

## FINANCIAL INFORMATION


The following discussions and analyses should be read in conjunction with the consolidated financial information together with the accompanying notes in the Accountants’ Report. Our financial information and the consolidated financial statements of our Group have been prepared in accordance with the IFRS, which may differ in certain material aspects from generally accepted accounting principles in other jurisdictions. You should read the whole Accountants’ Report and not rely merely on the information contained in this section. Unless the context otherwise requires, financial information in this section is described on a consolidated basis.

The discussions and analyses set forth in this section contain forward-looking statements that involve risks and uncertainties. These statements are based on assumptions and analyses made by us in light of our experience and perception of historical trends, current conditions and expected future developments as well as other factors we believe are appropriate under the circumstances. Our actual results may differ significantly from those projected. Factors that could cause or contribute to such differences include, without limitation, those discussed in the sections headed “Risk Factors” and “Business” and elsewhere in this document.

Discrepancies between totals and sums of amounts listed in this section in any table or elsewhere in this document may be due to rounding.

## OVERVIEW

We are the largest pearlescent pigment producer in the PRC market as measured by revenue in 2020 with a market share of 11.0%, according to the Frost & Sullivan Report. In the global market, we are the fourth largest pearlescent pigment producer as measured by revenue in 2020 with a market share of 3.0%. Our principle products include natural mica-based and synthetic mica-based pearlescent pigment products. Pearlescent pigment products are generally used as colourants in a wide range of industrial and non-industrial applications. The synthetic mica-based pearlescent pigment market is in a state of rapid development and accounted for 15.8% of the PRC pearlescent pigment market of RMB4,843.9 million in 2020. The market size of the global pearlescent pigment market reached RMB18.9 billion in 2020, in which the synthetic mica-based pearlescent pigment market accounted for a market share of 11.7%.

Our business principally focuses on the production and sales of a comprehensive portfolio of pearlescent pigment products for use in diverse applications and industries, including industrial coatings, plastics, textiles and leather, cosmetics and automotive coatings. We are a midstream producer in the value chain of pearlescent pigment industry. Our pearlescent pigment products can be broadly divided into (a) natural mica-based pearlescent pigment products; (b) synthetic mica-based pearlescent pigment products; (c) glass flake-based pearlescent pigment products; and (d) silicon oxide-based pearlescent pigment products, and they are sold to customers in the PRC and more than 30 countries and territories in Asia (excluding the PRC), Europe, Africa and South America under our brand of “Chesir Pearl”  CHESIR . In addition, we also produce and sell synthetic mica powder of different granule sizes which can be used for the production of different grades of pearlescent pigment products (including those used in cosmetics, ceramics and automotive applications) and also as raw materials for the production of functional fillers, insulating materials, refractory materials and nickel-hydrogen batteries.

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### **BASIS OF PRESENTATION OF OUR FINANCIAL INFORMATION**

See the section headed “History, Development and Reorganisation” in this document for further information on the Reorganisation. The Reorganisation was completed in November 2020. Our Company was incorporated in the Cayman Islands with limited liability on 8 June 2018 and is an investment holding company. Our Company has become the holding company of the companies now comprising our Group since November 2020. As the Reorganisation involved only the inclusion of new holding companies, i.e. our Company, Generous Fortune and Global New Material (HK), on top of the existing members of our Group established in the PRC and France, which has not resulted in any change in the economic substance of our Group in terms of ultimate ownership and control, the financial information of our Group for the Track Record Period set forth in this document has been prepared as a continuation of the existing group using the principles of merger accounting.

The consolidated statements of profit or loss and other comprehensive income, the consolidated statements of changes in equity and the consolidated statements of cash flows are prepared as if the current structure of our Group had been in existence throughout the Track Record Period. The consolidated statements of financial position as of 31 December 2018, 2019 and 2020 present the assets and liabilities of the companies now comprising our Group as if the current structure of our Group had been in existence as of those dates.

### **PRINCIPAL FACTORS AFFECTING OUR OPERATING RESULTS**

Our operating results have been and will continue to be affected, directly and indirectly, by a number of factors set forth below. The following factors are not exhaustive and our business and financial condition and operating results may also be affected by the risk factors set forth in the section headed “Risk Factors” in this document. Our Directors believe that the major factors that affect our operating results include:

- Sales volume and product pricing
- Utilisation rates of our production facilities
- Product offerings and customers’ preference
- Cost of raw materials and inventory management
- Income tax

The following is a description of the each of these factors:

#### **Sales volume and product pricing**

Our operating results are principally driven by our sales volume and the selling prices of our pearlescent pigment products as well as our competitiveness. The sales volume of our pearlescent pigment products is significantly depending on a number of factors that may or may not be within our control. If for whatever reason we encounter a substantial decrease in the market demand in the PRC or abroad, our sales will correspondingly decrease, which could have a significant impact on our profitability. We determine the selling prices of our pearlescent pigment products based on our costs and the demand/supply dynamics. Such pricing strategy is primarily due to our strong market position

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in the PRC market. This market position may change in the future, particularly with the increasing number of pigment producers in the PRC or substitute products. In any of these events, our pearlescent pigment products may lose their competitiveness, and this could result in decrease in the sales volume and the selling prices. Our profitability would then be affected.

### **Utilisation rates of our production facilities**

Our operating results also depend on the utilisation level of our production facilities. As set forth in the section headed “Business — Our production facilities”, our production activities at our Phase 1 Production Plant have already achieved high utilisation rates. Such high utilisation rates could reduce our fixed production costs, but at the same time increase the wear and tear of the related production facilities that could require a longer period of time for maintenance and higher maintenance costs. If our production facilities continue to operate in full capacity, our profitability may not continue to grow at the rates which are compared to those during the Track Record Period. Any material breakdown of our production facilities or an overhaul could increase our production cost, reduce our production capacity and adversely affect our competitiveness if we could not deliver pursuant to our customers’ purchase orders as agreed.

### **Product offerings and consumers’ preference**

Changes in our product offerings of our pearlescent pigment products will also affect our revenue. Our pearlescent pigment products can be broadly divided into (i) natural mica-based pearlescent pigment products; (ii) synthetic mica-based pearlescent pigment products; (iii) glass flake-based pearlescent pigment products; and (iv) silicon oxide-based pearlescent pigment products. Each category of our pearlescent pigment products consists of a number of series that can be used for different purposes. We aim to develop and produce more high-end pearlescent pigment products for industrial applications. We also aim to expand our product offerings. These strategies would affect our profitability if our products are not well perceived by our target customers or that our products fall short of the industry quality standards. A comprehensive portfolio of products does not necessarily guarantee high profit margin or increasing amount of operating profit. On the other hand, a carefully selected mix of products could achieve better results and maximise the use of our specialty and the profitability as well as the utilisation rates that could achieve higher production efficiency and competitiveness.

### **Cost of raw materials and inventory management**

Any significant increase in the cost of raw materials could also affect our profitability and cash flows as additional working capital would be tied up on inventory of raw materials. Because we are one of the largest pearlescent pigment producers in the PRC, we could be able to transfer to our customers the increase in the cost of raw materials to our customers generally. This is, however, not necessarily the case in the future.

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For the inventory of our raw materials, we place purchase orders with our raw material suppliers based on our expected level of production volume taking into consideration the sales orders on hand and the historical trends of sales as well as the number of new customers and the products that they would purchase within the next two to three months. If there is a likely shortage of a particular type of raw materials or if the market prices are increasing, we would also consider to increase our inventory level of raw materials.

The principal raw materials used by us are either sourced from overseas, i.e. India, or domestically in the PRC. Historically the prices of these raw materials have not fluctuated significantly, and we have been able to manage the costs against the selling prices so as to maintain a relatively stable profit margin. Any unexpected changes in the selling prices or the demand and supply dynamics of our principal raw materials could affect our profitability and business operations.

### **Income tax**

Our business operations are subject to income tax, VAT and other local taxes in the PRC. Chesir Pearl has been granted the high and new technology enterprise certificate and was entitled to a preferential tax rate of 15% during the Track Record Period. This preferential tax treatment will end on 10 September 2023 and Chesir Pearl will be subject to the normal rate of 25% of EIT thereafter. Without taking into account the tax effect on utilisation of tax losses not recognised for the year ended 31 December 2018, our effective tax rates were 13.1%, 14.3% and 14.0% for the Track Record Period, respectively. Our effective tax rates remained stable and close to the preferential tax rate of 15% throughout the Track Record Period in the absence of the tax effect on utilisation of tax losses not recognised. This would not be the case when the preferential tax treatment is ended.

During the Track Record Period, the effect of tax concession amounted to RMB6.4 million, RMB14.2 million and RMB21.9 million, respectively.

## **CRITICAL ACCOUNTING POLICIES**

The critical accounting policies applied by us in preparing the historical financial information are in accordance with the IFRS. The historical financial information has been prepared on a historical cost convention, except for certain financial instruments which are measured at fair value. The preparation of the historical financial information in conformity with IFRS requires the use of certain critical accounting estimates. It also requires us to exercise judgement in applying our accounting policies.

### **Adoption of new and revised IFRS**

During the Track Record Period, we have adopted all the new and revised IFRSs that are relevant to our operations and effective for accounting periods beginning on or after 1 January 2020. IFRSs include IFRSs, International Accounting Standards and their respective interpretations.

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### **Basis of consolidation**

The financial information includes the financial statements of our Company and its subsidiaries made up to 31 December. Subsidiaries are entities over which our Group has control. We control an entity when we are exposed, or have rights, to variable returns from our involvement with the entity and have the ability to affect those returns through our power over the entity. We have power over an entity when we have existing rights that give us the current ability to direct the relevant activities, i.e. activities that significantly affect the entity’s returns.

When assessing control, we consider our potential voting rights as well as the potential voting rights held by other parties. A potential voting right is considered only if the holder has the practical ability to exercise that right. Subsidiaries are consolidated from the date on which control is transferred to us. They are de-consolidated from the date the control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of our Company and to the non-controlling shareholders even if this results in the non-controlling interests having a deficit balance. Changes in our Company’s ownership interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions, i.e. transactions with owners in their capacity as owners. The carrying amounts of the controlling and non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to the owners of our Company.

In our statement of financial position, the investments in subsidiaries are stated at cost less impairment losses.

### **Revenue recognition**

Revenue is recognised when control over a product or service is transferred to the customer at the amount of promised consideration to which we are expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discount.

Revenue from the sale of goods are recognised when control of the goods has transferred, being when the goods have been shipped to the customer’s specific location (delivery). Following delivery, the customer has full discretion over the manner of distribution and price to sell the goods, has the primary responsibility when on selling the goods and bears the risks of obsolescence and loss in relation to the goods. A receivable is recognised by us when the goods are delivered to the customer as this represents the point in time at which the right to consideration becomes unconditional, as only the passage of time is required before payment is due.

Interest income is recognised as it accrues using the effective interest method. For financial assets measured at amortised cost that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset. For credit impaired financial assets, the effective interest rate is applied to the amortised cost, i.e. gross carrying amount net of loss allowance, of the asset.

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### **Government grants**

A government grant is recognised when there is reasonable assurance that we will comply with the conditions attaching to it and that the grant will be received.

Government grants relating to income are deferred and recognised in profit or loss over the period to match them with the costs they are intended to compensate.

Government grants that become receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to us with no future related costs are recognised in profit or loss in the period in which they become receivable.

Government grants relating to the purchase of assets are recorded as deferred income and recognised in profit or loss on a straight-line basis over the useful lives of the related assets.

### **Property, plant and equipment**

Property, plant and equipment, including buildings, held for use in the production or supply of goods or services, or for administrative purposes, are stated in the consolidated statement of financial position at cost, less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

Subsequent costs are included in the asset’s carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to us and the cost of the item can be measured reliably. All other repairs and maintenance are recognised in profit or loss during the period in which they are incurred.

Depreciation of property, plant and equipment is calculated at rates sufficient to write off their cost less their residual values over the estimated useful lives on a straight-line basis. The principal useful annual lives are as follows:

Buildings . . . . .	20 years
Plant and machinery . . . . .	10 years
Motor vehicles . . . . .	Five years
Office equipment . . . . .	Three — five years
Leasehold improvement . . . . .	Three years

The residual values, useful lives and depreciation method are reviewed and adjusted, if appropriate, at the end of each reporting period.

Construction in progress represents buildings under construction and plant and equipment pending installation, and is stated at cost less impairment losses. Depreciation begins when the relevant assets are available for use.

The gain or loss on disposal of property, plant and equipment is the difference between the net sales proceeds and the carrying amount of the relevant asset, and is recognised in profit or loss.

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### **Leases**

At the inception of a contract, we will assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

Where the contract contains lease component(s) and non-lease component(s), we have elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, we recognise a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets which, for we are primarily office equipment. When we enter into a lease in respect of a low-value asset, we will decide whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses.

Right-of-use assets in which we are reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

Refundable rental deposits paid are accounted under IFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in our estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether we



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will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract (“lease modification”) that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are any rent concessions which arose as a direct consequence of the COVID-19 pandemic and which satisfied the conditions set out in paragraph 46B of HKFRS 16. In such cases, the group took advantage of the practical expedient set out in paragraph 46A of HKFRS 16 and recognised the change in consideration as if it were not a lease modification.

We present right-of-use assets that do not meet the definition of investment properties and lease liabilities separately in the consolidated statement of financial position.

### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted average basis. The cost of finished products and work-in-progress comprises raw materials, direct labour and an appropriate proportion of all production overhead expenditure, and where appropriate, subcontracting charges. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

### **Contract assets and contract liabilities**

Contract asset is recognised when we recognise revenue before being unconditionally entitled to the consideration under the payment terms set out in the contract. Contract assets are assessed for expected credit losses (“ECL”) in accordance with our accounting policies and are reclassified to receivables when the right to the consideration has become unconditional.

A contract liability is recognised when the customer pays consideration before we recognise the related revenue. A contract liability would also be recognised if we have an unconditional right to receive consideration before we recognise the related revenue. In such cases, a corresponding receivable would also be recognised.

For a single contract with the customer, either a net contract asset or a net contract liability is presented. For multiple contracts, contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method.



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### **Financial assets**

All regular purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace. All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Debt investments held by us are classified into measured at amortised cost if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Interest income from the investment is calculated using the effective interest method.

### **Impairment of non-financial assets**

The carrying amounts of non-financial assets are reviewed at each reporting date for indications of impairment and where an asset is impaired, it is written down as an expense through the statement of profit or loss to its estimated recoverable amount. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. If this is the case, recoverable amount is determined for the cash-generating unit to which the asset belongs. Recoverable amount is the higher of value in use and the fair value less costs of disposal of the individual asset or the cash-generating unit.

Value in use is the present value of the estimated future cash flows of the asset/cash-generating unit. Present values are computed using pre-tax discount rates that reflect the time value of money and the risks specific to the asset/cash-generating unit whose impairment is being measured.

Impairment losses for cash-generating units are allocated first against the goodwill of the unit and then pro rata amongst the other assets of the cash-generating unit. Subsequent increases in the recoverable amount caused by changes in estimates are credited to profit or loss to the extent that they reverse the impairment.

### **Impairment of financial assets and contract assets**

We recognise a loss allowance for expected credit losses on trade receivables and contract assets. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

We always recognise lifetime expected credit loss (“ECL”) for trade receivables and contract assets. The expected credit losses on these financial assets are estimated using a provision matrix based on our historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, we recognise lifetime ECL when there has been a significant increase in credit risk since initial recognition. However, if the credit risk on the financial instrument has not increased significantly since initial recognition, we measure the loss allowance for that financial instrument at an amount equal to 12-month ECL.

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Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

### ***Significant increase in credit risk***

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, we compare the risk of a default occurring on the financial instrument at the reporting date with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, we consider both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which our debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that relate to our core operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- an actual or expected significant deterioration in the financial instrument’s external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk for a particular financial instrument;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor’s ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- significant increases in credit risk on other financial instruments of the same debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor’s ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, we presume that the credit risk on a financial asset has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless we have reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, we assume that the credit risk on a financial instrument has not increased significantly since initial recognition if the financial instrument is determined to have low credit risk at the reporting date. A financial instrument is determined to have low credit risk if:

- (i) the financial instrument has a low risk of default,
- (ii) the debtor has a strong capacity to meet its contractual cash flow obligations in the near term, and
- (iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

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We consider a financial asset to have low credit risk when the asset has external credit rating of “investment grade” in accordance with the globally understood definition or if an external rating is not available, the asset has an internal rating of “performing”. Performing means that the counterparty has a strong financial position and there is no past due amounts.

We regularly monitor the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

### ***Definition of default***

We consider the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that receivables that meet either of the following criteria are generally not recoverable.

- when there is a breach of financial covenants by the counterparty; or
- information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including us, in full (without taking into account any collaterals held by us).

Irrespective of the above analysis, we consider that default has occurred when a financial asset is more than 90 days past due unless we have reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

### ***Credit-impaired financial assets***

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the counterparty;
- a breach of contract, such as a default or past due event;
- the lender(s) of the counterparty, for economic or contractual reasons relating to the counterparty’s financial difficulty, having granted to the counterparty a concession(s) that the lender(s) would not otherwise consider; or
- it is becoming probable that the counterparty will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

### ***Write-off policy***

We write off trade receivables when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, including when the debtor has been placed under liquidation or has entered into bankruptcy proceedings or when the amounts are over two years past due, whichever occurs sooner. Any recoveries made are recognised in profit or loss.

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### *Measurement and recognition of ECL*

The measurement of expected credit losses is a function of the probability of default, loss given default, i.e. the magnitude of the loss if there is a default, and the exposure at default. The assessment of the probability of default and loss given default is based on the historical data adjusted by forward looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets’ gross carrying amount at the reporting date.

For financial guarantee contracts, the exposure includes the amount drawn down as of the reporting date, together with any additional amounts expected to be drawn down in the future by default date determined based on historical trend, our understanding of the specific future financing needs of the debtors, and other relevant forward-looking information. For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to us in accordance with the contract and all the cash flows that we expect to receive, discounted at the original effective interest rate.

If we have measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, we measure the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which simplified approach was used.

We recognise an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

### **Financial liabilities and equity instruments**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument under IFRSs. An equity instrument is any contract that evidences a residual interest in our assets after deducting all of its liabilities.

### **Borrowings**

Borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method.

Borrowings are classified as our current liabilities unless we have an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

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### **Convertible loans**

Convertible loans which entitle the lender to convert the loans into equity instruments, other than into a fixed number of equity instruments at a fixed conversion price, are regarded as combined instruments consisting of a liability and a derivative component. At the date of issue, the fair value of the derivative component is determined using an option pricing model; this amount is carried as a derivative liability that is subsequently measured at fair value through profit or loss until extinguished on conversion or redemption. The remainder of the proceeds is allocated to the liability component and is carried as a liability at amortised cost using the effective interest method until extinguished on conversion or redemption.

Transaction costs are apportioned between the liability and derivative components of the convertible loans based on the allocation of proceeds to the liability and derivative components on initial recognition. The portion related to the derivative component is expensed immediately.

### **Taxation**

Income tax represents the sum of the current tax and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit recognised in profit or loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. Our liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences, unused tax losses or unused tax credits can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where we are able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, based on tax rates that have been enacted or substantively enacted by the end of the reporting period. Deferred tax is recognised in profit or loss, except when it relates to items recognised in other comprehensive income or directly in equity, in which case the deferred tax is also recognised in other comprehensive income or directly in equity.

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The measurement of deferred tax assets and liabilities reflects the tax consequences that would follow from the manner in which we expect, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purpose of measuring deferred tax for leasing transactions in which we recognise the right-of-use assets and the related lease liabilities, we first determine whether the tax deductions are attributable to the right-of use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, we apply IAS 12 requirements to the leasing transaction as a whole. Temporary differences relating to right-of-use assets and lease liabilities are assessed on a net basis. Excess of depreciation on right-of-use assets over the lease payments for the principal portion of lease liabilities resulting in net deductible temporary differences.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and we intend to settle our current tax assets and liabilities on a net basis.

### **KEY ESTIMATES**

The key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### **Impairment of property, plant and equipment and right-of-use assets**

Property, plant and equipment and right-of-use assets are stated at costs less accumulated depreciation and impairment, if any. In determining whether an asset is impaired, we have to exercise judgement and make estimation, particularly in assessing: (1) whether an event has occurred or any indicators that may affect the asset value; (2) whether the carrying value of an asset can be supported by the recoverable amount, in the case of value in use, the net present value of future cash flows which are estimated based upon the continued use of the asset; and (3) the appropriate key assumptions to be applied in estimating the recoverable amounts including cash flow projections and an appropriate discount rate. When it is not possible to estimate the recoverable amount of an individual asset (including right-of-use assets), we estimate the recoverable amount of the cash-generating unit to which the assets belongs. Changing the assumptions and estimates, including the discount rates or the growth rate in the cash flow projections, could materially affect the net present value used in the impairment test.

The carrying amounts of (a) the property, plant and equipment and (b) right-of-use assets as of 31 December 2018, 2019 and 2020 were (a) RMB304.7 million, RMB353.9 million and RMB486.2 million and (b) RMB17.9 million, RMB29.9 million and RMB68.2 million, respectively.

## **FINANCIAL INFORMATION**

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### **Impairment loss of trade receivables**

We estimate the amount of impairment loss for ECL on trade receivables based on the credit risk of trade receivables. The amount of the impairment loss based on ECL model is measured as the difference between all contractual cash flows that are due to us in accordance with the contract and all the cash flows that we expect to receive, discounted at the effective interest rate determined at initial recognition. Where the future cash flows are less than expected, or being revised downward due to changes in facts and circumstances, a material impairment loss may arise.

As of 31 December 2018, 2019 and 2020, the carrying amount of trade receivables were RMB140.7 million (net of allowance for doubtful debts of RMB1.1 million), RMB119.9 million (net of allowance for doubtful debts of RMB0.9 million) and RMB192.0 million (net of allowance for doubtful debts of RMB4.9 million), respectively.

