控制權。釐定實際控制權是否存在時，本公司考慮所有相關事實及情況，包括：

- 相對其他持有投票權人士的數量及分散情況，本公司投票權多寡；
- 本公司及其他持有投票權人士所持有的實際潛在投票權；
- 其他合約安排；及
- 過往參與投票的模式。

於本公司財務狀況表中，於附屬公司的投資乃按成本減減值虧損(如有)列賬。附屬公司業績由本公司按已收及應收股息基準入賬。

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(c) Goodwill**

Goodwill represents the excess of the aggregate of the fair value of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the Group's previously held equity interest in the acquiree over the fair value of the identifiable assets and liabilities measured as at the acquisition date.

Where the fair value of identifiable assets and liabilities exceed the aggregate of the fair value of consideration paid, the amount of any non-controlling interest in the acquiree and the acquisition date fair value of the acquirer's previously held equity interest in the acquiree, the excess is recognised in profit or loss on the acquisition date, after re-assessment.

Goodwill is measured at cost less impairment losses. For the purpose of impairment testing, goodwill arising from an acquisition is allocated to each of the relevant cash-generating units that are expected to benefit from the synergies of the acquisition. A cash-generating unit is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. A cash-generating unit to which goodwill has been allocated is tested for impairment annually, by comparing its carrying amount with its recoverable amount, and whenever there is an indication that the unit may be impaired.

4. 主要會計政策概要 (續)**(c) 商譽**

商譽指所轉讓代價的公平值、被收購方的任何非控股權益金額及本集團先前持有的被收購方股權的公平值總和，超出於收購日期計量的可識別資產及負債的公平值的部分。

倘可識別資產及負債的公平值超過已付代價的公平值、於被收購方的任何非控股權益的金額及收購方先前於被收購方所持股權於收購日期的公平值的總額，則超出部分於收購日期在重新評估後於損益確認。

商譽按成本減去減值虧損計量。就減值測試而言，收購產生的商譽乃分配至預期自該收購的協同效應中受益的各相關現金產生單位。現金產生單位為一組最小可識別資產，該組資產產生現金流入，而該等現金流入大致上獨立於來自其他資產或資產組別的現金流入。獲分配商譽的現金產生單位每年及於存在單位可能出現減值的跡象時進行減值測試，方法為比較其賬面金額與可收回金額。



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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(c) Goodwill (continued)

For goodwill arising on an acquisition in a financial year, the cash-generating unit to which goodwill has been allocated is tested for impairment before the end of that financial year. When the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to the unit first, and then to the other assets of the unit pro-rata on the basis of the carrying amount to each asset in the unit. However, the loss allocated to each asset will not reduce the individual asset's carrying amount to below its fair value less cost of disposal (if measurable) or its value in use (if determinable), whichever is the higher. Any impairment loss for goodwill is recognised in profit or loss and is not reversed in subsequent periods.

(d) Fair value measurement

The Group measures its financial assets at FVTPL and contingent consideration asset at fair value at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

4. 主要會計政策概要 (續)

(c) 商譽 (續)

就於某一財政年度內的收購產生的商譽而言，獲分配商譽的現金產生單位乃於該財政年度結束之前進行減值測試。當現金產生單位的可收回金額少於單位的賬面金額時，減值虧損會作分配，以首先削減分配至該單位的任何商譽的賬面金額，然後以單位內各資產賬面金額為基準按比例分配至該單位的其他資產。然而，各資產獲分配的虧損將不會令個別資產的賬面金額削減至低於其公平值減出售成本(如可計量)或其使用價值(如可釐定)(以較高者為準)。商譽的任何減值虧損乃於損益確認，且不會於其後撥回。

(d) 公平值計量

本集團於各報告期末按公平值計量其透過損益按公平值計量的金融資產及或然代價資產。公平值為於計量日期在市場參與者之間進行的有序交易中，就出售資產收取或轉讓負債支付的價格。公平值計量乃基於假定出售資產或轉讓負債的交易在該資產或負債的主要市場(或在不存在主要市場的情況下，則在對該資產或負債最有利的市場)進行而作出。該主要或最有利的市場須為本集團可進入的市場。資產或負債的公平值採用市場參與者為資產或負債定價時所用的假設計量，即假設市場參與者按其最佳經濟利益行事。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(d) Fair value measurement (continued)

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- | | | |
|---------|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Level 1 | — | based on quoted prices (unadjusted) in active markets for identical assets or liabilities |
| Level 2 | — | based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly |
| Level 3 | — | based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable |

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

4. 主要會計政策概要 (續)

(d) 公平值計量 (續)

本集團採用在當前情況下適用並且有足夠可利用數據支持的估值技術計量公平值，以盡量使用相關可觀察輸入數值及盡量避免使用不可觀察輸入數值。

於本財務報表計量或披露公平值的所有資產及負債，均基於對公平值計量整體而言具重要意義的最低層次輸入數值按下述公平值架構層級分類：

- | | | |
|-----|---|-----------------------------------------|
| 第1層 | — | 基於相同資產或負債在活躍市場上的報價(未經調整) |
| 第2層 | — | 基於對公平值計量而言具有重要意義的最低層次輸入數值乃直接或間接可觀察的估值技術 |
| 第3層 | — | 基於對公平值計量而言具有重要意義的最低層次輸入數值乃不可觀察的估值技術 |

就經常性於財務報表確認的資產及負債而言，本集團於各報告期末透過重新評估分類(基於對公平值計量整體而言具有重要意義的最低層次輸入數值)決定各層級之間有否出現轉移。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Related parties

A party is considered to be related to the Group if:

- (a) the party is a person or a close member of that person's family and that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

- (b) the party is an entity where any of the following conditions applies:
 - (i) the entity and the Group are members of the same group;
 - (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
 - (iii) the entity and the Group are joint ventures of the same third party;

4. 主要會計政策概要 (續)

(e) 關聯方

在下列情況下，一方將視為本集團的關聯方：

- (a) 一方為一名人士或該人士的近親，且該人士：
 - (i) 對本集團擁有控制權或共同控制權；
 - (ii) 對本集團擁有重大影響力；或
 - (iii) 為本集團或其母公司的主要管理層成員；

或

- (b) 一方為符合下列任何條件的實體：
 - (i) 該實體與本集團為同一集團的成員公司；
 - (ii) 一間實體為另一間實體(或另一實體的母公司、附屬公司或同系附屬公司)的聯營公司或合營企業；
 - (iii) 該實體與本集團為同一第三方的合營企業；

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(e) Related parties (continued)

(b) (continued)

- (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
- (vi) the entity is controlled or jointly controlled by a person identified in (a);
- (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity); and
- (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

4. 主要會計政策概要 (續)

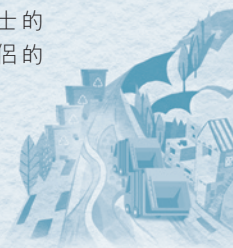
(e) 關聯方 (續)

(b) (續)

- (iv) 一間實體為第三方實體的合營企業，而另一實體為該第三方實體的聯營公司；
- (v) 該實體為本集團或與本集團有關聯的實體就僱員福利設立的離職後福利計劃；
- (vi) 該實體受(a)項所識別人士控制或共同控制；
- (vii) (a)(i)項所識別人士對該實體有重大影響力或屬該實體(或該實體的母公司)主要管理層成員；及
- (viii) 該實體或其所屬集團的任何成員公司為本集團或本集團母公司提供主要管理人員服務。

一名人士的近親指於與實體交易時預計對該人士有或受該人士影響的家庭成員，包括：

- (i) 該人士子女及配偶或同居伴侶；
- (ii) 該人士的配偶或同居伴侶的子女；及
- (iii) 該人士或該人士的配偶或同居伴侶的受供養人士。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. The cost of property, plant and equipment includes its purchase price and the costs directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are recognised as an expense in profit or loss during the financial period in which they are incurred.

Property, plant and equipment are depreciated so as to write off their cost net of expected residual value over their estimated useful lives on a straight-line basis. Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life. The useful lives, residual value and depreciation method are reviewed, and adjusted if appropriate, at the end of each reporting period. The annual rates are as follows:

Office premises	Over the shorter of lease terms or useful life
Plant and machinery	10% to 20%
Furniture, fixtures and office equipment	10% to 33%
Motor vehicles	10% to 25%, over the shorter of lease terms or useful life
Land and building	10% to 50%

4. 主要會計政策概要 (續)

(f) 物業、機器及設備以及折舊

物業、機器及設備按成本減累計折舊及累計減值虧損列賬。物業、機器及設備的成本包括有關項目的購買價以及收購項目的直接應佔成本。

其後成本只有在與該項目有關的未來經濟利益有可能流入本集團，而該項目的成本能可靠地計量時，才計入資產的賬面金額或確認為獨立資產(如適用)。替換部分的賬面金額終止確認。所有其他維修及保養在產生的財政期間內於損益確認為開支。

物業、機器及設備以直線法計算折舊，以按其估計可使用年期撇銷其成本(扣除預期剩餘價值)。使用權資產一般以直線法按資產的可使用年期與租期的較短者計算折舊。倘本集團合理確定將行使購買選擇權，則使用權資產按相關的可使用年期計算折舊。可使用年期、剩餘價值及折舊方法乃於各報告期末覆核，並於適當時作出調整。年度折舊率如下：

辦公室物業	租期與可使用年期的較短者
機器及機械	10%至20%
傢俬、裝置及辦公室設備	10%至33%
汽車	10%至25%或租期與可使用年期的較短者
土地及樓宇	10%至50%

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Property, plant and equipment and depreciation (continued)

An asset is written down immediately to its recoverable amount if its carrying amount is higher than the asset's estimated recoverable amount.

The gain or loss on disposal of an item of property, plant and equipment is the difference between the net sale proceeds and its carrying amount, and is recognised in profit or loss on disposal.

(g) Leasing

All leases (irrespective of they are operating leases or finance leases) are required to be capitalised in the statement of financial position as right-of-use assets and lease liabilities, but accounting policy choices exist for an entity to choose not to capitalise (i) leases which are short-term leases and/or (ii) leases for which the underlying asset is of low-value. The Group has elected not to recognise right-of-use assets and lease liabilities for low-value assets and leases for which at the commencement date have a lease term less than 12 months. The lease payments associated with those leases have been expensed on straight-line basis over the lease term.

Right-of-use asset

The right-of-use asset should be recognised at cost and would comprise: (i) the amount of the initial measurement of the lease liability (see below for the accounting policy to account for lease liability); (ii) any lease payments made at or before the commencement date, less any lease incentives received; (iii) any initial direct costs incurred by the lessee and (iv) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The Group measures the right-of-use assets applying a cost model. Under the cost model, the Group measures the right-to-use at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liability.

4. 主要會計政策概要 (續)

(f) 物業、機器及設備以及折舊 (續)

倘資產的賬面金額高於估計可收回金額，則資產會即時撇減至可收回金額。

出售物業、機器及設備項目的收益或虧損為銷售所得款項淨額與其賬面金額的差額，於出售時於損益確認。

(g) 租賃

所有租賃(不論屬經營租賃或融資租賃)均須於財務狀況表內資本化，作為使用權資產及租賃負債，惟實體亦可選擇不將以下各項資本化的會計政策：(i)短期租賃；及／或(ii)相關資產價值低的租賃。本集團已選擇不就低價值資產及於開始日期的租期為12個月以下的租賃確認使用權資產及租賃負債。與該等租賃有關的租賃付款於租期內以直線法支銷。

使用權資產

使用權資產應按成本確認並將包括：(i)租賃負債的初始計量金額(見下文有關租賃負債會計法的會計政策)；(ii)於開始日期或之前作出的任何租賃付款，減任何已收租賃優惠；(iii)承租人產生的任何初始直接成本及(iv)承租人根據租賃條款及條件的規定拆卸及移除相關資產時估計將產生的成本，除非該等成本因生產存貨而產生。本集團應用成本模型計量使用權資產，據此按成本減任何累計折舊及任何減值虧損計量使用權資產，並就任何租賃負債的重新計量作出調整。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Leasing (continued)

Lease liability

The lease liability is recognised at the present value of the lease payments that are not paid at the date of commencement of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the Group's incremental borrowing rate.

The following payments for the right-to-use the underlying asset during the lease term that are not paid at the commencement date of the lease are considered to be lease payments: (i) fixed payments less any lease incentives receivable; (ii) variable lease payments that depend on an index or a rate, initially measured using the index or rate as at commencement date; (iii) amounts expected to be payable by the lessee under residual value guarantees; (iv) the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and (v) payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease.

Subsequent to the commencement date, the Group measures the lease liability by: (i) increasing the carrying amount to reflect interest on the lease liability; (ii) reducing the carrying amount to reflect the lease payments made; and (iii) remeasuring the carrying amount to reflect any reassessment or lease modifications, e.g., a change in future lease payments arising from change in an index or rate, a change in the lease term, a change in the in substance fixed lease payments or a change in assessment to purchase the underlying asset.

Accounting as a lessor

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised as an expense on the straight-line basis over the lease term.

4. 主要會計政策概要 (續)

(g) 租賃 (續)

租賃負債

租賃負債按於租賃開始日期尚未作出的租賃付款的現值確認。租賃付款的現值按租賃中隱含的利率(如可隨時釐定)貼現。如該利率無法隨時確定,則本集團使用其遞增借貸利率。

下列並非於租賃開始日期支付的租期內相關資產使用權付款被視為租賃付款:(i)固定付款減任何應收租賃優惠;(ii)取決於某一指數或比率的可變租賃付款,初始按於開始日期的指數或比率計量;(iii)承租人預期根據剩餘價值擔保支付的金額;(iv)購買選擇權的行使價(如承租人合理地確定行使該選擇權);及(v)就終止租賃支付的罰款(如租期反映承租人行使選擇權終止租賃)。

於開始日期後,本集團按以下方式計量租賃負債:(i)增加賬面金額以反映租賃負債的利息;(ii)減少賬面金額以反映所作出的租賃付款;及(iii)重新計量賬面金額以反映任何新評估或租賃修改,例如未來租賃付款因指數或比率變動而有變、租期有變、實質固定租賃付款有變或購買相關資產的評估有變。

作為出租人的會計處理

經營租賃的租金收入按租期以直線法於損益確認。磋商及安排經營租賃所產生的初始直接成本計入租賃資產的賬面金額,並按租期以直線法確認為開支。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(g) Leasing (continued)**

Leases that transfer substantially all the rewards and risks of ownership of assets to the Group, other than legal title, are accounted for as finance leases. At the inception of a finance lease, the cost of the leased asset is capitalised at the present value of the minimum lease payments and recorded together with the obligation, excluding the interest element, to reflect the purchase and financing. Assets held under capitalised finance leases, including prepaid land lease payments under finance leases, are included in property, plant and equipment, and depreciated over the shorter of the lease terms and the estimated useful lives of the assets. The finance costs of such leases are charged to the statement of profit or loss so as to provide a constant periodic rate of charge over the lease terms.

Assets acquired through hire purchase contracts of a financing nature are accounted for as finance leases, but are depreciated over their estimated useful lives.

Leases where substantially all the rewards and risks of ownership of assets remain with the lessor are accounted for as operating leases. Where the Group is the lessor, assets leased by the Group under operating leases are included in non-current assets, and rentals receivable under the operating leases are credited to the statement of profit or loss on the straight-line basis over the lease terms. Where the Group is the lessee, rentals payable under operating leases net of any incentives received from the lessor are charged to the statement of profit or loss on the straight-line basis over the lease terms.

4. 主要會計政策概要 (續)**(g) 租賃 (續)**

凡將資產擁有權(法定業權除外)的絕大部分回報與風險轉移至本集團的租賃,均以融資租賃入賬。於融資租賃開始時,租賃資產的成本按最低租賃款項的現值撥充資本,並連同責任(不計利息部分)列賬,以反映購入及融資情況。根據已撥充資本的融資租賃持有的資產(包括融資租賃的預付土地租賃款項)乃列入物業、機器及設備,並按資產的租期與估計可使用年期的較短者計算折舊。該等租賃的財務成本自損益表扣除,藉以在租期內提供一個固定定期扣除率。

透過具融資性質的租購合約購入的資產以融資租賃入賬,惟須按其估計可使用年期計算折舊。

凡資產擁有權的絕大部分回報與風險繼續歸出租人所有的租賃,均入賬列作經營租賃。倘本集團為出租人,則本集團根據經營租賃出租的資產計入非流動資產,根據經營租賃應收的租金按租期以直線法計入損益表。倘本集團為承租人,則根據經營租賃應付的租金(扣除已收出租人的任何獎勵)按租期以直線法自損益表扣除。



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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(h) Service concession arrangements Consideration given by the grantor

A financial asset (receivable under a service concession arrangement) is recognised to the extent that (a) the Group has an unconditional contractual right to receive cash or another financial asset from or at the direction of the grantor for the construction services; and (b) the grantor has little, if any, discretion to avoid payment, usually because the agreement is enforceable by law. The Group has an unconditional right to receive cash if the grantor contractually guarantees to pay the Group (a) specified or determinable amounts or (b) the shortfall, if any, between amounts received from users of the public service and specified or determinable amounts, even if the payment is contingent on the Group ensuring that the infrastructure meets the specified quality of efficiency requirements. The financial asset (receivable under a service concession arrangement) is accounted for in accordance with the policy set out for loans and receivables under “Financial assets” below.

An intangible asset (operating concession) is recognised to the extent that the Group receives a right to charge users of the public service, which is not an unconditional right to receive cash because the amounts are contingent on the extent that the public uses the service. The intangible asset (operating concession) is accounted for in accordance with the policy set out for “Intangible assets (other than goodwill)” below.

If the Group is paid for the construction services partly by a financial asset and partly by an intangible asset, in which case, each component of the consideration is accounted for separately and the consideration received or receivable for both components shall be recognised initially at the fair value of the consideration received or receivable.

4. 主要會計政策概要 (續)

(h) 服務特許權安排 授予人給予的代價

所確認金融資產(服務特許權安排應收款項)以下列者為限:(a) 本集團有無條件合約權利就建造服務向授予人或按其指示收取現金或其他金融資產;及(b) 授予人擁有有限酌情權(如有)逃避付款,通常因為協議可依法強制執行。倘授予人以合約方式擔保向本集團支付(a)指定或可釐定金額或(b)已收公共服務用戶的款項少於指定或可釐定金額的差額(如有),則儘管付款須以本集團確保基礎設施符合指定效率要求為條件,本集團仍擁有無條件權利收取現金。金融資產(服務特許權安排應收款項)按照下文「金融資產」所載的貸款及應收款項政策入賬。

無形資產(經營特許權)於本集團獲得向公共服務用戶收費的權利時確認,惟該權利並非收取現金的無條件權利,因為該款項須以公眾使用該服務為條件。無形資產(經營特許權)按照下文「無形資產(商譽除外)」所載的政策入賬。

倘本集團就建造服務獲支付金融資產及無形資產分別作為部分報酬,則會就代價的各個部分分開入賬,就兩部分已收或應收的代價初始應按已收或應收代價的公平值確認。

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(h) Service concession arrangements (continued)**
Construction or upgrade services

Revenue and costs relating to construction or upgrade services are accounted for in accordance with the policy set out for “Construction contracts” below.

Operating services

Revenue relating to operating services is accounted for in accordance with the policy set out for “Revenue recognition” below. Costs for operating services are expensed in the period in which they are incurred.

Contractual obligations to restore the infrastructure to a specific level of serviceability

The Group has contractual obligations which it must fulfil as a condition of its licence, that is (a) to maintain the kitchen waste treatment plants it operates to a specified level of serviceability; and/or (b) to restore the plants to a specified condition before they are handed over to the grantor at the end of the service concession arrangement. These contractual obligations to maintain or restore the kitchen waste treatment plants, except for upgrade element, are recognised and measured in accordance with the policy set out for “Provisions” below.

(i) Intangible assets (other than goodwill)

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is the fair value at the date of acquisition. The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are subsequently amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end.

4. 主要會計政策概要 (續)**(h) 服務特許權安排 (續)**
建造或升級服務

與建造或升級服務有關的收入及成本按照下文「建築合約」所載的政策入賬。

經營服務

有關經營服務的收入按照下文「收入確認」所載的政策入賬。經營服務的成本於產生的期間支銷。

修復基礎設施至特定可提供服務水平的合約責任

作為其執照的條件，本集團必須履行的合約責任為(a)保養其經營的餐廚垃圾處理廠，以符合特定的可提供服務水平；及／或(b)於服務特許權安排結束時，在移交廠房予授予人前將廠房修復至指定狀態。該等保養或修復餐廚垃圾處理廠的合約責任(升級部分除外)按照下文「撥備」所載的政策確認及計量。

(i) 無形資產(商譽除外)

個別收購的無形資產於初始確認時按成本計量。在業務合併過程中收購無形資產的成本為收購當日的公平值。無形資產的可使用年期可評估為有限或無限。年期有限的無形資產其後按可使用經濟年期攤銷，並於該無形資產可能出現減值跡象時進行減值評估。可使用年期有限的無形資產的攤銷期及攤銷方法會最少於每個財政年度結束時檢討一次。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(i) Intangible assets (other than goodwill) (continued)

Operating concessions

Operating concessions represent the rights to operate kitchen waste treatment plants are stated at cost less accumulated amortisation and any accumulated impairment losses. Amortisation is provided on the straight-line basis over the respective periods of the operating concessions granted to the Group of 25 to 30 years.

Patents

Purchased patents are stated at cost less any impairment losses and are amortised on the straightline basis over their estimated useful economic lives of 5 to 6 years.

Customer list

Customer relationships are stated at cost less any impairment losses and are amortised on the straightline basis over their estimated useful economic lives of 5 years.

Technologies

Technologies are stated at cost less any impairment losses and are amortised on the straight-line basis over their estimated useful economic lives of 8 years.

Non-compete Agreement

Non-compete Agreement are stated at cost less any impairment losses and are amortised on the straightline basis over their estimated useful economic lives of 5 years.

Trademark

Trademarks are stated at cost less any impairment losses and are amortised on the straight-line basis over their estimated useful economic lives of 26 years.

4. 主要會計政策概要 (續)

(i) 無形資產(商譽除外)(續)

經營特許權

經營特許權指經營餐廚垃圾處理廠的權利，按成本減累計攤銷及任何累計減值虧損列賬，並以直線法於本集團獲授予25至30年經營特許權相關期間內攤銷。

專利

已購入專利按成本減任何減值虧損列賬，並以直線法於5至6年的估計使用經濟年期內攤銷。

客戶名單

客戶關係按成本減任何減值虧損列賬，並以直線法於5年的估計使用經濟年期內攤銷。

技術

技術按成本減任何減值虧損列賬，並以直線法於8年的估計使用經濟年期內攤銷。

非競爭協議

非競爭協議按成本減任何減值虧損列賬，並以直線法於5年的估計使用經濟年期內攤銷。

商標

商標按成本減任何減值虧損列賬，並以直線法於26年的估計使用經濟年期內攤銷。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Financial Instruments

(i) Financial assets

A financial asset (unless it is a trade receivable without a significant financing component) is initially measured at fair value plus, for an item not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the market place.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group classifies its debt instruments:

4. 主要會計政策概要 (續)

(j) 金融工具

(i) 金融資產

金融資產(並無重大融資組成部分的貿易應收款項除外)初始按公平值加(倘為並非透過損益按公平值計量的項目)收購或發行金融資產直接應佔的交易成本計量。並無重大融資組成部分的貿易應收款項初始按交易價計量。

所有以正常方式進行的金融資產買賣於交易日期(即本集團承諾購買或出售該資產的日期)確認。正常方式買賣指按照一般市場規例或慣例訂定的期間內交付資產的金融資產買賣。

在確定具有嵌入式衍生工具的金融資產的現金流量是否純粹支付本金及利息時，應整體考慮該等金融資產。

債務工具

債務工具其後計量視乎本集團管理資產的業務模式及資產的現金流量特徵而定。本集團的債務工具分為三個計量類別：



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Financial Instruments (continued)

(i) Financial assets (continued)

Debt instruments (continued)

Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets at amortised cost are subsequently measured using the effective interest rate method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain on derecognition is recognised in profit or loss.

FVTPL: Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value. Financial assets are classified as held for trading if they are acquired for the purpose of selling or repurchasing in the near term. Derivatives, including separated embedded derivatives, are also classified as held for trading unless they are designated as effective hedging instruments. Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. Notwithstanding the criteria for debt instruments to be classified at amortised cost or at fair value through other comprehensive income, as described above, debt instruments may be designated at fair value through profit or loss on initial recognition if doing so eliminates, or significantly reduces, an accounting mismatch.

4. 主要會計政策概要 (續)

(j) 金融工具 (續)

(i) 金融資產 (續)

債務工具 (續)

攤銷成本：資產如為收取合約現金流量而持有，而該等現金流量為純粹支付本金及利息，則按攤銷成本計量。按攤銷成本計量的金融資產其後以實際利率法計量。利息收入、外匯收益及虧損以及減值於損益確認。終止確認的任何收益於損益確認。

透過損益按公平值計量：透過損益按公平值計量的金融資產包括持作買賣的金融資產、於初始確認時指定透過損益按公平值計量的金融資產或強制規定按公平值計量的金融資產。金融資產如為於短期內出售或購回而購入，則分類為持作買賣。衍生工具(包括獨立嵌入式衍生工具)亦分類為持作買賣，除非獲指定為有效對沖工具。現金流量並非純粹支付本金及利息的金融資產亦按透過損益按公平值計量分類及計量，不理會業務模式。即使符合上述將債務工具分類為按攤銷成本計量或透過其他全面收益按公平值計量的條件，本集團仍可於初始確認時將債務工具指定為透過損益按公平值計量，前提是有關指定可消除或大幅減少會計錯配發生。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Financial Instruments (continued)

(i) Financial assets (continued)

Equity instruments

On initial recognition of an equity investment that is not held for trading, the Group could irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive income. This election is made on an investment-by-investment basis. Equity investments at fair value through other comprehensive income are measured at fair value. Dividend income are recognised in profit or loss unless the dividend income clearly represents a recovery of part of the cost of the investments. Other net gains and losses are recognised in other comprehensive income and are not reclassified to profit or loss. All other equity instruments are classified as FVTPL, whereby changes in fair value, dividends and interest income are recognised in profit or loss.

(ii) Impairment loss on financial assets

The Group recognises loss allowances for expected credit loss on trade and retention receivables, contract assets, receivables under service concession arrangements, deposits and other receivables, loan receivables and consideration receivables. The ECLs are measured on either of the following bases: (1) 12 months ECLs: these are the ECLs that result from possible default events within the 12 months after the reporting date; and (2) lifetime ECLs: these are ECLs that result from all possible default events over the expected life of a financial instrument. The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

4. 主要會計政策概要 (續)

(j) 金融工具(續)

(i) 金融資產(續)

權益工具

於初始確認並非持作買賣的股本投資時，本集團或會不可撤回地選擇於其他全面收益呈列投資公平值的其後變動。該項選擇乃按投資逐項作出。透過其他全面收益按公平值計量的股本投資按公平值計量。除非股息收入明確地代表收回部分投資成本，否則股息收入於損益確認。其他淨收益及虧損於其他全面收益內確認，且不會重新分類至損益。所有其他權益工具均分類為透過損益按公平值計量，據此，公平值變動、股息及利息收入於損益確認。

(ii) 金融資產的減值虧損

本集團就貿易應收款項及應收保留金、合約資產、服務特許權安排應收款項、按金及其他應收款項、應收貸款及應收代價確認減值撥備。預期信貸虧損按以下其中一項基準計量：(1) 12個月預期信貸虧損：此乃可能於報告日期後12個月內發生的違約事件產生的預期信貸虧損；及(2)全期預期信貸虧損：此乃可能於金融工具預計年內發生的所有違約事件產生的預期信貸虧損。於估計預期信貸虧損時考慮的最長期間為本集團面對信貸風險的最長合約期間。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Financial Instruments (continued)

(ii) Impairment loss on financial assets (continued)

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the assets' original effective interest rate.

The Group has elected to measure loss allowances for receivable from service concession arrangement, trade and retention receivables and contract assets using HKFRS 9 simplified approach and has calculated ECLs based on lifetime ECLs. The Group has applied the probability of based on that of counterparties with similar credit rating, adjusted for forward-looking factors specific to the debtors and the economic environment.

For other debt financial assets, the ECLs are based on the 12-months ECLs. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECL, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information analysis, based on the Group's historical experience, informed credit assessment and forward-looking information.

4. 主要會計政策概要 (續)

(j) 金融工具 (續)

(ii) 金融資產的減值虧損 (續)

預期信貸虧損乃信貸虧損的概率加權估計。信貸虧損乃基於根據合約應付本集團的所有合約現金流量與本集團預期收取的所有現金流量之間的差額計量。該不足額其後按與資產原有實際利率相近的利率貼現。

本集團已選擇使用香港財務報告準則第9號的簡化方式計量服務特許權安排應收款項、貿易應收款項及應收保留金及合約資產的虧損備抵，並基於全期預期信貸虧損計算預期信貸虧損。本集團基於信貸評級相若的交易對手的資料應用違約概率，並按債務人及經濟環境的特定前瞻性因素作出調整。

就其他債務金融資產而言，本集團按12個月預期信貸虧損計算預期信貸虧損。然而，自開始以來信貸風險顯著增加時，備抵將以全期預期信貸虧損為基準。

當釐定金融資產的信貸風險自初始確認後有否大幅增加，並於估計預期信貸虧損時，本集團會考慮相關及無須付出過多成本或努力即可獲得的合理及可靠資料。此包括根據本集團的過往經驗、已知信貸評估及前瞻性資料得出的定量及定性資料及分析。

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(j) Financial Instruments (continued)****(ii) Impairment loss on financial assets (continued)**

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due, unless the Group has reasonable and supportable information that demonstrate otherwise.

The Group considers a financial asset to be in default when: (1) the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (2) the financial asset is more than 90 days past due, unless the Group has reasonable and supportable information to demonstrate that a more logging default criteria is more appropriate.

Interest income on credit-impaired financial assets is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset. For non credit-impaired financial assets interest income is calculated based on the gross carrying amount.

(iii) Financial liabilities

The Group classifies its financial liabilities, depending on the purpose for which the liabilities were incurred. Financial liabilities at amortised costs are initially measured at fair value, net of directly attributable costs incurred.

4. 主要會計政策概要 (續)**(j) 金融工具 (續)****(ii) 金融資產的減值虧損 (續)**

倘某項金融資產逾期超過30天，則本集團假設該金融資產的信貸風險大幅增加，除非本集團有合理及可靠資料顯示並非如此，則作別論。

本集團認為金融資產在以下情況下將屬違約：(1)債務人不大可能在本集團無追索權採取行動(例如變現抵押(如持有))的情況下向本集團悉數履行其信貸義務；或(2)金融資產逾期超過90天，除非本集團有合理及可靠資料顯示更滯後的違約標準更為適當，則作別論。

出現信貸減值的金融資產的利息收入按金融資產的攤銷成本(即賬面總額減虧損備抵)計算。無出現信貸減值的金融資產的利息收入則按賬面總額計算。

(iii) 金融負債

本集團按金融負債產生的目的將有關負債分類。按攤銷成本計量的金融負債初始按公平值扣除已產生之直接應佔成本計量。



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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) **Financial Instruments** (continued)

(iii) **Financial liabilities** (continued)

Financial liabilities at amortised cost

Financial liabilities at amortised cost including trade and other payables, borrowings, certain preference shares and the debt element of convertible loan note issued by the Group are subsequently measured at amortised cost, using the effective interest method. The related interest expense is recognised in profit or loss.

