



# 新礦資源有限公司

**NEWTON RESOURCES LTD**

(Incorporated in the Cayman Islands with limited liability)

Stock Code: 1231



ANNUAL **2021**  
REPORT



# Contents

<b>2</b>	<b>Chairman's Statement</b>
<b>3</b>	<b>Management Discussion and Analysis</b>
<b>17</b>	<b>Corporate Governance Report</b>
<b>38</b>	<b>Directors' and Senior Management's Profile</b>
<b>42</b>	<b>Report of the Directors</b>
<b>51</b>	<b>Independent Auditor's Report</b>
	<b>Audited Financial Statements</b>
<b>56</b>	Consolidated Statement of Profit or Loss and Other Comprehensive Income
<b>58</b>	Consolidated Statement of Financial Position
<b>60</b>	Consolidated Statement of Changes in Equity
<b>61</b>	Consolidated Statement of Cash Flows
<b>63</b>	Notes to the Consolidated Financial Statements
<b>131</b>	<b>Five-Year Financial Summary</b>
<b>132</b>	<b>Glossary of Terms</b>
<b>135</b>	<b>Corporate Information</b>

# Chairman's Statement

Dear Shareholders,

On behalf of the Board, I herewith present the annual report of Newton Resources Ltd for the year ended 31 December 2021.

2021 was a year of turbulence where economies and business activities continued to be disrupted by the coronavirus disease 2019 ("COVID-19") pandemic and its variants. With the support of our suppliers and customers under the constantly changing iron ore market conditions, the Group had recognised revenue from the Resources Business of approximately US\$292.9 million and gross profit of approximately US\$5.4 million for the Reporting Period, representing respective decrease of about 37% and 19% as compared to the Corresponding Prior Period. The Group's financial results had fallen back in 2021 because the scale of operation of the Group's Resources Business was limited by the iron ore supply available from the suppliers which was less than the business targets that the Group had originally envisaged. Attributed to the decrease in gross profit and the recognition of an impairment loss on a long outstanding receivable, the Group recorded a net loss of approximately US\$1.8 million for FY 2021 (2020: net profit of approximately US\$0.8 million). Notwithstanding the net loss for the year, the Group maintained healthy financial position as at 31 December 2021.

News of the COVID-19 Omicron variant led to increased financial market volatility at the end of 2021. Supply disruptions have continued to weigh on business activities. The stable and quality supply of Hematite Ores from Koolan under the Restated Long Term Hematite Ore Supply Agreement would continue to be the core challenge to the Group in 2022. We are looking forward to the successful completion of the overburden stripping phase by our supplier in the near future with voluminous supply of high-grade Hematite Ores to come in the years ahead, which could contribute to the continual growth and success in the Group's business.

However, the business environment and the operation of the Resources Business would still be very difficult with the persisting supply constraints in the near term. We should stay vigilant to the increasingly volatile and fast-moving seaborne iron ore prices. Our business development team shall continue to keep abreast of the business and market development and take the necessary steps to secure the swift sales of iron ores. The Group will also cautiously explore and capture mergers and acquisitions and other collaboration or investment opportunities as appropriate.

Lastly, I would like to express my heartfelt gratitude to my fellow Board members, our management, business development team and all the staff members for their dedication and commitment made for the Group. On behalf of the Board, I would like to express my sincere thanks to the Shareholders, customers, suppliers, banks and business partners for their continuous support.

**Chong Tin Lung, Benny**

*Chairman*

Hong Kong, 29 March 2022

# Management Discussion and Analysis

## Financial Highlights

	2021 US\$'000	2020 US\$'000
Revenue	<b>292,873</b>	467,495
Gross profit	<b>5,399</b>	6,676
(Loss)/profit for the year	<b>(1,781)</b>	844
Basic (loss)/earnings per share (US cents)	<b>(0.04)</b>	0.02
Total assets	<b>37,751</b>	135,681
Total equity	<b>30,230</b>	32,049
Net cash position <sup>1</sup>	<b>9,051</b>	N/A
Net debt <sup>2</sup>	<b>N/A</b>	418

  

	2021	2020
Liquidity ratio <sup>3</sup>	<b>3.0</b>	1.1
Net gearing ratio <sup>4</sup>	<b>N/A</b>	1%

<sup>1</sup> Net cash position is defined as cash and bank deposits less total interest-bearing liabilities

<sup>2</sup> Net debt is defined as total interest-bearing liabilities less cash and bank deposits

<sup>3</sup> Liquidity ratio is computed as total current assets divided by total current liabilities

<sup>4</sup> Net gearing ratio is computed as the net debt divided by total equity

# Management Discussion and Analysis

## Group Overview and Our Resources Business

The Group continued to employ a distributorship business model that involved the sourcing and supply of iron ores and other commodities (the “Resources Business”) during the Reporting Period. With our experience, expertise and know-how in relation to iron ores and other commodities, the Group also offered a range of value-added services. In particular, the Group matched the product offerings of the suppliers with the demands of the customers in terms of pricing, quality and timing, such that the commodities from the overseas mines could be effectively brought to the customers in need at the appropriate time. As a distributor, the Group provided support in the areas of supplier management and logistics. The Group coordinated with different suppliers and got commodities from multiple sources to the customers as a package where necessary. The Group also organised shipments and delivery of the commodities to the customers.

The Group’s revenue from continuing operations for FY 2021 amounted to approximately US\$292.9 million (2020: approximately US\$467.5 million), decreased by about 37% against the revenue for FY 2020. As affected by the supply constraints of the suppliers and the market competition, the Group purchased and sold about 2.2 Mt of iron ores (2020: about 4.4 Mt), comprising about 0.9 Mt of Hematite Ores sourced from Koolan and about 1.3 Mt of iron ores sourced from other suppliers (2020: about 1.5 Mt and 2.9 Mt respectively) during the Reporting Period. As a result, the Group recorded gross profit from the continuing operations of approximately US\$5.4 million for FY 2021 (2020: approximately US\$6.7 million).

The Group also recorded a net loss from the continuing operations and for the year of approximately US\$1.8 million for FY 2021 (2020: net profit of approximately US\$0.8 million) which was mainly attributed to the decrease in gross profit of approximately US\$1.3 million and the recognition of an impairment loss on other current financial assets of approximately US\$1.3 million that was made for the remaining outstanding trade deposit paid in a prior year with greater uncertainty for a full recovery.

As at 31 December 2021, the Group maintained healthy financial position notwithstanding the net loss for FY 2021 leading to the decrease in the Group’s net assets.

## Business and Operational Review

The Group continued to put substantive efforts to develop the Resources Business. In order to support the Resources Business, the Group has established its business development team (the “Business Development Team”) which is responsible for the liaison with suppliers and vessel owners for commodities supply and delivery, identification of and securing new customers, development of the customer network, and the execution of hedging orders.



# Management Discussion and Analysis

## Business and Operational Review *(Continued)*

### Our Market and Product Prices

2021 was a challenging year defined by its twists and turns. Global growth prospects have significantly improved since the height of the COVID-19 pandemic in 2020 while the threats from COVID-19 variants in a number of jurisdictions in late 2020 thereafter prompted the governments to re-instate strong social distancing rules and restrictions on mobility. It was estimated by the International Monetary Fund in early 2022 that the global economy grew about 5.9% in 2021. In China, according to the National Bureau of Statistics, the gross domestic product grew by 8.1% in 2021 and stood at about US\$18 trillion accounting for about 18% of the global economy.

Infrastructure investment and construction remained the main drivers of growth of China's economy during the first half of 2021 and sustained the import of raw materials such as iron ores. According to the World Steel Association, crude steel production for the first half of 2021, as compared to the same period in 2020, increased by about 13.7% globally. Attributed to the growing demand for steel and tight mainstream iron ore supply, the seaborne iron ore prices for medium-grade fines (62% Fe CFR North China) (the "Platts IODEX Price") surged to the record-high in May 2021 of approximately US\$233 per tonne and closed at the monthly average price of approximately US\$214 per tonne for June 2021.

However, the Platts IODEX Price had then dropped dramatically in the second half of 2021 attributed to the combined effect of several themes that emerged.

Firstly, 2021 marked the beginning of China's decarbonisation era. In September 2020, the PRC government announced the goal of becoming carbon-neutral by 2060 and has committed that carbon emissions will peak by 2030. In July 2021, under the 14th Five-Year Plan for National Economic and Social Development of the PRC (2021 to 2025) (the "14th Five-Year Plan"), the China Iron and Steel Association announced its plan to cut the steel capacity during 2021 to 2025 in response to the country's ultra-low emission transformation and the tightening capacity replacement standards. In September 2021, China's Ministry of Ecology and Environment issued further orders and restricted carbon emissions by imposing a cap on the 2021 steel output within the 2020 level. These moves together with the energy consumption controls in China led to further steel production cuts which added more pressure to the iron ore prices. Market sentiment regarding iron ore prices in the fourth quarter of 2021 had deteriorated markedly with demand of iron ores expected to be impacted by lower Chinese crude steel production. As a result, China's crude steel production declined by about 32 Mt to about 1,033 Mt in 2021 and the annual import of iron ores decreased to about 1,120 Mt in 2021, down about 4% as compared to 2020.

# Management Discussion and Analysis

## Business and Operational Review *(Continued)*

### Our Market and Product Prices *(Continued)*

Secondly, China's steel demand had also softened in the second half of 2021 due to a slowing property and construction sector, mostly the aftereffect of China's tightened credit borrowing policies, according to sources. The lower property prices and an inability to fund new developments had deterred construction in China and dampened steel demand. China's property and construction sector was bearish in the second half of 2021 as poor profitability and debt crisis of certain sizeable property developers continued to plague the property industry that could have big implications for Chinese steel and iron ore demand.

Thirdly, the iron ore supply struggled to catch up in 2021. The temporary imbalances of iron ore supply and demand over the past few years have resulted in a highly volatile market. On the supply side, improving production growth from Brazil and Australia has started to ease tight supplies on the seaborne market. However, ongoing COVID-19 restrictions and a tight labour market (mostly as a knock-on effect of the COVID-19 pandemic) have further impacted the mining sector's ability to access experienced contractors and particular skill sets and hindered the mining sector's operating activities. Mines in India and Brazil have struggled to meet its stated output targets, amid mining accidents, extreme weather and unexpected maintenance as well as the COVID-19 pandemic. Sufficient supply and steel cuts had kept downwards pressure on iron ore prices.

Meanwhile, according to a study, disruptions from COVID-19 outbreaks, declining real estate investment and property downturn under the government's continued deleveraging efforts, and a faster-than-expected withdrawal of public investment all contributed to an economic slowdown in China in the second half of 2021.

These factors further led to a decline in demand of iron ores and the Platts IODEX Price crashed to approximately US\$87 per tonne in November 2021 which then recovered to approximately US\$119 per tonne by 31 December 2021.

In China, Australian iron ore is the largest source of overseas supply. The political tensions between China and Australia may affect the Australian iron ore import to China and China may explore ways to diversify away from Australian iron ores in the future. The Group will keep abreast of the latest policy measures and development so as to accommodate the changes or adjust the Group's business strategies as appropriate.

During the year, the Group's iron ores were mainly priced with reference to the relevant benchmark price, the Platts IODEX Price, with price adjustments for quality and impurities where applicable subject to business negotiation, terms of sales, and cargo specifications. Coupled with the highly variable iron grade of Hematite Ores, the increasingly volatile and fast-moving seaborne iron ore prices, steeper discounts for lower iron grade fines and high silica penalties, expensive freight rates during the Reporting Period have added difficulties and created challenges to the Resources Business, in particular, on trade negotiation, product pricing and execution of hedging strategy and hedging instruments.

The Group shall continue to keep abreast of business and market development and take necessary steps to secure the swift sales of iron ores.

# Management Discussion and Analysis

## Business and Operational Review *(Continued)*

### Our Suppliers and Customers

The Group continued to procure the Hematite Ores extracted from the Hematite Mine under the Restated Long Term Hematite Ore Supply Agreement on Free on Board basis from Australia during the Reporting Period. The Group also sourced iron ore supplies from other overseas mines from time to time on Cost and Freight incoterms (“CFR”).

During the Reporting Period, the Group has been working on the strengthening of its customer business network so that the Group can develop and improve customer relations with good business continuity and repeated orders so as to support its business with sustainable growth in the years ahead. The Group’s customers included the sourcing arms of steel mills and the trading arms of state-owned enterprises, as well as end-users of the commodities.

The Group’s revenue decreased by about 37% to approximately US\$292.9 million, as compared to approximately US\$467.5 million in FY 2020. The Group purchased and sold about 2.2 Mt of iron ores (2020: about 4.4 Mt), comprising about 0.9 Mt of Hematite Ores sourced from Koolan and about 1.3 Mt of iron ores sourced from other suppliers (2020: about 1.5 Mt and 2.9 Mt, respectively) during the Reporting Period.

As previously disclosed in the Company’s annual report 2020 and the Interim Report 2021, Koolan commenced the scheduled overburden stripping programme at the Hematite Mine since the second half of 2020. According to our supplier, ongoing COVID-19 related travel and quarantine restrictions had limited the availability of skilled personnel and thus hindered the operating activities and the execution of the overburden stripping programme at the Hematite Mine during the Reporting Period. As a result, the Hematite Ores were affected both in terms of quality and quantity.

The Group purchased about 0.9 Mt Hematite Ores during the Reporting Period, which was less than the business target that was originally advised by the supplier. In addition, during the stripping phase, the Hematite Ores were limited to blended low-grade materials with high impurities. The average ore grade sourced from Koolan was about 57% Fe during the Reporting Period (2020: about 64% Fe). The low iron grade and high silica impurities in the Hematite Ores had caused further reduction in the prices of the Hematite Ores sold during the Reporting Period.

The supply disruption of overseas mines under resurgence of COVID-19 variants and the fierce competition under tight supply situation in the second half of 2021 have had a negative impact on our procurement from other suppliers. Thus, the quantity of iron ores procured from other suppliers has decreased and was less than the target that the Group has originally envisaged. During the Reporting Period, the Group purchased and sold about 1.3 Mt of iron ores sourced from other suppliers, compared with about 2.9 Mt of iron ores in 2020.



# Management Discussion and Analysis

## Business and Operational Review *(Continued)*

### Our Suppliers and Customers *(Continued)*

Looking forward, the supply of the Hematite Ores will remain at a low level until the completion of the overburden stripping programme at the Hematite Mine by Koolan. Despite the persisting difficult operating environment and the restrictions imposed on travel and mobility under the COVID-19 pandemic, the Group will continue to identify and explore new supplies of iron ores and other commodities and evaluate and secure possible long-term business relationships with suitable suppliers to further diversify the Group's product offerings.

### Our Hedging Strategy

The Group continued to adopt hedging tools such as iron ore futures or swaps contracts that were cleared through Singapore Exchange Securities Trading Limited or the Stock Exchange to manage the operational risks that might arise from the Resources Business. Through these hedging instruments, the Group had been able to hedge against part of the financial impacts on the iron ore supply and sales contracts as a result of the fluctuations in iron ore market prices, which arose from movements in the benchmark prices and market indices under different quotation periods ("QPs") during the Reporting Period. The Group's Business Development Team and the hedging executives were responsible for managing the Group's exposure over iron ore price fluctuation through business negotiations and by setting out and executing the approved hedging strategy and hedging instruments from time to time, respectively.

During the Reporting Period, the Group recognised net gains of approximately US\$0.3 million (2020: net losses of approximately US\$3.9 million) and net gains of approximately US\$1.1 million (2020: approximately US\$10.6 million) from the hedging transactions in the Group's revenue and cost of sales, respectively.

### Shipping of Our Iron Ores

The Group continued to engage the shipping service providers under chartering during the Reporting Period. Attributed to the COVID-19 pandemic, the nominated vessels were required to observe various protocols and measures implemented by various governments to reduce the risk of virus transmission during the Reporting Period. In line with the upsurge of the relevant sea freight index as quoted on the Baltic Exchange and the increasing fuel costs, the Group has borne a higher shipment costs in FY 2021, as compared to FY 2020. The Group's revenue attributed to the provision of shipping services amounted to approximately US\$19.1 million (2020: approximately US\$14.3 million).

# Management Discussion and Analysis

## Financial Review

### Revenue

The Group recognised revenue from the sales of iron ores under provisional pricing arrangements on a gross basis, service income from the shipping of cargoes, fair value adjustments on trade receivables arising from the fluctuations in commodity price indices and gain or loss on iron ore futures or swap contracts to manage the operational risks that may arise from the sales of iron ores. Therefore, the Group's revenue is subject to provisional pricing adjustments until they are finalised. The provisional prices are usually finalised within three months after the month of shipment.

During the Reporting Period, the Group recognised revenue from continuing operations of approximately US\$292.9 million (2020: approximately US\$467.5 million), representing a decline of about 37%. In addition, the Group sold about 2.2 Mt of iron ores during the Reporting Period (2020: about 4.4 Mt), comprising about 0.9 Mt of Hematite Ores sourced from Koolan (2020: about 1.5 Mt) and about 1.3 Mt of iron ores sourced from other suppliers (2020: about 2.9Mt).

Impeded by the ongoing COVID-19 related travel and quarantine restrictions and attributed to the scheduled overburden stripping programme at the Hematite Mine in progress, there were lesser supply of Hematite Ores from Koolan during the Reporting Period, as compared to the quantity that the Group has originally envisaged. In addition, during the stripping phase, the Hematite Ores were limited to blended low-grade materials with high impurities. The average ore grade sourced from Koolan was about 57% Fe during the Reporting Period (2020: about 64% Fe). As a result, the overall average unit selling price of the Hematite Ores sourced from Koolan decreased year-on-year by about 33% during the Reporting Period, reflecting mainly the trade discounts offered to the customers as a result of a combination of lower iron grade products offered, higher contaminants and increased price adjustments for inferior product quality in the market.

The COVID-19 pandemic has had a negative impact on global activities and our procurement of iron ores from other suppliers. Thus, the quantity of iron ores sold, which were sourced from other suppliers, has decreased and was less than the target that the Group has originally envisaged.

The overall average unit selling price of the Group's iron ores was approximately US\$133 per tonne during the Reporting Period (2020: approximately US\$106 per tonne), which has taken into account the provisional price of sales, the changes in fair values of the trade receivables and related hedging arrangements and the revenue derived from provision of shipping services. The improvement in the overall average unit selling price of the Group's iron ores was attributed to the relatively strong iron ore market indices prevailing during the first half of the Reporting Period.

# Management Discussion and Analysis

## Financial Review *(Continued)*

### Gross Profit

During the Reporting Period, the Group has been successfully matching the products with customers' demands and locking in the profit or loss by absorbing the more variable iron grade products with the customers through business negotiation and the effective execution of hedging instruments and shipping arrangements. As a result of the substantial decrease in the Group's business volume during the Reporting Period as compared to the Corresponding Prior Period, the Group had experienced a drop in gross profit of approximately US\$1.3 million to approximately US\$5.4 million for the Reporting Period from approximately US\$6.7 million for the Corresponding Prior Period. Nevertheless, the Group has managed to slightly improve the gross profit ratio to about 1.8% for the Reporting Period (2020: about 1.4%) by capturing favourable pricing opportunities under the fast-moving iron ore market in 2021.

### Results for the Reporting Period

During the Reporting Period, the Group's net loss from continuing operations and for the year was approximately US\$1.8 million (2020: net profit of approximately US\$0.8 million) and the decrease was mainly attributed to the decrease in gross profit of approximately US\$1.3 million and the recognition of an impairment loss on other current financial assets of approximately US\$1.3 million. The impairment provision was made for the remaining outstanding trade deposit paid to a supplier in a prior year in view of the long ageing, slow progress of repayment and greater uncertainty for a full recovery despite the Group's continuous effort to pursue for settlement. Please refer to Note 16 to the consolidated financial statements for further details.

### Changes in the Financial Position

The Group had total assets of approximately US\$37.8 million as at 31 December 2021 (2020: approximately US\$135.7 million), which mainly represented the other long-term asset relating to the Restated Long Term Hematite Ore Supply Agreement of approximately US\$15.2 million, other current financial assets of approximately US\$5.7 million, cash and bank deposits of approximately US\$14.5 million and trade and bills receivables of approximately US\$1.2 million. The overall decrease in the Group's total assets was mainly attributed to the decrease in the Group's trade and bills receivables by approximately US\$94.8 million as the Group's revenue for the fourth quarter of 2021 decreased year-on-year.

The Group had total liabilities of approximately US\$7.5 million as at 31 December 2021 (2020: approximately US\$103.6 million), which mainly represented the trade and bills payables of approximately US\$1.5 million and the aggregate interest-bearing bank and other borrowings of approximately US\$5.5 million. The overall decrease in the Group's total liabilities was attributed to the decrease in the Group's trade and bills payables by approximately US\$80.3 million as the Group's purchases for the fourth quarter of 2021 decreased year-on-year and the repayment of the Group's interest-bearing bank and other borrowings of approximately US\$15.1 million made during the Reporting Period.

The Group's total equity decreased to approximately US\$30.2 million as at 31 December 2021 (2020: approximately US\$32.0 million) as a result of the net loss of the Group for the Reporting Period of approximately US\$1.8 million.

# Management Discussion and Analysis

## Dividend

The Board does not recommend the payment of a final dividend in respect of FY 2021.

## Segment Information

The Group was principally engaged in the Resources Business throughout the Reporting Period and the Corresponding Prior Period, and an analysis of the Group's revenue from external customers by geographical segment is as follows:

	2021 US\$'million	2020 US\$'million
Mainland China	292.9	455.9
Others	–	11.6
Total revenue from external customers	292.9	467.5

Revenue from external customers by geographical location is determined based on the ports of discharge.

Further details of the Group's segment information and segment results are set out in Note 4 to the consolidated financial statements, and discussion of business performance of the Resources Business is set out in the sections headed "Business and Operational Review" and "Financial Review" above.

## Funding and Treasury Policy

The Group has a funding and treasury policy to monitor its funding requirements and perform ongoing liquidity review. This approach takes into consideration the maturity of the Group's financial instruments, financial assets and liabilities, projected cash flows from operations and the general working capital requirements. The Group's objective is to maintain a balance between continuity of funding and flexibility through the effective use of its internal financial resources, bank and other borrowings and trade finance banking facilities.

Further details of the Group's interest-bearing bank and other borrowings are discussed in the section headed "Loans, Indebtedness, Maturity Profile and Exposure to Fluctuations in Interest Rates" below and set out in Note 20 to the consolidated financial statements.

Going forward, the Group's management and the Business Development Team will continue to focus on managing the banking facilities and other financing options of the Group so as to optimise the working capital requirements for the Group's business.

# Management Discussion and Analysis

## Capital Structure and Gearing Ratio

As at 31 December 2021, the Group's total equity amounted to approximately US\$30.2 million (2020: approximately US\$32.0 million). During the Reporting Period, the Group financed the operation and business expansion by internal financial resources, the interest-bearing bank and other borrowings and the trade finance banking facilities.

As at 31 December 2021, as the Group had a net cash position of approximately US\$9.0 million, it is therefore not considered to have any net gearing (2020: net gearing ratio was about 1%).

## Liquidity and Financial Resources

As at 31 December 2021, the cash and cash equivalents of the Group amounted to approximately US\$14.5 million (2020: approximately US\$15.2 million), representing about 38% (2020: about 11%) of total assets of the Group. These cash and cash equivalents were mainly denominated as to about 94% in USD and about 2% in HKD as at 31 December 2021 (2020: about 87% in USD and about 10% in HKD). In addition, the Group had no restricted bank deposits to secure the issuance of letter of credit to suppliers as at 31 December 2021 (2020: approximately US\$4.9 million denominated in USD).

The Group had interest-bearing bank and other borrowings of approximately US\$5.5 million as at 31 December 2021 (2020: approximately US\$20.5 million). Therefore, the Group's net cash position was approximately US\$9.0 million as at 31 December 2021 (2020: net debt position of approximately US\$0.4 million) and the Group's liquidity ratio improved to about 3.0 as at 31 December 2021 (2020: about 1.1). The Group's liquidity has improved as at 31 December 2021 because the Group received a net cash inflow from the operating activities of approximately US\$15.9 million which was then used for the repayment of the Group's interest-bearing bank and other borrowings of approximately US\$15.1 million during the Reporting Period.

The Group had unutilised committed borrowing facilities and trade finance banking facilities of approximately US\$353.7 million, in aggregate, for the Resources Business as at 31 December 2021 (2020: approximately US\$273.3 million). The Group will continue to negotiate for new trade finance facilities with banks to support continual development of the Group's business.

# Management Discussion and Analysis

## Loans, Indebtedness, Maturity Profile and Exposure to Fluctuations in Interest Rates

As at 31 December 2021, the Group's interest-bearing bank and other borrowings were approximately US\$5.5 million (2020: approximately US\$20.5 million). As at 31 December 2021, about 97% of these borrowings will mature within one year and none were repayable on demand (2020: about 99% would mature within one year or were repayable on demand).

The Group's interest-bearing bank and other borrowings were denominated in HKD and carried a fixed interest rate as at 31 December 2021. As at 31 December 2020, about 66% of these borrowings were denominated in USD which carried a floating interest rate and the remaining balance was denominated in HKD and carried a fixed interest rate. As such, the Group had no material exposure to interest rate fluctuations as at 31 December 2021 and 2020.