### **Allowance for slow-moving inventories and net realisable value of inventories**

Allowance for slow-moving inventories is made based on the ageing and estimated net realisable value of inventories. The assessment of the allowance amount involves judgement and estimates. Where the actual outcome in future is different from the original estimate, such difference will impact the carrying value of inventories and allowance charge/write-back in the period in which such estimate has been changed. Allowance for slow-moving inventories was made for the year ended 31 December 2018, 2019 and 2020 amounted to approximately RMB9,000, nil and nil, respectively.

Net realisable value of inventories is the estimated selling price in the ordinary course of business, less estimated costs of completion and selling expense. These estimates are based on current market conditions and the historical experience of manufacturing and selling products of similar nature. It could change significantly as a result of changes in customer's taste and competitor's actions in response to severe industry cycles. We will reassess the estimates by the end of each reporting period.



## FINANCIAL INFORMATION

### SELECTED FINANCIAL DATA

#### Consolidated statements of profit or loss and other comprehensive income

The table below sets forth our consolidated statements of profit or loss and other comprehensive income for the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Revenue . . . . .	318,244	440,583	569,113
Cost of goods sold . . . . .	(166,917)	(218,222)	(280,046)
Sales related tax and auxiliary charges . . . . .	(4,380)	(4,084)	(5,002)
Gross profit . . . . .	146,947	218,277	284,065
Other income and other gains and losses . . . . .	4,971	5,295	14,778
Reversals of impairment losses on trade and other receivables/(Impairment losses for trade and other receivables) . . . . .	612	208	(4,118)
Selling expenses . . . . .	(13,347)	(23,292)	(24,607)
Administrative and other operating expenses . . . . .	(35,568)	(56,712)	(72,898)
<b>Profit from operations</b>	<b>103,615</b>	<b>143,776</b>	<b>197,220</b>
Finance costs . . . . .	(15,869)	(18,475)	(19,399)
<b>Profit before tax</b>	<b>87,746</b>	<b>125,301</b>	<b>177,821</b>
Income tax expense . . . . .	(6,382)	(17,968)	(24,960)
<b>Profit for the year</b>	<b>81,364</b>	<b>107,333</b>	<b>152,861</b>
Attributable to			
Owners of our Company . . . . .	77,400	102,806	148,172
Non-controlling interests . . . . .	3,964	4,527	4,689
	<u>81,364</u>	<u>107,333</u>	<u>152,861</u>
<b>Profit for the year</b>	<b>81,364</b>	<b>107,333</b>	<b>152,861</b>
<b>Other comprehensive income</b>			
<i>Items that may be reclassified to profit or loss</i>			
Exchange differences on translating foreign operations . . . .	2	(2)	2
<b>Other comprehensive income for the year, net of tax</b>	<b>2</b>	<b>(2)</b>	<b>2</b>
<b>Total comprehensive income for the year</b>	<b>81,366</b>	<b>107,331</b>	<b>152,863</b>
Attributable to			
Owners of our Company . . . . .	77,402	102,804	148,174
Non-controlling interests . . . . .	3,964	4,527	4,689
	<u>81,366</u>	<u>107,331</u>	<u>152,863</u>

## FINANCIAL INFORMATION

### Consolidated statements of financial position

The table below sets forth our consolidated statements of financial position as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
<b>ASSETS</b>			
<b>Non-current assets</b>			
Property, plant and equipment . . . . .	304,696	353,907	486,170
Right-of-use assets . . . . .	17,932	29,949	68,247
Deposits paid for acquisition of property, plant and equipment and right-of-use assets. . . . .	16,367	26,671	184
Deferred tax assets . . . . .	1,190	1,190	1,190
	<u>340,185</u>	<u>411,717</u>	<u>555,791</u>
<b>Current assets</b>			
Inventories . . . . .	74,420	80,134	75,371
Trade and bills receivables . . . . .	144,019	121,692	191,951
Deposits, prepayments and other receivables . . . . .	14,305	4,029	23,609
Amount due from a shareholder . . . . .	330	330	—
Bank and cash balances. . . . .	171,854	559,839	747,582
	<u>404,928</u>	<u>766,024</u>	<u>1,038,513</u>
	<u>745,113</u>	<u>1,177,741</u>	<u>1,594,304</u>
<b>EQUITY</b>			
<b>Equity attributable to owners of our Company</b>			
Share capital . . . . .	330	330	12,342
Reserves . . . . .	297,771	711,878	1,168,897
	298,101	712,208	1,181,239
Non-controlling interests . . . . .	156,858	161,385	166,074
	<u>454,959</u>	<u>873,593</u>	<u>1,347,313</u>

## FINANCIAL INFORMATION

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Bank loans and other borrowings . . . . .	4,971	143,776	75,366
Convertible loans . . . . .	—	69,106	—
Lease liabilities . . . . .	191	2,615	2,044
Deferred revenue . . . . .	10,179	7,487	5,351
	<u>15,341</u>	<u>222,984</u>	<u>82,761</u>
<b>Current liabilities</b>			
Bank loans and other borrowings . . . . .	181,146	11,953	90,273
Convertible loans . . . . .	29,921	—	—
Derivative component of convertible loans . . . . .	—	1,642	—
Lease liabilities . . . . .	85	543	577
Trade payables . . . . .	23,839	29,941	21,891
Accruals and other payables . . . . .	31,839	30,890	42,056
Amount due to a director . . . . .	56	105	—
Contract liabilities . . . . .	2,398	710	446
Deferred revenue . . . . .	2,723	2,692	2,136
Current tax liabilities . . . . .	2,806	2,688	6,851
	<u>274,813</u>	<u>81,164</u>	<u>164,230</u>
<b>TOTAL EQUITY AND LIABILITIES</b>	<u><u>745,113</u></u>	<u><u>1,177,741</u></u>	<u><u>1,594,304</u></u>

## FINANCIAL INFORMATION

### COMPONENTS OF OUR CONSOLIDATED STATEMENTS OF PROFIT OR LOSS

#### Revenue

Revenue is recognised when control over a product or service is transferred to the customer at the amount of promised consideration to which we are expected to be entitled, excluding those amounts collected on behalf of third parties.

We are engaged in the business of the production and sales of pearlescent pigment products and synthetic mica powder in the PRC. Our assets are substantially located in the PRC. We operate one single reportable business segment which is regularly reviewed by our chief operating decision maker. This reportable business segment is a strategic business unit that offers two principle types of products, namely (a) pearlescent pigment products and (b) synthetic mica powder sold to our customers, and is centrally managed with the required technology and marketing strategies. The table below sets forth an analysis of our revenue by major products during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	<i>RMB'000</i>	<i>% of total revenue</i>	<i>RMB'000</i>	<i>% of total revenue</i>	<i>RMB'000</i>	<i>% of total revenue</i>
Pearlescent pigment products						
- Natural mica-based . . .	245,321	77.1	295,510	67.1	318,957	56.0
- Synthetic mica-based . .	68,280	21.5	124,705	28.3	197,141	34.6
- Glass flakes-based . . .	1,375	0.4	13,865	3.1	46,821	8.2
- Silicon oxide-based . . .	—	—	75	—*	2,869	0.5
	<u>314,976</u>	<u>99.0</u>	<u>434,155</u>	<u>98.5</u>	<u>565,788</u>	<u>99.4</u>
Synthetic mica powder <sup>(1)</sup> .	<u>3,268</u>	<u>1.0</u>	<u>6,428</u>	<u>1.5</u>	<u>3,325</u>	<u>0.6</u>
<b>Total</b>	<u><u>318,244</u></u>	<u><u>100.0</u></u>	<u><u>440,583</u></u>	<u><u>100.0</u></u>	<u><u>569,113</u></u>	<u><u>100.0</u></u>

\* Value insignificant

*Note:*

- (1) We produce synthetic mica powder (in wet state) for our own production of synthetic mica-based pearlescent pigment products. Synthetic mica powder will undergoes further grinding, milling and dehydration will form synthetic mica powder (in dry state) for sales to our customers. See the section headed “Business — Production process” in this document for further information.

## FINANCIAL INFORMATION

Our revenue is recognised from the transfer of goods to our customers at a point in time.

We produce and sell pearlescent pigment products and synthetic mica powder. As of the Latest Practicable Date, our pearlescent pigment products comprised 473 natural mica-based pearlescent pigment products, 266 synthetic mica-based pearlescent pigment products, 30 glass flake-based pearlescent pigment products and five silicon oxide-based pearlescent pigment products.

### *Sales volume and average unit selling price*

Our revenue is affected by the sales volume and changes in the selling prices of our pearlescent pigment products. The table below sets forth the sales volume and the average unit selling price by products for the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	Sales volume	Average unit selling price	Sales volume	Average unit selling price	Sales volume	Average unit selling price
	(tonnes)	(RMB'000 per tonne)	(tonnes)	(RMB'000 per tonne)	(tonnes)	(RMB'000 per tonne)
Pearlescent pigment products						
- Natural mica-based . . .	7,217.9	34.0	8,822.4	33.5	10,056.8	31.7
- Synthetic mica-based . .	1,228.8	55.6	2,231.8	55.9	3,943.5	50.0
- Glass flakes-based . . .	4.4	312.5	42.4	327.0	158.9	294.7
- Silicon oxide-based . . .	—	—	0.1	750.0	5.9	486.3
	8,451.1	37.3	11,096.7	39.1	14,165.1	39.9
Synthetic mica powder . .	84.4	38.7	167.8	38.3	78.2	42.5
<b>Total</b>	<b>8,535.5</b>		<b>11,264.5</b>		<b>14,243.3</b>	

## FINANCIAL INFORMATION

### Customers

Our customers may be broadly divided into trading company customers and end user customers. The former will re-sell our products to their own customers with whom we do not have direct contractual relationship and as such we do not have information on their purchase quantity. End user customers are customers using our pearlescent pigment products for their own use and production purpose. The table below sets forth an analysis of our revenue by the number and the nature of business of our customers during the Track Record Period:

	Year ended 31 December								
	2018			2019			2020		
	<i>Number</i>	<i>RMB'000</i>	<i>% of total revenue</i>	<i>Number</i>	<i>RMB'000</i>	<i>% of total revenue</i>	<i>Number</i>	<i>RMB'000</i>	<i>% of total revenue</i>
Trading company customers									
- PRC . . . . .	190	241,028	75.7	185	325,628	73.9	206	441,662	77.6
- International . . . .	22	16,579	5.2	28	20,981	4.8	29	21,821	3.8
	212	257,607	80.9	213	346,610	78.7	235	463,483	81.4
End user customers									
- PRC . . . . .	69	52,175	16.4	77	84,800	19.2	120	97,509	17.1
- International . . . .	13	8,462	2.7	8	9,173	2.1	12	8,121	1.5
	82	60,637	19.1	85	93,973	21.3	132	105,630	18.6
<b>Total</b>		<u>318,244</u>	<u>100.0</u>		<u>440,583</u>	<u>100.0</u>		<u>569,113</u>	<u>100.0</u>

The table below sets forth an analysis of our sales to trading customers and end user customers by products during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	<i>RMB'000</i>	<i>% of total revenue</i>	<i>RMB'000</i>	<i>% of total revenue</i>	<i>RMB'000</i>	<i>% of total revenue</i>
Trading company customers						
- Pearlescent pigment products . . .	256,866	80.7	344,734	78.2	463,367	81.4
- Synthetic mica powder . . . . .	741	0.2	1,876	0.5	116	—*
	257,607	80.9	346,610	78.7	463,483	81.4
End user customers						
- Pearlescent pigment products . . .	58,111	18.3	89,421	20.3	102,421	18.0
- Synthetic mica powder . . . . .	2,526	0.8	4,552	1.0	3,209	0.6
	60,637	19.1	93,973	21.3	105,630	18.6
<b>Total</b>	<u>318,244</u>	<u>100.0</u>	<u>440,583</u>	<u>100.0</u>	<u>569,113</u>	<u>100.0</u>

\* Value insignificant.

## **FINANCIAL INFORMATION**

Pursuant to the Frost & Sullivan Report, it is an industry practice in the PRC and the global pearlescent pigment market that most end user companies may choose to source their raw materials through designated trading companies. There are benefits associated with this arrangement. The end user companies may leverage the sourcing capability of the designated trading companies to identify a stable source of supply of pearlescent pigment products from different suppliers. Through such business arrangement, the end user companies can also save time and costs and may engage different trading companies for the sourcing of different raw materials to reduce the concentration risk. From our perspective, sales to trading company customers enable us to reach a wider group of downstream customers and enlarge the sales network and possible business applications of our products without incurring substantial efforts on sales and marketing.

The table below sets forth an analysis of revenue by downstream industries of end user customers during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	<i>RMB'000</i>	<i>% of total revenue</i>	<i>RMB'000</i>	<i>% of total revenue</i>	<i>RMB'000</i>	<i>% of total revenue</i>
Industrial coatings . . . . .	41,178	67.9	58,261	62.0	60,204	57.0
Plastics . . . . .	12,031	19.8	16,918	18.0	20,716	19.6
Textiles and leather . . . . .	5,778	9.5	7,514	8.0	15,467	14.6
Cosmetics . . . . .	466	0.8	9,118	9.7	5,092	4.8
Ceramics . . . . .	682	1.1	1,212	1.3	2,082	2.0
Automotive coatings . . . . .	471	0.8	950	1.0	2,054	2.0
Others . . . . .	31	0.1	—	—	15	—*
<b>Total</b>	<b>60,637</b>	<b>100.0</b>	<b>93,973</b>	<b>100.0</b>	<b>105,630</b>	<b>100.0</b>

\* Value insignificant

We have no control over the business of the trading company customers, which are Independent Third Parties, and have no right to obtain any information from the trading company customers of the downstream industries in which their own customers are engaged.



## FINANCIAL INFORMATION

### Geographical markets

The table below sets forth an analysis of our revenue by location of our customers during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	RMB'000	% of total revenue	RMB'000	% of total revenue	RMB'000	% of total revenue
PRC						
- Eastern region <sup>(1)</sup> . . . . .	239,526	75.2	332,282	75.4	436,527	76.7
- Western region <sup>(2)</sup> . . . . .	24,408	7.7	36,635	8.3	45,267	8.0
- Central region <sup>(3)</sup> . . . . .	29,269	9.2	41,511	9.4	57,378	10.1
	293,203	92.0	410,428	93.1	539,172	94.8
Asia <sup>(4)</sup> . . . . .	11,351	3.6	14,084	3.2	13,287	2.3
Europe <sup>(5)</sup> . . . . .	10,144	3.2	13,653	3.1	11,174	2.0
Africa <sup>(6)</sup> . . . . .	2,944	0.9	2,058	0.5	5,276	0.9
South America <sup>(7)</sup> . . . . .	602	0.2	360	0.1	205	—*
<b>Total</b>	<b>318,244</b>	<b>100.0</b>	<b>440,583</b>	<b>100.0</b>	<b>569,113</b>	<b>100.0</b>

\* Value insignificant

#### Notes:

- (1) Eastern region of the PRC refers to Beijing, Fujian, Guangdong, Hebei, Jiangsu, Liaoning, Shandong, Shanghai, Tianjin and Zhejiang.
- (2) Western region of the PRC refers to Guangxi, Guizhou, Shaanxi, Sichuan, Xinjiang, Yunnan and Chongqing.
- (3) Central region of the PRC refers to Anhui, Henan, Hubei, Hunan, Jiangxi and Shanxi.
- (4) Countries and territories in Asia refer to Pakistan, Hong Kong, Macau and Taiwan, Korea, Kuwait, Bangladesh, Japan, Saudi Arabia, Thailand, Turkey, Israel, India, Indonesia, Jordan and Vietnam.
- (5) European countries refer to Estonia, Belgium, Poland, Germany, Russia, Ukraine, Finland, Netherlands, Serbia, Greece, Italy and United Kingdom.
- (6) Countries in Africa refer to Algeria, Morocco, Tunisia and Egypt.
- (7) Countries in South America refer to Brazil and Chile.

## FINANCIAL INFORMATION

### Cost of goods sold

The cost of goods sold mainly included raw materials, direct labour and staff costs and utilities. The table below sets forth an analysis of the cost of goods sold during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	RMB'000	%	RMB'000	%	RMB'000	%
Raw materials						
- Natural mica flakes . .	27,837	16.7	37,161	17.0	41,785	14.9
- Other raw materials . .	7,681	4.6	12,484	5.7	21,378	7.6
Chemical raw materials						
- Titanium tetrachloride .	47,747	28.6	64,169	29.4	76,861	27.4
- Other chemical raw materials . . . . .	14,415	8.6	20,850	9.6	32,231	11.5
- Packaging materials . .	7,369	4.4	7,695	3.5	11,407	4.1
- Furnace materials and utensils . . . . .	920	0.6	1,733	0.8	3,660	1.3
	105,969	63.5	144,092	66.0	187,322	66.9
Utilities . . . . .	23,698	14.2	31,580	14.5	41,194	14.7
Direct labour . . . . .	15,141	9.1	15,764	7.2	17,368	6.2
Depreciation . . . . .	11,626	7.0	12,904	5.9	14,445	5.2
Staff costs . . . . .	8,147	4.9	7,615	3.5	8,999	3.2
Others . . . . .	2,336	1.3	6,267	2.9	10,718	3.8
<b>Total</b>	<b>166,917</b>	<b>100.0</b>	<b>218,222</b>	<b>100.0</b>	<b>280,046</b>	<b>100.0</b>

Note:

(1) Others include miscellaneous production-related utensils and repairs and maintenance costs.

The increases in the cost of goods sold during the Track Record Period were generally consistent with our business growth. The principal components of our cost of sales include:

*Raw materials* primarily consist of the cost of purchase of natural mica flakes and a wide range of chemicals, such as titanium tetrachloride, tin tetrachloride and ferric chloride. In addition to natural mica flakes and chemicals, we also source glass flakes and calcium carbonate as the raw materials for our production purpose. The total consumption volume of raw materials is dependent on our production volume and production efficiency.

*Packaging materials* include packaging cartons and bags used by us for the packaging of our pearlescent pigment products including plastic bags specially made for packaging of products in the form of powder.

## **FINANCIAL INFORMATION**

*Furnace materials and utensils* include the use of refractory fire bricks and graphite electrodes for the construction of furnaces for the production of synthetic mica flakes.

*Direct labour* include wages and fringe benefits (including medical and social insurance contributions) incurred by us for our workers. Our business is not labour intensive in nature, and our staff costs incurred for production workers generally do not increase at the same pace as our business growth.

*Staff costs* include wages and fringe benefits (including medical and social insurance contributions) incurred by us for the senior production management personnel.

*Utilities* include the electricity and water charges incurred by us for the operations of our production facilities.

The table below sets forth an analysis of the average cost of raw material during the Track Record Period:

	<b>Year ended 31 December</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
Cost of raw materials ( <i>RMB'000</i> ) . . . . .	105,969	144,092	187,322
Sales volume of finished products ( <i>tonnes</i> ) . . . . .	8,535.6	11,264.5	14,243.4
Average cost of raw materials for each tonne of finished products ( <i>RMB'000 per tonne</i> ) . . . . .	12.4	12.8	13.2

See the section headed “Business — Our production facilities” in this document for further information on our production activities as well as the utilisation rates of our production facilities. We normally proceed to the production of pearlescent pigment products upon receiving purchase orders from our customers.

We produce synthetic mica flakes which undergo pulping to form synthetic mica powder (in wet state) for our own production of synthetic mica-based pearlescent pigment products. Our production volume of synthetic mica powder depends on our demand for own production of synthetic mica-based pearlescent pigment products and the demand of our customers.

## FINANCIAL INFORMATION

### Sales related tax and auxiliary charges

Sales related tax and auxiliary charges represented property and land use-related tax and sales-related tax payable by us in relation to the revenue generated from the sales of our products. During the Track Record Period, we recorded sales related tax and auxiliary charges of RMB4.4 million, RMB4.1 million and RMB5.0 million, respectively. The table below sets forth further information on sales related tax and ancillary charges during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Urban maintenance and construction tax . . . . .	1,226	1,109	1,453
Educational surcharge . . . . .	1,226	1,109	1,453
Property tax. . . . .	1,296	1,328	1,330
Land use tax . . . . .	274	265	397
Stamp duty . . . . .	234	216	251
Funds for Water Conservancy Construction . . . . .	74	—	—
Environmental tax . . . . .	50	57	118
<b>Total</b>	<b>4,380</b>	<b>4,084</b>	<b>5,002</b>

### Gross profit and gross profit margin

The amount of gross profit represents the difference between revenue and cost of goods sold and sales related tax and auxiliary charges during a particular year. The table below sets forth the amount of gross profit and gross profit margin for our major products during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	Gross profit	Gross profit margin	Gross profit	Gross profit margin	Gross profit	Gross profit margin
	RMB'000	%	RMB'000	%	RMB'000	%
Pearlescent pigment products						
- Natural mica-based . . .	105,203	42.9	123,765	41.9	129,192	40.5
- Synthetic mica-based . .	38,526	56.4	78,189	62.7	109,123	55.4
- Glass flakes-based. . . .	1,215	88.4	12,287	88.6	40,990	87.5
- Silicon oxide-based . . .	—	—	67	89.3	2,535	88.4
	144,944	46.0	214,308	49.4	281,840	49.8
Synthetic mica powder . .	2,003	61.3	3,969	61.7	2,225	66.9
<b>Total</b>	<b>146,947</b>	<b>46.2</b>	<b>218,277</b>	<b>49.5</b>	<b>284,065</b>	<b>49.9</b>

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The gross profit margins for our sales to trading company customers and end user customers are different. The table below sets forth the amount of gross profit and gross profit margin by nature of our customers during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	Gross profit		Gross profit		Gross profit	
	Gross profit	Gross profit margin	Gross profit	Gross profit margin	Gross profit	Gross profit margin
	<i>RMB'000</i>	<i>%</i>	<i>RMB'000</i>	<i>%</i>	<i>RMB'000</i>	<i>%</i>
Trading company customers . .	114,425	44.4	163,367	47.1	224,921	48.5
End user customers . . . . .	32,522	53.6	54,910	58.4	59,144	56.0
<b>Total</b>	<u>146,947</u>		<u>218,277</u>		<u>284,065</u>	

The gross profit margins generated from the sales to the end user customers are in general higher than the sales to trading company customers, primarily due to the facts that those trading companies would re-sell our products to their customers and would provide after-sales services to their customers. We have imposed no pricing restrictions on such re-sales transactions, but we may require the Authorised Resellers to follow our suggested prices under the relevant sales framework agreements entered into with them.