Gains or losses are recognised in profit or loss when the liabilities are derecognised as well as through the amortisation process.

(iv) **Effective interest method**

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts or payments through the expected life of the financial asset or liability, or where appropriate, a shorter period.

4. 主要會計政策概要 (續)

(j) **金融工具** (續)

(iii) **金融負債** (續)

按攤銷成本計量的金融負債

按攤銷成本計量的金融負債包括貿易及其他應付款項、借貸、若干優先股及本公司發行的可換股貸款票據中的債務部分，其後使用實際利息法按攤銷成本計量，相關利息支出於損益確認。

收益或虧損於終止確認負債時以及透過攤銷過程於損益確認。

(iv) **實際利息法**

實際利息法乃計算金融資產或金融負債之攤銷成本及於有關期間攤分利息收入或利息支出之方法。實際利率為於金融資產或負債之預期年期或(倘適用)較短期間內將估計日後現金收入或支出精確貼現之利率。

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(j) Financial Instruments (continued)****(v) Equity instruments**

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

(vi) Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument. A financial guarantee contract issued by the Group and not designated as at fair value through profit or loss is recognised initially at its fair value less transaction costs that are directly attributable to the issue of the financial guarantee contract. Subsequent to initial recognition, the Group measures the financial guarantee contract at the higher of: (i) the amount of the loss allowance, being the ECL provision measured in accordance with principles of the accounting policy set out in note 4(j)(ii); and (ii) the amount initially recognised less, when appropriate, cumulative amortisation recognised in accordance with the principles of HKFRS 15.

4. 主要會計政策概要 (續)**(j) 金融工具 (續)****(v) 權益工具**

本公司發行之權益工具按已收所得款項扣除直接發行成本記賬。

(vi) 財務擔保合約

財務擔保合約為要求發行人作出特定付款以彌償持有人因指定債務人未能按照債務工具的原有或經修改條款於到期時付款而招致的損失的合約。本集團發出的財務擔保合約並無指定為透過損益按公平值計量，初始按公平值扣除發出該財務擔保合約直接應佔的交易成本確認。初始確認後，本集團按以下兩者中的較高者計量財務擔保合約：(i)虧損備抵金額，為按照附註4(j)(ii)所載會計政策的原則計量的預期信貸虧損撥備；及(ii)初始確認金額減(如適用)根據香港財務報告準則第15號的原則確認的累計攤銷。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Financial Instruments (continued)

(vii) Convertible loan notes

Convertible loan notes issued by the Group that contain both the liability and conversion option components are classified separately into their respective items on initial recognition. Conversion option that will be settled by the exchange of a fixed amount of cash or another financial asset for a fixed number of the Company's own equity instruments is classified as an equity instrument.

On initial recognition, the fair value of the liability component is determined using the prevailing market interest rate of similar non-convertible debts. The difference between the proceeds of the issue of the convertible loan notes and the fair value assigned to the liability component, representing the conversion option for the holder to convert the loan notes into equity, is included in equity (convertible loan notes equity reserve).

In subsequent periods, the liability component of the convertible loan notes is carried at amortised cost using the effective interest method. The equity component, represented by the option to convert the liability component into ordinary shares of the Company, will remain in convertible loan notes equity reserve until the embedded option is exercised (in which case the balance stated in convertible loan notes equity reserve will be transferred to share capital and share premium. Where the option remains unexercised at the expiry dates, the balance stated in convertible loan notes equity reserve will be released to the retained earnings. No gain or loss is recognised upon conversion or expiration of the option.

4. 主要會計政策概要 (續)

(j) 金融工具 (續)

(vii) 可換股貸款票據

本集團發行包含負債及可換股期權部分之可換股貸款票據於初始確認時分開歸類於各自之項目。以定額現金或另一項金融資產交換本公司本身固定數目之股本工具進行結算之可換股期權，乃分類為股本工具。

於初始確認時，負債部分之公平值乃按類似不可轉換債務之現行市場利率釐定。發行可換股貸款票據之所得款項與負債部分所分配之公平值(即供持有人將貸款票據兌換成權益之可換股期權)之差額乃計入權益(可換股貸款票據權益儲備)。

於其後期間，可換股貸款票據之負債部分使用實際利率法按攤銷成本列賬。股本部分，即可將負債部分兌換為本公司普通股之期權，將保留於可換股貸款票據權益儲備，直至內置期權獲行使為止(在此情況下，可換股貸款票據權益儲備之結餘將轉撥至股本及股份溢價)。倘期權於屆滿日期仍未獲行使，則於可換股貸款票據權益儲備之結餘將轉撥至保留盈利。期權兌換或到期時將不會確認任何收益或虧損。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Financial Instruments (continued)

(vii) Convertible loan notes (continued)

Transaction costs that relate to the issue of the convertible loan notes are allocated to the liability and equity components in proportion to the allocation of the proceeds. Transaction costs relating to the equity component are charged directly to equity. Transaction costs relating to the liability component are included in the carrying amount of the liability portion and amortised over the period of the convertible loan notes using the effective interest method.

(viii) Derecognition

The Group derecognises a financial asset when the contractual rights to the future cash flows in relation to the financial asset expire or when the financial asset has been transferred and the transfer meets the criteria for derecognition in accordance with HKFRS 9.

Financial liabilities are derecognised when the obligation specified in the relevant contract is discharged, cancelled or expires.

Where the Group issues its own equity instruments to a creditor to settle a financial liability in whole or in part as a result of renegotiating the terms of that liability, the equity instruments issued are the consideration paid and are recognised initially and measured at their fair value on the date the financial liability or part thereof is extinguished. If the fair value of the equity instruments issued cannot be reliably measured, the equity instruments are measured to reflect the fair value of the financial liability extinguished. The difference between the carrying amount of the financial liability or part thereof extinguished and the consideration paid is recognised in profit or loss for the year.

4. 主要會計政策概要 (續)

(j) 金融工具 (續)

(vii) 可換股貸款票據 (續)

與發行可換股貸款票據有關之交易成本，按所得款項之分配比例分配至負債及權益部分。與權益部分有關之交易成本直接於權益中扣除。有關負債部分之交易成本計入負債部分之賬面值，並以實際利率法於可換股貸款票據期間攤銷。

(viii) 終止確認

當收取金融資產的未來現金流量的合約權利屆滿，或金融資產已經轉讓而該轉讓符合香港財務報告準則第9號終止確認的標準時，本集團會終止確認該金融資產。

當相關合約訂明的責任獲解除、註銷或屆滿時，本集團會終止確認金融負債。

倘本集團因重新磋商金融負債條款而向債權人發行本身的權益工具，以結算全部或部分金融負債，則所發行權益工具為已付代價，初始按金融負債或其部分消除當日的公平值計量。倘所發行權益工具的公平值無法可靠地計量，則該等權益工具按能反映已消除金融負債的公平值計量。已消除的金融負債或其部分的賬面金額與已付代價之間的差額於年內損益確認。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(k) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the first-in, first-out basis and, in the case of work in progress and finished goods, comprises direct materials, direct labour and an appropriate proportion of overheads. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

(l) Provisions and contingent liabilities

Provisions are recognised for liabilities of uncertain timing or amount when the Group has a legal or constructive obligation arising as a result of a past event, which will probably result in an outflow of economic benefits that can be reasonably estimated.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, the existence of which will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

(m) Income tax

Income taxes for the year comprise current tax and deferred tax.

Current tax is based on the profit or loss from ordinary activities adjusted for items that are nonassessable or disallowable for income tax purposes and is calculated using tax rates that have been enacted or substantively enacted at the end of reporting period.

4. 主要會計政策概要 (續)

(k) 存貨

存貨按成本與可變現淨值兩者中的較低者入賬。成本以先進先出法釐定，而在製品及製成品的成本則包括直接材料、直接人工及適當的間接費用部分。可變現淨值乃基於估計售價扣除直至完成及出售時將產生的任何估計成本計算。

(l) 撥備及或然負債

當本集團因過往事件而負有法律或推定責任，而有關責任將可能導致可合理地估計的經濟利益流出時，本集團會就時間或數額不確定的負債確認撥備。

倘不大可能須流出經濟利益，或有關金額無法可靠地估計，則該責任披露為或然負債，除非經濟利益流出的可能性極低。僅以一項或多項未來事件發生或不發生確定存在與否的可能責任亦會披露為或然負債，除非經濟利益流出的可能性極低。

(m) 所得稅

年內所得稅包括即期稅項及遞延稅項。

即期稅項以日常業務的溢利或虧損為基礎，就所得稅而言無須課稅或不可扣稅的項目作出調整，並以報告期末已頒佈或實質上已頒佈的稅率計算。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Income tax (continued)

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the corresponding amounts used for tax purposes. Except for goodwill, if any, and recognised assets and liabilities that affect neither accounting nor taxable profits, deferred tax liabilities are recognised for all temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

Deferred tax is measured at the tax rates appropriate to the expected manner in which the carrying amount of the asset or liability is realised or settled and that have been enacted or substantively enacted at the end of reporting period.

An exception to the general requirement on determining the appropriate tax rate used in measuring deferred tax amount is when an investment property is carried at fair value under HKAS 40 "Investment Property". Unless the presumption is rebutted, the deferred tax amounts on these investment properties are measured using the tax rates that would apply on sale of these investment properties at their carrying amounts at the reporting date. The presumption is rebutted when the investment property is depreciable and is held within a business model whose objective is to consume substantially all the economic benefits embodied in the property over time, rather than through sale.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries and associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Income taxes are recognised in profit or loss except when they relate to items recognised in other comprehensive income in which case the taxes are also recognised in other comprehensive income.

4. 主要會計政策概要 (續)

(m) 所得稅 (續)

本集團就作財務報告用途的資產及負債賬面金額與其作稅務用途的相應金額間的暫時差額確認遞延稅項。除不影響會計或應課稅溢利的商譽(如有)以及已確認資產及負債外,本集團就所有暫時差額確認遞延稅項負債。遞延稅項資產在可能有應課稅溢利可用於抵銷可扣稅暫時差額的情況下確認。

遞延稅項按適用於預期變現資產或清償負債賬面金額的方式及於報告期末已頒佈或實質上已頒佈的稅率計量。

釐定計量遞延稅項金額所用適當稅率的一般規定存在一個例外情況,即投資物業乃根據香港會計準則第40號「投資物業」按公平值列賬。除非該推定被推翻,否則此等投資物業的遞延稅項金額乃利用此等投資物業按於報告日期的賬面金額出售時應用的稅率計量。當投資物業乃可計提折舊並於旨在隨時間(而非透過出售)消耗物業所蘊含絕大部分經濟利益的商業模型內持有時,該推定即被推翻。

本集團就於附屬公司及聯營公司的投資產生的應課稅暫時差額確認遞延稅項負債,惟本集團能控制暫時差額撥回及暫時差額不大可能於可見將來撥回的情況除外。

所得稅乃於損益確認,惟當該等稅項與其他全面收益確認的項目有關時,該等稅項亦於其他全面收益確認。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(n) Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, which it is intended to compensate, are expensed. Where the grant relates to an asset, the fair value is credited to a deferred income account and is released to the statement of profit or loss over the expected useful life of the relevant asset by equal annual instalments or deducted from the carrying amount of the asset and released to the statement of profit or loss by way of a reduced depreciation charge.

Where the Group receives government loans granted with no or at a below-market rate of interest for the construction of a qualifying asset, the initial carrying amount of the government loans is determined using the effective interest rate method, as further explained in the accounting policy for "Financial liabilities" above. The benefit of the government loans granted with no or at a below-market rate of interest, which is the difference between the initial carrying value of the loans and the proceeds received, is treated as a government grant and released to the statement of profit or loss over the expected useful life of the relevant asset by equal annual instalments.

4. 主要會計政策概要 (續)

(n) 政府補助

政府補助於能合理確定將能收取補助及將符合所有附帶條件時按公平值確認。當補助與開支項目有關時，會於補助擬補償的成本支銷的期間內按有系統基準確認為收入。倘補助與資產有關，則公平值會計入遞延收入賬，並於相關資產的預計使用年期內以每年等額分期收款列於損益表，或從資產賬面金額中扣除及以經調減折舊支出的方式列於損益表。

倘本集團收取的政府貸款乃以零利率或低於市場的利率就興建合資格資產授出，則政府貸款的初始賬面金額會如上文「金融負債」的會計政策所進一步闡述，利用實際利率法釐定。以零利率或低於市場的利率授出的政府貸款的利益（為貸款初始賬面值與已收所得款項之間的差額）視為政府補助處理，並於相關資產的預計使用年期內以每年等額分期收款列於損益表。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(o) Revenue recognition**

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

When the consideration in a contract includes a variable amount, the amount of consideration is estimated to which the Group will be entitled in exchange for transferring the goods or services to the customer. The variable consideration is estimated at contract inception and constrained until it is highly probable that a significant revenue reversal in the amount of cumulative revenue recognised will not occur when the associated uncertainty with the variable consideration is subsequently resolved.

When the contract contains a financing component which provides the customer a significant benefit of financing the transfer of goods or services to the customer for more than one year, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction between the Group and the customer at contract inception. When the contract contains a financing component which provides the Group a significant financial benefit for more than one year, revenue recognised under the contract includes the interest expense accreted on the contract liability under the effective interest method. For a contract where the period between the payment by the customer and the transfer of the promised goods or services is one year or less, the transaction price is not adjusted for the effects of a significant financing component, using the practical expedient in HKFRS 15.

4. 主要會計政策概要 (續)**(o) 收入確認**

來自客戶合約的收入於貨品或服務的控制權轉移至客戶時，按反映本集團預期就交換該等貨品或服務有權獲得的代價金額確認。

當合約內的代價包括可變金額時，代價金額按本集團就向客戶轉移貨品或服務有權換取的金額估計。可變代價於合約簽訂時估計，並於與可變代價相關的不明朗因素其後得以解決，已確認累計收入金額中不大可能撥回重大收入前受限制。

當合約包含融資組成部分，為客戶提供超過一年的重大利益，為向客戶轉移貨品或服務融資時，收入按應收金額現值計量，並利用於合約簽訂時本集團與客戶進行獨立融資交易中反映的貼現率貼現。當合約包含融資組成部分，為本集團提供超過一年的重大融資利益時，根據合約確認的收入包括根據實際利息法就合約負債增長的利息開支。就客戶付款至承諾貨品或服務轉移期間為一年或以下的合約而言，按照香港財務報告準則第15號的可行權宜措施，交易價格不就重大融資組成部分的影響進行調整。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Revenue recognition (continued)

The Group satisfied a performance obligation and recognises revenue over time, if one of the following criteria is met:

- The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs.
- The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced.
- The Group's performance does not create an asset with an alternate use to the Group and the Group has an enforceable right to payment for performance completed to date.

If none of the above conditions are met, the Group recognises revenue at the point in time at which the performance obligation is satisfied.

If control of the asset transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the asset.

The progress towards complete satisfaction of the performance obligation is measured based on the Group's efforts or inputs to the satisfaction of the performance obligation, by reference to the surveyors' assessment of work performed and the costs incurred up to the end of the reporting period as a percentage of total estimated costs for each contract.

4. 主要會計政策概要 (續)

(o) 收入確認 (續)

倘符合以下其中一項條件，則本集團會隨時間履行履約責任及確認收入：

- 隨着本集團履約，客戶同時取得及消耗藉本集團履約提供的利益。
- 本集團的履約行為創造或增強客戶隨着資產被創造或增強而控制的資產。
- 本集團的履約行為並未創造一項可被本集團用於替代用途的資產，且本集團具有就迄今為止已完成的履約部分獲得付款的可強制執行權利。

倘不符合上述條件，則本集團會於履約責任獲履行的時點確認收入。

倘資產控制權隨時間轉移，則本集團會於合約期間內參考圓滿完成履約責任的進度確認收入。否則，收入於客戶獲得資產控制權的時點確認。

圓滿完成履約責任的進度乃基於本集團為完成履約責任而付出的努力或投入的資源計量，當中會參考測量師對已進行工程所作的評估及截至報告期末已產生的成本佔各合約的估計總成本的百分比。

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Revenue recognition (continued)

When the Group provides more than one service in a service concession arrangement, the transaction price will be allocated to each performance obligation by reference to their relative stand-alone selling prices. If the stand-alone selling prices are not directly observable, they are estimated based on expected cost plus a margin or adjusted market assessment approach, depending on the availability of observable information. In determining the transaction price, the Group adjusts the promised amount of consideration for the effect of a financing component if it is significant.

(a) Construction service revenue

The Group's performance in respect of construction services creates or enhances an asset or work in progress that the customer controls as the asset is created or enhanced, thus the Group satisfies a performance obligation and recognises revenue over time, by reference to completion of the specific transaction assessed on the basis of the surveyors' assessment of work performed and the costs incurred up to the end of the reporting period as a percentage of total estimated costs for each contract.

Revenue from the construction services under a service concession arrangement is estimated on a cost plus basis with reference to a prevailing market rate of gross margin at the date of the agreement applicable to similar construction services rendered.

(b) Service fee income

The Group recognised revenue when the related services are rendered.

(c) Industrial fluids system services income

The Group recognised revenue from industrial fluids system services when the related services are rendered.

4. 主要會計政策概要 (續)

(o) 收入確認 (續)

當本集團在服務特許權安排中提供超過一項服務時，交易價格將會參考該等服務的相對獨立銷售價分配至各項履約責任。倘獨立銷售價不能直接觀察，則會基於預期成本加利潤率或經調整市場評估法（取決於能否獲得可觀察資料）估計。在釐定交易價格時，如融資組成部分重大，則本集團會就融資組成部分的影響調整承諾代價金額。

(a) 建築服務收入

就建築服務而言，本集團的履約行為創造或增強客戶隨着資產被創造或增強而控制的資產或在建工程，因此本集團隨時間履行履約責任及確認收入，當中會參考特定交易的完成階段（根據測量師就已進行的工程所作的評估而評定），以及截至報告期末已產生的成本佔各合約的估計總成本的百分比作出。

根據服務特許權安排提供建築服務所得收入經參考於協議日期提供類似建築服務適用的現行市場毛利率，按成本加成法估計。

(b) 服務費收入

本集團於相關服務提供時確認收入。

(c) 工業流體系統服務收入

本集團於相關服務提供時確認工業流體系統服務的收入。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Revenue recognition (continued)

Other income

Machinery rental income is recognised on a time proportion basis over the lease terms.

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

Financial guarantee service fee income is recognised proportion basis over the contract terms.

Revenue from the sales of construction materials is recognised at the point in time when control of the asset is transferred to the customer, generally when the customer obtains the physical possession or the legal title of the construction materials and the Group has present right to payment and the collection of the consideration is portable.

Contract assets and liabilities

A contract asset represents the Group's right to consideration in exchange for services that the Group has transferred to a customer that is not yet unconditional. In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group's obligation to transfer services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

Contract asset is recognised when (i) the Group completes the infrastructure construction works under such services contracts but yet certified by architects, surveyors or other representatives appointed by customers, or (ii) the customers retain retention money to secure the due performance of the contracts. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point at which it is invoiced to the customer. If the considerations (including advances received from customers) exceeds the revenue recognised to date under the output method then the Group recognises a contract liability for the difference.

4. 主要會計政策概要 (續)

(o) 收入確認 (續)

其他收入

機械租金收入於租期內按時間比例確認。

利息收入按應計基準使用實際利息法確認，當中採用於金融工具的預期年期或更短期間（如適用）內將估計未來現金收入準確貼現至金融資產賬面淨額的利率。

融資擔保服務費收入在合約期內按比例確認。

出售建築物料的收益於資產控制權轉移至客戶時的時間點中確認，一般指客戶已實質擁有建築物料或其法定所有權，且本集團已展示收款權利及有可能收取代價。

合約資產及負債

合約資產指本集團對於其已向客戶轉移的服務收取代價的權利（尚未成為無條件）。相反，應收款項指本集團收取代價的無條件權利，即代價到期支付前僅須待時間流逝。

合約負債指本集團就已收取客戶代價（或已到期代價金額）向客戶轉移服務的責任。

本集團於(i)完成有關服務合約項下基礎建設的建築工程，但由客戶委任的建築師、測量師或其他代表尚未認證；或(ii)客戶保留保留金作為妥為履行合約的抵押時確認合約資產。於向客戶發出發票時，先前確認為合約資產的款項重新分類為貿易應收款項。倘代價（包括已收客戶預付款）超過迄今根據產出法已確認的收入，則本集團就差額確認合約負債。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Share-based payments

The Company operates a share option scheme for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Employees (including directors) and consultants of the Group receive remuneration in the form of share-based payments, whereby employees and consultants render services as consideration for equity instruments ("equity-settled transactions").

The cost of equity-settled transactions with employees and others providing similar services is measured by reference to the fair value of the equity instruments at the date at which they are granted. The cost of equity-settled transactions with parties other than employees is measured directly at the fair value of the goods or services received, unless that fair value cannot be estimated reliably, in which case the fair value is measured indirectly by reference to the fair value of the equity instruments granted.

The fair value of the share options granted is determined by an external valuer using a binomial model, further details of which are given in note 34 to the financial statements.

The cost of equity-settled transactions is recognised in employee benefit expense, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled. The cumulative expense recognised for equity-settled transactions at the end of each reporting period until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The charge or credit to the statement of profit or loss for a period represents the movement in the cumulative expense recognised as at the beginning and end of that period.

4. 主要會計政策概要 (續)

(p) 以股份為基礎支付的款項

本公司設有一項購股權計劃，旨在向對本集團成功營運作出貢獻的合資格參與者提供獎勵及回報。本集團僱員(包括董事)及顧問藉以股份為基礎支付的款項方式收取薪酬，據此，僱員及顧問提供服務作為收取股本工具的代價(「以權益結算的交易」)。

與僱員及其他提供類似服務的人士進行以權益結算的交易的成本，乃參照股本工具於授出日期的公平值計量。與僱員以外人士進行以權益結算的交易的成本直接按所收取貨品或服務的公平值計量，惟倘公平值無法可靠地估計，則參照所授出股本工具的公平值間接計量。

所授出購股權的公平值由外聘估值師利用二項式模型釐定，進一步詳情載於本財務報表附註34。

以權益結算的交易的成本連同相應增加的權益，在績效及／或服務條件獲履行的期間於僱員福利開支確認。在歸屬日期前，於各報告期末確認的以權益結算的交易累計開支，反映歸屬期已屆滿部分及本集團對最終將會歸屬的股本工具數目的最佳估計。於某一期間的損益表扣除或進賬的金額，反映於期初及期終確認的累計開支變動。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) Share-based payments (continued)

Service and non-market performance conditions are not taken into account when determining the grant date fair value of awards, but the likelihood of the conditions being met is assessed as part of the Group's best estimate of the number of equity instruments that will ultimately vest. Market performance conditions are reflected within the grant date fair value. Any other conditions attached to an award, but without an associated service requirement, are considered to be non-vesting conditions. Non-vesting conditions are reflected in the fair value of an award and lead to an immediate expensing of an award unless there are also service and/or performance conditions.

For awards that do not ultimately vest because non-market performance and/or service conditions have not been met, no expense is recognised. Where awards include a market or non-vesting condition, the transactions are treated as vesting irrespective of whether the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied.

Where the terms of an equity-settled award are modified, as a minimum an expense is recognised as if the terms had not been modified, if the original terms of the award are met. In addition, an expense is recognised for any modification that increases the total fair value of the share-based payments, or is otherwise beneficial to the employee as measured at the date of modification.

4. 主要會計政策概要 (續)

(p) 以股份為基礎支付的款項 (續)

釐定獎勵於授出日期的公平值時不會計及服務及非市場績效條件，但達成有關條件的可能性會評估為本集團對將最終歸屬的股本工具數目的最佳估計的一部分。市場績效條件在授出日期公平值中反映。獎勵所附帶但無相關服務要求的任何其他條件被視為非歸屬條件。除非同時附有服務及／或績效條件，否則非歸屬條件在獎勵的公平值中反映，並會導致獎勵即時支銷。

因非市場績效及／或服務條件並未達成而最終未歸屬的獎勵不會確認任何開支。倘獎勵包括一項市場或非歸屬條件，則只要所有其他績效及／或服務條件已經達成，不論市場或非歸屬條件是否達成，該等交易均會被視為已歸屬。

倘以權益結算的獎勵的條款有所修訂，而原先獎勵的條款已達成，則所確認開支最少須達到猶如條款並無任何修訂的水平。此外，倘有關修訂導致以股份為基礎支付的款項的總公平值有所增加，或於修訂日期經計量為僱員帶來其他利益，則須就該等修訂確認開支。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**(p) Share-based payments (continued)**

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the Group or the employee are not met. However, if a new award is substituted for the cancelled award, and is designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

The dilutive effect of outstanding options is reflected as additional share dilution in the computation of earnings per share.

(q) Other employee benefits**(i) Short term employee benefits**

Short term employee benefits are employee benefits (other than termination benefits) that are expected to be settled wholly before twelve months after the end of each reporting period in which the employees render the related service. Short term employee benefits are recognised in the period when the employees render the related service.

(ii) Defined contribution retirement plan

Contributions to defined contribution retirement plans are recognised as an expense in the profit or loss when the services are rendered by the employees.

(iii) Termination benefits

Termination benefits are recognised on the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises restructuring costs involving the payment of termination benefits.

4. 主要會計政策概要 (續)**(p) 以股份為基礎支付的款項 (續)**

以權益結算的獎勵如遭註銷，則會視為猶如已於註銷日期歸屬處理，而任何尚未確認的獎勵開支則即時確認。此包括未符合屬本集團或僱員控制範圍內的非歸屬條件所涉及的任何獎勵。然而，倘有新獎勵取代已註銷獎勵，並於授出日期指定為取代獎勵，則已註銷獎勵及新獎勵，均如前段所述被視為猶如原先獎勵的修訂。

未行使購股權的攤薄效應於計算每股盈利時列為額外股份攤薄。

(q) 其他僱員福利**(i) 短期僱員福利**

短期僱員福利為預期於僱員提供相關服務的各報告期末後十二個月前將全數結付的僱員福利(離職福利除外)。短期僱員福利於僱員提供相關服務的期間確認。

(ii) 定額供款退休計劃

定額供款退休計劃的供款於僱員提供服務時在損益確認為開支。

(iii) 離職福利

離職福利於本集團不再能撤回提供該等福利時及本集團確認涉及支付離職福利的重組成本時(以較早者為準)確認。



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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(r) Foreign currencies

Transactions entered into by group entities in currencies other than the currency of the primary economic environment in which they operate (the “functional currency”) are recorded at the rates ruling when the transactions occur. Foreign currency monetary assets and liabilities are translated at the rates ruling at the end of reporting period. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are recognised in profit or loss in the period in which they arise. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised in other comprehensive income, in which case, the exchange differences are also recognised in other comprehensive income.

On consolidation, income and expense items of foreign operations are translated into the presentation currency of the Group at the average exchange rates for the year, unless exchange rates fluctuate significantly during the period, in which case, the rates approximating to those ruling when the transactions took place are used. All assets and liabilities of foreign operations are translated at the rate ruling at the end of reporting period. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity as exchange reserve. Exchange differences recognised in profit or loss of group entities’ separate financial statements on the translation of long-term monetary items forming part of the Group’s net investment in the foreign operation concerned are reclassified to other comprehensive income and accumulated in equity as exchange reserve.

4. 主要會計政策概要 (續)

(r) 外幣

集團實體以其經營所在主要經濟環境的貨幣(「功能貨幣」)以外的貨幣進行的交易按進行交易時的適用匯率記賬。外幣貨幣資產及負債以報告期末的適用匯率換算。以外幣計值並以公平值列賬的非貨幣項目按釐定公平值當日的現行匯率重新換算。以外幣歷史成本計量的非貨幣項目不予重新換算。

因結算及換算貨幣項目而產生的匯兌差額於產生的期間在損益確認。因重新換算以公平值列賬的非貨幣項目而產生的匯兌差額計入期內損益，惟因重新換算直接於其他全面收益確認收益及虧損的非貨幣項目而產生的差額除外，在此情況下，匯兌差額亦直接於其他全面收益確認。

於綜合賬目時，外國業務的收支項目以年內平均匯率換算為本集團的呈列貨幣，除非期內匯率大幅波動，在此情況下，則使用與進行該等交易時的適用匯率相若的匯率換算。所有外國業務的資產及負債以報告期末的適用匯率換算。所產生的匯兌差額(如有)於其他全面收益確認，並於權益內的匯兌儲備累計。於換算構成本集團於所涉外國業務的部分淨投資的長期貨幣項目時，在集團實體獨立財務報表的損益確認的匯兌差額重新分類至其他全面收益，並於權益內的匯兌儲備累計。

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Impairment of non-financial assets

At the end of each reporting period, the Group reviews the carrying amounts of the following assets to determine whether there is any indication that those assets have suffered an impairment loss or an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment under cost model
- investments in subsidiaries
- goodwill and intangible assets

If the recoverable amount (i.e. the greater of the fair value less costs of disposal and value in use) of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount under another HKFRS, in which case the impairment loss is treated as a revaluation decrease under that HKFRS.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount under another HKFRS, in which case the reversal of the impairment loss is treated as a revaluation increase under that HKFRS.

Value in use is based on the estimated future cash flows expected to be derived from the asset or cash generating unit, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or cash generating unit.

4. 主要會計政策概要(續)

(s) 非金融資產減值

本集團於各報告期末審閱下列資產的賬面金額，以釐定是否有任何跡象顯示該等資產已出現減值虧損，或先前確認的減值虧損不復存在或可能已減少：

- 成本模型下的物業、機器及設備
- 於附屬公司的投資
- 商譽及無形資產

倘資產的可收回金額(即公平值減出售成本與使用價值兩者的較高者)估計少於其賬面金額，則該項資產的賬面金額會調減至其可收回金額。減值虧損即時確認為開支，除非相關資產根據另一項香港財務報告準則按經重估金額列賬，在此情況下，減值虧損根據該項香港財務報告準則視為重估減少處理。

倘減值虧損其後撥回，則資產的賬面金額會調高至其經修訂估計可收回金額，惟調高後的賬面金額不得超過資產於過往年度並無確認減值虧損而原應釐定的賬面金額。減值虧損撥回即時確認為收入，除非相關資產根據另一項香港財務報告準則按經重估金額列賬，在此情況下，減值虧損撥回根據該項香港財務報告準則視為重估增加處理。

使用價值以預期來自資產或現金產生單位的估計未來現金流為基礎，並以反映當前市場對貨幣時間值及資產或現金產生單位獨有風險的稅前貼現率貼現至現值。



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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(t) Non-current assets held for sale and discontinued operations

(i) Non-current assets (or disposal groups) are classified as held for sale when:

- they are available for immediate sale;
- management is committed to a plan to sell;
- it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn;
- an active programme to locate a buyer has been initiated;
- the asset or disposal group is being marketed at a reasonable price in relation to its fair value; and
- a sale is expected to be completed within 12 months from the date of classification.

Non-current assets (or disposal groups) classified as held for sale are measured at the lower of:

- their carrying amount immediately prior to being classified as held for sale in accordance with the Group's accounting policy; and
- fair value less costs to sell.

Following their classification as held for sale, non-current assets (including those in a disposal group) are not depreciated.

The results of operations disposed of during the year are included in profit or loss up to the date of disposal.