The decrease in the Group's interest-bearing bank and other borrowings during the Reporting Period was mainly attributable to the repayment of approximately US\$15.1 million made by the Group.

## Pledge of Assets

As at 31 December 2021, no property, plant and equipment or right-of-use assets or restricted bank deposits were pledged for the Group's bank borrowing or banking facilities.

As at 31 December 2020, no property, plant and equipment or right-of-use assets that were pledged for the Group's bank borrowing or banking facilities. The Group's utilised banking facilities as at 31 December 2020 were secured by an aggregate amount of restricted bank deposits of approximately US\$4.9 million and bills receivable of approximately US\$13.5 million.

## Exposure to Fluctuations in Exchange Rates

The Group's business is principally conducted in Hong Kong and most of the transactions are denominated in USD, the Group's functional currency. Since HKD is pegged to USD, the Group's exposure to foreign currency risk in respect of the bank balances and interest-bearing borrowings denominated in HKD is considered to be minimal. Therefore, the Group had no material exposure to exchange rate fluctuation during the Reporting Period. Currently, the Group does not have any foreign currency hedging policy.



# Management Discussion and Analysis

## Exposure to Fluctuations in Commodity Prices

During the Reporting Period, the Group continues to manage the exposure over fluctuations in iron ore market prices by entering into iron ore futures or swap contracts. The Group's hedging executives have managed such exposure by execution of approved hedging strategy and hedging instruments. Through these hedging instruments, the Group shall be able to hedge against part of the fluctuations in iron ore market prices arising from the Resources Business. The pricing mechanism in the Group's iron ore sales and purchase contracts reflects a reference index price. The reference index price that was mostly adopted by the Group and had exposure to commodity price fluctuations during the Reporting Period was the Platts IODEX Price (2020: the Platts IODEX Price and the seaborne iron ore prices for high-grade fines (65% Fe CFR North China)).

During the Reporting Period, the Group recognised net gains of approximately US\$0.3 million (2020: net losses of approximately US\$3.9 million) and net gains of approximately US\$1.1 million (2020: approximately US\$10.6 million) from hedging transactions in the Group's revenue and cost of sales, respectively.

The Group did not have any outstanding iron ore futures or swap contracts as at 31 December 2021 and 2020.

## Significant Investments, Acquisitions and Disposals

During the Reporting Period, the Group had no significant investments, acquisitions or disposals.

The Group did not have any specific future plans for material investments or capital assets as at 31 December 2021. Nevertheless, the Group will continue to explore and evaluate projects and investment opportunities with potentials to create value for the Shareholders in the long run.

## Employees and Remuneration Policies

As at 31 December 2021, the Group had a total of 27 (2020: 28) employees in Hong Kong and Mainland China.

The Group formulates its human resources allocation and recruitment plans based on its development strategies. The remuneration packages of the employees are structured by reference to job nature (including geographical locations) and prevailing market conditions. The remuneration policy of the Group is subject to periodic review, and year-end bonuses and share options are available to reward employees in line with their individual performances and industry practice. In addition, the Group encourages its employees to receive training that is suitable for their job nature and caters to their needs of obtaining certain professional qualifications, such as providing or encouraging employees to attend seminars and training for different professional knowledge. Appropriate training programmes and/or seminar subsidies are also offered to ensure continuous staff training and development.

The emoluments of the Directors, comprising Director's fee, salary package, discretionary bonus and share options, are reviewed and determined by the Board based on the recommendations from the Remuneration Committee with reference to the Company's performance, the Director's duties and responsibilities with the Company, and the prevailing market conditions. The Director's remuneration will be subject to annual review by the Remuneration Committee and the Board with the authorisation granted by the Shareholders at the AGM.

# Management Discussion and Analysis

## Employees and Remuneration Policies *(Continued)*

The human resources department of the Group is responsible for the collection and administration of the human resources data and making recommendations to the Remuneration Committee for consideration. The Remuneration Committee consults with the chairman of the Board about these recommendations on remuneration policy and structure and remuneration packages. The Remuneration Committee is also responsible for establishing transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration.

The Group has followed the measures and directives issued by the government and health authorities at the cities with operations and deployed appropriate operation protocols and preventive measures to protect the Group's employees and provide them with healthy and hygienic working environment within the office premises during the Reporting Period.

To help fight against the COVID-19 pandemic, the Group has followed the guidelines and requirements published by relevant local government departments from time to time. The Group has also implemented preventive measures for our employees such as work-from-home policy, flexible working hours and encourages our employees to hold virtual meetings instead of physical meetings with our stakeholders as much as feasible. The Group and our staff force will continue to closely observe the health instructions and preventive measures issued by the government authorities to help contain the COVID-19 pandemic.

## Event after the Reporting Period

From 31 December 2021 to the date of this annual report, there was no important event affecting the Group.

## Outlook and Future Plans

The iron ore prices that ran like a roller-coaster in 2021 had added difficulties and created challenges to the Resources Business, in particular, on trade negotiation, product pricing and execution of hedging strategy and hedging instruments. The iron ore and steel markets are expected to see less volatility in 2022 but the average prices of iron ores could drop due to sluggish demand in general.

The property and construction sector in China is expected to remain on a downward trend in 2022 while another pullback for the steel sector is China's long-term decarbonisation policies that are expected to be focusing in capping crude steel output within 2021 levels. China's steel mills are also gradually shifting their steelmaking process from blast furnaces and converter routes to electric arc furnaces which use high-grade iron ores and are considered to be more environmentally friendly as they create less emission.

Markets have also been closely observing the geopolitical uncertainties and tensions between Russia and Ukraine, and their effect on boosting prices for food, energy, iron ores and other commodities, fuelling inflation while disrupting trade and supply chains across the globe. According to opinions, any prolonged military campaign will severely impact annual iron ore exports from Russia and Ukraine, eventually tightening the global balance of the supply and demand of iron ores.

# Management Discussion and Analysis

## Outlook and Future Plans *(Continued)*

Meanwhile, in Australia, the situation remains uncertain with the labour shortage issues in Western Australia where the relevant authorities have maintained restrictive measures to keep the resurgence of new COVID-19 variants at bay.

In early 2022, the seaborne iron ore prices climbed on the expectation of strong demand of iron ores after businesses in China resumed following the Lunar New Year holidays and over concerns that a prolonged military conflict between Russia and Ukraine could curb the global supply. In addition, according to some sources, China's crude steel output could be expected to rise in the first half of 2022 and then decline in the second half, with full-year production remaining within 2021 levels. This could be supportive to the iron ore prices in the first half of 2022.

According to the International Monetary Fund, the global economy in early 2022 was in a weaker position than previously expected. The rapid spread of the COVID-19 Omicron variant indicates that the COVID-19 pandemic will likely continue to disrupt economic activities and some countries have re-imposed mobility restrictions. Rising energy prices and supply disruptions have resulted in higher and more broad-based inflation than anticipated. The ongoing retrenchment of China's property and construction sector and slower-than-expected recovery of private consumption could also limit the growth prospects in 2022.

The supply of Hematite Ores sourced from Koolan is expected to remain low during the first half of 2022 as the Hematite Mine is still in the overburden stripping phase as impacted by COVID-19 related restrictions and limited availability of skilled personnel. The Group is looking forward to the successful completion of the stripping phase by Koolan as early as possible with the supply of high-grade Hematite Ores to come in the years ahead. Despite the difficult business environment and the aforesaid uncertainties and challenges, the Business Development Team shall keep abreast of the business and market development and take the necessary steps to secure the swift sales of iron ores.

Looking forward, the Group continues to focus its efforts on optimising the Resources Business and minimising the adverse impact of the COVID-19 pandemic on the Group by adopting relevant precautionary measures. The Group will also continue to identify and explore new supplies of iron ores and other commodities and evaluate and secure possible long-term business relationships with suitable suppliers to further diversify the Group's product offerings. The Group will continue to cautiously explore and capture mergers and acquisitions and other collaboration or investment opportunities as appropriate.

# Corporate Governance Report

The Board is pleased to present this Corporate Governance Report in the Group's annual report for FY 2021.

## Corporate Governance Practices

The Board strongly believes that corporate governance is an integral part of the Company's mission in our pursuit of growth and value creation. The Board strives to attain and uphold a high standard of corporate governance and to maintain sound and well-established corporate governance practices for the interest of the Shareholders. During FY 2021, we adopted corporate governance principles that emphasise a quality Board, effective risk management and internal control systems, stringent disclosure practices, transparency and complete accountability towards all the stakeholders of the Company.

As part of the Company's unwavering commitment to high standards of corporate governance, it has adopted all applicable Code Provisions and, where appropriate, Recommended Best Practices of the CG Code as set out in the Appendix 14 to the Listing Rules throughout the Reporting Period. So far as known to the Directors, there has been no material deviation from the CG Code during the Reporting Period.

The Company continues to enhance its corporate governance practices appropriate to the conduct and growth of its business, and to review and improve such practices from time to time to ensure that business activities and decision making processes are regulated in a proper and prudent manner in accordance with international best practices.

## The Board

### Responsibilities

The Board is responsible for the leadership and control of the Group, and oversees the Group's businesses, strategic decisions and performance. The Board has delegated to the senior management the authority and responsibility for the day-to-day management and operation of the Group. In addition, the Board has established Board committees and has delegated to these Board committees various responsibilities as set out in their respective terms of reference.

The Company has arranged for appropriate insurance cover for Directors' and officers' liabilities in respect of legal actions against its Directors and senior management arising out of corporate activities.

# Corporate Governance Report

## The Board *(Continued)*

### Board Composition

The Board currently comprises five Directors, consisting of two executive Directors and three independent non-executive Directors. All Directors possess the skills, experience and expertise either in the same industry or relevant to the management of the business of the Group. Biographies of the Directors are set out from pages 38 to 41 of this annual report under the section headed “Directors’ and Senior Management’s Profile”.

The list of Directors (by category) as set out under “Corporate Information” on page 135 of this annual report is also disclosed in all corporate communications issued by the Company pursuant to the Listing Rules from time to time. The independent non-executive Directors are expressly identified as such in all corporate communications of the Company pursuant to the Listing Rules. The same can also be viewed from the websites of the Company and the Stock Exchange.

Save as disclosed herein, none of the members of the Board has any relationship (including financial, business, family or other material/relevant relationship(s)) between each other.

As at the date of this annual report, the Company met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive Directors representing at least one-third of the Board with at least one independent non-executive Director possessing appropriate professional qualifications or accounting or related financial management expertise.

Pursuant to rule 3.13 of the Listing Rules, the Company has received written confirmation from each of the independent non-executive Directors confirming his independence from the Company, and considers all of the independent non-executive Directors to be independent in accordance with the independence guidelines as set out in the Listing Rules.

All Directors have given sufficient time and attention to the affairs of the Group. Each executive Director is suitably qualified for his position, and has sufficient experience to hold the position so as to carry out his duties effectively and efficiently.

The independent non-executive Directors bring a wide range of business and financial expertise, experience and independent judgement to the Board. Through active participation and sharing of valuable impartial view on matters discussed at Board meetings, taking lead in managing issues involving potential conflict of interests and serving on Board committees, all independent non-executive Directors have made various contributions to the effective direction of the Company.

# Corporate Governance Report

## The Board *(Continued)*

### Chairman and Chief Executive Officer

The Company fully supports the division of responsibility between the chairman of the Board and the chief executive officer to ensure a balance of power and authority. Their respective responsibilities are clearly defined and set out in writing. During FY 2021, the role of chairman was held by Mr. Chong Tin Lung, Benny and the Company does not have a chief executive officer.

The chairman provides leadership and is responsible for the effective functioning of the Board in accordance with good corporate governance practice. With the support of the company secretary and the senior executives, the chairman is responsible for ensuring that the Directors receive adequate, accurate, clear, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings, and that all key and appropriate issues are discussed by the Board in a timely manner.

The role of chief executive officer focuses on achieving the Company's objectives and implementing policies and strategies approved and delegated by the Board. He/she is in charge of the Company's day-to-day management and operations and is also responsible for developing strategic plans and formulating the organisational structure, control systems and internal procedures and processes for the Board's approval. As at the date of this annual report, the function of the chief executive officer is performed by the executive Director other than the chairman of the Board. The Board continually reviews the effectiveness of the Group's corporate governance structure to assess whether any changes, including the appointment of a chief executive officer, are necessary.

### Appointment, Re-election and Removal of Directors

Each of the Directors are engaged on service contracts for a specific term of two to three years from their respective effective dates of appointment. All appointment may be terminated by not less than three months' prior written notice.

In accordance with the Articles, all the Directors are subject to retirement by rotation at least once every three years and any new Director appointed to fill a casual vacancy or as an addition to the Board shall submit himself/herself for re-election by Shareholders at the first annual general meeting after his/her appointment. Any further appointment of an independent non-executive Director, who has served the Board for more than nine years, shall be subject to a separate resolution to be approved by the Shareholders.

The procedures and process of appointment, re-election and removal of the Directors are laid down in the Articles. The Nomination Committee is responsible for reviewing the Board's composition, structure and size, developing and formulating the relevant procedures for nomination and appointment of Directors, monitoring the appointment and succession planning of Directors and assessing the independence of independent non-executive Directors.

None of the Directors has a service contract which is not determinable by the Company within one year without payment of compensation other than statutory compensation.



# Corporate Governance Report

## The Board *(Continued)*

### Nomination Committee

The Nomination Committee was established on 8 June 2011 and comprised four members, including Mr. Lee Kwan Hung, Eddie (Chairman of the Committee), Mr. Tsui King Fai and Mr. Shin Yick, Fabian, all being independent non-executive Directors, and Mr. Chong Tin Lung, Benny, being an executive Director.

The specific written terms of reference of the Nomination Committee are available on the websites of the Company and the Stock Exchange.

Pursuant to the terms of reference, the principal duties of the Nomination Committee include the following:

- To review the structure, size, composition and diversity of the Board and to make recommendations on any proposed changes to the Board to complement the Group's corporate strategy;
- To identify candidates suitably qualified for appointment as the Directors;
- To make recommendations to the Board on appointment or re-appointment of the Directors and succession planning for the Directors;
- To review the board diversity policy, as appropriate, the measurable objectives adopted for implementing the policy and the progress on achieving the objectives; and
- To assess the independence of independent non-executive Directors.

The Nomination Committee has adopted written nomination policy which includes the nomination criteria, procedure and process for providing a formal, considered and transparent procedure to the Board for evaluating and selecting candidates for directorships. Where vacancy(ies) on the Board exists, the Nomination Committee will carry out the selection process by making reference to the expertise, skills, experience, professional knowledge, personal character, personal integrity and time commitments of the proposed candidate(s), the Company's needs and other relevant statutory requirements and regulations. The human resources department of the Company will assist and an external recruitment agency may be engaged to carry out the recruitment and selection process where necessary.

The nomination policy for directors can be accessed from the website of the Company.

# Corporate Governance Report

## The Board *(Continued)*

### **Nomination Committee** *(Continued)*

The Board adopted a board diversity policy setting out the approach to achieve diversity in the Board composition. As set out in the policy, a truly diverse Board will include and make good use of differences in the background, knowledge, skills, expertise, regional and industry experience, age, gender and other qualities of the members of the Board. These characteristics and objectives have been taken into account in determining the optimum composition of the Board. Board diversity has been considered and practised by the Company from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, skills, experience, knowledge, expertise and independence. The current Board is considered well-balanced in terms of the aforesaid characteristics (save for the absence of female Board member) and of a diverse mix appropriate for the business of the Group. The Nomination Committee is responsible for the review of the measurable objectives, such as the length of services and professional knowledge of the Directors, adopted for implementing the board diversity policy in terms of nomination of a potential candidate and re-appointment of existing Director and the progress on achieving the objectives. The Nomination Committee will also review the board diversity policy, as appropriate, to ensure its effectiveness and recommend any proposed revisions to the Board for approval. Under the revised rule 13.92 of the Listing Rules that came into effect on 1 January 2022, a single gender board of directors will not be considered to have achieved board diversity. Therefore, the Nomination Committee has included the appointment of at least one suitable female candidate as a Board member in the agenda. The Company targets to comply with this new requirement no later than 31 December 2024, being the end of the transitional period as specified by the Stock Exchange.

A summary of the work performed by the Nomination Committee during FY 2021 is set out as follows:

- Reviewed and discussed on the existing structure, size, composition and diversity of the Board to ensure that it has a balance of expertise, skills and experience appropriate for the requirements for the business of the Group and that it is in compliance with the requirements under the Listing Rules;
- Reviewed the nomination policy for Directors and the board diversity policy;
- Assessed the independence of the independent non-executive Directors;
- Considered and recommended the re-appointment of the retiring Directors at the 2021 AGM;
- Assessed the need to set up a sustainability committee in response to the new requirements of the Environmental, Social and Governance Reporting Guide as set out in Appendix 27 to the Listing Rules; and
- Considered and recommended the continual appointment of an independent non-executive Director.

In accordance with articles 106(1) and 106(2) of the Articles, Messrs. Luk Yue Kan and Shin Yick, Fabian will retire from their office by rotation at the 2022 AGM. All the above retiring Directors, being eligible, shall offer themselves for re-election as Directors at the 2022 AGM.

# Corporate Governance Report

## The Board *(Continued)*

### Nomination Committee *(Continued)*

Mr. Luk Yue Kan and Mr. Shin Yick, Fabian were appointed as an executive director and an independent non-executive Director on 1 April 2015 and 14 August 2015 respectively.

The Nomination Committee recommended the re-appointment of these retiring Directors at the 2022 AGM. The Company's circular, sent together with this annual report, contains detailed information of these retiring Directors as well as the considerations of the Nomination Committee in relation to their recommendation of the re-appointment of these retiring Directors pursuant to the Listing Rules requirements.

The Nomination Committee held two meetings during FY 2021 and the attendance records of the Nomination Committee members are as follows:

<b>Name of Nomination Committee Member</b>	<b>Attendance/Number of Meeting(s) held</b>
Mr. Lee Kwan Hung, Eddie <i>(Chairman)</i>	2/2
Mr. Chong Tin Lung, Benny	2/2
Mr. Tsui King Fai	2/2
Mr. Shin Yick, Fabian	2/2

### Corporate Governance Functions

The Board is responsible for performing the corporate governance duties including:

- To develop and review the Company's policies and practices on corporate governance;
- To review and monitor the training and continuous professional development of the Directors and senior management;
- To review and monitor the Company's policies and practices on compliance with legal and regulatory requirements;
- To develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and the Directors; and
- To review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

# Corporate Governance Report

## The Board *(Continued)*

### Induction and Continuing Development

All Directors have been given a Director's manual with relevant guideline materials regarding, among others, the duties and responsibilities of being a Director, the relevant laws and regulations applicable to the Directors, duty of disclosure of interests and business of the Group.

Each newly appointed Director receives a formal, comprehensive and tailored induction on the first occasion of his/her appointment to ensure that he/she has an appropriate understanding of the business and operations of the Group and that he/she is fully aware of his/her responsibilities and obligations under the Listing Rules and relevant statutory requirements. Such induction is normally supplemented with visits to the Group's premises and/or meetings with the senior management of the Company.

All Directors have been updated on the latest developments regarding the Listing Rules and other applicable regulatory requirements to ensure compliance and enhance their awareness of good corporate governance practices. In addition, they are also continually updated with the business and market changes to facilitate the discharge of their responsibilities.

The Directors confirmed that they have complied with Code Provision A.6.5 of the CG Code about the requirement for the Directors' training. During FY 2021, all the Directors participated in continuous professional development by attending seminars/conferences/workshops/in-house briefings/reading materials as summarised below to develop and refresh their knowledge and skills on the topics of corporate governance, regulatory development, business or management and other relevant topics, and provided confirmations on their records of training to the Company.

Name of Director	Type of Continuous Professional Development	
	Attending Seminars/ Conferences/Workshops/ In-house Briefings	Reading Materials and Updates
<b>Executive Directors</b>		
Mr. Chong Tin Lung, Benny <i>(Chairman)</i>	✓	✓
Mr. Luk Yue Kan	✓	✓
<b>Independent Non-executive Directors</b>		
Mr. Tsui King Fai	✓	✓
Mr. Lee Kwan Hung, Eddie	✓	✓
Mr. Shin Yick, Fabian	✓	✓

Besides, continuous briefings and professional development for the Directors will be arranged by the Company where necessary.

# Corporate Governance Report

## The Board *(Continued)*

### Board Meetings

#### Board Practices and Conduct of Meetings

Regular Board meetings are held at least four times a year and additional Board meetings are held when the Board considers appropriate. Schedules for regular Board meetings are normally agreed with the Directors in advance in order to facilitate them to attend. Draft agenda of each Board meeting is sent to the Directors in order to give them an opportunity to include any other matters in the agenda for discussion in the meeting. Notice of regular Board meetings is served to all the Directors at least 14 days before the meetings. For other Board meetings and committee meetings, reasonable notice is generally given.

In respect of regular Board meetings or committee meetings and so far as practicable in all other cases, meeting papers are sent to the Directors or respective committee members in a timely manner and at least 3 days before the intended date of the respective meetings to keep the Directors apprised of the latest developments and financial position of the Group and to enable them to make informed decisions. The Board and each Director also have separate and independent access to the senior management where necessary.

The chief financial officer and other relevant senior management normally attend regular Board meetings and where necessary, other Board meetings and committee meetings, to advise on business developments, financial and accounting matters, statutory and regulatory compliance, corporate governance and other major aspects of the Group.

The company secretary is responsible to take and keep minutes of all Board meetings and committee meetings. Draft minutes are circulated to the Directors for comment within a reasonable time after each meeting and the final version is open for Directors' inspection.

The Articles contain provisions requiring the Directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such Directors or any of their associates have a material interest. According to current Board practices, any material transaction, which involves a conflict of interest for a Substantial Shareholder or a Director, will be considered and dealt with by the Board at a duly convened Board meeting.

# Corporate Governance Report

## The Board *(Continued)*

### Board Meetings *(Continued)*

#### Directors' Attendance Records and Time Commitment

During FY 2021, five Board meetings and one general meeting were held for reviewing and approving the financial and operating performance and other matters accordingly.

The attendance records of individual Directors at the following meetings during FY 2021 are as follows:

Name of Director	Attendance/Number of Meeting(s) held during the respective term of services	
	Board Meeting(s)	AGM
<b>Executive Directors</b>		
Mr. Chong Tin Lung, Benny <i>(Chairman)</i>	5/5	1/1
Mr. Luk Yue Kan	5/5	1/1
<b>Independent Non-executive Directors</b>		
Mr. Tsui King Fai	5/5	1/1
Mr. Lee Kwan Hung, Eddie	5/5	1/1
Mr. Shin Yick, Fabian	5/5	1/1
<b>Total number of meetings held during FY 2021</b>	<b>5</b>	<b>1</b>

Apart from the above Board meetings, a meeting between the chairman and the independent non-executive Directors without the presence of other Directors was also held during FY 2021.

#### Model Code for Securities Transactions

The Company has adopted the Model Code as set out in Appendix 10 to the Listing Rules as its own code of conduct for dealing in securities of the Company by the Directors.

Specific enquiry has been made of all the Directors and all of them have confirmed that they have complied with the required standards as set out in the Model Code throughout FY 2021.



# Corporate Governance Report

## The Board *(Continued)*

### **Model Code for Securities Transactions** *(Continued)*

The Company has also established written guidelines (the “Code for Securities Transactions by Relevant Employees”) on terms no less exacting than the required standards set out in the Model Code for securities transactions by employees of the Group who are likely to be in possession of unpublished inside information in relation to the securities of the Company. Each of the relevant employees has been given a copy of the Code for Securities Transactions by Relevant Employees.

The Company was not aware of any incident of non-compliance with the Model Code or the Code for Securities Transactions by Relevant Employees throughout FY 2021.

Formal notifications were sent by the Company to its Directors and relevant employees reminding them that they should not deal in the securities of the Company during the “black-out period” in accordance with requirements under the Model Code.

## Delegation of Management Functions

The overall management and control of the Company’s business are vested in its Board. The Board is responsible for establishing policies, strategies and plans, providing leadership in the attainment of the objective of creating value to Shareholders, and, on behalf of Shareholders, overseeing the Company’s financial performance. All Directors carry out their duties in good faith and in compliance with the standards of applicable laws and regulations, take decisions objectively and act in the interests of the Company and its Shareholders at all times.

The Board reserves for its decision all major matters of the Company, including approval and monitoring of all policy matters, overall strategies and budgets, internal control and risk management systems, material transactions (in particular those that may involve conflict of interests), financial information, appointment of the Directors and other significant financial and operational matters.

All the Directors have full and timely access to all relevant information as well as the advice and services of the company secretary and senior management, with a view to ensuring that Board procedures and all applicable laws and regulations are followed. Each Director is normally able to seek independent professional advice in appropriate circumstances at the Company’s expenses, upon making reasonable request to the Board.

The day-to-day management, administration and operation of the Company are delegated to the senior management, which include the implementation of decisions of the Board, the co-ordination and direction of day-to-day operation and management of the Company in accordance with the management strategies and plans approved by the Board, formulating and monitoring the production and operating plans and budgets, and supervising and monitoring the control systems. The Board has the full support of the senior management for the discharge of its responsibilities.

# Corporate Governance Report

## Delegation of Management Functions *(Continued)*

The delegated functions and responsibilities are periodically reviewed. Approval has to be obtained from the Board prior to any significant transactions entered into by the foregoing senior management.