In addition, the continuous improvements in our gross profit margin during the Track Record Period was also due to the increases in the percentage of sales of the synthetic mica-based pearlescent pigment products which had relative higher average unit selling prices than those of the natural mica-based pearlescent pigment products during the Track Record Period.

### Other income and other gains and losses

The table below sets forth the amount of other income and other gains and losses during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Interest income on bank deposits . . . . .	697	1,683	2,106
Government grant . . . . .	4,285	3,616	13,229
Net foreign exchange (losses)/gains . . . . .	(580)	1,110	451
Fair value gain/(loss) on derivative component of convertible loans . . . . .	564	(1,120)	(1,998)
Sundry income . . . . .	5	6	990
<b>Total</b>	<u>4,971</u>	<u>5,295</u>	<u>14,778</u>

## **FINANCIAL INFORMATION**

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The government grant was provided by the PRC Government to Chesir Pearl in relation to the research and development expenditures incurred by Chesir Pearl on (a) the use of advanced technology in our production process of synthetic mica; (b) the use of certain key technologies and commercialisation of various pearlescent pigment products, such as weather-resistance pearlescent pigment products for automobiles; (c) the commercialisation of cosmetic-grade synthetic mica; and (d) the achievement of a designated annual production capacity of our pearlescent pigment products. Such government grant was non-recurring in nature. During the Track Record Period, we satisfied all conditions, such as completion of the relevant assets or production facilities, on the government grant received and recognised by us. As of 31 December 2020, there was no unfulfilled condition or other contingency attached with the government grant received and recognised by us during the Track Record Period.

The fair value gain or loss on the derivative component of the convertible loans is determined with reference to the valuation of the derivative component of the 2017 Convertible Loan and the 2019 Convertible Bonds, both of which have been repaid in full or that the exercise rights attached therewith have been exercised in full (in the case of the 2019 Convertible Bonds). The fair value gain of the derivative component of 2017 Convertible Loan for the year ended 31 December 2018 arose as the estimated share value of Chesir Pearl as of 31 December 2018 below the minimum conversion price of Chesir Pearl, i.e. RMB10 per share times 110%, as stated in the agreement for the 2017 Convertible Loan which led to the fair value of the derivative component of 2017 Convertible Loan closed to zero as of 31 December 2018 and the fair value gain has been recognised accordingly.

There was no fair value movement from 1 January 2019 to 6 January 2019 (maturity date) as the remaining life of the 2017 Convertible Loan was six days as of 31 December 2018, which was, as mentioned above, due to the estimated share value of Chesir Pearl as of 31 December 2018 below the minimum conversion price of Chesir Pearl and the fair value of the derivative component of 2017 Convertible Loan closed to zero as of 31 December 2018 which also closed to the fair value of the derivative component of 2017 Convertible loan as of 6 January 2019.

During the year ended 31 December 2020, we recorded sundry income of RMB1.0 million arising from compensations received from insurance claims of RMB0.9 million in 2017 as a result of a fire accident occurred at our warehouse in November 2016. The fire accident was caused by an independent contractor during the maintenance of our warehouses. No casualties were caused by the fire accident. Our inventories with aggregate value of RMB1.0 million were damaged during the accident, which had been covered by the insurance policies of RMB0.9 million. Our Directors consider that the fire accident had not caused any material impact on our business.

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### Reversal of impairment losses on/(impairment losses for) trade receivables and other receivables

Our accounting policy on the impairment provisions is set forth in the paragraphs under “Critical accounting policies — Impairment of financial assets and contract assets” above. Impairment losses are recognised in profit or loss within net impairment losses on financial assets. Receivables for which an impairment provision was recognised are written-off against the provision when there is no reasonable expectation of recovering additional cash. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with us, and the failure to make contractual payments for a period of more than six months. The table below sets forth an analysis of the impairment loss during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Reversals of impairment losses on trade receivables/(impairment losses for trade receivables) . . . .	624	202	(4,087)
(Impairment losses for other receivables)/reversals of impairment losses on other receivables . . . . .	(12)	6	(31)
<b>Total</b>	<b>612</b>	<b>208</b>	<b>(4,118)</b>

### Selling expenses

Selling expenses are recognised where they are incurred and are generally consistent with the movements in the amount of our revenue and our business growth during the Track Record Period. The table below sets forth an analysis of selling expenses during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	<i>RMB'000</i>	%	<i>RMB'000</i>	%	<i>RMB'000</i>	%
Transportation and packaging . . . . .	7,132	53.4	9,102	39.1	10,119	41.1
Staff costs. . . . .	2,996	22.4	4,455	19.1	5,164	21.0
Travelling and business development . . . . .	861	6.5	1,259	5.4	3,140	12.8
Marketing expenses . . . .	1,155	8.7	6,721	28.9	4,603	18.7
Rental expenses . . . . .	1,143	8.6	1,554	6.7	1,396	5.7
Depreciation . . . . .	60	0.4	201	0.8	185	0.7
<b>Total</b>	<b>13,347</b>	<b>100.0</b>	<b>23,292</b>	<b>100.0</b>	<b>24,607</b>	<b>100.0</b>

The principal components of selling expenses include the following:

*Transportation and packaging* include the transportation and packaging costs incurred by us for the delivery of our products to our customers including wrapping film and pallet used to palletise the goods for delivery. It is a practice in our industry that we need to bear the transportation cost for the delivery of our products to the warehouses of our customers.



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*Staff costs* include the wages and salaries and other fringe benefits paid and payable to our sales personnel.

*Marketing expenses* include the costs incurred by us for placing advertisements in industry journals and participating in various industrial exhibitions and promotional events.

*Rental expenses* represent the rental payments made to the Independent Third Parties for the lease of offices and warehouse in the PRC and an office in France.

*Depreciation* include the amount of depreciation incurred for office equipment and other non-production related facilities.

### Administrative and other operating expenses

Administrative and other operating expenses are recognised where they are incurred. During the Track Record Period, all our research and development expenditures, which included staff costs, materials and utensils used in the research and development activities and the related depreciation, were charged to our profit or loss. During the year ended 31 December 2020, we also incurred [REDACTED] expenses which were non-recurring in nature. The table below sets forth an analysis of administrative and other expenses during the Track Record Period:

	Year ended 31 December					
	2018		2019		2020	
	RMB'000	%	RMB'000	%	RMB'000	%
Research and development expenditures . . . . .	10,745	30.2	23,247	41.0	29,284	40.2
Staff costs . . . . .	8,514	23.9	14,105	24.9	11,781	16.2
[REDACTED] expenses . . . . .	—	—	—	—	13,206	18.1
Depreciation and amortisation . . . . .	8,670	24.4	7,379	13.0	7,193	9.9
Travelling and business development . . . . .	2,425	6.8	4,683	8.3	4,769	6.5
Office expenses . . . . .	1,954	5.5	2,281	4.0	3,406	4.7
Professional fees . . . . .	2,602	7.3	3,133	5.5	1,652	2.3
Maintenance expenses . . . . .	604	1.7	1,579	2.8	1,400	1.9
Others <sup>(1)</sup> . . . . .	54	0.2	305	0.5	207	0.2
<b>Total</b>	<b>35,568</b>	<b>100.0</b>	<b>56,712</b>	<b>100.0</b>	<b>72,898</b>	<b>100.0</b>

*Note:*

(1) Others mainly include charitable donations and traffic penalties.

We incurred professional fees of RMB3.1 million for the year ended 31 December 2019, which primarily include (a) professional fees of RMB0.5 million paid to our broker in relation to the follow-on share offering in June 2019 by Chesir Pearl and services provided to Chesir Pearl when its

## **FINANCIAL INFORMATION**

shares were listed and quoted on NEEQ and (b) legal, audit and other professional fees of RMB1.1 million incurred in relation to our listing status on the NEEQ. As the listing and quotation for trading of the shares of Chesir Pearl on NEEQ was withdrawn on 23 September 2019, our professional fees incurred for the year ended 31 December 2020 was decreased to RMB1.7 million.

### **Finance costs**

Finance costs represent the interest expense incurred by us for the banking facilities used by us, the 2017 Convertible Loan and the 2019 Convertible Bonds. The table below sets forth an analysis of finance costs during the Track Record Period:

	<b>Year ended 31 December</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Interest on bank loans and other borrowings . . . . .	12,226	13,339	11,126
Interest expenses on lease liabilities . . . . .	40	184	162
Interest on convertible loans . . . . .	<u>4,713</u>	<u>5,630</u>	<u>8,111</u>
Total borrowing costs . . . . .	16,979	19,153	19,399
Amount capitalised . . . . .	<u>(1,110)</u>	<u>(678)</u>	<u>—</u>
<b>Total</b>	<u><u>15,869</u></u>	<u><u>18,475</u></u>	<u><u>19,399</u></u>

We recorded payment of interest on bank loans and other borrowings of RMB12.2 million, RMB13.3 million and RMB11.1 million, respectively, for the Track Record Period. As of 31 December 2018, 2019 and 2020, we had total outstanding bank loans and other borrowings (including current portion and non-current portion) of RMB186.1 million, RMB155.7 million and RMB165.6 million, respectively. The average interest rates of our bank borrowings were 6.49% as of 31 December 2018, 7.18% as of 31 December 2019 and 7.17% as of 31 December 2020, and the average interest rates for our other borrowings, i.e. such as finance lease and loan from non-financial institution, were 7.67% as of 31 December 2018, 8.72% as of 31 December 2019 and 8.80% for secured other borrowings and 2.00% for unsecured other borrowings as of 31 December 2020.

Out of the total amount of our total borrowing costs, an amount of RMB1.1 million, RMB0.7 million and nil was capitalised during the year as part of acquisition of non-current assets.

### **Profit before tax**

The profit before tax is equal to our profit from operations less finance costs during a particular year. During the Track Record Period, our profit before tax amounted to RMB87.7 million, RMB125.3 million and RMB177.8 million, respectively. Our profit before tax continued to increase during the Track Record Period with the growth of our revenue. See the paragraphs under “Components of our consolidated statements of profit or loss — Revenue” above for further information.

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### Income tax expenses

During the Track Record Period, we had income tax expenses amounted to RMB6.4 million, RMB18.0 million and RMB25.0 million, respectively. Our Directors confirm that, during the Track Record Period and up to the Latest Practicable Date, we had made all the required tax filings with the relevant tax authorities in the PRC. We are not aware of any outstanding or potential dispute with such tax authorities. The table below sets forth further information on income tax expenses during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Current tax — PRC			
Provision for the year . . . . .	6,828	16,308	24,742
Under provision in prior year . . . . .	—	1,660	218
Deferred tax . . . . .	(446)	—	—
<b>Total</b>	<b>6,382</b>	<b>17,968</b>	<b>24,960</b>

PRC EIT has been provided at a rate of 25% for the Track Record Period.

Chesir France has no activity since its incorporation.

Our Company and those subsidiaries incorporated in the Cayman Islands and the British Virgin Islands are not subject to income tax.

Those subsidiaries incorporated in Hong Kong have had no assessable profit subject to Hong Kong profits tax during the Track Record Period, respectively.

The income tax expense for the Track Record Period represents the PRC EIT which is calculated at the prevailing tax rate on the taxable income of the group entities in the PRC.

Chesir Pearl has been granted the high and new technology enterprise certificate to entitle to a preferential tax rate of 15% during the Track Record Period, subject to annual review by the relevant authority. The preferential tax treatment currently enjoyed by Chesir Pearl will expire on 10 September 2023.

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A reconciliation of the income tax expenses applicable to profit before tax at the statutory rate for each jurisdiction in which our Company and our subsidiaries are domiciled to the tax expense at the statutory tax rate and a reconciliation of the applicable rate, i.e. the statutory tax rate, to the effective tax rate, during the Track Record Period is set forth in the table below as follows:

	<b>Year ended 31 December</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Profit before tax . . . . .	87,746	125,301	177,821
Tax at the domestic income tax rate of 25% . . . . .	21,937	31,325	44,455
Tax effect of income that is not taxable. . . . .	(5,300)	(8,199)	(7,039)
Tax effect of expenses that are not deductible . . . . .	2,866	7,566	9,283
Tax effect of tax concession . . . . .	(6,434)	(14,166)	(21,862)
Tax effect on utilisation of tax losses not previously recognised . . . . .	(5,106)	—	—
Under provision in prior year . . . . .	—	1,660	218
(Under) provision in current year . . . . .	(1,581)	(218)	(95)
<b>Income tax expense</b>	<b>6,382</b>	<b>17,968</b>	<b>24,960</b>
<b>Effective tax rate</b>	<b>7.3%</b>	<b>14.3%</b>	<b>14.0</b>

For the year ended 31 December 2018, we recorded tax effect on utilisation of tax losses not previously recognised of RMB5.1 million. Such reversal was mainly due to the tax losses of Chesir Pearl brought forward from the previous years. See the paragraphs under “Summary of business development of Chesir Pearl prior to the Track Record Period” below. Therefore, we recorded a relative low income tax expense of RMB6.4 million for the year ended 31 December 2018 at the effective tax rate of 7.3%. Without taking into account the tax effect on utilisation of tax losses not recognised and reversed for the year ended 31 December 2018, our effective tax rates were 13.1% for the year ended 31 December 2018 and our Directors consider that our effective tax rates remained stable throughout the Track Record Period in the absence of the tax effect on utilisation of tax losses not previously recognised.

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### OUR OPERATING RESULTS

The following sets forth detailed discussions on the operating results of our Group during the Track Record Period.

#### Year ended 31 December 2020 as compared to year ended 31 December 2019

##### *Revenue*

##### *Increasing demand for our pearlescent pigment products*

The revenue increased by 29.2% from RMB440.6 million during the year ended 31 December 2019 to RMB569.1 million during the year ended 31 December 2020. The revenue generated from our sales of pearlescent pigment products increased from RMB434.2 million for the year ended 31 December 2019 to RMB565.8 million for the year ended 31 December 2020, representing an increase of RMB131.6 million or 30.3%.

The revenue increase was primarily due to the increase in our sales of pearlescent pigment products by RMB131.6 million. Sales of natural mica-based pearlescent pigment increased by RMB23.4 million, or 7.9%, as compared to the same during the year ended 31 December 2019. We expanded our product offering of natural mica-based pearlescent pigment products from 141 during the year ended 31 December 2019 to 161 during the year ended 31 December 2020. Sales of synthetic mica-based pearlescent pigment increased by RMB72.4 million, or 58.1%, as compared to the same during the year ended 31 December 2019. We expanded our product offering of synthetic mica-based pearlescent pigment products from 143 during the year ended 31 December 2019 to 168 during the year ended 31 December 2020. Sales of glass flake-based pearlescent pigment also increased by RMB33.0 million, or 237.7%, as compared to the same during the year ended 31 December 2019. The increase in sales of glass flake-based pearlescent pigment products during the year ended 31 December 2020 was mainly due to our increased promotion of this kind of high-value pearlescent pigment products. We also sold silicon oxide-based pearlescent pigment products and contributed revenue of RMB2.9 million for the year ended 31 December 2020.

The increase in revenue generated from our sales of pearlescent pigment products was also attributable to the increasing demand for our pearlescent pigment products which is in line with the PRC and the global trend of pearlescent pigment market. Our sales volume of pearlescent pigment products increased by 27.7% from 11,096.7 tonnes for the year ended 31 December 2019 to 14,165.2 tonnes for the year ended 31 December 2020. The number of customers increased to 367 and there were 95 new customers purchased from us as a result of our marketing and promotional efforts. We provided technical trainings on the features of our products and the downstream applications to the trading company customers to assist them to expand their own sales network in the PRC and abroad. During the year ended 31 December 2020, our sales of pearlescent pigment products to 235 trading company customers amounted to RMB463.5 million, as compared with 213 trading company customers amounted to RMB346.6 million for the year ended 31 December 2019.

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### *Average unit selling prices*

The overall average unit selling price for each tonne of pearlescent pigment products slightly increased from RMB39,100 per tonne for the year ended 31 December 2019 to RMB39,900 per tonne for the year ended 31 December 2020. The average unit selling prices for both natural mica-based and synthetic-mica based pearlescent pigment products decreased by 5.4% and 10.6%, respectively. The decreases were primarily due to our initiative to reduce the selling prices of selected pearlescent pigment products in response to the pandemic and the global lockdown as a result of COVID-19. The average selling prices of glass flake-based pearlescent pigment decreased by 9.9% primarily due to our competitive pricing strategy to promote our sales to trading company customers. As a result, an increased percentage of our sales of glass flakes-based pearlescent pigment products were made to trading company customers. During the two years ended 31 December 2020, sales to trading company customers accounted for 71.5% and 89.8%, respectively, of the sales revenue of glass flakes-based pearlescent pigment products. The average unit selling prices for silicon oxide-based pearlescent pigment products decreased by 35.2% for the year ended 31 December 2020. Such decrease was primarily due to the increasing sales to trading company customers, which accounted for 99.2% of the total revenue generated from such sales for the year ended 31 December 2020, as compared to 40.0% for the year ended 31 December 2019.

The average unit selling prices of synthetic mica powder recorded a slight increase from RMB38,300 per tonne for the year ended 31 December 2019 to RMB42,500 per tonne for the year ended 31 December 2020.

### *Revenue from the sales of synthetic mica powder*

Synthetic mica powder produced by our Group was primarily used by us for the production of synthetic mica-based pearlescent pigment products. Our sales of synthetic mica powder decreased from RMB6.4 million for the year ended 31 December 2019 to RMB3.3 million for the year ended 31 December 2020. The decrease was due to the increasing demand for our synthetic mica-based pearlescent pigment products and the fact that we retained most of the synthetic mica flakes (being the semi-finished product of synthetic mica powder, which will undergo pulping to form synthetic mica in wet state) produced for our own production of synthetic mica-based pearlescent pigment products.

### *Cost of goods sold*

Our cost of goods sold increased by 28.3% from RMB218.2 million during the year ended 31 December 2019 to RMB280.0 million during the year ended 31 December 2020. The increase in cost of goods sold was mainly due to the increase in the sales volume of our pearlescent pigment products by 27.7% from 11,096.7 tonnes for the year ended 31 December 2019 to 14,165.2 tonnes for the year ended 31 December 2020 and the increase in the average unit cost of raw materials of 3.1% from RMB12,800 per tonne for the year ended 31 December 2019 to RMB13,200 per tonne for the year ended 31 December 2020 due to the use of raw materials of different types and combinations as a result of different product offerings of our pearlescent pigment products.

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### ***Gross profit and gross profit margin***

The amount of our overall gross profit increased from RMB218.3 million during the year ended 31 December 2019 to RMB284.1 million during the year ended 31 December 2020, representing an increase of 30.1%.

The increase was mainly due to the increase in the sales volume of our pearlescent pigment products by 27.7% from 11,096.7 tonnes for the year ended 31 December 2019 to 14,165.2 tonnes for the year ended 31 December 2020. The gross profit margin during the year ended 31 December 2020 was 49.9% which was comparable to 49.5% for the year ended 31 December 2019.

The slight improvement in the gross profit margin was mainly attributable to the increase in the gross profit margin contributed by the trading company customers from 47.1% for the year ended 31 December 2019 to 48.5% for the year ended 31 December 2020 as a result of the increase in average selling price of our pearlescent pigment products as discussed in the paragraphs under “Our operating results — Year ended 31 December 2020 as compared to year ended 31 December 2019 — Revenue — Average unit selling prices” above.

Our gross profit generated from the sales of synthetic mica powder amounted to RMB4.0 million and RMB2.2 million and the gross profit margin was 61.7% and 66.9%, respectively, for the two years ended 31 December 2020. The decrease in the amount of gross profit was mainly due to the decrease in sales of synthetic mica powder as we retained most of the synthetic mica powder for our production of synthetic-mica based pearlescent pigment products. However, the gross profit margin of the sales of synthetic mica powder increased and such increase was mainly due to the increase in the average selling prices of synthetic mica powder from RMB38,300 per tonne for the year ended 31 December 2019 to RMB42,500 per tonne for the year ended 31 December 2020.

### ***Other income and other gains and losses***

The amount of other income and other gains and losses during the year ended 31 December 2020 was RMB14.8 million, as compared to RMB5.3 million during the year ended 31 December 2019. The increase was primarily due to the increase in the government grants provided by the PRC Government for the research and development achievements accomplished by us by RMB9.7 million, which was, however, partially offset by the fair value loss on the derivative component of the 2019 Convertible Bonds. During the year ended 31 December 2020, we recorded sundry income of RMB1.0 million arising from the compensations received from insurance claims of RMB0.9 million in 2017 as a result of a fire accident occurred at our warehouse in November 2016.

### ***Impairment losses for trade and other receivables***

The amount of impairment losses during the year ended 31 December 2020 was RMB4.1 million, while we recorded a reversals of impairment losses for trade and other receivables of RMB0.2 million for the year ended 31 December 2019. The impairment losses were resulted from the increase in the balance of trade receivables as of 31 December 2020. See the paragraphs under “Components of our current assets and current liabilities — Trade and bill receivables — Impairment of trade receivables and loss allowances” below for the movements of the provision amounts involved in the period.