4. 主要會計政策概要 (續)

(t) 持作出售非流動資產及已終止經營業務

(i) 如符合以下條件，非流動資產(或出售組別)分類為持作出售：

- 可供即時出售；
- 管理層承諾進行出售計劃；
- 計劃作出重大變動或撤回計劃之可能性不大；
- 已展開計劃積極物色買家；
- 資產或出售組別以對其公平值而言屬合理之價格進行市場推廣；及
- 預期出售可於分類日期起計12個月內完成。

分類為持作出售之非流動資產(或出售組別)以下列較低者計量：

- 根據本集團之會計政策，緊接分類為持作出售前之賬面值；及
- 公平值減銷售成本。

於分類為持作出售後，非流動資產(包括於出售組別者)將不予折舊。

年內出售業務之業績列入損益並計至出售日期為止。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

(t) Non-current assets held for sale and discontinued operations (continued)

(ii) Discontinued operations

A discontinued operation is a component of the Group's business, the operations and cash flows of which can be clearly distinguished from the rest of the Group and which represents a separate major line of business or geographical area of operations, or is a part of a single co-ordinated plan to dispose of a separate major line of business or geographical area of operations, or is a subsidiary acquired exclusively with a view to resale.

Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale, if earlier. It also occurs if the operation is abandoned.

Where an operation is classified as discontinued, a single amount is presented on the face of the statement of profit or loss, which comprises the post-tax profit or loss of the discontinued operation and post-tax gain or loss recognised on the measurement to fair value less costs to sell, or on the disposal, of the assets or disposal group constituting the discontinued operation.

4. 主要會計政策概要 (續)

(t) 持作出售非流動資產及已終止經營業務(續)

(ii) 已終止經營業務

已終止經營業務乃本集團業務之一部分，其業務及現金流量可明顯地與本集團餘下業務區分，並代表獨立主要業務領域或營運地區，或為出售一項按業務或地區劃分為獨立主要業務之單一統籌計劃當中一部分，或為一間純粹為轉售而收購之附屬公司。

倘業務被出售或符合分類為持作出售之標準(以較早者為準)，則分類為已終止經營業務。倘業務被放棄經營，亦會分類為已終止經營業務。

當某項業務被分類為已終止經營業務時，則於損益表以單一金額列示，包括已終止經營業務之除稅後損益，以及按公平值減銷售成本進行計量所確認之除稅後收益或虧損，或於出售時對構成已終止經營業務之資產或出售組別所確認之除稅後收益或虧損。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets or liabilities affected in the future.

(a) Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the financial statements:

Determination of functional currency

The Group measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currency of each entity in the Group, judgement is required to determine and consider the currency that mainly influences sales prices of goods and services and of the country/jurisdiction whose competitive forces and regulations mainly determine the sales prices of goods and services; the currency that mainly influences labour, materials and other costs of providing goods or services; the currency in which funds from financing activities are generated; and the currency in which receipts from operating activities are usually retained. The functional currency of each entity in the Group is determined based on management's assessment of the primary economic environment in which the entities operate. When the indicators are mixed and the functional currency is not obvious, management uses its judgement to determine the functional currency that most faithfully represents the economic effects of the underlying transactions, events and conditions.

5. 重大會計判斷及估計

管理層編製本集團財務報表時須作出判斷、估計及假設，而該等判斷、估計及假設會影響所申報的收入、開支、資產及負債的金額以及相關披露和或然負債的披露。然而，有關此等假設及估計的不明朗因素所可能產生的結果，或會導致日後的資產或負債賬面金額須作出重大調整。

(a) 判斷

於應用本集團會計政策的過程中，除涉及估計的判斷外，管理層已作出以下對於本財務報表內確認的金額構成最重大影響的判斷：

釐定功能貨幣

本集團以本公司及其附屬公司的各自功能貨幣計量外幣交易。於釐定本集團各實體的功能貨幣時須作出判斷，以釐定及考慮主要影響貨品及服務售價以及競爭者及法規主要決定貨品及服務售價的國家／司法權區的貨幣；主要影響人工、材料及其他提供貨品或服務的成本的貨幣；融資活動產生資金的貨幣；及一般用於保留經營活動所收款項的貨幣。本集團各實體的功能貨幣乃基於管理層對實體經營所在的主要經濟環境的評估釐定。當指標混雜及功能貨幣並不明顯時，管理層會運用判斷釐定最能如實代表相關交易、事件及狀況的經濟影響的功能貨幣。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

(a) Judgements (continued)

Income taxes

The Group has exposure to income taxes in different jurisdictions. Significant judgement is involved in determining the provision for income taxes. Determining income tax provisions involves judgement on the future tax treatment of certain transactions and interpretation of tax rules. The Group carefully evaluates tax implications of transactions and tax provisions are set up accordingly. The tax treatment of such transactions is reconsidered periodically to take into account all changes in tax legislation, interpretations and practices in respect thereof.

(b) Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

Construction work and service contracts

The Group recognises revenue for construction work and service contracts according to the percentage of completion of the individual contracts of construction work or service. The Group's management estimates the percentage of completion of construction work and service based on the actual cost incurred over the total budgeted cost, where corresponding contract revenue is also estimated by management. Because of the nature of the activity undertaken in construction and service contracts, the date at which the activity is entered into and the date when the activity is completed usually fall into different accounting periods. The Group reviews and revises the estimates of both contract revenue and contract costs in the budget prepared for each construction contract and service contract as the contract progresses.

5. 重大會計判斷及估計 (續)

(a) 判斷 (續)

所得稅

本集團須繳納不同司法權區的所得稅。於釐定所得稅撥備時涉及重大判斷。釐定所得稅撥備涉及就若干交易的未來稅務處理法及稅務規則詮釋作出的判斷。本集團審慎評估交易的稅務涵義，並據此設立稅務撥備。本集團會定期重新考慮該等交易的稅務處理法，以計及相關稅務法例、詮釋及實務的所有變動。

(b) 估計的不明朗因素

下文闡述有關未來的主要假設及於報告期末估計不明朗因素的其他主要來源，其具有可能導致須對下個財政年度的資產與負債賬面金額作出重大調整的重大風險。

建築工程及服務合約

本集團根據各建築工程或服務合約的完工百分比確認建築工程及服務合約的收入。本集團管理層根據所產生實際成本佔總預算成本估計建築工程及服務的完工百分比，亦會估計相關合約收入。鑑於根據建築及服務合約所進行活動的性質，進行活動當日及活動完成當日通常會歸入不同會計期間。本集團會於合約期內檢討並修訂就各建築合約及服務合約所編製預算內的估計合約收入及合約成本。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

(b) Estimation uncertainty (continued)

Classification between operating concessions and receivables under service concession arrangements

As explained in note 4(h) to the financial statements, if the Group is paid for the construction services partly by a financial asset and partly by an intangible asset, it is necessary to account separately for each component of the consideration. The consideration received or receivable for both components shall be recognised initially at their fair values.

The segregation of the consideration for a service concession arrangement between the financial asset component and the intangible asset component, if any, requires the Group to make an estimate of a number of factors, which include, inter alia, future guaranteed receipts and non-guaranteed receipts, and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

Determination of fair value of contract revenue in respect of the construction services rendered

Revenue from the construction of kitchen waste treatment plants under the terms of a BOT contract is estimated on a cost-plus basis with reference to a prevailing market rate of profit margin at the date of the agreement applicable to similar construction services rendered in a similar location, and is recognised on the percentage-of-completion method, measured by reference to the proportion of costs incurred to date to the estimated total cost of the relevant contract.

5. 重大會計判斷及估計 (續)

(b) 估計的不明朗因素 (續)

經營特許權及服務特許權安排應收款項的分類

誠如本財務報表附註4(h)所闡述，倘本集團獲支付金融資產及無形資產分別作為部分建築服務費用，則有需要就代價的各個部分分開入賬。就兩部分已收或應收的代價應初始按公平值確認。

為了將服務特許權安排的代價分為金融資產部分與無形資產部分(如有)，本集團須對多項因素作出估計，包括(其中包括)未來有擔保收款及無擔保收款，並選擇適當貼現率計算該等現金流量的現值。

釐定所提供建造服務的合約收入的公平值

根據BOT合約條款建造餐廚垃圾處理廠的收入參考於協議日期在類似地點提供類似建造服務適用的現行市場利潤率，以成本加成法估計，按完工百分比方法確認，並參考迄今產生的成本佔有關合約的估計總成本的比例計量。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)

(b) Estimation uncertainty (continued)

Determination of fair value of contract revenue in respect of the construction services rendered (continued)

The construction margin is determined based on the gross profit margins of market comparables by identifying relevant peer groups, which are listed on various stock exchanges. Criteria for selection include:

- (i) the peer firm must be in the field of the construction of infrastructure, majoring in kitchen waste treatment facilities in the PRC; and
- (ii) information of the peer firm must be available and from a reliable source.

Useful lives and residual values of items of property, plant and equipment and other intangible assets

In determining the useful lives and residual values of items of property, plant and equipment and other intangible assets, the Group has to consider various factors, such as technical or commercial obsolescence arising from changes or improvements in provision of services, or from a change in the market demand for the product or service output of the assets, the expected usage of the assets, the expected physical wear and tear, the care and maintenance of the assets, legal or similar limits on the use of the assets and historical experience. Adjustment of depreciation/amortisation is made if the estimated useful lives and/or the residual values of items of property, plant and equipment and other intangible assets are different from previous estimation. Useful lives and residual values are reviewed, and adjusted if appropriate, at least at the end of each reporting period, based on any changes in circumstances.

5. 重大會計判斷及估計 (續)

(b) 估計的不明朗因素 (續)

釐定所提供建造服務的合約收入的公平值 (續)

建造利潤率乃透過識別於不同證券交易所上市的相關同業組別的市場可資比較毛利率釐定。挑選準則包括：

- (i) 同業公司必須從事基建設施建造領域，主要在中國經營餐廚垃圾處理設施；及
- (ii) 同業公司的資料必須來自可靠來源。

物業、機器及設備項目以及其他無形資產的可使用年期及剩餘價值

於釐定物業、機器及設備以及其他無形資產的可使用年期及剩餘價值時，本集團須考慮多項因素，例如提供服務的變動或改善或市場對資產的產品或服務產出的需求有變所引致的技術或商業淘汰、資產預期用途、預期實際損耗、資產保養及維護、資產用途的法律或類似限制以及過往經驗。倘物業、機器及設備以及其他無形資產項目的估計可使用年期及／或剩餘價值有別於先前估計，則本集團會調整折舊／攤銷。本集團最少於各報告期末基於任何情況變動審閱及於適當時調整可使用年期及剩餘價值。



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財務報表附註

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5. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES (continued)**(b) Estimation uncertainty (continued)*****Impairment of goodwill***

The Group determines whether goodwill is impaired at least on an annual basis. This requires an estimation of the value in use of the cash-generating units to which the goodwill is allocated. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the cash-generating units and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

Impairment of non-financial assets (other than goodwill)

The Group assesses whether there are any indicators of impairment for all non-financial assets at the end of each reporting period. Non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

5. 重大會計判斷及估計 (續)**(b) 估計的不明朗因素 (續)*****商譽的減值***

本集團至少每年進行商譽減值測試，當中須估計已獲分配商譽的現金產生單位的使用價值。於估計使用價值時，本集團須估計現金產生單位的預期未來現金流量，並選擇適當貼現率，以計算該等現金流量的現值。

非金融資產 (商譽除外) 的減值

本集團於各報告期末評估所有非金融資產有否減值跡象。非金融資產於有跡象顯示賬面金額可能無法收回時進行減值測試。倘資產或現金產生單位的賬面值超過其可收回金額，則存在減值。可收回金額為公平值減出售成本與使用價值兩者中的較高者。公平值減出售成本的計算建基於可取得的類似資產具約束力公平交易數據或可觀察市價減出售資產的遞增成本。於計算使用價值時，管理層須估計資產或現金產生單位的預期未來現金流量，並選擇適當貼現率，以計算該等現金流量的現值。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. OPERATING SEGMENT INFORMATION

For management purposes, the Group is organised into business units based on their products and services and has three reportable operating segments as follows:

- (a) Construction works segment engages in the provision of foundation works, civil engineering works and general building works in Hong Kong;
- (b) Environmental protection segment engages in the construction and operation of kitchen waste treatment plants in the PRC and the engineering, procurement and construction of kitchen waste and water treatment business in the PRC (together with the construction work segment referred to as the “**continuing operations**”); and
- (c) Industrial fluids system services segment engages in the provision of industrial fluid system services in Nordic area (under Vimab Holding AB, “**Vimab**”) (the “**discontinued operation**”).

Vimab was indebted to a fund (the “**Fund**”) in the principal of SEK131,000,000 (approximately HK\$101,509,000) pursuant to a loan agreement (the “**Loan Agreement**”) entered into between Vimab (as borrower) and the Fund (as lender). Pursuant to the Loan Agreement, the indebtedness should have been repaid in full on 16 April 2021, and such indebtedness was secured (the “**Pledge**”) by all the issued shares of Vimab (the “**Pledged Shares**”). According to the Loan Agreement, the Fund has the right to call for immediate full repayment. The Fund enforced the Pledge and transferred all the Pledged Shares to a company designated by the Fund on or around 7 April 2020 without any instrument entered by the holding company of Vimab and the Company. As such, Vimab ceased to be the subsidiary subsequent to such enforcement of Pledged Shares, and was regarded as a discontinued operation in accordance with HKFRS 5 Non-current Assets Held for Sale and Discontinued Operations. Accordingly, the related financial information of the industrial fluids system services was not included in the operating segment information from the continuing operations and the comparative information was also reclassified to conform with the current period’s presentation. Further details of the discontinued operation are set out in note 8.

6. 經營分部資料

就管理而言，本集團按產品及服務劃分其業務單位，並有以下三個可呈報的經營分部：

- (a) 建築工程分部於香港提供地基工程、土木工程及一般屋宇工程；
- (b) 環保分部於中國建造及經營餐廚垃圾處理廠以及於中國從事餐廚垃圾及水處理工程、採購及建造業務(連同建築工程分部稱為「**持續經營業務**」)；及
- (c) 工業流體系統服務分部於北歐地區(以Vimab Holding AB (「**Vimab**」)名義)提供工業流體系統服務(「**已終止經營業務**」)。

根據Vimab(作為借款人)與一個基金(「**該基金**」，作為貸款人)訂立的一份貸款協議(「**貸款協議**」)，Vimab對該基金欠有本金131,000,000瑞典克朗(約101,509,000港元)。根據貸款協議，債務應於2021年4月16日全數償還，並以Vimab所有已發行股份(「**質押股份**」)作抵押(「**該質押**」)。按照貸款協議，該基金有權催討即時全數還款。於2020年4月7日或前後，該基金強制執行該質押，並在未有Vimab控股公司與本公司訂立任何文書的情況下，向一間由該基金指定的公司轉讓所有質押股份。因此，於強制執行質押股份後，Vimab不再為附屬公司，按照香港財務報告準則第5號「持作出售的非流動資產及已終止經營業務」被視為已終止經營業務。因此，工業流體系統服務的相關財務資料並無計入來自持續經營業務的經營分部資料，而比較資料亦已重新分類以符合本期間的呈列方式。已終止經營業務的進一步詳情載於附註8。



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財務報表附註

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6. OPERATING SEGMENT INFORMATION (continued)

Management monitors the results of the Group's operating segments separately for the purpose of making decisions about resources allocation and performance assessment. Segment performance is evaluated based on reportable segment profit/loss, which is a measure of adjusted profit/loss before tax. The adjusted profit/loss before tax is measured consistently with the Group's profit/loss before tax except that interest income, finance costs, fair value change from the Group's financial instruments as well as head office and corporate expenses are excluded from such measurement.

Segment assets mainly exclude cash and cash equivalents and other unallocated head office and corporate assets as these assets are managed on a group basis.

Segment liabilities exclude certain of other payables, bonds, tax payable, deferred tax liabilities, and other unallocated head office and corporate liabilities as these liabilities are managed on a group basis.

Intersegment sales and transfers are transacted with reference to the selling prices used for sales made to third parties at the then prevailing market prices.

6. 經營分部資料 (續)

管理層會分開監察本集團經營分部的業績，以就資源分配及表現評估作出決定。分部表現乃根據可呈報分部溢利／虧損（即經調整除稅前溢利／虧損之計量方法）評估。經調整除稅前溢利／虧損的計量方法與本集團除稅前溢利／虧損者一致，惟利息收入、財務成本、本集團金融工具的公平值變動以及總辦事處及公司開支則不包括於該計量中。

分部資產主要不包括現金及現金等價物以及其他未分配總辦事處及公司資產，原因為該等資產乃按集團基準管理。

分部負債不包括若干其他應付款項、債券、應付稅項、遞延稅項負債以及其他未分配總辦事處及公司負債，原因為該等負債乃按集團基準管理。

分部間銷售額及轉撥乃參考按當時通行市價向第三方進行銷售時使用的售價進行。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. OPERATING SEGMENT INFORMATION
(continued)

Year ended 31 March 2021

6. 經營分部資料(續)

截至2021年3月31日止年度

		Continuing operations		Discontinued operation		
		持續經營業務		已終止經營業務		
		Construction works	Environmental protection	Sub-total	Industrial fluids system services	Consolidated
		建築工程	環保	小計	工業流體系統服務	綜合
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
				(note 8(b))		
				(附註8(b))		
Disaggregated by timing of revenue recognition:	按收入確認時間拆分：					
Point in time	時間點	—	69,211	69,211	—	69,211
Over time	隨時間	504,913	—	504,913	—	504,913
Revenue from other sources	其他來源收入	—	17,399	17,399	—	17,399
Revenue and sales to external customers	向外部客戶作出的收入及銷售額	504,913	86,610	591,523	—	591,523
<i>Reconciliation:</i>	<i>對賬：</i>					
Segment results	分部業績	17,644	(38,175)	(20,531)	—	(20,531)
<i>Reconciliation:</i>	<i>對賬：</i>					
Interest income	利息收入			34	—	34
Corporate and unallocated income and gains	公司及未分配收入及收益			754	—	754
Corporate and unallocated expenses	公司及未分配開支			(8,808)	—	(8,808)
Finance costs	財務成本			(38,294)	—	(38,294)
Loss before tax	除稅前虧損			(66,845)	—	(66,845)
Segment assets	分部資產	243,520	773,159	1,016,679	—	1,016,679
<i>Reconciliation:</i>	<i>對賬：</i>					
Corporate and unallocated assets	公司及未分配資產			66,686	—	66,686
Total assets	資產總值			1,083,365	—	1,083,365



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. OPERATING SEGMENT INFORMATION
(continued)

Year ended 31 March 2021

6. 經營分部資料 (續)

截至2021年3月31日止年度

	Continuing operations		Discontinued operation		Consolidated		
	持續經營業務		已終止經營業務				
	Construction works	Environmental protection	Sub-total	Industrial fluids system services			
	建築工程	環保	小計	工業流體系統服務	綜合		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000		
	千港元	千港元	千港元	千港元	千港元		
				(note 8(b)) (附註8(b))			
Segment liabilities	分部負債		338,116	520,504	858,620	—	858,620
<i>Reconciliation:</i>	<i>對賬:</i>						
Corporate and unallocated liabilities	公司及未分配負債				89,080	—	89,080
Total liabilities	負債總額				947,700	—	947,700
Other segment information:	其他分部資料:						
Depreciation	折舊		27,612	3,151	30,763	—	30,763
Amortisation of operating concessions	經營特許權攤銷		—	5,809	5,809	—	5,809
Reversal of Expected credit loss ("ECL") financial and contract assets	金融及合約資產的預期信貸虧損(「預期信貸虧損」)撥回		(3,715)	(1,687)	(5,402)	—	(5,402)
Impairment of goodwill	商譽減值		—	1,128	1,128	—	1,128

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. OPERATING SEGMENT INFORMATION
(continued)

Year ended 31 March 2020

6. 經營分部資料(續)

截至2020年3月31日止年度

		Continuing operations		Sub-total	Discontinued operation	Consolidated
		持續經營業務			已終止經營業務	
		Construction works	Environmental protection		Industrial fluids system services	
		建築工程	環保	小計	工業流體系統服務	綜合
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
					(note 8(b)) (附註8(b))	
Disaggregated by timing of revenue recognition:	按收入確認時間拆分：					
Point in time	時間點	—	96,786	96,786	188,552	285,338
Over time	隨時間	535,032	—	535,032	—	535,032
Revenue from other sources	其他來源收入	—	16,798	16,798	—	16,798
Revenue and sales to external customers	向外部客戶作出的收入及銷售額	535,032	113,584	648,616	188,552	837,168
Segment results	對賬： 分部業績	(13,661)	(100,724)	(114,385)	(166,938)	(281,323)
Reconciliation:	對賬：					
Interest income	利息收入			504	—	504
Corporate and unallocated income and gains	公司及未分配收入及收益			(135)	2,584	2,449
Corporate and unallocated expenses	公司及未分配開支			(21,172)	7,286	(13,886)
Finance costs	財務成本			(33,314)	(13,489)	(46,803)
Loss before tax	除稅前虧損			(168,502)	(170,557)	(339,059)
Segment assets	對賬： 分部資產	278,273	822,698	1,100,971	171,312	1,272,283
Reconciliation:	對賬：					
Corporate and unallocated assets	公司及未分配資產			25,394	4,423	29,817
Total assets	資產總值			1,126,365	175,735	1,302,100



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. OPERATING SEGMENT INFORMATION
(continued)

6. 經營分部資料 (續)

		Continuing operations		Sub-total	Discontinued operation	Consolidated
		持續經營業務			已終止經營業務	
		Construction works	Environmental protection		Industrial fluids system services	
		建築工程	環保	小計	工業流體系統服務	綜合
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
					(note 8(b)) (附註8(b))	
Segment liabilities	分部負債	429,696	454,068	883,764	151,586	1,035,350
<i>Reconciliation:</i>	<i>對賬：</i>					
Corporate and unallocated liabilities	公司及未分配負債			96,572	15,953	112,525
Total liabilities	負債總額			980,336	167,539	1,147,875
Other segment information:	其他分部資料：					
Depreciation	折舊	27,499	6,248	33,747	10,725	44,472
Amortisation of operating concessions	經營特許權攤銷	—	16,430	16,430	—	16,430
Amortisation of other intangible assets	其他無形資產攤銷	—	—	—	11,804	11,804
ECL on financial and contract assets	金融及合約資產的預期信貸虧損	1,320	36,608	37,928	(14)	37,914
Impairment of property, plant and equipment	物業、機器及設備減值	—	—	—	678	678
Impairment of goodwill	商譽減值	—	1,304	1,304	138,594	139,898
Impairment of operating concession	經營特許權減值	—	52,399	52,399	—	52,399
Impairment of other intangible assets	其他無形資產減值	—	—	—	777	777
Gain on disposal of equity interest in Stand Ascant Limited	出售晉立有限公司股權的收益	—	(29,349)	(29,349)	—	(29,349)

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. OPERATING SEGMENT INFORMATION
(continued)

Geographical information

(a) Revenue from external customers

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Hong Kong	香港	504,913	535,032
Mainland China	中國內地	86,610	113,584
		591,523	648,616

The revenue information above is based on the locations of the customers.

(b) Non-current assets

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Hong Kong	香港	93,577	119,454
Mainland China	中國內地	89,831	300,112
		183,408	419,566

The non-current asset information above is based on the locations of the assets and excludes financial assets.

6. 經營分部資料 (續)

地理資料

(a) 來自外部客戶的收入

上述收入資料以客戶位置為基礎。

(b) 非流動資產

上述非流動資產資料以資產位置為基礎，不包括金融資產。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. OPERATING SEGMENT INFORMATION
(continued)

Information about major customers

Revenue from external customers of the Group's construction segment who contributed over 10% of the Group's revenue as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Client A	客戶A	N/A不適用*	83,764
Client B	客戶B	140,164	N/A不適用*
Client C	客戶C	113,493	N/A不適用*
Client D	客戶D	76,889	N/A不適用*
		330,546	83,764

* Revenue did not contribute over 10% of the Group's revenue for the corresponding years.

6. 經營分部資料 (續)

主要客戶資料

以下為來自外部客戶的收入於本集團建築工程分部中，向本集團收入貢獻逾10%：

* 於相應年度並無向本集團收入貢獻逾10%的收入。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

7. REVENUE, OTHER INCOME AND GAINS, NET

An analysis of revenue, other income and gains, net, from continuing operations is as follows:

7. 收入、其他收入及收益淨額

來自持續經營業務的收入、其他收入及收益淨額的分析如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Revenue from contracts with customers	來自客戶合約的收入		
Construction works	建築工程	504,913	535,032
Environmental protection — operational income	環保 — 經營收入	69,211	96,786
Subtotal	小計	574,124	631,818
Revenue from other sources	其他來源收入		
Environmental protection — financial income	環保 — 財務收入	17,399	16,798
		591,523	648,616
Timing of revenue recognition	收入確認時間		
Goods or services transferred at a point in time	於某一時點轉讓的 貨品或服務	69,211	96,786
Service transferred over time	隨時間轉讓的服務	504,913	535,032
		574,124	631,818
Other income	其他收入		
Bank interest income	銀行利息收入	34	504
Gain on disposal of equity interest in Stand Ascent Limited ("Stand Ascent") (note a)	出售晉立有限公司 (「晉立」)股權的收益 (附註a)	—	29,349
Financial guarantee service fee income	財務擔保服務費收入	2,619	2,633
Machinery rental income	機器租金收入	7,630	683
Rental income	租金收入	870	23
Government grants (note b)	政府補助(附註b)	8,028	3,522
Release of deferred income	發放遞延收入	507	599
Sales of construction materials	建築物料銷售	2,735	—
Others	其他	176	357
		22,599	37,670
Gains, net	收益淨額		
Gain on disposal of property, plant and equipment	出售物業、機器及 設備的收益	141	3,163
Gain on disposal of subsidiaries (note 39)	出售附屬公司的收益 (附註39)	27,872	—
Exchange gain	匯兌收益	6,212	—
		34,225	3,163
		56,824	40,833



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

7. REVENUE, OTHER INCOME AND GAINS, NET (continued)

The following table provides information about trade and retention receivables, contract assets and contract liabilities from contracts with customers.

		31 March 2021 2021年 3月31日 HK\$ 港元	31 March 2020 2020年 3月31日 HK\$ 港元
Trade and retention receivables (note 22)	貿易應收款項及應收保留金(附註22)	141,998	191,412
Contract assets (note 21(a))	合約資產(附註21(a))	12,215	7,283
Contract liabilities (note 21(b))	合約負債(附註21(b))	7,253	4,854

The contract assets primarily relate to the Group's rights to consideration for work completed but not billed at the reporting date on revenue related to the provisions of infrastructure construction. The contract assets are transferred to receivables when the rights become unconditional. This usually occurs when the Group provides the invoice to the customers.

The contract liabilities mainly relate to the advance consideration received from customers out of which approximately HK\$4,854,000 (2020: HK\$3,247,000) of the contract liabilities as of 31 March 2020 has been recognised as revenue for the year ended 31 March 2021 due to completion of some works.

As at 31 March 2021, the aggregated amount of the transaction price allocated to the remaining performance obligations under the Group's existing contracts is approximately HK\$504,912,000 (2020: HK\$629,397,000). This amount represents revenue expected to be recognised in the future from partially-completed long-term construction contracts. The Group will recognise the expected revenue in future when or as the work is completed, which is expected to occur in the next 12 to 36 months.

7. 收入、其他收入及收益淨額(續)

下表提供有關來自客戶合約的貿易應收款項及應收保留金、合約資產及合約負債的資料。

合約資產主要與本集團就提供基礎設施建造於報告日期已完工但尚未就收入開具發票的工程收取代價的權利有關。合約資產於該權利成為無條件時轉撥至應收款項。此舉通常於本集團向客戶開具發票時發生。

合約負債主要與向客戶收取的預付代價有關，其中於2020年3月31日合約負債約4,854,000港元(2020年：3,247,000港元)因若干工程完工而已確認為截至2021年3月31日止年度的收入。

於2021年3月31日，分配至本集團現有合約項下剩餘履約責任的交易價格總額約為504,912,000港元(2020年：629,397,000港元)。該金額指日後預期將就部分完工的長期建築合約確認的收入。本集團將於工程完工時確認未來預期收入，預計工程將於未來12至36個月內完工。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

7. REVENUE, OTHER INCOME AND GAINS, NET (continued)

Note:

- (a) The gain on disposal of equity interest in Stand Ascent arising from series of transactions and agreements with various parties as below:

As disclosed in the announcements of the Company dated 22 January 2016, 23 March 2016, 6 April 2016, 14 April 2016, 30 May 2016, 21 June 2016, 21 September 2016, 24 April 2017, 20 October 2017 and 6 July 2018, the Group entered into a series of agreements in relation to potential acquisitions of a 49% equity interest in PT. Dempo Sumber Energi (“DSE”) and a 80% equity interest in PT. Sumatera Pembangkit Mandiri (“SPM”) and subsequent potential acquisition of additional 5% equity interest in SPM. DSE and SPM are limited liability companies incorporated in Indonesia and are principally engaged in the development of hydropower stations in Indonesia.

In addition to the acquisition deposits, the Group paid certain expenses on behalf of DSE and advanced loans to DSE, SPM, Mr. Xu Peng (“Mr. Xu”) and Mr. Muhammad Yamin Kahar (“Mr. Muhammad”). Mr. Xu and Mr. Muhammad were beneficial shareholders of DSE and SPM.

As the collateral to secure the repayment of acquisition deposits and the advanced expenses and loans, 28,420 Class A shares of DSE (representing 49% of the equity interest in DSE) and 800 ordinary shares of SPM (representing 80% of the equity interest in SPM) were transferred to the Stand Ascent, a wholly owned subsidiary indirectly held by the Company. The Group also appointed 4 out of 6 directors of DSE and 5 out of 7 directors of SPM. The Group’s nominated directors in DSE and SPM resigned before the date of disposal.

On 20 October 2017, the sale and purchase agreement for DSE was terminated and a deed of termination and indemnification (the “DSE Termination Deed”) was entered into between the Group, Mr. Xu, DSE and Mr. Muhammad.

7. 收入、其他收入及收益淨額(續)

附註：

- (a) 因與多個訂約方一系列交易及協議而出售晉立股權的收益

誠如本公司日期為2016年1月22日、2016年3月23日、2016年4月6日、2016年4月14日、2016年5月30日、2016年6月21日、2016年9月21日、2017年4月24日、2017年10月20日及2018年7月6日的公佈所披露，本集團已就PT. Dempo Sumber Energi(「DSE」)的49%股權、PT. Sumatera Pembangkit Mandiri(「SPM」)的80%股權以及其後可能收購SPM另外5%股權的潛在收購事項訂立一連串協議。DSE及SPM為於印尼註冊成立的有限公司，主要在印尼發展水力發電廠。

除收購事項按金外，本集團已代DSE支付若干開支，並向DSE、SPM、徐鵬先生(「徐先生」)及Muhammad Yamin Kahar先生(「Muhammad先生」)墊付貸款。徐先生及Muhammad先生為DSE及SPM的實益股東。

晉立(由本公司間接持有的全資附屬公司)獲轉讓28,420股DSE A類股份(相當於DSE 49%股權)及800股SPM普通股(相當於SPM80%股權)，作為收購事項按金以及開支及貸款墊款還款擔保的抵押品。本集團亦已委任DSE 6名董事其中4名及SPM 7名董事其中5名。本集團於DSE及SPM提名的董事在出售日期前辭任。

於2017年10月20日，DSE買賣協議已終止，本集團、徐先生、DSE與Muhammad先生訂立終止及彌償契據(「DSE終止契據」)。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

7. REVENUE, OTHER INCOME AND GAINS, NET (continued)

Note: (continued)

The Group entered into (i) a disposal agreement with 福建佳和能源有限公司 (“Fujian Jiahe”) and (ii) the second supplemental deed to the disposal agreement on 29 June 2018 and 15 August 2019 respectively (collectively “Disposal Agreement”) to dispose of 100% equity interest in Stand Ascent (which held 49% equity interest in DSE and 85% equity interest in SPM) at an aggregate consideration of HK\$50,932,000. The consideration represented (i) US\$2,205,000 (equivalent to approximately HK\$17,199,000) (based on the value of the 49% equity interest in DSE); and (ii) US\$4,324,800 (equivalent to approximately HK\$33,733,000) (based on the value of the 85% equity interest in SPM).

