



萬城

MILLION CITIES

萬城控股有限公司

Million Cities Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立的有限公司)

Stock code 股份代號: 2892

A N N U A L

R E P O R T

2 0 2 1 年 報



CONTENTS

目錄

2	Corporate Information	公司資料
4	Financial Highlights	財務摘要
5	Chairman's Statement	主席報告
10	Projects Portfolio	項目概覽
13	Management Discussion and Analysis	管理層討論及分析
31	Biographical Details of Directors and Members of Senior Management	董事及高級管理層履歷詳情
42	Corporate Governance Report	企業管治報告
61	Directors' Report	董事會報告
86	Environmental, Social and Governance Report	環境、社會及管治報告
111	Independent Auditor's Report	獨立核數師報告
120	Consolidated Statement of Profit or Loss	綜合損益表
121	Consolidated Statement of Profit or Loss and Other Comprehensive Income	綜合損益及其他全面收益表
122	Consolidated Statement of Financial Position	綜合財務狀況表
124	Consolidated Statement of Changes in Equity	綜合權益變動表
125	Consolidated Statement of Cash Flows	綜合現金流量表
127	Notes to the Consolidated Financial Statements	綜合財務報表附註
257	Financial Summary	財務摘要
258	Glossary	詞彙

CORPORATE INFORMATION

公司資料

BOARD OF DIRECTORS

Executive Directors

Mr. Wong Ting Chung *BBS, JP (Chairman)*
(re-designated on 1 April 2021)
 Mr. Lau Ka Keung *MH, JP (Chief Executive Officer)*
 Mr. Cheng Kwan Kuen *(resigned on 26 August 2021)*
 Mr. Li Wa Tat, Benedict *(appointed on 26 August 2021)*

Independent non-executive Directors

Mr. Ip Shu Kwan, Stephen *GBS, JP*
 Mr. Li Yinquan
 Dr. Wu Wing Kuen *BBS (resigned on 10 December 2021)*
 Mr. Chan Hiu Fung, Nicholas *MH, JP*
(appointed on 10 December 2021)

BOARD COMMITTEES

Audit Committee

Mr. Li Yinquan *(Chairman)*
 Mr. Ip Shu Kwan, Stephen *GBS, JP*
 Dr. Wu Wing Kuen *BBS (resigned on 10 December 2021)*
 Mr. Chan Hiu Fung Nicholas *MH, JP*
(appointed on 10 December 2021)

Remuneration Committee

Dr. Wu Wing Kuen *BBS (Chairman)*
(resigned on 10 December 2021)
 Mr. Chan Hiu Fung, Nicholas *MH, JP (Chairman)*
(appointed on 10 December 2021)
 Mr. Wong Ting Chung *BBS, JP*
 Mr. Lau Ka Keung *MH, JP*
(appointed on 18 June 2021)
 Mr. Li Yinquan
 Mr. Ip Shu Kwan, Stephen *GBS, JP*
(appointed on 18 June 2021)

Nomination Committee

Mr. Ip Shu Kwan, Stephen *GBS, JP (Chairman)*
 Mr. Wong Ting Chung *BBS, JP*
 Mr. Lau Ka Keung *MH, JP (appointed on 18 June 2021)*
 Mr. Li Yinquan *(appointed on 18 June 2021)*
 Dr. Wu Wing Kuen *BBS (resigned on 10 December 2021)*
 Mr. Chan Hiu Fung, Nicholas *MH, JP*
(appointed on 10 December 2021)

Executive Committee

Mr. Lau Ka Keung *MH, JP (Chairman)*
 Mr. Wong Ting Chung *BBS, JP*
(appointed on 1 April 2021)
 Mr. Cheng Kwan Kuen *(resigned on 26 August 2021)*
 Mr. Li Wa Tat, Benedict *(appointed on 26 August 2021)*

COMPANY SECRETARY

Mr. Li Wa Tat Benedict

AUTHORISED REPRESENTATIVES

Mr. Lau Ka Keung, *MH, JP*
 Mr. Li Wa Tat Benedict

董事會

執行董事

王庭聰先生 *BBS, JP (主席)*
(於2021年4月1日調任)
 樓家強先生 *MH, JP (行政總裁)*
 鄭君權先生 *(於2021年8月26日辭任)*
 李華達先生 *(於2021年8月26日獲委任)*

獨立非執行董事

葉澍堃先生 *GBS, JP*
 李引泉先生
 胡永權博士 *BBS (於2021年12月10日辭任)*
 陳曉峰先生 *MH, JP (於2021年12月10日獲委任)*

董事委員會

審計委員會

李引泉先生 *(主席)*
 葉澍堃先生 *GBS, JP*
 胡永權博士 *BBS (於2021年12月10日辭任)*
 陳曉峰先生 *MH, JP (於2021年12月10日獲委任)*

薪酬委員會

胡永權博士 *BBS (主席)*
(於2021年12月10日辭任)
 陳曉峰先生 *MH, JP (主席)*
(於2021年12月10日獲委任)
 王庭聰先生 *BBS, JP*
 樓家強先生 *MH, JP*
(於2021年6月18日獲委任)
 李引泉先生
 葉澍堃先生 *GBS, JP*
(於2021年6月18日獲委任)

提名委員會

葉澍堃先生 *GBS, JP (主席)*
 王庭聰先生 *BBS, JP*
 樓家強先生 *MH, JP*
(於2021年6月18日獲委任)
 李引泉先生 *(於2021年6月18日獲委任)*
 胡永權博士 *BBS (於2021年12月10日辭任)*
 陳曉峰先生 *MH, JP (於2021年12月10日獲委任)*

執行委員會

樓家強先生 *MH, JP (主席)*
 王庭聰先生 *BBS, JP*
(於2021年4月1日獲委任)
 鄭君權先生 *(於2021年8月26日辭任)*
 李華達先生 *(於2021年8月26日獲委任)*

公司秘書

李華達先生

授權代表

樓家強先生 *MH, JP*
 李華達先生

**REGISTERED OFFICE
IN THE CAYMAN ISLANDS**

Conyers Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
P.O. Box 2681, Grand Cayman
KY1-1111, Cayman Islands

**HEADQUARTER AND PRINCIPAL PLACE OF
BUSINESS IN HONG KONG**

Unit D, 21/F., Block 1
Tai Ping Industrial Centre
57 Ting Kok Road, Tai Po
New Territories, Hong Kong

**CAYMAN ISLANDS PRINCIPAL SHARE
REGISTRAR AND TRANSFER OFFICE**

Conyers Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
P.O. Box 2681, Grand Cayman
KY1-1111, Cayman Islands

HONG KONG SHARE REGISTRAR

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wanchai, Hong Kong

AUDITOR

KPMG
Public Interest Entity Auditor registered in accordance with
the Financial Reporting Council Ordinance
8/F., Prince's Building
10 Chater Road
Central, Hong Kong

LEGAL ADVISER

Chiu & Partners
40/F, Jardine House
1 Connaught Place
Hong Kong

PRINCIPAL BANKERS

Hang Seng Bank Limited
The Bank of East Asia, Limited

STOCK CODE

2892

WEBSITE OF THE COMPANY

<http://www.millioncities.com.cn>

**開曼群島
註冊辦事處**

Conyers Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
P.O. Box 2681, Grand Cayman
KY1-1111, Cayman Islands

**香港總部及
主要營業地點**

香港新界
大埔汀角路57號
太平工業中心
第一座21樓D室

**開曼群島
主要股份過戶登記處**

Conyers Trust Company (Cayman) Limited
Cricket Square, Hutchins Drive
P.O. Box 2681, Grand Cayman
KY1-1111, Cayman Islands

香港證券登記處

香港中央證券登記有限公司
香港灣仔
皇后大道東183號
合和中心
17樓1712-1716號舖

核數師

畢馬威會計師事務所
於《財務匯報局條例》下的註冊公眾利益
實體核數師
香港中環
遮打道10號
太子大廈8樓

法律顧問

趙不渝 馬國強律師事務所
香港
康樂廣場1號
怡和大廈40樓

主要往來銀行

恒生銀行有限公司
東亞銀行有限公司

股份代號

2892

本公司網站

<http://www.millioncities.com.cn>

FINANCIAL HIGHLIGHTS

財務摘要

Revenue 收益

(RMB' million 百萬人民幣)



Profit attributable to Shareholders 股東應佔溢利

(RMB' million 百萬人民幣)



EPS (RMB cents) 每股盈利 (人民幣仙)



Debt-to-Asset ratio 資產負債率



CHAIRMAN'S STATEMENT 主席報告



Dear shareholders,

On behalf of the Board, I hereby present the annual report of the Group for the year ended 31 December 2021.

MARKET REVIEW

During the year of 2021, the global economy recovery continued, amidst the continued effects brought by the worldwide pandemic of the novel coronavirus (“COVID-19”) and the emergence of divergent variants. According to the data released by the National Bureau of Statistics of China (“NBSC”), the gross domestic product (“GDP”) of the PRC recorded a prominent growth of approximately 8.1% in 2021, as compared with that of the previous year. Nevertheless, international political and economical conflicts, coupled with the increase in the numbers of COVID-19 cases caused by the divergent variants, still bring potential challenges and uncertainties to the global economy.

致各位股東，

本人謹代表董事會呈報本集團截至2021年12月31日止年度的年度報告。

市場回顧

回顧2021年，儘管全球新型冠狀病毒（「COVID-19」）疫情持續以及多種變種病毒出現，全球經濟仍持續復甦。根據中國國家統計局所發佈的數據，2021年，中國本地生產總值較往年顯著增長約8.1%。雖然如此，國際的政治及經濟衝突，加上變種病毒導致COVID-19確診病例增加，均對全球經濟帶來潛在挑戰及隱憂。

CHAIRMAN'S STATEMENT (CONTINUED)

主席報告 (續)

In the first half of 2021, domestic real estate market recorded a stable growth in terms of the sales of commercial buildings. However, based on the principal that “houses are for living in, not for speculation” and the long-term mechanism for the “stabilisation on three areas, including land prices, housing prices and expectations”, a series of government policies have been implemented, including “three red lines” for real estate developers, real estate loan requirements for commercial banks, the “two centralised” land supply policy, together with the tightened real estate financing and mortgage limits since mid-2021, led to the slow down of the sales volume of the real estate market. In 2021, some of the large real estate developers in the PRC faced potential threats in liquidity and even default risks.

In 2021, the sales and investment in the real estate sector still recorded an annual growth, even though the growth did not continue in the second half of the year. According to the NBSC, in 2021, total sales area of commercial housing amounted to approximately 1.8 billion square metres (“sq.m.”), representing a slight increase of approximately 1.9% as compared with that of the previous year. In terms of monetary value, the sales amount of commercial housing increased by approximately 4.8% to approximately RMB18.2 trillion as compared with that of the previous year. This indicates a year-on-year increase in the average selling price of approximately 2.8%. Besides, the total investment in the real estate sector for this year amounted to approximately RMB14.8 trillion, representing a year-on-year growth of approximately 4.4%.

The Group recognises that the series of policies were adjusted to stabilise prices and demand in the real estate market in the PRC, so as to facilitate the steady and healthy growth of the real estate market in the PRC in the long run.

縱使國內房地產市場2021年上半年商品房成交保持平穩並錄得增長，但基於「房住不炒」的原則及「三穩包括穩地價、穩房價及穩預期」的長期機制，政府推出了一系列的政策措施包括：促使房地產開發商遵從「三條紅線」；規管商業銀行房地產的貸款及推行針對土地供應「雙集中」的措施，加上自2021年中起持續收緊房地產融資及按揭額度，導致下半年房地產市場的成交量下滑。2021年，中國部分大型房地產開發商面臨流動資金潛在威脅甚至面臨違約風險。

雖然房地產行業於2021年度全年的銷售及投資額仍然錄得增長，但下半年增長勢頭未能持續。根據中國國家統計局所發佈的數據，2021年，已售商品房總面積約為18億平方米，較去年輕微增長約1.9%。按貨幣價值計，商品房銷售價值較去年增長約4.8%至約人民幣18.2萬億元，意味著2021年度平均售價增加約2.8%。另外，2021年房地產行業的總投資額約人民幣14.8萬億元，年增長約4.4%。

本集團明白各項政策調整旨在穩定中國的房地產市場價格及需求，藉此促進中國房地產市場平穩及健康的長遠發展。

BUSINESS REVIEW

In face of the regulatory and market challenges in the real estate market in the PRC, the Group's strategy is to continuously maintain a stable and prudent capital structure and consider cash liquidity management as one of its core objectives. For the year ended 31 December 2021 ("FY2021"), the Group was in full compliance with "three red lines" requirements, leading to a "green line" status, and the Group believes such status will strengthen its competitive advantage in the property development industry.

For the real estate business, the Group will maintain its prudent investment strategy to focus on its established advantage in the Greater Bay Area ("GBA") to take the opportunity to capture the fundamental housing demand in the region. Meanwhile, the Group will take proactive efforts to strengthen the cashflow of its current developing projects.

During FY2021, the Group recorded an approximately 8.6% year-on-year increase in turnover to approximately RMB1.35 billion, which was attributable to the projects that were completed for delivery, including Million Cities Tycoon Place Phases 3 and 4 in Tianjin as well as the sales of Crown Grand Court villas in Huizhou. Furthermore, the Group recognised share of profits less losses of associates of approximately RMB79.81 million, which was attributable to the delivery of Dragon Terrace Phase 1 in Huizhou and Dragon Palace Phase 1 in Henan. Accordingly, the net profit attributable to equity shareholders of the Company amounted to approximately RMB166.4 million, achieving an encouraging year-on-year increase of approximately 47.6%. For FY2021, the Group has achieved an aggregated contracted sales value of approximately RMB1.66 billion with a total gross floor area ("GFA") of approximately 156,000 sq.m., which was mainly attributable to the pre-sale of Million Cities Legend Phase 3, the Jade Terrace Phases 1 and 2 in Huizhou as well as Dragon Palace Phase 2 in Henan.

業務回顧

本集團的策略將繼續致力於建立良好穩健的資本結構，並且視資金流動性管理為核心目標之一，以應對中國房地產市場的監管及市場挑戰。截至2021年12月31日止年度（「2021財政年度」），本集團「三條紅線」全面達標，達致綠檔，將強化集團在物業開發行業的競爭優勢。

在房地產業務上，集團將維持一貫穩健的投資策略，鞏固在粵港澳大灣區建立的自身優勢，把握該地區剛需住房市場機會。同時，集團將積極努力加強現有開發中項目的現金流。

集團在2021財政年度的收入約人民幣13.5億元，按年增長約8.6%，得益於期內多個項目竣工交付，包括天津萬城聚豪三期及四期，以及銷售惠州皇冠豪苑的別墅；並且，由於合作項目惠州玖龍台一期及河南聚瓏灣一期竣工交付，集團確認應佔聯營公司溢利減虧損約人民幣7,981萬元。因此，2021年度本公司權益股東應佔純利達至約人民幣1.664億元，達到同比增長約47.6%的佳績。2021財政年度，本集團錄得合同銷售總值約人民幣16.6億元；銷售的總建築面積約156,000平方米，主要來自於惠州萬城名座3期及玖瓏台一期及二期的預售與河南聚瓏灣二期。

CHAIRMAN'S STATEMENT (CONTINUED)

主席報告(續)

BUSINESS OUTLOOK

Looking forward, in 2022, it is expected that the Central Government of the PRC will continue to keep the real estate market steady by implementing appropriate and proactive policies, and will likely adjust and even steadily relax such policies from time to time. For example, some banks have started to reduce down payment rate for home purchases, accelerate real estate mortgage approval process and lower mortgage rates; whereas some cities in the PRC have also started to relax certain restrictions on the purchase and mortgage of property. Overall speaking, the scale of sales in the real estate business is still projected to be in a downward trend. Nevertheless, with the developers focusing on optimising debt structure and strengthening liquidity, the real estate industry is expected to develop at a much healthier pace in the medium to long term.

The Group's real estate business focuses in the GBA, particularly Huizhou, which is expected to benefit from the excess of fundamental demand from Shenzhen and Dongguan through the development in integration of Huizhou into the Shenzhen metropolitan area. In 2021, the construction of Ganzhou-Shenzhen high speed railway was completed and the operation of such railway has commenced, whilst the construction of Guangzhou-Shanwei high speed railway is scheduled to be completed by 2022. Moreover, in February 2022, Huizhou's Key Working Arrangements for Promoting the Construction of the GBA in 2022 (《惠州市推進粵港澳大灣區建設2022年主要工作安排》) was implemented, in which it introduced eight dedicated initiatives for the in-depth integration of Huizhou with Shenzhen and the GBA, including inter-connection of urban planning and transportation in order to accelerate the development of urban integration of Huizhou with Shenzhen and the GBA. These initiatives are positive indications for the Group to develop its current and future real estate projects in Huizhou.

未來前景及展望

展望2022年，預期我國中央政府將繼續實施適當及積極的政策維持房地產市場穩定，並可能不時調整甚至穩步放寬有關政策。例如，部分銀行已開始下調購房首付比率，加快房貸審批手續，並降低房貸利率；而中國某些城市亦已放鬆部分限購、限貸等規定。整體而言，房地產行業的銷售規模預期仍面臨穩中有降的態勢。雖然如此，在開發商集中力度優化債務結構及改善流動性前提下，中長期而言，預期房地產行業的發展將更為健康。

本集團的房地產業務集中在粵港澳大灣區，尤其是惠州，憑藉著深惠大都會融合的發展勢頭，將得益於深圳及東莞剛需的外溢。贛深高鐵已於2021年建成通車，而廣汕高鐵預計2022年內年建設完成。並且，《惠州市推進粵港澳大灣區建設2022年主要工作安排》於2022年2月實施，推出惠州與深圳及大灣區深度融合的八大專項行動，包括城市規劃互接、交通互聯等，加快惠州與深圳及粵港澳大灣區一體化、同城化的發展。這些基建工程均有利於集團在惠州現有及未來開發的房地產項目。

The Group's management is aware of the competitive market environments and is actively planning and rolling out strategies to reduce the impact and to uphold the value of the Group. The management is considering other business opportunities, to bring a better return to the shareholders of the Company (the "Shareholders"), including exploring for potential property development projects in other cities in the GBA. In addition, the Group is considering to explore investment opportunities in green lifestyle and sustainable development projects in support of the direction of the PRC government in environmental protection and driving for new energy reform, so as to foster diversified source of revenue for the Group and create long-term value to the Shareholders and potential investors.

Acknowledgement

On behalf of the Board, I hereby express my heartfelt gratitude to all Shareholders, investors, business partners, customers, and all related parties in the community for their support and trust, and our staff for their efforts and contributions to the Group's development.

Wong Ting Chung

Chairman

28th March 2022

集團管理層明白市場環境競爭激烈，並主動計劃及推動策略應對，以減低衝擊和維護集團價值。管理層正在考慮其他商機，以便為本公司股東（「股東」）帶來更佳的回報，包括在大灣區其他城市發掘潛在物業開發項目。再者，集團正在考慮為支持中國政府在環境保護和推進新能源改革的大方向上尋找商機，探討推行一些綠色生活及可持續發展的項目投資機會，為本集團發掘多元化收入來源並為股東及潛在投資者創造長期價值。

致謝

本人藉此機會代表董事會對公司全體股東、投資者、合作夥伴、客戶及社會各界的信任和支持，以及各員工對本集團發展的努力和貢獻致以衷心的謝意。

王庭聰

主席

2022年3月28日

PROJECTS PORTFOLIO

項目概覽

HUIZHOU

惠州



1 Million Cities Royal Court
萬城君匯花園



2 Million Cities Legend
萬城名座



3 Million Cities International
萬城國際



4 Jade Terrace
玖環台



6 Million Cities Tonghu Centre
萬城潼湖中心



7 Sunshine New Court
陽光新苑



5 Dragon Terrace
玖龍台



8 Crown Grand Court
皇冠豪苑

PROJECTS PORTFOLIO (CONTINUED)
項目概覽 (續)

TIANJIN · HENAN 天津 · 河南



1 Million Cities Tycoon Place
萬城聚豪



2 Legend Plaza
名座廣場



3 Dragon Palace
聚瓏灣

MANAGEMENT DISCUSSION AND ANALYSIS

管理層討論及分析

FINANCIAL REVIEW

財務回顧

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元	Increase/(Decrease) 增加/(減少) RMB'000 人民幣千元	
					%
Revenue	收入	1,348,501	1,241,360	107,141	8.6%
Cost of sales	銷售成本	(1,035,122)	(690,122)	345,000	50.0%
Gross profit	毛利	313,379	551,238	(237,859)	-43.1%
Valuation gains on investment properties	投資物業估值收益	28,046	—	28,046	100.0%
Other net income	其他收入淨額	5,174	7,785	(2,611)	-33.5%
Selling expenses	銷售開支	(44,804)	(14,396)	30,408	211.2%
Administrative expenses	行政開支	(66,651)	(63,696)	2,955	4.6%
Other expenses	其他開支	(1,547)	(2,374)	(827)	-34.8%
Profit from operations	經營溢利	233,597	478,557	(244,960)	-51.2%
Finance costs	融資成本	(23,845)	(8,470)	15,375	181.5%
Share of profits less losses of associates	應佔聯營公司溢利減虧損	79,810	939	78,871	8,399.5%
Profit before taxation	除稅前溢利	289,562	471,026	(181,464)	-38.5%
Income tax	所得稅	(102,280)	(239,163)	(136,883)	-57.2%
Profit for the year	年內溢利	187,282	231,863	(44,581)	-19.2%
Profit for the year attributable to equity shareholders of the Company	本公司權益股東應佔年度溢利	166,381	112,746	53,635	47.6%

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

管理層討論及分析(續)

Revenue

The Group's revenue mainly represented income from sale of properties and gross rentals from properties earned during the year, net of sales related taxes and discounts allowed.

Revenue from sale of properties has constituted, and is expected to continue to constitute, a majority of the Group's total revenue.

Property development*(i) Contracted sales*

For FY2021, the Group launched the pre-sale of Jade Terrace Phases 1 and 2, Million Cities Legend Phase 3 and Dragon Palace Phase 2 Section 5. The Group continued the pre-sale of Dragon Palace Phase 1 section 3, Phase 2 Section 4 and Legend Plaza; sales of Million Cities Tycoon Place Phases 3 and 4 and the villas of Crown Grand Court during FY2021. Total contracted sales (based on GFA of sales consent), including sales of properties by the associates of the Group, amounted to approximately RMB1,656 million, representing a GFA of approximately 156,000 sq.m. sold during FY2021.

(ii) Land bank

As at 31 December 2021, the total GFA of the Group's land bank was approximately 1,667,000 sq.m., out of which (i) approximately 196,000 sq.m. GFA was unsold completed properties project; (ii) approximately 454,000 sq.m. GFA was unsold and under construction; and (iii) approximately 1,017,000 sq.m. GFA was reserved for future development.

收入

本集團的收入主要指年內取得的物業銷售收入及物業租金總額，已扣除銷售相關稅項及所給予折扣。

銷售物業所得收入一向及預計會繼續佔本集團總收入的重大部分。

物業發展*(i) 合約銷售*

於2021財政年度，本集團推出玖璟台一期及二期、萬城名座三期及聚瓏灣二期第五標段預售項目。於2021財政年度，本集團繼續聚瓏灣一期第三標段、二期第四標段及名座廣場的預售項目、銷售萬城聚豪三期及四期及皇冠豪苑別墅。於2021財政年度，合約銷售總額(按銷售認購書的建築面積計)包括本集團聯營公司物業銷售額，約為人民幣16.56億元，已售建築面積約156,000平方米。

(ii) 土地儲備

2021年12月31日，本集團土地儲備總建築面積約為1,667,000平方米，其中(i)已竣工物業項目的未售建築面積約為196,000平方米，(ii)未售的在建的建築面積約為454,000平方米，及(iii)留作未來發展的建築面積約為1,017,000平方米。

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)
管理層討論及分析(續)

The following table sets out a summary of the Group's properties held for future development sorted by development projects as at 31 December 2021:

下表載列本集團於2021年12月31日按發展項目劃分的持作日後發展的物業概要：

No.	Project	Location	Site area	Planned GFA	Ownership interest of the Group as at 31 December 2021	Type	Estimated completion date
編號	項目	地點	地盤面積 (sq.m.) (平方米)	規劃建築面積 (sq.m.) (平方米)	於2021年12月31日的本集團擁有權益 (%) (%)	類別	估計竣工日期
Development projects held for future development							
<i>持作日後發展的發展項目</i>							
1	Million Cities International Phases 4 and 5	Baiyunkeng, Danshui, Huiyang District, Huizhou, Guangdong Province, the PRC	60,978	240,558	100	Residential and commercial	TBC
	萬城國際四期及五期	中國廣東省惠州市惠陽區淡水白雲坑				住宅及商業	待定
2	Million Cities Royal Court	Baiyunkeng, Danshui, Huiyang District, Huizhou, Guangdong Province, the PRC	47,679	150,475	54.5	Residential and commercial	TBC
	萬城君匯花園	中國廣東省惠州市惠陽區淡水白雲坑				住宅及商業	待定
3	Million Cities Tonghu Centre	Tonghu Ecological Intelligent Zone, Gaoxin District, Zhongkai, Huizhou, Guangdong Province, the PRC	55,596	388,712	50	Commercial	April 2025
	萬城潼湖中心	中國廣東省惠州仲愷高新區潼湖生態智慧區				商業	2025年4月
4	Dragon Palace Phase 2 Section VI & VII	South of Hexing Road, Suiping County, Zhumadian, Henan Province, the PRC	57,792	65,858	30	Residential and commercial	May 2022 to March 2025
	聚瑞灣二期第六及第七標段	中國河南省駐馬店遂平縣和幸路南				住宅及商業	2022年5月至2025年3月
5	Dragon Palace Phase 3	South of Hexing Road, Suiping County, Zhumadian, Henan Province, the PRC	95,084	171,151	30	Commercial	TBC
	聚瑞灣三期	中國河南省駐馬店遂平縣和幸路南				商業	待定
Sub-total			317,129	1,016,754			
小計							

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

管理層討論及分析(續)

The following table sets out a summary of the Group's properties under development sorted by development projects as at 31 December 2021:

下表載列本集團於2021年12月31日按發展項目劃分的建設中物業概要：

No.	Project	Location	Site area	GFA under development	Ownership interest of the Group as at 31 December 2021	Type	Estimated completion date
編號	項目	地點	地盤面積 (sq.m.) (平方米)	發展中建築面積 (sq.m.) (平方米)	於2021年 12月31日 的本集團 擁有權益 (%)	類別	估計竣工日期
Development projects under development							
發展中的發展項目							
6	Million Cities Legend Phase 3	Baiyunkeng, Danshui, Huiyang District, Huizhou, Guangdong Province, the PRC	22,899	82,378	54.5	Residential and commercial	August 2022
7	萬城名座三期 Dragon Terrace Phase 2	中國廣東省惠州市惠陽區淡水白雲坑 No. 188 Xingfa Road, Tonghu Ecological Intelligent Zone, Gaoxin District, Zhongkai, Huizhou, Guangdong Province, the PRC	42,566	109,524	50	住宅及商業 Residential and commercial	2022年8月 June 2022
8	玖龍台二期 Legend Plaza	中國廣東省惠州仲愷高新區潼湖生態智慧區興發大道188號 Jiahe Road South, Xiazhuzhuang Street, Wuqing District, Tianjin, the PRC	39,756	87,991	55	住宅及商業 Commercial	2022年6月 August 2022
9	名座廣場 Dragon Palace Phase 1 Section III	中國天津市武清區下朱莊街嘉河道南 South of Hexing Road, Suiping County, Zhumadian, Henan Province, the PRC	24,268	18,211	30	商業 Residential	2022年8月 August 2022
10	聚瓏灣一期第三標段 Dragon Palace Phase 2 Section IV & V	中國河南省駐馬店遂平縣和幸路南 South of Hexing Road, Suiping County, Zhumadian, Henan Province, the PRC	63,578	91,902	30	住宅 Residential	2022年8月 May 2023 to October 2023
11	聚瓏灣二期第四及第五標段 Jade Terrace Phase 1	中國河南省駐馬店遂平縣和幸路南 No. 181 Xingfa Road, Tongqiao Town, Gaoxin District, Zhongkai, Huizhou, Guangdong Province, the PRC	26,261	18,766	30	住宅 Residential and commercial	2023年5月至2023年10月 January 2022
12	玖瓏台一期 Jade Terrace Phase 2	中國廣東省惠州仲愷高新區潼湖鎮興發大道181號 No. 181 Xingfa Road, Tongqiao Town, Gaoxin District, Zhongkai, Huizhou, Guangdong Province, the PRC	11,906	45,298	30	住宅及商業 Residential and commercial	2022年1月 December 2022
	玖瓏台二期	中國廣東省惠州仲愷高新區潼湖鎮興發大道181號				住宅及商業	2022年12月
Sub-total			231,234	454,070			
小計							

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)
管理層討論及分析 (續)

The following table sets out a summary of the Group's completed development projects as at 31 December 2021:

下表載列本集團於2021年12月31日已竣工的發展項目的概要：

No.	Project	Location	Site area	GFA unsold	Ownership interest of the Group as at 31 December 2021	Type
編號	項目	地點	地盤面積 (sq.m.) (平方米)	未售建築面積 (sq.m.) (平方米)	於2021年 12月31日 的本集團 擁有權益 (%) (%)	類別
Completed development projects						
已竣工的發展項目						
13	Million Cities Tycoon Place Phase 3 萬城聚豪三期	Jiahe Road South, Xiazhuang Street, Wuqing District, Tianjin, the PRC 中國天津市武清區下朱莊街嘉河道南	46,462	11,623	55	Residential 住宅
14	Million Cities Tycoon Place Phase 4 萬城聚豪四期	Jiahe Road South, Xiazhuang Street, Wuqing District, Tianjin, the PRC 中國天津市武清區下朱莊街嘉河道南	28,612	7,743	55	Residential 住宅
15	Million Cities International Phases 1 to 3 萬城國際一至三期	Baiyunkeng, Danshui, Huiyang District, Huizhou, Guangdong Province, the PRC 中國廣東省惠州市惠陽區淡水白雲坑	50,571	25,984	100	Residential and commercial 住宅及商業
16	Million Cities Legend Phases 1 & 2 萬城名座一期及二期	Baiyunkeng, Danshui, Huiyang District, Huizhou, Guangdong Province, the PRC 中國廣東省惠州市惠陽區淡水白雲坑	67,000	28,914	54.5	Residential and commercial 住宅及商業
17	Sunshine New Court Phases 1 and 2 陽光新苑一期及二期	Renmin South 4th Road, Shuikou Town, Huicheng District, Huizhou, Guangdong Province, the PRC 中國廣東省惠州市惠城區水口街道人民南四路	32,109	13,588	95.39	Residential and commercial 住宅及商業
18	Million Cities Tycoon Places 1 and 2 萬城聚豪一期及二期	Jiahe Road South, Xiazhuang Street, Wuqing District, Tianjin, the PRC 中國天津市武清區下朱莊街嘉河道南	84,808	16,460	55	Residential 住宅
19	Crown Grand Court 皇冠豪苑	No. 8 Hesheng Road, Shuikou Town, Huicheng District, Huizhou, Guangdong Province, the PRC 中國廣東省惠州市惠城區水口街道合生大道8號	43,929	12,450	100	Residential and commercial 住宅及商業

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

管理層討論及分析(續)

The following table sets out a summary of the Group's completed development projects as at 31 December 2021: (Continued)

下表載列本集團於2021年12月31日已竣工的發展項目的概要：(續)

No.	Project	Location	Site area	GFA unsold	Ownership interest of the Group as at 31 December 2021	Type
編號	項目	地點	地盤面積 (sq.m.) (平方米)	未售建築面積 (sq.m.) (平方米)	於2021年 12月31日 的本集團 擁有權益 (%) (%)	類別
Completed development projects (Continued) 已竣工的發展項目(續)						
20	Dragon Terrace Phase 1 玖龍台一期	No. 188 Xingfa Road, Tonghu Ecological Intelligent Zone, Gaoxin District, Zhongkai, Huizhou, Guangdong Province, the PRC 中國廣東省惠州仲愷高新區潼湖生態智慧區興發大道188號	52,325	34,643	50	Residential and commercial 住宅及商業
21	Dragon Palace Phase 1 Section I 聚龍灣一期第一標段	South of Hexing Road, Suiping County, Zhumadian, Henan Province, the PRC 中國河南省駐馬店遂平縣和幸路南	65,166	25,441	30	Residential 住宅
22	Dragon Palace Phase 1 Section II 聚龍灣一期第二標段	South of Hexing Road, Suiping County, Zhumadian, Henan Province, the PRC 中國河南省駐馬店遂平縣和幸路南	54,284	19,176	30	Residential 住宅
Sub-total 小計			525,266	196,022		
Total 總計			1,073,629	1,666,846		

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)
管理層討論及分析 (續)

The following table sets out a summary of the Group's investment properties as at 31 December 2021:

下表載列本集團於2021年12月31日投資物業的概要：

No. 編號	Address 地址	Description and tenure 概況及年期	Particulars of occupancy 佔用詳情
23.	A portion of a composite development, namely Yuehu Ju, located at No. 36 Xiajiao East Road, Huicheng District, Huizhou, Guangdong Province, the PRC 中國廣東省惠州惠城區下角東路36號綜合發展項目悅湖居的一部分	The property comprises a portion of a retail development with a total gross floor area of approximately 1,678.17 sq.m.. The land use rights of the subject site were granted for a term expiring on 4 March 2074 for composite residential use. 該物業包括總建築面積約1,678.17平方米的零售發展部分。 相關地盤的土地使用權已獲授，於2074年3月4日屆滿，作綜合住宅用途。	The property was completed in about November 2005 and is currently available for leasing. 該物業已於2005年11月前後竣工，目前可供租賃。
24.	A portion of a commercial development, namely Port Vehicle Inspection Yard Office Building, located at Huifeng 2nd Road, Huicheng District, Huizhou, Guangdong Province, the PRC 中國廣東省惠州惠城區惠風二路商業發展項目碼頭汽車檢驗場辦公大樓的一部分	The property comprises a portion of a commercial development with a total gross floor area of approximately 443.99 sq.m.. The land use rights of the subject site were granted for a term expiring on 1 November 2042 for commercial use. 該物業包括總建築面積約443.99平方米的商業發展部分。 相關地盤的土地使用權已獲授，於2042年11月1日屆滿，作商業用途。	The property was completed in about September 2006 and is currently available for retail and office leasing. 該物業已於2006年9月前後竣工，目前可供零售及辦公室租賃。

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

管理層討論及分析(續)

The following table sets out a summary of the Group's investment properties as at 31 December 2021:
(Continued)

下表載列本集團於2021年12月31日投資物業的概要：(續)

No. 編號	Address 地址	Description and tenure 概況及年期	Particulars of occupancy 佔用詳情
25	A portion of Unit A2001, Million Cities International located at Baiyunkeng, Huiyang District, Huizhou, Guangdong Province, The PRC 中國廣東省惠州市惠陽區白雲坑萬城A2001號商舖的一部分	The property comprises a portion of a commercial development with a total gross floor area of approximately 1,637.84 sq.m.. The land use rights of the subject site were granted for a term expiring on 11 January 2048 for commercial use and expiring on 10 January 2078 for residential use. 該物業包括總建築面積約1,637.84平方米的商業發展部分。 相關地盤的土地使用權已獲授，作商業用途的於2048年1月11日屆滿，作住宅用途的於2078年1月10日屆滿。	The property was completed in about March 2013 and is currently available for leasing. 該物業已於2013年3月前後竣工，目前可供租賃。
26	Unit A2002, Million Cities International, located at Baiyunkeng, Huiyang District, Huizhou, Guangdong Province, The PRC 中國廣東省惠州市惠陽區白雲坑萬城A2002號商舖	The property comprises a portion of a commercial development with a total gross floor area of approximately 1,765.61 sq.m.. The land use rights of the subject site were granted for a term expiring on 11 January 2048 for commercial use and expiring on 10 January 2078 for residential use. 該物業包括總建築面積約1,765.61平方米的商業發展部分。 相關地盤的土地使用權已獲授，作商業用途的於2048年1月11日屆滿，作住宅用途的於2078年1月10日屆滿。	The property was completed in about March 2013 and is currently available for leasing. 該物業已於2013年3月前後竣工，目前可供租賃。

(iii) Revenue

Revenue from sales of properties for FY2021 amounted to approximately RMB1,345.4 million, as compared with approximately RMB1,238.6 million reported for the year ended 31 December 2020 ("FY2020"), representing an increase by approximately 8.6%. The increase in revenue was mainly due to the recognition of revenue from Million Cities Tycoon Places Phases 3 and 4, which were completed for delivery in 2021 and the sales of Crown Grand Court villas, while revenue recognised for FY2020 was mainly contributed by Million Cities Legend Phase 2. In addition, profits from the sales of Dragon Terrace Phase 1 in Huizhou and Dragon Palace Phase 1 Section 1 and Section 2 in Henan were reflected in the share of profits less losses of associates.

