

# 2021

# ANNUAL REPORT 年度報告

STOCK CODE 股份代號: 0450



HUNG HING

鴻興印刷集團有限公司  
HUNG HING PRINTING GROUP LIMITED

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# Corporate Profile

The Hung Hing Printing Group, listed on the Hong Kong Stock Exchange, is a major global player in book and package printing, consumer product packaging production, corrugated box manufacturing, paper trading, and design innovation in these areas.



With a 70-year history of producing tailor-made printing solutions for clients around the world, Hung Hing has a heritage of excellence built on a foundation of craftsmanship and innovation.

Headquartered at the Tai Po Industrial Estate in Hong Kong, we have seven manufacturing facilities, including one in Hong Kong, five in China (Shenzhen, Zhongshan, Heshan and Foshan in the Guangdong province and Wuxi, near Shanghai) and one in Hanoi, Vietnam. The Group's total production floor space around 600,000 square meters, with a workforce of around 6,500 in Hong Kong, China and Vietnam.

All the company's activities focus on pursuing three major goals: to maintain operational excellence, add value, and achieve success for all stakeholders. Its clients include leading local and multinational corporations around the world. Through its design hub Beluga and investments in new development opportunities, the Group is also pioneering new capabilities including digital+print products to help drive innovation.

Hung Hing's financial objective is to deliver consistent returns and long-term growth to shareholders from a leading position in its industry. The strategy to achieve this involves resilience and long-term commitment in fixed and human assets, and an unwavering focus on quality, efficiency and customer service.

# Corporate Information

## Executive Directors

Yum Chak Ming, Matthew, Executive Chairman  
Sung Chee Keung

## Non-Executive Directors

Masashi Nakashima  
Hirofumi Hori  
Aki Tsuge  
Yam Hon Ming, Tommy

## Independent Non-Executive Directors

Lo Chi Hong  
Luk Koon Hoo  
Yap, Alfred Donald

## Company Secretary

Shek Kwok Man

## Legal Advisor

Fangda Partners

## Registered Office

Hung Hing Printing Centre  
17-19 Dai Hei Street  
Tai Po Industrial Estate  
New Territories, Hong Kong  
Tel: (852) 2664 8682  
Fax: (852) 2664 2070  
E-mail: info@hunghingprinting.com

## Principal Bankers

The Hongkong and Shanghai Banking Corporation Limited  
Hang Seng Bank Limited  
MUFG Bank, Ltd.  
BNP Paribas

## Auditor

KPMG  
Certified Public Accountants  
Public Interest Entity Auditor registered in accordance with  
the Financial Reporting Council Ordinance

## Share Registrar

Tricor Tengis Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong



# Facilities

## Hong Kong | Established 1950

- Relocated to Tai Po Industrial Estate in 1989.
- Corporate headquarters.
- 2 production lines for conventional books printing, suitable for printing of sensitive materials.
- 260 full time staff/workers.

## Shenzhen | Established 1994

- Printing and manufacturing of folding cartons, children's book, conventional books, litho lam and corrugated containers.
- Awarded ISO9001; ISO14001 and ICTI-ETP certifications.
- 2,400-4,000 full time workers of which 1,000-2,800 hand assembled related.

## Wuxi | Established 2003

- Printing and manufacturing of folding cartons, litho lam and corrugated containers.
- Awarded ISO9001; ISO14001 & BRC/IOP certifications.
- 400-600 full time workers of which 180-370 hand assembled related.

## Vietnam | Established 2019

- Awarded ISO9001; ISO14001, ICTI-ETP certifications.
- Vietnam operation started in Q4 2019.
- 370 full time workers.

## Zhongshan | Commissioned 1993

- Printing and manufacturing of folding cartons, litho lam and corrugated containers.
- Awarded ISO9001; ISO14001 & BRC/IOP certifications.
- 780 full time workers.

## Shunde, Foshan | Established 1998

- Printing and manufacturing of folding cartons, litho lam and corrugated containers.
- Acquired in 2018 to achieve multi-locations network producing high quality corrugated products.
- 260 full time workers.

## Heshan | Established 2007

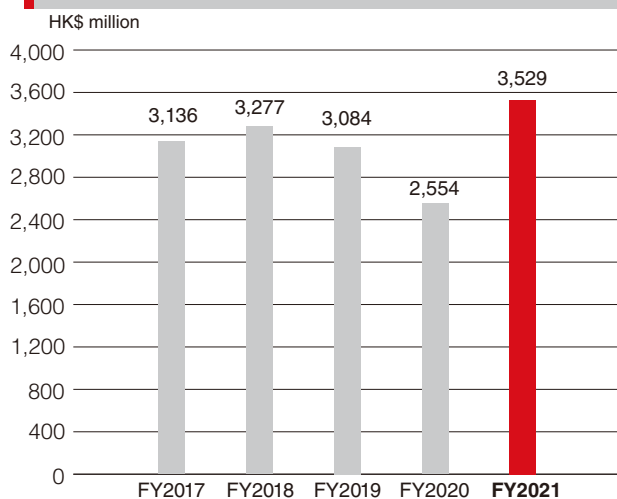
- Established in 2007 for printing children's and conventional books.
- Awarded ISO9001; ISO14001; ICTI-ETP certifications.
- 2,000-4,000 full time workers of which 1,000-2,800 hand assembled related.

# Financial Highlights

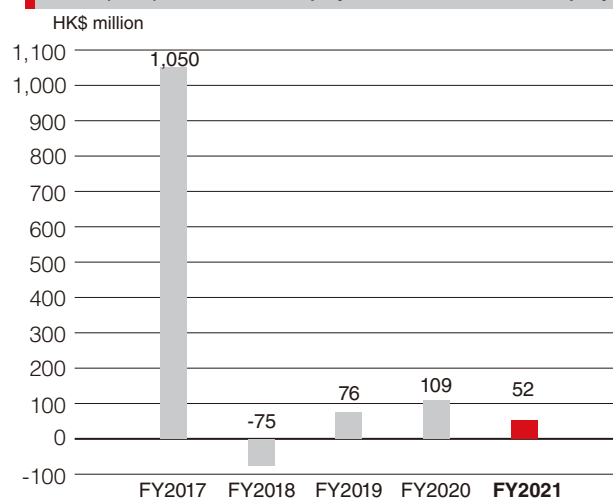
	Year ended 31 December 2021 HK\$'000	Year ended 31 December 2020 HK\$'000
Revenue	3,528,869	2,554,029
Profit for the Year	49,321	101,773
Profit Attributable to Equity Shareholders of the Company	51,953	109,357
Basic Earnings per Share (HK cents)	5.8	12.1
Dividends per Share (HK cents)		
Interim Dividend	4	3
Final Dividend	4	4
Special Dividend	5	6
	<b>13</b>	13

	At 31 December 2021 HK\$'000	At 31 December 2020 HK\$'000
Property, Plant and Equipment	1,392,360	1,344,612
Net Current Assets	2,079,359	2,085,690
Total Assets	4,304,950	4,140,053
Equity Attributable to Equity Shareholders of the Company	3,187,999	3,237,746

## Revenue



## Profit/(Loss) Attributable to Equity Shareholders of the Company



# Chairman's Statement



- ◆ **Strategic diversification into new product segments and hard-earned client relationships built over the long term enabled us to achieve a strong growth in revenues in 2021.**

**Yum Chak Ming, Matthew**  
Executive Chairman

## Full Year Results

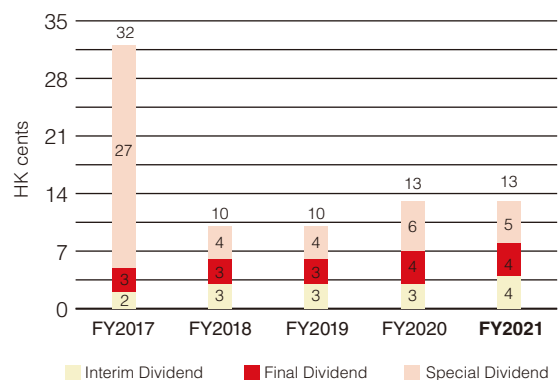
During 2021, strategic diversification into new product segments and hard-earned client relationships built over the long term enabled the Hung Hing Printing Group to capitalise on a slow restoration of customer confidence to achieve a strong growth of 38.2% in revenues. Our vertically integrated model, agile inventory management, and forward-looking investments in technology and infrastructure were instrumental in overcoming global disruptions, demanding order timelines caused by the COVID-19 pandemic, and geopolitical tensions to deliver topline sales of HK\$3,529 million (2020: HK\$2,554 million).

Profitability was affected by COVID-19 and turmoil in the supply chain and logistics, resulting in surges in paper prices, significant increase in shipping costs, labour shortages caused by public policy restrictions, discontinued government subsidies; and the unfavourable impact of RMB appreciation. As a result, profit attributable to equity shareholders of the Company decreased by 52.5% to HK\$52.0 million, compared to HK\$109.4 million recorded in 2020. Basic earnings per share was HK5.8 cents (2020: HK12.1 cents).

## Dividends

In view of the strong cash position of the Group, and in line with our generous dividend policy that aims to maximise shareholder returns, the Board of Directors has recommended a special dividend of HK5 cents per share and a final dividend of HK4 cents per share, payable on 21 June 2022 to shareholders whose names appeared on the Register of Members of the Company as of 6 June 2022. Including the interim dividend of HK4 cents per share, total dividend for the year stands at HK13 cents per share (2020: HK13 cents per share), compared to earnings per share of HK5.8 cents.

## Dividends per Share



### Overcoming adverse circumstances to facilitate customer success

The year witnessed a significant increase in orders for new types of products with short lead times. This intensified the extreme logistical challenges of the year including bottlenecks in paper supply and shipping. At this time, Hung Hing seized the opportunity to build partnerships in the export market with selected strategic customers that required expedited fulfilment of large orders. We took the decision to respond swiftly to these opportunities and invest in the future of important client relationships despite a short-term impact on margins. We ensured key commitments were delivered upon, due to our agility and determination to help resolve issues faced by customers including chaotic logistics conditions worldwide. Through effective management of rush orders with exceptional volume and demanding turnaround time, we have consolidated our relationships with key customers. The trust built will form the foundation for future profitable growth.

### Addressing new demand from emerging product categories

2021 saw increased demand for a new category of eco-friendly, recycled, and plastic-free products from our key export markets. Using our market leading design capabilities under our design hub Beluga and integrated capabilities, we successfully optimized operations and diversified into these strategic segments to drive new business, despite unprecedented widespread market disruptions. Our Papery brand expanded across a number of new retailers in Hong Kong, and secured several new enterprise customers for branded products. Our consumer-facing brands Yum Me Print and Yum Me Play, and our educational platform STEM Plus, secured new partnerships and laid the groundwork for expansion further afield into Greater China.

### Strategic investments yield benefits

The transformative changes that we had initiated across our operations over the past few years such as agility, automation, and diversified manufacturing, bore fruit in 2021. Our new 35,000 sq. m. manufacturing facility in Hanoi, Vietnam, expanded its manufacturing floor area and installed advanced equipment, enabling us to fulfil orders for novelty and premium products. Expanded capacity and diversified capabilities in the Heshan plant also supported us in capturing opportunities in the export market. Our agile inventory management approach helped minimise operating interruptions and partly offset paper cost increases.

We continued to implement a number of practices to safeguard our team and ensure uninterrupted operations. Measures included social distancing and staggered shifts, with adequate sanitation measures across all our locations. Our core advantage of having a network of strategically located plants in mainland China, and in Vietnam, has given us the flexibility to manoeuvre projects among different plants to overcome restrictions posed by COVID lockdowns.

We are committed to doing our part in helping the battle against climate change. In September 2021, we became signatories to the Ten Principles of the United Nations Global Compact, the world's largest corporate sustainability initiative. We also set carbon emissions targets for the Group, and more details are available in our 2021 Environmental, Social and Governance Report.

### Outlook

In 2022, we are cautiously confident about stable development of our core business and increased demand in eco-friendly, recycled, and plastic-free products, especially from export markets. We are upgrading our existing IT systems, enhancing our capabilities in China and Vietnam, and right-sizing our workforce dynamically as needed to achieve high-margin growth.

Issues from supply chain disruption, labour shortages, and electricity supply, lingering impacts of COVID-19, are expected to persist. Paper prices are likely to remain high. The geopolitical developments in Eastern Europe are also likely to have an impact on world trade. We are well placed to face these challenges, with a unique combination of strengths including vertically integrated operations, economies of scale, geographically diversified facilities, a strong financial position, and most importantly a skilled and committed team.

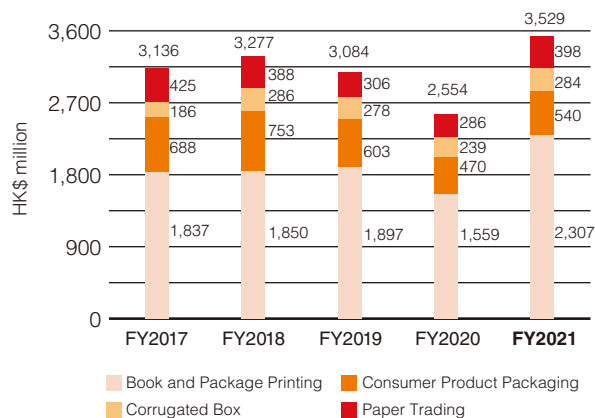
I am deeply grateful to the untiring efforts of my colleagues, management team, board members and shareholders, for their wholehearted support.



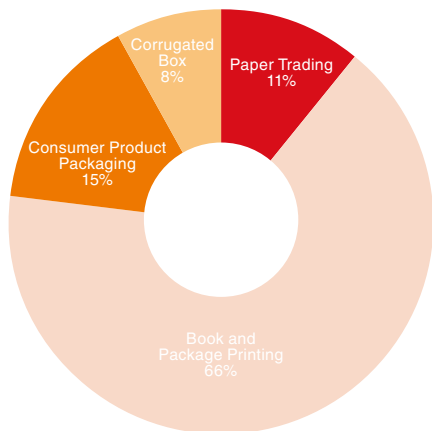
# Management Discussion and Analysis

The Hung Hing Printing Group was able to leverage its hard-earned customer relationships and forward-looking investments in infrastructure and technology to drive strong topline growth in 2021. As a result, we increased revenues significantly by 38.2% during the year to reach HK\$3,529 million.

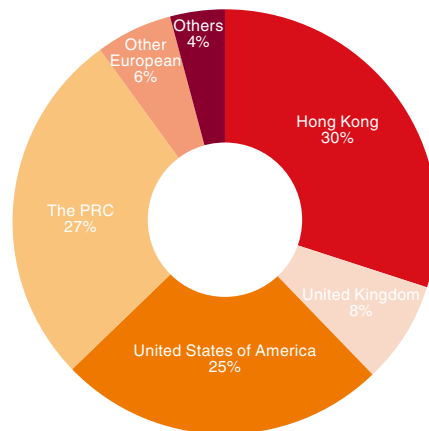
## Revenue by Business Unit



## Revenue by Business Unit in Year 2021



## Revenue by Region in Year 2021



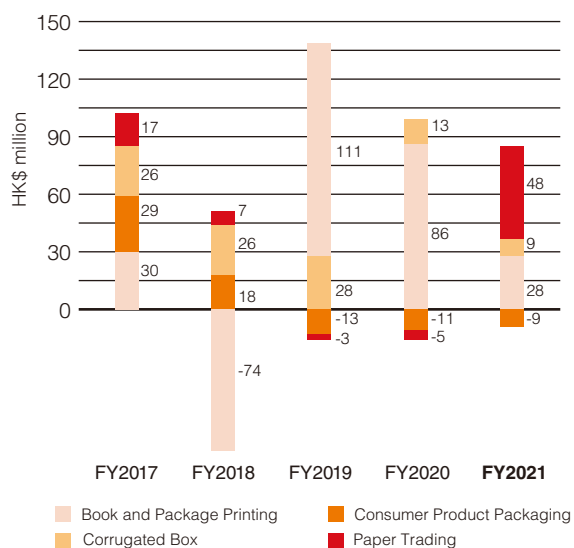
The continuing effects of the COVID-19 pandemic caused turmoil in supply chain and logistics, impacting operations and driving up operating costs. Disruptions included labour shortages due to social and movement restrictions and surges in paper prices. The discontinuation of a one-time government subsidy provided in 2020 and unfavourable RMB appreciation relating to production costs, combined with these factors, led to a decline in profit for the year. Profit attributable to equity shareholders of the Company decreased by 52.5% to HK\$52.0 million, compared to HK\$109.4 million recorded in 2020.

Through deploying a swift and agile approach to order fulfilment, Hung Hing strengthened partnership ties with selected strategic customers in export markets. Our vertically-integrated and diversified manufacturing capabilities and agile operations enabled us to demonstrate strength, resilience and empathy in taking up strategic customers orders and other demands, including various rush orders with significant volume. The success of this

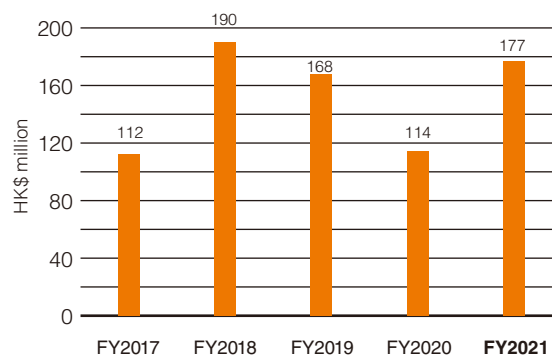
approach is a testament to the Group's strong financial position and management's ability to optimize operations and deliver amidst unprecedented widespread market disruptions. It allowed us to consolidate our relationships with customers and expand our customer base, which will serve us well in the years ahead.

2021 saw us continuing to invest in the future of our business. We further enhanced our manufacturing capabilities in mainland China and doubled the floor area of our new facility near Hanoi in Vietnam, which also helped us meet increased demand for environmentally-friendly print products for both the export and domestic Vietnam markets. Our Heshan plant has a critical role in our strategic growth plans and we continued the process of expanding it with three more new facilities: a research and development centre completed at the end of 2021; a building for manufacturing with diversified capabilities, and a smart warehousing facility. The latter two are expected to be completed in Q1 2022.

### Profit/(Loss) Contribution by Business Unit



### Capital Expenditure



# Business Unit Report

The book and Package Printing (BPP), the largest Group business, grew revenues by 48.0% to HK\$2,307 million, driven by an increase in orders from strategic customers and diversification into new export markets. Rapid growth was witnessed in new product categories which demanded sustainable manufacturing, including plastic-free and recyclable products and premiums. Our experienced production team and the design capabilities of the Beluga design hub helped us successfully accomplish a significant number of projects received with challenging delivery timelines, especially in the second half of the year.

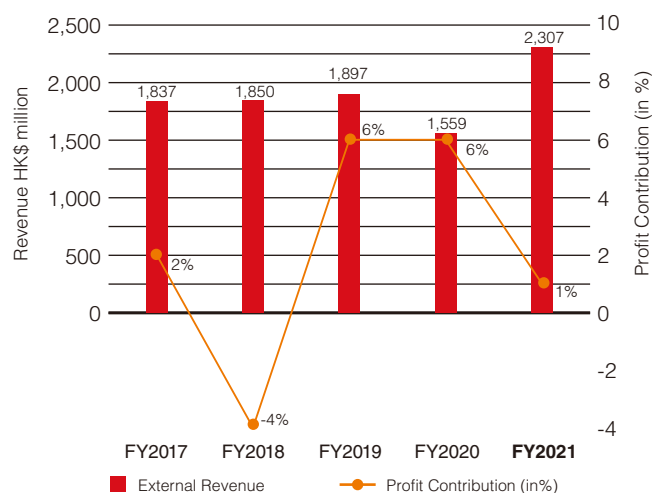
Unpredictable surges in paper price, labour shortages, power staggering, logistics disruptions and RMB exchange impacted cost of sales. Our investments in automation helped offset some of the labour costs, while our vertically integrated model and tactical inventory management strategies allowed us to secure adequate sourcing of paper despite extensive disruptions in market supply.

Yum Me Print and Papery, the sustainable lifestyle product brand under Beluga, expanded into more consumer brands and retail outlets in Hong Kong while Yum Me Play and STEM Plus organised large-scale activities and explored wider markets for interactive educational events.

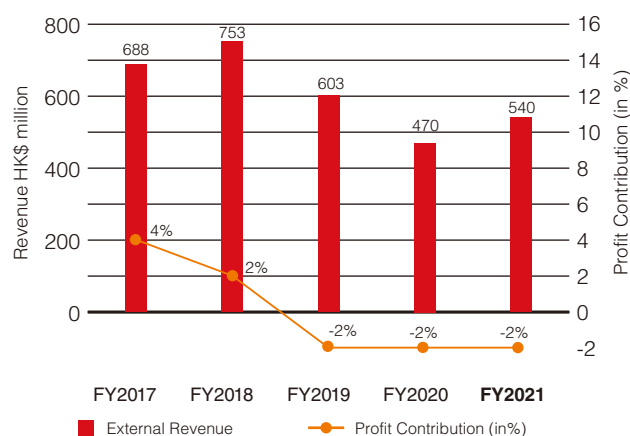
The Consumer Product Packaging (CPP) business unit continued to serve customers in mainland China. Despite a soft mainland China domestic market, the CPP business unit grew revenues by 14.8% to HK\$540 million – a return to pre-pandemic levels. The operational issues such as surges in paper prices that affected all manufacturers in China in 2021 had an impact on the performance of the business unit as well. Recovery of written-off debts and the receipt of government incentives relating to technology upgrade were invested in the development of new businesses and technologies and partially offset their impact.

The relocation and land resumption at our Wuxi facility continues at full speed as planned, and the tender for the main construction has been completed. New high technology features are being planned, which will improve our offering of value-added products applying advanced production technologies at competitive prices. Construction of the core facility is expected to complete by Q1 2023.