On disposal of Stand Ascent, the total aggregate amount paid/advanced in relation to the series of transactions mentioned above (collectively as “Payments”) was approximately HK\$70,269,000. The Group have recognised an impairment provision of HK\$15,854,000 during the year ended 31 March 2018. No further impairment provision made against the Payments afterward. As at the date of the Disposal, after netting off the impairment provision of HK\$15,854,000, the carrying amount of the Payments was of approximately HK\$54,415,000.

Up to the date before disposal, the Group have received an aggregate amount of HK\$83,764,000 from the buyer in the Disposal Agreement and its beneficial controlling shareholder (the “Money Received”).

On 15 August 2019, the Group entered into a settlement agreement (the “Settlement Agreement”) in relation to the settlement of consideration for the Disposal Agreement (the “Consideration”). According to the Settlement Agreement, the Consideration will be settled by the amount due by the Group to the buyer and its beneficial controlling shareholder for the Money Received. The amount of Money Received in excess of the consideration was agreed to be waived.

On 17 September 2019, Fujian Jiahe provided a confirmation to the Group in respect of the completion of the Disposal Agreement, pursuant to which the Company’s obligations under the Disposal Agreement has been fulfilled and discharged. During the year ended 31 March 2020, the Group has recognised a gain on disposal of the equity interests in Stand Ascent of HK\$29,349,000.

- (b) Included in profit or loss is HK\$6,956,000 (2020: Nil) of government grants obtained from Employment Support Scheme (“ESS”) under the Anti-epidemic Fund launched by the Hong Kong SAR Government supporting the payroll of the Group’s employees. Under the ESS, the Group had to commit to spend these grants on payroll expenses, and not reduce employee head count below prescribed levels for a specified period of time. The Group does not have other unfulfilled obligations relating to this program.

7. 收入、其他收入及收益淨額(續)

附註：(續)

本集團分別於2018年6月29日及2019年8月15日與福建佳和能源有限公司(「福建佳和」)訂立(i)出售協議及(ii)出售協議的第二份補充契據(統稱為「出售協議」)，以出售晉立(持有DSE 49%股權及SPM85%股權)的100%股權，總代價為50,932,000港元。代價包括(i)2,205,000美元(相等於約17,199,000港元)(按DSE49%股權的價值計算)；及(ii)4,324,800美元(相等於約33,733,000港元)(基於SPM 85%股權的價值計算)。

於出售晉立時，就上文所述連串交易已支付／已墊付總額(統稱為「該等款項」)合共約為70,269,000港元。本集團於截至2018年3月31日止年度確認減值撥備15,854,000港元。其後再無就該等款項計提減值撥備。於出售事項日期，於扣除15,854,000港元減值撥備後，該等款項的賬面金額約為54,415,000港元。

截至出售前一日止，本集團已向出售協議的買方及其實益控股股東收取合共83,764,000港元(「已收款項」)。

於2019年8月15日，本集團就清償出售協議的代價(「代價」)訂立和解協議(「和解協議」)。根據和解協議，代價將以本集團就已收款項應付買方及其實益控股股東的款項清償。訂約各方已協定豁免已收款項超出代價的數額。

於2019年9月17日，福建佳和已向本集團確認出售協議已經完成，據此，本公司於出售協議項下的義務已履行並解除。於截至2020年3月31日止年度，本集團已確認出售晉立股權的收益29,349,000港元。

- (b) 計入損益的6,956,000港元(2020年：無)為來自香港特別行政區政府推出的防疫基金項下保就業計劃(「保就業計劃」)的政府補助，用以支援本集團員工的工資。於保就業計劃下，本集團須承諾使用將此等補助用於薪酬開支，並不可於指定期間內裁員至少於所規定人數。本集團並無其他有關該計劃的未履行責任。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

8(a). LOSS BEFORE TAX

The Group's loss before tax, from continuing operations, is arrived at after charging/(crediting):

8(a). 除稅前虧損

本集團來自持續經營業務的除稅前虧損乃於扣除/(計入)下列項目後達致：

	Notes 附註	2021 HK\$'000 千港元	2020 HK\$'000 千港元
Cost of inventories sold	已售存貨成本	10,093	33,433
Cost of construction works	建築工程成本	452,195	482,743
Cost of engineering, procurement and construction services rendered	提供工程、採購及建築服務成本	37,353	32,952
Cost of kitchen waste treatment services rendered	提供餐廚垃圾處理服務成本	44,271	52,506
Write down on inventories	存貨撇銷	23,946	—
Auditor's remuneration	核數師酬金	1,450	2,200
Depreciation	折舊		
— Owned property, plant and equipment	— 自置物業、機器及設備	28,031	30,901
— Right-of-use-assets included within	— 計入下列項目的使用權資產		
— office premises	— 辦公室物業	2,325	2,551
— motor vehicles	— 汽車	407	295
Amortisation of operating concessions	經營特許權攤銷	5,809	16,430
Foreign exchange (gain)/loss, net	外匯(收益)/虧損淨額	(6,212)	511
Employee benefit expense (excluding directors' remuneration (note 10)):	僱員福利開支(不包括董事薪酬(附註10)):		
Wages, salaries, bonuses, allowances and benefits in kind	工資、薪金、花紅、津貼及實物利益	106,694	108,106
Equity-settled share option expense	以權益結算的購股權開支	—	5,048
Pension scheme contributions (defined contribution schemes)	退休金計劃供款(界定供款計劃)	5,008	6,393
		111,702	119,547
Impairment of goodwill	商譽減值	1,128	1,304
Impairment of operating concessions	經營特許權減值	—	52,399
Loss on discontinued operation	已終止經營業務虧損	320	—
Other expenses, net	其他開支淨額	1,448	53,703

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

8(b). Discontinued operations

The results of the Industrial Fluids Services for the year ended 31 March 2021 (since 1 April 2020 up to enforcement of shares on or around 7 April 2020) and the corresponding period are presented below:

8(b). 已終止經營業務

工業流體服務截至2021年3月31日止年度(自2020年4月1日起至2020年4月7日或前後強制執行股份止)及相應期間的業績呈列如下:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Revenue	收入	—	188,552
Cost of sales	銷售成本	—	(50,820)
Gross profit	毛利	—	137,732
Other income and gains, net	其他收入及收益淨額	—	3,000
Reversal of expected credit loss of financial assets	撥回金融資產預期信貸虧損	—	14
Administrative expenses	行政開支	—	(157,765)
Finance costs	融資成本	—	(13,489)
Other expenses	其他開支	—	(1,455)
Impairment loss of goodwill	商譽減值虧損	—	(138,594)
Loss before tax from discontinued operation	來自已終止經營業務的除稅前虧損	—	(170,557)
Income tax credit	所得稅抵免	—	5,361
Loss for the year from discontinued operation	來自已終止經營業務的年內虧損	—	(165,196)

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

8(b). Discontinued operations (continued)

The assets and liabilities under discontinued operation upon derecognised were as follows:

8(b). 已終止經營業務(續)

已終止經營業務項下的終止確認資產及負債如下：

		Notes 附註	HK\$'000 千港元
Property, plant and equipment	物業、機器及設備	14	45,160
Other intangible assets	其他無形資產	17	51,785
Inventories	存貨		34,369
Trade and retention receivables	貿易應收款項及應收保留金		19,403
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項		6,068
Financial assets at fair value through profit or loss	透過損益按公平值計量的金融資產	19	10,804
Cash and cash equivalents	現金及現金等價物		4,423
Trade and retention payables	貿易應付款項及應付保留金		(11,717)
Other payables and accruals	其他應付款項及應計費用		(25,822)
Lease liabilities	租賃負債		(4,940)
Tax payables	應付稅項		(1,031)
Interest-bearing bank and other borrowings	計息銀行及其他借貸		(113,260)
Deferred tax liabilities	遞延稅項負債	32	(14,922)
			320
Loss on discontinued operation	已終止經營業務的虧損	8(a)	(320)
Total consideration	總代價		—

The net cash flows incurred by discontinued operation for the year ended 31 March 2021 (since 1 April 2020 up the enforcement of shares on or around 7 April 2020) and the corresponding period are as follows:

截至2021年3月31日止年度(自2020年4月1日起至2020年4月7日或前後強制執行股份止)及相應期間,已終止經營業務累計的現金流量淨額載列如下:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Net cash flows from operating activities	來自經營活動的現金流量淨額	—	(27)
Net cash flows used in investing activities	投資活動所用的現金流量淨額	—	3,720
Net cash flow used in financing activities	融資活動所用的現金流量淨額	—	(3,213)
Net increase in cash and cash equivalent	現金及現金等價物的淨增加	—	480



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

8(b). Discontinued operations (continued)

Note:

Vimab Holding AB ("Vimab") had an outstanding borrowing of SEK131,000,000 (approximately HK\$101,509,000) from a creditor (the "Fund") which should be repaid on a one-off manner on 16 April 2021. Pursuant to the loan agreement, the Fund can terminate the loan agreement and demand immediate full repayment of the loan if any of the following events occurs:

- (i) Vimab is in delay with payment of interest or other payment for more than two weeks;
- (ii) any pledge/collateral pledged for the Loan is significantly deteriorated, and after 30 days from the notification by the Fund, the Fund does not consider that an acceptable explanation and plan of action have been corrected or presented by Vimab;
- (iii) it is clear that Vimab will not be able to pay the remainder of the entire loan together with interest and default interest; and/or
- (iv) any of the terms of the loan agreement have not been complied with, and after 30 days from the notification by the Fund, the Fund considers the matter has not been remedied.

As security to the loan, Vimab pledged all the issued shares in each of Vimab and its subsidiaries to the Fund ("Pledged Shares"). Pursuant to such loan agreement, if Vimab fails to fulfill its obligations thereunder and being alerted of the same, the Fund is entitled, without prior notice to Vimab, to enforce the pledge and sell the Pledged Shares in the manner and under the terms that the Fund deems appropriate and which are most economically efficient to cover its costs and outstanding indebtedness under the loan agreement.

Throughout the period from the commencement of the loan agreement up to 31 March 2020, Vimab has complied with its obligation to pay the interest according to the terms of the loan agreement. Nevertheless, the Fund expressed concern on the liquidity of Vimab in late March 2020 and requested the Company to finance Vimab within a short period of time. Despite the Company attempted to negotiate with the Fund to resolve the aforesaid concerns and sought for extension of time, the Fund served a termination notice of the loan agreement to Vimab and demanded for immediate full repayment of the outstanding indebtedness thereunder on 3 April 2020. On 7 April 2020, the Company was notified by Vimab that the Fund informed Vimab that the Fund requested to transfer the Pledged Shares to a company designated by the Fund and Vimab updated its register of shareholder pursuant to the Fund's request on 9 April 2020.

As such, the outstanding borrowing of SEK131,000,000 (approximately HK\$101,509,000) from the Fund was classified as current secured other borrowings (note 29) as of 31 March 2020, and the event also result in the impairment recognised for goodwill (note 15), intangible assets (Note 17) and property, plant and equipment (note 14) related to Vimab.

8(b). 已終止經營業務 (續)

附註：

Vimab Holding AB (「Vimab」) 有一筆結欠一名債權人 (「該基金」) 的未償還借貸131,000,000瑞典克朗 (約101,509,000港元)，該筆借貸應於2021年4月16日一次過償還。根據貸款協議，倘發生以下任何事件，該基金可終止貸款協議，並要求即時全數償還該貸款：

- (i) Vimab拖欠利息或其他款項付款超過兩個星期；
- (ii) 就該貸款質押的任何質押／抵押品大幅貶值，且於該基金獲悉起計30天後，該基金認為Vimab並無修正或提出可接納的解釋及行動計劃；
- (iii) Vimab顯然將無力支付該貸款的整筆餘額連同利息及拖欠利息；及／或
- (iv) 貸款協議的任何條款未被遵守，且於該基金獲悉起計30天後，該基金認為相關事項未獲糾正。

作為該貸款的擔保，Vimab已向該基金質押分別於Vimab及其附屬公司的全部已發行股份 (「質押股份」)。根據該貸款協議，倘Vimab未能履行其於項下的責任且得悉此事，則該基金有權在無需事先通知Vimab的情況下，按照該基金認為適當及以最具經濟效益收回貸款協議項下的成本及未償還債務的方式及條款，執行質押及出售質押股份。

於貸款協議開始至2020年3月31日期間，Vimab一直根據貸款協議的條款履行支付季度利息的責任。然而，該基金於2020年3月下旬表示關注Vimab的流動性，並要求本公司於短時間內為Vimab注資。儘管本公司嘗試與該基金磋商解決上述問題，並爭取延長時間，惟該基金於2020年4月3日向Vimab發出貸款協議的終止通知，並要求即時全數償還貸款協議項下的未償還債務。於2020年4月7日，本公司獲Vimab告知，該基金知會Vimab，該基金要求向指定公司轉讓質押股份，而於2020年4月9日，Vimab根據該基金的要求更新其股東登記冊。

因此，於2020年3月31日，結欠該基金的未償還借貸131,000,000瑞典克朗 (約101,509,000港元) 分類為流動有抵押其他借貸 (附註29)，此舉亦導致就與Vimab相關的商譽 (附註15)、無形資產 (附註17) 及物業、機器及設備 (附註14) 確認減值。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

9. FINANCE COSTS

An analysis of finance costs is as follows:

9. 財務成本

財務成本的分析如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Interest on amounts due to related parties	應付關聯方款項的利息	6,431	7,702
Interest on bank loans, overdrafts and other loans	銀行貸款、透支及其他貸款的利息	22,152	16,267
Interest on convertible bonds	可換股債券的利息	189	—
Interest element of lease liabilities	租賃負債的利息部分	224	1,038
Interest on bonds	債券的利息	1,654	1,661
Interest on other payables	其他應付款項的利息	7,644	6,646
		38,294	33,314



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

10. DIRECTORS' REMUNERATION

Directors' remuneration for the year, disclosed pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Hong Kong Companies (Disclosure of Information about Benefits of Directors) Regulation, is as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Fees	袍金	1,649	2,476
Other emoluments:	其他酬金：		
Salaries, bonuses, allowances and benefits in kind	薪金、花紅、津貼及實物利益	3,609	3,598
Equity-settled share option expense	以權益結算的購股權開支	—	1,425
Pension scheme contributions	退休金計劃供款	45	54
		3,654	5,077
		5,303	7,553

During the previous year, certain directors were granted share options, in respect of their services to the Group, under the share option scheme of the Company, further details of which are set out in note 34 to the financial statements. The fair value of such options, which has been recognised in the statement of profit or loss, was determined as at the date of grant and the amount included in the financial statements for the prior year is included in the above directors' remuneration disclosures.

10. 董事薪酬

根據香港聯合交易所有限公司證券上市規則、香港公司條例第383(1)(a)、(b)、(c)及(f)條以及香港公司(披露董事利益資料)規例第2部披露的年內董事薪酬如下：

於上一年度，若干董事根據本公司的購股權計劃就彼等向本集團提供的服務獲授購股權，進一步詳情載於本財務報表附註34。該等購股權的公平值乃於授出日期釐定，且已於損益表內確認，而上一年度財務報表內所列金額已計入以上董事薪酬披露資料中。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

10. DIRECTORS' REMUNERATION (continued)

(a) Independent non-executive directors

10. 董事薪酬(續)

(a) 獨立非執行董事

	Fees	Equity-settled share option expense	Total remuneration	
	袍金	以權益結算的 購股權開支	薪酬總額	
	HK\$'000	HK\$'000	HK\$'000	
	千港元	千港元	千港元	
2021				
Mr. Choy Wai Shek, Raymond, MH, JP	蔡偉石先生， 榮譽勳章·太平紳士	420	—	420
Mr. Lo Chun Chiu, Adrian	羅俊超先生	420	—	420
Dr. Tong Ka Lok	唐嘉樂博士	420	—	420
		1,260	—	1,260
2020				
Mr. Choy Wai Shek, Raymond, MH, JP	蔡偉石先生， 榮譽勳章·太平紳士	345	—	345
Mr. Lo Chun Chiu, Adrian	羅俊超先生	345	—	345
Dr. Tong Ka Lok	唐嘉樂博士	345	—	345
		1,035	—	1,035

There were no other emoluments payable to the independent non-executive directors during the year (2020: nil).

年內並無應付獨立非執行董事的其他酬金(2020年:無)。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

10. DIRECTORS' REMUNERATION (continued)

(b) Executive directors and non-executive directors

10. 董事薪酬(續)

(b) 執行董事及非執行董事

	Fees	Salaries, bonuses, allowances and benefits in kind	Equity-settled share option expense	Pension scheme contributions	Total remuneration
	袍金 HK\$'000 千港元	薪金、花紅、津貼及實物利益 HK\$'000 千港元	以權益結算的購股權開支 HK\$'000 千港元	退休金計劃供款 HK\$'000 千港元	薪酬總額 HK\$'000 千港元
2021					
Executive directors:					
Mr. Zhu Yongjun	—	1,800	—	18	1,818
Mr. Pan Yimin ⁽²⁾	—	9	—	—	9
Mr. Cai Jianwen ⁽⁴⁾	—	600	—	9	609
Mr. Lee Tsi Fun Nicholas	—	1,200	—	18	1,218
Non-executive directors:					
Dr. Zhang Lihui	120	—	—	—	120
Dr. Ge Xiaolin ⁽¹⁾	269	—	—	—	269
	389	3,609	—	45	4,043
2020					
Executive directors:					
Mr. Zhu Yongjun	—	1,800	—	18	1,818
Ms. Qin Shulan ⁽³⁾	621	56	475	—	1,152
Mr. Cai Jianwen ⁽⁴⁾	700	542	475	18	1,735
Mr. Lee Tsi Fun Nicholas	—	1,200	475	18	1,693
Non-executive director:					
Dr. Zhang Lihui	120	—	—	—	120
	1,441	3,598	1,425	54	6,518

Note:

- (1) Appointed on 2 July 2020.
(2) Appointed on 24 March 2021.
(3) Resigned on 17 August 2020.
(4) Resigned on 30 September 2020.

附註:

- (1) 於2020年7月2日獲委任。
(2) 於2021年3月24日獲委任。
(3) 於2020年8月17日辭任。
(4) 於2020年9月30日辭任。

During the year, no remuneration was paid or payable by the Group to the directors as an inducement to join or upon joining the Group or as compensation for loss of office (2020: Nil).

There was no arrangement under which a director or a chief executive waived or agreed to waive any remuneration during the year (2020: nil).

年內，本集團並無已付或應付董事薪酬，作為加入本集團或於加盟後的獎金或作為離職補償(2020年：無)。

年內，概無任何有關董事或最高行政人員放棄或同意放棄任何薪酬的安排(2020年：無)。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

11. FIVE HIGHEST PAID EMPLOYEES

The five highest paid employees during the year included 2 (2020: 2) directors, details of whose remuneration are set out in note 10 above. Details of the remuneration for the year of the remaining 3 (2020: 3) highest paid employees who are neither a director nor chief executive of the Company are as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Salaries, bonuses, allowances and benefits in kind	薪金、花紅、津貼及實物利益	4,176	3,905
Pension scheme contributions (defined contribution schemes)	退休金計劃供款(界定供款計劃)	54	54
		4,230	3,959

The number of non-director and non-chief executive highest paid employees whose remuneration fell within the following bands is as follows:

		Number of employees 僱員人數	
		2021	2020
HK\$1,000,001 to HK\$1,500,000	1,000,001港元至1,500,000港元	2	3
HK\$1,500,001 to HK\$2,000,000	1,500,001港元至2,000,000港元	1	—
		3	3

11. 五名最高薪僱員

年內，五位最高薪僱員中包括2名(2020年：2名)董事，彼等的薪酬詳情載於上文附註10。年內其餘3名(2020年：3名)既非本公司董事亦非最高行政人員的最高薪僱員的薪酬詳情如下：

薪酬介乎以下組別的非董事非最高行政人員最高薪僱員的人數如下：



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For the year ended 31 March 2021 截至2021年3月31日止年度

11. FIVE HIGHEST PAID EMPLOYEES
(continued)

During the year ended 31 March 2021, no share options were granted to the non-director and non-chief executive highest paid employees in respect of their services to the Group, further details of which are included in the disclosures in note 34 to the financial statements. The fair value of such options, which has been recognised in the statement of profit or loss, was determined as at the date of grant and the amount included in the financial statements for the prior year is included in the above non-director and non-chief executive highest paid employees' remuneration disclosures.

12. INCOME TAX

The amount of taxation in the consolidated statement of profit or loss represents:

11. 五名最高薪僱員 (續)

於截至2021年3月31日止年度，概無非董事非最高行政人員最高薪僱員就其向本集團提供的服務獲授購股權，進一步詳情載於本財務報表附註34內的披露事項。該等購股權的公平值乃於授出日期釐定，且已於損益表內確認，而上一年度財務報表所列金額已計入以上非董事非最高行政人員最高薪僱員薪酬披露資料中。

12. 所得稅

綜合損益表內的稅項金額指：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Current — Hong Kong	即期 — 香港		
Charge for the year	年內支出	—	—
Current — PRC	即期 — 中國		
Charge for the year	年內支出	152	—
Overprovision in prior year	往年超額撥備	—	(72)
Deferred tax (note 32)	遞延稅項(附註32)	(3,392)	(21,172)
Total tax credit for the year	年內稅項抵免總額	(3,240)	(21,244)

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

12. INCOME TAX CREDIT (continued)

A reconciliation of the tax credit applicable to loss before tax at the Hong Kong statutory tax rate to the tax credit at the Group's effective tax rate is as follows:

12. 所得稅(續)

採用香港法定稅率計算的除稅前虧損適用的稅項抵免與按本集團實際稅率計算的稅項抵免的對賬如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Loss before tax	除稅前虧損	(66,845)	(168,502)
Tax at the Hong Kong statutory tax rate of 16.5% (2020: 16.5%)	按香港法定稅率16.5% (2020年：16.5%) 計算的稅項	(11,029)	(27,803)
Different tax rates enacted by specific countries/jurisdictions or local authorities	特定國家／司法權區或地方機關頒佈的不同稅率	(6,229)	(6,631)
Income not subject to tax	毋須課稅的收入	(19,659)	(8,274)
Expenses not deductible for tax	不可扣稅的開支	25,504	19,485
Tax losses utilised from previous periods	動用過往期間的稅務虧損	—	(11)
Tax losses not recognised	未確認的稅務虧損	8,086	2,200
Overprovision in prior year	往年超額撥備	—	(72)
Others	其他	87	(138)
Tax credit at the Group's effective tax rate	按本集團實際稅率 計算的稅項抵免	(3,240)	(21,244)



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

13. LOSS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE COMPANY

The calculation of the loss per share amount is based on the loss for the year attributable to ordinary equity holders of the Company and the weighted average number of ordinary shares of 649,000,189 (31 March 2020: 572,900,134) in issue during the year. The calculation of the diluted loss per share amount is based on the loss for the year attributable to ordinary equity holders of the Company. No adjustment has been made to the basic loss per share amount presented for the year ended 31 March 2020 in respect of a dilution as the impact of the share options and convertible bonds outstanding had an anti-dilutive effect on the basic loss per share amount presented.

13. 歸屬於本公司股權持有人的每股虧損

每股虧損金額乃基於歸屬於本公司普通股權持有人的年內虧損以及本年度已發行649,000,189股(2020年3月31日: 572,900,134股)普通股之加權平均數計算得出。每股攤薄虧損金額乃基於歸屬於本公司普通股權持有人的年內虧損計算。概無就攤薄調整截至2020年3月31日止年度的所呈列每股基本虧損金額，因為未行使購股權及可換股債券對所呈列每股基本虧損金額具有反攤薄影響。

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
The calculations of basic and diluted losses per share are based on:	每股基本及攤薄虧損的計算乃基於：		
Losses	虧損		
Loss attributable to ordinary equity holders of the parent, used in the basic loss per share calculation:	歸屬於母公司普通股權持有人的虧損，用於每股基本虧損計算：		
— From continuing operations	— 來自持續經營業務	54,998	130,483
— From discontinued operation	— 來自已終止經營業務	—	165,196
		54,998	295,679
Shares	股份		
Weighted average number of ordinary shares in issue and issuable during the period, used in the basic losses per share calculation	期內已發行及可發行普通股加權平均數，用於每股基本虧損計算	649,000,189	572,900,134

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

14. PROPERTY, PLANT AND EQUIPMENT

14. 物業、廠房及設備

		Office premises	Plant and machinery	Furniture, fixtures and office equipment	Motor vehicles	Land and building	Total
		辦公室物業	機器及機械	傢俬、裝置及辦公室設備	汽車	土地及樓宇	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元
31 March 2021	2021年3月31日						
At 31 March 2020 and at 1 April 2020:	於2020年3月31日及於2020年4月1日：						
Cost	成本	12,196	337,042	13,871	17,586	1,441	382,136
Accumulated depreciation	累計折舊	(4,486)	(178,184)	(8,856)	(8,723)	(196)	(200,445)
At 1 April 2020, net of accumulated depreciation	於2020年4月1日，已扣除累計折舊	7,710	158,858	5,015	8,863	1,245	181,691
Additions	添置	—	7,488	624	—	—	8,112
Disposals	出售	—	(13,025)	—	(72)	—	(13,097)
Disposal of subsidiaries (note 39)	出售附屬公司(附註39)	—	(64)	(276)	—	—	(340)
Discontinued operation (note 8(b))	已終止經營業務(附註8(b))	(4,376)	(36,899)	(14)	(2,626)	(1,245)	(45,160)
Transferred to assets held for sale (note 38)	轉撥至持作出售資產(附註38)	—	—	(690)	(313)	—	(1,003)
Depreciation provided during the year	年內折舊撥備	(2,325)	(24,752)	(2,760)	(926)	—	(30,763)
Exchange realignment	匯兌調整	—	711	124	84	—	919
At 31 March 2021, net of accumulated depreciation	於2021年3月31日，已扣除累計折舊	1,009	92,317	2,023	5,010	—	100,359
At 31 March 2021:	於2021年3月31日：						
Cost	成本	7,820	243,499	12,410	8,284	—	272,013
Accumulated depreciation	累計折舊	(6,811)	(151,182)	(10,387)	(3,274)	—	(171,654)
Net carrying amount	賬面淨額	1,009	92,317	2,023	5,010	—	100,359



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

14. PROPERTY, PLANT AND EQUIPMENT
(continued)

14. 物業、廠房及設備 (續)

		Office premises	Plant and machinery	Furniture, fixtures and office equipment	Motor vehicles	Land and building	Total
		辦公室物業	機器及機械	傢俬、裝置及辦公室設備	汽車	土地及樓宇	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元
31 March 2020	2020年3月31日						
At 31 March 2019 and at 1 April 2019:	於2019年3月31日及於2019年4月1日：						
Cost	成本	—	350,561	14,274	22,544	1,194	388,573
Accumulated depreciation	累計折舊	—	(153,458)	(6,012)	(11,275)	(214)	(158,763)
Restated net carrying amount	賬面淨額(經重列)	12,196	197,103	8,262	11,269	980	229,810
At 1 April 2019, net of accumulated depreciation	於2019年4月1日，已扣除累計折舊	12,196	197,103	8,262	11,269	980	229,810
Additions	添置	—	5,891	157	73	—	6,121
Disposals	出售	—	(1,578)	(17)	(884)	—	(2,479)
Depreciation provided during the year	年內折舊撥備	(4,114)	(35,479)	(3,241)	(1,573)	(65)	(44,472)
Impairment loss	減值虧損	(49)	(569)	—	(40)	(20)	(678)
Exchange realignment	匯兌調整	(323)	(6,510)	(146)	18	350	(6,611)
At 31 March 2020, net of accumulated depreciation	於2020年3月31日，已扣除累計折舊	7,710	158,858	5,015	8,863	1,245	181,691
At 31 March 2020:	於2020年3月31日：						
Cost	成本	12,196	337,042	13,871	17,586	1,441	382,136
Accumulated depreciation and impairment	累計折舊及減值	(4,486)	(178,184)	(8,856)	(8,723)	(196)	(200,445)
Net carrying amount	賬面淨額	7,710	158,858	5,015	8,863	1,245	181,691

Note:

An impairment loss of approximately HK\$678,000 was recognised on property, plant and equipment due to Vimab ceased to be the subsidiary on early April 2020. See note 8(b) for the detail.

Construction plant at carrying values of approximately HK\$84,355,000 (2020: 112,810,000) were pledged to the Group's other borrowings.

附註：

由於Vimab於2020年4月初不再為附屬公司，故就物業、機器及設備確認減值虧損約678,000港元。詳情見附註8(b)。

賬面值約84,355,000港元(2020年：112,810,000港元)的建築機器已就本集團其他借貸抵押。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

14. PROPERTY, PLANT AND EQUIPMENT
(continued)Right-of-use assets included in the Group's property,
plant and equipment

14. 物業、廠房及設備 (續)

計入本集團的物業、機器及設備的
使用權資產

		Office premises 辦公室物業 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元
At 1 April 2019	於2019年4月1日	12,196	4,062
Depreciation	折舊	(4,114)	(508)
Impairment loss	減值虧損	(49)	—
Exchange realignment	匯兌調整	(323)	—
At 31 March 2020 and at 1 April 2020	於2020年3月31日及 2020年4月1日	7,710	3,554
Depreciation	折舊	(2,325)	(407)
Disposal of subsidiary	出售附屬公司	—	(2,339)
Discontinued operation	已終止經營業務	(4,376)	—
At 31 March 2021	於2021年3月31日	1,009	808

As at 31 March 2021, the net carrying amount of the Group's motor vehicles includes an amount of HK\$808,000 (2020: HK\$3,554,000) of right-of-use asset, of which the ownership would be transferred to the Group by the end of the lease term with minimal consideration.

