



AFFLUENT PARTNERS HOLDINGS LIMITED
錢唐控股有限公司*

2021 Annual Report 年報



(Incorporated in the Cayman Islands with limited liability)
(開曼群島註冊成立之有限公司)
Stock Code 股份代號: 1466

* For identification purposes only 僅供識別

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Corporate Information

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Cheng Chi Kin (*Chairman*)
Mr. Leung Alex
Mr. Cheung Sze Ming

Independent Non-executive Directors

Mr. Lee Kin Keung
Mr. Chiu Sin Nang, Kenny (appointed on 30 September 2020)
Mr. Dong Bo, Frederic (appointed on 30 September 2020)

AUDIT COMMITTEE

Mr. Chiu Sin Nang, Kenny (*Chairman*) (appointed on 30 September 2020)
Mr. Lee Kin Keung
Mr. Dong Bo, Frederic (appointed on 30 September 2020)

REMUNERATION COMMITTEE

Mr. Dong Bo, Frederic (*Chairman*) (appointed on 30 September 2020)
Mr. Lee Kin Keung
Mr. Chiu Sin Nang, Kenny (appointed on 30 September 2020)
Mr. Cheng Chi Kin

NOMINATION COMMITTEE

Mr. Lee Kin Keung (*Chairman*)
Mr. Chiu Sin Nang, Kenny (appointed on 30 September 2020)
Mr. Dong Bo, Frederic (appointed on 30 September 2020)
Mr. Cheng Chi Kin

COMPANY SECRETARY

Mr. Cheung Sze Ming

AUDITOR

Moore Stephens CPA Limited
(Registered Public Interest Entity Auditor)

LEGAL ADVISERS

Michael Li & Co.
Jeffrey Mak Law Firm
Conyers Dill & Pearman

董事會

執行董事

鄭子堅先生(主席)
梁奕曦先生
張詩敏先生

獨立非執行董事

李健強先生
趙善能先生(於2020年9月30日獲委任)
董波先生(於2020年9月30日獲委任)

審核委員會

趙善能先生(主席)(於2020年9月30日獲委任)
李健強先生
董波先生(於2020年9月30日獲委任)

薪酬委員會

董波先生(主席)(於2020年9月30日獲委任)
李健強先生
趙善能先生(於2020年9月30日獲委任)
鄭子堅先生

提名委員會

李健強先生(主席)
趙善能先生(於2020年9月30日獲委任)
董波先生(於2020年9月30日獲委任)
鄭子堅先生

公司秘書

張詩敏先生

核數師

大華馬施雲會計師事務所有限公司
(註冊公眾利益實體核數師)

法律顧問

李智聰律師事務所
麥振興律師事務所
Conyers Dill & Pearman

Corporate Information 公司資料

PRINCIPAL BANKERS

The Hongkong and Shanghai Banking Corporation Limited
Bank of China (Hong Kong) Limited

PRINCIPAL SHARE REGISTRAR

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

HONG KONG BRANCH SHARE REGISTRAR AND TRANSFER OFFICE

Tricor Investor Services Limited
Level 54, Hopewell Centre
183 Queen's Road East, Hong Kong

LISTING INFORMATION

The Stock Exchange of Hong Kong Limited
Ordinary Share (Stock Code: 1466)

REGISTERED OFFICE

Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

PRINCIPAL PLACE OF BUSINESS

Office A, 6/F, Valiant Commercial Building,
22-24 Prat Avenue, Tsim Sha Tsui, Kowloon, Hong Kong

COMPANY WEBSITE

www.affluent-partners.com

INVESTOR RELATIONS

Email: ir@affluent-partners.com

主要往來銀行

香港上海滙豐銀行有限公司
中國銀行(香港)有限公司

主要股份登記處

Conyers Trust Company (Cayman) Limited
Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

香港股份過戶登記分處

卓佳證券登記有限公司
香港皇后大道東 183 號
合和中心 54 樓

上市資料

香港聯合交易所有限公司
普通股(股份代號: 1466)

註冊辦事處

Cricket Square
Hutchins Drive
P.O. Box 2681
Grand Cayman KY1-1111
Cayman Islands

主要營業地點

香港九龍尖沙咀寶勒巷 22 至 24 號
雲龍商業大廈 6 樓 A 室

公司網址

www.affluent-partners.com

投資者關係

電郵: ir@affluent-partners.com

Corporate Profile

公司簡介

Affluent Partners Holdings Limited (the “**Company**”) and its subsidiaries (collectively the “**Group**”) are principally engaged in purchasing, processing, designing, production and wholesale distribution of pearls and jewellery products and operation of strategic investment and financial services, with the objective to include investments in real estate agency business and real estate investment funds and other potential investment opportunities.

The Company was spun-off from Man Sang International Limited and listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) by way of introduction on 17 October 2014 under the stock code of 1466. In March 2017, the name of the Company was changed from Man Sang Jewellery Holdings Limited to Affluent Partners Holdings Limited.

The Group is one of the world’s largest merchants, purchasers and processors of pearls. The processing and production of pearls and jewellery are conducted at the Group’s production facilities in Shenzhen, the People’s Republic of China (the “**PRC**”).

During the current financial year, the Group has maintained its investment in the co-working space industry which are included in the strategic investment and financial services operating segment.

The Group will continue to explore new business opportunities so arising in order to maximise shareholders’ value in the coming future.

錢唐控股有限公司(「**本公司**」)及其附屬公司(統稱「**本集團**」)主要從事珍珠及珠寶產品的採購、加工、設計、生產及批發分銷以及策略投資及財務服務之營運，其目標包括投資於房地產代理業務及房地產投資基金，以及其他潛在投資機會。

本公司於2014年10月17日從民生國際有限公司分拆並以介紹形式於香港聯合交易所有限公司(「**聯交所**」)主板上市，股份代號為1466。於2017年3月，本公司名稱由民生珠寶控股有限公司改為錢唐控股有限公司。

本集團為世界最大之珍珠貿易商、珍珠採購商及加工商之一。珍珠及珠寶之加工及生產均於本集團於中華人民共和國(「**中國**」)深圳之生產設施進行。

於本財政年度，本集團維持其於共享工作空間行業的投資，其包括在策略投資及財務服務營運分部內。

本集團將繼續發掘新商機，以期日後盡量提升股東價值。

Financial Highlights

財務摘要

KEY FINANCIAL PERFORMANCE

主要財務表現

		Year ended 31 March 截至3月31日止年度			
Consolidated Income Statement	綜合收益表	2021 2021年	2020 2020年	Change 變動	%
Revenue (HK\$'000)	收入(千港元)	43,324	111,978	(68,654)	(61.3)
Gross (loss)/profit (HK\$'000)	(毛損)/毛利(千港元)	(8,623)	28,549	(37,172)	(130.2)
Loss before income tax (HK\$'000)	除所得稅前虧損(千港元)	(52,077)	(280,402)	228,325	81.4
Loss for the year attributable to equity holders of the Company (HK\$'000)	本年度之本公司股東應佔虧損(千港元)	(51,785)	(281,822)	230,037	81.6
Basic and diluted loss per share (HK\$)	每股基本及攤薄虧損(港元)	(0.23)	(1.55)	1.32	85.2

		As at 31 March 於3月31日			
Consolidated Balance Sheet	綜合資產負債表	2021 2021年	2020 2020年	Change 變動	%
Net assets (HK\$'000)	資產淨值(千港元)	45,945	85,132	(39,187)	(46.0)
Cash and cash equivalents (HK\$'000)	現金及等同現金(千港元)	24,424	34,491	(10,067)	(29.2)
Shareholders' equity (HK\$'000)	股東權益(千港元)	45,945	85,132	(39,187)	(46.0)

KEY FINANCIAL RATIOS

主要財務比率

		2021 2021年	2020 2020年	Change 變動
Gross (loss) profit margin ⁽¹⁾	(毛損率) 毛利率 ⁽¹⁾	(19.9)%	25.5%	(45.4) percentage points (45.4) 個百分點
Return on equity ⁽²⁾	股東資金回報 ⁽²⁾	(112.7)%	(331.0)%	218.3 percentage points 218.3 個百分點
Current ratio (times) ⁽³⁾	流動比率(倍) ⁽³⁾	2.0	2.1	
Gearing ratio ⁽⁴⁾	資本負債比率 ⁽⁴⁾	0.65	0.36	

(1) Gross profit margin represents gross profit divided by revenue of the Group.

(1) 毛利率指本集團毛利除以收入。

(2) Return on equity is defined as the ratio of loss attributable to equity holders of the Company to total equity attributable to equity holders of the Company.

(2) 股東資金回報界定為本公司股東應佔虧損除以本公司股東應佔總權益之比率。

(3) Current ratio is defined as the ratio of total current assets to total current liabilities.

(3) 流動比率界定為流動資產總值除以流動負債總額之比率。

(4) Gearing ratio represents total borrowing, including current and non-current portion, divided by total equity.

(4) 資本負債比率指借貸總額(包括流動及非流動部分)除以總權益。

Chairman's Statement 主席報告

On behalf of the board (the “**Board**”) of directors (the “**Directors**”), I hereby present the results of the Company and the Group for the year ended 31 March 2021 (“**FY21**”).

PERFORMANCE

Since January 2020, many countries have imposed travel restrictions, public health measures and quarantine requirement of travellers in order to contain the outbreak of coronavirus disease (COVID-19) (the “**Outbreak**”) which resulted in the weakened consumer sentiment in the world which reduced the total Group's sales contribution in pearl and jewellery products. While the Outbreak is yet stable, we expect that the revenue from pearls and jewellery business will continue to further deteriorate. The Group will continue to observe the high-consumption products market, to review and adjust business development strategies in a timely manner and deploy cost control measures in a bid to deploy for steady performance in the future.

As the Group had recognised the impairment loss of its investment in the co-working spaces (“**Campfire Group**”) during last year, the Group further derecognised the investment in Campfire Group as investment in associate and recognised the investment as financial assets at fair value through other comprehensive income during FY21.

The Group, having considered the property market of the United Kingdom after Brexit and having regard to the outlook of global economy under the Outbreak, has endorsed the rescission of the sale and purchase agreement in respect of the UK property invested by the Sub-Fund and the release of the Company's obligation in respect of the guarantee on the sale and purchase agreement. As a result, the Group has no remaining capital commitment to the Sub-Fund subsequent to the balance sheet date and the Group has recognised the impairment loss of its investment in the Sub-Fund during FY21.

本人謹此代表董事(「**董事**」)會(「**董事會**」)呈報本公司及本集團截至2021年3月31日止年度(「**2021年財政年度**」)的業績。

業績表現

自2020年1月以來，多個國家已實施出行限制、公共衛生措施及旅客檢疫規定，以控制冠狀病毒病(2019冠狀病毒病)的爆發(「**疫情爆發**」)，導致全球消費者信心減弱，其降低珍珠及珠寶產品對本集團之總銷售貢獻。由於疫情爆發尚未穩定，我們預期珍珠及珠寶業務的收入將繼續轉差。本集團將繼續觀察高消費產品市場，適時審視及調整業務發展之策略，以及採取成本控制措施，為日後穩定表現作部署。

由於本集團於去年確認共享工作空間(「**Campfire集團**」)投資的減值虧損，本集團於2021年財政年度進一步終止確認Campfire集團的投資為聯營公司投資，並將投資確認為按公平值計入其他全面收益的金融資產。

考慮到英國脫歐後的物業市場並計及疫情下全球經濟的前景，本集團已同意撤銷有關子基金所投資的英國物業的買賣協議，以及解除本公司在買賣協議的擔保責任。因此，於結算日後，本集團對子基金並無剩餘資本承諾，且本集團已於2021年財政年度確認其子基金投資的減值虧損。

Chairman's Statement

主席報告

PROSPECTS

Looking forward, with the real estate investment business and the co-working space industry, our targets are the countries along the Eurasia. We anticipate that the Strategic Investment and Financial Services Segment will diversify the income streams of the Group, and generate additional investment returns on the available funds of the Company from time to time. We expect that the segment will be the growth driver of the Company and will actively make continuous efforts to find appropriate investment projects in the future.

The Group will further use its resources as a listed company to add value for the acquisition project to increase its profitability and return. Meanwhile, the Group will continue enhancing the development of the mature pearls and jewellery business, actively participating in various important jewellery & gem fairs around the world and optimising operation efficiency and productivity in a bid to stay competitive.

With the existing Strategic Investment and Financial Services Segment, the Group will focus its investments and operations more in the real estate, co-working spaces and investment and asset management sectors especially in Europe and Asia.

APPRECIATION

I would like to take this opportunity to express my heartfelt gratitude to all our shareholders, customers and other business partners for their long-term attention and support to the Group over the years. I would also like to thank the senior management team and all the staffs of the Group for their dedication, hard work and contributions to the Group during the past year.

Cheng Chi Kin

Chairman

Hong Kong, 30 June 2021

展望

展望未來，憑藉房地產投資業務及於共享工作空間行業之投資，我們的目標投放在歐亞大陸沿線的國家。我們預期策略投資及財務服務分部將可分散本集團的收入來源，且不時為本公司可使用資金產生額外投資回報。我們預期該分部將可成為本公司的增長動力，並將於未來繼續積極尋找適合的投資項目。

本集團會進一步利用上市公司的資源為收購項目增值，以提高其盈利能力及回報。同時，本集團將繼續加強已成熟的珍珠及珠寶業務之發展，積極參加世界各地多個重要的珠寶首飾展覽會，優化業務效率及生產力，以維持競爭力。

憑藉現有策略投資及財務服務分部，本集團將更集中其投資及業務於房地產、共享工作空間以及投資及資產管理行業，尤其於歐洲及亞洲者。

致謝

多年來，本集團承蒙全體股東、客戶及其他業務夥伴長期關注及鼎力支持，本人謹此衷心致謝。本集團的高級管理人員團隊以至各級員工過去一年盡忠職守，努力不懈為本集團作出貢獻，本人亦不勝感激。

鄭子堅

主席

香港，2021年6月30日

Management Discussion and Analysis

管理層討論及分析

FINANCIAL OVERVIEW

The Board hereby reports the results of the Company and the Group for the year ended 31 March 2021 ("FY21"). During FY21, the consolidated loss attributable to equity holders of the Company was HK\$51.8 million (year ended 31 March 2020 ("FY20"): HK\$281.8 million), representing a substantial decrease of 81.6% as compared with that in FY20. Basic loss per share was HK\$0.23 (FY20: HK\$1.55 (as restated)), representing a substantial decrease of 85.2% as compared with that in FY20 mainly due to the absence of impairment losses on investments in associates and the loss on disposals of property, plant and equipment and the decrease in fair value loss on unlisted property fund in FY21.

BUSINESS REVIEW

Pearls and Jewellery Business Segment

The Group is one of the world's largest merchants, purchasers and processors of pearls, with its customers spanning through 50 countries and regions around the globe. Leveraging its own competitive advantages, which include the close and stable relationship with customers and suppliers, the Group has offered vertically integrated product chain and built a renowned reputation in the pearl and jewellery industry.

The global market sentiment for pearl and fine jewellery continued to be very weak during the year which had an adverse impact on demand of the Group's pearl and jewellery products. Since January 2020, many countries have imposed travel restrictions, public health measures and quarantine requirement of travellers in order to contain the Outbreak which resulted in the weakened consumer sentiment all over the world which substantially reduced the total Group's sales contribution pearl and jewellery products (FY21: 41.2 million; FY20: HK\$109.8 million). For FY21, the return on capital of pearls and jewellery products was (57.0) % (FY20: (24.7)%).

The Group will continue to strictly control costs and improve operation efficiency and productivity in a bid to stay competitive. The Group will continue to actively participate in various important jewellery and gem fairs around the world when the Outbreak is stable in order to maintain its diversified customer base.

財務概覽

董事會謹此呈報本公司及本集團於截至2021年3月31日止年度(「2021年財政年度」)之業績。於2021年財政年度內，本公司股東應佔綜合虧損為51,800,000港元(截至2020年3月31日止年度(「2020年財政年度」): 281,800,000港元)，較2020年財政年度大幅減少81.6%。每股基本虧損為0.23港元(2020年財政年度: 1.55港元(經重列))，較2020年財政年度大幅減少85.2%，主要因於2021年財政年度並無聯營公司之投資之減值虧損及出售物業、廠房及設備之虧損及非上市物業基金之公平值減少所致。

業務回顧

珍珠及珠寶業務分部

本集團是世界最大的珍珠貿易商、採購商及加工商之一，客戶遍佈全球50個國家及地區。憑藉自身的競爭優勢，包括與客戶及供應商密切而穩定的關係，本集團推出了垂直結合的產品系列，並在珍珠珠寶業界建立崇高聲譽。

年內，全球珍珠及高級珠寶市場氣氛持續十分疲弱，以致本集團之珍珠及珠寶產品需求亦受衝擊。自2020年1月以來，多個國家已實施出行限制、公共衛生措施及旅客檢疫規定，以控制疫情爆發，導致全球各地消費者信心減弱，其大幅降低珍珠及珠寶產品對本集團之總銷售貢獻(2021年財政年度: 41,200,000港元; 2020年財政年度: 109,800,000港元)。2021年財政年度之珍珠及珠寶產品之資本回報為(57.0)% (2020年財政年度: (24.7)%)。

本集團將繼續嚴格監控成本，同時改善業務效率及生產力，以維持競爭力。本集團將待疫情穩定後繼續積極參加世界各地多個重要的珠寶首飾展覽會，以維持其多元化的客戶基礎。

Management Discussion and Analysis

管理層討論及分析

Strategic Investment and Financial Services Segment

During FY21, the Group maintained the real estate investment business through the Strategic Investment and Financial Services Segment. This segment has been in operation and its objectives include investments in real estate agency business, real estate investment funds and co-working space industry as well as other potential investment opportunities.

On 22 February 2018, the Group entered into a subscription agreement with Orient Capital Opportunity Fund SPC (the **"Investment Fund"**) pursuant to which the Group has agreed to subscribe for participating shares of the value equivalent to HK\$76 million in the Investment Fund in respect of the Orient Capital Real Estate Fund SP (the **"Sub-Fund"**) in accordance with the terms and conditions of the subscription agreement and the private placing memorandum. The principal investment objective of the Sub-Fund is to achieve capital returns by investing solely in a residential estate project (the **"Project"**) in West London. As at 31 March 2021, the Group has contributed HK\$41.8 million to the Sub-Fund.

Upon negotiations between the vendor of the Project (the **"Vendor"**) and the Investment Fund, the Vendor has expressed its agreement to (i) rescind the sale and purchase agreement of the Property (the **"SPA"**) and release the purchaser, a wholly-owned subsidiary of the Sub-Fund, (the **"Purchaser"**) from all its liabilities and obligations under the SPA; and (ii) release the guarantors (including the Company) from their liabilities and obligations in respect of the guarantee (collectively, the **"Rescission and Release"**) whereas the deposit and instalments will be forfeited in favour of the Vendor (the **"Forfeiture"**).

The Company, having considered the property market of the United Kingdom after Brexit, having regard to the outlook of global economy under the continuing impact of the COVID-19 pandemic and the opportunity of the Group to be released and discharged from its onerous obligations of making further payments in the aggregate amount of approximately HK\$34.2 million for a property project with major risks and uncertainties associated with it, has endorsed the Rescission and Release and the Forfeiture.

Subsequent to the balance sheet date, the Company has been informed by the Investment Fund that the Rescission and Release has become effective pursuant to a rescission agreement entered into between the Vendor and the Purchaser and a deed of release given by the Vendor in favour of the Company. During FY21, the Group further recognised a fair value loss on the investment in the Sub-Fund amounting to approximately HK\$4.7 million.

Please refer to the Company's announcements dated 22 February 2018, 2 March 2018 and 14 May 2021.

策略投資及財務服務分部

於2021年財政年度，透過策略投資及財務服務分部，本集團維持房地產投資業務。此分部已投入運作，其目標包括投資於房地產代理業務、房地產投資基金及共享工作空間行業，以及其他潛在投資機會。

於2018年2月22日，本集團與Orient Capital Opportunity Fund SPC（「投資基金」）訂立認購協議，據此，本集團已同意根據認購協議及私人配售備忘錄的條款及條件認購參與股份，其價值相當於有關Orient Capital Real Estate Fund SP（「子基金」）的投資基金中76,000,000港元。子基金之主要投資目標為透過僅投資於位於倫敦西部之一項住宅房地產項目（「該項目」）實現資金回報。於2021年3月31日，本集團已向子基金出資41,800,000港元。

經該項目之賣方（「賣方」）與投資基金磋商後，賣方表示同意(i)撤銷該物業之買賣協議（「買賣協議」）及解除買方（為子基金的全資附屬公司）（「買方」）於買賣協議項下之一切責任及義務；及(ii)解除擔保人（包括本公司）有關擔保之責任及義務（統稱「撤銷及解除」），而按金及分期付款將由賣方沒收（「沒收」）。

經考慮英國於英國脫歐後之物業市場及鑑於受2019冠狀病毒病疫情持續影響之環球經濟前景，以及本集團解除及解放其對伴隨重大風險及不明朗因素之物業項目作進一步付款合共約34,200,000港元之繁重義務之機會，本公司已認可撤銷及解除與沒收。

結算日後，本公司已獲投資基金知會，根據賣方與買方訂立之撤銷協議及賣方以本公司為受益人提供之解除契據，撤銷及解除已生效。於2021年財政年度，本集團再確認於子基金之投資之公平值虧損約4,700,000港元。

請參閱本公司日期為2018年2月22日、2018年3月2日及2021年5月14日之公告。

Management Discussion and Analysis

管理層討論及分析

On 10 June 2019, the Group and the vendors entered into the sale and purchase agreement, pursuant to which the vendors have agreed to sell and the Group had conditionally agreed to acquire the sale shares ("**Acquisition**"), representing 30% of the issued share capital of Guardian City Limited (the "**Guardian City**"), at the total consideration of HK\$176,005,000 (the "**Total Consideration**"). The Total Consideration shall be HK\$176,005,000 which shall be satisfied by the Group by (i) cash in the sum of HK\$10,000,000 and (ii) procure the allotment and issuance of 153,000,000 consideration Shares at the issue price of HK\$1.085 per consideration Share by the Company to the vendors upon the completion. On 25 June 2019, the consideration Shares were allotted and issued to the vendors under the general mandate approved by the Shareholders at the annual general meeting of the Company held on 28 September 2018. At the completion, the Group, the vendor 1 and the vendor 2 were interested in 30.0%, 20.4% and 14.4% equity interests in Guardian City respectively. As such, Guardian City became an associate of the Company. Guardian City is principally engaged in investment holding which holds 62.55% equity interest in Campfire Holdings Company Limited ("**Campfire Holdings**"). Campfire Holdings is principally engaged in investment holding and Campfire Holdings and its subsidiaries ("**Campfire Group**") are principally engaged in the operation of co-working spaces in Hong Kong under the Campfire brand. Details of the Acquisition were disclosed in the announcements made by the Company on 28 May 2019, 10 June 2019 and 25 June 2019.

Since June 2019, the social movement has been dampening the economic activities in Hong Kong. The business operating environment in Hong Kong became uncertain and challenging, as well as weaker consumer sentiment, decline of visitor arrivals from mainland China to Hong Kong. As a result, the clients of Campfire Group have been affected significantly and it attributed to the decline of the demand of co-working spaces of Campfire Group. In addition, since the Outbreak in January 2020, the travel restrictions, public health measures and quarantine requirement of travellers which were imposed by Hong Kong government and other countries have adversely affected the operation of Campfire Group, which has in turn affected the demand of co-working space, as well as the average rental income of co-working space. In order to reduce losses and maintain the business of Campfire Group, the management of the Campfire Group has downsized the co-working space network in Hong Kong. As a result, Campfire Group has closed down 11 out of the 13 sites in Hong Kong and the Group has recognised the impairment loss of investment in Guardian City of approximately HK\$147,391,000 for the year ended 31 March 2020 based on the above assessment.

於2019年6月10日，本集團與該等賣方訂立買賣協議，據此，該等賣方已同意出售，而本集團已有條件同意收購銷售股份（「**收購事項**」）（相當於Guardian City Limited（「**Guardian City**」）已發行股本之30%），總代價將為176,005,000港元（「**總代價**」）。總代價176,005,000港元將由本集團透過以(i)現金金額10,000,000港元及(ii)促使本公司於完成時按發行價每股代價股份1.085港元向該等賣方配發及發行153,000,000股代價股份之方式支付。於2019年6月25日，根據股東於2018年9月28日舉行之本公司股東週年大會上批准之一般授權向賣方配發及發行代價股份。於完成時，本集團、賣方1及賣方2分別於Guardian City之30.0%、20.4%及14.4%股權中擁有權益。因此，Guardian City成為本公司之聯營公司。Guardian City主要從事投資控股，其持有Campfire Holdings Company Limited（「**Campfire Holdings**」）之62.55%股權。Campfire Holdings主要從事投資控股，而Campfire Holdings及其附屬公司（「**Campfire集團**」）主要於香港以Campfire品牌從事共享工作空間營運。收購事項之詳情於本公司分別於2019年5月28日、2019年6月10日及2019年6月25日作出之公告內披露。

自2019年6月起，社會運動一直對香港經濟活動造成打擊。香港營商環境變得確定及充滿挑戰，以及消費者信心疲弱，中國大陸訪港遊客人數下降。因此，Campfire集團客戶的業務受到重大影響，導致對Campfire集團共享工作空間的需求下降。此外，自2020年1月疫情爆發以來，香港政府及其他國家實施出行限制、公共衛生措施及旅客檢疫規定，對Campfire集團之營運造成不利影響，其進一步影響對共享工作空間的需求及共享工作空間的平均租金收入。為減少虧損及維持Campfire集團之業務，Campfire集團的管理層已縮減香港共享工作空間網絡的規模。因此，Campfire集團已關閉13個香港場所中的11個場所，而本集團已根據上述評估於截至2020年3月31日止年度確認於Guardian City之投資之減值虧損約147,391,000港元。

Management Discussion and Analysis

管理層討論及分析

During FY21, the Group has derecognised the investment in Campfire Group as investment in associate and recognised the investment as financial assets at fair value through other comprehensive income.

Looking forward, with the completion of the loan notes, its subsequent real estate agency business and the investment in the co-working space industry, we expect that our strategic investment and financial services segment will diversify the income streams of the Group and generate additional investment returns on the available funds of the Company from time to time. In view of the recent market downturns and the uncertainty in Brexit, we considered to minimise our investments in the United Kingdom. We expect that the segment will be one of the growth drivers of the Company in the future and we will make continuous efforts to find appropriate investment projects. The Group will further use its resources as a listed company to add value for the acquisition projects, so as to increase its profitability and return.

PROVISION OF FINANCIAL ASSISTANCE TO AN AFFILIATED COMPANY

On 1 August 2019, Thriving Oasis Limited (the “**Lender**”), a wholly-owned subsidiary of the Company, and Campfire Holdings, entered into the loan agreement (the “**Loan Agreement**”). Pursuant to the Loan Agreement, the Lender has agreed to grant the loan (the “**Loan**”) in the principal amount of up to HK\$25,000,000 at the interest rate of 15% per annum to Campfire Holdings for the period of 12 months from the drawdown date to the final repayment date subject to the terms and conditions of the Loan Agreement. From 1 August 2019 up to the balance sheet date, no amount of the Loan was utilised. For more details of the Loan Agreement, please refer to the Company’s announcement dated 1 August 2019.

MAJOR TRANSACTION — DISPOSAL OF PROPERTY

In March 2018, the Group entered into an acquisition agreement in relation to the acquisition of the sale shares and sale loan of Summit Pacific Group Limited (“**Summit Pacific**”) at the consideration of HK\$70 million in cash. Summit Pacific held a property (the “**Property**”) with a saleable area of approximately 2,567 sq. ft. located in Wanchai, Hong Kong. The acquisition, the terms of which were amended by a supplemental agreement entered into by the parties on 19 April 2018, was completed on 4 October 2018 and the Property had been occupied as the headquarters of the Group as from 4 April 2019.

於2021年財政年度，本集團取消確認Campfire集團投資為聯營公司之投資及將投資確認為按公平值計入其他全面收益的金融資產。

展望未來，隨著貸款票據完成、進行其隨後之房地產代理業務及投資於共享工作空間行業，我們預期策略投資及財務服務分部將可多元化發展本集團的收入來源，且不時為本公司可使用資金產生更多投資回報。鑑於近期市場低迷及英國脫歐之不明朗因素，我們考慮盡量減少於英國之投資。我們預期該分部將可成為本公司的未來增長動力之一，且我們將繼續尋找適合的投資項目。本集團將進一步利用其作為上市公司的資源為收購項目增值，以提高其盈利能力及回報。

向聯屬公司提供財務資助

於2019年8月1日，本公司之全資附屬公司 Thriving Oasis Limited (「**貸款人**」) 與 Campfire Holdings 訂立貸款協議 (「**貸款協議**」)。根據貸款協議，在貸款協議之條款及條件規限下，貸款人已同意向 Campfire Holdings 授出本金額最多為 25,000,000 港元之貸款 (「**貸款**」)，按年利率 15% 計息，由提取日期起至最後償還日期為期 12 個月。由 2019 年 8 月 1 日直至結算日，並無貸款金額獲動用。有關貸款協議之更多詳情，請參閱本公司日期為 2019 年 8 月 1 日的公告。

主要交易 — 出售物業

於 2018 年 3 月，本集團訂立收購協議，內容有關收購 Summit Pacific Group Limited (「**Summit Pacific**」) 之銷售股份及銷售貸款，現金代價為 70,000,000 港元。Summit Pacific 現時持有位於香港灣仔之實用面積約 2,567 平方呎之物業 (「**該物業**」)。該收購 (其條款經訂約方於 2018 年 4 月 19 日訂立之補充協議所修訂) 已於 2018 年 10 月 4 日完成，而該物業已由 2019 年 4 月 4 日起用作本集團總部。

Management Discussion and Analysis

管理層討論及分析

On 5 December 2019, Summit Pacific, the purchaser and the agent entered into the provisional agreement, pursuant to which Summit Pacific would sell and the purchaser would acquire the Property at the consideration of HK\$53 million in cash (the “**Disposal**”). The Disposal constituted a major transaction for the Company under the Listing Rules and was therefore subject to the Shareholders’ approval in the EGM. At the EGM held on 16 January 2020, the Disposal was duly passed by the Shareholders by way of poll.

The completion of the Disposal took place on 16 January 2020. Upon the completion, the Property was no longer the asset of the Group and the Group recorded a loss on disposals of property, plant and equipment amounted to approximately HK\$17.7 million during FY20.

Please refer to the Company’s announcements dated 23 March 2018, 19 April 2018, 28 September 2018, 4 October 2018, 4 April 2019, 5 December 2019, 7 January 2020 and 16 January 2020 and the Company’s circular dated 31 December 2019.

FINANCIAL GUARANTEE

As at 31 March 2021, the Group had no financial guarantee.

LITIGATION

On 16 March 2020, the Company and its subsidiary received a writ of summons endorsed with a statement of claim under action number HCA 248 of 2020 issued in the Court of First Instance of the High Court of the Hong Kong Special Administrative Region (the “**High Court**”) by the solicitors acting for Great View Finance Limited (the “**Plaintiff**”) against the Company and its subsidiary for demand immediate repayment of overdue borrowing of approximately HK\$3,084,000 (the “**Claims**”) and the interest on the Claims at the rate of 18% per annum from 17 January 2020 to the date of settlement.

After the settlement of the Claims by the Group, on 8 June 2020, the Group had received a notice of discontinuance filed in the High Court by the Plaintiff, confirming that the legal proceedings closed.

Please refer to the Company’s announcements dated 17 March 2020 and 8 June 2020.

Other than the above, as at the balance sheet date, the Group was not involved in any other material litigation or arbitration.

於2019年12月5日，Summit Pacific、買方及代理訂立臨時協議，據此，Summit Pacific將出售，而買方將收購該物業，代價為現金53,000,000港元（「**出售事項**」）。根據上市規則，出售事項構成本公司之主要交易，因此須待股東於股東特別大會上批准後，方可作實。於2020年1月16日舉行之股東特別大會上，出售事項已獲股東以投票表決方式正式通過。

出售事項已於2020年1月16日完成。於完成後，該物業不再為本集團的資產，而本集團於2020年財政年度錄得出售物業、廠房及設備虧損約17,700,000港元。

請參閱本公司日期為2018年3月23日、2018年4月19日、2018年9月28日、2018年10月4日、2019年4月4日、2019年12月5日、2020年1月7日及2020年1月16日之公告以及本公司日期為2019年12月31日之通函。

財務擔保

於2021年3月31日，本集團並無財務擔保。

訴訟

於2020年3月16日，本公司及其附屬公司已收訖由律師代表長江財務有限公司（「**原告**」）針對本公司及其附屬公司於香港特別行政區高等法院原訟法庭（「**高等法院**」）發出之訴訟編號為2020年HCA 248附有申索陳述書之傳訊令狀，要求即時償還逾期借款約3,084,000港元（「**申索**」）及申索按年利率18%計算由2020年1月17日至和解日期之利息。

於本集團於2020年6月8日和解申索後，本集團已收訖由原告向高等法院存檔之中止通知，確認根據法律程序已結束。

請參閱本公司日期為2020年3月17日及2020年6月8日之公告。

除上文所述者外，於結算日，本集團並無涉及任何其他重大訴訟或仲裁。

Management Discussion and Analysis

管理層討論及分析

PLACING OF NEW SHARES UNDER GENERAL MANDATE

On 1 June 2020, a total of 369,900,000 placing Shares were placed by Kingston Securities Limited (the “**Placing Agent**”) to not less than six placees at placing price of HK\$0.025 per placing Share pursuant to the terms and conditions of the placing agreement entered into between the Company and the Placing Agent on 14 May 2020, representing approximately 16.66% of the issued share capital of the Company as enlarged by the allotment and issue of the placing Shares immediately upon completion of the placing.

The above placing Shares were allotted and issued under the general mandate granted to the Board at the annual general meeting of the Company held on 27 September 2019. The net proceeds from the placing, after deduction of the placing commission and other related expenses, amounted to approximately HK\$8.72 million will be used for general working capital for the Group including the settlement of the writ of summons as detailed in the Company’s announcement dated 17 March 2020. Details of the transaction were disclosed in the Company’s announcements dated 14 May 2020, 15 May 2020 and 1 June 2020.

During FY21, the Company received the net proceeds of approximately HK\$8.82 million of which HK\$3.29 million was used to settle the Claims and the remaining amount of around HK\$5.53 million was utilized as working capital.

On 21 January 2021, a total of 44,392,000 placing Shares were placed by the Placing Agent to not less than six placees at placing price of HK\$0.116 per placing Share pursuant to the terms and conditions of the placing agreement entered into between the Company and the Placing Agent on 7 January 2021, representing approximately 16.67% of the issued share capital of the Company as enlarged by the allotment and issue of the placing Shares immediately upon completion of the placing.

The above placing Shares were allotted and issued under the general mandate granted to the Board at the annual general meeting of the Company held on 10 September 2020. The net proceeds from the placing, after deduction of the placing commission and other related expenses, amounted to approximately HK\$4.9 million will be used for partial repayment of the Group’s loan and accrued interests of approximately HK\$3.8 million and the remaining amount will be used for the general working capital for the Group. Details of the transaction were disclosed in the Company’s announcements dated 7 January 2021 and 21 January 2021.

As at the date of this report, the Company received the net proceeds of approximately HK\$4.9 million of which HK\$3.8 million was used to partially settle the outstanding Group’s loan and accrued interests and the remaining amount of around HK\$1.1 million was utilized as working capital.

根據一般授權配售新股份

於2020年6月1日，根據本公司與金利豐證券有限公司(「**配售代理**」)於2020年5月14日訂立之配售協議之條款及條件，配售代理已按配售價每股配售股份0.025港元向不少於六名承配人配售合共369,900,000股配售股份，相當於本公司緊隨配售事項完成後經配發及發行配售股份擴大後之已發行股本約16.66%。

上述配售股份乃根據於2019年9月27日舉行的本公司股東週年大會上授予董事會的一般授權配發及發行。配售事項之所得款項淨額(經扣除配售佣金及其他相關開支後)約8,720,000港元將用作本集團之一般營運資金，包括如本公司日期為2020年3月17日之公告中詳述有關傳訊令狀之和解。交易詳情於本公司日期為2020年5月14日、2020年5月15日及2020年6月1日之公告內披露。

於2021年財政年度，本公司獲得所得款項淨額約8,820,000港元，其中3,290,000港元用於和解申索及餘額約5,530,000港元用作營運資金。

於2021年1月21日，根據本公司與配售代理於2021年1月7日訂立之配售協議之條款及條件，配售代理已按配售價每股配售股份0.116港元向不少於六名承配人配售合共44,392,000股配售股份，相當於本公司緊隨配售事項完成後經配發及發行配售股份擴大後之已發行股本約16.67%。

上述配售股份已根據於2020年9月10日舉行之本公司股東週年大會上授予董事會之一般授權配發及發行。配售事項之所得款項淨額(經扣除配售佣金及其他相關開支後)約4,900,000港元將用作部分償還本集團貸款及應計利息約3,800,000港元及餘額將用作本集團一般營運資金。交易詳情於本公司日期為2021年1月7日及2021年1月21日之公告內披露。

於本報告日期，本公司已收到所得款項淨額約4,900,000港元，當中3,800,000港元用於償付申索及餘額約1,100,000港元用作營運資金。

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EVENTS AFTER THE BALANCE SHEET DATE

Rescission of Sale and Purchase Agreement in respect of the Project and Release of Guarantee

For details, please refer to “Strategic Investment and Financial Services Segment” sections.

PROSPECTS

Looking forward, with the real estate investment business and the co-working space industry, our targets are the countries along Eurasia. We anticipate that the Strategic Investment and Financial Services Segment will diversify the income streams of the Group, and generate additional investment returns on the available funds of the Company from time to time. We expect that the segment will be the growth driver of the Company and will actively make continuous efforts to find appropriate investment projects in the future.

Overall speaking, the social movement in Hong Kong and the Outbreak is expected to adversely impact on the business performance of the Group but the actual impact has yet to be quantified. Based on the Company's current observation and estimation, the downtrend on the Group's revenue is expected to be carried forward to certain extent for the second half of 2021 due to the slow down of economic activities and the change of consumption pattern caused by the Outbreak. The Group is taking all practicable measures to cope with the challenges ahead, while striving for the highest caution standard to protect the health and safety of our staff and our customers. The Company will continue to monitor the development of the Outbreak and its impact on the Company's operations and react actively to its impacts on the financial position and operating results of the Group.

The Group will further use its resources as a listed company to add value for the acquisition project to increase its profitability and return. Meanwhile, the Group will continue enhancing the development of the mature pearls and jewellery business, actively participating in various important jewellery & gem fairs around the world and optimising operation efficiency and productivity in a bid to stay competitive. While the Outbreak being yet stable, the Directors expected that the revenue from pearls and jewellery business will continue to further deteriorate.

With the development of the existing Strategic Investment and Financial Services Segment, the Group will focus its investments and operations more in the real estate, co-working spaces and investment and asset management sectors especially in Europe and Asia.

結算日後事項

撤銷有關該項目之買賣協議及解除擔保

詳情請參閱「策略投資及財務服務分部」各節。

展望

展望未來，憑藉房地產投資業務及於共享工作空間行業之投資，我們的目標投放在歐亞大陸沿線的國家。我們預期策略投資及財務服務分部將可分散本集團的收入來源，且不時為本公司可使用資金產生額外投資回報。我們預期該分部將可成為本公司的增長動力，並將於未來繼續積極尋找適合的投資項目。

整體而言，預期香港社會運動及疫情爆發將對本集團的業務表現產生不利影響，但實際影響仍未可量化。根據本公司目前的觀察及估計，由於經濟活動放緩及疫情爆發導致消費模式轉變，預期本集團收入之下降趨勢將在一定程度上延續至2021年下半年。本集團正採取一切實際可行措施應對未來挑戰，同時努力達致最嚴謹之標準，以保障員工及客戶之健康及安全。本公司將繼續監察疫情爆發之發展及其對本公司營運之影響，並積極應對其對本集團財務狀況及經營業績之影響。

本集團會進一步利用上市公司的資源為收購項目增值，以提高其盈利能力及回報。同時，本集團將繼續加強已成熟的珍珠及珠寶業務之發展，積極參加世界各地多個重要的珠寶首飾展覽會，優化業務效率及生產力，以維持競爭力。由於疫情爆發尚未穩定，董事預期珍珠及珠寶業務的收入將繼續轉差。

憑藉現有策略投資及財務服務分部之發展，本集團將更集中其投資及業務於房地產、共享工作空間以及投資及資產管理行業，尤其於歐洲及亞洲者。

Management Discussion and Analysis

管理層討論及分析

FINANCIAL REVIEW

The Group currently is principally engaged in purchasing, processing, designing, production and wholesale distribution of pearls and jewellery products and operation of strategic investment and financial services.

Revenue and Gross Profit

Revenue decreased to HK\$43.3 million for FY21 (FY20: HK\$112.0 million), comprised sales of pearl and jewellery of HK\$41.2 million (FY20: HK\$109.8 million) and interest income on strategic investment and financial services of HK\$2.1 million (FY20: HK\$2.2 million), mainly as a result of the substantial decrease in the sales of pearl and jewellery.

Gross profit decreased by HK\$37.1 million to gross loss of HK\$8.6 million (FY20: gross profit of HK\$28.5 million). The gross loss margin of 19.9% during FY21 was mainly due to the provision for impairment loss on inventories amounted to HK\$10.0 million (FY20: gross profit margin of 25.5%).

Selling and Administrative Expenses (the “S&A expenses”)

S&A expenses mainly comprised selling expenses of HK\$0.6 million (FY20: HK\$4.2 million) and administrative expenses of HK\$20.7 million (FY20: HK\$65.8 million). S&A expenses decreased by HK\$48.7 million or 69.6% to HK\$21.3 million (FY20: HK\$70.0 million) in FY21. The decrease in S&A expenses was mainly due to the decrease in share-based payments expenses in administrative expenses and as a result of cost control measures deployed by the Group during FY21.

Loss Attributable to Equity Holders of the Company

The loss attributable to equity holders of the Company substantially decreased by HK\$230.0 million or 81.6% to HK\$51.8 million in FY21 (FY20: HK\$281.8 million) was mainly due to the absence of impairment losses on investments in associates and the loss on disposal of property, plant and equipment during the year as compared to FY20.

財務回顧

本集團目前主要從事珍珠及珠寶產品之採購、加工、設計、生產及批發分銷，以及策略投資及財務服務之營運。

收入及毛利

2021年財政年度之收入減少至43,300,000港元(2020年財政年度：112,000,000港元)，當中包括珍珠及珠寶銷售41,200,000港元(2020年財政年度：109,800,000港元)，以及策略投資及財務服務利息收入2,100,000港元(2020年財政年度：2,200,000港元)，主要由於珍珠及珠寶銷售大幅減少所致。

毛利減少37,100,000港元至毛損8,600,000港元(2020年財政年度：毛利28,500,000港元)。2021年財政年度的毛利率為19.9%，主要源於存貨減值虧損撥備10,000,000港元(2020年財政年度：毛利率25.5%)。

銷售及行政開支(「銷售及行政開支」)

銷售及行政開支主要包括銷售開支600,000港元(2020年財政年度：4,200,000港元)及行政開支20,700,000港元(2020年財政年度：65,800,000港元)。銷售及行政開支減少48,700,000港元或69.6%至2021年財政年度之21,300,000港元(2020年財政年度：70,000,000港元)。銷售及行政開支減少乃主要由於2021年財政年度之行政開支內以股份為基礎付款開支減少及因本集團採取之成本控制措施所致。

本公司股東應佔虧損

本公司股東應佔虧損大幅減少230,000,000港元或81.6%至2021年財政年度之51,800,000港元(2020年財政年度：281,800,000港元)，主要由於與2020年財政年度比較，並無出現於聯營公司之投資之減值虧損及出售物業、廠房及設備之虧損所致。

Management Discussion and Analysis

管理層討論及分析

Liquidity and Capital Resources

During the year, the Group funded its operations through a combination of cash generated from operations and equity attributable to equity holders of the Company and proceeds from placing of new shares. As at 31 March 2021, the Group's total equity was HK\$45.9 million (2020: HK\$85.1 million), representing a decrease of 46.1% from last year.

As at 31 March 2021, the Group had cash and cash equivalents of HK\$24.4 million (31 March 2020: HK\$34.5 million). Cash and cash equivalents were mainly denominated in United States dollars, Hong Kong dollars and Renminbi. The Group's net current assets were HK\$44.5 million (31 March 2020: HK\$74.6 million). The current ratio, represented by the total current assets divided by the total current liabilities, was 2.0 (31 March 2020: 2.1).

As at 31 March 2021, the Group had outstanding borrowings of HK\$30.0 million (31 March 2020: HK\$30.7 million) of which a borrowing amount of HK\$28.0 million (2020: HK\$25.7 million) is secured by other receivables reclassified from convertible loan notes with carrying value of HK\$31.3 million and is at interest rate of 15% per annum and the tenor of which is 18 months (2020: such borrowing was provided by a company of which Mr. Leung Alex was a common director and was at interest rate of 15% per annum and the tenor of which was 12 months). With the available cash and cash equivalents and cash generated from operations, the Group has adequate financial resources to meet the anticipated future liquidity requirements and capital expenditure commitment.

Capital Structure and Share Consolidation

As at 31 March 2021, the total number of issued shares of the Company was 266,376,964 (31 March 2020: 1,849,949,645) of HK\$0.02 each (31 March 2020: HK\$0.002 each) (the "Shares") and its issued share capital was HK\$5,327,539 (31 March 2020: HK\$3,699,899).

On 25 June 2019, as part of the payment of the Total Consideration in the Acquisition, the Company allotted and issued 153,000,000 consideration Shares at the issue price of HK\$1.085 per consideration Shares to the vendors.

On 14 May 2020, the Company entered into the placing agreement with the placing agent pursuant to which the Company has conditionally agreed to place, through the placing agent on a best-efforts basis, up to 369,900,000 placing shares at the placing price of HK\$0.025 per placing share to certain independent placees. Accordingly, the Group's share capital increased by approximately HK\$740,000 and the remaining balance of approximately HK\$8,047,000 was credited to the share premium account.

流動資金及資金資源

年內，本集團透過結合營運所得現金及本公司擁有人應佔權益及配售新股所得款項為其經營提供資金。於2021年3月31日，本集團總權益為45,900,000港元(2020年：85,100,000港元)，較去年減少46.1%。

於2021年3月31日，本集團有現金及等同現金24,400,000港元(2020年3月31日：34,500,000港元)。現金及等同現金主要以美元、港元及人民幣計值。本集團流動資產淨值為44,500,000港元(2020年3月31日：74,600,000港元)。流動比率(即流動資產總值除以流動負債總額)為2.0倍(2020年3月31日：2.1倍)。

於2021年3月31日，本集團之尚未償還借款為30,000,000港元(2020年3月31日：30,700,000港元)，當中借款金額28,000,000港元(2020年：25,700,000港元)由自賬面值為31,300,000港元之可換股貸款票據重新分類之其他應收賬款作抵押，年利率為15%及其年期為18個月(2020年：該借款乃由梁奕曦先生為共同董事之一間公司提供，年利率為15%及其年期為12個月)。計及備用現金及等同現金及營運所得現金，本集團有充足之財務資源應付未來預期之流動資金需求及資本開支承擔。

資本結構及股份合併

於2021年3月31日，本公司已發行股份總數為每股面值0.02港元(2020年3月31日：每股面值0.002港元)之266,376,964股(2020年3月31日：1,849,949,645股)（「股份」），而其已發行股本為5,327,539港元(2020年3月31日：3,699,899港元)。

於2019年6月25日，作為收購事項總代價的部分付款，本公司按發行價每股代價股份1.085港元向該等賣方配發及發行153,000,000股代價股份。

於2020年5月14日，本公司與配售代理訂立配售協議，據此，本公司有條件同意透過配售代理按盡力基準向若干獨立承配人配售最多369,900,000股配售股份，配售價為每股配售股份0.025港元。據此，本集團股本增加約740,000港元及餘額約8,047,000港元計入股份溢價賬。

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管理層討論及分析

On 7 August 2020, the Company proposed on the basis that every ten (10) issued and unissued ordinary Shares be consolidated into one (1) consolidated Share (the **"Share Consolidation"**). The Directors also proposed to change the board lot size for trading on the Stock Exchange from 2,000 existing Shares to 8,000 consolidated Shares (the **"Change in Board Lot Size"**) upon the Share Consolidation becoming effective. The Board considered that the Share Consolidation would bring about a corresponding upward adjustment in the trading price of the Shares. As such, the Directors (including independent non-executive Directors) were of the opinion that the Share Consolidation was in the interests of the Company and the Shareholders as a whole. The Share Consolidation was approved by the Shareholders at the extraordinary general meeting of the Company held on 3 September 2020 and the Share Consolidation and the Change in Board Lot Size have become effective on 7 September 2020. Please refer to the Company's announcements dated 7 August 2020, 12 August 2020, 13 August 2020, 20 August 2020 and 3 September 2020 and the Company's circular dated 11 August 2020.

On 7 January 2021, the Company entered into the placing agreement with the placing agent pursuant to which the Company has conditionally agreed to place, through the placing agent on a best-efforts basis, up to 44,392,000 placing shares at the placing price of HK\$0.116 per placing share to certain independent placees. Accordingly, the Group's share capital increased by approximately HK\$888,000 and the remaining balance of approximately HK\$4,033,000 was credited to the share premium account.

Save as disclosed above, there was no movements in either the Company's authorised or issued share capital during the year under review.

Capital Commitments

At 31 March 2021, the Group had commitment, which was contracted but not provided and subject to fulfilment of conditions precedent, to make the remaining capital commitment to the unlisted property fund of HK\$34.2 million (2020: HK\$34.2 million).

Save for the above, the Group had no other significant commitments outstanding at 31 March 2021.

Material Acquisitions and Disposals of Subsidiaries

The Group did not have any material acquisition or disposal of subsidiaries during FY20 and FY21.

於2020年8月7日，本公司建議按每十(10)股已發行及未發行普通股合併為一(1)股合併股份的基準進行股份合併(「股份合併」)。董事亦建議於股份合併生效後，將於聯交所買賣的每手買賣單位由2,000股現有股份變更為8,000股合併股份(「每手買賣單位變更」)。董事會認為，股份合併將令股份交易價相應上調。因此，董事(包括獨立非執行董事)認為股份合併符合本公司及股東的整體利益。股份合併經股東於本公司在2020年9月3日舉行的股東特別大會上批准及股份合併及每手買賣單位變更於2020年9月7日生效。請參閱本公司日期為2020年8月7日、2020年8月12日、2020年8月13日、2020年8月20日及2020年9月3日的公告及本公司日期為2020年8月11日的通函。

於2021年1月7日，本公司與配售代理訂立配售協議，據此，本公司有條件同意透過配售代理按盡力基準向若干獨立承配人配售最多44,392,000股配售股份，配售價為每股配售股份0.116港元。據此，本集團股本增加約888,000港元及餘額約4,033,000港元計入股份溢價賬。

除上文所披露者外，本公司之法定或已發行股本於回顧年度內概無變動。

資本承擔

於2021年3月31日，本集團有已訂約但未撥備之承擔並須待達成先決條件後，方可作實，以就非上市物業基金作出餘下資本承擔34,200,000港元(2020年：34,200,000港元)。

除上文所述者外，於2021年3月31日，本集團並無尚未支付之其他重大承擔。

重大收購及出售附屬公司

於2020年財政年度及2021年財政年度，本集團並無任何重大收購或出售附屬公司。

Management Discussion and Analysis

管理層討論及分析

Exposure to Fluctuations in Exchange Rates

The Group principally operates its businesses in Hong Kong and the PRC. The Group is exposed to foreign exchange fluctuations from various currencies, such as United States dollars, Great Britain Pounds, Renminbi and South Korean Won, which were the major foreign currencies transacted by the Group during FY20 and FY21.

Since Hong Kong dollars remain pegged to the United States dollars within a defined range, the Group is not exposed to any significant foreign exchange risk against the United States dollars. The Group has subsidiaries operating in the PRC, in which most of their transactions, including revenue, expenses and other financing activities, are denominated in Renminbi. The Group has investments operating in England and South Korea and these investments are denominated in Great Britain Pounds and South Korean Won.

The Group manages its foreign currency risk against other currencies by closely monitoring the movement of the foreign currency rates and may use hedging derivative, such as foreign currency forward contract, to manage its foreign currency risk as appropriate.

Human Resources

As at 31 March 2021, the Group had a total workforce of 49 (31 March 2020: 201), of whom 18 (31 March 2020: 22) were based in Hong Kong. The total staff costs, including Directors' emoluments and mandatory provident fund, was approximately HK\$16.0 million in 2021 (2020: HK\$49.1 million). Employees were remunerated on the basis of their performance and experience. Remuneration packages, including salary and year-end discretionary bonus, were determined by reference to market conditions and individual performance.