The Board has established four committees, namely, the Nomination Committee, the Investment Committee, the Remuneration Committee and the Audit Committee, for overseeing particular aspects of the Company's affairs. All Board committees of the Company were established with defined written terms of reference which (except for the terms of reference of the Investment Committee) can be accessed from the websites of the Company and the Stock Exchange and are also available to the Shareholders upon request.

The majority of the members of each Board committee (except for the Investment Committee) are independent non-executive Directors and the list of the chairman and members of each Board committee is set out under "Corporate Information" on page 135 of this annual report.

All Board committees are provided with sufficient resources to discharge their duties and, upon reasonable request, are able to seek independent professional advice in appropriate circumstances at the Company's expenses.

### Investment Committee

The Investment Committee was established on 7 October 2016 and comprised two members, including Mr. Chong Tin Lung, Benny (Chairman of the Committee) and Mr. Luk Yue Kan, both being executive Directors.

The specific written terms of reference of the Investment Committee were approved and adopted by the Board.

Pursuant to the terms of reference, the duties of the Investment Committee include the following:

- To consider, review, evaluate and approve investment proposals, including but not limited to trading of listed and unlisted debt or equity securities, structured products, and treasury products, for consideration at or below 5% of the total assets of the Group (as published in its latest interim or annual financial statements where applicable) or the market capitalisation of the Company, whichever is the lower (collectively the "Allowable Threshold"). All Directors shall report any investment proposal they have formulated or any reasonable investment opportunity that has come to their attention to the Committee as soon as possible. For investment proposals with consideration exceeding the Allowable Threshold, the Committee shall review and make recommendations to the Board;
- To review and make recommendations to the Board for appropriate securities dealing, investment and treasury strategies; and
- To consider such other topics and matters as may be delegated by the Board from time to time.

# Corporate Governance Report

## Delegation of Management Functions *(Continued)*

### Investment Committee *(Continued)*

A summary of the work performed by the Investment Committee during FY 2021 is set out as follows:

- Reviewed its terms of reference and considered if amendment is required.

The Investment Committee held one meeting during FY 2021 and the attendance records of the Investment Committee members are as follows:

<b>Name of Investment Committee Member</b>	<b>Attendance/Number of Meeting(s) held</b>
Mr. Chong Tin Lung, Benny <i>(Chairman)</i>	1/1
Mr. Luk Yue Kan	1/1

## Remuneration of Directors and Senior Management

The Company has established a formal and transparent procedure for formulating policies on remuneration of the Directors and the senior management. Details of the remuneration of each of the Directors and the senior management for FY 2021 are set out in Note 6 to the consolidated financial statements.

### Remuneration Committee

The Remuneration Committee was established on 8 June 2011 and comprised four members, including Mr. Lee Kwan Hung, Eddie (Chairman of the Committee), Mr. Tsui King Fai and Mr. Shin Yick, Fabian, all being independent non-executive Directors, and Mr. Chong Tin Lung, Benny, being an executive Director.

The specific written terms of reference of the Remuneration Committee are available on the websites of the Company and the Stock Exchange. Pursuant to the terms of reference, the primary duties of the Remuneration Committee include making recommendations to the Board on the Company's policies and structure of the remuneration of the Directors and senior management, and the remuneration packages of the Directors and the senior management, including benefits in kind, pension rights and compensation payments. The Remuneration Committee is also responsible for establishing transparent procedures for developing such remuneration policy and structure to ensure that no Director or any of his/her associates will participate in deciding his/her own remuneration, which remuneration will be determined by reference to the performance of the individual and the Company as well as market practice and conditions.

The human resources department of the Company is responsible for collection and administration of the human resources data and making recommendations to the Remuneration Committee for consideration. The Remuneration Committee consults with the chairman of the Board about these recommendations on remuneration policy and structure and remuneration packages.

# Corporate Governance Report

## Remuneration of Directors and Senior Management *(Continued)*

### Remuneration Committee *(Continued)*

The Remuneration Committee held two meetings during FY 2021 and the attendance records of the Remuneration Committee members are as follows:

<b>Name of Remuneration Committee Member</b>	<b>Attendance/Number of Meeting(s) held</b>
Mr. Lee Kwan Hung, Eddie <i>(Chairman)</i>	2/2
Mr. Chong Tin Lung, Benny	2/2
Mr. Tsui King Fai	2/2
Mr. Shin Yick, Fabian	2/2

A summary of the work performed by the Remuneration Committee during FY 2021 is set out as follows:

- Reviewed the remuneration policy and structure of the Company;
- Reviewed and recommended to the Board on the remuneration packages (including discretionary bonus for FY2020) of Directors and senior management of the Company for FY 2021; and
- Reviewed and recommended to the Board on the renewal of service contracts with two executive directors and an independent non-executive director.

## Accountability and Audit

### Directors' Responsibilities for Financial Reporting in respect of Financial Statements

The Directors acknowledge their responsibilities for preparing the financial statements of the Group and other financial disclosures required under the Listing Rules. The management has provided the Board with such explanation and information to enable it to carry out an informed assessment of the financial position of the Company and the Group which are put to the Board for approval.

The Board is responsible for presenting a balanced, clear and understandable assessment of the annual report and overseeing the preparation of the financial statements of the Company and the Group with a view to ensuring that such financial statements give a true and fair view of the state of affairs of the Group and that relevant statutory and regulatory requirements and applicable accounting standards are complied with.

During FY 2021, the management has provided the Board with monthly updates so as to give the Directors a balanced and understandable assessment of the Company's performance, position and prospects.

# Corporate Governance Report

## Accountability and Audit *(Continued)*

### **Risk Management and Internal Control**

The Board acknowledges its responsibility for the risk management and internal control systems of the Group and reviewing their effectiveness; in particular, it is responsible for evaluating and determining the nature and extent of the risks the Group is willing to take in maintaining appropriate and effective risk management and internal control systems for the Group to safeguard investments of the Shareholders and assets of the Company. Such systems of the Group are designed to facilitate effective and efficient operations, to ensure reliability of financial reporting and compliance with applicable laws and regulations, to identify and manage potential risks, and to safeguard assets of the Group. The systems have been established to provide reasonable, though not absolute, assurance against material misstatement or loss and to manage rather than eliminate risks of failure to achieve business objectives.

During FY 2021, the Board, through the Audit Committee, conducted a review of the effectiveness of the risk management and internal control systems of the Group covering all material controls in areas such as finance, operations and compliance. The Board concluded that in general, the Group's risk management and internal control systems, processes for financial reporting and Listing Rules compliance are effective and adequate.

The Risk Management Department, the Company's internal audit function, conducts evaluation of the Group's internal control on an on-going basis. The Risk Management Department performs risk-based audits to review the effectiveness of the Group's material internal control and risk management so as to provide assurance that key business and operational risks are identified, evaluated and managed. The work carried out by the Risk Management Department will ensure the internal control are in place and functioning as intended. The Risk Management Department reports to the Audit Committee with its findings and makes recommendations to improve the internal control of the Group.

To strengthen the Group's corporate governance, the Company engaged a professional firm during FY 2021 to provide support on the risk management and execution of the internal audit plan. The Risk Management Department liaises with such professional firm on the preparation of internal audit reports and submits the same annually to the Audit Committee to report the internal audit findings and status update to enable the assessment on internal control of the Group and the effectiveness of risk management. Management is responsible for ensuring appropriate actions are taken to rectify any control weaknesses highlighted in the internal audit reports within a reasonable period. During FY 2021, the Group has not identified any significant control deficiencies or weaknesses, and the extent to which they have resulted in unforeseen outcomes or contingencies that have had, could have had, or may in the future have, a material impact on the Group's financial performance or condition.

The Company has in place an integrated framework of risk management and internal control which is consistent with the principles outlined in the "Internal Control and Risk Management – A Basic Framework" issued by the Hong Kong Institute of Certified Public Accountants. The key control measures are summarised below:

# Corporate Governance Report

## Accountability and Audit *(Continued)*

### Risk Management and Internal Control *(Continued)*

#### Monitoring

- Ongoing assessment of control systems' performance.
- Internal audits performed periodically by Risk Management Department.
- Review the effectiveness of the internal control procedures in place to ensure business operation of the Group are conducted in compliance with the Listing Rules, and report the findings to the Board.

#### Information and Communication

- Information in sufficient details is provided to the right person timely.
- Channels of communication developed within the Group and with external parties to ensure information are documented and communicated in a timely manner.
- Channels of communication for people to report any suspected improprieties.
- To ensure compliance with the continuous disclosure obligation of inside information, the Group has adopted a policy for handling and dissemination of inside information. The policy provides guidance to officers on whether the information shall be considered as inside information, and if so, officers shall report to the Board for disclosure. The Group has communicated to the officers regarding the policy in place and has reminded the officers of their reporting obligation from time to time.

#### Control Activities

- Policies and procedures set to ensure management directives are carried out.
- Control points implanted to safeguard the Group from those identified risks.

#### Risk Assessment

- Identification, evaluation and assessment of the key risk factors affecting the achievement of the Company's objectives are performed regularly.
- Undertake proper actions to manage the risks so identified.

#### Control Environment

- Channels to communicate the Company's commitment to integrity and high ethical standards to the staff are established.
- Proper delegation and clear line of reporting, responsibility and accountability within the Group.



# Corporate Governance Report

## Accountability and Audit *(Continued)*

### Risk Management and Internal Control *(Continued)*

Risk management is an essential part of corporate governance. Effective risk management facilitates the Group's business development and operation by setting the appropriate risk appetite, maintaining an optimal risk level and most importantly, proactively managing risks. The Group's risk management is the responsibility of every management and embedded in daily operation of every business unit and staff.

### Audit Committee

The Audit Committee was established on 8 June 2011 and comprised three members, including Mr. Tsui King Fai (Chairman of the Committee), who possesses the appropriate professional qualification or accounting or related financial management expertise in accordance with the requirements under the Listing Rules, Mr. Lee Kwan Hung, Eddie and Mr. Shin Yick, Fabian, all being independent non-executive Directors.

None of the members of the Audit Committee is a former partner of the Company's existing external auditor.

The specific written terms of reference of the Audit Committee are available on the websites of the Company and the Stock Exchange.

Pursuant to the terms of reference, the main duties of the Audit Committee include the following:

- To review the financial statements and reports and consider any significant or unusual items raised by the staff responsible for accounting and financial reporting function, internal auditor or external auditor before submission to the Board;
- To ensure co-ordination between internal and external auditors of the Group, and to ensure that the internal audit function of the Group is adequately resourced and has appropriate standing with the Group, and to review and monitor its effectiveness;
- To govern the relationship with the external auditor by reference to the work performed by it, its fees and terms of engagement, and make recommendations to the Board on the appointment, re-appointment and removal of external auditor;
- To review the adequacy and effectiveness of the Group's financial reporting system, risk management and internal control systems and associated procedures; and
- To oversee the risk management and internal control systems of the Group and to report to the Board on any material issues, and make recommendations to the Board.

# Corporate Governance Report

## Accountability and Audit *(Continued)*

### Audit Committee *(Continued)*

A summary of work performed by the Audit Committee during FY 2021 is set out as follows:

- Reviewed the accounting principles and practices adopted by the Group, the annual financial statements of the Group for FY 2020 and the interim financial report of the Group for the six-month ended 30 June 2021 respectively;
- Met with the external auditor and reviewed its work and findings relating to the annual audit for FY 2020 and the effectiveness of the audit process;
- Reviewed the effectiveness of the risk management and internal control systems of the Group, including effectiveness of the Risk Management Department, the Company's internal audit function;
- Met with the internal auditor and reviewed and approved the internal audit report for FY 2020;
- Approved the internal audit plan for FY 2021 prepared by the internal auditor;
- Reviewed the external auditor's independence and the audit plan, approved the engagement of external auditor and recommended the Board on the re-appointment of external auditor;
- Reviewed the financial reporting and compliance procedures and the report from the management on the Company's risk management and internal control systems and processes; and
- Noted the impact on the Group's financial reporting in respect of new and amendments to accounting standards.

The Audit Committee held two meetings during FY 2021 and the attendance records of the Audit Committee members are as follows:

<b>Name of Audit Committee Member</b>	<b>Attendance/Number of Meeting(s) held</b>
Mr. Tsui King Fai <i>(Chairman)</i>	2/2
Mr. Lee Kwan Hung, Eddie	2/2
Mr. Shin Yick, Fabian	2/2

# Corporate Governance Report

## Accountability and Audit *(Continued)*

### Audit Committee *(Continued)*

The external auditor was invited to attend the meetings without the presence of the executive Directors and senior management to discuss with the Audit Committee issues arising from the audit and financial reporting matters. After each meeting, the chairman of the Audit Committee provided the Board with a briefing on the significant issues. An Audit Committee meeting was also held in March 2022 to consider, among others, the Group's annual results and annual report for FY 2021.

### External Auditor's Independence and Remuneration

The Audit Committee is mandated to review and monitor the independence of the auditor to ensure objectivity and the effectiveness of the audit process of the financial statements in accordance with applicable standards. Members of the Audit Committee were of the view that the Company's external auditor, Messrs. Ernst & Young, is independent and has recommended the Board to re-appoint it as the Company's auditor at the 2022 AGM. During FY 2021, the external auditor has rendered audit and non-audit services to the Company. The statement about its reporting responsibilities for the Company's financial statements is set out in the section headed "Independent Auditor's Report" on pages 51 to 55 of this annual report.

A summary of audit services and non-audit services provided by the external auditor for FY 2021 and its corresponding remuneration is set out below:

<b>Category of Services</b>	<b>Fees Paid/ Payable US\$'000</b>
Audit/review services	
– Interim review services	90
– Annual audit services	197
Non-audit services	
– Tax advisory services	11
<b>Total</b>	<b>298</b>

## Company Secretary

Mr. Luk Yue Kan, the company secretary of the Company (the "Company Secretary") who is also an executive Director, the chief financial officer and a member of the Investment Committee of the Company, is a full time employee of the Company and has knowledge of the Company's day-to-day affairs. The Company Secretary reports to the chairman of the Board and is responsible for advising the Board on governance matters. During FY 2021, the Company Secretary undertook no less than 15 hours of relevant professional training. His biography is set out on page 38 of this annual report under the section headed "Directors' and Senior Management's Profile".

# Corporate Governance Report

## Constitutional Documents

The Company did not make any change to its constitutional documents during FY 2021. The memorandum and articles of association of the Company are available on the websites of the Company and the Stock Exchange.

## Communication with Shareholders and Investor Relations

The Company is committed to upholding the highest standards of corporate governance and maintaining effective communication with the Shareholders and investors. To this end, the Company makes use of traditional and online platforms such as results announcements and presentations, annual and interim reports, and the Shareholders' meetings to reach out to individual Shareholders and stakeholders within the investment community to ensure transparent, timely and accurate dissemination of information.

General meetings of the Company provide a forum for communication between the Board and the Shareholders. The chairman of the Board as well as chairmen of the Nomination Committee, Remuneration Committee, Audit Committee and Investment Committee or, in their absence, other members of the respective committees are available to answer questions at general meetings.

The 2022 AGM is scheduled to be held on 9 June 2022. The notice of AGM will be sent to the Shareholders at least 20 clear business days before the AGM.

The Company has investor relations team, led by an executive Director, to meet existing Shareholders and potential investors, research analysts and investment managers from time to time.

To promote effective communication, the Company maintains a website at [www.newton-resources.com](http://www.newton-resources.com), where up-to-date information and updates on the Company's business operations and developments, financial information, corporate governance practices and other information are available for public access. Investors may write directly to the Company at its principal place of business in Hong Kong or via email to [ir@newton-resources.com](mailto:ir@newton-resources.com) for any enquiries.

## Shareholders' Rights

In accordance with article 68 of the Articles, any two or more Shareholders holding at the date of deposit of the requisition not less than one-tenth of the paid up capital of the Company carrying the right of voting at general meetings of the Company shall at all times have the right, by written requisition to the Board or the Company Secretary, to require an extraordinary general meeting to be called by the Board and to put forward proposals specified in such requisition by the procedures below:

# Corporate Governance Report

## Shareholders' Rights *(Continued)*

The Shareholder shall deposit a requisition in writing to require an extraordinary general meeting and to put forward proposals at the Company's principal place of business in Hong Kong at Units 4204-05, 42/F, Dah Sing Financial Centre, 248 Queen's Road East, Wan Chai, Hong Kong (marked for the attention of the Company Secretarial Department) or the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong.

The requisition must include the business to be transacted at the required extraordinary general meeting and must be signed by the Shareholder concerned. If the requisition is confirmed as proper and valid, an extraordinary general meeting shall be convened within 21 days after the deposit of such requisition subject to the requirements of the relevant Articles and the Listing Rules. In case an extraordinary general meeting could not be convened upon the request, the Company will inform the Shareholder accordingly.

If within twenty-one days of such deposit the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

For enquiries to the Board, the Shareholder shall contact the Investor Relations Department at the Company's principal place of business in Hong Kong at Units 4204-05, 42/F, Dah Sing Financial Centre, 248 Queen's Road East, Wan Chai, Hong Kong or by e-mail to [ir@newton-resources.com](mailto:ir@newton-resources.com). The Company will endeavour to respond to their queries in a timely manner.

As one of the measures to safeguard the Shareholders' interests and rights, a separate resolution is proposed for each substantially separate issue at the Shareholders' meetings, including the election of individual Directors, for the Shareholders' consideration and voting.

All resolutions put forward at the Shareholders' meetings will be voted by poll pursuant to the Listing Rules and the Articles, and the poll voting results will be published on the websites of the Company and the Stock Exchange after the relevant general meeting in accordance with the requirements of the Listing Rules.

Shareholders may at any time change their choice of language (English or Chinese or both) or means of receipt (printed form or through electronic means on the Company's website) of corporate communications by writing or email to the Company's branch share registrar in Hong Kong.

# Corporate Governance Report

## Dividend Policy

The Company has adopted a dividend policy, pursuant to which the Shareholders will be entitled to receive any dividend the Company declares. The payment and amount of any dividend will be at the discretion of the Board and will depend on the Group's general business condition and strategies, cash flows, financial results, capital requirements and taxation conditions, interests of respective Shareholders, statutory restrictions, and other factors that the Board deems relevant.

The payment of any dividend will also be subject to the laws of the Cayman Islands as amended from time to time and the Company's constitutional documents, which indicate that payment of dividends out of the Company's share premium account is possible on the condition that the Company is able to pay its debts when they fall due in the ordinary course of business at the time the proposed dividend is to be paid.

In general, the Company does not expect to declare dividends in a year where it does not have any distributable earnings.

The Company currently intends to retain certain, if not all, of its available funds and future earnings to operate and expand its business and/or acquisitions.

Cash dividends on the Shares, if any, will be paid in HKD.

The Board will review the dividend policy on an annual basis.

## Going Concern

There are no material uncertainties relating to events or conditions that cast significant doubt upon the Company's ability to continue as a going concern.

# Directors' and Senior Management's Profile

## Board of Directors

### **Mr. Chong Tin Lung, Benny**

*Chairman/Executive Director*

Mr. Chong, aged 49, was appointed as an executive Director, the chairman of the Board and the Investment Committee and a member of each of the Nomination Committee and the Remuneration Committee with effect from 9 April 2018. He is also a director of subsidiaries of the Company.

Mr. Chong is currently an executive director, the executive chairman and the chief executive officer of Auto Italia Holdings Limited (stock code: 720).

Mr. Chong is the founder of VMS Investment Group Limited, which is a Substantial Shareholder of the Company and has served as its chairman since its establishment in 2006. He also founded VMS Holdings Limited and is its director. Mr. Chong has accumulated over 20 years of experience in the financial and investments industry. VMS Holdings Limited is principally engaged in proprietary investments, private equity, asset management, securities brokerage and corporate finance advisory services.

Mr. Chong is a Chartered Financial Analyst. He obtained a Bachelor of Commerce from the University of Toronto in 1994 and a Master of Science in Investment Management from the Hong Kong University of Science and Technology in 2000.

Mr. Chong is the son of Ms. Mak Siu Hang, Viola, who is a Substantial Shareholder of the Company.

Mr. Chong was subject to a reprimand by the SFC in 2003. For details, please refer to the Company's announcement dated 27 March 2018. No prosecution had been brought against Mr. Chong as a result.

### **Mr. Luk Yue Kan**

*Executive Director/Chief Financial Officer/Company Secretary*

Mr. Luk, aged 46, was appointed as an executive Director and the chief financial officer of the Company on 1 April 2015 and is a member of the Investment Committee. He joined the Company in March 2011 as the financial controller. In November 2011, he assumed the additional role of company secretary of the Company. He oversees the business, treasury management, financial reporting, company secretarial, human resources, risk management, mergers and acquisitions and investor relations matters of the Company. He is also a senior management of the Company and a director and company secretary of subsidiaries of the Company.

Mr. Luk holds an Executive MBA degree from Richard Ivey School of Business at The University of Western Ontario in Canada and a Bachelor's degree in Accountancy from the Hong Kong Polytechnic University. He is a fellow member of the Hong Kong Institute of Certified Public Accountants, and an associate and a Chartered Tax Advisor of the Taxation Institute of Hong Kong. Mr. Luk has over 20 years' experience in auditing, accounting and financial management.



# Directors' and Senior Management's Profile

## Board of Directors *(Continued)*

### **Mr. Tsui King Fai**

*Independent Non-executive Director*

Mr. Tsui, aged 72, was appointed as an independent non-executive Director on 15 December 2010 and is the chairman of the Audit Committee and a member of each of the Remuneration Committee and the Nomination Committee.

Mr. Tsui currently holds positions in the following companies listed on the Main Board of the Stock Exchange:

<b>Name of Company</b>	<b>Title</b>
Lippo Limited (stock code: 226)	Independent non-executive director
Lippo China Resources Limited (stock code: 156)	Independent non-executive director
Hongkong Chinese Limited (stock code: 655)	Independent non-executive director
China Aoyuan Group Limited (stock code: 3883)	Independent non-executive director
Vinda International Holdings Limited (stock code: 3331)	Independent non-executive director

Moreover, Mr. Tsui was a director and senior consultant of WAG Worldsec Corporate Finance Limited up to his resignation on 30 June 2016.

Mr. Tsui graduated from the University of Houston with a Master of Science in Accountancy degree and a Bachelor of Business Administration degree with first class honors awarded in 1974 and 1973 respectively.

Mr. Tsui is a fellow member of the Hong Kong Institute of Certified Public Accountants and a member of each of the Chartered Accountants Australia and New Zealand, and the American Institute of Certified Public Accountants. He has extensive experience in accounting, finance and investment management, particularly in investments in China. Mr. Tsui had worked for two of the "Big Four" audit firms in Hong Kong and the United States of America.

### **Mr. Lee Kwan Hung, Eddie**

*Independent Non-executive Director*

Mr. Lee, aged 56, was appointed as an independent non-executive Director on 15 December 2010 and is the chairman of each of the Remuneration Committee and the Nomination Committee and a member of the Audit Committee. Currently, he is a consultant of Howse Williams.

## Directors' and Senior Management's Profile

### Board of Directors *(Continued)*

#### **Mr. Lee Kwan Hung, Eddie** *(Continued)*

*Independent Non-executive Director*

Mr. Lee currently also holds positions in the following companies listed on the Main Board of the Stock Exchange:

<b>Name of company</b>	<b>Title</b>
Embry Holdings Limited (stock code: 1388)	Independent non-executive director
NetDragon Websoft Holdings Limited (stock code: 777)	Independent non-executive director
Tenfu (Cayman) Holdings Company Limited (stock code: 6868)	Independent non-executive director
Red Star Macalline Group Corporation Ltd. (stock code:1528)	Independent non-executive director
FSE Lifestyle Services Limited (stock Code: 331)	Independent non-executive director
Ten Pao Group Holdings Limited (stock Code: 1979)	Independent non-executive director
Glory Sun Financial Group Limited (stock code:1282)	Independent non-executive director

Moreover, Mr. Lee was an independent non-executive director of Landsea Green Properties Co., Ltd. (stock code: 106) and China BlueChemical Ltd. (stock code: 3983), up to his resignation on 19 June 2020 and 27 May 2021 respectively.

Mr. Lee holds a Bachelor of Laws (Honours) degree and Postgraduate Certificate in Laws from the University of Hong Kong. He was admitted as a solicitor in Hong Kong and the United Kingdom and is a practising lawyer. Between 1993 and 1994, Mr. Lee was a senior manager in the Listing Division of the Stock Exchange. Mr. Lee was a partner of Woo Kwan Lee & Lo between 2001 and 2011.

#### **Mr. Shin Yick, Fabian**

*Independent Non-executive Director*

Mr. Shin, aged 53, was appointed as an independent non-executive Director on 14 August 2015 and is a member of each of the Audit Committee, the Remuneration Committee and the Nomination Committee.