Rental income

Gross rental income from investment properties and inventories for FY2021 was approximately RMB3.1 million, as compared with approximately RMB2.8 million reported last year, representing an increase by 11.5%. The increase in gross rental income was due to the increase in rental income from the carparks and inventories during FY2021.

Cost of sales

Cost of sales for FY2021 was approximately RMB1,035.1 million, as compared with approximately RMB690.1 million reported last year, representing an increase by nearly 50%. The increase in cost of sales was mainly due to relatively higher development costs for the Tianjin Projects i.e. Million Cities Tycoon Place Phases 3 and 4.

Gross profit and gross profit margin

The gross profit for FY2021 was approximately RMB313.4 million, as compared with approximately RMB551.2 million reported last year, representing a decrease by approximately 43.1%. The gross profit margin for FY2021 was approximately 23.2% (FY2020: approximately 44.4%). The decrease in gross profit was mainly due to the lower gross profit margin recorded for the Tianjin projects i.e. Million Cities Tycoon Place Phases 3 and 4, as compared with the project in Huizhou, i.e. Million Cities Legend Phase 2, which is attributable to different sales and costs structures in different locations.

Valuation gains on investment properties

Valuation gains for FY2021 was approximately RMB28 million (FY2020: nil) which were mainly attributable to two commercial shops located in HuiYang held for leasing purpose.

(iii) 收入

2021財政年度，本集團銷售物業所得收入約人民幣13.454億元，較截至2020年12月31日止年度（「2020財政年度」）呈報的約人民幣12.386億元增加約8.6%，主要是由於確認來自於2021年交付萬城聚豪花園三期及四期以及銷售皇冠豪苑別墅的收入，而2020財政年度已確認收入主要來自萬城名座二期。此外，惠州玖龍台一期及河南聚瓏灣一期第一及第二標段的銷售溢利已於應佔聯營公司溢利減虧損內反映。

租金收入

2021財政年度的投資物業及存貨的租金收入總額約為人民幣310萬元，較去年呈報的約人民幣280萬元增加11.5%。租金收入總額增加是由於2021財政年度停車場及存貨的租金收入增加。

銷售成本

2021財政年度的銷售成本約為人民幣10.351億元，較去年呈報的約人民幣6.901億元增加接近50%。銷售成本增加主要是由於天津項目（即萬城聚豪花園三期及四期）開發成本相對較高。

毛利及毛利率

2021財政年度的毛利約為人民幣3.134億元，而去年錄得約人民幣5.512億元，較去年減少約43.1%。2021財政年度的毛利率約為23.2%（2020財政年度：約44.4%）。毛利減少主要是由於不同地點的銷售及成本結構差異，天津項目（即萬城聚豪花園三期及四期）錄得的毛利率相對惠州項目（即萬城名座二期）為低所致。

投資物業估值收益

2021財政年度的估值收益約為人民幣2,800萬元（2020財政年度：零），主要源自於兩個位於惠陽持作租賃用途的商業店舖所致。

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)**管理層討論及分析(續)****Other net income**

Other net income for FY2021 was approximately RMB5.2 million, as compared with approximately RMB7.8 million for FY2020, representing a decrease by approximately 33.5%, which was mainly due to the decrease in interest income during FY2021.

Selling expenses

Selling expenses for FY2021 were approximately RMB44.8 million, as compared with approximately RMB14.4 million reported in FY2020, representing an increase by approximately two times. The increase in selling expenses was mainly due to higher commission incurred for the sales of the Tianjin projects, i.e. Million Cities Tycoon Place Phase 3 and 4.

Administrative expenses

Administrative expenses for FY2021 were approximately RMB66.7 million, as compared with approximately RMB63.7 million for FY2020, representing a slightly increase by approximately 4.6%.

Share of profits less losses of associates

Share of profits less losses of associates amounted to approximately RMB79.8 million as compared with approximately RMB0.9 million for FY2020, representing a significant increase of approximately RMB78.9 million, which was mainly attributable to the projects which were completed for delivery in FY2021, namely Dragon Terrace Phase 1 in Huizhou and Dragon Palace Phase 1 Section 1 and Section 2 in Henan Province.

Finance costs

Finance costs for FY2021 were approximately RMB23.8 million, as compared with approximately RMB8.5 million reported last year, representing an increase by nearly two times. This was mainly attributable to the recognition of significant financing component costs incurred from the delivery of Million Cities Tycoon Place Phase 4 during FY2021 between completion of such project in January 2021 and delivery in May 2021.

其他收入淨額

2021財政年度的其他收入淨額約人民幣520萬元，較2020財政年度的約人民幣780萬元減少約33.5%，主要是由於2021財政年度的利息收入減少。

銷售開支

2021財政年度的銷售開支約為人民幣4,480萬元，較2020財政年度所呈報的約人民幣1,440萬元增加了約兩倍。銷售開支增加主要是由於天津項目(即萬城聚豪花園三期及四期)銷售產生的佣金較高。

行政開支

2021財政年度的行政開支約為人民幣6,670萬元，較2020財政年度的約人民幣6,370萬元略微增加約4.6%。

應佔聯營公司溢利減虧損

應佔聯營公司的溢利減虧損約為人民幣7,980萬元，較2020財政年度的約人民幣90萬元大幅增加約人民幣7,890萬元，主要是由於2021財政年度竣工交付的惠州的玖龍台一期及河南省的聚瓏灣一期第一及第二標段項目所致。

融資成本

2021財政年度的融資成本約為人民幣2,380萬元，較去年所呈報的約人民幣850萬元增加了將近兩倍，主要是由於2021財政年度中萬城聚豪花園四期項目於2021年1月竣工至2021年5月交付產生需確認重大融資成本所致。

Income tax

For FY2021, income tax was approximately RMB102.3 million, representing a decrease of approximately RMB136.9 million, as compared with the income tax of approximately RMB239.2 million for FY2020, which was in line with the decrease in profit from operations.

Profit for the year attributable to equity shareholders of the Company

Profit for the year attributable to equity shareholders of the Company for FY2021 was approximately RMB166.4 million, representing an increase by approximately RMB53.7 million or 47.6%, as compared with that of FY2020. Such increase was mainly due to the increase in share of profits less losses of associates, as a result of certain projects of the Group's associates in Huizhou and Henan Province which were completed for delivery during FY2021.

OTHER FINANCIAL INFORMATION**Liquidity and financial resources**

For FY2021, the Group's cash and cash equivalents were mainly used in the Group's business operations, to service the Group's indebtedness and to fund the Group's working capital. The Group financed its funding requirements mainly through a combination of cash generated from operating activities and borrowings. The Group's gearing ratio as at 31 December 2021 was approximately 23.7%, as compared with approximately 31.5% as at 31 December 2020. Such decrease was mainly due to reduction in bank borrowings upon project completion for delivery during FY2021.

The gearing ratio is calculated as interest bearing bank loans divided by equity.

As at 31 December 2021, the Group's cash and cash equivalents, amounting to approximately RMB373.5 million, were denominated in HK\$(13.6%) and RMB(86.4%).

所得稅

2021財政年度的所得稅約為人民幣1.023億元，較2020財政年度的所得稅約人民幣2.392億元減少約人民幣1.369億元，與經營溢利減少的幅度一致。

本公司權益股東應佔年內溢利

2021財政年度，本公司權益股東應佔年內溢利約為人民幣1.664億元，較2020財政年度增加約人民幣5,370萬元或47.6%。該增加主要是由於本集團聯營公司於惠州及河南省的若干物業於2021財政年度竣工交付導致應佔聯營公司溢利減虧損增加所致。

其他財務資料**流動資金及資金來源**

2021財政年度，本集團的現金及現金等價物主要用作本集團的業務營運、償還債務及撥付營運資金。本集團主要通過經營活動所得現金及借款應付資金需求。本集團於2021年12月31日的負債比率約為23.7%，而2020年12月31日約為31.5%。該減少主要是由於在2021財政年度內完成項目交付後銀行借款減少所致。

負債比率等於計息銀行貸款除以權益。

於2021年12月31日，本集團的現金及現金等價物約人民幣3.735億元，以港元(13.6%)及人民幣(86.4%)計值。

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

管理層討論及分析(續)

As at 31 December 2021, the Group's bank loans which were due for repayment are as follows:

於2021年12月31日，本集團的銀行貸款的到期償還情況如下：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within one year	一年內	164,099	315,245
After one year but within two years	一年後但兩年內	38,400	53,292
After two years but within five years	兩年後但五年內	120,000	—
		322,499	368,537

Notes:

附註：

- (a) The above amounts due are based on the scheduled repayment dates set out in the relevant agreements and ignore the effect of any repayment on demand clause.
- (b) As at 31 December 2021, the Group's bank loans were all denominated in RMB. The bank loans were interest-bearing at one-year Loan Prime Rate ("LPR") published by People's Bank of China plus 1.25% to 1.95% per annum (31 December 2020 : one-year LPR plus 1.2% to 2.125% per annum).
- (c) As at 31 December 2021, the Group's certain bank loans were secured by inventories with a total carrying amount of approximately RMB424.8 million (31 December 2020: RMB963.9 million).

- (a) 以上到期款項乃基於相關協議中載列的計劃還款日期，且不考慮任何要求隨時還款條款的影響。
- (b) 於2021年12月31日，本集團的銀行貸款均以人民幣計值。銀行貸款按中國人民銀行公佈的一年期貸款基礎利率（「貸款基礎利率」）加年息1.25%至1.95%計算（2020年12月31日：一年期貸款基礎利率加年息1.2%至2.125%計算）。
- (c) 於2021年12月31日，本集團若干銀行貸款由總賬面值約人民幣4.248億元的存貨作抵押（2020年12月31日：人民幣9.639億元）。

Financial risk management objectives and policies

The Group's management has adopted certain policies on financial risk management with the objective of: (i) ensuring that appropriate funding strategies are adopted to meet the Group's short term and long term funding requirements taking into consideration of the cost of funding, gearing ratios and cash flow projections of the Group; and (ii) ensuring that appropriate strategies are also adopted to minimise the interest rate risk, credit risk and liquidity risk.

金融風險管理目標及政策

本集團的管理層已採用有關金融風險管理的若干政策，以(i)確保採用適當的資金策略應對本集團的短期及長期資金需求（衡量本集團的資金成本、負債比率及現金流量預測）；及(ii)確保採用適當的策略減少利率風險、信貸風險及流動資金風險。

Foreign currency risk

The Group mainly operates in Hong Kong and the PRC with majority of the transactions settled in HK\$ and RMB. Foreign currency risk arises when future business transactions or recognised assets or liabilities are denominated in a currency that is not the entity's functional currency. The Directors consider that the Group's foreign currency risk exposure is minimal since all of the sales, assets and liabilities are denominated in RMB and only a small portion of operating expenses are denominated in HK\$.

Interest rate risk

The Group's interest rate risk arises primarily from borrowings and cash at bank. Borrowings and cash at bank issued at variable rates expose the Group to cash flow interest rate risk and borrowings issued at fixed rates expose the Group to fair value interest rate risk. The Group did not enter into any financial instruments to hedge against interest rate risk for FY2021 but the Board will continue to closely monitor the Group's loan portfolio in order to manage the Group's interest rate risk exposure.

Credit risk

As of 31 December 2021, no material trade debtors of the Group were past due. The Group normally receives full payment from buyers before delivering the property. For mortgage sales without full settlement, the Group would not deliver the property to the customers unless it obtains confirmation from the banks providing mortgage that the respective mortgages have been approved. In addition, the Group would not transfer titles of the properties to customers until full amount of sale proceeds are received. Accordingly, the Group is of the view that the expected irrecoverable trade debtors were immaterial. Thus no bad debt provision for trade debtors was recognised during FY2021.

As at 31 December 2021, all the Group's bank balances and deposits were held with major financial institutions in Hong Kong and the PRC which the Directors believe are of high credit quality. The Directors do not expect any losses arising from the non-performance by these financial institutions.

外匯風險

本集團主要在香港及中國營運，大部分交易以港元及人民幣結算。當未來業務交易或已確認資產或負債以非實體功能貨幣計值時，將面臨外匯風險。董事認為，由於所有銷售、資產及負債均以人民幣計值，只有少部分營運開支以港元計值，故本集團的外匯風險較小。

利率風險

本集團的利率風險主要源於借款及銀行現金。按浮動利率授出的借款及銀行現金，使本集團承受現金流利率風險；按固定利率授出的借款，使本集團承受公平值利率風險。截至2021財政年度，本集團並無使用金融工具對沖利率風險，惟董事會將繼續密切監察本集團的貸款組合以管理本集團的利率風險。

信貸風險

於2021年12月31日，本集團並無重大的逾期應收賬款。本集團一般於移交物業前向買方收取全數款項。就尚未悉數結付的按揭銷售而言，除非收到來自提供按揭之銀行的確認書，確認有關按揭已獲批准，否則本集團將不會交付物業予客戶。此外，本集團僅於收到全數銷售所得款項後，方會將物業業權移交客戶。因此，本集團認為預計無法收回應收賬款的機會很低，而截至2021財政年度並無就應收賬款確認壞賬撥備。

於2021年12月31日，本集團的所有銀行結餘及存款均存置於董事認為具有高信貸質素的香港及中國主要金融機構。董事預期不會因此等金融機構不履約而產生任何損失。

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)**管理層討論及分析(續)****Liquidity risk**

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations associated with financial liabilities. The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and long terms. The Group has not experienced and does not expect to experience any difficulties in meeting credit obligations when they fall due.

Capital expenditures

The Group incurred capital expenditures of approximately RMB4.4 million for FY2021 which were mainly related to the addition of office furniture, electronic and other equipment and motor vehicles. These capital expenditures were fully financed by internal resources.

Capital commitments

The Group's capital commitments as at 31 December 2021 amounted to approximately RMB155.4 million which were mainly related to development costs for the Group's properties under development.

Charge on assets

As at 31 December 2021, the Group's inventories with a total carrying amount of approximately RMB424.8 million were pledged to banks to secure certain banking facilities granted to the Group.

Contingent liabilities

During FY2021, the Group has issued guarantees to banks to secure the mortgage arrangements of certain property buyers. The outstanding guarantees to the banks, amounted to approximately RMB223.0 million as at 31 December 2021 (31 December 2020: RMB274.6 million), will be terminated upon completion of transferring the legal title of the properties to the property buyers. The Directors consider loss arising from these guarantees as a result of default payment by customers to be insignificant, as the banks have the rights to sell the properties and recover the outstanding loan balance from sale proceeds.

流動資金風險

流動資金風險乃本集團在履行與金融負債相關的責任時會遇到困難的風險。本集團的政策是定期監察流動資金需求以及是否符合借款契約規定，確保維持充裕的現金儲備，同時獲得主要金融機構承諾提供足夠的備用資金，以應付長短期流動資金需求。本集團未曾且預期不會在履行到期的信貸責任時遇到任何困難。

資本開支

2021財政年度，本集團資本開支約人民幣440萬元，主要用於添置辦公室傢俱、電子及其他設備和汽車，全數由內部資源撥付。

資本承擔

於2021年12月31日，本集團的資本承擔約為人民幣1.554億元，主要與本集團建設中物業的開發成本有關。

資產抵押

於2021年12月31日，本集團總賬面值約人民幣4.248億元的存貨已就本集團獲授的若干銀行融資而抵押予銀行。

或然負債

2021財政年度，本集團就若干買家按揭貸款購置物業向銀行提供擔保。於2021年12月31日，未了結銀行擔保約為人民幣2.23億元(2020年12月31日：人民幣2.746億元)，有關擔保將於物業法定業權轉讓予買家後終止。董事認為，本集團不會因買家拖欠款項而蒙受重大損失，原因是銀行有權出售物業，以出售所得款項抵償未償還貸款結餘。

The Group has not recognised any deferred income in respect of these guarantees as their fair values are considered to be insignificant.

As at 31 December 2021, the Group provided guarantee to secure the bank loan borrowed by an associate of the Group, Huizhou Logan Junhong Real Estate Company Limited* (the "Project Company"). The Project Company is owned as to (i) 70% by Shenzhen Longguang Real Estate Company Limited*, an indirect wholly-owned subsidiary of Logan (as defined below); and (ii) 30% by Huizhou Million Cities Enterprise Management Co., Ltd.* ("Huizhou Million Cities"), an indirect wholly owned subsidiary of the Company as at the date of the counter-guarantee agreement as mentioned below. The total banking facility secured by this guarantee attributable to the Group was RMB126.0 million (31 December 2020: Nil) and the outstanding loan balance attributable to the Group was RMB114.0 million as at 31 December 2021 (31 December 2020: Nil).

Deferred income of approximately RMB3.8 million was recognised in respect of this financial guarantee as at 31 December 2021 (31 December 2020: Nil).

Significant investments, acquisitions and disposals

On 10 May 2021, the Company (being the counter-guarantor) and Logan Group Company Limited ("Logan"), a company incorporated in the Cayman Islands with limited liability and whose shares are listed on the Stock Exchange (stock code: 3380) (being the guarantor of the Project Company) entered into a counter-guarantee agreement pursuant to which the Company has agreed, subject to the terms and conditions contained therein, to (i) provide a counter-guarantee to Logan in proportion to the Group's respective equity interest in the Project Company (i.e. 30%); and (ii) pay the excess guarantee fee to Logan. For further details, please refer to the announcement of the Company dated 10 May 2021.

本集團尚未就該等擔保確認任何遞延收入，因為其公平值並不重大。

截至2021年12月31日，本集團就聯營公司惠州市龍光駿宏房地產有限公司(「項目公司」)的銀行貸款提供擔保。於下文所述反擔保合同日期，項目公司(i)由龍光(定義見下文)的間接全資附屬公司深圳市龍光房地產有限公司擁有70%股權；及(ii)由本公司的間接全資附屬公司惠州萬城企業管理策劃有限公司(「惠州萬城」)擁有30%股權。截至2021年12月31日，該擔保下歸屬本集團的銀行融資總額為人民幣1.260億元(2020年12月31日：零)，歸屬本集團的未償還貸款結餘為人民幣1.140億元(2020年12月31日：零)。

於2021年12月31日，已就該財務擔保確認遞延收入約人民幣380萬元(2020年12月31日：零)。

重大投資、收購及出售

於2021年5月10日，本公司(作為反擔保人)與龍光集團有限公司(「龍光」)(於開曼群島註冊成立的有限公司，其股份於聯交所上市(股份代號：3380))(作為項目公司的擔保人)訂立反擔保合同，據此，本公司同意根據該合同所載條款及條件(i)按本集團所持項目公司的股權比例向龍光提供反擔保(即30%)；及(ii)向龍光支付超額擔保費。詳情請參閱本公司於2021年5月10日發佈的公告。

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)

管理層討論及分析(續)

On 9 September 2021, the Company and Fortune Speed Investments Limited (“Fortune Speed”) entered into a conditional subscription agreement (the “Subscription Agreement”) pursuant to which Fortune Speed has conditionally agreed to subscribe for, and the Company has conditionally agreed to allot and issue to Fortune Speed, 290,000,000 new non-voting and non-convertible preference share(s) of HK\$0.01 each in the share capital of the Company (the “Non-Convertible Preference Shares”) at the subscription price of HK\$1.15 per Non-Convertible Preference Share, with an aggregate subscription amount of HK\$333.5 million. The net proceeds from the issue of the Non-Convertible Preference Shares, after deduction of all relevant expenses incidental to the Subscription, are estimated to be approximately HK\$333.0 million. The Group intended to apply the net proceeds from the Subscription for business development of the Group. On 18 November 2021, the independent shareholders of the Company approved the allotment and issuance of the Non-Convertible Preference Shares. As disclosed in the announcement of the Company dated 2 March 2022, on 28 February 2022, taking into account the deteriorating COVID-19 pandemic situation in Hong Kong and the PRC, it is agreed between the Company and Fortune Speed in writing that completion of the subscription of the Non-Convertible Preference Shares shall take place on or before 30 June 2022. For further details, please refer to the announcements of the Company dated 9 September 2021, 18 November 2021 and 2 March 2022, and the circular of the Company dated 28 October 2021.

On 30 December 2021, Lucky Win Limited (an indirect wholly-owned subsidiary of the Company), Access Prosper International Limited (the “JV Partner”) and Mr. Chan Cheung Tim (each an Independent Third Party) (collectively, the “Parties”), entered into a termination agreement (the “JV Termination Agreement”), pursuant to which the Parties agreed to terminate the cooperation agreement dated 29 April 2020 entered into among the Parties (the “Cooperation Agreement”) in relation to the formation of Star Linkage Financial Holdings Limited (“Star Linkage”) by way of the JV Partner acquiring 30% of the issued share capital in Star Linkage (owned by Lucky Win as at the date of the JV Termination Agreement) at a consideration of RMB100,338,082, which shall be paid within

於2021年9月9日，本公司與瑞迅投資有限公司（「瑞迅」）訂立有條件的認購協議（「認購協議」），據此，瑞迅有條件同意認購，且本公司有條件同意以每股不可轉換優先股1.15港元的認購價向瑞迅配發及發行本公司股本中每股面值0.01港元的290,000,000股新無投票權不可轉換優先股（「不可轉換優先股」），總認購金額為3.335億港元。經扣除認購事項附帶的所有相關開支後，發行不可轉換優先股之所得款項淨額估計約為3.330億港元。本集團擬將認購事項之所得款項淨額用作本集團的業務發展。於2021年11月18日，本公司的獨立股東同意不可轉換優先股的配發及發行。如本公司於2022年3月2日發佈的公告所披露，於2022年2月28日，經考慮香港及中國的COVID-19疫情惡化，本公司與瑞迅書面協定將於2022年6月30日或之前完成不可轉換優先股的認購。詳情請參閱本公司於2021年9月9日、2021年11月18日及2022年3月2日發佈的公告以及於2021年10月28日發佈的通函。

於2021年12月30日，Lucky Win Limited（本公司的間接全資附屬公司）、Access Prosper International Limited（「合營合夥人」）及陳長添先生（均為獨立第三方）（統稱「訂約方」）訂立終止協議（「合營終止協議」），據此，訂約方同意終止於2020年4月29日就成立Star Linkage Financial Holdings Limited（「Star Linkage」）訂立的合作協議，由合營合夥人以代價人民幣100,338,082元收購Star Linkage於合營終止協議日期由Lucky Win擁有的30%已發行股本。

120 days upon signing of the JV Termination Agreement. For further details, please refer to the announcement of the Company dated 30 December 2021.

Events after balance sheet date

The Group has no significant event subsequent to the year ended 31 December 2021.

Operating segment information

The Group's revenue and results for FY2021 were derived from property development. Performance assessment is based on the results of the Group as a whole. Therefore, management of the Group considers there is only one operating segment.

The geographic information is disclosed in a manner consistent with the way in which information is reported internally to the Group's chief operating decision maker for allocation of resources and performance assessment.

Human resources and emolument policy

As at 31 December 2021, the Group had a total of 200 (2020: 187) full-time employees in the PRC and Hong Kong. For FY2021, the total staff costs, including the directors' emoluments, amounted to approximately RMB48.8 million (2020: RMB39.5 million), of which approximately RMB16.0 million (31 December 2020: RMB9.9 million) were capitalised into inventories.

The Group's emolument policies are formulated based on the performance and experience of individual employee and are in line with the salary trends in Hong Kong and the PRC. Other employee benefits include performance-linked bonuses, insurance and medical coverage and share options.

Since human resources management is an important factor in maintaining and enhancing the Group's strong expertise in the property development, the Group will provide appropriate training programs to the employees as the Group sees fit. From time to time, different on-the-job trainings will be provided to employees in order to ensure continuous staff development and skills upgrading.

有關代價須於簽訂合營終止協議後120天內支付。詳情請參閱本公司於2021年12月30日發佈的公告。

結算日後事項

截至2021年12月31日止年度後，本集團並無發生重大事件。

經營分部資料

本集團2021財政年度的收入及業績來自物業開發。績效評估乃基於本集團整體業績。因此，本集團管理層認為僅有一個經營分部。

地理信息的披露方式，與本集團為分配資源及評估績效向主要經營決策者作內部信息報告的方式相同。

人力資源及薪酬政策

於2021年12月31日，本集團於中國及香港僱用合共200名全職僱員(2020年：187名)。2021財政年度，員工成本總額(包括董事酬金)約為人民幣4,880萬元(2020年：人民幣3,950萬元)。其中約人民幣1,600萬元(2020年12月31日：人民幣990萬元)已資本化為存貨。

本集團的薪酬政策乃根據個別僱員的表現及經驗而制訂，並符合香港及中國的薪金趨勢。其他僱員福利包括表現掛鈎花紅、保險及醫療保障以及購股權。

由於人力資源管理為維持及提高本集團於物業開發方面的豐富經驗的重要因素，故本集團將酌情為僱員提供合適的培訓計劃。本集團將不時向僱員提供不同的在職培訓，以確保員工的持續發展及技能升級。

MANAGEMENT DISCUSSION AND ANALYSIS (CONTINUED)**管理層討論及分析(續)****Remuneration policy of Directors and senior management**

The Directors and senior management of the Group receive compensation in the form of salaries and discretionary bonuses related to the performance of the Group. The Group also reimburses them for expenses which are necessarily and reasonably incurred for providing services to the Group or executing their functions in relation to the Group's operations. The remuneration committee will regularly review and determine the remuneration and compensation package of the Directors and senior management, by reference to, among other things, market level of salaries paid by comparable companies, the respective responsibilities of the Directors and senior management and the performance of the Group.

董事及高級管理層的薪酬政策

本集團董事及高級管理層可獲得薪金及與本集團表現掛鈎的酌情花紅等報酬。本集團亦就彼等為本集團提供服務或為本公司營運而執行職務所產生的必要及合理開支補償相關款項。薪酬委員會將參照(其中包括)可比較公司所支付薪酬的市場水平、董事及高級管理層各自的責任及本集團的業績,定期審閱及釐定董事及高級管理層薪酬及待遇。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT 董事及高級管理層履歷詳情

Chairman and executive Director

Mr. Wong Ting Chung (王庭聰) *BBS, JP*, aged 60, has been a non-executive Director, the Chairman, a member of the Nomination Committee and Remuneration Committee since November 2016. He was re-designated as an executive Director and was appointed as a member of the Executive Committee with effect from 1 April 2021. Mr. Wong is the founder of the Group, and is primarily responsible for the overall strategic planning and business direction of the Group.

Mr. Wong has over 18 years of experience in property investment, property development and management. He established his business through Huizhou China Field, a project company engaged in the construction and sale of high quality residential complexes, in 2003 and was responsible for overall management of the company. Mr. Wong assumed various directorships in Nameson and Nameson Group, where he served as the chief executive officer and the chairman of the board of directors of Nameson from August 2015 to March 2021.

Mr. Wong graduated from Hong Kong Yee Tong Ye College (香港易通夜中學) in 1978. Mr. Wong is currently a Hong Kong delegate to the 13th National People's Congress of the PRC (第十三屆全國人民代表大會香港區代表) and the chairman of Hong Kong Industrial and Commercial Association General Chamber Executive Committee (香港工商總會會董會執行委員會). Mr. Wong is brother-in-law of Mr. Lau Ka Keung. Mr. Lau Ka Keung is an executive Director.

主席兼執行董事

王庭聰先生*BBS, JP*，60歲，自2016年11月為非執行董事、主席、提名委員會及薪酬委員會成員。彼於2021年4月1日調任為執行董事，並獲委任為執行委員會成員。王先生為本集團創辦人，主要負責本集團整體策略規劃及業務方針。

王先生在物業投資、物業發展及管理方面擁有逾18年經驗。彼於2003年透過惠州漢基(從事建設及銷售優質住宅綜合項目的項目公司)建立業務，負責該公司的整體管理。王先生曾於南旋及南旋集團擔任多個董事職位，其中由2015年8月至2021年3月曾擔任南旋的行政總裁及董事會主席。

王先生於1978年畢業於香港易通夜中學。王先生現時為第十三屆全國人民代表大會香港區代表及香港工商總會會董會執行委員會主席。王先生為樓家強先生的姻親。樓家強先生為執行董事。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)

董事及高級管理層履歷詳情 (續)

Executive Directors

Mr. Lau Ka Keung (樓家強) *MH, JP*, aged 46, is an executive Director, the chairman of the Executive Committee and the chief executive officer of the Company. He was appointed as a member of the Remuneration Committee and Nomination Committee with effect on 18 June 2021. Mr. Lau is responsible for execution of strategic planning and general management of the Group.