## BPP Revenue & Profit/(Loss) Contribution (in %)

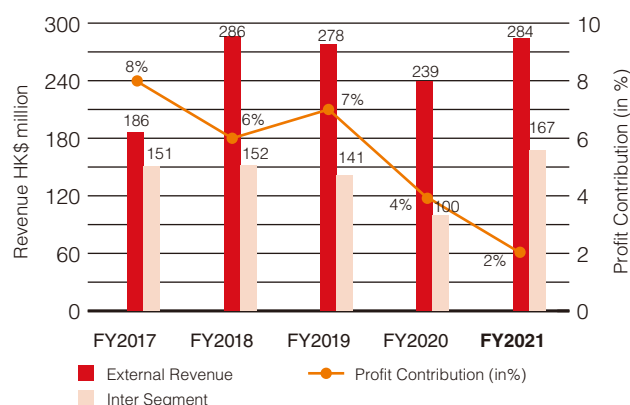


## CPP Revenue & (Loss)/Profit Contribution (in %)



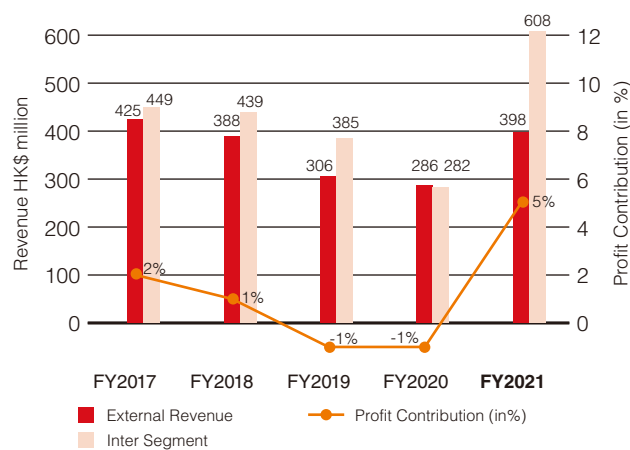
Revenues of the Corrugated Box (CB) business unit grew by 19.0% to HK\$284 million in 2021 as a result of increased demand from industrial customers and paper prices. However, passthrough of impact from extreme paper price fluctuations took time to effectively execute. As a result, it experienced a reduction in profit contribution from HK\$13 million to HK\$9 million, when compared with 2020.

## CB Revenue & Profit Contribution (in %)



Besides serving as a key strategic partner for our other business units, the Paper Trading (PT) business unit was able to drive revenue and profit growth in 2021. The ability to secure adequate sourcing of papers despite extensive disruptions in market supply and prudent and forward-looking inventory strategies enabled it to take advantage of increased paper prices and industry consolidation. As a result, PT achieved an increase of 39.2% in external revenues and made a profit contribution of HK\$48 million compared with a loss of HK\$5 million in 2020.

## PT Revenue & Profit/(Loss) Contribution (in %)



### Principal Risks and Uncertainties

Risks and uncertainties may affect the Group's business performance or growth prospects, leading to a divergence from expected or historical results. The Group faces certain generic risks that commonly apply to players within the sector, such as fluctuations in exchange rates and commodities prices, including paper prices, and inflation in labour cost.

Risks specific to 2021 that affected the Group's activities included major disruptions to the global supply chain and abrupt increases in logistics costs fuelled by COVID-19, strained US-Sino trade relationships, and public policy restrictions (movement of people and social distancing) that impacted labour supply. Additionally, COVID-19-related government subsidies to alleviate the impact of the pandemic were discontinued in 2021 when compared to 2020. Geopolitical factors such as those being observed recently in Eastern Europe may affect world trade and also the Group.

### Future Business Developments

The Group as well as customers expect fluctuating market conditions and challenges to be addressed in the coming months. The Group is confident in the scale of its operating capacity and strong financial position to uphold its commitment to market-leading service standards and become a preferred strategic partner, overcoming these adverse circumstances and facilitating customer success.

The Group will continue to respond swiftly to business development opportunities, demonstrate its ability to help customers overcome adverse conditions, optimize its operations and deliver on our commitments to our customers amidst unexpected market interruptions. Closer partnerships with an expanded customer base and tailored service delivery will help us meet the demands of the fast-evolving market.

In tandem, we will drive cost savings through continuous investments in automation, technology and process improvement, strengthening our competitive advantages: manufacturing agility, with diversified capabilities spread among a well-coordinated network of production sites; the ability to scale up production, warehousing capacity, and staff within short turnaround times as needed. The Group will continue to extend its support to all appropriate government policies to achieve success of its greater social objectives.

### Strong Financial Position: Net Cash Holding of HK\$882 million

The Group maintained a robust cash position with HK\$882 million net cash in hand (total cash including structured bank deposits and net of bank borrowings). The financial strength enables us to invest for long-term sustainable growth and reward our shareholders.

Prudent currency hedging strategies to manage fluctuations in exchange rates led to favourable outcomes. The Group deployed RMB-link structured bank deposits (2021 year-end balance at HK\$389 million) to enhance yield and at the same time, provide hedging for RMB requirements.

Despite the short-term impacts experienced in 2021 due to the COVID-19 pandemic, global businesses will continue to need reliable partners who deliver value as they gain confidence in market prospects. To drive long term development, we invested HK\$177 million during 2021 in setting up advanced equipment and facilities at various locations of our core businesses, and expanding the Wuxi, Heshan and Vietnam facilities. We will continue to consolidate opportunities in the coming years on unique competitive technologies and capacities to address the export and China domestic market.

Gearing ratio was kept at a conservative level of 5.7% (2020: 3.6%)

To mitigate exchange risk while meeting operating cash requirements, 33% of total cash (vs. 2020: 59%) was held in RMB, while the rest was mainly held in USD 49% (vs. 2020: 22%) and HKD 13% (vs. 2020: 18%). Loans were confined to HKD and USD to control currency exposure and minimise interest expenses. We also carefully managed our loan portfolio, using a combination of floating and fixed interest rate facilities depending on financial market conditions to minimise interest rate risk.



# Corporate Governance Report

The Company is committed to maintaining a high standard of corporate governance practices and procedures. The corporate governance principle of the Company emphasizes on accountability and transparency and is adopted in the best interests of the Company and its shareholders. In addition the Company will strive to continuously improve these practices and cultivate an ethical corporate culture.

## Code on corporate governance practices

The Company has adopted the code provisions as set out in the Code of Corporate Governance (the "CG Code") contained in Appendix 14 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"). The Company has complied with all the applicable code provisions in the CG Code throughout the year ended 31 December 2021 except for the following deviations:

Code Provision A 2.1 provides that the roles of chairman and chief executive officer should be separate and should not be performed by the same individual. The roles of the chief executive officer have been undertaken by Mr. Yum Chak Ming, Matthew, the Executive Chairman of the Company. The Board is of the opinion that it is appropriate and in the best interests of the Company that Mr. Yum should hold these offices. The Board believes that it is effective to monitor and assess business performance in a manner that properly protects the interests of shareholders.

Code Provision A 4.1 provides that non-executive directors should be appointed for a specific term, subject to re-election. The Non-executive Directors of the Company are not appointed for a specific term. However under the Articles of Association of the Company, one-third of the directors who have served longest on the Board shall retire from office by rotation every year at the annual general meeting. All directors of the Company retire by rotation at least once every three years and hence the terms of appointment of the Non-executive Directors are limited accordingly.

## Board composition and board practices

The Board of Directors (the "Board") of the Company is composed of 9 directors, of which 2 are Executive Directors including the Executive Chairman, 4 are Non-executive Directors and 3 are Independent Non-executive Directors. All the Independent Non-executive Directors have appropriate professional qualifications, experience or related industry expertise. The Directors biography and relevant relationships amongst them are set out in the Biographical Details of Directors section on pages 26 to 27 of this Annual Report.

Review will be made regularly by the Board to ensure that it has a balance of skills and experience appropriate for the requirement of the Company and its subsidiaries (the "Group"). Also, a balanced composition of Executive Directors and Non-executive Director is maintained to ensure independence and effective management. The Company has satisfied the Listing Rules in having one of the Independent Non-executive Directors with appropriate accounting qualifications and expertise to sit in the Audit Committee.

Each of the Independent Non-executive Director has made an annual confirmation of independence pursuant to Rule 3.13 and Appendix 16 (12B) of the Listing Rules. The Company is of the view that all Independent Non-executive Directors meet the independence guidelines set out in Rule 3.13 of the Listing Rules and are independent in accordance with the terms of the guidelines. The Company considers that all Independent Non-executive Directors to be independent.

Independent Non-executive Directors are identified in all corporate communications. An updated list of the Directors identifying the Independent Non-executive Directors and the roles and functions of the Directors is maintained on the websites of the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

When selecting potential candidates for directors, skills, experience, expertise, his devotion of time, potential conflicts of interests are key factors for consideration. The Nomination Committee was set up to make recommendation to the Board on the selection and nomination of candidates for directorship. Majority of members of the Nomination Committee are Independent Non-executive Directors.

The Board is accountable to shareholders and is responsible for the formulation of the Group's strategy, overseeing the management of the business and affairs of the Group.

Key and important decisions are fully discussed at the board meetings. All Directors have been fully consulted about any matters proposed for inclusion in the agenda. The Executive Chairman has delegated the responsibility for drawing up the agenda for each board meeting to the Company Secretary. With the support of the Company

Secretary, the Executive Chairman seeks to ensure that all Directors are properly briefed on issues arising at board meetings and receive adequate and reliable information in a timely manner.

Daily operation and managing of the business of the Group, inter alia, the implementation of strategies are delegated to the Executive Directors and the management team. They report periodically to the Board their work and business decisions.

Board meetings are scheduled to be held at regular interval. The Board would meet more frequently as and when required. An annual general meeting at which the Company's auditor attended was convened on 26 May 2021 for the financial year ended 31 December 2020.

The attendance record of the Directors at the board meetings and the annual general meeting for the year ended 31 December 2021 is as follows:

	<b>Attendance Board meetings</b>	<b>AGM</b>
<b>Executive Chairman</b>		
Yum Chak Ming, Matthew	4/4	1/1
<b>Executive Director</b>		
Sung Chee Keung	4/4	1/1
<b>Non-executive Directors</b>		
Masashi Nakashima	4/4	1/1
Hirofumi Hori	4/4	1/1
Yoshihisa Suzuki (Resigned on 27 May 2021)	2/2	1/1
Aki Tsuge (Appointed on 27 May 2021)	2/2	N/A
Yam Hon Ming, Tommy	4/4	1/1
<b>Independent Non-executive Directors</b>		
Yap Alfred Donald	4/4	1/1
Luk Koon Hoo	4/4	1/1
Lo Chi Hong	4/4	1/1

Notice of at least fourteen days are given to the Directors for regular meetings, while Board papers are sent to the Directors not less than three days before the scheduled date of a board or board committee meeting. The Directors can attend meetings in persons or through other means of electronic communication. The Company Secretary ensures that the procedure and all applicable rules and regulations are strictly and fully complied with. Minutes of board

meetings and board committee meetings are kept by the Company Secretary and are available for inspection at any reasonable time on reasonable notice by any Directors.

Directors have full access to information on the Group and are able to obtain independent professional advice whenever necessary.

## Training and support for directors

Every newly appointed Director will meet with other Directors and key management executives, and will receive a comprehensive, formal and tailored induction on the first occasion of his appointment. Subsequently, he will receive briefings and other professional development necessary to ensure he has a proper understanding of the operations and business of the Company and he is fully aware of his responsibility with the Company.

All Directors are encouraged to participate in continuous professional development to refresh their knowledge and skills to ensure their contribution to the Board remains informed and relevant. Directors are also invited to participate in Company events to familiarize themselves with the operations of the Company and opportunity to communicate with other management members of the Company. Some directors also attended training seminars as provided by other professional bodies or as referred to by the Company.

The records of training as received by each Director in 2021 are summarised as follows:

	Type of trainings
<b>Executive Chairman</b>	
Yum Chak Ming, Matthew	A, B
<b>Executive Director</b>	
Sung Chee Keung	A, B
<b>Non-executive Directors</b>	
Masashi Nakashima	A, B
Hirofumi Hori	A, B
Yoshihisa Suzuki (Resigned on 27 May 2021)	A, B
Aki Tsuge (Appointed on 27 May 2021)	A, B
Yam Hon Ming, Tommy	A, B
<b>Independent Non-executive Directors</b>	
Yap Alfred Donald	A, B
Luk Koon Hoo	A, B
Lo Chi Hong	A, B

A: attending professional seminars/conferences/forums

B: reading materials relating to general business, regulatory updates on listing rules and board practices

C: attending corporate events/site visits

Note: During the financial year ended 31 December 2021, the Company did not arrange any corporate events/site visits due to Covid-19.



### Corporate governance policy and duties

The board is responsible for performing the duties on corporate governance functions as set out below:

- (i) developing and reviewing the Company's policies and practices on corporate governance;
- (ii) reviewing and monitoring the training and continuous professional development of directors and senior management;
- (iii) reviewing and monitoring the Company's policies and practices on compliance with legal and regulatory requirements;
- (iv) developing, reviewing and monitoring the code of conduct and compliance manual (if any) applicable to employees and directors; and
- (v) reviewing the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

### Model code for securities transactions

The Company has adopted the Model Code for Securities Transactions by Directors set out in Appendix 10 of the Listing Rules. The Executive Chairman or the Chairman of the Audit Committee is the person to be notified for securities dealings by Directors and a designated form is used for notification and acknowledgement purpose.

All Directors have confirmed, following specific enquiry by the Company, their compliance with the required standards of dealings and its code of conduct regarding the directors' securities transaction throughout the year ended 31 December 2021.

Senior Management of the Company is also required to comply with the guidelines on similar terms as set out in the Model Code.

### Internal control

The Company places great importance on internal control and risk management to safeguard the assets of the Company and the interests of shareholders. The Board has overall responsibility for the system of internal control and for reviewing its effectiveness. The Audit Committee assists the Board in meeting its responsibilities for maintaining an effective system of internal control. The Audit Committee reviews the process by which the Group evaluates its control environment and risk assessment process, and the way in which business and control risks are managed through the assistance of the Company's Internal Audit Department.

The Company's Internal Audit Department assesses risk exposure, formulates audit plan and ensures the audit programs cover key internal control areas of operating subsidiaries on a rotational basis for the review by the Audit Committee. Special review may also be performed on areas of concern identified by management or the Audit Committee from time to time.

The Internal Audit Department monitors the internal control procedures and systems of the Group and reports its findings and recommendations to management of the Company and the Audit Committee. The department also monitors the follow-up actions agreed upon in response to its recommendations and reports to the Audit Committee the progress of implementation of those recommendations.

With the assistance of the Audit Committee and the Company's Internal Audit Department, the Board is satisfied that the overall financial, operational and compliance controls, and risk management of the Group continues to be effective.

### Directors' responsibility for the financial statements

The Directors acknowledge their responsibility for preparing the financial statements of the Group. The Directors ensure the preparation of the financial statements of the Group is in accordance with statutory requirements and applicable accounting standards.

The statement of the Auditors of the Company about their reporting responsibilities on the financial statements of the Group is set out in the Independent Auditors' Report on pages 33 to 36 of this Annual Report.

### Auditor's remuneration

For the year ended 31 December 2021, the Auditor of the Company will receive approximately HK\$2,706,000 (2020: HK\$2,487,000) for their audit service. Remuneration for non-audit services which covered taxation and other services provided to the Group was approximately HK\$120,000 (2020: HK\$571,000) in the same period.

### Remuneration committee

The Remuneration Committee comprises of 3 Independent Non-executive Directors and 1 Non-executive Director. They are Mr. Alfred Donald Yap (Committee Chairman), Mr. Luk Koon Hoo, Mr. Lo Chi Hong and Mr. Yoshihisa Suzuki who resigned on 27 May 2021 and replaced by Mr. Hirofumi Hori. The Committee's authority and duties are set out in written terms of reference which are posted on the websites of the Company and the Stock Exchange.

The policy and structure for all remuneration of Executive Directors and the Senior Management were reviewed by the Committee. Remuneration, including basic salary, performance bonus, long term incentive plan of the Executive Directors and Senior Management is based on skills, knowledge, involvement and performance of the individuals by reference to the Company's performance and profitability. Annual salary adjustment and profit linked performance bonus are subject to review and approval by the Committee. A Restricted Share Award Scheme was in place to attract, motivate and retain employees and tie their interest to the long-term growth of the Company.

No individual director and senior manager are allowed to determine his or her own remuneration.

Executive Directors are not eligible for additional remuneration of director fee for Board activities. Director fee for Non-executive Directors is subject to annual review for shareholders' approval at the annual general meeting. Reimbursement is allowed for reasonable out-of-pocket expenses incurred in connection with the performance of their duties including attendance at board meetings and committee meetings.

The Committee met twice in the financial year ended 31 December 2021 with a 100% attendance by all committee members.

During the year, the Committee reviewed and recommended to the Board for approval the followings:

- the incentive bonus program of Executive Directors and Senior Management as linked to the financial target of the Group for the year ended 31 December 2021;
- the salary adjustment of Executive Directors and Senior Management taken into account of the Group annual salary review policy and performance of individuals;
- the renewal of the present restricted share award scheme for further 3 years up to the period ended on 30 June 2024 on similar terms as the existing scheme;
- the list of participants in the restricted share award scheme and their indicative award value for the next scheme period ending on 30 June 2022; and
- director fee for the newly joined Non-executive Director.

### Nomination committee

The Nomination Committee comprises of 3 Independent Non-executive Directors, Mr. Luk Koon Hoo (Committee Chairman), Mr. Alfred Donald Yap, Mr. Lo Chi Hong, 1 Non-executive Director, Mr. Yoshihisa Suzuki who resigned on 27 May 2021 and replaced by Mr. Hirofumi Hori, and the Executive Chairman, Mr. Yum Chak Ming, Matthew. The defined terms of reference of the Committee are set out in writing and are posted on the websites of the Company and the Stock Exchange.

The Committee is responsible for making recommendation to the Board for selection and nomination of directors, and the succession planning of directors and senior management. The Committee also reviews the size, structure and composition of the Board with reference to the Company's board diversity policy and assesses the independence of Independent Non-executive Directors.

The Committee met twice in the financial year ended 31 December 2021 with a 100% attendance by all committee members.

During the year, the work performed by the Committee included the following:

- the recommendation of the retiring directors for re-election at the annual general meeting;
- the review of composition of the Board;
- the assessment of independence of the Independent Non-executive Directors; and
- the nomination of Ms. Aki Tsuge as Non-executive Director to replace Mr. Yoshihisa Suzuki who resigned on 27 May 2021.

### Board diversity policy

The Board adopted the Board Diversity Policy since 26 November 2013, which sets the approach to achieve and maintain diversity of the Board to enhance quality of its performance. The Policy aims to achieve diversity through the consideration of a number of factors including but not limited to skills, regional and industry experience, background, age, race, gender and other qualities. These differences will be taken into account in determining the optimum composition of the Board. All Board appointments are based on merit, in the content of the talents, skills and experience, and taking into account diversity.

The Nomination Committee will report annually on the composition of the Board under diversified perspective, and monitor the implementation of this policy to ensure its effectiveness. It will discuss any revisions that may be required and recommend such revisions to the Board for consideration and approval.

The following tables further illustrate the diversity of the Board members as of the date of this annual report:

	Gender	Age	Educational Background	Ethnicity		Relevant experience		
				Chinese	Japanese	Book & Packaging Printing	Banking	Law
<b>Executive Directors</b>								
Yum Chak Ming, Matthew	M	63	Industrial Engineering Business Administration	√		√		
Sung Chee Keung	M	62	Printing Engineering	√		√		
<b>Non-Executive Directors</b>								
Masashi Nakashima	M	64	Economics		√	√		
Hirofumi Hori	M	63	Economics		√	√		
Aki Tsuge	F	48	Liberal Arts		√	√		
Yam Hon Ming, Tommy	M	58	Economics	√		√		
<b>Independent Non-Executive Directors</b>								
Lo Chi Hong	M	75	Lexicography	√		√		
Luk Koon Hoo	M	70	Social Science in Statistics Business Administration	√			√	
Yap, Alfred Donald	M	83	Law	√				√

## Audit committee

The Audit Committee comprises of 3 Independent Non-executive Directors and 1 Non-executive Director. They are Mr. Luk Koon Hoo (Committee Chairman), Mr. Alfred Donald Yap, Mr. Lo Chi Hong and Mr. Hirofumi Hori. The defined terms of reference of the Committee are set out in writing and are posted on the websites of the Company and the Stock Exchange.

The primary duties of the Audit Committee include reviewing the effectiveness of Company's internal control and the Company's internal audit function, risk management system and regulatory compliance, the review of the Company's financial information and compliance, making recommendation to the Board on the appointment and removal of external auditor and assessing their independence and performance.

During the financial year ended 31 December 2021, the Committee held four meetings and the attendance record are:

	<b>Attendance</b>
Luk Koon Hoo	4/4
Yap Alfred Donald	4/4
Lo Chi Hong	4/4
Hirofumi Hori	4/4

The work performed by the Committee during the year included the following:

- reviewing with the auditor on key audit and accounting matters, internal control recommendation of the auditor and updates on regulatory rules in the auditor's Audit Committee Report and the draft audited financial statements for the financial year ended 31 December 2020;
- reviewing the financial statements for the six months ended 30 June 2021 focusing on business highlights, any change of accounting policies and practices, and compliance with accounting standards and listing rules requirements;
- reviewing with the auditor the scope of their audit, their communication plan, their independence, developments affecting the Company's business, their risk assessment and updates of accounting standards and listing rules as affecting the Company for the financial year ended 31 December 2021;
- reviewing the audit plan, audit progress report and significant audit findings of the Internal Audit Department with management at all committee meetings;
- reviewing with management on implementation of the recommendations made by the Internal Audit Department;

- reviewing the risk management and internal control of the Group; and

- reviewing the continuing connected transactions for the financial year ended 31 December 2020.

The Committee is satisfied with the review of the work of external auditors, their audit fees, results of their audits and has recommended to the Board their re-appointment for the financial year ending on 31 December 2022 at the forthcoming annual general meeting.

## Communication with shareholders

The Company recognises the importance of communication with the shareholders of the Company, both individual and institutional as well as potential investors. The Company adopted a Shareholders Communication Policy with an aim of ensuring shareholders are provided with timely information about the Company and enabling them to engage actively with the Company and to exercise their rights in an informed manner.