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### *Selling expenses*

Our selling expenses increased from RMB23.3 million during the year ended 31 December 2019 to RMB24.6 million during the year ended 31 December 2020, representing an increase of 5.6%. The increase in the amount of selling expenses was mainly due to the increase in transportation and packaging expenses of RMB1.0 million as a result of the increase in sales volume of our finished products and an increase in travelling and business development expenses of RMB1.9 million as a result of the frequent customers’ visits in the PRC subsequent to relax in COVID-19 lockdown measures within the PRC in order to maintain our relationship with customers. The increase was partially offset by the decrease in the number of exhibitions participated by us as affected by COVID-19 pandemic in 2020, resulting in a significant decrease in marketing expenses.

### *Administrative and other operating expenses*

Our administrative and other expenses increased from RMB56.7 million during the year ended 31 December 2019 to RMB72.9 million during the year ended 31 December 2020, representing an increase of 28.5%. The increase was primarily due to the amount of the [REDACTED] expenses incurred by us and charged to profit or loss of RMB13.2 million during the year ended 31 December 2020.

According to our accounting policies, our expenses incurred on research and development activities were charged to our profit or loss as part of our administrative and other expenses. During the year ended 31 December 2020, we incurred RMB29.3 million for our research and development activities, as compared to RMB23.2 million during the year ended 31 December 2019. The percentage to sales remained stable at 5.3% and 5.1% for the two years ended 31 December 2020.

### *Finance costs*

Our finance costs primarily consisted of interest payments for bank loans and other borrowings used by us (amounting to RMB11.1 million) and the interest payment on the 2019 Convertible Bonds (amounting to RMB8.1 million). As compared to the year ended 31 December 2019, the interest incurred by the 2019 Convertible Bonds increased by RMB2.5 million because the 2019 Convertible Bonds were only issued in May 2019. There was no amount of borrowing costs capitalised during the year ended 31 December 2020.

### *Income tax expense*

Our income tax expense increased from RMB18.0 million during the year ended 31 December 2019 to RMB25.0 million during the year ended 31 December 2020. The increase was primarily due to the increase in the amount of profit before tax from RMB125.3 million for the year ended 31 December 2019 to RMB177.8 million for the year ended 31 December 2020 which was in turn due to the increase in the amount of our revenue. All income tax payable by us was EIT, and the effective tax rate during the year ended 31 December 2020 was 14.0%, as compared with 14.3% for the year ended 31 December 2019. There was no significant change in the effective tax rate during the two years ended 31 December 2020, which was very close to the preferential rate of 15.0% applicable to Chesir Pearl.

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### *Profit for the year*

As a result of the foregoing, our profit increased from RMB107.3 million for the year ended 31 December 2019 to RMB152.9 million for the year ended 31 December 2020. Our net profit margin increased slightly from 24.4% for the year ended 31 December 2019 to 26.9% for the year ended 31 December 2020.

### **Year ended 31 December 2019 as compared to year ended 31 December 2018**

#### *Revenue*

##### *Increasing demand for our pearlescent pigment products*

We enjoyed a significant increase in our revenue during the year ended 31 December 2019 as compared to the same for the year ended 31 December 2018. Our revenue increased by 38.5% from RMB318.2 million for the year ended 31 December 2018 to RMB440.6 million for the year ended 31 December 2019. Sales of pearlescent pigment products increased to RMB434.2 million, as compared to RMB315.0 million, representing an increase of 37.8%. Revenue generated from the sales of natural mica-based pearlescent pigment products increased by 20.5% and the sales of synthetic mica-based pearlescent pigment products increased by 82.6%. The increases were primarily due to the increase in the sales volume of the natural mica-based pearlescent pigment to 8,822.4 tonnes and the synthetic mica-based pearlescent pigment to 2,231.8 tonnes, as compared to 7,217.9 tonnes and 1,228.8 tonnes during the year ended 31 December 2018, respectively, which were primarily attributable to the combined effects of quality improvements, increases in our marketing efforts, increases in the number of pearlescent products offered to our customer and increasing demand from our existing customers. During the year ended 31 December 2019, we expanded our product offerings of natural mica-based pearlescent pigment products and synthetic mica-based pearlescent pigment products to 141 and 143, respectively, as compared to 114 and 112 offered during the year ended 31 December 2018.

We also enhanced our support to the trading company customers. We provided technical training and guidance on product technical specifications and downstream applications to the trading company customers to assist them to expand their sales network in the PRC and abroad. Our sales of pearlescent pigment products to 213 trading company customers amounted to RMB346.6 million for the year ended 31 December 2019, as compared to RMB257.6 million for year ended 31 December 2018.

We sold 42.4 tonnes of glass-flakes based pearlescent pigment products during the year ended 31 December 2019, as compared to 4.4 tonnes during the year ended 31 December 2018 as a result of the increase in number of glass flake-based pearlescent pigment products offered from 19 to 24 and our marketing efforts to promote the glass flake-based pearlescent pigment products. We could also command for a higher average unit selling price of RMB327,300 per tonne of glass flake-based pearlescent pigment products in 2019 as compared to RMB309,300 per tonne in 2018.

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We also started selling silicon oxide-based pearlescent pigment products and record sales of RMB75,000. Such new products represented one of the fast growing products in 2020 and beyond.

### *Average unit selling prices*

The overall average unit selling price for each tonne of pearlescent pigment products increased from RMB37,300 per tonne for the year ended 31 December 2018 to RMB39,100 per tonne for the year ended 31 December 2019. The slight increase of 4.8% was primarily attributable to the increase in the sales volume of glass flakes-based pearlescent pigment products at higher prices because of the increasing market demand. The average unit selling prices of our synthetic mica powder remained stable during the year ended 31 December 2019.

### *Revenue from the sales of synthetic mica powder*

The revenue generated from our sales of synthetic mica powder increased from RMB3.3 million for the year ended 31 December 2018 to RMB6.4 million for the year ended 31 December 2019, representing an increase of RMB3.2 million or 96.7%. Despite the fact that we used most of the synthetic mica flakes (being semi-finished product of synthetic mica powder, which will undergo pulping to form synthetic mica in wet state) produced for our production of synthetic mica-based pearlescent pigment products, we were able to increase the sales volume because of the increase in the production volume as a result of the increase in the production capacity of our production facilities.

### *Cost of goods sold*

Our cost of goods sold increased by 30.7% from RMB166.9 million during the year ended 31 December 2018 to RMB218.2 million during the year ended 31 December 2019. The increase was mainly due to the increase in the sales volume of our pearlescent pigment products by 31.3% from 8,451.2 tonnes for the year ended 31 December 2018 to 11,096.7 tonnes for the year ended 31 December 2019 and the increase in the average unit cost of raw materials of 3.2% from RMB12,400 per tonne for the year ended 31 December 2018 to RMB12,800 per tonne for the year ended 31 December 2019 due to the use of raw materials of different types and combinations as a result of different product offerings of our pearlescent pigment products.

### *Gross profit and gross profit margin*

The amount of our overall gross profit increased significantly from RMB146.9 million during the year ended 31 December 2018 to RMB218.3 million during the year ended 31 December 2019, representing an increase of 48.5%. The increase was mainly due to the increase in the sales volume of our pearlescent pigment products by 31.3% from 8,451.2 tonnes for the year ended 31 December 2018 to 11,096.7 tonnes for the year ended 31 December 2019. The gross profit margin increased from 46.2% in 2018 to 49.5% in 2019 was mainly due to (a) the increase in average selling prices of our pearlescent pigment products as discussed in the in the paragraphs under “Our operating results — Year ended 31 December 2019 as compared to year ended 31 December 2018 — Revenue — Average

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unit selling prices” above and (b) the increase in the sales to end user customers from 19.1% of the total revenue for the year ended 31 December 2018 to 21.3% of the total revenue for the year ended 31 December 2019 as a result of our targeted marketing strategy to explore the sales to end user customers at higher average unit selling prices.

The gross profit generated from the sales of pearlescent pigment products increased from RMB144.9 million for the year ended 31 December 2018 to RMB214.3 million for the year ended 31 December 2019, representing an increase of RMB69.4 million or 47.9%. The gross profit margin of the sales of pearlescent pigment products increased from 46.0% for the year ended 31 December 2018 to 49.4% for the year ended 31 December 2019. The increase in gross profit and gross profit margin was mainly attributable to the increase in the sales of synthetic mica-based pearlescent pigment products from RMB68.3 million for the year ended 31 December 2018 to RMB124.7 million for the year ended 31 December 2019 which had higher average unit selling prices than the natural mica-based pearlescent pigment products.

The gross profit generated from the sales of synthetic mica powder increased from RMB2.0 million for the year ended 31 December 2018 to RMB4.0 million for the year ended 31 December 2019, representing an increase of RMB2.0 million or 98.2%. Such increase was mainly due to the increase in revenue from the sales of synthetic mica powder. The gross profit margin of the sales of synthetic mica powder remained stable at 61.3% and 61.7% for the two years ended 31 December 2019.

### ***Other income and other gains and losses***

The amount of other income and other gains and losses increased from RMB5.0 million for the year ended 31 December 2018 to RMB5.3 million for the year ended 31 December 2019. Chesir Pearl recorded government grants from the PRC Government of RMB3.6 million in 2019, which was lower than RMB4.3 million in 2018, on the research and development achievements accomplished by us. We also received bank interest income of RMB1.7 million during the year ended 31 December 2019, as compared to RMB0.7 million during the year ended 31 December 2018, because of the fund received from the follow-on offering of Chesir Pearl prior to the NEEQ Listing Withdrawal.

### ***Reversals of impairment losses for trade and other receivables***

The amount of reversals of impairment losses during the year ended 31 December 2019 was RMB0.2 million which was less than the reversals of impairment losses during the year ended 31 December 2018 of RMB0.6 million. The reason for the decrease in the amount of reversal of impairment losses was primarily due to the decrease in the balance of trade receivables as a result of stringent control of the balance of trade receivables. See the paragraphs under “Components of our current assets and current liabilities — Trade and bill receivables — Impairment of trade receivables and loss allowances” below for the movements of the provision amounts involved in the year.

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### *Selling expenses*

Our selling expenses increased from RMB13.3 million during the year ended 31 December 2018 to RMB23.3 million during the year ended 31 December 2019, representing an increase of 74.5%. The increase was primarily due to the increase in marketing expenses during the year ended 31 December 2019 by 481.9% to RMB6.7 million from RMB1.2 million during the year ended 31 December 2018 as a result of increases in the advertisements placed by us and the number of overseas exhibitions participated by us.

### *Administrative and other operating expenses*

Our administrative and other expenses increased from RMB35.6 million during the year ended 31 December 2018 to RMB56.7 million during the year ended 31 December 2019, representing an increase of 59.5%. The increase was primarily due to the increase in the number of administrative staff (which resulted in the increase in staff costs) and the related travelling and business development expenses. According to our accounting policies, our expenses incurred on research and development activities were charged to our profit or loss as part of our administrative and other expenses. During the year ended 31 December 2019, we incurred RMB23.2 million for our research and development activities, as compared to RMB10.7 million during the year ended 31 December 2018. The percentage to sales was 5.3% for the year ended 31 December 2019, as compared to 3.4% for the year ended 31 December 2018, because of our extra research and development efforts in 2019. We had commenced three new major research and development projects, namely “Prussian blue electrophoresis pigments for cosmetics”, “Hydrolysis process improvement” and “Pearlescent pigment with high temperature resistance”.

### *Finance costs*

Our finance costs for the year ended 31 December 2019 amounted to RMB18.5 million, which consisted of interest payments for our bank loans and other borrowings (amounting to RMB13.3 million) and the interest for the 2017 Convertible Loan and 2019 Convertible Bonds of RMB5.6 million. The increase in the finance costs was primarily due to the increased amount of interest payment on bank borrowings and interest expenses on lease liabilities arising from lease liabilities of RMB184,000 early adopted throughout the Track Record Period and adopted from 1 January 2019. The amount capitalised during the year ended 31 December 2019 amounted to RMB678,000, as compared to RMB1.1 million, because of the repayment of bank borrowings of RMB8.0 million in October 2019.

### *Income tax expense*

Our income tax expense increased from RMB6.4 million during the year ended 31 December 2018 to RMB18.0 million during the year ended 31 December 2019. The increase was primarily due to the increase in the amount of profit before tax from RMB87.7 million for the year ended 31 December 2018 to RMB125.3 million during the year ended 31 December 2019, representing an increase of 44.3%. All income tax payable by us are EIT, and the effective tax rate during the year ended 31 December 2019 was 14.3%, as compared with 7.3% for the year ended 31 December 2018. The increase in the effective tax rate was due to no utilisation of tax losses not recognised as tax losses in previous years has been utilised during the year ended 31 December 2018.

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### ***Profit for the year***

As a result of the foregoing, our profit increased from RMB81.4 million for the year ended 31 December 2018 to RMB107.3 million for the year ended 31 December 2019. Our net profit margin decreased slightly from 25.6% for the year ended 31 December 2018 to 24.4% for the year ended 31 December 2019.

### **SUMMARY OF BUSINESS DEVELOPMENT OF CHESIR PEARL PRIOR TO THE TRACK RECORD PERIOD**

The following sets forth a summary of the business development of Chesir Pearl since its establishment and up to the commencement of the Trade Record Period.

#### **Overall development**

Chesir Pearl was established in March 2011 with the business development strategy to focus on “Four Pioneers” in terms of technology, operation scale, management and corporate culture, and the establishment of production facilities with initial designed annual production capacity of (a) 10,000 tonnes of pearlescent pigment products and (b) 5,000 tonnes of synthetic mica powder products. The following sets forth the key business development phases of Chesir Pearl:

- (1) *From March 2011 to December 2012, being the initial investment phase:* Chesir Pearl was established in the PRC with the initial equity investment of RMB2.0 million by two investors, including Hongzun Investment. Such initial equity investment was used for preliminary preparation, such as obtaining the approvals for the construction of factory and ancillary buildings and related facilities comprising our Phase 1 Production Plant.
- (2) *From December 2012 to June 2014, being the construction phase:* Chesir Pearl completed the construction of the factory and ancillary buildings’ production facilities, staff quarters and environmental protection facilities. The then designed annual production capacity was 4,200 tonnes of pearlescent pigment products as of June 2014.
- (3) *From June 2014 to June 2015, being the trial production phase:* Chesir Pearl commenced its trial production for the purpose of determining the parameters involved in the production process. Chesir Pearl also started various marketing and promotional activities of its products in different regions in the PRC. During the year ended 31 December 2015, Chesir Pearl recorded significant amounts of operating expenses and expenses which had been incurred on product research and development activities. The then production capacity increased to 5,800 tonnes of pearlescent pigment products as of 31 December 2015.
- (4) *From July 2015 to December 2017, being the ramp up phase in sales and production:* Chesir Pearl continued to develop and promote its new products, improve and fine-tune its production facilities, and increase the automation level, adjust the production line management systems and expand the sales coverage to different PRC regions. The year of 2016 was the first year that Chesir Pearl recorded profit from its operation. The then production capacity was increased to 7,392 tonnes of pearlescent pigment products as of 31 December 2016 and further increased to 7,968 tonnes of pearlescent pigment products as of 31 December 2017.



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### **Number of pearlescent pigment products sold by Chesir Pearl**

The table below sets forth the number of products offered by Chesir Pearl during the four years ended 31 December 2017:

	<b>Year ended 31 December</b>			
	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Natural mica-based pearlescent pigment products . . . . .	31	99	103	107
Synthetic mica-based pearlescent pigment products . . . . .	—	17	78	97
Glass flake-based pearlescent pigment products . . . . .	—	20	23	16
<b>Total</b>	<b>31</b>	<b>136</b>	<b>204</b>	<b>220</b>

The year of 2016 was important to Chesir Pearl, as it was the first year that Chesir Pearl had recorded profit.

- (1) Since its establishment in 2011, Chesir Pearl had experienced a one-year preparation period, three-year construction period and two-year capacity ramp-up period. In 2016, the strategic planning objectives on Phase 1 Production Plant were completed. The automation level and the quality control systems of the production facilities have been enhanced, thereby reducing the production costs. In addition, due to the launch of new products of synthetic-mica based pearlescent pigment products, sales of high-profit margin products started to increase.
- (2) Chesir Pearl devoted additional resources on the research and development of synthetic mica-based pearlescent pigment products, weather-resistant series of pearlescent pigment products, high-end cosmetic pearlescent pigment products and various pearlescent pigment products of special features. By the end of 2017, there were 107 natural mica pearlescent pigment products, 97 synthetic mica-based pearlescent pigment products and 16 glass flake-based pearlescent pigment products sold to its customers by Chesir Pearl.
- (3) Chesir Pearl completed the expansion of the finished product warehouse. Such expansion not only increased the storage capacity, but also improved the logistics and reduced the logistics costs.
- (4) Following years of research and development, the research and development results reached its harvest period. Chesir Pearl applied for five invention patents and subsequently obtained three invention patents in the PRC. Among the new patents, “Magnetic Pearlescent Pigment with 3D effect and its preparation method” 《一種具有3D效果的磁性珠光顏料及其製備方法》 was awarded the 6th Guangxi Innovation Creation Exhibition and Trade Fair Participating Project Silver Award (第六屆廣西發明創造成果展覽交易會參展項目銀獎).

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### SENSITIVITY AND BREAKEVEN ANALYSES

We set forth below sensitivity analyses on the fluctuations in the average unit selling prices of natural mica-based pearlescent pigment products and synthetic mica-based pearlescent pigment products and cost of raw materials. The analyses illustrate the hypothetical impact on our net profit before tax with 5%, 10% and 15% increase or decrease in the respective items. We also set forth below a breakeven analysis based on the same variables. Due to a number of assumptions applied involved in the calculation, the sensitivity and the breakeven analyses below are for illustration purpose only, and the actual results may differ from the illustrations below.

#### Sensitivity analyses - average unit selling prices

##### *Natural mica-based pearlescent pigment products*

	Change in net profit for change in the average unit selling prices		
	+/-5%	+/-10%	+/-15%
	RMB'000	RMB'000	RMB'000
Year ended 31 December 2018 .....	±12,266	±24,532	±36,798
Year ended 31 December 2019 .....	±14,775	±29,551	±44,326
Year ended 31 December 2020 .....	±15,948	±31,896	±47,844

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Increase in the average unit selling price			
Adjustment to the average unit selling prices .. < -----105% ----->			
Change in net profit .....	12,266	14,775	15,948
Adjustment to the average unit selling prices .. < -----110% ----->			
Change in net profit .....	24,532	29,551	31,896
Adjustment to the average unit selling prices .. < -----115% ----->			
Change in net profit .....	36,798	44,326	47,844

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Decrease in the average unit selling price			
Adjustment to the average unit selling prices .. < -----95% ----->			
Change in net profit .....	(12,266)	(14,775)	(15,948)
Adjustment to the average unit selling prices .. < -----90% ----->			
Change in net profit .....	(24,532)	(29,551)	(31,896)
Adjustment to the average unit selling prices .. < -----85% ----->			
Change in net profit .....	(36,798)	(44,326)	(47,844)



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### *Synthetic mica-based pearlescent pigment products*

	Change in net profit for change in the average unit selling prices		
	+/-5%	+/-10%	+/-15%
	RMB'000	RMB'000	RMB'000
Year ended 31 December 2018 .....	±3,577	±7,155	±10,732
Year ended 31 December 2019 .....	±6,557	±13,113	±19,670
Year ended 31 December 2020 .....	±10,023	±20,047	±30,070

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Increase in the average unit selling price			
Adjustment to the average unit selling prices .. < -----105% ----->			
Change in net profit .....	3,577	6,557	10,023
Adjustment to the average unit selling prices .. < -----110% ----->			
Change in net profit .....	7,155	13,113	20,047
Adjustment to the average unit selling prices .. < -----115% ----->			
Change in net profit .....	10,732	19,670	30,070

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Decrease in the average unit selling price			
Adjustment to the average unit selling prices .. < -----95% ----->			
Change in net profit .....	(3,577)	(6,557)	(10,023)
Adjustment to the average unit selling prices .. < -----90% ----->			
Change in net profit .....	(7,155)	(13,113)	(20,047)
Adjustment to the average unit selling prices .. < -----85% ----->			
Change in net profit .....	(10,732)	(19,670)	(30,070)

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### Sensitivity analysis — cost of raw materials

	Change in net profit for change in cost of raw materials		
	+/-5%	+/-10%	+/-15%
	RMB'000	RMB'000	RMB'000
Year ended 31 December 2018 .....	±5,298	±10,597	±15,895
Year ended 31 December 2019 .....	±7,205	±14,409	±21,614
Year ended 31 December 2020 .....	±9,366	±18,732	±28,098

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Increase in cost of raw materials			
Adjustment to the cost of raw materials .....	< -----105% ----->		
Change in net profit .....	(5,298)	(7,205)	(9,366)
Adjustment to the cost of raw materials .....	< -----110% ----->		
Change in net profit .....	(10,597)	(14,409)	(18,732)
Adjustment to the cost of raw materials .....	< -----115% ----->		
Change in net profit .....	(15,895)	(21,614)	(28,098)

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000

Decrease in cost of raw materials			
Adjustment to the cost of raw materials .....	< -----95% ----->		
Change in net profit .....	5,298	7,205	9,366
Adjustment to the cost of raw materials .....	< -----90% ----->		
Change in net profit .....	10,597	14,409	18,732
Adjustment to the cost of raw materials .....	< -----85% ----->		
Change in net profit .....	15,895	21,614	28,098

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### Breakeven analysis

The table below sets forth a breakeven analysis which illustrates the extent of increases/decreases in the average unit selling prices of natural mica and synthetic mica-based pearlescent pigment products or cost of raw materials that would result in breakeven in the amount of gross profit during the Track Record Period (excluding the expenses for [REDACTED]):

	Year ended 31 December		
	2018	2019	2020
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
	%	%	%
Decrease in the average unit selling price of our natural mica-based pearlescent pigment products . . . . .	35.8	42.4	55.8
Decrease in the average unit selling price of our synthetic mica-based pearlescent pigments products . . . . .	122.6	93.6	88.7
Increase in the cost of raw materials . . . . .	82.8	87.0	94.9

### LIQUIDITY AND FINANCIAL RESOURCES

#### Overview

Our liquidity requirements primarily relate to working capital needs, expansion and construction of the production facilities and repayment of bank loans and other borrowings. Our principal sources of liquidity are cash inflows from our operations, bank loans and other borrowings and equity fund raising when Chesir Pearl was listed and quoted for trading on NEEQ. In May 2015, Chesir Pearl raised RMB144.0 million when it was listed and quoted for trading on NEEQ. In June 2019, shortly before the NEEQ Listing Withdrawal, Chesir Pearl completed a follow-on offering and raised RMB304.1 million. Following the NEEQ Listing Withdrawal, Chesir Pearl issued the 2019 Convertible Bonds for the principal amount of RMB72,240,000. As of 31 December 2018, 2019 and 2020, we had bank and cash balances of RMB171.9 million, RMB559.8 million and RMB747.6 million.