Mr. Lau has served as an executive director and the chief executive officer of Million Cities Development Limited since August 2016. From January 2006, Mr. Lau has assumed various directorships in the Group, including China Lands Investments Limited, Join Kong, Cheer Happy, Huizhou Cheer Happy, Huizhou China Field and Tianjin Jianji. Mr. Lau held several positions in the Nameson Group from August 1999 to March 2013, including information technology manager, vice president, and executive director. From August 2015 to April 2018, Mr. Lau served as a non-executive director in Nameson.

Mr. Lau received his bachelor's degree in information technology from Manchester Metropolitan University, the United Kingdom in July 1997 and obtained his master's degree in business administration from University of Leicester, the United Kingdom in July 2008. Mr. Lau has served as national committee member of the 13th Chinese People's Political Consultative Conference in China (中國人民政治協商會議第十三屆全國委員會), executive committee member of the 14th Tianjin Committee of Chinese People's Political Consultative Conference (中國人民政治協商會議天津市第十四屆常務委員會) and vice chairman of Tianjin Federation of Industry and Commerce (天津市工商業聯合會). Mr. Lau also served as an executive member of the 13th of All China Youth Federation (中華全國青年聯合會第十三屆常務委員會委員) as well as the Chairman of the 28th Hong Kong United Youth Association. Mr. Lau is brother-in-law of Mr. Wong Ting Chung. Mr. Wong Ting Chung is the Chairman and a non-executive Director (later re-designated as an executive Director with effect on 1 April 2021).

執行董事

樓家強先生 *MH, JP*, 46歲，為本公司執行董事、執行委員會主席兼行政總裁。彼於2021年6月18日獲委任為薪酬委員會及提名委員會成員。樓先生負責執行策略規劃及本集團的整體管理。

樓先生自2016年8月起擔任萬城發展有限公司的執行董事及行政總裁。自2006年1月起，樓先生於本集團擔任多個董事職位，包括中國大地投資有限公司、津港、怡展、惠州怡展、惠州漢基及天津建基。樓先生於1999年8月至2013年3月擔任南旋集團的多個職位，包括資訊科技經理、副總裁及執行董事。由2015年8月至2018年4月，樓先生擔任南旋的非執行董事。

樓先生於1997年7月獲得英國曼徹斯特都會大學資訊科技學士學位，並於2008年7月獲得英國萊斯特大學工商管理碩士學位。樓先生擔任中國人民政治協商會議第十三屆全國委員會委員、中國人民政治協商會議天津市第十四屆常務委員會委員及天津市工商業聯合會副主席。樓先生亦為中華全國青年聯合會第十三屆常務委員會委員以及香港青年聯會第二十八屆主席。樓先生為王庭聰先生的姻親。王庭聰先生為主席兼非執行董事(其後於2021年4月1日調任執行董事)。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)
董事及高級管理層履歷詳情(續)

Mr. Li Wa Tat, Benedict (李華達), aged 55, is the chief financial officer and company secretary of the Company. He was appointed as an executive Director and a member of the Executive Committee with effect on 26 August 2021. Mr. Li is responsible for overseeing financial management, formulating financial strategies and managing company secretarial matters of the Company.

Mr. Li has extensive experience in finance management. Prior to joining the Group, he held senior finance positions in various multi-national corporations either listed in the United States of America, Australia, Japan or Hong Kong. Mr. Li earns his exposures in different industries including property, manufacturing, logistics, energy as well as banking.

Mr. Li received his master degree in E-Business from City University of Hong Kong in 2002 and master degree in business administration from University of Warwick in United Kingdom in 1997. He is also a fellow of The Association of Chartered Certified Accountants, an associate of each of The Hong Kong Institute of Certified Public Accountants, The Hong Kong Institute of Chartered Secretaries and The Institute of Chartered Secretaries and Administrators.

李華達先生，55歲，為本公司首席財務總監及公司秘書。彼於2021年8月26日獲委任為執行董事及執行委員會成員。李先生負責為本公司監督財務管理、制定財務策略及處理公司秘書事務。

李先生擁有豐富的財務管理經驗，加入本集團之前，曾為多間分別在美國、澳洲、日本或香港上市之跨國企業擔任高級財務管理職位。李先生的經驗涉獵不同行業，包括地產、製造業、物流、能源與及銀行等。

李先生於2002年獲取香港城市大學的電子商貿碩士學位，並於1997年於英國華威大學取得工商管理碩士學位。李先生同時亦為資深特許公認會計師、香港會計師公會會員、香港特許秘書公會會員及英國特許秘書公會會員。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)

董事及高級管理層履歷詳情 (續)

Independent non-executive Directors

Mr. Ip Shu Kwan, Stephen (葉澍堃) *GBS, JP*, aged 70, is an independent non-executive Director, the chairman of the Nomination Committee, a member of the Audit Committee and Remuneration Committee. Mr. Ip is responsible for providing independent opinion and judgment to the Board.

Mr. Ip is currently serving as independent non-executive director of six other companies listed on the Main Board of the Stock Exchange, namely China Resources Cement Holdings Limited (stock code: 1313) since August 2008, Lai Sun Development Company Limited (stock code: 488) since December 2009, Kingboard Laminates Holdings Limited (stock code: 1888) since May 2011, Luk Fook Holdings (International) Limited (stock code: 590) since October 2011, Nameson since April 2018 and C-MER Eye Care Holdings Limited (stock code: 3309) since November 2020. Mr. Ip also served as an independent non-executive director of Synergis Holdings Limited (stock code: 2340) from September 2008 to December 2017. From November 1973 to July 2007, Mr. Ip held various positions in The Government of the Hong Kong Special Administrative Region, such as Commissioner of Insurance, Commissioner for Labour, Secretary for Economic Services, Secretary for Financial Services and Secretary for Economic Development and Labour.

Mr. Ip graduated from the University of Hong Kong with a bachelor's degree in social sciences in September 1973, and he subsequently completed the program for management development at Harvard University Graduate School of Business Administration in November 1986.

Mr. Ip received the Gold Bauhinia Star award from The Government of the Hong Kong Special Administrative Region in 2001 and he was appointed as an unofficial Justice of the Peace in July 2007.

獨立非執行董事

葉澍堃先生*GBS, JP*，70歲，為獨立非執行董事、提名委員會主席、審計委員會及薪酬委員會成員。葉先生負責向董事會提供獨立意見及判斷。

葉先生現為另外六間聯交所主板上市公司的獨立非執行董事，包括華潤水泥控股有限公司（股份代號：1313）（自2008年8月起）、麗新發展有限公司（股份代號：488）（自2009年12月起）、建滔積層板控股有限公司（股份代號：1888）（自2011年5月起）、六福集團（國際）有限公司（股份代號：590）（自2011年10月起）、南旋（股份代號：1982）（自2018年4月起）及希瑪眼科醫療控股有限公司（股份代號：3309）（自2020年11月起）。由2008年9月至2017年12月，葉先生亦為昇捷控股有限公司（股份代號：2340）的獨立非執行董事。由1973年11月至2007年7月，葉先生曾於香港特別行政區政府出任多個職位，包括保險業監理專員、勞工處處長、經濟局局長、財經事務局局長以及經濟發展及勞工局局長。

葉先生於1973年9月畢業於香港大學，獲社會科學學士學位，彼其後於1986年11月在哈佛大學工商管理研究所完成管理發展課程。

葉先生於2001年獲香港特別行政區政府頒發金紫荊星章，並於2007年7月獲委任為非官守太平紳士。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)
董事及高級管理層履歷詳情 (續)

Mr. Li Yinquan (李引泉), aged 66, is an independent non-executive Director, chairman of the Audit Committee, a member of the Remuneration Committee and Nomination Committee. Mr. Li is responsible for providing independent opinion and judgment to the Board.

Mr. Li has extensive experience in financial management. He served as an executive director of China Merchants Port Holdings Company Limited (formerly known as China Merchants Holdings (International) Company Limited) (a company listed on the Main Board of the Stock Exchange (stock code: 144)) from June 2001 to March 2015 and as a non-executive director of China Merchants Bank Co., Ltd. (a company listed on the Main Board of the Stock Exchange (stock code: 3968) and the Shanghai Stock Exchange (stock code: 600036)) from April 2001 to June 2016. He was an executive director of China Merchants China Direct Investments Limited (a company listed on the Main Board of the Stock Exchange (stock code: 133)) from July 2008 to April 2017 and an independent non-executive director of LIZHI INC. (a company listed on the NASDAQ stock exchange (stock code: LIZI)) from January 2020 to June 2021. He is currently serving as an independent non-executive director of four other companies listed on the Main Board of the Stock Exchange, namely Genertec Universal Medical Group Company Limited (stock code: 2666, formerly known as Universal Medical Financial and Technical Advisory Services Company Limited) since June 2015, Hong Kong Shanghai Alliance Holdings Limited (stock code: 1001) since July 2018, Kimou Environmental Holding Limited (stock code: 6805) since June 2019 and China Everbright Bank Company Limited (stock code: 6818) (the Shanghai Stock Exchange (stock code: 601818)) since June 2020.

李引泉先生，66歲，為獨立非執行董事、審計委員會主席、薪酬委員會及提名委員會成員。李先生負責向董事會提供獨立意見及判斷。

李先生擁有豐富的財務管理經驗。由2001年6月至2015年3月，彼擔任招商局港口控股有限公司(前稱為招商局國際有限公司)(於聯交所主板上市，股份代號：144)的執行董事及由2001年4月至2016年6月，彼擔任招商銀行股份有限公司(於聯交所主板(股份代號：3968)及上海證券交易所(股份代號：600036)上市)的非執行董事。由2008年7月至2017年4月，李先生為招商局中國基金有限公司(於聯交所主板上市，股份代號：133)的執行董事，由2020年1月至2021年6月彼擔任LIZHI INC.(於納斯達克證券交易所上市，股份代號：LIZI)的獨立非執行董事。李先生現為另外四間聯交所主板上市公司的獨立非執行董事，包括通用環球醫療集團有限公司(股份代號：2666，前稱環球醫療金融與技術諮詢服務有限公司)(自2015年6月起)、滬港聯合控股有限公司(股份代號：1001)(自2018年7月起)、金茂源環保控股有限公司(股份代號：6805)(自2019年6月起)及中國光大銀行股份有限公司(股份代號：6818)(上海證券交易所(股份代號：601818))(自2020年6月起)。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)

董事及高級管理層履歷詳情 (續)

Throughout the significant years of employment with certain Hong Kong listed companies, Mr. Li has performed duties including supervising on the listed companies' financial management, involved in various types of transactions in relation to the Listing Rules and reviewing and analysing audited financial statements of listed companies. Mr. Li has gained relevant experience in, including but not limited to, (i) review and preparation of comparable and/or audited financial statements of Hong Kong listed companies; (ii) review of internal control systems; and (iii) analysis of financial statements and information of Hong Kong listed companies. Moreover, Mr. Li has also obtained vast experience in collaborating and dealing with internal and external auditors regarding the supervision of internal financial controls and the auditing of financial statements.

Mr. Li received his bachelor's degree in economics from Shaanxi Institute of Finance and Economics (陝西財經學院) in July 1983. He subsequently obtained his master's degree in economics from the PBC School of Finance, Tsinghua University (清華大學五道口金融學院) (formerly known as Graduate School of the People's Bank of China (中國人民銀行總行金融研究所)) in July 1986. In October 1988, Mr. Li obtained his master's degree in banking and finance for development from Finafrica Institute in Milan, Italy. In August 1989, he was accredited as senior economist by the Appraisal and Approval Committee for Professional & Technical Qualification of the Agricultural Bank of China.

透過多年就職於若干香港上市公司，李先生所履行職責包括監督上市公司之財務管理，當中涉及各類與上市規則相關之交易，並審閱及分析上市公司之經審計財務報表。李先生已在以下範疇取得相關經驗，包括但不限於(i)審閱及編製香港上市公司的可資比較及／或經審計財務報表；(ii)檢討內部監控系統；及(iii)分析香港上市公司之財務報表及資料。此外，李先生亦在與內部及外聘核數師合作及交接有關監督內部財務監控及審核財務報表之事宜方面取得豐富經驗。

李先生於1983年7月獲得陝西財經學院的經濟學學士學位。彼其後於1986年7月獲得清華大學五道口金融學院(前稱為中國人民銀行總行金融研究所)的經濟學碩士學位。於1988年10月，李先生於意大利米蘭Finafrica Institute取得銀行及金融發展學碩士學位。於1989年8月，彼獲得中國農業銀行專業技術職務評審委員會頒發的高級經濟師資格。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)
董事及高級管理層履歷詳情(續)

Mr. Chan Hiu Fung Nicholas (陳曉峰) *MH, JP*, aged 48, is an independent non-executive Director, the chairman of the Remuneration Committee, a member of the Audit Committee and Nomination Committee. Mr. Chan is responsible for providing independent opinion and judgment to the Board.

Mr. Chan graduated from the University of Melbourne, Australia, in 1997 with a degree of Bachelor of Laws and a degree of Bachelor of Science (Computer Science). Mr. Chan was admitted as a solicitor in the High Court of Hong Kong in May 1999. He was also admitted as a solicitor of Australia Capital Territory, the State of Victoria in Australia and England and Wales in June 1997, October 2000 and October 2007 respectively. He is currently a partner of an international law firm, namely Squire Patton Boggs. He is also a China Appointed Attesting Officer.

Mr. Chan was awarded with Medal of Honour (MH) of Hong Kong in 2016 and he has been a member of the Hospital Governing Committee of Castle Peak Hospital and Siu Lam Hospital since 1 April 2019. He has been appointed as the vice chairman of eBRAM International Online Dispute Resolution Centre Limited, a non-governmental organisation in Hong Kong that focuses on establishing Hong Kong as a world leading online dispute resolution centre. He is also currently a Hong Kong delegate to the 13th National People's Congress of the PRC (第十三屆全國人民代表大會香港區代表). From 30 December 2014 to 30 May 2019, Mr. Chan was a council member of the Law Society of Hong Kong. From 1 April 2016 to March 2022 Mr. Chan was a council member of the Hong Kong University of Science and Technology. Mr. Chan was also appointed as Justice of the Peace with effect from 1 July 2021.

Mr. Chan is currently serving as an independent non-executive director of three other companies listed on the Main Board of the Stock Exchange, namely Sa Sa International Holdings Limited (stock code: 178) since September 2019, Q P Group Holdings Limited (stock code: 1412) since December 2019 and Pangeaea Connectivity Technology Limited (stock code: 1473) since January 2021.

陳曉峰先生*MH, JP*，48歲，為獨立非執行董事、薪酬委員會主席、審計委員會及提名委員會成員。陳先生負責向董事會提供獨立意見及判斷。

陳先生於1997年畢業於澳洲墨爾本大學，獲得法學學士學位和理學士(計算機科學)學位。陳先生於1999年5月獲准成為香港高等法院事務律師。彼亦分別於1997年6月、2000年10月及2007年10月在澳洲首都直轄區、澳洲維多利亞州及英格蘭和威爾士獲准成為事務律師。陳先生現為翰宇國際律師事務所(一間全球性律師事務所)的合夥人，亦為中國委託公證人。

陳先生於2016年獲頒香港榮譽勳章(MH)，自2019年4月1日起為青山醫院及小欖醫院的醫院管治委員會成員。彼獲香港非政府組織一邦國際網上仲調中心有限公司委任為副主席，該組織專注於將香港打造為世界領先網上仲調中心。彼現時亦為第十三屆全國人民代表大會香港區代表。自2014年12月30日至2019年5月30日，陳先生為香港律師會理事會成員，自2016年4月1日至2022年3月為香港科技大學校董會成員。陳先生亦獲委任為太平紳士，於2021年7月1日生效。

陳先生現為另外三間聯交所主板上市公司的獨立非執行董事，包括莎莎國際控股有限公司(股份代號：178)(自2019年9月起)、雋思集團控股有限公司(股份代號：1412)(自2019年12月起)及環聯連訊科技有限公司(股份代號：1473)(自2021年1月起)。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)

董事及高級管理層履歷詳情 (續)

SENIOR MANAGEMENT

The senior management of the Group is responsible for the day-to-day management and operation of business of the Group. The senior management team of the Group is as follows:

Mr. Ying Ko Fuk (邢高福), aged 39, is the operation director of the Group. Mr. Ying is responsible for managing the sales and rental issues of all projects under the Group.

Mr. Ying has over 5 years of experience in operation management of real estate projects. Mr. Ying joined the Group in April 2017 and was responsible for operation management of Million Cities Legend in Huizhou and subsequently in charge of operations of all of the projects under the Group since 2021. Prior to that, he served as a regional manager of AIA International Limited.

Mr. Ying has served as an executive committee member of the 13th Huizhou Committee of Chinese People's Political Consultative Conference (中國人民政治協商會議惠州市第十三屆常務委員會委員), deputy director of the 2nd Youth Committee of Huizhou Association of Enterprises with Foreign Investment (惠州市外商投資企業協會第二屆青年委員會副主任) and vice president of the 8th Administrative Committee of Huizhou Association of Enterprises with Foreign Investment (惠州市外商投資協會第八屆理事會副會長). Mr. Ying is the son-in-law of Mr. Wong Ting Chung (an executive Director), and the nephew-in-law of Mr. Lau Ka Keung (an executive Director).

Mr. Lu Bingqian (盧秉乾), aged 48, is the general manager of Tianjin Jianji and Huizhou Million Cities Real Estate Development Co., Ltd. ("Huizhou Million Cities"). Mr. Lu is responsible for the overall management and operation of these project companies.

Mr. Lu has over 14 years of experience in real estate engineering construction. Mr. Lu joined the Group in August 2007. From August 2007 to March 2013, he worked as finance manager in Huizhou Cheer Happy, where he was responsible for financial and marketing management. Since May 2016, Mr. Lu has served as the general manager of Tianjin Jianjin, where he is responsible for the overall management of Tianjin Jianji. He has also served as the general manager of Huizhou Million Cities since February 2021.

高級管理層

本集團的高級管理層負責本集團日常管理及業務營運。本集團的高級管理層團隊如下：

邢高福先生，39歲，為本集團的營運總監。邢先生負責集團旗下各項目的銷售及租賃事務等管理工作。

邢先生擁有逾5年的房地產項目營運工作經驗。邢先生於2017年4月加入本集團，負責惠州萬城名座項目的營運管理工作，並於2021年起分管本集團旗下所有項目的營運工作。彼加入本集團前，於友邦保險(國際)有限公司任職區域經理。

邢先生擔任中國人民政治協商會議惠州市第十三屆常務委員會委員、惠州市外商投資企業協會第二屆青年委員會副主任及惠州市外商投資協會第八屆理事會副會長。邢先生為王庭聰先生(執行董事)的女婿、樓家強先生(執行董事)的侄婿。

盧秉乾先生，48歲，為天津建基及惠州市萬城房地產開發有限公司(「惠州萬城」)的總經理。盧先生負責這些項目公司的整體管理及營運。

盧先生擁有逾14年房地產工程建設經驗。盧先生於2007年8月加入本集團。於2007年8月至2013年3月，彼於惠州怡展任職財務經理，期間彼負責財務及營銷管理。自2016年5月起，盧先生擔任天津建基總經理，期間彼負責天津建基整體管理，並自2021年2月擔任惠州萬城的總經理。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)
董事及高級管理層履歷詳情(續)

Mr. Chen Junbin (陳俊斌), aged 47, is the vice general manager of the Group. Mr. Chen is mainly responsible for project investment, sales strategy and project design.

Mr. Chen has over 22 years of experience in project investment. Mr. Chen joined the Group in October 2016. Prior to joining the Group, from June 2013 to May 2016, Mr. Chen served as a general manager of Jinzhou Pinggang Property Co., Ltd. (錦州平港置業有限公司), where he was responsible for project management. From July 1998 to October 2012, Mr. Chen served as a marketing director and deputy general manager of COSCO Guangzhou Construction Industry Co. (廣州遠洋建設實業公司), where he was responsible for project management.

Mr. Chen received his bachelor's degree in investment and economics from Guangdong Business School (廣東商學院) (renamed as Guangdong University of Finance & Economics in 2013) in June 1998. Mr. Chen was accredited as a real estate economist by the Ministry of Personnel (中國人事部) of the PRC in November 2002.

Ms. Yin Yezhen (尹業珍), aged 46, is the director of cost management of the Group. Ms. Yin is responsible for the project cost management, contract management and procurement management.

Ms. Yin has over 24 years of experience in construction management and has been responsible for cost management and measurement. Ms. Yin had been the assistant to the general project manager of Crown Plaza Huizhou and Grand Square Hotel Wuhu, both of which are owned by Mr. Wong Ting Chung, and the manager of the cost department of Sunshine New Court and Crown Grand Court of the Group since July 2007, and was promoted to the director of cost management of the Group in March 2020.

Ms. Yin holds a bachelor's degree in engineering management from the Dalian University of Technology, certification of Grade One Constructor (construction engineering) and qualification certificate for senior engineer in construction engineering management.

陳俊斌先生，47歲，為本集團副總經理。陳先生主要負責項目投資、營銷策劃及項目設計。

陳先生擁有逾22年項目投資經驗。陳先生於2016年10月加入本集團。於加入本集團前，陳先生於2013年6月至2016年5月在錦州平港置業有限公司擔任總經理，負責項目管理，並於1998年7月至2012年10月於廣州遠洋建設實業公司擔任營銷總監及副總經理，期間彼負責項目管理。

陳先生於1998年6月於廣東商學院(於2013年改名為廣東財經大學)取得投資及經濟學士學位。陳先生於2002年11月獲中國人事部認可為房地產經濟師。

尹業珍女士，46歲，為本集團的成本管理部總監。尹女士負責項目成本管理、合約管理及採購管理。

尹女士於建築管理方面擁有逾24年經驗，負責成本管理及計量。尹女士於2007年7月起出任王庭聰先生擁有的惠州皇冠假日酒店與蕪湖悅圓方酒店的項目總經理助理，以及擔任本集團的陽光新苑與皇冠豪苑成本部經理。於2020年3月尹女士晉升至本集團成本管理部總監一職。

尹女士於大連理工大學取得工程管理專業學士學位，並擁有一級建造師證書(建築工程專業)、建築工程管理高級工程師證書。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)

董事及高級管理層履歷詳情 (續)

Mr. Quan Jianxu (權建許), aged 41, is the director of human resources and administration of the Group. Mr. Quan is responsible for human resources management, administration, corporate culture management and government relations.

Mr. Quan has over 12 years of experience in human resources and administrative management and he has been responsible for human resource affairs and administrative operations. Mr. Quan joined the Group in August 2016. Prior to that, from June 2009 to May 2016, Mr. Quan served as the manager of human resources department of Huizhou Huipeng Real Estate Development Co., Ltd. (惠州惠鵬房地產開發有限公司), and was subsequently promoted to the human resources and administrative director in November 2010.

Mr. Quan received his bachelor's degree in business administration from Xi'an University of Technology (西安理工大學) in June 2009. In November 2009, Mr. Quan was recognised as human resources manager by the Ministry of Human Resources and Social Security of the PRC. In January 2014, he was accredited the title of intermediate economist by the Huizhou personnel bureau.

權建許先生，41歲，為本集團的人力資源行政部總監。權先生負責人力資源管理、行政、企業文化管理及政府關係。

權先生於人力資源及行政管理方面擁有逾12年經驗，彼負責人力資源事宜及行政營運。權先生於2016年8月加入本集團。加入本集團前，由2009年6月至2016年5月，權先生擔任惠州惠鵬房地產開發有限公司的人力資源部門經理，其後於2010年11月晉升至人力資源及行政總監。

權先生於2009年6月於西安理工大學取得工商管理學士學位。於2009年11月，權先生獲中國人力資源和社會保障部認可為人力資源管理師。於2014年1月，彼獲得惠州人事局認可為中級經濟師。

BIOGRAPHICAL DETAILS OF DIRECTORS AND MEMBERS OF SENIOR MANAGEMENT (CONTINUED)
董事及高級管理層履歷詳情(續)

Mr. Huang Daode (黃道德), aged 50, is the director of design of the Group. Mr. Huang is responsible for product research and design management of the property development projects of the Group.

Mr. Huang has over 18 years of experience in project design management. Mr. Huang joined the Group in December 2016. Prior to that, from May 2011 to May 2016, Mr. Huang also worked as chief architect and project manager of Shenzhen Huayang International Engineering Design Co., Ltd. (深圳市華陽國際工程設計股份有限公司), where he was responsible for project management. From March 2003 to May 2011, Mr. Huang served as chief architect and project handler of Shenzhen Urbanspace Planning and Architectural Design Co., Ltd. (深圳都市空間設計顧問有限公司). From May 1997 to February 2003, Mr. Huang served as an architect of Shenzhen Huasen Architectural & Engineering Designing Consultants Ltd. (深圳華森建築與工程設計顧問有限公司).

Mr. Huang obtained his college diploma in real estate economics and administration from Huazhong Normal University (華中師範大學) in June 1993, and he received his bachelor's degree in civil engineering from Northwestern Polytechnical University (西北工業大學) in July 2016 by distant learning.

Ms. Hong Chunni (洪春妮), aged 41, is the director of finance in mainland China of the Group. Ms. Hong is responsible for financial management, budgeting and taxation of the Group.

Ms. Hong has more than 15 years of experience in finance and accounting. Ms. Hong joined the Group in February 2014. She served as the finance manager of Huizhou Yuefu Real Estate Co., Ltd. from February 2014 to July 2017 and served as the finance manager of Huizhou China Field from August 2017 to April 2020, where she was responsible for financial management and taxation planning. Prior to joining the Group, Ms. Hong served as a finance manager of a subsidiary of Nameson Group from July 2006 to January 2014. She served as the auditing team leader of Huizhou Zhengda Accountant Firm Co., Ltd. from May 2005 to June 2006.

Ms. Hong received her bachelor's degree in management from Huizhou University (惠州學院) in June 2005.

黃道德先生，50歲，為本集團的設計部總監。黃先生負責本集團物業發展項目的產品研發及設計管理。

黃先生於項目設計管理方面擁有逾18年經驗。黃先生於2016年12月加入本集團。此前，於2011年5月至2016年5月，黃先生亦於深圳市華陽國際工程設計股份有限公司任職主任建築師及項目經理，彼負責項目管理。於2003年3月至2011年5月，黃先生擔任深圳都市空間設計顧問有限公司的主任建築師及項目經理人。由1997年5月至2003年2月，黃先生於深圳華森建築與工程設計顧問有限公司任職建築師。

黃先生於1993年6月自華中師範大學取得房地產經濟及管理專科文憑，及於2016年7月透過遙距學習自西北工業大學取得土木工程學士學位。

洪春妮女士，41歲，為本集團中國內地的財務部總監。洪女士主要負責本集團財務管理、預算及稅務等工作。

洪女士於財務會計領域擁有逾15年工作經驗，彼於2014年2月加入本集團。洪女士於2014年2月至2017年7月在惠州市悅富房地產有限公司擔任財務經理，並於2017年8月至2020年4月在惠州漢基擔任財務經理，期間負責財務管理及稅務安排。加入本集團前，洪女士曾於2006年7月至2014年1月擔任南旋集團附屬公司的財務經理。彼於2005年5月至2006年6月在惠州正大會計師事務所擔任審計小組組長。

洪女士於2005年6月於惠州學院取得管理學學士學位。

CORPORATE GOVERNANCE REPORT

企業管治報告

CORPORATE GOVERNANCE PRACTICES

As the Company believes that good corporate governance can create value for its Shareholders, the Board is committed to maintain a high standard of corporate governance practices by placing strong emphasis on a quality Board, sound internal controls and effective accountability to the Shareholders as a whole. The Company has adopted the CG Code as set out in Appendix 14 to the Listing Rules as its own code of corporate governance. In the opinion of the Directors, the Company has complied with all the mandatory code provisions set out in the CG Code for the year ended 31 December 2021.

The Board will continue to enhance its corporate governance practices to ensure that it complies with the CG Code and aligns with the latest developments.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as set out in Appendix 10 to the Listing Rules as its own code for securities transactions by the Directors.

All Directors have confirmed, following specific enquiries made by the Company, that they have fully complied with the required standards set out in the Model Code and the Company's code of conduct for the year ended 31 December 2021.

Relevant employees who are likely to be in possession of inside information of the Group are also subject to compliance with written guidelines on terms no less exacting than the required standards set out in the Model Code. Each of the relevant employees has been given a copy of the written guidelines.

No incident of non-compliance with these guidelines by the relevant employees has been notified to the Company for the year ended 31 December 2021.

企業管治常規

本公司相信良好的企業管治可為本公司股東創造價值，董事會通過著重董事會質素、良好內部監控及有效問責，致力為全體股東維持高標準的企業管治常規。本公司已採納上市規則附錄十四所載企業管治守則，作為本身的企業管治守則。董事認為，截至2021年12月31日止年度，本公司一直遵守企業管治守則所載全部法定守則條文。

董事會將繼續加強企業管治常規，以確保遵守企業管治守則及配合最新之發展。

董事進行證券交易的標準守則

本公司已採納上市規則附錄十所載標準守則，作為本公司董事進行證券交易的守則。

經本公司作出特定查詢後，全體董事確認，截至2021年12月31日止年度，彼等完全遵守標準守則及本公司的行為守則所規定標準。

可能擁有本集團內幕消息的相關僱員亦須遵守條款不寬鬆於標準守則所載規定標準的書面指引。每名相關僱員已獲發一份書面指引。

截至2021年12月31日止年度，本公司並無獲悉相關僱員未有遵守此等指引的情況。

THE BOARD OF DIRECTORS

Responsibilities of the Board

The Board is responsible for, and has general powers under the memorandum and articles of association of the Company for, the leadership and oversight of the Company's management and performance and the formulation and review of the Group's overall policies and strategies.

The Board is also responsible for performing corporate governance duties, including the (i) development and review of the Company's policies and practices on corporate governance; and (ii) review of the Company's compliance with Appendix 14 to the Listing Rules and disclosures in the corporate governance report. All major decisions, including but not limited to those decisions affecting the financial results, operations and the Shareholders, such as financial statements, business acquisitions, major transactions and dividend policies, are made by the Board as a whole. Each Director is aware of his fiduciary duties and duties and responsibilities as a director under the Listing Rules, the CG Code and applicable laws and regulations, and has acted objectively for the benefit and best interests of the Company and its Shareholders.

Decisions of the Board are communicated to the senior management through executive Directors. The day-to-day management, administration and operation of the Group are delegated to the executive Directors and an independent senior management team. The senior management team is also responsible for the supervision and execution of the Group's business plans. The Board reviews periodically the performance of the senior management team.

Certain functions and responsibilities are delegated to committees established by the Board. For details, please refer to the sub-sections headed "Executive Committee", "Audit Committee", "Remuneration Committee" and "Nomination Committee" below.

董事會

董事會職責

根據本公司組織章程大綱及細則，董事會負責並擁有一般權力領導與監督本公司的管理及表現，並制定與檢討本集團的整體政策及策略。

董事會亦負責履行企業管治職責，包括(i)制訂及檢討本公司的企業管治政策及常規；及(ii)檢討本公司有否遵守上市規則附錄十四的規定及企業管治報告內的披露事項。一切重大決定均由董事會整體作出，包括但不限於財務報表、業務收購、重大交易及股息政策等影響財務業績、經營及股東的有關決定。各董事均知悉上市規則、企業管治守則及適用法例法規規定董事須承擔的受信責任及職務與職責，並為本公司及股東的裨益及最佳利益客觀行事。

董事會的決定經由執行董事通知高級管理層。本集團授權執行董事及獨立高級管理層團隊負責日常管理、行政工作及營運。高級管理層團隊亦負責監督及執行本集團的業務計劃。董事會定期檢討高級管理層團隊的表現。

董事會成立的委員會獲授予若干職能及職責。詳情請參閱下文「執行委員會」、「審計委員會」、「薪酬委員會」及「提名委員會」分節。

CORPORATE GOVERNANCE REPORT (CONTINUED)

企業管治報告 (續)

Composition of the Board

As at the date of this annual report, the Board comprises three executive Directors and three independent non-executive Directors whose names are listed below. Each member of the Board brings a wide spectrum of valuable experience, knowledge and expertise to the Board for its efficient and effective functioning.

Board of Directors

Executive Directors

Mr. Wong Ting Chung (*Chairman*)
(re-designated on 1 April 2021)

Mr. Lau Ka Keung (*Chief Executive Officer*)

Mr. Cheng Kwan Kuen (resigned on 26 August 2021)

Mr. Li Wa Tat, Benedict (appointed on 26 August 2021)

Independent non-executive Directors

Mr. Ip Shu Kwan, Stephen

Mr. Li Yinquan

Dr. Wu Wing Kuen (resigned on 10 December 2021)

Mr. Chan Hiu Fung, Nicholas
(appointed on 10 December 2021)

Except for the family relationship between Mr. Wong Ting Chung and Mr. Lau Ka Keung as disclosed in the section headed “Biographical details of directors and members of senior management” of this annual report, there is no financial, business, family or other relevant relationship between the Directors.