匯率波動風險

本集團主要在香港及中國經營業務。本集團承受美元、英鎊、人民幣及韓圓等各種貨幣之外匯匯率波動，本集團於2020年財政年度及2021年財政年度主要採用上述外幣進行交易。

由於港元及美元仍在既定範圍內保持聯繫匯率，本集團並無承受任何重大美元外匯風險。本集團有附屬公司於中國營運，大部分交易（包括收入、開支及其他融資活動）以人民幣計值。本集團於英格蘭及南韓經營投資，而該等投資以英鎊及韓圓計值。

本集團透過密切監察外匯匯率變動管理其外匯風險，並可於適當時使用遠期外匯合約等對沖衍生工具，以管理其外匯風險。

人力資源

於2021年3月31日，本集團合共聘用49名（2020年3月31日：201名）僱員，當中18名（2020年3月31日：22名）僱員在香港工作。2021年之總員工成本（包括董事薪酬及強制性公積金）約為16,000,000港元（2020年：49,100,000港元）。僱員之薪酬乃以彼等之表現及經驗為基準。薪酬組合（包括薪金及年終酌情花紅）則參照市況及個別表現釐定。

Management Discussion and Analysis

管理層討論及分析

Key performance indicators

The Company has defined the following key performance indicators ("KPIs") which are closely aligned with the performance of the Group.

主要表現指標

本公司已界定以下與本集團表現密切相關之主要表現指標(「主要表現指標」)。

		For the year ended 31 March 截至3月31日止年度	
		2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元
	Notes 附註		
Revenue	收益	HK\$43,324 港元	HK\$111,978 港元
Loss for the year attributable to equity holders of the Company	本年度本公司股東應佔虧損	HK\$(51,785) 港元	HK\$(281,822) 港元
Equity attributable to equity holders of the Company	本公司股東應佔權益	HK\$45,945 港元	HK\$85,132 港元
Return on capital employed in sale of pearls and jewellery products	銷售珍珠及珠寶產品所用資本之回報	(57.0)%	(24.7)%
Return on capital employed in strategic investment and financial services	策略投資及財務服務所用資本之回報	(7.5)%	(390.7)%

Notes:

- (1) Return on capital employed in sale of pearls and jewellery products represents segment profit or loss from sale of pearls and jewellery products business divided by average capital employed and is measured as a percentage.
- (2) Return on capital employed in strategic investment and financial services represent segment profit or loss from strategic investment and financial services divided by average capital employed and is measured as a percentage.

附註：

- (1) 銷售珍珠及珠寶產品所用資本之回報指銷售珍珠及珠寶產品業務之分部溢利或虧損除以平均所用資本，並計算為百分比。
- (2) 策略投資及財務服務所用資本之回報指策略投資及財務服務之分部溢利或虧損除以平均所用資本，並按百分比計量。

Commentary on the performance of the Group against each of these KPIs is set out in "BUSINESS REVIEW" above.

就本集團表現之各主要表現指標之評論載於上文「業務回顧」。

These KPIs are reviewed regularly and amended occasionally to correspond with the changing mix of the Group's principal activities.

該等主要表現指標獲定期檢討並不時修訂，以配合本集團不斷變動之主要業務組合。

SEGMENT INFORMATION

The Group's management reviews the Group's internal reporting in order to assess performance and allocate resources. They have determined the operating segments based on these reports. The Group is principally engaged in purchasing, processing, designing, production and wholesale distribution of pearls and jewellery products and operation of strategic investment and financial services. Accordingly, the Group has identified two operating segments — sales of pearls and jewellery products segment and strategic investment and financial services segment.

分部資料

本集團管理層審閱本集團之內部報告以評估表現及分配資源。彼等根據該等報告釐定營運分部。本集團主要從事珍珠及珠寶產品之採購、加工、設計、生產及批發分銷，以及策略投資及財務服務營運。因此，本集團已確定兩個營運分部 — 銷售珍珠及珠寶產品分部，以及策略投資及財務服務分部。

Management Discussion and Analysis

管理層討論及分析

PRINCIPAL RISKS AND UNCERTAINTIES

A summary of the principal risks and uncertainties which may impact the Group's financial conditions, results of operations or future performance and how the Group mitigates these risks is set out below.

This summary should not be regarded as a complete and comprehensive statement of all potential risks and uncertainties faced by the Group, but rather those risks which the Group currently believes may have a significant impact on the Group's performance and future prospects.

主要風險及不明朗因素

可能影響本集團之財務狀況、營運業績或未來表現之主要風險及不明朗因素概要及本集團如何緩解該等風險載於下文。

此概要不應被視作對本集團面臨之所有潛在風險及不明朗因素之完整詳盡陳述，惟本集團現時相信該等風險可能對本集團之表現及未來前景構成重大影響。

Principal risks 主要風險	Description 內容	Mitigating actions 舒緩措施
Strategic risk 策略性風險	Strategic risk is the risk that medium and long term profitability and/or reputation of the Group could be adversely impacted by the failure either to identify or implement the correct strategy, or to react appropriately to changes in the business environment. 策略性風險為因未能識別或實施正確策略或對營商環境變化作出適當反應而對本集團中期及長期盈利能力及／或聲譽造成不利影響之風險。	- Extensive investment management experience of the Board. 董事會於投資管理之豐富經驗。 - Regularly review on strategy and performance of each business unit. 定期檢討各業務單位之策略及表現。 - Perform comprehensive due diligence on all potential acquisitions. 就所有潛在收購事項進行全面盡職審查。
Economic risk 經濟風險	Economic risk is the risk of any downturn in economic conditions which could impact the Group's performance through higher bad debts as a result of customers' inability to repay loans and lower asset values. 經濟風險為任何經濟環境之下行風險，或會透過客戶無力償還貸款而導致壞賬增加及資產價值降低而影響本集團表現。	Regularly review forward looking indicators to identify economic conditions. 定期檢討前瞻性指標以洞悉經濟環境。
Credit risk 信貸風險	Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. 信貸風險為倘金融工具之客戶或交易對手未能履行其合約責任，本集團承受財務虧損之風險。	- Fully understand customers and carry out credit quality assessment on customers before granting loans. 於授出貸款前全面了解客戶並對客戶進行信貸質素評估。 - Regularly monitor loans and interest receivable and assess for their recoverability. 定期監察應收貸款及利息，並評核其可回收程度。
Business risk 業務風險	Business risk is the risk that any of our major customers ceases their business relationship with us. 業務風險為任何主要客戶終止與我們業務關係之風險。	Continually review market trends and maintain a competitive position by retaining product quality. 通過保持產品質素，持續檢討市場趨勢並維持競爭地位。

Management Discussion and Analysis

管理層討論及分析

Principal risks 主要風險	Description 內容	Mitigating actions 舒緩措施
Operational risk 營運風險	Operational risk is the risk of increasing labour costs and labour shortages which could have a material and adverse impact on the Group's operation and profitability. 營運風險為勞工成本上升及勞工短缺可對本集團營運及盈利能力造成重大不利影響之風險。	Regularly assess the requirements of labours based on forecasts. 根據預測定期評估勞工需求。
Liquidity risk 流動資金風險	Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. 流動資金風險為本集團將無法履行其到期之財務責任之風險。	- Regularly monitor liquidity and statement of financial position. 定期監察流動資金及財務狀況表。 - Maintain appropriate liquidity to cover commitments. 保留適當流動資金以兌現承諾。 - Limit liquidity risk exposure by investing only in securities listed on stock exchanges. 透過僅投資於證券交易所上市之證券而限制流動資金風險。 - Ensure acceptable and appropriate finance in place, or believed to be available before committing investment projects. 承擔投資項目前確保已有或將有可接受及適當資金。
Price risk 價格風險	Price risk is the risk that changes in equity prices will affect the Group's income and the value of its holdings of equities. 價格風險為將影響本集團收入及其所持股票價值之股價變動之風險。	- Regularly monitor equity portfolio to address any portfolio issues promptly. 定期監察股票投資組合以即時處理任何投資組合問題。 - Spread price risk exposure by investing a number of equities. 投資多隻股票以分散價格風險。
Exchange risk 匯兌風險	Exchange risk is the risk that changes in foreign exchange rates will affect the Group's income and the value of its holdings of assets. 匯兌風險為將影響本集團收入及其所持資產價值之外匯匯率變動之風險。	Closely monitor statement of financial position and cashflow exchange risk exposures. 密切監察財務狀況表及現金流匯兌風險。

Management Discussion and Analysis

管理層討論及分析

Principal risks 主要風險	Description 內容	Mitigating actions 舒緩措施
People risk 人事風險	People risk is the risk of loss of the services of any directors, senior management and other key personnel which could have a material adverse effect on the Group's businesses. 人事風險為任何董事、高級管理人員及其他主要人員終止服務可能對本集團業務造成重大不利影響之風險。	• Provide competitive reward and benefit packages that ensure our ability to attract and retain the employees we need. 提供具競爭力之獎勵及福利待遇以確保本集團有能力吸引及挽留所需之僱員。 • Ensure that the staff of the Group have the right working environment to enable them to do the best job possible and maximise their satisfaction at work. 確保本集團之員工有合適之工作環境以令員工盡最大可能做好工作及盡量提升工作滿意度。
Legal and regulatory risk 法律及監管風險	Legal and regulatory risk is the risk that a breach of laws and regulations could lead to litigation, investigations or disputes, resulting in additional costs being incurred, civil and/or criminal proceedings and reputational damage. 法律及監管風險為違反法律及法規可能引致訴訟、調查或糾紛、導致產生額外成本、民事及／或刑事程序及聲譽受損之風險。	• Monitor changes and developments in the regulatory environment and ensure that sufficient resources being made available to implement any required changes. 監察規管環境之變動及發展並確保可用之資源足以實施任何規定之變動。 • Seek legal or other specialist advice as appropriate. 適當時尋求法律或其他專家之意見。

Profile of Directors 董事履歷

CHAIRMAN

Mr. Cheng Chi Kin, aged 53, was appointed as an executive director and the Chairman of the Board of the Company on 27 September 2019 and 18 October 2019 respectively. He obtained a Degree in Business Studies from University of Glamorgan in 1992 and a Master Degree in Business Administration from Cardiff Business School in 1993. He is a fellow member of Hong Kong Institute of Certified Public Accountants and a fellow member of the Association of International Accountants. He is also a Chartered Marketer of The Chartered Institute of Marketing and a member of Institute of Management Accountants. He has over 26 years of working experience in merger and acquisition, finance and accounting, banking, asset management and funds operations in various industries including real estate developments, infrastructure developments, real estate investment trusts (REITS), securities investments and natural resources industries. Mr. Cheng was an executive director of Ming Lam Holdings Limited (formerly known as Sino Haijing Holdings Limited) (stock code: 1106), the shares of which are listed on the Main Board of the Stock Exchange, from February 2017 to August 2018. He was also a non-executive director of IRC Limited (stock code: 1029), the shares of which are listed on the Main Board of the Stock Exchange, from February 2017 to March 2020.

EXECUTIVE DIRECTORS

Mr. Leung Alex, aged 42, was appointed as an executive director of the Company on 11 April 2016. Mr. Leung obtained his Bachelor of Commerce degree from the University of Auckland, New Zealand in May 2000. Mr. Leung had worked in two international accounting firms from December 2000 to February 2012. He is a fellow member of the Hong Kong Institute of Certified Public Accounting and the CPA Australia. He has more than 20 years of experience in auditing, accounting and corporate management. Mr. Leung is currently an executive director of China Healthwise Holdings Limited (stock code: 348), the shares of which are listed on the Main Board of the Stock Exchange. Mr. Leung was an executive director and the group chief financial officer of Man Sang International Limited (stock code: 938), the shares of which are listed on the Main Board of the Stock Exchange, from October 2014 to November 2018.

主席

鄭子堅先生，53歲，分別於2019年9月27日及2019年10月18日獲委任為本公司執行董事及董事會主席。彼於1992年及1993年分別取得University of Glamorgan商業研究學士學位及Cardiff Business School工商管理碩士學位。彼為香港會計師公會及國際會計師協會資深會員，亦為英國特許市務學會特許市務師及管理會計師公會會員。彼於各行業的併購、財務及會計、銀行、資產管理及基金運作方面擁有逾26年工作經驗，當中包括房地產開發、基建發展、房地產投資信託(REITS)、證券投資及天然資源等行業。鄭先生於2017年2月至2018年8月期間曾任銘霖控股有限公司(前稱中國海景控股有限公司)(股份代號：1106，其股份於聯交所主板上市)之執行董事。彼亦於2017年2月至2020年3月期間曾任鐵江現貨有限公司(股份代號：1029，其股份於聯交所主板上市)之非執行董事。

執行董事

梁奕曦先生，現年42歲，於2016年4月11日獲委任為本公司執行董事。梁先生於2000年5月在紐西蘭奧克蘭大學取得商科學士學位。梁先生於2000年12月至2012年2月曾在兩間國際會計師事務所任職。彼為香港會計師公會及澳洲會計師公會資深會員。彼在審計、會計及企業管理方面擁有逾20年經驗。梁先生現為中國智能健康控股有限公司(股份代號：348，其股份於聯交所主板上市)之執行董事。由2014年10月至2018年11月，梁先生為民生國際有限公司(股份代號：938，其股份於聯交所主板上市)之執行董事兼集團首席財務總監。

Profile of Directors

董事履歷

Mr. Cheung Sze Ming, aged 52, was appointed as an executive director, company secretary and the chief financial officer of the Company on 1 April 2018. He is also an independent non-executive director of Ocean Line Port Development Limited, a company listed on the Growth Enterprise Market (GEM) Board of the Stock Exchange (stock code: 8502) since November 2020 and an independent non-executive director of Great Wall Belt & Road Holdings Limited, a company listed on the Main Board of the Stock Exchange (stock code: 524) since March 2021.

Mr. Cheung holds a Bachelor Degree in Accountancy from the Hong Kong Polytechnic University. He is a fellow member of the Association of Chartered Certified Accountants and a member of the Hong Kong Institute of Certified Public Accountants. Mr. Cheung has accumulated over 20 years' working experience from an international audit firm and public listed companies. He had spent about 8 years in the international audit firm and was an audit manager before he left the firm. Thereafter, Mr. Cheung has held different senior positions in various public listed companies. He was an executive director and chief financial officer of Dingyi Group Investment Limited (stock code: 508), the shares of which are listed on the Main Board of the Stock Exchange, from October 2011 to March 2018.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Chiu Sin Nang Kenny, aged 60, was appointed as an independent non-executive director of the Company on 30 September 2020. Mr. Chiu has over 30 years of experience in accounting. Mr. Chiu has held various senior accounting and finance positions in sectors of property investment and development, and information technology development business. He is a fellow member of the Hong Kong Institute of Certified Public Accountants and the CPA Australia. Mr. Chiu received a Master of Accountancy Degree from The Chinese University of Hong Kong in December 2006, a Bachelor of Laws Degree from the Peking University, the People's Republic of China in July 1998, a Degree of Master of Commerce in Accounting from The University of New South Wales, Australia in May 1989, a Bachelor of Administrative Studies Degree and a Bachelor of Arts (Economics) Degree from the York University, Canada in June 1986 and June 1985 respectively. Mr. Chiu is currently an executive director of Kin Shing Holdings Limited (stock code: 1630) and an independent non-executive director of Kingston Financial Group Limited (stock code: 1031), KEYNE LTD (formerly known as Nine Express Limited) (stock code: 0009) and Sincere Watch (Hong Kong) Limited (stock code: 444), all companies are listed on the Main Board of the Stock Exchange.

張詩敏先生，現年52歲，於2018年4月1日獲委任為本公司的執行董事、公司秘書及財務總監。彼亦自2020年11月起擔任遠洋港口發展有限公司（一家在聯交所GEM上市的公司，股份代號：8502）的獨立非執行董事，自2021年3月起擔任長城一帶一路控股有限公司（一家在聯交所主板上市的公司，股份代號：524）的獨立非執行董事。

張先生持有香港理工大學會計學學士學位。彼為英國特許公認會計師公會資深會員及香港會計師公會會員。張先生於一間國際核數師事務所及多間公眾上市公司積逾20年工作經驗。張先生曾於該國際核數師事務所任職約8年，從該事務所離任前為審計經理。此後，張先生於多間公眾上市公司擔任不同高級職位。於2011年10月至2018年3月，彼為鼎億集團投資有限公司（股份代號：508，其股份於聯交所主板上市）執行董事兼財務總監。

獨立非執行董事

趙善能先生，現年60歲，於2020年9月30日獲委任為本公司的獨立非執行董事。趙先生於會計專業擁有逾30年經驗。趙先生曾於物業投資及開發，以及資訊科技發展機構擔任多個高級會計及財務職位。彼為香港會計師公會及澳洲會計師公會資深會員。趙先生於2006年12月取得香港中文大學會計碩士學位，於1998年7月取得中華人民共和國北京大學法學學士學位，於1989年5月取得澳洲新南威爾士大學商科碩士（會計）學位，以及分別於1986年6月及1985年6月取得加拿大約克大學行政學學士學位及文學學士（經濟）學位。趙先生現為建成控股有限公司（股份代號：1630）之執行董事及金利豐金融集團有限公司（股份代號：1031）、金奧國際股份有限公司（前稱九號運通有限公司）（股份代號：0009）及Sincere Watch (Hong Kong) Limited（股份代號：444）之獨立非執行董事，該等公司均在聯交所主板上市。

Profile of Directors 董事履歷

Mr. Lee Kin Keung, aged 61, was appointed as an independent non-executive director of the Company on 19 November 2016. He graduated from the University of New South Wales with a bachelor of commerce degree and a master of commerce degree. He also holds a master of applied finance degree from Macquarie University. He is a member of the Hong Kong Institute of Certified Public Accountants and a fellow member of CPA Australia. Mr. Lee has experience in finance, management, auditing and accounting fields and had worked in Touche Ross & Co. from 1985 to 1990, and in Deloitte Touche Tohmatsu from 1990 to 1992 and from 1995 to 1997. Mr. Lee was appointed as a director of Kandour Consultants Limited, a consultancy and advisory company in Hong Kong, in 2013. He has been a director of Crater Gold Mining Limited, the shares of which are listed on the Australian Securities Exchange, since 2014.

Mr. Dong Bo, Frederic, aged 55, was appointed as an independent non-executive director of the Company on 30 September 2020. Mr. Dong has extensive management experience in the People's Republic of China. Mr. Dong was an executive director of Greater Bay Area Dynamic Growth Holding Limited (stock code: 1189) from August 2019 to August 2020 which is listed on the Main Board of the Stock Exchange and the chairman and an executive director of Tech Pro Technology Development Limited (stock code: 3823) from February 2019 to March 2020, the issued shares of which had been formerly listed on The Stock Exchange. In addition, from 2002 to 2004, Mr. Dong was a member of the Standing Committee of the Chamber of Hong Kong Listed Companies, which functions as an effective communication channel between listed companies and regulatory authorities in Hong Kong.

李健強先生，現年61歲，於2016年11月19日獲委任為本公司的獨立非執行董事。彼於新南威爾斯大學(University of New South Wales)取得商業學士及商業碩士學位，並於麥格理大學(Macquarie University)取得應用財務碩士學位。彼為香港會計師公會會員及澳洲會計師公會資深會員。李先生於金融、管理、審計及會計領域具有經驗，自1985年至1990年任職於Touche Ross & Co.，自1990年至1992年及自1995年至1997年任職於德勤·關黃陳方會計師行。李先生於2013年獲委任為建翔顧問有限公司(一間香港顧問及諮詢公司)之董事。彼自2014年起出任Crater Gold Mining Limited之董事，該公司之股份於澳洲證券交易所上市。

董波先生，現年55歲，於2020年9月30日起獲委任為本公司的獨立非執行董事。董先生於中華人民共和國擁有豐富管理經驗。董先生於2019年8月至2020年8月曾任聯交所主板上市公司大灣區聚變力量控股有限公司(股份代號：1189)之執行董事，並於2019年2月至2020年3月曾任德普科技發展有限公司(股份代號：3823)之主席兼執行董事，該公司之已發行股份曾在聯交所上市。此外，於2002年至2004年，董先生為香港上市公司商會常務委員會成員，該組織之職能乃作為香港上市公司與監管機構間之有效溝通渠道。

Corporate Governance Report

企業管治報告

CORPORATE GOVERNANCE CODE

The Group recognises the importance of achieving the highest standard of corporate governance consistent with the needs and requirements of its businesses and the best interests of all of its stakeholders, and the Board is fully committed to doing so. The Board believes that high standards of corporate governance provide a framework and solid foundation for the Group to manage business risks, enhance transparency, achieve high standard of accountability and protect stakeholders' interests.

The Group has adopted a corporate governance statement of policy which provides guidance on the application of the corporate governance principles on the Group, with reference to the Corporate Governance Code (the "CG Code") as set out in Appendix 14 to the Listing Rules.

In the opinion of the Directors, the Company has complied with all code provisions as set out in the CG Code throughout the year ended 31 March 2021 and, where appropriate, the applicable recommended best practices of the CG Code, except for the deviations disclosed below.

1. There is currently no officer carrying the title of Chief Executive Officer ("CEO") up to the date of this report. In the absence of a CEO, the duties of the CEO have been/will continue to be collectively undertaken by all executive Directors, namely Mr. Cheng Chi Kin, Mr. Leung Alex and Mr. Cheung Sze Ming. In the opinion of the Directors, the present arrangement is effective and efficient.
2. Under code provision A.1.3 of the CG Code, notice of at least 14 days should be given of a regular board meeting to all Directors an opportunity to attend. During the year ended 31 March 2021, certain regular Board meetings were convened with less than 14 days' notice to enable the Directors' to react timely and make expeditious decisions in respect of transactions which were of significance to the Group's business. As a result, the aforesaid regular Board meetings were held with a shorter notice period than required with no objection by all the Directors. The Board will do its best endeavours to meet the requirement of code provision A.1.3 of the CG Code in future.

DIRECTORS' SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix 10 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") as the code of conduct for dealing in securities of the Company by the Directors. All Directors have confirmed, upon specific enquiries made by the Company, that they have complied with the required standard set out in the Model Code throughout the year ended 31 March 2021.

企業管治守則

本集團深明達致配合其業務所需且符合其所有持份者最佳利益之最高標準企業管治之重要性，而董事會一直致力進行有關工作。董事會相信，高水平企業管治能為本集團奠定良好架構，紮穩根基，不單有助管理業務風險及提高透明度，亦能維持高水平問責性及保障持份者之利益。

本集團已參照上市規則附錄十四所載企業管治守則（「企業管治守則」）採納企業管治政策，為本集團應用企業管治原則提供指引。

董事認為，本公司於截至2021年3月31日止年度內一直遵守載於企業管治守則之所有守則條文及（倘適用）企業管治守則之適用建議最佳常規，惟下文所披露之偏離事項除外：

1. 截至本報告日期，現時並無高級職員擁有行政總裁（「行政總裁」）職銜。於並無行政總裁之情況下，行政總裁職責已／將繼續由全體執行董事（即鄭子堅先生、梁奕曦先生及張詩敏先生）集體承擔。董事認為，目前安排為有效及具效率。
2. 根據企業管治守則之守則條文第A.1.3條，召開定期董事會會議應向全體董事發出至少14日通知，以使董事有機會出席。截至2021年3月31日止年度，若干定期董事會會議乃以少於14日通知期召開，以使董事能夠就對本集團業務屬重大之交易及時作出反應並作出迅速決策。因此，舉行上述定期董事會會議之通知期較規定者短，惟全體董事均並不反對。董事會於未來將盡最大努力遵守企業管治守則之守則條文第A.1.3條之規定。

董事進行之證券交易

本公司已採納香港聯合交易所有限公司證券上市規則（「上市規則」）附錄十所載上市發行人董事進行證券交易的標準守則（「標準守則」），作為董事買賣本公司證券之操守守則。經本公司作出具體查詢後，所有董事均確認彼等於截至2021年3月31日止年度內均遵守標準守則所載之規定標準。

Corporate Governance Report

企業管治報告

BOARD OF DIRECTORS

The Board is responsible for the overall management of the Group, which includes leadership and control of the Company and oversees the Group's businesses, strategic decisions, internal control, risk management and performances. The management team is delegated with the authority and responsibility by the Board for the day-to-day management of the Group. The delegated functions and work tasks are periodically reviewed. Major corporate matters that are specifically delegated by the Board to the management include (1) the preparation of interim and annual reports and announcements for the Board's approval before publishing; (2) implementation of adequate systems of internal controls and risk management procedures; and (3) compliance with relevant statutory and regulatory requirements and rules and regulations. It is the responsibility of the Board to determine the appropriate corporate governance practices applicable to the Company's circumstances and to ensure processes and procedures are in place to achieve the Company's corporate governance objectives.

The Board has maintained the necessary balance of skills and experience appropriate for the business requirements and objectives of the Group and for the exercise of independent judgement. The Directors with various professional qualifications, experience and related financial management expertise have contributed to the effective direction of the Company and provided adequate checks and balances to safeguard to the interests of both the Group and the shareholders of the Company ("**Shareholders**"). Hence, the Board believes that the current Board composition satisfies the balance of expertise, skills and experience to the corporate governance requirements of the Group as well as the ongoing development and management of its business activities.

The Board currently comprises 3 executive Directors, namely Mr. Cheng Chi Kin, Mr. Leung Alex and Mr. Cheung Sze Ming, and three independent non-executive Directors, namely Mr. Chiu Sin Nang, Kenny, Mr. Lee Kin Keung and Mr. Dong Bo, Frederic.

The biographies of the Directors are set out in "Profile of Directors" on pages 23 to 25 of this annual report.

董事會

董事會負責本集團整體管理，包括領導及監控本公司以及監督本集團之業務、策略決定、內部監控、風險管理及表現。管理團隊就本集團日常管理獲董事會委派權力及職責。董事會定期檢討其所委派之職能及工作。董事會特別委派管理層處理之主要企業事宜，包括(1)編製中期及年度報告與公告以供董事會於刊發前審批；(2)執行充足之內部監控制度及風險管理程序；及(3)遵守相關法定及監管規定、規則及規例。董事會亦負責釐定適用於本公司情況的合適企業管治常規，並確保設有流程及程序以達致本公司企業管治目標。

董事會一直在本集團業務需要及目標與行使獨立判斷所適用之技巧與經驗之間維持必要之平衡。各董事均具備不同專業資格、經驗及相關財務管理專業知識，為有效管理本公司作出貢獻，並能互相制衡，以保障本集團及本公司股東（「股東」）之利益。因此，董事會相信，現有董事會之組成符合本集團在專業知識、技能及經驗方面維持平衡之企業管治要求，以及符合持續發展及管理業務。

董事會現時由三名執行董事鄭子堅先生、梁奕曦先生及張詩敏先生，以及三名獨立非執行董事趙善能先生、李健強先生及董波先生組成。

董事之履歷詳情載於本年報第23至25頁「董事履歷」內。

Corporate Governance Report 企業管治報告

The Board meets regularly to discuss the overall strategy as well as the operation and financial performance of the Company, and to review and approve the Company's interim and annual results. During the year ended 31 March 2021, 10 Board meetings were held and the attendance of each Director at the Board meetings is set out in the section headed "Board and Committees Meetings" of this report.

Under code provision A.1.3 of the CG Code, notice of at least 14 days should be given of a regular board meeting to all directors an opportunity to attend. During the year ended 31 March 2021, certain regular Board meetings were convened with less than 14 days' notice to enable the Directors to react timely and make expeditious decisions in respect of transactions which were of significance to the Group's business. As a result, the aforesaid regular Board meetings were held with a shorter notice period than required with no objection by the Directors. The Board will do its best endeavours to meet the requirement of code provision A.1.3 of the CG Code in future. In addition to Board meetings, the Chairman of the Board met with the independent non-executive Directors without the presence of other Directors. The Company Secretary assists the Chairman in preparing the agenda for meetings to comply with all applicable rules and regulations. The agenda and the accompanying Board papers are normally sent to the Directors at least three days before the intended date of a Board meeting. Draft minutes of each Board meeting are circulated to the Directors for their comments before being approved. All minutes are kept by the Company Secretary and are open for inspection at any reasonable time on reasonable notice by any Director.

Pursuant to the articles of association of the Company (the "**Articles**"), all Directors appointed to fill a casual vacancy shall hold office only until the next following general meeting of the Company and shall then be eligible for re-election at the meeting. At each annual general meeting, one third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement by rotation at least once every three years.

Save as disclosed in the "Profile of Directors" set out on pages 23 to 25 of this annual report, the Directors do not have material financial, business or other relationships with one another.

董事會定期舉行會議，以討論整體策略及本公司之營運及財務表現，並審閱及批准本公司中期業績及年度業績。截至2021年3月31日止年度，董事會舉行10次會議，每名董事出席董事會會議之情況載於本報告「董事會及委員會會議」一節。

根據企業管治守則守則條文第A.1.3條，應就定期董事會會議發出最少14日通知，讓全體董事有機會抽空出席會議。截至2021年3月31日止年度，召開若干定期董事會會議之通知期少於14日，以令董事能夠就對本集團業務屬重大之交易及時作出反應並迅速作出決定。因此，上述定期董事會會議按較規定者為短之通知期舉行，惟董事概無反對。董事會日後將盡最大努力符合企業管治守則守則條文第A.1.3條之規定。除董事會會議外，董事會主席在其他董事避席的情況下與獨立非執行董事會面。公司秘書協助主席準備會議議程，以符合所有適用規則及規定。本公司一般於董事會會議的擬定日期前至少三日，向董事寄發議程及隨附之董事會文件。每次董事會會議之會議記錄初稿會於獲批准前送交董事傳閱，以供彼等提出意見。所有會議記錄均由公司秘書存檔，而會議記錄亦可於任何董事提出合理通知後並在合理時間內查閱。

根據本公司之組織章程細則（「**細則**」），所有獲委任以填補臨時空缺之董事任期直至本公司下屆股東大會為止，惟屆時符合資格於該大會上重選連任。於每屆股東週年大會上，當時三分之一之董事須輪值退任，惟各董事須最少每三年輪值退任一次。

除載於本年報第23至25頁之「董事履歷」所披露者外，董事彼此之間並無任何重大財務、業務或其他關係。

Corporate Governance Report

企業管治報告

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

The roles of the Chairman and the executive Directors are clearly segregated to ensure independence and proper checks and balances. The Chairman focuses on the business strategy and direction of the Company, provides leadership to the Board and ensures proper and effective functioning of the Board in discharge of its responsibilities. The executive Directors are collectively accountable to the Board for the overall implementation of the Company's strategies and the co-ordination of overall business operations.

There is currently no officer carrying the title of Chief Executive Officer ("CEO") up to the date of this annual report. In the absence of a CEO, the duties of the CEO have been/will continue to be collectively undertaken by all executive Directors, namely Mr. Cheng Chi Kin, Mr. Leung Alex and Mr. Cheung Sze Ming. In the opinion of the Directors, the present arrangement is effective and efficient.

NON-EXECUTIVE DIRECTORS

All Directors, including non-executive Directors, appointed to fill a casual vacancy shall hold office until the first general meeting after their appointment and be subject to re-election at that meeting; and those Directors appointed by the Board as an addition to the existing Board shall hold office only until the next following annual general meeting of the Company and be eligible for re-election.

Moreover, all non-executive Directors (including independent non-executive Directors) are appointed for an initial term of one year, which are renewable automatically for successive terms of one year from the day immediately after the expiry of the current terms of their respective appointments, subject to expiration on the earlier of either (i) the conclusion of the annual general meeting of the Company in the year of the third anniversary of the appointment or re-election of that Director; or (ii) the expiration of the period within which the annual general meeting of the Company is required to be held in the year of the third anniversary of the appointment or re-election of that Director; or (iii) earlier determination in accordance with the Articles and/or any applicable laws and regulations.

主席及行政總裁

主席及執行董事之角色已清晰區分，以確保其獨立性且能互相制衡。主席專注於業務策略及本公司之方向、領導董事會，並確保董事會在履行其職責時能正確及有效地運作。執行董事須共同向董事會負責，全面執行本公司策略及協調整體業務營運。

截至本年報日期止，現時並無任何人士出任行政總裁（「行政總裁」）一職。於行政總裁一職懸空時，行政總裁職務一直／將繼續由所有執行董事，即鄭子堅先生、梁奕曦先生及張詩敏先生集體承擔。董事認為，目前安排行之有效，亦具效率。

非執行董事

所有獲委任以填補臨時空缺之董事（包括非執行董事）將任職直至其獲委任後之首屆股東大會，並將於會上重選連任；而獲董事會委任為現有董事會新增成員的董事僅可任職直至本公司下屆股東週年大會，並將符合資格重選連任。

此外，所有非執行董事（包括獨立非執行董事）之初步任期為一年，並緊隨彼等各自之委任之現行任期屆滿後當日起每次自動續期一年，惟於以下各項之較早者發生時屆滿：(i) 該名董事獲委任或重選後第三年的本公司股東週年大會結束時；或(ii) 該名董事獲委任或重選後第三年規定本公司舉行股東週年大會的期限屆滿時（以較早者為準）；或(iii) 根據細則及／或任何適用法例及規定提早終止。

Corporate Governance Report

企業管治報告

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has complied with the requirements under Rules 3.10(1), 3.10(2) and 3.10A of the Listing Rules. The Company has received confirmation of independence from all three independent non-executive Directors, namely Mr. Lee Kin Keung, Mr. Chiu Sin Nang, Kenny and Mr. Dong Bo, Frederic in accordance with Rule 3.13 of the Listing Rules.

The Board has reviewed the independence of all independent non-executive Directors and concluded that all of them are independent within the definition of the Listing Rules. Furthermore, the Board is not aware of the occurrence of any events which would cause it to believe that the independence of any of the independent non-executive Directors has been impaired up to the date of this report.

BOARD DIVERSITY POLICY

The Board adopted a board diversity policy (the “**Board Diversity Policy**”) in October 2014 which was amended in December 2018. The Board Diversity Policy sets out the approach to achieve diversity on the Board. The Company recognizes and embraces the benefits of having a diverse Board and sees increasing diversity at Board level as an essential element in supporting the attainment of the Company’s strategic objectives and sustainable development.

The Company seeks to achieve Board diversity through the consideration of a number of factors, including but not limited to gender, age, cultural and educational background and professional experience. The Company will also take into consideration its own business model and specific needs from time to time. All Board appointments will be based on meritocracy and candidates will be considered against objective criteria, having due regard to the benefits of diversity on the Board.

獨立非執行董事之獨立性

本公司已遵守上市規則第3.10(1)、3.10(2)及3.10A條之規定。本公司已接獲全部三名獨立非執行董事(即李健強先生、趙善能先生及董波先生)根據上市規則第3.13條發出之獨立身份確認函。

董事會已審視全體獨立非執行董事的獨立性，並認為彼等均屬上市規則所界定之獨立人士。此外，截至本報告日期，董事會並不知悉已發生任何事項，致使其相信任何獨立非執行董事之獨立性受損。

董事會成員多元化政策

董事會已於2014年10月採納董事會成員多元化政策(「**董事會成員多元化政策**」)，其已於2018年12月修訂。董事會成員多元化政策列載為達致董事會成員多元化而採取的方針。本公司認同並重視擁有多元化董事會成員的裨益，並認為董事會成員層面日益多元化乃支持本公司達致策略目標及可持續發展的關鍵元素。

本公司為尋求達致董事會成員多元化會考慮眾多因素，包括但不限於性別、年齡、文化及教育背景以及專業經驗。本公司亦將不時考慮其本身的業務模式及具體需要。董事會所有委任均以用人唯才為原則，並在考慮人選時以客觀條件充分顧及董事會成員多元化的裨益。

Corporate Governance Report

企業管治報告

As at the date of this report, the Board comprises 6 Directors, amongst them, 3 are independent non-executive Directors, thereby promoting critical review and control of the management process. The Board is also characterized by significant diversity, whether considered in terms of age, professional experience, skills and knowledge.

Appointment of Directors is based on meritocracy and the Board Diversity Policy is among the criteria used in selecting members to join the Board.

AUDIT COMMITTEE

An Audit Committee has been established by the Board with specific written terms of reference and all members of the Audit Committee are independent non-executive Directors. Pursuant to its terms of reference, the Audit Committee is authorised to commit the Company funds in order to obtain advice from outside legal counsel, accountants, investigatory services or other expert advice. The terms of reference of the Audit Committee detailing the authority and responsibilities of the Audit Committee are available on the websites of the Company and the Stock Exchange.

The Audit Committee comprises 3 independent non-executive Directors, namely Mr. Chiu Sin Nang, Kenny, Mr. Lee Kin Keung and Mr. Dong Bo, Frederic. Mr. Chiu Sin Nang, Kenny is the chairman of the Audit Committee.

During the year ended 31 March 2021, the Audit Committee held 2 meetings to review the interim and the annual results, internal control review report and risk assessment report before their submission to the Board. The attendance of each member of the Audit Committee is set out in the section headed "Board and Committees Meetings" of this report.

The audit committee of the Company, which comprises three independent non-executive Directors of the Company, has reviewed with the management the accounting principles and practices adopted by the Group and discussed the internal control, risk management and financial reporting matters including the review of the audited consolidated financial statements of the Group for the year ended 31 March 2021.

於本報告日期，董事會由6位董事組成，當中3位為獨立非執行董事，有助嚴格檢討及監控管理程序。不論在年齡、專業經驗、技能及知識方面，董事會亦由相當多元化的成員組成。

董事之委任均以用人唯才為原則，而董事會成員多元化政策乃甄選加入董事會之人選之準則之一。

審核委員會

董事會已成立審核委員會，並書面訂明其職權範圍，而全體審核委員會成員均為獨立非執行董事。根據審核委員會之職權範圍，審核委員會獲授權動用本公司資金，以取得來自外聘法律顧問、會計師、調查服務之意見或其他專業意見。審核委員會之職權範圍詳列審核委員會之職權及職責，於本公司及聯交所網站可供查閱。

審核委員會由三名獨立非執行董事趙善能先生、李健強先生及董波先生組成。趙善能先生為審核委員會主席。

於截至2021年3月31日止年度內，審核委員會舉行了兩次會議，以於向董事會提交前審閱中期及全年業績、內部監控檢討報告，以及風險評估報告。審核委員會各成員之出席率載列於本報告「董事會及委員會會議」一節。

由本公司三名獨立非執行董事組成之本公司審核委員會已與管理層審閱本集團採納之會計原則及常規，並討論內部監控、風險管理及財務報告事宜，包括審閱本集團截至2021年3月31日止年度之經審核綜合財務報表。

Corporate Governance Report

企業管治報告

REMUNERATION COMMITTEE

A Remuneration Committee has been established by the Board with specific written terms of reference and the majority of the members of the Remuneration Committee are independent non-executive Directors. The terms of reference of the Remuneration Committee detailing the authority and responsibilities of the Remuneration Committee are available on the websites of the Company and the Stock Exchange.

The Remuneration Committee comprises 3 independent non-executive Directors, namely Mr. Chiu Sin Nang, Kenny, Mr. Lee Kin Keung and Mr. Dong Bo, Frederic, and an executive Director, namely Mr. Cheng Chi Kin. Mr. Dong Bo, Frederic is the chairman of the Remuneration Committee.

During the year ended 31 March 2021, the Remuneration Committee held 2 meetings to review and recommend the proposed emolument of a new executive Director and the proposed adjustment to the emolument of an executive Director. The attendance of each member of the Remuneration Committee is set out in the section headed "Board and Committees Meetings" of this report.

Details of the amount of Directors' emoluments for the year ended 31 March 2021 are set out in note 37(a) to the consolidated financial statements.

NOMINATION COMMITTEE

A Nomination Committee has been established by the Board with specific terms of reference. The Nomination Committee is responsible for, amongst other things, identifying individuals suitably qualified to become Board members, considering the reappointment of the Directors and succession planning for Directors and making recommendations to the Board in respect of the aforesaid matters. The terms of reference of the Nomination Committee detailing the authority and responsibilities of the Nomination Committee are available on the websites of the Company and the Stock Exchange.

The Nomination Committee comprises 3 independent non-executive Directors, namely Mr. Chiu Sin Nang, Kenny, Mr. Lee Kin Keung and Mr. Dong Bo, Frederic, and an executive Director, namely Mr. Cheng Chi Kin. Mr. Lee Kin Keung is the chairman of the Nomination Committee.

薪酬委員會

董事會已成立薪酬委員會，並書面訂明其職權範圍，而薪酬委員會大部分成員為獨立非執行董事。薪酬委員會之職權範圍詳列薪酬委員會之職權及職責，於本公司及聯交所網站可供查閱。

薪酬委員會由3名獨立非執行董事趙善能先生、李健強先生及董波先生，以及1名執行董事鄭子堅先生組成。董波先生為薪酬委員會主席。

截至2021年3月31日止年度內，薪酬委員會舉行2次會議，以審閱及建議一名新執行董事之建議酬金及對一名執行董事酬金之建議調整。薪酬委員會各成員之出席率載列於本報告「董事會及委員會會議」一節。

截至2021年3月31日止年度之董事薪酬金額詳情載於綜合財務報表附註37(a)。

提名委員會

董事會已成立提名委員會，並書面訂明其職權範圍。提名委員會負責(其中包括)物色合適人選出任董事會成員、考慮續聘董事以及董事繼任計劃，並就上述事項向董事會提出推薦建議。提名委員會之職權範圍詳列提名委員會之職權及職責，於本公司及聯交所網站可供查閱。

提名委員會由3名獨立非執行董事趙善能先生、李健強先生及董波先生，以及1名執行董事鄭子堅先生組成。李健強先生為提名委員會主席。

Corporate Governance Report

企業管治報告

The Board adopted a Director nomination policy (the “**Nomination Policy**”) on 21 December 2018 to formally set out the criteria and process on the selection, nomination and appointment of Directors. According to the Nomination Policy, the ultimate responsibility for selection and appointment of Directors rests with the entire Board or the Shareholders in general meeting as the case may be. The Board has delegated the relevant screening and evaluation process to the Nomination Committee, which identifies suitable candidates for directorships and recommends them to the Board. In assessing the suitability of the proposed candidate(s), the Nomination Committee takes into consideration the candidates’ character, integrity, personal attributes including professional qualifications, skills, knowledge, experience and expertise that are relevant to the Company’s business and corporate strategy, and the ability to provide insights and practical wisdom based on those attributes, his commitment to devoting adequate time to discharge duties as a Board member, fulfilment of the independence requirements as set out in the Listing Rules (for independent non-executive Directors) and diversity on the Board. After reaching its decision, the Nomination Committee nominates the relevant candidate(s) to the Board for approval of appointment. The Board will make recommendation to Shareholders in respect of the proposed re-election of Directors at general meeting.

During the year ended 31 March 2021, the Nomination Committee held 2 meetings to review the structure, size and composition of the Board; to assess the independence of all independent non-executive Directors; to recommend to the Board on the nomination of retiring Directors for re-election at the annual general meeting of the Company; and to recommend the proposed appointment of a new executive Director, a member of the Nomination Committee and a member of the Remuneration Committee; and to recommend the proposed appointment of the Chairman. The attendance of each member of the Nomination Committee is set out in the section headed “Board and Committees Meetings” of this report.

董事會已於2018年12月21日採納提名董事之政策(「**提名政策**」)，正式列出甄選、提名及委任董事之準則及程序。根據提名政策，董事甄選及委任的最終責任由整個董事會或股東大會的股東(視乎情況而定)承擔。董事會已將相關篩選及評估的過程委派予提名委員會，以物色合適人選出任董事並向董事會推薦。於評估建議人選是否合適時，提名委員會將考慮該人選的性格、誠信、個人特質(包括專業資格、技能、知識、與本公司業務及企業策略相關的經驗及專業知識)，以及根據彼等之有關特質提出見解及實踐智慧之能力、其投入足夠時間履行作為董事會成員職責之承諾、是否符合上市規則所載之獨立性要求(就獨立非執行董事而言)，以及董事會多元化等因素。提名委員會於達致其決定後將提名相關人選予董事會批准委任。董事會將於股東大會上就建議重選董事向股東作出推薦建議。

截至2021年3月31日止年度，提名委員會舉行2次會議，以檢討董事會之架構、規模及組成；評估全體獨立非執行董事的獨立性；向董事會建議提名於本公司股東週年大會上退任之董事接受重選；及推薦委任新執行董事、提名委員會成員及薪酬委員會成員之建議；及推薦委任主席之建議。提名委員會各成員之出席率載列於本報告「董事會及委員會會議」一節。

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DIRECTORS' TRAINING AND PROFESSIONAL DEVELOPMENT

According to the code provision A.6.5 of the CG Code, all Directors should participate in continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the board remains informed and relevant.

Upon appointment, new Directors receive a comprehensive, formal and tailored induction package covering business operations, policy and procedures of the Company as well as the general, statutory and regulatory obligations of being a Director to ensure that they are sufficiently aware of their responsibilities under the Listing Rules and other relevant regulatory requirements.

The Directors, on an ongoing basis, receive amendments to or updates on the relevant laws, rules and regulations. In addition, the Company encourages the Directors to enrol in a wide range of professional development courses and seminars relating to the Listing Rules, Hong Kong Companies Ordinance and corporate governance practices so that they can continuously improve their relevant knowledge and skills.

All Directors have participated in continuous professional development and provided a record of training they received for the year ended 31 March 2021 to the Company. The Company has also continuously updated the Directors on the latest developments regarding the Listing Rules and other applicable regulatory requirements, to ensure compliance and enhance their awareness of good corporate governance practices.

董事培訓及專業發展

根據企業管治守則守則條文第A.6.5條，所有董事應參與持續專業發展，發展並更新其知識及技能，以確保其繼續在具備全面資訊及切合所需之情況下對董事會作出貢獻。

於獲委任時，新董事均會收到一份全面、正式而合用的入職資料，內容涵蓋本公司業務經營、政策及程序，以及作為董事的一般、法定及監管責任，以確保其清楚知悉其於上市規則及其他相關監管規定下的責任。

本公司持續向董事提供相關法律、規則及規定之修訂或最新資訊。此外，本公司鼓勵董事參與多項與上市規則、香港公司條例及企業管治常規有關的專業發展課程及研討會，以便彼等持續增進有關知識及技能。

所有董事均有參與持續專業發展，並向本公司提供彼等於截至2021年3月31日止年度所接受培訓之記錄。本公司亦不斷向董事提供上市規則及其他適用監管規定最新發展之最新資料，確保彼等遵守及更清楚了解良好企業管治常規。

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The participation by each Director in continuous professional development for the year ended 31 March 2021 is set out below:

截至2021年3月31日止年度，各董事所參與之持續專業發展載列如下：

Name of Director	董事姓名	Reading materials relating to rules and/or attending trainings and seminars
		閱讀有關規則之材料及／或出席培訓及研討會
Mr. Cheng Chi Kin	鄭子堅先生	✓
Mr. Leung Alex	梁奕曦先生	✓
Mr. Cheung Sze Ming	張詩敏先生	✓
Mr. Chiu Sin Nang, Kenny	趙善能先生	✓
Mr. Lee Kin Keung	李健強先生	✓
Mr. Dong Bo, Frederic	董波先生	✓
Mr. Lai Yat Yuen	黎溢源先生	
(resigned on 30 September 2020)	(於2020年9月30日辭任)	—
Mr. Leung Ka Kui, Johnny	梁家駒先生	
(resigned on 30 September 2020)	(於2020年9月30日辭任)	—

BOARD AND COMMITTEES MEETINGS

董事會及委員會會議

The individual attendance records of each Director at the general meetings and the meetings of the Board and various Committees during the year ended 31 March 2021 are set out below:

截至2021年3月31日止年度，各董事出席股東大會、董事會及各委員會會議之個別出席記錄載列如下：

Name of Director	董事姓名	General meetings	Board meetings	Audit Committee meetings	Remuneration Committee Meetings	Nomination Committee Meetings
		股東大會	董事會會議	審核委員會會議	薪酬委員會會議	提名委員會會議
Mr. Cheng Chi Kin	鄭子堅先生	2/2	10/10	—	2/2	2/2
Mr. Leung Alex	梁奕曦先生	0/2	8/10	—	—	—
Mr. Cheung Sze Ming	張詩敏先生	2/2	10/10	—	—	—
Mr. Chiu Sin Nang, Kenny (Note 1)	趙善能先生(附註1)	—	4/5	1/1	—	—
Mr. Lee Kin Keung	李健強先生	0/2	8/10	2/2	2/2	2/2
Mr. Dong Bo, Frederic (Note 2)	董波先生(附註2)	—	4/5	1/1	—	—
Mr. Lai Yat Yuen (Note 3)	黎溢源先生(附註3)	0/2	1/5	1/1	1/2	1/2
Mr. Leung Ka Kui, Johnny (Note 4)	梁家駒先生(附註4)	0/2	2/5	1/1	1/2	1/2

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Notes:

- (1) Mr. Chiu Sin Nang, Kenny was appointed as an independent non-executive Director on 30 September 2020.
- (2) Mr. Dong Bo, Frederic was appointed as an independent non-executive Director on 30 September 2020.
- (3) Mr. Lai Yat Yuen resigned as an independent non-executive Director on 30 September 2020.
- (4) Mr. Leung Ka Kui, Johnny resigned as an independent non-executive Director on 30 September 2020.

Apart from formal meetings, matters requiring Board approval were arranged by means of circulation of written resolutions.

ACCOUNTABILITY AND AUDIT

The Board is responsible for overseeing the preparation of financial statements for the year ended 31 March 2021 which gives a true and fair view of the state of affairs of the Group as at 31 March 2021, and of the results and cash flows for year then ended. In preparing the financial statements for the year ended 31 March 2021, the Board has selected appropriate accounting policies, applied them consistently in accordance with the Hong Kong Financial Reporting Standards which are pertinent to its operations and relevant to the financial statements, made judgements and estimates that are prudent and reasonable, and ensured the preparation of the financial statements on the going concern basis.

The Group endeavours to present a balanced, clear and comprehensible assessment of the Group's performance, position and prospects. The interim and annual results of the Company are announced in a timely manner within the limit of two months and three months, respectively, after the end of the relevant periods in accordance with the Listing Rules.

The Directors have acknowledged their responsibility for preparing all information and representation contained in the financial statements of the Company for the year ended 31 March 2021.

附註：

- (1) 趙善能先生於2020年9月30日獲委任為獨立非執行董事。
- (2) 董波先生於2020年9月30日獲委任為獨立非執行董事。
- (3) 黎溢源先生於2020年9月30日辭任獨立非執行董事。
- (4) 梁家駒先生於2020年9月30日辭任獨立非執行董事。

除正式會議外，須董事會批准的事宜以傳閱書面決議案方式處理。

問責及核數

董事會負責監督編製截至2021年3月31日止年度之財務報表，以真實公平地反映本集團於2021年3月31日之事務狀況以及截至該日止年度之業績及現金流量。於編製截至2021年3月31日止年度之財務報表時，董事會已選擇合適會計政策，根據與其業務相關及與財務報表有關之香港財務報告準則貫徹應用該等會計政策，作出審慎及合理之判斷及估計，並確保按持續經營基準編製財務報表。

本集團力求呈列本集團表現、狀況及前景之平衡、清晰及全面評估。本公司之中期及全年業績已按照上市規則分別在有關期間結束後兩個月及三個月之限期內及時公告。

董事已知悉，彼等有責任編製載列於截至2021年3月31日止年度之本公司財務報表內的所有資料及陳述。

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AUDITOR'S REMUNERATION

During the year ended 31 March 2021, the services provided by the Company's auditor, Moore Stephens CPA Limited, to the Group and associated remuneration were as follows:

核數師酬金

截至2021年3月31日止年度，本公司之核數師大華馬施雲會計師事務所有限公司向本集團提供之服務及相關酬金如下：

Services Rendered	所提供之服務	Fees paid/ payable 已付／ 應付費用 HK\$'000 千港元
Audit of financial statements	審核財務報表	550
Other non-audit services	其他非審核服務	10

INTERNAL CONTROL AND RISK MANAGEMENT

內部監控及風險管理

The Board acknowledges that it has overall responsibility for the design and implementation of internal controls and risk management which covers financial reporting, operations, compliance and risk management of the Company, as well as continuous monitoring the effectiveness of such internal controls and risk management. The Board has delegated such responsibility to the management of the Company. The management, under the supervision of the Board, has established an on-going process for identifying, evaluating and managing significant risks faced by the Group.

董事會確認其對設計及執行內部監控及風險管理之全面責任，包括本公司財務申報、營運、合規及風險管理方面，並持續監察該等內部監控及風險管理之成效。董事會已向本公司管理層委派該等職責。在董事會監督下，管理層已確立既定程序，以識別、評估及管理本集團所面對之重大風險。

The Audit Committee reviews the internal controls and risk management that are significant to the Group on an on-going basis. The Audit Committee also considers the adequacy of resources, qualifications and experience of staff of the Group's accounting and financial reporting function, as well as their training programmes and budgets.

審核委員會按持續經營基準審閱對本集團而言屬重大之內部監控及風險管理。審核委員會亦考慮本集團在會計及財務匯報職能方面之資源、員工資歷及經驗是否足夠，以及員工所接受之培訓課程及有關預算是否充足。

In light of the size and scale of the Group's businesses, the Company does not establish a separate internal audit department. The Group has engaged an independent professional firm to conduct a review of the effectiveness of the Group's internal control and risk management systems annually. The independent professional firm engaged has performed a review of the effectiveness of the internal control and risk management systems covering the period from 1 April 2020 to 31 March 2021. The review covered all key controls and based on inquiry, observation and analytical review procedures supplemented by testing of transactions, reports and reconciliation. The overall opinion on the internal control and risk management systems of the Group are satisfactory.

鑑於本集團業務之大小及規模，本公司並無設立獨立內部審計部。本集團已委聘獨立專業公司每年對本集團內部監控及風險管理系統之有效性進行檢討。本集團委聘的獨立專業公司已對2020年4月1日至2021年3月31日期間之內部監控及風險管理系統之有效性進行檢討。有關檢討涵蓋所有主要監控，並基於經交易測試、報告及對賬所補充之查詢、觀察及分析檢討程序。本集團內部監控及風險管理系統整體上令人滿意。

The Board is satisfied that the internal control system in place covering all material controls including financial, operational and compliance controls and risk management functions for the year under review and up to the date of issuance of the annual report is reasonably effective and adequate.