## FINANCIAL INFORMATION

The table below sets forth the consolidated statement of cash flows during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Operating cash flow before movements in working capital .	120,019	164,591	222,962
Changes in working capital . . . . .	(74,263)	30,399	(85,727)
Interest paid and/or tax paid . . . . .	(19,737)	(31,446)	(40,664)
Net cash generated from operating activities . . . . .	26,019	163,544	96,571
Net cash used in investing activities . . . . .	(72,386)	(90,071)	(166,386)
Net cash generated from financing activities . . . . .	151,563	314,514	257,556
Net increase in cash and cash equivalents . . . . .	105,196	387,987	187,741
Cash and cash equivalents at beginning of year . . . . .	66,656	171,854	559,839
Effect of foreign exchange rate changes . . . . .	2	(2)	2
<b>Cash and cash equivalents at end of year</b>	<b>171,854</b>	<b>559,839</b>	<b>747,582</b>

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### Cash flows generated from operating activities

The table below sets forth further information on cash flows generated from operating activities during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Profit before tax . . . . .	87,746	125,301	177,821
Adjustments for:			
Finance costs . . . . .	15,869	18,475	19,399
Interest income . . . . .	(697)	(1,683)	(2,106)
Depreciation of property, plant and equipment . . . . .	20,760	23,153	22,867
Amortisation of deferred revenue . . . . .	(3,200)	(2,723)	(2,692)
Depreciation of right-of-use assets . . . . .	717	1,156	1,557
(Reversals of impairment losses on trade and other receivables)/impairment losses for trade and other receivables . . . . .	(612)	(208)	4,118
Fair value (gain)/loss on derivative component of convertible loans . . . . .	(564)	1,120	1,998
<b>Operating profit before working capital changes . . . . .</b>	<b>120,019</b>	<b>164,591</b>	<b>222,962</b>
(Increase)/decrease in inventories . . . . .	(19,518)	(5,714)	4,763
(Increase)/decrease in trade and bills receivables . . . . .	(64,238)	22,546	(74,346)
(Increase)/decrease in deposits, prepayments and other receivables . . . . .	(6,695)	10,265	(19,611)
Increase/(decrease) in trade payables . . . . .	6,624	6,102	(8,050)
Increase/(decrease) in accruals and other payables . . . . .	7,582	(1,112)	11,781
Increase/(decrease) in contract liabilities . . . . .	1,982	(1,688)	(264)
<b>Cash generated from operations . . . . .</b>	<b>45,756</b>	<b>194,990</b>	<b>137,235</b>
Income tax paid . . . . .	(4,022)	(18,086)	(20,797)
Interest on lease liabilities . . . . .	(40)	(184)	(162)
Interest paid . . . . .	(15,675)	(13,176)	(19,705)
<b>Net cash generated from operating activities</b>	<b>26,019</b>	<b>163,544</b>	<b>96,571</b>

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Our cash from operations was mainly generated from the receipts of payments for the sales of our products, i.e. pearlescent pigment products and synthetic mica powder. Our cash used in operations mainly included payments for the purchase of raw materials, staff costs, EIT and other operating expenses.

Our operating cash flow has been maintaining at positive during the Track Record Period primarily due to the continuous increases in our profitability. During the year ended 31 December 2020, the amount of net cash generated from operating activities was RMB96.6 million, which was mainly attributable to the amount of cash generated from operations of RMB137.2 million, partially offset by income tax paid of RMB20.8 million and interest paid of RMB19.7 million. It was mainly due to the increase in trade and bills receivables of RMB74.3 million as of 31 December 2020 as a result of temporary extension of the credit period provided to our customers in response to the COVID-19 pandemic on a case-by-case basis. Our operating cash flows before working capital changes was RMB223.0 million which was primarily attributable to our profit before tax of RMB177.8 million which subject to adjustments for non-cash or non-operating activities related items, which principally included (a) finance cost of RMB19.4 million, (b) depreciation of property, plant and equipment of RMB22.9 million, (c) impairment losses during the year of RMB4.1 million and (d) the fair value loss on derivative component of convertible loans of RMB2.0 million.

Our changes in working capital was attributable to a cash outflow of RMB85.7 million during the year ended 31 December 2020 and was primarily due to (a) decrease in inventories of RMB4.8 million, (b) increase in trade and bills receivables of RMB74.3 million, (c) increase in deposits, prepayments and other receivables of RMB19.6 million, (d) decrease in trade payables of RMB8.1 million, (e) increase in the accruals and other payables of RMB11.8 million and (f) decrease in contract liabilities of RMB0.3 million.

During the year ended 31 December 2019, the net cash generated from our operating activities amounted to RMB163.5 million, which was mainly attributable to the amount of cash generated from operations of RMB195.0 million, partially offset by income tax paid of RMB18.1 million and interest paid of RMB13.2 million. Our operating cash flows before working capital changes was RMB164.6 million which was primarily attributable to our profit before tax of RMB125.3 million which subject to adjustments for non-cash or non-operating activities related items, which principally included (a) finance cost of RMB18.5 million; (b) depreciation of properties, plant and equipment of RMB23.2 million; and (c) amortisation of deferred income of RMB2.7 million.

Our changes in working capital was attributable to a cash inflow of RMB30.4 million during the year ended 31 December 2019 and was primarily due to (a) increase in inventories of RMB5.7 million, (b) decrease in trade and bills receivables of RMB22.5 million, (c) decrease in deposits, prepayments and other receivables of RMB10.3 million, (d) increase in trade payables of RMB6.1 million, (e) decrease in the accruals and other payables of RMB1.1 million and (f) decrease in contract liabilities of RMB1.7 million.

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During the year ended 31 December 2018, the net cash generated from our operating activities amounted to RMB26.0 million, which was mainly attributable to the amount of cash generated from operations of RMB45.8 million, partially offset by interest paid of RMB15.7 million. Our operating cash flows before working capital changes was RMB120.0 million which was primarily attributable to our profit before tax of RMB87.7 million which subject to adjustments for non-cash or non-operating activities related items, which principally included (a) finance cost of RMB15.9 million; (b) depreciation of properties, plant and equipment of RMB20.8 million; and (c) amortisation of deferred income of RMB3.2 million.

Our changes in working capital was attributable to a cash outflow of RMB74.3 million during the year ended 31 December 2018 and was primarily due to (a) increase in inventories of RMB19.5 million, (b) increase in trade and bills receivables of RMB64.2 million, (c) increase in deposits, prepayments and other receivables of RMB6.7 million, (d) increase in trade payables of RMB6.6 million, (e) increases in accruals and other payables of RMB7.6 million and (f) increase in contract liabilities of RMB2.0 million.

### **Cash flows used in investing activities**

The table below sets forth further information on cash flows used in investing activities during the Track Record Period:

	<b>Year ended 31 December</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Purchase of property, plant and equipment. . . . .	(5,817)	(55,503)	(155,130)
Payments for right-of-use assets . . . . .	—	(9,764)	(13,362)
Deposits paid for acquisition of property, plant and equipment and right-of-use assets. . . . .	(71,186)	(26,487)	—
Government grant received . . . . .	3,920	—	—
Interest received . . . . .	697	1,683	2,106
<b>Net cash (used in) investing activities</b>	<b>(72,386)</b>	<b>(90,071)</b>	<b>(166,386)</b>

During the Track Record Period, our cash used in investing activities mainly attributable to purchase of property, plant and equipment, payments for right-of-use assets and deposits paid for acquisition of property, plant and equipment and right-of-use assets.

During the year ended 31 December 2020, the amount of our cash used in investing activities was RMB166.4 million, which was mainly due to (a) purchase of property, plant and equipment of RMB155.1 million and (b) payment for the right-of-use assets of RMB13.4 million.

## **FINANCIAL INFORMATION**

During the year ended 31 December 2019, the amount of our cash used in investing activities was RMB90.1 million, which was mainly due to (a) purchase of property, plant and equipment of RMB55.5 million; (b) payment for right-of-use assets of RMB9.8 million; and (c) deposits paid for acquisition of property, plant and equipment and right-of-use assets of RMB26.5 million.

During the year ended 31 December 2018, the amount of our cash used in investing activities was RMB72.4 million, which was mainly due to (a) purchase of property, plant and equipment of RMB5.8 million and (b) deposits paid for acquisition of property, plant and equipment and right-of-use assets of RMB71.2 million. We also received a government grant of RMB3.9 million for innovative grants from Department of Science and Technology of Guangxi Zhuang Autonomous Region and project grants from Department of Finance of Luzhai County.

### **Cash flows generated from financing activities**

The table below sets forth further information on cash flows generated from financing activities during the Track Record Period:

	<b>Year ended 31 December</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Bank loans and other borrowings raised . . . . .	32,628	151,740	21,718
Repayment of bank loans and other borrowings . . . . .	(30,845)	(182,128)	(11,808)
Repayment of convertible loans . . . . .	—	(30,000)	—
Proceeds from issue of convertible loans . . . . .	—	72,240	—
Principal elements of lease payments . . . . .	(276)	(527)	(539)
Capital contribution from non-controlling interests . . . . .	150,000	—	—
Increase/(decrease) in amount due to a director . . . . .	56	49	(105)
Repayment in amount due from a shareholder . . . . .	—	—	330
Proceeds from issue of share capital of Chesir Pearl . . . . .	—	303,140	247,960
<b>Net cash generated from financing activities</b>	<b>151,563</b>	<b>314,514</b>	<b>257,556</b>

During the Track Record Period, our cash inflow from financing activities was primarily attributable to the proceeds from bank loans, the 2019 Convertible Bonds and the capital contributions from new equity investors. Our cash outflow from financing activities was mainly attributable to the repayments of bank loans and repayment of the 2017 Convertible Loan.

During the year ended 31 December 2020, our net cash generated from financing activities amounted to RMB257.6 million. Such amount was primarily due to the proceeds from bank loans of RMB21.7 million and the proceeds received from the [REDACTED] Investments by GX Land Sea and Mr. SU of RMB248.0 million, which was partially offset by the repayment of bank loans of RMB11.8 million.



## **FINANCIAL INFORMATION**

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During the year ended 31 December 2019, our net cash generated from financing activities amounted to RMB314.5 million. Such amount was primarily due to the proceeds from the follow-on offering completed in June 2019 by Chesir Pearl of RMB303.1 million, proceeds from the issue of 2019 Convertible Bonds of RMB72.2 million, and proceeds from bank loans and other borrowings of RMB151.7 million, which was partially offset by repayment of bank loans and 2017 Convertible Loan and other borrowings of RMB182.1 million and RMB30.0 million, respectively.

During the year ended 31 December 2018, our net cash generated from financing activities amounted to RMB151.6 million. Such amount was mainly derived from the capital contribution of RMB150 million in Chesir Luzhai by Liuzhou Industrial Investment pursuant to the Luzhai Capital Contribution Agreement and proceeds from bank loans and other borrowings of RMB32.6 million which was partially offset by repayment of bank loans and other borrowings of RMB30.8 million.

### **WORKING CAPITAL**

We believe that we will be able to settle our commitments and repay our borrowings by using funds from a combination of sources, including internally generated operating cash flows, being revenue generated from the sales of our products, [REDACTED], and available banking facilities.

During the Track Record Period and up to the Latest Practicable Date, we did not experience any undue difficulty in obtaining banking facilities or withdrawal of banking facilities from banks or any default in payment of bank loans or other borrowings or breach of any covenants.

Taking into consideration the estimated amount of [REDACTED], the available banking facilities, cash inflows generated from our operating activities, our Directors are of the opinion that we have sufficient working capital for our present requirement and for the next 12 months from the date of this document. Based on the financial resources available to us, the Sole Sponsor concurs with the view of our Directors.

## FINANCIAL INFORMATION

### COMPONENTS OF OUR CURRENT ASSETS AND CURRENT LIABILITIES

Our net current assets represent the differences between our current assets and our current liabilities. As of 31 December 2018, 2019 and 2020 we had net current assets of RMB130.1 million, RMB684.9 million and RMB874.3 million, respectively. As of 30 April 2021, we had net current assets of RMB929.6 million (unaudited). The table below sets forth the composition of our current assets and current liabilities as of 31 December 2018, 2019 and 2020 and 30 April 2021:

	As of 31 December			As of 30 April
	2018	2019	2020	2021
	RMB'000	RMB'000	RMB'000	RMB'000
				(Unaudited)
<b>Current assets</b>				
Inventories . . . . .	74,420	80,134	75,371	89,605
Trade and bills receivables . . . . .	144,019	121,692	191,951	171,136
Deposits, prepayments and other receivables . . . . .	14,305	4,029	23,609	45,742
Amount due from a shareholder . . . . .	330	330	—	—
Bank and cash balances . . . . .	171,854	559,839	747,582	791,104
	<u>404,928</u>	<u>766,024</u>	<u>1,038,513</u>	<u>1,097,587</u>
<b>Current liabilities</b>				
Bank loans and other borrowings . . . . .	181,146	11,953	90,273	81,353
Convertible loans . . . . .	29,921	—	—	—
Derivative component of convertible loans . . . . .	—	1,642	—	—
Lease liabilities . . . . .	85	543	577	598
Trade payables . . . . .	23,839	29,941	21,891	47,562
Accruals and other payables . . . . .	31,839	30,890	42,056	33,185
Amount due to a director . . . . .	56	105	—	—
Contract liabilities . . . . .	2,398	710	446	363
Deferred revenue . . . . .	2,723	2,692	2,136	1,736
Current tax liabilities . . . . .	2,806	2,688	6,851	3,184
	<u>274,813</u>	<u>81,164</u>	<u>164,230</u>	<u>167,981</u>
<b>Net current assets</b>	<u>130,115</u>	<u>684,860</u>	<u>874,283</u>	<u>929,606</u>

## FINANCIAL INFORMATION

### Inventories

Our inventories consist of raw materials, work-in-progress and finished products. The table below sets forth an analysis of the balance of our inventories as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Work-in-progress . . . . .	35,904	36,863	45,126
Finished products . . . . .	25,764	39,340	23,739
Raw materials . . . . .	12,752	3,931	6,506
<b>Total</b>	<u>74,420</u>	<u>80,134</u>	<u>75,371</u>

The costs of individual items of inventories are determined using the weighted average costs at each month end.

Our inventories of raw materials included natural mica flakes and chemical raw materials used in the production of pearlescent pigment products, synthetic mica flakes and synthetic mica powder used by us for our own production purpose. Our inventories of work-in-progress included the semi-finished products produced during the production of pearlescent pigment products. Our inventories of finished products included pearlescent pigment products and synthetic mica powder produced by us for sales to our customers.

## FINANCIAL INFORMATION

### *Movements of our inventories*

The table below sets forth the movements of our inventory of principal raw materials for production and research and development for the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	(tonnes)	(tonnes)	(tonnes)
<b>Balance brought forward on 1 January</b>			
Natural mica flakes . . . . .	232	1,698	240
Titanium tetrachloride . . . . .	7	112	1
Calcium carbonate . . . . .	193	288	36
Other raw materials . . . . .	668	1,019	696
	<u>1,099</u>	<u>3,117</u>	<u>973</u>
Purchase of raw materials during the year . . . . .	<u>31,989</u>	<u>39,874</u>	<u>51,996</u>
	33,089	42,991	52,969
Less: Inventory of raw materials used for production . . . . .	(29,553)	(40,625)	(49,910)
Less: Inventory of raw materials used for research and development . . . . .	<u>(420)</u>	<u>(1,394)</u>	<u>(1,257)</u>
<b>Balance carried forward on 31 December</b>	<u><u>3,117</u></u>	<u><u>973</u></u>	<u><u>1,802</u></u>
Represented by the inventory of			
Natural mica flakes . . . . .	1,698	240	1,063
Titanium tetrachloride . . . . .	112	1	1
Calcium carbonate . . . . .	288	36	141
Other raw materials . . . . .	<u>1,019</u>	<u>696</u>	<u>597</u>
	<u><u>3,117</u></u>	<u><u>973</u></u>	<u><u>1,802</u></u>

During the Track Record Period, the level of our inventory of raw materials were in the range of 973 tonnes and 3,117 tonnes. The movements in the levels of inventory of principal raw materials were primarily due to the time of delivery of the regular purchases of raw materials. During the Track Record Period, we did not purchase any raw materials because of price fluctuations.

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The table below sets forth the movements of our inventory of finished products for the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
	(tonnes)	(tonnes)	(tonnes)
<b>Balance brought forward on 1 January</b>			
Pearlescent pigment products . . . . .	1,269	1,620	1,867
Synthetic mica powder . . . . .	18	20	16
	<u>1,287</u>	<u>1,640</u>	<u>1,883</u>
<b>Addition of finished products during the years</b>			
— Pearlescent pigment products . . . . .	8,809	11,348	13,503
— Synthetic mica powder . . . . .	86	164	62
	10,183	13,152	15,448
Less: Sales of finished products . . . . .	(8,536)	(11,265)	(14,240)
Less: Use of finished products other than sales purpose <sup>(1)</sup> . .	(7)	(4)	(33)
<b>Balance carried forward on 31 December</b>	<u>1,640</u>	<u>1,883</u>	<u>1,175</u>
<b>Represented by the inventory of</b>			
Pearlescent pigment products . . . . .	1,620	1,867	1,175
Synthetic mica powder . . . . .	20	16	—
	<u>1,640</u>	<u>1,883</u>	<u>1,175</u>

*Note:*

(1) Other decrease were related to the use of finished products for marketing and promotion.

During the Track Record Period, the level of our inventory of finished products were in the range of 1,175 tonnes and 1,883 tonnes. The fluctuations of the inventory levels were primarily due to the increase in our production capacity and the increase in our sales volume.

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### *Aging analysis*

The table below sets forth an aging analysis of inventories as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Up to 30 days . . . . .	37,824	37,572	54,369
31 to 90 days . . . . .	24,455	29,707	11,545
91 to 180 days . . . . .	4,384	8,707	6,538
180 days to 360 days . . . . .	4,576	4,012	1,546
Over one year . . . . .	3,181	136	1,373
<b>Total</b>	<b>74,420</b>	<b>80,134</b>	<b>75,371</b>

Our inventory provision was made on specific basis by comparing the costs and the net realisable values of the inventories. Allowance for slow-moving inventories was made for the Track Record Period amounted to approximately RMB9,000, nil and nil, respectively. The inventories that are aged over one year were mainly unpacked work-in-progress products of synthetic mica powder which are normally with long quality guarantee period. For other raw material inventories, they were within the quality guarantee period. Hence, no provision has been made for inventories of raw materials. Regarding the inventory of our finished products, our Directors confirm that the net realisable values were higher than the costs and hence, no provision has been made throughout the Track Record Period.

### *Turnover days and subsequent usage*

The table below sets forth our inventory turnover days during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
Inventory turnover days <sup>(1)</sup> . . . . .	141.4	129.3	101.6

*Note:*

- (1) The inventory turnover days are derived by dividing the average of the beginning and ending inventory by cost of goods sold for that year and multiplied by 365 days for 2018 and 2019 and 366 days for 2020.

## **FINANCIAL INFORMATION**

Our inventory turnover days decreased from 141.4 days in 2018 to 129.3 days in 2019 and further decrease to 101.6 days in 2020, it was primarily due to the decrease in the level of inventory of raw materials from RMB12.8 million in 2018 to RMB6.5 million in 2020 due to the increase in market demand for our products resulting in an increase in production and the consumption level of raw materials. The level of inventory of work-in-progress during the Track Record Period increased from RMB35.9 million in 2018 to RMB45.1 million in 2020 due to the increase in our production activities. The change in the level of inventory of finished products throughout the Track Record Period was primarily due to continuous growth in market demand resulting in an increase in the production of our products and subject to delivery and acceptance of finished products as of the date. Our inventory turnover days further decreased to 101.6 days for the year ended 31 December 2020 because of the continuous growth in sales and our strengthened control/reduction of the production lead time of our finished products.

As of 30 April 2021, RMB74.1 million, or 98.3%, of inventory comprising raw materials, work-in-progress and finished products as of 31 December 2020, was used and consumed for our production requirement or sold to our customers.

### **Trade and bill receivables**

The table below sets forth an analysis of trade and bills receivables as of 31 December 2018, 2019 and 2020:

	<b>As of 31 December</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Trade receivables . . . . .	141,763	120,714	196,889
Allowance for doubtful debts . . . . .	(1,053)	(851)	(4,938)
	140,710	119,863	191,951
Bills receivables . . . . .	3,309	1,829	—
<b>Total</b>	<b>144,019</b>	<b>121,692</b>	<b>191,951</b>

We generally allow a credit period from 90 to 180 days for our customers. Each customer has a maximum credit limit. For new customers, payment in advance is normally required. We seek to maintain strict control over its outstanding receivables. Overdue balances are reviewed regularly by our Directors.