Mr. Shin currently holds positions in the following listed companies:

<b>Name of Company</b>	<b>Place of listing</b>	<b>Title</b>
Pak Tak International Limited (stock code: 2668)	Main Board	Non-executive director
China Automobile New Retail (Holdings) Limited (stock code: 526)	Main Board	Independent non-executive director
Zhengye International Holdings Company Limited (stock code: 3363)	Main Board	Independent non-executive director
Olympic Circuit Technology Co., Ltd (stock code: 603920)	Shanghai Stock Exchange	Independent director

## Directors' and Senior Management's Profile

### Board of Directors *(Continued)*

#### **Mr. Shin Yick, Fabian** *(Continued)*

*Independent Non-executive Director*

Mr. Shin was the company secretary of Victory City International Holdings Limited (stock code: 539), a company listed on the Main Board, from January to April 2021, a senior consultant of a China-based securities company from June 2018 to January 2019, the chief executive officer of a private corporate finance company from August 2015 to May 2018 and the deputy chief executive officer of CMB International Capital Limited from February 2010 to July 2015. Mr. Shin has over 30 years of experience in investment banking and financial management. Prior to joining CMB International Capital Limited, he worked in several investment banks in Hong Kong.

Mr. Shin was an independent non-executive director of China Tianrui Automotive Interiors Co., Ltd (stock code: 6162), a company listed on the Main Board, and a director of Bio-Key Incorporation Inc. (NADSDAQ: BKYI), a company listed on Nasdaq stock market of the United States of America, up to his resignation on 15 September 2020 and 2 September 2020, respectively.

Mr. Shin graduated from the University of Birmingham in England with a Bachelor's degree in commerce. After graduation, he worked in the audit department of Deloitte Touche Tohmatsu. He had also worked in a listed company in Hong Kong as group financial controller. He is a fellow member of The Association of Chartered Certified Accountants, The Chartered Governance Institute and The Hong Kong Chartered Governance Institute.

Mr. Shin was subject to a public sanction imposed by the SFC in September 2020 for his failure to discharge his duties as a sponsor principal, a responsible officer and the chief executive officer of a licensed corporation and breaching of the Code of Conduct for Persons Licensed by or Registered with the SFC and the Additional Fit and Proper Guidelines for Corporations and Authorized Financial Institutions applying or continuing to act as Sponsors and Compliance Advisers and for the same incident, was reprimanded by the Hong Kong Institute of Certified Public Accountants (the "HKICPA") in August 2021 for his failure to observe, maintain or otherwise apply the fundamental principle of professional behaviour under relevant sections of the applicable Code of Ethics for Professional Accountants. Further details were respectively set out in the Company's announcements dated 16 September 2020 and 25 August 2021. Mr. Shin resigned from his membership with HKICPA and was no longer a fellow member of the HKICPA with effect from 31 August 2021.

# Report of the Directors

The Directors have pleasure in presenting this annual report and the audited consolidated financial statements of the Group for FY 2021.

## Principal Activities and Business Review

The principal activity of the Company is investment holding. The principal activities and other particulars of its principal subsidiaries are set out in Note 1 to the consolidated financial statements. Further discussion and analysis of the activities as required by Schedule 5 to the Companies Ordinance, including a fair review of the Group's business, a description of the principal risks and uncertainties facing the Group, an indication of likely future development in the Group's business, and a review of the financial performance of the Group can be found in the Management Discussion and Analysis set out on pages 3 to 16 of this annual report. Discussions on the Group's environmental policies and performance, compliance with the relevant laws and regulations that have a significant impact on the Group, and key relationships with its employees, customers and suppliers and others that have a significant impact on the Group and on which the Group's success depends are set forth in the sections headed "Environmental Policies and Performance", "Compliance with Relevant Laws and Regulations" and "Relationships with Stakeholders" in this report of the Directors. The abovementioned discussions form parts of the business review as contained in this report of the Directors.

## Results and Appropriations

The results of the Group for FY 2021 and the Group's financial position as at 31 December 2021 are set out in the consolidated financial statements on pages 56 to 130 of this annual report.

The Directors do not recommend the payment of a final dividend for FY 2021 (2020: Nil).

## Share Capital

There were no movements in the Company's share capital during the year.

## Pre-Emptive Rights

There is no provision for pre-emptive rights under the Articles or the laws of the Cayman Islands which would oblige the Company to offer new shares on a pro rata basis to the existing Shareholders.

## Equity-linked Agreements

Save for the 2020 Share Option Scheme (as defined below) set out in the section headed "Share Option Scheme" on page 46 of this annual report and Note 23 to the consolidated financial statements, no equity-linked agreements were entered into during FY 2021 or subsisted at the end of FY 2021.

# Report of the Directors

## Distributable Reserves

As at 31 December 2021, the Company did not have any reserves available for distribution, calculated in accordance with the Companies Act (As Revised) of the Cayman Islands. The share premium account of the Company is available for distribution or payment of dividends to the Shareholders subject to the provisions of the Articles and provided that immediately following the distribution or the payment of dividends, the Company is able to pay its debts immediately as they fall due in the ordinary course of business.

## Financial Summary

A summary of the published results and assets and liabilities of the Group for the last five financial years is set out on page 131 of this annual report.

## Loans and Borrowings

Particulars of the loans and borrowings of the Group as at 31 December 2021 are set out in Note 20 to the consolidated financial statements.

## Permitted Indemnity Provision

Under the Articles, the Company had a permitted indemnity provision (as defined in section 469 of the Companies Ordinance) in force for the benefit of the Directors throughout the Reporting Period and as at the date of approval of this report of the Directors, pursuant to which the Company shall indemnify any Director against any liability or loss suffered or expenses reasonably incurred by the Director in connection with any action, suit or proceeding in which he is involved by reason of being a Director, and in which judgement is given in his favour or in which he is acquitted. The Company has maintained insurance cover for Directors' and officers' liabilities in respect of legal actions against the Directors arising out of corporate activities.

## Important Past Year End Events

Since 31 December 2021, being the end of the financial year under review, and up to the date of this annual report, no important event materially affecting the Group has occurred.

## Purchase, Sale or Redemption of the Company's Listed Securities

During FY 2021, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any listed securities of the Company.

# Report of the Directors

## Environmental Policies and Performance

The Group actively fulfils its social responsibility of enhancing environmental protection. In the Resources Business, the Group engages suppliers and service providers that place high priority on and show recognition of environmentally-friendly practices. In addition, the Group advocates 3Rs – Reduce, Reuse and Recycle throughout its operation to boost resource utilisation efficiency and reduce carbon emission. The Group further strives to raise its employees' environmental awareness and competence on environmental conservation through green office guidelines. The Group's environmental policies and performance aspect for FY 2021 will be further disclosed in the Company's environmental, social and governance report to be published in due course.

## Compliance with Relevant Laws and Regulations

The Company is a limited liability company incorporated in the Cayman Islands with its shares listed on the Main Board of the Stock Exchange. The Group's businesses are mainly conducted through its subsidiaries incorporated in Hong Kong, British Virgin Islands and the PRC with its customers, suppliers and business partners mainly located in Hong Kong, Australia, South Africa and the PRC. During FY 2021, the Group was not aware of any material non-compliance or the breach of the applicable laws and regulations of the relevant jurisdictions by any member of the Group.

## Relationship with Stakeholders

The Group recognises that employees, customers, suppliers and business partners are keys to its sustainable development. The Group is committed to establishing a close and caring relationship with its employees, providing quality products and services to its customers and enhancing cooperation with its suppliers and business partners.

The Company provides a fair and safe workplace, promotes diversity to its staff, provides competitive remuneration and benefits and career development opportunities based on their merits and performance. The Group also puts ongoing efforts to provide adequate trainings and development resources to the employees so that they can keep abreast of the latest development of the market and the industry and, at the same time, improve their performance and self-fulfillment in their positions.

The Group understands that it is important to maintain good relationships with customers and provide the products in a way that satisfies needs and requirements of the customers. The Group enhances the relationship by continual interactions with customers to gain insights into the changing market demand for the products so that the Group can respond proactively.

The Group is also dedicated to developing good relationship with suppliers as long-term business partners to enhance the stability of the Group's businesses. The Group reinforces the business partnership with suppliers by ongoing communication in a proactive manner.

During the Reporting Period, the Group had reliance on several major suppliers and customers of the Resources Business. Going forward, the management will continue to grow the Resources Business and the Group will continue to identify and explore new supplies of iron ores and other commodities and evaluate and secure possible long-term business relationships with suitable suppliers to further diversify the Group's product offerings.

Further disclosures about the Group's receivables and payables are set out in Notes 15 and 19 to the consolidated financial statements respectively.

# Report of the Directors

## Major Customers and Suppliers

The aggregate sales to the Group's five largest customers accounted for approximately 95% of the Group's total revenue for FY 2021 and the Group's sales to the largest customer accounted for approximately 70% of the Group's total revenue for the same financial year.

The aggregate purchases from the Group's five largest suppliers accounted for approximately 96% of the Group's total purchases in FY2021 and the Group's purchases from the largest supplier accounted for approximately 67% of the Group's total purchases for the same financial year.

Except for MGI and Koolan, in which Shougang Group Co., Ltd., a Substantial Shareholder of the Company, had indirect interests, none of the Directors, their close associates (as defined under the Listing Rules), or any Shareholder (which, to the best knowledge of the Directors, owns more than 5% of the Company's issued share capital) has any interest in the Group's five largest suppliers or five largest customers for FY 2021.

## Management Contracts

No contract, other than employment contracts, concerning the management and administration of the whole or any substantial part of the business of the Group was entered into or existed during the year.

## Directors

The Directors during the financial year and up to the date of this annual report are:

### Executive Directors

Mr. Chong Tin Lung, Benny (Chairman)  
Mr. Luk Yue Kan

### Independent Non-executive Directors

Mr. Tsui King Fai  
Mr. Lee Kwan Hung, Eddie  
Mr. Shin Yick, Fabian

In accordance with articles 106(1) and 106(2) of the Articles, Messrs. Luk Yue Kan and Shin Yick, Fabian will retire from their office by rotation at the 2022 AGM. All the above retiring Directors, being eligible, shall offer themselves for re-election as Directors at the 2022 AGM.

The Company has received from each of the independent non-executive Directors an annual confirmation of independence pursuant to rule 3.13 of the Listing Rules and considers all of its independent non-executive Directors to be independent in accordance with the guidelines as set out under the Listing Rules.



# Report of the Directors

## Biographical Information of Directors and Senior Management

Brief biographical information of the Directors and senior management of the Company are set out in the section headed “Directors’ and Senior Management’s Profile” on pages 38 to 41 of this annual report.

Saved as disclosed, no other information is required to be disclosed in this annual report pursuant to rule 13.51B(1) of the Listing Rules.

## Directors’ Service Contracts

None of the Directors proposed for re-election at the 2022 AGM has entered into any service agreement with the Group which is not determinable by the Group within one year without payment of compensation (other than statutory compensation).

## Directors’ Interests in Transactions, Arrangements or Contracts

Save as disclosed in the paragraph headed “Connected Transactions” in this report of the Directors on page 49 of this annual report and “Related Party Transactions” in Note 25 to the consolidated financial statements, no Director or an entity connected with a Director, had a material interest, whether directly or indirectly, in any transaction, arrangement or contract of significance to the Group’s business, to which the Company or any of its subsidiaries was a party during FY 2021 or at the end of FY 2021.

## Directors’ Interests in Competing Business

During FY 2021 and up to the date of this annual report, none of the Directors or their close associates (as defined under the Listing Rules) have any interest in a business which competes or is likely to compete, either directly or indirectly, with the business of the Group.

## Directors’ and Chief Executive’s Interests in Shares, Underlying Shares and Debentures

As at 31 December 2021, none of the Directors and chief executive of the Company has any interests or short positions in the Shares, underlying Shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) (the “Associated Corporations”), as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code.

## Share Option Scheme

The Company adopted a new share option scheme (the “2020 Share Option Scheme”) on 12 June 2020. No share option had been granted under the 2020 Share Option Scheme during FY 2021. Details of the 2020 Share Option Scheme are set out in Note 23 to the consolidated financial statements.

# Report of the Directors

## Rights to Purchase Shares or Debentures of Directors and Chief Executive

Other than the aforesaid 2020 Share Option Scheme of the Company, at no time during the year ended 31 December 2021 had the Company or any of its subsidiaries entered into any arrangement which enables the Directors or chief executive of the Company to have the right to subscribe for securities of the Company or any of its Associated Corporations or to acquire benefits by means of acquisition of Shares in or debentures of the Company or any of its Associated Corporations.

## Substantial Shareholders' and Other Parties' Interests in Shares and Underlying Shares

### Long Position in Shares

As at 31 December 2021, so far as known to any Director or chief executive of the Company, the following parties (other than Directors or chief executive of the Company) had interests in the Shares or underlying Shares as recorded in the register required to be kept under Section 336 of the SFO:

Name of Shareholder	Nature of interest	Total number of Shares held	Approximate percentage of total issued Shares
Mak Siu Hang, Viola <sup>(1)</sup>	Interest of controlled corporation	1,149,744,000	28.74%
VMS Investment Group Limited ("VMSIG") <sup>(1)</sup>	Beneficial interest, interest of controlled corporation	1,149,744,000	28.74%
Fast Fortune Holdings Limited ("Fast Fortune") <sup>(1)</sup>	Beneficial interest	360,000,000	9.00%
Shougang Group Co., Ltd. <sup>(2)</sup>	Interest of controlled corporation	1,098,570,000	27.46%
Shougang Holding (Hong Kong) Limited ("Shougang Hong Kong") <sup>(2)</sup>	Interest of controlled corporation	1,098,570,000	27.46%
Lord Fortune Enterprises Limited ("Lord Fortune") <sup>(2)</sup>	Beneficial interest	370,000,000	9.25%
Plus All Holdings Limited ("Plus All") <sup>(2)</sup>	Beneficial interest	728,570,000	18.21%
Cheng Yu Tung Family (Holdings) Limited <sup>(3)</sup>	Interest of controlled corporation	620,000,000	15.50%
Cheng Yu Tung Family (Holdings II) Limited <sup>(4)</sup>	Interest of controlled corporation	620,000,000	15.50%
Chow Tai Fook Capital Limited ("CTF Capital") <sup>(5)</sup>	Interest of controlled corporation	620,000,000	15.50%
Chow Tai Fook (Holding) Limited ("CTF Holding") <sup>(6)</sup>	Interest of controlled corporation	620,000,000	15.50%
Chow Tai Fook Enterprises Limited ("CTF Enterprises") <sup>(7)</sup>	Interest of controlled corporation	620,000,000	15.50%
New World Development Company Limited ("NWD") <sup>(8)</sup>	Interest of controlled corporation	620,000,000	15.50%
NWS Holdings Limited ("NWS") <sup>(9)</sup>	Interest of controlled corporation	620,000,000	15.50%
NWS Resources Limited ("NWS Resources") <sup>(9)</sup>	Interest of controlled corporation	620,000,000	15.50%
NWS Mining Limited ("NWS Mining") <sup>(9)</sup>	Interest of controlled corporation	620,000,000	15.50%
Modern Global Holdings Limited ("Modern Global") <sup>(9)</sup>	Interest of controlled corporation	620,000,000	15.50%
Perfect Move Limited ("Perfect Move") <sup>(9)</sup>	Interest of controlled corporation	620,000,000	15.50%
Faithful Boom Investments Limited ("Faithful Boom") <sup>(9)</sup>	Beneficial interest	620,000,000	15.50%

# Report of the Directors

## Substantial Shareholders' and Other Parties' Interests in Shares and Underlying Shares *(Continued)*

### Long Position in Shares *(Continued)*

Notes:

- (1) Fast Fortune and VMSIG held 360,000,000 Shares and 789,744,000 Shares as beneficial owners, respectively. Ms. Mak Siu Hang, Viola held a 100% direct interest in VMSIG. Fast Fortune was a wholly-owned subsidiary of VMSIG. Therefore, Ms. Mak Siu Hang, Viola was deemed to be interested in all the Shares held by each of VMSIG and Fast Fortune, and VMSIG was deemed to be interested in all the Shares held by Fast Fortune.
- (2) Shougang Group Co., Ltd. held a 100% direct interest in Shougang Hong Kong. Lord Fortune and Plus All were wholly-owned subsidiaries of Shougang Hong Kong. Therefore, Shougang Group Co., Ltd. and Shougang Hong Kong were both deemed to be interested in all the Shares held by Lord Fortune and Plus All.
- (3) Cheng Yu Tung Family (Holdings) Limited held approximately 48.98% direct interest in CTF Capital and was accordingly deemed to have an interest in the Shares deemed to be interested by CTF Capital.
- (4) Cheng Yu Tung Family (Holdings II) Limited held approximately 46.65% direct interest in CTF Capital and was accordingly deemed to have an interest in the Shares deemed to be interested by CTF Capital.
- (5) CTF Capital held approximately 81.03% direct interest in CTF Holding and was accordingly deemed to have an interest in the Shares deemed to be interested by CTF Holding.
- (6) CTF Holding held 100% direct interest in CTF Enterprises and was accordingly deemed to have an interest in the Shares interested by or deemed to be interested by CTF Enterprises.
- (7) CTF Enterprises held more than one-third of the issued shares of NWD and was accordingly deemed to have an interest in the Shares interested by or deemed to be interested by NWD.
- (8) NWD held more than 60% direct interest in NWS and was accordingly deemed to have an interest in the Shares interested by or deemed to be interested by NWS.
- (9) NWS held a 100% direct interest in NWS Resources, which held a 100% direct interest in NWS Mining. NWS Mining held a 100% interest in Modern Global, which held a 100% direct interest in Perfect Move. Faithful Boom was a wholly-owned subsidiary of Perfect Move. Therefore, NWS, NWS Resources, NWS Mining, Modern Global and Perfect Move were all deemed to be interested in all the Shares held by Faithful Boom.

Save as disclosed above, the Directors are not aware of any persons who, as at 31 December 2021, had any interests or short positions in the Shares or underlying Shares as recorded in the register required to be kept under Section 336 of the SFO.

# Report of the Directors

## Sufficiency of Public Float

According to information that is available to the Company and within the knowledge of the Directors, the percentage of the Shares which are in the hands of the public (as defined in the Listing Rules) exceeds 25% of the Company's total number of issued Shares during FY 2021 and up to the date of this annual report.

## Corporate Governance

Principal corporate governance practices adopted by the Company are set out in the Corporate Governance Report on pages 17 to 37 of this annual report.

## Connected Transactions

During FY 2021, the Group had not conducted any connected transactions or continuing connected transactions that were not exempt from the annual reporting requirement under Chapter 14A of the Listing Rules.

A summary of significant related party transactions is disclosed in Note 25 to the consolidated financial statements. These transactions conducted in FY 2021 constitute continuing connected transactions of the Company (as defined in Chapter 14A of the Listing Rules) that are exempt from any announcement, reporting, annual review, or independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

## Tax Relief and Exemption

The Company is not aware of any relief from taxation available to the Shareholders by reason of their holding of the Shares of the Company.

## Annual General Meeting

The 2022 AGM of the Company is scheduled to be held on Thursday, 9 June 2022. A notice convening the 2022 AGM will be issued and disseminated to the Shareholders in due course.

## Closure of Register of Members

The register of members of the Company will be closed from Monday, 6 June 2022 to Thursday, 9 June 2022 (both days inclusive), during which no transfer of the Shares will be registered. In order to be eligible to attend and vote at the 2022 AGM, all transfer of the Shares accompanied by the relevant properly completed transfer forms and the relevant share certificates must be lodged with the Company's branch share registrar and transfer office in Hong Kong, Tricor Investor Services Limited at Level 54, Hopewell Centre, 183 Queen's Road East, Hong Kong, not later than 4:30 p.m. on Thursday, 2 June 2022.

# Report of the Directors

## Auditor

The financial statements for FY 2021 have been audited by Messrs. Ernst & Young, who will retire at the 2022 AGM and, being eligible, offer itself for re-appointment. A resolution for the reappointment of Messrs. Ernst & Young as auditor of the Company is to be proposed at the 2022 AGM.

On behalf of the Board

**Chong Tin Lung, Benny**

*Chairman*

Hong Kong, 29 March 2022

# Independent Auditor's Report



**Ernst & Young**  
27/F, One Taikoo Place  
979 King's Road  
Quarry Bay, Hong Kong

安永會計師事務所  
香港鰂魚涌英皇道979號  
太古坊一座27樓

Tel 電話: +852 2846 9888  
Fax 傳真: +852 2868 4432  
ey.com

## To the shareholders of Newton Resources Ltd

(Incorporated in the Cayman Islands with limited liability)

### Opinion

We have audited the consolidated financial statements of Newton Resources Ltd (the “Company”) and its subsidiaries (the “Group”) set out on pages 56 to 130, which comprise the consolidated statement of financial position as at 31 December 2021, and the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (“IFRSs”) issued by the International Accounting Standards Board (“IASB”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

### Basis for opinion

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HKSA”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (the “Code”), and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated financial statements.

# Independent Auditor's Report

## Key audit matters *(Continued)*

### Key audit matter

### How our audit addressed the key audit matter

#### Revenue recognition

Revenue from the Group's sourcing and supply of iron ore and other commodities (the "Resources Business") amounted to US\$292.9 million in the Group's consolidated financial statements for the year and was recorded on the gross basis.

The Group recognises revenue from contracts with customers on a gross basis when control of goods is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods. We identified revenue recognition in respect of the Resources Business as our audit focus area because the terms of sales arrangements, including the timing of transfer of the products, delivery specifications including incoterms and nature of the promises to the customers, involve complexity and judgement in determining sales revenues on a gross or net basis and revenue recognition in the appropriate accounting period.

The Group disclosed the accounting policies and details of revenue recognition in Note 2.4 Summary of significant accounting policies, Note 3 Significant accounting judgements and estimates and Note 4 Revenue and segment information to the consolidated financial statements.

We performed walkthroughs to obtain an understanding on the business model and the management's design of controls over the revenue cycle of the Resources Business.

We reviewed the revenue recognition policy applied by the Group to check its compliance with the IFRS 15 requirements. Also, we reviewed how the terms of the sales arrangements were considered within the revenue recognition process, including the discretion in determining the pricing, the responsibility for the risk of price fluctuation, the quality of goods, inventory risk and the customers' complaints and requests, the timing of transfer of the products and delivery specifications, etc.

In addition to substantive analytical reviews performed to obtain an understanding of how the revenue has trended over the year, we performed a detailed testing on transactions around the year-end to check whether revenues were recognised in the correct accounting period. We also tested journal entries focusing on unusual or irregular transactions regarding revenue recognition.

We also assessed the adequacy of the related disclosures in the notes to the consolidated financial statements.



# Independent Auditor's Report

## Other information included in the Annual Report

The directors of the Company are responsible for the other information. The other information comprises the information included in the Annual Report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Responsibilities of the directors for the consolidated financial statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with IFRSs issued by the IASB and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors of the Company are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors of the Company either intend to liquidate the Group or to cease operations or have no realistic alternative but to do so.

The directors of the Company are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

# Independent Auditor's Report

## Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Our report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

# Independent Auditor's Report

## Auditor's responsibilities for the audit of the consolidated financial statements

*(Continued)*

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Mr. Tong Ka Yan, Augustine.