For the year ended 31 December 2021, the Company has complied with the requirements of the Listing Rules to have at least three independent non-executive Directors representing at least one-third of the Board with at least one of them possessing appropriate professional qualifications or accounting or related financial management expertise.

董事會的組成

於本年報日期，董事會由三名執行董事及三名獨立非執行董事組成，各董事的姓名於下文載列。各董事會成員均見多識廣、經驗豐富且具備專業知識，能讓董事會有效運作。

董事會

執行董事

王庭聰先生(主席)

(於2021年4月1日調任)

樓家強先生(行政總裁)

鄭君權先生(於2021年8月26日辭任)

李華達先生(於2021年8月26日獲委任)

獨立非執行董事

葉澍堃先生

李引泉先生

胡永權博士(於2021年12月10日辭任)

陳曉峰先生(於2021年12月10日獲委任)

除本年報「董事及高級管理層履歷詳情」一節所披露有關王庭聰先生及樓家強先生的家族關係外，董事之間概無財務、業務、家族或其他相關關係。

截至2021年12月31日止年度，本公司一直遵守上市規則規定，擁有至少三名獨立非執行董事(佔董事會至少三分之一)，且至少有一名獨立非執行董事具備合適專業資格或會計或相關財務管理專業知識。

Having considered the factors for assessing the independence of independent non-executive Directors under Rule 3.13 of the Listing Rules and the written annual confirmations from each independent non-executive Director, the Board considers all of its independent non-executive Directors to be independent.

The list of Directors (by category) is disclosed in all corporate communications issued by the Company pursuant to the Listing Rules. A list of Directors identifying their roles and functions is also available on the Company's website at www.millioncities.com.cn and on the website of the Stock Exchange.

Terms of appointment of Directors

Executive Directors

Each of the executive Directors has entered into a service contract for an initial fixed term of three years. The appointment may be terminated by not less than three months' notice in writing served by either the relevant Director or the Company.

Independent non-executive Directors

Each of the independent non-executive Directors was appointed by the Company for an initial fixed term of three years. The appointment may be terminated by not less than three months' notice in writing served by either the relevant Director or the Company.

Nomination, appointment, re-election and removal procedures

The procedures and process of appointment, re-election and removal of Directors are set out in the Company's articles of association. Every Director is subject to the provisions of retirement by rotation at least once every three years. Any Director appointed by the Board to fill a casual vacancy shall hold office only until the first general meeting of the Company after his or her appointment and be subject to re-election at such meeting.

經考慮上市規則第3.13條所載有關評估獨立非執行董事獨立性的因素及各獨立非執行董事作出的年度書面確認，董事會認為全體獨立非執行董事均為獨立人士。

按類別劃分的董事名單在本公司根據上市規則刊發的所有公司通訊內披露。董事名單(當中列明董事的角色及職能)亦可於本公司網站 www.millioncities.com.cn 及聯交所網站查閱。

董事任期

執行董事

各執行董事已訂立服務合約，初步固定任期為期三年。相關董事或本公司可發出不少於三個月的書面通知後終止有關委任。

獨立非執行董事

本公司獨立非執行董事均由本公司委任，初步固定任期三年。相關董事或本公司可發出不少於三個月的書面通知終止有關委任。

提名、委任、連任及免職程序

本公司組織章程細則載有董事的委任、連任及免職程序與過程。每名董事均須遵守至少每三年輪值退任一次的條文。董事會委任以填補臨時空缺的任何董事僅可任職至獲委任後的本公司首屆股東大會，惟可在該大會上膺選連任。

CORPORATE GOVERNANCE REPORT (CONTINUED)

企業管治報告 (續)

The Nomination Committee has been established on 26 November 2018 to review the structure, size and composition of the Board at least annually to ensure that the Board has a balance of expertise, skills and experience appropriate to meet the requirements of the Company. This committee will identify individuals who are qualified or suitable for directorship, assess their qualifications, skills, prior experience, character and other relevant aspects, including but not limited to their independence in the case of an independent non-executive Director candidate, and make recommendations to the Board on the appointment or re-appointment of Directors or the filling of casual vacancies on the Board or any other proposed changes to the Board to complement the Company's corporate strategies. Please refer to the sub-section headed "Nomination Committee" below for more details on the Nomination Committee.

Board practices and conduct of meetings

Directors are given the opportunity to include matters in the agenda for Board meetings with notices of regular Board meetings given or to be given at least 14 days in advance. Notices and agenda of the Board meetings are prepared by the company secretary of the Company as delegated by the chairman. Directors are provided with adequate and timely information to allow them to fulfill their duties properly. They are allowed to seek independent professional advice in appropriate circumstances at the Company's expenses.

Directors are encouraged to make a full and active contribution to the Board's affairs and to voice out their views and concerns. Directors are supplied with sufficient information and given sufficient time for discussion to ensure that Board decisions fairly reflect Board consensus.

提名委員會於2018年11月26日成立，旨在至少每年檢討一次董事會的架構、人數及組成，確保董事會的專業知識、技術及經驗達致平衡，並能夠符合本公司的需要。此委員會將物色合資格或適合出任董事的人士，評估彼等的資歷、技能、過往經驗、品格及其他相關範疇，包括但不限於彼等的獨立性(若為獨立非執行董事候選人)，以及就董事委任或連任或填補董事會臨時空缺或董事會作出任何其他建議變動以配合本公司的公司策略等事宜上向董事會作出推薦建議。有關提名委員會的詳情，請參閱下文「提名委員會」分節。

董事會會議常規及程序

董事有機會提前最少14天發出董事會常務會議通告後將各項事宜納入董事會會議議程。董事會會議通知及議程由主席委任本公司的公司秘書編製。董事獲提供充足且及時的資料以便彼等妥善履行職責，亦可在適當的情況下尋求獨立專業意見，有關費用由本公司支付。

本公司鼓勵董事積極全面參與董事會事務，並提出意見及表達關注。董事獲提供足夠資料，並有充分時間進行討論，以確保董事會決策公平地反映董事會的共識。

A Director who to his or her knowledge is in any way, whether directly or indirectly, interested in a contract or arrangement or proposed contract or arrangement with the Company shall declare the nature of his or her interest at the meeting of the Board at which the question of entering into the contract or arrangement is first taken into consideration, if he or she knows his or her interest then exists, or in any other case, at the first meeting of the Board after he or she knows that he or she is or has become so interested. Subject to the articles of association of the Company, a Director shall not vote (nor be counted in the quorum) on any resolution of the Board approving any contract or arrangement or other proposal in which he or she or any of his or her close associates is materially interested.

Minutes of Board meetings and meetings of Board committees containing sufficient detail of the matters considered and decisions reached, including any concerns raised or dissenting views expressed, are sent to each Director for their review, comment and records within a reasonable time after each meeting. Final versions of such minutes are kept by the company secretary of the Company and are open for inspection by Directors upon reasonable notice.

Board meetings

During the year ended 31 December 2021, four physical Board meetings were held at which the Directors reviewed and approved, among other things, (i) the annual results and report of the Group for the year ended 31 December 2020; (ii) the re-designation of Mr. Wong Ting Chung as an executive Director and his appointment as a member of Executive Committee; (iii) the appointment of Mr. Lau Ka Keung as a member of each of the Remuneration Committee and the Nomination Committee, the appointment of Mr. Ip Shu Kwan, Stephen as a member of the Remuneration Committee, and the appointment of Mr. Li Yinquan as a member of the Nomination Committee; (iv) the interim results and report of the Group for the six months ended 30 June 2021; (v) the resignation of

倘董事得悉其於與本公司訂立的合約或安排或擬訂立的合約或安排中以任何形式直接或間接擁有利益，則須於首次考慮是否訂立該合約或安排的董事會會議上申報其利益性質(倘其知悉當時存有利益)，或在任何其他情況下，於得悉本身擁有利益後的首個董事會會議上申報。根據本公司組織章程細則，董事不得批准其或其任何緊密聯繫人於當中擁有重大利益的任何合約或安排或其他建議的任何董事會決議案投票，亦不得計入法定人數。

董事會會議及董事委員會會議的會議紀錄須詳盡記錄所審議事項及達成的決定，包括會上提出的任何疑慮或表達的異議，並於各會議舉行後的合理時間內發送予各董事以供彼等審閱、表達意見及記錄。有關會議紀錄的最終版本由本公司的公司秘書保存，並可供董事在提出合理通知的情況下查閱。

董事會會議

截至2021年12月31日止年度，董事會召開四次會議，董事於會上審閱並批准(其中包括)以下事項：(i)本集團截至2020年12月31日止年度之年度業績及報告；(ii)王庭聰先生調任執行董事，並委任其為執行委員會成員；(iii)委任樓家強先生為薪酬委員會及提名委員會成員，委任葉樹堃先生為薪酬委員會成員，以及委任李引泉先生為提名委員會成員；(iv)本集團截至2021年6月30日止六個月之中期業績及報告；(v)鄭君權先生辭任執行董事及執行委員會成員，並委任李華達先生為執行董事及執行委員會成員；(vi)有關認購不可轉換優先股的認購協議；及(vii)胡永權博士辭任獨立非執行董事及審計

CORPORATE GOVERNANCE REPORT (CONTINUED)

企業管治報告(續)

Mr. Cheng Kwan Kuen as an executive Director and a member of the Executive Committee and the appointment of Mr. Li Wa Tat, Benedict as an executive Director and a member of the Executive Committee; (vi) the Subscription Agreement in relation to the subscription of Non-Convertible Preference Shares; and (vii) the resignation of Dr. Wu Wing Kuen as an independent non-executive Director and a member of the Audit Committee, Nomination Committee and chairman of the Remuneration Committee and the appointment of Mr. Chan Hiu Fung, Nicholas as an independent non-executive Director and a member of the Audit Committee, Nomination Committee and chairman of the Remuneration Committee. The attendance records of individual Directors at the aforementioned Board meetings during FY2021, at the Company's annual general meeting held on 18 June 2021 and at the Company's extraordinary general meeting held on 18 November 2021 are set out below:

委員會、提名委員會成員以及薪酬委員會主席，並委任陳曉峰先生為獨立非執行董事及審計委員會、提名委員會成員以及薪酬委員會主席。個別董事於2021財政年度舉行的上述董事會會議、本公司於2021年6月18日舉行的股東週年大會及本公司於2021年11月18日舉行的股東特別大會之出席紀錄載列如下：

Name of Director	董事姓名	Attendance/ Number of meetings 出席次數/會議次數		
		Board meetings 董事會會議	Annual general meeting 股東週年大會	Extraordinary general meeting 股東特別大會
Executive Directors		執行董事		
Mr. Wong Ting Chung (Chairman)	王庭聰先生(主席)	4/4	1/1	1/1
Mr. Lau Ka Keung (Chief Executive Officer)	樓家強先生(行政總裁)	4/4	1/1	1/1
Mr. Cheng Kwan Kuen (General Manager) (resigned on 26 August 2021)	鄭君權先生(總經理) (於2021年8月26日辭任)	2/3	1/1	N/A 不適用
Mr. Li Wa Tat, Benedict (Chief Financial Officer, Company Secretary) (appointed on 26 August 2021)	李華達先生(首席財務總監兼公司秘書)(於2021年8月26日獲委任)	2/2	N/A 不適用	1/1
Independent non-executive Directors		獨立非執行董事		
Mr. Ip Shu Kwan, Stephen	葉澍堃先生	4/4	1/1	1/1
Mr. Li Yinquan	李引泉先生	4/4	1/1	1/1
Dr. Wu Wing Kuen (resigned on 10 December 2021)	胡永權博士(於2021年12月10日辭任)	2/4	0/1	1/1
Mr. Chan Hiu Fung, Nicholas (appointed on 10 December 2021)	陳曉峰先生(於2021年12月10日獲委任)	1/1	N/A 不適用	N/A 不適用

To supplement the formal Board meetings, the Chairman held regular meetings with Director(s) to consider issues in both formal and informal settings.

除常規董事會會議外，主席亦定期與董事舉行正式與非正式會面以考慮不同事宜。

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

Mr. Wong Ting Chung serves as the chairman of the Company. He is responsible for the overall strategic planning and business direction of the Group. With the support of the executive Directors and the company secretary, the chairman approves the agenda for, and chairs, Board meetings to ensure that all key and appropriate issues are discussed in a timely manner, including any matters proposed by other Directors. He is responsible for the effective functioning of the Board, including but not limited to taking steps to ensure that all Directors are properly briefed on issues arising at Board meetings, providing all Directors with adequate information which is accurate, clear, complete and reliable in a timely manner, communicating Shareholders' views to the Board as a whole and promoting a culture of openness and constructive debate during Board meetings.

Mr. Lau Ka Keung serves as the chief executive officer of the Company. He is responsible for the execution of the strategic planning and general management of the Group.

BOARD COMMITTEES

Executive Committee

The Executive Committee was established on 3 June 2019 with written terms of reference approved and adopted by the Board on the same date. The primary duties of the Executive Committee include (but not limited to): (i) discussing and making decisions on day to day management and operation matters of the Group; (ii) evaluating, determining and presenting to the Board's approval the Company's funding requirement and strategy; (iii) monitoring and overseeing the financial and operational performance of the Group; and (iv) assessing and making recommendations to the Board on major acquisitions of or investments in business or projects. For year ended 31 December 2021, the Executive Committee consists of all executive Directors, namely Mr. Lau Ka Keung (chairman of the Executive Committee), Mr. Wong Ting Chung (appointed as a committee member on 1 April 2021), Mr. Cheng Kwan Kuen (resigned as a committee member on 26 August 2021) and Mr. Li Wa Tat, Benedict (appointed as a committee member on 26 August 2021). The terms of reference of the Executive Committee have been made available on the Company's website at www.millioncities.com.cn and on the website of the Stock Exchange.

主席及行政總裁

王庭聰先生為本公司主席，負責本集團的整體策略規劃及業務方針。在執行董事及公司秘書的支持下，主席批准董事會會議議程並出任會議主席，以確保及時討論所有主要及合適的事項，包括其他董事提呈的任何事宜。彼負責董事會有效運作，包括但不限於採取措施確保全體董事適當知悉於董事會會議上提出的事宜，並及時向全體董事提供準確、清晰、完整及可靠的資料，將股東的整體意見轉告董事會及發揚在董事會會議舉行期間進行公開及具建設性辯論的文化。

樓家強先生為本公司行政總裁，負責執行策略規劃及本集團的整體管理。

董事委員會

執行委員會

執行委員會於2019年6月3日成立，並訂明書面職權範圍，於同日獲董事會批准及採納。執行委員會主要職責包括(但不限於): (i)討論及決定本集團的日常管理及營運事項; (ii)評估及釐定本公司資金要求及策略，然後提呈董事會批准; (iii)監察及監督本集團財務及營運表現; 及 (iv)評估主要業務及項目收購或投資，並向董事會提出建議。截至2021年12月31日止年度，執行委員會成員包括所有執行董事，分別為樓家強先生(執行委員會主席)、王庭聰先生(於2021年4月1日獲委任為委員會成員)、鄭君權先生(於2021年8月26日辭任委員會成員)及李華達先生(於2021年8月26日獲委任為委員會成員)。執行委員會的職權範圍已刊載於本公司網站www.millioncities.com.cn及聯交所網站。

CORPORATE GOVERNANCE REPORT (CONTINUED)

企業管治報告 (續)

Audit Committee

The Audit Committee was established with written terms of reference in compliance with Rule 3.21 of the Listing Rules and paragraph C3 of the CG Code (which has been re-numbered as paragraph D3 since 1 January 2022). The primary duties of the Audit Committee are to assist the Board by providing an independent view of the effectiveness of the financial reporting process, internal control and risk management systems of the Group, to oversee the audit process, to develop and review the accounting policies of the Group and to perform other duties and responsibilities as assigned by the Board. For the year ended 31 December 2021, the Audit Committee consists of three independent non-executive Directors, namely, Mr. Li Yinquan (chairman of the Audit Committee who possesses the appropriate professional qualification or accounting or related financial management expertise), Mr. Ip Shu Kwan, Stephen, Dr. Wu Wing Kuen (resigned as a committee member on 10 December 2021) and Mr. Chan Hiu Fung, Nicholas (appointed as a committee member on 10 December 2021). The written terms of reference of the Audit Committee has been made available on the Company's website at www.millioncities.com.cn and on the website of the Stock Exchange. The Audit Committee has reviewed with the management of the Group the accounting principles and practices adopted by the Group and discussed internal controls and financial reporting matters including a review of the consolidated financial statements of the Group for the year ended 31 December 2021.

The Audit Committee held three physical meetings during the year ended 31 December 2021. In these three meetings, the Audit Committee discussed and reviewed, among other things, (i) the accuracy and fairness of the Group's audited annual results for the year ended 31 December 2020 and unaudited interim results for the six months ended 30 June 2021; (ii) the work of the Group's internal auditor; and (iii) the effectiveness of the Group's risk management and internal control systems.

審計委員會

審計委員會根據上市規則第3.21條及企業管治守則第C3段(自2022年1月1日起重新編號為第D3段)成立，並訂明書面職權範圍。審計委員會主要職責為協助董事會就本集團財務申報過程、內部監控及風險管理系統的成效提出獨立意見、以監察審核程序、制定及檢討本集團的會計政策及履行董事會委派的其他職責及職務。截至2021年12月31日止年度，審計委員會包括三名獨立非執行董事，分別為李引泉先生(審計委員會主席，具有合適專業資格或會計或相關財務管理專業資歷)、葉樹堃先生、胡永權博士(於2021年12月10日辭任委員會成員)及陳曉峰先生(於2021年12月10日獲委任為委員會成員)。審計委員會的書面職權範圍已刊載於本公司網站www.millioncities.com.cn及聯交所網站。審計委員會已與本集團管理層共同審閱本集團採用的會計準則及慣例並討論內部控制及財務報告事宜，包括審閱本集團截至2021年12月31日止年度的綜合財務報表。

截至2021年12月31日止年度，審計委員會召開三次會議，審計委員會於會上討論和審閱(其中包括)以下事項：(i)本集團截至2020年12月31日止年度經審計年度業績及截至2021年6月30日止六個月未經審計中期業績是否準確公平；(ii)本集團內部核數師的工作；及(iii)本集團風險管理及內部監控系統是否有效。

The attendance records of individual Audit Committee members at the aforementioned Audit Committee meetings are set out below:

個別審計委員會成員於上述審計委員會會議之出席紀錄載列如下：

Name of Audit Committee member	審計委員會成員姓名	Attendance/ Number of meetings 出席次數/ 會議次數
Mr. Li Yinquan (<i>Chairman</i>)	李引泉先生(主席)	3/3
Mr. Ip Shu Kwan, Stephen	葉樹堃先生	3/3
Dr. Wu Wing Kuen (resigned on 10 December 2021)	胡永權博士(於2021年12月10日 辭任)	2/3
Mr. Chan Hiu Fung, Nicholas (appointed on 10 December 2021)	陳曉峰先生(於2021年12月10日 獲委任)	1/1

Remuneration Committee

The Remuneration Committee was established with written terms of reference in compliance with Rule 3.25 of the Listing Rules and paragraph B1 of the CG Code (which has been re-numbered as paragraph E1 since 1 January 2022). The primary duties of the Remuneration Committee include (but not limited to): (i) making recommendations to the Directors regarding our policy and structure for the remuneration of all of the Directors and senior management and on the establishment of a formal and transparent procedure for developing remuneration policies; (ii) making recommendations to the Board on the remuneration packages of the Directors and senior management; (iii) reviewing and approving the management's remuneration proposals with reference to the Board's corporate goals and objectives; and (iv) considering and approving the grant of share options to eligible participants pursuant to the share option scheme of the Company. For the year ended 31 December 2021, the Remuneration Committee consists of two executive Directors, namely Mr. Wong Ting Chung and Mr. Lau Ka Keung (appointed as a committee member on 18 June 2021), and three independent non-executive Directors, namely Dr. Wu Wing Kuen (resigned as chairman of the Remuneration Committee on 10 December 2021), Mr. Chan Hiu Fung, Nicholas (appointed as chairman of the Remuneration Committee on 10 December 2021), Mr. Li Yinquan and Mr. Ip Shu Kwan, Stephen (appointed as a committee member on 18 June 2021). The written terms of reference of Remuneration Committee has been made available on the Company's website at www.millioncities.com.cn and on the website of the Stock Exchange.

薪酬委員會

薪酬委員會根據上市規則第3.25條及企業管治守則第B1段(自2022年1月1日起重新編號為第E1段)成立，並訂明書面職權範圍。薪酬委員會的主要職責包括(但不限於)：(i)就全體董事及高級管理層的薪酬政策及架構以及就制定薪酬政策設立正規且具透明度的程序向董事作出推薦建議；(ii)就董事及高級管理層的薪酬待遇向董事會作出推薦建議；(iii)經考慮董事會的企業目標及目的後審閱及批准管理層的薪酬計劃書；及(iv)考慮及批准根據本公司購股權計劃向合資格參與者授出購股權。截至2021年12月31日止年度，薪酬委員會由兩名執行董事王庭聰先生及樓家強先生(於2021年6月18日獲委任為委員會成員)及三名獨立非執行董事胡永權博士(於2021年12月10日辭任薪酬委員會主席)、陳曉峰先生(於2021年12月10日獲委任為薪酬委員會主席)、李引泉先生及葉樹堃先生(於2021年6月18日獲委任為委員會成員)組成。薪酬委員會的書面職權範圍已刊載於本公司網站www.millioncities.com.cn及聯交所網站。

CORPORATE GOVERNANCE REPORT (CONTINUED)

企業管治報告 (續)

The Remuneration Committee held three physical meeting during the year ended 31 December 2021. In these meetings, the Remuneration Committee discussed and reviewed, among other things, the remuneration packages of the Directors and senior management.

截至2021年12月31日止年度，薪酬委員會召開三次會議，薪酬委員會於會上討論和審閱(其中包括)董事及高級管理層的薪酬待遇。

The attendance records of individual Remuneration Committee members at the aforementioned Remuneration Committee meeting are set out below:

個別薪酬委員會成員於上述薪酬委員會會議之出席紀錄載列如下：

Name of Remuneration Committee member	薪酬委員會成員姓名	Attendance/ Number of meetings 出席次數/ 會議次數
Dr. Wu Wing Kuen (<i>Chairman</i>) (resigned on 10 December 2021)	胡永權博士(主席) (於2021年12月10日辭任)	2/3
Mr. Chan Hiu Fung, Nicholas (<i>Chairman</i>) (appointed on 10 December 2021)	陳曉峰先生(主席) (於2021年12月10日獲委任)	1/1
Mr. Wong Ting Chung	王庭聰先生	3/3
Mr. Lau Ka Keung (appointed on 18 June 2021)	樓家強先生 (於2021年6月18日獲委任)	2/2
Mr. Li Yinquan	李引泉先生	3/3
Mr. Ip Shu Kwan, Stephen (appointed on 18 June 2021)	葉澍堃先生 (於2021年6月18日獲委任)	2/2

Nomination Committee

The Nomination Committee was established with written terms of reference in compliance with paragraph A5 of the CG Code (which has been re-numbered as paragraph B3 since 1 January 2022). It is responsible for determining the policy for the nomination of directors, identifying and recommending to the Board appropriate candidates to serve as Directors, evaluating the structure and composition of the Board and developing, recommending to the Board and monitoring nomination guidelines for the Company. For the year ended 31 December 2021, the Nomination Committee consists of two executive Directors, namely Mr. Wong Ting Chung and Mr. Lau Ka Keung (appointed as a committee member on 18 June 2021), and three independent non-executive Directors, namely Mr. Ip Shu Kwan, Stephen (chairman of the Nomination Committee), Mr. Li Yinquan (appointed as a committee member on 18 June 2021), Dr. Wu Wing Kuen (resigned as a committee member on 10 December 2021) and Mr. Chan Hiu Fung, Nicholas (appointed as a committee member on 10 December 2021). The written terms of reference of this committee has been made available on the Company's website at www.millioncities.com.cn and on the website of the Stock Exchange.

提名委員會

提名委員會根據企業管治守則第A5段(自2022年1月1日起重新編號為第B3段)成立，並訂明書面職權範圍。提名委員會負責制定提名董事的政策、物色及向董事會推薦合適人選出任董事、評估董事會的結構及組成以及發展、向董事會推薦及監察本公司的提名指引。截至2021年12月31日止年度，提名委員會由兩名執行董事王庭聰先生及樓家強先生(於2021年6月18日獲委任為委員會成員)及三名獨立非執行董事葉澍堃先生(提名委員會主席)、李引泉先生(於2021年6月18日獲委任為委員會成員)、胡永權博士(於2021年12月10日辭任委員會成員)及陳曉峰先生(於2021年12月10日獲委任為委員會成員)組成。此委員會的書面職權範圍已刊載於本公司網站 www.millioncities.com.cn 及聯交所網站。

The Nomination Committee held four physical meetings during the year ended 31 December 2021. In the meetings, the Nomination Committee discussed and reviewed, among other things, (i) the recommendation on re-election of retire Directors at the AGM; (ii) the recommendation on appointment of an executive Director and member of the Executive Committee, namely Mr. Li Wa Tat, Benedict, in replacement of the resigned executive Director and a member of the Executive Committee, namely Mr. Cheng Kwan Kuen; (iii) the recommendation on the appointment of an independent non-executive Director and a member of the Audit Committee, Nomination Committee and chairman of the Remuneration Committee, namely Mr. Chan Hiu Fung, Nicholas, in replacement of the resigned independent non-executive Director and a member of the Audit Committee, Nomination Committee and chairman of the Remuneration Committee, namely Dr. Wu Wing Kuen; (iv) the recommendation on the re-designation of a non-executive Director as an executive Director and the appointment of a member of the Executive Committee, namely Mr. Wong Ting Chung; (v) the recommendation on the appointment of each of two independent non-executive Directors, namely Mr. Ip Shu Kwan, Stephen and Mr. Li Yinquan, as a member of each of the Remuneration Committee and the Nomination Committee respectively; (vi) the recommendation on the appointment of an executive Director as a member of the Remuneration Committee and Nomination Committee, namely Mr. Lau Ka Keung; and (vii) the existing structure, size and composition of the Board to ensure that it has a balance of expertise, skills and experience appropriate for the Group's business and is in compliance with the requirements of the Listing Rules.

The attendance records of individual Nomination Committee members at the aforementioned Nomination Committee meetings are set out below:

截至2021年12月31日止年度，提名委員會召開四次會議，提名委員會於會上討論和審閱(其中包括)以下事項：(i)有關退任董事於股東週年大會膺選連任的建議；(ii)有關委任執行董事及執行委員會成員李華達先生以替代辭任的執行董事及執行委員會成員鄭君權先生的建議；(iii)有關委任獨立非執行董事及審計委員會、提名委員會成員以及薪酬委員會主席陳曉峰先生以替代辭任的獨立非執行董事及審計委員會、提名委員會成員以及薪酬委員會主席胡永權博士的建議；(iv)有關王庭聰先生由非執行董事調任為執行董事，並委任其為執行委員會成員的建議；(v)有關委任兩名獨立非執行董事葉澍堃先生及李引泉先生分別為薪酬委員會及提名委員會成員的建議；(vi)有關委任執行董事樓家強先生為薪酬委員會及提名委員會成員的建議；及(vii)董事會現時架構、人數及組成，確保董事會的專業知識、技術及經驗達致平衡，適合本集團業務及符合上市規則要求。

個別提名委員會成員於上述提名委員會會議之出席紀錄載列如下：

Name of Nomination Committee member	提名委員會成員姓名	Attendance/ Number of meetings 出席次數/ 會議次數
Mr. Ip Shu Kwan, Stephen (<i>Chairman</i>)	葉澍堃先生 (<i>主席</i>)	4/4
Mr. Wong Ting Chung	王庭聰先生	4/4
Mr. Lau Ka Keung (appointed on 18 June 2021)	樓家強先生 (於2021年6月18日獲委任)	2/2
Mr. Li Yinquan (appointed on 18 June 2021)	李引泉先生 (於2021年6月18日獲委任)	2/2
Dr. Wu Wing Kuen (resigned on 10 December 2021)	胡永權博士 (於2021年12月10日辭任)	2/4
Mr. Chan Hiu Fung, Nicholas (appointed on 10 December 2021)	陳曉峰先生 (於2021年12月10日獲委任)	1/1

CORPORATE GOVERNANCE REPORT (CONTINUED)

企業管治報告(續)

Board diversity

The Company recognises and embraces the importance and benefit achieving diversity on the Board has on corporate governance and board effectiveness. During the year ended 31 December 2021, the Company monitored the Board composition with regard to its diversity policy which requires board appointments to be made on a merit basis with due regard for the benefits of the diversity of Board members. Selection of candidates will be based on a wide range of diversity perspectives, including but not limited to gender, age, race, language, cultural background, educational background, industry experience and professional experience. The Nomination Committee has developed measurable objectives to implement the board diversity policy and would monitor and review the progress in achieving these objectives annually.

The Board acknowledges that gender diversity is a representing manifestation of board diversity. Accordingly, the Company shall prepare to appoint at least one director of different gender in the Board no later than 31 December 2024.

EXTERNAL AUDITOR'S REMUNERATION

The amount of fees charged by the Company's external auditor, KPMG, in respect of their interim review services and annual audit services for the year ended 31 December 2021 amounted to approximately RMB0.45 million and RMB2.33 million respectively.

THE COMPANY SECRETARY

The company secretary plays a role in supporting the Board by ensuring good information flow within the Board and also that Board policy and procedures are followed. The company secretary is responsible for advising the Board through the chairman and/or the chief executive officer on corporate governance matters and should also facilitate induction and professional development of Directors. Specific enquiry has been made to the company secretary of the Company, namely Mr. Li Wa Tat, Benedict, and he has confirmed that he has complied with the relevant qualifications, experience and training requirements under the Listing Rules.

DIRECTORS' AND OFFICERS' LIABILITY INSURANCE

The Company has arranged directors' and officers' liability insurance for its Directors and senior management. The insurance covers the corresponding costs, charges, expenses and liabilities for any legal action against them arising out of the Group's operation.

董事會成員多元化

本公司認同及重視達致董事會成員多元化對企業管治及董事會效益的重要性及裨益。截至2021年12月31日止年度，本公司已就多元化政策監察董事會組成，該政策要求董事會委任以用人唯才為原則，並適當考慮董事會成員多元化的裨益。甄選候選人將以一系列多元化角度為基準，包括但不限於性別、年齡、種族、語言、文化背景、教育背景、行業經驗及專業經驗。提名委員會已訂立可計量目標以實施董事會成員多元化政策，並每年監察及審閱達成有關目標的進度。

董事會認為性別多元化是董事會多元化的體現。因此，本公司擬於2024年12月31日之前於董事會委任至少一名不同性別的董事。

外聘核數師酬金

截至2021年12月31日止年度，本公司外聘核數師畢馬威會計師事務所就提供中期審閱服務及年度審計服務收取的費用分別約為人民幣45萬元及人民幣233萬元。

公司秘書

公司秘書負責支援董事會，以確保董事會內訊息流通以及董事會的政策及程序得以遵循。公司秘書負責透過主席及／或行政總裁就企業管治事宜向董事會提供建議，亦應就董事就職及其專業發展提供協助。經向本公司的公司秘書李華達先生作出特定查詢後，彼確認彼符合上市規則規定的相關資歷、經驗及培訓要求。

董事及高級職員責任保險

本公司已為董事及高級管理層安排董事及高級職員責任保險。該保險為彼等因本集團營運而面對的任何法律行動所產生的相關成本、收費、開支及責任提供保障。

DIRECTORS' TRAINING

According to the code provision A.6.5 of the CG Code (which has been re-numbered as code provision C.1.4 since 1 January 2022), Directors should participate in continuous professional development to develop and refresh their knowledge and skills to ensure that their contribution to the Board remains informed and relevant. All the Directors are also encouraged to attend relevant training courses at the Company's expenses.