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### *Impairment of trade receivables and loss allowances*

Customer credit risk is managed by each business unit subject to our established policy, procedures and control relating to customer credit risk management. Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer’s past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade receivables are due within 90-180 days from the date of billing. Debtors with balances that are more than six months past due are requested to settle all outstanding balances before any further credit is granted. Normally, we do not obtain collateral from customers.

We measure loss allowances for trade receivables at an amount equal to lifetime expected credit losses, which is calculated using a provision matrix. As our historical credit loss experience does not indicate significantly different loss patterns for different customer segments, the loss allowance based on past due status is not further distinguished between our different customer bases.

The table below provides information about our exposure to credit risk and expected credit losses for trade receivables as of 31 December 2018, 2019 and 2020:

<b>As of 31 December 2020</b>			
	<b>Expected loss rate</b>	<b>Gross carrying amount</b>	<b>Loss allowance</b>
	<i>%</i>	<i>RMB'000</i>	<i>RMB'000</i>
Current (not past due) . . . . .	1.7%	194,949	3,402
1-90 days past due . . . . .	32.1%	206	66
91-365 days past due . . . . .	69.1%	855	591
Over one year past due . . . . .	100.0%	879	879
<b>Total</b>		<u>196,889</u>	<u>4,938</u>

<b>As of 31 December 2019</b>			
	<b>Expected loss rate</b>	<b>Gross carrying amount</b>	<b>Loss allowance</b>
	<i>%</i>	<i>RMB'000</i>	<i>RMB'000</i>
Current (not past due) . . . . .	0.1%	119,079	151
1-90 days past due . . . . .	10.0%	711	71
91-365 days past due . . . . .	38.7%	481	186
Over one year past due . . . . .	100.0%	443	443
<b>Total</b>		<u>120,714</u>	<u>851</u>



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	As of 31 December 2018		
	Expected	Gross	Loss
	loss rate	carrying	allowance
	%	RMB'000	RMB'000
Current (not past due) . . . . .	0.3%	111,399	323
1-90 days past due . . . . .	0.3%	27,656	82
91-365 days past due . . . . .	6.7%	2,208	148
Over one year past due . . . . .	100.0%	500	500
<b>Total</b>		<u>141,763</u>	<u>1,053</u>

Expected credit loss rates are based on actual credit loss experience over the past one year. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and our view of economic conditions over the expected lives of the receivables.

The table below sets forth the movements in the loss allowance for trade receivables as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
As of 1 January . . . . .	1,677	1,053	851
Impairment loss recognised for the year . . . . .	—	—	4,087
Reversal of impairment loss for the year . . . . .	(624)	(202)	—
As of the end of year . . . . .	<u>1,053</u>	<u>851</u>	<u>4,938</u>

During the Track Record Period, in determining whether an impairment loss is required to be made, we would consider, in addition to the number of days overdue, other factors, such as settlement history and operating results of the debtors. On this basis, we did not experience any material amount of reversal of impairment loss during the period. In order to minimise our credit risk exposure, we have formulated credit management policy with steps and measures stipulated to closely monitor and manage the collection of outstanding trade receivables. Our finance and accounting department carries out monthly reconciliation exercise of all outstanding accounts receivables and produces receivables reconciliation reports monthly. Our credit control department will send payment reminders to our customers. The overdue balances are reviewed regularly by our senior management and our credit control department while our sales and marketing staff will closely follow up with our customers on the payment status. Our sales and marketing department will make collection calls to customers whose bills have been overdue for more than one month. For customers whose bills have been overdue for more than nine months, our sales and marketing staff will pay visits to the customers to speed up the

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collection of the overdue balances. Our senior management will also follow up and make collection calls with the relevant customers directly. Our management team monitors our receivable balances on an ongoing basis and considers whether bad or doubtful debt provisions are necessary. We may consider taking legal actions for invoices which have been outstanding for one year.

The origination of new trade receivables net of those settled resulted in an increase in loss allowance of RMB4.1 million represented the significant changes in the gross carrying amounts of trade receivables contributed to the increase in the loss allowance during the year ended 31 December 2020.

### *Carrying amount in different currencies*

The table below sets forth the carrying amounts of our trade receivables in different currencies as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
RMB .....	136,669	113,010	185,823
US\$ .....	3,512	6,853	6,128
GBP .....	529	—	—
<b>Total</b>	<b>140,710</b>	<b>119,863</b>	<b>191,951</b>

### *Turnover days and settlement*

The table below sets forth our trade receivable turnover days during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
Trade receivable turnover days <sup>(1)</sup> .....	125.7	107.9	100.3

#### *Note:*

- (1) The trade receivable turnover days are derived by dividing the average of the beginning and ending trade receivable balance by revenue for that year and multiplied by 365 days for 2018 and 2019 and 366 days for 2020.

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Our trade receivables turnover days decreased from 125.7 days in 2018 to 107.9 days in 2019 and further to 100.3 days in 2020 was primarily due to our efforts in monitoring and controlling the amounts due from our customers even though the amount of our trade receivables continue to increase during the Track Record Period.

As of 30 April 2021, RMB194.7 million, or 98.9%, of our trade receivables as of 31 December 2020 had been subsequently settled.

### *Aging analysis*

The table below sets forth an aging analysis of trade and bills receivables as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
0 to 90 days . . . . .	89,263	118,457	168,476
91 to 180 days . . . . .	48,084	550	23,161
181 to 365 days . . . . .	3,075	856	290
Over 365 days . . . . .	288	—	24
<b>Total</b>	<b>140,710</b>	<b>119,863</b>	<b>191,951</b>

### **Deposits, prepayments and other receivables**

The table below sets forth an analysis of deposits, prepayments and other receivables as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Deposits . . . . .	2,168	2,067	2,997
Prepayments . . . . .	11,263	1,199	16,465
VAT recoverable . . . . .	160	272	3,776
Other receivables . . . . .	714	491	371
<b>Total</b>	<b>14,305</b>	<b>4,029</b>	<b>23,609</b>

Prepayments mainly represented the prepayment to our suppliers and contractors of our Phase 1 Production Plant. Our prepayment amounted to RMB11.3 million as of 31 December 2018 was mainly due to our prepayments to three suppliers of natural mica flakes amounted to RMB6.9 million and one supplier of titanium tetrachloride of RMB1.4 million. Prepayments amounted to RMB16.5 million as of 31 December 2020, the principal components of which included (i) prepayments for the [REDACTED] expenses of RMB4.2 million; (ii) prepayments to two suppliers of natural mica flakes, which are Independent Third Parties, of RMB8.0 million; and (iii) prepayments to two suppliers of titanium tetrachloride, which are Independent Third Parties, of RMB3.5 million. The prepayments to suppliers were made for the purpose of the securing the continuous supply of the principal raw materials.

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Deposits mainly represented deposits for utilities, leased properties and finance leases.

VAT recoverable mainly represented the VAT that could be recovered of RMB 3.8 million as of 31 December 2020 for the capital expenditure incurred for the construction of our Phase 2 Production Plant.

### Bank and cash balances

As of 31 December 2018, 2019 and 2020, the balance of bank and cash balances amounted to RMB171.9 million, RMB559.8 million and RMB747.6 million, respectively. Our Directors confirm that our bank and cash balances were maintained at a prudent level for the purpose of satisfying the requirements for our daily business operations. The significant increase in our bank and cash balances as of 31 December 2019 was mainly generated from our operating activities and the proceeds received from the follow-on offering completed in June 2019 by Chesir Pearl and the issuance of the 2019 Convertible Bonds. The increase in our bank and cash balances as of 31 December 2020 was mainly generated from the proceeds received from the [REDACTED] Investments by GX Land & Sea and Mr. SU. The table below sets forth an analysis of bank and cash balances as of the date indicated:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
RMB .....	169,395	555,581	743,520
US\$ .....	2,316	4,192	3,895
EUR .....	143	66	89
HK\$ .....	—	—	78
<b>Total</b>	<b>171,854</b>	<b>559,839</b>	<b>747,582</b>

### Bank loans and other borrowings

The table below sets forth an analysis of bank loans and borrowings as of the date indicated:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Secured bank loans .....	175,500	137,740	137,340
Other borrowings			
- Secured .....	10,617	17,989	18,581
- Unsecured .....	—	—	9,718
<b>Total</b>	<b>186,117</b>	<b>155,729</b>	<b>165,639</b>

## FINANCIAL INFORMATION

The bank loans and other borrowings are repayable as follows:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Within one year . . . . .	181,146	11,953	90,273
More than one year, but not exceeding two years . . . . .	2,757	68,410	75,366
More than two years, but not more than five years . . . . .	2,214	75,366	—
	<u>186,117</u>	<u>155,729</u>	<u>165,639</u>
Represented by:			
Current portion of bank loans and other borrowings . . . . .	181,146	11,953	90,273
Non-current portion of bank loans and other borrowings . . . . .	4,971	143,776	75,366
<b>Total</b>	<u>186,117</u>	<u>155,729</u>	<u>165,639</u>

The carrying amounts of our bank loans and other borrowings are denominated in the following currencies:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
RMB . . . . .	186,117	155,729	155,921
HK\$ . . . . .	—	—	9,718
<b>Total</b>	<u>186,117</u>	<u>155,729</u>	<u>165,639</u>

The average interest rates as of 31 December were as follows:

	As of 31 December		
	2018	2019	2020
Secured bank loans . . . . .	6.49% per annum	7.18% per annum	7.17% per annum
Other borrowings			
- Secured . . . . .	7.67% per annum	8.72% per annum	8.80% per annum
- Unsecured . . . . .	—	—	2.00% per annum

## **FINANCIAL INFORMATION**

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Bank loans and other borrowings of RMB31.7 million, RMB142.2 million and RMB148.9 million as of 31 December 2018, 2019 and 2020, respectively, are arranged at fixed interest rates and expose us to fair value interest rate risk. The remaining balances of bank loans and other borrowings are arranged at floating rates, thus exposing us to cash flow interest rate risk.

Our bank secured loans are secured by our property, plant and equipment and right-of-use assets and also secured by the corporate guarantees from related parties, together with personal guarantees of a Director and the close family members of a Director and pledged by non-controlling equity interests of the Group held by related parties.

Our secured other borrowings are secured by our property, plant and equipment and also secured by the corporate guarantees from related parties, together with personal guarantees of a Director and the close family members of a Director.

## FINANCIAL INFORMATION

### Lease liabilities

Our lease liabilities represented the amount due for lease payments to Independent Third Parties. During the Track Record Period, we leased offices and warehouses in the PRC and an office in France. Lease contracts were entered into for fixed term of six months to 108 months. Lease terms were negotiated on an arm’s length basis. The increase in the amount of lease liabilities to RMB2.6 million as of 31 December 2019 was mainly due to the amount payable under a long-term lease entered into in January 2019 for our office and warehouse in Shanghai. The table below sets forth an analysis of lease liabilities as of 31 December 2018, 2019 and 2020:

	Minimum lease payments			Present value of minimum lease payments		
	As of 31 December			As of 31 December		
	2018	2019	2020	2018	2019	2020
	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
Within one year . . . . .	102	705	707	85	543	577
In the second to fifth years, inclusive . . . . .	168	2,889	2,222	121	2,586	2,044
After five years . . . . .	78	33	—	70	29	—
	348	3,627	2,929	276	3,158	2,621
Less: Future finance charges . . . . .	(72)	(469)	(308)	N/A	N/A	N/A
Present value of lease obligations . . . . .	276	3,158	2,621			
Less: Amount due for settlement within 12 months (shown under current liabilities) . . . . .				(85)	(543)	(577)
Amount due for settlement after 12 months . . . . .				191	2,615	2,044

The carrying amounts of our lease payables are denominated in RMB and EUR.

## FINANCIAL INFORMATION

### Deferred revenue

Our deferred revenue represented the government grant received by us in relation to the research and development activities carried out by us. The table below sets forth an analysis of deferred revenue as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Government grant . . . . .	<u>12,902</u>	<u>10,179</u>	<u>7,487</u>

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Represented by:			
Current portion . . . . .	2,723	2,692	2,136
Non-current portion . . . . .	<u>10,179</u>	<u>7,487</u>	<u>5,351</u>
<b>Total</b>	<u>12,902</u>	<u>10,179</u>	<u>7,487</u>

### Trade payables

Our trade and other payables primarily consist of the amount due to our suppliers for our purchase of raw materials. As of 31 December 2018, 2018 and 2020, our trade payables amounted to RMB23.8 million, RMB29.9 million and RMB21.9 million, respectively. The payment arrangements with our suppliers are either cash payment upon delivery or we are granted a credit limit within which a credit term of up to 90 days from the invoice date would be granted by our suppliers.



## FINANCIAL INFORMATION

### *Carrying amount in different currencies*

The table below sets forth the carrying amount of trade payables as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
RMB .....	23,765	28,773	19,426
US\$ .....	74	1,168	2,465
<b>Total</b>	<b>23,839</b>	<b>29,941</b>	<b>21,891</b>

### *Turnover days and settlement*

The table below sets forth our trade payable turnover days during the Track Record Period:

	Year ended 31 December		
	2018	2019	2020
Trade payable turnover days <sup>(1)</sup> .....	44.9	45.0	33.9

#### *Note:*

- (1) The trade payable turnover days are derived by dividing the average of the beginning and ending trade payable balance by cost of goods sold for that year and multiplied by 365 days for 2018 and 2019 and 366 days for 2020.

Our trade payables turnover days remained stable at 44.9 days in 2018 and 45.0 days in 2019 and decreased to 33.9 days in 2020. The decrease in the turnover days was primarily due to our prompt settlement to our creditors for the purpose of securing the constant supply from our suppliers. Whilst we believe that we have maintained a proper settlement practice for the amount due from us in the ordinary course of business, the length of the trade payable turnover days is significantly less than that of the trade receivable turnover days even though the amounts involved was also less than that of trade receivables.

As of 30 April 2021, RMB21.0 million, or 95.8%, of our trade payable as of 31 December 2020 had been subsequently settled.

## FINANCIAL INFORMATION

### *Aging analysis*

The table below sets forth further information on our trade payables as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
0 to 90 days . . . . .	21,328	24,439	21,507
91 to 180 days . . . . .	2,511	5,486	—
181 to 365 days . . . . .	—	16	263
Over 365 days . . . . .	—	—	121
<b>Total</b>	<b>23,839</b>	<b>29,941</b>	<b>21,891</b>

### **Accruals and other payables**

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Accruals . . . . .	12,309	20,470	25,322
Other payables . . . . .	19,530	10,420	16,734
<b>Total</b>	<b>31,839</b>	<b>30,890</b>	<b>42,056</b>

Accruals mainly consisted of accrued staff costs and provision for employees' benefits. Our accruals increased from RMB12.3 million as of 31 December 2018 to RMB20.5 million as of 31 December 2019 and further increased to RMB25.3 million as of 31 December 2020. Such increase was primarily due to the increase in accrued staff costs arising from the bonus provided to our staff and the adjustment to the under-payment of social insurance contributions during the two years ended 31 December 2020.

Other payables mainly consisted of other payables for construction works. We recorded other payables of RMB19.5 million as of 31 December 2018 which primarily represented the value of certain improvements and construction-in-progress in our Phase 1 Production Plant.

## FINANCIAL INFORMATION

### Contract liabilities

The table below sets forth the contract liabilities as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Deposit received in advance . . . . .	2,398	710	446

The table below set forth further information on the contract liabilities as of 31 December 2018, 2019 and 2020:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Balance as of 1 January. . . . .	416	2,398	710
Decrease in contract liabilities as a result of recognising revenue during the year was included in the contract liabilities at the beginning of the year . . . . .	(416)	(2,398)	(710)
Increase in contract liabilities as a result of deposit received in advance . . . . .	2,398	710	446
Balance as of 31 December . . . . .	2,398	710	446

### Current tax liabilities

The table below sets forth the calculation of the amount of the current tax liabilities as of 31 December 2018, 2019 and 2020:

	Year ended 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
<b>Current tax — PRC</b>			
Provision for the year . . . . .	6,828	16,308	24,742
Under provision in prior year . . . . .	—	1,660	218
	6,828	17,968	24,960
PRC income tax paid. . . . .	(4,022)	(18,086)	(20,797)
	2,806	(118)	4,163
Balance brought forward as of 1 January . . . . .	—	2,806	2,688
Balance carried forward as of 31 December . . . . .	2,806	2,688	6,851

## FINANCIAL INFORMATION

### Amounts due from/(to) a Shareholder/a Director

The amount due from a Shareholder and the amount due to a Director, which are both non-trade in nature, have been settled in full in December 2020.

### COMPONENTS OF OUR NON-CURRENT ASSETS AND NON-CURRENT LIABILITIES

	As of 31 December		
	2018	2019	2020
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
<b>Non-current assets</b>			
Property, plant and equipment . . . . .	304,696	353,907	486,170
Right-of-use assets . . . . .	17,932	29,949	68,247
Deposits paid for acquisition of property, plant and equipment and right-of-use assets. . . . .	16,367	26,671	184
Deferred tax assets . . . . .	1,190	1,190	1,190
	<u>340,185</u>	<u>411,717</u>	<u>555,791</u>
<b>Non-current liabilities</b>			
Bank loans and other borrowings. . . . .	4,971	143,776	75,366
Convertible loans . . . . .	—	69,106	—
Lease liabilities . . . . .	191	2,615	2,044
Deferred revenue . . . . .	10,179	7,487	5,351
	<u>15,341</u>	<u>222,984</u>	<u>82,761</u>

## FINANCIAL INFORMATION

### Property, plant and equipment

The table below sets forth the movements of property, plant and equipment during the Track Record Period:

	<b>Buildings</b>	<b>Plant and machinery</b>	<b>Motor vehicles</b>	<b>Office equipment</b>	<b>Construction in progress</b>	<b>Leasehold improvement</b>	<b>Total</b>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
<b>COST</b>							
<b>At 1 January 2018.</b>	198,150	62,808	2,207	9,527	41,234	1,059	314,985
Additions	32	1,200	16	105	61,317	—	62,670
Disposals	—	—	—	—	—	(1,059)	(1,059)
Transfer.	50,361	3,297	—	—	(62,192)	8,534	—
<b>At 31 December 2018 and</b>							
<b>1 January 2019.</b>	248,543	67,305	2,223	9,632	40,359	8,534	376,596
Additions	531	10	356	99	71,368	—	72,364
Transfer.	6,961	86	—	—	(7,047)	—	—
<b>At 31 December 2019 and</b>							
<b>1 January 2020.</b>	256,035	67,401	2,579	9,731	104,680	8,534	448,960
Additions	19	6,521	54	281	148,255	—	155,130
Disposals	—	—	—	(17)	—	—	(17)
Transfer.	—	838	—	—	(838)	—	—
<b>At 31 December 2020</b>	<b>256,054</b>	<b>74,760</b>	<b>2,633</b>	<b>9,995</b>	<b>252,097</b>	<b>8,534</b>	<b>604,073</b>
<b>ACCUMULATED DEPRECIATION</b>							
<b>At 1 January 2018.</b>	27,829	15,620	1,553	6,138	—	1,059	52,199
Charge for the year.	10,671	6,849	321	1,777	—	1,142	20,760
Disposals	—	—	—	—	—	(1,059)	(1,059)
<b>At 31 December 2018 and</b>							
<b>1 January 2019.</b>	38,500	22,469	1,874	7,915	—	1,142	71,900
Charge for the year.	12,565	6,543	159	959	—	2,927	23,153
<b>At 31 December 2019 and</b>							
<b>1 January 2020.</b>	51,065	29,012	2,033	8,874	—	4,069	95,053
Charge for the year.	12,807	6,902	122	191	—	2,845	22,867
Disposals	—	—	—	(17)	—	—	(17)
<b>At 31 December 2020</b>	<b>63,872</b>	<b>35,914</b>	<b>2,155</b>	<b>9,048</b>	<b>—</b>	<b>6,914</b>	<b>117,903</b>
<b>Carrying amount</b>							
<b>At 31 December 2020</b>	<b>192,182</b>	<b>38,846</b>	<b>478</b>	<b>947</b>	<b>252,097</b>	<b>1,620</b>	<b>486,170</b>
<b>At 31 December 2019</b>	<b>204,970</b>	<b>38,389</b>	<b>546</b>	<b>857</b>	<b>104,680</b>	<b>4,465</b>	<b>353,907</b>
<b>At 31 December 2018</b>	<b>210,043</b>	<b>44,836</b>	<b>349</b>	<b>1,717</b>	<b>40,359</b>	<b>7,392</b>	<b>304,696</b>

## FINANCIAL INFORMATION

As of 31 December 2018, 2019 and 2020, the carrying amounts of property, plant and equipment pledged as security for bank loans and other borrowings amounted to RMB139.9 million, RMB125.5 million and RMB118.3 million, respectively.

### Right-of-use assets

Our right-of-use assets comprise the leasehold lands in the PRC and leased property in the PRC and France. During the Track Record Period, we leased various offices and warehouses for our operations. Lease contracts were entered into for fixed term of six months to 108 months. Lease terms were negotiated on an individual basis and contain a wide range of different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, we applied the definition of a contract and determines the period for which the contract is enforceable. The carrying amount of our right-of-use assets includes leasehold lands in the PRC and leased properties in the PRC and France. The table below sets forth the movements of our right-of-use assets during the Track Record Period:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
As of 1 January . . . . .	18,726	17,932	29,949
Additions. . . . .	—	13,177	39,849
Depreciation . . . . .	(717)	(1,156)	(1,557)
Written-off . . . . .	(79)	—	—
Exchange differences. . . . .	2	(4)	6
<b>Total</b>	<b>17,932</b>	<b>29,949</b>	<b>68,247</b>

The table below sets forth our expenses incurred for the right-of-use assets during the Track Record Period:

	As of 31 December		
	2018	2019	2020
	RMB'000	RMB'000	RMB'000
Depreciation expenses on right-of-use assets . . . . .	717	1,156	1,557
Interest expense on lease liabilities (included in finance cost). . . . .	40	184	162

As of 31 December 2018, 2019 and 2020, the carrying amount of right-of-use assets pledged as security for bank loans amounted to RMB17.7 million, RMB17.3 million and RMB16.9 million, respectively.