於2021年3月31日，本集團的汽車的賬面淨額包括808,000港元(2020年：3,554,000港元)的使用權資產，其所有權將於租期結束時以極少代價轉移至本集團。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

15. GOODWILL

15. 商譽

		HK\$'000 千港元
Cost at 1 April 2019	於2019年4月1日的成本	169,698
Impairment during the year	年內減值	(139,898)
Exchange realignment	匯兌調整	(7,237)
At 31 March 2020 and 1 April 2020	於2020年3月31日及 2020年4月1日	22,563
Impairment during the year	年內減值	(1,128)
Transfer to assets of a disposal group classified as held for sale (note 38)	轉撥至分類為持作出售的出售組別的資產 (附註38)	(22,334)
Exchange realignment	匯兌調整	899
At 31 March 2021	於2021年3月31日	—
At 31 March 2020:	於2020年3月31日：	
Cost	成本	268,985
Accumulated impairment	累計減值	(246,422)
Net carrying amount	賬面淨額	22,563
At 31 March 2021:	於2021年3月31日：	
Cost	成本	1,304
Accumulated impairment	累計減值	(1,304)
Net carrying amount	賬面淨額	—

Impairment testing of goodwill

Goodwill acquired through business combinations is allocated to the following cash-generating units (CGUs) for impairment testing:

- Taiyuan Tianrun cash-generating unit (“Taiyuan Tianrun CGU”);
- Hefei Feifan cash-generating unit (“Hefei Feifan CGU”)*; and
- The Vimab Group cash-generating unit (“Vimab CGU”)*

* Goodwill was fully impaired during the year ended 31 March 2020.

商譽減值測試

透過業務合併收購的商譽乃分配至下列現金產生單位以進行減值測試：

- 太原天潤現金產生單位(「太原天潤現金產生單位」)；
- 合肥非凡現金產生單位(「合肥非凡現金產生單位」)*；及
- Vimab集團現金產生單位(「Vimab現金產生單位」)*

* 商譽於截至2020年3月31日止年度全數減值。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

15. GOODWILL (continued)

The carrying amount of goodwill allocated to each of the cash-generating units is as follows:

15. 商譽(續)

分配至各現金產生單位的商譽的賬面金額如下：

		Taiyuan Tianrun CGU		Hefei Feifan CGU		Vimab CGU (note)	
		太原天潤現金產生單位		合肥非凡現金產生單位		Vimab現金產生單位(附註)	
		2021	2020	2021	2020	2021	2020
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Carrying amount of goodwill	商譽的賬面金額	—	22,563	—	—	—	—

The recoverable amounts of the above CGUs have been determined based on a value in use calculation using cash flow projections and the fair value less cost of disposal ("FVLCD").

Assumptions were used in the value in use calculation of the above CGUs for 31 March 2021 and 31 March 2020. The following describes each key assumption on which management has based its cash flow projections to undertake impairment testing of goodwill.

The number of years used for Hefei Feifan CGU are based on its respective BOT contract period, details of which are set out in note 16.

The cash flow projections beyond the 5 years periods are extrapolated using a growth rate as follows:

上述現金產生單位的可收回金額乃根據現金流量預測以使用價值計算法和公平值減出售成本(「公平值減出售成本」)釐定。

計算上述現金產生單位於2021年3月31日及2020年3月31日的使用價值時，本集團已採用多項假設。下文描述管理層為進行商譽減值測試而編製的現金流量預測所依據的各項主要假設。

就合肥非凡現金產生單位使用的年數以各自的BOT合約期為基礎，詳情載於附註16。

五年期後的現金流量預測乃採用下列增長率推算：

		2021	2020
Taiyuan Tianrun CGU	太原天潤現金產生單位	N/A 不適用	—%
Hefei Feifan CGU	合肥非凡現金產生單位	—%	—%
Vimab CGU (note)	Vimab現金產生單位 (附註)	N/A 不適用	N/A 不適用



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

15. GOODWILL (continued)

Zero growth was assumed for Hefei Feifan CGU based on utilisation of maximum Kitchen Waste processing capacity.

The discount rates applied to the cash flow projections are as follows:

		2021	2020
Taiyuan Tianrun CGU	太原天潤現金產生單位	N/A 不適用	13.3%
Hefei Feifan CGU	合肥非凡現金產生單位	12.4%	11.6%
Vimab CGU (note)	Vimab現金產生單位 (附註)	N/A 不適用	N/A 不適用

The discount rates used are pre-tax and reflect specific risk relating to the relevant units.

For the year ended 31 March 2021 and 2020, Hefei Feifan CGU have been fully impaired as the recoverable amount of Hefei Feifan CGU lower than their carrying amount. No impairment loss on goodwill related to Hefei Feifan CGU recognised (2020: HK\$1,304,000). See note 16 for the detail.

During the year ended 31 March 2021, impairment loss of approximately HK\$1,128,000 recognised on goodwill as Taiyuan Plant classified as disposal group held for sales in February 2021 and the fair value less cost to sell of the Taiyuan Tianrun CGU were determined to be lower than their carrying amount. See note 38 for the detail.

Note:

A impairment loss of approximately HK\$138,594,000 was recognised on goodwill due to Vimab ceased to be the subsidiary on early April 2020. See Note 8(b) for the detail.

15. 商譽(續)

本集團基於最大餐廚垃圾處理量的使用量，假設合肥非凡現金產生單位為零增長。

適用於現金流量預測的貼現率如下：

所用貼現率為稅前利率，且反映與相關單位有關的特定風險。

截至2021年及2020年3月31日止年度，合肥非凡現金產生單位已悉數減值，合肥非凡現金產生單位的可收回金額低於其賬面值所致。並無確認涉及合肥非凡現金產生單位的商譽減值虧損(2020年：1,304,000港元)。詳情請參閱附註16。

截至2021年3月31日止年度，已確認商譽減值虧損約1,128,000港元，因於2021年2月，太原項目分類為持作出售集團，且公平值減出售太原天潤現金產生單位的成本定為低於其賬面值所致。詳情請參閱附註38。

附註：

由於Vimab於2020年4月初不再為附屬公司，故確認約138,594,000港元的商譽減值虧損。詳情見附註8(b)。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

*For the year ended 31 March 2021 截至2021年3月31日止年度***16. SERVICE CONCESSION ARRANGEMENTS**

The Group has entered into service concession arrangements with certain governmental authorities in Mainland China on a BOT basis in respect of the construction and operation of its kitchen waste treatment business. These service concession arrangements generally involve the Group as an operator in (i) constructing kitchen waste treatment plants (the “Facilities”) for those arrangement on a BOT basis; and (ii) operating and maintaining the Facilities at a specified level of serviceability on behalf of the relevant governmental authorities for periods ranging from 25 to 30 years (2020: 25–30 years) (the “Service Concession Periods”), and the Group will be paid for its services over the relevant periods of the service concession arrangements at prices stipulated through a pricing mechanism. The Group is generally entitled to use all the property, plant and equipment of the Facilities, however, the relevant governmental authorities as grantors will retain the beneficial entitlement to any residual interest in the Facilities at the end of the Service Concession Periods. Each of these service concession arrangements is governed by a contract and, where applicable, supplementary agreements entered into between the Group and the relevant governmental authority in Mainland China that set out, inter alia, performance standards, mechanisms for adjusting prices for the services rendered by the Group, specific obligations imposed on the Group to restore the Facilities to a specified level of serviceability at the end of the Service Concession Periods, and arrangements for arbitrating disputes.

16. 服務特許權安排

本集團已就建造及經營餐廚垃圾處理業務以BOT形式與中國內地若干政府機關訂立多項服務特許權安排。該等服務特許權安排一般涉及由本集團作為營運商，(i)以BOT形式為該等安排建造餐廚垃圾處理廠(「該等設施」)；及(ii)按照指定服務水平代表相關政府機關經營及維護該等設施，為期25至30年(2020年：25至30年)(「服務特許權期限」)，而本集團將於服務特許權安排的相關期限內按透過定價機制列明的價格就其服務收取款項。本集團一般有權使用該等設施的所有物業、機器及設備，然而，相關政府機關作為授予人將於服務特許權期限結束時保留其於該等設施任何剩餘權益的實益權利。各該等服務特許權安排受本集團與中國內地相關政府機關訂立的合約及(如適用)補充協議所規管，當中載明(其中包括)執行標準、本集團所提供服務的調價機制、本集團於服務特許權期限結束時為將該等設施恢復至指定服務水平而承擔的特定責任，以及仲裁糾紛的安排。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

16. SERVICE CONCESSION ARRANGEMENTS
(continued)

A summary of the major terms of the principal service concession arrangements is set out as follows:

Name of company as operator 作為經營商的公司名稱	Location 地點	Name of grantor 授予人名稱	Type of service concession arrangement 服務特許權安排類型	Service concession period 服務特許權期限
Taiyuen Tianrun 太原天潤	Taiyuen, Shaxin province, the PRC 中國山西省太原市	太原市市容環境衛生管理局 太原市市容環境衛生管理局	BOT on kitchen waste treatment 餐廚垃圾處理的BOT	30 years from 2013 to 2043 由2013年起至2043年止
Hefei Feifan 合肥非凡	Hefei, Anhui province, the PRC 中國安徽省合肥市	合肥市城市管理局 合肥市城市管理局	BOT on kitchen waste treatment 餐廚垃圾處理的BOT	25 years from 2013 to 2038 由2013年起至2038年止
Hancheng 韓城	Hancheng, Shanxi province, the PRC 中國陝西省韓城市	韓城市供銷合作社聯合社 韓城市供銷合作社聯合社	BOT on kitchen waste treatment 餐廚垃圾處理的BOT	30 years from 2018 to 2047 由2018年起至2047年止

Pursuant to the service concession agreements entered into by the Group, the Group are granted the rights to use the property, plant and equipment of the Facilities and the related land, which are generally registered under the names of the relevant subsidiaries of the Group, during the Service Concession Periods, but the Group is generally required to surrender these assets to the grantors at a specified level of serviceability at the end of the respective Service Concession Periods.

The carrying amounts of the Group's receivables under services concession arrangements and operating concession of HK\$69,592,000 (2020: HK\$325,562,000) and HK\$80,636,000 (2020: HK\$185,223,000), respectively, were pledged to the Group's bank and other borrowings.

16. 服務特許權安排 (續)

主要服務特許權安排的主要條款概要載列如下：

根據本集團訂立的服務特許權協議，本集團獲授於服務特許權期限內使用該等設施的物業、機器及設備以及相關土地（一般以本集團相關附屬公司的名義登記）的權利，惟本集團一般須於各服務特許權期限結束時按指定服務水平將該等資產交回授予人。

本集團的服務特許權安排應收款項及經營特許權的賬面金額分別69,592,000港元（2020年：325,562,000港元）及80,636,000港元（2020年：185,223,000港元）已質押予本集團的銀行及其他借貸。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

16. SERVICE CONCESSION ARRANGEMENTS
(continued)

As further explained in the accounting policy for “Service concession arrangements” set out in note 4(h) to the financial statements, the consideration paid by the Group for a service concession arrangement is accounted for as an intangible asset (operating concession) or a financial asset (receivable under service concession arrangement) or a combination of both, as appropriate. The following is the summarised information of the intangible asset component (operating concessions) and the financial asset component (receivables under service concession arrangements) with respect to the Group’s service concession arrangements:

a) Operating Concessions

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At 1 April	於4月1日	260,472	346,244
Additions	增添	2,277	3,895
Amortisation provided during the year	年內攤銷撥備	(5,809)	(16,430)
Impairment loss	減值虧損	—	(52,399)
Transfer to inventories	轉撥至存貨	(37,345)	—
Transfer to asset classified as held for sales (note 38)	轉撥至分類為持作出售的資產(附註38)	(115,322)	—
Disposal of a subsidiary (note 39)	出售一間附屬公司(附註39)	(41,728)	—
Exchange realignment	匯兌調整	18,091	(20,838)
At 31 March	於3月31日	80,636	260,472
At 31 March:	於3月31日:		
Cost	成本	145,754	335,632
Accumulated impairment loss	累計減值虧損	(54,941)	(50,821)
Accumulated amortisation	累計攤銷	(10,177)	(24,339)
Net carrying amount	賬面淨額	80,636	260,472

16. 服務特許權安排 (續)

誠如本財務報表附註4(h)所載「服務特許權安排」的會計政策所進一步闡述，本集團就服務特許權安排支付的代價入賬列為無形資產(經營特許權)或金融資產(服務特許權安排應收款項)或兩者結合(如適用)。以下為本集團服務特許權安排的無形資產組成部分(經營特許權)及金融資產組成部分(服務特許權安排應收款項)的資料概要：

a) 經營特許權



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

16. SERVICE CONCESSION ARRANGEMENTS (continued)

Impairment assessment

For the purpose of impairment testing, goodwill and operating concessions are allocated to the Hefei Feifan CGU, representing an individual CGU. The recoverable amount of the Hefei Feifan CGU is determined based on either fair value less costs of disposal or VIU whichever is higher. The recoverable amount of the Hefei Feifan CGU has been determined by VIU calculation based on cash flow projections from formally approved budgets covering a 18 years (2020: 19 years) period, which is the remaining contractual period of the BOT on kitchen waste treatment. Management considered that the budgets should cover the remaining contractual period of the BOT on kitchen waste treatment as it reflects the production plan of this CGU.

During 31 March 2021, the directors of the Company determined no impairment loss on operation concessions related to Hefei Feifan CGU (2020: HK\$52,399,000) as the carrying amount, of the assets belonging to Hefei Feifan CGU over its recoverable amounts.

16. 服務特許權安排 (續)

減值評估

為進行減值測試，商譽及經營特許權乃分配至合肥非凡現金產生單位（一個獨立現金產生單位）。合肥非凡現金產生單位的可收回金額為公平值減出售成本與使用價值兩者中的較高者。合肥非凡現金產生單位的可收回金額乃根據現金流量預測以使用價值計算法釐定，此乃基於經正式批准的18年期（2020年：19年期）（即餐廚垃圾處理BOT的餘下合約期）預算編製。管理層認為，由於餐廚垃圾處理BOT的餘下合約期反映此現金產生單位的生產計劃，故應計入預算內。

於2021年3月31日，本公司董事釐定涉及合肥非凡現金產生單位的經營特許權並無減值虧損（2020年：52,399,000港元），因屬合肥非凡現金產生單位資產的賬面值高於其可收回金額所致。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

16. SERVICE CONCESSION ARRANGEMENTS
(continued)

b) Receivables under service concession arrangements

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Receivables under service concession arrangements	服務特許權安排應收款項	69,592	346,864
Portion classified as current assets	分類為流動資產的部分	(8,409)	(32,112)
Non-current portion	非流動部分	61,183	314,752

Movements in the provision for impairment of receivables under service concession arrangements are as follows:

服務特許權安排應收款項減值撥備的變動如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At beginning of year	於年初	2,335	1,974
Impairment losses, net	減值虧損淨額	(157)	497
Transfer to asset classified as held for sales	轉撥至歸類為持作出售資產	(1,634)	—
Disposal of a subsidiary	出售一間附屬公司	(156)	—
Exchange realignment	匯兌調整	34	(136)
At end of year	於年末	422	2,335



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

16. SERVICE CONCESSION ARRANGEMENTS
(continued)

b) Receivables under service concession arrangements (continued)

For receivable under service concession arrangements, the Group applies the simplified approach in measuring ECL, that is to recognise a loss allowance based on lifetime ECL at each reporting date. The Group has applied loss-rate method for calculating the ECL of receivables from service concession arrangements. Under this method, impairment is calculated using an estimated loss rate and multiplying it by the outstanding balance at the end of the reporting period.

Set out below is the information about the credit risk exposure on the Group's receivable under service concession arrangements:

As at 31 March 2021

		Loss rate — current portion: 虧損率 — 流動部分：	Loss rate — Non-current portion HK 虧損率 — 非流動部分 香港	Total 總計
Gross carrying amount (HK\$'000)	賬面總額(千港元)	8,415	61,599	70,014
Expected credit losses allowance (HK\$'000)	預期信貸虧損備抵(千港元)	6	416	422
Expected credit loss rate	預期信貸虧損率	0.07%	0.68%	

16. 服務特許權安排 (續)

b) 服務特許權安排應收款項(續)

就服務特許權安排應收款項而言，本集團運用簡化的方法計量預期信貸虧損，亦即於各報告日期基於全期預期信貸虧損確認虧損備抵。本集團已採用虧損率方法計算服務特許權安排應收款項的預期信貸虧損。根據此方法，減值乃於報告期末採用估計虧損率乘以未償還結餘計算。

下文載列有關本集團服務特許權安排應收款項信貸風險的資料：

於2021年3月31日

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16. SERVICE CONCESSION ARRANGEMENTS
(continued)

b) Receivables under service concession arrangements (continued)

For the receivable under service concession arrangements of a disposal group classified as held for sale (note 38):

		Loss rate — current portion 虧損率 — 流動部分	Loss rate — non-current portion 虧損率 — 非流動部分	Total 總計
Gross carrying amount (HK\$'000)	賬面總額(千港元)	26,069	259,957	286,026
Expected credit losses allowance (HK\$'000)	預期信貸虧損備抵(千港元)	19	1,755	1,774
Expected credit loss rate	預期信貸虧損率	0.07%	0.68%	

As at 31 March 2020

於2020年3月31日

		Loss rate — current portion: 虧損率 — 流動部分:	Loss rate — Non-current portion HK 虧損率 — 非流動部分 香港	Total 總計
Gross carrying amount (HK\$'000)	賬面總額(千港元)	32,148	317,051	349,199
Expected credit losses allowance (HK\$'000)	預期信貸虧損備抵(千港元)	36	2,299	2,335
Expected credit loss rate	預期信貸虧損率	0.11%	0.73%	

16. 服務特許權安排 (續)

b) 服務特許權安排應收款項(續)

持作出售的出售組別的服務特許權安排項下應收款項(附註38):



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For the year ended 31 March 2021 截至2021年3月31日止年度

17. OTHER INTANGIBLE ASSETS

17. 其他無形資產

		Customer list 客戶名單 HK\$'000 千港元	Technologies 技術 HK\$'000 千港元	Trademark 商標 HK\$'000 千港元	Non- compete Agreement 不競爭協議 HK\$'000 千港元	Patents 專利 HK\$'000 千港元	Total 總計 HK\$'000 千港元
31 March 2021	2021年3月31日						
Cost at 1 April 2020, net of accumulated amortisation	於2020年4月1日的成本，已扣除累計攤銷	21,351	26,123	3,793	518	—	51,785
Additions	添置	—	—	—	—	2,499	2,499
Amortisation provided during the year	年內折舊撥備	—	—	—	—	(154)	(154)
Discontinued operation (note 8(b))	已終止經營業務(附註8(b))	(21,351)	(26,123)	(3,793)	(518)	—	(51,785)
Exchange realignment	匯兌調整	—	—	—	—	68	68
At 31 March 2021	於2021年3月31日	—	—	—	—	2,413	2,413
At 31 March 2021:	於2021年3月31日：						
Cost	成本	—	—	—	—	2,567	2,567
Accumulated amortisation	累計攤銷	—	—	—	—	(154)	(154)
Net carrying amount	賬面淨額	—	—	—	—	2,413	2,413
31 March 2020	2020年3月31日						
Cost at 1 April 2019, net of accumulated amortisation	於2019年4月1日的成本，已扣除累計攤銷	31,140	33,132	4,364	753	—	69,389
Amortisation provided during the year	年內攤銷撥備	(7,284)	(4,177)	(168)	(175)	—	(11,804)
Impairment loss (note)	減值虧損(附註)	(320)	(392)	(57)	(8)	—	(777)
Exchange realignment	匯兌調整	(2,185)	(2,440)	(346)	(52)	—	(5,023)
At 31 March 2020	於2020年3月31日	21,351	26,123	3,793	518	—	51,785
At 31 March 2020:	於2020年3月31日：						
Cost	成本	34,313	33,733	4,142	830	—	73,018
Accumulated amortisation and impairment	累計攤銷及減值	(12,962)	(7,610)	(349)	(312)	—	(21,233)
Net carrying amount	賬面淨額	21,351	26,123	3,793	518	—	51,785

Note:

During the year ended 31 March 2020, an impairment loss of approximately HK\$777,000 was recognised on other intangible assets due to Vimab ceasing to be the subsidiary on early April 2020. See note 8(b) for the detail.

附註：

截至2020年3月31日止年度，由於Vimab於2020年4月初不再為附屬公司，故就其他無形資產確認減值虧損約777,000港元。詳情見附註8(b)。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

18. CONSIDERATION RECEIVABLES

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Consideration receivables (Note a, b)	應收代價(附註a、b)	3,723	40,956
Impairment	減值	(3,723)	(23,349)
Current portion	流動部分	—	17,607

Note:

Movements in provision for impairment of consideration receivables are as follows:

附註:

應收代價減值撥備變動如下:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At beginning of year	於年初	23,349	—
Impairment loss recognised	已確認減值虧損	8,658	23,349
Written-off	撇銷	(28,284)	—
At end of year	於年末	3,723	23,349

(a) Pursuant to the Vimab Agreement, the consideration for the Vimab Acquisition was to be satisfied as to (i) approximately HK\$23.0 million in cash; and (ii) approximately HK\$147.5 million by way of the allotment and issue of 42,137,142 new Shares (the "Consideration Shares") at the issue price of HK\$3.5 per Share. The Consideration Shares represented approximately 7.36% of the issued share capital of the Company as enlarged by them, and 19,488,428 new Shares out of the Consideration Shares are subject to a lock-up period, which will be released upon fulfilment of certain financial benchmarks by the Vimab Group for the financial year ended or ending (as the case may be) 31 December 2018 and 2019. Details of the lock-up arrangement are set out in the announcement of the Company dated 3 May 2018.

(a) 根據Vimab協議，Vimab收購事項的代價中(i)約23,000,000港元以現金清償；及(ii)約147,500,000港元以按每股股份3.5港元的發行價配發及發行42,137,142股新股份(「代價股份」)的方式清償。代價股份數目相當於本公司經代價股份擴大的已發行股本約7.36%，而代價股份中19,488,428股新股份設有禁售期，將於Vimab集團截至2018年及2019年12月31日止財政年度(視乎情況而定)的若干財務指標達成後解除。禁售安排的詳情載於本公司日期為2018年5月3日的公佈。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

18. CONSIDERATION RECEIVABLES (continued)

(a) (continued)

Audited 2018 EBITDA is yet to be available as at 31 March 2021. The unaudited 2019 EBITDA is less than the financial benchmark of that as set out in the Share Purchase Agreement. Therefore the Company attempts to negotiate with other parties to the Vimab Agreement to agree such results and not perform a special audit as stipulated in the Vimab Agreement.

As at 31 March 2020, the Group has recognised a consideration receivable of HK\$3,723,000.

As at 31 March 2021, impairment loss of HK\$3,723,000 was recognised on consideration receivable in related to Vimab Acquisition.

- (b) On 14 December 2016, the Group completed the Clear Industry Acquisition. As part of the sale and purchase agreement, the Group is entitled to receive contingent consideration, which is based on the amount of profit of the Clear Industry Company Limited and its subsidiaries ("Clear Industry EPC Group") during the years ended 31 March 2017, 2018 and 2019 (the "Guarantee Period").

As at 31 March 2019, the Guaranteed Period was completed. Based on the information available at that moment for the years ended 31 March 2017, 2018 and 2019 (excluding the profit attributable to the business contracted by the other members of the Group with the Clear Industry EPC Group), the profit guarantee in the Clear Industry Acquisition could not be fulfilled. The Group has recognised a consideration receivables of HK\$37,232,000.

18. 應收代價 (續)

(a) (續)

於2021年3月31日，經審核2018年EBITDA尚未取得。未經審核2019年EBITDA較購股協議所載財務指標為少。因此，本公司正嘗試與Vimab協議其他方磋商同意有關業績，以及並不按Vimab協議所訂明進行特別審核。

於2020年3月31日，本集團確認應收代價3,723,000港元。

於2021年3月31日，有關Vimab收購事項的應收代價確認減值虧損3,723,000港元。

- (b) 於2016年12月14日，本集團完成愷利爾收購事項。作為買賣協議的一部分，本集團有權收取基於Clear Industry Company Limited及其附屬公司（「愷利爾EPC集團」）截至2017年、2018年及2019年3月31日止年度（「擔保期」）的溢利金額計算的或然代價。

於2019年3月31日，擔保期已完結。基於當時可獲得資料，截至2017年、2018年及2019年3月31日止年度的愷利爾收購事項溢利保證（撇除本集團其他成員公司外判予愷利爾EPC集團的業務應佔的溢利）未能達成。本集團已確認應收代價37,232,000港元。

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

18. CONSIDERATION RECEIVABLES
(continued)**(b)** (continued)

The special audit of the Clear Industry EPC Group as stipulated in the Clear Industry Acquisition was completed during the year and the performance guarantee was not met.

As at 31 March 2020, an impairment of HK\$23,349,000 was recognised on the consideration receivables, assuming that HK\$13,883,000 could be recovered from the realisation of 18,982,992 consideration shares returned by the vendor and offset certain outstanding payables to the vendor.

The parties to the Clear Industry Acquisition entered into a settlement agreement on 28 May 2020, pursuant to which the Group agreed Qingqin settled the consideration receivables by offset outstanding payable of HK\$8,949,000, and the consideration shares would not be returned to the Group. During the year ended 31 March 2021, impairment loss of HK4,935,000 was recognised on consideration receivable in related to Clear Industry Acquisition, and the provision for impairment of HK\$28,284,000 was fully written off.

18. 應收代價 (續)**(b)** (續)

愷利爾收購事項內列明愷利爾EPC集團的特別審核已於年內完成，認為表現保證尚未達到。

於2020年3月31日，假設變現賣方所退還的18,982,992股代價股份及抵銷若干未償還應付賣方款項可收回13,883,000港元，已確認應收代價減值23,349,000港元。

愷利爾收購事項訂約各方於2020年5月28日訂立和解協議，據此，本集團同意，清勤國際透過抵銷未償還應付款項8,949,000港元結付應收代價，而代價股份將不會退還予本集團。截至2021年3月31日止年度，已就愷利爾收購事項的應收代價確認全數減值虧損4,935,000港元，而減值撥備28,284,000港元已全數撇銷。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

19. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

19. 透過損益按公平值計量的金融資產

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Listed equity investment, at fair value	上市股本投資， 按公平值	—	10,804

During the year ended 31 March 2020, loss amounted to approximately HK\$9,928,000 in respect of Group's financial assets at fair value through profit or loss was recognised during the year.

截至2020年3月31日止年度，本集團於年內透過損益按公平值計量的金融資產的虧損約9,928,000港元。

During the year ended 31 March 2021, as disclosed in the note 8(b), no financial assets at fair value through profit held by the Group as Vimab ceased to be subsidiary of the Group.

截至2021年3月31日止年度，誠如附註8(b)所披露，本集團並無持有透過損益按公平值計量的金融資產，因Vimab不再本集團附屬公司所致。

20. INVENTORIES

20. 存貨

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Finished goods arising in:	源自以下各項的製成品：		
— Environmental protection business	— 環保業務	12,206	6,243
— Industrial fluids system services	— 工業流體系統服務	—	34,369
		12,206	40,612

At 31 March 2021, inventories of approximately HK\$12,206,000 were stated at net realisable values (2020: nil).

於2021年3月31日，約12,206,000港元的存貨按可變現淨值呈列(2020年：無)。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

21. CONTRACT ASSETS AND CONTRACT LIABILITIES

(a) Contract assets

		31 March 2021 2021年 3月31日 HK\$'000 千港元	31 March 2020 2020年 3月31日 HK\$'000 千港元
Related to construction contracts	與建築合約相關	12,377	7,404
Impairment	減值	(162)	(121)
		12,215	7,283

Contract assets represents the Group's right to receive consideration for work completed but not yet billed because the rights are conditional upon the satisfaction by the customers on the construction work completed by the Group and the work is pending for the certification by the customers. The contract assets are transferred to the trade receivables when the rights become unconditional, which is typically at the time the Group obtains the certification of the completed construction work from the customers.

21. 合約資產及合約負債

(a) 合約資產

合約資產指本集團就已完工但尚未開具發票的工程收取代價的權利，原因為相關權利須待客戶對本集團所完成建築工程表示滿意後方可作實，而該工程正待客戶認可。當該權利成為無條件時（通常於本集團取得客戶對所完成建築工程的認可的時間），合約資產轉撥至貿易應收款項。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

21. CONTRACT ASSETS AND CONTRACT LIABILITIES (continued)

(a) Contract assets (continued)

The Group classifies these contract assets under current assets because the Group expects to realise them in its normal operating cycle.

The movements in provision for impairment of contract assets are as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At beginning of year	於年初	121	24,790
Provision on/(reversal of) impairment loss	減值虧損撥備/(撥回)	41	(434)
Write-off of impairment loss (Note)	撤銷減值虧損(附註)	—	(24,235)
At end of year	於年末	162	121

Note: As at 31 March 2020, the Group has written-off a contract asset with a gross carrying amount of approximately HK\$24,235,000 which resulted in a decrease in provision for impairment of contract assets of approximately HK\$24,235,000.

The Group has applied the simplified approach in HKFRS 9 to measure the loss allowance of contract assets at lifetime ECL. In view that contract assets have substantially the same risk characteristic as the trade debtors for the same types of contracts, the Group has therefore concluded that the expected loss rates for the trade debtors are a reasonable approximation of the loss rates for the contract assets. Credit-impaired contract assets are assessed for ECL individually.

21. 合約資產及合約負債(續)

(a) 合約資產(續)

本集團將該等合約資產分類至流動資產項下，乃因本集團預期將於其一般經營週期內變現有關資產。

合約資產減值撥備的變動如下：

附註：於2020年3月31日，本集團已撤銷賬面總額約為24,235,000港元的合約資產，導致合約資產減值撥備減少約24,235,000港元。

本集團運用香港財務報告準則第9號的簡化方法按全期預期信貸虧損計量合約資產的虧損備抵。鑒於該等合約資產與同類合約貿易應收賬款具有大致相同的風險特徵，本集團因此認定貿易應收賬款的預期虧損率與合約資產虧損率合理地相若。已出現信貸減值的合約資產須個別接受預期信貸虧損評估。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

21. CONTRACT ASSETS AND CONTRACT LIABILITIES (continued)

(a) Contract assets (continued)

A summary of the Group's exposure to credit risk for contract assets is as follows:

At 31 March 2021

	Not credit-impaired 並無出現 信貸減值	Credit impaired 已出現信貸 減值	Total 總計
Gross carrying amount (HK\$'000) 賬面總額(千港元)	12,377	—	12,377
Expected credit losses (HK\$'000) 預期信貸虧損 (千港元)	162	—	162
Expected credit loss rate 預期信貸虧損率	1.31%	—	

At 31 March 2020

	Not credit-impaired 並無出現 信貸減值	Credit impaired 已出現信貸 減值	Total 總計
Gross carrying amount (HK\$'000) 賬面總額(千港元)	7,404	—	7,404
Expected credit losses (HK\$'000) 預期信貸虧損 (千港元)	121	—	121
Expected credit loss rate 預期信貸虧損率	1.63%	—	

21. 合約資產及合約負債(續)

(a) 合約資產(續)

本集團就合約資產須承受的信貸風險概述如下：

於2021年3月31日

於2020年3月31日



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

21. CONTRACT ASSETS AND CONTRACT LIABILITIES (continued)

(b) Contract liabilities

		31 March 2021 2021年 3月31日 HK\$'000 千港元	31 March 2020 2020年 3月31日 HK\$'000 千港元
<i>Contract liabilities arising from:</i>	<i>由以下項目產生的 合約負債：</i>		
Construction works	建築工程	7,253	2,871
Environmental protection	環保	—	1,983
		7,253	4,854
Less: current portion	減：流動部分	(7,253)	(4,854)
Non-current portion	非流動部分	—	—

Typical payment terms which impact on the amount of contract liabilities are as follows:

Construction works

Where discrepancies arise between the progress payments and the Group's assessment of the stage of completion, contract liabilities can arise.

Environmental protection

The Group receives deposits on sales of environmental protection equipment, which remains as a contract liability until delivery of equipment.