The annual general meeting also provides a good opportunity for communication between the Board and shareholders. The Executive Chairman of the Board, the Chairman of the respective Committees as well as the external auditors are normally present to answer questions as raised by shareholders. Notice of the AGM and the related circular are sent to shareholders at least 20 clear business days before the meeting.

Votes of the shareholders at general meeting will be taken by poll in accordance with the Listing Rules. Detailed procedures for conducting a poll will be explained to shareholders at the beginning of the general meeting to ensure that shareholders are familiar with the voting procedures. Each issue will be proposed by a separate resolution by the Chairman of the general meeting. The poll results will be posted on the websites of the Company and the Stock Exchange on the same day of the general meeting.

Shareholders holding not less than one-twentieth of paid-up capital of the Company can make a requisition to convene an extraordinary general meeting. The requisition must state the objects of the meeting and must be signed by the relevant shareholders and deposited at the Company's registered office.

Shareholders holding not less than one-fortieth of the total voting rights of all shareholders of the Company or not less than 50 shareholders holding the shares in the Company on which there has been paid up an average sum of not less than HK\$2,000 per shareholder can put forward proposals for consideration at a general meeting of the Company by depositing a requisition in writing signed by the relevant shareholders at the Company's registered office.

Specific enquiries and suggestions by shareholders can be sent in writing to the Board or the Company Secretary at the Company's registered office. Shareholders are encouraged to access to the Company website at [www.hunghingprinting.com](http://www.hunghingprinting.com) for all relevant information including Company's announcements, press releases, financial highlights, financial calendar, the Company's constitutional documents and detailed procedures for shareholders to convene meetings.

## Investor relations

The Company has a proactive policy for promoting investor relations and communications by maintaining regular dialogue with institutional shareholders, fund managers, analysts and the media. Meetings and conference call were held with investors and analysts in order for the Company to understand their views and to keep them abreast of the latest developments. Inquiries on the Company were also dealt with in an informative and timely manner.

The Company's website at [www.hunghingprinting.com](http://www.hunghingprinting.com) also features a dedicated Investor Relations section to facilitate communication with shareholders and investors. Corporate information and other relevant financial and non-financial information are made available electronically and in a timely manner. Specific enquiries can also be addressed to the Company's designated personnel by email at [ir.contact@hunghingprinting.com](mailto:ir.contact@hunghingprinting.com).



# Environmental, Social and Governance Report

Amidst the disruption of COVID-19, the Group continued its environmental, social, and governance (ESG) improvement efforts following the strategy set out by the Board of Directors. The ESG team reports its performance to this Board, which ensures ESG efforts align with the Group's strategies, including a five-year target to reduce carbon emissions, energy usage, and water consumption to further confirm our commitment to sustainability.

In 2021, the Group met a sustainability milestone by joining the United Nations Global Compact. The Group is committed to supporting the ten principles of the Compact covering human rights, labour, environment, and anti-corruption—all of which dovetail with our inherent business ethic.

In the past year, the Group continued to promote awareness of environmental and mental health throughout the organization. For example, a cross-departmental team dedicated itself to sourcing plastic-free materials, or those

with a high proportion of recycled content, which also enabled us to successfully develop business in strategic segments such as environmentally-friendly products. Another team shared best practices for sustainable living, and encouraged positive thinking to overcome anti-pandemic fatigue.

The Group's total renewable energy capacity reached 1 MWp following the installation of a 543 kWp solar panel system at our Zhongshan factory. Over HK\$86.7 million is invested in green energy and other environmental projects to mitigate the impact of climate change.

Our 2021 ESG performance is detailed in our ESG report, available on our company website and can be accessed directly via: [http://www.hunghingprinting.com/ESG/2021\\_esg\\_report\\_en.pdf](http://www.hunghingprinting.com/ESG/2021_esg_report_en.pdf). Stakeholders can request a hard copy by emailing our investor relations team at [ir.contact@hunghingprinting.com](mailto:ir.contact@hunghingprinting.com).

## Summary of major performance data:

	Year 2021	Year 2020	Change
Revenue (HKD million)	<b>3,528</b>	2,554	+38.1%
Total scope 1 CO <sub>2</sub> e emission (Tonne)	<b>10,085</b>	7,503	+34.4%
Total scope 2 CO <sub>2</sub> e emission (Tonne)	<b>10,503</b>	9,244	+13.6%
Total electricity consumed (MWh)	<b>66,356</b>	60,483	+9.7%
Total water consumed (M <sup>3</sup> )	<b>1,093,661</b>	1,057,315	+3.4%
Total number of employees	<b>6,493</b>	6,612	-1.8%
Average training hour per employee	<b>4.90</b>	2.43	+201.6%
Total Injury Rate	<b>0.28</b>	0.25	+12.0%



# Report of the Directors

The directors present their report and the audited financial statements of the Group for the year ended 31 December 2021.

## Principal activities

The principal activities of the Company during the year consisted of investment holding and the provision of management services.

The principal activities of the Group during the year consisted of the book and package printing, the consumer product packaging, the corrugated box and the trading of paper. There were no significant changes in the nature of the Group's principal activities during the year.

## Business review

A review of the business of the Group during the year as required by Schedule 5 to the Hong Kong Companies Ordinance, including a discussion of the principal risks and uncertainties facing the Group and an indication of likely future developments in the Group's business, can be found in the Chairman's Statement, Management Discussion and Analysis and Business Unit Report set out on pages 6 to 12.

## Results and dividends

The Group's profit for the year and the state of affairs of the Company and the Group at that date are set out in the financial statements on pages 37 to 100.

An interim dividend of HK4 cents per share was paid on 21 October 2021. The directors recommend the payment of a special dividend of HK5 cents per share and a final dividend of HK4 cents per share to shareholders on the register of members on 6 June 2022.



## Summary financial information

A summary of the results and assets, liabilities and non-controlling interests of the Group for the last five financial years is set out below. This summary does not form part of the audited financial statements.

### Results

	<b>2021</b>	2020	2019	2018	2017
	<b>HK\$'000</b>	HK\$'000	HK\$'000	HK\$'000	HK\$'000
Revenue	<b>3,528,869</b>	2,554,029	3,083,904	3,276,800	3,135,659
Profit/(loss) attributable to equity shareholders of the Company	<b>51,953</b>	109,357	75,753	(74,518)	1,050,483
Earnings/(loss) per share					
Basic	<b>5.8 cents</b>	12.1 cents	8.4 cents	(8.3) cents	116.7 cents
Diluted	<b>5.7 cents</b>	12.1 cents	8.4 cents	(8.3) cents	116.3 cents

### Assets, liabilities and non-controlling interests

	<b>2021</b>	<b>At 31 December</b>			
	<b>HK\$'000</b>	2020	2019	2018	2017
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
Current assets	<b>2,757,012</b>	2,663,242	2,451,911	2,594,254	3,253,787
Non-current assets	<b>1,547,938</b>	1,476,811	1,469,765	1,471,989	1,290,025
Total assets	<b>4,304,950</b>	4,140,053	3,921,676	4,066,243	4,543,812
Current liabilities	<b>677,653</b>	577,552	494,242	508,263	540,991
Non-current liabilities	<b>280,161</b>	174,493	99,753	160,065	187,799
Total liabilities	<b>957,814</b>	752,045	593,995	668,328	728,790
Non-controlling interests	<b>159,137</b>	150,262	149,900	153,519	158,309
Equity attributable to equity shareholders of the Company	<b>3,187,999</b>	3,237,746	3,177,781	3,244,396	3,656,713



### Property, plant and equipment

Details of movements in the property, plant and equipment of the Group during the year are set out in note 10 to the financial statements.

### Share capital

Details of the Company's share capital during the year are set out in note 23(c) to the financial statements.

### Purchase, redemption or sale of listed securities of the Company

Neither the Company nor any of its subsidiaries purchased, redeemed or sold any of the Company's shares during the year, except that the trustee of the Restricted Share Award Scheme, pursuant to the terms of the rules and trust deed of the Restricted Share Award Scheme, purchased on the Stock Exchange a total of 9,508,000 shares of the Company at a total consideration of HK\$12,655,000 during the year ended 31 December 2021.

### Reserves

Details of the movement in the reserves of the Group and the Company during the year are set out in the consolidated statement of changes in equity and in note 23(a) to the financial statements, respectively.

### Distributable reserves

The Company's distributable reserve as at 31 December 2021, calculated under Part 6 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) and with reference to the "Guidance on the Determination of Realised Profit and Losses in the Context of Distributions under the Hong Kong Companies Ordinance" issued by Hong Kong Institute of Certified Public Accountants ("HKICPA"), amounted to HK\$692,452,000 (2020: HK\$807,771,000), of which HK\$45,393,000 (2020: HK\$54,472,000) has been proposed as a special dividend and HK\$36,315,000 (2020: HK\$36,315,000) has been proposed as a final dividend for the year.

### Charitable contributions

During the year, the Group made charitable contributions totalling HK\$86,000 (2020: HK\$260,000).

### Major customers and suppliers

The information in respect of the Group's sales and purchases attributable to the major customers and suppliers respectively during the financial year is as follows:

	Percentage of the Group's total sales/purchases
The largest customer	13%
Five largest customers in aggregate	33%
The largest supplier	9%
Five largest suppliers in aggregate	28%

None of the directors, their close associates, or any shareholder (which to the knowledge of the directors own more than 5% of the Company's issued share capital) had any beneficial interest in the Group's five largest customers.

## Directors

The directors of the Company during the year and up to the date of this report were:

### Executive directors:

Yum Chak Ming, Matthew  
Sung Chee Keung

### Non-executive directors:

Masashi Nakashima  
Hirofumi Hori  
Yoshihisa Suzuki (resigned on 27 May 2021)  
Aki Tsuge (appointed on 27 May 2021)  
Yam Hon Ming, Tommy

### Independent non-executive directors:

Lo Chi Hong  
Luk Koon Hoo  
Yap, Alfred Donald

In accordance with the Company's articles of association, the following directors will retire by rotation:

Sung Chee Keung  
Aki Tsuge  
Yam Hon Ming, Tommy  
Luk Koon Hoo

All the retiring directors, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

In accordance with the Corporate Governance Code of the Listing Rules, if an independent non-executive director serves more than nine years, his further appointment should be subject to a separate resolution to be approved by shareholders. Mr. Yap, Alfred Donald, Mr. Luk Koon Hoo and Mr. Lo Chi Hong have served the Company for more than nine years. They, being eligible, will offer themselves for re-election at the forthcoming annual general meeting.

The Company has received annual confirmations of independence from Mr. Yap, Alfred Donald, Mr. Luk Koon Hoo and Mr. Lo Chi Hong and as at the date of this report still considers them to be independent.

## Directors of subsidiaries

The following is the list of directors who have served on the boards of the subsidiaries of the Company during the year ended 31 December 2021 and up to the date of this report.

Chan Siu Man, Alvin  
Chong Wai Kan, Winky  
Lam Yuen Wai, Gary  
Lau Ching Wai Peter  
Lau Wing Kit, Tommy  
Lee Ho Lap, Richard  
Lee Tak Ming (appointed on 22 November 2021)  
Li Tsz Ching  
Lim Pheck Wan, Richard  
Ling, Richard  
Park Yung Keun  
Shek Kwok Man  
So Ching Tung, Tony (resigned on 1 December 2021)  
Song Zhi Yi  
Sung Chee Keung  
Wu Hui Bin  
Yam Ho Ming, Michael  
Yum Carrie, Stephanie  
Yum Carson, Christopher  
Yum Chak Ming, Matthew  
Yum Kevin, Nicholas  
Zeng Xiang Dong (appointed on 25 October 2021)



## Biographical details of the directors of the Company and senior management of the Group

### Executive directors

**Mr. Yum Chak Ming, Matthew**, aged 63, is Executive Chairman of the Group. He has been a director of the Company since 1991. As Chairman of the Board, Mr. Yum is responsible for setting direction and overseeing the effective implementation of the Group's strategy, in addition to the overall management of the Group. He has been with the Group since 1983. He holds a Bachelor of Applied Science degree in Industrial Engineering and a Master of Business Administration degree in Marketing and Finance, both from the University of Toronto, Canada.

**Mr. Sung Chee Keung**, aged 62, is the Executive Director, Consumer Product Packaging. He is responsible for overseeing the operation of the Group's Consumer Product Packaging business in the People's Republic of China ("the PRC"). He holds a Bachelor of Science degree in Printing Engineering from Rochester Institute of Technology, U.S.A. He has over 30 years of experience in the printing industry and has been with the Group since 1986. He became a director of the Company in September 2008.

### Non-executive directors

**Mr. Masashi Nakashima**, aged 64, is the Managing Executive Officer of Rengo Co., Ltd. ("Rengo"), a substantial shareholder of the Company with responsibility of overseeing sales and marketing of Packaging Business Unit of Rengo. He holds a Bachelor of Economics from University of Nagasaki, Japan. Mr. Nakashima joined Rengo in 1981 and since then has held various positions in Rengo.

**Mr. Hirofumi Hori**, aged 63, is a member of the Senior Executive Meeting of Rengo and is the Managing Executive Officer with responsibility of overseeing the Overseas Business Unit of Rengo. He holds a Bachelor of Economics from Wakayama University, Japan. Mr. Hori joined Rengo in 1981 and since then has held various positions in Rengo.

**Ms. Aki Tsuge**, aged 48, is the Director of Group Administration of Tri-Wall Limited, a subsidiary of Rengo. She holds a Bachelor of Liberal Arts from International Christian University in Japan. Ms. Tsuge has been with Rengo since 1996 in various position.

**Mr. Yam Hon Ming, Tommy**, aged 58, holds a Bachelor of Arts degree in Economics from York University, Canada. Mr. Yam has significant management experience in the printing industry. He was a non-executive director of the Company from 1991 to 1996. He re-joined the Company in 1999 and served as an executive director of the Company from July 2000 to July 2008. He was also the general manager of Hung Hing Packaging (Wuxi) Company Limited, a subsidiary of the Company, and was responsible for its general management between 2002 and 2008. He is a brother of Mr. Yum Chak Ming, Matthew.

### Independent non-executive directors

**Mr. Lo Chi Hong**, aged 75, was a Board Director and Vice President of Sino United Publishing (Holdings) Limited and is an advisor to the group chairman of the Hung's Food Group which runs the restaurant and bakery chain under the "Yoshinoya" and "Maria's Bakery" brand names respectively. He has held senior managerial roles in the publishing industry over the last 30 years. From 1996 to 2007, he served as the chief executive officer of C&C Joint Printing Co., (HK) Limited. Mr. Lo has also held a number of public posts in Hong Kong and the PRC including acting as the chairman of the Advisory Board of the Hong Kong Institute of Print-media Professionals, an honorary president of the Chinese Manufacturers' Association of Hong Kong and an honorary president of the Hong Kong Printers Association. He served as a vice president of the Printing Technology Association of China, a council member of the World Print and Communication Forum (WPCF), a member of the Hong Kong Council for Accreditation of Academic & Vocational Qualifications and a member of the SME Development Fund Vetting Committee, and was the founding chairman of the Hong Kong Publishing Professionals Society. In 2005, Mr. Lo was awarded the Medal of Honour by the HKSAR Government. He was also the recipient of the Outstanding Achievement Award presented by the Hong Kong Print Awards in 2007. Mr. Lo was a PHD Candidate of Peking University in China in 1985.

## Biographical details of the directors of the Company and senior management of the Group (continued)

### Independent non-executive directors (continued)

**Mr. Luk Koon Hoo**, aged 70, has been an independent non-executive director of the Company since August 2008. He is a retired banker and has 30 years of comprehensive experience in accounting and financial management. He joined Hang Seng Bank in 1975 and became the bank's Chief Financial Officer in 1989. He was appointed Executive Director and Deputy Chief Executive in 1994 and was subsequently re-designated as Managing Director until his retirement in 2005. Mr. Luk is currently an independent non-executive director of four publicly-listed companies in Hong Kong, namely, China Properties Group Limited, Computime Group Limited, i-Cable Communications Limited and Harbour Centre Development Limited. Mr. Luk also serves as a council member of The Chinese University of Hong Kong and a member of Urban Renewal Authority. Mr. Luk graduated with a Bachelor of Social Sciences Degree in Statistics from The University of Hong Kong and also holds a Master of Business Administration Degree granted by The Chinese University of Hong Kong. He is a Fellow of the Hong Kong Institute of Bankers. Mr. Luk is a Non-official Justice of the Peace and was awarded the honour of Bronze Bauhinia Star in 2004 in recognition of his contributions to public services.

**Mr. Yap, Alfred Donald**, JP, aged 83, is presently a consultant of Messrs. K.C. Ho & Fong, Solicitors & Notaries and also of Messrs Yap & Lam, Solicitors and Notaries. He is the former president of The Law Society of Hong Kong and of The Law Association for Asia and The Pacific (LAWASIA). He has served on various public and community bodies. Mr. Yap is currently an independent non-executive director of eSun Holdings Limited, and Wong's International Holdings Limited, which are listed on the Stock Exchange. He became a director of the Company in March 2005.

### Senior management

**Mr. Shek Kwok Man**, aged 57, is the Chief Financial Officer and Company Secretary of the Group, providing overall financial leadership in matters related to mergers & acquisitions, investor relations, accounting, planning & reporting, treasury, and financial management of all manufacturing operations. He is also responsible to support the Group's board of directors on all the board related activities, and handle listing and regulatory affairs as the Group's authorized representative required under the Hong Kong Stock Exchange Rules on Listing Matters and the Company Ordinance. Mr. Shek joined the Group in February 2013, bringing with him over 25 years of management experience in senior executive roles with world-renowned multinational corporations such as IBM, Bausch & Lomb, Philip Morris/Kraft Foods, Thomson Reuters, Wrigley, Mead Johnson, Hershey's and Associated British Foods. He has been assigned to station in various locations including Tokyo, Guangzhou, Beijing and Shanghai in addition to Hong Kong. Mr. Shek is a fellow member of the Institute of Chartered Accountants in England and Wales (ICAEW) as well as the Hong Kong Institute of Certified Public Accountants (HKICPA). He graduated from the University of Hong Kong with a BSc (Hons) degree, and holds a MBA with Manchester Business School, UK and Master of Science-Marketing (MSc-Mktg) with Napier University, Edinburgh, Scotland.

**Mr. Wong Fu Cheung, Dennis**, aged 61, is the General Manager, Corporate Responsibility and Compliance and is responsible for overseeing improvements in quality, safety, ethics and sustainability initiatives. He holds a Bachelor of Science degree in Computational and Statistical Science from the University of Liverpool and a Master of Business Management degree from University of Bradford both in U.K.. He has been with the Group since 1992.

**Mr. Song Zhi Yi**, aged 60, is responsible for the management of the Group's manufacturing operations in Shenzhen, Heshan and Foshan. He holds a Bachelor's degree in Forestry from the Southern China Agricultural University, the PRC. He has been with the Group since 1990. He is a brother of Mr. Sung Chee Keung.

## Biographical details of the directors of the Company and senior management of the Group (continued)

### Senior management (continued)

**Mr. Chan Siu Man, Alvin**, aged 63, is responsible for the Group's manufacturing operation in Hong Kong as well as the supply chain and procurement operations of the Group. He holds a Bachelor of Applied Science degree in Electrical Engineering from the University of Toronto. He has been with the Group since 1990. He is the brother-in-law of Mr. Yum Chak Ming, Matthew.

**Ms. Chong Wai Kan, Winky**, aged 51, is responsible for the management of the Group's paper trading business. She has nearly 30 years of experience in paper trading and has been with the Group since 1992.

**Mr. Lim Pheok Wan, Richard**, aged 56, is the Chief Operations Officer of the Group's book and package printing business. He is responsible for the day-to-day operations and execution of the BPP's strategy. With effect from 2021, he also oversees the Paper Trading business and sets broad strategy to align paper trading with BPP's operation. He holds a Master's Degree in International Marketing from the University of Strathclyde, Glasgow. He has over 20 years' experience in the printing business and has managed operations in Singapore/Malaysia and Eastern China. He has been with the Group since July 2011.

**Mr. Yu Yan Yee**, aged 52, is the Chief Information Officer of the Group. In this capacity, he is responsible for formulating the Group's information technology (IT) strategy, overseeing all aspects of IT function, and driving enterprise – wide digital transformation across the Group in supporting its business vision. Prior to joining the Company, Mr. Yu had spent 10 years with IBM Global Business Services (US and HK), advising and driving technology agenda for organizations in a wide range of industries. He holds a Bachelor of Science degree (cum laude) in Mechanical Engineering from Louisiana Tech University, USA, a Master of Business Administration degree from Boston University, USA, and a Master of Science degree in IT from the Hong Kong University of Science and Technology. Mr. Yu was the recipient of numerous industry recognitions, notably 2019-2021 IDC CIO50 in ASEAN, 2018 IDC DX (Digital Transformation) Leader of the Year, 2017 China CIO Award, and 2017 Hong Kong CIO Award for Medium Enterprise. He has been with the Group since May 2012.

**Mr. Yum Carson, Christopher**, aged 36, is responsible for the sales and marketing operations of the Group's book and package printing business. He holds a Bachelor of Arts degree in Business Management from Coventry University, UK. He has over 10 years of experience in the printing business, and has been with the Group since 2007. He is the son of Mr. Yum Chak Ming, Matthew.

**Mr. Yum Kelvin, Nicholas**, aged 34, is the director of Beluga Limited, focuses on the design and creation of high-tech printed products. He holds a Bachelor of Science degree in Business Management from University of St. Andrews, UK. He has been with the Group since 2011. He is the son of Mr. Yum Chak Ming, Matthew.

### Indemnity of directors

A permitted indemnity provision (as defined in section 469 of the Hong Kong Companies Ordinance) for the benefit of the directors of the Company is currently in force and was in force throughout this year.

### Directors' service contracts

No director proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not determinable by the Company within one year without payment of compensation, other than statutory compensation.

### Directors' remuneration

The directors' fees are subject to shareholders' approval at general meetings. Other emoluments are determined by the Company's board of directors or remuneration committee with reference to directors' duties, responsibilities and performance and the results of the Group.