董事會信納，於回顧年度內及直至本年報刊發日期，現有內部監控系統涵蓋所有重大監控，包括財務、經營及合規監控以及風險管理職能，並屬合理地有效及足夠。

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COMPANY SECRETARY

Mr. Cheung Sze Ming, the Company Secretary is a full-time employee of the Company. Mr. Cheung reported to the Chairman of the Company and is responsible for advising the Board on corporate governance matters. Mr. Cheung confirmed that he had taken no less than 15 hours of relevant professional training for the year under review and has complied with the training requirement under Rule 3.29 of the Listing Rules.

SHAREHOLDERS' RIGHTS

Procedures for Shareholders to Convene an Extraordinary General Meeting

Pursuant to the Articles, registered Shareholders holding not less than one-tenth (10%) of the paid-up capital of the Company carrying the right of voting at general meetings of the Company (the **"EGM Requisitionists"**) can deposit a written request to convene an extraordinary general meeting (**"EGM"**) to the Board at the Company's principal place of business in Hong Kong at Office A, 6/F Valiant Commercial Building, 22-24 Prat Avenue, Tsim Sha Tsui, Kowloon, Hong Kong. The EGM Requisitionists must state in their request(s) the objects of the EGM and such request(s) must be signed by all the EGM Requisitionists and may consist of several documents in like form, each signed by one or more of the EGM Requisitionists.

The Company's branch share registrar and transfer office in Hong Kong will verify the EGM Requisitionists' particulars in the EGM Requisitionists' request. Promptly after their confirmation that the EGM Requisitionists' request is in order, the Company Secretary will arrange with the Board to convene an EGM by serving sufficient notice to all the registered Shareholders in accordance with all the relevant statutory and regulatory requirements. On the contrary, if the EGM Requisitionists' request is verified not in order, the EGM Requisitionists will be advised of the outcome and a EGM will not be convened as requested.

The EGM Requisitionists, or any of them representing more than one-tenth of the total voting rights of all of them, may themselves convene an EGM if within twenty-one (21) days of the deposit of the EGM Requisitionists' request, the Board does not proceed duly to convene an EGM provided that any EGM so convened is held within two (2) months from the date of the original EGM Requisitionists' request. An EGM so convened by the EGM Requisitionists shall be convened in the same manner, as nearly as possible, as that in which meetings are to be convened by the Company.

公司秘書

公司秘書張詩敏先生為本公司全職僱員。張先生向本公司主席匯報，並負責就企業管治事宜向董事會提供意見。張先生確認，彼於回顧年度內已接受不少於15個小時之相關專業培訓，並已遵守上市規則第3.29條之培訓規定。

股東權利

股東召開股東特別大會的程序

根據細則，持有本公司已繳足股本不少於十分之一(10%)並附有權利於本公司股東大會投票的登記股東(「**股東特別大會請求人**」)可向本公司之香港主要營業地點(地址為香港九龍尖沙咀寶勒巷22至24號雲龍商業大廈6樓A室)遞呈書面請求，以召開股東特別大會(「**股東特別大會**」)。股東特別大會請求人須於請求書中列明股東特別大會的目的，而有關請求書須由全部股東特別大會請求人簽署且可由多份相同格式之文件組成，各自須經一名或以上股東特別大會請求人簽署。

本公司之香港股份過戶登記分處將核實股東特別大會請求人於其請求書中列明的詳情。經其確認股東特別大會請求人之請求書為合乎程序後，公司秘書將立即與董事會安排召開股東特別大會，並根據所有相關法定及規管要求，向所有已登記股東發出足夠時間之通知。反之，倘股東特別大會請求人之請求書獲核實為不合乎程序，股東特別大會請求人將獲告知此結果，並將不會應要求召開股東特別大會。

倘董事會並無於股東特別大會請求人遞交請求書之二十一(21)日內正式召開股東特別大會，股東特別大會請求人或彼等當中的任何人士(佔彼等全部投票權總數的十分之一以上)可自行召開股東特別大會，惟就此召開的任何股東特別大會須於股東特別大會請求人遞交原有請求書當日起計兩(2)個月內舉行。股東特別大會請求人就此召開的股東特別大會，將盡可能以本公司召開該大會之相似方式進行。

Corporate Governance Report

企業管治報告

Procedures for Shareholders to Put Forward Proposals at a General Meeting

There are no provisions in the Articles or the laws of the Cayman Islands for Shareholders to move new resolutions at general meetings. Shareholders who wish to move a resolution may request the Company to convene a general meeting in accordance with the procedures set out in the preceding paragraph. Shareholders can also send enquiries and proposals putting forward for Shareholders' consideration at Shareholders' meetings to the Board in writing to the Company's principal place of business in Hong Kong as shown below or directly by raising questions at the general meeting of the Company.

Office A, 6/F
Valiant Commercial Building
22-24 Prat Avenue
Tsim Sha Tsui
Kowloon
Hong Kong

Shareholders' Enquiries and Proposals

Shareholders should direct their enquiries about their shareholdings to the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited, at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, or call its customer service hotline at (852) 2980 1333.

Shareholders may also make enquiries with the Board at the general meetings of the Company.

INVESTOR RELATIONS

The public are welcomed to give their comments and make enquiries through the Company's website and by means of emails to the investor relations department (email address: ir@affluent-partners.com). The management always provides prompt responses to any such enquiries. During the year ended 31 March 2021, there were no changes in the Company's memorandum and articles of association. An up-to-date consolidated version of the Company's memorandum and articles of association is available on the Company's website.

股東於股東大會上提呈議案的程序

細則或開曼群島法例並無有關股東於股東大會動議新決議案的條文。有意動議決議案的股東可根據上一段所載程序要求本公司召開股東大會。股東亦可以書面形式經下文所示之本公司香港主要營業地點向董事會作出查詢及提呈供股東於股東大會考慮的議案，或於本公司股東大會上直接提問。

香港
九龍
尖沙咀
寶勒巷 22 至 24 號
雲龍商業大廈
6 樓 A 室

股東查詢及建議

股東應就其所持股份向本公司之香港股份過戶登記分處（即卓佳證券登記有限公司）提出查詢，地址為香港皇后大道東 183 號合和中心 54 樓，或致電其客戶服務熱線 (852) 2980 1333。

股東亦可於本公司股東大會上，向董事會作出查詢。

投資者關係

歡迎公眾通過本公司網站及投資者關係部之電郵（電郵地址：ir@affluent-partners.com）提供意見及作出查詢。管理層一如既往對此等查詢給予迅速回應。於截至 2021 年 3 月 31 日止年度，本公司組織章程大綱及細則概無變動。本公司組織章程大綱及細則之最新綜合版本可於本公司網站參閱。

Corporate Governance Report

企業管治報告

DIVIDEND POLICY

The Company adopted a dividend policy (the “**Dividend Policy**”) in December 2018. The Group considers stable and sustainable returns to the Shareholders to be its goal. In proposing any dividend payout, the Board shall take into account, inter alia, the operating results, cash flow, financial condition and capital requirements of the Group and the interests of the Shareholders as a whole. The Company’s distribution of dividends shall also be subject to any restrictions under the Companies Law of the Cayman Islands and the Articles of Association of the Company as well as all applicable laws, rules and regulations.

The Dividend Policy allows the Board to declare special dividends from time to time in addition to the interim and/or annual dividends. There is no guarantee that any particular amount of dividends will be distributed for any specific periods. The Dividend Policy will be reviewed from time to time.

By Order of the Board

Cheng Chi Kin

Chairman

Hong Kong, 30 June 2021

股息政策

本公司已於2018年12月採納股息政策（「**股息政策**」）。本集團認為，為股東帶來穩定及可持續回報乃其目標。於建議派付任何股息時，董事會須考慮（其中包括）本集團之經營業績、現金流量、財務狀況及資金要求，以及股東之整體利益。本公司之股息分派亦須受限於根據開曼群島公司法及本公司組織章程細則的任何限制，以及所有適用法律法規及規章。

股息政策允許董事會不時宣派中期及／或年度股息以外之特別股息。概不保證於任何特定期間將分派任何特定金額之股息。股息政策將不時檢討。

承董事會命

鄭子堅

主席

香港，2021年6月30日

Report of the Directors 董事會報告

The Directors herein present their report together with the audited financial statements of the Group for the year ended 31 March 2021.

PRINCIPAL ACTIVITIES

The Company is an investment holding company. During the year, the Group was principally engaged in the purchasing, processing, designing, production and wholesale distribution of pearls and jewellery products and operation of strategic investment and financial services.

The principal activities of the Company's major subsidiaries are set out in note 35 to the consolidated financial statements in this annual report.

An analysis of the Group's performance for the year ended 31 March 2021 by operating segment is set out in note 8 to the consolidated financial statements.

BUSINESS REVIEW

A review of the business of the Group and a discussion on the Group's future business development during the year ended 31 March 2021 including a discussion of the principal risks and uncertainties facing the Group are provided in the Chairman's Statement on pages 6 to 7 and the Management Discussion and Analysis on pages 8 to 22 of this annual report.

Financial risk management objectives and policies of the Group are shown in note 6 to the consolidated financial statements on pages 115 to 134 of this annual report.

An analysis of the Group's performance during the year using financial key performance indicators is provided in the Financial Highlights on page 5 of this annual report.

董事謹此提呈董事會報告，連同本集團截至2021年3月31日止年度的經審核財務報表。

主要業務

本公司為一間投資控股公司。年內，本集團主要從事採購、加工、設計、生產及批發分銷珍珠及珠寶以及策略投資及財務服務之營運。

本公司之主要附屬公司的主要業務載於本年報綜合財務報表附註35。

本集團於截至2021年3月31日止年度按營運分部劃分之業績表現分析載於綜合財務報表附註8。

業務回顧

本集團於截至2021年3月31日止年度的業務回顧及對本集團日後業務發展的討論（包括有關本集團面臨之主要風險及不確定因素之討論）分別載於本年報第6至7頁主席報告及第8至22頁管理層討論及分析。

本集團的財務風險管理目標及政策載於本年報第115至134頁綜合財務報表附註6。

年內本集團利用主要財務表現指標所示的表現分析載於本年報第5頁財務摘要。

Report of the Directors

董事會報告

COMPLIANCE WITH LAWS AND REGULATIONS

The Group recognises the importance of compliance with the relevant laws and regulations that have a significant impact on its principal activities and the risk of non-compliance with such laws and regulations could lead to litigation, investigations or disputes, resulting in additional costs being incurred, civil and/or criminal proceedings and reputational damage.

ENVIRONMENTAL PROTECTION

The Group is committed to promoting an environmentally conscious work place and aims and places significant emphasis on minimising our environmental impact and to create a more sustainable future for future generations.

Our production operations are carried out by the production facilities of Hui Bao Feng Jewellery (Shenzhen) Limited (**"HBF Jewellery"**), a wholly-owned subsidiary of the Company, in Shenzhen, which is subject to certain PRC environmental laws and regulations. The primary waste generated from our production processes is waste water, which is treated in compliance with the applicable PRC environmental laws and regulations. To ensure the operation of HBF Jewellery is in compliance with the applicable environmental law on an ongoing basis, we have entered into a waste water treatment agreement with a qualified water treatment company which is responsible for collecting the waste water in the production process.

HBF Jewellery has been compliant with all relevant PRC environmental related laws and regulations in all material respects during the year ended 31 March 2021.

Further discussion on the Group's environmental issues and policies will be contained in the Company's Environmental, Social and Governance Report for the year ended 31 March 2021 which will be published in due course.

遵守法律及法規

本集團確認遵守對其主要業務有重大影響之相關法律及法規之重要性，而不遵守該等法律及法規之風險為可能引致訴訟、調查或糾紛、導致產生額外成本、民事及／或刑事程序及名聲受損。

環保

本集團致力推動工作場所的環保意識，務求並著重強調盡量減少對環境的影響，為下一代創造可持續發展的未來。

我們的生產工作由本公司全資附屬公司匯寶豐珠寶(深圳)有限公司(「**匯寶豐珠寶**」)於深圳的生產設施進行，須遵守若干中國環境法例及規例。我們在生產過程中產生的主要廢棄物為廢水，該等廢棄物已遵照適用中國環保法例及法規處理。為確保匯寶豐珠寶之營運持續符合適用的環境法，我們已與一家合資格廢水處理公司訂立廢水處理協議，該公司負責收集生產過程中產生的廢水。

於截至2021年3月31日止年度，匯寶豐珠寶一直於所有重大方面遵守所有相關之中國環境相關法例及規例。

有關本集團之環境事宜及政策之進一步論述將載於本公司截至2021年3月31日止年度之環境、社會及管治報告，其將於適當時候刊發。

Report of the Directors

董事會報告

RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 March 2021 are set out in the consolidated income statement on page 66 of this annual report. The Board does not recommend the payment of final dividend for the year ended 31 March 2021.

DISTRIBUTABLE RESERVES

The Company's net reserves available for distribution, calculated in accordance with the provisions of the Companies Law (2020 Revision) of the Cayman Islands, as at 31 March 2021 amounted to HK\$588,000 (2020: HK\$37,533,000), which represented the retained earnings/accumulated losses and share premium.

EQUITY-LINKED AGREEMENTS

Save for disclosed in the section headed "Share Option Scheme" on pages 46 to 49 of this annual report, the Company did not enter into any equity-linked agreements during the year ended 31 March 2021.

SHARES ISSUED IN THE YEAR

Details of the movements in share capital of the Company are set out in note 28 to the consolidated financial statements in this annual report.

FIVE-YEAR FINANCIAL SUMMARY

A five-year financial summary of the Group is set out on page 200.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group during the year ended 31 March 2021 are set out in note 15 to the consolidated financial statements in this annual report.

業績及分派

本集團截至2021年3月31日止年度之業績載於本年報第66頁之綜合收益表。董事會並不建議就截至2021年3月31日止年度派付末期股息。

可分派儲備

根據開曼群島公司法(2020年修訂本)之條文計算，於2021年3月31日，本公司可供分派之淨儲備為588,000港元(2020年：37,533,000港元)，為保留溢利／累積虧損及股份溢價。

股票掛鈎協議

除本年報第46至49頁「購股權計劃」一節所披露者外，截至2021年3月31日止年度，本公司並無訂立任何股票掛鈎協議。

年內發行之股份

本公司股本之變動詳情載於本年報綜合財務報表附註28。

五年財務摘要

本集團的五年財務摘要載於第200頁。

物業、廠房及設備

本集團截至2021年3月31日止年度之物業、廠房及設備之變動詳情載於本年報綜合財務報表附註15。

Report of the Directors

董事會報告

DIRECTORS

The Directors during the year ended 31 March 2021 and up to the date of this report were:

Executive Directors

Mr. Cheng Chi Kin (*Chairman*)
Mr. Leung Alex
Mr. Cheung Sze Ming

Independent Non-executive Directors

Mr. Lee Kin Keung
Mr. Chiu Sin Nang, Kenny (appointed on 30 September 2020)
Mr. Dong Bo, Frederic (appointed on 30 September 2020)
Mr. Lai Yat Yuen (resigned on 30 September 2020)
Mr. Leung Ka Kui, Johnny (resigned on 30 September 2020)

In accordance with Article 84 of the Articles, at each annual general meeting one-third of the Directors for the time being shall retire from office by rotation provided that every Director shall be subject to retirement at an annual general meeting at least once every three years. Accordingly, Mr. Leung Alex shall retire and, being eligible, offer himself for re-election at the forthcoming annual general meeting of the Company.

In accordance with article 83(3) of the Articles, Mr. Chiu Sin Nang, Kenny and Mr. Dong Bo, Frederic who were appointed as an independent non-executive Directors as an addition to the Board, shall hold office only until the next following annual general meeting of the Company. Mr. Chiu Sin Nang, Kenny and Mr. Dong Bo, Frederic, being eligible, offer themselves for re-election at the forthcoming annual general meeting of the Company.

董事

於截至2021年3月31日止年度及截至本報告日期之董事如下：

執行董事

鄭子堅先生(主席)
梁奕曦先生
張詩敏先生

獨立非執行董事

李健強先生
趙善能先生(於2020年9月30日獲委任)
董波先生(於2020年9月30日獲委任)
黎溢源先生(於2020年9月30日辭任)
梁家駒先生(於2020年9月30日辭任)

根據細則第84條，在每屆股東週年大會上，當時為數三分之一的董事須輪值退任，每位董事須每三年至少須在股東週年大會上輪值退任一次。因此，梁奕曦先生將告退任，並符合資格且願意在本公司應屆股東週年大會上重選連任。

根據細則第83(3)條，獲委任為董事會新增獨立非執行董事之趙善能先生及董波先生將僅任職至本公司下一屆股東週年大會。趙善能先生及董波先生符合資格且願意在本公司應屆股東週年大會上重選連任。

Report of the Directors 董事會報告

DIRECTORS' SERVICE AGREEMENT

No Director proposed for re-election at the forthcoming annual general meeting has a service contract which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

PERMITTED INDEMNITY PROVISION

Under Article 164(1) of the Articles, the Directors shall be indemnified and secured harmless out of the assets and profits of the Company from and against all actions, costs, charges, losses, damages and expenses which they or any of them shall or may incur or sustain by or by reason of any act done, concurred in or omitted in or about the execution of their duty, or supposed duty, in their respective offices, provided that this indemnity shall not extend to any matter in respect of any fraud or dishonesty which may be attached to any of them. Such permitted indemnity provision is currently in force and was in force throughout the year end 31 March 2021.

The Company has also taken out and maintained directors' and officers' liability insurance policy throughout the year, which indemnifies against costs, charges, losses, expenses and liabilities that may be incurred by the Directors in the execution and discharge of their duties.

BIOGRAPHICAL DETAILS OF DIRECTORS

The biographical details of the Directors are set out on pages 23 to 25.

DIRECTORS' INTERESTS IN CONTRACTS OF SIGNIFICANCE

Save as disclosed in note 37 to the consolidated financial statements, no other contract of significance to which the Company or any of its subsidiaries or its holding companies was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 March 2021.

董事服務協議

擬於應屆股東週年大會上膺選連任之董事概無訂有本集團於一年內不付賠償(法定賠償除外)則不可終止之服務合約。

允許彌償條文

根據細則第164(1)條，董事可從本公司之資產及溢利獲得彌償，就其或其任何人士將或可能因或由於在其各自之職位中所作出任何行為、同意或忽略或有關執行其職務或假定職務而可能產生所有訴訟、成本、費用、損失、損害及開支，可獲確保免就此受任何損害，惟此彌償不得伸延至其任何人士可能被冠以之任何欺詐或不誠實事宜。有關允許彌償條文現為有效並於截至2021年3月31日止年度內一直有效。

本公司於年內已購買及維持董事及高級職員責任保險，為董事於執行及履行其職務時可能產生之成本、費用、損失、開支及負債提供彌償。

董事之履歷

董事之履歷載於第23至25頁。

董事於重大合約之權益

除綜合財務報表附註37所披露者外，本公司或其任何附屬公司或其控股公司概無訂立於年結日或截至2021年3月31日止年度任何時間仍然有效且董事在其中直接或間接擁有重大權益之其他重要合約。

Report of the Directors

董事會報告

MANAGEMENT CONTRACTS

No contract concerning the management and administration of the whole or any substantial part of the business of the Company has been entered into or existed during the year ended 31 March 2021.

COMPETING BUSINESSES

As far as the Directors are aware, none of the Directors have any interests in a business which competes or may compete with the business of the Group or have any other conflict of interests with the Group during the year ended 31 March 2021.

SHARE OPTION SCHEME

The Company adopted a share option scheme (the **"Share Option Scheme"**) on 17 October 2014. As at the date of this report, the total number of shares which may be issued upon exercise of all share options to be granted under the Share Option Scheme (the **"Options"**) shall not in aggregate exceed 16,969,496 shares, being 10% of the total number of shares in issue at the date of approval of the refreshed scheme mandate limit at the annual general meeting of the Company on 28 September 2018 and taken in the effect of the Share Consolidation. Under the Share Option Scheme, the Board may offer to grant an option to any of the directors, officers, employees (including, without limitation, those employed for a fixed term) and contract consultants (including executive and non-executive consultants) of any member of the Group as determined by the Board. The total number of shares which may be issued upon exercise of all Options granted and yet to be exercised under the Share Option Scheme or any other share option schemes adopted by the Company (and to which the provisions of chapter 17 of the Listing Rules are applicable) must not exceed 30% of the shares of the Company in issue from time to time. No Options may be granted under any schemes of the Company if this will result in the limit being exceeded. The total number of shares issued and to be issued upon exercise of the Options granted to each eligible participant (including exercised, cancelled and outstanding Options) under the Share Option Scheme in any 12 month period must not exceed 1% of the shares of the Company in issue.

管理合約

截至2021年3月31日止年度，概無訂立或存在任何有關本公司全部業務或任何重大部分業務之管理及行政之合約。

競爭性業務

就董事所知，截至2021年3月31日止年度，概無董事於足以或可能與本集團業務構成競爭的業務中擁有任何權益或與本集團存在任何其他利益衝突。

購股權計劃

於2014年10月17日，本公司採納購股權計劃（「**購股權計劃**」）。於本報告日期，根據購股權計劃將予授出的全部購股權（「**購股權**」）獲行使時可予發行的股份總數合共不得超過16,969,496股，相當於本公司於2018年9月28日之股東週年大會上批准經更新計劃授權限額當日已發行股份總數的10%，並已計及股份合併的影響。根據購股權計劃，董事會可向任何董事、高級人員、僱員（包括但不限於以固定期受僱之僱員）及本集團任何成員公司之合約顧問（包括執行及非執行顧問）提呈授出購股權，由董事會決定。於行使根據購股權計劃或本公司採納的任何其他購股權計劃（及在上市規則第十七章條文所適用的情況下）已授出但未行使的所有購股權時，可發行的股份總數不得超過不時已發行本公司股份的30%。倘授出購股權將導致超出此限額，則不得根據本公司任何計劃授出購股權。於任何12個月期間內行使根據購股權計劃授予各合資格參與者的購股權（包括已行使、已註銷及未行使的購股權）而發行及將發行的股份總數，不得超過已發行本公司股份的1%。

Report of the Directors

董事會報告

The purpose of the Share Option Scheme is to provide incentives to the eligible participants to contribute to the Group and to enable the Group to recruit and retain high-calibre employees and attract resources that are valuable to the Group. The Board may, at its discretion, grant Options to the eligible participants to subscribe for the shares of the Company at an exercise price and subject to the other terms of the Share Option Scheme.

The Share Option Scheme shall be valid and effective for a period of ten years commencing on the adoption of the Share Option Scheme. Subject to certain restrictions contained in the Share Option Scheme, Options may be exercised in accordance with the terms of the Share Option Scheme and the terms of grant thereof at any time during the applicable option period, which is not more than 10 years from the date of grant of Options. There is no general requirement on the minimum period for which Options must be held or the performance targets which must be achieved before Options can be exercised under the terms of the Share Option Scheme. However, at the time of granting any Option, the Board may, on a case by case basis, make such grant subject to such conditions, restrictions or limitations including (without limitation) those in relation to the minimum period of the Options to be held and/or the performance targets to be achieved as the Board may determine in its absolute discretion.

During the year ended 31 March 2021, 7,669,600 Options lapsed and no Options were granted, exercised or cancelled. As at the date of this report, the maximum number of shares which may be issued upon exercise of Options yet to be granted under the Share Option Scheme is 2,266,400, representing approximately 0.85% of the total number of shares in issue of the Company (i.e. 266,376,964 shares).

購股權計劃的目的是激勵合資格參與者向本集團作出貢獻，並令本集團能夠招募及留住優秀員工及吸引對本集團寶貴的資源。董事會可酌情向合資格參與者授出購股權，以按行使價及根據購股權計劃其他條款認購本公司股份。

購股權計劃自購股權計劃獲採納之日起十年內合法有效。受限於購股權計劃載列的若干限制，購股權可於適用購股權期間（即授出購股權日期起計十年內）隨時根據購股權計劃條款及相關授出條款予以行使。根據購股權計劃條款，並無行使購股權前須持有購股權的最短期限或須達成的表現目標之一般規定。然而，董事會可於授出任何購股權時按個別情況施加條件、限制或規限，包括但不限於董事會可能全權酌情釐定有關持有購股權的最短期限及／或須達成的表現目標。

截至2021年3月31日止年度，7,669,600份購股權已失效，且並無購股權已獲授出、行使或註銷。於本報告日期，根據購股權計劃尚未授出之購股權獲行使後可能發行之股份數目最高為2,266,400股，相當於本公司已發行股份總數（即266,376,964股股份）約0.85%。

Report of the Directors

董事會報告

The movements in the Options granted under the Share Option Scheme during the year ended 31 March 2021 are shown below:

截至2021年3月31日止年度，根據購股權計劃授出之購股權變動如下所示：

Name or category of participants	Number of Options 購股權數目					Adjusted during the Year (Note) 年內已調整 (附註)	At 31 March 2021 於2021年 3月31日	Date of grant of Options 授出購股權日期	Validity period of Options 購股權有效期	Exercise price of Options 購股權行使價 HK\$ 港元 per share 每股 (Note) (附註)
	At 1 April 2020 於2020年 4月1日	Granted during the Year 年內已授出	Exercised during the Year 年內已行使	Cancelled during the Year 年內已註銷	Lapsed during the Year 年內已失效					
Executive Directors										
執行董事										
Mr. Leung Alex 梁奕曦先生	1,000,000	-	-	-	-	(900,000)	100,000	29-10-2018 2018年10月29日	29-10-2019 to 28-10-2023 2019年10月29日至 2023年10月28日	13.40
	1,000,000	-	-	-	-	(900,000)	100,000	29-10-2018 2018年10月29日	29-10-2020 to 28-10-2023 2020年10月29日至 2023年10月28日	13.40
Mr. Cheung Sze Ming 張詩敏先生	8,484,000	-	-	-	-	(7,635,600)	848,400	29-10-2018 2018年10月29日	29-10-2019 to 28-10-2023 2019年10月29日至 2023年10月28日	13.40
	8,484,000	-	-	-	-	(7,635,600)	848,400	29-10-2018 2018年10月29日	29-10-2020 to 28-10-2023 2020年10月29日至 2023年10月28日	13.40
Independent non-executive directors										
獨立非執行董事										
Mr. Lai Yat Yuen 黎溢源先生	848,000	-	-	-	(84,800)	(763,200)	-	29-10-2018 2018年10月29日	29-10-2019 to 28-10-2023 2019年10月29日至 2023年10月28日	13.40
	848,000	-	-	-	(84,800)	(763,200)	-	29-10-2018 2018年10月29日	29-10-2020 to 28-10-2023 2020年10月29日至 2023年10月28日	13.40
Mr. Lee Kin Keung 李健強先生	848,000	-	-	-	-	(763,200)	84,800	29-10-2018 2018年10月29日	29-10-2019 to 28-10-2023 2019年10月29日至 2023年10月28日	13.40
	848,000	-	-	-	-	(763,200)	84,800	29-10-2018 2018年10月29日	29-10-2020 to 28-10-2023 2020年10月29日至 2023年10月28日	13.40
Sub-total 小計	22,360,000	-	-	-	(169,600)	(20,124,000)	2,066,400			

Report of the Directors

董事會報告

Name or category of participants 參與者之姓名或類別	Number of Options 購股權數目					Adjusted during the Year (Note) 年內已調整 (附註)	At 31 March 2021 於2021年 3月31日	Date of grant of Options 授出購股權日期	Validity period of Options 購股權有效期	Exercise price of Options 購股權行使價 HK\$ 港元 per share 每股 (Note) (附註)
	At 1 April 2020 於2020年 4月1日	Granted during the Year 年內已授出	Exercised during the Year 年內已行使	Cancelled during the Year 年內已註銷	Lapsed during the Year 年內已失效					
Others 其他										
Employees 僱員	4,250,000	-	-	-	(3,750,000)	(450,000)	50,000	29-10-2018 2018年10月29日	29-10-2019 to 28-10-2023 2019年10月29日至 2023年10月28日	13.40
	4,250,000	-	-	-	(3,750,000)	(450,000)	50,000	29-10-2018 2018年10月29日	29-10-2020 to 28-10-2023 2020年10月29日至 2023年10月28日	13.40
	500,000	-	-	-	-	(450,000)	50,000	13-12-2018 2018年12月13日	13-12-2019 to 12-12-2023 2019年12月13日至 2023年12月12日	12.00
	500,000	-	-	-	-	(450,000)	50,000	13-12-2018 2018年12月13日	13-12-2020 to 12-12-2023 2020年12月13日至 2023年12月12日	12.00
Sub-total 小計	9,500,000	-	-	-	(7,500,000)	(1,800,000)	200,000			
Total 總計	31,860,000	-	-	-	(7,669,600)	(21,924,000)	2,266,400			

Note: Pursuant to the terms of the Share Option Scheme, the exercise prices of the Options and the number of shares to be allotted and issued upon full exercise of the subscription rights attaching to the outstanding Options were adjusted with effect from the Share Consolidation became effective on 7 September 2020.

附註：根據購股權計劃的條款，購股權的行使價及尚未行使的購股權所附的認購權獲悉數行使後將配發及發行的股份數目已調整，並自股份合併於2020年9月7日生效起生效。

Report of the Directors 董事會報告

INTERESTS AND SHORT POSITIONS OF DIRECTORS AND CHIEF EXECUTIVES IN SHARES, UNDERLYING SHARES AND DEBENTURES OF THE COMPANY AND ITS ASSOCIATED CORPORATIONS

So far as the Directors are aware and save as disclosed in the section headed "Share Option Scheme" on pages 46 to 49 of this report, as at 31 March 2021, none of the Directors or chief executives and their respective associates had any interest or short positions in the shares, underlying shares and debentures of the Company or its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")) (i) which will be required, pursuant to Section 352 of the SFO, to be recorded in the register kept by the Company, or (ii) which will be required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the section headed "Share Option Scheme" on pages 46 to 49 of this report, at no time during the year ended 31 March 2021 were rights to acquire benefits by means of the acquisition of shares in or debentures of the Company granted to any Director or their respective spouse or minor children, or were any such rights exercised by them; or was the Company or any of its subsidiaries a party to any arrangement to enable the Directors to acquire such rights in any other body corporate.

RELATED PARTY TRANSACTIONS

The related party transactions entered into by the Group during the year ended 31 March 2021 are set out in note 33 to the consolidated financial statements and did not constitute connected transactions and continuing connected transactions of the Company.

董事及最高行政人員於本公司及其關聯法團的股份、相關股份及債券之權益及淡倉

就董事所知及除本報告第46至49頁「購股權計劃」一節所披露者外，於2021年3月31日，概無董事或最高行政人員及其各自之聯繫人於本公司或其關聯法團（定義見《證券及期貨條例》（「《證券及期貨條例》」）第XV部）的股份、相關股份及債券中擁有：(i) 根據《證券及期貨條例》第352條登記於本公司所存置登記冊的任何權益或淡倉，或(ii) 根據標準守則須知會本公司及聯交所的任何權益或淡倉。

董事購買股份或債券之權利

除本報告第46至49頁「購股權計劃」一節所披露者外，截至2021年3月31日止年度之任何時間，概無授予任何董事或其各自之配偶或年幼子女可藉購入本公司股份或債券而獲益之權利，且彼等亦無行使該等權利；而本公司或其任何附屬公司亦無訂立任何安排致令董事可取得任何其他法人團體之該等權利。

關連人士交易

本集團於截至2021年3月31日止年度訂立之關連人士交易載於綜合財務報表附註33，且並不構成本公司之關連交易及持續關連交易。

Report of the Directors

董事會報告

SUBSTANTIAL SHAREHOLDERS' INTERESTS IN SECURITIES

主要股東之證券權益

As at 31 March 2021, so far as the Directors are aware, the persons (other than the Directors or chief executive of the Company), who directly or indirectly, had interests or short positions in the shares and underlying shares of the Company, which are required to be disclosed under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which will be required, pursuant to Section 336 of the SFO, to be entered in the register referred to therein, were as follows:

於2021年3月31日，據董事所知，於本公司股份及相關股份中直接或間接擁有須根據《證券及期貨條例》第XV部第2及3分部條文予以披露或根據《證券及期貨條例》第336條須記入該條所述登記冊的權益或淡倉的人士（本公司董事或主要行政人員除外）如下：

Name of substantial shareholder	Capacity	Number of ordinary shares of HK\$0.002 each held 所持有每股面值0.002港元之普通股數目 (note 3) (附註3)	Long/short position 好/淡倉	Percentage of the issued share capital of the Company 佔本公司已發行股本百分比
主要股東名稱／姓名	身份			
Pacific Wish Limited (Note) 百事威有限公司(附註)	Beneficial owner 實益擁有人	84,088,691	Long position 好倉	31.57%
Mr. Chan Vincent Wing Sing (Note) 陳永勝先生(附註)	Interest in a controlled corporation 受控法團權益	84,088,691	Long position 好倉	31.57%
Ms. Hui Ka Man Emily (Note) 許嘉敏女士(附註)	Interest in a controlled corporation 受控法團權益	84,088,691	Long position 好倉	31.57%

Note: These 84,088,691 shares were directly owned by Pacific Wish Limited, which was legally and beneficially owned by Mr. Chan Vincent Wing Sing as to 50% and Ms. Hui Ka Man Emily as to 50%. As at 31 March 2021, the board of directors of Pacific Wish Limited comprised Mr. Chan Vincent Wing Sing and Ms. Hui Ka Man Emily.

附註：百事威有限公司直接擁有該84,088,691股股份，而該公司由陳永勝先生及許嘉敏女士分別合法及實益擁有50%及50%。於2021年3月31日，百事威有限公司之董事會由陳永勝先生及許嘉敏女士組成。

Save as disclosed above, as at 31 March 2021, there was no other person or entity had interests or short positions in the shares, underlying shares or debentures of the Company as recorded in the register required to be kept by the Company under Section 336 of the SFO, or as otherwise notified to the Company and the Stock Exchange.

除上文披露者外，於2021年3月31日，概無其他人士或實體於本公司股份、相關股份或債券中擁有已記錄於本公司根據《證券及期貨條例》第336條規定須予存置之登記冊內或已另行知會本公司及聯交所之權益或淡倉。

Report of the Directors

董事會報告

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of the Independent non-executive Directors an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Board has assessed the independence of all the independent non-executive Directors and is satisfied of their independence.

CHANGES IN DIRECTORS' INFORMATION

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes in information of the Director are set out below:

Name of Director	Details of Changes
Mr. Cheung Sze Ming	Appointed as independent non-executive directors of Ocean Line Port Development Limited (stock code: 8502) on 6 November 2020 and Great Wall Belt & Road Holdings Limited (stock code: 524) on 12 March 2021 respectively.

Save for the above changes, there is no other information required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

AUDIT COMMITTEE

The Audit Committee, which comprises 3 independent non-executive Directors, has reviewed with the management the accounting principles and practices adopted by the Group and discussed the internal control, risk management and financial reporting matters including the review of the audited consolidated financial statements of the Group for the year ended 31 March 2021.

獨立非執行董事之獨立身份

本公司已接獲各獨立非執行董事根據上市規則第3.13條就其獨立身份發出之年度確認函。董事會已評估全體獨立非執行董事之獨立身份，並信納彼等乃屬獨立。

董事資料變動

根據上市規則第13.51B(1)條，董事資料變動載列如下：

董事姓名	變動詳情
張詩敏先生	分別於2020年11月6日及2021年3月12日獲委任為遠洋港口發展有限公司(股份代號：8502)及長城一帶一路控股有限公司(股份代號：524)的獨立非執行董事。

除上述變動外，概無其他須根據上市規則第13.51B(1)條予以披露之資料。

審核委員會

由3名獨立非執行董事組成之審核委員會，與管理層已審閱本集團採納之會計原則及常規，並商討內部監控、風險管理及財務報告事宜，包括審閱本集團截至2021年3月31日止年度之經審核綜合財務報表。

Report of the Directors

董事會報告

MAJOR CUSTOMERS AND SUPPLIERS

The percentages of purchases and sales for the year ended 31 March 2021 contributed by the Group's major suppliers and customers respectively are as follows:

Purchases

— the largest supplier	29%
— five largest suppliers combined	72%

Sales

— the largest customer	58%
— five largest customers combined	76%

None of the Directors, their associates or substantial Shareholders (which to the knowledge of the Directors own more than 5% of the Company's issued share capital) were interested, at any time during the year, in the Group's five largest customers or suppliers.

KEY RELATIONSHIPS WITH STAKEHOLDERS

The Group recognises that employees, customers, business associates and the local community are key stakeholders of the Group's success. The Group strives to achieve corporate sustainability through engaging employees, providing quality services to customers and collaborating with business associates (including suppliers and contractors) to deliver sustainable products and services and support the local community.

For more detailed information, please refer to the Company's Environmental, Social and Governance Report for the year ended 31 March 2021, which will be published in due course.

EMOLUMENT POLICY

The emoluments of the Directors of the Company are recommended by the Remuneration Committee and approved by the Board, having regard to the Company's operating results, individual qualifications, experience, duties, responsibility, performance and comparable market statistics.

主要客戶及供應商

截至2021年3月31日止年度，本集團主要供應商和客戶的採購和銷售百分比分別如下：

採購

— 最大供應商	29%
— 首五大供應商之總和	72%

銷售

— 最大客戶	58%
— 首五大客戶之總和	76%

於年內任何時間，概無董事、其聯繫人或主要股東（據董事所知擁有本公司已發行股本超過5%）在本集團五大客戶或供應商中擁有權益。

與持份者的主要關係

本集團認為，其僱員、客戶、業務夥伴及本地社區乃本集團取得成功的主要持份者。本集團致力實現企業可持續性，當中鼓勵僱員參與、向客戶提供優質服務及與業務夥伴（包括供應商及承包商）合作以提供可持續的產品及服務，並支持本地社區。

有關更多詳細資料，請參閱本公司截至2021年3月31日止年度之環境、社會及管治報告，其將於適當時候刊發。

薪酬政策

本公司董事之薪酬乃由薪酬委員會建議並由董事會批准，並已考慮本公司之經營業績、個人資格、經驗、職責、責任、表現及可資比較之市場統計數據。

Report of the Directors

董事會報告

SUFFICIENCY OF PUBLIC FLOAT

Based on information that is publicly available to the Company and within the knowledge of the Directors, the Company has maintained a sufficient public float as at the date of this report.

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Articles, or the laws of Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to existing Shareholders.

PURCHASE, REDEMPTION OR SALE OF LISTED SECURITIES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's listed securities during the year ended 31 March 2021.

CORPORATE GOVERNANCE

Details of the Company's corporate governance practices are set out in the Corporate Governance Report of this annual report.

AUDITOR

The consolidated financial statements for the year ended 31 March, 2021 were audited by Moore Stephens CPA Limited. A resolution will be submitted to the annual general meeting to re-appoint Moore Stephens CPA Limited as the independent auditor of the Company.

By Order of the Board

Cheng Chi Kin

Chairman

Hong Kong, 30 June 2021

公眾持股量充足

根據本公司可取得之公開資料顯示，並就各董事所知悉，於本報告日期，本公司一直維持足夠之公眾持股量。

優先購買權

細則或開曼群島法例並無任何有關優先購買權之條文，規定本公司必須向現有股東按持股比例提呈新股份。

購買、贖回或出售上市證券

本公司或其任何附屬公司概無在截至2021年3月31日止年度內購買、出售或贖回本公司任何上市證券。

企業管治

本公司企業管治常規之詳情載於本年報企業管治報告。

核數師

截至2021年3月31日止年度之綜合財務報表已由大華馬施雲會計師事務所有限公司審核。本公司將於股東週年大會提呈一項決議案，以續聘大華馬施雲會計師事務所有限公司為本公司獨立核數師。

承董事會命

鄭子堅

主席

香港，2021年6月30日

Independent Auditor's Report

獨立核數師報告

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大
華
馬
施
雲
事務所
有
限
公
司**Independent Auditor's Report to the Shareholders of
Affluent Partners Holdings Limited***(Incorporated in the Cayman Islands with limited liability)***OPINION**

We have audited the consolidated financial statements of Affluent Partners Holdings Limited (the "**Company**") and its subsidiaries (together, the "**Group**") set out on pages 66 to 199, which comprise the consolidated statement of financial position as at 31 March 2021, and the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("**HKFRSs**") issued by the Hong Kong Institute of Certified Public Accountants ("**HKICPA**") and have been properly prepared in compliance with the disclosure requirements of Hong Kong Companies Ordinance.

**致錢唐控股有限公司股東之
獨立核數師報告***(於開曼群島註冊成立的有限公司)***意見**

本核數師(以下簡稱「**我們**」)已審計錢唐控股有限公司(「**貴公司**」)及其附屬公司(統稱「**貴集團**」)載於第66至199頁的綜合財務報表,該等綜合財務報表包括於2021年3月31日的綜合財務狀況表及截至該日止年度的綜合收益表、綜合全面收益表、綜合權益變動表及綜合現金流量表,以及綜合財務報表附註(包括主要會計政策概要)。

我們認為,該等綜合財務報表已根據香港會計師公會(「**香港會計師公會**」)頒佈的香港財務報告準則(「**香港財務報告準則**」)真實公平地反映 貴集團於2021年3月31日的綜合財務狀況,及其截至該日止年度的綜合財務表現及綜合現金流量,並已遵照香港公司條例的披露規定妥為編製。

Independent Auditor's Report

獨立核數師報告

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the *auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the "Code"), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

意見基準

我們已根據香港會計師公會頒佈的香港審計準則(「香港審計準則」)進行審計。我們於該等準則下須承擔的責任已於本報告核數師就審計綜合財務報表須承擔之責任一節中進一步闡述。根據香港會計師公會之專業會計師職業道德守則(守則)，我們獨立於貴集團，並已根據該等規範及守則履行其他道德責任。我們相信，我們所獲得的審計憑證屬充足及適當，可為我們的意見提供基礎。

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對審計本期綜合財務報表而言最為重要的事項。該等事項於我們審計整體綜合財務報表及出具意見時進行處理，而我們不會就該等事項提供單獨意見。

Independent Auditor's Report

獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

Expected credit loss assessment of trade receivables

(Please refer to Notes 5, 6(b) and 21(a) to the consolidated financial statements)

Key audit matter

關鍵審計事項

As at 31 March 2021, the gross trade receivables of the Group amounted to approximately HK\$31,751,000 and its related allowance for expected credit loss amounted to approximately HK\$26,271,000.

於2021年3月31日，貴集團應收貨款總額約為31,751,000港元及其相關預期信貸虧損撥備約為26,271,000港元。

The management of the Company performed periodic assessment on the recoverability of the trade receivables and the sufficiency of the allowance for expected credit loss. The management of the Company estimated the amount of expected credit loss based on provision matrix through grouping of various customers that have similar loss patterns, after considering the credit profile of respective customers, ageing analysis, geographical areas, historical settlement records, subsequent settlement status and on-going trading relationships with the relevant customers. The management of the Company also considered the forward-looking information that may impact the customers' ability to repay the outstanding balances as to estimate the expected credit loss.

貴公司管理層對應收貨款之可收回性及預期信貸虧損撥備之充足性進行定期評估。貴公司管理層經考慮有關客戶之信貸情況、賬齡分析、地區、過往償付記錄、其後償付狀況及與相關客戶之持續貿易關係，根據撥備矩陣透過分類具類似虧損模式之多名客戶而估計預期信貸虧損金額。貴公司管理層亦就估計預期信貸虧損考慮可能影響客戶償還尚未償還結餘能力之前瞻性資料。

關鍵審計事項(續)

應收貨款之預期信貸虧損評估

(請參閱綜合財務報表附註5、6(b)及21(a))

How the matter was addressed in our audit

我們的審計如何處理有關事項

Our key procedures to address the matter included:

我們處理有關事項之關鍵程序包括：

- obtained an understanding of the Group's provision policy on trade receivables, the key controls and procedures for managing and monitoring the credit risk, and validated the control effectiveness;
- 了解 貴集團之應收貨款撥備政策及就編製管理及監管信貸風險之主要控制措施及程序，並驗證控制權有效性；
- obtained the ageing analysis of the trade receivables and discussed with the management of the Company about their evaluation of the background and financial capability of the debtors and their credit assessment that the amounts were recoverable;
- 獲得應收貨款之賬齡分析，並與 貴公司管理層討論彼等關於債務人之背景及財務能力之評估以及彼等對可收回金額之信貸評估；
- tested the ageing analysis of the trade receivables, on a sample basis, to the underlying financial records and post year-end settlements to bank receipts;
- 按相關財務記錄抽樣檢測應收貨款之賬齡分析，並按銀行收據抽樣檢測年結後償付；
- inquired the management for the status of each of the material trade receivables past due as at the year ended and corroborated explanations from the management with supporting evidence, such as understanding on-going business relationship with customers based on the trade records, checked historical and subsequent settlement records of and other correspondence with the customers;
- 諮詢管理層有關於年結日已逾期之各個重大應收貨款之情況並以支持憑證(如根據貿易紀錄了解與客戶之持續業務關係、檢查客戶之過往及其後償付紀錄以及與客戶之其他通訊)核實管理層之解釋；

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獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

Expected credit loss assessment of trade receivables (Continued)

(Please refer to Notes 5, 6(b) and 21(a) to the consolidated financial statements) (Continued)

Key audit matter 關鍵審計事項

We have identified the management's assessment of the recoverability of the trade receivables and estimation of expected credit loss as a key audit matter because the amounts involved were significant and the assessment required significant management judgement and involved high level of estimation uncertainty.

我們已將管理層就應收貨款可收回性進行之評估及預期信貸虧損之估計確定為關鍵審計事項，原因為所涉金額屬重大，且評估需要管理層作出重大判斷並涉及高度不確定性估計。

關鍵審計事項(續)

應收貨款之預期信貸虧損評估(續)

(請參閱綜合財務報表附註5、6(b)及21(a))(續)

How the matter was addressed in our audit 我們的審計如何處理有關事項

Our key procedures to address the matter included: (Continued)
我們處理有關事項之關鍵程序包括：(續)

- reviewed credit related information of a sample of debtors which were compiled by the management of the Company as part of their assessment on the recoverability of the trade receivables;
- 抽樣檢討 貴公司管理層編製之債務人信貸相關資料，作為彼等評估應收貨款可收回性之一部分；
- assessed the appropriateness of the expected credit loss provision methodology including the identification of credit impaired trade receivables, the reasonableness of the grouping of trade receivables into different categories in the provision matrix and the basis of estimated loss rates adopted in each category; and
- 評估預期信貸虧損撥備方法的合適性，包括識別信貸減值應收貨款、於撥備矩陣內將應收貨款分類為不同類別之合理性及各類別採納之估計虧損率之基準；及
- examined the key data inputs, on a sample basis, to assess the accuracy and completeness, and challenged the assumptions, including both historical and forward-looking information, used to determine the expected credit loss.
- 抽樣檢查主要輸入數據以評估其準確性和完整性，並質詢用於釐定預期信貸虧損的假設(包括歷史及前瞻性資料)。

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KEY AUDIT MATTERS (CONTINUED)

Provision for inventories

(Please refer to Notes 5 and 20 to the consolidated financial statements)

關鍵審計事項(續)

存貨撥備

(請參閱綜合財務報表附註5及20)

Key audit matter

關鍵審計事項

As at 31 March 2021, the Group's inventories amounted to approximately HK\$24,827,000 and the provision for impairment losses on inventories of approximately HK\$9,995,000 was recognised by the Group in the consolidated profit or loss for the year.

於2021年3月31日，貴集團之存貨約為24,827,000港元，且存貨減值虧損撥備約9,995,000港元由貴集團於本年度綜合損益中確認。

The management of the Company assessed the provision for obsolete or slow-moving inventories taking into consideration of inventory ageing, condition of inventories, historical and current sales information, as well as different market factors impacting the selling price of these inventories. In addition, the management of the Company considered the changes in prevailing market condition, expected market trends and customer demands.

貴公司管理層評估陳舊或滯銷存貨撥備，並經考慮存貨賬齡、存貨狀況、過往及當前銷售資料，以及影響該等存貨售價之不同市場因素。此外，貴公司管理層已考慮現行市況、預期市場趨勢及客戶需求之變動。

We have identified the management's impairment assessment of the provision for obsolete or slow moving inventories as a key audit matter because the amounts of inventories were significant and the assessment required significant management judgement and involved high level of estimation uncertainty.

我們已將管理層對陳舊或滯銷存貨撥備進行之減值評估確定為關鍵審計事項，原因為存貨金額屬重大，且有關評估需要管理層作出重大判斷並涉及高度估計不確定性。

How the matter was addressed in our audit

我們的審計如何處理有關事項

Our key procedures to address the matter included:

我們處理有關事項之關鍵程序包括：

- obtained understanding of, and evaluated, the Group's provision policy on inventories;
- 了解及評估貴集團之存貨撥備政策；
- reviewed and assessed the management's process of the identification of obsolete or out-dated inventories and estimation of the net realisable value of these inventories;
- 檢討及評估管理層識別陳舊或過期存貨之流程及對該等存貨可變現淨值之估計；
- tested the purchase cost, selling price and margins of aged and obsolete inventories, on sample basis, to the supporting documents; and
- 就證明文件抽樣檢測過期及陳舊存貨之採購成本、售價及利潤；及
- reviewed and evaluated net realisable value of inventories, on sample basis, with reference to subsequent sales information, the external price data and estimated costs to be incurred to make the sale and performed testing, on a sample basis, by tracing to the supporting documents.
- 抽樣檢討及評估存貨之可變現淨值(經參照其後銷售資料、外部價格數據及進行銷售所產生的估計成本)並透過追溯證明文件執行抽樣檢測。

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獨立核數師報告

KEY AUDIT MATTERS (CONTINUED)

Expected credit loss assessment of other receivables

(Please refer to Notes 5 and 21 (b)(i) to the consolidated financial statements)

Key audit matter

關鍵審計事項

As at 31 March 2021, the Group's gross other receivables amounted to approximately HK\$33,973,000 and its related allowance for expected credit loss amounted to approximately HK\$289,000.

於2021年3月31日，貴集團之其他應收賬款總額約為33,973,000港元，而相關預期信貸虧損撥備約為289,000港元。

The management of the Company performed periodic assessment on the recoverability of the other receivables and the sufficiency of the allowance for expected credit loss. The management of the Company estimated the amount of expected credit loss based on the future conditions and debtors' creditworthiness (e.g. the likelihood of default by debtors). The management of the Company believes that they have considered reasonable and supportable information that is relevant and available without undue cost and effort for this purpose. Such assessment has taken the quantitative and qualitative historical information and also, the forward-looking analysis.

貴公司管理層定期對其他應收賬款的可收回性及預期信貸虧損撥備的充足性進行評估。貴公司管理層根據未來條件及債務人的信譽（如債務人違約的可能性）估計預期信貸虧損金額。貴公司管理層相信，彼等已考慮就此相關且無需付出過多成本和努力便可取得的合理及有根據資料。有關評估已計及定量和定性歷史資料以及前瞻性分析。

關鍵審計事項(續)

其他應收賬款之預期信貸虧損評估

(請參閱綜合財務報表附註5及21(b)(i))

How the matter was addressed in our audit

我們的審計如何處理有關事項

Our key procedures to address the matter included:

我們處理有關事項之關鍵程序包括：

- examined the relevant investment contracts for the key terms and the relevant contractual rights and obligations of the holders of these receivables and assessed the underlying business substance;
- 就應收賬款之主要條款及該等應收賬款持有人之相關合約權益及責任對相關投資合同進行檢查，並評估相關業務內容；
- obtained an understanding of the valuation methodologies and the processes performed by the management and the independent qualified valuer and the management's review process of the work of the independent qualified valuer;
- 了解估值方法及管理層及獨立合資格估值師進行之程序，以及管理層審閱獨立合資格估值師工作之程序；
- obtained the valuation reports and assessed the competence and independence of the qualified valuer, and their experience in conducting valuation of similar financial instruments;
- 獲得估值報告及評估合資格估值師之能力及獨立性；及其進行類似金融工具之估值之經驗；
- evaluated the appropriateness of the methodologies and valuation techniques used by the management for financial instruments and assessed the reasonableness and relevance of key assumptions based on industry knowledge and the prevailing economic indicators; and
- 評估管理層就金融工具所用之方法及估值技術之恰當性，並根據行業認識、現行經濟指標評估主要假設之合理性及相關性；及

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KEY AUDIT MATTERS (CONTINUED)

關鍵審計事項(續)

Expected credit loss assessment of other receivables (Continued)

其他應收賬款之預期信貸虧損評估(續)

(Please refer to Notes 5 and 21 (b)(i) to the consolidated financial statements) (Continued)

(請參閱綜合財務報表附註5及21(b)(i))(續)

Key audit matter 關鍵審計事項

How the matter was addressed in our audit 我們的審計如何處理有關事項

We have identified the management's assessment of the recoverability of the other receivables and estimation of expected credit loss as a key audit matter because the amounts involved were significant and the assessment required significant management judgement and estimation uncertainty. 我們已將管理層對其他應收賬款可收回性的評估及對預期信貸虧損的估計確定為關鍵審計事項，原因為所涉金額屬重大，且有關評估需要管理層作出重大判斷並涉及估計不確定性。

- evaluated the appropriateness of the key inputs by checking to the external data or by evaluating the rationale of the management's judgement on the key inputs by considering the publicly available information and other available information from related external parties to evaluate the magnitude of their impact on the valuation, where appropriate.
- 透過與外界數據檢查，或透過考慮公開可得資料及來自相關外界人士之其他可得資料而評估管理層對主要輸入數據之判斷之理據，評估其對估值之影響程度(如適用)，以評估主要輸入數據之恰當性。

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獨立核數師報告

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors of the Company are responsible for the other information. The other information comprises all the information included in the annual report for the year ended 31 March 2021 of the Group other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND AUDIT COMMITTEE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The audit committee of the Company assists the directors of the Company in discharging their responsibilities for overseeing the Group's financial reporting process.