*Ernst & Young*  
Certified Public Accountants  
Hong Kong

29 March 2022

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

Year ended 31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>Continuing operations</b>			
<b>Revenue</b>	4	<b>292,873</b>	467,495
Cost of sales		<b>(287,474)</b>	(460,819)
<b>Gross profit</b>			
		<b>5,399</b>	6,676
Other income and gains		<b>73</b>	161
Selling and distribution costs		<b>(2,258)</b>	(2,050)
Administrative expenses		<b>(2,611)</b>	(2,032)
Impairment loss on other current financial assets	16	<b>(1,318)</b>	–
Finance expense		<b>(1,006)</b>	(1,733)
Share of (losses)/profits of an associate		<b>(16)</b>	35
<b>(Loss)/profit before tax from continuing operations</b>			
	5	<b>(1,737)</b>	1,057
Income tax expenses	7	<b>(44)</b>	(213)
<b>(Loss)/profit for the year from continuing operations</b>			
		<b>(1,781)</b>	844
<b>Discontinued operations</b>			
Profit for the year from discontinued operations	8	–	–
<b>(Loss)/profit for the year</b>			
		<b>(1,781)</b>	844
<b>Other comprehensive income</b>			
<i>Other comprehensive income that may be reclassified to profit or loss in subsequent periods:</i>			
Exchange differences on translation of foreign operations		<b>(38)</b>	(153)
<i>Other comprehensive income that will not be reclassified to profit or loss in subsequent periods:</i>			
Exchange differences on translation of the Company and its non-foreign operations		–	(475)
<b>Other comprehensive income for the year, net of tax</b>			
		<b>(38)</b>	(628)
<b>Total comprehensive income for the year</b>			
		<b>(1,819)</b>	216

# Consolidated Statement of Profit or Loss and Other Comprehensive Income

Year ended 31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>(Loss)/profit for the year attributable to the owners of the Company:</b>			
– from continuing operations		(1,784)	818
– from discontinued operations		–	13
		(1,784)	831
<b>Profit/(loss) for the year attributable to non-controlling interests:</b>			
– from continuing operations		3	26
– from discontinued operations		–	(13)
		3	13
<b>(Loss)/profit for the year</b>		<b>(1,781)</b>	844
<b>Total comprehensive income attributable to:</b>			
Owners of the Company		(1,830)	193
Non-controlling interests		11	23
		(1,819)	216
<b>(LOSS)/EARNINGS PER SHARE ATTRIBUTABLE TO ORDINARY EQUITY HOLDERS OF THE COMPANY</b>			
	10		
Basic and diluted			
– For (loss)/profit for the year ( <i>US cents</i> )		(0.04)	0.02
– For (loss)/profit from continuing operations ( <i>US cents</i> )		(0.04)	0.02

# Consolidated Statement of Financial Position

31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>Non-current assets</b>			
Property, plant and equipment	11	268	186
Right-of-use assets	12(a)	317	200
Other long-term asset	13	15,180	16,181
Investment in an associate	14	234	244
Total non-current assets		15,999	16,811
<b>Current assets</b>			
Trade and bills receivables	15	1,199	95,994
Other current financial assets	16	5,722	2,258
Prepayments and other receivables		153	523
Income tax recoverables		174	–
Restricted bank deposits	17	–	4,905
Cash and cash equivalents	18	14,504	15,190
Total current assets		21,752	118,870
<b>Current liabilities</b>			
Trade and bills payables	19	1,474	81,784
Other current financial liabilities		281	291
Other payables and accruals		298	850
Interest-bearing bank and other borrowings	20	5,295	20,412
Income tax payables		15	194
Total current liabilities		7,363	103,531
<b>Net current assets</b>		14,389	15,339
<b>Total assets less current liabilities</b>		30,388	32,150
<b>Non-current liabilities</b>			
Interest-bearing bank and other borrowings	20	158	101
Total non-current liabilities		158	101
<b>Net assets</b>		30,230	32,049

# Consolidated Statement of Financial Position

31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>Equity</b>			
<b>Equity attributable to owners of the Company</b>			
Share capital	21	46,890	46,890
Reserves	22	(17,654)	(15,824)
<b>Non-controlling interests</b>			
		29,236	31,066
		994	983
<b>Total equity</b>		<b>30,230</b>	<b>32,049</b>

**Chong Tin Lung, Benny**  
*Director*

**Luk Yue Kan**  
*Director*



# Consolidated Statement of Changes in Equity

Year ended 31 December 2021

	Attributable to owners of the Company					Total US\$'000	Non- controlling interests US\$'000	Total equity US\$'000
	Share capital US\$'000 Note 21	Share premium account US\$'000	Capital reserves US\$'000	Exchange fluctuation reserve US\$'000	Accum- ulated losses US\$'000			
At 1 January 2020	51,338	111,330	12,015	(7,731)	(136,122)	30,830	(696)	30,134
Profit for the year	-	-	-	-	831	831	13	844
Other comprehensive income for the year:								
Exchange differences arising on translation into presentation currency	-	-	-	(638)	-	(638)	10	(628)
Total comprehensive income for the year	-	-	-	(638)	831	193	23	216
Effect of change in functional currency	(4,448)	(9,646)	(592)	13,219	1,467	-	-	-
Capital injection to a subsidiary	-	-	43	-	-	43	957	1,000
Disposal of subsidiaries	-	-	-	(4,910)	4,910	-	699	699
At 31 December 2020 and 1 January 2021	<b>46,890</b>	<b>101,684</b>	<b>11,466</b>	<b>(60)</b>	<b>(128,914)</b>	<b>31,066</b>	<b>983</b>	<b>32,049</b>
(Loss)/profit for the year	-	-	-	-	(1,784)	(1,784)	3	(1,781)
Other comprehensive income for the year:								
Exchange differences on translation of foreign operations	-	-	-	(46)	-	(46)	8	(38)
Total comprehensive income for the year	-	-	-	(46)	(1,784)	(1,830)	11	(1,819)
At 31 December 2021	<b>46,890</b>	<b>101,684*</b>	<b>11,466*</b>	<b>(106)*</b>	<b>(130,698)*</b>	<b>29,236</b>	<b>994</b>	<b>30,230</b>

\* These reserve accounts comprise the deficiency in reserves of US\$17,654,000 (2020: US\$15,824,000) in the consolidated statement of financial position.

# Consolidated Statement of Cash Flows

Year ended 31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>Cash flows from operating activities</b>			
(Loss)/profit before tax:			
From continuing operations		<b>(1,737)</b>	1,057
From discontinued operations	8	–	–
Adjustments for:			
Finance costs		<b>1,006</b>	1,732
Bank interest income	5	<b>(3)</b>	(172)
Share of losses/(profits) of an associate		<b>16</b>	(35)
Depreciation of items of property, plant and equipment	11	<b>96</b>	27
Depreciation of right-of-use assets	12(c)	<b>122</b>	108
Amortisation of other long-term asset	13	<b>1,001</b>	1,814
Loss on disposal of items of property, plant and equipment		<b>1</b>	22
Impairment loss on other current financial assets	16	<b>1,318</b>	–
Reversal of write-down of inventories to net realisable value		–	(75)
Write-back of other payables		–	(1,071)
Gain on disposal of subsidiaries	8(a)	–	(243)
<b>Cash flows before working capital changes</b>		<b>1,820</b>	3,164
Decrease in inventories		–	144
Decrease/(increase) in trade and bills receivables		<b>94,795</b>	(54,019)
(Increase)/decrease in other current financial assets		<b>(4,797)</b>	9,836
Decrease/(increase) in prepayments and other receivables		<b>370</b>	(337)
Decrease in restricted bank deposits		<b>4,905</b>	8,338
(Decrease)/increase in trade and bills payables		<b>(80,310)</b>	45,113
Increase in other current financial liabilities		<b>45</b>	215
Decrease in contract liabilities		–	(26)
Decrease in other payables and accruals		<b>(582)</b>	(60)
<b>Cash generated from operations</b>		<b>16,246</b>	12,368
Interest received		<b>3</b>	172
Hong Kong profits tax paid		<b>(397)</b>	(50)
<b>Net cash flows from operating activities</b>		<b>15,852</b>	12,490

# Consolidated Statement of Cash Flows

Year ended 31 December 2021

	Notes	2021 US\$'000	2020 US\$'000
<b>Cash flows from investing activities</b>			
Purchase of items of property, plant and equipment		(179)	(61)
Proceeds from disposal of items of property, plant and equipment		–	24
Capital injection of a subsidiary from non-controlling interests		–	500
Consideration received from disposal of subsidiaries	8(c)	–	13,190
<b>Net cash flows (used in)/from investing activities</b>		<b>(179)</b>	13,653
<b>Cash flows from financing activities</b>			
New bank and other borrowings		–	13,482
Repayment of bank and other borrowings		(15,141)	(67,080)
Decrease in restricted bank deposits		–	32,102
Interest and other finance expenses paid		(1,101)	(2,350)
Principal portion of lease payments		(118)	(99)
<b>Net cash flows used in financing activities</b>		<b>(16,360)</b>	(23,945)
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(687)</b>	2,198
Cash and cash equivalents at beginning of year		15,190	12,956
Effect of foreign exchange rate changes, net		1	36
<b>Cash and cash equivalents at end of year</b>		<b>14,504</b>	15,190
<b>ANALYSIS OF BALANCES OF CASH AND CASH EQUIVALENTS</b>			
Cash and bank balances		14,504	2,158
Non-pledged time deposits with original maturity of less than three months when acquired		–	13,032
Cash and cash equivalents at end of year		14,504	15,190

# Notes to the Consolidated Financial Statements

31 December 2021

## 1. Corporate and Group Information

Newton Resources Ltd (the “Company”, and together with its subsidiaries, collectively the “Group”) is a limited liability company incorporated in the Cayman Islands. The registered office of the Company is located at P.O. Box 309, Uglund House, Grand Cayman, KY1-1104, Cayman Islands.

During the year, the principal activity of the Company was investment holding and the principal activities of its subsidiaries included sourcing and supply of iron ores and other commodities (the “Resources Business”).

### Information about subsidiaries

Particulars of the Company’s principal subsidiaries as at 31 December 2021 are as follows:

Name	Place of incorporation/ registration and operations	Issued ordinary/ registered share capital	Percentage of equity interests attributable to the Company (%)		Principal activities
			Direct	Indirect	
Ace Profit Investment Limited (“Ace Profit”)	Hong Kong	Hong Kong Dollars (“HK\$”) 1	–	100	Sourcing and supply of iron ores
Forever Brave Limited	Hong Kong	HK\$1	–	100	Provision of management services
Shou Ji Holdings Limited	British Virgin Islands (“BVI”)	United States Dollars (“US\$”) 4,000,000	–	75	Investment holding
Shou Ji International Trade Limited	Hong Kong	HK\$1	–	100	Sourcing and supply of iron ores
Shou Ji International Transport Limited	BVI	US\$1	–	100	Provision of management services
Shou Ji Services Limited	Hong Kong	HK\$2	–	75	Provision of management services
Shou Ji Trading Limited	Hong Kong	HK\$1	–	75	Sourcing and supply of iron ores
Xingan League Newton Trading Company Limited*	Mainland China	Renminbi (“RMB”) 40,000,000	–	100	Sourcing and supply of other commodities

\* It is registered as a wholly-foreign-owned enterprise under PRC law.

The above table lists the subsidiaries of the Company, which, in the opinion of the directors, principally affected the results for the year or formed a substantial portion of the net assets of the Group. To give details of other subsidiaries would, in the opinion of the directors, result in particulars of excessive length.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.1 Basis of Preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRSs”) (which include all International Financial Reporting Standards, International Accounting Standards (“IASs”) and Interpretations) issued by the International Accounting Standards Board and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for certain trade and bills receivables, certain trade and bills payables and iron ore futures/swap contracts accounted for as financial assets or liabilities at fair value through profit or loss which have been measured at fair value. These financial statements are presented in US\$ and all values are rounded to the nearest thousand except when otherwise indicated.

### **Basis of consolidation**

The consolidated financial statements include the financial statements of the Company and its subsidiaries for the year ended 31 December 2021. A subsidiary is an entity (including a structured entity), directly or indirectly, controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee (i.e., existing rights that give the Group the current ability to direct the relevant activities of the investee).

When the Company has, directly or indirectly, less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (a) the contractual arrangement with the other vote holders of the investee;
- (b) rights arising from other contractual arrangements; and
- (c) the Group’s voting rights and potential voting rights.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using consistent accounting policies. The results of subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance. All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control described above. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.1 Basis of Preparation *(Continued)*

### **Basis of consolidation** *(Continued)*

If the Group loses control over a subsidiary, it derecognises (i) the assets (including goodwill) and liabilities of the subsidiary, (ii) the carrying amount of any non-controlling interest and (iii) the cumulative translation differences recorded in equity; and recognises (i) the fair value of the consideration received, (ii) the fair value of any investment retained and (iii) any resulting surplus or deficit in profit or loss. The Group's share of components previously recognised in other comprehensive income is reclassified to profit or loss or accumulated losses, as appropriate, on the same basis as would be required if the Group had directly disposed of the related assets or liabilities.

## 2.2 Changes in Accounting Policies and Disclosures

The Group has adopted the following revised IFRSs for the first time for the current year's financial statements.

Amendments to IFRS 9, IAS 39,  
IFRS 7, IFRS 4 and IFRS 16  
Amendment to IFRS 16

*Interest Rate Benchmark Reform – Phase 2*

*Covid-19-Related Rent Concessions beyond 30 June 2021*  
(early adopted)

The adoption of the above amendments to IFRSs in the current year has had no material impact on the Group's financial performance and positions for the current year and on disclosures set out in the consolidated financial statements.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.3 Issued but not yet Effective International Financial Reporting Standards

The Group has not applied the following new and amendments to IFRSs which were issued before 31 December 2021 but not yet effective:

Amendments to IFRS 3	<i>Reference to the Conceptual Framework<sup>1</sup></i>
Amendments to IFRS 10 and IAS 28	<i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture<sup>3</sup></i>
IFRS 17	<i>Insurance Contracts<sup>2</sup></i>
Amendments to IFRS 17	<i>Insurance Contracts<sup>2, 4</sup></i>
Amendment to IFRS 17	<i>Initial Application of IFRS 17 and IFRS 9 – Comparative Information<sup>2</sup></i>
Amendments to IAS 1	<i>Classification of Liabilities as Current or Non-current<sup>2</sup></i>
Amendments to IAS 1 and IFRS Practice Statement 2	<i>Disclosure of Accounting Policies<sup>2</sup></i>
Amendments to IAS 8	<i>Definition of Accounting Estimates<sup>2</sup></i>
Amendments to IAS 12	<i>Deferred Tax related to Assets and Liabilities arising from a Single Transaction<sup>2</sup></i>
Amendments to IAS 16	<i>Property, Plant and Equipment: Proceeds before Intended Use<sup>1</sup></i>
Amendments to IAS 37 <i>Annual Improvements to IFRSs 2018-2020</i>	<i>Onerous Contracts – Cost of Fulfilling a Contract<sup>1</sup></i> Amendments to IFRS 1, IFRS 9, Illustrative Examples accompanying IFRS 16, and IAS 41 <sup>1</sup>

<sup>1</sup> Effective for annual periods beginning on or after 1 January 2022

<sup>2</sup> Effective for annual periods beginning on or after 1 January 2023

<sup>3</sup> No mandatory effective date yet determined but available for adoption

<sup>4</sup> As a consequence of the amendments to IFRS 17 issued in June 2020, IFRS 4 was amended to extend the temporary exemption that permits insurers to apply IAS 39 rather than IFRS 9 for annual periods beginning before 1 January 2023.

The Group is in the process of making an assessment of the impact of these new standards and amendments to standards upon initial application. The Group is not yet in a position to ascertain their impacts on the Group's results of operations and financial position.



# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies

### Investment in an associate

An associate is an entity in which the Group has a long-term interest of generally not less than 20% of the equity voting rights and over which it is in a position to exercise significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee, but is not control or joint control over those policies.

The Group's investment in an associate is stated in the consolidated statement of financial position at the Group's share of net assets under the equity method of accounting, less any impairment losses. The Group's share of the post-acquisition results and other comprehensive income of an associate is included in the consolidated statement of profit or loss and other comprehensive income. In addition, when there has been a change recognised directly in the equity of the associate, the Group recognises its share of any changes, when applicable, in the consolidated statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and its associate are eliminated to the extent of the Group's investments in the associate, except where unrealised losses provide evidence of an impairment of the assets transferred.

### Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either in the principal market for the asset or liability, or in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or the most advantageous market must be accessible by the Group. The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Fair value measurement** *(Continued)*

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 – based on quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is observable, either directly or indirectly

Level 3 – based on valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by reassessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

### **Impairment of non-financial assets**

Where an indication of impairment exists, or when annual impairment testing for an asset is required (other than inventories and financial assets), the asset's recoverable amount is estimated. An asset's recoverable amount is the higher of the asset's or cash-generating unit (the "CGU")'s value in use and its fair value less costs of disposal, and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, in which case the recoverable amount is determined for the CGU to which the asset belongs. In testing a cash-generating unit for impairment, a portion of the carrying amount of a corporate asset is allocated to an individual cash-generating unit if it can be allocated on a reasonable and consistent basis or, otherwise, to the smallest group of cash-generating units.

An impairment loss is recognised only if the carrying amount of an asset exceeds its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. An impairment loss is charged to profit or loss in the period in which it arises in those expense categories consistent with the function of impaired assets.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Impairment of non-financial assets** *(Continued)*

An assessment is made at the end of each reporting period as to whether there is an indication that previously recognised impairment losses may no longer exist or may have decreased. If such an indication exists, the recoverable amount is estimated. A previously recognised impairment loss of an asset other than goodwill is reversed only if there has been a change in the estimates used to determine the recoverable amount of that asset, but not to an amount higher than the carrying amount that would have been determined (net of any depreciation/amortisation) had no impairment loss been recognised for the asset in prior years. A reversal of such an impairment loss is credited to profit or loss in the period in which it arises.

### **Related parties**

A party is considered to be related to the Group if:

(a) the party is a person or a close member of that person's family and that person

- (i) has control or joint control over the Group;
- (ii) has significant influence over the Group; or
- (iii) is a member of the key management personnel of the Group or of a parent of the Group;

or

(b) the party is an entity where any of the following conditions applies:

- (i) the entity and the Group are members of the same group;
- (ii) one entity is an associate or joint venture of the other entity (or of a parent, subsidiary or fellow subsidiary of the other entity);
- (iii) the entity and the Group are joint ventures of the same third party;
- (iv) one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- (v) the entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group;
- (vi) the entity is controlled or jointly controlled by a person identified in (a);
- (vii) a person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity or of a parent of the entity; and
- (viii) the entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the parent of the Group.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### Property, plant and equipment and depreciation

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. The cost of an item of property, plant and equipment comprises its purchase price and any directly attributable costs of bringing the asset to its working condition and location for its intended use.

Expenditure incurred after items of property, plant and equipment have been put into operation, such as repairs and maintenance, is normally charged to profit or loss in the period in which it is incurred. In situations where the recognition criteria are satisfied, the expenditure for a major inspection is capitalised in the carrying amount of the asset as a replacement. Where significant parts of property, plant and equipment are required to be replaced at intervals, the Group recognises such parts as individual assets with specific useful lives and depreciates them accordingly.

Depreciation is calculated on the straight-line basis to write off the cost of each item of property, plant and equipment to its residual value over its estimated useful life. The principal annual rates used for this purpose are as follows:

Leasehold improvements	Over the shorter of the lease terms and 25%
Furniture, fixtures and equipment	20% to 25%
Motor vehicles	20% to 25%

Where parts of an item of property, plant and equipment have different useful lives, the cost of that item is allocated on a reasonable basis among the parts and each part is depreciated separately. Residual values, useful lives and the depreciation method are reviewed, and adjusted if appropriate, at least at each financial year end.

An item of property, plant and equipment including any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on disposal or retirement recognised in profit or loss in the year the asset is derecognised is the difference between the net sales proceeds and the carrying amount of the relevant asset.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Long-term asset relating to a commodity supply contract with forward purchases of future outputs at discount (the “Contract”)**

The Group entered into the Contract, pursuant to which there is an expectation in the quantity of commodities to be received under the Contract at the date of inception based on the estimated reserves and resources of the underlying mine and the contractual entitlements to future outputs. In view of the future outputs that will be physically delivered by the supplier and the purchases at discount by the Group that will not be net settled in cash under the Contract, the Group made an upfront payment to acquire the contractual rights and obligations under the Contract which would be considered as a deposit in exchange for the entitlements to the pre-sold commodities with purchase discounts offered by the supplier for the estimated quantities of commodities to be received at future dates under the Contract.

The upfront payment of the Group is recorded as a non-current asset, which is stated at cost less accumulated amortisation and any impairment losses. Amortisation is recognised on the unit-of-production basis by matching the physical delivery of commodities over the estimated output of commodities entitled by the Group.

### **Leases**

The Group assesses at contract inception whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

### **Group as a lessee**

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Leases** *(Continued)*

#### **Group as a lessee** *(Continued)*

##### **(a) Right-of-use assets**

Right-of-use assets are recognised at the commencement date of the lease (that is the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and any impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease terms and the estimated useful lives of the assets as follows:

Office premises	3 years
-----------------	---------

If ownership of the leased asset transfers to the Group by the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

##### **(b) Lease liabilities**

Lease liabilities are recognised at the commencement date of the lease at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for termination of a lease, if the lease term reflects the Group exercising the option to terminate the lease. The variable lease payments that do not depend on an index or a rate are recognised as an expense in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in lease payments (e.g., a change to future lease payments resulting from a change in an index or rate) or a change in assessment of an option to purchase the underlying asset.

The Group's lease liabilities are included in interest-bearing bank and other borrowings.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Leases** *(Continued)*

#### **Group as a lessee** *(Continued)*

##### **(c) Short-term leases and leases of low-value assets**

The Group applies the short-term lease recognition exemption to its short-term leases of offices premises (that is those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the recognition exemption for leases of low-value assets to leases of office equipment and laptop computers that are considered to be of low value. Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

### **Investments and other financial assets**

#### **Initial recognition and measurement**

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Group's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient of not adjusting the effect of a significant financing component, the Group initially measures a financial asset at its fair value, plus in the case of a financial asset not at fair value through profit or loss, transaction costs. Trade receivables that do not contain a significant financing component or for which the Group has applied the practical expedient are measured at the transaction price determined under IFRS 15 in accordance with the policies set out for "Revenue recognition" below.

In order for a financial asset to be classified and measured at amortised cost or fair value through other comprehensive income, it needs to give rise to cash flows that are solely payments of principal and interest ("SPPI") on the principal amount outstanding. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model. The Group has a significant proportion of trade and bills receivables with embedded derivatives for provisional pricing. These receivables are generally held to collect contract cash flows but do not meet the SPPI criteria and as a result must be held at fair value through profit or loss. Subsequent fair value gains or losses are taken to profit or loss.



# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Investments and other financial assets** *(Continued)*

#### **Initial recognition and measurement** *(Continued)*

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows, while financial assets classified and measured at fair value through other comprehensive income are held within a business model with the objective of both holding to collect contractual cash flows and selling. Financial assets which are not held within the aforementioned business models are classified and measured at fair value through profit or loss.

All regular way purchases and sales of financial assets are recognised on the trade date, that is, the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

#### **Subsequent measurement**

The subsequent measurement of financial assets depends on their classification as follows:

##### ***Financial assets at amortised cost (debt instruments)***

Financial assets at amortised cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

##### ***Financial assets at fair value through profit or loss***

Financial assets at fair value through profit or loss are carried in the consolidated statement of financial position at fair value with net changes in fair value recognised in profit or loss.

This category includes derivative instruments which the Group had not irrevocably elected to classify at fair value through other comprehensive income.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Investments and other financial assets** *(Continued)*

#### **Subsequent measurement** *(Continued)*

##### ***Financial assets at fair value through profit or loss*** *(Continued)*

A derivative embedded in a hybrid contract, with a financial liability or non-financial host, is separated from the host and accounted for as a separate derivative if the economic characteristics and risks are not closely related to the host; a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and the hybrid contract is not measured at fair value through profit or loss. Embedded derivatives are measured at fair value with changes in fair value recognised in profit or loss. Reassessment only occurs if there is either a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required or a reclassification of a financial asset out of the fair value through profit or loss category.

A derivative embedded within a hybrid contract containing a financial asset host is not accounted for separately. The financial asset host together with the embedded derivative is required to be classified in its entirety as a financial asset at fair value through profit or loss.

#### **Derecognition of financial assets**

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Group's consolidated statement of financial position) when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass-through" arrangement; and either (a) the Group has transferred substantially all the risks and rewards of the asset, or (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if, and to what extent, it has retained the risk and rewards of ownership of the asset. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Impairment of financial assets**

The Group recognises an allowance for expected credit loss (“ECL”) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

### **General approach**

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12 months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

At each reporting date, the Group assesses whether the credit risk on a financial instrument has increased significantly since initial recognition. When making the assessment, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition and considers reasonable and supportable information that is available without undue cost or effort, including historical and forward-looking information.

The Group considers a financial asset in default when contractual payments are 180 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Impairment of financial assets** *(Continued)*

#### **General approach** *(Continued)*

Financial assets at amortised cost is subject to impairment under the general approach and they are classified within the following stages for measurement of ECLs except for trade receivables which apply the simplified approach as detailed below.

- Stage 1 – Financial instruments for which credit risk has not increased significantly since initial recognition and for which the loss allowance is measured at an amount equal to 12-month ECLs
- Stage 2 – Financial instruments for which credit risk has increased significantly since initial recognition but that are not credit-impaired financial assets and for which the loss allowance is measured at an amount equal to lifetime ECLs
- Stage 3 – Financial assets that are credit-impaired at the reporting date (but that are not purchased or originated credit-impaired) and for which the loss allowance is measured at an amount equal to lifetime ECLs

#### **Simplified approach**

For trade receivables that do not contain a significant financing component or when the Group applies the practical expedient of not adjusting the effect of a significant financing component, the Group applies the simplified approach in calculating ECLs. Under the simplified approach, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

### **Financial liabilities**

#### **Initial recognition and measurement**

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The Group's financial liabilities include trade and bills payables, interest-bearing bank and other borrowings and other current financial liabilities.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Financial liabilities** *(Continued)*

#### **Subsequent measurement**

The subsequent measurement of financial liabilities depends on their classification as follows:

#### ***Financial liabilities at fair value through profit or loss***

Financial liabilities at fair value through profit or loss include financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities designated upon initial recognition as at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in IFRS 9 are satisfied. Gains or losses on liabilities designated at fair value through profit or loss are recognised in profit or loss, except for the gains or losses arising from the Group's own credit risk which are presented in other comprehensive income with no subsequent reclassification to profit or loss. The net fair value gain or loss recognised in profit or loss does not include any interest charged on these financial liabilities.

#### ***Financial liabilities at amortised cost***

After initial recognition, the Group's interest-bearing bank borrowing is subsequently measured at amortised cost, using the effective interest rate method unless the effect of discounting would be immaterial, in which case it is stated at cost. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the effective interest rate amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The effective interest rate amortisation is included in finance costs in profit or loss.

#### **Derecognition of financial liabilities**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled, or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and a recognition of a new liability, and the difference between the respective carrying amounts is recognised in profit or loss.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

### Derivative financial instruments

#### Initial recognition and subsequent measurement

The Group uses derivative financial instruments, such as futures/swaps, to hedge its commodity price risk. Such derivative financial instruments are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at fair value. Derivatives are carried as assets when the fair value is positive and as liabilities when the fair value is negative.