### Directors' interests in contracts

Save as disclosed in note 28 to the financial statements, no director had a material interest, either directly or indirectly, in any contract of significance to the business of the Group to which the Company or any of its subsidiaries was a party during the year.

## Directors' interests in shares and underlying shares

At 31 December 2021, the interests of the directors in the share capital and underlying shares of the Company, as recorded in the register required to be kept by the Company pursuant to Section 352 of the Securities and Futures Ordinance (the "SFO"), or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code"), were as follows:

Long positions in ordinary shares of the Company:

Name of directors	Number of shares held, capacity and nature of interest			Total	Percentage of the Company's issued share capital
	Directly beneficially owned	Through spouse or minor children	Share award scheme		
Yum Chak Ming, Matthew	52,638,870	–	946,722	53,585,592	5.90
Sung Chee Keung	3,076,754	60,000	1,102,557	4,239,311	0.47
Yap, Alfred Donald	27,504	–	–	27,504	–

Save as disclosed above, as at 31 December 2021, none of the directors had registered an interest or short position in the shares or underlying shares of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) that was required to be recorded pursuant to Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## Directors' rights to acquire shares

Pursuant to the Restricted Share Award Scheme, the executive directors are eligible participants of the Restricted Share Award Scheme, details of which are set out in note 24 to the financial statements.

Save as disclosed above, at no time during the year were rights to acquire benefits by means of the acquisition of shares in the Company granted to any director or their respective spouses or minor children, or were any such rights exercised by them; or was the Company, or any of its subsidiaries a party to any arrangement to enable the directors to acquire such rights in any other body corporate.



## Substantial shareholders' and other persons' interests in shares and underlying shares

At 31 December 2021, the following interests of 5% or more of the issued share capital of the Company were recorded in the register of interests required to be kept by the Company pursuant to Section 336 of the SFO:

Long positions:

Name	Capacity and nature of interest	Number of ordinary shares held	Percentage of the Company's issued share capital
C.H. Yam International Limited*	(Note) Directly beneficially owned and through controlled corporation	290,834,379	32.03
C.H. Yam Holding Limited	(Note) Through controlled corporation	199,263,190	21.95
Hung Tai Industrial Company Limited	(Note) Directly beneficially owned	199,263,190	21.95
Rengo Co., Ltd.	Directly beneficiary owned	271,552,000	29.91

\* C.H. Yam International Limited, established by the founder of the Company, was held by Mr. Yum Chak Ming, Matthew, Mr. Yam Hon Ming, Tommy and other immediate family members of the founder as at 31 December 2021. None of such interests renders C.H. Yam International Limited a controlled corporation (as defined in SFO) of any of Mr. Yum Chak Ming, Matthew, Mr. Yam Hon Ming, Tommy or any other members of the family.

Note: C.H. Yam International Limited owns Hung Tai Industrial Company Limited as to 100% through its wholly-owned subsidiary, C.H. Yam Holding Limited.

There is a duplication of interests of 199,263,190 shares in the Company among C.H. Yam International Limited, C.H. Yam Holding Limited and Hung Tai Industrial Company Limited.

Save as disclosed above, as at 31 December 2021, no person, other than the directors of the Company, whose interests are set out in the section "Directors' interests in shares and underlying shares" above, had registered an interest and short position in the shares or underlying shares of the Company that was required to be recorded pursuant to Section 336 of the SFO.

## Significant related party transactions

The Group have certain transactions with parties regarded as "related parties" under applicable accounting principles. The related party transactions conducted during the ordinary course of business, which cover transactions with related parties and constitute connected transactions as defined under the Listing Rules, are set out in note 28 to the financial statements. Such transactions were complied with the applicable provisions under the Listing Rules.

## Continuing connected transactions

During the year and in the normal course of business, the Company and its subsidiaries (collectively the "Group") had various commercial transactions with Rengo Co., Ltd. ("Rengo"), its subsidiaries and its associates (together with Rengo, "Rengo Group"). Rengo is a substantial shareholder of the Company and these transactions constitute continuing connected transactions under the Listing Rules.

### Continuing connected transactions (continued)

Details of these transactions are as follows:

On 7 December 2018, the Group and the Rengo Group renewed two framework agreements in relation to the continuing connected transactions, namely as follows:

- (i) The Sale of Paper Products Framework Agreement pursuant to which the Group agreed to sell and the Rengo Group agreed to purchase paper products for the period from 1 January 2019 (the "Effective Date") to 31 December 2021.
- (ii) The Purchase of Paper Products Framework Agreement pursuant to which the Group agreed to purchase and the Rengo Group agreed to sell paper products for the period from the Effective Date to 31 December 2021.

The annual caps of the agreements are as follows:

Sales of paper products by the Group to the Rengo Group:

Year ended 31 December 2019: HK\$25 million

Year ended 31 December 2020: HK\$28 million

Year ended 31 December 2021: HK\$30 million

Purchase of paper products by the Group from the Rengo Group:

Year ended 31 December 2019: HK\$20 million

Year ended 31 December 2020: HK\$22 million

Year ended 31 December 2021: HK\$25 million

As one or more of the applicable percentage ratios (other than the profits ratio) calculated with reference to the above annual caps exceed 0.1% but are less than 5%, the transactions under the renewed agreements are subject to reporting, announcement and annual review requirements but are exempt from circular and the independent shareholders' approval requirement under Chapter 14A of the Listing Rules.

During the year ended 31 December 2021, the actual amount of transactions in relation to the Sale of Paper Products Framework Agreement and the Purchase of Paper Products Framework Agreement were HK\$2.67 million and HK\$12.92 million, respectively.

In view of the expiry of the Sales of Paper Products Framework Agreement and the Purchase of Paper Products Framework Agreement, the Company and Rengo renewed the two framework agreements (the "Renewed Sale of Paper Products Framework Agreement" and the "Renewed Purchase of Paper Products Framework Agreement") on 9 December 2021 for a period of three years from 1 January 2022 to 31 December 2024. The terms of the Renewed Sale of Paper Products Framework Agreement and the Renewed Purchase of Paper Products Framework Agreement are similar to those of the Sale of Paper Products Framework Agreement and the Purchase of Paper Products Framework Agreement respectively. Further details of the renewed agreements were set out in the announcement of the Company dated 9 December 2021.

The annual caps of the renewed agreements are as follows:

Sales of paper products by the Group to the Rengo Group:

Year ended 31 December 2022: HK\$5 million

Year ended 31 December 2023: HK\$5 million

Year ended 31 December 2024: HK\$5 million

Purchase of paper products by the Group from the Rengo Group:

Year ended 31 December 2022: HK\$15 million

Year ended 31 December 2023: HK\$15 million

Year ended 31 December 2024: HK\$15 million

As one or more of the applicable percentage ratios (other than the profits ratio) calculated with reference to the above annual caps exceed 0.1% but are less than 5%, the transactions under the renewed agreements are subject to reporting, announcement and annual review requirements but are exempt from circular and the independent shareholders' approval requirement under Chapter 14A of the Listing Rules.



### Annual review of continuing connected transactions

The Company has engaged its auditor, KPMG, to conduct a review of the above continuing connected transactions for the year ended 31 December 2021 in accordance with Hong Kong Standard on Assurance Engagements 3000 “Assurance Engagements Other Than Audits or Reviews of Historical Financial Information” and with reference to Practice Note 740 (Revised) “Auditor’s Letter on Continuing Connected Transactions under the Hong Kong Listing Rules” issued by the Hong Kong Institute of Certified Public Accountants. The auditor has issued an unqualified letter in respect of the continuing connected transactions disclosed in the paragraph above.

The Independent Non-executive Directors of the Company have reviewed the above continuing connected transactions for the year ended 31 December 2021 and the letter issued by the auditor and confirmed that the above continuing connected transactions were entered into:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms or better; and
- (iii) in accordance with the relevant agreements governing the transactions on terms that were fair and reasonable and in the interests of the shareholders of the Company as a whole.

The Company has complied with the disclosure requirements in accordance with Chapter 14A of the Listing Rules.

### Dividend policy

The Company has adopted an updated dividend policy paying on half-yearly basis (“Dividend Policy”), pursuant to which the Company endeavors to maintain stable dividend return with progressive increment and special dividend, so as to offer the utmost in rewarding the shareholders of the Company.

In deciding whether to propose or declare a dividend and in determining the dividend amount, the Board shall take into account projected cash-flow and retained profit requirement for future development of the Company, inter alia:

- financial performance and operating results;
- effective allocation of distributable retained earnings and reserves;
- maintaining regularity in pay-out frequency, amount and/or ratio; and
- other factors it may deem relevant at such time.

The dividend to be proposed or declared shall be determined at the sole discretion of the Board and is subject to the restrictions under the Articles of Association of the Company and all applicable laws and regulations.

The Company will review the Dividend Policy from time to time and reserves the right in its sole and absolute discretion to update, amend and/or modify the Dividend Policy. The Dividend Policy shall not constitute a legally binding commitment by the Company and there is no assurance that dividends will be paid in any particular amount in any given period.

### Sufficiency of public float

Based on information that is publicly available to the Company and within the knowledge of the directors, at least 25% of the Company’s total issued share capital was held by the public as at the date of this report.

### Auditors

KPMG retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as auditors of the Company is to be proposed at the forthcoming Annual General Meeting.

By order of the Board

**Yum Chak Ming, Matthew**  
*Executive Chairman*

Hong Kong, 24 March 2022

# Independent Auditor's Report



## Independent auditor's report to the members of Hung Hing Printing Group Limited

(Incorporated in Hong Kong with limited liability)

### Opinion

We have audited the consolidated financial statements of Hung Hing Printing Group Limited and its subsidiaries (together "the Group") set out on pages 37 to 100, which comprise the consolidated statement of financial position as at 31 December 2021, the consolidated income statement, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

### Basis of opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSA") issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements for the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Key audit matters (continued)

**Valuation of raw materials**

Refer to accounting policy note 1(n) and note 14 to the consolidated financial statements

**The key audit matter**

At 31 December 2021, inventories comprised raw materials, work-in-progress and finished goods. Inventories are carried at the lower of cost and net realisable value ("NRV") in the consolidated financial statements.

At 31 December 2021, the Group's raw materials, which accounted for 62% of the total inventories and comprised principally of paper products, with gross amount of HK\$467 million, against which a write-down of HK\$14 million was recorded.

Management performs a regular review of the raw materials held by the Group and assess if any write-down is required due to their deteriorating physical conditions, long ageing or the expectation that they would not be fully utilised based on expected future manufacturing or trading orders. Where there are such raw materials, a write-down may be required to reduce the carrying amount to NRV.

We identified the valuation of raw materials as a key audit matter because significant degree of management judgement required to assess the appropriate level of write-down for raw materials.

**How the matter was addressed in our audit**

Our audit procedures to assess the valuation of the raw materials included the following:

- evaluating the Group's policy for provision for raw materials with reference to the requirements of the prevailing accounting standards;
- assessing, on a sample basis, whether items in the raw materials ageing report were classified within the appropriate ageing bracket by comparing individual items with goods receipt notes;
- inspecting the ageing report of raw materials and discussing with management the condition of long-aged and slow-moving items as identified by management;
- assessing the reasonableness of NRV of raw materials estimated by the management for those long-aged and slow-moving raw materials with reference to the movements, ageing analysis, forward customers' orders and the selling price subsequent to the year end;
- attending the year-end inventory count, observing the relevant controls implemented by management and identifying damaged inventories through inspection and enquiry of the warehouse staff;
- assessing whether the calculation of the write-down for raw materials was consistent with the Group's raw materials write-down policy by re-calculating the write-down based on the Group's write-down policy; and
- assessing the historical accuracy of management's write-down for raw materials by examining the utilisation or release of previously write-down in the current year and additional write-down made during the current year in respect of raw materials held as at 31 December 2020.

### Information other than the consolidated financial statements and our auditor's report thereon

The Directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of the Directors for the consolidated financial statements

The Directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the Directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

### Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. This report is made solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

### Auditor's responsibilities for the audit of the consolidated financial statements (continued)

As part of an audit in accordance with HKSAAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Yeung Yuk Fan.

#### KPMG

*Certified Public Accountants*

8th Floor, Prince's Building  
10 Chater Road  
Central, Hong Kong

24 March 2022

# Consolidated Income Statement

For the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

	Note	2021 \$'000	2020 \$'000
<b>Revenue</b>	4	<b>3,528,869</b>	2,554,029
Cost of sales	5	<b>(3,050,683)</b>	(2,130,857)
<b>Gross profit</b>		<b>478,186</b>	423,172
Other revenue	4	<b>49,578</b>	101,216
Other net gain	4	<b>13,330</b>	77,332
Distribution costs		<b>(101,110)</b>	(67,122)
Administrative and selling expenses		<b>(368,313)</b>	(407,251)
<b>Operating profit</b>		<b>71,671</b>	127,347
Finance costs	6	<b>(2,930)</b>	(3,484)
Share of loss of associates		<b>(359)</b>	(1,998)
<b>Profit before income tax</b>		<b>68,382</b>	121,865
Income tax	8	<b>(19,061)</b>	(20,092)
<b>Profit for the year</b>		<b>49,321</b>	101,773
<b>Attributable to:</b>			
Equity shareholders of the Company		<b>51,953</b>	109,357
Non-controlling interests		<b>(2,632)</b>	(7,584)
<b>Profit for the year</b>		<b>49,321</b>	101,773
<b>Earnings per share attributable to equity shareholders of the Company</b>	9		
Basic		<b>5.8 cents</b>	12.1 cents
Diluted		<b>5.7 cents</b>	12.1 cents

The notes on pages 45 to 100 form part of these financial statements. Details of dividends payable to equity shareholders of the Company attributable to the profit for the year are set out in note 23(b)(i).

# Consolidated Statement of Comprehensive Income

For the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

	2021 \$'000	2020 \$'000
<b>Profit for the year</b>	<b>49,321</b>	101,773
<b>Other comprehensive income for the year (net of tax):</b>		
<i>Item that will not be reclassified to profit or loss</i>		
– Change in fair value of equity investments at fair value through other comprehensive income (“FVOCI”) (non-recycling)	<b>15,803</b>	(17,823)
<i>Item that may be reclassified subsequently to profit or loss</i>		
– Exchange differences on translation of financial statements of subsidiaries and an associate outside Hong Kong	<b>26,376</b>	65,032
– Change in fair value of intangible assets	<b>300</b>	–
<b>Other comprehensive income for the year</b>	<b>42,479</b>	47,209
<b>Total comprehensive income for the year</b>	<b>91,800</b>	148,982
<b>Attributable to:</b>		
Equity shareholders of the Company	<b>86,715</b>	148,071
Non-controlling interests	<b>5,085</b>	911
<b>Total comprehensive income for the year</b>	<b>91,800</b>	148,982

The notes on pages 45 to 100 form part of these financial statements.

# Consolidated Statement of Financial Position

At 31 December 2021  
(Expressed in Hong Kong dollars)

	Note	2021 \$'000	2020 \$'000
<b>Non-current assets</b>			
Property, plant and equipment	10	1,392,360	1,344,612
Intangible assets		13,396	13,045
Deposits for acquisition of non-current assets		45,026	26,640
Interest in associates	12	22,400	21,680
Financial investments	13	60,507	51,998
Deferred tax assets	21(b)(ii)	14,249	18,836
		<b>1,547,938</b>	1,476,811
<b>Current assets</b>			
Inventories	14	733,362	464,085
Trade and other receivables	15	949,698	840,369
Pledged time deposits		–	244
Structured bank deposits	16	388,600	449,750
Cash at bank and on hand	17(a)	685,352	908,794
		<b>2,757,012</b>	2,663,242
<b>Current liabilities</b>			
Trade and other payables	18	470,337	434,698
Bank borrowings	19	192,282	120,847
Lease liabilities	20	6,384	6,350
Income tax payable	21(a)	8,650	15,657
		<b>677,653</b>	577,552
<b>Net current assets</b>		<b>2,079,359</b>	2,085,690
<b>Total assets less current liabilities</b>		<b>3,627,297</b>	3,562,501
<b>Non-current liabilities</b>			
Lease liabilities	20	1,937	3,212
Receipt in advance	22	145,727	80,898
Deferred income	22	79,881	36,662
Deferred tax liabilities	21(b)(ii)	52,616	53,721
		<b>280,161</b>	174,493
<b>NET ASSETS</b>		<b>3,347,136</b>	3,388,008



	Note	2021 \$'000	2020 \$'000
<b>CAPITAL AND RESERVES</b>			
Share capital	23(c)	<b>1,652,854</b>	1,652,854
Reserves		<b>1,535,145</b>	1,584,892
<b>Total equity attributable to equity shareholders of the Company</b>		<b>3,187,999</b>	3,237,746
<b>Non-controlling interests</b>		<b>159,137</b>	150,262
<b>TOTAL EQUITY</b>		<b>3,347,136</b>	3,388,008

Approved and authorised for issue by the board of directors on 24 March 2022.

**Yum Chak Ming, Matthew**  
*Director*

**Sung Chee Keung**  
*Director*

The notes on pages 45 to 100 form part of these financial statements.

# Consolidated Statement of Changes in Equity

For the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

Attributable to equity shareholders of the Company												
		Share capital	Other capital reserves (Note(i))	Intangible asset revaluation reserve	Financial assets at FVOCI (non-recycling) reserve	Legal reserves	Exchange fluctuation reserve	Equity compensation reserve	Retained earnings	Sub-total	Non-controlling interests	Total equity
Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Balance at 1 January 2020</b>		1,652,854	(16,703)	7,100	(15,102)	144,716	42,684	12,140	1,350,092	3,177,781	149,900	3,327,681
<b>Changes in equity for 2020:</b>												
Profit for the year		-	-	-	-	-	-	-	109,357	109,357	(7,584)	101,773
Other comprehensive income, net of tax		-	-	-	(17,823)	-	56,537	-	-	38,714	8,495	47,209
<b>Total comprehensive income for the year</b>		-	-	-	(17,823)	-	56,537	-	109,357	148,071	911	148,982
Dividends approved in respect of the previous year	23(b)(ii)	-	-	-	-	-	-	-	(63,551)	(63,551)	-	(63,551)
Dividends declared in respect of the current year	23(b)(i)	-	-	-	-	-	-	-	(27,236)	(27,236)	-	(27,236)
Dividends paid to non-controlling interests		-	-	-	-	-	-	-	-	-	(1,159)	(1,159)
Contributions from non-controlling interests		-	-	-	-	-	-	-	-	-	610	610
Shares vested and allotted under Share Award Scheme	24	-	9,958	-	-	-	-	(9,958)	-	-	-	-
Equity compensation expenses	24	-	-	-	-	-	-	2,681	-	2,681	-	2,681
Allocation to legal reserves		-	-	-	-	3,740	-	-	(3,740)	-	-	-
<b>Balance at 31 December 2020</b>		1,652,854	(6,745)	7,100	(32,925)	148,456	99,221	4,863	1,364,922	3,237,746	150,262	3,388,008

	Attributable to equity shareholders of the Company											
	Note	Share capital \$'000	Other capital reserves (Note(i)) \$'000	Intangible asset revaluation reserve \$'000	Financial assets at FVOCI reserve (non-recycling) \$'000	Legal reserves \$'000	Exchange fluctuation reserve \$'000	Equity compensation reserve \$'000	Retained earnings \$'000	Sub-total \$'000	Non-controlling interests \$'000	Total equity \$'000
<b>Balance at 1 January 2021</b>		1,652,854	(6,745)	7,100	(32,925)	148,456	99,221	4,863	1,364,922	3,237,746	150,262	3,388,008
<b>Changes in equity for 2021:</b>												
Profit for the year		-	-	-	-	-	-	-	51,953	51,953	(2,632)	49,321
Other comprehensive income, net of tax		-	-	300	12,241	-	22,221	-	-	34,762	7,717	42,479
<b>Total comprehensive income for the year</b>		-	-	300	12,241	-	22,221	-	51,953	86,715	5,085	91,800
Dividends approved in respect of the previous year	23(b)(ii)	-	-	-	-	-	-	-	(90,787)	(90,787)	-	(90,787)
Dividends declared in respect of the current year	23(b)(i)	-	-	-	-	-	-	-	(36,315)	(36,315)	-	(36,315)
Purchase of shares for Share Award Scheme	24	-	(12,655)	-	-	-	-	-	-	(12,655)	-	(12,655)
Transfer of reserve (Note(ii))		-	-	-	57,600	-	-	-	(57,600)	-	-	-
Acquisition of non-controlling interests without a change in control		-	-	-	-	-	-	-	(2,674)	(2,674)	(394)	(3,068)
Contributions from non-controlling interests		-	-	-	-	-	-	-	-	-	4,184	4,184
Shares vested and allotted under Share Award Scheme	24	-	4,580	-	-	-	-	(4,580)	-	-	-	-
Equity compensation expenses	24	-	-	-	-	-	-	5,969	-	5,969	-	5,969
Allocation to legal reserves		-	-	-	-	1,846	-	-	(1,846)	-	-	-
<b>Balance at 31 December 2021</b>		1,652,854	(14,820)	7,400	36,916	150,302	121,442	6,252	1,227,653	3,187,999	159,137	3,347,136

## Note:

- (i) At 1 January 2020, other capital reserves represented own held shares reserve and capital reserve with debit balances of \$15,889,000 and \$814,000 respectively.
- At 31 December 2020 and 1 January 2021, other capital reserves represented own held shares reserve and capital reserve with debit balances of \$5,931,000 and \$814,000 respectively.
- At 31 December 2021, other capital reserves represented own held shares reserve and capital reserve with debit balances of \$14,006,000 and \$814,000 respectively.
- (ii) The financial assets at FVOCI reserve in relation to an unlisted equity investment was transferred to retained earnings upon the derecognition of such investments during the year.

The notes on pages 45 to 100 form part of these financial statements.