21. 合約資產及合約負債(續)

(b) 合約負債

		31 March 2021 2021年 3月31日 HK\$'000 千港元	31 March 2020 2020年 3月31日 HK\$'000 千港元
<i>Contract liabilities arising from:</i>	<i>由以下項目產生的 合約負債：</i>		
Construction works	建築工程	7,253	2,871
Environmental protection	環保	—	1,983
		7,253	4,854
Less: current portion	減：流動部分	(7,253)	(4,854)
Non-current portion	非流動部分	—	—

對合約負債金額構成影響的典型付款條款如下：

建築工程

進度付款與本集團對完工階段的評估之間一旦出現落差，即可產生合約負債。

環保

本集團就銷售環保設備收取按金，其於交付設備前仍為合約負債。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

21. CONTRACT ASSETS AND CONTRACT LIABILITIES (continued)

(b) Contract liabilities (continued)

Movements in contract liabilities

21. 合約資產及合約負債(續)

(b) 合約負債(續)

合約負債變動

		HK\$'000 千港元
At 1 April 2019	於2019年4月1日	3,247
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the year (note 7)	因年內確認於年初計入合約負債的收入而導致合約負債減少(附註7)	(3,247)
Increase in contract liabilities as a result of billing in advance of construction and manufacturing activities	因於建造及製造活動開始前預先收款而導致合約負債增加	2,871
Increase in contract liabilities as a result of receipt in advance of sale of environmental protection equipment	因就銷售環保設備預先收款而導致合約負債增加	1,983
At 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	4,854
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the year (note 7)	因年內確認於年初計入合約負債的收入而導致合約負債減少(附註7)	(4,854)
Increase in contract liabilities as a result of billing in advance of construction and manufacturing activities	因於建造及製造活動開始前預先收款而導致合約負債增加	7,253
At 31 March 2021	於2021年3月31日	7,253



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

22. TRADE AND RETENTION RECEIVABLES

22. 貿易應收款項及應收保留金

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Trade receivables	貿易應收款項	89,653	167,177
Impairment	減值	(1,440)	(25,136)
		88,213	142,041
Retention receivables	應收保留金	54,602	52,282
Impairment	減值	(817)	(2,911)
		53,785	49,371
		141,998	191,412
Portion classified as current assets	分類為流動資產的部分	134,583	171,679
Non-current portion	非流動部分	7,415	19,733

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

22. TRADE AND RETENTION RECEIVABLES
(continued)

The Group generally allows a credit period of not exceeding 60 days to its customers. Interim applications for progress payments on construction contracts are normally submitted on a monthly basis and are normally settled within one month. The Group seeks to maintain strict control over its outstanding receivables to minimise credit risk. Overdue balances are reviewed regularly by senior management. The Group does not hold any collateral or other credit enhancements over its trade and retention receivable balances. Trade and retention receivables are non-interest-bearing.

Retention receivables held by customers arose from the Group's construction work are settled within a period ranging from 1 to 2 years after the completion of the construction work, as stipulated in the construction contracts.

Retention receivables held by customers arose from the Group's sale of machineries business under environmental protection segment are settled within one year after the control of the asset transferred to the customer.

Ageing analysis of trade receivables (excluding retention receivables) as at the end of the reporting period, based on the invoice date and net of provisions, is as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Within 30 days	30天內	39,569	61,168
31 to 60 days	31至60天	21,001	30,012
61 to 90 days	61至90天	20,219	8,940
Over 90 days	超過90天	7,424	41,921
		88,213	142,041

The Group recognised impairment loss based on the accounting policy stated in note 4(j)(ii).

22. 貿易應收款項及應收保留金(續)

本集團一般容許向客戶授出不超過60天的信貸期。有關建築合約的中期進度付款申請一般按月提交及於一個月內結算。本集團力求對未收回的應收款項維持嚴格控制，務求將信貸風險減至最低。高級管理層會定期檢討逾期結餘。本集團並無就貿易應收款項及應收保留金結餘持有任何抵押品或其他信貸提升物。貿易應收款項及應收保留金為不計息。

客戶所持有源自本集團的建築工程的應收保留金乃按建築合約所訂明於建築工程完成後1至2年內結算。

客戶所持有源自本集團環保分部下的機器銷售業務的應收保留金乃於資產控制權轉移予客戶後一年內結算。

於報告期末的貿易應收款項(不包括應收保留金)基於發票日期及扣除撥備後的賬齡分析如下：

本集團根據附註4(j)(ii)所列的會計政策確認減值虧損。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

22. TRADE AND RETENTION RECEIVABLES
(continued)

Movements in provision for impairment of trade and retention receivables are as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At beginning of year	於年初	28,047	17,711
(Reversal of)provision on impairment losses	(撥回)／計提減值虧損	(6,409)	10,157
Written off upon disposal	出售時撇銷	(18,846)	—
Transfer asset held for sales	轉撥持作出售資產	(318)	—
Written off upon discontinued operation	終止經營業務時撇銷	(242)	—
Exchange realignment	匯兌調整	25	179
At end of year	於年末	2,257	28,047

Ageing analysis of the trade and retention receivables that are not individually nor collectively considered to be impaired is as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Neither past due nor impaired	並無逾期亦無減值	85,938	107,542
1 to 30 days past due	逾期1至30天	21,001	30,012
31 to 90 days past due	逾期31至90天	20,219	8,940
Over 90 days past due	逾期超過90天	14,840	44,918
		141,998	191,412

22. 貿易應收款項及應收保留金 (續)

貿易應收款項及應收保留金減值撥備的變動如下：

並非個別或共同被視為已減值的貿易應收款項及應收保留金的賬齡分析如下：

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

22. TRADE AND RETENTION RECEIVABLES
(continued)

For trade receivables and retention receivables, the Group applies simplified approach in measuring ECL, that is to recognise a loss allowance based on lifetime ECL at each reporting date. The Group has applied the probability of default based on that of counterparties with similar credit ratings, with adjustment to reflect current conditions and forecasts of future economic conditions through the use of financial market analysis. The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

ECLs estimated by grouping the receivables based on shared credit risk characteristics and collectively assessed for likelihood of recovery, taking into account the service type, customer type and its geographical location. ECL rate is applied to the respective gross carrying amounts of the receivables.

Set out below is the information about the credit risk exposure on the Group's trade receivables:

As at 31 March 2021

(i) Construction sector

Trade receivables By invoice date	貿易應收款項 按發票日期	Within 90 days	91 days to 365 days	Over 365 days	Total 總計
		90天內	91至365天	超過365天	
Average ECL rate %	平均預期信貸虧損率%	1.31%	3.52%	—	
Gross carrying amount (HK\$'000)	賬面總額(千港元)	80,458	2,865	—	83,323
Expected credit losses (HK\$'000)	預期信貸虧損(千港元)	1,053	101	—	1,154
Retention receivables	應收保留金	Loss rate — current portion	Loss rate — Non-current portion	Total	
		虧損率 — 即期部分	虧損率 — 非即期部分	總計	
Average ECL rate%	平均預期信貸虧損率%	1.31%	1.81%		
Gross carrying amount (HK\$'000)	賬面總值(千港元)	34,103	20,499	54,602	
Expected credit losses (HK\$'000)	預期信貸虧損(千港元)	446	371	817	

22. 貿易應收款項及應收保留金(續)

就貿易應收款項及應收保留金而言，本集團運用簡化的方法計量預期信貸虧損，亦即於各報告日期依據全期預期信貸虧損確認虧損備抵。本集團採用信貸評級類近的對手方所使用的違約概率，並利用金融市場分析予以調整，以反映當前狀況及對未來經濟狀況的預測。計算方法反映概率加權結果、貨幣時間價值及於報告日期就過往事件、當前狀況及對未來經濟狀況的預測可取得的合理及有證據支持資料。

本集團依據應收款項的共有信貸風險特性將其分組，藉以估計預期信貸虧損，並就收回款項的可能性進行集體評估，當中計及服務類別、客戶類別及其地理位置。預期信貸虧損率應用於應收款項各自的賬面總額。

下文載列有關本集團貿易應收款項信貸風險的資料：

於2021年3月31日

(i) 建築範疇



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

22. TRADE AND RETENTION RECEIVABLES
(continued)

As at 31 March 2021 (continued)

(ii) Environmental sector

Trade receivables By invoice date	貿易應收款項 按發票日期	Within	91 days to	Over	Total 總計
		90 days 90天內	365 days 91至365天	365 days 超過365天	
Average ECL %	平均預期信貸虧損%	1.66%	6.60%	64.57%	
Gross carrying amount (HK\$'000)	賬面總額(千港元)	5,900	154	276	6,330
Expected credit losses (HK\$'000)	預期信貸虧損(千港元)	98	10	178	286

As at 31 March 2020

(i) Construction sector

Trade receivables By invoice date	貿易應收款項 按發票日期	Within	91 days to	Over	Total 總計
		90 days 90天內	365 days 91至365天	365 days 超過365天	
Average ECL rate %	平均預期信貸虧損率%	1.63%	8.90%	100%	
Gross carrying amount (HK\$'000)	賬面總額(千港元)	72,726	26,497	8,096	107,319
Expected credit losses (HK\$'000)	預期信貸虧損(千港元)	1,185	2,358	8,096	11,639

(ii) Environmental sector

Trade receivables By invoice date	貿易應收款項 按發票日期	Within	91 days to	Over	Total 總計
		90 days 90天內	365 days 91至365天	365 days 超過365天	
Average ECL %	平均預期信貸虧損%	3.33%	7.16%	66.50%	
Gross carrying amount (HK\$'000)	賬面總額(千港元)	11,883	10,078	18,253	40,214
Expected credit losses (HK\$'000)	預期信貸虧損(千港元)	396	722	12,137	13,255

22. 貿易應收款項及應收保留
金(續)

於2021年3月31日(續)

(ii) 環境範疇

於2020年3月31日

(i) 建築範疇

(ii) 環境範疇

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For the year ended 31 March 2021 截至2021年3月31日止年度

22. TRADE AND RETENTION RECEIVABLES
(continued)

As at 31 March 2020 (continued)

(iii) Industrial fluid sector

Trade receivables	貿易應收款項	Within 90 days	91 days to 365 days	Over 365 days	Total
By invoice date	按發票日期	90天內	91至365天	超過365天	總計
Average ECL %	平均預期信貸虧損%	1%	2.43%	5.56%	
Gross carrying amount (HK\$'000)	賬面總額(千港元)	17,264	2,014	366	19,644
Expected credit losses (HK\$'000)	預期信貸虧損(千港元)	173	49	20	242

22. 貿易應收款項及應收保留金(續)

於2020年3月31日(續)

(iii) 工業流體範疇

23. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES**23. 預付款項、按金及其他應收款項**

	Note	2021 HK\$'000 千港元	2020 HK\$'000 千港元
	附註		
Prepayments		35,650	36,507
Deposits and other receivables		103,787	108,790
Impairment	(a)	—	(7,528)
		139,437	137,769
Current portion included in prepayments, deposits and other receivables		77,369	(95,462)
Non-current portion		62,068	42,307



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23. PREPAYMENTS, DEPOSITS AND OTHER RECEIVABLES (continued)

(a) The movements in provision for impairment of other receivables are as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At beginning of year	於年初	7,528	15,929
(Reversal of)/provision on impairment loss	(撥回)/計提 減值虧損	(7,535)	7,528
Written off upon disposal	出售時撇銷	—	(15,854)
Exchange realignment	匯兌調整	7	(75)
At end of year	於年末	—	7,528

The individually impaired deposits and other receivables relate to debtors that were in default in interest and/or principal payments and only a portion of the receivables is expected to be recovered.

23. 預付款項、按金及其他應收款項 (續)

(a) 其他應收款項減值撥備的變動如下：

已出現個別減值的按金及其他應收款項與多名拖欠利息及／或本金付款的債務人有關，預期僅可收回部分應收款項。

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24. LOAN RECEIVABLES

24. 應收貸款

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Loan receivables	應收貸款	11,367	13,087
Impairment	減值	(11,004)	(10,179)
		363	2,908

Loan receivables is non-interest bearing, as at 31 March 2021 (2020: 0.83% per month). Loan receivables are either repayable on demand or within twelve months from the end of the reporting period.

As at 31 March 2021 and 2020, the management of the Group believed that the credit risk of certain loan receivables has significantly increased and full recovery was not expected.

Included in the Group's loan receivables as at 31 March 2021 and 31 March 2020 are loans to a company (the "Tianjin Company") which was principally engaged in the sludge treatment business in Tianjin, the PRC, with an aggregate outstanding loan principal RMB9,607,000 and RMB11,957,000 respectively.

The Tianjin Company was in default in interest and/or loan principal payments. During the year ended 31 March 2018, the Group received from the Tianjin Company an aggregate amount of RMB2,650,000 and RMB1,225,000 for the repayment of part of the loan receivables and the related interest, respectively. The Group initiated litigation claims against the Tianjin Company in relation to the default of the loan receivables and the related interest.

於2021年3月31日，應收貸款免息(2020年：每月0.83厘)。應收貸款須按要求或於報告期末後12個月內償還。

於2021年及2020年3月31日，本集團管理層相信，若干應收貸款的信貨風險顯著增加，預期無法全數收回。

於2021年3月31日及2020年3月31日，本集團的應收貸款包括授予一間公司(「天津公司」)的貸款。天津公司主要在中國天津市從事污泥處理業務。未償還貸款本金總額分別為人民幣9,607,000元及人民幣11,957,000元。

天津公司拖欠利息及／或貸款本金付款。於截至2018年3月31日止年度，本集團向天津公司收取合共人民幣2,650,000元及人民幣1,225,000元分別作為應收貸款及相關利息的部分還款。本集團已就拖欠應收貸款及相關利息向天津公司提出訴訟申索。



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24. LOAN RECEIVABLES (continued)

On 16 May 2018, the Group obtained a court order from the Binhai New Area People's Court of Tianjin Municipality (the "Tianjin Court") to freeze and deduct the remaining balance of the loan receivables from the bank accounts of the Tianjin Company. However, there was no available balance in the bank accounts of the Tianjin Company. On 30 May 2018, the Group also obtained from the Tianjin Court a dormant seizure order on the land and building of the Tianjin Company but they were subject to legal charges initiated by other parties.

As at 31 March 2018, a full impairment of RMB11,975,000 (equivalent to approximately HK\$14,090,000) was recognised for the aggregate outstanding loan and interest receivables from the Tianjin Company, assuming that no amount could be recovered from the litigations and the valuation of the 20% equity interest in the Tianjin Company held as security for the loans was nil.

Movements in provision for impairment of loan receivables are as follows:

24. 應收貸款(續)

於2018年5月16日，本集團取得天津市濱海新區人民法院（「天津法院」）的法院命令，凍結天津公司的銀行賬戶並從中扣除應收貸款的餘下結餘。然而，天津公司的銀行賬戶中並無可用結餘。於2018年5月30日，本集團亦就天津公司的土地及樓宇取得天津法院的結業充公命令，惟該等土地及樓宇均受其他人士提出的法律押記規限。

於2018年3月31日，本集團假設訴訟無法收回任何金額，且持作貸款抵押的天津公司20%股權的估值為零，並已就天津公司的未償還應收貸款及利息總額確認全數減值人民幣11,975,000元（相等於約14,090,000港元）。

應收貸款減值撥備的變動如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At beginning of year	於年初	10,179	13,960
Reversal of impairment, net	撥回減值淨額	—	(3,019)
Exchange realignment	匯兌調整	825	(762)
At end of year	於年末	11,004	10,179

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25. BALANCES WITH DIRECTORS/RELATED PARTIES

At 31 March 2021, the balances with directors and related parties are unsecured, interest-free and repayable on demand, except for the amount of HK\$212,482,000 (2020: 217,345,000) payable to related parties are repayable after 1 year.

26. CASH AND CASH EQUIVALENTS

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Cash and bank balances	現金及銀行結餘	66,686	29,817
Cash and cash equivalents	現金及現金等價物	66,686	29,817

Cash at banks earns interest at floating rates based on daily bank deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default.

25. 與董事／關聯方之間的結餘

於2021年3月31日，除應付關聯方款項212,482,000港元(2020年：217,345,000港元)須於1年後償還外，與董事及關聯方之間的結餘為無抵押、免息及須按要求償還。

26. 現金及現金等價物

存放於銀行的現金基於銀行的每日存款利率，按浮動利率賺取利息。銀行結餘存放於信譽良好且近期並無拖欠紀錄的銀行。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

27. TRADE AND RETENTION PAYABLES

27. 貿易應付款項及應付保留金

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Trade payables	貿易應付款項	103,045	138,397
Retention payables	應付保留金	15,888	36,266
		118,933	174,663
Classified as current liabilities	分類為流動負債	116,218	166,990
Non-current portion	非流動部分	2,715	7,673

The trade payables are non-interest-bearing and are normally settled on terms ranging from 30 to 180 days.

貿易應付款項為不計息，一般於介乎30至180天的期限內結清。

Retention payables held by the Group arose from the Group's construction work are settled with subcontractors within a period ranging from 1 to 2 years after the completion of the contract work by the subcontractors, as stipulated in the subcontracting contracts.

本集團所持有源自本集團建築工程的應付保留金乃按分判合約所訂明於分判商完成合約工程後1至2年內與分判商結算。

Retention payables held by the Group arose from the construction of plant operated under BOT are settled with contractors within a period ranging from 1 to 2 years after the completion of the construction work.

本集團所持有源自興建根據BOT經營的廠房的應付保留金乃於建築工程完成後1至2年內與分判商結算。

An ageing analysis of the trade payables (excluding retention payables) as at the end of the reporting period, based on the invoice date, is as follows:

於報告期末的貿易應付款項(不包括應付保留金)基於發票日期的賬齡分析如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Within 30 days	30天內	29,484	37,444
31-60 days	31至60天	28,662	27,038
61-90 days	61至90天	17,126	15,361
Over 90 days	超過90天	27,773	58,554
		103,045	138,397

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For the year ended 31 March 2021 截至2021年3月31日止年度

28. OTHER PAYABLES AND ACCRUALS

28. 其他應付款項及應計費用

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Current portion	流動部分		
Other payables (note (a))	其他應付款項(附註(a))	167,454	188,857
Accruals	應計費用	3,926	32,601
Deferred income	遞延收入	—	581
		171,380	222,039
Non-current portion	非流動部分		
Deferred income	遞延收入	—	13,998
Other payables (note (b))	其他應付款項(附註(b))	12,000	—
		12,000	13,998

Notes:

- (a) Other payables are non-interest-bearing and have an average term of 30 days, except for (i) an amount of HK\$6,088,767 (2020: HK\$6,000,000) payable to a related company which is repayable within 1 year and carrying interest rate at 6%; (ii) an amount of HK\$3,196,757 (2020: nil) payable to a related company which is repayable within 1 year and carrying interest rate at 5%; (iii) an amount of HK\$8,064,882 (2020: nil) payable to a related company which is repayable within 1 year and carrying interest rate at 6%; and (iv) during the year end 31 March 2019, the convertible bond were classified as other payables upon the Company's shares suspended trading for more than 30 business days. As at 31 March 2021, the principal and accrued interest outstanding is approximately US\$6.1 million (2020: US\$6.2 million) (equivalent to HK\$47.8 million (2020: HK\$49.0 million)).
- (b) Other payables are non-interest-bearing, unsecured and payable after 1 year.

Deferred income

Deferred income represents subsidies received from government authorities in respect of the construction of kitchen waste treatment facilities in Mainland China and is recognised in the statement of profit or loss on the straight line method over the expected useful lives of the relevant assets.

附註：

- (a) 除(i)應付一間關聯公司的款項6,088,767港元(2020年：6,000,000港元)須於1年內償還及按利率6厘計息；(ii)應付一間關聯公司的款項3,196,757港元(2020年：無)須於1年內償還及按利率5厘計息；(iii)應付一間關聯公司的款項8,064,882港元(2020年：無)須於1年內償還及按利率6厘計息；及(iv)於截至2019年3月31日止年度，隨着本公司股份停牌超過30個營業日，可換股債券已分類為其他應付款項外。於2021年3月31日，未償還本金及應計利息約為6,100,000美元(2020年：6,200,000美元)(相等於47,800,000港元(2020年：49,000,000港元))。
- (b) 其他應付款項為不計息、無抵押及須於1年後支付。

遞延收入

遞延收入指就於中國內地建造餐廚垃圾處理設施自政府機關收取的補貼，乃於相關資產的預期可使用年期內按直線法在損益表內確認。



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29. INTEREST-BEARING BANK AND OTHER BORROWINGS

29. 計息銀行及其他借貸

		2021			2020		
		Effective interest rate (%) 實際利率 (%)	Maturity 到期日	HK\$'000 千港元	Effective interest rate (%) 實際利率 (%)	Maturity 到期日	HK\$'000 千港元
Current	流動						
Portions of bank loans due for repayment within 1 year or on demand — secured (note b)	銀行貸款中於1年內到期或按 要求償還的部分 — 有抵押 (附註b)	4.75-5.6	2021-2022	9,109	4.75-5.6	2020-2021	12,367
Bank loans due for repayment within 1 year or on demand — unsecured	於1年內到期或按要求償還的 銀行貸款 — 無抵押	—	—	—	3.45-6.6	2020-2021	443
Other borrowing for repayment within 1 year or on demand — secured (note a, c)	於1年內到期或按要求償還的 其他借貸 — 有抵押 (附註a、c)	4.98-11.5	2022	81,000	4.98-11.5	2021	238,121
Other borrowing — unsecured	其他借貸 — 無抵押	3.95-5.75	2022	33,577	3.95-5.75	2021	3,102
				123,686			254,033
Non-current	非流動						
Portion of bank loan due for repayment after 1 year — secured (note b)	銀行貸款中於1年後到期 償還的部分 — 有抵押 (附註b)	—	—	—	4.75	2022	8,426
Portion of bank loan due for repayment after 1 year — unsecured	銀行貸款中於1年後到期 償還的部分 — 無抵押	—	—	—	3.45	2024	1,018
Other borrowing — secured	其他借貸 — 有抵押	—	—	—	4.98-5.88	2021-2025	125,219
				—			134,663
				123,686			388,696

Notes:

- (a) Included in the above interest-bearing bank and other borrowings of the Group as at 31 March 2021 were term loans with a carrying amount of HK\$81,000,000 (2020: HK\$110,000,000). The loan agreements contained a repayment on demand clause giving the banks the unconditional right to call the loans at any time and therefore, for the purpose of the above maturity profile, the total amount was classified as "on demand".

附註：

- (a) 於2021年3月31日，本集團上述計息銀行及其他借貸中包括賬面金額為81,000,000港元(2020年：110,000,000港元)的有期貨款。貸款協議載有按要求償還條文，賦予銀行無條件權利，隨時催收貸款，因此，就上述到期日分析而言，整筆款項分類為「按要求」。

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29. INTEREST-BEARING BANK AND OTHER BORROWINGS (continued)

Notes: (continued)

- (a) (continued)
Ignoring the effect of any repayment on demand clause and based on the maturity term on this term loan, the Group's bank and other borrowings are repayable:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Within 1 year	1年內	83,686	214,033
In the 2nd year	第2年	40,000	76,139
In the 3rd to 5th years, inclusive	第3至第5年 (包括首尾兩年)	—	98,524
		123,686	388,696

- (b) A bank loan of HK\$9,109,000 was secured by the pledge of receivables under service concession and operating concession of HK\$69,592,000 (2020: HK\$325,562,000) and HK\$80,636,000 (2020: HK\$185,223,000) respectively (note 16).

- (c) An other borrowing of HK\$81,000,000 was secured by construction plant with carrying values of approximately HK\$84,355,000 (note 14) and share capital of certain subsidiaries of the Group (2020: HK\$ 112,810,000).

In addition, certain of the Group's bank and other borrowings are guaranteed by the Company, a key management personnel of the Group, Mr. Chu Shu Cheong and Mr. Zhu Yongjun.

- (d) The Group's bank and other borrowings are denominated in the following currencies:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Hong Kong dollars	港元	114,577	110,000
RMB	人民幣	9,109	165,435
SEK	瑞典克朗	—	113,261
		123,686	388,696

29. 計息銀行及其他借貸(續)

附註：(續)

- (a) (續)
如不計及按要求償還條文的影響，按照此有期貨款的到期期限，本集團的銀行及其他借貸償還如下：

- (b) 9,109,000港元的銀行貸款以服務特許權及經營特許權安排應收款項分69,592,000港元(2020年：325,562,000港元)及80,636,000港元(2020年：185,223,000港元)的質押作抵押(附註16)。

- (c) 81,000,000港元的其他借貸以賬面值約84,355,000港元(附註14)的建築機器及本集團若干附屬公司的股本作抵押(2020年：112,810,000港元)。

此外，本集團若干銀行及其他借貸由本公司、本集團主要管理人員、朱樹昌先生及朱勇軍先生擔保。

- (d) 本集團的銀行及其他借貸以下列貨幣計值：



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30. BONDS

The bonds bear interest at 6.5% (2020: 6.5%) per annum with maturity up to 3 years, and is guaranteed by the chairman of the Board, an executive director and an indirect substantial shareholder of the Company.

The Company may, at any time before the maturity date redeem the bonds (in whole or in part) of the total principal amount of such bonds and together with payment of interests accrued up to the date of such redemption by serving at least 10 day's prior written notice to the holders of the bonds.

31. PROVISION

Pursuant to the service concession agreements entered into by the Group, the Group has contractual obligations to maintain kitchen waste treatment under its operation to a specified level of serviceability and/or to restore the facilities to a specified condition before they are handed over to the grantors at the end of the Service concession periods. These contractual obligations to maintain or restore the facilities, except for any upgrade element, are recognised and measured in accordance with HKAS 37, i.e., the best estimate of the expenditure that would be required to settle the present obligation at the end of the reporting period. The future expenditure on these maintenance and restoration costs is collectively referred to as "major overhaul". The estimation basis is reviewed on an ongoing basis, and revised where appropriate.

30. 債券

債券按年利率6.5% (2020年：6.5%) 計息，於3年內到期，由本公司董事會主席、執行董事及間接主要股東擔保。

本公司可於到期日前隨時向債券的持有人送達最少10天事先書面通知，按有關債券(全部或部分)的本金總額贖回該等債券，連帶支付截至有關贖回日期止的應計利息。

31. 撥備

根據本集團訂立的服務特許權協議，本集團有合約責任維護其經營的餐廚垃圾處理於特定的可提供服務水平，及／或於服務特許權期限結束時，在移交設施予授予人前將設施修復至指定狀態。除任何升級元素外，維護或修復設施的合約責任乃按照香港會計準則第37號確認及計量，即對於報告期末履行現時義務所須的支出的最佳估計。有關該等維護及修復成本的未來支出統稱為「大修」。本集團會持續檢討並於適當時候修訂該估計基準。

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
At 1 April	於4月1日	45,712	31,909
Transfer to asset classified as held for sale (note 38)	轉撥至分類為持作出售的資產(附註38)	(54,487)	—
Provision for the year	年內撥備	15,356	16,245
Exchange realignment	匯兌調整	4,156	(2,442)
At 31 March	於3月31日	10,737	45,712

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32. DEFERRED TAX LIABILITIES

The movements in deferred tax liabilities during the year are as follows:

32. 遞延稅項負債

年內，遞延稅項負債的變動如下：

		Depreciation allowances in excess of related depreciation 超過相關折舊的折舊	Temporary differences related to service concession revenue 特許權收入的有關服務暫時差額	Provision for major overhauls 大修撥備	Expected credit loss of financial assets 金融資產的預期信貸虧損	Losses available for offsetting against future taxable profits 可供抵銷未來應課稅溢利的虧損	Other intangible assets 其他無形資產	Others	Total
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
At 1 April 2019	於2019年4月1日	25,856	40,404	(5,819)	(7,332)	(12,004)	13,636	5,262	60,003
Deferred tax charged/(credited) to the statement of profit or loss during the year	年內自損益表扣除/(計入損益表)的遞延稅項	(4,568)	(17,016)	(4,061)	3,390	(2,521)	(1,388)	(2,311)	(28,475)
Exchange realignment	匯兌調整	(591)	1,020	(1,548)	(100)	—	(2,036)	(1,625)	(4,880)
At 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	20,697	24,408	(11,428)	(4,042)	(14,525)	10,212	1,326	26,648
Deferred tax (credited)/charged to the statement of profit or loss during the year	年內自損益表扣除/(計入損益表)的遞延稅項	(3,616)	(4,404)	(3,769)	3,174	5,223	—	—	(3,392)
Discontinued operation (note 8(b))	已終止經營業務(附註8(b))	(3,489)	—	—	105	—	(10,212)	(1,326)	(14,922)
Transferred to assets classified as held for sale (note 38)	轉撥至分類為持作出售資產(附註38)	—	(14,531)	13,622	153	—	—	—	(756)
Disposal of subsidiaries (note 39)	出售附屬公司(附註39)	16	(5,371)	—	292	—	—	—	(5,063)
Exchange realignment	匯兌調整	—	1,763	(1,109)	(85)	—	—	—	569
At 31 March 2021	於2021年3月31日	13,608	1,865	(2,684)	(403)	(9,302)	—	—	3,084



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For the year ended 31 March 2021 截至2021年3月31日止年度

32. DEFERRED TAX LIABILITIES (continued)**Deferred tax liabilities**

At 31 March 2021, the Group had tax losses arising in Hong Kong of HK\$58,627,000 (2020: HK\$87,477,000), subject to the agreement by the respective taxation authorities, that were available indefinitely for offsetting against future taxable profits of the companies in which the losses arose. The Group also had tax losses arising in Mainland China of HK\$105,364,000 (2020: HK\$109,103,000) that will expire in five years for offsetting against future taxable profits. Deferred tax assets had not been recognised in respect of the losses of HK\$105,834,000 (2020: HK\$108,549,700) due to unpredictability of future taxable profit streams.

Pursuant to the PRC Corporate Income tax Law, a 10% withholding tax is levied on dividends declared to foreign investors from the foreign investment enterprises established in Mainland China. A lower withholding tax rate may be applied if there is a tax treaty between Mainland China and the jurisdiction of the foreign investors. For the Group, the applicable rate is 5% or 10%. The Group is therefore liable for withholding taxes on dividends distributed by those subsidiaries established in Mainland China.

At 31 March 2021 and 2020, no deferred tax has been recognised for withholding taxes that would be payable on certain unremitted earnings of the Group's subsidiaries established in Mainland China. In the opinion of the directors, it is not probable that these subsidiaries will distribute such earnings in the foreseeable future.

There are no income tax consequences attaching to the payment of dividends by the Company to its shareholders.