The fair value of commodity purchase contracts that meet the definition of a derivative as defined by IFRS 9 is recognised in profit or loss as cost of sales or revenue from other sources. Commodity contracts that are entered into and continue to be held for the purpose of the receipt or delivery of a non-financial item in accordance with the Group's expected purchase, sale or usage requirements are held at cost.

Any gains or losses arising from changes in fair value of derivatives are taken directly to profit or loss.

#### Current versus non-current classification

Derivative instruments that are not designated as effective hedging instruments are classified as current or non-current or separated into current and non-current portions based on an assessment of the facts and circumstances (i.e., the underlying contracted cash flows).

- Where the Group expects to hold a derivative as an economic hedge (and does not apply hedge accounting) for a period beyond 12 months after the end of the reporting period, the derivative is classified as non-current (or separated into current and non-current portions) consistently with the classification of the underlying item.
- Embedded derivatives that are not closely related to the host contract are classified consistently with the cash flows of the host contract.
- Derivative instruments that are designated as, and are effective hedging instruments, are classified consistently with the classification of the underlying hedged item. The derivative instruments are separated into current portions and non-current portions only if a reliable allocation can be made.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost is determined on the weighted average basis. Net realisable value is based on estimated selling prices less any estimated costs to be incurred to completion and disposal.

### **Cash and cash equivalents**

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise cash on hand and demand deposits, and short term highly liquid investments that are readily convertible into known amounts of cash, are subject to an insignificant risk of changes in value, and have a short maturity of generally within three months when acquired.

For the purpose of the consolidated statement of financial position, cash and cash equivalents comprise cash on hand and at banks, including time deposits, and assets similar in nature to cash, which are not restricted as to use.

### **Provisions**

A provision is recognised when a present obligation (legal or constructive) has arisen as a result of a past event and it is probable that a future outflow of resources will be required to settle the obligation, provided that a reliable estimate can be made of the amount of the obligation.

When the effect of discounting is material, the amount recognised for a provision is the present value at the end of the reporting period of the future expenditures expected to be required to settle the obligation. The increase in the discounted present value amount arising from the passage of time is included in finance costs in profit or loss.

### **Income tax**

Income tax comprises current and deferred tax. Income tax relating to items recognised outside profit or loss is recognised outside profit or loss, either in other comprehensive income or directly in equity.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period, taking into consideration interpretations and practices prevailing in the countries in which the Group operates.

Deferred tax is provided, using the liability method, on all temporary differences at the end of the reporting period between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Income tax** *(Continued)*

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- when the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences and the carryforward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward of unused tax credits and unused tax losses can be utilised, except:

- when the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at the end of each reporting period and are recognised to the extent that it has become probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.



# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Income tax** *(Continued)*

Deferred tax assets and deferred tax liabilities are offset if and only if the Group has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

### **Revenue recognition**

#### **Revenue from contracts with customers**

Revenue from contracts with customers is recognised when control of goods or services is transferred to the customers at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services.

#### **(a) Sale of iron ores**

Revenue from the sale of iron ores is recognised at the point in time when control of the asset is transferred to the customer, generally on delivery of these products.

Certain of the Group's products are provisionally priced at the date when revenue is recognised; however, substantially all iron ore sales are reflected at final prices in the results for the year. The final selling price for all provisionally priced products is based on the price for the quotational period stipulated in the contract. Final prices for iron ores are normally determined within three months after delivery to the customer. The change in value of the provisionally priced receivable is based on the relevant forward market prices and is recognised in revenue from other sources.

#### **(b) Shipping services**

For Cost and Freight incoterms ("CFR") sales arrangements, the Group is responsible for providing shipping services (as principal) after the date that the Group transfers control of the iron ore to its customers. The Group, therefore, has a separate performance obligation for shipping services which are provided solely to facilitate the sale of the commodities. The transaction price is allocated to the iron ore and shipping services using the relative stand-alone selling price method. The output method is used for measuring progress of the shipping services because there is a direct relationship between the Group's effort and the transfer of service to the customer. The Group recognises revenue on the basis of the time elapsed relative to the total expected time to complete the service.

Revenue from providing shipping services is recognised over time as the customer simultaneously receives and consumes the benefits provided by the Group.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### Revenue recognition *(Continued)*

#### Revenue from other sources

##### **(a) Quotation period price adjustments**

A proportion of the Group's sales are provisionally priced, where the final price is referenced to a future market-based index price. Adjustment to the sales price occurs based on movements in the index price up to the end of the quotation period (the "QP"). These are referred to as provisional pricing arrangements and that the final price for the iron ore is determined on a specified future date or future QP after shipment to the customer. Adjustments to the sales price therefore occur up until the end of the QP and any future changes that occur over the QP are embedded within trade receivables. Given the exposure to the commodity price, these provisionally priced trade receivables are measured at fair value through profit or loss (Note 15). Subsequent changes in the fair value of provisionally priced trade receivables are recognised in revenue but are presented separately from revenue from contracts with customers. Final price is normally determined within three months after delivery to the customer.

##### **(b) Gain or loss on iron ore futures/swap contracts**

The Group's designated hedging executives are responsible for managing the Group's exposure over iron ore price fluctuation by entering into iron ore futures and swaps contracts. Net gain or loss from those hedging tools to manage the operational risks that may arise from the selling of iron ore is recognised as revenue from other sources.

#### Other income

Interest income is recognised on an accrual basis using the effective interest method by applying the rate that exactly discounts the estimated future cash receipts over the expected life of the financial instrument or a shorter period, when appropriate, to the net carrying amount of the financial asset.

#### Government grants

Government grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the costs, for which it is intended to compensate, are expensed.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Employee benefits**

The Group's employer contributions vest fully with the employees when contributed into the Mandatory Provident Fund retirement benefit scheme (the "MPF Scheme") in accordance with the rules of the MPF Scheme. Where employees leave the scheme prior to the full vesting of the employer's contributions, the amount of forfeited contributions cannot be used to reduce the contributions payable by the Group.

The employees of the Group's subsidiaries which operates in Mainland China are required to participate in a central pension scheme operated by the local municipal government (the "Central Pension Scheme"). These subsidiaries are required to contribute 20% of its payroll costs to the Central Pension Scheme. The contributions are charged to profit or loss as they become payable in accordance with the rules of the Central Pension Scheme. Under the Central Pension Scheme, no forfeited contributions can be used by the employer to reduce existing level of contributions.

### **Borrowing costs**

Borrowing costs are expensed in the period in which they are incurred. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

### **Foreign currencies**

These financial statements are presented in US\$, which is the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency. Foreign currency transactions recorded by the entities in the Group are initially recorded using their respective functional currency rates prevailing at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency rates of exchange ruling at the end of the reporting period. Differences arising on settlement or translation of monetary items are recognised in profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured. The gain or loss arising on translation of a non-monetary item measured at fair value is treated in line with the recognition of the gain or loss on change in fair value of the item.

In determining the exchange rate on initial recognition of the related asset, expense or income on the derecognition of a non-monetary asset or non-monetary liability relating to an advance consideration, the date of initial transaction is the date on which the Group initially recognises the non-monetary asset or non-monetary liability arising from the advance consideration. If there are multiple payments or receipts in advance, the Group determines the transaction date for each payment or receipt of the advance consideration.

# Notes to the Consolidated Financial Statements

31 December 2021

## 2.4 Summary of Significant Accounting Policies *(Continued)*

### **Foreign currencies** *(Continued)*

The functional currencies of certain subsidiaries and an associate are currencies other than US\$. As at the end of the reporting period, the assets and liabilities of these entities are translated into US\$ at the exchange rates prevailing at the end of the reporting period and their profit or loss are translated into US\$ at the relevant average exchange rates for the year, unless exchange rates fluctuated significantly during the year, in which case the exchange rates prevailing on the dates of transactions are used.

The resulting exchange differences are recognised in other comprehensive income and accumulated in the exchange fluctuation reserve. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss when the gain or loss on disposal is recognised.

For the purpose of the consolidated statement of cash flows, cash flows of foreign operating subsidiaries are translated into US\$ at the exchange rates ruling at the dates of the cash flows. Frequently recurring cash flows of these subsidiaries which arise throughout the year are translated into US\$ at the weighted average exchange rates for the year.

### **Discontinued operation**

A discontinued operation is a component of the Group's business, the operations and cash flows of which can be clearly distinguished from the rest of the Group and which represents a separate major line of business or geographic area of operations, or is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations, or is a subsidiary acquired exclusively with a view to resale.

When an operation is classified as discontinued, a single amount is presented in profit or loss, which comprises the post-tax profit or loss of the discontinued operation and the post-tax gain or loss recognised on the measurement to fair value less costs to sell, or on the disposal, of the assets or disposal group constituting the discontinued operation.

# Notes to the Consolidated Financial Statements

31 December 2021

## 3. Significant Accounting Judgements and Estimates

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and their accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amounts of the assets and liabilities affected in the future.

### 3.1 Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, apart from those involving estimations, which have the most significant effect on the amounts recognised in the consolidated financial statements:

#### (a) Determining revenue from contracts with customers on the gross basis

Determining whether revenue of the Group should be reported on a gross or net basis is a continuing assessment of various factors. Since the Group has sole discretion in determining the product pricing, takes full responsibility of the goods sold or services provided to the customers, and is also responsible for the risk associated with the goods before change of control over the goods and the customers' complaints and requests, the Group considers that it controls the specified goods or services before their delivery to its customers and is a principal in the transactions. Accordingly, the Group recognises revenue on the gross basis. Otherwise, the Group records the net amount earned as commission income from products sold or services provided.

#### (b) Identifying performance obligation and determining the timing of satisfaction of shipping services

For the Group's sales to customers under CFR sales arrangements, the Group is responsible for providing shipping services which is a separate performance obligation, other than the transfer of goods. While the Group does not directly operate the vessels, the Group has determined that it is a principal in these arrangements because it controls the specified services before they are provided to the customers. The terms of the Group's contracts with the service providers give the Group the ability to direct the service providers to provide the specified shipping services on the Group's behalf.

# Notes to the Consolidated Financial Statements

31 December 2021

## 3. Significant Accounting Judgements and Estimates *(Continued)*

### 3.1 Judgements *(Continued)*

#### **(b) Identifying performance obligation and determining the timing of satisfaction of shipping services *(Continued)***

The Group has also considered that revenue for shipping services is recognised over time because the customers simultaneously receive and consume the benefits from the services provided by the Group. The fact that another entity would not need to re-perform the shipping services that the Group has provided to date demonstrates that the customers simultaneously receive and consume the benefits of the Group's performance as it performs. The Group determined that the output method is the best method for measuring progress of the shipping services because there is a direct relationship between the Group's effort and the progress of transfer of services to the customers. The Group recognises revenue on the basis of the time elapsed relative to the total expected time to complete the services.

#### **(c) Determining the lease term of contracts with renewal options**

The Group has lease contracts that include extension and termination options. The Group applies judgement in evaluating whether or not to exercise the option to renew or terminate the lease, and it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation to the leased asset). The renewal period for lease of the Group's office premise is not included as part of the lease term as it is not reasonably certain to be exercised.

# Notes to the Consolidated Financial Statements

31 December 2021

## 3. Significant Accounting Judgements and Estimates *(Continued)*

### 3.2 Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below.

#### (a) Impairment of other long-term asset

The Group assesses whether there are any indicators of impairment for other long-term asset at the end of each reporting period. Where an indicator of impairment exists, a formal estimate of the recoverable amount is made, which is considered to be the higher of the value in use and its fair value less costs of disposal of the CGUs. The carrying values of the other long-term asset are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

Impairment assessments (the value in use calculations) require the use of estimates and assumptions such as mine reserves of the Hematite Mine (as defined in Note 13 to the consolidated financial statements), long-term commodity prices (considering current and historical prices, price trends and related factors), discount rates, and the Group's operating performance (which includes sales volumes of the Group derived from the Hematite Mine). These estimates and assumptions are subject to risk and uncertainty. Therefore, there is a possibility that changes in circumstances will impact these projections, which may impact the recoverable amount of the CGUs. In such circumstances, some or all of the carrying amounts of the CGUs may be impaired with the impact recognised in profit or loss.

#### (b) Provision for expected credit losses on other current financial assets at amortised cost

For other current financial assets at amortised cost, the ECL is recognised in two stages, the 12-month ECL and lifetime ECL. The 12-month ECL is the portion of lifetime ECLs that results from default events on a financial instrument that are possible within 12 months after the reporting date. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL.

The Group considers a financial asset in default when contractual payments are 180 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

# Notes to the Consolidated Financial Statements

31 December 2021

## 3. Significant Accounting Judgements and Estimates *(Continued)*

### 3.2 Estimation uncertainty *(Continued)*

#### (c) Provision for onerous contract

The provision for onerous contract is based on the difference between the total expected cash inflow (revenue) and the total value of future cash outflow (expenses) that the Group is obligated to make for the remaining term of the contracts. Considerable amounts of estimates and judgements are required in assessing the expected revenue and expected expenses in the future. Where the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it, onerous contract provision is recognised. The key assumptions used in assessing provision include estimated commodity prices of future quotation period and price adjustments for iron grade and impurities.

#### (d) Leases – estimating the incremental borrowing rate

The Group cannot readily determine the interest rate implicit in a lease, and therefore, it uses an incremental borrowing rate (“IBR”) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group “would have to pay”, which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when it needs to be adjusted to reflect the terms and conditions of the lease (for example, when leases are not in the subsidiary’s functional currency). The Group estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates (such as the subsidiary’s stand-alone credit rating).



# Notes to the Consolidated Financial Statements

31 December 2021

## 4. Revenue and Segment Information

The Resources Business was the only reportable business segment of the Group during the years ended 31 December 2021 and 2020.

An analysis of revenue from continuing operations is as follows:

	<b>2021</b>	2020
	<b>US\$'000</b>	US\$'000
Revenue from contracts with customers	<b>273,377</b>	425,613
Revenue from other sources:		
Quotation period price adjustments (Note)		
– relating to prior year shipments	<b>7,029</b>	724
– relating to current year shipments	<b>12,136</b>	45,097
Net gains/(losses) on iron ore futures or swap contracts	<b>331</b>	(3,939)
	<b>292,873</b>	467,495

Note: The Group has continued to adopt the provisional pricing arrangements for the sales of certain iron ore products and those sales to the customers are subject to future QPs that differ from the periods that the inventories are delivered and finalising the iron ore selling prices based on the agreed market pricing formulae taking into account the relevant benchmark prices and indices of future QPs. As a result, certain of the Group's iron ore products are provisionally priced at the date when revenue is recognised. In this regards, such revenue from contracts with customers is measured at the estimated forward commodity prices for the relevant QPs prevailing at the date or for the period when the inventories are sold, being the amount to which the Group is expected to be entitled at the end of future QPs. Any future price movements that occur up till the end of the QP are embedded within the Group's trade receivables. Subsequent changes in value of the provisionally priced receivables are based on the estimated forward commodity prices under the relevant QPs and are recognised as "revenue from other sources" and included in "quotation period price adjustments" above. As at 31 December 2021, the Group's revenue, that was recognised subject to the provisional pricing arrangements, has been finalised. As at 31 December 2020, certain of the Group's revenue, that was recognised subject to provisional pricing adjustments, has yet to be finalised, which would be finalised usually within three months after the inventories were delivered.

# Notes to the Consolidated Financial Statements

31 December 2021

## 4. Revenue and Segment Information *(Continued)*

### (a) Revenue from contracts with customers

#### (i) Disaggregated revenue information

	2021 US\$'000	2020 US\$'000
<b>Types of goods/services</b>		
Sale of iron ores	<b>254,248</b>	411,318
Shipping services	<b>19,129</b>	14,295
Total revenue from contracts with customers	<b>273,377</b>	425,613
<b>Geographical markets (Note)</b>		
Mainland China	<b>273,377</b>	413,846
Others	–	11,767
Total revenue from contracts with customers	<b>273,377</b>	425,613
<b>Timing of revenue recognition</b>		
Goods transferred at a point in time	<b>254,248</b>	411,318
Services transferred over time	<b>19,129</b>	14,295
Total revenue from contracts with customers	<b>273,377</b>	425,613

Note: Revenue from external customers by geographical location is based on the ports of discharge.

# Notes to the Consolidated Financial Statements

31 December 2021

## 4. Revenue and Segment Information *(Continued)*

### (a) Revenue from contracts with customers *(Continued)*

#### (ii) Performance obligations

Information about the Group's performance obligations is summarised below:

##### ***Sale of iron ores***

Each iron ore shipment is governed by a sales contract with the customer. For the Group's iron ores that are sold under CFR incoterms, the Group is also responsible for providing shipping services, which represents a separate performance obligation in these situations.

Revenue from sales of iron ores are recognised when control of the iron ores passes to the customer, which generally occurs at a point in time when the iron ores are physically transferred onto a vessel. This is the point where title passes to the customer together with significant risks and rewards of ownership.

##### ***Shipping services***

Under the CFR sales arrangements, revenue from the provision of shipping services is recognised over time using an output basis to measure the Group's progress towards complete satisfaction of the services. This basis best represents the Group's performance and that the customers simultaneously receive and consume the benefits provided by the Group as the services are being provided.

# Notes to the Consolidated Financial Statements

31 December 2021

## 4. Revenue and Segment Information *(Continued)*

### (b) Geographical Segment Information

#### (i) Revenue from external customers

	2021 US\$'000	2020 US\$'000
Mainland China	292,873	455,867
Others	–	11,628
Total revenue from external customers	292,873	467,495

Revenue from external customers by geographical location is determined based on the ports of discharge.

- (ii) The Group's non-current assets mainly represented the long-term asset relating to the Contract which is operated and based in Hong Kong.

### (c) Information about major customers

The analysis of the Group's revenue from continuing operations from major customers (including revenue from contracts with customers and those arisen from the QP price adjustments but excluding gains or losses on iron ore futures or swap contracts), which contributed 10% or more to the Group's revenue, is as follows:

	2021 US\$'000	2020 US\$'000
Customer A	205,591	180,106
Customer B	N/A <sup>1</sup>	101,834
Customer C	N/A <sup>1</sup>	59,635
Customer D	N/A <sup>1</sup>	51,493

- <sup>1</sup> The corresponding revenue did not contribute over 10% of the total revenue of the Group from continuing operations.

# Notes to the Consolidated Financial Statements

31 December 2021

## 5. (Loss)/Profit Before Tax from Continuing Operations

The Group's (loss)/profit before tax from continuing operations is arrived at after charging/(crediting):

	Notes	2021 US\$'000	2020 US\$'000
Cost of inventories sold		<b>268,467</b>	455,281
Shipping costs		<b>19,129</b>	14,295
Net gains on iron ore futures or swap contracts included in cost of sales		<b>(1,123)</b>	(10,571)
Amortisation of other long-term asset included in cost of sales	13	<b>1,001</b>	1,814
Depreciation of items of property, plant and equipment	11	<b>96</b>	27
Depreciation of right-of-use assets	12(c)	<b>122</b>	108
Licence fees/lease payments not included in the measurement of lease liabilities	12(c)	<b>218</b>	170
Auditors' remuneration (including out-of-pocket expenses)		<b>287</b>	300
Government subsidy – Employment Support Scheme <sup>#</sup>		<b>–</b>	(160)
Employee benefit expenses (excluding directors' remuneration (Note 6)):			
– Wages, salaries and allowances		<b>2,298</b>	1,954
– Pension scheme contributions (defined contribution scheme)*		<b>78</b>	78
Bank interest income		<b>(3)</b>	(172)
Interest on bank and other borrowings		<b>385</b>	1,543
Guarantee fee		<b>644</b>	588
Interest on lease liabilities	12(c)	<b>17</b>	27
Net foreign exchange gain		<b>(108)</b>	(501)
Loss on disposal of items of property, plant and equipment		<b>1</b>	–

<sup>#</sup> Being the aggregate amount of approved subsidies from the COVID-19 Anti-epidemic Fund under the Employment Support Scheme as promulgated by the Government of the Hong Kong Special Administrative Region of the People's Republic of China, for the Group.

\* There were no forfeited contributions that may be used by the Group as the employer to reduce the existing level of contributions.

# Notes to the Consolidated Financial Statements

31 December 2021

## 6. Emoluments of Directors and Senior Management

Details of the remuneration of directors, disclosed pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”), section 383(1)(a), (b), (c) and (f) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of Information about Benefits of Directors) Regulation for the years ended 31 December 2021 and 2020 were as follows:

	<b>2021</b>	2020
	<b>US\$'000</b>	US\$'000
Fees	<b>108</b>	102
Other emoluments:		
Salaries, allowances and benefits in kind	<b>510</b>	569
Discretionary bonuses	<b>43</b>	65
Pension scheme contributions	<b>4</b>	4
	<b>557</b>	638
Total	<b>665</b>	740

During the year, no director of the Company has waived or agree to waive any emoluments.

# Notes to the Consolidated Financial Statements

31 December 2021

## 6. Emoluments of Directors and Senior Management *(Continued)*

### (a) Executive directors and non-executive directors

The remuneration paid to executive and non-executive directors during the years ended 31 December 2021 and 2020 were as follows:

	Fees US\$'000	Salaries, allowances and benefits in kind US\$'000	Discretionary bonuses US\$'000	Pension scheme contributions US\$'000	Total US\$'000
<b>2021</b>					
Executive directors:					
Mr. Chong Tin Lung, Benny	–	247	21	2	270
Mr. Luk Yue Kan	–	263	22	2	287
<b>Total</b>	<b>–</b>	<b>510</b>	<b>43</b>	<b>4</b>	<b>557</b>
<b>2020</b>					
Executive directors:					
Mr. Chong Tin Lung, Benny	–	248	21	2	271
Mr. Luk Yue Kan	–	263	44	2	309
Mr. Li Changfa <sup>(1)</sup>	–	58	–	–	58
<b>Total</b>	<b>–</b>	<b>569</b>	<b>65</b>	<b>4</b>	<b>638</b>

<sup>(1)</sup> Retired on 1 March 2020

# Notes to the Consolidated Financial Statements

31 December 2021

## 6. Emoluments of Directors and Senior Management *(Continued)*

### (b) Independent non-executive directors

The director fees paid to independent non-executive directors during the years ended 31 December 2021 and 2020 were as follows:

	2021 US\$'000	2020 US\$'000
Mr. Tsui King Fai	36	34
Mr. Lee Kwan Hung, Eddie	36	34
Mr. Shin Yick, Fabian	36	34
	<b>108</b>	102

The independent non-executive directors did not receive any other remuneration for holding their office as independent non-executive directors of the Company.

### (c) Five highest paid individuals

The five highest paid individuals during the year included two (2020: two) directors, details of whose remuneration are set out in Note 6(a) above. Details of the remuneration for the year of the remaining three (2020: three) highest paid employees who are neither a director nor chief executive of the Company were as follows:

	2021 US\$'000	2020 US\$'000
Salaries, allowances and benefits in kind	465	452
Discretionary bonuses	654	516
Pension scheme contributions	7	7
	<b>1,126</b>	975



# Notes to the Consolidated Financial Statements

31 December 2021

## 6. Emoluments of Directors and Senior Management *(Continued)*

### (c) Five highest paid individuals *(Continued)*

The number of non-director and non-chief executive, highest paid individuals whose remuneration fell within the following bands is as follows:

	Number of Individuals	
	2021	2020
HK\$1,000,001 to HK\$1,500,000	1	1
HK\$2,500,001 to HK\$3,000,000	–	1
HK\$3,500,001 to HK\$4,000,000	2	1
	3	3

During the year ended 31 December 2021, no emoluments were paid by the Group to any of the persons who are or were directors of the Company or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office, as a director of any member of the Group or of any other office in connection with the management of affairs of any member of the Group.

### (d) Emoluments of senior management

The emoluments of senior management whose profiles are included in the section headed “Directors’ and Senior Management’s Profile” on pages 38 to 41 of this annual report are already disclosed as the emoluments of directors in Note 6(a) above.

# Notes to the Consolidated Financial Statements

31 December 2021

## 7. Income Tax Expenses

Hong Kong profits tax has been provided at the rate of 16.5% (2020: 16.5%) on the estimated assessable profits arising in Hong Kong during the year, except for one subsidiary of the Group which is a qualifying entity under the two-tiered profits tax rates regime. The first HK\$2,000,000 (2020: HK\$2,000,000) of assessable profits of this subsidiary are taxed at 8.25% (2020: 8.25%) and the remaining assessable profits are taxed at 16.5% (2020: 16.5%).

The provision for the PRC corporate income tax ("CIT") is based on the CIT rate applicable to the entities located in or deemed to be operating in Mainland China as determined in accordance with the relevant income tax rules and regulations of the PRC for the years ended 31 December 2021 and 2020.

	2021 US\$'000	2020 US\$'000
Current – Hong Kong		
Charge for the year	45	206
(Over)/under provision in prior years	(1)	7
Total tax charge for the year from continuing operations	44	213

There was no tax charge from discontinued operations for the year ended 31 December 2020.