The Directors confirmed that they have complied with the code provision A.6.5 of the CG Code (which has been re-numbered as code provision C.1.4 since 1 January 2022) for the year ended 31 December 2021 and they participated in the following types of continuous professional development:

董事培訓

根據企業管治守則條文第A.6.5條(自2022年1月1日起重新編號為守則條文第C.1.4條)，董事應持續參與專業發展，以精進及更新知識及技能，從而確保彼等維持對董事會作出明智及恰當的貢獻。本公司鼓勵全體董事出席相關培訓課程，費用由本公司承擔。

截至2021年12月31日止年度，董事確認彼等一直遵守企管守則的守則條文第A.6.5條(自2022年1月1日起重新編號為守則條文第C.1.4條)，並參與以下類別的持續專業發展：

Type of continuous professional development 持續專業發展的類別

Name of Director	董事姓名	Type of continuous professional development 持續專業發展的類別
Executive Directors		
Mr. Wong Ting Chung (<i>Chairman</i>)	王庭聰先生(主席)	(I), (II)
Mr. Lau Ka Keung (<i>Chief Executive Officer</i>)	樓家強先生(行政總裁)	(I), (II)
Mr. Cheng Kwan Kuen (<i>General Manager</i>) (resigned on 26 August 2021)	鄭君權先生(總經理)(於2021年8月26日辭任)	(I), (II)
Mr. Li Wa Tat, Benedict (<i>Chief Financial Officer and Company Secretary</i>) (appointed on 26 August 2021)	李華達先生(首席財務總監兼公司秘書)(於2021年8月26日獲委任)	(I), (II)
Independent non-executive Directors		
Mr. Ip Shu Kwan, Stephen	葉樹堃先生	(I), (II)
Mr. Li Yinquan	李引泉先生	(I), (II)
Dr. Wu Wing Kuen (resigned on 10 December 2021)	胡永權博士 (於2021年12月10日辭任)	(I), (II)
Mr. Chan Hiu Fung, Nicholas (appointed on 10 December 2021)	陳曉峰先生 (於2021年12月10日獲委任)	(I), (II)
(I) Attending seminars/webinars.	(I) 出席研討會/網上研討會。	
(II) Reading/watching materials in relation to the roles, functions and duties of a listed company director and the latest developments in the relevant rules and regulations.	(II) 閱覽有關上市公司董事的角色、職能及職責以及相關規則及規例最新發展的資料。	

CORPORATE GOVERNANCE REPORT (CONTINUED) 企業管治報告(續)

INVESTOR COMMUNICATIONS AND SHAREHOLDERS' RIGHTS

The Company considers timely communication to the Shareholders and/or investors and transparent reporting as key components of good corporate governance. The Company aims to maintain frequent and timely communication with its Shareholders and/or investors through a variety of communication channels, including but not limited to general meetings, annual and interim reports and official announcements. General meetings provide a platform for Shareholders to exchange views with the Board and the Directors are available to answer questions at the Company's annual general meetings. Shareholders will be sent a copy of the annual and interim reports or be notified of the release of such reports. Annual and interim reports are accessible on the website of the Stock Exchange and the Company's website at www.millioncities.com.cn, where general information on the Group's business and activities is available for public access. Official announcements will be released from time to time in accordance with the Listing Rules to update our Shareholders and/or investors with the latest developments of the Group.

Voting at general meetings of the Company is conducted by way of poll in accordance with the Listing Rules. The poll results will be published on both the websites of the Stock Exchange and the Company. Pursuant to Clause 64 of the Company's existing articles of association, one or more shareholders holding, at the date of deposit of the requisition, not less than one tenth of the paid up capital of the Company having the right of voting at general meetings may deposit a written requisition (the "Written Requisition") to the Board or the company secretary for the purpose of requiring an extraordinary general meeting to be called by the Board for the transaction of any business specified in the Written Requisition. Such meeting shall be held within two months after the deposit of the Written Requisition. If within 21 days of such deposit, the Board fails to proceed to convene such meeting, the requisitionist(s) himself (themselves) may do so in the same manner, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to the requisitionist(s) by the Company.

投資者溝通及股東權利

本公司認為，及時與股東及／或投資者溝通及具透明度的申報為良好企業管治的主要部分。本公司旨在透過多種通訊途徑與股東及／或投資者保持頻繁和及時的溝通，該等途徑包括但不限於股東大會、年度及中期報告和官方公告。股東大會是股東與董事會交換意見的平台，董事可於本公司股東週年大會上解答提問。股東將獲寄發年度及中期報告或獲知會有關報告的刊發。年度及中期報告均會在聯交所網站及本公司網站www.millioncities.com.cn刊發，而該等網站亦載有本集團業務及活動的一般資料以供公眾查閱。本公司將不時根據上市規則的規定刊發官方公告，以便股東及／或投資者了解本集團的最新發展。

根據上市規則，本公司股東大會須以投票方式表決。投票結果將於聯交所及本公司網站上刊載。根據本公司現有組織章程細則第64條，於送達要求當日持有不少於本公司附有權利可於股東大會投票的實繳股本的十分之一的一名或以上股東，可向董事會或公司秘書送達一份書面要求（「書面要求」），要求董事會召開股東特別大會處理書面要求所載任何業務交易。該大會須於送達書面要求後兩個月內舉行。倘董事會於送達要求後21天內未能召開該大會，則提出要求者可以相同方式自行召開大會，而本公司須向提出要求者償付因董事會未能召開大會而致使提出要求者產生的一切合理開支。

Shareholders and investors are also welcome to submit any enquiries to the Board and suggestions or proposals at general meetings directly to the Company's principal place of business in Hong Kong as provided in the section headed "Corporate information" in this annual report.

The Board also encourages Shareholders to attend general meetings to make enquiries with the Board directly.

DIVIDEND POLICY

During the year ended 31 December 2021, the Company has adopted a dividend policy on declaration and payment of dividends. The dividend policy is available on the website of the Company at www.millioncities.com.cn. Depending on the financial conditions of the Company and the Group and the conditions and factors as set out in the dividend policy, dividends may be proposed and/or declared by the Board during a financial year or period and any final dividend for a financial year which will be subject to the Shareholders' approval.

CONSTITUTIONAL DOCUMENTS

At the extraordinary general meeting of the Company held on 18 November 2021, the adoption of a new memorandum and articles of association of the Company (the "New Articles") was approved by the Shareholders. A number of amendments were made to, among others, incorporate the terms of the Non-Convertible Preference Shares. For details of the amendments, please refer to Appendix I to the circular of the Company dated 28 October 2021. The Company has published its amended and restated memorandum and articles of association (in both English and Chinese) on the Company's website at www.millioncities.com.cn and on the website of the Stock Exchange.

ACCOUNTABILITY

The Directors have included a management discussion and analysis of the Group's performance for the year ended 31 December 2021 under the section headed "Management discussion and analysis" of this annual report.

本公司亦歡迎股東及投資者直接致函本公司的香港主要營業地點(地址見本年報「公司資料」一節)向董事會作出任何查詢,以及於股東大會上直接提出建議或議案。

董事會亦鼓勵股東出席股東大會,直接向董事會提出查詢。

股息政策

截至2021年12月31日止年度,本公司已就宣派及派付股息採納股息政策。股息政策可於本公司網站www.millioncities.com.cn查閱。視乎本公司及本集團的財務狀況以及股息政策所載條件及因素,董事會可在財政年度或期間建議及/或宣派股息,而某財政年度的任何末期股息經股東批准方可作實。

憲章文件

本公司新組織章程大綱及細則(「新細則」)已於2021年11月18日召開的本公司股東特別大會獲股東批准採納。多項修訂已作出,其中包括納入不可轉換優先股條款。有關修訂的詳情,請參閱本公司2021年10月28日的通函附錄一。本公司已於本公司網站www.millioncities.com.cn及聯交所網站刊載經修訂及重列組織章程大綱及細則(中、英文版)。

問責

董事已於本年報「管理層討論及分析」一節載入本集團截至2021年12月31日止年度表現的管理層討論及分析。

CORPORATE GOVERNANCE REPORT (CONTINUED) 企業管治報告 (續)

RISK MANAGEMENT AND INTERNAL CONTROL

The Board places great importance on risk management and internal control and has ultimate responsibilities for overseeing management in the design, implementation and monitoring of the risk management and internal control system of the Group on an ongoing basis. The Board is also committed to review the adequacy and effectiveness of the Group's risk management and internal control systems.

The Group established the risk management and internal control systems with aims to manage rather than eliminate the risk of failure to achieve business objectives, and provide reasonable and not absolute assurance against material misstatements or losses caused by judgment in decision making process, human error, fraud or other irregularities.

In order to comply with the applicable code provisions set out in the CG Code contained in Appendix 14 to the Listing Rules, the Board has engaged an independent professional firm as the outsourced internal auditor (the "internal auditor") with a view to ensuring adequacy of resources and quality of review to satisfy the Group's internal audit function as required by the Listing Rules and to assist the Board to perform annual reviews on the effectiveness of the Group's risk management and internal control systems for the year ended 31 December 2021.

風險管理及內部監控

董事會高度重視風險管理及內部監控，對持續監督管理本集團風險管理及內部監控系統的設計、實施及監察負有最終責任。董事會亦致力檢討本集團風險管理及內部監控系統是否充分及有效。

本集團已建立風險管理及內部監控系統，旨在管理而非消除未能達成業務目標的風險，並就在決策過程中由判斷所引致的重大錯誤陳述或損失、人為錯誤、欺詐或其他違規行為提供合理而非絕對保證。

為遵守上市規則附錄十四所載企業管治守則之相關守則條文，董事會已聘請獨立專業公司擔任外聘內部核數師（「內部核數師」），旨在協助確保資源充足及提高審閱質素，使本集團內部審核職能滿足上市規則的規定，並協助董事會對本集團截至2021年12月31日止年度的風險管理及內部監控系統的效用進行年度審閱。

During the year ended 31 December 2021, the Group has reviewed the internal audit charter which defined the scope and the duties and responsibilities of the internal audit function and its reporting protocol. The Group has conducted an annual risk assessment which identified respective strategic risks, operational risks, financial risks and compliance risks for the Group. Based on the risk assessment results following a risk based methodology audit approach, a three-year internal audit plan was devised which prioritized the risks identified into annual audit projects. The Group has taken further steps to enhance its risk management and internal control systems according to some weaknesses found during risk assessment and examination of the internal control and strengthen the implementation of all the risk management and internal control systems. The Board has also reviewed, through the Audit Committee, the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting functions.

The Group has established procedures in handling and dissemination of inside information in an accurate and secure manner and to avoid possible mishandling of inside information within the Group.

Based on the risk management and internal control systems established and maintained by the Group, the review performed by the external auditor, the internal auditor, and reviews performed by the management, respective board committees and the Board, the Audit Committee and the Board are of the view that the Group has maintained sound, effective and adequate risk management and internal control system during the year ended 31 December 2021.

截至2021年12月31日止年度，本集團已審閱內部審核憲章，界定內部審核職能的範圍及職責及其報告政策。本集團已進行年度風險評估，此舉可識別本集團的相關策略風險、經營風險、財務風險及合規風險。根據採納風險為本的審核方法後得出的風險評估結果，本集團已制定三年內部審核計劃，該計劃將所識別之風險優先列入年度審核項目。本集團已根據於風險評估及內部監控檢查期間所識別的若干不足之處，採取進一步措施增強其風險管理及內部監控系統，並加強實施所有風險管理及內部監控系統。董事會亦通過審計委員會審閱本集團在會計、內部審核及財務匯報職能方面的資源、員工資歷及經驗、培訓課程及預算是否充足。

本集團已建立以準確安全的方式處理及公佈內幕消息之程序，以避免不當處理本集團內幕消息。

根據本集團建立及維持的風險管理及內部監控系統、外部核數師與內部核數師進行的審閱及管理層、有關董事委員會及董事會進行的審閱，審計委員會及董事會認為，截至2021年12月31日止年度，本集團已維持良好、有效且充分的風險管理及內部監控系統。

CORPORATE GOVERNANCE REPORT (CONTINUED) 企業管治報告(續)

PROCEDURES AND INTERNAL CONTROLS FOR THE HANDLING AND DISSEMINATION OF INSIDE INFORMATION

The Company has developed an inside information policy which provides a guidance to the Directors and the Company's senior management and relevant employees in handling inside information, monitoring information disclosure and responding to enquiries. The Company should take all reasonable measures to ensure the confidentiality of inside information until consistent and timely disclosure of such information is made.

DIRECTORS' RESPONSIBILITIES FOR FINANCIAL REPORTING

The Directors acknowledge their responsibility for preparing the financial statements of the Group for the year ended 31 December 2021 and confirm that the financial statements contained herein give a true and fair view of the results and state of affairs of the Group for the year under review. The Directors consider that the financial statements have been prepared in conformity with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance, and reflect amounts which are based on best estimates and reasonable, informed and prudent judgment of the Board. Such acknowledgement should be read in conjunction with, but be distinguished from, the statement of the external auditor of the Company, KPMG, in relation to their reporting responsibilities as set out in their auditor's report on pages 111 to 119 of this annual report.

GOING CONCERN

The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's and the Group's ability to continue as a going concern. Accordingly, the Directors have prepared the financial statements on a going concern basis.

處理及發放內幕消息之程序及內部監控

本公司已制訂內幕消息政策，為董事和本公司高級管理層及相關僱員就處理內幕消息、監察消息披露及回應查詢提供指引。本公司應採取一切合理措施確保內幕消息在適時作出一致披露前保密。

董事的財務申報責任

董事確認彼等知悉須負責編製截至2021年12月31日止年度財務報表，且確認本報告所載財務報表真實公平反映本集團於回顧年度的業績及事務狀況。董事認為，財務報表乃按照香港會計師公會頒佈的香港財務報告準則及香港公司條例的披露規定編製，有關數額乃基於董事會的最佳估計及合理、知情和審慎的判斷而計算得出。有關確認應與本年報第111至119頁所載本公司外聘核數師畢馬威會計師事務所編製的核數師報告內就彼等申報責任作出的聲明一併閱讀，惟兩者各為獨立聲明。

持續經營

據董事所知，並無任何有關事件或狀況的重大不確定因素可能導致本公司及本集團持續經營的能力受到重大質疑。因此，董事已按照持續經營基準編製財務報表。

The Board is pleased to present the annual report together with the audited financial statements of the Group for the year ended 31 December 2021.

PRINCIPAL ACTIVITIES

The Company is an investment holding company and the principal activities of the Group are property development and sales in the PRC. Particulars of the principal activities of the Company's subsidiaries are set out in note 33 to the consolidated financial statements of the Group. There were no significant changes in the nature of the Group's principal activities during the year ended 31 December 2021.

BUSINESS REVIEW

A business review of the Group for the year ended 31 December 2021 and its future development is set out in the Chairman's statement from page 5 to page 9 and management discussion and analysis from page 13 to page 30 of this annual report.

董事會欣然提呈本集團截至2021年12月31日止年度的年度報告連同經審計財務報表。

主要活動

本公司為投資控股公司，本集團的主要活動為在中國發展及銷售物業。本公司附屬公司的主要活動詳情載於本集團綜合財務報表附註33。截至2021年12月31日止年度，本集團的主要活動性質並無重大變動。

業務回顧

本集團截至2021年12月31日止年度的業務回顧及未來發展載於本年度報告第5頁至第9頁的主席報告及第13頁至第30頁的管理層討論及分析。

DIRECTORS' REPORT (CONTINUED)**董事會報告 (續)****RESULTS AND APPROPRIATIONS**

The results of the Group for the year ended 31 December 2021 are set out in the consolidated statement of profit or loss on page 120 of this annual report.

The Directors do not recommend payment of any final dividend for the year ended 31 December 2021.

DONATIONS

Charitable and other donations made by the Group for the year ended 31 December 2021 amounted to approximately RMB1.4 million (2020: RMB2.0 million).

RESERVES AND DISTRIBUTABLE RESERVES OF THE COMPANY

Movements in the reserves of the Group and the Company during the year ended 31 December 2021 are set out in the consolidated statement of changes in equity on page 230 of this annual report and note 27 to the consolidated financial statements respectively.

As at 31 December 2021, the Company's reserves available for distribution to equity shareholders in accordance with its articles of association and the laws of the Cayman Islands amounted to approximately RMB585.8 million (2020: RMB605.7 million).

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in property, plant and equipment of the Group are set out in note 12 to the consolidated financial statements.

BANK LOANS

Details of the bank loans of the Group as at 31 December 2021 are set out in note 21 to the consolidated financial statements. Other than bank loans, there are no other debt securities as at 31 December 2021.

SHARE CAPITAL

Details of the movements in the issued share capital of the Company for the year ended 31 December 2021 are set out in note 27 to the consolidated financial statements.

業績及分配

本集團截至2021年12月31日止年度的業績載於本年度報告第120頁的綜合損益表。

董事並無建議就截至2021年12月31日止年度派付任何末期股息。

捐贈

截至2021年12月31日止年度，本集團的慈善及其他捐款約為人民幣140萬元（2020年：人民幣200萬元）。

本公司儲備及可分派儲備

本集團及本公司截至2021年12月31日止年度的儲備變動分別載於本年度報告第230頁的綜合權益變動表及綜合財務報表附註27。

於2021年12月31日，根據本公司組織章程細則及開曼群島法例，本公司可供分派予權益股東的儲備約為人民幣5.858億元（2020年：人民幣6.057億元）。

物業、廠房及設備

本集團物業、廠房及設備的變動詳情載於綜合財務報表附註12。

銀行貸款

本集團於2021年12月31日的銀行貸款詳情載於綜合財務報表附註21。於2021年12月31日，除銀行貸款外，並無其他債務證券。

股本

本公司截至2021年12月31日止年度已發行股本變動的詳情載於綜合財務報表附註27。

PRE-EMPTIVE RIGHTS

There is no provision for pre-emptive rights under the Company's articles of association and there are no restrictions against such rights under the laws of the Cayman Islands, which would oblige the Company to offer new shares on a pro-rata basis to existing shareholders.

MAJOR CUSTOMERS AND SUPPLIERS

The percentages of sales and purchases for the year ended 31 December 2021 attributable to the Group's major customers and suppliers are as follows:

Revenue from sales of properties attributable to:

- the largest customer 2%
- five largest customers in aggregate 4.02%

Purchases attributable to:

- the largest supplier 21.87%
- five largest suppliers in aggregate 43.4%

None of the Directors, or any of their close associates (as defined under the Listing Rules), or any shareholder (which, to the knowledge of the Directors, owns more than 5% of the Company's issued share capital), had any interest in any of the five largest customers or suppliers of the Group during the year ended 31 December 2021.

優先購買權

本公司組織章程細則並無有關優先購買權的條文，而開曼群島法例亦無有關該等權利的限制，致使本公司須按比例向現有股東提呈發售新股。

主要客戶及供應商

本集團主要客戶及供應商應佔截至2021年12月31日止年度的銷售及採購百分比如下：

以下人士應佔物業銷售收入：

- 最大客戶為2%
- 五大客戶合共為4.02%

以下人士應佔採購：

- 最大供應商為21.87%
- 五大供應商合共為43.4%

概無董事或彼等任何緊密聯繫人(定義見上市規則)或任何股東(就董事所知，擁有本公司已發行股本超過5%)於截至2021年12月31日止年度擁有本集團任何五大客戶或供應商的任何權益。

DIRECTORS' REPORT (CONTINUED)**董事會報告 (續)****FINANCIAL SUMMARY**

A summary of the published results and of the assets and liabilities of the Group for the five years ended 31 December 2021 is set out on page 257 of this annual report. This summary does not form part of the audited financial statements.

DIRECTORS

The Directors during the year ended 31 December 2021 and up to the date of this annual report are as follows:

Chairman and executive Director

Mr. Wong Ting Chung *BBS, JP (Chairman)*
(re-designated as an executive Director on 1 April 2021)

Executive Directors

Mr. Lau Ka Keung *MH, JP (Chief executive officer)*
Mr. Cheng Kwan Kuen (resigned on 26 August 2021)
Mr. Li Wa Tat, Benedict (appointed on 26 August 2021)

Independent non-executive Directors

Mr. Ip Shu Kwan, Stephen *GBS, JP*
Mr. Li Yinquan
Dr. Wu Wing Kuen *BBS*
(resigned on 10 December 2021)
Mr. Chan Hiu Fung, Nicholas *MH, JP* (appointed on 10 December 2021)

- (i) Mr. Wong Ting Chung, a non-executive Director, has been re-designated as an executive Director with effect from 1 April 2021. Mr. Wong Ting Chung has also been appointed as a member of Executive Committee with effect from 1 April 2021.
- (ii) Mr. Lau Ka Keung has been appointed as a member of each of Remuneration Committee and Nomination Committee with effect from 18 June 2021.

財務概要

本集團截至2021年12月31日止五個年度之已發佈業績、資產及負債的概要載於本年報第257頁。該概要並不構成經審計財務報表的一部分。

董事

截至2021年12月31日止年度及直至本年度報告日期，董事如下所示：

主席兼執行董事

王庭聰先生 *BBS, JP (主席)*
(於2021年4月1日調任執行董事)

執行董事

樓家強先生 *MH, JP (行政總裁)*
鄭君權先生 (於2021年8月26日辭任)
李華達先生 (於2021年8月26日獲委任)

獨立非執行董事

葉澍堃先生 *GBS, JP*
李引泉先生
胡永權博士 *BBS*
(於2021年12月10日辭任)
陳曉峰先生 *MH, JP* (於2021年12月10日獲委任)

- (i) 非執行董事王庭聰先生調任執行董事，自2021年4月1日起生效。王庭聰先生亦獲委任為執行委員會成員，自2021年4月1日起生效。
- (ii) 樓家強先生獲委任為薪酬委員會及提名委員會成員，自2021年6月18日起生效。

- | | |
|--|---|
| (iii) Mr. Ip Shu Kwan, Stephen has been appointed as a member of Remuneration Committee with effect from 18 June 2021. | (iii) 葉樹堃先生獲委任為薪酬委員會成員，自2021年6月18日起生效。 |
| (iv) Mr. Li Yinquan has been appointed as a member of Nomination Committee with effect from 18 June 2021. | (iv) 李引泉先生獲委任為提名委員會成員，自2021年6月18日起生效。 |
| (v) Mr. Cheng Kwan Kuen has resigned as an executive Director and a member of Executive Committee with effect from 26 August 2021. | (v) 鄭君權先生已辭任執行董事及執行委員會成員，自2021年8月26日起生效。 |
| (vi) Mr. Li Wa Tat, Benedict has been appointed as an executive Director and a member of Executive Committee with effect from 26 August 2021. | (vi) 李華達先生獲委任為執行董事及執行委員會成員，自2021年8月26日起生效。 |
| (vii) Dr. Wu Wing Kuen has resigned as an independent non-executive Director, a member of each of the Nomination Committee and the Audit Committee and the chairman of the Remuneration Committee with effect from 10 December 2021). | (vii) 胡永權博士已辭任獨立非執行董事、提名委員會、審計委員會成員以及薪酬委員會主席，自2021年12月10日起生效。 |
| (viii) Mr. Chan Hiu Fung, Nicholas has been appointed as independent non-executive Director, a member of each of the Nomination Committee and the Audit Committee and the chairman of the Remuneration Committee with effect from 10 December 2021). | (viii) 陳曉峰先生獲委任為獨立非執行董事、提名委員會、審計委員會成員以及薪酬委員會主席，自2021年12月10日起生效。 |

In accordance with articles 109(a) and 109(b) of the Company's articles of association, two Directors will retire from office by rotation and, being eligible, offer themselves for re-election at the forthcoming annual general meeting of the Company.

根據本公司組織章程細則第109(a)及109(b)條規定，將有兩名董事於本公司應屆股東週年大會上輪值退任，惟合資格於同一大會上膺選連任。

In accordance with article 113 of the Company's articles of association, two Directors who were appointed for the year ended 31 December 2021 shall hold office until the first general meeting of the Company and be eligible, to offer himself for re-election at the forthcoming annual general meeting of the Company.

根據本公司組織章程細則第113條，截至2021年12月31日止年度獲委任的兩名董事任期直至本公司首屆股東大會，合資格且願意於本公司應屆股東週年大會上膺選連任。

All Directors are subject to retirement by rotation at least once every three years but are eligible for re-election by Shareholders at the annual general meeting of the Company pursuant to articles 109(a), 109(b) and 113 of the Company's articles of association.

根據本公司組織章程細則第109(a)、109(b)及113條，所有董事須至少每三年於本公司股東週年大會上輪值退任一次，惟合資格於同一大會上膺選連任。

DIRECTORS' REPORT (CONTINUED)**董事會報告 (續)****DIRECTORS' SERVICE CONTRACTS AND LETTERS OF APPOINTMENT**

Each of the executive Directors has entered into a service contract with the Company for an initial term of three years, which may be terminated by not less than three months' notice in writing served by either party on the other.

Each of the independent non-executive Directors was appointed by the Company for a term of three years in accordance with their respective letters of appointment with the Company, which may be terminated by not less than three months' notice in writing served by either party on the other.

None of the Directors who are proposed for re-election at the forthcoming annual general meeting has a service contract with the Company which is not terminable within one year without payment of compensation, other than statutory compensation.

INDEPENDENCE OF INDEPENDENT NON-EXECUTIVE DIRECTORS

The Company has received from each of the independent non-executive Directors an annual confirmation of his independence pursuant to Rule 3.13 of the Listing Rules. The Board considers all the independent non-executive Directors to be independent in accordance with Rule 3.13 of the Listing Rules.

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

Save as disclosed in the paragraph headed "Connected transactions and continuing connected transactions" below and in note 31 to the consolidated financial statements, no transactions, arrangements or contracts of significance between the Company or any of its subsidiaries and the Company's controlling shareholder or any of its subsidiaries, or in which a Director or an entity connected with a Director had a material interest, whether directly or indirectly, subsisted during or at the end of the year ended 31 December 2021.

董事服務合約及委任函

各執行董事已與本公司訂立初步任期為三年的服務合約，並可由任何一方向另一方發出不少於三個月的書面通知予以終止。

各獨立非執行董事已按彼等各自與本公司簽訂的委任函獲本公司委任，任期為期三年，可由任何一方向另一方發出不少於三個月的書面通知予以終止。

擬於應屆股東週年大會膺選連任的董事概無與本公司訂立不可於一年內在支付賠償(法定賠償除外)的情況下終止的服務合約。

獨立非執行董事的獨立性

本公司已接獲各獨立非執行董事根據上市規則第3.13條作出的年度獨立性確認書。根據上市規則第3.13條，董事會認為所有獨立非執行董事均屬獨立。

董事於重大交易、安排或合約之權益

除下文「關連交易及持續關連交易」一段及綜合財務報表附註31所披露者外，於截至2021年12月31日止年度或該年度結束時，本公司或任何附屬公司與本公司控股股東或其任何附屬公司之間概無訂立董事或與董事有關連之實體於其中直接或間接擁有重大權益的任何重大交易、安排或合約。

UPDATES ON DIRECTORS' INFORMATION

Upon specific enquiry by the Company and following confirmations from the Directors, save as set out below, there is no change in the information of the Directors required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules:

- (i) Mr. Li Yinquan has ceased to be an independent non-executive director of LIZHI INC. (a company listed on the NASDAQ stock exchange (stock code: LIZI)) with effect from 1 June 2021.

PERMITTED INDEMNITY PROVISION

A permitted indemnity provision contained in the Company's articles of association that is subject to the requirements specified in the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) for the benefit of the Directors of the Company was in force during the year ended 31 December 2021 and up to the date of this annual report.

CONNECTED TRANSACTIONS AND CONTINUING CONNECTED TRANSACTIONS

Details of the related party transactions undertaken in the usual course of business are set out in note 31 to the financial statements. As these related party transactions constitute fully exempted continuing connected transactions of the Company under Chapter 14A of the Listing Rules, none of them constitutes discloseable connected transactions as defined under the Listing Rules.

董事資料更新

經本公司作出特別查詢及董事確認，除下文所述者外，概無須根據上市規則第13.51(B)(1)條披露的董事資料變更：

- (i) 自2021年6月1日起，李引泉先生不再擔任LIZHI INC. (於納斯達克證券交易所上市，股份代號：LIZI)的獨立非執行董事。

獲准許彌償條文

本公司組織章程細則所載受香港法例第622章《公司條例》所訂明規定規限之有關本公司董事利益之獲准許彌償條文於截至2021年12月31日止年度及直至本年度報告日期生效。

關連交易及持續關連交易

於日常業務過程中進行的關聯方交易詳情載於財務報表附註31。由於該等關聯方交易根據上市規則第14A章構成本公司獲全面豁免的持續關連交易，故概無構成上市規則所界定的須予披露關連交易。

DIRECTORS' REPORT (CONTINUED)

董事會報告 (續)

DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN THE SHARES, UNDERLYING SHARES AND DEBENTURES

The interests and/or short positions of Directors and chief executive of the Company, in the shares and underlying shares of the Company (within the meaning of Part XV of the SFO) as at 31 December 2021 as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the SFC under the Model Code, are set out below:

Long position in the ordinary shares and preference shares of the Company

董事及主要行政人員於股份、相關股份及債權證的權益及淡倉

於2021年12月31日，本公司董事及主要行政人員於本公司的股份及相關股份（定義見證券及期貨條例第XV部）中擁有須記錄於證券及期貨條例第352條規定存置的登記冊的權益及／或淡倉或根據標準守則須知會本公司及證監會的權益及／或淡倉如下：

本公司普通股及優先股的好倉

Name of Directors	Nature of interests	Number of ordinary shares/ underlying shares held or interested in	Approximate percentage of the issued share capital of the Company ⁽⁶⁾	Number of preference shares/ underlying shares to be held or interested in	Approximate percentage of the preference shares to be issued by the Company ⁽⁷⁾
董事姓名	權益性質	所持或擁有權益的普通股／相關股份數目	佔本公司已發行股本的概約百分比 ⁽⁶⁾	將持有或擁有權益的優先股／相關股份數目	佔本公司將發行股本的概約百分比 ⁽⁷⁾
Mr. Wong Ting Chung ⁽¹⁾⁽³⁾⁽⁵⁾ 王庭聰先生 ⁽¹⁾⁽³⁾⁽⁵⁾	Beneficiary of a trust 信託受益人	562,500,000	75.0%	290,000,000	100%
	Beneficial owner 實益擁有人	3,000,000	0.4%	—	—
Mr. Lau Ka Keung ⁽²⁾⁽³⁾⁽⁵⁾ 樓家強先生 ⁽²⁾⁽³⁾⁽⁵⁾	Interest of spouse 配偶權益	562,500,000	75.0%	290,000,000	100%
	Beneficial owner 實益擁有人	3,000,000	0.4%	—	—
Mr. Ip Shu Kwan, Stephen ⁽⁴⁾ 葉澍堃先生 ⁽⁴⁾	Beneficial owner 實益擁有人	1,500,000	0.2%	—	—
Mr. Li Yinquan ⁽⁴⁾ 李引泉先生 ⁽⁴⁾	Beneficial owner 實益擁有人	1,500,000	0.2%	—	—
Mr. Li Wa Tat, Benedict 李華達先生	Beneficial owner 實益擁有人	4,000	0.0005%	—	—

- Note 1: Mr. Wong Ting Chung is the settlor, the protector and one of the beneficiaries of the Happy Family Trust and therefore he is deemed to be interested in the shares held by the Happy Family Trust under the SFO.
- Note 2: Mr. Lau Ka Keung is the spouse of Ms. Wong Wai Ling, who is one of the beneficiaries of the Happy Family Trust and therefore he is deemed to be interested in the shares held by the Happy Family Trust under the SFO.
- Note 3: Each of Mr. Wong Ting Chung and Mr. Lau Ka Keung has a beneficial interest in the share options granted to each of them on 29 March 2019 under the Share Option Scheme and which, if exercised in full, would result in the issuance of 3,000,000 ordinary shares to each of them.
- Note 4: Each of Mr. Ip Shu Kwan, Stephen and Mr. Li Yinquan, has a beneficial interest in the share options granted to each of them on 29 March 2019 under the Share Option Scheme and which, if exercised in full, would result in the issuance of 1,500,000 ordinary shares to each of them.
- Note 5: On 9 September 2021, the Company and Fortune Speed entered into the Subscription Agreement pursuant to which Fortune Speed has conditionally agreed to subscribe for, and the Company has conditionally agreed to allot and issue to Fortune Speed, 290,000,000 Non-Convertible Preference Shares at the subscription price of HK\$1.15 per Non-Convertible Preference Share each, with an aggregate subscription amount of HK\$333.5 million. 290,000,000 Non-Convertible Preference Shares represented preferences shares to be issued and allotted to Fortune Speed pursuant to the Subscription Agreement upon completion of the Subscription Agreement.
- Note 6: The calculation is based on the total number of issued ordinary shares of 750,000,000 shares as at 31 December 2021.
- Note 7: The calculation is based on the total number of 290,000,000 Non-Convertible Preference Shares to be issued by the Company pursuant to the Subscription Agreement. As at 31 December 2021 and the date of this report, completion of the Subscription Agreement had not taken place and the Company has not issued any Non-Convertible Preference Shares.
- 附註1: 王庭聰先生為庭槐信託的授予人、保護人及受益人之一，故根據證券及期貨條例視為於庭槐信託所持股份中擁有權益。
- 附註2: 樓家強先生為王惠玲女士(庭槐信託的受益人之一)配偶，故根據證券及期貨條例視為於庭槐信託所持股份中擁有權益。
- 附註3: 王庭聰先生及樓家強先生各自於2019年3月29日根據購股權計劃獲授的購股權中擁有實益權益。倘悉數行使該等購股權，則會向彼等分別發行3,000,000股普通股。
- 附註4: 葉澍堃先生及李引泉先生各自於2019年3月29日根據購股權計劃獲授的購股權中擁有實益權益。倘悉數行使該等購股權，則會向彼等分別發行1,500,000股普通股份。
- 附註5: 於2021年9月9日，本公司與瑞迅訂立認購協議，據此，瑞迅有條件同意認購，且本公司有條件同意以每股不可轉換優先股1.15港元的認購價向瑞迅配發及發行290,000,000股不可轉換優先股，總認購金額為3.335億港元。290,000,000股不可轉換優先股即於認購協議完成時將根據認購協議向瑞迅發行及配發的優先股。
- 附註6: 按2021年12月31日已發行普通股總數750,000,000股計算。
- 附註7: 根據本公司將根據認購協議發行合共290,000,000股不可轉換優先股計算。截至2021年12月31日及本報告日期，認購協議尚未完成，本公司並未發行任何不可轉換優先股。

Save as disclosed above, none of the Directors or chief executive of the Company had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) as at 31 December 2021 as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the SFC under the Model Code.