綜合財務報表及相關核數師報告以外之資料

貴公司董事須對其他資料負責。其他資料包括 貴集團截至2021年3月31日止年度之年報所載全部資料，但不包括綜合財務報表及我們就此發出之核數師報告。

我們對綜合財務報表之意見並不涵蓋其他資料，我們亦不對該等其他資料發表任何形式之鑒證結論。

結合我們對綜合財務報表之審計，我們的責任是閱讀其他資料，在此過程中，考慮其他資料是否與綜合財務報表或我們在審計過程中所了解之情況存在重大抵觸或似乎存在重大錯誤陳述之情況。基於我們已執行之工作，如果我們認為其他資料存在重大錯誤陳述，我們需報告該事實。就此而言，我們並無任何報告。

董事及審核委員會就綜合財務報表須承擔之責任

貴公司董事負責根據香港會計師公會頒佈之香港財務報告準則及香港公司條例之披露要求擬備真實而中肯之綜合財務報表，並對其認為使綜合財務報表之擬備不存在由於欺詐或錯誤而導致之重大錯誤陳述所需之內部控制負責。

在擬備綜合財務報表時，貴公司董事負責評估 貴集團持續經營之能力，並在適用情況下披露與持續經營有關之事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際之替代方案則另作別論。

貴公司審核委員會協助 貴公司董事履行監督 貴集團財務報告過程之責任。

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獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors of the Company.

核數師就審計綜合財務報表須承擔之責任

我們之目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致之重大錯誤陳述取得合理保證，並出具載有我們根據委聘工作之協定條款僅向全體股東發表意見之核數師報告，除此以外本報告不可用作其他用途。我們概不就本報告內容對任何其他人士負責或承擔責任。合理保證為高水平保證，但不能保證按照香港審計準則進行之審計在某一重大錯誤陳述存在時總能發現。錯誤陳述可由欺詐或錯誤引起，倘合理預期其單獨或整體可能影響綜合財務報表使用者倚賴該等綜合財務報表所作出之經濟決定，則有關錯誤陳述可被視作重大。

在根據香港審計準則進行審計之過程中，我們運用專業判斷及保持專業懷疑態度。我們亦：

- 識別及評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述之風險，設計及執行審計程序以應對該等風險，以及獲取充足及適當之審計憑證，作為我們意見之基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述或超越內部控制，故未能發現因欺詐而導致重大錯誤陳述之風險高於未能發現因錯誤而導致重大錯誤陳述之風險。
- 了解與審計相關之內部控制，以設計在有關情況下屬適當之審計程序，但目的並非對貴集團內部控制之有效性發表意見。
- 評價貴公司董事所採用會計政策之恰當性以及作出會計估計及有關披露之合理性。

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獨立核數師報告

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the audit committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the audit committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

核數師就審計綜合財務報表須承擔之責任(續)

- 對董事採用持續經營會計基礎之恰當性作出結論，以及根據所取得之審計憑證確定是否存在與事項或情況有關之重大不確定性，從而可能導致對貴集團持續經營能力產生重大疑慮。倘我們認為存在重大不確定性，則須在核數師報告中提請使用者注意綜合財務報表中之相關披露或(如有關披露不足)發出非無保留意見。我們之結論基於截至核數師報告日期止所取得之審計憑證。然而，未來事項或情況可能導致貴集團無法持續經營。
- 評價綜合財務報表之整體列報方式、結構及內容，包括披露，以及綜合財務報表是否中肯反映相關交易及事項。
- 就貴集團內實體或業務活動之財務資料獲取充足、適當之審計憑證，以對綜合財務報表發表意見。我們負責貴集團審計方向、監督及執行。我們為審計意見承擔全部責任。

我們與審核委員會溝通(其中包括)計劃之審計範圍及時間安排以及重大審計發現，包括我們在審計中識別出內部控制之任何重大缺陷。

我們亦向審核委員會提交聲明，說明我們已符合有關獨立性之相關專業道德要求，並就可能合理地被認為會影響我們獨立性之所有關係及其他事項，以及(倘適用)為消除威脅而採取之行動或採用之防範措施與審核委員會溝通。

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AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

From the matters communicated with the audit committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

核數師就審計綜合財務報表須承擔之責任(續)

從與審核委員會溝通之事項中，我們確定對審計本期綜合財務報表最為重要並因而構成關鍵審計事項之事項。我們會在核數師報告中對該等事項作出說明，除非法律或法規不允許公開披露該等事項，或在極端罕見之情況下，由於合理預期我們於報告中作出披露會造成之不利後果將超過公開披露所產生之公眾利益，我們會決定不在報告中披露該事項。

Moore Stephens CPA Limited

Certified Public Accountants

Leung Yu Ngong

Practising Certificate Number: P06734

Hong Kong, 30 June 2021

大華馬施雲會計師事務所有限公司

執業會計師

梁宇昂

執業證書編號：P06734

香港，2021年6月30日

Consolidated Income Statement

綜合收益表

For the year ended 31 March 2021 截至2021年3月31日止年度

		Notes 附註	2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Revenue	收入	7	43,324	111,978
Cost of sales	銷售成本		(51,947)	(83,429)
Gross (loss)/profit	毛(損)/利		(8,623)	28,549
Other gains/(losses), net	其他收益/(虧損), 淨額	9	4,305	(19,508)
Fair value loss on convertible loan notes	可換股貸款票據之 公平值虧損	19	(4,168)	(1,365)
Fair value loss on unlisted property fund	非上市物業基金之 公平值虧損	26	(4,710)	(33,590)
Share of loss on investments in associates	分佔於聯營公司之 投資之虧損	18	–	(28,614)
Impairment losses on investments in associates	於聯營公司之投資之 減值虧損	18	–	(147,391)
Provision for allowance for expected credit losses ("ECL") on trade receivables, net	計提應收貨款之預期信貸 虧損(「預期信貸虧損」) 撥備, 淨額	21(a)	(12,905)	(309)
Provision for allowance for ECL on other receivables	計提其他應收賬款之 預期信貸虧損撥備	21(b)	(289)	–
Selling expenses	銷售開支		(582)	(4,225)
Administrative expenses	行政開支		(20,667)	(65,771)
Operating loss	營運虧損		(47,639)	(272,224)
Finance income	財務收益	29	7	371
Finance costs	財務成本	29	(4,445)	(8,549)
Finance costs, net	財務成本, 淨額		(4,438)	(8,178)
Loss before income tax	除所得稅前虧損	10	(52,077)	(280,402)
Income tax credit/(expense)	所得稅抵免/(開支)	12	292	(1,420)
Loss for the year attributable to equity holders of the Company	本公司股東應佔年度虧損		(51,785)	(281,822)
Loss per share	每股虧損			(Restated) (經重列)
Basic and diluted	基本及攤薄	13	HK\$(0.23) 港元	HK\$(1.55) 港元

Consolidated Statement of Comprehensive Income

綜合全面收益表

For the year ended 31 March 2021 截至2021年3月31日止年度

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Loss for the year	本年度虧損	(51,785)	(281,822)
Other comprehensive (loss)/income: <i>Item that may be reclassified to profit or loss</i>	其他全面(虧損)/收益： 可能重新分類至損益之項目		
— Exchange difference on translation of financial statements of foreign operations	— 換算境外業務財務報表之 匯兌差額	(1,140)	175
Other comprehensive (loss)/income for the year, net of tax	本年度其他全面(虧損)/收益， 除稅淨額	(1,140)	175
Total comprehensive loss for the year attributable to equity holders of the Company	本年度本公司股東應佔 全面虧損總額	(52,925)	(281,647)

Consolidated Statement of Financial Position

綜合財務狀況表

As at 31 March 2021 於2021年3月31日

		Notes 附註	2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
ASSETS AND LIABILITIES	資產及負債			
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	15	533	1,874
Right-of-use assets	使用權資產	16	1,216	8,626
Investments in associates	於聯營公司的投資	18	–	–
Financial asset at fair value through other comprehensive income	按公平值計入其他全面 收益的金融資產	30	–	–
Unlisted property fund	非上市物業基金	26	–	4,710
Prepayments	預付款項	21	–	1,491
			1,749	16,701
Current assets	流動資產			
Inventories	存貨	20	24,827	34,102
Trade and other receivables, deposits and prepayments	應收貨款及其他應收賬款、 按金及預付款項	21	40,765	41,371
Convertible loan notes	可換股貸款票據	19	–	31,992
Cash and cash equivalents	現金及等同現金	22	24,424	34,491
			90,016	141,956
Current liabilities	流動負債			
Trade and other payables, contract liabilities and accruals	應付貨款及其他應付賬款、 合約負債及應計費用	23	13,922	32,547
Lease liabilities	租賃負債	24	1,271	2,856
Other borrowings	其他借款	25	30,000	30,734
Amounts due to director/former director	應付董事／前董事款項	27	–	848
Amount due to immediate holding company	應付直接控股公司款項	27	339	339
			45,532	67,324
Net current assets	流動資產淨值		44,484	74,632
Total assets less current liabilities	總資產減流動負債		46,233	91,333

Consolidated Statement of Financial Position

綜合財務狀況表

As at 31 March 2021 於2021年3月31日

		Notes 附註	2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Non-current liabilities	非流動負債			
Lease liabilities	租賃負債	24	288	5,909
Deferred tax liabilities	遞延稅項負債	17	–	292
			288	6,201
Net assets	資產淨值		45,945	85,132
EQUITY	權益			
Equity attributable to equity holders of the Company	本公司股東應佔權益			
Share capital	股本	28	5,328	3,700
Reserves	儲備		40,617	81,432
Total equity	總權益		45,945	85,132

These consolidated financial statements on pages 66 to 199 were approved and authorised for issue by the Board of Directors on 30 June 2021 and were signed on its behalf by:

第66至199頁所載之該等綜合財務報表已於2021年6月30日獲董事會批准及授權刊發，並由下列董事代表簽署：

Cheng Chi Kin**鄭子堅***Chairman and Executive Director*

主席及執行董事

Cheung Sze Ming**張詩敏***Executive Director*

執行董事

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 March 2021 截至2021年3月31日止年度

		Attributable to equity holders of the Company 本公司股東應佔					Total 總計
		Share capital 股本 (Note 28) (附註28) HK\$'000 千港元	Share premium 股份溢價 (Note a) (附註a) HK\$'000 千港元	Translation reserve 匯兌儲備 (Note b) (附註b) HK\$'000 千港元	Share option reserve 購股權儲備 (Note c) (附註c) HK\$'000 千港元	Accumulated losses 累計虧損 (Note d) (附註d) HK\$'000 千港元	
Balances at 1 April 2019	於2019年4月1日 之結餘	3,394	410,810	(1,739)	8,552	(223,039)	197,978
Loss for the year	本年度虧損	–	–	–	–	(281,822)	(281,822)
Other comprehensive income:	其他全面收益：						
Exchange difference on translation of financial statements of foreign operations	換算境外業務財務 報表之匯兌差額	–	–	175	–	–	175
Total comprehensive loss for the year	本年度全面虧損總額	–	–	175	–	(281,822)	(281,647)
Issue of consideration shares upon acquisition of associates (Note 18)	於收購聯營公司時發行 代價股份(附註18)	306	165,699	–	–	–	166,005
Equity-settled share-based payments (Note 31)	股權結算以股份為基礎 付款(附註31)	–	–	–	2,796	–	2,796
Balances at 31 March 2020	於2020年3月31日 之結餘	3,700	576,509	(1,564)	11,348	(504,861)	85,132
Balances at 1 April 2020	於2020年4月1日 之結餘	3,700	576,509	(1,564)	11,348	(504,861)	85,132
Loss for the year	本年度虧損	–	–	–	–	(51,785)	(51,785)
Other comprehensive loss:	其他全面虧損：						
Exchange difference on translation of financial statements of foreign operations	換算境外業務財務 報表之匯兌差額	–	–	(1,140)	–	–	(1,140)
Total comprehensive loss for the year	本年度全面虧損總額	–	–	(1,140)	–	(51,785)	(52,925)
Equity-settled share-based payments (Note 31)	股權結算以股份為基礎 付款(附註31)	–	–	–	30	–	30
Lapse of share options (Note 31)	購股權失效 (附註31)	–	–	–	(1,917)	1,917	–
Placing of new shares (Note 28(b))	新股份配售 (附註28(b))	1,628	12,080	–	–	–	13,708
Balances at 31 March 2021	於2021年3月31日 之結餘	5,328	588,589	(2,704)	9,461	(554,729)	45,945

Consolidated Statement of Changes in Equity

綜合權益變動表

For the year ended 31 March 2021 截至2021年3月31日止年度

Notes:

附註：

- | | |
|---|---|
| <p>(a) Share premium account of the Company represents the excess of the proceeds received over the nominal value of the Company's shares issued.</p> | <p>(a) 本公司股份溢價賬指已收所得款項超過本公司已發行股份之面值之部分。</p> |
| <p>(b) Translation reserve comprises all foreign exchange differences arising from the translation of the financial statements of certain subsidiaries whose functional currencies are different from that of presentation currency.</p> | <p>(b) 匯兌儲備包括產生自換算若干附屬公司(其功能貨幣與呈列貨幣不同)之財務報表之所有外匯差額。</p> |
| <p>(c) Share option reserve represents the portion of grant date fair value of the actual or estimated number of unexercised share options of the Company.</p> | <p>(c) 購股權儲備指本公司未行使購股權之實際或估計數目之授出日期公平值之部分。</p> |
| <p>(d) The People's Republic of China (the "PRC") laws and regulations require companies registered in the PRC to provide for certain statutory reserves, which are to be appropriated from the net profit (after offsetting accumulated losses from prior years) as reported in their respective statutory financial statements, before profit distributions to equity holders. All statutory reserves are created for specific purposes. PRC company is required to appropriate 10% of statutory net profits to statutory surplus reserves, and before distribution of its post-tax profits of the current year. A company may discontinue the contribution when the aggregate sum of the statutory surplus reserve is more than 50% of its registered capital. The statutory surplus reserves shall only be used to make up losses of the companies, to expand the companies' production operations, or to increase the capital of the companies. In addition, a company may make further discretionary contribution to the surplus reserve using its post-tax profits in accordance with resolutions of the board of directors. As at 31 March 2021 and 2020, no statutory surplus reserves is provided as the PRC subsidiaries continued to make losses in their operations.</p> | <p>(d) 中華人民共和國(「中國」)法律法規要求在中國註冊之公司撥付若干法定公積金。此一金額是由法定財務報表中載明之淨溢利(扣除往年累計虧損後)中分配溢利予股東之前撥備。所有法定公積金均有特定目的。中國公司被要求分配本年度之稅後溢利前撥備法定淨溢利之10%作為法定盈餘公積金。當法定盈餘公積金累計多於註冊資本50%時，公司可以停止撥備。法定盈餘公積金只能用於彌補公司虧損、擴大公司生產業務或增加公司資本。另外，公司可以根據其董事會之決議案使用稅後溢利向盈餘公積金進一步酌情供款。於2021年及2020年3月31日，並無計提法定盈餘公積金撥備，因為中國附屬公司之營運持續虧損。</p> |

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 March 2021 截至2021年3月31日止年度

	Notes 附註	2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元
Cash flows from operating activities	經營業務產生之現金流量		
Loss before income tax	除所得稅前虧損	(52,077)	(280,402)
Adjustments for:	就下列各項作出之調整：		
Finance income	財務收益	(7)	(371)
Finance costs	財務成本	4,445	8,549
Depreciation of property, plant and equipment	物業、廠房及設備折舊	528	2,376
Depreciation of right-of-use assets	使用權資產折舊	1,651	1,361
Fair value loss on unlisted property fund	非上市物業基金之公平值虧損	4,710	33,590
Fair value loss on convertible loan notes	可換股貸款票據之公平值虧損	4,168	1,365
(Gain)/loss on disposals of property, plant and equipment	出售物業、廠房及設備之(收益)/虧損	(156)	17,678
(Gain)/loss on early termination of lease premises	提早終止租賃物業之(收益)/虧損	(33)	233
Share of loss on investments in associates	分佔於聯營公司之投資之虧損	–	28,614
Impairment loss on investments in associates	於聯營公司之投資之減值虧損	–	147,391
Provision for allowance for ECL on trade receivables, net	計提應收貨款之預期信貸虧損撥備，淨額	12,905	309
Provision for allowance for ECL on other receivables	計提其他應收賬款之預期信貸虧損撥備	289	–
Provision for/(reversal of) impairment loss on inventories, net	計提/(撥回)存貨減值虧損撥備，淨額	9,995	(33,363)
Impairment loss on property, plant and equipment and right-of-use assets	物業、廠房及設備及使用權資產之減值虧損	378	–
Equity-settled share-based payments	股權結算以股份為基礎付款	30	2,796
Written off of property, plant and equipment	撇銷物業、廠房及設備	888	477
Written off of prepayments	撇銷預付款項	1,491	1,026
Operating cash flows before working capital changes	營運資金變動前之經營現金流量	(10,795)	(68,371)
Changes in working capital:	營運資金變動：		
Inventories	存貨	(1,247)	59,131
Trade and other receivables, deposits and prepayments	應收貨款及其他應收賬款、按金及預付款項	14,910	5,953
Trade and other payables, contract liabilities and accruals	應付貨款及其他應付賬款、合約負債及應計費用	(19,050)	5,619
Net cash (used in)/generated from operating activities	經營業務(使用)/產生之現金淨額	(16,182)	2,332

Consolidated Statement of Cash Flows

綜合現金流量表

For the year ended 31 March 2021 截至2021年3月31日止年度

	Notes 附註	2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元
Cash flows from investing activities	投資活動產生之現金流量		
Purchase of property, plant and equipment	購買物業、廠房及設備 15	(25)	(3,620)
Proceeds from disposals of property, plant and equipment	出售物業、廠房及設備之所得款項 34(a)	156	53,007
Acquisition of associates	收購聯營公司 18	–	(6,000)
Interests received	已收利息 29	7	371
Purchase of convertible loan notes	購買可換股貸款票據 19	–	(811)
Purchase of unlisted property fund	購買非上市物業基金 26	–	(3,800)
Net cash generated from investing activities	投資活動產生之現金淨額	138	39,147
Cash flows from financing activities	融資活動產生之現金流量		
Placing of new shares	配售新股份	14,398	–
Share issue expenses from placing	來自配售之股份發行開支	(690)	–
Interest paid to other borrowings	其他借貸之已付利息 34(b)	(4,193)	(7,330)
Interest paid to lease liabilities	租賃負債之已付利息 34(b)	(204)	(158)
Payment for principal portion of lease liabilities	租賃負債本金部分之付款 34(b)	(1,246)	(1,455)
Proceeds from borrowings	借貸所得款項 34(b)	28,000	27,650
Repayments of borrowings	償還借貸 34(b)	(28,734)	(49,416)
(Repayment to)/advance from director/former director	(還款予)/墊款自董事/前董事 34(b)	(559)	848
Repayments to immediate holding company	還款予直接控股公司	–	(5,361)
Net cash generated from/(used in) financing activities	融資活動產生/(使用)之現金淨額	6,772	(35,222)
Net (decrease)/increase in cash and cash equivalents	現金及等同現金(減少)/增加淨額	(9,272)	6,257
Cash and cash equivalents at beginning of the year	年初之現金及等同現金	34,491	28,443
Effect of foreign exchange rate changes	外匯匯率變動之影響	(795)	(209)
Cash and cash equivalents at end of the year, represented by bank balances and cash	年終之現金及等同現金(由銀行結餘及現金表示)	24,424	34,491

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

1. GENERAL INFORMATION

Affluent Partners Holdings Limited (the “**Company**”, collectively with its subsidiaries, the “**Group**”) was incorporated in the Cayman Islands on 13 May 2014 as an exempted company with limited liability under the Companies Law, Cap 22 (Laws 3 of 1961, as consolidated and revised) of the Cayman Islands. The address of its registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. The Company’s principal place of business is located at Office A, 6/F, Valiant Commercial Building, 22–24 Prat Avenue, Tsim Sha Tsui, Kowloon, Hong Kong.

The Company is an investment holding company. The Group is principally engaged in (i) the purchasing, processing, designing, production and wholesale distribution of pearls and jewellery products and (ii) the operation of strategic investment and financial services segment, with the objective to include investments in real estate agency business and real estate investment funds and other potential investment opportunities.

As at 31 March 2021 and 2020, in the opinion of the directors of the Company, the ultimate holding company and the ultimate controlling parties of the Company were Pacific Wish Limited, a company incorporated in Hong Kong with limited liability, and Mr. Chan Vincent Wing Sing and Ms. Hui Ka Man Emily, respectively.

The Company was listed on the Main Board of The Stock Exchange of Hong Kong Limited (the “**Stock Exchange**”) on 17 October 2014.

2. BASIS OF PREPARATION AND PRESENTATION

The consolidated financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards (“**HKFRSs**”), which collective term includes applicable individual HKFRSs, Hong Kong Accounting Standards (“**HKASs**”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (the “**HKICPA**”). The consolidated financial statements also comply with the applicable disclosure requirements of the Hong Kong Companies Ordinance and the Rules Governing the Listing of Securities on The Stock Exchange (“**Listing Rules**”).

The consolidated financial statements have been prepared on historical cost basis except for certain financial instruments which are measured at fair values at the end of the reporting period.

1. 一般資料

錢唐控股有限公司(「**本公司**」，連同其附屬公司統稱「**本集團**」)於2014年5月13日根據開曼群島公司法第22章(1961年第3號法例，經綜合及修訂)在開曼群島註冊成立為獲豁免有限責任公司。其註冊辦事處地址為Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands。本公司之主要營業地點位於香港九龍尖沙咀寶勒巷22至24號雲龍商業大廈6樓A室。

本公司為一間投資控股公司。本集團主要從事(i)珍珠及珠寶產品之採購、加工、設計、生產及批發分銷，以及(ii)策略投資及財務服務分部之營運，其目標包括投資於房地產代理業務及房地產投資基金，以及其他潛在投資機會。

於2021年及2020年3月31日，本公司董事認為，本公司之最終控股公司及最終控股方分別為百事威有限公司(一間於香港註冊成立之有限公司)及陳永勝先生及許嘉敏女士。

本公司於2014年10月17日在香港聯合交易所有限公司(「**聯交所**」)主板上市。

2. 編製及呈列基準

綜合財務報表已按照香港財務報告準則(「**香港財務報告準則**」)(該統稱包括香港會計師公會(「**香港會計師公會**」)所頒佈之適用個別香港財務報告準則、香港會計準則(「**香港會計準則**」)及詮釋)編製。綜合財務報表亦符合香港公司條例及聯交所證券上市規則(「**上市規則**」)之適用披露規定。

於報告期末，除按公平值計量之若干金融工具外，綜合財務報表按歷史成本基準編製。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

2. BASIS OF PREPARATION AND PRESENTATION (CONTINUED)

The consolidated financial statements are presented in Hong Kong dollars ("HK\$"), which is also the functional currency of the Company. All values are rounded to the nearest thousand except when otherwise stated.

It should be noted that accounting estimates and assumptions have been used in preparation of the consolidated financial statements. Although these estimates are based on management's best knowledge and judgement of current events and actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are set out in Note 5 *Critical accounting estimates and judgements*.

3. ADOPTION OF AMENDED HKFRSs

Amended HKFRSs that are mandatorily effective for the current year

In the current year, the Group has adopted, for the first time, the following amended HKFRSs issued by the HKICPA, which are effective for the Group's consolidated financial statements for the accounting period beginning on 1 April 2020.

Amendments to HKFRS 9, HKAS 39 and HKFRS 7	Interest Rate Benchmark Reform
Amendments to HKFRS 3	Definition of a Business
Amendments to HKAS 1 and HKAS 8	Definition of Material
Conceptual Framework for Financial Reporting 2018	Revised Conceptual Framework for Financial Reporting

The adoption of the amended HKFRSs in the current year has had no material impact on the Group's consolidated financial performance and positions for the current and prior years and/or the disclosure set out in the consolidated financial statements.

2. 編製及呈列基準 (續)

綜合財務報表乃以港元(「港元」)呈列，其亦為本公司之功能貨幣。除另有指明者外，所有數值均調整至最接近千位數。

務請注意在編製綜合財務報表時已作出會計估計及假設。儘管該等估計乃根據管理層對目前事件及行動之最佳認識及判斷而作出，惟實際結果最終可能與該等估計存在差異。涉及較高程度判斷或較複雜的領域，或假設及估計對綜合財務報表具有重要意義的領域，載列於附註5 *重要會計估計及判斷*。

3. 採納經修訂香港財務報告準則

於本年度強制生效之經修訂香港財務報告準則

於本年度，本集團已首次採納以下香港會計師公會頒佈之經修訂香港財務報告準則(對本集團自2020年4月1日起開始之會計期間之綜合財務報表生效)。

香港財務報告準則第9號、 香港會計準則第39號及 香港財務報告準則 第7號的修訂本	利率基準改革
香港財務報告準則 第3號的修訂本	業務的定義
香港會計準則第1號及 香港會計準則 第8號的修訂本	重大性的定義
2018年財務報告概念框架	經修訂財務報告 概念框架

於本年度採納經修訂香港財務報告準則並未對本集團於本年度及過往年度之綜合財務表現及狀況及／或於綜合財務報表所載之披露產生任何重大影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

3. ADOPTION OF AMENDED HKFRSs (CONTINUED)

New and revised HKFRSs in issue but not yet effective

At the date of this report, the Group has not early adopted any of the following new and revised HKFRSs, that have been issued but are not yet effective, in these consolidated financial statements:

HKFRS 17	Insurance Contracts and the related Amendments ⁶
Amendment to AG 5	Accounting Guideline 5 Merger Accounting for Common Control Combinations (Revised) ⁵
Amendment to HKFRS 16	Covid-19-Related Rent Concessions ²
Amendment to HKFRS 16	Covid-19-Related Rent Concessions Beyond 30 June 2021 ⁴
Amendments to HKFRS 3	Reference to the Conceptual Framework ⁵
Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16	Interest Rate Benchmark Reform — Phase 2 ³
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current and related amendments to Hong Kong Interpretation 5 (2020) ⁶
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies ⁶
Amendments to HKAS 8	Definition of Accounting Estimates ⁶
Amendments to HKAS 12	Deferred Tax related to Assets and Liabilities arising from a Single Transaction ⁶
Amendments to HKAS 16	Property, Plant and Equipment — Proceeds before Intended Use ⁵
Amendments to HKAS 37	Onerous Contracts — Cost of Fulfilling a Contract ⁵
Amendments to HKFRSs	Annual Improvements to HKFRSs 2018–2020 ⁵

3. 採納經修訂香港財務報告準則 (續)

已頒佈但尚未生效之新訂及經修訂香港財務報告準則

於本報告日期，本集團並無於該等綜合財務報表內提早採納任何以下已頒佈但尚未生效的新訂及經修訂香港財務報告準則：

香港財務報告準則第17號	保險合約及相關修訂 ⁶
會計指引第5號(修訂本)	會計指引第5號共同控制合併之合併會計法(經修訂) ⁵
香港財務報告準則第16號(修訂本)	2019冠狀病毒病相關租金減免 ²
香港財務報告準則第16號(修訂本)	2021年6月30日後的2019冠狀病毒病相關租金減免 ⁴
香港財務報告準則第3號(修訂本)	概念框架參考 ⁵
香港財務報告準則第9號、香港會計準則第39號、香港財務報告準則第7號、香港財務報告準則第4號及香港財務報告準則第16號(修訂本)	利率基準改革 — 第二階段 ³
香港財務報告準則第10號及香港會計準則第28號(修訂本)	投資者與其聯營公司或合營企業之間的資產出售或注資 ¹
香港會計準則第1號(修訂本)	負債分類為流動或非流動及香港詮釋第5號之相關修訂(2020年) ⁶
香港會計準則第1號及香港財務報告準則常規說明第2號(修訂本)	會計政策披露 ⁶
香港會計準則第8號(修訂本)	會計估計界定 ⁶
香港會計準則第12號(修訂本)	單一交易所產生的資產及負債相關遞延稅項 ⁶
香港會計準則第16號(修訂本)	物業、廠房及設備 — 作擬定用途之前的所得款項 ⁵
香港會計準則第37號(修訂本)	虧蝕性合約 — 達成合約成本 ⁵
香港財務報告準則(修訂本)	香港財務報告準則2018年至2020年之年度改進 ⁵

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

3. ADOPTION OF AMENDED HKFRSs (CONTINUED)

New and revised HKFRSs in issue but not yet effective (Continued)

- ¹ Effective for annual periods beginning on or after a date to be determined
- ² Effective for annual periods beginning on or after 1 June 2020
- ³ Effective for annual periods beginning on or after 1 January 2021
- ⁴ Effective for annual periods beginning on or after 1 April 2021
- ⁵ Effective for annual periods beginning on or after 1 January 2022
- ⁶ Effective for annual periods beginning on or after 1 January 2023

The Group has already commenced an assessment of the related impact of adopting the above new and revised HKFRSs. So far, it has concluded that the above new and revised HKFRSs will be adopted at the respective effective dates and the adoption of them is unlikely to have a significant impact on these consolidated financial statements of the Group.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently adopted to all the years presented, unless otherwise stated.

(a) Subsidiaries

A subsidiary is an entity (including a structured entity) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

3. 採納經修訂香港財務報告準則 (續)

已頒佈但尚未生效之新訂及經修訂香港財務報告準則 (續)

- ¹ 於待定期或之後開始的年度期間生效
- ² 於2020年6月1日或之後開始的年度期間生效
- ³ 於2021年1月1日或之後開始的年度期間生效
- ⁴ 於2021年4月1日或之後開始的年度期間生效
- ⁵ 於2022年1月1日或之後開始的年度期間生效
- ⁶ 於2023年1月1日或之後開始的年度期間生效

本集團已開始評估採納上述新訂及經修訂香港財務報告準則的相關影響。迄今為止，其結論是上述新訂及經修訂香港財務報告準則將於各自的生效日期被採納，採納該等準則不大可能對本集團的綜合財務報表構成重大影響。

4. 重大會計政策概要

編製此等綜合財務報表所採納之主要會計政策載列如下。除另有指明者外，此等政策已於所有呈報年度一致採納。

(a) 附屬公司

附屬公司為本集團對其擁有控制權之實體(包括結構實體)。當本集團就參與實體所產生浮動回報而承受風險或享有權利，且有能力透過對其行使權力而影響有關回報時，則本集團已控制該實體。附屬公司自控制權轉移至本集團當日起綜合入賬，及自控制權終止當日起停止綜合入賬。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Subsidiaries (Continued)

(i) Consolidation

The Group applies the acquisition method to account for business combinations. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity interests issued by the Group. The consideration transferred includes the fair value of any assets or liabilities resulting from a contingent consideration arrangement. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date.

The Group recognises any non-controlling interest in the acquiree on an acquisition-by-acquisition basis. Non-controlling interests in the acquiree that are present ownership interests and entitle their holders to a proportionate share of the entity's net assets in the event of liquidation are measured at either fair value or the present ownership interests proportionate share in the recognised amounts of the acquiree's identifiable net assets. All other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by HKFRSs.

Acquisition-related costs are expensed as incurred.

If the business combination is achieved in stages, the acquirers date carrying value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date; any gains or losses arising from such re-measurement are recognised in the consolidated profit or loss.

4. 重大會計政策概要(續)

(a) 附屬公司(續)

(i) 綜合

本集團進行業務合併時採用收購會計法入賬。收購附屬公司之轉讓代價為轉讓資產、被收購方原擁有人產生之負債及本集團所發行股本權益之公平值。轉讓代價包括因或然代價安排而產生之任何資產或負債之公平值。於業務合併中所收購之可識別資產及所承擔之負債及或然負債初步按收購日期之公平值計量。

本集團按個別收購基準確認被收購方之任何非控股權益。被收購方之非控股權益為現時之擁有權權益，並賦予其持有人一旦清盤時按比例分佔實體之資產淨值，可按公平值或按現時擁有權權益應佔被收購方可識別資產淨值之確認金額比例而計量。非控股權益之所有其他組成部分乃按收購日期之公平值計量，除非香港財務報告準則規定必須以其他計量基準計算。

收購相關成本於產生時支銷。

倘業務合併分階段進行，則收購方先前所持有被收購方股權於收購日期之賬面值按當日之公平值重新計量，有關重新計量所產生之收益或虧損於綜合損益中確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Subsidiaries (Continued)

(i) Consolidation (Continued)

The excess of the consideration transferred, the amount of any non-controlling interest in the acquiree and the acquisition-date fair value of any previous equity interest in the acquiree over the fair value of the identifiable net assets acquired is recorded as goodwill. If the total of consideration transferred, non-controlling interest recognised and previously held interest measured is less than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the difference is recognised directly in the consolidated income statement.

Inter-company transactions, balances, income and expenses on transactions between group companies are eliminated. Profits and losses resulting from intercompany transactions that are recognised in assets are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

(ii) Separate financial statements

Investments in subsidiaries are accounted for at cost less impairment. Cost includes directly attributable costs of investment. The results of subsidiaries are accounted for by the Company on the basis of dividend received and receivable.

Impairment testing of the investments in subsidiaries is required upon receiving dividends from these investments if the dividend exceeds the total comprehensive income of the subsidiary in the period the dividend is declared or if the carrying amount of the investment in the separate financial statements exceeds the carrying amount in the consolidated financial statements of the investees net assets including goodwill.

4. 重大會計政策概要(續)

(a) 附屬公司(續)

(i) 綜合(續)

轉讓代價、被收購方任何非控股權益數額及收購中任何先前股本權益於收購日期之公平值超出已收購可識別資產淨值之公平值之數額列賬為商譽。倘轉讓代價、已確認非控股權益及先前所持有權益總額低於收購附屬公司資產淨值之公平值，則該差額直接於綜合收益表中確認。

集團內公司間交易、結餘及收支予以對銷。於資產確認之來自集團內公司間之利潤和損失亦予以對銷。附屬公司之會計政策已按需要作出改變，以確保與本集團採納之政策貫徹一致。

(ii) 獨立財務報表

於附屬公司之投資按成本扣除減值列賬。成本包括投資之直接歸屬成本。附屬公司之業績由本公司按已收及應收股息入賬。

倘所收股息超過宣派股息期內附屬公司之全面收益總額，或倘獨立財務報表之投資賬面值超過綜合財務報表中投資資產淨值(包括商譽)之賬面值，則必須就於附屬公司之投資作減值測試。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(a) Subsidiaries (Continued)

(iii) Disposal of subsidiaries

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

(b) Associates

An associate is an entity over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Investments in associates are accounted for using the equity method of accounting. Under the equity method, the investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investors share of the profit or loss of the investee after the date of acquisition. The Group's investments in associated entities includes goodwill identified on acquisition. Upon the acquisition of the ownership interest in an associate, any difference between the cost of the associate and the Group's share of the net fair value of the associates identifiable assets and liabilities is accounted for as goodwill.

If the ownership interest in an associate is reduced but significant influence is retained, only a proportionate share of the amounts previously recognised in other comprehensive income is reclassified to profit or loss where appropriate.

4. 重大會計政策概要(續)

(a) 附屬公司(續)

(iii) 出售附屬公司

本集團失去控制權時，於實體之任何保留權益按失去控制權當日之公平值重新計量，有關賬面值變動在損益確認。就其後入賬列作聯營公司、合營企業或金融資產之保留權益，公平值為初步賬面值。此外，先前於其他全面收益確認與該實體有關之任何金額按猶如本集團已直接出售有關資產或負債之方式入賬。此可能意味先前在其他全面收益確認之金額重新分類至損益。

(b) 聯營公司

聯營公司是指本集團對其有重大影響力但並無控制權之實體，一般為擁有20%至50%之表決權之股權。於聯營公司之投資按權益會計法入賬。根據權益法，該投資初步以成本確認，賬面值之增加或減少以確認投資者於收購日期後分佔被投資公司之損益。本集團於聯營實體之投資包括收購時已識別之商譽。於收購聯營公司之擁有權權益後，該聯營公司之成本及本集團分佔該聯營公司之可識別資產及負債之公平淨值間之任何差額將以商譽入賬。

倘於聯營公司之擁有權權益減少但重大影響力獲保留，則僅按比例將先前於其他全面收益內確認之金額部分重新分類至損益(如適用)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(b) Associates (Continued)

The Group's share of post-acquisition profit or loss is recognised in the consolidated income statement, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income with a corresponding adjustment to the carrying amount of the investment. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount adjacent to share of profit of investments accounted for using equity method in the consolidated income statement.

Profits and losses resulting from upstream and downstream transactions between the Group and its associate are recognised in the Group's financial statements only to the extent of unrelated investors interests in the associates. Unrealised losses are eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been changed where necessary to ensure consistency with the policies adopted by the Group.

Gains or losses on dilution of equity interest in associates of interests are recognised in the consolidated income statement.

4. 重大會計政策概要(續)

(b) 聯營公司(續)

本集團應佔收購後之溢利或虧損於綜合收益表內確認，而應佔收購後其他全面收益之變動則於其他全面收益內確認，並對投資之賬面值作出相應調整。如本集團應佔一間聯營公司之虧損等於或超過其在該聯營公司之權益，包括任何其他無抵押應收賬款，本集團則不會確認進一步虧損，除非本集團對聯營公司已產生法律或推定責任或已代表聯營公司作出付款。

本集團於各報告日期釐定是否有任何聯營公司投資減值之客觀憑證。倘有該等客觀憑證，本集團計算減值數額為聯營公司可收回款項及其賬面值之差額，並於綜合收益表中確認為使用權益法入賬之應佔投資溢利旁之款項。

本集團與其聯營公司之間之上游和下游交易產生之溢利及虧損在本集團財務報表中確認，但僅限於無關連投資者在聯營公司中之權益。除非交易提供證據證明所轉讓之資產出現減值，否則會就未實現虧損作出對銷。聯營公司之會計政策已按需要作出改變，以確保與本集團採納之政策一致。

攤薄於聯營公司中股本權益所產生之收益或虧損於綜合收益表內確認。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(c) Foreign currency translation

(i) Functional and presentation currency

Items included in the consolidated financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The consolidated financial statements are presented in HK\$, which is the Company's functional and the Group's presentation currency.

(ii) Transactions and balances

Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions.

At the end of the year, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item.

4. 重大會計政策概要(續)

(c) 外幣匯兌

(i) 功能及呈報貨幣

本集團各實體包含於本綜合財務報表中之項目，均使用其所處之主要經濟環境之貨幣(功能貨幣)計量。本綜合財務報表以港元，即本公司之功能貨幣及本集團之呈報貨幣呈列。

(ii) 交易及結餘

由本集團實體入賬之外幣交易初步使用其各自之功能貨幣於交易日期之現行匯率入賬。

於年末，外幣計值之貨幣項目乃按於該日之現行匯率重新換算。結算貨幣項目及重新換算貨幣項目產生之匯兌差額於其產生期間於損益確認。

以外幣按歷史成本計算的非貨幣項目並未重新換算。以外幣按公平值計量之非貨幣項目使用計量公平值該日之匯率換算。換算按公平值計量之非貨幣項目產生之收益或虧損與確認該項目之公平值變動收益或虧損一致之方式處理。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要(續)

(c) Foreign currency translation (Continued)

(c) 外幣匯兌(續)

(iii) Group companies

(iii) 集團公司

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

其功能貨幣與呈報貨幣不同的所有本集團內實體(當中沒有惡性通貨膨脹經濟之貨幣)之業績和財務狀況按以下方法換算為呈報貨幣：

- (a) assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- (b) income and expenses for each income statement are translated at average exchange rates (unless this average is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and
- (c) all resulting exchange differences are recognised in other comprehensive income.

- (a) 每份列報之資產負債表內之資產和負債按該結算日之收市匯率換算；
- (b) 每份收益表內之收支按平均匯率換算(除非此平均匯率並不代表交易日期匯率之累計影響之合理約數；在此情況下，收支項目按交易日期之匯率換算)；及
- (c) 所有由此產生之匯兌差額，於其他全面收益中確認。

(d) Property, plant and equipment

(d) 物業、廠房及設備

Property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses.

物業、廠房及設備及樓宇乃按成本減累計折舊及累計減值虧損列賬。

The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Subsequent costs are included in the assets carrying amount or recognised as a separate asset, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the consolidated income statement during the year in which they are incurred.

物業、廠房及設備項目之成本包括其購買價及任何使有關資產達致其擬定用途狀況及地點之直接應佔成本。只有在該項目相關之未來經濟利益有可能流向本集團，且該項目成本能可靠地計量，後期成本方會計入資產賬面值或確認為一項獨立資產。所取代部分之賬面值則會取消確認。所有其他維修及保養均於產生年度於綜合收益表扣除。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(d) Property, plant and equipment (Continued)

Depreciation is provided to write off the cost less accumulated impairment losses over their estimated useful lives from the date on which they are available for use and after taking into account of their estimated residual values, using the straight-line method, at the following rates per annum:

Leasehold property	2%
Leasehold improvements	25% to 33%
Plant and machinery	20% to 25%
Furniture, fixtures and equipment	25%
Motor vehicles	20% to 25%

An assets carrying amount is written down immediately to its recoverable amount if the assets carrying amount is greater than its estimated recoverable amount. The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within other losses net in the consolidated income statement.

(e) Impairment of non-financial assets

Assets that are subject to amortisation or depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the assets carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an assets fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

4. 重大會計政策概要(續)

(d) 物業、廠房及設備(續)

折舊乃以其成本減累計減值虧損，計及其估計剩餘價值後，按其由可供使用日期起計之估計可使用年期以直線法撇銷，每年折舊率如下：

租賃物業	2%
租賃樓宇裝修	25%至33%
廠房及機器	20%至25%
傢俬、裝置及設備	25%
汽車	20%至25%

倘資產賬面值高於其估計可收回金額，則資產賬面值即時撇減至其可收回金額。資產之剩餘價值及可使用年期均於各報告期末作審閱及調整(倘適用)。

出售之盈虧乃於比較所得款項與賬面值後釐定，並在綜合收益表內其他虧損淨額中確認。

(e) 非金融資產之減值

如有任何事件或情況變更顯示須予攤銷或折舊資產之賬面值可能無法收回，則審閱該資產有否減值。減值虧損按資產之賬面值超出其可收回金額之金額確認。可收回金額是指資產之公平值減去出售成本和使用價值(以較高者為準)。就評估減值而言，資產將以可識別現金流量(現金產生單位)之最小資產組別分類。出現減值之非金融資產(商譽除外)須在各報告日審閱減值回撥之可能性。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Financial assets

Financial assets are recognised in the Group's consolidated statement of financial position when a group entity becomes a party to the contractual provisions of the financial assets.

Financial assets are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition of financial assets (other than financial assets at fair value through profit or loss ("FVPL")) are added to the fair value of the financial assets, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at fair value through profit or loss are recognised immediately in profit or loss.

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place.

Financial assets at amortised cost

All recognised financial assets of the Group are measured at amortised cost on the basis of the Group's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets.

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

4. 重大會計政策概要(續)

(f) 金融資產

當集團實體成為金融資產合約條文之訂約方時，於本集團之綜合財務狀況表確認金融資產。

金融資產初步按公平值計量，惟客戶合約產生之應收貨款初步根據香港財務報告準則第15號計量除外。收購金融資產(按公平值計入損益表(「按公平值計入損益表」)之金融資產除外)直接應佔之交易成本，於初步確認時計入金融資產之公平值(如適用)。收購按公平值計入損益表之金融資產直接應佔之交易成本即時於損益內確認。

所有金融資產之常規買賣按交易日期基準確認及終止確認。常規買賣指需要按市場規例或慣例所定時限內交付資產之金融資產買賣。

按攤銷成本計量之金融資產

本集團所有已確認金融資產均根據本集團管理金融資產之業務模式及金融資產之合約現金流量特徵按攤銷成本計量。

符合下列條件的金融資產其後按攤銷成本計量：

- 持有金融資產的業務模式的目標為收取合約現金流量；及
- 合約條款於指定日期產生的現金流量純粹為支付本金及未償還本金的利息。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Financial assets (Continued)

Financial assets at fair value through other comprehensive income ("FVOCI")

Financial assets that meet the following conditions are subsequently measured at FVOCI:

- the financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

All other financial assets are subsequently measured at FVPL, except that at the date of initial adoption/initial recognition of a financial asset the Group may irrevocably elect to present subsequent changes in fair value of an equity investment in other comprehensive income ("**OCI**") if that equity investment is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which HKFRS 3 Business Combination adopted.

Financial assets at FVOCI are stated at fair value, with any gains or losses arising on remeasurement recognised in OCI. Fair value is determined in the manner described in Note 30 to the consolidated financial statements.

4. 重大會計政策概要(續)

(f) 金融資產(續)

按公平值計入其他全面收益(「按公平值計入其他全面收益」)之金融資產

符合下列條件的金融資產其後按公平值計入其他全面收益計量：

- 持有金融資產的業務模式的目標為透過收取合約現金流量及出售金融資產而達致；及
- 合約條款於指定日期產生的現金流量純粹為支付本金及未償還本金的利息。

所有其他金融資產其後按公平值計入損益表計量，惟本集團可於初步採納／初步確認金融資產日期，不可撤回地選擇於其他全面收益(「**其他全面收益**」)呈列股本投資(倘該股本投資並非持作買賣或收購方並無於已採納香港財務報告準則第3號業務合併之業務合併中確認或然代價)之其後公平值變動。

按公平值計入其他全面收益之金融資產按公平值列賬，因重新計量產生之任何收益或虧損於其他全面收益確認。公平值乃按綜合財務報表附註30所述方式釐定。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要(續)

(f) Financial assets (Continued)

(f) 金融資產(續)

Financial assets at FVPL

Financial assets are classified as at FVPL when the financial asset is (i) contingent consideration that may be paid by an acquirer as part of a business combination to which HKFRS 3 applies, (ii) held for trading, or (iii) it is designated as at FVPL.

A financial asset is classified as held for trading if:

- it has been acquired principally for the purpose of selling in the near term;
- on initial recognition it is a part of a portfolio of identified financial instruments that are the Group;
- manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

In addition, the Group may irrevocably designate a financial asset that are required to be measured at the amortised cost or FVOCI as measured at FVPL if doing so eliminates or significantly reduces an accounting mismatch.

Financial assets at FVPL are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. Fair value is determined in the manner described in Notes 19 and 26 to the consolidated financial statements.

Debt instruments at amortised cost

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset.

按公平值計入損益表之金融資產

當金融資產為(i)收購方作為香港財務報告準則第3號適用之業務合併之一部分可能支付之或然代價、(ii)持作買賣、或(iii)其指定為按公平值計入損益表，則金融資產分類為按公平值計入損益表。

倘出現下列情況，金融資產被歸類為持作買賣：

- 收購金融資產之目的主要為於短期內出售；
- 於初步確認時，其構成本集團組合之已識別金融工具之組合之一部份；
- 合併管理及具有最近實際短期獲利模式；或
- 為未被指定及可有效作為對沖工具之衍生工具。

此外，本集團可不可撤回地指定金融資產須按以攤銷成本或按公平值計入其他全面收益計量或按公平值計入損益表計量，前提為此舉可消除或大幅減少會計錯配。

按公平值計入損益表之金融資產按公平值計量，而重新計量產生之任何收益或虧損將在損益內確認。公平值按綜合財務報表附註19及26所述之方式釐定。

按攤銷成本計量之債務工具

其後按攤銷成本計量之金融資產之利息收入使用實際利息法確認。利息收入乃對金融資產賬面總值採納實際利率而計算。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Financial assets (Continued)

Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Impairment of financial assets

The Group recognises a loss allowance for ECL on financial assets which are subject to impairment under HKFRS 9 (including trade receivables, deposits and other receivables and cash and cash equivalents).

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12 months ECL represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date.

Assessment are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current conditions at the reporting date as well as the forecast of future conditions. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

The Group always recognises lifetime ECL for trade receivables. The ECL on these assets are assessed individually for significant balances or collectively using a provision matrix with appropriate grouping based on shared credit risk characteristics by reference to past default experience and current past due exposure of the debtors.

4. 重大會計政策概要(續)

(f) 金融資產(續)

實際利息法

實際利息法乃計算金融資產攤銷成本以及於相關期間分配利息收入的方法。實際利率乃在金融資產的預計年期或(如適用)較短期間內，將估計未來現金收入(包括構成實際利率組成部分的所有已付或已收費用及利率差價、交易成本及其他溢價或折讓)準確貼現至初步確認時的賬面淨值的利率。

金融資產減值

本集團就須根據香港財務報告準則第9號減值之金融資產(包括應收貨款、按金及其他應收賬款以及現金及等同現金)之預期信貸虧損確認虧損撥備。

全期預期信貸虧損指有關工具的預計年期內所有可能違約事件將產生的預期信貸虧損。相反，12個月預期信貸虧損指報告日期後12個月內可能發生違約事件預期將產生的全期預期信貸虧損的部分。

本集團已根據其過往信貸虧損經驗作出評估，並就債務人特定因素、整體經濟狀況以及對報告日期現況的評估及未來情況預測作出調整。預期信貸虧損於各報告日期予以更新，以反映自初步確認以來之信貸風險變動。

本集團一直就應收貨款確認全期預期信貸虧損。結餘重大之該等資產的預期信貸虧損乃個別評估，或參考過往違約經驗及債務人之現時逾期風險，使用根據共同信貸風險特徵具有適當分組的撥備矩陣進行集體評估。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要(續)

(f) Financial assets (Continued)

(f) 金融資產(續)

Impairment of financial assets (Continued)

金融資產減值(續)

For all other instruments, the Group measures the loss allowance equal to 12 months ECL, unless when there has been a significant increase in credit risk since initial recognition, the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

就所有其他工具而言，本集團按相等於12個月預期信貸虧損計量虧損撥備，除非當信貸風險自初步確認以來顯著增加，則本集團確認全期預期信貸虧損。評估是否應確認全期預期信貸虧損乃根據自初步確認以來發生違約的可能性或風險顯著增加而定。

(i) Significant increase in credit risk

(i) 信貸風險顯著增加

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

於評估自初步確認以來信貸風險是否顯著增加時，本集團將金融工具於報告日期發生違約之風險與金融工具於初步確認日期發生違約之風險進行比較。在進行該評估時，本集團考慮合理及有根據的定量及定性資料，包括毋須過度成本或努力即可取得的歷史經驗及前瞻性資料。

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

具體而言，在評估信貸風險是否顯著增加時，會考慮以下資料：

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;

- 金融工具的外部(倘可取得)或內部信貸評級的實際或預期顯著惡化；
- 外部市場信貸風險指標的顯著惡化，如信貸利差大幅增加，債務人的信貸違約掉期價格；
- 預期會導致債務人償還債務責任能力大幅下降的業務、財務或經濟狀況的現有或預測不利變動；

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Financial assets (Continued)

Impairment of financial assets (Continued)

(i) Significant increase in credit risk (Continued)

- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

Despite the foregoing, the Group assumes that the credit risk on a debt instrument has not increased significantly since initial recognition if the debt instrument is determined to have low credit risk at the reporting date. A debt instrument is determined to have low credit risk if i) it has a low risk of default, ii) the borrower has a strong capacity to meet its contractual cash flow obligations in the near term and iii) adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations. The Group considers a debt instrument to have low credit risk when it has an internal or external credit rating of 'investment grade' as per globally understood definitions.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

4. 重大會計政策概要(續)

(f) 金融資產(續)

金融資產減值(續)

(i) 信貸風險顯著增加(續)

- 債務人經營業績的實際或預期顯著惡化；
- 導致債務人償還債務責任能力大幅下降的債務人監管、經濟或技術環境的實際或預期重大不利變動。

不論上述評估的結果為何，當合約付款逾期超過30日，本集團假定信貸風險自初步確認以來已顯著增加，除非本集團有合理及有根據的資料證明並非如此。

儘管上文所述者，倘債務工具於報告日期被釐定為具有低信貸風險，則本集團假設該債務工具之信貸風險自初步確認以來並無顯著增加。債務工具於以下情況被釐定為具有低信貸風險：i) 其違約風險屬低；ii) 借款人具有強大能力於短期內履行其合約現金流量責任；及iii) 經濟及業務狀況之不利變動在長期而言可能但不一定降低借款人履行其合約現金流量責任之能力。倘債務工具的內部或外部信貸評級根據全球理解定義為「投資級別」，則本集團認為該債務工具具有低信貸風險。

本集團定期監察用於確定信貸風險是否顯著增加的標準的有效性，並於適當時進行修訂，以確保該等標準能夠於款項逾期之前識別信貸風險顯著增加。

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要(續)

(f) Financial assets (Continued)

(f) 金融資產(續)

Impairment of financial assets (Continued)

金融資產減值(續)

(ii) Definition of default

(ii) 違約定義

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

就內部信貸風險管理而言，當內部編製的資料或從外部來源獲得的資料表明債務人不可能向其債權人(包括本集團)悉數還款(並無計及本集團持有的任何抵押品)時，本集團視為發生違約事件。

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

不論上述情況，當金融資產逾期超過90日時，本集團認為已發生違約，除非本集團有合理及有根據的資料顯示更滯後違約標準更為適當則除外。

(iii) Credit-impaired financial assets

(iii) 信貸減值金融資產

A financial asset is credit-impaired when one or more events of default that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

當發生對金融資產估計未來現金流量有不利影響的一項或多項違約事件時，金融資產為信貸減值。金融資產出現信貸減值的證據包括有關下列事件的可觀察數據：

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or

- (a) 發行人或借款人之嚴重財政困難；
- (b) 違反合約，如拖欠或逾期事件；
- (c) 借款人之貸款人因有關借款人財務困難的經濟或合約原因，已向借款人授出貸款人在其他情況下不會考慮的優惠；
- (d) 借款人有可能將破產或進行其他財務重組；或

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Financial assets (Continued)

Impairment of financial assets (Continued)

(iii) Credit-impaired financial assets (Continued)

- (e) the disappearance of an active market for that financial asset because of financial difficulties.