32. 遞延稅項負債 (續)**遞延稅項負債**

於2021年3月31日，本集團於香港產生稅務虧損58,627,000港元(2020年：87,477,000港元)，可供無限期抵銷蒙受虧損的公司的未來應課稅溢利，惟有待各稅務機關協定作實。本集團亦於中國內地產生稅務虧損105,364,000港元(2020年：109,103,000港元)，可供抵銷未來應課稅溢利，將於五年內屆滿。由於難以預測未來應課稅溢利來源，故並無就105,834,000港元(2020年：108,549,700港元)的虧損確認遞延稅項資產。

根據中國企業所得稅法，於中國內地成立的外資企業向外國投資者宣派的股息須徵收10%預扣稅。倘中國內地與外國投資者所在司法權區之間訂有稅務條約，則可應用較低的預扣稅率。本集團的適用稅率為5%或10%。因此，本集團須就於中國內地成立的附屬公司分派的股息繳納預扣稅。

於2021年及2020年3月31日，本集團並無就其於中國內地成立的附屬公司的若干未匯出盈利應付的預扣稅確認遞延稅項。董事認為，該等附屬公司不大可能於可見將來分派該等盈利。

本公司向其股東派付股息並無附帶任何所得稅後果。

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33. SHARE CAPITAL
Shares33. 股本
股份

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Authorised:	法定：		
2,000,000,000 ordinary shares of HK\$0.1 each	2,000,000,000股每股 面值0.1港元的 普通股	200,000	200,000
Issued and fully paid:	已發行及繳足：		
693,590,134 (2020: 572,900,134) ordinary shares of HK\$0.1 each	693,590,134股 (2020年： 572,900,134股) 每股面值0.1港元的 普通股	69,359	57,290

A summary of movements in the Company's issued share capital is as follows:

本公司已發行股本的變動概列如下：

		Note 附註	Number of ordinary shares 普通股數目	Nominal value of ordinary shares 普通股面值 HK\$'000 千港元
At 31 March 2019, 1 April 2019 and 31 March 2020	於2019年3月31日、 2019年4月1日及 2020年3月31日		572,900,134	57,290
Debt conversion rights exercised	行使債務轉換權	43	20,000,000	2,000
Other issues of cash during the year (note)	年內其他現金發行 (附註)		100,690,000	10,069
At 31 March 2021	於2021年3月31日		693,590,134	69,359

Note:

As at 10 June 2020 and 15 June 2020, the Company issued 49,768,000 and 50,922,000 placing shares at price HK\$0.221 and HK\$0.202 per share respectively.

附註：

於2020年6月10日及2020年6月15日，本公司分別按每股0.221港元及0.202港元的價格發行49,768,000股及50,922,000股配售股份。



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For the year ended 31 March 2021 截至2021年3月31日止年度

33. SHARE CAPITAL (continued)**Share options**

Details of the Company's share option scheme and the share options issued under the scheme are included in note 34 to the financial statements.

34. SHARE OPTION SCHEME

The Company operates a share option scheme (the "Scheme") for the purpose of providing incentives and rewards to eligible participants who contribute to the success of the Group's operations. Eligible participants of the Scheme include the Company's directors, including independent non-executive directors, other employees of the Group, consultants of the Group, suppliers of goods or services to the Group, customers of the Group, the Company's shareholders, and any non-controlling shareholder in the Company's subsidiaries. The Scheme became effective on 26 August 2014 and, unless otherwise cancelled or amended, will remain in force for 10 years from that date.

The maximum number of unexercised share options currently permitted to be granted under the Scheme is an amount equivalent, upon their exercise, to 10% of the shares of the Company in issue at any time. The maximum number of shares issuable under share options to each eligible participant in the Scheme within any 12-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of share options in excess of this limit is subject to shareholders' approval in a general meeting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the closing price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

33. 股本 (續)**購股權**

本公司的購股權計劃及根據該計劃發行的購股權的詳情載於本財務報表附註34。

34. 購股權計劃

本公司營辦一項購股權計劃(「該計劃」)，旨在向對本集團成功營運作出貢獻的合資格參與者提供獎勵及回報。該計劃的合資格參與者包括本公司董事(包括獨立非執行董事)、本集團其他僱員、本集團諮詢人、為本集團提供貨品或服務的供應商、本集團客戶、本公司股東及本公司附屬公司的任何非控股股東。該計劃於2014年8月26日生效，除非被取消或修訂，否則將於由該日起計10年內有效。

現時允許根據該計劃授出的尚未行使購股權獲行使時可認購的股份數目，最多不得超過相等於本公司於任何時間的已發行股份10%的數額。該計劃的每名合資格參與者於任何12個月期間內行使購股權時可獲發行的最高股份數目，僅限於本公司於任何時間的已發行股份的1%。倘進一步授出超過該限額的購股權，則須於股東大會上取得股東批准。

向本公司董事、最高行政人員或主要股東或彼等的任何聯繫人授出購股權，須取得獨立非執行董事的事先批准。此外，倘於任何12個月期間內向本公司主要股東或獨立非執行董事或彼等的任何聯繫人授出的購股權超過本公司於任何時間的已發行股份的0.1%，或總值(基於本公司股份於授出日期的收市價計算)超過5,000,000港元，則須於股東大會上取得股東事先批准。

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For the year ended 31 March 2021 截至2021年3月31日止年度

34. SHARE OPTION SCHEME (continued)

The offer of a grant of share options may be accepted within 7 days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of the share options granted is determinable by the directors, commences after a vesting period and ends on a date which is not later than 10 years from the date of offer of the share options.

The exercise price of share options is determinable by the directors, but may not be less than the highest of (i) the closing price of the Company's shares as stated in the Stock Exchange's daily quotation sheets on the date of offer of the share options; (ii) the average of the closing prices of the Company's shares as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the date of offer; and (iii) the nominal value of the Company's shares on the date of offer.

Share options do not confer rights on the holders to dividends or to vote at shareholders' meetings.

34. 購股權計劃(續)

授出購股權的要約可於由要約日期起計7天內接納，接納時承授人須繳付合共1港元的象徵式代價。已授出購股權的行使期由董事釐定，於某一歸屬期後開始，於不遲於由購股權要約日期起計10年的日子結束。

購股權的行使價由董事釐定，但不得少於以下項目中的最高者：(i)於購股權要約日期聯交所每日報價表所報本公司股份的收市價；(ii)於緊接要約日期前五個交易日聯交所每日報價表所報本公司股份的平均收市價；及(iii)於要約日期的本公司股份面值。

購股權並無賦予持有人收取股息或於股東大會上表決的權利。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

34. SHARE OPTION SCHEME (continued)

The following share options under the Scheme were outstanding during the year:

		2021		2020	
		Weighted average exercise price	Number of options	Weighted average exercise price	Number of options
		加權平均行使價	購股權數目	加權平均行使價	購股權數目
		HK\$ per share	'000	HK\$ per share	'000
		每股港元	千份	每股港元	千份
At beginning of year	於年初	1.65	48,388	1.90	69,484
Forfeit during the year	年內沒收	1.65	(20,228)	1.65	(2,712)
Lapsed during the year	年內失效	1.65	(16,860)	2.58	(18,384)
At end of year	於年末	1.65	11,300	1.65	48,388

The exercise prices and exercise periods of the share options outstanding as at the end of the reporting period are as follows:

2021

Number of options	Exercise price*	Exercise period
購股權數目	行使價*	行使期
'000	HK\$ per share	
千份	每股港元	
11,300	1.65	5 March 2019 to 4 March 2022
		2019年3月5日至2022年3月4日
11,300		

34. 購股權計劃(續)

年內，該計劃下未行使的購股權如下：

於報告期末未行使的購股權的行使價及行使期如下：

2021年

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34. SHARE OPTION SCHEME (continued)

2020

Number of options 購股權數目 '000 千份	Exercise price* 行使價* HK\$ per share 每股港元	Exercise period 行使期
28,620	1.65	5 March 2019 to 4 March 2021 2019年3月5日至2021年3月4日
19,768	1.65	5 March 2019 to 4 March 2022 2019年3月5日至2022年3月4日
48,388		

* The exercise price of the share options is subject to adjustment in the case of rights or bonus issues, or other similar changes in the Company's share capital.

On 5 March 2019, the Company granted share options to certain Directors, employees and consultant to subscribe for a total of 51,100,000 ordinary shares of HK\$0.10 each in the share capital of the Company under the Share Option Scheme. The exercise price of each option is HK\$1.65 per share with validity period of 2 years from the respective vesting dates. 30,120,000 options will vest immediately on the 5 March 2019 and remaining 20,980,000 options will vest 1 year after such date of grant.

The fair value of the share options granted on 5 March 2019 for 2 years and 3 years exercise period were HK\$9,100,000 (HK\$0.30197) and HK\$6,990,000 (HK\$0.33320) respectively, of which the Group has not recognised any share option expense of during the year ended 31 March 2021 (2020: HK\$6,473,000).

34. 購股權計劃(續)

2020年

* 購股權的行使價或會於供股或發行紅股，或本公司股本出現其他類似變動時調整。

於2019年3月5日，本公司根據購股權計劃向若干董事、僱員及顧問授出購股權，以認購本公司股本中合共51,100,000股每股面值0.10港元的普通股。每份購股權的行使價為每股1.65港元，有效期由各自的歸屬日期起計為期2年。30,120,000份購股權將於2019年3月5日即時歸屬，其餘20,980,000份購股權將於授出日期後1年歸屬。

於2019年3月5日授出的2年及3年行使期購股權的公平值分別為9,100,000港元(0.30197港元)及6,990,000港元(0.33320港元)，本集團並無於截至2021年3月31日止年度確認任何購股權開支(2020年：6,473,000港元)。



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For the year ended 31 March 2021 截至2021年3月31日止年度

34. SHARE OPTION SCHEME (continued)

The fair value of services received in return for share options granted is measured with reference to the fair value of share options granted. The estimate of the fair values of the share options is measured based on binomial lattice option pricing model. Lives of the options are incorporated into the model.

34. 購股權計劃(續)

以所授出購股權換取的所得服務的公平值乃參考所授出購股權的公平值計量。購股權的估計公平值乃根據二項式樹狀期權定價模型計量。購股權的年期已納入該模型。

		Options granted on 5 March 2019 (vest immediately) 於2019年3月5日授出 的購股權(即時歸屬)	Options granted on 5 March 2019 (vest 1 year after grant date) 於2019年3月5日授出 的購股權(授出 日期後1年歸屬)
Grant date share price	授出當日的股價	HK\$1.61 1.61港元	HK\$1.61 1.61港元
Exercise price	行使價	HK\$1.65 1.65港元	HK\$1.65 1.65港元
Expected life	預計年期	2 years 2年	3 years 3年
Expected volatility	預期波幅	35.47%	30.83%
Expected dividend yield (%)	預期股息率(%)	0%	0%
Risk-free interest rate (%)	無風險利率(%)	1.536%	1.580%

The expected volatility was based on the historical volatility (by reference to the weighted average remaining life of the share options), adjusted for any expected changes to future volatility by reference to publicly available information. Expected dividends were based on historical dividends. Changes in the subjective input assumptions could materially affect the fair value estimate.

預期波幅以歷史波幅(經參照購股權加權平均剩餘年期)為基礎,並根據公開可得資料就未來波幅的任何預期變動作出調整。預期股息以過往股息為基礎。主觀輸入假設的變動可對公平值估計產生重大影響。

The Group has not recognised any expenses in respect of the equity-settled share-based payment transactions in 2021 (2020: HK\$6,473,000).

本集團於2021年並無就以權益結算以股份為基礎付款的交易確認任何開支(2020年: 6,473,000港元)。

The expected life of the options is not necessarily indicative of the exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may also not necessarily be the actual outcome.

預計購股權年期不一定意味着可能出現的行使模式。預期波幅反映歷史波幅可表示日後走勢的假設,亦未必代表實際結果。

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34. SHARE OPTION SCHEME (continued)

No other feature of the options granted was incorporated into the measurement of fair value.

35. RESERVES

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity on pages 105 to 106 of the financial statements.

(a) Merger reserve

The merger reserve represents the share capital of New Concepts Foundation Limited acquired by the Company pursuant to a group reorganisation in August 2014.

(b) Share option reserve

The share option reserve comprises the fair value of share options granted which are yet to be exercised, as further explained in the accounting policy for share-based payments in note 4(p) to the financial statements. The amount will either be transferred to the share premium account when the related options are exercised, or be transferred to accumulated loss should the related options expire or be forfeited.

(c) Exchange fluctuation reserve

Exchange fluctuation reserve comprises all foreign currency exchange differences arising from the translation of the financial statements of foreign operations.

(d) Convertible option reserve

Convertible option reserve represents amount of proceeds on issue of convertible loan notes relating to the equity component (i.e. option to convert the debt into share capital).

34. 購股權計劃(續)

計量公平值時並無考慮已授出購股權的其他特質。

35. 儲備

本集團本年度及過往年度的儲備金額及有關變動於本財務報表第105至106頁的綜合權益變動表呈列。

(a) 合併儲備

合併儲備指本公司於2014年8月根據集團重組收購的創業地基有限公司股本。

(b) 購股權儲備

購股權儲備包括按照本財務報表附註4(p)內就以股份為基礎支付的款項採用的會計政策進一步所述，已授出的未行使購股權的公平值。該款項將於相關購股權獲行使時轉撥至股份溢價賬或於相關購股權期滿或被沒收時轉撥至累計虧損。

(c) 匯兌波動儲備

匯兌波動儲備包括換算外國業務財務報表所產生的所有外幣匯兌差額。

(d) 可轉換購股權儲備

可轉換購股權儲備指發行與股權部分(即將債務轉換為股本的購股權)有關的可轉換貸款票據的所得款項金額。



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36. LEASES**Nature of leasing activities (in the capacity as lessee)**

The Group leases a number of buildings in the jurisdictions from which it operates. In those jurisdictions the periodic rent of property leases is fixed over the lease term. As at 31 March 2021, the rent for the office premises are fixed with lease term ranging from 3 years.

Leases liabilities

Future lease payments are due as follows:

36. 租賃**租賃活動(作為承租人)的性質**

本集團於營運所在司法權區租用若干樓宇。於該等司法權區，物業租賃於租期內的定期租金固定。於2021年3月31日，辦公室物業的租金於3年的租期內固定。

租賃負債

未來租賃付款的到期情況如下：

		Minimum lease payments 最低租賃 付款 31 March 2021 2021年 3月31日 HK\$'000 千港元	Interest 利息 31 March 2021 2021年 3月31日 HK\$'000 千港元	Present value 現值 31 March 2021 2021年 3月31日 HK\$'000 千港元
31 March 2021	2021年3月31日			
Not later than 1 year	不遲於1年	1,786	24	1,762

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

36. LEASES (continued)

Leases liabilities (continued)

36. 租賃(續)

租賃負債(續)

		Minimum lease payments 最低租賃 付款	Interest 利息	Present value 現值
31 March 2020	2020年3月31日	31 March 2020 2020年 3月31日 HK\$'000 千港元	31 March 2020 2020年 3月31日 HK\$'000 千港元	31 March 2020 2020年 3月31日 HK\$'000 千港元
Not later than 1 year	不遲於1年	6,369	709	5,660
Later than 1 year and not later than 2 year	遲於1年而不遲於2年	3,823	337	3,486
Later than 2 years and not later than 5 years	遲於2年而不遲於5年	2,361	260	2,101
		12,553	1,306	11,247

The present value of future lease payments are analysed as:

未來租賃付款的現值分析如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Current liabilities	流動負債	1,762	5,660
Non-current liabilities	非流動負債	—	5,587
		1,762	11,247

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Short term lease expense	短期租賃開支	5,787	5,798
Low value lease expense	低價值租賃開支	18	27



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

37. PARTLY-OWNED SUBSIDIARIES WITH MATERIAL NON-CONTROLLING INTERESTS

Details of the Group's subsidiaries that have material non-controlling interests are set out below:

		2021	2020
Percentage of equity interest held by non-controlling interests: Hefei Feifan	非控股權益所持股權百分比： 合肥非凡	40%	40%

The following tables illustrate the summarised financial information of the above subsidiaries since the acquisition.

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Loss for the year allocated to non-controlling interests: Hefei Feifan	分配至非控股權益的 年內虧損： 合肥非凡	(7,828)	(23,142)
Accumulated balances of non-controlling interests at the reporting date: Hefei Feifan	非控股權益於報告日期 的累計結餘： 合肥非凡	29,801	35,206

37. 擁有重大非控股權益的非全資附屬公司

本集團擁有重大非控股權益的附屬公司的詳情如下：

下表列示上述附屬公司自收購以來的財務資料概要：

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

37. PARTLY-OWNED SUBSIDIARIES WITH MATERIAL NON-CONTROLLING INTERESTS (continued)

37. 擁有重大非控股權益的非全資附屬公司(續)

		Hefei Feifan 合肥非凡	
		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Revenue	收入	21,486	7,526
Total expenses, net	總開支淨額	(40,091)	(65,382)
Loss for the year	年內虧損	(18,605)	(57,856)
Total comprehensive income for the year	年內全面收益總額	(12,016)	(65,508)
Current assets	流動資產	50,223	51,431
Non-current assets	非流動資產	141,820	130,476
Current liabilities	流動負債	(111,894)	(82,707)
Non-current liabilities	非流動負債	(4,150)	(11,185)
Net cash flows used in operating activities	經營活動所用的現金 流量淨額	(2,302)	(6,054)
Net cash flows from investing activities	投資活動產生的現金 流量淨額	—	175
Net cash flows from financing activities	融資活動產生的現金 流量淨額	3,773	4,178
Net increase/(decrease) in cash and cash equivalent	現金及現金等價物 增加/(減少)淨額	1,471	(1,701)



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

38. ASSETS/LIABILITIES OF A DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE

In February 2021, the Group entered into a disposal agreement to dispose the entire equity interests in Taiyuan Plant at a consideration of RMB120,000,000 (approximately HK\$141,982,000). Such disposal was yet to complete, and Taiyuan Plant has been classified as a disposal group held for sale and presented separately in the consolidated statement of financial position as at 31 March 2021.

The major classes of assets and liabilities comprising the operations classified as held for sale, as at 31 March 2021, were as follows:

38. 分類為持作出售的出售組別資產／負債

於2021年2月，本集團訂立一份出售協議，以人民幣120,000,000元（約141,982,000港元）的代價出售太原項目的全部股權。有關出售事項尚未完成，太原項目已分類為持作出售的出售組別，並於2021年3月31日的綜合財務狀況表中單獨列示。

於2021年3月31日，組成分類為持作出售業務的主要資產及負債類別如下：

		Notes 附註	HK\$'000 千港元
Property, plant and equipment	物業、機器及設備	14	1,003
Operating concessions	特許經營權	16(a)	115,322
Goodwill	商譽	15	22,334
Trade receivables	貿易應收款項		12,680
Receivables under service concession arrangements	服務特許權安排應收款項		284,252
Inventories	存貨		1,209
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項		18,070
Cash and cash equivalents	現金及現金等價物		2,590
Total assets classified as held for sale	分類為持作出售的總資產		457,460
Trade payables	貿易應付款項		(16,246)
Other payables and accruals	其他應付款項及應計費用		(47,734)
Interest-bearing borrowings and other borrowings	計息借貸及其他借貸		(134,327)
Provision	撥備	31	(54,487)
Deferred tax liabilities	遞延稅項負債	32	(756)
Total liabilities associated with assets classified as held for sale	與分類為持作出售的資產有關的負債總額		(253,550)
Net assets of a disposal group	出售組別的資產淨值		203,910

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

38. ASSETS/LIABILITIES OF A DISPOSAL GROUP CLASSIFIED AS HELD FOR SALE
(continued)

The carrying amount of the net assets of the disposal group before impairment is HK\$143,110,000. In accordance with HKFRS 5, assets and liabilities of the disposal group have been written down to their fair value less costs to sell of approximately HK\$141,982,000. This is a non-recurring fair value measurement.

An impairment loss of approximately HK\$1,128,000 has been recognised in other expenses from continuing operations on the measurement of the disposal group to fair value less costs to sell. Impairment losses have been allocated to the goodwill of the disposal group. The carrying amount of the disposal group after impairment, excluding the amount due to the Group for approximately HK\$61,928,000, is approximately HK\$203,910,000.

The division does not constitute a discontinued operation as it does not represent a major line of business or geographical area of operation.

For the year ended 31 March 2021, the fair value less costs to sell of the disposal group was estimated using observed prices for recent sales of similar businesses and is classified within level 2 of the fair value hierarchy.

There are no cumulative income or expense included in other comprehensive income relating to the disposal group.

38. 分類為持作出售的出售組別資產／負債(續)

出售組別的資產淨值減值前的賬面值為143,110,000港元。根據香港財務報告準則第5號，出售組別的資產及負債已撇減至其公平值減銷售成本約141,982,000港元。此乃非經常性公平值計量。

於計量出售組別為公平值減出售成本時，約1,128,000港元的減值虧損已於來自持續經營業務的其他開支中確認。減值虧損已分配至出售組別的商譽。出售組別減值後的賬面值(不計及應付本集團款項約61,928,000港元)約為203,910,000港元。

由於該分部並非主要的業務線或經營所在地，故並不構成已終止經營業務。

截至2021年3月31日止年度，出售組別的公平值減銷售成本乃使用相若業務近期銷售的觀察價格估算，並分類為公平值架構第二層。

概無有關出售組別的累計收入或開支計入其他全面收益。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

39. DISPOSAL OF SUBSIDIARIES

In May 2020, the Group entered into a settlement agreement, pursuant to which the parties to the settlement agreement agreed to resolve the dispute over the outstanding consideration payable by the Group of RMB7,987,500 and the compensation in relation to the profit guarantee of Clear Industry EPC Group by, among others, the Group returning the shares of Clear Industry to the vendor, while the vendor paying the Group the cash refund of RMB36,000,000 (approximately HK\$39,933,000), and the cash proceeds from the disposal of consideration shares previously issued by the Company (“Consideration Shares”) of approximately HK\$3,797,000. Such transaction was accounted as disposal of subsidiaries for approximately HK\$43,730,000 and completed in July 2020 and resulted in a gain of approximately HK\$41,613,000.

In August 2020, the Group also entered into an agreement with an independent third party pursuant to which the Group disposed of the entire issued share capital of New Expansion Global Limited (“NEGL”) for HK\$24,000,000, NEGL is principally engaged in the business of civil engineering works and building works. Such disposal resulted in a gain of approximately HK\$2,675,000.

In September 2020, the Group entered into an agreement with the non-controlling interest of Loudi Fangsheng Environmental Technology Co. Ltd.* (婁底市方盛環保科技有限公司) (“Loudi Plant”) pursuant to which the Group agreed to acquire the remaining 20% equity interests in Loudi Plant at the consideration of RMB6,110,600 (approximately HK\$6,954,000). Such acquisition of 20% equity interests was for the purpose to facilitate possible disposal of the entire interests in Loudi Plant.

On 5 October 2020, the Group entered into a disposal agreement, pursuant to which the Group disposes 100% equity interest in the Loudi Plant at the consideration of RMB30,000,000 (approximately HK\$34,140,000). Such disposal resulted in a loss of approximately HK\$16,416,000.

39. 出售附屬公司

於2020年5月，本集團訂立一份和解協議，據此，和解協議的訂約各方已同意解決涉及本集團應付的未償還代價人民幣7,987,500元及有關愷利爾EPC集團溢利保證的補償的糾紛，方法為（其中包括）本集團向賣方退還愷利爾股份，而賣方向本集團支付現金退款人民幣36,000,000元（約39,933,000港元）及出售本公司早前已發行的代價股份（「代價股份」）的現金所得款項約3,797,000港元。有關交易入賬為出售附屬公司約43,730,000港元，已於2020年7月完成，並錄得收益約41,613,000港元。

於2020年8月，本集團與一名獨立第三方訂立一份協議，據此，本集團以24,000,000港元出售新展環球有限公司（「新展環球」）全部已發行股本。新展環球主要從事土木工程及屋宇工程業務。有關出售事項錄得收益約2,675,000港元。

於2020年9月，本集團與婁底市方盛環保科技有限公司（「婁底項目」）的非控股權益訂立一份協議，據此，本集團同意以人民幣6,110,600元（約6,954,000港元）的代價收購婁底項目餘下20%股本權益。相關收購20%股權之目的為方便出售婁底項目全部權益。

於2020年10月5日，本集團訂立出售協議，據此，本集團出售婁底項目的100%股權，代價為人民幣30,000,000元（約34,140,000港元）。有關出售事項錄得虧損約16,416,000港元。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

39. DISPOSAL OF SUBSIDIARIES (continued)

The net assets of Clear Industry EPC Group, NEGL and Loudi Plant at the date of disposal were as follows:

39. 出售附屬公司(續)

愷利爾EPC集團、新展環球及婁底項目於出售日期的資產淨值如下：

		Notes 附註	Clear Industry EPC Group Clear Industry 愷利爾EPC集團 HK\$'000 千港元	NEGL 新展環球 HK\$'000 千港元	Loudi Plant 婁底項目 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Property, plant and equipment	物業、機器及設備	14	77	—	263	340
Operating concessions	經營特許權	16	—	—	41,728	41,728
Receivable under service concession arrangement	服務特許權安排應收款		—	—	23,580	23,580
Inventories	存貨		430	—	3	433
Trade and other receivables	貿易及其他應收款項		19,786	7,091	3,617	30,494
Cash and cash equivalents	現金及現金等價物		2,869	912	30	3,811
Net inter-group balances	集團間結餘淨額		3,007	20,388	(7,255)	16,140
Trade and other payables	貿易及其他應付款項		(22,303)	(7,090)	(6,039)	(35,432)
Deferred tax assets/(liabilities)	遞延稅項資產/(負債)	32	284	24	(5,371)	(5,063)
Net assets disposal of Non-controlling interests	所出售資產淨值 非控股權益		4,150	21,325	50,556	76,031
Gain/(loss) on disposal of subsidiaries	出售附屬公司的收益/ (虧損)	7	(2,033)	—	—	(2,033)
			41,613	2,675	(16,416)	27,872
Total consideration	總代價		43,730	24,000	34,140	101,870
Satisfied by:	支付方式：					
Cash	現金		5,548	—	22,761	28,309
Other receivables	其他應收款項		34,385	—	11,379	45,764
Cash proceeds from the consideration shares	代價股份的現金所得款項		3,797	—	—	3,797
Settlement of other loan	結付其他貸款		—	24,000	—	24,000
Total	總額		43,730	24,000	34,140	101,870
Net cash inflow arising on disposal:	出售產生的現金流入淨額：					
Cash consideration	現金代價		5,548	—	22,761	28,309
Cash and bank balances disposed of	所出售現金及銀行結餘		(2,869)	(912)	(30)	(3,811)
			2,679	(912)	22,731	24,498



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

40. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

Changes in liabilities arising from financing activities

40. 綜合現金流量表附註

融資活動產生的負債變動

		Due to directors 應付董事 款項 HK\$'000 千港元	Due to related parties 應付關聯方 款項 HK\$'000 千港元	Bank and other loans 銀行及 其他貸款 HK\$'000 千港元	Lease liabilities 租賃負債 HK\$'000 千港元	Bond 債券 HK\$'000 千港元	Convertible bond 可換股債券 HK\$'000 千港元
At 1 April 2020	於2020年4月1日	9,296	217,345	388,696	11,247	25,500	—
Changes from financing cash flows:	融資現金流量變動：						
Proceeds from issue of convertible bonds	發行可換股債券所得款項	—	—	—	—	—	4,000
New bank and other borrowings	新增銀行及其他借貸	—	—	33,575	—	—	—
Repayment of bank and other borrowings	償還銀行及其他借貸	—	—	(39,401)	—	—	—
Capital element of lease liabilities payments	租賃負債付款的資本部分	—	—	—	(4,081)	—	—
Interest element of lease liabilities payments	租賃負債付款的利息部分	—	—	—	(224)	—	—
Interest paid	已付利息	—	(6,431)	(22,152)	—	(1,654)	—
Decrease in amount due to related parties	應付關聯方款項減少	—	(4,863)	—	—	—	—
Decrease in amount due to directors	應付董事款項減少	(9,120)	—	—	—	—	—
Total change from financing cash flow	融資現金流量變動總額	(9,120)	(11,294)	(27,918)	(4,305)	(1,654)	4,000
Other change:	其他變動：						
Finance cost	財務成本	—	6,431	22,152	224	1,654	—
Foreign exchange movement	外匯變動	(176)	—	12,403	—	—	—
Deposit paid	已付按金	—	—	—	(464)	—	—
Discontinued operation	已終止經營業務	—	—	(113,260)	(4,940)	—	—
Transfer to assets classified as held for sales	轉撥至分類為持作出售資產	—	—	(134,327)	—	—	—
Exercise of debt conversion rights	行使債務轉換權	—	—	—	—	—	(4,000)
Proceed from disposal of a subsidiary	出售一間附屬公司所得款項	—	—	(24,000)	—	—	—
At 31 March 2021	於2021年3月31日	—	212,482	123,686	1,762	25,500	—

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

40. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

Changes in liabilities arising from financing activities (continued)

40. 綜合現金流量表附註(續)

融資活動產生的負債變動(續)

		Due to directors 應付董事款項 HK\$'000 千港元	Due to related parties 應付關聯方款項 HK\$'000 千港元	Bank and other loans 銀行及其他貸款 HK\$'000 千港元	Finance lease payable 應付融資租賃款項 HK\$'000 千港元	Lease liabilities 租賃負債 HK\$'000 千港元	Bonds 債券 HK\$'000 千港元
At 1 April 2019	於2019年4月1日	4,640	384,643	347,224	6,193	—	25,500
Changes from financing cash flows:	融資現金流量變動:						
New bank and other borrowings	新增銀行及其他借貸	—	—	135,472	—	—	—
Repayment of bank and other borrowings	償還銀行及其他借貸	—	—	(81,380)	—	—	—
Capital element of lease liabilities payments	租賃負債付款的資本部分	—	—	—	—	(8,809)	—
Interest element of lease liabilities payments	租賃負債付款的利息部分	—	—	—	—	(1,038)	—
Interest paid	已付利息	—	(7,702)	(28,436)	—	—	(1,661)
Decrease in amount due to related parties	應付關聯方款項減少	—	(167,298)	—	—	—	—
Increase in amount due to directors	應付董事款項增加	4,656	—	—	—	—	—
Total change from financing cash flow	融資現金流量變動總額	4,656	(175,000)	25,656	—	(9,847)	(1,661)
Other change:	其他變動:						
Initial application of HKFRS 16	初始應用香港財務報告準則第16號	—	—	—	(6,193)	19,511	—
Finance cost	財務成本	—	7,702	28,436	—	1,038	1,661
Foreign exchange movement	外匯變動	—	—	(12,620)	—	545	—
At 31 March 2020	於2020年3月31日	9,296	217,345	388,696	—	11,247	25,500

41. CONTINGENT LIABILITIES

At the end of the reporting period, contingent liabilities not provided for in the financial statements were as follows:

41. 或然負債

於報告期末，並無於本財務報表內計提撥備的或然負債如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Indemnities given to financial institutions for performance bonds issued in relation to construction contracts undertaken by the Group	就本集團承接的建築合約發出履約保函向財務機構提供的彌償保證	35,361	68,373

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

42. FINANCIAL GUARANTEE CONTRACT

The Group acted as a guarantor for an external borrowings made by an independent third party amounting up to RMB153,986,000, details of which are set out in the Company's announcement dated 14 July 2017.

The directors of the Group are of the opinion that such guarantee will not result in any outflow of resources of, nor will any loss be incurred by, the Group.

Management of the Group estimated the fair value of the financial guarantee contracts as immaterial, financial guarantee contract was not recognised as financial liabilities as at 31 March 2021 and 31 March 2020.

43. CONVERTIBLE BOND

The Company issued 6% convertible bonds with a principal amount of HK\$4,000,000 in December 2020. The convertible bonds are denominated in Hong Kong dollars. The bonds mature by three years from the issue date at their principal amount or can be converted into ordinary shares of the Company at the holder's option at the fixed rate of HK\$0.20 per share on the outstanding principal.