# Consolidated Statement of Cash Flows

For the year ended 31 December 2021  
(Expressed in Hong Kong dollars)

	Note	2021 \$'000	2020 \$'000
<b>Operating activities</b>			
Cash (used in)/generated from operations	17(b)	(137,779)	291,817
The People's Republic of China ("the PRC") income tax paid		(23,725)	(21,113)
Vietnam tax paid		(61)	(94)
<b>Net cash (used in)/generated from operating activities</b>		<b>(161,565)</b>	270,610
<b>Investing activities</b>			
Settlement of derivative financial instruments		10,614	15,488
Interest received		10,255	11,557
Dividend received from financial investments	4	484	484
Purchases of property, plant and equipment	10	(138,319)	(56,095)
Additions to intangible assets		(2,361)	(996)
Payment for lease premium for land	10	–	(43,762)
Deposits for acquisition of property, plant and equipment		(35,961)	(13,483)
Proceeds from disposal of property, plant and equipment		4,301	73,486
Decrease in pledged time deposits		244	85,956
Receipt compensation from government		76,552	117,560
Decrease/(increase) in time deposits with original maturity over three months		12,261	(6,837)
Capital injection in associates	12	(980)	(12,637)
Increase in amount due from an associate		(2,450)	–
Decrease/(increase) in structured bank deposits		72,430	(449,750)
<b>Net cash generated from/(used in) investing activities</b>		<b>7,070</b>	(279,029)

	Note	2021 \$'000	2020 \$'000
<b>Financing activities</b>			
Capital element of lease rentals paid	17(c)	(12,830)	(13,184)
Interest element of lease rentals paid	17(c)	(437)	(469)
Proceeds from bank borrowings	17(c)	437,889	106,192
Repayments of bank borrowings	17(c)	(366,454)	(119,246)
Interest paid	17(c)	(2,241)	(3,072)
Loan from non-controlling interests to a subsidiary	(i)	4,184	610
Dividends paid to equity shareholders of the Company		(127,102)	(90,787)
Dividends paid to non-controlling interests		–	(1,159)
<b>Net cash used in financing activities</b>		<b>(66,991)</b>	<b>(121,115)</b>
<b>Net decrease in cash and cash equivalents</b>		<b>(221,486)</b>	<b>(129,534)</b>
<b>Cash and cash equivalents at 1 January</b>		<b>878,710</b>	<b>990,818</b>
<b>Effect of foreign exchange rate changes</b>		<b>9,782</b>	<b>17,426</b>
<b>Cash and cash equivalents at 31 December</b>	17(a)	<b>667,006</b>	<b>878,710</b>

### Non-cash transactions

- (i) During the year ended 31 December 2021, non-controlling interests of a subsidiary converted a loan of \$4,184,000 as capital injection to the subsidiary.
- (ii) During the year ended 31 December 2021, the Group acquired all of the remaining 49% equity interest of Stem Plus Limited from the non-controlling interests at a consideration of \$2,445,000. The consideration was settled through current account with non-controlling interests.

The notes on pages 45 to 100 form part of these financial statements.

# Notes to the Financial Statements

(Expressed in Hong Kong dollars)

## 1 Significant accounting policies

### (a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited. Significant accounting policies adopted by the Group are disclosed below.

The HKICPA has issued certain amendments to HKFRSs that are first effective or available for early adoption for the current accounting period of the Group. Note 1(c) provides information on any changes in accounting policies resulting from initial application of these developments to the extent that they are relevant to the Group for the current accounting period reflected in these financial statements.

### (b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2021 comprise the Company and its subsidiaries and the Group’s interest in associates.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the following assets and liabilities are stated at their fair value as explained in the accounting policies set out below:

- club debentures under intangible assets (see note 1(i));
- investments in debt and equity securities (see note 1(j)); and
- derivative financial instruments (see note 1(k)).

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 2.

## 1 Significant accounting policies (continued)

### (c) Changes in accounting policies

The Group has applied the following amendments to HKFRSs issued by the HKICPA to these financial statements for the current accounting period.

- Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16, Interest rate benchmark reform – phase 2
- Amendment to HKFRS 16, Covid-19-related rent concessions beyond 30 June 2021

None of these developments have had a material effect on how the Group's result and financial position for the current or prior periods have been prepared or presented. The Group has not adopted any new standard or interpretation that is not yet effective for the current accounting period.

### (d) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

Non-controlling interests represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at the non-controlling interests' proportionate share of subsidiary's net identifiable assets.

Non-controlling interests are presented in the consolidated statement of financial position within equity, separately from equity attributable to the equity shareholders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated income statement and the consolidated statement of comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the equity shareholders of the Company.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

## 1 Significant accounting policies (continued)

### (d) Subsidiaries and non-controlling interests (continued)

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 1(j)) or, when appropriate, the cost on initial recognition of an investment in an associate (see note 1(e)).

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses (see note 1(m)).

### (e) Associates

An associate is an entity in which the Group has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

An investment in an associate is accounted for in the consolidated financial statements under the equity method, unless it is classified as held for sale. Under the equity method, the investment is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition-date fair values of the investee's identifiable net assets over the cost of the investment (if any). The cost of the investment includes purchase price, other costs directly attributable to the acquisition of the investment, and any direct investment into the associate that forms part of the Group's equity investment. Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the investee's net assets and any impairment loss relating to the investment (see notes 1(f) and (m)(iii)). Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the investees and any impairment losses for the year are recognised in the consolidated statement of profit or loss, whereas the Group's share of the post-acquisition post-tax items of the investees' other comprehensive income is recognised in the consolidated statement of comprehensive income.

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method, together with any other long-term interests that in substance form part of the Group's net investment in the associate (after applying the ECL model to such other long-term interests where applicable (see note 1(m)(i))).

Unrealised profits and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

If an investment in an associate becomes an investment in a joint venture or vice versa, the retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method.

In all other cases, when the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence or joint control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 1(j)).



## 1 Significant accounting policies (continued)

### (f) Goodwill

Goodwill represents the excess of

- (i) the aggregate of the fair value of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the Group's previously held equity interest in the acquiree; over
- (ii) the net fair value of the acquiree's identifiable assets acquired measured as at the acquisition date.

When (ii) is greater than (i), then this excess is recognised immediately in profit or loss as a gain on a bargain purchase.

Goodwill is stated at cost less accumulated impairment losses. Goodwill acquired in a business combination is allocated to each of the cash-generating units ("CGUs"), or groups of CGUs, that is expected to benefit from the synergies of the combination and is tested annually for impairment (see note 1(m)(iii)).

On disposal of CGU during the year, any attributable amount of purchased goodwill is included in calculation of profit or loss on disposal.

### (g) Foreign currency translation

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. The transaction date is the date on which the Company initially recognises such non-monetary assets or liabilities. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was measured.

The results of foreign operations are translated into Hong Kong dollars at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Statement of financial position items, are translated into Hong Kong dollars at the closing foreign exchange rates at the end of the reporting period. The resulting exchange differences are recognised in other comprehensive income and accumulated separately in equity in the exchange reserve.

On disposal of a foreign operation, the cumulative amount of the exchange differences relating to that foreign operation is reclassified from equity to profit or loss when the profit or loss on disposal is recognised.

## 1 Significant accounting policies (continued)

### (h) Property, plant and equipment

The following items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see note 1(m)):

- right-of-use assets arising from leases over leasehold properties where the Group is not the registered owner of the property interest;
- items of plant and equipment, including right-of-use assets arising from leases of underlying plant and equipment (see note 1(l));
- buildings held for own use which are situated on leasehold land; and
- land use rights which are up-front payments to acquire long-term interest in leasehold land.

Depreciation is provided to allocate their costs less their residual values over their estimated useful lives. The principal annual rates and bases used are as follows:

- |  |   |
|--|---|
| – Buildings situated in Hong Kong, PRC | Over the shorter of the useful lives of the assets and Vietnam or lease terms of the associated land use rights |
| – Land use rights                      | Over the lease terms of the land use rights   |
| – Plant and machinery                  | 10%-20% on the reducing balance basis   |
| – Motor vehicles                       | 30% on the reducing balance basis   |
| – Furniture, fixtures and equipment    | 20%-30% on the reducing balance basis   |

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains or losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

Properties under construction are stated at cost less impairment losses. Cost includes expenditure that is directly attributable to the construction and comprises construction costs and applicable borrowing costs incurred during the construction period. On completion, the properties under construction are transferred to other categories within property, plant and equipment.

No depreciation is provided for properties under construction. The carrying amount of properties under construction is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount (see note 1(m)).

## 1 Significant accounting policies (continued)

### (i) Intangible assets

Intangible assets comprise goodwill arising from consolidation, acquisition of computer software and club debentures. The accounting policy for goodwill is set out in note 1(f).

Expenditure on computer software which give rise to economic benefit is capitalised as part of intangible assets and are stated at cost less accumulated amortisation (where the estimated useful life is finite) and impairment losses (see note 1(m)). Amortisation of computer software with finite useful lives is 30% on the reducing balance basis and is charged to profit or loss.

Club debentures are initially recognised at cost, subsequently at revaluation. Changes arising on the revaluation of club debentures are generally dealt with in other comprehensive income and are accumulated separately in equity in the intangible asset revaluation reserve. Gains or losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss. Club debentures that have an indefinite useful life are not subject to amortisation and are tested annually for impairment (see note 1(m)).

### (j) Other investments in debt and equity securities

The Group's and the Company's policies for investments in debt and equity securities, other than investments in subsidiaries and associates, are as follows:

Investments in debt and equity securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at fair value through profit or loss ("FVPL") for which transaction costs are recognised directly in profit or loss. For an explanation of how the Group determines fair value of financial instruments, see note 27(f). These investments are subsequently accounted for as follows, depending on their classification.

#### (i) *Investments other than equity investments*

Non-equity investments held by the Group are classified as FVPL if the investment does not meet the criteria for being measured at amortised cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

#### (ii) *Equity Investments*

An investment in equity securities is classified as FVPL unless the equity investment is not held for trading purposes and on initial recognition of the investment the Group makes an irrevocable election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. Where such an election is made, the amount accumulated in other comprehensive income remains in the fair value reserve (non-recycling) until the investment is disposed of. At the time of disposal, the amount accumulated in the financial assets at FVOCI reserve (non-recycling) is transferred to retained earnings. It is not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in profit or loss as other income in accordance with the policy set out in note 1(w)(iii).

### (k) Derivative financial instruments

Derivative financial instruments are recognised at fair value. At the end of each reporting period the fair value is remeasured. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss, except where the derivatives qualify for cash flow hedge accounting or hedge the net investment in a foreign operation, in which case recognition of any resultant gain or loss depends on the nature of the item being hedged.

## 1 Significant accounting policies (continued)

### (l) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

Where the contract contains lease component(s) and non-lease component(s), the group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see notes 1(h) and 1(m)(iii)).

The initial fair value of refundable rental deposits is accounted for separately from the right-of-use assets in accordance with the accounting policy applicable to investments in debt securities carried at amortised cost (see notes 1(j)(i), 1(w)(ii) and 1(m)(i)). Any difference between the initial fair value and the nominal value of the deposits is accounted for as additional lease payments made and is included in the cost of right-of-use assets.

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The Group presents right-of-use assets in "property, plant and equipment" and presents lease liabilities separately in the statement of financial position.

## 1 Significant accounting policies (continued)

### (m) Credit losses and impairment of assets

#### (i) *Credit losses from financial instruments*

The Group recognises a loss allowance for expected credit losses ("ECLs") on the financial assets measured at amortised cost (including cash and cash equivalents and trade and other receivables). Other financial assets measured at fair value, including equity and debt securities measured at FVPL, equity securities designated at FVOCI (non-recycling) and derivative financial assets, are not subject to the ECL assessment.

#### Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

The expected cash shortfalls for fixed-rate financial assets and trade and other receivables are discounted using the effective interest rate determined at initial recognition or an approximation thereof where the effect of discounting is material.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

ECLs are measured on either of the following bases:

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

Loss allowances for trade and bill receivables are always measured at an amount equal to lifetime ECLs. ECLs on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

For all other financial instruments, the Group recognises a loss allowance equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

## 1 Significant accounting policies (continued)

### (m) Credit losses and impairment of assets (continued)

#### (i) *Credit losses from financial instruments (continued)*

Significant increases in credit risk

In assessing whether the credit risk of a financial instrument has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when (i) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (ii) the financial assets are 30 to 90 days past due. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

Write-off policy

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

#### (ii) *Credit losses from financial guarantees issued*

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the "holder") for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantees issued are initially recognised at fair value, which is determined by reference to fees charged in an arm's length transaction for similar services, when such information is obtainable, or to interest rate differentials, by comparing the actual rates charged by lenders when the guarantee is made available with the estimated rates that lenders would have charged, had the guarantees not been available, where reliable estimates of such information can be made. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss.

Subsequent to initial recognition, the amount initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued.

## 1 Significant accounting policies (continued)

### (m) Credit losses and impairment of assets (continued)

#### (ii) *Credit losses from financial guarantees issued (continued)*

The Group monitors the risk that the specified debtor will default on the contract and recognises a provision when ECLs on the financial guarantees are determined to be higher than the carrying amount in respect of the guarantees (i.e. the amount initially recognised, less accumulated amortisation).

To determine ECLs, the Group considers changes in the risk of default of the specified debtor since the issuance of the guarantee. A 12-month ECL is measured unless the risk that the specified debtor will default has increased significantly since the guarantee is issued, in which case a lifetime ECL is measured. The same definition of default and the same assessment of significant increase in credit risk as described in note 1(m)(i) apply.

As the Group is required to make payments only in the event of a default by the specified debtor in accordance with the terms of the instrument that is guaranteed, an ECL is estimated based on the expected payments to reimburse the holder for a credit loss that it incurs less any amount that the Group expects to receive from the holder of the guarantee, the specified debtor or any other party. The amount is then discounted using the current risk-free rate adjusted for risks specific to the cash flows.

#### (iii) *Impairment of other non-current assets*

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or, except in the case of goodwill, an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment, including right-of-use assets;
- intangible assets (including goodwill);
- interest in an associate; and
- investments in subsidiaries in the Company's statement of financial position.

If any such indication exists, the asset's recoverable amount is estimated. In addition, for goodwill and other intangible assets that have indefinite useful lives, the recoverable amount is estimated annually whether or not there is any indication of impairment.

## 1 Significant accounting policies (continued)

### (m) Credit losses and impairment of assets (continued)

#### (iii) Impairment of other non-current assets (continued)

- Calculation of recoverable amount  
The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a CGU). A portion of the carrying amount of a corporate asset (for example, head office building) is allocated to an individual cash-generating unit if the allocation can be done on a reasonable and consistent basis, or to the smallest group of cash-generating units if otherwise.
- Recognition of impairment losses  
An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the CGU to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGU (or group of CGU) and then, to reduce the carrying amount of the other assets in the unit (or group of CGU) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable) or value in use (if determinable).
- Reversals of impairment losses  
In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. An impairment loss in respect of goodwill is not reversed.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

### (n) Inventories

Inventories are carried at the lower of cost and net realisable value.

Cost is calculated using the weighted average cost formula and comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

### (o) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Cash and cash equivalents are assessed for ECL in accordance with the policy set out in note 1(m)(i).



## 1 Significant accounting policies (continued)

### (p) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due.

Trade receivables that do not contain a significant financing component are initially measured at their transaction price. Trade receivables that contain a significant financing component and other receivables are initially measured at fair value plus transaction costs. All receivables are subsequently stated at amortised cost, using the effective interest method and including an allowance for credit losses (see note 1(m)(i)).

### (q) Trade and other payables

Trade and other payables are initially recognised at fair value. Subsequent to initial recognition, trade and other payables are stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at invoice amounts.

### (r) Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method. Interest expense is recognised in accordance with the Group's accounting policy for borrowing costs (see note 1(x)).

### (s) Contract liabilities

A contract liability is recognised when the customer pays non-refundable consideration before the Group recognises the related revenue (see note 1(w)). A contract liability would also be recognised if the Group has an unconditional right to receive non-refundable consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 1(p)).

### (t) Employee benefits

#### (i) *Short term employee benefits and contributions to defined contribution retirement plans*

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

The Group operates a defined contribution staff retirement scheme (the "Scheme") for certain of its employees, the assets of which are held separately from those of the Group in an independently administered fund. Contributions are made based on a percentage of the eligible employees' basic salaries and are charged to the income statement as they become payable in accordance with the rules of the Scheme. When an employee leaves the Scheme prior to his/her interest in the Group's employer contributions vesting fully, the ongoing contributions payable by the Group may be reduced by the relevant amount of forfeited contributions.

The Group also operates another defined contribution Mandatory Provident Fund retirement benefits scheme (the "MPF Scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance. Contributions to the MPF Scheme are made based on a percentage of the employees' basic salaries and are charged to the income statement as they become payable in accordance with the rules of the MPF Scheme. The assets of the MPF Scheme are held separately from those of the Group in an independently administered fund. The Group's employer contributions vest fully with the employees when contributed into the MPF Scheme.

## 1 Significant accounting policies (continued)

### (t) Employee benefits (continued)

#### (i) *Short term employee benefits and contributions to defined contribution retirement plans (continued)*

Employees who joined the Group before 1 December 2000 have the option to join either one of the schemes. Employees who joined the Group on or after 1 December 2000 are only eligible to join the MPF Scheme.

The employees of the Group's subsidiaries which operate in the PRC are required to participate in a central pension scheme operated by the local municipal governments. These subsidiaries are required to contribute a percentage of their payroll costs to the central pension scheme. The contributions are charged to the income statement as they become payable in accordance with the rules of the central pension scheme.

The Group has no further obligations to pay once the contributions have been paid for these schemes.

The Group recognises a liability and an expense for bonuses and profit-sharing, based on a formula that takes into consideration the profit attributable to the Company's shareholders after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created a constructive obligation.

#### (ii) *Share-based payments*

The Group operates an equity-settled, share-based compensation plan (the "Share Award Scheme"), under which the entity receives services from employees as consideration for equity instruments (shares) of the Group. The fair value of the employee services received in exchange for the grant of the shares is recognised as an expense. The total amount to be expensed is determined by reference to the fair value of the shares granted:

- including any market performance conditions;
- excluding the impact of any service and non-market performance vesting conditions; and
- excluding the impact of any non-vesting conditions.

Non-market vesting conditions are included in assumptions about the number of shares that are expected to vest. The total expense is recognised over the vesting period, which is the period over which all of the specified vesting conditions are to be satisfied.

At the end of each reporting period, the Group revises its estimates of the number of shares that are expected to vest based on the non-market vesting conditions. It recognises the impact of the revision to original estimates, if any, in the income statement, with a corresponding adjustment to equity.

Under the Share Award Scheme, directors and employees of the Group are entitled to the shares for which are held in trust by Law Debenture Trust (Asia) Limited (the "Trustee") for the benefit of the directors and employees. The Trustee may be instructed to buy shares from the market using the funds held by the Trustee. Details of outstanding shares can be referred to note 24.

#### (iii) *Termination benefits*

Termination benefits are recognised at the earlier of when the Group can no longer withdraw the offer of those benefits and when it recognises restructuring costs involving the payment of termination benefits.

## 1 Significant accounting policies (continued)

### (u) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from goodwill not deductible for tax purposes, the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

The amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the end of the reporting period. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at the end of each reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

Additional income taxes that arise from the distribution of dividends are recognised when the liability to pay the related dividends is recognised.

## 1 Significant accounting policies (continued)

### (u) Income tax (continued)

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
  - the same taxable entity; or
  - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

### (v) Provisions and contingent liabilities

Provisions are recognised when the Group has a legal or constructive obligation as a result of past events; it is probable that an outflow of economic benefits will be required to settle the obligation; and the amount has been reliably estimated. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

### (w) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of goods or the provision of services.

Revenue is recognised when control over a product or service is transferred to the customer, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes and is after deduction of any trade discounts.

## 1 Significant accounting policies (continued)

### (w) Revenue and other income (continued)

Further details of the Group's revenue and other income recognition policies are as follows:

#### (i) Sales of goods

Revenue is recognised when the customer takes possession of and accepts the products.

#### (ii) Interest income

Interest income is recognised using the effective interest method. For credit-impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset (see note 1(m)(i)).

#### (iii) Dividend income

Dividend income is recognised when the right to receive payment is established.

#### (iv) Government grants

Government grants are recognised in the statement of financial position initially when there is reasonable assurance that they will be received and that the Group will comply with the conditions attaching to them. Grants that compensate the Group for expenses incurred are recognised as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate the Group for the cost of an asset are deducted from the carrying amount of the asset and consequently are effectively recognised in the profit or loss over the useful life of the asset by way of reduced depreciation expense.

### (x) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in which they are incurred.

### (y) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

## 1 Significant accounting policies (continued)

### (z) Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
  - (i) has control or joint control over the Group;
  - (ii) has significant influence over the Group; or
  - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
  - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - (iii) Both entities are joint ventures of the same third party.
  - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
  - (vi) The entity is controlled or jointly controlled by a person identified in (a).
  - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
  - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

## 2 Critical accounting estimates and judgments

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

### (a) Fair value estimation of debt and equity financial assets

The fair value of debt and equity financial assets that are not traded in an active market is determined by using valuation techniques. The Group uses its judgement to select an appropriate valuation method and makes assumptions that are mainly based on market conditions existing at the issue date and the end of each reporting period. The valuation model requires the input of both observable and unobservable data. Changes in these unobservable and subjective input assumptions can materially affect the fair value estimate of debt and equity financial assets.

### (b) Provision for inventories

The Group reviews the carrying value of its inventories to ensure that they are stated at the lower of cost and net realisable value. In assessing the net realisable value and making appropriate allowances, management identifies, using their judgement, inventories that are slow moving or obsolete, and considering their physical conditions, age, market conditions and market price for similar items.

### (c) Provision of ECL for receivables

The Group uses provision matrix to calculate ECL for trade and other receivables. The provision matrix is based on the Group's historical credit loss experience (including credit history of its customers) and the current and forecast economic conditions. Management reassesses the provision at the end of each reporting period.