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade receivables, when the amounts are over three years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

4. 重大會計政策概要(續)

(f) 金融資產(續)

金融資產減值(續)

(iii) 信貸減值金融資產(續)

- (e) 金融資產因財務困難而失去活躍市場。

(iv) 撇銷政策

當有資料顯示對手方有嚴重財務困難及實際上不可收回金融資產時，本集團會撇銷該金融資產，例如當對手方進行清盤或已進行破產程序時，或倘屬應收貨款之情況，則當款項逾期三年以上（以較早發生者為準）。根據本集團的收回程序並考慮法律建議（如適用），撇銷的金融資產仍可予強制執行。撇銷構成一項終止確認事件。任何其後收回均於損益中確認。

(v) 預期信貸虧損的計量及確認

預期信貸虧損的計量為違約概率、違約損失率（即存在違約時的損失程度）及違約風險之函數。違約概率及違約損失率乃基於歷史數據評估，並就前瞻性資料作出調整。預期信貸虧損的估計反映以發生相關違約風險的金額作為權重而釐定的無偏概率加權金額。

一般而言，預期信貸虧損為本集團根據合約應收的所有合約現金流量與本集團預期收取的現金流量之間的差額，並按初步確認時釐定的實際利率貼現。

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要(續)

(f) Financial assets (Continued)

(f) 金融資產(續)

Impairment of financial assets (Continued)

金融資產減值(續)

(v) Measurement and recognition of ECL (Continued)

(v) 預期信貸虧損的計量及確認(續)

Where lifetime ECL is measured on a collective basis to cater for cases where evidence of significant increases in credit risk at the individual instrument level may not yet be available, the financial instruments are grouped on the following basis:

倘按集體基準計量全期預期信貸虧損，以處理可能尚未取得於個別工具層面出現信貸風險顯著增加之證據之情況，金融工具乃按以下基準分組：

- Nature of financial instruments (i.e. the Group's trade and other receivables are each assessed as a separate group);
- Past-due status;
- Nature, size and industry of debtors;
- Nature of collaterals for the receivables; and
- External credit ratings where available.

- 金融工具之性質(即本集團之應收貨款及其他應收賬款各自作為單獨組別評估)；
- 逾期情況；
- 債務人之性質、規模及行業；
- 應收賬款抵押品之性質；及
- 可用之外部信貸評級。

The grouping is regularly reviewed by management to ensure the constituents of each separate group continues to share similar credit risk characteristics.

管理層定期檢討分組方法，以確保各單獨組別之組成項目繼續具有相似之信貸風險特徵。

If the Group has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Group measures the loss allowance at an amount equal to 12 months ECL at the current reporting date.

倘本集團已於上一個報告期間按相等於全期預期信貸虧損金額計量金融工具之虧損撥備，但於當前報告日期確定其不再符合全期預期信貸虧損之條件，則本集團於當前報告日期將按相等於12個月預期信貸虧損金額計量虧損撥備。

The Group recognises an impairment loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables where the corresponding adjustment is recognised through a loss allowance account.

本集團就所有金融工具透過調整其賬面值於損益確認減值虧損，惟應收貨款除外，其相應調整乃透過虧損撥備賬確認。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Financial assets (Continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire or when the financial asset and substantially all the risks and rewards of ownership of the asset are transferred to another entity.

On derecognition of a financial asset, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

(g) Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at FVPL, loans and borrowing at amortised cost, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value.

The Group's financial liabilities comprise mainly trade and other payables and accruals, other borrowings, lease liabilities and amounts due to director/former director/immediate holding company.

Subsequent measurement

The subsequent measurement of financial liabilities depends on their classification as follows:

Non-derivative financial liabilities measurement

Non-derivative financial liabilities are initially recognised at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these liabilities are measured at amortised cost using the effective interest method.

4. 重大會計政策概要(續)

(f) 金融資產(續)

取消確認金融資產

本集團僅於自資產獲得現金流量之合約權利屆滿，或當金融資產及該資產所有權之絕大部分風險及回報轉讓予另一實體時，方會終止確認該金融資產。

於取消確認金融資產時，資產賬面值與已收及應收代價總額之間的差額於損益內確認。

(g) 金融負債

初始確認及計量

於初步確認時，金融負債分類為按公平值計入損益表之金融負債、按攤銷成本計量之貸款及借貸，或有效對沖中指定作對沖工具之衍生工具(如適用)。

所有金融負債初步按公平值確認。

本集團之金融負債主要包括應付貨款及其他應付賬款以及應計費用、其他借款、租賃負債以及應付董事／前董事／直接控股公司款項。

隨後計量

金融負債按其分類之隨後計量如下：

非衍生金融負債計量

非衍生金融負債初步按公平值減任何直接應佔交易成本確認。初步確認後，此等負債採用實際利率法按攤銷成本計量。

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綜合財務報表附註

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4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要 (續)

(g) Financial liabilities (Continued)

(g) 金融負債 (續)

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amount is recognised in profit or loss.

終止確認

倘負債項下之責任被解除、註銷或屆滿，則終止確認金融負債。

倘一項現有金融負債由相同放款人按有重大差別之條款提供之另一債項取代，或現有負債之條款作出重大修訂，則該項交換或修訂會視作終止確認原有負債及確認新負債，且各賬面值間之差額於損益中確認。

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

抵銷金融工具

金融資產及負債於擁有可依法強制執行之權利抵銷已確認金額及於擬按淨值基準結算或同時變現資產及結算負債時予以抵銷，而有關淨額則於財務狀況表內呈報。

可依法強制執行之權利不得取決於未來事件而定，且於正常業務過程中及倘本集團或對手方出現違約、無力償債或破產時，必須為可強制執行。

(h) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost, which comprises all costs of purchase and, where applicable, cost of conversion and other costs that have been incurred in bringing the inventories to their present location and condition, is calculated using the weighted average cost method. Net realisable value represents the estimated selling price in the ordinary course of business less the estimated selling expenses.

(h) 存貨

存貨乃按成本及可變現淨值之較低者入賬。成本包括所有購買成本以及(如適用)轉換成本及其他使存貨達致其目前地點及狀況所產生之成本。成本乃按加權平均成本法計算。可變現淨值指日常業務過程中之估計售價減估計出售開支。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(i) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments with original maturities of three months or less, in the consolidated statement of financial position.

(j) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance cost.

(k) Current and deferred tax

The tax expense for the year comprises current and deferred tax. Tax is recognised in the consolidated income statement, except to the extent it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity.

(i) Current tax

The current tax is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

4. 重大會計政策概要(續)

(i) 現金及等同現金

現金及等同現金包括銀行及手頭現金、存放於銀行及其他財務機構之活期存款，以及綜合財務狀況表項下原訂到期日為三個月或以內之高流通性短期投資。

(j) 撥備

倘本集團因過往事件而承擔現時法律或推定責任，可能需要流出資源以履行有關責任，且有關金額能可靠估計，則確認撥備。並不會就未來經營虧損確認撥備。撥備採用稅前利率按照預期需結算有關負債的支出現值計量，該利率反映當時市場對金錢時間值和有關負債固有風險的評估。隨著時間過去而增加的撥備確認為財務成本。

(k) 即期及遞延稅項

年內稅項支出包括即期及遞延稅項。稅項在綜合收益表內確認，惟與其他全面收益或直接於權益中確認之項目有關者則除外。在此情況下，稅項亦於其他全面收益或直接於權益中確認。

(i) 即期稅項

即期稅項按結算日在本公司及其附屬公司經營及產生應課稅收入之國家已實施或實質實施之稅務法律計算。管理層定期就適用稅務法規詮釋所規限之情況評估報稅表之狀況，並在適當情況下按預期將向稅務機關支付之款項作出撥備。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要(續)

(k) Current and deferred tax (Continued)

(k) 即期及遞延稅項(續)

(ii) Deferred tax

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except in respect of taxable temporary differences associated with investments in subsidiaries and associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future. Deferred tax assets are recognised for all deductible temporary differences, the carried forward of unused tax credits and any unused tax losses.

Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, the carried forward unused tax credits and unused tax losses can be utilised, except in respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

(ii) 遞延稅項

遞延稅項乃使用負債法，就於報告期末資產及負債之稅基與其就財務報告而言之賬面值之間之所有暫時性差額作出撥備。

所有應課稅暫時性差額均被確認為遞延稅項負債，惟就與附屬公司及聯營公司之投資有關之應課稅暫時性差額而言，倘暫時性差異之回撥時間為可以控制，而暫時性差額於可見將來相當可能不會回撥。遞延稅項資產會就所有可扣減之暫時差額、結轉未運用稅項抵免及任何未運用稅務虧損確認入賬。

倘可能具有應課稅溢利可供抵銷可扣稅暫時差額，可動用結轉之未動用稅項抵免及未動用稅項虧損，則會確認遞延稅項資產，惟就與附屬公司及聯營公司之投資有關之可扣減暫時性差額而言，遞延稅項資產僅會於暫時性差額可能於可見將來將會回撥及應課稅溢利可用於抵銷暫時性差額時確認。

遞延稅項資產之賬面值會於各報告期末檢討，並減至不再可能有足夠應課稅溢利令全部或部分遞延稅項資產得以動用為止。未確認之遞延稅項資產會於各報告期末重新評估，並於可能有足夠應課稅溢利令全部或部分遞延稅項資產得以收回時確認。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(k) Current and deferred tax (Continued)

(ii) Deferred tax (Continued)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

(iii) Offsetting

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

(l) Equity

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

(m) Revenue from contracts with customers

Under HKFRS 15, the Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “**control**” of the goods or services underlying the particular performance obligation is transferred to the customer.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

4. 重大會計政策概要 (續)

(k) 即期及遞延稅項 (續)

(ii) 遞延稅項 (續)

遞延稅項資產及負債乃根據於報告期末已頒佈或實質上已頒佈之稅率(及稅法)，按預期於資產獲變現或負債獲償還期間適用之稅率計算。

(iii) 抵銷

倘有合法強制執行權利以即期稅項資產抵銷即期稅項負債，以及當遞延所得稅資產及負債涉及由同一稅務機關就應課稅實體或有意以淨額基準結算結餘之不同應課稅實體徵收所得稅，遞延稅項資產與負債則互相抵銷。

(l) 權益

普通股獲分類為權益。直接歸屬於發行新股份或購股權的新增成本在權益中列為所得款項的減少(扣除稅項)。

(m) 客戶合約收入

根據香港財務報告準則第15號，本集團於達成履約責任時(或就此)確認收入，即當特定的履約責任涉及的貨品或服務的「**控制權**」轉移至客戶時。

履約責任指一項明確貨品或服務(或一批貨品或服務)或一系列大致相同的明確貨品或服務。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(m) Revenue from contracts with customers (Continued)

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates and enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

Sale of goods

The revenue of the Group arising from sales of pearls and jewellery product is generally recognised at a point in time when control of the goods has been transferred, being when the goods have been shipped to the specific location (upon delivery of goods) and the customer acceptance has been obtained, being when the customer has the ability to direct the use of these products and obtain substantially all of the remaining benefits of these products.

4. 重大會計政策概要(續)

(m) 客戶合約收入(續)

倘符合下列其中一項標準，則控制權隨時間轉移，而收入經參考完全達成相關履約責任的進度隨時間確認：

- 客戶於本集團履約之同時收取及消耗本集團履約所提供的利益；
- 本集團履約創造及提升客戶於本集團履約時控制的資產；或
- 本集團履約並無創造對本集團具有替代用途的資產，而本集團有權強制執行收取至今已履約部分的款項。

否則，收入於客戶取得明確貨品或服務控制權之時間點確認。

銷售貨品

本集團銷售珍珠及珠寶產品產生之收入通常於貨品控制權獲轉移之時間點確認，即當貨品運送至指定地點(於交付貨品時)並獲客戶接受時確認，即當客戶有能力指示該等產品之用途及取得該等產品之絕大部分餘下利益時。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(n) Retirement benefits scheme

Employee entitlements to annual leave and long service leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave and long service leave as a result of services rendered by employees up to the end of reporting period.

Employee entitlements to sick leave and maternity leave are not recognised until the time of leave.

In accordance with the rules and regulations in the PRC, the PRC based employees of the Group participate in various defined contribution retirement benefit plans organised by the relevant municipal and provincial governments in the PRC under which the Group and the PRC based employees are required to make monthly contributions to these plans calculated as a percentage of the employees' salaries.

These plans are a state-managed retirement benefits scheme being operated by the local PRC government. The subsidiaries are required to contribute 6% to 20% (2020: 10% to 15%) of the average basic salary to the retirement benefits scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefits scheme is to make the specified contributions.

The municipal and provincial governments undertake to assume the retirement benefit obligations of all existing and future retired PRC based employees payable under the plans described above. Other than the monthly contributions, the Group has no further obligation for the payment of retirement and other post-retirement benefits of its employees. The assets of these plans are held separately from those of the Group in independently administered funds managed by the PRC government.

4. 重大會計政策概要(續)

(n) 退休福利計劃

僱員應享年假及長期服務假期，在僱員應享有該等假期時確認，並就直至報告期末因僱員提供服務而可享年假及長期服務假期之估計負債作出撥備。

僱員的病假及產假利益於休假時方確認入賬。

根據中國規則及規例，本集團之中國僱員參與由中國有關省市政府營辦之各項定額供款退休福利計劃，據此，本集團與中國僱員須每月按僱員薪金若干百分比向該等計劃作出供款。

該等計劃為由中國當地政府營辦之國家管理退休福利計劃。各附屬公司須就退休福利計劃支付平均基本薪金之6%至20%(2020年：10%至15%)作為福利資金。就退休福利計劃而言，本集團之唯一責任為作出指定供款。

省市府承諾會承擔根據上述計劃應付所有現任及日後退休中國僱員之退休福利責任。除每月供款外，本集團並無其他支付僱員退休及其他退休後福利之責任。該等計劃之資產由中國政府管理之獨立管理基金持有，並與本集團之資產分開持有。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(n) Retirement benefits scheme (Continued)

The Group also participates in a pension scheme under the rules and regulations of the Mandatory Provident Fund Scheme Ordinance (“**MPF Scheme**”), which is a defined contribution retirement scheme for all employees in Hong Kong. The contributions to the MPF Scheme are based on minimum statutory contribution requirement of 5% of eligible employees’ relevant aggregate income subject to a cap of HK\$1,500 per month, effective from 1 June 2014. The assets of this pension scheme are held separately from those of the Group in independently administered funds.

The Group’s contributions to the defined contribution retirement schemes are expensed as incurred.

(o) Share-based payments

The Group operates a share option scheme for remuneration of its employees (including the directors).

All services received in exchange for the grant of any share options are measured at their fair value. These are indirectly determined by reference to the fair value of share options granted. Their value is appraised at the grant date and excludes the impact of any service and non-market performance vesting conditions (for example, profitability and sales growth targets).

4. 重大會計政策概要 (續)

(n) 退休福利計劃 (續)

本集團亦根據強制性公積金計劃(「**強積金計劃**」)條例之規則及規例，為其全體香港僱員設立定額供款退休金計劃。強積金計劃供款是按合資格僱員相關收入總額5%之最低法定供款規定作出，供款上限為每月1,500港元，自2014年6月1日起生效。該退休金計劃之資產由獨立管理基金持有，並與本集團之資產分開持有。

本集團向定額供款退休計劃之供款於產生時支銷。

(o) 以股份為基礎付款

本集團為其僱員(包括董事)之薪酬營運購股權計劃。

所有為換取授予任何購股權的服務乃按其公平值計量。此乃參考所授予購股權公平值而間接釐定，其價值於授出日期評值並排除任何服務及非市場表現歸屬條件(例如，盈利能力及銷售增長目標)的影響。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(o) Share-based payments (Continued)

All services received is ultimately recognised as an expense in profit or loss over the vesting period if vesting conditions apply, or recognised as an expense in full at the grant date when the share options granted vest immediately unless the expense qualifies for recognition as asset, with a corresponding increase in **“Share option reserve”** within equity. If service or non-market performance conditions apply, the expense is recognised over the vesting period, based on the best available estimate of the number of share options expected to vest. Non-market performance and service conditions are included in assumptions about the number of share options that are expected to vest. Estimates are subsequently revised, if there is any indication that the number of share options expected to vest differs from previous estimates. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to share option reserve.

Where a grant of share options is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the grant is recognised immediately. This includes any grant where non-vesting conditions within the control of either the Group or the employee are not met.

At the time when the share options are exercised, the amount previously recognised in share option reserve and the proceeds received net of any directly attributable transaction costs up to the nominal value of the share issued are reallocated to share capital with any excess being recorded as share premium. When the share options are forfeited after the vesting date or are still not exercised at the expiry date, the amount previously recognised in share option reserve will be transferred to accumulated losses.

4. 重大會計政策概要(續)

(o) 以股份為基礎付款(續)

倘歸屬條件適用，已收取之所有服務最終於歸屬期於損益確認為開支，或當所授出之購股權即時歸屬，則於授出日期全數確認為開支，惟倘有關開支合資格獲確認為資產則除外，並導致權益內之「**購股權儲備**」相應增加。倘服務或非市場表現條件適用，則按對預期歸屬之購股權數目之最佳估計於歸屬期內確認開支。就預期歸屬之購股權數目作出假設時，須計及非市場表現及服務條件。倘有任何跡象顯示預期歸屬之購股權數目有別於過往估計，須於其後修訂估計。修訂原有估計的影響(如有)於損益確認，致使累計開支反映經修訂估計，並相應調整購股權儲備。

倘授出之購股權被註銷，則視為已於註銷日期歸屬，而尚未就有關授出確認之任何開支，均會即時確認。此包括非歸屬條件在本集團或僱員控制範圍內但尚未達成之任何授出。

於行使購股權時，過往於購股權儲備確認之金額及已收取之所得款項(扣除任何直接應佔交易成本，最多為已發行股份面值)將重新分配至股本，而任何超出金額入賬為股份溢價。倘購股權於歸屬日期後被沒收或於到期時仍未行使，則過往於購股權儲備確認之金額將轉撥至累計虧損。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(p) Leases

Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, including contract for acquisition of ownership interests of a property which includes both leasehold land and non-lease building components, unless such allocation cannot be made reliably.

As a practical expedient, leases with similar characteristics are accounted on a portfolio basis when the Group reasonably expects that the effects on the consolidated financial statements would not differ materially from individual leases within the portfolio.

Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases of premises that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis or another systematic basis over the lease term.

4. 重大會計政策概要(續)

(p) 租賃

租賃的定義

倘合約為換取代價而給予在一段時間內控制可識別資產使用的權利，則該合約為租賃或包含租賃。

本集團作為承租人

分配代價至合約組成部分

對於包含一項租賃組成部分及一項或多項額外租賃或非租賃組成部分的合約，本集團根據租賃組成部分的相對單獨價格及非租賃組成部分的單獨價格總額將合約代價分配至各個租賃組成部分，包括為收購物業（同時包括租賃土地及非租賃樓宇組成部分）的擁有權權益之合約，除非有關分配無法可靠地作出則作別論。

作為實際權宜方法，當本集團合理預期於綜合財務報表之影響將不會與組合內之個別租賃有重大差別時，類似性質的租賃乃按組合基準入賬。

短期租賃及低價值資產租賃

本集團對自開始日期起計之租期為12個月或以下並且不包含購買選擇權的物業租賃應用短期租賃確認豁免。其亦就低價值資產租賃應用確認豁免。短期租賃及低價值資產租賃的租賃款項乃於租期內按直線法或另一系統性基準確認為開支。

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For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(p) Leases (Continued)

The Group as a lessee (Continued)

Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

4. 重大會計政策概要 (續)

(p) 租賃 (續)

本集團作為承租人 (續)

使用權資產

使用權資產的成本包括：

- 租賃負債的初始計量金額；
- 於開始日期或之前所作的任何租賃款項，減去所收取的任何租賃獎勵；
- 本集團產生的任何初始直接成本；及
- 本集團拆除及移除相關資產、修復相關資產所在場地或將相關資產恢復至租賃條款及條件所規定狀態將予產生的估計成本。

使用權資產按成本減任何累計折舊及減值虧損計量，並就租賃負債的任何重新計量作出調整。

倘本集團合理確定在租賃期屆滿時取得相關租賃資產的擁有權，則使用權資產自開始日期起至可使用年期屆滿期間折舊。否則，使用權資產按其估計可使用年期與租期的較短者以直線法折舊。

租賃負債

於租賃開始日期，本集團按照當日的未付租賃付款的現值確認及計量租賃負債。於計算租賃付款的現值時，倘不能輕易釐定租賃所隱含的利率，則本集團會使用租賃開始日期的增量借款利率。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

4. 重大會計政策概要(續)

(p) Leases (Continued)

(p) 租賃(續)

The Group as a lessee (Continued)

本集團作為承租人(續)

Lease liabilities (Continued)

租賃負債(續)

The lease payments include:

租賃付款包括：

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

- 固定付款(包括實質固定付款)減任何應收租賃優惠；
- 視乎指數或比率而定的可變租賃付款，初步使用開始日期的指數或利率計量；
- 本集團根據剩餘價值擔保預期應付之金額；
- 購買選擇權的行使價(倘本集團合理確定行使該選擇權)；及
- 倘租期反映本集團行使選擇權終止租賃，則就終止租賃支付的罰款。

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

於開始日期後，租賃負債就應計利息及租賃付款作出調整。

The Group as a lessor

本集團作為出租人

Classification and measurement of leases

租賃的分類及計量

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

本集團作為出租人的租賃分類為融資租賃或經營租賃。當租賃的條款將與相關資產擁有權相關的絕大部分風險及回報轉移至承租人時，該合約被分類為融資租賃。所有其他租賃均分類為經營租賃。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(p) Leases (Continued)

The Group as a lessor (Continued)

Classification and measurement of leases (Continued)

Amounts due from lessees under finance leases are recognised as receivables at commencement date at amounts equal to net investments in the leases, measured using the interest rate implicit in the respective leases. Initial direct costs (other than those incurred by manufacturer or dealer lessors) are included in the initial measurement of the net investments in the leases. Interest income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised in profit or loss on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset, and such costs are recognised as an expense on a straight-line basis over the lease term except for investment properties measured under fair value model.

(q) Dividend distribution

Dividend distribution to the Company's shareholders is recognised as a liability in the Group's and the Company's financial statements in the period in which the dividends are approved by the Company's shareholders or directors, where appropriate.

4. 重大會計政策概要 (續)

(p) 租賃 (續)

本集團作為出租人 (續)

租賃的分類及計量 (續)

根據融資租賃應收承租人的款項於開始日期確認為應收款項，其金額等於租賃淨投資，並使用各項租賃中隱含的利率計量。初始直接成本（製造商或銷售商出租人所產生的費用除外）計入租賃淨投資的初始計量內。利息收入被分配至會計期間，以反映本集團有關租賃的未償還淨投資的固定定期收益率。

經營租賃的租金收入在相關租賃期限內按照直線法於損益內確認。磋商及安排經營租賃時產生的初始直接成本計入租賃資產的賬面值，有關成本於租賃期內按直線法確認為開支，惟按公平值模式計量之投資物業除外。

(q) 股息分派

向本公司股東分派之股息於股息獲本公司股東或董事（倘適用）批准期間內於本集團及本公司之財務報表內確認為負債。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(r) Segment reporting

The Group identifies operating segments and prepares segment information based on the regular internal financial information reported to the executive directors, which are the Group's chief operating decision-maker for their decisions about resources allocation to the Group's business components and for their review of the performance of those components. The business components in the internal financial information reported to the executive directors are determined following the Group's major product and service lines.

The Group has identified the following reportable and operating segments: (i) sales of pearls and jewellery and (ii) strategic investment and financial services. Each of these operating segments is managed separately as each of the product and service lines requires different resources as well as marketing approaches.

All inter-segment transfers are carried out at arm's length prices. The measurement policies the Group use for reporting segment results under HKFRS 8 are the same as those used in its financial statements prepared under HKFRSs. Segment results represents the loss incurred by each segment and hence is arrived at without allocation of certain income and expenses (including finance costs, corporate income and expense and income tax expense).

4. 重大會計政策概要(續)

(r) 分部報告

本集團根據向執行董事(本集團之主要經營決策者)呈報以供彼等就分配資源至本集團業務部分及審閱該等部分表現作出決定之定期內部財務資料識別經營分部及編製分部資料。向執行董事呈報之內部財務資料內之業務部分乃按本集團主要產品及服務類別釐定。

本集團已識別以下可報告及經營分部：(i) 銷售珍珠及珠寶及(ii) 策略投資及財務服務。由於各產品及服務類別需要不同資源以及市場推廣方法，故該等經營分部各自獨立管理。

所有分部間之轉撥均按公平價格進行。本集團按照香港財務報告準則第8號就報告分部業績使用的計量政策與按照香港財務報告準則編製其財務報表所用者相同。分部業績指各分部產生之虧損，並因此在並無分配若干收入及開支(包括融資成本、企業收入及開支以及所得稅開支)之情況下達致。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(s) Related parties

(a) A person or a close member of that person's family is related to the Group if that person:

- (i) as control or joint control over the Group;
- (ii) has significant influence over the Group; or
- (iii) is a member of key management personnel of the Group or the Company's parent.

Or

(b) An entity is related to the Group if any of the following conditions apply:

- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
- (iii) Both entities are joint ventures of the same third party.
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
- (v) The entity is a post-employment benefit plan for the benefit of the employees of the Group or an entity related to the Group.
- (vi) The entity is controlled or jointly controlled by a person identified in (a).

4. 重大會計政策概要(續)

(s) 關連人士

(a) 在以下情況下，某人士或其近親家庭成員本集團有關聯：

- (i) 可控制或共同控制本集團；
- (ii) 對本集團有重大影響力；或
- (iii) 為本集團或本公司母公司的主要管理人員的成員。

或

(b) 在以下任何情況下，某實體與本集團有關聯：

- (i) 該實體及本集團均為同一集團的成員公司(即母公司、附屬公司及同系附屬公司各自與另一方有關聯)。
- (ii) 某實體為另一實體的聯營公司或合營企業(或另一實體為成員公司的集團的成員公司的聯營公司或合營企業)。
- (iii) 兩家實體均為同一第三方的合營企業。
- (iv) 某實體為第三方實體的合營企業而另一實體為該第三方實體的聯營公司。
- (v) 該實體為旨在提供福利予本集團或與本集團有關聯的實體的僱員的離職後福利計劃。
- (vi) 該實體受(a)項中所辨別的人士控制或共同控制。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(s) Related parties (Continued)

- (b) An entity is related to the Group if any of the following conditions apply: (Continued)
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of key management personnel of the entity (or of a parent of the entity).
- (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity and include:

- (i) that person's children and spouse or domestic partner;
- (ii) children of that person's spouse or domestic partner; and
- (iii) dependents of that person or that person's spouse or domestic partner.

(t) Fair value measurement

The Group measures the fair value of its convertible loan notes and unlisted property fund at the end of each reporting period. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

4. 重大會計政策概要 (續)

(s) 關連人士 (續)

- (b) 在以下任何情況下，某實體與本集團有關聯：(續)
- (vii) 在(a)(i)項中所辨別的人士對該實體有重大影響力，或該人士為該實體（或該實體的母公司）的主要管理人員的成員。
- (viii) 該實體、或其所屬集團之任何成員，向本集團或本集團之母公司提供主要管理層服務。

某人士的近親家庭成員為在與實體交易時預期會影響該名人士或受到該名人士影響的家庭成員，並包括：

- (i) 該人士的子女及配偶或家庭伴侶；
- (ii) 該人士配偶或家庭伴侶的子女；及
- (iii) 該人士或該人士的配偶或家庭伴侶的受養人。

(t) 公平值計量

本集團於各報告期末計量其可換股貸款票據及非上市物業基金之公平值。公平值為市場參與者於計量日期於有序交易中出售資產時收取或轉讓負債時支付的價格。公平值計量乃基於假設出售資產或轉讓負債的交易於資產或負債的主要市場中進行，或倘並無主要市場，則於資產或負債的最有利市場進行。主要或最有利市場必須為本集團可進入的市場。資產或負債的公平值乃採用對資產或負債定價時市場參與者將採用的假設計量，並假設市場參與者以其最佳經濟利益行事。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(t) Fair value measurement (Continued)

A fair value measurement of a non-financial asset takes into account a market participants ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to these fair value measurement as a whole:

- Level 1 — based on quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 — based on Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices)
- Level 3 — based on Inputs for the asset or liability that are not based on observable market data (that is unobservable inputs)

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

4. 重大會計政策概要(續)

(t) 公平值計量(續)

非金融資產公平值之計量則參考市場參與者可從使用該資產得到之最高及最佳效用，或將該資產出售予另一可從使用該資產得到最高及最佳效用之市場參與者所產生之經濟效益。

本集團採用當時情況下屬適當且有足夠數據可用的估值技術計量公平值，盡量使用有關可觀察輸入數據並盡量避免使用不可觀察輸入數據。

於財務報表計量或披露公平值的所有資產及負債在公平值層級(如下文所述)中，根據對整體公平值計量而言屬重大的最低級輸入數據進行分類：

- 第1級 — 根據相同資產或負債在活躍市場的報價(未經調整)
- 第2級 — 根據第1級所包括的報價外之資產或負債的可觀察輸入數據，可為直接(即例如價格)或間接(即源自價格)
- 第3級 — 根據並非可觀察市場數據之資產或負債輸入數據(即不可觀察輸入數據)

就按經常性基準於財務報表確認的資產及負債而言，本集團透過於各報告期末重新評估分類(根據對公平值計量整體而言屬重大的最低級輸入數據)確定是否發生不同級別轉移。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(u) Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received. Government grants are recognised in the consolidated income statement on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in consolidated income statement and presented as "other gains/(losses), net" in the year in which they become receivable.

5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the consolidated financial statements requires the directors of the Company to make judgements, estimates and assumptions that affect the adoption of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

4. 重大會計政策概要(續)

(u) 政府補貼

政府補貼於可合理確定本集團將符合隨附條件且將收到補貼後方確認。政府補貼按系統性基準於本集團確認補貼擬補償的相關成本為開支的期間，於綜合收益表確認。

就已產生開支或虧損提供補償或為了向本集團提供即時財務援助且不須支付未來相關成本的政府補貼應收款項，乃於其應收的年度於綜合收益表確認及列為「其他收益／(虧損)淨額」。

5. 重要會計估計及判斷

編製綜合財務報表時，本公司董事須作出影響採納政策及資產、負債、收入及開支的呈報金額的判斷、估計及假設。該等估計及相關假設乃基於過往經驗及多項在相關情況下被認為合理的其他因素而作出，所得結果構成作出未能從其他途徑即時得知之資產及負債賬面值的判斷基礎。實際結果或會有別於該等估計。

估計及相關假設持續予以檢討。會計估計的修訂如僅影響修訂估計之期間，則修訂於該期間內確認或修訂如影響本期間及未來期間，則於修訂期間及未來期間確認。

於報告期末，具有重大風險導致對下個財政年度之資產及負債賬面值作出重大調整之有關未來之主要假設及估計不確定性之其他主要來源詳述如下。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

Allowance for ECL on trade receivables

The management estimates the amount of loss allowance based on the credit risk of the customers, the Group then uses provision matrix to calculate ECL for the trade receivables. The provision rates are based on internal credit ratings as groupings of various debtors that have similar credit risk characteristic. The provision matrix is based on the Group's historical default rates taking into consideration forward-looking information that is reasonable and supportable, and available without undue costs or effort. At every reporting date, the historical observable default rates are reassessed and changes in the forward looking information are considered. In addition, certain balances of trade receivables and those credit impaired are assessed for ECL individually. The provision of ECL is sensitive to changes in estimates.

The above assessment requires management judgement and estimates. Where the actual outcome or expectation in future is different from the original estimate, such differences will impact the carrying amount of receivables and credit loss allowance/reversal in the period in which the estimate has been changed.

The Group reassessed the estimation at the end of each reporting period. As at 31 March 2021, the net carrying amount of trade receivables was approximately HK\$5,480,000 (2020: HK\$26,496,000). The management of the Company determined that net provision for allowance for ECL on trade receivables on trade receivables were recognised in consolidated profit or loss amounting to approximately HK\$12,905,000 (2020: HK\$309,000) for the year ended 31 March 2021 (Note 21(a)).

Allowance for ECL on other receivables

The management estimates the amount of loss allowance based on the credit risk of the debtors, the Group then assesses the loss rate of the debtors by referencing to the default rates from international credit rating agencies, adjusted for forward-looking futures specific to the debtors and the economic environment.

The above assessment requires management judgement and estimates. Where the actual outcome or expectation in future is different from the original estimate, such differences will impact the carrying amount of receivables and credit loss allowance in the period in which the estimate has been changed.

5. 重要會計估計及判斷(續)

應收貨款之預期信貸虧損撥備

管理層根據客戶之信貸風險估計虧損撥備金額，本集團其後採用撥備矩陣計算應收貨款的預期信貸虧損。撥備率根據內部信貸評級將具有類似虧損特徵的多個債務人分組。撥備矩陣乃根據本集團的過往違約率並考慮毋須過度成本或努力即可取得的合理及有根據的前瞻性資料。於各報告日期，過往的可觀察違約率將予重新評估，並考慮前瞻性資料的變動。此外，若干應收貨款餘額及出現信貸減值的應收貨款會個別評估預期信貸虧損。預期信貸虧損撥備易受估計變動影響。

上述評估需要管理層作出判斷及估計。若未來的實際結果或預計有別於原有估計，則有關差額將影響有關估計發生變動期間內應收賬款的賬面值及所撥備／撥回的信貸虧損。

本集團於各報告期末重新評估有關估計。於2021年3月31日，應收貨款之賬面淨值約為5,480,000港元(2020年：26,496,000港元)。本公司管理層釐定，於截至2021年3月31日止年度，於綜合損益中確認計提應收貨款之預期信貸虧損撥備淨額約為12,905,000港元(2020年：309,000港元)(附註21(a))。

其他應收賬款之預期信貸虧損撥備

管理層根據債務人的信貸風險估計虧損撥備金額，之後本集團參考國際信貸評級機構的違約率評估債務人的虧損比率，並就債務人的特定前瞻性未來及經濟環境作出調整。

上述評估需要管理層作出判斷及估計。若未來的實際結果或預計有別於原有估計，則有關差額將影響有關估計發生變動期間內應收賬款的賬面值及所撥備的信貸虧損。

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5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

Allowance for ECL on other receivables (Continued)

The Group reassessed the estimation at the end of each reporting period. As at 31 March 2021, the net carrying amount of other receivables was approximately HK\$33,684,000 (2020: HK\$7,846,000). The management of the Company determined that provision for allowance for ECL on other receivables were recognised in consolidated profit or loss amounting to approximately HK\$289,000 (2020: Nil) for the year ended 31 March 2021 (Note 21(b)).

Net realisable value of inventories

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less estimated selling expense. The Group would evaluate ageing analysis as to identify the slow-moving inventories. The Group would also estimate the net realisable value of inventories based primarily on the latest market price, current market conditions and subsequent selling price, and make allowance for slow-moving inventories when the Group identified items of inventories which have a net realisable value that is lower than its carrying amount. It could change significantly as a result of changes in customer taste and competitors actions in response to severe industry cycles, such differences will impact the carrying value of inventories and provision charge/reverse in the period in which such estimate has been changed.

The Group reassessed the estimation at the end of each reporting period. As at 31 March 2021, the net carrying amount of inventories was approximately HK\$24,827,000 (2020: HK\$34,102,000). The management of the Company determined that net provision for impairment losses on inventories was recognised in consolidated profit or loss amounting to approximately HK\$9,995,000 (2020: reversal of approximately HK\$33,363,000) for the year ended 31 March 2021 (Note 20).

5. 重要會計估計及判斷(續)

其他應收賬款之預期信貸虧損撥備(續)

本集團於各報告期末重新評估有關估計。於2021年3月31日，其他應收賬款之賬面淨值約為33,684,000港元(2020年：7,846,000港元)。本公司管理層釐定，於截至2021年3月31日止年度，於綜合損益中確認計提其他應收賬款之預期信貸虧損撥備約為289,000港元(2020年：無)(附註21(b))。

存貨之可變現淨值

存貨按成本與可變現淨值兩者間的較低者列賬。可變現淨值為日常業務過程中的估計售價減估計銷售開支。本集團將評估賬齡分析以識別滯銷存貨。本集團亦將主要根據最近市價、當前市況及其後售價估計存貨之可變現淨值，並於本集團發現可變現淨值低於其賬面值之存貨項目時就滯銷存貨作出撥備。客戶品味轉變及競爭對手因應不利行業週期而採取之行動可能使其出現重大改變。有關差額將影響到有關估計發生變動期間內存貨的賬面值及撥備支出／撥回。

本集團於各報告期末重新評估有關估計。於2021年3月31日，存貨之賬面淨值約為24,827,000港元(2020年：34,102,000港元)。本公司管理層釐定，於截至2021年3月31日止年度，於綜合損益中確認存貨減值虧損撥備淨額約為9,995,000港元(2020年：撥回約33,363,000港元)(附註20)。

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5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

Investments in associates

Determining the equity interest held by the Group in associates and estimating its value in use requires the management judgements and involved high level of estimation uncertainty. Should the estimates and the underlying factors be changed, there would be material changes in the equity interest in associates and the estimated impairment provision made.

Detailed information in relation to investments in associates are set out in Note 18.

Impairment of non-financial assets

The Group assesses whether there are any indicators of impairment for all non-financial assets at the end of each reporting period. Other non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable. An impairment exists when the carrying value of an asset or a cash-generating unit exceeds its recoverable amount, which is the higher of its fair value less costs of disposal and its value in use. The calculation of the fair value less costs of disposal is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

Fair value of financial instruments

The Group selects appropriate valuation techniques for convertible loan notes and unlisted property fund which are classified as Level 3 investments in accordance with the Group's accounting policies. Valuation techniques commonly used by market practitioners are applied. Binomial option pricing model is used for valuation of the components which involves several key assumptions and estimates. As at 31 March 2020, the fair value of convertible loan notes and unlisted property fund were approximately HK\$31,992,000 and HK\$4,710,000 respectively.

Related disclosure about the fair value change of convertible loan notes and unlisted property fund are included in Notes 19 and 26, respectively.

5. 重要會計估計及判斷(續)

於聯營公司的投資

釐定本集團於聯營公司持有之股權及估計其使用價值須管理層判斷，並涉及高水平之估計不確定性。倘估計及相關因素改變，於聯營公司之股權及作出之估計減值撥備將出現重大變動。

有關於聯營公司之投資之詳細資料載於附註18。

非金融資產之減值

本集團於各報告期末評估所有非金融資產是否有任何減值跡象。其他非金融資產於有跡象顯示賬面值未必可收回時進行減值測試。當資產或現金產生單位的賬面值超出其可收回金額(其公平值減出售成本與其使用價值中之較高者)時，即出現減值。公平值減出售成本乃按類似資產公平交易之具約束力銷售交易可獲得的數據，或可觀察市價減出售資產之增量成本計算。當進行使用價值計算時，管理層必須估計該資產或現金產生單位的預期未來現金流量，並選擇適當貼現率計算該等現金流量的現值。

金融工具之公平值

本集團對根據本集團會計政策分類為第3級投資的可換股貸款票據及非上市物業基金選用適當的估值技術。本集團已應用市場從業者常用的評估技術。二項式期權定價模型用於涉及多項關鍵假設及估計部分的估值。於2020年3月31日，可換股貸款票據及非上市物業基金之公平值分別約為31,992,000港元及4,710,000港元。

有關可換股貸款票據及非上市物業基金之公平值變動之相關披露分別載於附註19及26。

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5. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

Current and deferred tax

The Group is subject to income taxes in different jurisdictions. Significant judgement is required in determining the provision for income taxes. There are many transactions and calculations for which the ultimate tax determination is uncertain. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the current and deferred income tax assets and liabilities in the period in which such determination is made.

Deferred tax assets relating to certain temporary differences are recognised when management considers it is probable that future taxable profits will be available against which the temporary differences can be utilised. When the expectation is different from the original estimate, such differences will impact the recognition of deferred income tax assets and taxation charges in the period in which such estimate is changed.

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's major financial instruments include unlisted property fund, convertible loan notes, trade and other receivables and deposits, cash and cash equivalents, other borrowings, trade and other payables and accruals, lease liabilities and amounts due to director/former director/immediate holding company. Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments, which include market risk (foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk, and the policies on how to mitigate these risks are set out below. Save for credit risk, the Group does not have written risk management policies and guidelines. However, the board of directors (the "Board") meets periodically to analyse and formulate measures to manage the Group's exposure to different risks arising from the use of financial instruments. Generally, the Group employs conservative strategies regarding its risk management. The management manages and monitors these exposures to ensure appropriate measures are implemented on a timely and effective manner.

5. 重要會計估計及判斷(續)

即期及遞延稅項

本集團須繳納不同司法權區之所得稅。釐定所得稅撥備時須作出重大判斷。多項交易及計算之最終稅務釐定並不確定。本集團根據是否將繳交額外稅項之估計，就預期稅務審核事宜確認負債。倘該等事宜之最終稅務結果有別於初步記錄金額，有關差額將影響作出有關釐定之期間之即期及遞延所得稅資產及負債。

當管理層認為未來可能存在可用於抵銷若干暫時性差額應課稅溢利時，會確認與若干暫時性差額相關的遞延稅項資產。當預期與原本估計有差異時，有關差異將影響有關估計發生變動期間內遞延所得稅資產及稅項開支之確認。

6. 財務風險管理目標及政策

本集團之主要金融工具包括非上市物業基金、可換股貸款票據、應收貨款及其他應收賬款以及按金、現金及等同現金、其他借款、應付貨款及其他應付賬款及應計費用、租賃負債以及應付董事／前董事／直接控股公司款項。該等金融工具之詳情於有關附註披露。該等金融工具涉及之風險包括市場風險(外匯風險、利率風險及價格風險)、信貸風險及流動資金風險，而減低該等風險之政策載於下文。除信貸風險外，本集團並無書面訂立風險管理政策及指引。然而，董事會(董事會)定期舉行會議以分析及制訂措施，藉此管理本集團因使用金融工具而產生之各種風險。一般而言，本集團就其風險管理採取保守策略。管理層管理及監察該等風險，確保適時有效實行適當之措施。

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6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(a) Market risk

(i) Foreign exchange risk

Foreign exchange risk refers to the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group mainly operates in Hong Kong, the PRC, the United States of America (the “USA”), the United Kingdom (the “UK”) and Europe (the “EUR”) with most of the transactions denominated and settled in HK\$, United States dollars (“US\$”), European dollars (“Euro”), British pound sterling (“GBP”) and Renminbi (“RMB”). No foreign currency risk has been identified for the financial assets and financial liabilities denominated in RMB, which is the functional currencies of the subsidiaries in the PRC to which these transactions relate. The Group’s exposure to foreign currency risk primarily arises from certain financial instruments including convertible loan notes, trade and other receivables and deposits, cash and cash equivalents and trade payables which are denominated in US\$, RMB, GBP and Euro. During the years, the Group did not have foreign currency hedging policy but management continuously monitors the foreign exchange exposure.

As US\$ is pegged to HK\$, the Group does not expect any significant movements in the US\$/HK\$ exchange rates. No sensitivity analysis in respect of the Group’s financial assets and liabilities denominated in US\$ is disclosed as in the opinion of directors, such sensitivity analysis does not give additional value in view of insignificant movement in the US\$/HK\$ exchange rates as at reporting date.

6. 財務風險管理目標及政策 (續)

(a) 市場風險

(i) 外匯風險

外匯風險指因外幣匯率變動而導致金融工具未來現金流量之公平值出現波動之風險。

本集團主要在香港、中國、美利堅合眾國(「美國」)、英國(「英國」)及歐洲(「歐洲」)經營業務，當中大部分交易以港元、美元(「美元」)、歐元(「歐元」)、英鎊(「英鎊」)及人民幣(「人民幣」)計值及結算。以人民幣計值之金融資產及金融負債並無發現外幣風險，而人民幣為與該等交易相關之中國附屬公司之功能貨幣。本集團之外幣風險主要來自若干金融工具，包括可換股貸款票據、應收貨款及其他應收賬款以及按金、現金及等同現金及應付貨款。該等工具以美元、人民幣、英鎊及歐元計值。該等年度內，本集團並無外幣對沖政策，惟管理層會持續監察外匯風險。

由於美元與港元掛鈎，本集團預期美元兌港元之匯率不會出現任何重大變動。並無披露有關以美元計值之本集團之金融資產及負債之敏感度分析，原因為董事認為，鑑於截至報告日期美元兌港元匯率不會有重大變化，相關敏感度分析並無額外價值。

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6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策(續)

(a) Market risk (Continued)

(a) 市場風險(續)

(i) Foreign exchange risk (Continued)

(i) 外匯風險(續)

The following table summarises the Group's major financial assets and financial liabilities denominated in currencies other than the functional currencies of the respective group companies at the reporting date.

下表概列於報告日期本集團以各集團公司之功能貨幣以外之貨幣計值之主要金融資產及金融負債。

		Expressed in HK\$'000 以千港元呈列					
		2021 2021 年			2020 2020 年		
		RMB 人民幣	Euro 歐元	GBP 英鎊	RMB 人民幣	Euro 歐元	GBP 英鎊
Convertible loan notes	可換股貸款票據	-	-	-	-	-	31,992
Trade receivables	應收貨款	-	-	-	85	-	-
Deposits and other receivables	按金及其他應收賬款	12	-	33,394	11	-	4,627
Cash and cash equivalents	現金及等同現金	2,262	275	95	925	342	95
Trade payables	應付貨款	(1,073)	(2)	-	(754)	(47)	-
Overall net exposure	整體風險淨額	1,201	273	33,489	267	295	36,714

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For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(a) Market risk (Continued)

(i) Foreign exchange risk (Continued)

The following table indicates the approximate change in the Group's loss for the year and equity in response to reasonably possible changes in the foreign exchange rates to which the Group has significant exposure at the reporting date.

		2021 2021 年			2020 2020 年		
		Increase/ (decrease) in foreign exchange rates 外匯匯率 上升/ (下降)	Effect on loss for the year 對 年度虧損 之影響 HK\$'000 千港元	Effect on equity 對權益之 影響 HK\$'000 千港元	Increase/ (decrease) in foreign exchange rates 外匯匯率 上升/ (下降)	Effect on loss for the year 對 年度虧損 之影響 HK\$'000 千港元	Effect on equity 對權益之 影響 HK\$'000 千港元
RMB	人民幣	+10%	120	120	+10%	27	27
		-10%	(120)	(120)	-10%	(27)	(27)
Euro	歐元	+10%	27	27	+10%	30	30
		-10%	(27)	(27)	-10%	(30)	(30)
GBP	英鎊	+10%	3,349	3,349	+10%	3,671	3,671
		-10%	(3,349)	(3,349)	-10%	(3,671)	(3,671)

The sensitivity analysis has been determined assuming that the change in foreign exchange rates had occurred at the reporting dates and that all other variables remain constant.

The stated changes represent management's assessment of reasonably possible changes in foreign exchange rates over the period until the next annual reporting date. A positive figure represents a decrease in loss or increase in equity and vice versa for figures in brackets.

The policies to manage foreign currency risk have been followed by the Group since prior years and are considered to be effective.

6. 財務風險管理目標及政策 (續)

(a) 市場風險 (續)

(i) 外匯風險 (續)

下表顯示本集團之年度虧損及權益之概約變動，有關變動對應外匯匯率之合理可能變動(本集團於報告日期就其面臨重大風險)。

敏感度分析乃假設外匯匯率變動已於報告日期發生及所有其他可變因素保持不變而釐定。

上述變動指管理層評估外匯匯率在直至下一個年度報告日期期間之合理可能變動。正數表示虧損減少或權益增加，而括號內之數字則相反。

本集團管理外幣風險之政策已實施多年，並認為有關政策有效。

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6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(a) Market risk (Continued)

(ii) Interest rate risk

Interest rate risk relates to the risk that the fair value or cash flows of a financial instrument will fluctuate because of changes in market interest rates. Bank balances at variable rates expose the Group to cash flow interest-rate risk while the convertible loan notes and other borrowings carried at fixed rates expose the Group to fair value interest rate risk. The Group's income and operating cash flows are substantially independent of changes in market interest rates.

The Group currently does not have an interest rate hedging policy. However, management monitors interest rate exposure and will consider hedging significant interest rate exposure should the need arise.

As at 31 March 2021, if interest rates on bank balances had been 25 basis points higher/lower with all other variables held constant, post-tax loss for the year would have been approximately HK\$21,000 (2020: HK\$16,000) lower/higher, mainly as a result of higher/lower interest income on bank balances.

The policies to manage interest rate risk have been followed by the Group since prior years are considered to be effective.

6. 財務風險管理目標及政策 (續)

(a) 市場風險 (續)

(ii) 利率風險

利率風險與市場利率變動導致金融工具公平值或現金流量出現波動的風險有關。按浮息計算之銀行結餘使本集團面對現金流量利率風險，而可換股貸款票據及按固定利率計算之其他借貸使本集團面對公平值利率風險。本集團之收益及經營現金流量大致上不受市場利率變動影響。

本集團目前並無利率對沖政策。然而，管理層監察利率風險，並將於有需要時考慮對沖重大利率風險。

於2021年3月31日，倘銀行結餘之利率上升／下降25個基點而所有其他可變因素保持不變，則年度除稅後虧損將減少／增加約21,000港元（2020年：16,000港元），主要由於銀行結餘之利息收入增加／減少。

本集團管理利率風險之政策已實施多年，並認為有關政策有效。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(b) Credit risk

Credit risk refers to the risk that the counterparty to a financial instrument would fail to discharge its obligation under the terms of the financial instrument and cause a financial loss to the Group.

Credit risk mainly arises from trade and other receivables and deposits, convertible loan notes and cash and cash equivalents.

Trade receivables

Most of the Group's customers do not have independent credit rating. Trade receivables are continuously monitored by assessing the credit quality of the customers, taking into account its financial position, past experience and other factors. Credit limits of customers are reviewed periodically. In order to minimise the credit risk, the management of the Company has to comply with the credit and risk management policies approved by the Board of the Company, established credit limits, credit approvals and other monitoring procedures to ensure that follow-up actions are taken to recover overdue debts. In addition, the Group reviews the recoverable amount for each individual trade receivables including reviewing the credit history, settlement patterns, subsequent settlement and ageing analysis in determining the allowance for doubtful debts and ascertain that the adequate allowance for doubtful debts are made for irrecoverable amount at the reporting date. In this regard, the board of directors considers that the Group's credit risk is effectively controlled and significantly reduced.

The Group adopted the simplified approach to provide for expected credit loss which permits the use of the lifetime expected loss provision for trade receivables.

Management assessed the expected loss on the trade receivable with significant balances individually by estimation based on the historical credit loss experience, general economic conditions of the industry in which the debtors operate and an assessment of both the current as well as the forecast direction of conditions at the reporting date.

6. 財務風險管理目標及政策 (續)

(b) 信貸風險

信貸風險指金融工具對手方未能按金融工具之條款履行責任，導致本集團錄得財務虧損之風險。

信貸風險主要源於應收貨款及其他應收賬款及按金、可換股貸款票據以及現金及等同現金。

應收貨款

本集團大部分客戶均無獨立信用評級。應收貨款通過評核客戶信貸素質，包括其財務狀況、過往經驗及其他因素，以作持續監察。本公司定期審閱客戶之信貸限額。為減低信貸風險，本公司管理層已遵守獲本公司董事會批准之信貸及風險管理政策、制訂信貸限額、信貸審批及其他監管程序，以確保採取跟進行動追收逾期債務。此外，本集團於報告日期審閱各項個別應收貨款之可收回金額，包括審閱信貸歷史、償付模式、其後償付及賬齡分析以釐定呆賬撥備，並確保已就不可收回金額作出足夠呆賬虧損撥備。就此而言，董事會認為，本集團之信貸風險已獲有效控制及大幅減少。

本集團採納簡化方法以作出預期信貸虧損撥備，該簡化方法允許就應收貨款使用全期預期信貸虧損撥備。

管理層根據歷史信貸虧損經驗、債務人經營行業的一般經濟狀況及於報告日期的當前及預測狀況方向個別評估具有重大結餘的應收貨款的預期虧損。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(b) Credit risk (Continued)

Trade receivables (Continued)

In addition, the directors of the Company are of the opinion that there has been no default occurred in respect of certain largest customers past due 90 days or more and the balances are still considered fully recoverable due to long term and on-going business relationship and good repayment record from these customers. As such, the directors of the Company considered that the presumption of default could be rebutted for certain largest customers.