The fair values of the liability component and the equity conversion component were determined at the issuance of the convertible loan note. The fair value of the liability component, included in non-current financial liabilities, was calculated using a market interest rate for an equivalent non-convertible bonds. The residual amount, representing the value of the equity conversion component, is included in shareholders' equity.

42. 財務擔保合約

本集團擔任一名獨立第三方作出的一筆外部借貸最多人民幣153,986,000元的擔保人，詳情載於本公司日期為2017年7月14日的公佈。

本集團董事認為，該擔保不會導致本集團流出資源或產生任何虧損。

於2021年3月31日及2020年3月31日，本集團管理層估計財務擔保合約的公平值並不重大，故並無確認財務擔保合約為金融負債。

43. 可換股債券

本公司於2020年12月發行本金額為4,000,000港元的6%可轉換債券。可轉換債券以港元計價。債券從發行日期起三年內按其本金額到期，或可由持有人選擇按未償還本金額的固定利率每股0.20港元轉換為本公司普通股。

負債部分及股權轉換部分的公平值於發行可轉換貸款票據時確定。負債部分的公平值計入非流動金融負債，乃使用同等的不可轉換債券的市場利率計算。以股權轉換部分價值列示的剩額計入股東權益。

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For the year ended 31 March 2021 截至2021年3月31日止年度

43. CONVERTIBLE BOND (continued)

The convertible loan note recognised in the statement of financial position is calculated as follows:

43. 可換股債券(續)

於財務狀況表確認的可轉換貸款票據計算方法如下：

		Group and Company 集團及公司 2021 HK\$'000 千港元
Equity component of convertible bonds issued in December 2020	於2020年12月發行的可換股債券的權益部分	822
Debt conversion rights exercised (note 33)	行使債務轉換權(附註33)	(822)
Equity component of convertible bonds issued at 31 March 2021	於2021年3月31日發行的可換股債券的權益部分	—
Liability component on initial recognition in December 2020	於2020年12月初步確認的負債部分	3,178
Interest expense (note 9)	利息開支(附註9)	189
Interest paid	已付利息	—
Debt conversion rights exercised	行使債務轉換權	(3,367)
Liability component at 31 March	於3月31日的債務部分	—

Interest expense on the convertible bonds is calculated using the effective interest method by applying the effective interest rate of 15% to the liability component.

可換股債券的利息開支採用實際利率法計算，並對負債部分採用15%的實際利率。

44. COMMITMENTS

The Group had the following capital commitments at the end of the reporting period:

44. 承擔

本集團於報告期末有以下資本承擔：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
New service concession arrangements on BOT basis	以BOT方式訂立的新服務特許權安排	—	45,261
		—	45,261



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For the year ended 31 March 2021 截至2021年3月31日止年度

45. RELATED PARTY TRANSACTIONS

- (a) In addition to the balances and transactions detailed elsewhere in these financial statements, the Group had the following material transactions with related parties during the year:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Related companies*:	關聯公司*：		
Short-term lease expenses	短期租賃開支	3,084	3,805
Interest expenses	利息開支	6,431	7,702

* The related companies are controlled by Mr. Chu Shu Cheong, a key management personnel of the Company.

The above transactions were entered into based on terms mutually agreed between the relevant parties.

(b) **Compensation of key management personnel of the Group**

Remuneration of key management personnel of the Group, including directors' remuneration as disclosed in note 10 to the financial statements, is as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Short term employee benefits	短期僱員福利	7,556	8,594
Post-employment benefits	離職後福利	81	90
Equity-settled share option expense	以權益結算的購股權開支	—	1,425
Total compensation paid to key management personnel	已付主要管理人員補償總額	7,637	10,109

45. 關聯方交易

- (a) 除本財務報表其他部分詳述的結餘及交易外，本集團於年內與關聯方進行以下重大交易：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Related companies*:	關聯公司*：		
Short-term lease expenses	短期租賃開支	3,084	3,805
Interest expenses	利息開支	6,431	7,702

* 該等關聯公司由本公司主要管理人員朱樹昌先生控制。

上述交易乃按相關訂約方相互協定的條款進行。

(b) **本集團主要管理人員的補償**

本集團主要管理人員的薪酬(包括財務報表附註10披露的董事薪酬)如下：

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For the year ended 31 March 2021 截至2021年3月31日止年度

46. FINANCIAL INSTRUMENTS BY CATEGORY

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

2021

Financial assets

		Financial assets at amortised cost 按攤銷成本計量的 金融資產 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Trade and retention receivables	貿易應收款項及 應收保留金	141,998	141,998
Receivables under service concession arrangements	服務特許權安排 應收款項	69,592	69,592
Financial assets included in deposits and other receivables	計入按金及 其他應收款項的 金融資產	103,787	103,787
Loan receivables	應收貸款	363	363
Cash and cash equivalents	現金及現金等價物	66,686	66,686
		382,426	382,426

46. 按類別劃分的金融工具

於報告期末，各類金融工具的賬面金額如下：

2021年

金融資產

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

46. FINANCIAL INSTRUMENTS BY CATEGORY

(continued)

Financial liabilities

46. 按類別劃分的金融工具

(續)

金融負債

		Financial liabilities at amortised cost 按攤銷成本計量的金融負債 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Trade and retention payables	貿易應付款項及應付保留金	118,933	118,933
Financial liabilities included in other payables and accruals	計入其他應付款項及應計費用的金融負債	179,454	179,454
Due to related parties	應付關聯方款項	212,482	212,482
Interest-bearing bank and other borrowings	計息銀行及其他借貸	123,686	123,686
Bonds	債券	25,500	25,500
		660,055	660,055

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For the year ended 31 March 2021 截至2021年3月31日止年度

46. FINANCIAL INSTRUMENTS BY CATEGORY
(continued)

2020

Financial assets

46. 按類別劃分的金融工具
(續)

2020年

金融資產

		Financial assets at amortised cost 按攤銷成本 計量的 金融資產 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Trade and retention receivables	貿易應收款項及 應收保留金	191,412	191,412
Receivables under service concession arrangements	服務特許權安排 應收款項	346,864	346,864
Financial assets included in deposits and other receivables	計入按金及 其他應收款項的 金融資產	101,262	101,262
Loan receivables	應收貸款	2,908	2,908
Consideration receivables	應收代價	17,607	17,607
Financial assets at FVTPL	透過損益按公平值計量的 金融資產	—	10,804
Cash and cash equivalents	現金及現金等價物	29,817	29,817
		689,870	700,674



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

46. FINANCIAL INSTRUMENTS BY CATEGORY

(continued)

Financial liabilities

46. 按類別劃分的金融工具

(續)

金融負債

		Financial liabilities at amortised cost 按攤銷成本 計量的 金融負債 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Trade and retention payables	貿易應付款項及 應付保留金	174,663	174,663
Financial liabilities included in other payables and accruals	計入其他應付款項及 應計費用的 金融負債	220,162	220,162
Due to directors	應付董事款項	9,296	9,296
Due to related parties	應付關聯方款項	217,345	217,345
Interest-bearing bank and other borrowings	計息銀行及其他借貸	388,696	388,696
Bonds	債券	25,500	25,500
		1,035,662	1,035,662

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

47. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS

Management has assessed that the fair values of cash and cash equivalents, trade and retention receivables, trade and retention payables, loan receivables, amounts due from directors, financial liabilities included in other payables and accruals, receivables under service concession arrangements, financial assets included in deposits and other receivables, amounts due to a related company, and interest-bearing bank and other borrowings approximate to their carrying amounts largely due to the short term maturities of these instruments.

The fair values of the financial assets and liabilities included the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

The fair values of the receivables under service concession arrangements, financial assets included in prepayments, deposits and other receivables, amounts due to a related parties, and interest-bearing bank and other borrowings have been calculated by discounting the expected future cash flows using rates currently available for instruments with similar terms, credit risk and remaining maturities. The fair value of the liability portion of the convertible bonds is estimated by discounting the expected future cash flows using an equivalent market interest rate for a similar convertible bond with consideration of the Group's own non-performance risk.

The fair value of listed equity investment is based on quoted market price. The fair value of contingent consideration asset has been estimated using a discounted cash flow valuation model based on assumptions that are not supported by observable market prices or rates. The valuation requires the directors to make estimates about the expected future cash flows. The directors believe that the estimated fair value resulting from the valuation technique, which is recorded in the consolidated statement of financial position, and the related change in fair value, which is recorded in profit or loss, are reasonable, and that they were the most appropriate values at the end of the reporting period.

47. 金融工具的公平值及公平值架構

管理層評定，現金及現金等價物、貿易應收款項及應收保留金、貿易應付款項及應付保留金、應收貸款、應收董事款項、計入其他應付款項及應計費用的金融負債、服務特許權安排應收款項、計入按金及其他應收款項的金融資產、應付一間關聯公司款項以及計息銀行及其他借貸的公平值與其賬面金額相若，主要由於該等工具均於短期內到期。

金融資產及負債的公平值包括有關工具於自願交易方(而非強迫或清盤銷售)當前交易下的可交易金額。下列方法及假設已用於估算公平值：

服務特許權安排應收款項、計入預付款項、按金及其他應收款項的金融資產、應付關聯方款項以及計息銀行及其他借貸的公平值乃使用條款、信貸風險及餘下償還期限相近的工具的現時利率，將預期未來現金流量貼現計算。可換股債券負債部分的公平值乃使用類似可換股債券的同等市場利率將預期未來現金流量貼現估算，當中亦已考慮本集團本身的違約風險。

上市股本投資的公平值乃根據所報市價計算。或然代價資產的公平值乃使用貼現現金流量估值模型估算，當中的假設並無可觀察市場價格或比率支持。有關估值要求董事就預期未來現金流量作出估計。董事相信，以估值技術得出的估計公平值(於綜合財務狀況表記錄)及公平值的相關變動(於損益記錄)均為合理，並為報告期末最合適的價值。



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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

47. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Derivative financial instrument, represents the derivative component of the convertible bond, is measured using a valuation technique similar to option pricing models, using present value calculations. The model incorporates various market observable inputs including the credit quality of counterparties, foreign exchange spot and forward rates and interest rate curves. The carrying amount of the derivative component of the convertible bond is the same as its fair value.

Fair value hierarchy

The following table illustrates the fair value measurement hierarchy of the Group's financial instruments:

Assets measured at fair value:

As at 31 March 2021

47. 金融工具的公平值及公平值架構(續)

衍生金融工具包括可換股債券的衍生部分，使用與期權定價模型(利用現值計算法)相近的估值技術計量。該模型使用多項市場可觀察輸入數值，包括對手方信貸質素、外匯現貨及遠期匯率以及利率曲線。可換股債券衍生部分的賬面金額與其公平值相同。

公平值架構

下表列示本集團金融工具的公平值計量架構：

按公平值計量的資產：

於2021年3月31日

**Fair value measurement using
公平值計量使用**

	Quoted prices in active markets (Level 1)	Significant observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
	活躍市場的報價 (第一層)	重大可觀察輸入數值 (第二層)	重大不可觀察輸入數值 (第三層)	總計
	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Financial assets at FVTPL		透過損益按公平值計量的金融資產		
	—	—	—	—
	—	—	—	—

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財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

47. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)

Fair value hierarchy (continued)

Assets measured at fair value: (continued)

As at 31 March 2020

47. 金融工具的公平值及公平值架構(續)

公平值架構(續)

按公平值計量的資產:(續)

於2020年3月31日

	Fair value measurement using 公平值計量使用			Total 總計
	Quoted prices in active markets (Level 1) 活躍市場的報價(第一層) HK\$'000 千港元	Significant observable inputs (Level 2) 重大可觀察輸入數值(第二層) HK\$'000 千港元	Significant unobservable inputs (Level 3) 重大不可觀察輸入數值(第三層) HK\$'000 千港元	
Financial assets at FVTPL		透過損益按公平值計量的 金融資產		
	10,804	—	—	10,804
	10,804	—	—	10,804

The movements in fair value measurements within Level 3 during the year are as follows:

年內，第三層內公平值計量的變動如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Contingent consideration asset: At 1 April	或然代價資產： 於4月1日	—	3,724
Less: transfer to consideration receivables	減：轉撥至應收代價	—	(3,724)
At 31 March	於3月31日	—	—



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For the year ended 31 March 2021 截至2021年3月31日止年度

47. FAIR VALUE AND FAIR VALUE HIERARCHY OF FINANCIAL INSTRUMENTS (continued)**Fair value hierarchy (continued)**

During the year, there were no transfers of fair value measurements between Level 1 and Level 2 and no transfers into or out of Level 3 for financial assets (2020: nil).

48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's principal financial instruments, other than derivatives, comprise cash and cash equivalents and interest-bearing bank and other borrowings. The main purpose of these financial instruments is to finance the Group's operations. The Group has various other financial assets and liabilities such as financial asset at fair value through profit and loss, trade and retention receivables, receivables under service concession arrangements, financial assets included in deposits and other receivables, loan receivables, trade and retention payables, financial liabilities included in other payables and accruals, and amounts due to a related parties, which mainly arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk and liquidity risk. The board of directors reviews and agrees the policies for managing each of these risks and they are summarised below.

47. 金融工具的公平值及公平值架構 (續)**公平值架構 (續)**

年內，第一及第二層金融資產之間並無公平值計量轉移，第三層亦無任何轉入或轉出(2020年：無)。

48. 財務風險管理目標及政策

本集團的主要金融工具(衍生工具除外)包括現金及現金等價物以及計息銀行及其他借貸。該等金融工具的主要用途乃為本集團營運集資。本集團有其他多項金融資產及負債，例如透過損益按公平值計量的金融資產、貿易應收款項及應收保留金、服務特許權安排應收款項、計入按金及其他應收款項的金融資產、應收貸款、貿易應付款項及應付保留金、計入其他應付款項及應計費用的金融負債以及應付關聯方款項，主要自本集團營運直接產生。

本集團金融工具所產生的主要風險為利率風險、外幣風險、信貸風險及流動資金風險。董事會檢討及協定有關管理各風險的政策，現概述如下。

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For the year ended 31 March 2021 截至2021年3月31日止年度

48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**Interest rate risk**

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's interest-bearing bank borrowings with floating interest rates. The Group does not use derivative financial instruments to hedge against its interest rate risk. The Group mitigates this risk by closely monitoring the movements in interest rates and reviewing its available credit facilities and their utilisation regularly.

At the end of the reporting period, if the interest rates on bank borrowings had been 25 basis points higher/lower, which was considered reasonably possible by management, with all other variables held constant, the loss before tax for the year would have been increased/decreased by HK\$1,323,000 (2020: loss before tax for the year would have been increased/decreased by HK\$3,616,000 as a result of higher/lower interest expenses on bank borrowings).

Foreign currency risk

The Group mainly operates in Hong Kong, PRC and Sweden with most of the transactions denominated and settled in HK\$, Renminbi ("RMB"), which are the functional currencies of respective group companies. The Group's exposure to foreign currency risk primarily arise from certain financial instruments which are denominated in United States dollars ("US\$"), which are currencies other than the functional currency.

The Group has no significant foreign currency risk because the Hong Kong dollar is pegged to the United States dollar, the Group's exposure to foreign currency risk in respect of the assets and liabilities denominated in United States dollars is considered to be minimal. The Group does not use derivative financial instruments to hedge against its foreign currency risk. The Group mitigates this risk by closely monitoring the movements in foreign exchange rates.

48. 財務風險管理目標及政策 (續)**利率風險**

本集團因市場利率變動而面臨的風險主要與本集團按浮動利率計息的計息銀行借貸有關。本集團並無使用衍生金融工具對沖利率風險。本集團密切監察利率變動，並定期檢討其可用信貸融資及動用情況，減輕有關風險。

於報告期末，在所有其他變數維持不變的情況下，倘銀行借貸利率上升／下跌25個基點（管理層視之為合理可能變動），年內除稅前虧損將因銀行借貸利息開支上升／下降而增加／減少1,323,000港元（2020年：年內除稅前虧損增加／減少3,616,000港元）。

外幣風險

本集團主要於香港、中國及瑞典經營業務，且大部分交易以相關集團公司的功能貨幣港元及人民幣計值及結算。本集團面對的外幣風險主要來自以美元（「美元」）（即功能貨幣以外貨幣）計值的若干金融工具。

由於港元與美元掛鈎，就以美元計值的資產及負債面對的外幣風險被視為微不足道，故本集團並無面對重大外幣風險。本集團並無使用衍生金融工具對沖外幣風險。本集團透過密切監察外幣匯率變動，減輕有關風險。



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48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)

Credit risk

The Group mainly transacts with creditworthy third parties. Receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant.

The credit risk of the Group's other financial assets, which comprise financial assets included in deposits and other receivables, loan receivables, and cash and cash equivalents, arises from default of the counterparties, with a maximum exposure equal to the carrying amounts of these instruments.

At the end of the reporting period, the Group had certain concentrations of credit risk as 29% (2020: 15%) and 69% (2020: 39%) of the Group's trade and retention receivables were due from the Group's largest debtor and the five largest debtors, respectively.

A detail analysis on the Group's credit policy and credit risk arising from trade and retention receivable, contract assets and receivables under service concession arrangements are set out in note 22, note 21 and note 16(b) respectively.

Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group monitors its risk to a shortage of funds by considering the maturities of both its financial liabilities and financial assets.

The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of bank and other borrowings. The Group aims to maintain sufficient cash and cash equivalents to meet its liquidity requirements.

48. 財務風險管理目標及政策 (續)

信貸風險

本集團主要與信譽可靠的第三方進行買賣。應收款項結餘乃按持續基準監察，而本集團所面臨的壞賬風險並不重大。

本集團其他金融資產(包括計入按金及其他應收款項的金融資產、應收貸款以及現金及現金等價物)的信貸風險來自對手方違約，最高風險等於該等工具的賬面金額。

於報告期末，由於本集團的29% (2020年：15%) 及69% (2020年：39%) 貿易應收款項及應收保留金分別為應收本集團的最大及五大債務人，故信貸風險有一定的集中程度。

有關本集團來自貿易應收款項及應收保留金、合約資產及服務特許權安排應收款項的信貸政策以及信貸風險的詳細分析分別載於附註22、附註21及附註16(b)。

流動資金風險

流動資金風險是本集團因資金短缺而於履行財務責任時面對困難的風險。本集團的流動資金風險主要來自金融資產及負債償還期限錯配。本集團透過同時考慮金融負債及金融資產的償還期限，監察其資金短缺風險。

本集團的目標是透過使用銀行及其他借貸，維持資金延續性與靈活性之間的平衡。本集團旨在維持足夠現金及現金等價物以滿足流動資金需要。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

48. FINANCIAL RISK MANAGEMENT
OBJECTIVES AND POLICIES (continued)

Liquidity risk (continued)

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

48. 財務風險管理目標及政策
(續)

流動資金風險(續)

於報告期末，本集團的金融負債基於合約未貼現款項的償還期限分組如下：

		2021				
		Carrying amount	Total undiscounted cash flow	No fixed terms of repayment/on demand/ less than 1 year	1 to 5 years	Beyond 5 years
				無固定還款期/ 按要求/ 一年內		
		賬面金額	未貼現現金流量總額	一年內	一至五年	超過五年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
Trade and retention payables	貿易應付款項及應付保留金	118,933	118,933	118,933	—	—
Financial liabilities included in other payables and accruals	計入其他應付款項及應計費用的金融負債	179,454	182,753	168,234	14,519	—
Due to related parties	應付關聯方款項	212,482	230,411	4,966	225,445	—
Interest-bearing bank and other borrowings (note)	計息銀行及其他借貸(附註)	123,686	127,353	127,353	—	—
Bonds	債券	25,500	27,562	408	27,154	—
		660,055	687,012	419,894	267,118	—



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

48. FINANCIAL RISK MANAGEMENT
OBJECTIVES AND POLICIES (continued)

Liquidity risk (continued)

48. 財務風險管理目標及政策
(續)

流動資金風險(續)

		2020				
		Carrying amount	Total undiscounted cash flow	No fixed terms of repayment/on demand/ less than 1 year	1 to 5 years	Beyond 5 years
		賬面金額	未貼現現金 流量總額	無固定 還款期/ 按要求/ 一年內	一至五年	超過五年
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Trade and retention payables	貿易應付款項及 應付保留金	174,663	174,663	174,663	—	—
Financial liabilities included in other payables and accruals	計入其他應付款項及 應計費用的金融負債	220,162	236,014	173,575	62,439	—
Due to directors	應付董事款項	9,296	9,296	9,296	—	—
Due to related parties	應付關聯方款項	217,345	237,083	6,520	230,563	—
Interest-bearing bank and other borrowings (note)	計息銀行及其他借貸 (附註)	388,696	430,117	268,801	161,316	—
Bonds	債券	25,500	27,548	1,657	25,891	—
		1,035,662	1,114,721	634,512	480,209	—

Note:

Notwithstanding the above clause, the directors did not believe that the loans would be called in their entirety within 12 months from the end of the reporting period, and they considered that the loans would be repaid in accordance with the maturity dates as set out in the loan agreements. This evaluation was made considering: the financial position of the Group at the date of approval of the financial statements; the lack of events of default; and the fact that the Group had made all previously scheduled repayments on time.

附註:

雖有上述條文，惟董事認為該等貸款不會於報告期末後12個月內被全數催繳，且認為該等貸款將按照貸款協議所載償還日期償還。有關評估已考慮：本集團於本財務報表的批准日期的財務狀況、不存在違約事件及本集團過去準時支付所有到期還款。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**Liquidity risk (continued)**

Note: (continued)

In accordance with the terms of the loans which contained a repayment on demand clause, the maturity profile of those loans as at the end of the reporting period, based on the contractual undiscounted payments and ignoring the effect of any repayment on demand clause, was as follows:

		Within 1 year or on demand 一年內或按要求	1 to 5 years 一至五年	Total 總計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
As at 31 March 2021	於2021年3月31日	125,511	1,842	127,353
As at 31 March 2020	於2020年3月31日	242,915	145,781	388,696

Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios in order to continue to provide returns for shareholders and benefits for other stakeholders.

The Group actively and regularly reviews and manages its capital structure and strives to maintain a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust the capital structure, the Group may return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for managing capital during the years ended 31 March 2021 and 31 March 2020.

Capital of the Group comprises all components of shareholders' equity.

48. 財務風險管理目標及政策 (續)**流動資金風險 (續)**

附註：(續)

於報告期末，按照載有按要求償還條文的貸款條款，該等貸款基於合約未貼現款項的償還期限分組（不考慮按要求償還條文的影響）如下：

		Within 1 year or on demand 一年內或按要求	1 to 5 years 一至五年	Total 總計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
As at 31 March 2021	於2021年3月31日	125,511	1,842	127,353
As at 31 March 2020	於2020年3月31日	242,915	145,781	388,696

資本管理

本集團資本管理的主要目標是保障本集團持續經營的能力，並維持穩健的資本比率，以繼續為股東提供回報及為其他權益人帶來利益。

本集團積極定期檢討及管理其資本結構，致力維持穩健的資本狀況，並因應經濟狀況的轉變及相關資產的風險特徵調整資本結構。本集團或會藉着向股東發還資本或發行新股以保持或調整資本結構。於截至2021年3月31日及2020年3月31日止年度，本集團管理資本的目標、政策或程序概無轉變。

本集團的資本包括股東權益的所有部分。



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

48. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (continued)**Capital management (continued)**

The directors review the capital structure regularly. As part of this review, the directors consider the cost of capital and the risks associated with class of capital. Based on recommendations of the directors, the Group will balance its overall capital structure through new share issue as well as issue of new debts or repayment of existing debts. The net debts-to-equity ratios as at 31 March 2021 and 2020 were as follows:

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
Total debts	債務總額		
Lease liabilities	租賃負債	1,762	11,247
Borrowings	借貸	123,686	388,696
Bonds	債券	25,500	25,500
Less: cash and cash equivalents	減：現金及現金等價物	(66,686)	(29,817)
Net debts	債務淨額	217,634	395,626
Equity attributable to owners of the Company	歸屬於本公司擁有人的權益	100,477	110,304
Net debts-to-equity ratio	債務淨額對權益比率	216.6%	358.6%

Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

48. 財務風險管理目標及政策 (續)**資本管理 (續)**

董事定期檢討資本結構。於檢討時，董事會考慮資金成本及與各類資本相關的風險。根據董事的建議，本集團將藉發行新股以及發行新債或償還現有債務平衡整體資本結構。於2021年及2020年3月31日的債務淨額對權益比率如下：

本公司或其任何附屬公司概不受任何外界施加的資本規定限制。

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

49. STATEMENT OF FINANCIAL POSITION OF THE COMPANY 49. 本公司的財務狀況表

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

本公司於報告期末的財務狀況表資料如下：

		2021 HK\$'000 千港元	2020 HK\$'000 千港元
NON-CURRENT ASSETS	非流動資產		
Investments in subsidiaries	於附屬公司的投資	390	390
Total non-current assets	非流動資產總值	390	390
CURRENT ASSETS	流動資產		
Prepayments, deposits and other receivables	預付款項、按金及其他應收款項	2,503	2,828
Due from subsidiaries	應收附屬公司款項	321,983	399,889
Cash and cash equivalents	現金及現金等價物	13	46
Total current assets	流動資產總值	324,499	402,763
CURRENT LIABILITIES	流動負債		
Other payables and accruals	其他應付款項及應計費用	69,362	88,135
Due to subsidiaries	應付附屬公司款項	158,337	165,008
Bonds	債券	25,500	25,500
Interest-bearing borrowings	計息借貸	23,500	—
Total current liabilities	流動負債總額	276,699	278,643
NET CURRENT ASSETS	流動資產淨值	47,800	124,120
TOTAL ASSETS LESS CURRENT LIABILITIES	資產總值減流動負債	48,190	124,510
EQUITY	權益		
Share capital	股本	69,359	57,290
Reserves (note)	儲備(附註)	(21,169)	67,220
Total equity	權益總額	48,190	124,510



NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

49. STATEMENT OF FINANCIAL POSITION OF THE COMPANY (continued) 49. 本公司的財務狀況表(續)

Note:

A summary of the Company's reserves is as follows:

附註：

本公司儲備概要如下：

		Share premium account 股份溢價賬 HK\$'000 千港元	Share option reserve 購股權儲備 HK\$'000 千港元	Convention option reserve 普通購股權儲備 HK\$'000 千港元	Accumulated losses 累計虧損 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2019	於2019年4月1日	525,970	18,322	—	(95,456)	448,836
Loss for the year and total comprehensive income for the year	年內虧損及年內全面收入總額	—	—	—	(388,089)	(388,089)
Amortisation of share options	購股權攤銷	—	6,473	—	—	6,473
Lapsed of share options	購股權失效	—	(8,705)	—	8,705	—
Forfeit of share options	購股權沒收	—	(857)	—	857	—
At 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	525,970	15,233	—	(473,983)	67,220
Loss for the year and total comprehensive income for the year	年內虧損及年內全面收入總額	—	—	—	(101,106)	(101,106)
Issue of shares	發行股份	10,528	—	—	—	10,528
Issue of convertible bonds	發行可換股債券	—	—	822	—	822
Share issue upon exercise on debt conversion rights	行使債項轉換權時發行股份	2,189	—	(822)	—	1,367
Lapse of share options	購股權失效	—	(6,374)	—	6,374	—
Forfeit of share options	購股權沒收	—	(5,094)	—	5,094	—
At 31 March 2021	於2021年3月31日	538,687	3,765	—	(563,621)	(21,169)

NOTES TO FINANCIAL STATEMENTS

財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

50. POST BALANCE SHEET EVENTS**1. Issue of Convertible Bonds**

Reference is made to the Company's announcement dated 15 April 2021 and the defined terms therein. The Company entered into 2 subscription agreements with two subscribers pursuant to which the Company has conditionally agreed to issue, and the two subscribers have conditionally agreed to subscribe for the convertible bonds with an aggregate principal amount of approximately HK\$16,826,000. The Convertible Bonds bear interest at 6.0% per annum.

The initial Conversion Price is HK\$0.260 and were issued under the general mandate passed at the annual general meeting of the Company held on 25 September 2020.

Such convertible bonds will be issued in 3 tranches. As at the date of this report, the first tranche with the principal amount of approximately HK\$6,730,000 was issued.

2. Proposed issue of shares under specific mandate

On 10 May 2021, the Company entered into 9 subscription agreements with each of the subscribers for subscription of 169,472,000 subscription shares at the subscription price of HK\$0.295, with gross proceeds from the subscription of approximately HK\$50.0 million. Such subscription shares will be allotted and issued under the specific mandate and are approved by the Shareholders at the extraordinary general meeting held on 18 June 2021. Up to the date of this report, the subscription is yet to complete.

51. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to confirm to the current year's presentation.

52. APPROVAL OF THE FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the board of directors on 25 June 2021.

50. 結算日後事項**1. 發行可換股債券**

茲提述本公司日期為2021年4月15日的公告及當中所界定的詞彙。本公司與兩名認購人訂立兩份認購協議，據此，本公司有條件同意發行，而兩名認購人有條件同意認購本金總額約16,826,000港元的可換股債券。可換股債券按年利率6.0%計息。

初步轉換價為0.260港元，並根據本公司於2020年9月25日舉行的股東週年大會上通過的一般授權發行。

有關可換股債券將分三批發行。於本報告日期，本金額約為6,730,000港元的第一批已發行。

2. 建議根據特別授權發行股份

於2021年5月10日，本公司與各認購人訂立9份認購協議，以認購價0.295港元認購169,472,000股認購股份，認購事項所得款項總額約為50,000,000港元。該等認購股份將根據特別授權配發及發行，並經由股東在2021年6月18日舉行的股東特別大會上批准。截至本報告日期，認購事項尚未完成。

51. 比較數字

若干比較數字已重新分類，以符合本年度的呈列方式。

52. 批准財務報表

財務報表於2021年6月25日獲董事會批准及授權刊發。



FIVE YEARS FINANCIAL SUMMARY

五年財務概要

		Year ended 31 March 截至3月31日止年度				
		2021	2020	2019	2018	2017
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
RESULTS	業績					
Revenue	收入	591,523	837,168	1,021,729	928,457	1,239,809
(Loss)/profit before income tax	除所得稅前(虧損)/溢利	(66,845)	(339,059)	(115,173)	(268,336)	93,178
Income tax credit/(expenses)	所得稅抵免/(開支)	3,240	26,605	15,875	22,959	(36,252)
(Loss)/profit for the year	年內(虧損)/溢利	(63,605)	(312,454)	(99,298)	(245,377)	56,926
(Loss)/profit for the year attributable to:	年內(虧損)/溢利歸屬於:					
— Owners of the Company	— 本公司擁有人	(54,998)	(295,679)	(92,663)	(224,790)	47,610
— Non-controlling interests	— 非控股權益	(8,607)	(16,775)	(6,635)	(20,587)	9,316
		(63,605)	(312,454)	(99,298)	(245,377)	56,926
ASSETS AND LIABILITIES	資產及負債					
Total assets	資產總值	1,083,365	1,302,100	1,817,028	1,638,876	1,438,281
Total liabilities	負債總額	(947,700)	(1,147,875)	(1,334,619)	(1,156,805)	(936,768)
Net assets	資產淨值	135,665	154,225	482,409	482,071	501,513
Equity attributable to:	權益歸屬於:					
— Owners of the Company	— 本公司擁有人	100,477	110,304	418,399	405,837	483,796
— Non-controlling interests	— 非控股權益	35,188	43,921	64,010	76,234	17,717
		135,665	154,225	482,409	482,071	501,513



創業集團(控股)有限公司

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