## FINANCIAL INFORMATION

### Deferred tax assets

The table below sets forth the information on the deferred tax assets as of 31 December 2018, 2019 and 2020:

	<b>Doubtful debts</b>
	<i>RMB</i>
As of 1 January 2018 .....	744
Credit to profit or loss for the year .....	446
As of 31 December 2018 and 1 January 2019 .....	1,190
Credit to profit or loss for the year .....	—
As of 31 December 2019 and 1 January 2020 .....	1,190
Credit to profit or loss for the year .....	—
As of 31 December 2020 .....	1,190

### Convertible loans

#### *2017 Convertible Loan*

The 2017 Convertible Loan is an unlisted, guaranteed and secured convertible loan issued by Chesir Pearl on 6 January 2017 with a nominal value of RMB30,000,000. We repaid the 2017 Convertible Loan in full in January 2019 and no part of the 2017 Convertible Loan has been converted into any ordinary share of Chesir Pearl during the loan period and up to the Latest Practicable Date.

If the 2017 Convertible Loan is not converted, it will be redeemed at par on 6 January 2019. It has coupon rate of 11% per annum on the principal amount outstanding and interest will be paid quarterly in arrears until that settlement date.

If the lender of the 2017 Convertible Loan requests a share conversion within one year from the date of issue of the 2017 Convertible Loan, the conversion price shall be the lower of the latest non-public offering of equity financing of Chesir Pearl after the date of issue of the 2017 Convertible Loan or RMB10 per share.

If the lender of the 2017 Convertible Loan requests a share conversion after one year from the date of issue of the 2017 Convertible Loan but before the settlement date on 6 January 2019, the conversion price is the latest non-public offering of equity financing of Chesir Pearl after the date of issue of the 2017 Convertible Loan and RMB10 per share, whichever is lower, times 110%.

## FINANCIAL INFORMATION

Under certain conditions as stipulated in the agreement of the 2017 Convertible Loan (“**Early Repayment Conditions**”) occurs during the loan period of the 2017 Convertible Loan, the lender of the 2017 Convertible Loan has the right to require Chesir Pearl to repay the 2017 Convertible Loan in advance, or if the lender of the 2017 Convertible Loan has converted shares in accordance with the contract of the 2017 Convertible Loan, the lender of the 2017 Convertible Loan has the right to require Chesir Pearl’s prevailing controlling shareholder to repurchase all or some of the converted shares.

In the inception date of the 2017 Convertible Loan, our Directors have assessed that the probability of the occurrence of the Early Repayment Conditions was remote and the Early Repayment Conditions had not occurred eventually. Our Directors have also assessed the fair value of the derivative component of the early repayment option of the 2017 Convertible Loan is immaterial in both the inception date of the 2017 Convertible Loan and in each subsequent reporting period end during the loan period, and thus the liability of the derivative component of the early repayment option of the 2017 Convertible Loan has not been recognised during the Track Record Period.

The 2017 Convertible Loan was guaranteed by the then prevailing controlling shareholder of Chesir Pearl and Mr. SU and secured by pledge of certain equity interest in Chesir Pearl held by the then prevailing controlling shareholder of Chesir Pearl.

The net proceeds received from the issue of the 2017 Convertible Loan has been split between the liability element and the derivative component, as follows:

	<i>RMB’000</i>
Liability component as of 1 January 2018 .....	28,700
Interest charged .....	4,713
Interest paid .....	<u>(3,492)</u>
Liability component as of 31 December 2018 and 1 January 2019 .....	29,921
Interest charged .....	79
Repayment of the liability component .....	<u>(30,000)</u>
Liability component as of 31 December 2019 .....	<u>—</u>
Derivative component as of 1 January 2018 .....	564
Fair value gain for the year as of 31 December 2018 and 1 January 2019 .....	<u>(564)</u>
Derivative component as of 31 December 2019 .....	<u>—</u>



## **FINANCIAL INFORMATION**

The interest charged is calculated by applying an effective interest rate of 17.16% to the liability component for the 24 month period since the 2017 Convertible Loan was issued.

Our Directors estimate the fair value of the liability component of the 2017 Convertible Loan as of 31 December 2018 to be RMB29,921,000. This fair value has been calculated by discounting the future cash flows at the market interest rate (level 2 fair value measurements).

The derivative component of the 2017 Convertible Loan is measured at its fair value at the date of issue of the 2017 Convertible Loan and at the end of each reporting period. The fair values are estimated using binomial option pricing model (level 3 fair value measurements). The key assumptions used are as follows:

	<b>Date of issue</b>	<b>As of 31 December 2018</b>
Weighted average share price of Chesir Pearl . . . . .	RMB10.50	RMB7.38
Weighted average exercise price of Chesir Pearl . . . . .	RMB10	RMB11
Expected volatility . . . . .	57.28%	36.05%
Expected life . . . . .	2.00 years	0.02 year
Risk free rate . . . . .	2.86%	2.45%
Expected dividend yield . . . . .	14.57%	15.21%

Information about level 3 fair value measurements

	<b>Valuation techniques</b>	<b>Significant unobservable input</b>	<b>Range</b>	<b>Effect on fair value for increase of inputs</b>
Derivative component of the 2017 Convertible Loan . . . . .	Binomial option pricing model	Expected volatility	2018: 39.38% to 36.05%	N/A

The fair value of derivative component of the 2017 Convertible Loan is determined using binomial option pricing model and the significant unobservable input in the fair value measurement is expected volatility. As of 31 December 2018, the fair value of derivative component of 2017 Convertible Loan was insensitive to the change in expected volatility.

According to the terms of the 2017 Convertible Loan, the holder of the 2017 Convertible Loans is entitled to convert the loan into shares of Chesir Pearl, other than into a fixed number of equity instruments at a fixed conversion price. The 2017 Convertible Loan is therefore regarded as a combined instrument consisting of a liability and a derivative component.

## **FINANCIAL INFORMATION**

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### *2019 Convertible Bonds*

The 2019 Convertible Bonds are the unlisted, guaranteed and unsecured convertible loans issued by our Group on 31 May 2019 with a nominal value of RMB72,240,000. The 2019 Convertible Bonds is convertible at 8,000,000 shares of Chesir Pearl per RMB9.03 of each share. On 19 October 2020, Chesir Pearl and Guidong Electric entered into the Convertible Bond Conversion Agreement for the purpose of converting the 2019 Convertible Bonds into 8,000,000 shares of Chesir Pearl at the conversion price of RMB9.03 each. These shares were issued to Guidong Electric on the same date.

If the 2019 Convertible Bonds is not converted, it will be redeemed at par on 31 May 2021. It has coupon rate of 8% per annum on the principal amount outstanding and interest will be paid annually in arrears until that settlement date.

If Chesir Pearl fails to complete or meet the qualifications for a qualified listing before 31 December 2019, and the holder of the 2019 Convertible Bonds has not exercised the debt-to-equity swap option, the holder of the 2019 Convertible Bonds has the right (but not the obligation) to choose to extend the loan period of the 2019 Convertible Bonds to 31 December 2021, and the coupon rate of the 2019 Convertible Bonds during the extension period is remained at 8% per annum.

During the loan period and extension period, when one of the following situations occurs, the holder of the 2019 Convertible Bonds has the right (but not the obligation) to choose to convert its the 2019 Convertible Bonds into the ordinary share of Chesir Pearl. Holder of the 2019 Convertible Bonds also has the right to convert its 2019 Convertible Bonds into ordinary share of Chesir Pearl after 31 December 2019 regardless of the occurrence of the following situations:

- Chesir Pearl meets the qualifications for a qualified listing; or
- The loan period expires and Chesir Pearl does not have any breach of the 2019 Convertible Bonds contract. “Qualified listing” refers to the Chesir Pearl’s initial public offering of shares and listing and trading of its shares on the Shanghai Stock Exchange, the Shenzhen Stock Exchange or other overseas stock exchanges (such as the Hong Kong Stock Exchange and the Singapore Stock Exchange, etc.) recognised by the holders of the 2019 Convertible Bonds.

The 2019 Convertible Bonds was guaranteed by the then prevailing controlling shareholder of Chesir Pearl and Mr. SU.

## **FINANCIAL INFORMATION**

The net proceeds received from the issue of the 2019 Convertible Bonds has been split between the liability element, the derivative component of extension option and an equity component, as follows:

	<i>RMB'000</i>
Nominal value of the 2019 Convertible Bonds . . . . .	72,240
Derivative component of extension option . . . . .	(522)
Equity component . . . . .	<u>(8,163)</u>
Liability component as of date of issue . . . . .	63,555
Interest charged . . . . .	<u>5,551</u>
Liability component at of 31 December 2019 and 1 January 2020 . . . . .	69,106
Interest charged . . . . .	8,111
Interest paid . . . . .	(7,964)
Converted during the year . . . . .	<u>(69,253)</u>
Liability component as of 31 December 2020 . . . . .	<u>—</u>
Derivative component of extension option at date of issue . . . . .	522
Fair value loss for the year . . . . .	<u>1,120</u>
Derivative component of extension option as of 31 December 2019 and 1 January 2020 . . . . .	1,642
Fair value loss for the year . . . . .	1,998
Converted during the year . . . . .	<u>(3,640)</u>
Derivative component of extension option as of 31 December 2020 . . . . .	<u>—</u>

The interest charged is calculated by applying an effective interest rate of 15.44% to the liability component for the 24 month period since the 2019 Convertible Bonds was issued.

Our Directors estimate the fair value of the liability component of the 2019 Convertible Bonds as of 31 December 2019 to be RMB69.1 million. This fair value has been calculated by discounting the future cash flows at the market interest rate (level 2 fair value measurements).

## **FINANCIAL INFORMATION**

The derivative component of extension option of the 2019 Convertible Bonds is measured at its fair value at the date of issue of the 2019 Convertible Bonds and at the end of each reporting period. The fair values are estimated using binomial option pricing model (level 3 fair value measurements). The key assumptions used are as follows:

	<b>Date of issue</b>	<b>As of 31 December 2019</b>
Weighted average share price of Chesir Pearl . . . . .	RMB9.41	N/A
Weighted average exercise price of Chesir Pearl . . . . .	RMB9.03	RMB9.03
Expected volatility . . . . .	44.24%	45.60%
Expected life . . . . .	2.0 years	1.4 years
Risk free rate . . . . .	2.81%	2.43%
Expected dividend yield . . . . .	15.44%	15.08%

Information about level 3 fair value measurements

	<b>Valuation techniques</b>	<b>Significant unobservable input</b>	<b>Range</b>	<b>Effect on fair value for increase of inputs</b>
Derivative component of extension option of the 2019 Convertible Bonds . . . . .	Binomial option pricing model	Expected volatility	31 December 2019: 44.24% to 45.60%	2019: Increase

The fair value of derivative component of extension option of the 2019 Convertible Bonds is determined using binomial option pricing model and the significant unobservable input in the fair value measurement is expected volatility. As of 31 December 2019, it is estimated that with all other variables held constant, an increase/decrease in the expected volatility by 10% would have decreased/increased our profit by RMB230,000 and RMB737,000, respectively.

According to the terms of the 2019 Convertible Bonds, the holder of the 2019 Convertible Bonds is entitled to convert the amount due into a fixed number of equity instruments at a fixed conversion price. The 2019 Convertible Bonds are regarded as compound instruments consisting of a liability and an equity component.

*Directors’ and Sponsor’s views on the fair value of the derivative component of the 2017 Convertible Loan and the 2019 Convertible Bonds*

The 2017 Convertible Loan and the 2019 Convertible Bonds are classified as combined instrument and compound instrument consisting of a liability component and a derivative component and a liability and an equity component with derivative component of extension option, respectively. The fair value of the derivative component is estimated with reference to the prevailing market

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interest rates for similar non-convertible debts as of the date of issue and as of the end of each subsequent reporting year, which is stated at fair value until full repayment or conversion. See the paragraphs under “Critical accounting policies — Convertible loans” above further information. The fair value of the derivative component of the 2017 Convertible Loan as of 31 December 2018 was RMB0.6 million. The fair value of the derivative component of the 2019 Convertible Bonds as of 31 December 2018, 2019 and 2020 was nil, RMB1.6 million and nil, respectively.

Information on the fair value measurement of the 2017 Convertible Loan and the 2019 Convertible Bonds, particularly the fair value hierarchy, the techniques employed and the reconciliation of level 3 measurements are set forth above as well as in note 27 to the Accountants’ Report in accordance with Hong Kong Standard on Investment Circular Reporting Engagement 200 “Accountants’ Report on Historical Financial Information in Investment Circulars” issued by HKICPA.

We use valuation methodology and techniques which are appropriate in the circumstances. Taking into consideration:

- (a) the estimation of the fair value of the derivative component of the 2017 Convertible Loan and the 2019 Convertible Bonds was performed by an independent external valuer with reference to the prevailing market interest rates for similar non-convertible debts, expected volatility, risk free rate, expected dividend yield and etc., which are the most relevant publicly available information for the purpose of the valuation;
- (b) the calculation methodology and techniques used by the independent external valuer in the estimation of the fair value;
- (c) the discussions with the Reporting Accountants on the key bases and assumptions of the valuation analysis and the fair value estimation for the 2017 Convertible Loan and the 2019 Convertible Bonds;
- (d) the relevant valuation models and approaches used in the valuation analysis and the fair value estimation for the 2017 Convertible Loan and the 2019 Convertible Bonds;
- (e) the relevant notes in the Accountants’ Report; and
- (f) the requirements under the “Guidance note on directors’ duties in the valuations in corporate transactions” issued by SFC in May 2017,

our Directors are satisfied that the valuation analysis and the fair value estimation performed by the independent external valuer during the Track Record Period is fair and reasonable.

The Reporting Accountants’ opinion on our financial information during the Track Record Period is set forth in Appendix I to this document.

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In this regard, the Sole Sponsor has conducted relevant due diligence work, including (a) reviewing relevant notes in the Accountants’ Report, (b) discussing with our Company to understand the relevant valuation methodology and techniques and (c) discussing with the Reporting Accountants to understand the work they have performed. Having considered the above and having taken into account of the Directors’ views and the Reporting Accountants’ opinion, the Sole Sponsor concurs that the valuation analysis and the fair value estimation included in the Accountants’ Report is fair and reasonable.

### **CAPITAL COMMITMENTS**

The table below sets forth the capital commitments contracted for during the Track Record Period but not yet incurred:

	<b>As of 31 December</b>		
	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>
Property, plant and equipment . . . . .	<u>11,873</u>	<u>589,952</u>	<u>568,332</u>

Capital commitments represent capital expenditure contracted for as of a particular date but not yet incurred. As of 31 December 2018, 2019 and 2020, our capital commitments amounted to RMB11.9 million, RMB590.0 million and RMB568.3 million, respectively, which represent our commitments to purchase property, plant and equipment which include modifications and expansions of our Phase 1 Production Plant and the construction of our Phase 2 Production Plant and the acquisition of the related production facilities.

On 25 August 2019, we entered into a construction agreement with an Independent Third Party, which is a construction contractor, for the construction of our Phase 2 Production Plant for RMB600.0 million. As a result, our capital commitments increased significantly from RMB11.9 million as of 31 December 2018 to RMB590.0 million as of 31 December 2019. The payments under the construction agreement would be settled from time to time according to the construction work progress.

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The original contract period of the construction agreement commenced from 1 September 2019 and will end on 31 August 2021. The construction progress has been delayed. On 21 December 2020, we entered into a supplemental construction agreement for the purpose of extending the contract period to 30 June 2023. The scope of work under the construction agreement includes the construction of an industrial complex which will include (a) four factory buildings for the production of pearlescent pigment product with an aggregate designed annual production capacity of 30,000 tonnes; (b) supply of electricity facilities; (c) ancillary facilities and warehouses; (d) staff quarters; and (e) administrative buildings. Out of the contract sum of RMB600.0 million, we have settled RMB185.9 million as of 31 December 2020. The remaining balance will be settled partially out of the [REDACTED] according to the construction progress. See the section headed “Future Plans and [REDACTED] — Construction of our Phase 2 Production Plant” in this document for further information.

### **INDEBTEDNESS**

The table below the total amount of our indebtedness as of 31 December 2018, 2019, 2020 and 30 April 2021:

	<b>As of 31 December</b>			<b>As of 30 April 2021</b>
	<b>2018</b>	<b>2019</b>	<b>2020</b>	
	<i>RMB ‘000</i>	<i>RMB ‘000</i>	<i>RMB ‘000</i>	<i>RMB ‘000</i>
				(Unaudited)
<b>Non-current portion</b>				
Bank loans and other borrowings . . . . .	4,971	143,776	75,366	73,740
Convertible loans . . . . .	—	69,106	—	—
Lease liabilities . . . . .	191	2,615	2,044	1,713
	<u>5,162</u>	<u>215,497</u>	<u>77,410</u>	<u>75,453</u>
<b>Current portion</b>				
Bank loans and other borrowings . . . . .	181,146	11,953	90,273	81,353
Convertible loans . . . . .	29,921	—	—	—
Derivative component of convertible loans . .	—	1,642	—	—
Lease liabilities . . . . .	85	543	577	598
Amount due to a director . . . . .	56	105	—	—
	<u>211,208</u>	<u>14,243</u>	<u>90,850</u>	<u>81,951</u>
<b>Total</b>	<u>216,370</u>	<u>229,740</u>	<u>168,260</u>	<u>157,404</u>

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Our bank loans and other borrowings during the Track Record Period were denominated in RMB and HK\$. As of 31 December 2018, 2019 and 2020, the outstanding bank loans and other borrowings amounted to RMB186.1 million, RMB155.7 million and RMB165.6 million, respectively. Our bank loans and other borrowings decreased from RMB186.1 million as of 31 December 2018 to RMB155.7 million as of 31 December 2019 was mainly due to the repayment of bank loans of RMB171.5 million and finance lease of RMB10.6 million during the year ended 31 December 2019, which partially offset the bank loans entered between August to November 2019 of RMB133.7 million in aggregate. Our bank loans and other borrowings increased from RMB155.7 million as of 31 December 2019 to RMB165.6 million as of 31 December 2020 was mainly due to the entering of the finance lease in April 2020 of RMB12.0 million and other borrowings of RMB5.5 million, which was partially offset by the repayment of then existing finance lease of RMB7.9 million. As of the Latest Practicable Date, we do not have any unutilised banking facilities.

See the paragraphs under “Components of our current assets and current liabilities — Bank loans and other borrowings” above for further information of the maturity profile and average interest rates of our bank loans and other borrowings during the Track Record Period. During the Track Record Period, our bank loans and other borrowings were secured by our property, plant and equipment and right-of-use assets and also secured by the corporate guarantee from Hongzun Investment, together with personal guarantees of Mr. SU, Mr. JIN, Mr. ZHENG and their close family members, and pledged by equity interests of Chesir Pearl held by them. The guarantees and pledges given by Hongzun Investment and these persons will be released or replaced by corporate guarantees executed by our Company upon the [REDACTED].

The conversion rights of the 2019 Convertible Bonds have been exercised in full on 19 October 2020 and as a result the 2019 Convertible Bonds have been settled in full.

As of 30 April 2021, save as disclosed in this paragraph, our Directors confirm that we did not have any debt securities issued and outstanding or agreed to be issued, term loans, borrowings or other similar indebtedness, liabilities under acceptances, acceptance credits, debentures, mortgages, charges, finance leases, or hire purchase commitments, other material contingent liabilities or guarantees. Our Directors further confirm that we had not experienced any difficulties in obtaining or repaying of our bank loans or other borrowings during the Track Record Period. As of the Latest Practicable Date, there were no material covenants related to our outstanding debts that would materially limit our ability to undertake additional debt or equity financing. Our Directors further confirm that there has been no material change in our indebtedness or contingent liabilities since 30 April 2021 and up to the Latest Practicable Date. Our Directors further confirm that as of the Latest Practicable Date, we did not have any immediate plan for additional and material external debt financing.



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### CONTINGENT LIABILITIES

Except as disclosed in above and other than intra-group liabilities disclosed in this document, we did not have any outstanding loan capital issued or agreed to be issued, bank overdrafts, loans, debt securities, borrowings or other similar indebtedness, debentures, mortgage, charges, finance leases, liabilities under acceptance credits (other than normal trade-related bills), hire purchase commitment, guarantees or other material contingent liabilities as of the Latest Practicable Date. As of the same date, we had not guaranteed the indebtedness or any Independent Third Parties.

### PROPERTY VALUATION

Pursuant to Rule 5.01A(2) of the Listing Rules, we are required to perform valuation on property interest that formed part of our non-property activities had a carrying amount of 15% or more of our consolidated total assets as of 31 December 2020. Jones Lang LaSalle Corporate Appraisal and Advisory Limited, an independent property valuer, has valued our property interests as of 30 April 2021 and is of the opinion that the aggregate value of our property interests as of such date was RMB582.3 million. The full text of the letter and the valuation certificates issued by Jones Lang LaSalle Corporate Appraisal and Advisory Limited as set forth in Appendix III to this document.

A reconciliation of the net book value of our properties as of 31 December 2020 as set forth in Accountants’ Report in Appendix I to their market value as of 30 April 2021 as stated in the property valuation report in Appendix III is set forth below:

	<u>Amount</u>
	<i>RMB’000</i>
<b>Net book value of our property interests as of 31 December 2020</b>	
Buildings and construction-in-progress of buildings included in property, plant and equipment . . . . .	440,409
Land use rights . . . . .	65,685
<b>Additions for four months ended 30 April 2021</b>	
Building and construction-in-progress of buildings included in property, plant and equipment . . . . .	9,146
Land use rights . . . . .	—
Less: Depreciation and amortisation for four months ended 30 April 2021 . . . . .	<u>(4,818)</u>
	510,422
Valuation surplus . . . . .	<u>71,878</u>
<b>Valuation as of 30 April 2021 as set forth in Appendix III to this document</b>	<u><u>582,300</u></u>

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### OFF-BALANCE SHEET ARRANGEMENTS

As of the Latest Practicable Date, we did not have any material off-balance sheet arrangements or contingencies except as disclosed in the paragraphs under “Capital commitments” and “Indebtedness” above.

