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CNBM

China National Building Material Company Limited *

中國建材股份有限公司

(a joint stock limited company incorporated in the People's Republic of China with limited liability of its members)

(Stock Code: 3323)

CHANGE OF PRESIDENT AND RE-DESIGNATION OF DIRECTOR

Change of President and Re-designation of Director

The Board resolved and announced that due to work requirement, with effect from 27 August 2021, Mr. Peng Shou ceased to be the president and a member of the Strategic Steering Committee of the Company and the Company intended to appoint him as the chief engineer and chief scientist of the Company for a term starting from 27 August 2021 and consistent with that of the current session of the Board and he is eligible for re-election for his directorship. According to the nomination of the Chairman, the Company intended to appoint Mr. Chang Zhangli as the president and a member of the Strategic Steering Committee of the Company, and re-designate Mr. Chang Zhangli from a non-executive director as an executive director of the Company for a term starting from 27 August 2021 and consistent with that of the current session of the board of directors and he is eligible for re-election for his directorship. Mr. Peng Shou has confirmed that he has no disagreement with the board of directors and there is no other matter in relation to the change of president and re-designation of director that needs to be brought to the attention of the Shareholders.

Change of President and Re-designation of Director

The Board resolved and announced that due to work requirement, with effect from 27 August 2021, Mr. Peng Shou ceased to be the president and a member of the Strategic Steering Committee of the Company and the Company intended to appoint him as the chief engineer and chief scientist of the Company for a term starting from 27 August 2021 and consistent with that of the current session of the Board and he is eligible

for re-election for his directorship. According to the nomination of the Chairman, the Company intended to appoint Mr. Chang Zhangli as the president and a member of the Strategic Steering Committee of the Company, and re-designate Mr. Chang Zhangli from a non-executive director as an executive director of the Company for a term starting from 27 August 2021 and consistent with that of the current session of the Board and he is eligible for re-election for his directorship. Mr. Peng Shou has confirmed that he has no disagreement with the board of directors and there is no other matter in relation to the change of president and re-designation of director that needs to be brought to the attention of the Shareholders.

Since taking office as president of the Company in June 2018, Mr. Peng Shou has always maintained full enthusiasm at work, scrupulously performed his duties and been proactive to undertake responsibilities. With outstanding professional standards, excellent leadership wisdom and vigorous and resolute working attitude, Mr. Peng Shou led the management of the Company to actively deal with the challenges and risks brought by the domestic and offshore complex situations as well as COVID-19, and continuously improved the development pattern of the tripartite confrontation of cement, new materials and engineering services, which made the Company reach new heights in operating performance repeatedly, and continuously optimise the asset liability structure; based on the "Three New", he made full use of the advantages, specialties and industry influence in the field of science and technology, comprehensively promoted the scientific and technological innovation of the Company. The Board of the Company would like to hereby express heartfelt gratitude and sincere respect to Mr. Peng Shou!

The biographical details of Mr. Chang Zhangli as required under Rule 13.51(2) of the Listing Rules are set out below:

Mr. Chang Zhangli, born in December 1970, is an executive director and the president of the Company. Mr. Chang has extensive business and management experience in building materials industry, has participated in all major matters relating to the global offering and listing of the Company's shares on the Stock Exchange, issuance of new shares, capital operation, business restructuring and corporate governance of the Company. Mr. Chang has served as the deputy general manager of China National Building Material Group Co., Ltd.* (中國建材集團有限公司) since June 2018, as a director of Jushi Group Company Limited* (巨石集團有限公司) since May 2016, as the chairman of the board of directors in Southwest Cement since April 2016, as a director of Southwest Cement since December 2011, and as a director of China Jushi Co., Ltd.* (中國巨石股份有限公司) since July 2005. Mr. Chang acted as a non-executive director of the Company from June 2018 to August 2021, and as the vice chairman of the board of directors in Southwest Cement from December 2011 to March 2016. He was an executive director of the Company from November 2011 to June 2018, a director of BNBM from July 2008 to April 2019, a vice president of the Company from August 2006 to June 2018, and the secretary to the board of directors at the Company from March 2005 to June 2018. From June 2000 to March 2005, Mr. Chang successively served as the secretary to the board and the deputy general manager of

BNBM. Mr. Chang received a bachelor's degree in engineering from the former Wuhan University of Technology* (武漢工業大學) (now Wuhan University of Technology*) (武漢理工大學) in July 1994 and a master of business administration degree from Tsinghua University* (清華大學) in July 2005, and he is an engineer. Currently, Mr. Chang concurrently serves as the chairman and an executive director of China Shanshui Cement Group Limited, a non-executive director of China Conch Venture Holdings Limited, a vice president of China Association for Public Companies, and a vice president of Beijing Association for Public Companies. Mr. Chang was awarded the first prize of National Corporate Management Modernization and Innovation Achievements (國家級企業管理現代化創新成果).

Mr. Chang Zhangli will not receive any remuneration from the Company during his term of office after being appointed and de-nominated.

Save as disclosed above, as at the date of this announcement, Mr. Chang Zhangli has confirmed that he (i) did not assume other offices in any member of the Group; (ii) was not related to any directors, senior management, substantial shareholders or controlling shareholders of the Company or other members of the Group; (iii) did not have any interests in shares of the Company within the meaning of Part XV of the Securities and Futures Ordinance (Cap. 571 of the laws of Hong Kong); and (iv) did not hold any other directorships or other major appointments and qualifications in any listed companies in the past three years.

As at the date of this announcement, Mr. Chang Zhangli has confirmed that there is no information which is discloseable pursuant to Rules 13.51(2) (h) to 13.51(2) (v) of the Listing Rules. Save as disclosed above, the Company is not aware of any other matters in relation to the appointment and re-designation of Mr. Chang Zhangli that need to be brought to the attention of the Shareholders.

Definitions

"BNBM"	北新集團建材股份有限公司(Beijing New Building Material Public Limited Company*)
"Board"	the board of Directors
"Chairman"	the chairman of the Board
"Company"	中國建材股份有限公司(China National Building Material Company Limited*), a joint stock limited company incorporated under the laws of the PRC, the H shares of which are listed on the Stock Exchange
"Director"	director of the Company

"Group"	the Company and its subsidiaries from time to time
"Listing Rules"	the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited
"Shareholder(s)"	the shareholder(s) of the Company
"Southwest Cement"	西南水泥有限公司(Southwest Cement Company Limited*)
"Stock Exchange"	The Stock Exchange of Hong Kong Limited

By order of the Board
China National Building Material Company Limited*
Cao Jianglin
Chairman

Beijing, the PRC
27 August 2021

As at the date of this announcement, the board of directors of the Company comprises Mr. Cao Jianglin, Mr. Chang Zhangli, Mr. Peng Shou, Mr. Cui Xingtai and Mr. Fu Jinguang as executive directors, Ms. Zhan Yanjing, Mr. Tao Zheng, Mr. Chen Yongxin, Mr. Shen Yungang and Ms. Fan Xiaoyan as non-executive directors and Mr. Sun Yanjun, Mr. Liu Jianwen, Mr. Zhou Fangsheng, Mr. Li Jun and Ms. Xia Xue as independent non-executive directors.

* *For identification purposes only*