As part of the Group's credit risk management, the Group uses geographical areas to assess the impairment for its remaining customers because these remaining customers consist of a large number of small customers with common risk characteristics that are representative of the customers' abilities to pay all amounts due in accordance with the contractual terms. The Group's trade receivables are grouped under a provision matrix based on shared credit risk characteristics by reference to geographical area, past default experience and current past due exposure of the debtors. These rates are adjusted to reflect the differences between the economic conditions during the period over which the historical data has been collected and the Group's view of economic conditions over the credit risk characteristics of the debtors. Such forward-looking information is used by management of the Company to assess both the current as well as the forecast direction of conditions at the reporting date. The grouping is regularly reviewed by management of the Company to ensure relevant information about specific debtors is updated.

6. 財務風險管理目標及政策(續)

(b) 信貸風險(續)

應收貨款(續)

此外，本公司董事認為，就逾期90日或以上之若干最大客戶而言，並無發生違約且由於長期及持續業務關係及該等客戶的良好還款記錄，該等結餘仍被視為可悉數收回。因此，本公司董事認為就若干最大客戶而言，違約假定可予駁回。

作為本集團信貸風險管理的一部分，本集團採用地區評估其餘下客戶的減值，原因為該等餘下客戶包括大量具共同風險特徵的小型客戶，而該等風險特徵足以反映客戶根據合約條款支付所有到期款項的能力。本集團的應收貨款乃參考地區、過往違約經驗及債務人現時逾期風險根據基於共同信貸風險特徵的撥備矩陣分組。該等比率乃經調整以反映收集過往數據期間的經濟狀況與本集團對債務人信貸風險特徵的經濟狀況的見解之間的差異。本公司管理層使用該等前瞻性資料評估於報告日期之現時狀況及預測狀況方向。分組乃由本公司管理層定期檢討，以確保更新有關特定債務人之有關資料。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(b) Credit risk (Continued)

Trade receivables (Continued)

The following table shows the Group's expected loss rates (shown on a weighted average basis) adopted to the ageing analysis of trade receivables, based on due dates, as at 31 March 2021 and 2020:

		Expected loss rate 預期虧損率	Gross carrying amount 賬面總值 HK\$'000 千港元	Loss allowance 虧損撥備 HK\$'000 千港元	Net carrying amount 賬面淨值 HK\$'000 千港元
At 31 March 2021	於2021年3月31日				
Ageing based on the due date	根據到期日之賬齡				
Not overdue	未逾期	0.26%	384	(1)	383
Overdue by:	逾期：				
1 to 30 days	1至30日	0.22%	4,179	(9)	4,170
31 to 90 days	31至90日	0.90%	446	(4)	442
91 to 180 days	91至180日	62.08%	1,279	(794)	485
181 to 365 days	181至365日	100%	12,095	(12,095)	–
Over 365 days	超過365日	100%	13,368	(13,368)	–
			31,751	(26,271)	5,480

6. 財務風險管理目標及政策 (續)

(b) 信貸風險 (續)

應收貨款 (續)

下表列示於2021年及2020年3月31日，本集團對應收貨款根據到期日之賬齡分析採納之預期虧損率（按加權平均基準列示）：

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策(續)

(b) Credit risk (Continued)

(b) 信貸風險(續)

Trade receivables (Continued)

應收貨款(續)

		Expected loss rate 預期虧損率	Gross carrying amount 賬面總值 HK\$'000 千港元	Loss allowance 虧損撥備 HK\$'000 千港元	Net carrying amount 賬面淨值 HK\$'000 千港元
At 31 March 2020	於2020年3月31日				
Ageing based on the due date	根據到期日之賬齡				
Not overdue	未逾期	3.5%	13,780	(487)	13,293
Overdue by:	逾期：				
1 to 30 days	1 至 30 日	11.9%	3,207	(382)	2,825
31 to 90 days	31 至 90 日	13.2%	6,549	(866)	5,683
91 to 180 days	91 至 180 日	32.6%	2,339	(763)	1,576
181 to 365 days	181 至 365 日	27.9%	4,325	(1,206)	3,119
Over 365 days	超過 365 日	100.0%	13,394	(13,394)	–
			43,594	(17,098)	26,496

Relevant information with regard to the exposure of credit risk and expected credit losses of trade receivables as at 31 March 2021 are set out in Note 21(a).

有關應收貨款於2021年3月31日之信貸風險及預期信貸虧損之相關資料載於附註21(a)。

As at 31 March 2021, the largest and the five largest customers accounted for approximately 74% and 84% (2020: 14% and 87%) of the Group's trade receivables balance respectively. The directors of the Company considered the credit risk from this concentration was not significant as these counterparties were sizeable and well-established companies in the jewellery industry with sound financial position, one of which is a company listed in Hong Kong. All of these counterparties have retail stores in Hong Kong and elsewhere in the world.

於2021年3月31日，最大及五大客戶分別佔本集團應收貨款結餘約74%及84%(2020年：14%及87%)。本公司董事認為產生自此等集中之信貸風險並不重大，原因為該等對手方為於珠寶行業內具穩健財務狀況之具規模及聲譽良好之公司，其中一間為於香港上市之公司。所有該等對手方均於香港及全球其他地區擁有零售店。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(b) Credit risk (Continued)

Deposits and other receivables

The Group uses historical default experience, past experience, and also available reasonable and supportive forward-looking information, as appropriate, to assess whether credit risk has increased significantly since initial recognition. As disclosed in Note 21(b)(i), certain other receivables of HK\$33,394,000 are due from the debtor and its wholly owned-subsiary are well-established multi-national companies in the realty agency industry in the UK, the directors of the Company assessed the default rate of the debtor and the recovery rate by referencing the international credit rating firm after considering the updated financial information of the debtor, the progress of the debt and financing arrangements of the debtor as well as the expected GDP growth rate. In view of such, the directors of the Company have provided the expected credit loss on other receivables for the interest receivable of approximately HK\$289,000 (2020: Nil) for the year and no further expected credit loss of convertible loan notes receivables was provided as at 31 March 2021 as the credit risk does not have significant change between the date of reclassification and year ended.

Cash and cash equivalents

In respect of cash and cash equivalents, the Group placed them in banks and financial institutions with high credit ratings assigned by international credit-rating agencies. Management of the Company considers the bank balances are short-term in nature and the probability of default is negligible on the basis of high-credit-rating issuers, and accordingly, loss allowance was considered as insignificant.

6. 財務風險管理目標及政策 (續)

(b) 信貸風險 (續)

按金及其他應收賬款

本集團使用過往違約經驗、過往經驗及可得之合理及有根據前瞻性資料(如適用)評估信貸風險自初步確認以來是否已顯著增加。誠如附註21(b)(i)所披露，若干已到期的其他應收賬款33,394,000港元來自該債務人及其全資附屬公司為英國房地產代理行業中歷史悠久的跨國公司，本公司董事經考慮債務人的最新財務資料後透過參考國際信貸評級公司、債務人債務及融資安排的進度，以及預期國內生產總值增長率，以評估債務人的違約概率及收回率。據此，本公司董事已就本年度有關應收利息之其他應收賬款的預期信貸虧損計提撥備約289,000港元(2020年：無)，而於2021年3月31日，由於信貸風險於重新分類日期至年結日期間並無重大變化，故並無就應收可換股貸款票據的預期信貸虧損進一步計提撥備。

現金及等同現金

就現金及等同現金而言，本集團將其存置於獲國際信用評級機構評定為高信用級別之銀行及財務機構。本公司管理層認為銀行結餘為短期性質，且由於高信用級別發行人，違約概率可予忽略，因此，虧損撥備並視為不重大。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策 (續)

(b) Credit risk (Continued)

(b) 信貸風險 (續)

Convertible loan notes

可換股貸款票據

For the convertible loan notes as at 31 March 2020, the issuer and its wholly owned subsidiary are well-established multi-national companies in the realty agency industry in the UK and the board of directors consider the credit risk was not high.

就於2020年3月31日的可換股貸款票據而言，發行人及其全資附屬公司均為英國房地產代理行業之聲譽良好跨國公司，且董事會認為信貸風險不高。

On 9 November 2020, the convertible loan notes expired and full redemption was required by the Group. As at 31 March 2021, the outstanding principal amount was yet settled and reclassified as other receivable. The board of directors consider the other receivable reclassified from convertible loan notes as credit-impaired and detail credit risk assessment is included in the "deposit and other receivables" as above.

於2020年11月9日，可換股貸款票據到期，本集團須悉數贖回。於2021年3月31日，尚未償還本金額仍未結付並重新分類為其他應收賬款。董事會認為，自可換股貸款票據重新分類之其他應收賬款出現信貸減值，詳細的信貸風險評估載於上文「按金及其他應收賬款」。

The table below details the credit risk exposures of the Group's financial assets which are subject to ECL assessment:

下表詳列須進行預期信貸虧損評估的本集團金融資產之信貸風險：

2021 2021 年	External credit rating 外部信貸評級	12 month or lifetime ECL 12 個月或全期預期信貸虧損	Gross carrying amount 賬面總值 HK\$'000 千港元
Financial assets at amortised costs			
按攤銷成本計量之金融資產			
Trade receivables (provision matrix) 應收貨款 (撥備矩陣)	N/A 不適用	Lifetime ECL 全期預期信貸虧損	5,494
		Lifetime credit-impaired 全期信貸減值	26,257
Deposits and other receivables 按金及其他應收賬款	N/A 不適用	12 month ECL 12 個月預期信貸虧損	829
Convertible loan notes and interest receivables included in other receivables	Caa-C	Lifetime credit-impaired	33,683
計入其他應收賬款的可換股貸款票據 及應收利息	Caa-C	全期信貸減值	
Bank balances	High credit-rating (See above)	12 month ECL	24,424
銀行結餘	高信貸評級 (見上文)	12 個月預期信貸虧損	

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For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策 (續)

(b) Credit risk (Continued)

(b) 信貸風險 (續)

	External credit rating 外部信貸評級	12 month or lifetime ECL 12個月或全期預期信貸虧損	Gross carrying amount 賬面總值 HK\$'000 千港元
2020 2020年			
Financial assets at amortised costs			
按攤銷成本計量之金融資產			
Trade receivables (provision matrix) 應收貨款 (撥備矩陣)	N/A 不適用	Lifetime ECL 全期預期信貸虧損	28,863
		Lifetime credit-impaired 全期信貸減值	14,731
Deposits and other receivables 按金及其他應收賬款	N/A 不適用	12 month ECL 12個月預期信貸虧損	12,017
Bank balances 銀行結餘	High credit-rating (See above) 高信貸評級 (見上文)	12 month ECL 12個月預期信貸虧損	34,491

The credit policies have been followed by the Group since prior years and are considered to have been effective in limiting the Group's exposure to credit risk to a desirable level.

本集團之信貸政策已實施多年，並認為有關政策有效將本集團面臨之信貸風險限制在理想水平。

(c) Liquidity risk

(c) 流動資金風險

Liquidity risk related to the risk that the Group will not able to meet its obligation associated with its financial liabilities. In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by management to finance the Group's operations and mitigate the effects of fluctuations in cash flows in the short and long term.

流動資金風險與本集團未能履行其有關金融負債之責任的風險有關。在管理流動資金風險方面，本集團監察及維持管理層認為足夠的現金及等同現金水平，為本集團之營運提供資金及減低現金流量短期及長期波動之影響。

The liquidity policies have been followed by the Group since prior years and are considered to have been effective in managing liquidity risk.

本集團之流動資金政策已實施多年，並認為有關政策有效管理流動資金風險。

The following tables show the remaining contractual maturities at the balance sheet date of the Group's trade and other payables and accruals, other borrowings, lease liabilities and amounts due to director/former director/immediate holding company based on undiscounted cash flows (include interest payments computed using contractual rates or, if floating, based on rates current at the balance sheet date) and the earliest date the Group can be required to pay.

下表顯示於結算日本集團應付貨款及其他應付賬款及應計費用、其他借貸、租賃負債及應付董事／前董事／直接控股公司款項之餘下合約到期時間，此為根據未貼現現金流量（包括使用合約利率或（倘為浮動利率）於結算日之利率計算之利息付款）及本集團可被要求償還之最早日期計算。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策(續)

(c) Liquidity risk (Continued)

(c) 流動資金風險(續)

The Group's financial liabilities have contractual maturities as follows:

本集團金融負債之合約到期日如下：

		On demand or less than 1 year 按要求或 少於一年 HK\$'000 千港元	Between 1 and 2 years 一至兩年 HK\$'000 千港元	Between 2 and 5 years 兩至五年 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 March 2021	於2021年3月31日				
Trade and other payables and other accruals	應付貨款及其他應付 賬款及其他應計費用	13,200	–	–	13,200
Lease liabilities	租賃負債	1,320	254	42	1,616
Other borrowings (Note)	其他借貸(附註)	30,000	–	–	30,000
Amount due to immediate holding company	應付直接控股公司 款項	339	–	–	339
		44,859	254	42	45,155
At 31 March 2020	於2020年3月31日				
Trade and other payables and other accruals	應付貨款及其他應付 賬款及其他應計費用	19,239	–	–	19,239
Lease liabilities	租賃負債	3,276	2,860	3,439	9,575
Other borrowings (Note)	其他借貸(附註)	30,734	–	–	30,734
Amounts due to director/ former director	應付董事／前董事 款項	848	–	–	848
Amount due to immediate holding company	應付直接控股公司 款項	339	–	–	339
		54,436	2,860	3,439	60,735

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(c) Liquidity risk (Continued)

Note: Certain other borrowings with a repayment on demand clause are included in the **"on demand or less than 1 year"** time band in the above maturity analysis. As at 31 March 2021, the aggregate carrying amounts of these other borrowings amounted to approximately HK\$28,000,000 (2020: HK\$2,000,000). Taking into account of the Group's financial position, the directors of the Company do not believe that it is probable that the borrower and the lender will exercise the discretionary rights to demand immediate repayment. The directors of the Company believe that such other borrowings will be repaid within two (2020: one) years after the end of the reporting period in accordance with the scheduled repayment dates set out in the loan agreements. At that time, the undiscounted cash outflows amount to approximately HK\$34,300,000 (2020: HK\$2,240,000) at 31 March 2021.

(d) Fair value estimation

(i) Financial instruments not measured at fair value

Financial instruments not measured at fair value include trade receivables, deposits and other receivables, cash and cash equivalents, trade and other payables and accruals, other borrowings and amounts due to director/former director/immediate holding company. The directors of the Company consider that the carrying amounts of these financial assets and liabilities approximate their fair values at 31 March 2021 and 2020.

6. 財務風險管理目標及政策 (續)

(c) 流動資金風險 (續)

附註：具有按要求償還條款之若干其他借貸於上述到期日分析中計入「**按要求或少於一年**」組別。於2021年3月31日，該等其他借貸之賬面總值約為28,000,000港元(2020年：2,000,000港元)。經計及本集團之財務狀況，本公司董事並不相信借款人及貸款人將可能行使酌情權要求即時償還。本公司董事相信，該等其他借貸將根據貸款協議所載之預定償還日期於報告期末後兩年(2020年：一年)內償還。於其時，於2021年3月31日之未貼現現金流出約為34,300,000港元(2020年：2,240,000港元)。

(d) 公平值估計

(i) 並非按公平值計量之金融工具

並非按公平值計量之金融工具包括應收貨款、按金及其他應收賬款、現金及等同現金、應付貨款及其他應付賬款及應計費用、其他借貸及應付董事／前董事／直接控股公司款項。本公司董事認為該等金融資產及負債之賬面值與其於2021年及2020年3月31日之公平值相若。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策(續)

(d) Fair value estimation (Continued)

(d) 公平值估計(續)

(ii) Financial instruments measured at fair value

(ii) 按公平值計量之金融工具

The fair value of financial assets and liabilities with standard terms and conditions and traded on active liquid markets are determined with reference to quoted market prices.

附帶標準條款及條件於活躍流通市場買賣之金融資產及負債之公平價值乃參考市場報價釐定。

The hierarchy groups financial assets and liabilities into three levels based on the relative reliability of significant inputs used in measuring the fair value of these financial assets and liabilities. The fair value hierarchy has the following levels:

此架構根據計量此等金融資產及負債之公平價值所使用的主要輸入數據的相對可靠程度，將金融資產及負債劃分為三層組別。公平值架構分為以下各級：

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1).
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2).
- Inputs for the asset or liability that are not based on observable market data (that is unobservable inputs) (level 3).

- 相同資產或負債在活躍市場之報價(未經調整)(第1級)。
- 除包含於第1層之報價外，資產或負債之可觀察直接(即價格)或間接(即源自價格)輸入數據(第2級)。
- 並非依據可觀察市場數據而釐定之資產或負債輸入數據(即不可觀察輸入數據)(第3級)。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(d) Fair value estimation (Continued)

(ii) Financial instruments measured at fair value (Continued)

The level in the fair value hierarchy within which the financial assets is categorised in its entirety is based on the lowest level of input that is significant to the fair value measurement. The financial assets measured at fair value in the consolidated statement of financial position are grouped into the fair value hierarchy as follows:

Financial assets	金融資產	Level 1 第1級 HK\$'000 千港元	Level 2 第2級 HK\$'000 千港元	Level 3 第3級 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 March 2021	於2021年3月31日				
Financial assets at FVPL:	按公平值計入損益表之金融資產：				
— Unlisted property fund	— 非上市物業基金	—	—	—	—
Financial assets at FVOCI	按公平值計入其他全面收益之金融資產：				
— Interest in Campfire Group (defined in Note 18)	— 於Campfire集團之權益(定義見附註18)	—	—	—	—

Financial assets	金融資產	Level 1 第1級 HK\$'000 千港元	Level 2 第2級 HK\$'000 千港元	Level 3 第3級 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 31 March 2020	於2020年3月31日				
Financial assets at FVPL:	按公平值計入損益表之金融資產：				
— Unlisted property fund	— 非上市物業基金	—	—	4,710	4,710
— Convertible loan notes	— 可換股貸款票據	—	—	31,992	31,992
		—	—	36,702	36,702

6. 財務風險管理目標及政策(續)

(d) 公平值估計(續)

(ii) 按公平值計量之金融工具(續)

在金融資產之分類中，公平值等級之水平基於對公平值計量有重大影響之最低輸入數據水平。於綜合財務狀況表內按公平值計量之金融資產乃劃分為以下的公平值等級：

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策 (續)

(d) Fair value estimation (Continued)

(d) 公平值估計 (續)

Reconciliation of fair value measurements categorised within level 3 of fair value hierarchy:

於公平值等級第3級分類之公平值計量對賬：

		Interest in Campfire Group 於 Campfire 集團之權益 HK\$'000 千港元	Convertible loan notes 可換股 貸款票據 HK\$'000 千港元	Unlisted property fund 非上市 物業基金 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Carrying amounts as at 1 April 2019	於2019年4月1日之 賬面值	–	32,546	34,500	67,046
Additions	增加	–	811	3,800	4,611
Fair value loss recognised in consolidated profit or loss	於綜合損益確認之 公平值虧損	–	(1,365)	(33,590)	(34,955)
Carrying amounts as at 31 March 2020 and 1 April 2020	於2020年3月31日及 2020年4月1日之 賬面值	–	31,992	4,710	36,702
Fair value loss recognised in consolidated profit or loss	於綜合損益確認之 公平值虧損	–	(4,168)	(4,710)	(8,878)
Exchange differences	匯兌差異	–	2,083	–	2,083
Reclassification (see Notes 18 and 19)	重新分類 (見附註18 及19)	–	(29,907)	–	(29,907)
Carrying amounts as at 31 March 2021	於2021年3月31日之 賬面值	–	–	–	–

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For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(d) Fair value estimation (Continued)

The methods and valuation techniques used for the purpose of measuring fair values are unchanged compared to the previous reporting periods.

The Group's policy is to recognise transfer between levels of fair value hierarchy as of the date of the events or change in circumstances that cause the transfer. There have been no significant transfers between the levels in the reporting periods.

The Group's financial assets classified in Level 3 use valuation technique based on significant inputs that are not based on observable market data.

Information about level 3 fair value measurement

As at 31 March 2020, the convertible loan notes in its entirety was measured as FVPL and the fair values are determined using binomial option pricing model and the significant unobservable input used in the fair value measurement is (i) expected volatility and (ii) present value of contractually determined stream of future cash flows discounted at the required yield for receivable component. The fair value measurement is positively correlated to the expected volatility. As at 31 March 2020, it is estimated that with all other variables held constant, an increase in the expected volatility by 5% would have decreased the Group's loss by approximately GBP15,000 (equivalent to approximately HK\$144,000) while a decrease in the expected volatility by 5% would have increased the Group's loss by approximately GBP13,000 (equivalent to approximately HK\$125,000) for convertible loan notes.

For the significant inputs for the convertible loan notes applied for year ended 31 March 2020, please refer to Note 19.

6. 財務風險管理目標及政策 (續)

(d) 公平值估計 (續)

與先前報告期間比較，就計量公平值使用之方法及估值技術並無變動。

本集團之政策為於引致轉撥之事件或情況變化當日確認公平值等級之間之轉撥。於報告期間等級之間並無重大轉撥。

本集團分類為第3級之金融資產使用基於重大輸入數據(並非基於可觀察市場數據)之估值技術。

有關第3級公平值計量之資料

於2020年3月31日，可換股貸款票據整體為按公平值計入損益表計量，而公平值乃使用二項式期權定價模型釐定，而公平值計量所使用的重大不可觀察輸入數據為(i)預期波幅及(ii)應收賬款部分之合約確定未來現金流量按所需收益率貼現之現值釐定。公平值計量與預期波幅呈正相關關係。於2020年3月31日，倘所有其他可變因素維持不變，就可換股貸款票據而言，估計預期波幅上升5%將導致本集團虧損減少約15,000英鎊(相當於約144,000港元)，而預期波幅下降5%將導致本集團虧損增加約13,000英鎊(相當於約125,000港元)。

有關截至2020年3月31日止年度適用的可換股貸款票據的重大輸入數據，請參閱附註19。

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For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(d) Fair value estimation (Continued)

Information about level 3 fair value measurement (Continued)

As disclosed in Note 26, the Group determined to suspend the investment in the properties in the UK through the unlisted property fund and all deposits amount was forfeited. As at 31 March 2021, the fair value of unlisted property fund is assessed to be zero.

As at 31 March 2020, the fair value of unlisted property fund was determined using binomial option pricing model and the significant unobservable input used in the fair value measurement was the expected Hong Kong risk free rate. The fair value measurement was positively correlated to the expected Hong Kong risk free rate. As at 31 March 2020, it was estimated that with all other variables held constant, an increase in the expected Hong Kong risk free rate by 50% would have decreased the Group's loss by approximately HK\$357,000 while a decrease in the expected Hong Kong risk free rate by 50% would have increased the Group's loss by approximately HK\$359,000.

For the significant inputs and fair value measurement for unlisted property fund, please refer to Note 26.

As at 31 March 2021, the fair value of investment in Campfire Group is determined by reference to the latest financial position and performance of the Campfire Group and the current operating situation under co-working spaces industry, please refer to Note 30 for the management assessment.

6. 財務風險管理目標及政策(續)

(d) 公平值估計(續)

有關第3級公平值計量之資料(續)

誠如附註26所披露，本集團決定暫停透過非上市物業基金對英國房地產進行投資，所有按金金額均已沒收。於2021年3月31日，非上市物業基金的公平值評估為零。

於2020年3月31日，非上市物業基金之公平值乃使用二項期權定價模式釐定，而公平值計量所使用的重大不可觀察輸入數據為預期香港無風險利率。公平值計量與預期香港無風險利率呈正相關關係。於2020年3月31日，倘所有其他可變因素維持不變，預期香港無風險利率上升50%將導致本集團虧損減少約357,000港元，而預期香港無風險利率下降50%將導致本集團虧損增加約359,000港元。

有關非上市物業基金之重大輸入數據及公平值計量，請參閱附註26。

於2021年3月31日，對Campfire集團投資的公平值乃參考Campfire集團的最新財務狀況及業績以及共享工作空間行業目前的經營狀況釐定，有關管理評估請參閱附註30。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

6. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

6. 財務風險管理目標及政策 (續)

(e) Financial instruments by category

(e) 按類別劃分的金融工具

The carrying amounts presented in the consolidated statement of financial position relate to the following categories of financial assets and financial liabilities:

綜合財務狀況表中呈列之賬面值與以下金融資產及金融負債類別有關：

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Financial assets as per consolidated statement of financial position	綜合財務狀況表所列金融資產		
Financial assets at FVPL	按公平值計入損益表之金融資產		
— Convertible loan notes (Note 19)	— 可換股貸款票據 (附註 19)	—	31,992
— Unlisted property fund (Note 26)	— 非上市物業基金 (附註 26)	—	4,710
Financial assets at FVOCI	按公平值計入其他全面收益之金融資產		
— Interest in Campfire Group (Note 30)	— 於 Campfire 集團之權益 (附註 30)	—	—
Financial assets measured at amortised cost	按攤銷成本計量之金融資產		
— Trade and other receivables and deposits (Note 21)	— 應收貨款及其他應收賬款及按金 (附註 21)	39,703	38,513
— Cash and cash equivalents (Note 22)	— 現金及等同現金 (附註 22)	24,424	34,491
Total	總計	64,127	109,706
Financial liabilities as per consolidated statement of financial position	綜合財務狀況表所列金融負債		
Financial liability measured at amortised costs	按攤銷成本計量之金融負債		
— Trade and other payables and other accruals (Note 23)	— 應付貨款及其他應付賬款及其他應計費用 (附註 23)	13,200	19,239
— Lease liabilities (Note 24)	— 租賃負債 (附註 24)	1,559	8,765
— Other borrowings (Note 25)	— 其他借貸 (附註 25)	30,000	30,734
— Amounts due to director/former director	— 應付董事/前董事款項	—	848
— Amount due to immediate holding company	— 應付直接控股公司款項	339	339
Total	總計	45,098	59,925

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

7. REVENUE

Revenue from sales of pearls and jewellery represents the amounts received and receivable from customers in respect of goods sold less returns and allowances.

Interest income on financial assets is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

The Group's revenue recognised during the year is as follows:

7. 收入

銷售珍珠及珠寶之收入指就貨品已收及應收客戶之款項減退貨及折扣。

金融資產之利息收入乃經參考尚未償還本金及以適用實際利率按時間之基準累計。

年內已確認之本集團收入如下：

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Sales of pearls and jewellery from contracts with customers within the scope of HKFRS 15 recognised at a point in time	於時間點確認之香港財務報告準則第15號範圍內之銷售珍珠及珠寶客戶合約收入	41,244	109,791
— Sales of pearls	— 銷售珍珠	1,987	26,092
— Design and sales jewellery products	— 設計及銷售珠寶產品	39,257	83,699
Revenue from other sources outside the scope of HKFRS 15	香港財務報告準則第15號範圍外之其他來源之收入		
Interest income from strategic investment and financial services	策略投資及財務服務利息收入	2,080	2,187
		43,324	111,978

The Group has adopted the practical expedient in paragraph 121 of HKFRS 15 to its sales contracts for pearls and jewellery products such that information about revenue that the Group will be entitled to when it satisfies the remaining unsatisfied (or partially satisfied) performance obligations under the contracts for all contracts that had an original expected duration of one year or less is not disclosed.

本集團已將香港財務報告準則第15號第121段之實際權宜方法採納於其珍珠及珠寶產品之銷售合約，因此就原本預期年期為一年或以下之所有合約而言，並無披露有關本集團當達成合約項下之餘下尚未達成（或部分達成）履約責任時有權收取之收入之資料。

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綜合財務報表附註

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8. SEGMENT INFORMATION

The Group's operating segments have been determined based on the information reported to the executive directors, being the chief operating decision maker of the Group, that are used for performance assessment and to make strategic decisions. The Group's operating businesses are structured and managed separately according to the nature of their operations and the products and services they provide. Each of the Group's operating segments represents a strategic business unit that offers products and services which are subject to risks and returns that are different from those of other operating segments. The Group currently has two operating segments:

- | | |
|---|--|
| (a) Sales of pearls and jewellery products | Design and sales of jewellery products, and sales of pearls |
| (b) Strategic investment and financial services | Real estate financial assets investments and investments in associates |

The executive directors assess the performance of the operating segments based on a measure of segment results. This measurement basis excludes the effects of non-recurring expenditure and of corporate expenses from the operating segments. Other information provided to the executive directors is measured in a manner consistent with that in the consolidated financial statements.

8. 分部資料

本集團之經營分部已根據向執行董事(即本集團主要經營決策人)報告之資料釐定，有關資料乃用作評估表現及作出策略性決定。本集團之經營業務乃根據其業務性質及所提供之產品及服務構建及獨立管理。本集團各經營分部指提供產品及服務之策略性業務單位，其風險及回報有別於其他經營分部。本集團現時有兩個經營分部：

- | | |
|---------------|--------------------|
| (a) 銷售珍珠及珠寶產品 | 設計及銷售珠寶產品，以及銷售珍珠 |
| (b) 策略投資及財務服務 | 房地產金融資產投資及於聯營公司之投資 |

執行董事根據分部業績之計量評估營運分部表現。此計量基準不包括營運分部之非經常性支出及企業開支之影響。提供予執行董事之其他資料按與綜合財務報表一致之方式計量。

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綜合財務報表附註

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8. SEGMENT INFORMATION (CONTINUED)

An analysis of the Group's reportable segment revenue, results, assets, liabilities and other selected financial information by operating segments are as follows:

8. 分部資料(續)

本集團按經營分部劃分之可呈報分部收入、業績、資產、負債及其他選定財務資料之分析如下：

		Sales of pearls and jewellery products 銷售珍珠及珠寶產品 HK\$'000 千港元	Strategic investment and financial services 策略投資及財務服務 HK\$'000 千港元	Total 總計 HK\$'000 千港元
For the year ended 31 March 2021	截至2021年3月31日止年度			
Segment revenue	分部收入	41,244	2,080	43,324
Segment loss	分部虧損	(39,664)	(2,600)	(42,264)
Finance income	財務收益			7
Finance costs	財務成本			(4,445)
Equity-settled share-based payments	股權結算以股份為基礎付款			(30)
Unallocated corporate expenses	未分配企業開支			(5,345)
Loss before income tax	除所得稅前虧損			(52,077)
For the year ended 31 March 2020	截至2020年3月31日止年度			
Segment revenue	分部收入	109,791	2,187	111,978
Segment loss	分部虧損	(25,240)	(211,855)	(237,095)
Finance income	財務收益			371
Finance costs	財務成本			(8,549)
Equity-settled share-based payments	股權結算以股份為基礎付款			(2,796)
Unallocated corporate expenses	未分配企業開支			(32,333)
Loss before income tax	除所得稅前虧損			(280,402)

Segment revenue reported above represents revenue generated from external customers. There were no inter-segment sales in the years.

上文呈報之分部收入指由對外客戶產生之收益。兩個年度並無分部間銷售。

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For the year ended 31 March 2021 截至2021年3月31日止年度

8. SEGMENT INFORMATION (CONTINUED)

Segment results represent loss incurred by each segment without allocation of central administrative expenses including directors' emoluments and salaries and other operating expenses incurred by the Company and the investment holding companies, certain other gains/(losses) and finance income and costs. This is the measure reported to the chief operating decision maker for the purposes of resource allocation and assessment of segment performance.

Segment assets and liabilities

The following is an analysis of the carrying amount of assets and liabilities analysed by the geographical area of operations of the Group:

At 31 March 2021

		Sales of pearls and jewellery products 銷售珍珠及珠寶產品 HK\$'000 千港元	Strategic investment and financial services 策略投資及財務服務 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Segment assets	分部資產			
— Hong Kong	— 香港	52,468	60	52,528
— The UK	— 英國	—	33,394	33,394
— The PRC	— 中國	3,227	—	3,227
		55,695	33,454	89,149
Unallocated corporate assets	未分配企業資產			2,616
Total assets	資產總值			91,765
Segment liabilities	分部負債			
— Hong Kong	— 香港	(4,138)	(1,536)	(5,674)
— The PRC	— 中國	(1,013)	—	(1,013)
		(5,151)	(1,536)	(6,687)
Unallocated corporate liabilities	未分配企業負債			(39,133)
Total liabilities	負債總額			(45,820)

8. 分部資料 (續)

分部業績指各分部產生之虧損，惟並無分配中央行政開支，包括董事酬金及薪金以及本公司及投資控股公司產生之其他經營開支、若干其他收益／(虧損)及財務收益及成本。此乃就分配資源及評估分部表現而向主要經營決策人呈報之計量。

分部資產及負債

下文載列按本集團經營所在地區劃分之資產及負債之賬面值分析：

於2021年3月31日

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For the year ended 31 March 2021 截至2021年3月31日止年度

8. SEGMENT INFORMATION (CONTINUED)**8. 分部資料(續)****Segment assets and liabilities (Continued)****分部資產及負債(續)****At 31 March 2020****於2020年3月31日**

		Sales of pearls and jewellery products 銷售珍珠及 珠寶產品 HK\$'000 千港元	Strategic investment and financial services 策略投資及 財務服務 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Segment assets	分部資產			
— Hong Kong	— 香港	102,576	865	103,441
— The UK	— 英國	—	41,329	41,329
— The PRC	— 中國	13,871	—	13,871
		116,447	42,194	158,641
Unallocated corporate assets	未分配企業資產			16
Total assets	資產總值			158,657
Segment liabilities	分部負債			
— Hong Kong	— 香港	(9,936)	(5,132)	(15,068)
— The PRC	— 中國	(17,876)	—	(17,876)
		(27,812)	(5,132)	(32,944)
Unallocated corporate liabilities	未分配企業負債			(40,581)
Total liabilities	負債總額			(73,525)

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8. SEGMENT INFORMATION (CONTINUED)

Segment assets and liabilities (Continued)

For the purposes of monitoring segment performance and allocating resources between segments:

- all assets are allocated to operating segments other than certain property, plant and equipment, certain deposits and prepayments, and certain cash and cash equivalents that are not attributable to individual segments.
- all liabilities are allocated to operating segments other than certain accruals and other payables, amounts due to director/former director/immediate holding company and other borrowings that are not attributable to individual segments.

8. 分部資料(續)

分部資產及負債(續)

為監察分部表現及於分部間分配資源：

- 除若干物業、廠房及設備、若干按金及預付款項，以及若干現金及等同現金不計入個別分部外，所有資產均分配至經營分部。
- 除若干應計費用及其他應付賬款、應付董事／前董事／直接控股公司款項及其他借貸不計入個別分部外，所有負債均分配至經營分部。

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For the year ended 31 March 2021 截至2021年3月31日止年度

8. SEGMENT INFORMATION (CONTINUED)**8. 分部資料(續)****Other segment information****其他分部資料****For the year ended 31 March 2021****截至2021年3月31日止年度**

		Sales of pearls and jewellery products 銷售珍珠及珠寶產品 HK\$'000 千港元	Strategic investment and financial services 策略投資及財務服務 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Amounts included in the measure of segment loss and segment assets	計量分部虧損及分部資產所計入之金額			
Additions to property, plant and equipment	添置物業、廠房及設備	25	–	25
Depreciation of property, plant and equipment	物業、廠房及設備之折舊	(466)	(62)	(528)
Depreciation of right-of-use assets	使用權資產之折舊	(1,236)	(415)	(1,651)
Gain on disposals of property, plant and equipment	出售物業、廠房及設備之收益	156	–	156
Fair value loss on convertible loan notes	可換股貸款票據之公平值虧損	–	(4,168)	(4,168)
Fair value loss on unlisted property fund	非上市物業基金之公平值虧損	–	(4,710)	(4,710)
Written off of prepayments	撇銷預付款項	(1,491)	–	(1,491)
Provision for allowance for ECL on trade receivables, net	計提應收貨款之預期信貸虧損撥備，淨額	(12,905)	–	(12,905)
Provision for allowance for ECL on other receivables	計提其他應收賬款之預期信貸虧損撥備	–	(289)	(289)
Provision for impairment losses on inventories, net	計提存貨減值虧損撥備，淨額	(9,995)	–	(9,995)
Impairment loss on property, plant and equipment and right-of-use assets	物業、廠房及設備及使用權資產減值虧損	–	(378)	(378)
Written off of property, plant and equipment	撇銷物業、廠房及設備	(888)	–	(888)

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For the year ended 31 March 2021 截至2021年3月31日止年度

8. SEGMENT INFORMATION (CONTINUED)**Other segment information (Continued)****For the year ended 31 March 2020****8. 分部資料(續)****其他分部資料(續)****截至2020年3月31日止年度**

		Sales of pearls and jewellery products 銷售珍珠及 珠寶產品 HK\$'000 千港元	Strategic investment and financial services 策略投資及 財務服務 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Amounts included in the measure of segment loss and segment assets	計量分部虧損及分部資產 所計入之金額			
Additions to property, plant and equipment	添置物業、廠房及設備	928	100	1,028
Depreciation of property, plant and equipment	物業、廠房及設備之折舊	(1,048)	(64)	(1,112)
Depreciation of right-of-use assets	使用權資產之折舊	(427)	(934)	(1,361)
Loss on disposals of property, plant and equipment	出售物業、廠房及設備之 虧損	(39)	(2)	(41)
Fair value loss on convertible loan notes	可換股貸款票據之公平值 虧損	–	(1,365)	(1,365)
Fair value loss on unlisted property fund	非上市物業基金之公平值 虧損	–	(33,590)	(33,590)
Share of loss on investment in associates	分佔於聯營公司之投資之 虧損	–	(28,614)	(28,614)
Impairment losses on investment in associates	於聯營公司之投資之減值 虧損	–	(147,391)	(147,391)
Written off of prepayments	撇銷預付款項	–	(1,026)	(1,026)
Provision for allowance for ECL on trade receivables, net	計提應收貨款之預期信貸 虧損撥備，淨額	(309)	–	(309)
Reversal of impairment losses on inventories, net	存貨減值虧損撥回，淨額	33,363	–	33,363
Written off of property, plant and equipment	撇銷物業、廠房及設備	(161)	(253)	(414)

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8. SEGMENT INFORMATION (CONTINUED)

8. 分部資料(續)

Geographical information

地區資料

The Group mainly operates in Hong Kong, the PRC, the USA, the UK and Europe. The Group's revenue from external customers based on the locations of operations and information about its non-current assets by geographical location of the assets are detailed below:

本集團主要於香港、中國、美國、英國及歐洲經營。本集團按經營所在地劃分之來自對外客戶之收益及按該等資產之地區劃分之非流動資產之資料詳列如下：

		Revenue from external customers 來自對外客戶之收益		Non-current assets* 非流動資產*	
		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元	2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
North America [#]	北美洲 [#]				
— The USA	— 美國	30,098	62,281	—	—
— Others	— 其他	37	327	—	—
Europe	歐洲				
— Germany	— 德國	—	8,705	—	—
— Italy	— 意大利	—	18	—	—
— The UK	— 英國	2,329	2,187	—	—
— Others	— 其他	1,328	3,003	—	—
Hong Kong	香港	6,786	20,355	1,098	3,073
Asian countries	亞洲國家				
— PRC	— 中國				
(excluding Hong Kong)	(不包括香港)	966	828	651	7,427
— Japan	— 日本	84	10,167	—	—
— Others	— 其他	22	841	—	—
Others	其他	1,674	3,266	—	—
		43,324	111,978	1,749	10,500

* Non-current assets included property, plant and equipment and right-of-use assets only.

* 非流動資產僅包括物業、廠房及設備以及使用權資產。

[#] Included in the sales of pearls and jewellery products segment, revenue from the transactions with one individual customer, which is located in the USA, amounted to approximately HK\$25,336,000 (2020: HK\$39,312,000) which represented approximately 58% (2020: 35%) of total revenue of the Group for the year ended 31 March 2021.

[#] 銷售珍珠及珠寶產品分部包括截至2021年3月31日止年度，與一名位於美國之個別客戶交易之收入約為25,336,000港元(2020年：39,312,000港元)，佔本集團總收入約58%(2020年：35%)。

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9. OTHER GAINS/(LOSSES), NET

9. 其他收益／(虧損)，淨額

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Exchange gain/(loss), net	匯兌收益／(虧損)，淨額	6,331	(1,526)
Gain/(loss) on disposals of property, plant and equipment (Note 34(a))	出售物業、廠房及設備之收益／(虧損)(附註34(a))	156	(17,678)
Written off of property, plant and equipment (Note 15)	撇銷物業、廠房及設備(附註15)	(888)	(477)
Impairment loss on property, plant and equipment and right-of-use assets	物業、廠房及設備及使用權資產減值虧損	(378)	—
Gain/(loss) on early termination of lease premises	提早終止租賃物業之收益／(虧損)	33	(233)
Compensation of early termination of leases*	提早終止租賃之補償*	(1,840)	—
Government grants [#]	政府補助 [#]	381	—
Others	其他	510	406
		4,305	(19,508)

* During the year, the Group has negotiated with certain landlords for terminating certain lease agreements for the operation of factories in the PRC and office in Hong Kong. The compensation of early termination of leases of approximately HK\$1,840,000 was paid to landlords and recognised as other loss in the consolidated profit or loss.

[#] The government grants were mainly consisted of the sum received from the relevant authorities of the PRC to support enterprise against the negative brought by the COVID-19 pandemic. As at 31 March 2021, there were no unfulfilled conditions or contingencies relating to these grants.

* 年內，本集團已與若干業主磋商終止中國廠房及香港辦公室營運的若干租賃協議。已向業主支付提早終止租賃之補償約1,840,000港元，並於綜合損益確認為其他虧損。

[#] 政府補助主要包括從中國相關部門收到以支持企業抗擊COVID-19疫情所帶來的負面影響的金額。於2021年3月31日，該等補助並無未達成條件或或然事項。

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10. LOSS BEFORE INCOME TAX**10. 除所得稅前虧損**

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Costs of inventories sold, excluding provision for/(reversal) of impairment on inventories	已出售存貨成本，計提／(撥回)存貨減值撥備	38,362	101,725
Provision for/(reversal of) impairment loss on inventories, net [#]	計提／(撥回)存貨之減值虧損撥備，淨額 [#]	9,995	(33,363)
Employee benefit expenses (including directors' emoluments) (Note 11)	僱員福利開支(包括董事酬金)(附註11)	16,003	49,085
Auditor's remuneration	核數師酬金		
— Audit services	— 審核服務		
— current year	— 本年度	550	700
— overprovided in prior years	— 過往年度超額撥備	—	(200)
— Non-audit services	— 非審核服務	10	238
Depreciation of property, plant and equipment (Note 15)	物業、廠房及設備折舊(附註15)	528	2,376
Depreciation of right-of-use assets (Note 16)	使用權資產折舊(附註16)	1,651	1,361
Written off of prepayments	撇銷預付款項	1,491	1,026
Provision for allowance for ECL on trade receivables, net (Note 21(a))	計提應收貨款之預期信貸虧損撥備，淨額(附註21(a))	12,905	309
Provision for allowance for ECL on other receivables (Note 21(b))	計提其他應收賬款之預期信貸虧損撥備(附註21(b))	289	—
Short-term leases payments, gross (Note 16)	短期租賃付款，總額(附註16)	174	11,308
Less: operating lease income on sub-premises	減：分物業之經營租賃收入	—	(3,009)
Short-term leases payments, net	短期租賃付款，淨額	174	8,299
Exhibition expenses	展覽開支	96	2,742
Commission expenses	佣金開支	53	185

[#] The amount was included in the cost of sales in the consolidated profit or loss.[#] 該金額已計入綜合損益之銷售成本內。

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11. EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS)

11. 僱員福利開支(包括董事酬金)

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Salaries, wages and other benefits	薪金、工資及其他福利	15,669	43,042
Equity-settled share-based payments* (Note 31)	股權結算以股份為基礎付款* (附註31)	30	2,796
Pension costs defined contribution plans and social security costs	養老金成本定額供款計劃及 社會保障成本	304	3,247
		16,003	49,085

* During the year ended 31 March 2021, certain directors resigned before the vesting condition of the relevant share options were satisfied, the Group reversed the corresponding equity-settled share-based payments recognised in prior years of approximately HK\$1,359,000 (2020: HK\$4,424,000) in the consolidated profit or loss.

* 截至2021年3月31日止年度，若干董事於相關購股權之歸屬條件達成前辭任，本集團已於綜合損益內撥回於過往年度確認之相應股權結算以股份為基礎付款約1,359,000港元(2020年：4,424,000港元)。

Five highest paid individuals

The five individuals with the highest emoluments in the Group for the year include one (2020: one) existing director of the Company, whose emoluments are set out in Note 37. The emolument of the remaining four (2020: four) individuals is as follows:

五名最高薪酬人士

年內，本集團五名最高薪酬人士包括本公司一名(2020年：一名)現任董事，彼等之酬金載於附註37。其餘四名(2020年：四名)人士之酬金如下：

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Salaries, wages and other benefits	薪金、工資及其他福利	2,586	3,864
Equity-settled share-based payments	股權結算以股份為基礎付款	132	2,168
Pension costs defined contribution plans and social security costs	養老金成本定額供款計劃及 社會保障成本	71	71
		2,789	6,103

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11. EMPLOYEE BENEFIT EXPENSES (INCLUDING DIRECTORS' EMOLUMENTS) (CONTINUED)

Five highest paid individuals (Continued)

Except for the directors' remuneration disclosed in Note 37, the number of the remaining four (2020: four) individuals whose remuneration fell within the following bands is as follows:

		Number of employees 僱員人數	
		2021 2021 年	2020 2020 年
Nil to HK\$1,000,000	零至 1,000,000 港元	3	1
HK\$1,000,001 to HK\$1,500,000	1,000,001 港元至 1,500,000 港元	1	1
HK\$1,500,001 to HK\$2,000,000	1,500,001 港元至 2,000,000 港元	–	1
HK\$2,000,001 to HK\$2,500,000	2,000,001 港元至 2,500,000 港元	–	1

During the year ended 31 March 2021, no emoluments were paid by the Group to the five highest paid individuals, including directors, as inducement to join or upon joining the Group or as compensation for loss of office (2020: Nil).

11. 僱員福利開支(包括董事酬金) (續)

五名最高薪酬人士(續)

除於附註37披露之董事酬金外，屬於下列薪酬幅度之其餘四名(2020年：四名)人士人數如下：

於截至2021年3月31日止年度，本集團並無向五名最高薪酬人士(包括董事)支付任何酬金，作為吸引其加入或於加入本集團時之獎勵或離職補償(2020年：無)。

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12. INCOME TAX (CREDIT)/EXPENSE

12. 所得稅(抵免)/開支

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Deferred tax:	遞延稅項：		
Net (credit)/charge for current year (Note 17)	本年度(抵免)/開支淨額 (附註17)	(292)	1,420
Income tax (credit)/expense	所得稅(抵免)/開支	(292)	1,420

Hong Kong profits tax

No provision for Hong Kong profits tax has been made as the Group had no estimated assessable profits for the year ended 31 March 2021 (2020: Nil). Under the two-tiered profits tax rates regime, the first HK\$2 million of profits of the qualifying entity will be taxed at 8.25%, and profits above HK\$2 million will be taxed at 16.5%. The profits of entity not qualifying for the two-tiered profits tax rates regime will continue to be taxed at a flat rate of 16.5%.

PRC corporate income tax

In accordance with the relevant PRC corporate income tax laws, regulations and implementation guidance notes, subsidiaries in the PRC are subject to the PRC corporate income tax rate at 25% of the estimated assessable profits during the year (2020: 25%). No provision for PRC corporate income tax have been made as the Company's subsidiaries in the PRC have tax losses brought forward which are available for off-set against the estimated assessable profits for the year ended 31 March 2021 (2020: Nil).

Withholding tax on distributed/undistributed profits

The PRC tax law imposes a withholding tax at 10%, unless reduced by a tax treaty, for dividends distributed by PRC subsidiaries to its immediate holding company outside the PRC for earnings generated beginning on 1 January 2008. No withholding tax on distributed/undistributed profits of the Group for the year ended 31 March 2021 (2020: Nil).

香港利得稅

由於本集團於截至2021年3月31日止年度並無估計應課稅溢利，故並無就香港利得稅作撥備(2020年：無)。根據利得稅兩級制，合資格實體之首2,000,000港元溢利將按8.25%繳稅，而2,000,000港元以上之溢利將按16.5%繳稅。不符合資格根據利得稅兩級制計稅之實體之溢利將繼續按劃一稅率16.5%繳稅。

中國企業所得稅

根據相關中國企業所得稅法律、規例及實施指引註釋，中國附屬公司須按年內估計應課稅溢利25%之稅率(2020年：25%)繳納中國企業所得稅。由於本公司之中國附屬公司擁有承前稅項虧損，可抵銷截至2021年3月31日止年度之估計應課稅溢利(2020年：無)，故並無就中國企業所得稅作出撥備。

已分派/未分派溢利之預扣稅

自2008年1月1日開始，除非根據稅務條約予以減少，否則中國稅法規定中國附屬公司因產生盈利而向其中國境外直接控股公司分派股息須繳納10%預扣稅。截至2021年3月31日止年度，本集團已分派/未分派溢利並無預扣稅款(2020年：無)。

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For the year ended 31 March 2021 截至2021年3月31日止年度

12. INCOME TAX (CREDIT)/EXPENSE (CONTINUED)

The amount of income tax (credit)/expense for the year can be reconciled to the loss before income tax as follows:

12. 所得稅(抵免)/開支(續)

本年度所得稅(抵免)/開支與除所得稅前虧損之對賬如下：

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Loss before income tax	除所得稅前虧損	(52,077)	(280,402)
Tax calculated at statutory income tax rate	按法定所得稅稅率計算之稅項	(8,592)	(46,266)
Effect of different tax rates of subsidiaries operating in other jurisdictions	於其他司法權區營運之 附屬公司不同稅率之影響	(639)	(1,453)
Tax at the statutory tax rates on losses attributable to an associate	按法定稅率計算應佔聯營公司 虧損之稅項	—	4,721
Tax effect of: Expenses that are not deductible for tax purpose	稅務影響： 不可扣稅之開支	2,763	40,497
Income not subject to tax	毋須課稅之收入	—	(38)
Temporary differences not recognised	尚未確認之暫時差額	1,990	1,312
Tax losses not recognised	尚未確認之稅項虧損	4,903	2,689
Utilisation of tax losses not recognised previously	動用先前未確認之稅項虧損	(717)	(42)
		(292)	1,420

13. LOSS PER SHARE

The calculation of the basic loss per share is calculated by dividing the loss for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the year.

13. 每股虧損

每股基本虧損之計算乃按年內本公司普通股股東應佔虧損除以年內已發行普通股之加權平均數計算。

		2021 2021 年	2020 2020 年
Loss attributable to equity holders of the Company (HK\$'000)	本公司股東應佔虧損(千港元)	(51,785)	(281,822)
Weighted average number of ordinary shares for the purpose of calculating basic loss per share (thousands)	就計算每股基本虧損所用之普通股 加權平均數(千股)	224,317	181,432

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13. LOSS PER SHARE (CONTINUED)

Basic loss per share is calculated by dividing the loss attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year. The weighted average number of shares used for the purpose of calculating basic loss per share for both years has been adjusted for the issue of shares pursuant to the Share Consolidation (Note 28 (a)) as if the Share Consolidation had occurred on 1 April 2019. Accordingly, the basic and diluted loss per share for the year ended 31 March 2020 have been restated.

Diluted loss per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares. The potential ordinary shares of the Company are share options (Note 31). The calculation of dilutive effect of share options is determined by the number of shares that could have been acquired at fair value (determined as the average annual market share price of the Company's shares) based on the monetary value of the subscription rights attached to the outstanding share options. The number of shares calculated as above is compared with the number of shares that would have been issued assuming the exercise of the share options.

For the years ended 31 March 2021 and 2020, the assumed conversion of potential ordinary shares in relation to the share option has an anti-dilutive effect to the basic loss per share.

14. DIVIDEND

The directors do not recommend any payment of dividend in respect of the year ended 31 March 2021 (2020: Nil).

13. 每股虧損(續)

每股基本虧損乃按本公司股東應佔虧損除以年內已發行普通股之加權平均數計算。用於計算兩年年內每股基本虧損的加權平均股數已就根據股份合併發行的股份進行調整(附註28(a))，猶如股份合併已於2019年4月1日發生。因此，截至2020年3月31日止年度的每股基本及攤薄虧損已重列。

每股攤薄虧損乃透過調整發行在外之普通股加權平均數計算，以假設轉換所有潛在攤薄普通股。本公司之潛在普通股為購股權(附註31)。購股權攤薄影響之計算乃以根據尚未行使購股權附帶之認購權之貨幣價值，可按公平值(釐定為本公司股份之平均全年市場股份價格)收購之股份數目釐定。按上述計算之股份數目與假設行使購股權應已發行之股份數目進行比較。

截至2021年及2020年3月31日止年度，假設轉換有關購股權之潛在普通股對每股基本虧損具有反攤薄影響。

14. 股息

董事不建議就截至2021年3月31日止年度派付任何股息(2020年：無)。

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For the year ended 31 March 2021 截至2021年3月31日止年度

15. PROPERTY, PLANT AND EQUIPMENT

15. 物業、廠房及設備

		Leasehold property 租賃物業 HK\$'000 千港元	Leasehold improvements 租賃樓宇 裝修 HK\$'000 千港元	Plant and machinery 廠房及機器 HK\$'000 千港元	Furniture, fixtures and equipment 傢俬、裝置 及設備 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Year ended 31 March 2020	截至2020年3月31日 止年度						
Opening net book amount	年初賬面淨額	69,343	465	1,128	135	772	71,843
Additions	添置	–	3,038	435	147	–	3,620
Disposals (Note 34(a))	出售(附註34(a))	(68,548)	(2,089)	(39)	(9)	–	(70,685)
Depreciation (Note 10)	折舊(附註10)	(795)	(538)	(304)	(77)	(662)	(2,376)
Written off* (Note 9)	撇銷*(附註9)	–	(414)	–	(63)	–	(477)
Exchange differences	匯兌差額	–	–	(51)	–	–	(51)
Closing net book amount	年末賬面淨額	–	462	1,169	133	110	1,874
At 31 March 2020	於2020年3月31日						
Cost	成本	–	493	21,906	505	2,986	25,890
Accumulated depreciation	累計折舊	–	(31)	(20,737)	(372)	(2,876)	(24,016)
		–	462	1,169	133	110	1,874

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For the year ended 31 March 2021 截至2021年3月31日止年度

15. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

15. 物業、廠房及設備 (續)

		Leasehold improvements 租賃樓宇裝修 HK\$'000 千港元	Plant and machinery 廠房及機器 HK\$'000 千港元	Furniture, fixtures and equipment 傢俬、裝置及設備 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Year ended 31 March 2021	截至2021年3月31日止年度					
Opening net book amount	年初賬面淨額	462	1,169	133	110	1,874
Additions	添置	-	25	-	-	25
Disposals (Note 34(a))	出售 (附註34(a))	-	-	-	-	-
Depreciation (Note 10)	折舊 (附註10)	(123)	(233)	(62)	(110)	(528)
Impairment loss	減值虧損	-	-	(66)	-	(66)
Written off* (Note 9)	撇銷* (附註9)	-	(888)	-	-	(888)
Exchange differences	匯兌差額	-	116	-	-	116
Closing net book amount	年末賬面淨額	339	189	5	-	533
At 31 March 2021	於2021年3月31日					
Cost	成本	493	20,349	323	2,650	23,815
Accumulated depreciation	累計折舊	(154)	(20,160)	(318)	(2,650)	(23,282)
		339	189	5	-	533

* For the year ended 31 March 2021, the Group's plant and machinery with carrying amount of approximately HK\$888,000 was written off upon the closedown the factory in the PRC. For the year ended 31 March 2020, the Group's leasehold improvements and furniture, fixtures and equipment with carrying amount of approximately HK\$477,000 was written off upon the termination of certain leases of Hong Kong office.