# Notes to the Consolidated Financial Statements

31 December 2021

## 7. Income Tax Expenses *(Continued)*

A reconciliation of the tax expense applicable to (loss)/profit before tax at the statutory income tax rate in Hong Kong where the main operating entities of the Group are domiciled to the tax expense at the effective tax rate is as follows:

	2021 US\$'000	2020 US\$'000
(Loss)/profit before tax from continuing operations	(1,737)	1,057
Loss before tax from discontinued operations	–	–
	<b>(1,737)</b>	1,057
Tax at the statutory income tax rate (16.5%)	<b>(287)</b>	174
Effect of different tax rates	<b>(138)</b>	(43)
Income not subject to tax	<b>(14)</b>	(189)
Expenses not deductible for tax	<b>122</b>	201
(Over)/under provision in prior years	<b>(1)</b>	7
Tax effect of unrecognised tax losses and deductible temporary differences	<b>362</b>	63
Tax charge at the Group's effective rate (2021: (2.5%); 2020: 20.2%)	<b>44</b>	213
Tax charge from continuing operations at the effective rate (2021: (2.5%); 2020: 20.2%)	<b>44</b>	213
Tax charge from discontinued operations at the effective rate	–	–

At the end of the reporting period, the Group has unrecognised tax losses from continuing operations arising from entities operating in Hong Kong of US\$952,000 (2020: US\$465,000) that are available indefinitely for offsetting against future taxable profits of the entities in which the losses arose. The Group also has unrecognised temporary difference from continuing operations arising from an entity operating in Mainland China of US\$3,062,000 (2020: US\$1,686,000) related to the impairment losses on other current financial assets. Deferred tax assets have not been recognised in respect of these estimated tax losses and deductible temporary differences as it is considered not probable that sufficient taxable profits will be available against which the unused tax losses and deductible temporary differences can be utilised by the Group.

# Notes to the Consolidated Financial Statements

31 December 2021

## 8. Discontinued Operations

The Group ceased and discontinued the iron concentrate business and gabbro-diabase and stone business (the “Discontinued Operations”) in 2020. The Discontinued Operations were no longer included in Note 4 to the consolidated financial statements for presentation of operating segment information.

**(a) The results of the Discontinued Operations for the year ended 31 December 2020 were presented below:**

	2020 US\$'000
Revenue	161
Cost of sales	(161)
Other income and gains	221
Selling and distribution costs	(3)
Administrative expenses	(264)
Other expenses	(122)
Gain on disposal of subsidiaries	243
Finance expense, net	(75)
Profit before tax from the Discontinued Operations	–
Income tax expense	–
Profit for the year from the Discontinued Operations	–

# Notes to the Consolidated Financial Statements

31 December 2021

## 8. Discontinued Operations *(Continued)*

**(b) Profit for the year from the Discontinued Operations for the year ended 31 December 2020 was arrived at after charging/(crediting):**

	2020 US\$'000
Cost of inventories sold	161
Lease payments not included in the measurement of lease liabilities	10
Reversal of write-down of inventories to net realisable value	(75)
Write-back of other payables	(1,071)
Loss on disposal of items of property, plant and equipment	22
Estimated possible payments on the outstanding gabbro-diabase resources fee payable	1,104
Employee benefit expenses (excluding directors' remuneration)	
– Wages, salaries and allowances	209
– Pension scheme contributions	24
Gross rental income from leasing of equipment	(171)

**(c) An analysis of the net inflow of cash and cash equivalents in respect of the disposal of subsidiaries for the year ended 31 December 2020 was as follows:**

	2020 US\$'000
Cash consideration	13,916
Cash received in 2019	(128)
Cash and bank balances disposed of	(598)
Net inflow of cash and cash equivalents in respect of the disposal of subsidiaries	13,190

# Notes to the Consolidated Financial Statements

31 December 2021

## 8. Discontinued Operations *(Continued)*

**(d) The net cash flows incurred by the Discontinued Operations for the year ended 31 December 2020 were as follows:**

	2020 US\$'000
Operating activities	431
Investing activities	24
Net cash inflows	455

**(e) Earnings per share from the Discontinued Operations for the year ended 31 December 2020:**

	2020
Basic and diluted <i>(US cents)</i>	–

The calculation of basic earnings per share from the Discontinued Operations for the year ended 31 December 2020 was based on:

	2020
<b>Earnings</b>	
Profit attributable to ordinary equity holders of the Company from the Discontinued Operations, used in the basic earnings per share calculation <i>(US\$'000)</i>	13
<b>Shares</b>	
Weighted average number of ordinary shares in issue during the year used in the basic earnings per share calculation <i>(thousands of shares)</i>	4,000,000

Diluted earnings per share amount from the Discontinued Operations was the same as the basic earnings per share amount from the Discontinued Operations as the Company had no potentially dilutive ordinary shares in issue during the year ended 31 December 2020.

# Notes to the Consolidated Financial Statements

31 December 2021

## 9. Dividend

The directors do not recommend the payment of a dividend in respect of the year ended 31 December 2021 (2020: Nil).

## 10. (Loss)/Earnings Per Share Attributable to Ordinary Equity Holders of the Company

The calculation of the basic (loss)/earnings per share amounts is based on the (loss)/profit for the years attributable to ordinary equity holders of the Company, and the weighted average number of ordinary shares of 4,000,000,000 in issue during the years ended 31 December 2021 and 2020.

The calculation of basic (loss)/earnings per share is based on:

	2021	2020
<b>(Loss)/earnings</b>		
(Loss)/profit attributable to ordinary equity holders of the Company, used in the basic (loss)/earnings per share calculation		
From continuing operations (US\$'000)	(1,784)	818
From discontinued operations (US\$'000)	–	13
	<b>(1,784)</b>	<b>831</b>
<b>Shares</b>		
Weighted average number of ordinary shares in issue during the year used in the basic (loss)/earnings per share calculation ( <i>thousands of shares</i> )	<b>4,000,000</b>	4,000,000

Diluted (loss)/earnings per share amounts were the same as the basic (loss)/earnings per share amounts as the Company had no potentially dilutive ordinary shares in issue during the years ended 31 December 2021 and 2020.

# Notes to the Consolidated Financial Statements

31 December 2021

## 11. Property, Plant and Equipment

	Leasehold improvements US\$'000	Furniture, fixtures and equipment US\$'000	Motor vehicles US\$'000	Total US\$'000
<b>Cost:</b>				
At 1 January 2020	36	78	93	207
Additions	51	10	–	61
Write-off	–	(7)	(23)	(30)
Exchange realignment	–	–	5	5
At 31 December 2020 and 1 January 2021	<b>87</b>	<b>81</b>	<b>75</b>	<b>243</b>
Additions	<b>54</b>	<b>25</b>	<b>100</b>	<b>179</b>
Write-off	–	<b>(2)</b>	–	<b>(2)</b>
Exchange realignment	<b>(1)</b>	<b>3</b>	<b>(1)</b>	<b>1</b>
At 31 December 2021	<b>140</b>	<b>107</b>	<b>174</b>	<b>421</b>
<b>Accumulated depreciation:</b>				
At 1 January 2020	(2)	(32)	(26)	(60)
Provided for the year	(12)	(15)	–	(27)
Write-off	–	7	23	30
At 31 December 2020 and 1 January 2021	<b>(14)</b>	<b>(40)</b>	<b>(3)</b>	<b>(57)</b>
Provided for the year	<b>(15)</b>	<b>(15)</b>	<b>(66)</b>	<b>(96)</b>
Write-off	–	1	–	1
Exchange realignment	–	–	<b>(1)</b>	<b>(1)</b>
At 31 December 2021	<b>(29)</b>	<b>(54)</b>	<b>(70)</b>	<b>(153)</b>
<b>Net carrying amount:</b>				
At 31 December 2021	<b>111</b>	<b>53</b>	<b>104</b>	<b>268</b>
At 31 December 2020	73	41	72	186



# Notes to the Consolidated Financial Statements

31 December 2021

## 12. Leases

### The Group as a lessee

#### (a) Right-of-use assets

The carrying amounts of the Group's right-of-use assets and the movements during the year are as follows:

	<b>Office premises* US\$'000</b>
At 1 January 2020	308
Depreciation charge	(108)
At 31 December 2020 and 1 January 2021	<b>200</b>
Additions	<b>239</b>
Depreciation charge	<b>(122)</b>
At 31 December 2021	<b>317</b>

\* The Group has lease contracts for office premises used in its continuing operations. The leases of office premises generally have lease terms of 3 years, and the Group is restricted from assigning and subleasing the leased assets outside the Group.

# Notes to the Consolidated Financial Statements

31 December 2021

## 12. Leases (Continued)

### The Group as a lessee (Continued)

#### (b) Lease liabilities

The carrying amount of lease liabilities (included under interest-bearing bank and other borrowings (Note 20)) and the movements during the year are as follows:

	2021 US\$'000	2020 US\$'000
Carrying amount at 1 January	212	311
New leases	239	–
Accretion of interest recognised during the year	17	27
Payments	(135)	(126)
Carrying amount at 31 December	333	212
Analysed into:		
Current portion	175	111
Non-current portion	158	101

The maturity analysis of lease liabilities is disclosed in Note 20 to the consolidated financial statements.

#### (c) The amounts recognised in profit or loss from continuing operations in relation to leases are as follows:

	Note	2021 US\$'000	2020 US\$'000
Interest on lease liabilities	5	17	27
Depreciation charge of right-of-use assets	5	122	108
Expense relating to short-term leases	5	218	170
Total amount recognised in profit or loss		357	305

# Notes to the Consolidated Financial Statements

31 December 2021

## 12. Leases (Continued)

### The Group as a lessee (Continued)

#### (d) Extension options

The Group has lease contracts that include extension options. These options are negotiated by management to provide flexibility in managing the leased-asset portfolio and they are aligned with the Group's business needs. Set out below are the undiscounted potential future rental payments relating to periods following the exercise date of the extension options that are not included in the lease terms:

	Payable within five years	
	2021 US\$'000	2020 US\$'000
Extension options expected not to be exercised	516	254

(e) The total cash outflow for leases is disclosed in Note 24(c) to the consolidated financial statements.

## 13. Other Long-Term Asset

	2021 US\$'000	2020 US\$'000
At 1 January	16,181	17,995
Amortisation provided	(1,001)	(1,814)
At 31 December	15,180	16,181

The Group recognised the contractual rights and obligations to purchase hematite ores from the hematite mine (the "Hematite Mine") under the Contract as the other long-term asset as at 31 December 2021 and 2020. The Contract entitled the Group to purchase the hematite ores from the Hematite Mine in an annual quantity that equals 80% of total available production of the Hematite Mine during each contract year to the date of permanent cessation of the mining operations at the Hematite Mine.

Based on the business circumstances, the Group has accounted for the Contract as a contract for own-use. In view of the future outputs that will be physically delivered by the supplier and purchased by the Group at discount that the obligations under the Contract will not be net settled in cash, the Contract is treated as a non-current asset which is stated at cost less accumulated amortisation and any impairment loss and is amortised to match with the physical delivery of commodities (i.e. the utilisation by the Group) under the Contract.

# Notes to the Consolidated Financial Statements

31 December 2021

## 14. Investment in an Associate

	2021 US\$'000	2020 US\$'000
Share of net assets	234	244

Particulars of the associate are as follows:

Name	Registered share capital	Place of registration and business	Percentage of ownership interest attributable to the Group (%)	Principal activities
Inner Mongolia Nogoonshil Eco-Management Co., Ltd.	RMB10,000,000	Mainland China	15	Environmental restoration and ecological greening services

The Group's shareholding in the associate is held through a wholly-owned subsidiary of the Company. The Group nominates one director out of seven in the board of directors of the associate.

# Notes to the Consolidated Financial Statements

31 December 2021

## 15. Trade and Bills Receivables

	2021 US\$'000	2020 US\$'000
Trade receivables	–	53,923
Bills receivable	1,199	42,071
<b>Total</b>	<b>1,199</b>	95,994

The Group's trading terms with its customers generally require deposits or letters of credit, except for creditworthy customers to whom credits are granted. Generally, on presentation of shipping documents and the provisional invoices, the customers shall settle 95% or more of the invoiced value of the cargoes within prescribed payment due dates and the remaining sales proceeds shall be settled within 30 days from the dates of the final invoices. Sales are invoiced and settled in US\$.

The Group seeks to maintain strict control over its outstanding receivables and overdue balances are reviewed regularly by management. The Group has not held any collateral or other credit enhancements over its trade receivable balances.

As at 31 December 2021, the Group did not have any outstanding bills receivable transferred to banks. As at 31 December 2020, the Group transferred certain of bills of exchange amounted to US\$13,482,000 to a bank with recourse in exchange for cash. The Group was exposed to default risk but did not retain any rights on the use of the bills receivable, including the sales, transfer or pledge of the bills receivable to any third parties. The proceeds from transferring the bills receivable of US\$13,482,000 were accounted for as collateralised bank advances and included in the Group's interest-bearing bank and other borrowings as at 31 December 2020 (Note 20).

As at 31 December 2021 and 2020, the Group's trade and bills receivables were non-interest-bearing.

Set out below is the measurement of trade and bills receivables of the Group as at 31 December 2021 and 2020.

	2021 US\$'000	2020 US\$'000
Trade and bills receivables		
– at amortised cost	1,199	142
– at fair value through profit or loss (Note)	–	95,852
<b>Total</b>	<b>1,199</b>	95,994

# Notes to the Consolidated Financial Statements

31 December 2021

## 15. Trade and Bills Receivables *(Continued)*

Note: The Group's trade and bills receivables include provisionally priced receivables relating to sales of iron ores where the iron ore selling prices are determined based on the agreed market pricing formulae taking into account the relevant benchmark prices and indices subject to future QPs that differ from the periods that the inventories are delivered. As at 31 December 2021, the Group did not have any trade and bills receivables at fair value through profit or loss. As at 31 December 2020, under IFRS 9, these provisionally priced receivables, amounting to US\$95,852,000, were measured at the estimated forward commodity prices for the relevant QPs and were stated at the fair value.

An ageing analysis of the trade receivables as at the end of the reporting periods, based on the invoice date, net of loss allowance, is as follows:

	2021 US\$'000	2020 US\$'000
Within 3 months	–	53,923

The Group applies the IFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables measured at amortised cost. The Group did not have any trade receivable as at 31 December 2021, therefore, there was no credit risk related to the receivables at amortised cost.

## 16. Other Current Financial Assets

Set out below is an overview of other current financial assets of the Group as at 31 December 2021 and 2020.

	Notes	2021 US\$'000	2020 US\$'000
<b>Other current financial assets at amortised cost</b>			
– Coal deposit	(a)	3,062	2,989
– Other deposits and receivables	(b)	5,722	955
		<b>8,784</b>	3,944
Impairment allowance	(a)	<b>(3,062)</b>	(1,686)
Total		<b>5,722</b>	2,258

# Notes to the Consolidated Financial Statements

31 December 2021

## 16. Other Current Financial Assets *(Continued)*

The movements in impairment allowance of other current financial assets at amortised cost for the year are as follows:

	Note	2021 US\$'000	2020 US\$'000
At 1 January		<b>1,686</b>	1,577
Impairment losses	(a)	<b>1,318</b>	–
Exchange realignment		<b>58</b>	109
At 31 December		<b>3,062</b>	1,686

Notes:

- (a) In view of the long ageing, slow progress of repayment and greater uncertainty for a full recovery of the refundable contractual deposit paid pursuant to a coal purchase agreement which expired in 2018 despite the Group's continuous effort to pursue for settlement, an impairment allowance of US\$1,318,000 was made by the Group during the year ended 31 December 2021 (2020: Nil).
- (b) As at 31 December 2021, the balance mainly represented a deposit of US\$5,007,000 held by a securities firm for iron ore futures or swap transactions (2020: US\$11,000).

## 17. Restricted Bank Deposits

As at 31 December 2021, the Group had no restricted bank deposits. As at 31 December 2020, the balance represented bank deposits restricted by banks to secure the issuance of letters of credit. The restricted bank deposits amounted to US\$4,905,000 had been released upon the settlement of the letters of credit, which were within twelve months from the end of the prior reporting period and were therefore classified as current assets as at 31 December 2020. The restricted bank deposits were denominated in US\$.

# Notes to the Consolidated Financial Statements

31 December 2021

## 18. Cash and Cash Equivalents

	2021 US\$'000	2020 US\$'000
Cash and bank balances	14,504	2,158
Time deposits	–	13,032
Cash and cash equivalents	14,504	15,190

The Group's cash and cash equivalents are denominated in the following currencies as at 31 December 2021 and 2020:

	2021 US\$'000	2020 US\$'000
Cash and cash equivalents denominated in:		
US\$	13,692	13,162
HK\$	315	1,523
RMB	497	505
	14,504	15,190

The RMB is not freely convertible into other currencies, however, under Mainland China's Foreign Exchange Control Regulations and Administration of Settlement, Sale and Payment of Foreign Exchange Regulations, the Group is permitted to exchange RMB for other currencies through banks authorised to conduct foreign exchange business.

Cash at banks earns interest at floating rates based on daily bank deposit rates. Short term time deposits are made for varying periods ranging from one day to three months depending on the immediate cash requirements of the Group, and earn interest at the respective short term time deposit rates. The bank balances are deposited with creditworthy banks with no recent history of default.

The carrying amounts of the cash and bank balances in the consolidated statement of financial position approximate to their fair values.



# Notes to the Consolidated Financial Statements

31 December 2021

## 19. Trade and Bills Payables

Certain of the Group's purchases are settled by letters of credit up to a tenor of 120 days. As at 31 December 2021, the Group's bills payable amounted to US\$1,188,000 (2020: US\$27,705,000). An ageing analysis of the trade and bills payables as at the end of the reporting periods, based on the invoice date, is as follows:

	2021 US\$'000	2020 US\$'000
Within 3 months	1,465	81,784
3 months to 1 year	9	–
	<b>1,474</b>	81,784

The Group's trade and bills payables were non-interest-bearing as at 31 December 2021 and 2020.

Set out below is the measurement of trade and bills payables of the Group as at 31 December 2021 and 2020.

	2021 US\$'000	2020 US\$'000
Trade and bills payables		
– at amortised cost	1,474	332
– at fair value through profit or loss (Note)	–	81,452
Total	<b>1,474</b>	81,784

Note: The Group's trade and bills payables include provisionally priced payables relating to purchase of iron ores where the iron ore purchasing prices are determined based on the agreed market pricing formulae taking into account the relevant benchmark prices and indices subject to future QPs that differ from the periods that the inventories are delivered. As at 31 December 2021, the Group did not have any trade and bills payables at fair value through profit or loss. As at 31 December 2020, under IFRS 9, these provisionally priced payables, amounting to US\$81,452,000, were measured at the estimated forward commodity prices for the relevant QPs and were stated at the fair value.

# Notes to the Consolidated Financial Statements

31 December 2021

## 20. Interest-Bearing Bank and Other Borrowings

	Notes	2021		2020	
		Effective interest rate (%)	US\$'000	Effective interest rate (%)	US\$'000
<b>Current</b>					
Bank borrowings secured					
by bills receivable	15	–	–	1.1	13,482
Other borrowing – unsecured		6.0	5,120	6.0	6,819
Lease liabilities	12(b)	3.0-8.6	175	8.6	111
			5,295		20,412
<b>Non-Current</b>					
Lease liabilities	12(b)	3.0	158	8.6	101
			158		101
Total			5,453		20,513

# Notes to the Consolidated Financial Statements

31 December 2021

## 20. Interest-Bearing Bank and Other Borrowings *(Continued)*

	2021 US\$'000	2020 US\$'000
Analysed into:		
Bank borrowings repayable within one year or on demand	–	13,482
Other borrowings repayable:		
Within one year	5,295	6,930
In the second year	85	101
In the third to fifth years, inclusive	73	–
	<b>5,453</b>	7,031
	<b>5,453</b>	20,513

Note: As at 31 December 2021, the Group's other borrowings were unsecured and denominated in HK\$. As at 31 December 2020, the bank borrowings were secured by bills receivable and denominated in US\$ while the other borrowings and the lease liabilities were unsecured and denominated in HK\$.

## 21. Share Capital

### Shares

	2021 HK\$'000	2020 HK\$'000
Authorised:		
10,000,000,000 ordinary shares of HK\$0.1 each	<b>1,000,000</b>	1,000,000
	<b>US\$'000</b>	US\$'000
Issued and fully paid:		
4,000,000,000 ordinary shares of HK\$0.1 each, totally HK\$400,000,000	<b>46,890</b>	46,890

# Notes to the Consolidated Financial Statements

31 December 2021

## 22. Reserves

The amounts of the Group's reserves and the movements therein for the current and prior years are presented in the consolidated statement of changes in equity on page 60 of the consolidated financial statements.

## 23. Share Option Scheme

The Company adopted a new share option scheme (the "2020 Share Option Scheme") at the annual general meeting held on 12 June 2020 to enable it to grant share options ("2020 Scheme Options") as incentives or rewards to eligible participants for their contribution to the Group. Eligible participants of the 2020 Share Option Scheme include the directors (including independent non-executive directors) of the Group or any entities in which the Group holds an equity interest ("Invested Entity"), employees of the Group or any Invested Entity, suppliers of goods or services to the Group or any Invested Entity, customers of the Group or any Invested Entity, any person or entity providing design, research, development or other technological support to the Group or any Invested Entity, the shareholders of the Group or any Invested Entity, any non-controlling shareholder in the Company's subsidiaries, any advisor (professional or otherwise) or consultant to any area of business or business development of the Group or any Invested Entity, any person seconded or nominated by the Group to represent the Group's interest in any of the Invested Entity and any other group of classes of participants who have contributed or may contribute by way of joint venture, business alliance or other business arrangement to the development and growth of the Group. Unless otherwise cancelled or amended, the 2020 Share Option Scheme will remain in force for a period of 10 years commencing from 12 June 2020 and ending on 11 June 2030.

The maximum number of unexercised 2020 Scheme Options currently permitted to be granted under the 2020 Share Option Scheme and any other share option scheme of the Company is an amount equivalent, upon their exercise, to 30% of the shares of the Company in issue at any time. In addition to the 30% limit set out above, the total number of shares which may be issued upon exercise of all 2020 Scheme Options to be granted under the 2020 Share Option Scheme and any other share option scheme of the Company must not in aggregate exceed 10% of the Company's shares in issue as at the date of approval of the 2020 Share Option Scheme, which is equivalent to a maximum of 400,000,000 shares based on the number of Company's shares in issue as at 12 June 2020 of 4,000,000,000 shares, unless otherwise approved by the shareholders of the Company in a general meeting. Options lapsed in accordance with the terms of the 2020 Share Option Scheme will not be counted for the purpose of calculating the 10% limit.

# Notes to the Consolidated Financial Statements

31 December 2021

## 23. Share Option Scheme *(Continued)*

The maximum number of shares issuable under 2020 Scheme Options to each eligible participant in the 2020 Share Option Scheme within any 12-month period is limited to 1% of the shares of the Company in issue at any time. Any further grant of 2020 Scheme Options in excess of this limit is subject to shareholders' approval in a general meeting.

2020 Scheme Options granted to a director, chief executive or substantial shareholder of the Company, or to any of their associates, are subject to approval in advance by the independent non-executive directors. In addition, any 2020 Scheme Options granted to a substantial shareholder or an independent non-executive director of the Company, or to any of their associates, in excess of 0.1% of the shares of the Company in issue at any time or with an aggregate value (based on the price of the Company's shares at the date of grant) in excess of HK\$5 million, within any 12-month period, are subject to shareholders' approval in advance in a general meeting.

The offer of a grant of 2020 Scheme Options may be accepted within 21 days from the date of offer, upon payment of a nominal consideration of HK\$1 in total by the grantee. The exercise period of 2020 Scheme Options granted is determinable by the directors, save that such period must not exceed 10 years from the date of grant of 2020 Scheme Options.

The exercise price of 2020 Scheme Options is determined by the directors, but may not be less than the highest of (i) the Stock Exchange closing price of the Company's shares on the date of offer of 2020 Scheme Options; (ii) the average Stock Exchange closing price of the Company's shares for the five trading days immediately preceding the date of offer; and (iii) the nominal value of the Company's shares. The 2020 Scheme Options do not confer rights on the holders to dividends or to vote at shareholders' meetings.

No option has been granted under the 2020 Share Option Scheme during the year ended 31 December 2021. As at the beginning and the end of the reporting period and the date of approval of these financial statements, no option was outstanding under the 2020 Share Option Scheme. Accordingly, the total number of the Company's shares available for issue upon exercise of the options that may be granted under the 2020 Share Option Scheme and any other share option scheme of the Company is 400,000,000 shares, representing 10% of the Company's shares in issue as at the date of this annual report.

# Notes to the Consolidated Financial Statements

31 December 2021

## 24. Notes to the Consolidated Statement of Cash Flows

### (a) Major non-cash transactions

During the year ended 31 December 2021, the Group had non-cash additions to right-of-use assets and lease liabilities of US\$239,000 and US\$239,000, respectively, in respect of lease arrangements for office premises.

During the year ended 31 December 2020, the non-controlling equity holder of a subsidiary of the Group had subscribed for new shares in that subsidiary, which were satisfied partially in cash and partially by way of the issue of a financial instrument of US\$500,000 to that subsidiary. The said financial instrument had been recognised as an addition to the Group's other current financial assets during the year ended 31 December 2020, which was non-cash in nature.