除上文所披露者外，於2021年12月31日，概無本公司董事或主要行政人員於本公司或其相聯法團(定義見證券及期貨條例第XV部)的股份、相關股份或債權證中擁有須記錄於證券及期貨條例第352條規定存置的登記冊的任何權益或淡倉或根據標準守則須知會本公司及證監會的權益或淡倉。

DIRECTORS' REPORT (CONTINUED)**董事會報告 (續)****DIRECTORS' AND CHIEF EXECUTIVE'S RIGHTS TO ACQUIRE SHARES OR DEBENTURES**

Other than the Share Option Scheme, at no time during the year ended 31 December 2021 and up to the date of this annual report was the Company or any of its subsidiaries, holding companies, or any of the subsidiary undertakings (within the meaning of the Companies (Directors' Report) Regulation) of such holding companies a party to any arrangements whose objects are, or one of whose objects is, to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate. Save as disclosed above, none of the Directors and chief executive of the Company (including their spouses and children under the age of 18) had any interests in or was granted any right to subscribe for the securities of the Company or its associated corporations (within the meaning of Part XV of the SFO), or had exercised any such rights.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year ended and as at 31 December 2021, none of the Directors had any interest in any business apart from the business of the Group, which competes or is likely to compete, either directly or indirectly, with the business of the Group.

董事及主要行政人員購買股份或債權證之權利

除購股權計劃外，本公司或其任何附屬公司、控股公司或有關控股公司的任何附屬企業（定義見公司（董事報告）規例）於截至2021年12月31日止年度及直至本年度報告日期內任何時間概無訂立目標或目標之一為致使董事可透過購買本公司或任何其他法人團體的股份或債權證以獲得利益的任何安排。除上文所披露者外，概無董事及本公司主要行政人員（包括彼等的配偶及未滿18歲的子女）於本公司或其相聯法團（定義見證券及期貨條例第XV部）的證券中擁有任何權益或獲授予可認購該等證券的任何權利，或已行使任何有關權利。

董事於競爭業務的權益

於截至2021年12月31日止年度及於該年結日，概無董事於本集團業務外的任何業務（直接或間接與本集團業務競爭或可能競爭）中擁有任何權益。

DEED OF NON-COMPETITION

For the year ended 31 December 2021, each of the Company's controlling shareholders has confirmed to the Company of his/her/its compliance with the non-competition undertakings given by him/her/it to the Company under the deed of non-competition, as defined in the Prospectus, and he/she/it had not been offered or become aware of any business opportunity which may compete with the business of the Group, during the year ended 31 December 2021. There was no matter requiring deliberation by the Board in relation to the compliance and enforcement of the deed of non-competition. The Board, including all the independent non-executive Directors, is of the view that the controlling Shareholders have been in compliance with the deed of non-competition in favour of the Company.

The Directors are of the view that there are sufficient measures in place to safeguard the interests of the Company and its Shareholders against any competition issues or potential competition issues.

SHARE OPTION SCHEME

The Company has approved and adopted the Share Option Scheme. Under the Share Option Scheme, the eligible participants may be granted share options pursuant to the Share Option Scheme. The following is a summary of the principal terms of the Share Option Scheme.

(a) Purpose

The purposes of the Share Option Scheme are to provide the eligible participants an opportunity to have a personal stake in the Company with the view to achieving the following objectives:

- (i) motivate the eligible participants to optimise their performance efficiency for the benefit of the Group; and
- (ii) attract and retain or otherwise maintain an on-going business relationship with the eligible participants whose contributions are or will be beneficial to the long-term growth of the Group.

不競爭契據

截至2021年12月31日止年度，本公司各控股股東已向本公司確認，於截至2021年12月31日止年度期間，已遵守彼等根據不競爭契據(定義見招股章程)向本公司作出的不競爭承諾，且並無獲得或知悉任何與本集團業務可能競爭的商機。概無有關遵守及執行不競爭契據的事宜須提請董事會審議。董事會(包括全體獨立非執行董事)認為，控股股東已遵守以本公司為受益人的不競爭契據。

董事認為，現行措施足以保障本公司及其股東的利益不受任何競爭問題或潛在競爭問題影響。

購股權計劃

本公司已批准及採納購股權計劃。根據購股權計劃，合資格參與者可根據購股權計劃獲授購股權。以下載列購股權計劃的主要條款概要。

(a) 目的

購股權計劃旨在向合資格參與者提供於本公司擁有個人權益的機會，以達致下列目標：

- (i) 激勵合資格參與者為本集團的利益提升表現效率；及
- (ii) 吸引及挽留其貢獻對或將對本集團長遠發展有利的合資格參與者或以其他方式與其保持持續的業務關係。

DIRECTORS' REPORT (CONTINUED)

董事會報告 (續)

(b) Eligible participants

The eligible participants include (i) any full-time or part-time employees, executives or officers of the Company or any of its subsidiaries; (ii) any directors (including independent non-executive directors) of the Company or any of its subsidiaries; and (iii) any advisers, consultants, agents, suppliers, customers, distributors and such other persons who in the sole opinion of the Board will contribute or have contributed to the Company and/or any of its subsidiaries.

(c) Maximum number of shares

The maximum number of shares which may be issued upon exercise of all the share options to be granted under the Share Option Scheme and any other share option scheme of the Company (if any) shall not in aggregate exceed 10% of the shares in issue (i.e. a maximum of 75,000,000 shares) immediately after Listing, provided that:

- (i) the maximum number of shares may be renewed, with the approval of the shareholders in a general meeting, up to a maximum of 10% of the issued share capital of the Company at the date of such shareholders' approval, inclusive of the maximum number of shares in respect of which share options may be granted under another scheme, if any;
- (ii) the Company may obtain a separate approval from the Company's shareholders in a general meeting to permit the granting of share options which will result in the number of shares in respect of all the share options granted exceeding the then maximum number of shares provided that such share options are granted only to eligible participants specifically identified by the Company before shareholders' approval is sought (in which case such share options granted shall not be counted towards the then applicable maximum number of shares); and

(b) 合資格參與者

合資格參與者包括(i)本公司或其任何附屬公司的任何全職或兼職僱員、行政人員或高級職員；(ii)本公司或其任何附屬公司的任何董事(包括獨立非執行董事)；及(iii)董事會全權認為將對或已對本公司及／或其任何附屬公司作出貢獻的任何諮詢師、顧問、代理、供應商、客戶、分銷商及其他有關人士。

(c) 股份數目上限

根據購股權計劃及本公司任何其他購股權計劃(如有)將授出的所有購股權獲行使而可能發行的股份數目上限合共不得超過緊隨上市後已發行股份的10%(即最多75,000,000股股份)，前提為：

- (i) 本公司可於股東在股東大會批准的情況下更新股份數目上限，最多為於有關股東批准當日本公司已發行股本的10%，包括根據其他計劃(如有)可能授出的購股權所涉及的股份數目上限；
- (ii) 本公司可在股東大會尋求本公司股東另行批准授出會導致所有已授出購股權所涉及的股份數目超出當時股份數目上限的購股權，惟有關購股權僅可授予本公司在取得股東批准前已指定的合資格參與者(在此情況下所授出有關購股權不得計入當時適用的股份數目上限)；及

(iii) the total maximum number of shares which may be issued upon exercise of all outstanding share options granted and yet to be exercised under the Share Option Scheme and any other share options granted and yet to be exercised under another scheme shall not exceed 30% of the issued share capital of the Company from time to time.

(d) Maximum entitlement of each eligible participant

Unless approved by the shareholders in a general meeting (with the relevant eligible participant and his/her close associates abstaining from voting), no eligible participant shall be granted an share option if the total number of shares issued and to be issued upon exercise of the share options granted and to be granted to such eligible participant in any 12-month period up to the date of the latest grant would exceed 1% of the issued share capital of the Company from time to time.

An offer of the grant of an option to a director, chief executive or substantial shareholder of the Company or any of their respective associates must be approved by the independent non-executive Directors (excluding any independent non-executive Director who is the grantee of the options).

Where any grant of share options to a substantial shareholder or an independent non-executive Director, or any of their respective associates, would result in the shares issued and to be issued upon exercise of all share options already granted and to be granted (including share options exercised, cancelled and outstanding) to such person in the 12-month period up to and including the date of such grant:

(i) representing in aggregate over 0.1% of the shares in issue; and

(iii) 因悉數行使根據購股權計劃已授出但尚未行使的購股權及根據其他計劃已授出但尚未行使的任何其他購股權而可能發行的股份數目上限總額，不得超過本公司不時已發行股本的30%。

(d) 每名合資格參與者享有購股權數目上限

除非獲股東於股東大會批准(有關合資格參與者及其緊密聯繫人放棄就此投票)，否則，概無合資格參與者將獲授購股權，致使在任何12個月期間直至最後授出日期已向或將向該名合資格參與者授出的購股權獲行使而已發行及將發行的股份總數超過本公司不時已發行股本的1%。

向董事、本公司主要行政人員或主要股東或彼等各自的任何聯繫人授出購股權，須獲獨立非執行董事(不包括本身為購股權承授人的任何獨立非執行董事)批准。

倘向主要股東或獨立非執行董事或其任何聯繫人授予任何購股權會導致截至授出購股權日期(包括當日)止12個月期間因已授予或將授予該名人士的所有購股權(包括已行使、已註銷及尚未行使的購股權)獲行使而已經及將會發行的股份數目：

(i) 合共超過已發行股份數目的0.1%；及

DIRECTORS' REPORT (CONTINUED)

董事會報告 (續)

- (ii) having an aggregate value, based on the official closing price of the shares at the date of each grant, in excess of HK\$5.0 million,

such further grant of share options will be subject to the issue of a circular by the Company and must be approved by the shareholders in general meeting on a poll. The grantee, his/her associates and all core connected persons of the Company must abstain from voting in favour at such general meeting.

(e) Acceptance of an offer of share options

A share option shall be deemed to have been granted and accepted by the grantee and to have taken effect when the duplicate offer document constituting acceptances of the share options duly signed by the grantee, together with a remittance in favour of the Company of HK\$1 by way of consideration for the grant thereof, is received by the Company on or before the relevant acceptance date. To the extent that the offer to grant a share option is not accepted by any prescribed acceptance date, it shall be deemed to have been irrevocably declined.

(f) Performance target

A grantee may be required to achieve any performance targets as the Board may then specify in the grant before any share options granted under the Share Option Scheme can be exercised.

(g) Subscription price

The subscription price in respect of any share option shall be a price determined by the Board and notified to an eligible participant (subject to any adjustments made pursuant to the terms and conditions of the Share Option Scheme) which must be at least the highest of:

- (i) the official closing price of the shares as stated in the Stock Exchange's daily quotation sheets on the date of grant, which must be a day on which the Stock Exchange is open for the business of dealing in securities;

- (ii) 根據股份於各授出日期的正式收市價計算，總值超過5.0百萬港元，

則進一步授出購股權須待本公司刊發通函並經股東在股東大會上以投票方式批准，而承授人、其聯繫人及本公司所有核心關連人士須於有關股東大會上放棄投贊成票。

(e) 接納購股權要約

本公司一經於相關接納日期或之前收到由承授人正式簽署構成接納購股權的一式兩份要約文件連同付予本公司的1港元款項作為授出購股權的代價後，購股權即被視為已授出及已獲承授人接納及已生效。倘授出購股權的要約未於任何規定的接納日期獲接納，則被視為已被不可撤銷地拒絕。

(f) 表現目標

根據購股權計劃授出的任何購股權獲行使之前，承授人可能須達到董事會於授出購股權時列明的任何表現目標。

(g) 認購價

任何購股權的認購價須由董事會決定並知會合資格參與者（惟須符合根據購股權計劃的條款及條件進行的任何調整），惟該價格須至少為下列各項當中的最高者：

- (i) 股份於授出日期（須為聯交所開市買賣證券的日子）於聯交所每日報價表所報的正式收市價；

(ii) the average of the official closing price of the shares as stated in the Stock Exchange's daily quotation sheets for the five trading days immediately preceding the date of grant; or

(iii) the nominal value of the shares.

(h) Ranking of shares

The shares to be allotted upon the exercise of a share option will be subject to all the provisions of the articles of association for the time being in force and will rank *pari passu* in all respects with and shall have the same voting, dividend, transfer and other rights. Shares issued on the exercise of a share option shall not rank for any rights attaching to the shares by reference to a record date preceding the date of allotment.

The shares to be allotted upon the exercise of a share option will not carry voting rights until completion of the registration of the grantee (such other person nominated by the grantee) as the holder thereof.

(i) Life of the Share Option Scheme

The Share Option Scheme shall be valid and effective for a period of 10 years from 20 December 2018 (being the Listing Date), after which no further options shall be offered but the provisions of the Share Option Scheme shall in all other respects remain in full force and effect to the extent necessary to give effect to the exercise of any share options granted prior thereto or otherwise as may be required in accordance with the provisions of the Share Option Scheme. Share options granted prior thereto but not yet exercised shall continue to be valid and exercisable in accordance with the Share Option Scheme.

(ii) 緊接授出日期前五個交易日股份於聯交所每日報價表所報的正式收市價平均數；或

(iii) 股份面值。

(h) 股份的地位

因購股權獲行使而將配發的股份須遵守當時生效的組織章程細則的所有條文，並將在所有方面享有同等權益，擁有相同的投票權、股息、轉讓及其他權利。於行使購股權時發行的股份不得享有股份於參考配發日期前的記錄日期所附帶的任何權利。

因行使購股權而將配發的股份將不會附帶投票權，直至承授人（或承授人提名的有關其他人士）完成有關股份持有人的登記為止。

(i) 購股權計劃的年期

購股權計劃自2018年12月20日（上市日期）起計十年期間生效及有效，其後不得進一步提呈授出任何購股權，惟購股權計劃的條文於所有其他方面仍然具有十足效力及作用，並以行使於此前已授出的任何購股權生效而言所需的範圍或根據購股權計劃的條文可能要求的其他方面為限。早前授出但尚未行使的購股權應根據購股權計劃繼續有效及可予行使。

DIRECTORS' REPORT (CONTINUED)

董事會報告 (續)

Details of the movements of the share options granted under the Share Option Scheme during the year ended 31 December 2021 are as follows:

截至2021年12月31日止年度，根據購股權計劃授出的購股權變動詳情如下：

Name of grantees	Date of grant	Exercise price ⁽¹⁾ (HK\$)	Exercise period ⁽²⁾	Balance as at 1 January 2021 於2021年 1月1日的 結餘	Number of share options during the year ended 31 December 2021 截至2021年12月31日止年度購股權數目				Balance as at 31 December 2021 於2021年 12月31日的 結餘
					Granted	Exercised	Cancelled	Lapsed	
承授人姓名	授出日期	行使價 ⁽¹⁾ (港元)	行使期 ⁽²⁾		授出	行使	註銷	失效	
Mr. Wong Ting Chung 王庭聰先生	29 March 2019 2019年3月29日	1.362	29 March 2020 to 28 March 2029 2020年3月29日至 2029年3月28日	3,000,000	—	—	—	—	3,000,000
Mr. Lau Ka Keung 樓家強先生	29 March 2019 2019年3月29日	1.362	29 March 2020 to 28 March 2029 2020年3月29日至 2029年3月28日	3,000,000	—	—	—	—	3,000,000
Mr. Ip Shu Kwan, Stephen 葉樹堃先生	29 March 2019 2019年3月29日	1.362	29 March 2020 to 28 March 2029 2020年3月29日至 2029年3月28日	1,500,000	—	—	—	—	1,500,000
Mr. Li Yinquan 李引泉先生	29 March 2019 2019年3月29日	1.362	29 March 2020 to 28 March 2029 2020年3月29日至 2029年3月28日	1,500,000	—	—	—	—	1,500,000
Dr. Wu Wing Kuen 胡永權博士	29 March 2019 2019年3月29日	1.362	29 March 2020 to 28 March 2029 2020年3月29日至 2029年3月28日	1,500,000	—	—	(1,500,000) ⁽³⁾	—	—
Other employees of the Group 本集團其他僱員	29 March 2019 2019年3月29日	1.362	29 March 2020 to 28 March 2029 2020年3月29日至 2029年3月28日	7,800,000	—	—	(900,000)	—	6,900,000
Total 總計				18,300,000	—	—	(2,400,000)	—	15,900,000

Notes:

附註：

1. Exercise price of share options granted of HK\$1.362 per share represents the highest of:
- (i) the closing price of HK\$1.330 on the date of grant, i.e. 29 March 2019;
- (ii) the average closing price of HK\$1.362 for five business days immediately preceding the date of grant; and
- (iii) the nominal value of the share of HK\$0.01 each.
2. The share options granted to the above Directors and other employees of the Group shall be vested in three equal tranches. The vesting periods of the share options are between the date of grant and the dates of commencement of exercise periods. The vesting periods and exercise periods of the share options are as follows:
1. 已授出購股權之行使價每股1.362港元為下列之最高者：
- (i) 於授出日期(即2019年3月29日)股份之收市價1.330港元；
- (ii) 於緊接授出日期前五個營業日股份之平均收市價1.362港元；及
- (iii) 股份面值每股0.01港元。
2. 向上述董事及本集團其他僱員授出的購股權須分三期等額歸屬。購股權的歸屬期為授出日期至行使期開始日期期間。購股權的歸屬期及行使期如下：
- | Share options granted on 29 March 2019
於2019年3月29日授出的購股權 | Vesting period
歸屬期 | Exercise period
行使期 |
|---|--|--|
| One-third of the share options (rounded to the nearest number of share options which represents an integral multiples of one board lot)
三分之一的購股權(四捨五入至最接近一手整數倍數的購股權數目) | 29 March 2019 to
28 March 2020
2019年3月29日至
2020年3月28日 | 29 March 2020 to
28 March 2029
2020年3月29日至
2029年3月28日 |
| One-third of the share options (rounded to the nearest number of share options which represents an integral multiples of one board lot)
三分之一的購股權(四捨五入至最接近一手整數倍數的購股權數目) | 29 March 2019 to
28 March 2021
2019年3月29日至
2021年3月28日 | 29 March 2021 to
28 March 2029
2021年3月29日至
2029年3月28日 |
| The remaining share options
餘下購股權 | 29 March 2019 to
28 March 2022
2019年3月29日至
2022年3月28日 | 29 March 2022 to
28 March 2029
2022年3月29日至
2029年3月28日 |
3. Dr. Wu Wing Kuen resigned as an independent non-executive Director with effect from 10 December 2021. The share options granted to Dr. Wu Wing Kuen were cancelled accordingly, as he had not exercised the share options granted to him within the period of one month following the date of his resignation as an independent non-executive Director.
3. 胡永權博士辭任獨立非執行董事，自2021年12月10日生效。胡永權博士自其辭任獨立非執行董事之日後一個月內並無行使獲授的購股權，因此相關購股權已註銷。

DIRECTORS' REPORT (CONTINUED)

董事會報告(續)

SUBSTANTIAL SHAREHOLDERS' AND OTHER PERSONS' INTERESTS AND SHORT POSITIONS IN THE SHARES AND UNDERLYING SHARES

Save as disclosed below, so far as known to the Directors and chief executive of the Company, as at 31 December 2021, the following persons or corporations (other than the Directors and chief executive of the Company) who had interest and/or short positions in the shares or underlying shares of the Company which would be disclosed to the Company under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept under Section 336 of the SFO were as follows:

Long position in the ordinary shares and preference shares of the Company

主要股東及其他人士於股份及相關股份中的權益及淡倉

除下文所披露者外，據董事及本公司主要行政人員所知，於2021年12月31日，下列人士或法團(董事及本公司主要行政人員除外)於本公司的股份或相關股份中擁有根據證券及期貨條例第XV部第2及第3分部的條文會向本公司披露的權益及/或淡倉，或記錄於證券及期貨條例第336條規定須予存置的登記冊的權益及/或淡倉如下：

本公司普通股的及優先股好倉

Name of substantial shareholder	Nature of interest	Number of ordinary shares held or interested in	Approximate percentage of issued share capital of the Company ⁽⁹⁾	Number of preference shares/ underlying shares to be held or interested in	Approximate percentage of the preference shares to be issued by the Company ⁽¹⁰⁾
主要股東名稱/姓名	權益性質	所持或擁有權益的普通股數目	佔本公司已發行股本的概約百分比 ⁽⁹⁾	將持有或擁有權益的優先股/相關股份數目	佔本公司將發行股本的概約百分比 ⁽¹⁰⁾
Fortune Speed Investments Limited ⁽¹⁾⁽⁸⁾ 瑞迅投資有限公司 ⁽¹⁾⁽⁸⁾	Beneficial owner 實益擁有人	562,500,000	75.0%	290,000,000	100%
Winnermax Management Limited ⁽¹⁾ 恒威管理有限公司 ⁽¹⁾	Interest in a controlled corporation 於受控制法團權益	562,500,000	75.0%	290,000,000	100%
Happy Family Assets Limited ⁽¹⁾ 庭槐資產有限公司 ⁽¹⁾	Interest in a controlled corporation 於受控制法團權益	562,500,000	75.0%	290,000,000	100%
East Asia International Trustees Limited ⁽¹⁾ East Asia International Trustees Limited ⁽¹⁾	Trustee of a trust 信託受託人	562,500,000	75.0%	290,000,000	100%
Ms. Wang Kam Chu ⁽²⁾ Wang Kam Chu女士 ⁽²⁾	Interest of spouse 配偶權益	565,500,000	75.4%	290,000,000	100%
Ms. Wong Wai Ling ⁽³⁾ 王惠玲女士 ⁽³⁾	Beneficiary of a trust 信託受益人	562,500,000	75.0%	290,000,000	100%
	Interest of spouse 配偶權益	3,000,000	0.4%	—	—

Name of substantial shareholder	Nature of interest	Number of ordinary shares held or interested in	Approximate percentage of issued share capital of the Company ⁽⁹⁾	Number of preference shares/ underlying shares to be held or interested in	Approximate percentage of the preference shares to be issued by the Company ⁽¹⁰⁾
主要股東名稱/姓名	權益性質	所持或擁有權益的普通股數目	佔本公司已發行股本的概約百分比 ⁽⁹⁾	將持有或擁有權益的優先股/相關股份數目	佔本公司將發行股本的概約百分比 ⁽¹⁰⁾
Mr. Wong Ting Kau ⁽⁴⁾ 王庭交先生 ⁽⁴⁾	Beneficiary of a trust 信託受益人	562,500,000	75.0%	290,000,000	100%
Mr. Wong Ting Chun ⁽⁵⁾ 王庭真先生 ⁽⁵⁾	Beneficiary of a trust 信託受益人	562,500,000	75.0%	290,000,000	100%
Ms. Chan Ka Wai ⁽⁶⁾ Chan Ka Wai女士 ⁽⁶⁾	Interest of spouse 配偶權益	562,500,000	75.0%	290,000,000	100%
Ms. Tsoi Suet Ngai ⁽⁷⁾ Tsoi Suet Ngai女士 ⁽⁷⁾	Interest of spouse 配偶權益	562,500,000	75.0%	290,000,000	100%

Notes:

- (1) Fortune Speed Investments Limited is a company wholly owned by Winnermax Management Limited, which is in turn wholly owned by Happy Family Assets Limited, a company wholly owned by East Asia International Trustees Limited.

East Asia International Trustees Limited is the trustee of Happy Family Trust, a trust established by Mr. Wong Ting Chung as the settlor. Accordingly, each of Happy Family Assets Limited, East Asia International Trustees Limited and Winnermax Management Limited, is deemed to be interested in the 562,500,000 ordinary shares held and 290,000,000 Non-Convertible Preference Shares to be held by Fortune Speed Investments Limited under the SFO.

- (2) Ms. Wang Kam Chu is the spouse of Mr. Wong Ting Chung and is therefore deemed to be interested in the shares held, directly or indirectly, by Mr. Wong Ting Chung under the SFO.
- (3) Ms. Wong Wai Ling, sister of Mr. Wong Ting Chung, is one of the beneficiaries of the Happy Family Trust and therefore she is deemed to be interested in the shares held by the Happy Family Trust under the SFO. Ms. Wong Wai Ling is also the spouse of Mr. Lau Ka Keung and is therefore deemed to be interested in the shares held by Mr. Lau Ka Keung under the SFO.
- (4) Mr. Wong Ting Kau, brother of Mr. Wong Ting Chung, is one of the beneficiaries of the Happy Family Trust and therefore he is deemed to be interested in the shares held by the Happy Family Trust under the SFO.

附註:

- (1) 瑞迅投資有限公司由恒威管理有限公司全資擁有，而恒威管理有限公司由庭槐資產有限公司全資擁有，庭槐資產有限公司則由East Asia International Trustees Limited全資擁有。

East Asia International Trustees Limited是庭槐信託(由王庭聰先生作為授與人創立的信託)的受託人。因此，庭槐資產有限公司、East Asia International Trustees Limited及恒威管理有限公司各自根據證券及期貨條例被視為於瑞迅投資有限公司所持有的562,500,000股普通股以及將持有的290,000,000股不可轉換優先股中擁有權益。

- (2) Wang Kam Chu女士為王庭聰先生的配偶，因此，根據證券及期貨條例被視為於王庭聰先生直接或間接持有的股份中擁有權益。
- (3) 王惠玲女士(王庭聰先生的胞姊妹)為庭槐信託的受益人之一，因此，根據證券及期貨條例被視為於庭槐信託持有的股份中擁有權益。王惠玲女士亦為樓家強先生的配偶，故根據證券及期貨條例被視為於樓家強先生持有的股份中擁有權益。
- (4) 王庭交先生(王庭聰先生的胞兄弟)為庭槐信託的受益人之一，故根據證券及期貨條例被視為於庭槐信託所持股份中擁有權益。

DIRECTORS' REPORT (CONTINUED)**董事會報告 (續)**

- (5) Mr. Wong Ting Chun, brother of Mr. Wong Ting Chung, is one of the beneficiaries of the Happy Family Trust and therefore he is deemed to be interested in the shares held by the Happy Family Trust under the SFO.
- (6) Ms. Chan Ka Wai is the spouse of Mr. Wong Ting Kau and is therefore deemed to be interested in the shares held, directly or indirectly, by Mr. Wong Ting Kau under the SFO.
- (7) Ms. Tsoi Suet Ngai is the spouse of Mr. Wong Ting Chun and is therefore deemed to be interested in the shares held, directly or indirectly, by Mr. Wong Ting Chun under the SFO.
- (8) On 9 September 2021, the Company and Fortune Speed entered into the Subscription Agreement pursuant to which Fortune Speed has conditionally agreed to subscribe for, and the Company has conditionally agreed to allot and issue to Fortune Speed, 290,000,000 Non-Convertible Preference Shares at the subscription price of HK\$1.15 per Non-Convertible Preference Share each, with an aggregate subscription amount of HK\$333.5 million. 290,000,000 Non-Convertible Preference Shares represented preferences shares to be issued and allotted to Fortune Speed pursuant to the Subscription Agreement upon completion of the Subscription Agreement.
- (9) The calculation is based on the total number of issued ordinary shares of 750,000,000 ordinary shares as at 31 December 2021.
- (10) The calculation is based on the total number of 290,000,000 Non-Convertible Preference Shares to be issued by the Company pursuant to the Subscription Agreement. As at 31 December 2021 and the date of this report, completion of the Subscription Agreement had not taken place and the Company has not issued any Non-Convertible Preference Shares.
- (5) 王庭真先生(王庭聰先生的胞兄弟)為庭槐信託的受益人之一，故根據證券及期貨條例被視為於庭槐信託所持股份中擁有權益。
- (6) Chan Ka Wai女士為王庭交先生的配偶，故根據證券及期貨條例被視為於王庭交先生直接或間接持有的股份中擁有權益。
- (7) Tsoi Suet Ngai女士為王庭真先生的配偶，故根據證券及期貨條例被視為於王庭真先生直接或間接持有的股份中擁有權益。
- (8) 於2021年9月9日，本公司與瑞迅訂立認購協議，據此，瑞迅有條件同意認購，且本公司有條件同意以每股不可轉換優先股1.15港元的認購價向瑞迅配發及發行290,000,000股不可轉換優先股，總認購金額為3.335億港元。290,000,000股不可轉換優先股即於認購協議完成時將根據認購協議向瑞迅發行及配發的優先股。
- (9) 按2021年12月31日已發行普通股總數750,000,000股計算。
- (10) 根據本公司將根據認購協議發行合共290,000,000股不可轉換優先股計算。截至2021年12月31日及本報告日期，認購協議尚未完成，本公司並未發行任何不可轉換優先股。

EQUITY-LINKED AGREEMENTS

Other than the Share Option Scheme and the Subscription Agreement, no equity-linked agreements that will or may result in the Company issuing shares or that require the Company to enter into any agreements that will or may result in the Company issuing shares were entered into by the Company during the year ended 31 December 2021 or subsisted as at 31 December 2021.

TAX RELIEF

The Company is not aware of any tax relief and exemption available to the Shareholders by reason of their holding of the Company's securities.

股權掛鈎協議

除購股權計劃及認購協議外，截至2021年12月31日止年度或於2021年12月31日，本公司並無訂立將會或可能會導致本公司發行股份或要求本公司訂立將會或可能會導致本公司發行股份的任何協議的股權掛鈎協議。

稅項減免

就本公司所知，概無股東因持有本公司證券而獲減免任何稅項。

MANAGEMENT CONTRACTS

No contracts concerning the management and administration of the whole or substantial part of the business of the Group were entered into or existed during the year ended 31 December 2021.

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

For the year ended 31 December 2021, neither the Company nor any of its subsidiaries, has purchased, sold or redeemed any of the Company's listed securities.

RETIREMENT BENEFITS SCHEMES

Details of the retirement benefits schemes participated by the Group are set out in note 7 to the consolidated financial statements.

DIRECTORS AND SENIOR MANAGEMENT

Particulars of the directors and senior management of the Company are set out on pages 31 to 41 of this annual report.

SENIOR MANAGEMENT REMUNERATION BY BAND

The remuneration of the Company's senior management, whose biography are set out on pages 31 to 33 and 38 to 41 of this annual report, for the year ended 31 December 2021 is set out below:

管理合約

截至2021年12月31日止年度，概無訂立或存有涉及本集團全部或絕大部分業務的管理及行政合約。

購買、出售或贖回本公司上市證券

截至2021年12月31日止年度，本公司及其任何附屬公司概無購買、出售或贖回任何本公司上市證券。

退休福利計劃

本集團參與的退休福利計劃詳情載於綜合財務報表附註7。

董事及高級管理層

本公司董事及高級管理層的詳情載於本年報第31至41頁。

按薪酬範圍劃分的高級管理層酬金

截至2021年12月31日止年度，本公司高級管理層（履歷載於本年報第31至33及38至41頁）的酬金如下：

Remuneration bands	酬金範圍	Number of individuals 人數
HK\$Nil-HK\$500,000	零港元至500,000港元	3
HK\$500,001-HK\$1,000,000	500,001港元至1,000,000港元	3
HK\$1,000,001-HK\$1,500,000	1,000,001港元至1,500,000港元	2
HK\$1,500,001-HK\$2,000,000	1,500,001港元至2,000,000港元	1
HK\$2,000,001-HK\$3,000,000	2,000,001港元至3,000,000港元	1
Over HK\$3,000,000	超過3,000,000港元	1

DIRECTORS' REPORT (CONTINUED)**董事會報告 (續)****CORPORATE GOVERNANCE PRACTICES**

The Company has applied the principles as set out in the CG Code contained in Appendix 14 of the Listing Rules. The Board is of the view that the Company is in compliance with the mandatory code provisions of the CG Code for the year ended 31 December 2021.

For details of the Corporate Governance Report, please refer to pages 42 to 60 of this annual report.

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, it is confirmed that there is sufficient public float of the Company's issued shares for the year ended 31 December 2021 and up to the date of this annual report.