Significant judgement is exercised on the assessment of the collectability of trade receivables from each customer. In making the judgement, management considers a wide range of factors such as results of follow-up procedures performed by sales personnel, customer payment trends including subsequent payments and customers' financial positions. If the financial conditions of the customers of the Group were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

## 3 Segment information

The management committee (being the chief operating decision-maker) has determined the operating segments based on the reports reviewed to make strategic decisions and assess performance. The management committee, comprising the executive chairman and other senior management, has determined the operating segments based on these reports. The Group is organised into four business segments:

- (a) Book and Package Printing segment;
- (b) Consumer Product Packaging segment;
- (c) Corrugated Box segment; and
- (d) Paper Trading segment.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker.

### 3 Segment information (continued)

Revenue from external customers are after elimination of inter-segment revenue. Inter-segment revenue is charged in accordance with terms determined and agreed mutually by relevant parties. Revenue is allocated based on the places/countries in which the customers are located.

Management assesses the performance of the operating segments based on a measure of gross profit and other revenue less distribution costs, administrative and selling expenses, and other net gain that are allocated to each segment. Other information provided is measured in a manner consistent with that in the financial statements.

Sales between segments are carried out at an arm's length basis.

Segment results do not include corporate finance costs, other corporate income and expenses and share of result of associates.

- (a) The following tables present revenue, results and certain information for the Group's business segments for the years ended 31 December 2021 and 2020.

	Book and package printing		Consumer product packaging		Corrugated box		Paper trading		Eliminations		Total	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Segment revenue												
Sales to external customers	2,307,027	1,559,219	539,510	469,979	284,241	238,811	398,091	286,020	-	-	3,528,869	2,554,029
Inter-segment sales	1,749	1,411	22,213	1,265	167,457	99,501	608,247	282,466	(799,666)	(384,643)	-	-
Total	2,308,776	1,560,630	561,723	471,244	451,698	338,312	1,006,338	568,486	(799,666)	(384,643)	3,528,869	2,554,029
Segment results	27,792	85,976	(9,106)	(10,810)	8,861	13,318	47,947	(5,130)	(2,733)	1,420	72,761	84,774
Interest income and other income											29,094	38,463
Gain on disposal of property, plant and equipment (note 4(ii))											-	56,953
Corporate and unallocated expenses											(30,184)	(52,843)
Operating profit											71,671	127,347
Finance costs											(2,930)	(3,484)
Share of loss of associates											(359)	(1,998)
Profit before income tax											68,382	121,865
Income tax											(19,061)	(20,092)
Profit for the year											49,321	101,773
Depreciation and amortisation												
Segment	74,097	71,755	35,492	32,779	7,140	6,883	11,904	11,617	(1,070)	(1,151)	127,563	121,883
Corporate and unallocated											1,654	1,808
Total											129,217	123,691



### 3 Segment information (continued)

#### (b) Geographic information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers and (ii) the Group's property, plant and equipment, intangible assets and deposits for acquisition of non-current assets ("specified non-current assets"). Revenue is allocated based on the places/countries in which customers are located. The geographical location of the specified non-current assets is based on the physical location of the assets.

	Revenue from external customers		Specified non-current assets	
	2021	2020	2021	2020
	\$'000	\$'000	\$'000	\$'000
The PRC	960,641	727,785	1,231,164	1,199,604
Hong Kong	1,070,214	663,148	94,037	100,966
United States of America	869,956	584,557	–	–
United Kingdom	279,046	296,933	–	–
Other countries	349,012	281,606	125,581	83,727
	<b>3,528,869</b>	2,554,029	<b>1,450,782</b>	1,384,297

The Group's customer base is diversified. For the year ended 31 December 2021, revenue of approximately \$457,851,000 is derived from one external customer with whom transactions have exceeded 10% of the Group's revenue. These revenues are attributable to the sales of book and package printing. Details of the concentrations of credit risk arising from the customers are set out in note 27(c).

During the year ended 31 December 2020, no single customer accounted for 10% or more of total revenue.

### 4 Revenue, other revenue and other net gain

The principal activities of the Group consist of book and package printing, the consumer product packaging, the corrugated box and the trading of paper.

The Group has applied the practical expedient in paragraph 121 of HKFRS 15 to its sales contract of paper trading and does not disclose information about remaining performance obligations that have an original expected duration of one year or less.

#### 4 Revenue, other revenue and other net gain (continued)

The Group's revenue, other revenue and other net gain, consist of the following:

	2021 \$'000	2020 \$'000
<b>Revenue from contracts with customers within the scope of HKFRS 15</b>		
Sale of goods (recognised at a point in time)	<b>3,528,869</b>	2,554,029
<b>Other revenue</b>		
Interest income	<b>8,336</b>	16,374
Dividend income from financial investments	<b>484</b>	484
Government grants (note(i))	<b>19,138</b>	73,129
Sales of scrap materials	<b>4,724</b>	3,205
Sundry income	<b>16,896</b>	8,024
	<b>49,578</b>	101,216
<b>Other net gain</b>		
Net (loss)/gain on disposal of property, plant and equipment (note(ii))	<b>(5,105)</b>	55,695
Net foreign exchange gain/(loss)	<b>4,391</b>	(1,129)
Net realised gain on derivative financial instruments not qualified as hedges	<b>10,614</b>	15,488
Fair value gain on structured bank deposits	<b>11,280</b>	7,278
Fair value loss on financial assets measured at FVPL	<b>(7,850)</b>	–
	<b>13,330</b>	77,332

Notes:

- (i) In 2021, the Group recognised government grants of \$3,773,000 (2020:\$1,688,000) and \$15,365,000 (2020:\$54,034,000) from the Government of the Hong Kong Special Administrative Region ("HKSAR") and PRC, respectively, in relation to the Group's operation upon satisfaction of the conditions attached to the receipts of these government grants.

In 2020, the Group successfully applied for funding support of \$17,407,000 from the Employment Support Scheme under the Anti-epidemic Fund set up by the Government of the HKSAR. The purpose of the funding is to provide financial support to enterprises to retain their employees who would otherwise be made redundant. Under the terms of the grant, the Group is required not to make redundancies during the subsidy period and to spend all funding on paying wages to the employees.

- (ii) During the year ended 31 December 2020, the Group surrendered and vacated from part of its land and properties in Wuxi under the Land Resumption Agreements as set out in note 22 and recognised a gain of \$56,953,000, which was net of related service costs of \$3,170,000.

## 5 Expenses by nature

Expenses included in cost of sales and administrative and selling expenses are analysed as follows:

	Note	2021 \$'000	2020 \$'000
Depreciation <sup>#</sup>	10		
– Owned property, plant and equipment		<b>110,555</b>	106,229
– Other assets leased for own use		<b>12,515</b>	12,755
– Land use rights		<b>3,971</b>	3,213
		<b>127,041</b>	122,197
Staff cost <sup>**</sup> (including directors' emoluments)			
– Salaries, allowances, bonus and benefits in kind		<b>753,066</b>	600,382
– Pension costs – defined contribution plans		<b>50,175</b>	26,280
– Share-based payments		<b>5,969</b>	2,681
		<b>809,210</b>	629,343
Amortisation of intangible assets <sup>#</sup>		<b>2,176</b>	1,494
Auditor's remuneration			
– Audit services		<b>2,706</b>	2,487
– Non-audit services (included tax matters, review and other reporting services)		<b>120</b>	571
Research and development costs other than depreciation and amortisation expenses <sup>*</sup>		<b>6,530</b>	3,783
Cost of sales <sup>#</sup>	14(b)	<b>3,050,683</b>	2,130,857
Lease charges for short term leases		<b>3,235</b>	2,990
(Reversal of loss allowance)/loss allowance of trade receivables, net	27(c)	<b>(206)</b>	48,281
Loss allowance of other receivables		<b>933</b>	9,937

<sup>#</sup> Cost of sales include \$712,863,000 (2020: \$525,447,000) relating to staff costs, depreciation and amortisation expenses, which amount is also included in the respective total amounts disclosed separately above.

<sup>\*</sup> Research and development costs other than depreciation and amortisation expenses includes \$4,902,000 (2020: \$2,733,000) relating to staff costs, which amount is included in the respective total amounts disclosed separately above.

## 6 Finance costs

	2021 \$'000	2020 \$'000
Interest on bank borrowings (note 17(c))	<b>2,493</b>	3,015
Interest on lease liabilities (note 17(c))	<b>437</b>	469
	<b>2,930</b>	3,484

## 7 Emoluments for directors and management

### (a) Directors' emoluments

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation are as follows:

	Fees \$'000	Salaries, allowances and benefits in kind \$'000	Employer's contribution to pension scheme \$'000	Discretionary bonus \$'000	Share-based payments \$'000	Total \$'000
<b>Year ended 31 December 2021</b>						
<i>Executive directors:</i>						
Yum Chak Ming, Matthew <sup>#</sup>	–	5,044	233	1,360	277	6,914
Sung Chee Keung	–	1,982	92	375	726	3,175
	–	7,026	325	1,735	1,003	10,089
<i>Non-executive directors:</i>						
Yam Hon Ming, Tommy	254	–	–	–	–	254
Hirofumi Hori	254	–	–	–	–	254
Masashi Nakashima	254	–	–	–	–	254
Yoshihisa Suzuki <sup>1</sup>	105	115	–	–	–	220
Aki Tsuge <sup>2</sup>	149	165	–	–	–	314
	1,016	280	–	–	–	1,296
<i>Independent non-executive directors:</i>						
Yap, Alfred Donald	254	–	–	–	–	254
Luk Koon Hoo	254	–	–	–	–	254
Lo Chi Hong	254	–	–	–	–	254
	762	–	–	–	–	762
	1,778	7,306	325	1,735	1,003	12,147

## 7 Emoluments for directors and management (continued)

### (a) Directors' emoluments (continued)

	Fees \$'000	Salaries, allowances and benefits in kind \$'000	Employer's contribution to pension scheme \$'000	Discretionary bonus \$'000	Share-based payments \$'000	Total \$'000
<b>Year ended 31 December 2020</b>						
<i>Executive directors:</i>						
Yum Chak Ming, Matthew <sup>#</sup>	–	5,044	233	2,866	644	8,787
Sung Chee Keung	–	1,955	90	1,311	252	3,608
	–	6,999	323	4,177	896	12,395
<i>Non-executive directors:</i>						
Yam Hon Ming, Tommy	250	–	–	–	–	250
Hirofumi Hori	250	–	–	–	–	250
Masashi Nakashima	250	–	–	–	–	250
Yoshihisa Suzuki	250	284	–	–	–	534
	1,000	284	–	–	–	1,284
<i>Independent non-executive directors:</i>						
Yap, Alfred Donald	250	–	–	–	–	250
Luk Koon Hoo	250	–	–	–	–	250
Lo Chi Hong	250	–	–	–	–	250
	750	–	–	–	–	750
	1,750	7,283	323	4,177	896	14,429

<sup>#</sup> Chairman

1 Resigned on 27 May 2021

2 Appointed on 27 May 2021

During the year, no director received any emoluments from the Group as an inducement to join or leave the Group or as compensation for loss of office. No director waived or agreed to waive any emoluments.

## 7 Emoluments for directors and management (continued)

### (b) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group during the year included two (2020: two) executive directors. Their emoluments are reflected in the analysis presented in note 7(a). The aggregate of the emoluments in respect of the remaining three (2020: three) individuals during the year are as follows:

	<b>2021</b>	2020
	<b>\$'000</b>	\$'000
Salaries, allowances and benefits in kind	<b>7,080</b>	6,936
Pension costs – defined contribution plans	<b>222</b>	217
Discretionary bonus	<b>1,481</b>	2,833
Share-based payments	<b>2,296</b>	784
	<b>11,079</b>	10,770

The number of highest paid non-director individuals whose emoluments fell within the following bands:

	<b>Number of individuals</b>	
	<b>2021</b>	2020
\$2,500,001 – \$3,000,000	–	1
\$3,000,001 – \$3,500,000	1	1
\$3,500,001 – \$4,000,000	1	–
\$4,000,001 – \$4,500,000	1	1
	<b>3</b>	3

### (c) Senior management remuneration by band

Senior management remuneration by band included two (2020: two) executive directors:

	<b>Number of individuals</b>	
	<b>2021</b>	2020
\$2,000,000 and below	3	4
\$2,000,001 – \$3,000,000	4	5
\$3,000,001 – \$4,000,000	3	1
Above \$4,000,000	2	2
	<b>12</b>	12

## 8 Income tax in the consolidated income statement

(a) Taxation in the consolidated income statement represents:

	2021 \$'000	2020 \$'000
<b>Current tax – Hong Kong Profits Tax</b>		
– Provision for the year	2,434	–
– Over-provision in respect of prior years	–	(55)
	<b>2,434</b>	(55)
<b>Current tax – PRC Income Tax</b>		
– Provision for the year	2,679	18,048
– Under-provision in respect of prior years	11,606	–
	<b>14,285</b>	18,048
<b>Withholding tax</b>	<b>61</b>	142
<b>Deferred tax</b>		
Origination and reversal of temporary differences (note 21(b))	2,281	1,957
	<b>19,061</b>	20,092

The provision for Hong Kong Profits Tax for 2021 is calculated at 16.5% of the estimated assessable profits for the year. No provision for Hong Kong Profits Tax has been made for 2020 as the Company and its subsidiaries in Hong Kong have either sustained losses for tax purpose or their unused tax losses were sufficient to cover their estimated assessable profits.

Hung Hing Printing (China) Company Limited (“HHCN”), an indirect wholly owned subsidiary of the Company, was certified as a High-New Technology Enterprise in 2020. The effective PRC Corporate Income Tax (“CIT”) for 2020 and 2021 was subject to a reduced tax rate of 15%. For PRC entities other than HHCN, PRC Income Tax represents CIT calculated at 25% (2020: 25%) and PRC withholding tax at the applicable rates. Pursuant to the income tax rules and regulations, provision for PRC withholding tax on dividend income is calculated based on 5% (2020: 5%) of the dividend income from subsidiaries in the PRC.

Pursuant to the income tax rules and regulations, provision for Vietnam withholding tax on interest income is calculated based on 5% (2020: 5%) of the interest income from subsidiary in Vietnam.

## 8 Income tax in the consolidated income statement (continued)

(b) Reconciliation between tax expense and profit before income tax at applicable tax rates:

	2021 \$'000	2020 \$'000
Profit before income tax	<b>68,382</b>	121,865
Notional tax on profit before income tax, calculated at the rates applicable to profits in the tax jurisdictions concerned	<b>11,691</b>	28,907
Tax effect of non-deductible expenses	<b>4,807</b>	5,602
Tax effect of non-taxable income	<b>(11,667)</b>	(7,674)
Tax effect of unused tax losses not recognised during the year	<b>3,186</b>	3,573
Tax effect of utilisation of previously unrecognised tax losses	<b>(734)</b>	(7,584)
Withholding tax on earnings remitted/expected to be remitted by PRC subsidiaries	<b>(169)</b>	(2,094)
Under/(over)-provision in prior years	<b>11,606</b>	(55)
Others	<b>341</b>	(583)
Actual tax expense	<b>19,061</b>	20,092

## 9 Earnings per share

(a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to equity shareholders of the Company of \$51,953,000 (2020: \$109,357,000) and the weighted average number of ordinary shares in issue during the year excluding ordinary shares purchased by the Company under the Share Award Scheme.

	2021	2020
Profit attributable to equity shareholders of the Company (\$'000)	<b>51,953</b>	109,357
Weighted average number of ordinary shares in issue ('000)	<b>907,865</b>	907,865
Weighted average number of own held shares for Share Award Scheme ('000)	<b>(7,136)</b>	(5,425)
Weighted average number of ordinary shares in issue for calculation of basic earnings per share ('000)	<b>900,729</b>	902,440
Basic earnings per share (HK cents per share)	<b>5.8</b>	12.1



## 9 Earnings per share (continued)

### (b) Diluted earnings per share

The calculation of diluted earnings per share is based on the profit attributable to equity shareholders of the Company of \$51,953,000 (2020: \$109,357,000) and the weighted average number of ordinary shares of 905,229,000 shares (2020: 907,439,000 shares).

	2021	2020
Profit attributable to equity shareholders of the Company (\$'000)	51,953	109,357
Weighted average number of ordinary shares in issue ('000)	900,729	902,440
Effect of deemed issue of shares under the Company's Share Award Scheme ('000)	4,500	4,999
Weighted average number of ordinary shares (diluted) at 31 December ('000)	905,229	907,439
Diluted earnings per share (HK cents per share)	5.7	12.1

## 10 Property, plant and equipment

### (a) Reconciliation of carrying amount

	Land use rights \$'000	Ownership interests in buildings \$'000	Other assets leased for own use \$'000	Plant and machinery \$'000	Motor vehicles \$'000	Furniture, fixtures and equipment \$'000	Properties under construction \$'000	Total \$'000
<b>Year ended 31 December 2020</b>								
Net book value at 1 January 2020	82,513	395,615	11,535	717,633	7,975	38,858	32,059	1,286,188
Additions	43,762	1,717	10,560	41,621	1,743	11,002	12	110,417
Transfer from deposits for acquisition of non-current assets	-	-	-	58,352	357	478	-	59,187
Transfer from properties under construction	-	27,835	-	3,436	-	539	(31,810)	-
Disposals/write-offs	(4,626)	(8,661)	(501)	(3,641)	(631)	(229)	(95)	(18,384)
Depreciation (note 5)	(3,213)	(20,714)	(12,755)	(75,886)	(2,441)	(7,188)	-	(122,197)
Exchange differences	2,347	9,215	1	17,393	100	345	-	29,401
Net book value at 31 December 2020	120,783	405,007	8,840	758,908	7,103	43,805	166	1,344,612
<b>At 31 December 2020:</b>								
Cost	171,645	743,715	17,495	1,947,725	28,198	157,224	166	3,066,168
Accumulated depreciation	(50,862)	(338,708)	(8,655)	(1,188,817)	(21,095)	(113,419)	-	(1,721,556)
Net book value	120,783	405,007	8,840	758,908	7,103	43,805	166	1,344,612

## 10 Property, plant and equipment (continued)

### (a) Reconciliation of carrying amount (continued)

	Land use rights \$'000	Ownership interests in buildings \$'000	Other assets leased for own use \$'000	Plant and machinery \$'000	Motor vehicles \$'000	Furniture, fixtures and equipment \$'000	Properties under construction \$'000	Total \$'000
<b>Year ended 31 December 2021</b>								
Net book value at 1 January 2021	120,783	405,007	8,840	758,908	7,103	43,805	166	1,344,612
Additions	–	6,507	11,589	86,854	1,698	6,899	36,361	149,908
Transfer from deposits for acquisition of non-current assets	–	399	–	16,836	–	407	174	17,816
Disposals/write-offs	–	(1)	–	(7,924)	(80)	(338)	–	(8,343)
Depreciation (note 5)	(3,971)	(21,910)	(12,515)	(78,472)	(2,150)	(8,023)	–	(127,041)
Impairment loss	–	–	–	(1,026)	–	–	–	(1,026)
Exchange differences	2,026	5,523	9	8,580	50	233	13	16,434
Net book value at 31 December 2021	118,838	395,525	7,923	783,756	6,621	42,983	36,714	1,392,360
<b>At 31 December 2021:</b>								
Cost	174,285	761,028	18,253	2,020,511	26,929	162,983	36,714	3,200,703
Accumulated depreciation	(55,447)	(365,503)	(10,330)	(1,236,755)	(20,308)	(120,000)	–	(1,808,343)
Net book value	118,838	395,525	7,923	783,756	6,621	42,983	36,714	1,392,360

## 10 Property, plant and equipment (continued)

### (b) Right-of-use assets

The analysis of the net book value of right-of-use assets, carried at depreciation cost, by class of underlying asset is as follows:

	Note	2021 \$'000	2020 \$'000
Land use rights, with remaining lease term within 10 years, situated in	(i)		
– PRC		2,476	2,975
Land use rights, with remaining lease term between 10–50 years, situated in	(i)		
– Hong Kong		13,087	13,626
– PRC		92,876	93,725
– Vietnam		10,399	10,457
Other assets leased for own use	(ii)	118,838	120,783
		7,923	8,840
		<b>126,761</b>	<b>129,623</b>

Note:

#### (i) Land use rights

The Group holds land for its manufacturing facilities and office premises. The Group is the registered owner of these leasehold lands, including the whole or part of undivided share in the land. Lump sum payments were made upfront to acquire these leasehold lands from their previous registered owners, and there are no ongoing payments to be made under the terms of the land lease, other than payments based on rateable values set by the relevant government authorities. These payments vary from time to time and are payable to the relevant government authorities.

#### (ii) Other assets leased for own use

The Group has obtained the right to use other properties as its warehouses, office, staff quarters and office equipment through tenancy agreements. The leases typically run for an initial period of one to five years. Some leases include an option to renew the lease when all terms are renegotiated.

The analysis of expense items in relation to leases recognised in profit or loss is as follows:

	2021 \$'000	2020 \$'000
Depreciation charge of right-of-use assets by class of underlying asset:		
Land use rights (note 5)	3,971	3,213
Other assets leased for own use (note 5)	12,515	12,755
	<b>16,486</b>	<b>15,968</b>
Interest on lease liabilities (note 6)	437	469
Expense relating to short-term (note 5)	3,235	2,990

During the year, additions to right-of-use assets were \$11,589,000 (2020: \$54,322,000). This amount included the purchase of land use rights of \$nil (2020: \$43,762,000) and the remainder primarily related to the capitalised lease payments of \$11,589,000 (2020: \$10,560,000) under new tenancy agreements.

Details of total cash outflow for leases and the maturity analysis of lease liabilities are set out in notes 17(d) and 20 respectively.

## 11 Investments in subsidiaries

The following list contains only the particulars of subsidiaries which principally affected the results, assets and liabilities of the Group. The class of shares held is ordinary unless otherwise stated.