* 截至2021年3月31日止年度，本集團賬面值約為888,000港元的廠房及機器於關閉中國工廠後註銷。截至2020年3月31日止年度，本集團賬面值約為477,000港元之租賃樓宇裝修及傢俬、裝置及設備已於終止香港辦公室之若干租約時撇銷。

On 16 December 2019, the Group entered into a sale and purchase agreement with an independent third party to dispose of the leasehold property located in Hong Kong at cash consideration of HK\$53,000,000. The disposal transaction was completed on 16 January 2020. After the disposal, no leasehold property had been pledged to secure the other borrowings granted to the Group as at 31 March 2020.

於2019年12月16日，本集團與獨立第三方訂立買賣協議，以現金代價53,000,000港元出售位於香港的租賃物業。出售交易已於2020年1月16日完成。於出售後，於2020年3月31日，概無租賃物業已質押為授予本集團之其他借貸作抵押。

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16. RIGHT-OF-USE ASSETS

16. 使用權資產

		Premises 物業 HK\$'000 千港元
Cost:	成本：	
At 1 April 2019 recognised upon the application of HKFRS 16	於2019年4月1日應用香港財務報告準則第16號時確認	1,252
Additions	添置	9,192
Early termination of lease	提早終止租賃	(1,252)
At 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	9,192
Additions	添置	708
Early termination of lease	提早終止租賃	(6,504)
At 31 March 2021	於2021年3月31日	3,396
Accumulated depreciation:	累計折舊：	
At 1 April 2019 recognised upon the application of HKFRS 16	於2019年4月1日應用香港財務報告準則第16號時確認	–
Charge for the year (Note 10)	年內開支(附註10)	1,361
Early termination of lease	提早終止租賃	(795)
At 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	566
Charge for the year (Note 10)	年內開支(附註10)	1,651
Impairment loss	減值虧損	312
Early termination of lease	提早終止租賃	(349)
At 31 March 2021	於2021年3月31日	2,180
Net carrying amount:	賬面淨值：	
At 31 March 2021	於2021年3月31日	1,216
At 31 March 2020	於2020年3月31日	8,626

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16. RIGHT-OF-USE ASSETS (CONTINUED)

The right-of-use assets mainly represent the Group's rights to use underlying leased premises as offices for its operations under operating lease arrangements over the lease terms, which ranged from 1 to 3 (2020: 1 to 4) years, which are stated at cost less accumulated depreciation and accumulated impairment losses, if any, and adjusted for any remeasurement of the lease liabilities.

During the year ended 31 March 2021, the early termination of lease was resulted from the closure of certain factories in the PRC.

The right-of-use assets have been recognised, on a lease-by-lease basis, at the respective initial carrying amounts equal to that of the related lease liabilities, which are determined based on the lease payments discounting using respective subsidiaries' incremental borrowing rates of 5.1% to 15.0% (2020: 5.1% to 15.0%) as at the date of initial recognition during the year ended 31 March 2021.

The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

16. 使用權資產(續)

使用權資產主要為本集團根據經營租賃安排在租賃期限(介乎1至3年)(2020年: 1至4年)內就其營運使用相關租賃物業作辦公室之權利,其乃按成本減累計折舊及累計減值虧損(如有)列賬,並就任何重新計量租賃負債作調整。

截至2021年3月31日止年度,提早終止租賃乃由於在中國關閉若干工廠。

使用權資產已按逐項租賃基準以各初始賬面值(相等於相關租賃負債的初始賬面值)確認,而該等賬面值於截至2021年3月31日止年度乃根據採用與初步確認日期之各附屬公司增量借款利率介乎5.1%至15.0%(2020年: 5.1%至15.0%)貼現的租賃付款釐定。

除出租人持有的租賃資產中之擔保權益外,租賃協議並無施加任何契諾。租賃資產不可用作借貸擔保。

		2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元
Fixed payments (Note 34(b))	固定付款(附註34(b))	1,450	1,613
Expense relating to short-term leases (Note 10)	與短期租賃相關之開支(附註10)	174	11,308
Total cash outflow for leases	租賃之現金流出總額	1,624	12,921

During the year ended 31 March 2021, rental payment of HK\$480,000 was not yet paid and recognised in the other payables in the consolidated statement of financial position as at 31 March 2021.

截至2021年3月31日止年度,尚未支付租金480,000港元,並於2021年3月31日的綜合財務狀況表的其他應付賬款中確認。

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17. DEFERRED TAX (ASSETS)/LIABILITIES

The followings are the major deferred income tax (assets)/liabilities recognised by the Group and movements thereon during the year ended 31 March 2021.

17. 遞延稅項(資產)/負債

本集團於截至2021年3月31日止年度確認之主要遞延所得稅(資產)/負債及其變動如下。

		Timing differences arising from tax depreciation 稅項折舊產生之時間差異 HK\$'000 千港元	Unrealised profit in inventories 未變現存貨溢利 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2019	於2019年4月1日	(316)	(812)	(1,128)
Net charged to consolidated profit or loss (Note 12)	扣自綜合損益之淨額(附註12)	608	812	1,420
At 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	292	–	292
Net credited to consolidated profit or loss (Note 12)	計入綜合損益之淨額(附註12)	(292)	–	(292)
At 31 March 2021	於2021年3月31日	–	–	–

As at 31 March 2021, the Group has unused tax losses and deductible temporary differences relating to the allowance for ECL, all of which are arose in Hong Kong have no expiry dates under the current tax legislation of approximately HK\$70,756,000 and HK\$26,271,000 (2020: HK\$56,733,000 and HK\$17,098,000) respectively. The Group has unused tax losses arose in the PRC, which will be expired in 5 years, of approximately HK\$36,714,000 (2020: HK\$11,877,000). Deferred tax assets have not been recognised in respect of these balances due to the unpredictability of future profits streams.

As discussed in Note 12, withholding tax would be payable on the unremitted retained earnings of certain PRC subsidiaries. The PRC subsidiaries have been incurring losses since commencement of operation and there were no distributable retained earnings as at 31 March 2021 (2020: Nil).

於2021年3月31日，本集團所有有關預期信貸虧損撥備之未動用稅項虧損及可扣減暫時差額均於香港產生，根據現時稅務法例並無到期日期，其分別約為70,756,000港元及26,271,000港元(2020年：56,733,000港元及17,098,000港元)。本集團擁有於中國產生將於5年內到期之未動用稅項虧損約36,714,000港元(2020年：11,877,000港元)。由於未能預計未來溢利流量，故並無就該等結餘確認遞延稅項資產。

誠如附註12所論述，須就若干中國附屬公司之未結匯保留盈利支付預扣稅。自開始營運以來，中國附屬公司一直產生虧損，故於2021年3月31日並無可分派保留盈利(2020年：無)。

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18. INVESTMENTS IN ASSOCIATES

18. 於聯營公司的投資

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Share of fair value of net assets on acquisition	分佔收購時之資產淨值公平值	—	4,865
Goodwill	商譽	—	171,140
Share of post-acquisition profit or loss	分佔收購後損益	—	(28,614)
		—	147,391
Less: Impairment loss	減：減值虧損	—	(147,391)
		—	—

Campfire Group (as defined below)

On 10 June 2019, the Group and the two independent third parties entered into the sale and purchase agreement, pursuant to which the vendors have agreed to sell and the Group has conditionally agreed to acquire the sale shares, representing 30% of the issued share capital of Guardian City Limited ("**Guardian City**") at a total consideration of approximately HK\$176,005,000, of which is satisfied by cash as to HK\$10,000,000 and 153,000,000 shares issued by the Company at HK\$1.085 per share (equivalent to HK\$166,005,000) (Note 28). On 25 June 2019, the acquisition was completed. Upon the completion of the transaction, Guardian City became an associate of the Company. Guardian City is principally engaged in investment holding which holds 62.55% equity interest in Campfire Holdings Company Limited (collectively as "**Campfire Group**"). Campfire Group is principally engaged in operation of co-working spaces and co-living spaces in Hong Kong and the UK. At the date of acquisition, Campfire Group operates a total of 12 co-working/co-living spaces. Detail of the transaction were disclosed in the announcement of the Company dated 28 May 2019, 10 June 2019 and 25 June 2019.

Campfire 集團 (定義見下文)

於2019年6月10日，本集團與兩名獨立第三方訂立買賣協議，據此，該等賣方已同意出售，而本集團已有條件同意收購銷售股份（相當於Guardian City Limited（「**Guardian City**」）已發行股本之30%），總代價約為176,005,000港元，當中以現金支付10,000,000港元及透過本公司按每股股份1.085港元發行153,000,000股股份（相當於166,005,000港元）之方式支付（附註28）。於2019年6月25日，收購事項已完成。於交易完成後，Guardian City成為本公司之聯營公司。Guardian City主要從事投資控股，持有Campfire Holdings Company Limited（統稱「**Campfire 集團**」）之62.55%股權，Campfire集團主要於香港及英國從事共享工作空間及共享居住空間營運。於收購事項日期，Campfire集團營運合共12個共享工作／共享居住空間。交易詳情已在日期為2019年5月28日、2019年6月10日及2019年6月25日的本公司公告中披露。

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18. INVESTMENTS IN ASSOCIATES (CONTINUED)

Campfire Group (Continued)

At the completion date, the fair value of net identifiable assets of Campfire Group was amounting to approximately HK\$25,926,000. The management assessed the consideration by referencing to the valuation of the fair value of 100% equity interests in the Campfire Group, estimated by CHFT Advisory and Appraisal Ltd ("CHFT"), an independent firm of professional qualified valuer, based on market approach for the starting-up business. In view of the future development potential of the co-working spaces industry in Hong Kong, goodwill of approximately HK\$171,140,000 was recognised by the Group and presented included in the investments in associates.

On 1 August 2019, the Group had entered into the loan facilities agreement with the Campfire Group for granting the loan in the principal amount up to HK\$25,000,000 carried with interest rate at 15% per annum to Campfire Group for the period of 12 months from the drawdown date to the final repayment date subject to the terms and conditions at the discretionary right of the Group. The loan facilities agreement was expired on 31 July 2020 and no amount was utilised during the facilities term.

In February 2021, Campfire Group was under the capital restructured by transferring and allotting shares of Guardian City and Campfire Holdings Company Limited among the shareholders. Upon the completion of the capital restructuring and as at 31 March 2021, the Group no longer holds any equity interests in Guardian City and has directly held 2.5% of Campfire Holdings Company Limited. In view of such, the directors of the Company have classified the investment of Campfire Group from associate to financial assets at fair value through other comprehensive income at the completion date as the purpose of the investment is for long term investment (see Note 30).

Up to 31 March 2021, the Group paid partial cash consideration of HK\$6,000,000 to vendors for the acquisition and the outstanding balance of HK\$4,000,000 is recognised as other payables (Note 23) in the consolidated statement of financial position as at that date.

18. 於聯營公司的投資 (續)

Campfire 集團 (續)

於完成日期，Campfire集團之可識別資產淨值之公平值約為25,926,000港元。管理層經參考由獨立專業合資格估值公司華坊諮詢評估有限公司(「華坊」)根據用於初創業務之市場法估計的Campfire集團100%股權的公平值估值對代價進行評估。鑑於香港共享工作空間行業之未來發展潛力，本集團確認商譽約171,140,000港元，並呈列為計入於聯營公司之投資。

於2019年8月1日，本集團與Campfire集團訂立貸款融資協議，以在條款及條件規限下，並按本集團之酌情權，向Campfire集團授出本金最多為25,000,000港元之貸款，按年利率15%計息，由提取日期起至最後償還日期為期12個月。貸款融資協議於2020年7月31日已屆滿，於融資期內並無金額已獲動用。

於2021年2月，Campfire集團通過在股東中轉讓及配發Guardian City及Campfire Holdings Company Limited股份進行股本重組。完成股本重組後及於2021年3月31日，本集團不再持有Guardian City的任何股權及直接持有Campfire Holdings Company Limited的2.5%。有見於此，由於投資目的乃為長期投資，本公司董事於完成日期將Campfire集團的投資由聯營公司分類為按公平值計入其他全面收益之金融資產(見附註30)。

直至2021年3月31日，本集團就收購事項向該等賣方支付部分現金代價6,000,000港元，而未償還餘額4,000,000港元已於該日於綜合財務狀況表內確認為其他應付賬款(附註23)。

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18. INVESTMENTS IN ASSOCIATES (CONTINUED) 18. 於聯營公司的投資 (續)

Campfire Group (Continued)

Particulars of investments of associates as at 31 March 2021 and 2020 are set forth below:

Campfire 集團 (續)

於2021年及2020年3月31日之於聯營公司之投資詳情載列如下：

Name of associates 聯營公司名稱	Place of incorporation/ operation 註冊成立／經營地點	Proportion of ownership interest and proportion of voting power held by the Group 本集團持有的擁有權權益比例 及投票權比例		Principal activities 主要業務
		2021 2021 年	2020 2020 年	
Directly held 直接持有				
Guardian City [#]	the British Virgin Islands (the "BVI") 英屬處女群島 (「英屬處女群島」)	N/A 不適用	30%	Investment holding 投資控股
Indirectly held 間接持有				
Campfire Holdings Company Limited [#]	Hong Kong 香港	N/A 不適用	18.77%	Operation of co-working spaces and co-living spaces 營運共享工作空間及 共享居住空間

[#] Not audited by Moore Stephens CPA Limited or another member firm of Moore global network.

[#] 並非由大華馬施雲會計師事務所有限公司或大華國際全球網絡之另一成員事務所審核。

The financial reporting dates of the above associates are not coterminous with those of the Group, as they have financial years ending 31 December.

上述聯營公司之財務報告日期與本集團者並不相同，原因為該等公司之財政年度為截至12月31日止。

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18. INVESTMENTS IN ASSOCIATES (CONTINUED) 18. 於聯營公司的投資(續)

Campfire Group (Continued)

The following table illustrates the summarised financial information in respect of Campfire Group adjusted for any differences in accounting policies and reconciled to the carrying amount in the consolidated financial statements:

Campfire集團(續)

下表說明有關Campfire集團之財務資料概要，經調整任何會計政策差異並與綜合財務報表之賬面值對賬：

		HK\$'000 千港元
As at 31 March 2020	於2020年3月31日	
Current assets	流動資產	36,028
Current liabilities	流動負債	(114,652)
Non-current liabilities	非流動負債	(45,712)
Net liabilities	負債淨額	(124,336)
For the period from 25 June 2019 to 31 March 2020	2019年6月25日至2020年3月31日期間	
Revenue	收入	76,395
Loss for the period	期內虧損	(152,486)

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18. INVESTMENTS IN ASSOCIATES (CONTINUED)

Campfire Group (Continued)

Impairment assessment

Since June 2019, the social movement has been dampening the economic activities in Hong Kong. The business operating environment in Hong Kong became uncertain and challenging, as well as weaker consumer sentiment, decline of visitor arrivals from mainland China to Hong Kong. Business of the clients of Campfire Group has been affected significantly and it resulted in a decline in demand of co-working spaces of Campfire Group. In addition, since the outbreak of novel coronavirus (the "COVID-19") in January 2020, travel restrictions, public health measures and quarantine requirement of travelers imposed by The Government of the Hong Kong Special Administrative Region ("HKSAR") and other countries have adversely affected the operation of Campfire Group, which has further result in a drop in demand of co-working space, and the average rental income of co-working space. In order to reduce losses and maintain the business of Campfire Group, the management of the Campfire Group has downsized the co-working space network in Hong Kong by closing down 9 out of the 13 sites in Hong Kong.

At 31 March 2020, the management of the Group carried out impairment assessment on the carrying amount of its interest in Campfire Group. The management considered that it is not possible to measure fair value less costs of disposal under current market conditions. Therefore, the management of the Group used the interest in associates' value in use as its recoverable amount. In determining the value in use of the associates, the directors of the Company estimated the present value of the estimated future cash flows expected to arise from its share of the present value of the estimated future cash flows expected to be generated by Campfire Group, including the cash flows from the operations of Campfire Group and the proceeds from the ultimate disposal of the investment in Campfire Group. Based on the assessment, the recoverable amount is equal to zero. Accordingly, the Group has recognised the impairment loss of investment in Campfire Group of approximately HK\$147,391,000 for the year ended 31 March 2020 based on the above assessment. The key assumptions included no growth rate and use of 15% to discount the cash flow projections to net present value.

18. 於聯營公司的投資 (續)

Campfire 集團 (續)

減值評估

自2019年6月起，社會運動一直對香港經濟活動造成打擊。香港營商環境變得不確定及充滿挑戰，以及消費者信心疲弱，中國大陸訪港遊客人數下降。Campfire集團客戶的業務受到重大影響，導致對Campfire集團共享工作空間的需求下降。此外，自2020年1月爆發新型冠狀病毒（「2019冠狀病毒病」）以來，香港特別行政區（「香港特區」）政府及其他國家實施出行限制、公共衛生措施及旅客檢疫規定，對Campfire集團之營運造成不利影響，其進一步導致對共享工作空間的需求及共享工作空間的平均租金收入下降。為減少虧損及維持Campfire集團之業務，Campfire集團的管理層已透過關閉13個香港場所中的9個場所而縮減香港共享工作空間網絡的規模。

於2020年3月31日，本集團管理層對其於Campfire集團之權益之賬面值進行減值評估。管理層認為，於現行市況下不可能計量扣除出售事項成本之公平值。因此，本集團管理層使用於聯營公司使用價值之權益作為其可收回金額。於釐定聯營公司使用價值時，本公司董事已估計預期將自其分佔Campfire集團預期將予產生之估計未來現金流量現值所產生之估計未來現金流量現值，包括Campfire集團經營產生之現金流量及最終出售於Campfire集團之投資之所得款項。根據該評估，可收回金額等於零。因此，根據上述評估，本集團已於截至2020年3月31日止年度確認於Campfire集團之投資之減值虧損約147,391,000港元。主要假設包括無增長率及使用15%將現金流量預測貼現為現值淨額。

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18. INVESTMENTS IN ASSOCIATES (CONTINUED) 18. 於聯營公司的投資(續)

Dellos Group (as defined below)

At 31 March 2021, the Group had hold 33% equity interests of Dellos Group Limited and its subsidiaries (the “**Dellos Group**”), of which the particulars of investments in associates are set forth below:

Dellos集團(定義見下文)

於2021年3月31日，本集團持有Dellos Group Limited及其附屬公司(「**Dellos集團**」)之33%之股權，當中於聯營公司的投資詳情載列如下：

Name of associates 聯營公司名稱	Place of incorporation/ operation 註冊成立／經營地點	Proportion of ownership interest and proportion of voting power held by the Group 本集團持有的擁有權權益 比例及投票權比例		Principal activities 主要業務
		2021 2021年	2020 2020年	
Directly held 直接持有				
Dellos Group Limited [#]	the Cayman Islands 開曼群島	33%	33%	Investment holding 投資控股
Indirectly held 間接持有				
Natural Spring Global Limited [#]	the BVI 英屬處女群島	33%	33%	Investment holding 投資控股
Dellos F&B Co., Ltd [#] (“ Dellos F&B ”)	Korea 韓國	33%	33%	Manufacturing, sale and distribution of fruit juice and other beverage products 製造、銷售及分銷果汁及 其他飲品產品
Dellos International Limited [#]	Hong Kong 香港	33%	33%	Trading of beverage products 買賣飲品產品

[#] Not audited by Moore Stephens CPA Limited or another member firm of Moore global network.

The financial reporting dates of the above associates are not coterminous with those of the Group, as they have financial years ending 31 December or 30 June.

[#] 並非由大華馬施雲會計師事務所有限公司或大華國際全球網絡之另一成員事務所審核。

上述聯營公司之財務報告日期與本集團者並不相同，原因為該等公司之財政年度為截至12月31日或6月30日止。

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

18. INVESTMENTS IN ASSOCIATES (CONTINUED)

Dellos Group (Continued)

Investments in and loans to Dellos Group were fully written down during the year ended 31 March 2018. The Group was informed by the management of Dellos Group on 20 June 2018 that Dellos F&B had filed an application for commencing rehabilitation proceedings (the **"Rehabilitation Proceedings"**) with Seoul Rehabilitation Court (the **"Court"**) on 13 February 2018 and the Court had approved the commencement of the Rehabilitation Proceedings on 7 March 2018.

The rehabilitation plan (**"Rehabilitation Plan"**) involves, among other matters, reduction or exemption of the outstanding debts owed by Dellos F&B, conversion of all or part of the creditors' claims into shares of Dellos F&B and repayment plan for the remaining debts. The Rehabilitation Plan was put forward for approval by the creditors and shareholders of Dellos F&B and the Court.

Based on the advices from the Group's legal advisers, the Group considered it was probable that the shareholding of the Group in Dellos F&B would be diminished. Hence, the directors of the Company considered that Dellos F&B had ceased to be an associate of the Group since the date of filing of application for commencing the Rehabilitation Proceedings and that as a result of the Rehabilitation Plan, there was no significant value in the Group's equity interests in the Dellos Group as (i) the main operating subsidiary in the Dellos Group prior to the date of filing of application for commencing the Rehabilitation Proceedings is Dellos F&B; (ii) the shareholding of Dellos Group in Dellos F&B would likely be very significantly diluted; (iii) the important decisions of Dellos F&B would require the Courts approval; and (iv) there would be no dividend payout during the rehabilitation period. It was considered highly unlikely that Dellos Group would bring to the Group any future economic benefits.

18. 於聯營公司的投資 (續)

Dellos集團 (續)

截至2018年3月31日止年度，於Dellos集團之投資及向其作出之貸款已全數撇減。本集團於2018年6月20日接獲Dellos集團之管理層通知，Dellos F&B已於2018年2月13日向首爾重整法院(「法院」)提交申請啟動重整程序(「重整程序」)，且法院已於2018年3月7日批准啟動重整程序。

重整計劃(「重整計劃」)涉及(其中包括)削減或豁免Dellos F&B結欠的未償還債務、將債權人的全部或部分申索轉化為Dellos F&B的股份以及餘下債務的還款方案。重整計劃已提交Dellos F&B的債權人及股東以及法院以尋求批准。

根據本集團法律顧問之意見，本集團認為，本集團於Dellos F&B之股權將很可能會被減少。因此，本公司董事認為，自提交申請啟動重整程序日期起，Dellos F&B已不再為本集團之聯營公司，且重整計劃導致本集團於Dellos集團之股權並無重大價值，原因為(i)Dellos集團於提交申請啟動重整程序日期前之主要營運附屬公司為Dellos F&B；(ii)Dellos集團於Dellos F&B之股權將很可能遭非常大幅攤薄；(iii)Dellos F&B之重大決定須經法院批准；及(iv)於重整期內將不會獲派股息。Dellos集團被認為將極不可能為本集團帶來任何未來經濟利益。

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For the year ended 31 March 2021 截至2021年3月31日止年度

18. INVESTMENTS IN ASSOCIATES (CONTINUED)

Dellos Group (Continued)

According to the Rehabilitation Plan, the loans made by the Group to Dellos F&B had been made part of the rehabilitation claims, with the Group having been regarded as a rehabilitation creditor. Although the Group, as a rehabilitation creditor, will be able to obtain recovery of the loans in accordance with the terms of the Rehabilitation Plan, it is subject to approval by the Court and also the economic conditions of Dellos F&B. In addition, based on the latest financial information provided by the management of Dellos F&B, the financial position of Dellos F&B is net current liabilities. Furthermore, by reference to the published audited financial statement for the year ended 31 March 2018 all the non-financial assets of Dellos F&B were pledged to certain banks in Korea. The directors of the Company considered that the likelihood of recovery of the loans and interest receivables owed by Dellos Group to the Group was low.

On 17 October 2018, the Court approved the Rehabilitation Plan and under the Rehabilitation Plan, there will be yearly cash payment instalments over a 10-year period (starting from 2020) in respect of the 30% of the outstanding debts and the remaining 70% of the outstanding debts will be converted into the equity of Dellos F&B. However, based on the latest financial information for the year ended 31 March 2019 provided by the management of Dellos F&B, its financial performance continued to deteriorate and its financial position is still in net current liabilities. In view of the diminished shareholding upon the conversion of debts to equity and no reliable estimation of future economic benefits derived, the directors of the Company considered that the above investment cost and loans and interest receivables were still unlikely to be recovered.

Based on the advices from the Group's legal advisers, the management of Dellos F&B entered into the bankruptcy proceeding to the Korean court on 16 July 2020. Once the bankruptcy proceedings confirmed, the Rehabilitation Plan would no longer exist and the probability of the Group getting back any of the outstanding debts is low. In view of this, the directors of the Company considered that the investment cost and loans and interest receivables are unlikely to be recovered to the date when the financial statements are authorised for issue.

18. 於聯營公司的投資 (續)

Dellos集團 (續)

根據重整計劃，本集團向 Dellos F&B 作出之貸款已作為重整索償之一部分，而本集團已被視為重整債權人。儘管本集團（作為重整債權人）將能夠根據重整計劃之條款收回貸款，惟其須待法院批准後，方可作實，且亦取決於 Dellos F&B 之經濟狀況。此外，根據 Dellos F&B 管理層提供之最近期財務資料，Dellos F&B 之財務狀況為流動負債淨額。再者，經參考已刊發之截至 2018 年 3 月 31 日止年度之經審核財務報表，Dellos F&B 所有非金融資產已抵押予韓國若干銀行。本公司董事已考慮收回 Dellos 集團結欠本集團之應收貸款及利息之可能性為低。

於 2018 年 10 月 17 日，法院已批准重整計劃，而根據重整計劃，就尚未償還債務之 30% 而言，將於 10 年期間（由 2020 年開始）每年進行現金分期付款，而尚未償還債務之其餘 70% 將轉換為 Dellos F&B 之股本。然而，根據 Dellos F&B 管理層提供截至 2019 年 3 月 31 日止年度之最近期財務資料，其財務表現持續轉差以及其財務狀況仍屬流動負債淨額狀況。鑑於股權減少及無法可靠估計所產生之未來經濟利益，故本公司董事認為，上述投資成本以及應收貸款及利息仍不大可能獲收回。

根據本集團法律顧問之意見，Dellos F&B 之管理層於 2020 年 7 月 16 日向韓國法院提起破產程序。一旦破產程序獲確認，重整計劃將不再存在，而本集團收回任何未償債務的概率極低。有鑑於此，本公司董事認為，於獲授權發佈財務報表當日，投資成本以及應收貸款及利息不大可能獲收回。

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19. CONVERTIBLE LOAN NOTES

19. 可換股貸款票據

		HK\$'000 千港元
At 1 April 2019	於2019年4月1日	32,546
Subscriptions	認購	811
Fair value loss recognised in consolidated profit or loss	於綜合損益確認之公平值虧損	(1,365)
At 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	31,992
Fair value loss recognised in consolidated profit or loss (Note 6 (b)(ii))	於綜合損益確認的公平值虧損 (附註6(b)(ii))	(4,168)
Exchange difference	匯兌差異	2,083
Reclassification (Note 21 (b)(i))	重新分類(附註21(b)(i))	(29,907)
At 31 March 2021	於2021年3月31日	-

On 10 November 2017, the Group entered into the investment agreement and subscribed for certain convertible loan notes issued by Wonderland (UK) Holdings Limited ("Wonderland (UK)"). The principal amount was GBP3,500,000 (equivalent to approximately HK\$36,050,000) which carried interest at 6% per annum and payable on the date on which the convertible loan notes become payable or are redeemed. The maturity date of the convertible loan notes was on 9 November 2020 and would be redeemed at 100% of the principal amount.

The convertible loan notes could be converted at any time from the date the convertible loan notes are fully subscribed and paid up to the maturity date. Upon the full conversion of the convertible loan notes, the converted shares will represent 65% of the enlarged share capital of Wonderland (UK) immediately after the completion of issuance of new shares. At any time after the convertible loan notes are fully subscribed by the Group, full conversion would be made automatically when the pre-tax audited net profit of Wonderland (UK) exceeded GBP1,000,000 for the financial year immediately prior to the maturity date. The convertible loan notes would become immediately due and payable if Wonderland (UK) ceased to be the exclusive licensee of a global real estate brand in the UK.

於2017年11月10日，本集團訂立投資協議，並認購Wonderland (UK) Holdings Limited (「Wonderland (UK)」)發行之若干可換股貸款票據。本金額為3,500,000英鎊(相當於約36,050,000港元)，其按每年6厘之利率計息，並須於可換股貸款票據成為應付或贖回之日期予以支付。可換股貸款票據之到期日為2020年11月9日，並將按本金額之100%贖回。

可換股貸款票據可自其獲悉數認購及繳足之日期直至到期日隨時轉換。於悉數轉換可換股貸款票據後，已轉換股份將相當於緊隨完成發行新股份後之Wonderland (UK)經擴大股本之65%。於可換股貸款票據獲本集團悉數認購後任何時間內，倘於緊接到期日前之財政年度Wonderland (UK)之除稅前經審核純利超過1,000,000英鎊，則將自動予以悉數轉換。倘Wonderland (UK)不再為英國一個全球房地產品牌之獨家獲許可人，可換股貸款票據將即時到期及應付。

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19. CONVERTIBLE LOAN NOTES (CONTINUED)

The Group entered into the deeds of variation to the investment agreement, pursuant to which the conversion rate of the convertible loan notes was varied from 65% to 99.9%; and (ii) the Group and the existing legal and beneficial owner of Wonderland (UK) (the “**Selling Shareholder**”) have the call option to acquire and put option to sell, respectively, the two fully paid ordinary shares (representing the sale shares held by the Selling Shareholder) at a consideration of GBP350 upon the fully subscription of convertible loan notes by the Group.

Pursuant to the investment agreement, the Group has subscribed for the convertible loan notes upon the receipt of notice of drawdown issued by Wonderland (UK). As at 31 March 2020, the Group has subscribed for approximately GBP3,500,000 convertible loan notes, representing approximately 100% of the total subscription amount.

Wonderland (UK) is a company incorporated and registered in England and Wales with limited liability and it is the exclusive licensee of Sotheby's International Realty Limited (“**SIRL**”) and is principally engaged in the operation of realty agency business in the UK. In addition, Wonderland (UK) holds the entire equity interest of SIRL which mainly deals in residential sales, letting, development sales, investment and international sales in England and Wales and it currently has approximately 22,700 sales associates.

As at 31 March 2020, the Group's convertible loan notes with carrying amount amounting to approximately HK\$31,992,000 has been pledged to secure the other borrowings granted to the Group (Note 25(ii)).

The convertible loan notes were analysed for classification in its entirety as the financial assets at FVPL.

19. 可換股貸款票據 (續)

本集團訂立之投資協議之變更契據，據此，可換股貸款票據之轉換率已由65%變更至99.9%；及(ii)於本集團悉數認購可換股貸款票據後，本集團與Wonderland (UK)之現有合法及實益擁有人(「**銷售股東**」)分別擁有認購期權以收購及認沽期權以出售兩股繳足普通股(相當於銷售股東持有之銷售股份)，代價為350英鎊。

根據投資協議，本集團已於接獲Wonderland (UK)發出之提取通知後認購可換股貸款票據。於2020年3月31日，本集團已認購約3,500,000英鎊之可換股貸款票據，相當於總認購額約100%。

Wonderland (UK)為一間於英格蘭及威爾斯註冊成立及登記之有限公司，並為Sotheby's International Realty Limited (「**SIRL**」)之獨家獲特許人，且主要於英國從事經營房地產代理業務。此外，Wonderland (UK)持有SIRL(主要於英格蘭及威爾斯從事住宅銷售、出租、開發銷售、投資及國際銷售，且目前擁有約22,700名銷售人員)之全部股權。

於2020年3月31日，本集團賬面值約為31,992,000港元之可換股貸款票據已質押，以為向本集團授出之其他借款提供抵押(附註25(ii))。

可換股貸款票據已整體作按公平值計入損益表之金融資產之分類分析。

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19. CONVERTIBLE LOAN NOTES (CONTINUED)

The fair value of the convertible loan notes was determined based on the valuation provided by CHFT, independent professional qualified valuer not connected with the Group.

The fair value of the convertible loan notes is level 3 fair value measurement. There is no transfer under the fair value hierarchy classification for the years ended 31 March 2020.

As at 31 March 2020, the convertible loan notes contained both receivable component and derivative component which are not separated out and are classified as financial asset at FVPL.

The methods and assumptions adopted for the valuation of the convertible loan notes are as follows:

Valuation of convertible loan notes as a whole

The convertible loan notes was measured at fair value using the binomial option pricing model and the key inputs into the model were as follows:

19. 可換股貸款票據 (續)

可換股貸款票據之公平值乃根據與本集團並無關連之獨立專業合資格估值師華坊提供之估值釐定。

可換股貸款票據之公平值為公平值計量之第3級。於截至2020年3月31日止年度，公平值層級分類項下並無轉撥。

於2020年3月31日，可換股貸款票據包含應收賬款部分及衍生工具部分，兩者不可分開，並分類為按公平值計入損益表之金融資產。

就可換股貸款票據估值所採納之方法及假設如下：

可換股貸款票據之整體估值

可換股貸款票據乃使用二項式期權定價模式按公平值計量，而該模式之主要輸入數據如下：

		2020 2020年
Enterprise value of Wonderland (UK)	Wonderland (UK)之企業價值	GBP 1,583,818英鎊
Conversion ratio	轉換比率	99.9%
Volatility	波幅	69.8%
Time to maturity	到期期限	0.62 year 年
Credit spread	信貸息差	19.4%
Risk-free rate	無風險利率	0.11%

Note: The enterprise value of Wonderland (UK) was determined by applying the price to sales revenue ratio analysis ("P/S ratio" of 1.09) based on a number of comparable companies in similar business nature of Wonderland (UK) which are engaged in the real estate agency business in the UK and their shares are listed on London Stock Exchange and adjusted with the discount for lack of marketability of 20%.

附註：Wonderland (UK)之企業價值乃根據與 Wonderland (UK)具有類似業務性質之多間可資比較公司（其於英國從事房地產代理業務及其股份於倫敦證券交易所上市）透過應用市銷率分析（「市銷率」1.09），並調整缺乏市場流通性折讓20%而釐定。

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19. CONVERTIBLE LOAN NOTES (CONTINUED)

Valuation of convertible loan notes as a whole (Continued)

The key significant unobservable inputs to determine the fair value of the derivative component are the enterprise value and expected volatility. A higher enterprise value and expected volatility used in the valuation would result in an increase in the fair value of the derivative component, and vice versa.

The convertible loan notes are denominated in GBP at the end of reporting period.

On 9 November 2020, all convertible loan notes expired and no conversion option was exercised by the Group. The outstanding principal amount of GBP3,500,000 and accrued interest of approximately GBP571,000 were not yet settled. At the date of expiry, the directors of the Company reassessed the business model for holding the convertible loan notes. In the opinion of the directors of the Company, the Group opts for not converting any conversion option to convert the loan notes to the ordinary share of Wonderland (UK) and the purpose of the Group holds such receivables are for collecting contractual cash flows which are solely payments of principal and interest on the principal amount outstanding, as such, the receivables are classified as financial asset measured at amortised cost. Accordingly, the Group has reclassified the convertible loan notes at fair value through profit or loss measurement category into the amortised cost measurement category and its fair value amount of approximately GBP2,930,000 (equivalent to approximately HK\$29,907,000) becomes the gross carrying amount of other receivables in the consolidated statement of financial position upon its expiry (see Note 21(b)(i)).

19. 可換股貸款票據 (續)

可換股貸款票據之整體估值 (續)

釐定衍生工具部分公平值之主要重大不可觀察輸入數據為企業價值及預期波幅。估值內使用之企業價值及預期波幅上升將導致衍生工具部分之公平值增加，反之亦然。

於報告期末，可換股貸款票據以英鎊計值。

於2020年11月9日，所有到期可換股貸款票據概無轉換權獲本集團行使。尚未償還本金額3,500,000英鎊及應計利息約571,000英鎊未結付。於到期日，本公司董事重新評估持有可換股貸款票據的業務模式。本公司董事認為，本集團選擇不轉換任何轉換權，而可將貸款票據轉換為Wonderland (UK)的普通股，及本集團持有該等應收款項的目的為收取合約現金流，後者純粹為尚未償還本金額的本金及利息付款，因此，應收款項分類為按攤銷成本計量的金融資產。故此，本集團已將按公平值計入損益計量類別的可換股貸款票據重新分類為攤銷成本計量類別，其公平值金額約2,930,000英鎊（相當於約29,907,000港元）到期後將成為綜合財務狀況表中其他應收賬款的總賬面金額（見附註21(b)(i)）。

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20. INVENTORIES

20. 存貨

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Raw materials	原材料	20,475	7,159
Work in progress	在製品	76	1,817
Finished goods	製成品	4,276	25,126
		24,827	34,102

The provision for impairment losses on inventories is generally made for those inventories aged over 180 days with no subsequent sales while the reversal of provision for impairment losses on inventories is only recognised for those inventories which are sold subsequently with the prices higher than the carrying amounts.

一般就賬齡為180日以上及並無其後銷售之該等存貨作出存貨減值虧損撥備，而存貨減值虧損撥備撥回僅就其後按高於賬面值之價格售出之該等存貨確認。

As at 31 March 2021, certain inventories with original cost which amounted to approximately HK\$65,581,000 (2020: HK\$63,492,000) were stated at net realisable value of approximately HK\$5,600,000 (2020: HK\$13,506,000).

於2021年3月31日，若干原成本約65,581,000港元(2020年：63,492,000港元)之存貨按可變現淨值約5,600,000港元(2020年：13,506,000港元)列賬。

21. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS

21. 應收貨款及其他應收賬款、按金及預付款項

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Trade receivables (Note (a))	應收貨款(附註(a))	5,480	26,496
Other receivables, deposits and prepayments (Note (b))	其他應收賬款、按金及預付款項(附註(b))	35,285	16,366
		40,765	42,862
Less: Non-current portion	減：非流動部分		
Prepayments (Note (b))	預付款項(附註(b))	—	(1,491)
		40,765	41,371

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21. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

Notes:

(a) Trade receivables

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Trade receivables, gross	應收貨款，總額	31,751	43,594
Less: allowance for ECL on trade receivables	減：應收貨款之預期信貸虧損撥備	(26,271)	(17,098)
Trade receivables, net	應收貨款，淨額	5,480	26,496

The following is an ageing analysis of trade receivables, net of allowance for ECL, as at the reporting date, based on invoice dates which approximate the respective revenue recognition dates:

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
0 to 30 days	0 至 30 日	4,501	10,504
31 to 90 days	31 至 90 日	494	6,332
91 to 180 days	91 至 180 日	485	4,280
181 to 365 days	181 至 365 日	–	4,418
Over 365 days	超過 365 日	–	962
		5,480	26,496

The Group's retail sales to customers are mainly made in cash or through credit card payments. The trade receivables arising from credit card sales are normally settled in one to two business days in arrears. For the remaining customers, the Group generally grants a credit period of 30 days to 120 days, according to industry practice together with consideration of their credibility, repayment history and years of establishment. A longer credit period may be granted to large or long-established customers with good payment history.

21. 應收貨款及其他應收賬款、按金及預付款項(續)

附註：

(a) 應收貨款

以下為應收貨款(扣除預期信貸虧損撥備)於報告日期根據發票日期(與各自收入確認日期相若)之賬齡分析：

本集團向客戶之零售銷售主要以現金或透過信用卡付款作出。信用卡銷售產生之應收貨款通常於一至兩個營業日內結算。根據行業慣例並考慮彼等之信譽、還款記錄及成立年份，本集團一般向餘下客戶授出30日至120日之信貸期。具有良好付款記錄之大型或歷史悠久客戶可獲授較長信貸期。

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21. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

Notes: (Continued)

(a) Trade receivables (Continued)

An ageing analysis of these trade receivables, net of allowance for ECL, as at the reporting date, based on due dates, is as follows:

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Not overdue	並無逾期	383	13,293
Overdue by:	逾期：		
1 to 30 days	1 至 30 日	4,170	2,825
31 to 90 days	31 至 90 日	442	5,683
91 to 180 days	91 至 180 日	485	1,576
181 to 365 days	181 至 365 日	—	3,119
		5,480	26,496

The Group did not hold any collateral as security or other credit enhancements in respect of trade receivables that are past due but not impaired.

The management of the Company makes reference to the historical repayment to assess the impairment for individual debtors with significant balances while the Group collectively assesses the impairment for its remaining customers using a provision matrix with appropriate groupings based on shared credit risk characteristics of customers by reference to geographical area, past default experience and current past due exposure and are adjusted for forward-looking information (for example, the current and forecasted economic growth rates, export data and default rate in respective regions, which reflect the general economic conditions of the regions in which the debtors operate) that is available without undue cost or effort.

The allowance for impairment are measured at lifetime ECL in accordance with simplified approach. Included in the overdue balances of approximately HK\$485,000 (2020: HK\$4,695,000) has been overdue 90 days or more and the directors of the Company consider these are not in default based on the expected subsequent and historical repayment from certain largest customers and continuous business with the Group.

21. 應收貨款及其他應收賬款、按金及預付款項(續)

附註：(續)

(a) 應收貨款(續)

該等應收貨款(扣除預期信貸虧損撥備)於報告日期根據到期日之賬齡分析如下：

本集團並無就已逾期但未減值之應收貨款持有任何抵押品作抵押或其他信用增級。

本公司管理層參考過往還款以評估具重大結餘之個別債務人之減值，而本集團參考地區、過去拖欠經驗及現時逾期風險，使用具有根據客戶共同信貸風險特徵之適當分類之撥備矩陣集體評估其餘下客戶之減值，並就毋須付出過多成本或努力即可得之前瞻性資料(如反映債務人營運所在地區之整體經濟環境之有關地區之現時及預測經濟增長率、出口數據及拖欠率)作出調整。

根據簡化方法，減值撥備乃按全期預期信貸虧損計量。逾期結餘包括已逾期90日或以上約485,000港元(2020年：4,695,000港元)，而根據若干最大客戶之預期其後及過往還款及與本集團之持續業務，本公司董事認為該等結餘並無違約。

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21. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

Notes: (Continued)

(a) Trade receivables (Continued)

Movements in the allowance for ECL on trade receivables under HKFRS 9 are as follows:

		Lifetime ECL — not credit impaired 全期預期信貸虧損 — 無信貸減值 HK\$'000 千港元	Lifetime ECL — credit impaired 全期預期信貸虧損 — 信貸減值 HK\$'000 千港元	Total 總計 HK\$'000 千港元
As at 1 April 2019	於2019年4月1日	558	17,615	18,173
Changes in the loss allowance:	虧損撥備之變動：			
— Written off	— 撇銷	—	(1,384)	(1,384)
— Transferred to Lifetime ECL — credit impaired	— 轉撥至全期預期信貸虧損 — 信貸減值	(74)	74	—
— Charged/(credited) to consolidated profit or loss (Note 10)	— 扣除／(計入)綜合損益 (附註10)	1,883	(1,574)	309
As at 31 March 2020 and 1 April 2020	於2020年3月31日 及2020年4月1日	2,367	14,731	17,098
Changes in the loss allowance:	虧損撥備之變動：			
— Written off	— 撇銷	—	(3,732)	(3,732)
— Transferred to Lifetime ECL — credit impaired	— 轉撥至全期預期信貸虧損 — 信貸減值	(806)	806	—
— (Credited)/charged to consolidated profit or loss (Note 10)	— (計入)／扣自綜合損益 (附註10)	(1,547)	14,452	12,905
As at 31 March 2021	於2021年3月31日	14	26,257	26,271

Notes:

- (a) There has been no change in the estimation techniques or significant assumptions made during the year in assessing the loss allowance for the trade receivables.
- (b) As of 31 March 2021, trade receivables with gross carrying amount of approximately HK\$26,257,000 (2020: HK\$14,731,000) were fully impaired and provided for those credit-impaired customers which are in unexpectedly difficult economic situations.

附註：(續)

(a) 應收貨款(續)

根據香港財務報告準則第9號之應收貨款之預期信貸虧損撥備變動如下：

附註：

- (a) 年內於評估應收貨款之虧損撥備時並無改變估計方法或重大假設。
- (b) 截至2021年3月31日，賬面總值約為26,257,000港元(2020年：14,731,000港元)之應收貨款已全數減值及撥備，原因為該等信貸減值客戶處於未能預計之經濟困境。

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21. TRADE AND OTHER RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

Notes: (Continued)

(b) Other receivables, deposits and prepayments

		2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元
Other receivables (Note (i))	其他應收賬款 (附註 (i))	33,684	7,846
Deposits	按金	539	4,171
Prepayments (Note (ii))	預付款項 (附註 (ii))	1,062	4,349
		35,285	16,366

Notes:

- (i) As at 31 March 2020, other receivables included the amount of approximately HK\$4,627,000 interest receivables due from Wonderland (UK), as define in Note 19, the issuer of convertible loan notes which carry interest at 6% per annum and payable on the date on which the convertible loan notes become payable or are redeemed (i.e. 9 November 2020) (Note 19).

As at 31 March 2021, as detailed in Note 19, the outstanding principal amount of convertible loan notes of approximately GBP2,930,000 (equivalent to approximately HK\$29,907,000) was recognised as receivables and included in other receivables. As at 31 March 2021, gross carrying amount of the outstanding principal and its accumulated interest receivables of approximately GBP2,930,000 (equivalent to approximately HK\$31,319,000) and approximately GBP221,000 (equivalent to approximately HK\$2,364,000) were not yet settled and allowance for credit loss allowance of approximately GBP27,000 (equivalent to approximately HK\$289,000) was made. In the opinion of the directors of the Company, the outstanding principal amount and interest receivables will be settled by the end of year of 2021 and July 2021, respectively. The receivables are guaranteed by the shareholders of Wonderland (UK) and pledged to the other borrowing of HK\$28,000,000 (Note 25(ii)).

- (ii) As at 31 March 2020, balance included prepayments for the IT system maintenance, onsite technical support and IT advisory services of HK\$1,491,000 which would be amortised over five years from commencement in the year ended 31 March 2018. During the year, the management revisited the usage of system and services after the closure of certain factories in the PRC and considered it is appropriate to write off the remaining balance of approximately HK\$1,491,000 and recognised the loss in the "administrative expenses" of the consolidated income statement.

The carrying amounts of the trade and other receivables approximate their fair values as these financial assets, which are measured at amortised cost, are expected to be received within one year.

21. 應收貨款及其他應收賬款、按金及預付款項 (續)

附註：(續)

(b) 其他應收賬款、按金及預付款項

附註：

- (i) 於2020年3月31日，其他應收賬款包括應收Wonderland (UK) (定義見附註19) (可換股貸款票據之發行人，可換股貸款票據按每年6厘之利率計息，並須於可換股貸款票據成為應付或贖回之當日 (即2020年11月9日) 予以支付) 之利息約4,627,000港元 (附註19)。

於2021年3月31日，如附註19所詳述，可換股貸款票據之尚未償還本金額約2,930,000英鎊 (相當於約29,907,000港元) 確認為應收款項及計入其他應收賬款。於2021年3月31日，尚未償還本金額及其累計應收利息的賬面總值為約2,930,000英鎊 (相當於約31,319,000港元) 及約221,000英鎊 (相當於約2,364,000港元) 尚未結付及計提信貸虧損撥備約27,000英鎊 (相當於約289,000港元)。本公司董事認為，未償還本金額及應收利息將會分別於2021年年末及2021年7月前結付。該應收款項由Wonderland (UK) 的股東擔保，並作為其他借款28,000,000港元的抵押 (附註25(i))。

- (ii) 於2020年3月31日，該結餘包括自截至2018年3月31日止年度開始五年內攤銷之資訊科技系統維護、現場技術支持及資訊科技顧問服務之預付款項1,491,000港元。年內，管理層於關閉中國的若干工廠後重審系統及服務用途並認為攤銷餘額約1,491,000港元屬合適，及於綜合收益表內「行政開支」確認虧損。

應收貨款及其他應收賬款之賬面值與其公平值相若，原因為預期該等按攤銷成本計量之金融資產將於一年內收取。

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22. CASH AND CASH EQUIVALENTS

22. 現金及等同現金

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Bank balances and cash	銀行結餘及現金	24,424	34,491

Cash at banks earn interest at floating rates based on daily bank deposit rates.

銀行現金按每日銀行存款利率之浮動利率賺取利息。

The carrying amounts of the cash and cash equivalents approximate their fair values.

現金及等同現金之賬面值與其公平值相若。

As at 31 March 2021, bank balances of the Group denominated in RMB amounted to approximately HK\$2,262,000 (2020: HK\$925,000). The conversion of RMB-denominated balances into foreign currencies and the remittance of such foreign currencies denominated bank balances and cash out of the PRC are subject to relevant rules and regulations of foreign exchange control promulgated by the PRC government.

於2021年3月31日，本集團以人民幣計值之銀行結餘約為2,262,000港元(2020年：925,000港元)。將以人民幣計值之結餘兌換為外幣並將此等以外幣計值之銀行結餘及現金匯出中國，須遵守中國政府就外匯管制頒佈之相關規則及規例。

23. TRADE AND OTHER PAYABLES, CONTRACT LIABILITIES AND ACCRUALS

23. 應付貨款及其他應付賬款、合約負債及應計費用

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Trade payables	應付貨款	2,453	3,376
Accrued payroll and employee benefits	應計薪金及僱員福利	722	13,308
Other payables and other accruals	其他應付賬款及其他應計費用	10,747	15,433
Contract liabilities	合約負債	–	430
		13,922	32,547

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23. TRADE AND OTHER PAYABLES, CONTRACT LIABILITIES AND ACCRUALS (CONTINUED)

An ageing analysis of trade payables, as at the reporting date, based on invoice dates, is as follows:

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
0 to 60 days	0 至 60 日	2,153	1,065
61 to 120 days	61 至 120 日	141	464
More than 120 days	超過 120 日	159	1,847
		2,453	3,376

As at 31 March 2021, consideration payables for acquisition of associates and loan interest payables of HK\$4,000,000 (2020: HK\$4,000,000) (Note 18) and approximately HK\$1,109,000 (2020: HK\$1,061,000) (Note 34(b)) were included in other payables, respectively.

The carrying amounts of trade and other payables, contract liabilities and accruals approximate their fair values.