ANNUAL GENERAL MEETING

The AGM for the year ended 31 December 2021 is scheduled to be held on 10 June 2022. A notice convening the AGM will be issued and disseminated to the Shareholders in due course.

ENVIRONMENTAL POLICIES

The Group is committed to implement policies in environmental protection in order to conserve natural resources. The Group strives to minimise the Group's environmental impact through reducing electricity and water consumption and encouraging recycle of office supplies and other materials. The Group is also committed to ensure that the Group is in strict compliance with the applicable environmental laws and regulations of the relevant jurisdictions.

企業管治常規

本公司已應用上市規則附錄十四所載企業管治守則的原則。董事會認為，本公司於截至2021年12月31日止年度已遵守企業管治守則的強制性守則條文。

有關企業管治報告的詳情，請參閱本年報第42至60頁。

足夠公眾持股量

根據本公司所得的公開資料及就董事所知，本公司確認，截至2021年12月31日止年度及直至本年報日期的已發行股份有足夠的公眾持股量。

股東週年大會

本公司截至2021年12月31日止年度的股東週年大會將於2022年6月10日舉行。召開股東週年大會的通告將於適當時候刊發及寄發予股東。

環保政策

本集團致力推行環境保護政策，以保護自然資源。本集團力求透過減低耗水電量及鼓勵回收辦公室用品及其他物料，降低本集團對環境的影響。本集團亦致力確保本集團嚴格遵守相關司法權區的適用環保法例及法規。

COMPLIANCE WITH LAWS AND REGULATIONS

The Company strives to balance business growth with environmental protection.

As the major businesses of the Group are property development and sales in China, the Group (i) evaluates, manages and mitigates from time to time environmental issues within the context of the Group's business activities and objectives for the conservation of energy and other natural resources; (ii) devises environmental policies and measures for the Group so as to keep them in line with the standards required under the applicable laws, rules and regulations to the extent practicable; and (iii) applies the Group's philosophy on environment protection to the Group's supply chain and operations. These include but not limited to the scrutiny in the selection of the Group's business partners or services providers and award the bids of construction and other projects of which the Group is involved to reputable and environmentally-conscientious corporations and contractors with good compliant and environmental records.

The Group has also implemented energy saving practices in the workplace through (i) appropriately designing, constructing, maintaining and, if required, modifying facilities wherever applicable; (ii) using or to replacing gradually existing appliances with more energy efficient appliances for lighting, heating and ventilation systems to reduce energy consumption and (iii) raising awareness of environmental protection at workplace.

During the year ended 31 December 2021, the Board is not aware of any material breach or non-compliance with relevant local laws and regulations which have a significant impact on the Group's business.

遵守法例及法規

本公司竭力在業務增長與環境保護之間達成平衡。

由於本集團的主要業務為在中國從事物業發展及銷售，本集團(i)不時評估、管理及減輕業務活動及目標中存在的環境問題以保護能源及其他自然資源；(ii)在可行情況下制定本集團的環境政策及措施以符合適用法律、規則及條例規定的標準；及(iii)針對供應鏈及業務經營應用本集團的環保理念，包括但不限於在選擇業務夥伴或服務提供商時進行審查，將本集團參與的建設項目及其他項目的投標機會授予具有環保意識、合規及環保記錄良好的著名公司及承包商。

本集團亦通過(i)在適用情況下適當設計、修造、維護及(如需要)改造設施；(ii)照明、供暖及通風系統逐漸採用能源效率更高的器材並以之替代現有器材以降低能耗；及(iii)提高工作場所的環保意識，在工作場所執行節能慣例。

截至2021年12月31日止年度，據董事會了解，概無任何嚴重影響本集團業務的嚴重觸犯或違反相關地方法律法規的情況。

DIRECTORS' REPORT (CONTINUED)**董事會報告 (續)****WORKPLACE QUALITY**

The management of the Group believes that employees constitute one of the valuable assets of the Group and regard human resources as the Group's corporate wealth. The Group offers employees with competitive remuneration packages and provides additional bonus in accordance with their performance and contributions to the growth and development of the Group. The Group provides on-the-job training and development opportunities to enhance employees' career progression, these training programs cover different areas such as management skills, sales and production, and other courses relating to the Group and the industry.

The Group is dedicated to promoting equal opportunities for all of the employees and do not discriminate on the basis of personal characteristics. All employees are assessed based on their ability, performance and contribution, irrespectively of their nationality, race, religion, gender, age or family status. The Group has employee handbooks outlining terms and conditions of employment, employees' rights and benefits, duties and responsibilities, conducts and behavior.

HEALTH AND SAFETY

The Group is committed to the health and safety of our employees and provides a safe and effective working environment. The Group pledges full compliance with all occupational health and safety legislation. The Group values the health and well-being of the employees. The Group supply free first-aid kits and medicine to the employees and they are entitled to medical insurance benefits.

DEVELOPMENT AND TRAINING

The Group is committed to the professional and personal development and growth of employees and considers development and training as a continual process. The Group offers and encourages employees at all levels to participate in various internal and external courses in order to promote the advancement of their job-related skills. The Group's employees are provided with fair opportunities for adequate learning, trainings and promotions.

工作場所的質素

本集團管理層相信僱員乃本集團寶貴的資產之一，並視人力資源為本集團的公司財產。本集團為僱員提供具競爭力的薪酬待遇，並根據彼等對本集團增長及發展的表現及貢獻提供額外花紅。本集團提供在職培訓及發展機會以提升僱員的職業發展。該等培訓計劃涵蓋不同範疇，例如管理技巧、銷售及生產以及與本集團及行業相關的其他課程。

本集團專注為全體僱員促進平等機會，且不會因個人特質歧視任何僱員。我們根據僱員的能力、表現及貢獻而非國籍、種族、信仰、性別、年齡或家庭狀況而進行評估。本集團的僱員手冊概述僱用條款及條件、僱員的權利及福利、職務及職責、職業操守及行為。

健康及安全

本集團致力確保僱員的健康及安全，並提供安全有效的工作環境。本集團承諾全面遵守所有職業安全健康法例。本集團重視僱員的健康及福祉。本集團向僱員免費提供急救包及藥物，而彼等亦享有醫療保險福利。

發展及培訓

本集團致力於僱員的專業個人發展及成長，並視發展及培訓為持續不斷的過程。本集團為各級僱員提供並鼓勵彼等參與不同的內部及外部課程，以促進發展彼等與工作相關的技能。本集團為僱員提供充分學習、培訓及晉升的公平機會。

RELATIONSHIP WITH CUSTOMERS AND SUPPLIERS

The Group maintains solid and steady relationship with its customers and provides products which satisfy their needs and requirements. The Group enhances the relationship by continuous interaction with customers to gain insights on market demand and consumer needs so that the Group could respond proactively. The Group also maintains close relationship with its suppliers. This leads to a high degree of cooperative development and enables the Group to deliver the high-quality solutions as required and expected by the Group's customers.

AUDITOR

The financial statements have been audited by KPMG who retire and, being eligible, offer themselves for reappointment. A resolution for the re-appointment of KPMG as the Company's auditor will be proposed for shareholders' approval at the AGM.

On behalf of the Board
Wong Ting Chung
Chairman

28 March 2022

與客戶及供應商的關係

本集團與客戶保持堅實穩固的關係，並提供滿足彼等需要及要求的產品。本集團透過與客戶持續互動，藉此了解市場需求及消費者需要，讓本集團可積極回應以鞏固與客戶的關係。本集團亦與供應商維持密切關係，促進高度合作發展及有助本集團向客戶提供所要求及期望的優質解決方案。

核數師

財務報表已由畢馬威會計師事務所審計。畢馬威會計師事務所任滿告退，惟合資格並願意接受續聘。續聘畢馬威會計師事務所為本公司核數師的決議案將於股東週年大會上提呈股東批准。

代表董事會
主席
王庭聰

2022年3月28日

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

環境、社會及管治報告

REPORTING PERIOD AND FRAMEWORK

This section, Environmental, Social and Governance (“ESG”) Report of Million Cities Holdings Limited (“Million Cities”, “Company”, “we” and “our”), and its subsidiaries (collectively, the “Group”), presents and disclose ESG related matters that are relevant to the Group’s business and have material impacts on the environment and society for the year ended 31 December 2021 (the “Reporting Period”). Unless otherwise stated, the Reporting Period is from 1 January 2021 to 31 December 2021.

This ESG report of the Group has been prepared in compliance with the “Environmental, Social and Governance Reporting Guide” set forth in Appendix 27 to the Rules Governing the Listing of Securities on the Main Board of The Stock Exchange of Hong Kong Limited and based on actual conditions of the Company. We have identified relevant ESG issues and assess their materiality on our businesses as well as on our stakeholders, through reviewing our operations and holding internal discussions. Adhering to the reporting principles of materiality, quantitative, balance and consistency, this report aims at sharing our performance in aspect of sustainable development and summarising our efforts made on sustainability for the year ended 31 December 2021. Our reporting boundary is limited to, Hong Kong and the PRC unless otherwise specified.

報告期間及框架

本節乃萬城控股有限公司（「萬城」、「本公司」及「我們」）及其附屬公司（統稱「本集團」）之環境、社會及管治報告，謹此提呈及披露環境、社會及管治相關事項，該等事項有關本集團業務並對截至2021年12月31日止年度（「報告期間」）的環境及社會有重大影響。除另有說明者外，報告期間乃自2021年1月1日至2021年12月31日。

本集團環境、社會及管治報告乃遵照香港聯合交易所有限公司主板證券上市規則附錄二十七「環境、社會及管治報告指引」及根據本公司實際情況而編製。透過審查業務及舉行內部討論，我們已確認相關環境、社會及管治事項並評估該等事項對我們業務及股東的重要性。按照重要性、量化、平衡及一致性等報告原則，本報告旨在分享我們在可持續發展方面的表現及概述我們截至2021年12月31日止年度在可持續發展工作上的努力。除另有說明者外，本報告的範圍僅限於香港及中國。

OUR BUSINESS AND APPROACH TO ESG AND ESG REPORTING

Million Cities focuses on developing affordable, luxury, residential, complex and integrated properties in Huizhou, the Greater Bay Area and other locations in the People's Republic of China (the "PRC") which we consider with potential growth opportunities. The Group also engages in property development and sales in the PRC. Beyond the delivery of quality properties, we continue to serve our customers by offering innovative and customer-oriented products as well as expanding the diversity of properties to be developed.

The Group commits to improving its ESG performance by upholding good corporate governance standards, protecting our environment including reducing greenhouse gas emissions, reducing energy consumption, protecting the environment and natural resources, and providing employees with an excellent and safe working environment while it engages the community and promotes social integration. The board of directors of the Company (the "Board") is responsible for overseeing our ESG strategy and reporting.

Within the operation of the Group, it applies industry best practices and abides by laws and regulations, sets and reviews safety and environmental goals and indicators, effectively uses energy and raw materials, and reduces pollution and emissions. Achieving ESG goals can provide customers with better quality products. In addition to supporting environmental protection, the Group's development of sustainable building concepts can also provide citizens with a better living environment as well.

The Board has approved the content of the ESG report. For details of environmental and corporate governance, please refer to the official website of the Group (<http://www.millioncities.com.cn>) and the annual report. We value your feedback regarding the review and our overall sustainability practices. Please provide your comments by email to ir@millioncities.com.hk.

我們的業務、對環境、社會及管治的態度及環境、社會及管治報告

萬城專注於在惠州、大灣區及我們認為具備增長潛力的中華人民共和國(「中國」)其他地區發展價格相宜的高級住宅綜合項目及綜合物業。本集團亦從事中國物業發展及銷售業務。除提供優質物業外，我們繼續服務客戶，提供創新及以客戶為本的產品以及擴展待開發物業的多樣性。

本集團在參與社區及提倡融入社會的同時，致力透過維持良好的企業管治標準、保護環境(包括減少溫室氣體排放、減少能源消耗、保護環境及自然資源和為僱員提供良好及安全的工作環境)，藉以提升在環境、社會及管治方面的表現。本公司董事會(「董事會」)負責監督環境、社會及管治策略及報告。

本集團在運營中應用行業最佳慣例及遵守法律法規、設定及檢討安全及環境目標及指標、有效利用能源及原料、減少污染及排放。達成環境、社會及管治目標可為客戶提供更優質的產品。除了支持環保，本集團發展可持續建築理念亦為市民提供更好的生活環境。

本環境、社會及管治報告的內容已經董事會批准。有關環境及企業管治的詳情請參閱本集團官方網站(<http://www.millioncities.com.cn>)及年報。我們重視閣下的評語及對我們整體可持續發展工作的意見。閣下可將意見電郵至 ir@millioncities.com.hk。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

SCOPE OF REPORTING

This report is organized into two sections, namely “Environment” and “Social”, focusing on the following in compliance with the ESG standards:

報告範圍

本報告分為「環境」及「社會」兩節，根據環境、社會及管治標準專注以下方面：

ESG Standard for Reporting

環境、社會及管治報告標準

Million Cities' compliance section

萬城合規部分

A. Environment	A1. Emissions	1. Governance on air and greenhouse gas (“GHG”) emissions
A. 環境	A1. 排放	1. 管理廢氣及溫室氣體排放
	A2. Use of resources	2. Waste management
	A2. 資源利用	2. 廢物管理
	A3. The environment and natural resources	Minimizing energy consumption
	A3. 環境及自然資源	減少能源消耗
	A4. Climate change	Protecting the environmental impact and natural resources
	A4. 氣候變化	保護環境影響及自然資源
B. Social	<i>Employment and labour practices</i>	Identifying climate change risk and mitigating the associated impacts
B. 社會	<i>僱傭及勞工慣例</i>	識別氣候變化風險並減輕相關影響
	B1. Employment	Equal employment practices
	B1. 僱傭	平等僱傭慣例
	B2. Health and safety	Promoting health and safety
	B2. 健康及安全	促進健康及安全
	B3. Development and training	Talent management
	B3. 發展及培訓	人才管理
	B4. Labour standards	Prohibiting forced child and labour
	B4. 勞工標準	禁止童工及強迫勞動
	<i>Operating Practices</i>	
	<i>經營慣例</i>	
	B5. Supply chain management	Upholding high procurement standards
	B5. 供應鏈管理	保持高採購標準
	B6. Product responsibility	Delivering unmatched product quality
	B6. 產品責任	提供最優產品質素
	B7. Anti-corruption	Commitment to anti-corruption
	B7. 反貪污	反貪污之承諾
	B8. Community investment	Contributing to the welfare of society
	B8. 社區投資	為社會福利作貢獻

CARING FOR THE ENVIRONMENT AND NATURAL RESOURCES

A. ENVIRONMENTAL

A1 Emissions

Governance on air and greenhouse gas (“GHG”) emissions

The Group is strongly committed to the long-term sustainability of the environment and communities in which we operate. As such, the Group has established relevant procedures to detect and prevent any possible pollution incidents which affect the surrounding environment that may occur in the course of our business operations. During the year ended 31 December 2021, we measured and managed our environmental performance in several aspects throughout our operations.

In terms of the Group’s property development businesses, we understand there are environmental emissions such as air emissions, GHG emissions, waste-water discharges, general waste, and hazardous waste disposals. The emissions and waste produced at property development constructions sites are managed by the construction contractors as stipulated on the agreement with the contractors. The Group now manages a construction company where the Group has direct control over its related emissions specifically including air emissions, direct and other indirect GHG emissions along with the management of general waste and hazardous waste disposals. Having considered the environmental impact on the construction contractor’s operations along with the Group’s construction company, we have required both construction contractors and our construction company to comply with relevant laws and regulations and we monitor the ESG performance of construction contractors closely, especially on regulatory compliance.

愛護環境及自然資源

A. 環境

A1 排放

管理廢氣及溫室氣體排放

本集團致力於我們營運所在地的環境及社區的長期可持續發展。因此，本集團已制定相關程序，以監測及防止任何可能於我們業務營運過程中產生的或會影響周圍環境的污染事件。截至2021年12月31日止年度，我們透過營運的多方面對環境表現進行評估及管理。

就本集團的物業發展而言，我們理解業務有環境排放(如廢氣排放、溫室氣體排放、廢水排放、一般廢物及有害廢物棄置)。物業發展建築地盤排放的廢氣和廢物由建築承包商按照與承包商的協議規定管理。本集團目前管理一家建築公司，而本集團對該公司相關排放(具體包括廢氣排放、直接及其他間接溫室氣體排放)以及管理一般廢物及有害廢物棄置有直接控制權。經考慮環境對建築承包商營運以及本集團建築公司的影響，我們要求建築承包商及建築公司遵守相關法律法規，並密切監察建築承包商的環境、社會及管治表現，尤其是監管合規性。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

The Group encourages and requires the construction contractors and its construction company to implement the following environmental protection measures within the construction site areas with a view to reducing the impacts on emissions, effectively managing the air emissions and ensuring in compliance with relevant rules and regulations: entrusting professional firms to formulate soil and water conservation plans and monitoring procedures, and to conduct project inspection and acceptance prior to completion of the development project; promoting green construction and reducing the use of resources and the impact of construction activities on the environment through scientific management and technological advancement effectively reducing energy consumption through the regional sunshine planning, district-wide ventilation planning, noise reduction and noise reduction design; adopting materials with dust prevention component; taking measures such as soil cover and sprinkle water to reduce dust pollution at the project construction site; and setting up a vehicle washing pool near the gate of construction sites to ensure that transportation vehicles do not carry sediment and dust when leaving the construction sites.

The Group also engages engineering supervision companies to conduct on-site inspections on a regular basis, apart from strictly requesting our construction contractors and construction company to comply with the environmental protection controls.

本集團鼓勵並且要求建築承包商及建築公司在工地實行以下環保措施，以減少廢氣排放，有效管理排放廢氣，確保符合相關規則及規定：委託專業機構制訂水土保護計劃並且監察過程，亦在發展項目完成前進行項目驗收；提倡綠色建造，並且通過科學管理和先進技術，減少耗用資源和建造工程對環境的影響；通過區域日照規劃、全區通風規劃有效減少能源消耗，亦安排降噪和採用降噪設計；採用防塵材料；採用掩蓋砂土或洒水等措施減少工地的塵土污染；以及在工地出入口設洗車池，確保運輸車輛離開工地時不會帶走沉澱物及灰塵。

除嚴格要求建築承包商及建築公司遵守環保規定之外，本集團亦聘請工程監督公司定期臨場檢查。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)
環境、社會及管治報告 (續)

Air emissions

The Group's air emissions generated mainly from gasoline consumption of the Group's vehicles that used for employees' transportation in 2021 are as follows:

Air emissions
廢氣排放

		Unit 單位	2021 2021年
Nitrogen oxidex ("NOx")	氮氧化物(「氮氧化物」)	Emissions tonnes 噸	4.78*10 ⁻¹
Sulphur oxidex ("SOx")	硫氧化物(「硫氧化物」)	Emissions tonnes 噸	1.10*10 ⁻³
Particulate matters ("PM")	顆粒物(「顆粒物」)	Emissions tonnes 噸	4.21*10 ⁻²

Greenhouse gas emissions and energy conservation

The greenhouse gas ("GHG") emissions generated by the Group are summarized below in direct, indirect, and other indirect section. The direct emissions are from the Group's vehicles' consumption of gasoline, while the indirect emissions are via using outsourced electricity with other indirect emissions generated from air travel by employees. The following table shows the figures of the Group's GHG emissions during the Reporting Period.

GHG emissions
溫室氣體排放

		Unit 單位	2021 2021年
Direct emissions of GHG	溫室氣體直接排放	tCO ₂ e 每噸二氧化碳當量	177.49
Indirect emissions of GHG	溫室氣體間接排放	tCO ₂ e 每噸二氧化碳當量	2,826.11
Other indirect emissions of GHG	溫室氣體其他間接排放	tCO ₂ e 每噸二氧化碳當量	9.80

In line with our policies to minimise air and GHG emissions, the Group's offices in most cities are equipped with video and telephone conferencing facilities to minimise the need for face-to-face meetings and keep business travelling to a minimum. For the unavoidable business trip, direct flights are arranged to reduce air emissions. The Group will continue to monitor GHG emission each year and will seek feasible measures to reduce the emission from year-on-year basis.

廢氣排放

本集團於2021年主要由僱員交通車輛消耗汽油產生的廢氣排放數據如下：

溫室氣體排放及節能

本集團產生的溫室氣體排放於下文直接、間接及其他間接部分概述。直接排放來自本集團車輛消耗的汽油，而間接排放通過使用外購電力產生，其他間接排放則由僱員航空旅行產生。下表顯示報告期間本集團溫室氣體排放數據。

為配合我們減少排放廢氣及溫室氣體的政策，本集團在大多數城市的辦事處設有視像及電話會議設施，盡量減少親身出席會議，將商務差旅盡量減少。對於無法避免的差旅，會安排直航以減少廢氣排放。本集團會繼續關注溫室氣體排放，尋找可行措施逐年減少溫室氣體的排放。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

Waste management

The Group puts significant emphasis on proper storage and handling of any hazardous waste and non-hazardous waste at the Group's construction sites. With the newly construction company now being managed by the Group, at the site level, this construction company would have concrete, brick residue, steel bar, molding plate, and square timber as waste that are deemed not harmful to the environment. To handle concrete and brick residue, the Group would use these materials in building temporary roads along with applying them in the foundational structure in construction when necessary. Not only can the Group save in cost from buying extra materials for the activities mentioned above, but the Group can also help to protect the environment via being eco-friendly by using less materials for its activities. For steel bar, molding plate, and square timber, the Group would sell them to companies that demand such materials. As the non-hazardous waste does not cause a significant impact to the environment, the Group has put a greater emphasis and resources on hazardous material management instead. Hence, in terms of waste that are considered harmful, the Group would appoint related professionals for the handling of such waste to ensure appropriate management. The Group will continue to monitor the amount of hazardous waste and non-hazardous waste produced each year and will seek to reduce the amount of waste produced from year-on-year basis gradually.

Though the Group does not directly handle the waste at the site level for its construction contractors, the Group works closely with its construction contractors to ensure these hazardous waste and construction waste are properly managed and disposed of. In particular, in order to reduce the production of waste concrete, the Group has mainly used commercial concrete and pre-blocked mortar at the construction site. In addition, the Group has not allowed any concrete mixing on-site without approval, as such action is likely to cause material waste and loss due to the potential of mishandling. To further the Group's effort in minimizing production of waste, material is used also based on appropriate planning and execution. For instance, special personnel will be engaged for utilising any material that is related to steel bars and wood in order to improve the utilization rate. Also, before any material processing, the material list should be reviewed, and professional teams should be preferred for template construction to avoid material loss due to inadequate oversight.

廢物管理

本集團非常重視妥善存儲及處理建築地盤的任何有害廢物及無害廢物。新建築公司目前由本集團管理，在地盤層面上，該建築公司將混凝土、磚渣、鋼筋、模型板、方木等視為對環境無害的廢物。為處理混凝土及磚渣，本集團將使用該等材料建造臨時道路，並在必要時用於基礎結構建設。本集團不僅可節省為上述活動購買額外材料的成本，亦可通過減少使用上述建設材料實現環保，從而保護環境。本集團將鋼筋、模型板及方木出售予對該等材料有需求的公司。由於無害廢物對環境並無重大影響，故此本集團投放更多精力及資源於有害物料管理。因此，在對於被認為有害的廢物，本集團將委聘相關專業人員處理，確保妥善管理。本集團將繼續監測每年產生的有害廢物與無害廢物數量，力求逐年減少產生的廢物量。

儘管本集團不直接為建築承包商處理地盤廢物，但本集團與該等建築承包商密切合作，以確保妥善管理及處置該等有害廢物及建築廢物。特別是，為減少產生混凝土廢物，本集團在建築工地主要使用商品混凝土和預攪砂漿。此外，未經批准，本集團不允許在現場進行任何混凝土拌製，因為該操作很可能會因操作不當而導致材料浪費和損失。本集團為進一步減少生產浪費，材料使用亦基於合適計劃和操作進行。例如，僱用專人處理與鋼筋和木材有關的任何材料，以提高利用率。此外，在進行任何物料處理之前，應檢查材料清單，並應優先選用專業團隊進行模板工程施工，以避免由於監督不足而造成的材料損耗。

During the Reporting Period, there was no incidence of non-compliance with relevant laws and regulations with significant impact on the environment and natural resources relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste.

報告期間，概無發生有關廢氣及溫室氣體排放、於水域及土地排放污染以及產生有害及無害廢物且對環境及自然資源有重大影響的違法、違規事件。

A2 Use of resources

Minimizing energy consumption

The Group strives to minimize the various energy consumed at all levels in its operations. These energies consumed by the Group are gasoline, electricity, and tap water. In 2021, total direct energy consumption from the use of gasoline was approximately 75,608.15 liters, and the total indirect energy consumption from the use of electricity was approximately 3,142,877.26 kWh. On the other hand, the Company mainly uses water at (i) offices purpose; and (ii) for residential or commercial construction site purpose, which is from the government, for temporary use with no identified issue for the respective suitability. Water usage for the Group's daily operations and office administration activities was approximately 84,342.0 m³ during the Reporting Period. The Group did not have any issue in sourcing water that is fit for the purpose during the Reporting Period. As at the date of this report, the Group did not set any water efficiency target as it considers its consumption to be immaterial. The Group continues to monitor its water usage on a monthly basis by comparing current consumption with historical data.

A2 資源利用

減少能源消耗

本集團致力減少各個運營層面的多種能源消耗。本集團所消耗的該等能源主要為汽油、電力及自來水。2021年，使用汽油產生的直接能源總耗用量約為75,608.15升，用電產生的間接能源總耗用量約為3,142,877.26千瓦時。另一方面，本公司用水主要用於(i)辦公室用途；及(ii)作住宅或商業建築工地用途，用水則來自政府，作臨時用途，就各自的適用性而言，並無發現問題。報告期間，本集團的日常營運及辦公室管理活動的用水量約為84,342.0立方米。報告期間，本集團在就合適用途購水方面沒有任何問題。截至本報告日期，由於本集團認為其用水量不大，故並無設定任何用水效率目標。本集團繼續通過將當前消耗量與歷史數據進行比較，每月監測其用水量。

Types of resources

資源類別

		Unit	2021
		單位	2021年
Gasoline	汽油	liter 升	75,608.15
Purchased electricity	外購電力	kWh 千瓦時	3,142,877.26
Tap water	自來水	m ³ 立方米	84,342.00

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

The Group now has direct involvement in 2021 in the use and/or purchase of package materials with the construction company. Throughout the years, the Group puts forth a strong emphasis on minimizing the usage of mentioned materials during our daily operations. At the office level, the main waste is paper. The following table shows the figures of material consumption (i.e. paper) in the Group's business operations. The Group will continue to monitor resources consumption each year and will seek feasible measures to reduce energy and water consumption from year-on-year basis gradually.

Material consumption

材料消耗

Unit
單位2021
2021年

Paper consumption

用紙

tonnes 噸

3.28

The Company continues to encourage a paperless working environment which not only reduce environmental damage but also fits commercial goals. To minimize the use of paper, the Company first recommends electronic office to reduce printing paper. The paper should be printed on both sides as much as possible, and the paper printed on one side should be reused. Slogans will be made on printers and copiers to remind employees to save printing. The wastepaper that is not confidential is stored in a centralized manner, and a dedicated person will collect it for recycling, and encourage information sharing via IT network. The Group will continue to monitor paper consumption each year and will seek feasible measures to reduce the consumption from year-on-year basis gradually.

2021年，本集團直接涉及建築公司包裝材料的使用及／或採購。年內，本集團強調盡量於日常營運中減少上述材料的使用。辦公室的主要廢物為紙張。下表列示本集團業務營運的材料消耗(即紙張)數字。本集團會繼續關注每年的資源消耗，尋找可行措施逐年減少能源及水資源消耗量。

本公司一直鼓勵無紙化的工作環境，不僅可減少對環境的破壞，亦符合商業目標。為減少用紙，本公司首先推薦電子化辦公，以減少印刷用紙。紙張應盡量雙面打印，單面打印的紙張應重複使用。打印機和複印機會貼上標語，提醒僱員減少打印。非機密廢紙會集中存放，由專人負責回收，並鼓勵資訊科技網絡信息共享。本集團會繼續關注每年的紙張消耗，尋找可行措施逐年減少紙張消耗量。

A3 The environment and natural resources***Protecting the environmental impact and natural resources***

The business activities of the Group have no direct/significant impact on environment and natural resources. The Group nonetheless commits to using natural resources wisely and efficiently while we encourage the reuse and recycling of materials within our operations. In addition, the Group is committed in applying industry best practices and complying with legislation, establishing and reviewing safety, security, and environmental goals and targets, effectively using energy and materials, reducing waste and emissions, and communicating our environmental protection policy to all employees. During the Reporting Period, the Group has implemented an energy saving initiative in our property development projects and in our office, the summary of which is as follows:

A3 環境及自然資源***保護環境影響及自然資源***

本集團的業務活動對環境及自然資源並無直接／重大影響。儘管如此，本集團仍致力於明智及高效使用自然資源並鼓勵於營運中重複利用及回收材料。此外，本集團致力於應用行業最佳慣例及遵守法規、設定及檢討安全、保障及環境目標及指標、有效利用能源及原料、減少污染及排放並向全體僱員宣傳我們的環境保護政策。報告期內，本集團已在我們的物業發展項目及辦公室內實施節能措施，概述如下：

Energy savings initiatives summary

- 1) For our property development projects:
 - Use LED lamps
 - Adoption of energy-efficient appliances
 - Water-efficient fixtures including faucets and water closets

- 2) In our office:
 - Switch off lights and air-conditioning in rooms not in use;
 - Switch office equipment and electronic appliances to energy saving mode;
 - Set air-conditioning at an optimal temperature;
 - Pre-set printers to two-sided printing mode and post paper-saving reminders near photocopying machines;
 - Promote reuse and recycling of paper by placing recycling boxes in the office;
 - Encourage the use of public transportation when not many people go out on business;
 - Try to use video or web conference format for meeting;
 - Use LED lamps

Meanwhile, the Group recognises that businesses must take responsibility for their industry's effects on the environment and we should bear the responsibilities and fulfill the obligations in protecting them, while making appropriate use. In response, the Group has taken three actionable steps to help promote the sustainable environment:

節能措施概要

- 1) 就我們的物業發展項目而言：
 - 使用LED燈
 - 使用能源節約型家電
 - 水龍頭與抽水馬桶等節水裝置

- 2) 於辦公室內：
 - 於不使用時關閉室內照明及空調；
 - 將辦公室設備及電器調至節能模式；
 - 將空調調至適宜溫度；
 - 將打印機預設為雙面打印模式並在複印機旁張貼節約紙張提示；
 - 於辦公室內放置回收箱以促進重複利用及回收紙張；
 - 出差人數不多時，鼓勵使用公共交通工具；
 - 嘗試使用視像或網絡會議形式開會；
 - 使用LED燈

同時，本集團認為企業必須為彼等所處行業對環境造成的影響負責，且我們須於合理利用環境時承擔保護環境的責任並履行相關義務。為此，本集團採取三項可行步驟以促進可持續環境：

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

Sustainable building philosophy — green building

The Group has taken initiative to incorporate the green building aspect of building construction into its construction project design philosophies. As such, the Group has engaged qualified third party designers to provide greenery design for several development projects, with the aim of (i) promoting building efficiency in terms of energy, water and materials, etc.; (ii) constructing environmentally sound properties with less carbon and energy footprint; and (iii) complying with environment-related regulatory standards, if necessary.

In addition, the Group has made efforts to add green elements to its buildings to reduce the environmental impact and improve environmental quality, such as using reusable construction materials, maximizing the green area in the properties etc.. The Group strives to comply with the Assessment Standard for Green Building.

Sponge city

The Group has adopted the “Sponge city” concept in its development projects for more effective drainage and rainwater reuse. “Sponge city” is a modern stormwater management approach to help solve drainage problems, fully utilising land resources and promoting sustainable development. In such case, the Group builds green sponge facilities to prevent waterlogging after storms and effectively collect and utilise rainwater resource.

Conservation of water and soil

The concept of soil and water conservation is vital to a sustainable and poverty-oriented natural resource management. We have commissioned qualified third-party units to prepare reports on soil and water conservation programs in order to better assess soil erosion during our construction of basement and ground buildings. The Group continuously enhances its construction direction in order to utilise natural resources sustainably for the benefit of the people and the environment.