Name	Place of incorporation and type of legal entity	Principal activities and place of operation	Issued and fully paid up shares/ registered capital	Proportion of ordinary shares directly held by Company	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non-controlling interests
Hung Hing Off-Set Printing Company Limited	Hong Kong/Limited liability company	Production and trading of paper products and carton boxes/Hong Kong	100 ordinary shares	100%	100%	–
Sun Hing Paper Company Limited	Hong Kong/Limited liability company	Paper trading/Hong Kong	100 ordinary shares	100%	100%	–
Hung Hing Printing (China) Company Limited <sup>§§</sup>	The PRC/Limited liability company	Production and colour printing of paper products/The PRC	\$566,000,000	–	100%	–
Tai Hing Paper Products Company, Limited	Hong Kong/Limited liability company	Trading of corrugated cartons boxes/ Hong Kong	100 ordinary shares	100%	100%	–
Beluga Limited	Hong Kong/Limited liability company	Design and production of "print + digital" products/Hong Kong	2 ordinary shares	100%	100%	–
Topwork Limited	Hong Kong/Limited liability company	Professional services/Hong Kong	10,000 ordinary shares	100%	100%	–
Stem Plus Limited	Hong Kong/Limited liability company	Educational services/Hong Kong	21,850 ordinary shares	–	100%	–
Zhongshan Hung Hing Printing & Packaging Company Limited <sup>§</sup>	The PRC/Limited liability company	Printing and manufacturing of paper cartons/The PRC	USD20,000,000	–	71%	29%
South Gain Enterprises Limited	Hong Kong/Limited liability company	Selling and purchasing agent/Hong Kong	1,700,000 ordinary shares	–	71%	29%
Po Hing Packaging (Shenzhen) Company Limited <sup>§§</sup>	The PRC/Limited liability company	Printing and manufacturing of paper cartons/The PRC	USD11,200,000	–	100%	–
Zhongshan South Gain Paper Products Company Limited <sup>§§</sup>	The PRC/Limited liability company	Printing and manufacturing of paper cartons/The PRC	USD15,000,000	–	71%	29%
Hung Hing Packaging (Wuxi) Company Limited <sup>§§</sup>	The PRC/Limited liability company	Production and colour printing of paper products/The PRC	USD61,050,000	–	100%	–
Hung Hing Printing (Heshan) Company Limited <sup>§§</sup>	The PRC/Limited liability company	Production and colour printing of paper products/The PRC	\$630,600,000	–	100%	–
Jun Hing Company Limited <sup>§§</sup>	The PRC/Limited liability company	Paper trading/The PRC	\$19,200,000	–	100%	–

## 11 Investments in subsidiaries (continued)

Name	Place of incorporation and type of legal entity	Principal activities and place of operation	Issued and fully paid up shares/ registered capital	Proportion of ordinary shares directly held by Company	Proportion of ordinary shares held by the Group	Proportion of ordinary shares held by non-controlling interests
Jun Hing Paper (Shenzhen) Company Limited <sup>§§</sup>	The PRC/Limited liability company	Paper trading/The PRC	RMB20,000,000	–	100%	–
Guangdong Lianhe Packaging Company Limited <sup>§§</sup>	The PRC/Limited liability company	Printing and manufacturing of paper cartons/The PRC	USD16,880,000	–	100%	–
HH Dream Printing Company Limited	Vietnam/Limited liability company	Printing and manufacturing of paper cartons/Vietnam	VND 575,000,000,000	–	94.1%	5.9%

§ Sino-foreign equity joint venture

§§ Wholly foreign-owned enterprise

The following table lists out the information relating to South Gain Enterprises Limited Sub-group and Zhongshan Hung Hing Printing & Packaging Company Limited, the subsidiaries of the Group which have material non-controlling interests (“NCI”). The summarised financial information presented below represents the amounts before any inter-company elimination except for the elimination within South Gain Enterprises Limited Sub-group.

	South Gain Enterprises Limited Sub-group		Zhongshan Hung Hing Printing & Packaging Company Limited	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
NCI percentage	29%	29%	29%	29%
Current assets	157,455	146,926	138,462	119,421
Non-current assets	109,125	108,750	223,476	216,213
Current liabilities	(51,981)	(39,207)	(59,286)	(44,636)
Non-current liabilities	(3,911)	(4,839)	(263)	(2,547)
Net assets	210,688	211,630	302,389	288,451
Carrying amount of NCI	61,099	61,373	87,693	83,651
Revenue	227,168	169,442	167,554	143,914
Loss for the year	(6,609)	(8,727)	(6,620)	(13,490)
Total comprehensive income	(942)	3,230	13,938	7,784
Loss allocated to NCI	(1,917)	(2,531)	(1,920)	(3,912)
Dividend paid to NCI	–	(1,159)	–	–
Cash flows from operating activities	(13,021)	451	(21,799)	35,766
Cash flows from investing activities	(5,274)	410	(5,759)	(3,611)
Cash flows from financing activities	19,275	(7,321)	23,271	(41,173)

## 12 Interest in associates

	2021 \$'000	2020 \$'000
Share of net assets of associates	12,705	11,985
Goodwill	9,695	9,695
	<b>22,400</b>	21,680

The following list contains the particulars of the associates, all of which are unlisted and their quoted market price is not available. The associates are accounted for using equity method in the consolidated financial statements:

Name of associate	Form of business structure	Place of incorporation and business	Particulars of issued and paid up capital	Proportion of ownership interest			Principal activity
				Group's effective interest	Held by the Company	Held by the Group	
Guangzhou Honghai Enterprise Co., Limited	Incorporated	The PRC/The PRC	RMB6,527,750	20%	-	20%	Provision of innovative printing services
D & P Education Kingdom Holdings Limited	Incorporated	British Virgin Islands/Hong Kong	USD1,000	25%	-	25%	Selling and distribution of learning package
Yum Me Limited ("YML")	Incorporated	Hong Kong/Hong Kong	\$100	49%	-	49%	Trading

During the year ended 31 December 2021, the Group acquired 49% of the equity interest in YML at a consideration of \$980,000.

## 13 Financial investments

	2021 \$'000	2020 \$'000
<b>Financial assets designated at FVOCI (non-recycling)</b>		
Unlisted equity investments	47,769	27,936
Hong Kong listed equity investments, at quoted market price	12,738	16,212
	<b>60,507</b>	44,148
<b>Financial assets measured at FVPL</b>		
Unlisted investments	-	7,850
	<b>60,507</b>	51,998

## 14 Inventories

(a) Inventories in the consolidated statement of financial position comprise:

	2021 \$'000	2020 \$'000
Raw materials*	466,636	318,368
Work in progress	116,970	72,558
Finished goods	166,669	90,719
	<b>750,275</b>	481,645
Less: Write-down of inventories	<b>(16,913)</b>	(17,560)
	<b>733,362</b>	464,085

\* At 31 December 2021, \$86,888,000 (2020: \$73,382,000) of raw materials were designated for paper trading business.

(b) The analysis of the amount of inventories recognised as an expense and included in profit or loss is as follows:

	2021 \$'000	2020 \$'000
Carrying amount of inventories sold	3,051,557	2,126,413
(Reversal of write-down)/write-down of inventories, net	<b>(874)</b>	4,444
	<b>3,050,683</b>	2,130,857

## 15 Trade and other receivables

	2021 \$'000	2020 \$'000
Trade receivable	854,588	767,023
Less: loss allowance (note 27(c))	(7,293)	(9,545)
	<b>847,295</b>	757,478
Trade receivable due from related parties	176	–
	<b>847,471</b>	757,478
Total trade receivable, net	<b>847,471</b>	757,478
Bills receivable	12,692	4,986
Prepayment, deposits and other receivables	87,085	77,905
Amount due from an associate	2,450	–
	<b>949,698</b>	840,369

Amount due from an associate is unsecured, interest free and repayment on demand.

All of the trade and other receivables are expected to be recovered or recognised as expense within one year.

### Ageing analysis

The ageing analysis of total trade receivable at the end of the reporting period, based on the invoice date and net of loss allowance, is as follows:

	2021 \$'000	2020 \$'000
1-30 days	359,661	282,687
31-60 days	181,602	189,927
61-90 days	123,062	122,414
Over 90 days	183,146	162,450
	<b>847,471</b>	757,478

Trade receivable are normally due within 30 to 90 days from the date of billing. Further details on the Group's credit policy are set out in note 27(c).

## 16 Structured bank deposits

Structured bank deposits were stated at fair value and represented currency linked products issued by banks. The principals and returns were not guaranteed by the relevant banks and the maximum expected rates of return are ranging from 2.3% to 3.1% (2020: 1.1% to 3.3%) per annum. The Group designated these structured bank deposits as financial assets at fair value through profit or loss upon initial recognition.



## 17 Cash and cash equivalents

(a) Cash and cash equivalents comprise:

	2021 \$'000	2020 \$'000
Cash at banks and on hand	685,352	908,794
Less: time deposits with original maturity over three months	(18,346)	(30,084)
Cash and cash equivalents in consolidated statement of cash flows	<b>667,006</b>	878,710

(b) Reconciliation of profit before income tax to cash (used in)/generated from operations:

	Note	2021 \$'000	2020 \$'000
Profit before income tax		68,382	121,865
Adjustments for:			
Interest income	4	(8,336)	(16,374)
Dividend income from financial investments	4	(484)	(484)
Net loss/(gain) on disposal of property, plant and equipment	4	5,105	(55,695)
Net realised gain on derivative financial instruments not qualified as hedges	4	(10,614)	(15,488)
Fair value loss on financial assets measured at FVPL	4	7,850	–
Fair value gain on structured bank deposits	4	(11,280)	(7,278)
Depreciation	5	127,041	122,197
Amortisation of intangible assets	5	2,176	1,494
(Reversal of loss allowance)/loss allowance of trade receivables, net	5	(206)	48,281
Loss allowance of other receivables	5	933	9,937
Finance costs	6	2,930	3,484
(Reversal of write-down)/write down of inventories, net	14	(874)	4,444
Payment for purchase of shares for Share Award Scheme	24	(12,655)	–
Restricted share award scheme expenses	24	5,969	2,681
Share of loss of associates		359	1,998
Net foreign exchange		7,500	26,082
		<b>183,796</b>	247,144
Changes in working capital:			
(Increase)/decrease in inventories		(268,403)	5,005
Increase in trade and other receivables		(105,701)	(346)
Increase in trade and other payables		52,529	40,014
Cash (used in)/generated from operations		<b>(137,779)</b>	291,817

## 17 Cash and cash equivalents (continued)

### (c) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

	Bank borrowings (note 19)		Lease liabilities (note 20)	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
<b>At 1 January</b>	<b>120,847</b>	133,901	<b>9,562</b>	12,687
<b>Changes from financing cash flows:</b>				
Capital element of lease rentals paid	–	–	<b>(12,830)</b>	(13,184)
Interest element of lease rentals paid	–	–	<b>(437)</b>	(469)
Proceeds from bank borrowings	<b>437,889</b>	106,192	–	–
Repayments of bank borrowings	<b>(366,454)</b>	(119,246)	–	–
Interest paid	<b>(2,241)</b>	(3,072)	–	–
<b>Total changes from financing cash flows</b>	<b>69,194</b>	(16,126)	<b>(13,267)</b>	(13,653)
<b>Other changes:</b>				
Increase in lease liabilities from entering new leases during the period	–	–	<b>11,589</b>	10,560
Decrease in lease liabilities from lease modification	–	–	–	(501)
Interest expenses (note 6)	<b>2,493</b>	3,015	<b>437</b>	469
(Increase)/decrease in interest payable	<b>(252)</b>	57	–	–
<b>Total other changes</b>	<b>2,241</b>	3,072	<b>12,026</b>	10,528
<b>At 31 December</b>	<b>192,282</b>	120,847	<b>8,321</b>	9,562

## 17 Cash and cash equivalents (continued)

### (d) Total cash outflow for leases

Amounts included in the consolidated statement of cash flows for leases comprise the following:

	2021 \$'000	2020 \$'000
Within operating cash flows	3,235	2,990
Within investing cash flows	–	43,762
Within financing cash flows	13,267	13,653
	<b>16,502</b>	60,405

These amounts relate to the following:

Lease rentals paid	16,502	16,643
Acquisition of land use rights	–	43,762
	<b>16,502</b>	60,405

## 18 Trade and other payables

	2021 \$'000	2020 \$'000
Trade payable	214,466	187,309
Trade payable due to related parties	184	193
	<b>214,650</b>	187,502
Bills payable (note 18(b))	28,566	14,715
Deferred income – current portion	6,233	5,874
Other payable and accrued liabilities (note 18(c))	220,888	226,607
	<b>470,337</b>	434,698

Except for an amount of \$1,035,000 (2020: \$1,073,000), all of the remaining balances of trade and other payables are expected to be settled or recognised as income within one year or are repayable on demand.

### (a) The aging analysis of the total trade payable at the end of the reporting period, based on the invoice date, is as follows:

	2021 \$'000	2020 \$'000
1-30 days	163,666	147,541
31-60 days	42,123	27,419
61-90 days	3,590	4,942
Over 90 days	5,271	7,600
	<b>214,650</b>	187,502

**18 Trade and other payables (continued)**

- (b) All bills payable at 31 December 2020 and 2021 were unsecured.
- (c) At 31 December 2021, the balances include contract liabilities of \$33,826,000 (2020: \$17,394,000) represents billings in advance of performance in sales. When the Group receives a deposit before the delivery of products in its sales activity, this will give rise to contract liabilities at the start of a contract, until the revenue recognised on the sales exceeds the amount of the deposit.

Contract liabilities of \$17,394,000 (2020: \$22,315,000) at the beginning of the year is recognised as revenue during the year and contract liabilities of \$33,826,000 (2020: \$17,394,000) was recognised at 31 December 2021 as a result of billing in advance of goods delivery.

**19 Bank borrowings – unsecured**

	Maturity		2021 \$'000	2020 \$'000
	2021	2020		
<b>Current liabilities</b>				
Trade and revolving loans – repayable within 1 year	<b>2022</b>	2021	<b>29,008</b>	74,847
Term loans subject to repayment on demand clause (note (i)) – repayable on demand	<b>2026</b>	2021	<b>163,274</b>	46,000
Total bank loans			<b>192,282</b>	120,847

Note:

- (i) In accordance with HK *Interpretation 5* issued by HKICPA, non-current portion of term loans is classified as a current liability as the classification of term loans was determined by reference to the contractual rights and obligations of the lender and the borrower at the reporting date and without considering the probability of the lender choosing to exercise its rights within the next twelve months after the reporting date.

The balances are carried at amortised cost and none of the non-current portion of term loans is expected to be settled within one year.

The Group has bank loans and trade facilities of \$728,274,000 (2020: \$611,000,000), of which \$192,281,000 (2020: \$120,847,000) had been utilised as at the end of the reporting period. All of the bank loans are guaranteed by the Company.

The bank loans are subject to certain covenants and the Group has not breached any borrowing limits or covenants on any of its banking facilities. Further details of the Group's management of liquidity risk are set out in note 27(e).

## 20 Lease liabilities

At 31 December 2021 and 2020, the lease liabilities were repayable as follows:

	<b>2021</b>	2020
	<b>\$'000</b>	\$'000
Within 1 year	<b>6,384</b>	6,350
After 1 year but within 2 years	<b>1,140</b>	1,442
After 2 years but within 5 years	<b>797</b>	1,770
	<b>1,937</b>	3,212
	<b>8,321</b>	9,562

## 21 Income tax in the consolidated statement of financial position

(a) Current taxation in the consolidated statement of financial position represents:

	<b>2021</b>	2020
	<b>\$'000</b>	\$'000
Provision for Hong Kong profits tax for the year	<b>2,434</b>	–
Taxation outside Hong Kong – PRC corporate income tax payable	<b>6,216</b>	15,657
Income tax payable	<b>8,650</b>	15,657

## 21 Income tax in the consolidated statement of financial position (continued)

### (b) Deferred tax assets and liabilities recognised:

#### (i) Movement of each component of deferred tax assets and liabilities

The components of deferred tax (assets)/liabilities recognised in the consolidated statement of financial position and the movements during the year are as follows:

	Tax losses	Differences between depreciation allowances and related depreciation	Credit loss allowance of trade receivables	Withholding tax	Gain on land resumption (note)	Other temporary differences	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Deferred tax arising from:</b>							
<b>At 1 January 2020</b>	(23,162)	64,866	(2,039)	5,710	–	(15,595)	29,780
(Credited)/charged to profit or loss (note 8(a))	(8,645)	1,045	113	(2,236)	15,054	(3,374)	1,957
Exchange differences	(312)	2,249	(77)	228	1,512	(452)	3,148
<b>At 31 December 2020 and 1 January 2021</b>	<b>(32,119)</b>	<b>68,160</b>	<b>(2,003)</b>	<b>3,702</b>	<b>16,566</b>	<b>(19,421)</b>	<b>34,885</b>
(Credited)/charged to profit or loss (note 8(a))	(1,175)	2,363	377	(229)	–	945	2,281
Exchange differences	(228)	1,100	(37)	105	486	(225)	1,201
<b>At 31 December 2021</b>	<b>(33,522)</b>	<b>71,623</b>	<b>(1,663)</b>	<b>3,578</b>	<b>17,052</b>	<b>(18,701)</b>	<b>38,367</b>

Note: The amount represented the timing difference arising from the gain on land resumption (see note 4(ii)) which the corresponding tax payable will be settled in 2025 as agreed with the local tax bureau.

#### (ii) Reconciliation to the consolidated statement of financial position

	2021 \$'000	2020 \$'000
Net deferred tax assets recognised in the consolidated statement of financial position	(14,249)	(18,836)
Net deferred tax liabilities recognised in the consolidated statement of financial position	52,616	53,721
	<b>38,367</b>	34,885

## 21 Income tax in the consolidated statement of financial position (continued)

### (c) Deferred tax assets and liabilities not recognised

- (i) The Group has not recognised deferred tax assets in respect of cumulative tax losses, whose expiry dates are:

	2021 \$'000	2020 \$'000
Within 1 year	–	–
More than 1 year but within 5 years	59,370	52,857
Do not expire under current tax legislation	68,099	62,702
	<b>127,469</b>	115,559

The directors are of opinion that it is not probable that future taxable profits against which the losses above can be utilised will be available in the relevant tax jurisdiction and entity.

- (ii) At 31 December 2021, deferred tax liabilities of \$4,426,000 (2020: \$4,589,000) in respect of the tax that would be payable on the distribution of retained profits of the PRC subsidiaries amounted to \$88,528,000 (2020: \$91,782,000) have not been recognised as the Company controls the dividend policy of these subsidiaries and it has been determined that it is probable that these profits will not be distributed in the foreseeable future.

## 22 Receipt in advance and deferred income

On 3 April 2020, the Group entered into certain land resumption agreements (“Land Resumption Agreements”) with Wangzhuang Residential District Office of Wuxi City in Xinwu District of the People’s Republic of China (“Wuxi Local Administration”), pursuant to which Wuxi Local Administration will resume, and the Group will surrender its land and properties at Wuxi in exchange for a compensation of RMB296,237,000 (equivalent to \$320,256,000) payable by Wuxi Local Administration. Details of the transaction have been set out in the circular of the Company dated 25 May 2020 and the announcements of the Company dated 6 April 2020, 17 April 2020, 29 April 2020 and 28 July 2020.

As at 31 December 2021, receipt in advance of \$145,727,000 (2020: \$80,898,000) and deferred income of \$54,401,000 (2020: \$36,662,000) represented receipts from Wuxi Local Administration in relation to the Group’s land and properties at Wuxi to be surrendered to Wuxi Local Administration and compensation of the relocation expenses to be incurred for the land resumption, respectively. The remaining part of the deferred income which amounts to \$25,480,000 (2020: nil) represents the government grants related to purchase of property, plant and equipment.

## 23 Capital, reserves and dividends

### (a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of changes in the Company's individual components of equity between the beginning and the end of the years are set out below:

	Share capital \$'000	Other capital reserves \$'000	Financial assets at FVOCI reserve (non- recycling) \$'000	Equity compensation reserves \$'000	Retained earnings \$'000	Total \$'000
<b>At 1 January 2020</b>	1,652,854	(15,889)	(31,637)	12,140	1,011,230	2,628,698
<b>Changes for the year</b>						
Loss and total comprehensive income for the year	-	-	(20,000)	-	10,317	(9,683)
Dividends approved in respect of the previous year (note 23(b)(ii))	-	-	-	-	(63,551)	(63,551)
Dividend declared in respect of the current year (note 23(b)(i))	-	-	-	-	(27,236)	(27,236)
Shares vested and allotted under Share Award Scheme (note 24)	-	9,958	-	(9,958)	-	-
Equity compensation expenses (note 24)	-	-	-	2,681	-	2,681
<b>At 31 December 2020 and 1 January 2021</b>	<b>1,652,854</b>	<b>(5,931)</b>	<b>(51,637)</b>	<b>4,863</b>	<b>930,760</b>	<b>2,530,909</b>
<b>Changes for the year</b>						
Profit and total comprehensive income for the year	-	-	6,993	-	9,087	16,080
Dividends approved in respect of the previous year (note 23(b)(ii))	-	-	-	-	(90,787)	(90,787)
Dividend declared in respect of the current year (note 23(b)(i))	-	-	-	-	(36,315)	(36,315)
Purchase of shares for Share Award Scheme (note 24)	-	(12,655)	-	-	-	(12,655)
Shares vested and allotted under Share Award Scheme (note 24)	-	4,580	-	(4,580)	-	-
Equity compensation expenses (note 24)	-	-	-	5,969	-	5,969
Transfer of reserves	-	-	57,600	-	(57,600)	-
<b>At 31 December 2021</b>	<b>1,652,854</b>	<b>(14,006)</b>	<b>12,956</b>	<b>6,252</b>	<b>755,145</b>	<b>2,413,201</b>



## 23 Capital, reserves and dividends (continued)

### (b) Dividends

#### (i) Dividends payable to equity shareholders of the Company attributable to the year

	2021 \$'000	2020 \$'000
Interim dividend of HK4 cents (2020: HK3 cents) per ordinary share	36,315	27,236
Proposed special dividend of HK5 cents (2020: HK6 cents) per ordinary share	45,393	54,472
Proposed final dividend of HK4 cents (2020: HK4 cents) per ordinary share	36,315	36,315
	<b>118,023</b>	118,023

The directors recommend the payment of a special dividend of HK5 cents per ordinary share and a final dividend of HK4 cents per ordinary share. Such dividends are to be approved by the shareholders at the forthcoming Annual General Meeting of the Company to be held on 26 May 2022.