### KEY FINANCIAL RATIOS

		Year-to-Year comparison	
		(2019/2018)	(2020/2019)
Numerator	Denominator		
Revenue growth <sup>(1)</sup>	(%)	38.5%	29.2%
Net profit growth <sup>(2)</sup>	(%)	31.9%	42.4%

				Year ended 31 December		
				2018	2019	2020
				(annualised)		
Gross profit margin <sup>(3)</sup>	(%)			46.2%	49.5%	49.9%
Net profit margin <sup>(4)</sup>	(%)			25.6%	24.4%	26.9%
Return on equity <sup>(5)</sup>	(%)	Profit for the year	Equity	17.9%	12.3%	11.3%
Return on total assets <sup>(6)</sup>	(%)	Profit for the year	Total assets	10.9%	9.1%	9.6%
Gearing ratio <sup>(7)</sup>	(%)	Total liabilities	Equity	63.8%	34.8%	18.3%
Current ratio <sup>(8)</sup>	Times	Current assets	Current liabilities	1.47	9.44	6.32
Quick ratio <sup>(9)</sup>	Times	Current assets-Inventories	Current liabilities	1.20	8.45	5.86
Net debt to equity ratio <sup>(10)</sup>	Times	Bank loans and other borrowings net of bank and cash balances	Equity	3.1%	Net Cash	Net Cash

#### Notes:

- (1) Revenue growth is calculated based on the difference in our revenue of each reporting year from our revenue of the previous reporting year divided by our revenue of previous year and multiplied by 100%.
- (2) Net profit growth is calculated based on the difference in our net profit of each reporting year from the net profit of the previous reporting year divided by the profit of previous year and multiplied by 100%.
- (3) Gross profit margin is calculated based on the gross profit for each reporting year divided by total revenue for each reporting year and multiplied by 100%.
- (4) Net profit margin is calculated based on the net profit for each reporting year divided by the total revenue for each reporting year and multiplied by 100%.
- (5) Return on equity is calculated based on our net profit for each reporting year divided by the total equity as of the end of each reporting year and multiplied by 100%.
- (6) Return on total assets is calculated based on our net profit for each reporting year divided by total assets of each reporting year and multiplied by 100%.
- (7) Gearing ratio is calculated based on our total liability divided by our total equity as of the end of each reporting year and multiplied by 100%.
- (8) Current ratio is calculated based on total current assets divided by the total current liabilities as of the end of each reporting year.

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- (9) Quick ratio is calculated based on our total current assets excluding inventories divided by the total current liabilities as of the end of each reporting year.
- (10) Net debt to equity ratio is calculated by dividing our net debt, being our total bank loans and other borrowings net of bank and cash balances, by total equity as of the end of each reporting year and multiplied by 100%.

See the paragraphs under “Our operating results” above for further information on our revenue growth, net profit growth, gross profit margin, net profit margin during the Track Record Period.

### **Return on equity**

Our return on equity for the Track Record Period was 17.9%, 12.3% and 11.3%, respectively. Our return on equity decreased throughout the Track Record Period was mainly due to the increase in the amount of our equity financing.

### **Return on total assets**

The return on total assets for the Track Record Period was 10.9%, 9.1% and 9.6%, respectively. Our return on total assets decreased during the two years ended 31 December 2019 was mainly due to the increase in bank and cash balances as of 31 December 2019 as a result of completion of the follow-on share offering in June 2019 by Chesir Pearl before the NEEQ Listing Withdrawal. Our return on total assets increased during the year ended 31 December 2020 was mainly due to the increase in our profit for the year from RMB107.3 million in 2019 to RMB152.9 million in 2020.

### **Gearing ratio**

As of 31 December 2018, 2019 and 2020, our gearing ratio was 63.8%, 34.8% and 18.3%, respectively. The decrease in our gearing ratio during the two years ended 31 December 2019 was mainly due to the increase in equity of Chesir Luzhai during the two years ended 31 December 2019 and completion of the follow-on share offering in June 2019 by Chesir Pearl before the NEEQ Listing Withdrawal. The gearing ratio decreased to 18.3% as of 31 December 2020 was mainly due to our equity financing pursuant to the [REDACTED] Investments.

### **Current ratio**

As of 31 December 2018, 2019 and 2020, the current ratio was 1.47, 9.44 and 6.32, respectively. The significant increase of current ratio as of 31 December 2019 was mainly due to the increase in cash and bank balances as of 31 December 2019 as a result of completion of the follow-on share offering in June 2019 by Chesir Pearl before the NEEQ Listing Withdrawal. The decrease of current ratio as of 31 December 2020 was mainly due to the increase in current portion of bank loans and other borrowings which was reclassified from non-current portion.

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### **Quick ratio**

As of 31 December 2018, 2019 and 2020, the quick ratio was 1.20, 8.45 and 5.86, respectively. The significant increase of quick ratio as of 31 December 2019 was mainly due to the increase in cash and bank balances as of 31 December 2019 as a result of completion of the follow-on share offering in June 2019 by Chesir Pearl before the NEEQ Listing Withdrawal. The decrease of the quick ratio as of 31 December 2020 was mainly due to the increase in current portion of bank loans and other borrowings which was reclassified from non-current portion.

### **Net debt to equity ratio**

As of 31 December 2018, the net debt to equity ratio was 3.1%, respectively. The decrease in the net debt to equity ratio as of 31 December 2018 was mainly due to the increase in equity of Chesir Luzhai during the two years ended 31 December 2019 and completion of the follow-on share offering in June 2019 by Chesir Pearl before the NEEQ Listing Withdrawal.

## **QUANTITATIVE AND QUALITATIVE ANALYSIS OF MARKET RISKS**

We are exposed to market risks from changes in market rates and prices, such as interest rates, credit and liquidity. See note 5 to the Accountants’ Report of “Financial risk management” for further information.

### **[REDACTED] EXPENSES**

Assuming the [REDACTED] of HK\$[REDACTED], being the mid-point of the indicative range of the [REDACTED], the total amount of [REDACTED] expenses (including the [REDACTED] in connection with the [REDACTED]) is estimated to be RMB[REDACTED], representing [REDACTED]% of the [REDACTED] of HK\$[REDACTED]. Out of this amount, RMB[REDACTED] will be accounted for as a deduction from equity upon the [REDACTED]. [REDACTED] expenses of RMB13.2 million were charged to the profit or loss during the year ended 31 December 2020. We expect that an additional amount of [REDACTED] expenses of RMB[REDACTED] would be charged to the profit or loss for the year ending 31 December 2021. [REDACTED] expenses are non-recurring in nature, and the amount stated above is only the best estimate of our Directors as of the Latest Practicable Date and for reference only. The actual amount of [REDACTED] expenses may differ from the above estimated amount. We do not expect [REDACTED] expenses to have a material impact on our operating results for the year ending 31 December 2021.

### **DIVIDENDS**

During the Track Record Period, we did not declare and pay any dividend to our Shareholders. Following the [REDACTED], dividends may be paid out by way of cash or by such other means as we consider appropriate. Declaration and payment of any dividends would require the recommendation of our Directors and will be at their discretion. In addition, any final dividend for a financial year will be subject to the approval of our Shareholders. A decision to declare or pay any dividend in the future, and the amount of any of such dividends, depends on a number of factors,

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including our results of operations, financial condition, amount of capital expenditures, payment by our subsidiaries of cash dividends to us and other factors our Directors may deem relevant. There can be no assurance that our Company will be able to declare or distribute any dividend in the future. Our Company currently does not have any fixed dividend pay-out ratio.

### **DISTRIBUTABLE RESERVE**

Our Company’s reserves available for distribution to Shareholders consist of share premium and retained earnings. Under the Cayman Companies Act and subject to compliance with the Articles, the share premium account may be applied by our Company for paying distributions of dividends to our Shareholders if immediately following the date on which the distribution or dividend is proposed to be paid, we will be able to pay off our debts as they fall due in the ordinary course of business. As of 31 December 2020, our Company did not have distributable reserves.

### **ACCUMULATED LOSS PRIOR TO THE TRACK RECORD PERIOD**

Chesir Pearl had accumulated loss of RMB23.3 million brought forward as of 1 January 2018. Such amount was primarily due to the fact that Chesir Pearl only commenced commercial operation during the year ended 31 December 2015, whilst it had made substantial amount of investments in the production facilities and the product development since its establishment in March 2011. Such amount of accumulated loss could not be offset by the operating profit of Chesir Pearl during the two years ended 31 December 2017. See the section headed “Financial Information — Summary of business development of Chesir Pearl prior to the Track Record Period — Overall development” in this document for further information.

Since the beginning of 2017, Chesir Pearl managed to develop and produce more high-end pearlescent pigment products for industrial applications and expand the product offerings, which increased the amount of revenue. During the Track Record Period, Chesir Pearl launched 15, 56 and 42 new products, respectively, and the average unit selling prices of pearlescent pigment products continued to increase throughout the Track Record Period. In addition, our Group has achieved significant revenue growth due to the increase in the production and sales volume of our core products and the number of our customers. As a result, our Company’s retained earnings have been improved to RMB33.9 million as of 31 December 2018, RMB126.7 million as of 31 December 2019 and RMB273.9 million as of 31 December 2020.

### **RECENT DEVELOPMENT AND NO MATERIAL ADVERSE CHANGE**

#### **Our performance during the three months ended 31 March 2021**

Our business continues to grow during the three months ended 31 March 2021. Based on the unaudited financial information, our revenue during the three months ended 31 March 2021 increased by 20.5% as compared to the corresponding period in 2020. Our gross profit margin increased during the three months ended 31 March 2021, as compared to the three months ended 31 March 2020, primarily due to the increase in sales of synthetic mica-based and glass flakes-based pearlescent pigment products which had higher gross profit margin than natural mica-based pearlescent pigment products.

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During the three months ended 31 March 2021, the production volume and the sales volume of our pearlescent pigment products increased by 47.8% and 21.7%, respectively, as compared to the corresponding period in 2020. The utilisation rate of our production facilities for the production of pearlescent pigment products increased from 74.1% for the three months ended 31 March 2020 to 85.3% for the three months ended 31 March 2021. We recorded a lower utilisation rate of our production facilities during the first quarter of 2020 due to the extension of the Chinese New Year holiday as a result of the COVID-19 pandemic.

### **[REDACTED] expenses**

Our operating results during the year ended 31 December 2020 were affected by the [REDACTED] expenses charged to the profit or loss. The [REDACTED] expenses in the total amount of RMB13.2 million were charged to the profit or loss during the year ended 31 December 2020. We expect that an additional amount of [REDACTED] expenses of RMB[REDACTED] would be charged to the profit or loss for the year ending 31 December 2021.

There was no interruption to our business that has or may have a significant effect on our financial position in the last 12 months. Except to the extent disclosed in this document and the [REDACTED] expenses in connection with the [REDACTED], our Directors confirm that there has been no material adverse change in our financial, operational or trading position since 31 December 2020 (being the date as of which our latest audited consolidated financial statements were prepared as set forth in the Accountants’ Report) and up to the date of this document.

## **IMPACT OF THE COVID-19 PANDEMIC**

### **Overall business environment**

Since early 2020, the COVID-19 pandemic has materially and adversely affected the global economy as well as the economy in the PRC. The PRC Government and other governments around the world have implemented strict measures to contain the pandemic. Our pearlescent pigment products are generally used as colourant in different downstream applications, such as automotive coatings, cosmetics, industrial coatings, plastics, printing, textile and leather and ceramics, and on this basis, we are not particularly affected by the COVID-19 pandemic as all such end products will require colourant to complete the production process. The cost of colourant only represents a small percentage of the cost of production of the end products. Our Director therefore consider that we are not in the industries which are severely affected by the COVID-19. According to the Frost & Sullivan Report, with gradual recovery from the COVID-19 pandemic, the pearlescent pigment market in the PRC is expected to continue to maintain its growth momentum.

### **Our performance**

In around February 2020, our business was slightly affected by the lockdown imposed by the PRC Government in Hubei Province in response to the COVID-19 pandemic. We were not able to deliver our products to our customers and our production activities were suspended during the period from 1 February 2020 to 10 February 2020. As a result, our operating results during the first quarter of 2020 were adversely affected due to the combined impact of the extension of the Chinese New Year holiday and the measures implemented by the PRC Government to contain the pandemic. With the

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decrease in the number of confirmed cases of COVID-19 in the PRC and the effective quarantine measures, the PRC economy was stabilised during the second and the third quarters of 2020. Our revenue during the year ended 31 December 2020 bounced back with increases in our sales to customers in the PRC and other countries, and as a result our profitability had also improved, as compared to the amounts of revenue and profit during the year ended 31 December 2019. In addition, despite the short suspension of our production during the first quarter of 2020, there had not been any significant impact on the utilisation rate of our production facilities in 2020, which had increased to 98.3% as compared to 87.4% during the year ended 31 December 2019. With the decrease in the number of confirmed cases of COVID-19 in the PRC and the general recovery of the economic and the social activities, our Directors consider that it would be unlikely that our production activities would be suspended again due to the COVID-19 pandemic.

Our Directors accept that the COVID-19 pandemic has a profound impact on the global business and economic outlook at large. Some of our customers, particularly those engaged in international trade, were affected in various ways and to different extent. In response to the current situation, we have slightly reduced the average unit selling prices during the year ended 31 December 2020 and have extended the credit period provided to our customers on a case-by-case basis. These measures have resulted in an increase in the balance of trade and other receivables as of 31 December 2020, but there was no significant increase in the impairment loss as of 31 December 2020. Our travelling and business development expenses had also increased during the same period due to more frequent customers' visits made by our sales personnel after the lifting of the lockdown measures in the PRC.

Our performance for the year ended 31 December 2020 was significantly better than that for the year ended 31 December 2019. Our revenue and profit during the year ended 31 December 2020 had bounced back with increase in our sales to customers in the PRC, as compared to the revenue and profit for the year ended 31 December 2019.

Our sales in the PRC during the year ended 31 December 2020 grew by 31.4% as compared to our sales in the PRC during the year ended 31 December 2019, with insignificant impact on our sales in the PRC market caused by COVID-19 pandemic. Our Directors believe that this was primarily due to the fact that we had continued our efforts to promote our products during the pandemic and the fact that our business is not in the industries which are severely hit by the pandemic.

Our sales to overseas customers during the year ended 31 December 2020 recorded a slight decline of 0.7% as compared to our overseas sales during the year ended 31 December 2019. Sales to almost all international markets (other than Africa) had slightly decreased primarily due to the impact of COVID-19 pandemic. Nevertheless, with gradual recovery of global economic activities, our Directors have not noticed that the COVID-19 pandemic has created any imminent and adverse impact on our sales to the international markets.

As of the Latest Practicable Date, there was no COVID-19 case confirmed amongst our employees. We have adopted a series of precautionary steps to prevent the spread of the COVID-19 within our production facilities and offices, and such measures include, disinfecting our production facilities and offices on a regular basis, measuring body temperature of all employees and visitors entering our production facilities and offices, maintaining detailed business travel history of our employees and providing face masks and disinfectant to our employees.



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As of the Latest Practicable Date, we have not received from our customers any notification of cancellation or postponement of delivery of all or part of their purchase orders due to the COVID-19 pandemic. Our Directors also confirm that up to the Latest Practicable Date, we have not encountered or do not expect to encounter any material disruption to our supply chain because of the COVID-19 pandemic. Our Directors do not consider that there would be disruption to the continuous supply of natural mica flakes from India as such supply was not interrupted during the outbreak of COVID-19 in 2020 and the first quarter of 2021. Moreover, we also sourced natural mica flakes from other countries, such as Madagascar, Brazil, Nigeria and Pakistan. Our Directors believe that we would not encounter any interruption to the supply of natural mica flakes in the near future based on the publicly available information.

Currently, our Directors believe that our expansion plans as disclosed in the section headed “Business — Our strategies” in this document are feasible and appropriate. Based on the information publicly available to them, our Directors do not envisage any change in the [REDACTED] as a result of the COVID-19 pandemic.

### **Hypothetical scenario of suspension of a substantial part of our business operations due to the COVID-19 pandemic**

If we were required to reduce or suspend a substantial part of our business operations due to the COVID-19 pandemic in the PRC and other countries with which we have business relationship, our Directors believe that our Group would continue to have sufficient liquidity and financial resources and would remain financially sound and viable for at least 16 months from May 2021. This estimation is based on the following assumptions:

- (a) we would be required to suspend all of our business operations from May 2021 and the corresponding level of our production activities has also been suspended;
- (b) we would not incur any variable production costs, sales and marketing costs and research and development costs other than staff wages and salaries;
- (c) we would not be required to repay our payables and borrowings prior to the agreed repayment dates;
- (d) we would not encounter any significant difficulty in collecting our trade receivables, which would be collected from our customers based on the historical settlement patterns and the turnover days;
- (e) our inventories would not be used by us given that all business operations and production activities has been suspended since May 2021;
- (f) we would not need to rely on any external debt or equity financing other than the amount of the [REDACTED] designated to be used as our general working capital; and
- (g) the outstanding capital expenditure in respect of the [REDACTED] would continue as planned.



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The above analysis is for illustrative purpose only and our Directors are of the view that our business would not encounter such extreme and hypothetical situation, given the fact that the PRC government has implemented stringent measures in controlling the spread of the COVID-19 pandemic and has successfully implemented various policies to promote economic growth.

### **UNAUDITED [REDACTED] NET TANGIBLE ASSETS**

The following unaudited [REDACTED] statement of adjusted net tangible assets of our Group prepared in accordance with Rule 4.29 of the Listing Rules is for illustrative purpose only and is set forth below to illustrate the effect of the [REDACTED] on the consolidated net tangible assets of our Group attributable to the equity holders of our Company as of 31 December 2020 as if the [REDACTED] had taken place on 31 December 2020.

The unaudited [REDACTED] adjusted net tangible assets have been prepared for illustrative purpose only and, because of its hypothetical nature, it may not give a true picture of the consolidated net tangible assets of our Group had the [REDACTED] been completed as of 31 December 2020 or at any future dates.

	<b>Audited consolidated net tangible assets of our Group attributable to the equity holders of our Company as of 31 December 2020<sup>(1)</sup></b>	<b>Estimated [REDACTED] from the [REDACTED]<sup>(2)</sup></b>	<b>Unaudited [REDACTED] adjusted net tangible assets of our Group attributable to the equity holders of our Company</b>	<b>Unaudited [REDACTED] adjusted net tangible assets per Share (3), (4), (5)</b>	
	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB'000</i>	<i>RMB</i>	<i>HK\$</i>
Based on an [REDACTED] of HK\$[REDACTED] per Share . . . . .	1,181,239	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]
Based on an [REDACTED] of HK\$[REDACTED] per Share . . . . .	1,181,239	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

## **FINANCIAL INFORMATION**

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*Notes:*

- (1) The audited consolidated net tangible assets of our Group attributable to the equity holders of our Company as of 31 December 2020 is arrived at after deducting the non-controlling interests of RMB166,074,000 from the audited consolidated net tangible assets of RMB1,347,313,000 as of 31 December 2020, as shown in the Accountants' Report.
- (2) The adjustment to the [REDACTED] statement of net tangible assets reflects the estimated [REDACTED] from the [REDACTED] to be received by our Company. The estimated [REDACTED] from the [REDACTED] are based on the [REDACTED] of HK\$[REDACTED] and HK\$[REDACTED], respectively, being the low-end and high-end of the indicative range of the [REDACTED], respectively, and [REDACTED] Shares, net of estimated [REDACTED] fees and other related expenses.
- (3) The number of Shares is based on a total of [REDACTED] Shares issued, adjusted as if the [REDACTED] had occurred on 31 December 2020. Our property interests as of 30 April 2021 have been valued by Jones Lang LaSalle Corporate Appraisal and Advisory Limited, an independent property valuer, and the relevant property valuation report is set out in Appendix III to this document. The above adjustment does not take into account the surplus arising from the revaluation of our property interests amounting to RMB[REDACTED]. The revaluation surplus was not incorporated in our financial statements for the year ended 31 December 2020. If the valuation surplus was recorded in our financial statements, an additional annual depreciation expenses of property, plant and equipment and amortisation charges of right-of-use assets would be increased by RMB[REDACTED].
- (4) The unaudited [REDACTED] adjusted net tangible assets attributable to owners of our Company and the amounts per Share are arrived at after the adjustments referred to in the preceding paragraphs and on the basis that [REDACTED] Shares are expected to be in issue following the [REDACTED] (including [REDACTED] Shares newly issued upon the [REDACTED]) and the [REDACTED] of HK\$[REDACTED] and HK\$[REDACTED], respectively, being the low-end and high-end of the indicative range of the [REDACTED], respectively.
- (5) The estimated [REDACTED] from the [REDACTED] and the unaudited [REDACTED] adjusted net tangible assets attributable to owners of the Company per Share are converted from or into Hong Kong dollars at an exchange rate of RMB[0.8393] to HK\$1.00, the prevailing rate of Hong Kong Association of Banks on 31 December 2020. No representation is made that the HK\$ amounts have been, could have been or may be converted into RMB, or vice versa, at that rate.
- (6) No adjustment has been made to reflect any trading result or other transactions of our Group entered into subsequent to 31 December 2020.

### **NO ADDITIONAL DISCLOSURE REQUIRED UNDER THE LISTING RULES**

Our Directors confirm that, as of the Latest Practicable Date, there were no circumstances which would have given rise to any disclosure requirement under Rules 13.13 to 13.19 of the Listing Rules had our Shares been [REDACTED] on the Stock Exchange on that date.