23. 應付貨款及其他應付賬款、合約負債及應計費用(續)

於報告日期，應付貨款根據發票日期之賬齡分析如下：

於2021年3月31日，收購聯營公司的應付代價及應付貸款利息分別為4,000,000港元(2020年：4,000,000港元)(附註18)及約1,109,000港元(2020年：1,061,000港元)(附註34(b))，已於其他應付賬款入賬。

應付貨款及其他應付賬款、合約負債及應計費用之賬面值與其公平值相若。

24. LEASE LIABILITIES

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Within one year	一年內	1,271	2,856
Within a period of more than one year but not more than two years	於超過一年但不超過兩年期間內	246	2,627
Within a period of more than two years but not more than five years	於超過兩年但不超過五年期間內	42	3,282
		1,559 (1,271)	8,765 (2,856)
Less: portion classified as current liabilities	減：分類為流動負債之部分		
Non-current liabilities	非流動負債	288	5,909

24. 租賃負債

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24. LEASE LIABILITIES (CONTINUED)

As at 31 March 2021 and 2020, the future minimum lease payments of the net minimum lease payments are as follows:

24. 租賃負債(續)

於2021年及2020年3月31日，最低租賃付款淨額之未來最低租賃付款如下：

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Within one year	一年內	1,320	3,276
Within a period of more than one year but not more than two years	於超過一年但不超過兩年期間內	254	2,860
Within a period of more than two years but not more than five years	於超過兩年但不超過五年期間內	42	3,439
Total lease payments	租賃付款總額	1,616	9,575
Less: Future finance charges	減：未來融資費用	(57)	(810)
Total lease obligations	租賃責任總額	1,559	8,765

25. OTHER BORROWINGS

25. 其他借貸

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Other borrowings — secured	其他借貸 — 有抵押		
Within one year or on demand (Notes (i) and (ii))	一年內或應要求(附註(i)及(ii))	28,000	25,650
Other borrowings — unsecured	其他借貸 — 無抵押		
On demand (Note (iii))	應要求(附註(iii))	2,000	5,084
		30,000	30,734

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25. OTHER BORROWINGS (CONTINUED)

Notes:

- (i) As at 31 March 2021, the Group's secured other borrowing with carrying amount of HK\$28,000,000 bear fixed interest rate at 15.0% per annum and is scheduled to be repayable on 25 July 2022 with repayable demand clause. The borrowing is provided by an independent third party of the Group. The other borrowing is secured by other receivables (Note 21(b)(i)) with an aggregate borrowing amount of HK\$28,000,000 and accrued interests, if any.
- (ii) As at 31 March 2020, the Group's secured other borrowing with carrying amount of HK\$25,650,000 bear fixed interest rate at 15.0% per annum. The borrowing is provided by a company, of which Mr. Leung Alex is a common director. During the year ended 31 March 2021, the interest expense of approximately HK\$3,147,000 (2020: HK\$3,064,000) (Note 33(b)) was recognised in the consolidated profit or loss. The other borrowing was secured by convertible loan notes (Note 19) with an aggregate borrowing amount of HK\$25,650,000 and accrued interests, if any. Pursuant to the supplemental deed, the Group shall remain as the registered holder of the convertible loan notes and repay the outstanding amount when the convertible loan notes redeemed. On 25 January 2021, the Group has fully repaid the borrowing.
- (iii) An unsecured other borrowing with a carrying amount of HK\$2,000,000 (2020: HK\$2,000,000) bear fixed interest rate at 12% per annum and repayable within 12 months from the date of 8 November 2019. The borrowing was due on 7 November 2020 and no repayment was made on due date. As at 31 March 2021, the borrowing is repayable on demand with a fixed interest rate at 12% per annum. The borrowing is provided by the Company's beneficial owner, Mr. Chan Vincent Wing Sing. During the year ended 31 March 2021, the interest expense of approximately HK\$240,000 (2020: HK\$109,000) (Note 33(b)) was recognised in the consolidated profit or loss.

As at 31 March 2020, unsecured other borrowings with carrying amount of HK\$3,084,000 carried fixed interest rate at 18.0% per annum. The balance was overdue and under the litigation from the lender as at 31 March 2020 and fully settled on 3 June 2020. A notice of discontinuance had been received to confirm the legal proceedings closed.

25. 其他借貸(續)

附註：

- (i) 於2021年3月31日，本集團賬面值為28,000,000港元之有抵押其他借款按固定年利率15.0%計息，並預定於2022年7月25日償還，其中包含應要求償還條款。借款由一名獨立於本集團的第三方提供。其他借款由其他應收賬款抵押及應計利息(如有)(附註21(b)(i))，借款總額為28,000,000港元。
- (ii) 於2020年3月31日，本集團的賬面值為25,650,000港元之有抵押其他借款按年利率為15.0%計息。借款由梁奕曦先生擔任共同董事之一間公司提供。截至2021年3月31日止年度，已於綜合損益內確認利息開支約3,147,000港元(2020年：3,064,000港元)(附註33(b))。其他借款以可換股貸款票據(附註19)作為抵押，借款總額為25,650,000港元及應計利息(如有)。根據補充契據，本集團須維持為可換股貸款票據之登記持有人，並於贖回可換股債券時償還未償還金額。於2021年1月25日，本集團已悉數償還借款。
- (iii) 賬面值為2,000,000港元(2020年：2,000,000港元)之無抵押其他借款按固定年利率12%計息，並須於2019年11月8日起計12個月內償還。借款於2020年11月7日到期及於到期日並無償款。於2021年3月31日，借款須按要求償還，固定年利率為12%。該借款由本公司之實益擁有人陳永勝先生提供。截至2021年3月31日止年度，利息開支約240,000港元(2020年：109,000港元)(附註33(b))於綜合損益表確認。

於2020年3月31日，賬面值為3,084,000港元之無抵押其他借款按固定年利率18.0%計息。於2020年3月31日，該結餘已逾期及面臨貸款人的訴訟，並於2020年6月3日悉數結付。我們已收到終止通知，確認法律程序結束。

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26. UNLISTED PROPERTY FUND

26. 非上市物業基金

		HK\$'000 千港元
As at 1 April 2019	於2019年4月1日	34,500
Subscription	認購	3,800
Fair value loss recognised in consolidated profit or loss	於綜合損益確認之公平值虧損	(33,590)
As at 31 March 2020 and 1 April 2020	於2020年3月31日及2020年4月1日	4,710
Fair value loss recognised in consolidated profit or loss	於綜合損益確認之公平值虧損	(4,710)
As at 31 March 2021	於2021年3月31日	-

On 23 February 2018, the Group acquired 3,800 non-redeemable, non-voting participating shares ("**Fund Shares**") which represents 50% of an unlisted property fund (the "**Fund**") incorporated in the Cayman Islands. During the year ended 31 March 2020, the Group further subscribed 380 Fund Shares at a consideration of HK\$3,800,000.

The investment objective of the Fund is to achieve capital appreciation through investing its assets available for investment in residential real estate projects in the UK.

The investment is unlisted and the Group has no power to govern or participate the financial and operating policies of the investee so as to obtain benefits from its activities and the Fund was mandatorily classified and measured as financial assets at FVPL.

於2018年2月23日，本集團收購於開曼群島註冊成立之非上市物業基金（「**基金**」）3,800股不可贖回、無表決權之參與股份（「**基金股份**」），相當於基金之50%。截至2020年3月31日止年度，本集團進一步認購380股基金股份，代價為3,800,000港元。

基金之投資目標為通過將其可供投資之資產投資於英國住宅房地產項目，以達致資本增值。

投資為非上市，而本集團並無權力監管或參與被投資公司之財務及營運政策，以自其業務中獲得利益，而基金被強制分類及計量為按公平值計入損益表之金融資產。

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26. UNLISTED PROPERTY FUND (CONTINUED)

During the year ended 31 March 2021, the uncertainty of Brexit and the outbreak of the Covid-19 pandemic have profound impact on the property market of the UK. The directors of the Company noted that the property market has been adversely affected in a wide array of aspects, including for instance, pricing of properties and financing. It could be observed that prices of properties in London have slid in 2020. Despite that Brexit happened on 31 January 2020, its related uncertainties over regulatory, labour and trade relationships with the European Union continue to affect businesses and investment sentiment. Brexit and the Covid-19 pandemic continue to represent major uncertainties to the economy of the UK, and Covid-19 mutated strains and further coronavirus wave and Brexit could further stall the economic recovery following a pandemic-induced recession. The Group considered that, should the major uncertainties linger, there is a risk that property prices will see a major downturn in the UK.

Given the circumstances surrounding the property market of the UK as described above, the Group considers that it provides an opportunity of the Group to be released and discharged from its onerous obligations of making further payments in the aggregate amount of approximately HK\$34,200,000 (Note 32) for a property project with major risks and uncertainties associated with it. Furthermore, taking into account the financial position and business strategy of the Group, the Group considers that the such release would have the effect of freeing up capital and enhancing liquidity of the Group. The Group would then be able to enjoy increased flexibility in utilising and reallocating its resources, including making investments in other appropriate investment projects. The Group will further use its resources as a listed company to add value for viable and profitable acquisition projects with reasonable certainty, so as to increase its profitability and return. Details of the transaction were disclosed in the announcement of the Company dated 14 May 2021.

In view of such, the directors of the Company determined to suspend the investment in the properties in the UK through the Fund and all deposits amount was forfeited and assessed the fair value of the Fund approximates to zero and, therefore, the fair value loss of approximately HK\$4,710,000 was recognised during the year.

26. 非上市物業基金(續)

截至2021年3月31日止年度，英國脫歐之不明朗因素及爆發2019冠狀病毒病疫情對英國物業市場造成深遠影響。本公司董事注意到物業市場於多個方面受不利影響，包括物業定價及融資。據觀察，倫敦物業價格於2020年下滑。儘管英國於2020年1月31日脫歐，其對監管、勞工及與歐盟之間之貿易關係等相關不明朗因素繼續影響商業及投資氣氛。英國脫歐及2019冠狀病毒病疫情繼續為英國經濟之主要不明朗因素，而2019冠狀病毒變種病毒株及下一波冠狀病毒疫情及英國脫歐可能進一步拖慢疫情引發衰退過後之經濟復甦。本集團認為，倘主要不明朗因素持續，則存在英國物業價格大幅下跌之風險。

鑑於上述英國物業市場之情況，本集團認為此乃本集團解除及解放其對伴隨重大風險及不明朗因素之物業項目作進一步付款合共約34,200,000港元(附註32)之繁重義務之機會。此外，經考慮本集團財務狀況及業務策略，本集團認為相關解除將可釋放資金及提升本集團之流動資金。本集團其後在運用及重新分配其資源方面將享有更大靈活彈性，包括對其他合適投資項目作出投資。本集團將進一步使用其作為上市公司之資源，為具有合理確定性之可行且有利可圖收購項目增值，從而增加其盈利能力及回報。交易詳情於本公司日期為2021年5月14日的公告內披露。

有見於此，本公司董事決定暫停透過基金對英國物業進行投資，而所有按金款項被沒收及評定基金之公平值等於零，因此，於年內確認公平值虧損約4,710,000港元。

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26. UNLISTED PROPERTY FUND (CONTINUED)

As at 31 March 2020, the fair value of the Fund at initial recognition and the end of the reporting period was determined based on the valuation provided by CHFT, independent professional qualified valuer not connected with the Group.

The fair value of the Fund is level 3 fair value measurement. There is no transfer under the fair value hierarchy classification for the years ended 31 March 2021 and 2020.

The Fund was measured at fair value using the binomial option pricing model, at initial recognition and at the end of the subsequent reporting period. Key inputs into the model were as follows:

		2020 2020年
Market value of the project	項目市場價值	GBP 58,000,000 英鎊
Expected volatility	預期波幅	6.2%
Time to maturity	到期時限	0.75 year 年
Risk-free rate	無風險利率	
— Hong Kong	— 香港	0.617%
— The UK	— 英國	0.089%

As at 31 March 2020, the unlisted property fund is denominated in Hong Kong dollar.

27. AMOUNTS DUE TO DIRECTOR/FORMER DIRECTOR/IMMEDIATE HOLDING COMPANY

The balances were unsecured, interest-free and repayable on demand.

26. 非上市物業基金(續)

於2020年3月31日，基金於初步確認及報告期末之公平價乃根據與本集團並無關連之獨立專業合資格估值師華坊提供之估值而釐定。

基金之公平值為第3級公平值計量。截至2021年及2020年3月31日止年度，於公平值層級分類下並無轉撥。

基金使用二項式期權定價模式於初次確認及於其後報告期末按公平值計量。向模型輸入之資料如下：

於2020年3月31日，非上市物業基金以港元計值。

27. 應付董事／前董事／直接控股公司款項

該等結餘為無抵押、免息及須按要求償還。

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28. SHARE CAPITAL

28. 股本

		Number of shares 股份數目 '000 千股	Share capital 股本 HK\$'000 千港元
Authorised:	法定：		
At 1 April 2019, 31 March 2020 and 1 April 2020, ordinary shares of HK\$0.002 each	於2019年4月1日、2020年 3月31日及2020年4月1日， 每股面值0.002港元之普通股	5,000,000	10,000
Effect of Share Consolidation (defined in Note (a))	股份拆細之影響(定義見附註(a))	(4,500,000)	—
At 31 March 2021, ordinary shares of HK\$0.02 each	於2021年3月31日，每股面值 0.02港元之普通股	500,000	10,000
Issued and fully paid:	已發行及繳足：		
At 1 April 2019	於2019年4月1日	1,696,950	3,394
Issuance of consideration share upon acquisition of associates (Note 18)	於收購聯營公司時發行代價股份 (附註18)	153,000	306
At 31 March 2020 and 1 April 2020	於2020年3月31日及 2020年4月1日	1,849,950	3,700
Placing of new shares before Share Consolidation (Note (b))	股份合併前配售新股份(附註(b))	369,900	740
Effect of Share Consolidation (Note (a))	股份拆細之影響(附註(a))	(1,997,865)	—
Placing of new shares after Share Consolidation (Note (b))	股份合併後配售新股份(附註(b))	44,392	888
At 31 March 2021	於2021年3月31日	266,377	5,328

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28. SHARE CAPITAL (CONTINUED)

Notes:

- (a) Pursuant to the ordinary resolution passed by the shareholders of the Company at the extraordinary general meeting of the Company held on 3 September 2020, a share consolidation was approved with effect from 7 September 2020 in which every ten shares issued and unissued ordinary share of HK\$0.002 each in the share capital of the Company was consolidated into one consolidated share having a par value of HK\$0.02 per consolidated share ("Share Consolidation"). Immediately upon the Share Consolidation becoming effective, the authorised share capital of the Company of HK\$10,000,000 was divided into 500,000,000 consolidated shares, of which 221,984,964 consolidated shares were issued and fully paid. Details of the Share Consolidation was disclosed in the circular of the Company dated 10 August 2020.

(b) **Placing before Share Consolidation**

On 14 May 2020, the Company entered into the placing agreement with the placing agent pursuant to which the Company has conditionally agreed to place, through the placing agent on a best efforts basis, up to 369,900,000 placing shares at the placing price of HK\$0.025 per placing share to certain independent placees. The net proceeds (after deducting the placing commission and other related expenses and professional fees of approximately HK\$461,000) from the placing has been used for general working capital for the Group including the settlement of the writ of summons as detailed in the Company's announcement dated 17 March 2020. Accordingly, the Group's share capital increased by approximately HK\$740,000 and the remaining balance of approximately HK\$8,047,000 was credited to the share premium account.

Placing after Share Consolidation

On 7 January 2021, the Company entered into the placing agreement with the placing agent pursuant to which the Company has conditionally agreed to place, through the placing agent on a best efforts basis, up to 44,392,000 placing shares at the placing price of HK\$0.116 per placing share to certain independent placees. The net proceeds (after deducting the placing commission and other related expenses and professional fees of approximately HK\$229,000) from the placing has been used for general working capital for the Group including the partial repayment of the Group's loan and accrued interests due on 12 January 2021. Accordingly, the Group's share capital increased by approximately HK\$888,000 and the remaining balance of approximately HK\$4,033,000 was credited to the share premium account.

28. 股本(續)

附註：

- (a) 根據本公司股東於2020年9月3日舉行之本公司股東特別大會上通過之普通決議案，股份合併已獲批准，並已自2020年9月7日起生效，當中本公司股本中每股面值0.002港元之每十股已發行及未發行普通股合併為一股面值為每股合併股份0.02港元之合併股份（「股份合併」）。緊隨股份合併生效後，本公司之法定股本10,000,000港元分為500,000,000股合併股份，其中221,984,964股合併股份為已發行及繳足。股份合併之詳情於本公司日期為2020年8月10日之通函內披露。

(b) **股份合併前的配售事項**

於2020年5月14日，本公司與配售代理訂立配售協議，據此，本公司有條件同意透過配售代理按盡力基準向若干獨立承配人配售最多369,900,000股配售股份，配售價為每股配售股份0.025港元。配售所得款項淨額（經扣除配售佣金及其他相關開支及專業費用約461,000港元）已用作本集團的一般營運資金，包括本公司日期為2020年3月17日的公告所詳述傳訊令狀之和解。因此，本集團的股本增加約740,000港元及餘額約8,047,000港元計入股份溢價賬。

股份合併後的配售事項

於2021年1月7日，本公司與配售代理訂立配售協議，據此，本公司有條件同意透過配售代理按盡力基準向若干獨立承配人配售最多44,392,000股配售股份，配售價為每股配售股份0.116港元。配售所得款項淨額（經扣除配售佣金及其他相關開支及專業費用約229,000港元）已用作本集團的一般營運資金，包括部分償還本集團於2021年1月12日到期的貸款及應計利息。因此，本集團的股本增加約888,000港元及餘額約4,033,000港元計入股份溢價賬。

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29. FINANCE INCOME AND COSTS

29. 財務收益及成本

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Finance income	財務收益		
Interest income on short-term bank deposits	短期銀行存款之利息收入	7	371
Finance costs	財務成本		
Interest expenses on other borrowings (Note 34(b))	其他借貸之利息開支 (附註 34(b))	(4,241)	(8,391)
Interest expenses on lease liabilities (Note 34(b))	租賃負債之利息開支 (附註 34(b))	(204)	(158)
		(4,445)	(8,549)

30. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

30. 按公平值計入其他全面收益的金融資產

As disclosed in Note 18, the Group has derecognised the investment in Campfire Group as investment in associate and recognised the investment as financial assets at fair value through other comprehensive income.

As at 31 March 2021, the fair value of the investment was determined based on the latest financial position and performance of the Campfire Group. In addition, in view of the COVID-19 pandemic since early 2020 and ongoing travel restrictions which has caused adverse impact on co-working spaces industry, the directors of the Company estimated the fair value of the investment approximates to zero as at 31 March 2021. Accordingly, no fair value change is recognised for the year ended 31 March 2021.

誠如附註18所披露，本集團取消確認Campfire集團的投資為於聯營公司的投資及將投資確認為按公平值計入其他全面收益。

於2021年3月31日，投資的公平值根據Campfire集團的最新財務狀況及表現釐定。此外，由於自2020年初開始的2019冠狀病毒病疫情及持續的出行限制對共享工作空間行業造成不利影響，本公司董事估計投資的公平值於2021年3月31日接近零。因此，概無於截至2021年3月31日止年度確認公平值變動。

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31. EQUITY-SETTLED SHARE-BASED PAYMENTS

The Company adopted a share option scheme (the “**Scheme**”) on 17 October 2014. Pursuant to the ordinary resolution passed by the shareholders of the Company at the annual general meeting of the Company held on 28 September 2018, the refreshment of the Scheme has been approved and the terms are stated below.

Purpose of the Scheme

The purpose of the Scheme is to provide incentives to participants to contribute to the Group and to enable the Group to recruit and retain high caliber employees and attract those that are valuable to the Group.

Participants of the Scheme

The board of directors of the Company, may at its discretion, grant options to the Group's directors, officers, employees (including, without limitation, those employed for a fixed term) and contract consultants (including executive and non-executive consultants) or any member of the Group, to subscribe for shares of HK\$0.02 each in the share capital of the Company in accordance with the provisions of the Scheme.

Total number of shares available for issue under the Scheme

Under the Scheme, subject to the approval of the Company's shareholders, the maximum number of shares which may be issued upon exercise of all outstanding options granted and yet to be exercised under the Scheme shall not exceed 30% of the share capital of the Company in issue from time to time. No options may be granted under the Scheme if the grant of such option will result in the limit being exceeded.

The total number of shares which may be allotted and issued upon exercise of all options to be granted under this Scheme and any other share option of the Group must not in aggregate exceed 10% of the shares in issue as at the date of passing of the relevant resolution adopting this Scheme.

31. 股權結算以股份為基礎付款

本公司於2014年10月17日採納購股權計劃(「**該計劃**」)。根據本公司股東於2018年9月28日舉行之本公司股東特別大會上通過之普通決議案，更新該計劃已獲批准及其條款載列如下。

該計劃的目的

該計劃的目的是激勵參與者向本集團作出貢獻，並令本集團能夠招募及留住優秀員工及吸引對本集團寶貴的員工。

該計劃的參與者

本公司董事會可酌情向本集團或本集團任何成員公司之董事、高級職員、員工(包括但不限於有固定任期的員工)及合約顧問(包括執行及非執行顧問)授出購股權，以根據該計劃之條文認購本公司股本中每股面值0.02港元之股份。

根據該計劃可供發行的股份總數

根據該計劃，須待本公司股東批准，於行使根據該計劃已授出但未行使的所有購股權時，可發行的股份最高數目不得超過本公司不時已發行股本的30%。倘授出購股權將導致超出此限額，則不得根據該計劃授出購股權。

於行使根據該計劃及本集團的任何其他購股權將予授出的所有購股權時，可配發及發行的股份總數合共不得超過於採納該計劃之有關決議案獲通過當日之已發行股份的10%。

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31. EQUITY-SETTLED SHARE-BASED PAYMENTS (CONTINUED)

Maximum entitlement of each participant

The total number of Shares issued and to be issued upon exercise of the Options granted to each participant (including exercised, cancelled and outstanding Options) in any 12-month period shall not exceed 1% of the Shares in issue. Any further grant of Options to a participant which would result in the shares issued and to be issued upon exercise of all Options granted and to be granted to such participant (including exercised, cancelled and outstanding options) in the 12-month period up to and including the date of such further grant exceeding the limit shall be subject to shareholders' approval in advance with such participant and his close associates abstaining from voting.

Share options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors of the Company. In addition, any share options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time and with an aggregate value (based on the price of the Company's shares at the date of the grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

Period within which the share must be taken up under an option

The exercise period of the share options granted is determinable by the directors of the Company, save that such period shall not be more than ten years from the date of the offer of the share options, subject to the provisions for early termination as set out in the Scheme. Unless otherwise determined by the directors at their absolute discretion, there is no requirement of a minimum period for which an option must be held before an option can be exercised. In addition, there is no performance target which must be achieved before any of the options can be exercised.

31. 股權結算以股份為基礎付款(續)

各參與者的最高限額

於任何12個月期間內行使授予各參與者的購股權(包括已行使、已註銷及未行使的購股權)時已發行及將予發行的股份總數，不得超過已發行股份的1%。任何進一步授出購股權將導致直至及包括有關進一步授出日期之任何12個月期間內，授予及將授予有關參與者的所有購股權(包括已行使、已註銷及未行使的購股權)獲行使時已發行及將予發行之股份超出該上限，則須獲得股東事先批准，而有關參與者及其緊密聯繫人須放棄投票。

向本公司任何董事、主要行政人員或主要股東或任何彼等的聯繫人授出購股權須獲得本公司獨立非執行董事事先批准。此外，於任何12個月期間內，向本公司主要股東或獨立非執行董事或其任何聯繫人授出超出本公司於任何時間之已發行股份0.1%且總值超過5,000,000港元(根據本公司股份於授出日期之價格計算)之任何購股權，須待股東於股東大會上事先批准。

根據購股權須認購股份的期限

授出購股權之行使期可由本公司董事釐定，惟該期間不得超過提呈購股權日期起計十年，並須受該計劃所載之提早終止條文所規限。除非董事另行全權酌情釐定，否則並無於購股權可予行使前必須持有購股權的最短期限規定。此外，並無於任何購股權可予行使前必須達成之表現目標。

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31. EQUITY-SETTLED SHARE-BASED PAYMENTS (CONTINUED)

Amount payable upon acceptance of the option and the period within which the payment must be made

The nominal consideration of HK\$1.00 shall be paid within 28 days from the date of offer of the option.

Basis of determining the exercise price of the option

The subscription price for shares under the Scheme shall be a price determined by the Board at its absolute discretion and notified to the participant in the offer and shall be no less than the higher of:

- (1) the closing price of the shares as stated in the daily quotations sheet issued by the Stock Exchange on the date of grant;
- (2) the average closing price of the Shares as stated in the daily quotations sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant (provided that in the event that any options is proposed to be granted within a period of less than five business days after the trading of the shares shall be used for the purpose of this paragraph; and
- (3) the nominal value of a share on the day of grant.

Remaining life of the Scheme

The Scheme shall be valid and effective for a period of 10 years from the date of adoption (i.e. 26 September 2014 and ending on 25 September 2024), after which no further options will be granted but the provisions of the Scheme shall remain in force to the extent necessary to give effect to the exercise of any options granted or exercised prior to otherwise as may be required in accordance with the provision of the Scheme.

31. 股權結算以股份為基礎付款(續)

接受購股權時應付的金額及必須作出付款的期限

象徵式代價1.00港元須於提呈購股權日期起計28日內支付。

釐定購股權行使價的基準

根據該計劃的股份認購價將為董事會全權酌情釐定並於要約中知會參與者之價格，且須不低於以下各項之最高者：

- (1) 股份於授出日期於聯交所發出之每日報價表所示之收市價；
- (2) 股份於緊接授出日期前五個營業日於聯交所發出之每日報價表所示之平均收市價（惟倘於股份買賣後少於五個營業日之期間內建議授出任何購股權，須就本段用作）；及
- (3) 於授出日期之股份面值。

該計劃之餘下期限

該計劃將由採納日期起10年內有效及生效（即2014年9月26日及於2024年9月25日止），其後不會進一步授出購股權，惟該計劃之條文款於必要範圍內仍然有效，以使根據該計劃的條文可能另行須之前行使任何授予或行使購股權生效。

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31. EQUITY-SETTLED SHARE-BASED PAYMENTS (CONTINUED)

Remaining life of the Scheme (Continued)

Details of share options granted under the Scheme are as follows:

		29 October 2018 2018年 10月29日	13 December 2018 2018年 12月13日	Total 總計
Number of ordinary shares to be issued upon exercise:	於行使時將予發行之普通股數目：			
— Chairman	— 主席	16,968,000	—	16,968,000
— Directors	— 董事	35,936,000	—	35,936,000
— Independent non-executive directors	— 獨立非執行董事	3,392,000	—	3,392,000
— Employees	— 僱員	8,500,000	1,000,000	9,500,000
		64,796,000	1,000,000	65,796,000

For all the share options granted, 50% of the share options granted to be exercised by each grantee at any time after the expiration of 12 months from the date of grant (the “**first tranche**”) and 50% of the share options granted to be exercised by each grantee at any time after the expiration of 24 months from the date of grant (the “**second tranche**”). In the event the grantee ceases to be the participants, the share options granted to the grantee shall lapse on the date which the grantee ceases to be the participant.

During the year ended 31 March 2021, share-based payment expense of approximately HK\$30,000 (Note 11) (2020: HK\$2,796,000) for the share options granted and vested was recognised in the consolidated profit or loss with a corresponding credit in share option reserve and the vesting condition of first tranche was fulfilled.

In respect of the share options granted on 29 October 2018, they are exercisable commencing from 29 October 2019 to 28 October 2023 (both dates inclusive) for the first tranche and from 29 October 2020 to 28 October 2023 (both dates inclusive) for the second tranche.

31. 股權結算以股份為基礎付款 (續)

該計劃之餘下期限 (續)

根據該計劃授出之購股權詳情如下：

就所授出的所有購股權而言，授予各承授人之50%購股權於授出日期起計12個月屆滿之任何時間可予行使(「**第一批**」)及授予各承授人之50%購股權於授出日期起計24個月屆滿之任何時間可予行使(「**第二批**」)。倘承授人不再為參與者，則授予承授人的購股權將於承授人不再為參與者當日失效。

截至2021年3月31日止年度，已授出及歸屬之購股權之股份為基礎付款開支約30,000港元(附註11)(2020年：2,796,000港元)已於綜合損益確認，並相應計入購股權儲備，而第一批之歸屬條件已獲達成。

就於2018年10月29日授出的購股權而言，其可於2019年10月29日至2023年10月28日(包括首尾兩日)可予行使(第一批)及於2020年10月29日至2023年10月28日(包括首尾兩日)可予行使(第二批)。

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31. EQUITY-SETTLED SHARE-BASED PAYMENTS (CONTINUED)

Remaining life of the Scheme (Continued)

In respect of the share options granted on 13 December 2018, they are exercisable commencing from 13 December 2019 to 12 December 2023 (both dates inclusive) for the first tranche and from 13 December 2020 to 12 December 2023 (both dates inclusive) for the second tranche.

Details of the exercise prices and the movement of number of share options outstanding and exercisable as at 31 March 2021 and 2020 are as follows.

31. 股權結算以股份為基礎付款(續)

該計劃之餘下期限(續)

就於2018年12月13日授出的購股權而言，其可於2019年12月13日至2023年12月12日(包括首尾兩日)可予行使(第一批)及於2020年12月13日至2023年12月12日(包括首尾兩日)可予行使(第二批)。

於2021年及2020年3月31日之行使價及尚未行使及可行使之購股權數目變動如下。

		Number of share options 購股權數目						
		Exercise price per share (HK\$) 每股行使價 (港元)	As at 1 April 2019 於2019年 4月1日	Lapsed/ forfeited during the year 年內失效／ 沒收	At 31 March 2020 於2020年 3月31日	Lapsed/ forfeited during the year 年內失效／ 沒收	Adjustment on share consolidation during the period* 期內對股份 合併的調整*	At 31 March 2021 於2021年 3月31日
29 October 2018	2018年10月29日	1.34	64,796,000	(33,936,000)	30,860,000	(7,669,600)	(21,024,000)	2,166,400
13 December 2018	2018年12月13日	1.20	1,000,000	–	1,000,000	–	(900,000)	100,000
			65,796,000	(33,936,000)	31,860,000	(7,669,600)	(21,924,000)	2,266,400

* As a result of Share Consolidation, adjustments were made to the exercise price of and the number of the outstanding share options under the Scheme with effect from 7 September 2020.

* 由於股份合併，自2020年9月7日起，對該計劃下尚未行使的購股權的行使價及數量進行調整。

During the year ended 31 March 2021, 3,834,800 (2020: Nil) share options lapsed whereas the vesting condition has been fulfilled. The corresponding share option reserve of HK\$1,917,000 (2020: Nil) was transferred to accumulated losses.

截至2021年3月31日止年度，3,834,800份(2020年：無)購股權失效，且歸屬條件已獲達成。相應的購股權儲備1,917,000港元(2020年：無)已轉入累計虧損。

During the year ended 31 March 2021, 3,834,800 (2020: 33,936,000) share options lapsed whereas the vesting condition has not been fulfilled. The corresponding reversal of the share-based payment expenses of HK\$1,359,000 (2020: HK\$4,424,000) incurred in the prior years was recognised in the consolidated profit or loss.

截至2021年3月31日止年度，3,834,800份(2020年：33,936,000份)購股權已失效，且歸屬條件未獲達成。相應撥回於過往年度產生之股份為基礎付款開支1,359,000港元(2020年：4,424,000港元)已於綜合損益內確認。

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31. EQUITY-SETTLED SHARE-BASED PAYMENTS (CONTINUED)

Remaining life of the Scheme (Continued)

The fair values of employee services received in return for share options granted are measured by reference to the fair value of share options granted at grant date. The fair value is determined by the directors of the Company with reference to the valuation performed by an independent valuer, CHFT using the binomial option pricing model and significant inputs into the model were as follows:

		29 October 2018 2018年 10月29日	13 December 2018 2018年 12月13日
Expected volatility	預期波幅	48.71%	50.07%
Expected option life	預期購股權年期	5 years 5年	5 years 5年
Expected dividend yield	預期股息收益率	0.00%	0.00%
Annual risk-free interest rate	年度無風險利率	2.26%	2.1%
Fair value — First tranche	公平值 — 第一批	HK\$0.389 0.389港元	HK\$0.395 0.395港元
— Second tranche	— 第二批	HK\$0.445 0.445港元	HK\$0.454 0.454港元

The expected volatility reflects the assumption that the historical volatility of future trends, adjusted for any expected changes to future volatility based on publicly available information, which may also not necessarily be the actual outcome. No other feature of the options was incorporated into the measurement of the fair value.

The variables and assumptions used in estimating the fair value of the share options were the directors' best estimates. Change in subjective input assumptions can materially affect the fair value.

The Group does not have a legal or constructive obligation to repurchase or settle the options in cash.

31. 股權結算以股份為基礎付款 (續)

該計劃之餘下期限 (續)

為換取已授出購股權而收取的僱員服務的公平值乃參考已授出的購股權於授出日期的公平值計量。公平值乃由本公司董事經參考獨立估值師華坊採用二項式期權定價模式釐定，而該模式的主要輸入數據如下：

預期波幅反映未來趨勢的過往波幅之假設，並根據公開可得資料對未來波幅的任何預期變動作出調整，其可能亦不一定為實際結果。公平值計量並無計及購股權之其他特徵。

估計購股權的公平值所使用的變數及假設為董事的最佳估計。主觀輸入假設的變動可能會對公平值產生重大影響。

本集團並無法律或推定責任以現金購回或償付購股權。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

32. CAPITAL COMMITMENTS

As at 31 March 2021 and 2020, the Group had commitment, which is contracted but not provided and subject to fulfillment of condition precedents for to make the remaining capital commitment to the unlisted property fund of HK\$34,200,000. Subsequent to the year ended 31 March 2021, the capital commitment was released (Note 26).

32. 資本承擔

於2021年及2020年3月31日，本集團有已訂約但未撥備之承擔並須待達成先決條件後，方可作實，以就非上市物業基金作出餘下資本承擔34,200,000港元。截至2021年3月31日止年度後，資本承擔已解除(附註26)。

33. RELATED PARTY TRANSACTIONS

33. 關連人士交易

(a) Key management compensation

(a) 主要管理人員之薪酬

		2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元
Salaries, wages and other benefits	薪金、工資及其他福利	3,044	5,964
Equity settled share-based payments	股權結算以股份為基礎付款	1,257	5,052
Pension costs defined contribution plans and social security costs	養老金成本定額供款計劃及社會保障成本	54	72
		4,355	11,088

Key management personnel include the directors of the Company and other senior management of the Group. The remuneration of key management personnel is determined by the management of the Company having regard to the performance of individuals and market trends.

主要管理人員包括本公司董事及本集團其他高級管理層。主要管理人員的薪酬由本公司管理層根據個人表現及市場趨勢釐定。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

33. RELATED PARTY TRANSACTIONS (CONTINUED)

- (b) Save as disclosed elsewhere on the consolidated financial statements, the Group entered into the following material related party transactions. These transactions are made of terms mutually agreed by the related parties.

Related party relationship 關連人士關係	Nature of transaction 交易性質	2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Beneficial owner 實益擁有人	Interest expense 利息開支	240	109
Company with common executive director 具有共同執行董事之公司	Interest expense 利息開支	3,147	3,064

The Group rents one property as office from a related company, which one of substantial shareholders of the Group has beneficial interest, with a lease term of two years and monthly lease payment of HK\$40,000. During the year ended 31 March 2021, the lease payment was HK\$480,000 (2020: HK\$160,000). The leased property was recognised as right-of-use assets with net carrying amount, after provision of impairment, of approximately Nil (2020: HK\$727,000) and respective lease liabilities of approximately HK\$343,000 (2020: HK\$744,000). At 31 March 2021, the rental payable included in other payables (Note 23) to the related company is HK\$640,000 (2020: HK\$160,000).

- (b) 除綜合財務報表其他部分所披露外，本集團進行以下重大關連人士交易。該等交易乃根據多名關連人士互相協定之條款訂立。

本集團向本集團其中一名主要股東擁有實益權益的關連公司租用一項物業作為辦公室，租期為兩年，每月租金為40,000港元。於截至2021年3月31日止年度，租賃付款為480,000港元（2020年：160,000港元）。租賃物業被確認為使用權資產，其賬面淨額（計提減值後）約為零（2020年：727,000港元），相關租賃負債約為343,000港元（2020年：744,000港元）。在2021年3月31日，計入其他應付賬款（附註23）的應付關連公司租金為640,000港元（2020年：160,000港元）。

34. NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS

- (a) In the consolidated statement of cash flows, proceeds from disposals of property, plant and equipment comprise:

		2021 2021 年 HK\$'000 千港元	2020 2020 年 HK\$'000 千港元
Net book value (Note 15)	賬面淨值（附註15）	-	70,685
Gain/(loss) on disposals of property, plant and equipment (Note 9)	出售物業、廠房及設備收益／（虧損）（附註9）	156	(17,678)
Proceeds from disposals of property, plant and equipment	出售物業、廠房及設備所得款項	156	53,007

34. 綜合現金流量表附註

- (a) 於綜合現金流量表中，出售物業、廠房及設備所得款項包括：

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

34. NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

34. 綜合現金流量表附註(續)

(b) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated cash flow statement as cash flows from financing activities.

(b) 融資活動產生之負債對賬

下表詳述本集團來自融資活動之負債變動，包括現金及非現金變動。融資活動產生之負債為現金流量已經或未來現金流量將於本集團之綜合現金流量表中分類為融資活動產生之現金流量之負債。

		Lease liabilities	Other borrowings	Other borrowing interest included in other payables 計入其他應付賬款之其他借貸利息	Amounts due to director/ former director 應付董事／前董事款項	Total liabilities from financing activities 融資活動產生之負債總額
		租賃負債 HK\$'000 千港元	其他借貸 HK\$'000 千港元	其他借貸利息 HK\$'000 千港元	應付董事／前董事款項 HK\$'000 千港元	融資活動產生之負債總額 HK\$'000 千港元
At 1 April 2019	於2019年4月1日	–	52,500	–	–	52,500
Effect of adoption of HKFRS 16	採納香港財務報告準則第16號之影響	1,252	–	–	–	1,252
At 1 April 2019 (restated)	於2019年4月1日(經重列)	1,252	52,500	–	–	53,752
Changes from financing cash flows:	融資現金流量變動：					
Proceeds from other borrowings	其他借貸之所得款項	–	27,650	–	–	27,650
Repayment of other borrowings	償還其他借貸	–	(49,416)	–	–	(49,416)
Repayment of lease liabilities	償還租賃負債	(1,455)	–	–	–	(1,455)
Payments for interests	利息付款	(158)	–	(7,330)	–	(7,488)
Advance from former director/ director	墊款自前董事／董事	–	–	–	848	848
Total changes from financing cash flows	融資現金流量變動總額	(1,613)	(21,766)	(7,330)	848	(29,861)
Other changes:	其他變動：					
Interest charges on other borrowings (Note 29)	其他借貸之利息支出(附註29)	–	–	8,391	–	8,391
Interest charges on lease liabilities (Note 29)	租賃負債之利息支出(附註29)	158	–	–	–	158
New lease liabilities	新租賃負債	9,192	–	–	–	9,192
Early termination of lease	提早終止租賃	(224)	–	–	–	(224)
Total other changes	其他變動總額	9,126	–	8,391	–	17,517
At 31 March 2020	於2020年3月31日	8,765	30,734	1,061	848	41,408

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

34. NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

34. 綜合現金流量表附註(續)

(b) Reconciliation of liabilities arising from financing activities (Continued)

(b) 融資活動產生之負債對賬(續)

		Lease liabilities	Other borrowings	Other borrowing interest included in other payables 計入其他應付賬款之其他借貸利息	Amounts due to director/ former director 應付董事／前董事款項	Total liabilities from financing activities
		租賃負債 HK\$'000 千港元	其他借貸 HK\$'000 千港元	其他借貸利息 HK\$'000 千港元	應付董事／前董事款項 HK\$'000 千港元	融資活動產生之負債總額 HK\$'000 千港元
At 1 April 2020	於2020年4月1日	8,765	30,734	1,061	848	41,408
Changes from financing cash flows:	融資現金流量變動：					
Proceeds from other borrowings	其他借貸之所得款項	-	28,000	-	-	28,000
Repayment of other borrowings	償還其他借貸	-	(28,734)	-	-	(28,734)
Repayment of lease liabilities	償還租賃負債	(1,246)	-	-	-	(1,246)
Payments for interests	利息付款	(204)	-	(4,193)	-	(4,397)
Repayment to former director/ director	向前董事／董事還款	-	-	-	(559)	(559)
Total changes from financing cash flows	融資現金流量變動總額	(1,450)	(734)	(4,193)	(559)	(6,936)
Other changes:	其他變動：					
Interest charges on other borrowings (Note 29)	其他借貸之利息支出 (附註29)	-	-	4,241	-	4,241
Interest charges on lease liabilities (Note 29)	租賃負債之利息支出 (附註29)	204	-	-	-	204
New lease liabilities	新租賃負債	708	-	-	-	708
Early termination of lease	提早終止租賃	(6,188)	-	-	-	(6,188)
Lease payable (Note 16)	應付租金(附註16)	(480)	-	-	-	(480)
Reclassification to other payables	重新分類至其他應付賬款	-	-	-	(289)	(289)
Total other changes	其他變動總額	(5,756)	-	4,241	(289)	(1,804)
At 31 March 2021	於2021年3月31日	1,559	30,000	1,109	-	32,668

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

35. PRINCIPAL SUBSIDIARIES

35. 主要附屬公司

Name of subsidiary 附屬公司名稱	Place of establishment/ principal place of operation 成立地點/ 主要經營地點	Nominal value of issued share capital/ registered capital 已發行股本/ 註冊資本面值	Percentage of equity attributable to the Company 本公司應佔權益百分比		Principal activities 主要業務
			Directly 直接	Indirectly 間接	
Arcadia Jewellery Limited 蒼寶珠飾有限公司	Hong Kong 香港	Ordinary shares of HK\$500,000 普通股 500,000 港元	-	100%	Trading of jewellery products 買賣珠寶產品
Man Sang Jewellery (Hong Kong) Limited 民生珠寶(香港)有限公司	Hong Kong 香港	Ordinary share of HK\$1 普通股 1 港元	-	100%	Trading of pearl products 買賣珠寶產品
Hui Bao Feng Jewellery (Shenzhen) Limited 匯寶豐珠寶(深圳)有限公司	the PRC 中國	Registered capital of US\$2,000,000 註冊資本 2,000,000 美元	-	100%	Purchasing and processing of pearls and assembling of pearl jewellery 採購及加工珍珠及鑲嵌珍珠珠寶
Full Wealth Investment Hong Kong Limited 富滿投資香港有限公司	Hong Kong 香港	Ordinary share of HK\$1 普通股 1 港元	-	100%	Financial assets investment 金融資產投資

The English name of a subsidiary represents the best effort by the management of the Company in translating its Chinese name as it does not have official English name.

As at 31 March 2021, none of the subsidiaries had issued any debt securities (2020: Nil).

一間附屬公司並無官方英文名稱，其英文名稱乃本公司管理層盡最大努力將其中文名稱翻譯所得。

於2021年3月31日，概無附屬公司已發行任何債務證券(2020年：無)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

36. THE FINANCIAL INFORMATION OF THE COMPANY

36. 本公司之財務資料

Statement of financial position

財務狀況表

	Notes 附註	2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元
ASSETS AND LIABILITIES	資產及負債		
Non-current assets	非流動資產		
Investments in subsidiaries	於附屬公司之投資	11,198	11,198
Amounts due from subsidiaries	應收附屬公司款項	57,684	93,901
		68,882	105,099
Current assets	流動資產		
Prepayments and other receivables	預付款項及其他應收賬款	–	8
Cash and cash equivalents	現金及等同現金	2,562	1
		2,562	9
Current liabilities	流動負債		
Other payables	其他應付賬款	8,793	12,525
Other borrowings	其他借貸	30,000	27,650
Amounts due to director/former director	應付董事／前董事款項	–	848
Amounts due to subsidiaries	應付附屬公司款項	25,196	21,313
Amount due to immediate holding company	應付直接控股公司款項	1,539	1,539
		65,528	63,875
Net current liabilities	流動負債淨額	(62,966)	(63,866)
Net assets	資產淨值	5,916	41,233
EQUITY	權益		
Equity attributable to equity holders of the Company	本公司股東應佔權益		
Share capital	股本	5,328	3,700
Reserves	儲備	588	37,533
Total equity	總權益	5,916	41,233

The statement of financial position of the Company was approved by the Board of Directors on 30 June 2021 and was signed on its behalf.

本公司財務狀況表已於2021年6月30日獲董事會批准並由以下董事代表簽署。

Cheng Chi Kin

鄭子堅

Chairman and Executive Director

主席及執行董事

Cheung Sze Ming

張詩敏

Executive Director

執行董事

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

36. THE FINANCIAL INFORMATION OF THE COMPANY (CONTINUED)

36. 本公司之財務資料(續)

Statement of financial position (Continued)

財務狀況表(續)

Note:

附註：

(a) Reserves movement of the Company

(a) 本公司儲備變動

		Share premium 股份溢價 HK\$'000 千港元	Share option reserve 購股權儲備 HK\$'000 千港元	Accumulated losses 累計虧損 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2019	於2019年4月1日	410,810	8,552	(229,547)	189,815
Loss for the year	本年度虧損	–	–	(320,777)	(320,777)
Issue of consideration shares upon acquisition of associates (Note 18)	於收購聯營公司時發行 代價股份(附註18)	165,699	–	–	165,699
Equity-settled share-based payments (Note 31)	股權結算以股份為基礎 付款(附註31)	–	2,796	–	2,796
At 31 March 2020 and 1 April 2020	於2020年3月31日及 2020年4月1日	576,509	11,348	(550,324)	37,533
Loss for the year	本年度虧損	–	–	(49,055)	(49,055)
Placing of new shares (Note 28(b))	配售新股份(附註28(b))	12,080	–	–	12,080
Equity-settled share-based payments (Note 31)	股權結算以股份為基礎 付款(附註31)	–	30	–	30
Lapse of share options (Note 31)	購股權失效(附註31)	–	(1,917)	1,917	–
At 31 March 2021	於2021年3月31日	588,589	9,461	(597,462)	588

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

37. BENEFITS AND INTERESTS OF DIRECTORS

37. 董事利益及權益

(a) Directors' emoluments

The remuneration of every director is set out below:

For the year ended 31 March 2021:

Aggregate emoluments paid to or receivable by directors in respect of their services as directors, whether of the Company or its subsidiary undertaking

(a) 董事酬金

各董事之酬金列載如下：

截至2021年3月31日止年度：

就身為董事（不論本公司或其附屬公司業務）之服務已付予董事或董事應收之總酬金

Name of director 董事姓名	Fees 袍金 HK\$'000 千港元	Salary 薪金 HK\$'000 千港元	Equity settled share-based payments 股權結算以股份為基礎付款開支 HK\$'000 千港元	Employers contribution to a retirement benefit scheme 僱主對退休福利計劃的供款 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Executive directors 執行董事					
Mr. Cheng Chi Kin (Chairman) 鄭子堅先生(主席)	-	390	-	18	408
Mr. Leung Alex 梁奕曦先生	-	120	122	-	242
Mr. Cheung Sze Ming 張詩敏先生	-	914	1,032	18	1,964
	-	1,424	1,154	36	2,614
Independent non-executive directors 獨立非執行董事					
Mr. Chiu Sin Nang, Kenny (appointed on 30 September 2020) 趙善能先生 (於2020年9月30日獲委任)	90	-	-	-	90
Mr. Dong Bo, Frederic (appointed on 30 September 2020) 董波先生 (於2020年9月30日獲委任)	90	-	-	-	90
Mr. Lai Yat Yuen (resigned on 30 September 2020) 黎溢源先生 (於2020年9月30日辭任)	110	-	-	-	110
Mr. Lee Kin Keung 李健強先生	220	-	103	-	323
Mr. Leung Ka Kui Johnny (resigned on 30 September 2020) 梁家駒先生 (於2020年9月30日辭任)	110	-	-	-	110
	620	-	103	-	723

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綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

37. BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

37. 董事利益及權益 (續)

(a) Directors' emoluments (Continued)

The remuneration of every director and the chief executive is set out below:

For the year ended 31 March 2020:

Aggregate emoluments paid to or receivable by directors in respect of their services as directors, whether of the company or its subsidiary undertaking

(a) 董事酬金 (續)

各董事及行政總裁之酬金列載如下：

截至2020年3月31日止年度：

就身為董事(不論本公司或其附屬公司業務)之服務已付予董事或董事應收之總酬金

Name of director	Fees	Salary	Equity settled share-based payments	Employers contribution to a retirement benefit scheme	Total
董事姓名	袍金	薪金	股權結算以股份為基礎付款開支	僱主對退休福利計劃的供款	總計
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
	千港元	千港元	千港元	千港元	千港元
Executive directors					
執行董事					
Mr. Archambaud-Chao	Archambaud-Chao Percy				
Percy Henry Junior	Henry Junior 先生				
(resigned on 18 October 2019)	(於2019年10月18日辭任)				
	–	679	–	11	690
Mr. Leung Alex	–	120	452	–	572
Mr. Cheung Sze Ming	–	1,432	3,834	18	5,284
Mr. Cheng Chi Kin (Chairman)	鄭子堅先生(主席)				
(appointed on 27 September 2019)	(於2019年9月27日獲委任)				
	–	184	–	9	193
Non-executive director					
非執行董事					
Mr. Yuen Ching Bor Stephen	袁靖波先生				
(resigned on 18 October 2019)	(於2019年10月18日辭任)				
	227	–	–	–	227
	227	2,415	4,286	38	6,966
Independent non-executive directors					
獨立非執行董事					
Mr. Lai Yat Yuen	220	–	383	–	603
Mr. Lee Kin Keung	220	–	383	–	603
Mr. Leung Ka Kui Johnny	梁家駒先生				
(appointed on 23 January 2019)	(於2019年1月23日獲委任)				
	220	–	–	–	220
	660	–	766	–	1,426

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

37. BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

(a) Directors' emoluments (Continued)

Notes:

The executive directors' emoluments shown above were mainly for their services in connection with the management of the affairs of the Company and the Group. The non-executive director's emoluments shown above were mainly for their services as directors of the Company or its subsidiaries. The independent non-executive directors' emoluments shown above were mainly for their services as directors of the Company.

During the year ended 31 March 2021, no directors agreed to waive their partial emoluments voluntarily (2020: Nil).

During the years ended 31 March 2021 and 2020, there is no Chief Executive Officer (the "CEO") of the Group employed. In the absence of the CEO, the duties of the CEO have been to be collectively undertaken by all executive directors of the Company.

(b) Directors' retirement benefits and termination benefits

None of the directors received or will receive any retirement benefits or termination benefits during the year (2020: Nil).

(c) Consideration provided to third parties for making available directors' services

During the year ended 31 March 2021, the Company did not pay consideration to any third parties for making available directors' services (2020: Nil).

37. 董事利益及權益 (續)

(a) 董事酬金 (續)

附註：

上文所述執行董事之酬金主要由於彼等所提供與本公司及本集團事務管理有關之服務。上文所述非執行董事之酬金主要由於彼等作為本公司或其附屬公司董事所提供之服務。上文所述獨立非執行董事之酬金主要由於彼等作為本公司董事所提供之服務。

於截至2021年3月31日止年度，概無董事同意自願放棄彼等之部分酬金(2020年：無)。

截至2021年及2020年3月31日止年度，本集團並無聘用行政總裁(「行政總裁」)。缺乏行政總裁的情況下，行政總裁的職務由本公司全體執行董事共同承擔。

(b) 董事之退休福利與離職福利

本年度內概無董事已收取或將收取任何退休福利或離職福利(2020年：無)。

(c) 就獲提供董事服務而向第三方提供之代價

於截至2021年3月31日止年度，本公司並無就獲提供董事服務而向任何第三方支付代價(2020年：無)。

Notes to the Consolidated Financial Statements

綜合財務報表附註

For the year ended 31 March 2021 截至2021年3月31日止年度

37. BENEFITS AND INTERESTS OF DIRECTORS (CONTINUED)

(d) Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

During the year ended 31 March 2021, there were no loans, quasi-loans and other dealing arrangements in favour of directors, or controlled bodies corporate by and connected entities with such directors (2020: Nil).

(e) Directors' material interests in transactions, arrangements or contracts

Save as disclosed in these consolidated financial statements, no significant transactions, arrangements and contracts in relation to the Company's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2020: Nil).

38. APPROVAL OF THE FINANCIAL STATEMENTS

The consolidated financial statements were approved and authorised for issued by the board of directors on 30 June 2021.

37. 董事利益及權益 (續)

(d) 有關以董事、董事之受控制法團及關連實體為受益人之貸款、準貸款及其他交易之資料

於截至2021年3月31日止年度，概無訂立以董事或董事之受控制法團及關連實體為受益人之貸款、準貸款及其他交易安排(2020年：無)。

(e) 董事於交易、安排或合約中之重大權益

除該等綜合財務報表所披露者外，於本年度末或本年度內任何時間，本公司並無簽訂任何涉及本公司之業務而本公司之董事直接或間接在其中擁有重大權益之重要交易、安排及合約(2020年：無)。

38. 批准財務報表

綜合財務報表於2021年6月30日獲董事會批准及授權刊發。

Five Year Financial Summary

五年財務摘要

For the year ended 31 March 2021 截至2021年3月31日止年度

RESULTS

業績

		For the year ended 31 March 截至3月31日止年度				
		2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元	2019 2019年 HK\$'000 千港元	2018 2018年 HK\$'000 千港元	2017 2017年 HK\$'000 千港元
Revenue	收入	43,324	111,978	171,266	187,357	212,232
Loss before income tax	除所得稅前虧損	(52,077)	(280,402)	(43,220)	(128,555)	(24,282)
Income tax (expense)/credit	所得稅(開支)/抵免	292	(1,420)	404	(1,232)	396
Loss attributable to equity holders of the Company for the year	本公司股東應佔年度虧損	(51,785)	(281,822)	(42,816)	(129,787)	(23,886)

ASSETS AND LIABILITIES

資產及負債

		At 31 March 於3月31日				
		2021 2021年 HK\$'000 千港元	2020 2020年 HK\$'000 千港元	2019 2019年 HK\$'000 千港元	2018 2018年 HK\$'000 千港元	2017 2017年 HK\$'000 千港元
Total assets	總資產	91,765	158,657	277,860	254,068	313,238
Total liabilities	總負債	45,820	73,525	79,882	17,560	23,153
Equity attributable to equity holders of the Company	本公司股東應佔權益	45,945	85,132	197,978	236,508	290,085

Note:

附註：

The financial figures were extracted from the consolidated financial statements in the annual report.

財務數字乃摘錄自年報之綜合財務報表。



AFFLUENT PARTNERS HOLDINGS LIMITED
錢唐控股有限公司