#### (ii) Dividend payable to equity shareholders of the Company attributable to the previous financial year, approved and paid during the year

	2021 \$'000	2020 \$'000
Special dividend in respect of the previous financial year, approved and paid during the year, of HK6 cents (2020: HK4 cents) per ordinary share	54,472	36,315
Final dividend in respect of the previous financial year, approved and paid during the year, of HK4 cents (2020: HK3 cents) per ordinary share	36,315	27,236
	<b>90,787</b>	63,551

## 23 Capital, reserves and dividends (continued)

### (c) Share capital

	2021		2020	
	No. of shares		No. of shares	
	'000	\$'000	'000	\$'000
At 1 January and 31 December	907,865	1,652,854	907,865	1,652,854

In accordance with section 135 of the Hong Kong Companies Ordinance, the ordinary shares of the Company do not have a par value.

The Company's issued and fully paid shares as at 31 December 2021 included 10,194,384 shares (2020: 3,458,404 shares) held in trust by the trustee under Restricted Share Award Scheme, details of which are set out in note 24.

During the years ended 31 December 2021 and 2020, neither the Company nor any of its subsidiaries purchased any of the Company's shares, except that the trustee of the Restricted Share Award Scheme, pursuant to the terms of the rules and trust deed of the Restricted Share Award Scheme, purchased on the Stock Exchange a total of 9,508,000 shares (2020: nil share) of the Company (note 24).

### (d) Nature and purpose of reserves

#### (i) Legal reserves

Subsidiaries of the Group in the PRC, which are wholly foreign-owned enterprises, follow the accounting principles and relevant financial regulations of the PRC applicable to wholly foreign-owned enterprises ("PRC GAAP – WFOE"), in the preparation of its accounting records and financial statements. Pursuant to the accounting regulations for business enterprises, the subsidiaries are required to appropriate 10% of the profit arrived at in accordance with PRC GAAP – WFOE for each year to a statutory reserve. The profit arrived at must be used initially to set off against any accumulated losses. The appropriations to statutory reserve, after offsetting against any accumulated losses, must be made before the distribution of dividends to equity owners. The appropriation is required until the statutory reserve reaches 50% of the registered capital. This statutory reserve is not distributable in the form of cash dividends, but may be used to set off losses or be converted into paid-in capital.

#### (ii) Intangible asset revaluation reserve

The intangible asset revaluation reserve has been set up and is dealt with in accordance with the accounting policies in note 1(i).

#### (iii) Financial assets at FVOCI reserve (non-recycling)

The financial assets at FVOCI reserve (non-recycling) comprises the cumulative net change in the fair value of equity investments designated at FVOCI under HKFRS 9 that are held at the end of the reporting period (see note 1(j)).

#### (iv) Exchange fluctuation reserve

The exchange fluctuation reserve comprises all foreign exchange differences arising from the translation of the financial statements of foreign operations. The reserve is dealt with in accordance with the accounting policy set out in note 1(g).

## 23 Capital, reserves and dividends (continued)

### (e) Capital risk management

The Group regards its shareholders' equity as capital. The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors capital on the basis of the net debt gearing ratio. This ratio is calculated as net debt divided by total equity. Net debt is calculated as total borrowings (i.e. current and non-current bank borrowings as shown in the consolidated statement of financial position) less cash at bank and on hand and pledged time deposits.

During the year, the Group's strategy was to maintain the net debt gearing ratio below 30%. As at 31 December 2021 and 2020, the Group had net cash position as follows:

	2021 \$'000	2020 \$'000
Cash at bank and on hand and pledged time deposits	685,352	909,038
Total bank borrowings (note 19)	(192,282)	(120,847)
	<b>493,070</b>	788,191

As the Group had a net cash position, the net debt gearing ratio as at 31 December 2021 was nil (2020: nil).

## 24 Restricted share award scheme

The Restricted Share Award Scheme (the "Scheme") was adopted by the Company on 21 December 2009 as an incentive to attract, motivate and retain employees of the Group. It will expire on 30 June 2024.

Eligible participants of the Scheme are senior management and directors of the Group.

The awarded shares are the existing shares, which are purchased on the Stock Exchange by the independent trustee, Law Debenture Trust (Asia) Limited (the "Trustee"), with funds provided by the Company. The maximum number of shares that can be purchased by the trustee under the Scheme is limited to 2% of the shares in issue of the Company as at 1 July 2021.

Under the rules of the Scheme, share awards will be granted to the participants of the Scheme when certain performance target is met and on or before 30 June of each year.

Upon certain vesting conditions are fulfilled, the share awards granted to the participants will be vested in three equal tranches provided that the relevant awardee remained employed by the Group or retired on reaching normal retirement age.

For awardees who cease employment with the Group before vesting, the unvested shares are forfeited. The forfeited shares are held by the trustee of the Scheme.

## 24 Restricted share award scheme (continued)

The fair value of the shares was determined based on the closing market price of the Company's shares that are publicly traded on the Stock Exchange on the grant date.

During the year ended 31 December 2021, a total of 9,532,755 shares (2020: nil) at a fair value of \$1.36 were granted to the participants. The fair value was determined at the closing share price on 31 March 2021, without taking into account the expected dividends in the future.

Share based payments of \$5,969,000 (2020: \$2,681,000) has been recognised in the consolidated income statement as employee benefit expenses (notes 5 and 7). In 2021, a total of 2,772,020 shares (2020: 5,806,010 shares) were vested and their average purchasing fair value was \$4,580,000 (2020: \$9,958,000). 623,121 shares granted was forfeited during the year ended 31 December 2021 (2020: nil).

Movement in the number of shares awarded and their related average fair value is as follows:

	2021		2020	
	Average fair value per share \$	Number of shares awarded	Average fair value per share \$	Number of shares awarded
Beginning balance		3,433,490		9,239,500
Granted	1.36	9,532,755	–	–
Vested	1.65	(2,772,020)	1.72	(5,806,010)
Forfeited	1.36	(623,121)	–	–
Ending balance		9,571,104		3,433,490

All the shares held by Trustee for the purpose of the Scheme are listed below:

	Number of shares	
	2021	2020
Beginning balance	3,458,404	9,264,414
Purchase of shares	9,508,000	–
Vesting of shares	(2,772,020)	(5,806,010)
Ending balance	10,194,384	3,458,404

During the year ended 31 December 2021, the total consideration paid for the purchase of 9,508,000 shares was \$12,655,000 (2020: nil).

## 25 Contingent liabilities

The Group issued guarantees to a former related party for its banking facilities and \$28,131,000 (2020: \$27,329,000) of the banking facilities was utilised as at 31 December 2021.

At the end of the reporting period, the directors do not consider it is probable that a claim will be made against the Group under any of these guarantees.

## 26 Commitments

### Capital commitments

Capital commitments outstanding at the end of the reporting period not provided for in the financial statements were as follows:

	<b>2021</b>	2020
	<b>\$'000</b>	\$'000
Contracted for, but not provided for	<b>60,829</b>	24,360
Authorised but not contract for	<b>214,041</b>	332,700
	<b>274,870</b>	357,060

## 27 Financial risk management and fair value of financial instruments

The Group's principal financial instruments, other than derivatives, comprise cash and bank deposits, trade and other receivables, trade and other payables and bank borrowings. The main purpose of these financial instruments is to raise finance for the Group's operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign currency risk, credit risk, price risk and liquidity risk. The policies to mitigate each of these risks are summarised below. The board manages and monitors these risks to ensure that appropriate measures are implemented in a timely and effective manner. The Group's accounting policies in relation to derivatives are set out in note 1(k) to the financial statements.

### (a) Interest rate risk

The Group's exposure to interest rate risk arises mainly from its bank deposits and bank borrowings.

The Group manages its interest rate exposure with a focus on reducing the Group's overall cost of debt and exposure to changes in interest rates. When considered appropriate, the Group uses interest rate swaps to manage its long-term bank borrowings which bear floating interest rates. Interest rate risk on bank deposits is considered immaterial.

At 31 December 2021, the Group has trade and revolving loans of \$29,008,000 (2020: \$74,847,000) with variable rates. The Group considers that these loans are due within short period, thus the interest rate risk arising from them are immaterial.

For term loans, the outstanding amount of \$163,274,000 (2020: nil) at 31 December 2021 are fixed-rates borrowings and are carried at amortised cost. They are therefore excluded from the interest rate sensitivity analysis as they are not subject to interest rate risk.

At 31 December 2020, the Group had \$46,000,000 of the variable rate bank borrowing which effectively bear fixed interest rates as a result of the interest rate swaps.

At 31 December 2021, the net cash and bank deposits is \$493,070,000 (2020: \$788,191,000). The interest rate risk is not significant to the Group.

## 27 Financial risk management and fair value of financial instruments (continued)

### (b) Foreign currency risk

The Group is exposed to foreign currency risk primarily through its business transactions, assets and liabilities denominated in various foreign currencies primarily Renminbi ("RMB"), Hong Kong dollars ("HKD") and United States dollars ("USD").

The Group is subject to foreign exchange rate risk arising from future commercial transactions and recognised assets and liabilities which are denominated in a currency other than the functional currency of the operations to which the transactions relate.

When there are significant foreign currency transactions other than the functional currencies of the major operating companies within the Group, the Group will use forward currency contracts to manage the foreign currency exposure. The forward currency contracts must be in the same currency as the hedged item. At 31 December 2021, the fair value of forward currency contract is immaterial to the Group.

#### (i) Exposure to currency risk

The following table details the Group's exposure at the end of the reporting period to currency risk arising from recognised assets or liabilities denominated in a currency other than the functional currency of the entity to which they relate. For presentation purposes, the amounts of the exposure are shown in HKD, translated using the spot rate at the reporting period end date. Differences resulting from the translation of the financial statements of foreign operations into the Group's presentation currency are excluded.

In this respect, it is assumed that the pegged rate between the HKD and the USD would be materially unaffected by any changes in movement in value of the USD against other currencies.

	Exposure to foreign currencies (expressed in HKD)					
	2021			2020		
	RMB \$'000	HKD \$'000	USD \$'000	RMB \$'000	HKD \$'000	USD \$'000
Trade and other receivables	122,390	388	20,943	45,414	280	20,475
Cash at banks and on hand	221,509	3,483	111,083	506,925	2,932	18,527
Trade and other payables	(129,773)	(18)	(385)	(88,800)	(18)	(3,413)
Net exposure arising from recognised assets and liabilities	214,126	3,853	131,641	463,539	3,194	35,589

## 27 Financial risk management and fair value of financial instruments (continued)

### (b) Foreign currency risk (continued)

#### (ii) Sensitivity analysis

The following table indicates the instantaneous change in the Group's profit before income tax that would arise if foreign exchange rates to which the Group has significant exposure at the end of the reporting period had changed at that date, assuming all other risk variables remained constant.

	2021		2020	
	Increase/ (decrease) in foreign exchange rates	Increase/ (decrease) in profit before income tax \$'000	Increase/ (decrease) in foreign exchange rates	Increase/ (decrease) in profit before income tax \$'000
RMB <sup>#</sup>	5% (5%)	10,706 (10,706)	5% (5%)	23,177 (23,177)
HKD <sup>*</sup>	5% (5%)	193 (193)	5% (5%)	160 (160)
USD <sup>*</sup>	5% (5%)	6,582 (6,582)	5% (5%)	1,779 (1,779)

<sup>#</sup> For the company and subsidiaries with functional currency as HKD

<sup>\*</sup> For subsidiaries with functional currency as RMB or VND

Results of the analysis as presented in the above table represent an aggregation of the instantaneous effects on each of the Group entities' profit before income tax measured in the respective functional currencies, translated into HKD at the exchange rate ruling at the end of the reporting period for presentation purposes.

The sensitivity analysis assumes that the change in foreign exchange rates had been applied to re-measure those financial instruments held by the Group which expose the Group to foreign currency risk at the end of the reporting period. The analysis excludes differences that would result from the translation of the financial statements of foreign operations into the Group's presentation currency. The analysis is performed on the same basis for 2020.

### (c) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to its trade and bills receivables and deposits placed with banks. The Group has no significant concentrations of credit risk. Management has policies in place to monitor the exposures to these credit risks on an on-going basis.

For banks and financial institutions, deposits are only placed with reputable banks. For credit exposures to customers, management of the Group has delegated a team responsible for the determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In addition, the Group regularly reviews the recoverable amount of each individual receivable to ensure that adequate impairment losses are made for irrecoverable amounts. In this regard, the directors consider that the Group's credit risk is properly managed and significantly reduced.

Since the Group trades only with creditworthy third parties, normally there is no requirement for collateral.

## 27 Financial risk management and fair value of financial instruments (continued)

### (c) Credit risk (continued)

#### Trade receivable

The Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. At the end of the reporting period, 2% (2020: 2%) and 20% (2020: 25%) of the total trade receivable was due from the Group's largest customer and the five largest customers respectively.

Individual credit evaluations are performed on all customers requiring credit over a certain amount. These evaluations focus on the customer's past history of making payments when due and current ability to pay, and take into account information specific to the customer as well as pertaining to the economic environment in which the customer operates. Trade and bills receivables are due within 30–90 days from the date of billing. Normally, the Group does not obtain collateral from customers.

During the year ended 31 December 2020, the management identified the credit risk associated with a trade debtor has increased significantly since initial recognition and performed reassessment on the ECLs of the trade debtor. As a result, loss allowance of \$47,500,000 has been provided for the receivables due from that trade debtor. Other than that, the Group measures loss allowances for trade receivables at an amount equal to lifetime ECLs, which is calculated using a provision matrix. The Group measures loss allowance on financial assets based on the past loss experience, existing market conditions as well as forward looking information at the end of each reporting period. Having considered those factors, the Group considered that there is no significant loss allowance recognised in accordance with HKFRS 9 as at 31 December 2021, and no expected credit loss rate has therefore been disclosed.

Movement in the loss allowance account in respect of trade and bills receivables during the year is as follows:

	2021 \$'000	2020 \$'000
<b>At 1 January</b>	<b>9,545</b>	9,872
(Reversal of impairment loss)/impairment loss (note 5)	<b>(206)</b>	48,281
Amount written off as uncollectible	<b>(2,164)</b>	(48,776)
Exchange differences	<b>118</b>	168
<b>At 31 December</b>	<b>7,293</b>	9,545

### (d) Equity price risk

The Group is exposed to listed equity securities price risk because investments held by the Group for non-trading purpose are classified as financial investments (see note 13). The Group's listed investments are listed on the Stock Exchange of Hong Kong. The Group's unquoted investment are held for long term strategic purposes.

The Group does not actively trade in equity investments and in the opinion of the Board of Directors, the equity price risk related to trading activities to which the Group is exposed to is not material. Accordingly, no quantitative market risk disclosures for equity price risk have been prepared.



## 27 Financial risk management and fair value of financial instruments (continued)

### (e) Liquidity risk

The Group's objectives are to maintain sufficient cash and to ensure the availability of funding through an adequate amount of committed banking facilities. The Group aims to maintain flexibility in funding by keeping committed banking facilities available.

The following tables show the remaining contractual maturities at the end of the reporting period of the Group's financial liabilities, based on undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on current rates at the end of the reporting period) and the earliest date the Group can be required to pay. For bank borrowings subject to repayment on demand clauses, the management does not expect the lender to exercise its rights to demand repayment and therefore the below analysis shows the cash outflows based on the contractual repayment schedule and, separately, the impact to the timing of the cash outflows if the lender was to invoke its unconditional right to call the loans with immediate effect.

	2021					2020				
	Carrying amount	Total contractual undiscounted cash flow	Within 1 year or on demand	More than 1 year but within 2 years	More than 2 years but within 5 years	Carrying amount	Total contractual undiscounted cash flow	Within 1 year or on demand	More than 1 year but within 2 years	More than 2 years but within 5 years
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Bank borrowings	192,282	199,816	65,136	35,927	98,753	120,847	121,560	121,560	-	-
Trade and other payables	432,175	432,175	432,175	-	-	412,924	412,924	412,924	-	-
Lease liabilities	8,321	8,530	6,533	1,143	854	9,562	10,021	6,540	1,525	1,956
	<b>632,778</b>	<b>640,521</b>	<b>503,844</b>	<b>37,070</b>	<b>99,607</b>	<b>543,333</b>	<b>544,505</b>	<b>541,024</b>	<b>1,525</b>	<b>1,956</b>
Adjustment to present cash flows on bank borrowings based on lender's right to demand payment		(7,534)	127,146	(35,927)	(98,753)		-	-	-	-
		<b>632,987</b>	<b>630,990</b>	<b>1,143</b>	<b>854</b>		<b>544,505</b>	<b>541,024</b>	<b>1,525</b>	<b>1,956</b>

### (f) Fair value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Observable inputs which fail to meet Level 1 and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available.
- Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs).

## 27 Financial risk management and fair value of financial instruments (continued)

### (f) Fair value estimation (continued)

The following table presents the Group's assets and liabilities that are measured at fair value at 31 December 2021 and 2020:

	2021				2020			
	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Assets</b>								
Financial investments:								
– Structured bank deposits	–	388,600	–	388,600	–	449,750	–	449,750
– Unlisted equity securities	–	–	47,769	47,769	–	–	27,936	27,936
– Listed equity securities	12,738	–	–	12,738	16,212	–	–	16,212
– Unlisted investments	–	–	–	–	–	–	7,850	7,850
	<b>12,738</b>	<b>388,600</b>	<b>47,769</b>	<b>449,107</b>	16,212	449,750	35,786	501,748

#### (i) Financial instruments in level 1

The fair value of listed equity instruments traded in active markets is based on quoted market prices at the end of the reporting period.

#### (ii) Financial instruments in level 2

The fair value of structured bank deposits is determined by discounting the expected future cash flows at prevailing market interest rate as at the end of the reporting period.

#### (iii) Financial instruments in level 3

The fair values of unlisted investments that are not traded in an active market are determined by using valuation techniques. The Group uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period.

The following table presents the changes in level 3 instruments for the years ended 31 December 2021 and 2020:

	2021 Unlisted equity securities \$'000	2020 Unlisted equity securities \$'000
<b>At 1 January</b>	<b>35,786</b>	54,639
Loss recognised in profit or loss	(7,850)	–
Change in fair value recognised in reserve	19,277	(20,000)
Exchange differences	556	1,147
<b>At 31 December</b>	<b>47,769</b>	35,786
Total loss for the year included in profit or loss	(7,850)	–

## 28 Material related party transactions

### (a) Transactions with related parties

In addition to the transactions disclosed elsewhere in these financial statements, the Group had the following transactions with related parties during the year:

	2021 \$'000	2020 \$'000
<b>Sales of raw materials or finished goods to:</b>		
A substantial shareholder	2,341	2,627
Parties under control of a substantial shareholder	328	78
<b>Purchases of raw materials from:</b>		
A substantial shareholder	4,916	188

The above transactions were carried out in the normal course of business of the Group and on terms as agreed with the parties.

### (b) Outstanding balances with related parties

Save as disclosed in notes 15 and 18, there were no outstanding balances with related parties as at 31 December 2021.

### (c) Compensation of key management personnel of the Group

	2021 \$'000	2020 \$'000
Short-term employment benefits (excluding discretionary bonus)	22,531	22,197
Discretionary bonus	5,219	10,680
Share-based payments	5,969	2,681
Post-employment benefits	824	811
	<b>34,543</b>	<b>36,369</b>

### (d) Applicability of the Listing Rules relating to connected transactions

The related party transaction in respect of note 28(a) above constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. The disclosures required by Chapter 14A of the Listing Rules are provided in section "Continuing Connected Transactions" of the Directors' Report.

## 29 Company level statement of financial position

	2021 \$'000	2020 \$'000
<b>Non-current assets</b>		
Property, plant and equipment	2,955	3,750
Intangible asset	244	349
Financial investments	15,896	8,903
Investments in subsidiaries	271,935	271,935
Deferred tax assets	8,678	11,515
	<b>299,708</b>	296,452
<b>Current assets</b>		
Prepayments, deposits and other receivables	4,331	4,458
Amounts due from subsidiaries	1,772,393	2,002,054
Structured bank deposits	388,600	449,750
Cash at bank and on hand	20,954	188,205
	<b>2,186,278</b>	2,644,467
<b>Current liabilities</b>		
Bank borrowings	–	20,000
Amounts due to subsidiaries	65,463	377,751
Other payable and accrued liabilities	7,322	12,168
Lease liabilities	–	91
	<b>72,785</b>	410,010
<b>Net current assets</b>	<b>2,113,493</b>	2,234,457
<b>NET ASSETS</b>	<b>2,413,201</b>	2,530,909
<b>CAPITAL AND RESERVES</b>		
Share capital	1,652,854	1,652,854
Reserves	760,347	878,055
<b>TOTAL EQUITY</b>	<b>2,413,201</b>	2,530,909

Approved and authorised for issue by the board of directors on 24 March 2022.

**Yum Chak Ming, Matthew**  
Director

**Sung Chee Keung**  
Director

### 30 Possible impact of amendments, new standards and interpretations issued but not yet effective for the year ended 31 December 2021

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments and a new standard, HKFRS 17, *Insurance contracts*, which are not yet effective for the year ended 31 December 2021 and which have not been adopted in these financial statements. These developments include the following which may be relevant to the Group.

	<b>Effective for accounting periods beginning on or after</b>
Amendments to HKFRS 3, <i>Reference to the Conceptual Framework</i>	1 January 2022
Amendments to HKAS 16, <i>Property, Plant and Equipment: Proceeds before Intended Use</i>	1 January 2022
Amendments to HKAS 37, <i>Onerous Contracts – Cost of Fulfilling a Contract</i>	1 January 2022
Annual Improvements to HKFRSs 2018-2020 Cycle	1 January 2022
Amendments to HKAS 1, <i>Classification of liabilities as current or non-current</i>	1 January 2023
Amendments to HKAS 1 and HKFRS Practice Statement 2, <i>Disclosure of accounting policies</i>	1 January 2023
Amendments to HKAS 8, <i>Definition of accounting estimates</i>	1 January 2023
Amendments to HKAS 12, <i>Deferred tax related to assets and liabilities arising from a single transaction</i>	1 January 2023

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption of them is unlikely to have a significant impact on the consolidated financial statements.

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