### (b) Changes in liabilities arising from financing activities

	<b>Interest-bearing bank and other borrowings US\$'000</b>
At 1 January 2020	74,711
Changes from financing cash flows	(53,697)
Foreign exchange movement	(501)
At 31 December 2020 and 1 January 2021	<b>20,513</b>
Changes from financing cash flows	<b>(15,259)</b>
New leases	<b>239</b>
Foreign exchange movement	<b>(40)</b>
At 31 December 2021	<b>5,453</b>

# Notes to the Consolidated Financial Statements

31 December 2021

## 24. Notes to the Consolidated Statement of Cash Flows *(Continued)*

### (c) Total cash outflow for leases

The total cash outflow for leases included in the consolidated statement of cash flows is as follows:

	2021 US\$'000	2020 US\$'000
Within operating activities	(218)	(180)
Within financing activities	(135)	(126)
	<b>(353)</b>	(306)

## 25. Related Party Transactions

- (a) In addition to the transactions detailed elsewhere in the consolidated financial statements, the Group had the following transactions with related parties during the year:

	Notes	2021 US\$'000	2020 US\$'000
<b>Continuing operations</b>			
Guarantee fee paid and payable to a substantial shareholder of the Company	(i)	644	588
Licence fees for office premises paid to associates of a substantial shareholder of the Company	(ii)	218	–

# Notes to the Consolidated Financial Statements

31 December 2021

## 25. Related Party Transactions *(Continued)*

### (a) *(Continued)*

Notes:

- (i) A substantial shareholder of the Company (the “Guarantor”) has guaranteed and indemnified the obligations of Ace Profit under the Contract mentioned in Note 13 to the consolidated financial statements with a maximum liability of US\$75,000,000. The Group shall pay a capped sum of HK\$5,000,000 to the Guarantor in respect of each calendar year from the date of the guarantee becoming unconditional until none of the obligations and undertakings of the Guarantor remains in full force and effect. The Group incurred the guarantee fee of US\$644,000 for the year ended 31 December 2021 (2020: US\$588,000).

As a form of financial assistance (as defined in the Listing Rules) received by the Group from a connected person of the Company, the provision of the above guarantee and indemnity (together with the above maximum annual fee) by the Guarantor was conducted on normal commercial terms and not secured by the assets of the Group. Accordingly, such financial assistance is fully exempt from the announcement, reporting, annual review and independent shareholders’ approval requirements under Chapter 14A of the Listing Rules.

- (ii) Licence fees were charged in accordance with two licence agreements entered into between the Company and two respective associates (as defined in the Listing Rules) of a substantial shareholder (as defined in the Listing Rules) of the Company for the use and occupation of the licenced office premises. These transactions were conducted on normal commercial terms and in the usual and ordinary course of business of the Group and constitute de minimis continuing connected transactions which are fully exempt from the announcement, reporting, annual review and independent shareholders’ approval requirements under Chapter 14A of the Listing Rules.

### (b) Outstanding balances with related parties

As of 31 December 2020, the Group had an outstanding balance due to a substantial shareholder of the Company of US\$55,000. This balance was unsecured, interest-free and repayable on demand. Except as disclosed elsewhere in the consolidated financial statements, there were no material balances with related parties as at 31 December 2021 and 2020.

### (c) Compensation of key management personnel

Other than the emoluments paid to the directors and the chief executive of the Company (being the key management personnel of the Company) as disclosed in Note 6 to the consolidated financial statements, there was no significant compensation arrangement during the year.



# Notes to the Consolidated Financial Statements

31 December 2021

## 26. Financial Instruments by Category

The carrying amounts of each of the categories of financial instruments as at the end of the reporting period are as follows:

	2021 US\$'000	2020 US\$'000
<b>Financial assets</b>		
<b>Financial assets at fair value through profit or loss</b>		
Trade and bills receivables	–	95,852
<b>Financial assets at amortised cost</b>		
Trade and bills receivables	1,199	142
Other current financial assets	5,722	2,258
Restricted bank deposits	–	4,905
Cash and cash equivalents	14,504	15,190
	<b>21,425</b>	22,495
Total	<b>21,425</b>	118,347
<b>Financial liabilities</b>		
<b>Financial liabilities at fair value through profit or loss</b>		
Trade and bills payables	–	81,452
<b>Financial liabilities at amortised cost</b>		
Trade and bills payables	1,474	332
Other current financial liabilities	281	291
Interest-bearing bank and other borrowings	5,453	20,513
	<b>7,208</b>	21,136
Total	<b>7,208</b>	102,588

# Notes to the Consolidated Financial Statements

31 December 2021

## 27. Fair Value and Fair Value Hierarchy of Financial Instruments

### Fair value

The carrying amounts and fair values of the Group's financial instruments, other than those with carrying amounts that reasonably approximate to fair values, are as follows:

	Carrying amounts		Fair values	
	2021 US\$'000	2020 US\$'000	2021 US\$'000	2020 US\$'000
<b>Financial assets</b>				
Trade and bills receivables at fair value through profit or loss	–	95,852	–	95,852
<b>Financial liabilities</b>				
Trade and bills payables at fair value through profit or loss	–	81,452	–	81,452

Management has assessed that the fair values of trade and bills receivables at amortised cost, other current financial assets at amortised cost, restricted bank deposits, cash and cash equivalents, trade and bills payables at amortised cost, other current financial liabilities at amortised cost and the current portion of interest-bearing bank and other borrowings (other than lease liabilities) approximate to their carrying amounts largely due to the short-term maturities of these instruments.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

- The fair values of trade and bills receivables and trade and bills payables classified as financial assets at fair value through profit or loss and financial liabilities at fair value through profit or loss respectively are determined by incorporating market observable inputs sourced from applicable iron ore indices published by S&P Global Platts, which are a source of benchmark assessment of the spot price of the physical iron ores, published daily or regularly and quoted on a US\$ per dry metric tonne basis.
- The Group enters into derivative financial instruments with various counterparties. Derivative financial instruments, including principally commodities futures or swap contracts, are measured with reference to the commodity's quoted market prices.

# Notes to the Consolidated Financial Statements

31 December 2021

## 27. Fair Value and Fair Value Hierarchy of Financial Instruments *(Continued)*

### Fair value hierarchy

The Group did not have any financial assets or liabilities measured at fair value as at 31 December 2021. As at 31 December 2020, the Group's trade and bills receivables and trade and bills payables of US\$95,852,000 and US\$81,452,000 respectively were using significant observable inputs (level 2) and measured at fair value.

## 28. Financial Risk Management Objectives and Policies

The financial assets of the Group mainly include trade and bills receivables and other current financial assets, restricted bank deposits and cash and cash equivalents, which arise directly from its operations. Financial liabilities of the Group mainly include trade and bills payables, other current financial liabilities and interest-bearing bank and other borrowings.

The Group also enters into derivative transactions, including principally commodities futures or swap contracts. The purpose is to manage the commodity price risk arising from the Group's operations.

The main risks arising from the Group's financial instruments are foreign currency risk, credit risk, liquidity risk and commodity price risk.

The Group's financial risk management policies seek to ensure that adequate resources are available to manage the above risks and to maximise value for its shareholders. The board of directors reviews and agrees policies for managing each of these risks and they are summarised below.

### Foreign currency risk

The Group's business is principally conducted in Hong Kong and most of the transactions are denominated in the Group's functional currency. Since HKD is pegged to USD, the Group's exposure to foreign currency risk in respect of the bank balances and interest-bearing borrowings denominated in HKD is considered to be minimal. Therefore, the Group had no material exposure to exchange rate fluctuation during the year ended 31 December 2021. Currently, the Group does not have any foreign currency hedging policy.

# Notes to the Consolidated Financial Statements

31 December 2021

## 28. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk

The Group's trading terms with its customers generally require deposits or letters of credit, except for creditworthy customers to whom credits are granted. Generally, on presentation of shipping documents and the provisional invoices, the customers shall settle 95% or more of the invoiced value of the cargoes within prescribed payment due dates and the remaining sales proceeds shall be settled within 30 days from the dates of the final invoices. In addition, receivable balances are monitored on an ongoing basis and the Group's exposure to bad debts is not significant. The Group has not held any collateral or other credit enhancements over its receivable balances.

### Maximum exposure and year-end staging

The tables below show the credit quality and the maximum exposure to credit risk based on the Group's credit policy, which is mainly based on past due information unless other information is available without undue cost or effort, and year-end staging classification as at 31 December 2021 and 2020. The amounts presented are gross carrying amounts for financial assets.

#### 2021

	12-month ECLs Stage 1 US\$'000	Lifetime ECLs		Total US\$'000
		Stage 3 US\$'000	Simplified approach US\$'000	
Trade and bills receivables	–	–	1,199	1,199
Other current financial assets at amortised cost				
– Normal*	5,722	–	–	5,722
– Doubtful*	–	3,062	–	3,062
Cash and cash equivalents – Not yet past due	14,504	–	–	14,504
	<b>20,226</b>	<b>3,062</b>	<b>1,199</b>	<b>24,487</b>

# Notes to the Consolidated Financial Statements

31 December 2021

## 28. Financial Risk Management Objectives and Policies *(Continued)*

### Credit risk *(Continued)*

#### Maximum exposure and year-end staging *(Continued)*

2020

	12-month ECLs Stage 1 US\$'000	Lifetime ECLs		Total US\$'000
		Stage 3 US\$'000	Simplified approach US\$'000	
Trade and bills receivables	–	–	142	142
Other current financial assets at amortised cost				
– Normal*	955	–	–	955
– Doubtful*	–	2,989	–	2,989
Restricted bank deposits				
– Not yet past due	4,905	–	–	4,905
Cash and cash equivalents				
– Not yet past due	15,190	–	–	15,190
	21,050	2,989	142	24,181

\* The credit quality of the other current financial assets at amortised cost is considered to be “normal” when they are not past due and there is no information indicating that the financial assets had a significant increase in credit risk since initial recognition. Otherwise, the credit quality of the financial assets is considered to be “doubtful”.

The Group is expanding its customer bases to minimise concentrations of credit risk in relation to trade receivables by undertaking transactions with a number of customers.

Further quantitative data in respect of the Group’s exposure to credit risk arising from trade receivables are disclosed in Note 15 to the consolidated financial statements.

### Liquidity risk

The Group has a funding and treasury policy to monitor its funding requirements and perform ongoing liquidity reviews. This approach takes into consideration the maturity of its financial instruments, financial assets, projected cash flows from operations and the general working capital requirements of the Group. The Group’s objective is to maintain a balance between continuity of funding and flexibility through the effective use of bank and other borrowings and trade finance and treasury facilities.

# Notes to the Consolidated Financial Statements

31 December 2021

## 28. Financial Risk Management Objectives and Policies *(Continued)*

### Liquidity risk *(Continued)*

The maturity profile of the Group's financial liabilities as at the end of the reporting period, based on the contractual undiscounted payments, is as follows:

	On demand US\$'000	Less than 1 year US\$'000	1 to 5 years US\$'000	Total US\$'000
<b>2021</b>				
Trade and bills payables	1,474	–	–	1,474
Other current financial liabilities	–	281	–	281
Lease liabilities	–	193	161	354
Interest-bearing bank and other borrowings (excluding lease liabilities)	–	5,147	–	5,147
	<b>1,474</b>	<b>5,621</b>	<b>161</b>	<b>7,256</b>
<b>2020</b>				
Trade and bills payables	81,784	–	–	81,784
Other current financial liabilities	–	291	–	291
Lease liabilities	–	127	106	233
Interest-bearing bank and other borrowings (excluding lease liabilities)	–	20,542	–	20,542
	81,784	20,960	106	102,850

### Commodity price risk

During the reporting period, the Group continues to manage the exposure over fluctuations in iron ore market prices by entering into iron ore futures or swap contracts. The Group's hedging executives have managed such exposure by execution of approved hedging strategy and hedging instruments. Through these hedging instruments, the Group shall be able to hedge against part of the fluctuations in iron ore market prices arising from the Resources Business. The pricing mechanism in the Group's iron ore sales and purchase contracts reflects a reference index price. The reference index price that was mostly adopted by the Group and had exposure to commodity price fluctuations during the year ended 31 December 2021 was the seaborne iron ore prices for medium-grade fines (62% Fe CFR North China) (the "Platts IODEX Price") (2020: the Platts IODEX Price and the seaborne iron ore prices for high-grade fines (65% Fe CFR North China)).

During the reporting period, the Group recognised net gains of US\$331,000 (2020: net losses of US\$3,939,000) and net gains of US\$1,123,000 (2020: US\$10,571,000) from hedging transactions in the Group's revenue and cost of sales, respectively.

# Notes to the Consolidated Financial Statements

31 December 2021

## 28. Financial Risk Management Objectives and Policies *(Continued)*

### Commodity price risk *(Continued)*

The Group did not have any outstanding iron ore futures or swap contracts as at 31 December 2021 and 2020.

According to the Group's provisionally priced iron ore sales and purchase contracts, the final price of certain contracts is fixed with reference to the applicable Platts Index or relevant market indices for specified future dates or periods. The future movements in the iron ore price under provisionally priced sales and purchase of iron ore products that were not yet finalised at the end of the reporting period and such accounting impact (excluding the financial impact of the hedging instruments) for 31 December 2020 are set out below:

	2020 US\$'000
On revenue	
– 10% increase in iron ore prices	10,093
– 10% decrease in iron ore prices	(10,093)
On cost of sales	
– 10% increase in iron ore prices	(10,111)
– 10% decrease in iron ore prices	10,111

The sensitivity analysis has illustrated the impact of a 10% increase or decrease in reference index prices on the monetary values of revenue and cost of sales that were subject to provisional pricing at each reporting date, while holding all other variables, including foreign exchange rates, constant. The above sensitivity analysis should therefore be considered as for illustration purpose only.

### Capital management

The primary objectives of the Group's capital management are to safeguard the Group's ability to continue as a going concern and to maintain healthy capital ratios to support its business and maximise shareholders' value.

The Group manages its capital structure and makes adjustments to it in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders or raise new capital from its investors. No changes were made in the objectives, policies or processes for managing financial risk during the years ended 31 December 2021 and 2020.

# Notes to the Consolidated Financial Statements

31 December 2021

## 29. Statement of Financial Position of the Company

Information about the statement of financial position of the Company at the end of the reporting period is as follows:

	2021 US\$'000	2020 US\$'000
<b>Non-current assets</b>		
Property, plant and equipment	67	62
<b>Current assets</b>		
Due from subsidiaries	26,129	28,413
Other current financial assets	87	78
Cash and cash equivalents	1,163	1,438
Total current assets	27,379	29,929
<b>Current liabilities</b>		
Other current financial liabilities	95	206
Other payables and accruals	148	252
Total current liabilities	243	458
<b>Net current assets</b>	27,136	29,471
<b>Total assets less current liabilities</b>	27,203	29,533
<b>Net assets</b>	27,203	29,533
<b>Equity</b>		
Share capital	46,890	46,890
Reserves (Note)	(19,687)	(17,357)
<b>Total equity</b>	27,203	29,533

**Chong Tin Lung, Benny**  
*Director*

**Luk Yue Kan**  
*Director*



# Notes to the Consolidated Financial Statements

31 December 2021

## 29. Statement of Financial Position of the Company (Continued)

Note:

A summary of the Company's reserves is as follows:

	Share premium account US\$'000	Capital reserve US\$'000	Exchange fluctuation reserve US\$'000	Accumulated losses US\$'000	Total US\$'000
At 1 January 2020	111,330	11,623	(10,325)	(134,312)	(21,684)
Profit for the year	–	–	–	311	311
Other comprehensive income for the year:					
Exchange differences arising on translation into presentation currency	–	–	(432)	–	(432)
Total comprehensive income for the year	–	–	(432)	311	(121)
Effect of change in functional currency	(9,646)	(723)	10,757	4,060	4,448
At 31 December 2020 and 1 January 2021	<b>101,684</b>	<b>10,900</b>	–	<b>(129,941)</b>	<b>(17,357)</b>
Loss for the year	–	–	–	<b>(2,330)</b>	<b>(2,330)</b>
Total comprehensive income for the year	–	–	–	<b>(2,330)</b>	<b>(2,330)</b>
At 31 December 2021	<b>101,684</b>	<b>10,900</b>	–	<b>(132,271)</b>	<b>(19,687)</b>

In accordance with the articles of association of the Company and the Companies Act (As Revised) of the Cayman Islands, the Company's share premium account is distributable in certain circumstances.

The capital reserve of the Company represented (i) capital injections that were treated as contributions from the equity holders of the Company as part of the group reorganisation for listing; and (ii) the unpaid amount that was waived by the then immediate holding company upon listing.

## 30. Approval of the Financial Statements

The consolidated financial statements were approved and authorised for issue by the board of directors on 29 March 2022.

# Five-Year Financial Summary

A summary of the results and of the assets, liabilities and non-controlling interests of the Group for the last five financial years, as extracted from the published audited financial statements and restated as appropriate, is set out below:

## Results

	2021 US\$'000	For the year ended 31 December			
		2020 US\$'000	2019 US\$'000 (Restated)*	2018 US\$'000 (Restated)*	2017 US\$'000 (Restated)*
Revenue (Note)	<b>292,873</b>	467,495	275,167	46,837	95,625
(Loss)/profit before tax from continuing operations	<b>(1,737)</b>	1,057	(3,082)	(2,212)	(3,404)
Income tax expenses	<b>(44)</b>	(213)	(30)	(8)	(36)
(Loss)/profit for the year from continuing operations	<b>(1,781)</b>	844	(3,112)	(2,220)	(3,440)
Loss for the year from discontinued operations	<b>–</b>	–	(6,964)	(14,010)	(3,596)
(Loss)/profit for the year	<b>(1,781)</b>	844	(10,076)	(16,230)	(7,036)

Note: Revenue for the respective years ended 31 December 2017, 2018, 2019 and 2020 represent that of continuing operations.

## Assets, Liabilities and Non-controlling Interests

	2021 US\$'000	As at 31 December			
		2020 US\$'000	2019 US\$'000 (Restated)*	2018 US\$'000 (Restated)*	2017 US\$'000 (Restated)*
Non-current assets	<b>15,999</b>	16,811	18,644	30,108	41,071
Current assets	<b>21,752</b>	118,870	141,055	58,902	77,483
Current liabilities	<b>(7,363)</b>	(103,531)	(119,296)	(48,152)	(59,395)
Non-current liabilities	<b>(158)</b>	(101)	(10,269)	(73)	(77)
Net assets	<b>30,230</b>	32,049	30,134	40,785	59,082
Equity attributable to owners of the Company	<b>29,236</b>	31,066	30,830	41,422	59,732
Non-controlling interests	<b>994</b>	983	(696)	(637)	(650)
Total equity	<b>30,230</b>	32,049	30,134	40,785	59,082

\* Due to the change in presentation currency during the year ended 31 December 2020, the comparative figures as shown in the five-year financial summary have been restated and presented in US\$ as if US\$ had been the Group's presentation currency in the prior periods.

# Glossary of Terms

In this annual report, unless the context otherwise requires, the following expressions have the meanings as mentioned below:

“Ace Profit”	Ace Profit Investment Limited (向利投資有限公司), a limited liability company incorporated in Hong Kong and an indirect wholly-owned subsidiary of the Company with its principal activities being the sourcing and supply of iron ores
“AGM”	an annual general meeting of the Company
“Articles”	the articles of association of the Company, as amended from time to time
“Audit Committee”	the audit committee of the Company
“Board”	the board of Directors
“CG Code”	the Corporate Governance Code contained in Appendix 14 to the Listing Rules that was in force during the Reporting Period
“Company”	Newton Resources Ltd, a company incorporated in the Cayman Islands with limited liability, and the shares of which are listed on the Main Board of the Stock Exchange
“Companies Ordinance”	Companies Ordinance, Chapter 622 of the Laws of Hong Kong
“Director(s)”	the director(s) of the Company
“FY 2020” or “Corresponding Prior Period”	the financial year ended 31 December 2020
“FY 2021” or “Reporting Period”	the financial year ended 31 December 2021
“Group”	the Company and its subsidiaries collectively

## Glossary of Terms

“Hematite Mine”	the hematite mine situated at Koolan Island, Western Australia
“Hematite Ore(s)”	the iron ore(s) of high-grade for direct shipping ore sales
“HK\$” or “HKD”	Hong Kong dollar, the lawful currency of Hong Kong
“Investment Committee”	the investment committee of the Company
“Interim Report 2021”	the interim report of the Company for the six-month period ended 30 June 2021
“Koolan”	Koolan Iron Ore Pty Limited, a company incorporated in Australia, the registered holder of the Hematite Mine and an indirect wholly-owned subsidiary of MGI
“Listing Rules”	the Rules Governing the Listing of Securities on the Stock Exchange
“MGI”	Mount Gibson Iron Limited, a company incorporated in Australia, the shares of which are listed on the Australian Securities Exchange
“Model Code”	the Model Code for Securities Transactions by Directors of Listed Issuers contained in Appendix 10 to the Listing Rules
“Mt”	megatonne(s)/million tonnes
“Nomination Committee”	the nomination committee of the Company
“Remuneration Committee”	the remuneration committee of the Company

## Glossary of Terms

“Restated Long Term Hematite Ore Supply Agreement”	the amended and restated Koolan Island long term hematite ore sale agreement entered into by MGI, Koolan, the Company and Ace Profit under a deed of novation, amendment and restatement dated 31 May 2019 among all original parties to the Koolan Island long term ore sale agreement and the Group. Pursuant to the Restated Long Term Hematite Ore Supply Agreement, Koolan shall supply and sell and Ace Profit shall purchase Hematite Ores to be derived from the Hematite Mine in such annual quantity as equals 80% of Koolan’s total available production during each contract year at the agreed market pricing formulae for the period from the effective time of the aforesaid deed of novation, amendment and restatement to the date of permanent cessation of Koolan’s mining operations at the Hematite Mine
“SFC”	the Securities and Futures Commission of Hong Kong
“SFO”	Securities and Futures Ordinance, Chapter 571 of the Laws of Hong Kong
“Share(s)”	existing ordinary share(s) of HK\$0.10 each in the share capital of the Company
“Shareholder(s)”	holder(s) of issued Share(s)
“Stock Exchange”	The Stock Exchange of Hong Kong Limited
“Substantial Shareholder(s)”	has the meaning ascribed to it under the Listing Rules
“tonne(s)”	equal to 1,000 kilograms
“US\$” or “USD”	the United States dollar, the lawful currency of the United States of America

# Corporate Information

## Board of Directors

### Executive Directors

Mr. Chong Tin Lung, Benny (*Chairman*)  
Mr. Luk Yue Kan

### Independent Non-executive Directors

Mr. Tsui King Fai  
Mr. Lee Kwan Hung, Eddie  
Mr. Shin Yick, Fabian

## Board Committees

### Audit Committee

Mr. Tsui King Fai (*Chairman*)  
Mr. Lee Kwan Hung, Eddie  
Mr. Shin Yick, Fabian

### Remuneration Committee

Mr. Lee Kwan Hung, Eddie (*Chairman*)  
Mr. Chong Tin Lung, Benny  
Mr. Tsui King Fai  
Mr. Shin Yick, Fabian

### Nomination Committee

Mr. Lee Kwan Hung, Eddie (*Chairman*)  
Mr. Chong Tin Lung, Benny  
Mr. Tsui King Fai  
Mr. Shin Yick, Fabian

### Investment Committee

Mr. Chong Tin Lung, Benny (*Chairman*)  
Mr. Luk Yue Kan

## Company Secretary

Mr. Luk Yue Kan

## Registered Office

P.O. Box 309  
Ugland House  
Grand Cayman, KY1-1104  
Cayman Islands

## Principal Place of Business in Hong Kong

Units 4204-05, 42/F  
Dah Sing Financial Centre  
248 Queen's Road East  
Wan Chai, Hong Kong

## Principal Share Registrar and Transfer Office

Suntera (Cayman) Limited  
Suite 3204, Unit 2A, Block 3, Building D  
P.O. Box 1586, Gardenia Court, Camana Bay  
Grand Cayman, KY1-1100  
Cayman Islands

## Hong Kong Branch Share Registrar and Transfer Office

Tricor Investor Services Limited  
Level 54, Hopewell Centre  
183 Queen's Road East  
Hong Kong

# Corporate Information

## Auditor

Ernst & Young  
Certified Public Accountants  
Public Interest Entity Auditor registered in accordance  
with the Financial Reporting Council Ordinance  
27/F, One Taikoo Place  
979 King's Road  
Quarry Bay, Hong Kong

## Solicitors

Chiu & Partners  
40th Floor, Jardine House  
1 Connaught Place  
Hong Kong

## Principal Bankers

Agricultural Bank of China Limited, Hong Kong Branch  
Bank of Communications Co., Ltd. Hong Kong Branch  
Standard Chartered Bank (Hong Kong) Limited

## Stock Code

Hong Kong Stock Exchange 1231

## Share Information

Board lot size: 2000

## Investor Information

For more information about the Group, please contact  
the Investor Relations Department at:

Newton Resources Ltd  
Units 4204-05, 42/F  
Dah Sing Financial Centre  
248 Queen's Road East  
Wan Chai, Hong Kong  
Tel : (852) 2521 8168  
Fax : (852) 2521 8117  
Email : [ir@newton-resources.com](mailto:ir@newton-resources.com)

## Website

[www.newton-resources.com](http://www.newton-resources.com)



**新礦資源有限公司**  
NEWTON RESOURCES LTD

Units 4204-05, 42/F, Dah Sing Financial Centre,  
248 Queen's Road East, Wan Chai, Hong Kong  
Tel: (852) 2521 8168  
Fax: (852) 2521 8117

[www.newton-resources.com](http://www.newton-resources.com)