可持續建築理念 — 綠色建築

本集團主動採取行動，將建築施工方面的綠色建築融入建築項目設計理念。因此，本集團委聘優質第三方設計師為若干發展項目提供綠色設計，旨在(i)於能源、水及原料等方面提高建築效率；(ii)減少碳足跡及能源足跡，建設環保物業；及(iii)遵守環境相關監管標準(如必要)。

此外，本集團努力為建築增添綠色元素，減少環境影響及改善環境質量，如使用可重複利用的建築材料及盡量擴大物業綠化面積等。本集團盡力遵守《綠色建築評價標準》。

海綿城市

本集團已於發展項目採用「海綿城市」理念，以更有效地排水及實現雨水再利用。「海綿城市」是一種現代化雨水管理方法，有助於解決排水問題、充分利用土地資源及促進可持續發展。在此情況下，本集團建設綠色海綿設施以預防暴雨後發生澇災及有效收集利用雨水資源。

水土保持

水土保持理念對貧困導向的可持續自然資源管理至關重要。我們已委託優質第三方單位編製水土保持計劃報告，以便更好評估建設地下室及地面建築期間的土壤侵蝕情況。本集團持續改進建設的導向，以確保自然資源的可持續利用，以造福人類及環境。

The Group commits in applying industry best practices and complying with legislation, establishing and reviewing safety, security and environment objectives and targets, using energy and materials efficiently and reducing waste and emissions and communicating the Group's environmental protection policy to all staffs.

A4 Climate change

The Group recognises the importance of identifying climate change risk and developing the related strategies in line with best practices to mitigate the associated impacts on its business operations. Typhoon and rainy seasons in the south, sandstorms, haze, ice, snow and frost in the north, all of which, may directly affect the construction progress and construction cost of development projects. During 2021, thankfully, the weather and climate of the locations of where Company's project sites are located at were reasonably contemplated and relatively ideal as compared with the previous years, which caused no material impact on the Company's business.

Please refer to the respective section for the steps taken on the reduction of emission target and the associated plan on achieving such emission plan.

CARING FOR THE PEOPLE AND SOCIETY

B. SOCIAL

B1 Employment and labour practices

Equal employment practices

The Group puts significant emphasis on the welfare of employees whom it considers the Group's most valuable assets. Hence, the Group strives to attract and retain talents and reconcile economical imperatives with well-beings, aiming at reinforcing satisfaction, loyalty and commitment of human capital.

本集團致力於應用行業最佳慣例及遵守法規、設定及檢討安全、保障及環境目標及指標、有效利用能源及原料、減少污染及排放並向全體員工宣傳本集團的環境保護政策。

A4 氣候變化

本集團深明識別氣候變化風險並根據最佳實踐制定相關策略以減輕對其業務營運相關影響的重要性。南部的颱風和雨季及北部的沙塵暴、大霧、結冰、大雪和霜凍天氣均可能會直接影響開發項目的建設進度及建設成本。值得慶幸的是，2021年，本公司合理考慮到項目地點所處地區的天氣及氣候，較往年理想，並無對本公司的業務造成重大影響。

有關減少排放目標所採取的步驟以及實現該排放計劃的相關計劃，請參閱相應的章節。

愛護社群

B. 社會

B1 僱傭及勞工慣例

平等僱傭慣例

本集團非常重視員工福利，視其為本集團最寶貴的資產。因此，本集團致力吸引及挽留人才，並平衡經濟方面的訴求與福祉，以增強人力資本的滿意度、忠誠度及投入。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

The Group has adopted comprehensive human resources manual which includes policies and procedures applicable to staff. All employees are treated fairly regarding recruitment, training and development, appraisal of work performance, promotions, rest periods, remuneration and benefits. Staff dismissals are based on the Employment Ordinance (Chapter 57 of the Laws of Hong Kong) or relevant local laws and regulations, as well as the requirements stipulated in the employment contracts. The Group is committed to providing equal opportunity for all employees and applicants without regard to race, color, religion, national origin, sex, age, marital status, sexual orientation, disability, political affiliation, personal appearance, family responsibilities, matriculation or any other characteristic protected under local law.

Throughout the Million Cities' operation, the Group strives to provide an excellent and comfortable working environment. Based on the features of the principal business, the Group sets appropriate working hours and rest breaks for all staff members. The Group also provides paid annual leave, marriage leave, maternity leave, casual leave and compassionate leave in addition to statutory holidays.

As at 31 December 2021, the Group employed 200 staffs in total. As an illustration, the workforce statistic by gender and age group are illustrated in pie graphs while the employment type and employment category are disclosed as bar charts:

本集團採納全面的人力資源手冊，包括適用於員工的政策及程序。所有員工在招聘、培訓及發展、工作績效評估、晉升、假期、薪酬及福利方面均公平對待。解僱員工乃基於香港法例第57章僱傭條例或相關地方法律及規例和僱傭合約規定的要求。本集團致力為所有員工及求職者提供平等機會，而不論種族、膚色、宗教、國籍、性別、年齡、婚姻狀況、性取向、殘疾、政治派別、個人形像、家庭責任、學歷或地方法律保護的任何其他特徵。

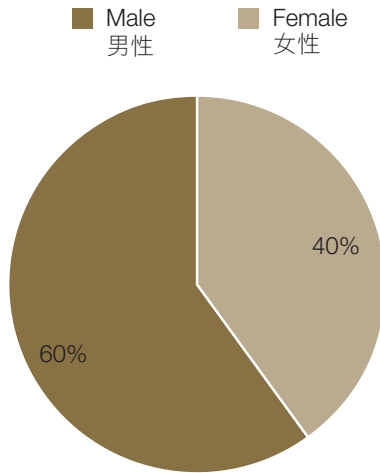
於萬城的整個運營過程中，本集團致力提供優良舒適的工作環境。基於主營業務的特點，本集團為所有員工設定合適的工作時長及休息時間。除法定假日外，本集團亦提供帶薪年假、婚假、產假、臨時事假及恩恤假。

於2021年12月31日，本集團合共僱用200名僱員。謹此說明，按性別及年齡劃分的勞動力統計數字以餅狀圖表示，而按受僱類型及受僱組別劃分的勞動力統計數字以柱狀圖披露：

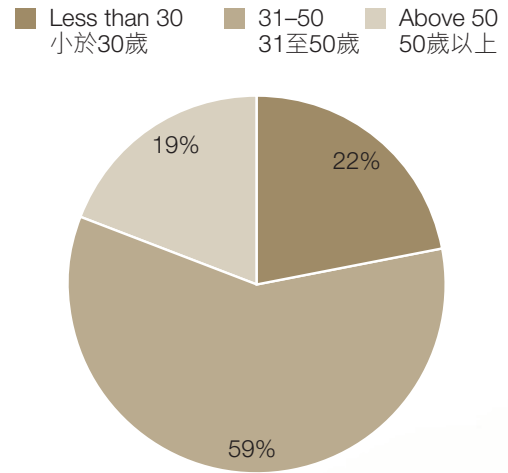
Gender and age distribution

性別及年齡分佈

Employee breakdown by gender
按性別劃分的僱員比率



Employee breakdown by age group
按年齡劃分的僱員比率



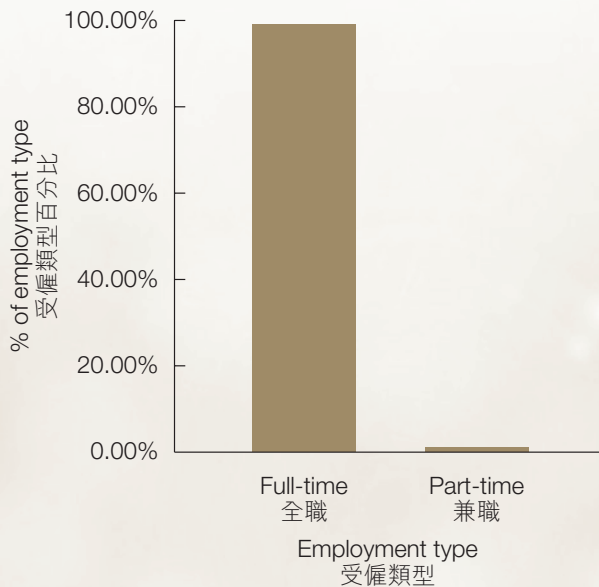
With over half of its workforce as male while almost a quarter of its workforce of age less than 30, the Group strives to put both gender distribution and younger workforce as one of its core priorities to promote a more dynamic environment with a fresher perspective.

由於本集團超過一半勞動力為男性，而近四分之一的勞動力年齡小於30歲，本集團致力於將性別分佈與更年輕的勞動力作為核心優勢之一，以新穎的視角推動更有活力的環境。

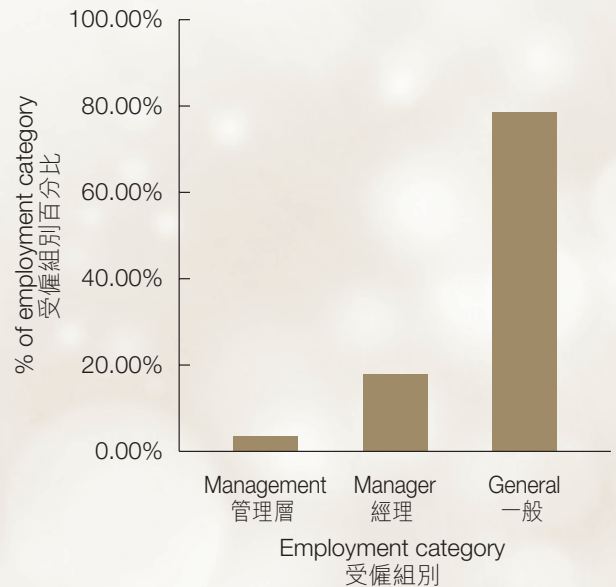
Employment type and category distribution

受僱類型及組別分佈

Employee breakdown by employment type
按受僱類型劃分僱員



Employee breakdown by employment category
按受僱組別劃分僱員

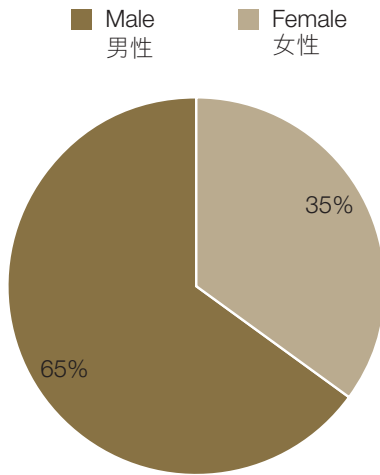


ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)
 環境、社會及管治報告 (續)

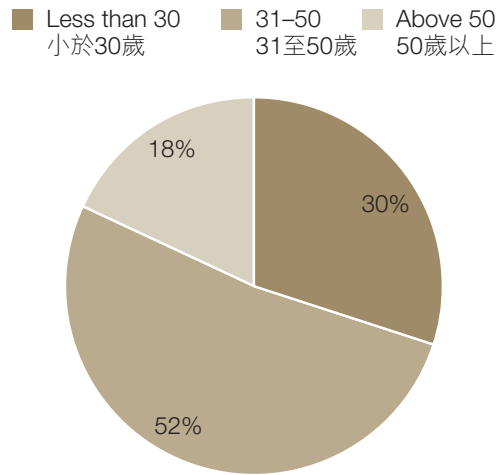
Employee turnover rate by gender, age group and geographical location

按性別、年齡組別及地區劃分的僱員流失比率

Employee turnover rate by gender
按性別劃分的僱員流失比率



Employee turnover rate by age
按年齡劃分的僱員流失比率



All employees mentioned above are within Hong Kong and the PRC region.

上述僱員均位於香港及中國地區。

The Group is committed to complying with relevant labour standards and employment laws and regulations which are applicable to our business. During the Reporting Period, no material and significant disputes between the Group and the employees occurred.

本集團致力遵守適用於本身業務的相關勞動標準和僱傭法律及規例。報告期間，本集團與員工之間並無發生任何重大糾紛。

B2 Health and safety***Promoting health and safety***

The Group considers health and safety of its employees as one of its primary responsibilities. As such, the Group is committed to provide a workplace free from injury and illness through effective procedures and practice on occupational health and safety. The Group pays great attention to the safety of construction sites and strictly requires the construction contractors to be responsible for workers' safety. As a responsible property developer, the Group ensures that its related construction workers and contractors comply with the standards and regulations for safe and civilized construction of the project, and requires its construction team along with the construction contractors to provide all related site workers with the safety equipment and to assure that these construction workers would wear such equipment at all times with proper training at regular intervals that can keep them informed of any potential hazards on tasks. In addition, the Group will ensure that the employees will get timely rest and vacations in aim to promote better health of the workers while it will organize employees to conduct occupational health checkups every year.

Overall, the Group has purchased work injury insurance for each employee. If an employee is injured on the job during work, the company will actively apply for work injury certification for the employee to ensure that the injured employee receives timely treatment. Also, the Group will provide compensation to workers injured at work depending on the situation.

B2 健康及安全***促進健康及安全***

本集團視僱員健康及安全為首要責任之一。因此，本集團以有效的職業健康及安全程序及慣例，致力為僱員提供免受傷害及疾病的工作環境。本集團相當重視施工現場的安全，嚴格要求施工承包商負責工人的安全。作為負責任的物業開發商，本集團確保相關施工人員及承包商遵守項目安全生產和文明施工的標準和規定，要求施工隊及施工承包商為所有相關現場工人提供安全設備，確保施工工人穿戴該等設備，並定期對其進行適當培訓，以便其了解工作中的任何潛在危險。此外，本集團將確保僱員及時獲得休息和休假，以促進僱員的健康，同時每年組織僱員進行職業健康檢查。

總體而言，本集團已為每名員工購買工傷保險。倘員工在工作中因工受傷，本公司將積極為員工辦理工傷證明，確保受傷員工得到及時治療。此外，本集團將視情況向因工受傷的工人提供賠償。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

During the Reporting Period, the Group has ensured full compliance with relevant occupational health and safety legislations of Hong Kong, the PRC, and other relevant legislations. No severe work-related injury or fatality was reported throughout each of the past three years, including the Reporting Period. In addition, there was no lost day due to work injury throughout the Reporting Period.

B3 Development and training

Talent management

The Group acknowledges and highly values continuous staff training and development of which it considers can help to improve both its efficiency and productivity. In this case, the Group provides employees with training and development courses which cover various areas, including orientation, leadership and management skills, marketing skills, legislations updates, etc. with the aim of improving employees' efficiency, knowledge and skills for discharging their duties at work. Also, the Group encourages employees to apply for work-related external training, title and qualification certificates, study degrees, examination, and etc..

報告期間，本集團已確保全面遵守香港、中國相關職業健康及安全法例及其他相關法例。過去三年(包括報告期間)，概無嚴重工傷或死亡報告。此外，報告期間，亦無因工傷而損失工時。

B3 發展及培訓

人才管理

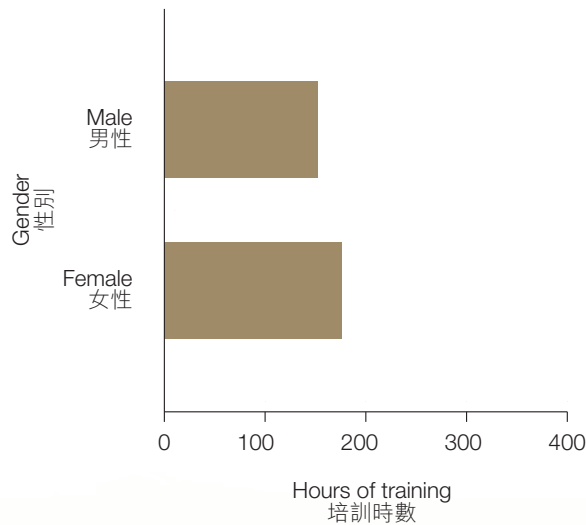
本集團認同並高度重視持續的員工培訓及發展，認為有助於提高效率和生產力。為此，本集團為員工提供培訓及發展課程，涵蓋入職培訓、領導及管理技巧、營銷技巧和法律更新等多個領域，以提高員工在工作中履行職責的效率、知識及技巧。此外，本集團鼓勵員工申請與工作相關的外部培訓、職稱和資格證書、學位、考試等。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)
 環境、社會及管治報告 (續)

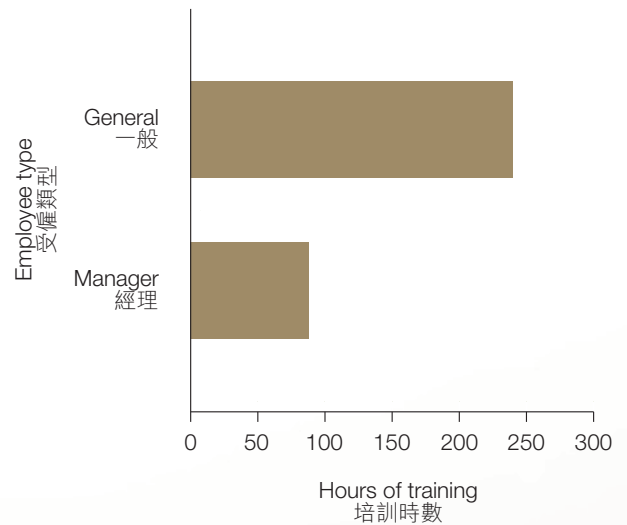
During the Reporting Period, the development and training statistics by gender and employment category are disclosed in following bar charts:

報告期間，按性別及受僱組別劃分的發展及培訓統計數字披露於以下條形圖：

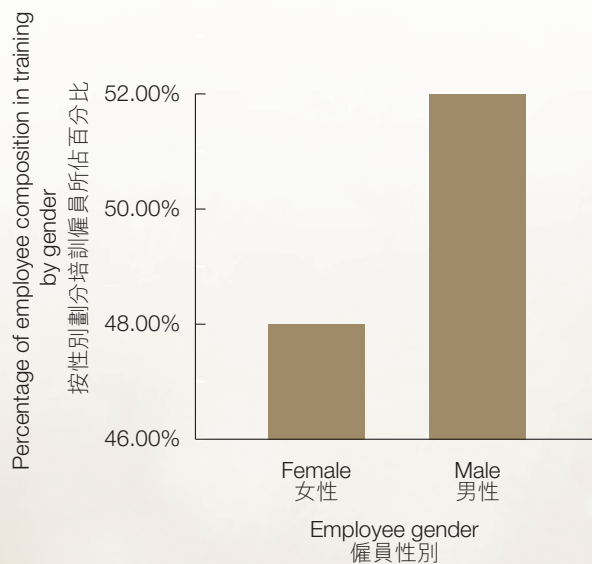
Training hours by gender
 按性別劃分培訓時數



Training hours by employment category
 按受僱組別劃分培訓時數



Employee composition in training by gender
 按性別劃分培訓僱員

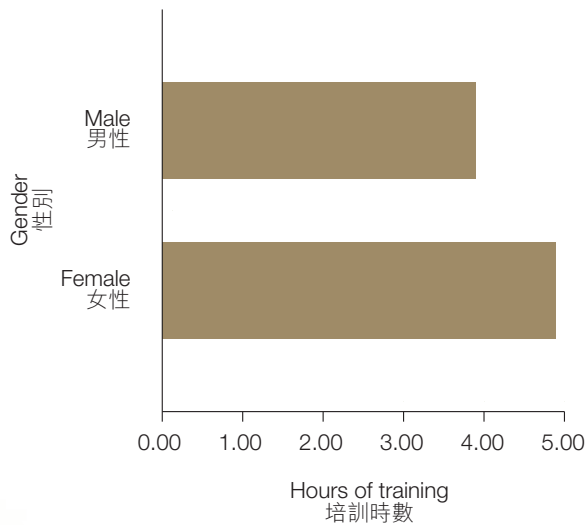


Employee composition in training by employment category
 按僱員組別劃分培訓僱員

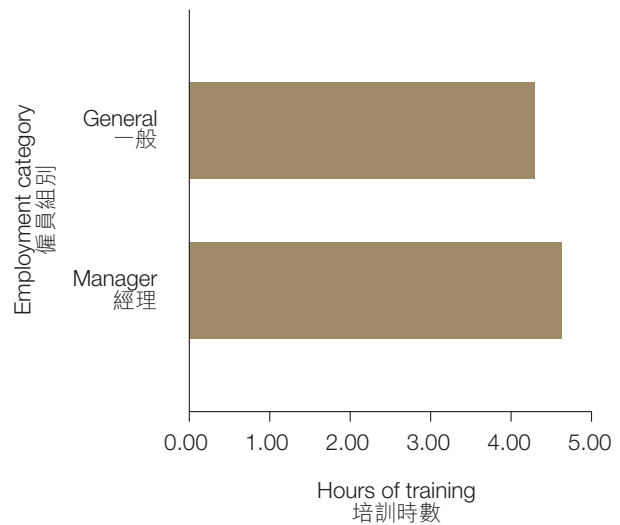


ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)
 環境、社會及管治報告(續)

Average training hours completed per employee by gender
 按性別劃分每位僱員完成的平均培訓時數



Average training hours completed per employee by employment category
 按僱員組別劃分每位僱員完成的平均培訓時數



B4 Labour standards

Prohibiting forced child and labour

The Group prohibits the use of child labour and forced or compulsory labour at all its units and suppliers. No employee is made to work against his/her will or work as forced labour, or subject to corporal punishment or coercion of any type related to work.

In addition, the Group fully complies with the national “Provisions on Prohibition of Child Labour” and will not hire companies with minors under 18 years of age. A five and a half day 8-hour work week is implemented, with clear job responsibilities for different positions to ensure that workers are aware of the Company’s working hour, work responsibilities and working conditions. According to the labour contract signed between the Group and its employees, if the Group uses violence, threats, or illegally restricts personal freedom to force employees to work, or if the Group’s management illegally commands, forces risky operations or even endangers the employees’ personal safety, the employees can immediately terminate the labour contract with potential compensation on the part by the Group to the related employee.

Overall, the Group has zero-tolerance to employment of child labour and forced labour by our construction contractors. The Group is not aware of any non-compliance with relevant rules and regulations on preventing child or forced labour.

B4 勞工標準

禁止童工及強迫勞動

本集團禁止各單位及供應商使用童工及強迫或強制勞動。概無僱員違反意願工作，或被強迫勞動，或因工作而承受任何類型的體罰或壓迫。

此外，本集團全面遵守國家《禁止使用童工規定》，不會僱用有未滿18歲未成年人的公司。本集團實施每周5天半每天8小時工作制，明確劃分不同崗位的工作職責，確保工人了解公司的工作時間、工作職責及工作條件。根據本集團與僱員簽訂的勞動合同，倘本集團使用暴力、威脅或非法限制個人自由強迫僱員工作，或本集團管理層非法指揮、強迫冒險操作，甚至危害僱員個人安全，僱員可立即終止勞動合同，而本集團可能須向相關僱員作出賠償。

總體而言，本集團對施工承包商僱用童工及強迫勞動的行為零容忍。本集團並無發現任何違反防止童工或強迫勞動的相關規則及規例的情況。

B5 Supply chain management***Upholding high procurement standards***

With the implementation of strong contract policy and corresponding evaluation procedures underlying the importance of supply chain management, the Group strives to govern the selection of suppliers and construction contractors. To ensure product and service quality, and to manage environmental and social risks in supply chain, the Group only engages suppliers and construction contractors with licenses that are granted by relevant regulators or government authorities. The obligations of suppliers and construction contractors with respect to environmental protection and compliance with relevant safety laws and regulations are clearly stated in signed contracts.

There are currently 699 suppliers in total, with 469 suppliers in Guangdong Province, 157 suppliers in Tianjin, while the rest of the 73 suppliers are scattered throughout other provinces in the PRC.

In the selection of suppliers, priority is given to choose high-quality suppliers that have previously cooperated with the Group or based on a list of top ranked local suppliers within the project location. For monopolistic industries, government recommends the government related subordinate units or third-party companies for which the Group will carefully consider. Moreover, the Group has incorporated ESG scores and database of supplier information (i.e., Qualifications, ESG related information) into the selection of suppliers and established a supplier's social responsibility evaluation and investigation mechanism. If the supplier fails to meet the requirements, it will not be included in the Company's supplier database. At the same time, the Group aims to improve the supplier's social responsibility level through audits, training, counseling and other activities, and take active measures to encourage suppliers to fulfill their social responsibilities. The supplier will be required to conduct self-inspection or entrust a third-party organization to periodically evaluate and review the supplier's performance of social responsibilities, and the review results can be used as an important basis for supplier selection, order increase, rewards and punishments. This process is monitored and updated regularly every 3 months. During 2021, there were approximately 700 suppliers that were subject to the above-mentioned supplier selection process.

B5 供應鏈管理***保持高採購標準***

本集團實行穩健的合約政策及相應的評估程序，強調供應鏈管理的重要性，致力管理供應商及建築承包商的選定。為確保產品及服務質素，以及管理供應鏈內的環境及社會風險，本集團僅委聘獲相關監管機構或政府部門授出牌照的供應商及建築承包商。供應商及建築承包商就環保及符合相關安全法律及法規的責任已於已簽訂的合約中訂明。

本集團目前有共有699名供應商，其中469名供應商來自廣東省、157名供應商來自天津，餘下73名供應商來自中國其他省份。

甄選供應商時，本集團優先選擇先前合作過的優質供應商，或根據項目所在地排名靠前的當地供應商名單選擇。對於壟斷行業，本集團將審慎考慮政府推薦的政府下屬單位或第三方公司。此外，本集團已將環境、社會及管治評分及供應商信息(即資格、環境、社會及管治相關信息)數據庫納入挑選供應商的範圍，並建立供應商社會責任評估及調查機制。倘供應商不符合要求，則不會納入本公司的供應商數據庫。同時，本集團旨在通過審核、培訓、諮詢等活動提高供應商的社會責任水平，並採取積極措施鼓勵供應商履行社會責任。供應商須進行自我檢查或委託第三方組織定期評估及審查供應商社會責任的履行情況，審查結果可作為挑選供應商、增加訂單、獎勵及懲罰的重要依據。本集團每3個月定期監察及更新該流程。2021年，共約700名供應商可參與上述供應商甄選程序。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

B6 Commitment to product responsibility

Delivering unmatched product quality

The Group continues to aim at providing the best quality products to its clients. In such case, the Group strictly complies with the Construction Law of the PRC and other national laws and regulations and industry standards which are applicable to the Group's operation from time to time. The Group closely monitors the property development projects at every stage and our project engineers regularly inspect building materials and construction works so as to ensure the constructors strictly abide by the relevant national laws and regulations to construct reasonable quality and safe buildings and meet the acceptable reliability level. The Group has a complete quality control system and experienced managers who are responsible for on-site management. Regarding the selection of cooperative units, no matter the size of the project, the Group will choose the unit with the corresponding qualifications as potential partners, and inspect the projects completed or under construction at early stage, focusing on whether cooperative units have staff with strong construction and management experience, technical capabilities, etc.. In terms of raw material entry management, the Group will specify the scope of brand selection in the contract. When materials enter the site, re-inspection or on-site inspection shall be carried out strictly in accordance with national regulations to ensure raw materials, semi-finished products and equipment used in the project can meet the requirements for engineering quality and environmental protection requirements.

B6 產品責任之承諾

提供最優產品質素

本集團不斷致力為客戶提供最優質的產品。為此，本集團嚴格遵守中國建築法及不時適用於本集團業務之其他全國法律及法規與行業標準。本集團密切監察物業發展項目的各個階段，而我們的項目工程師經常檢查建築物料及建築工程，確保承包商嚴格遵守有關的全國法律及法規，建造合理品質和安全的建築，達到可接受的可靠性水平。本集團的質量控制體系完善，亦有經驗豐富的經理負責現場管理。對於合作單位的選擇，不論項目規模如何，本集團將選擇具有相應資質的單位作為潛在合作夥伴，並在初期檢查已完工或在建的項目，注重合作單位僱員是否具備較強的建設及管理經驗、技術能力等。原材料入庫管理方面，本集團將在合同中指定品牌選擇的範圍。材料進場時，應嚴格按照國家規定進行複檢或現場檢查，以確保項目使用的原材料、半成品及設備符合工程質量要求及環境要求。

Before the start of each process, the corresponding construction unit is required to complete the process model and the formal construction can only be carried out after the model experience is accepted. In terms of the management and control of the construction site, on the one hand, we select supervision companies in accordance with national regulations. Also, the Group has also equipped professional engineers for on-site management. According to national regulations and the Group's operating procedures, it conducts daily inspections and acceptance of various processes and sub-projects. Unqualified projects will not be accepted and require rectification. After completion of the corresponding sub-projects (such as basic projects, main projects, etc.) and remaining projects, the government quality supervision department also participates in the corresponding acceptance checking, ensuring the quality of the project complies with the government supervision level. In addition, when the building is handed over to the owner after completion of the inspection and acceptance, the Group will accompany the owner to check the quality of the house according to the Group's operating procedures, and rectify any quality problems within a specified time. During the warranty period after the owner signs the acceptance letter of satisfaction, we will send engineers to deal with quality problems on site to meet the warranty requirements.

Overall, the Group has entered into contracts with construction contractors to obtain indemnity agreements and their commitment to carry out operational and quality assurance activities, and to comply with regulatory requirements. We require construction contractors to immediately resolve any defects or non-compliance incidences, where necessary.

The Group has established relevant policies to ensure compliance with applicable laws and regulations and to fulfill its corporate responsibility towards the customers. During the Reporting Period, there was no case and complaint of non-compliance with laws and regulations in relation to product responsibility within the headquarters and offices of the Group. In addition, since we are engaged in property development and sales in the PRC, there were no products sold by the Group that was subject to recall for safety and health reasons during the Reporting Period.

各流程開始之前，相關施工單位須完成流程模型，模型經驗獲接納後方可正式施工。施工現場的管理及控制方面，我們根據國家規定選擇監理公司，本集團亦配備專業工程師進行現場管理。根據國家法規及本集團的運營程序，本集團對各流程及子項目進行日常檢查和驗收。不合格的項目不會驗收，需進行整改。相關子項目(如基礎項目、主項目等)及餘下項目完成後，政府質量監督部門亦參與相應的驗收工作，保證項目的質量符合政府監督層面標準。此外，在完成檢查及驗收後將建築物移交給業主時，本集團將根據本集團的運營程序陪同業主一起檢查房屋的質量，並在指定時間內糾正任何的質量問題。業主簽署滿意通知書後的保修期內，我們將派工程師到現場處理質量問題，以滿足保修要求。

總體而言，本集團已與建築承包商訂立合約，以取得彌償協議及承包商對進行營運及品質保證活動和遵守監管規定的承諾。我們要求建築承包商即時解決任何缺陷或不合規事件(如有必要)。

本集團已制定相關政策，確保遵守適用法律及法規，並履行其對客戶的企業責任。於報告期間，本集團總部及各辦事處並無與違反有關產品責任的法規相關的案件及投訴。此外，報告期間，由於我們在中國參與物業開發及銷售，本集團售出的產品並無因安全及健康問題而召回。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

On the other hand, the Group pays attention to protecting its own intellectual property rights, while also respecting the intellectual property rights of others. In order to establish the Group's brand, it has registered a number of trademarks. The Group must take a variety of measures to protect intellectual property rights from infringement, such as strengthening the training of employees in this area and providing their protection awareness. In terms of the Group as a whole, a well-established complete patent and trademark application system and process is in place. In the case of violations, legal measures will be taken to fight back.

For consumer data and privacy related issue, the Group has set up special departments and personnel to be responsible for keeping customer-related information and materials. At the same time, it implements strict approval and registration systems for relevant personnel to retrieve and consult customer information. At the same time, the Group occasionally organizes employees to give lectures on the protection of personal privacy laws, enhances employees' awareness of protecting customer privacy, improves employees' professional ethics, and effectively ensures the security of customer information.

B7 Anticorruption***Commitment to anti-corruption***

The Group commits in maintaining a high standard of integrity when conducting business as we strongly believe that it is essential to meet the expectations of our stakeholders. As such, it has formulated anti-fraud work regulations, the purpose of which is to regulate the job behaviors of middle and senior managers and ordinary employees of the Company, strictly abide by relevant laws, industry norms and standards, professional ethics and company rules and regulations, and establish a good atmosphere of honesty and diligence.

The Group promotes integrity and prevents unethical pursuits. The Group has implemented an effective whistle-blowing policy for reporting fraud, corruption, bribery, extortion and money laundering. We encourage the reporting of suspected business irregularities and provide clear channels specifically for this purpose. When suspected wrongdoings are identified, such as breach of duty, abuse of power, receiving bribes, staff should report to the Board for investigation and verification, and report to the regulator and/or to law enforcement authority, when necessary.

另一方面，本集團注重保護自身知識產權的同時，亦尊重他人的知識產權。為樹立本集團的品牌，本集團已經註冊多個商標。本集團須採取各種措施保護知識產權免受侵犯，例如，加強對該領域的僱員培訓並提高其保護意識。本集團整體已經建立完善全面的專利和商標申請系統及流程。如有違反，將採取法律措施予以反擊。

對於與消費者數據及隱私相關的問題，本集團已設立專門的部門和人員，負責保存客戶信息和材料。同時，本集團對檢索及查詢客戶信息的相關人員實施嚴格的批准和登記制度。本集團亦不定期組織員工開展有關保護個人隱私法的講座，提高員工保護客戶隱私的意識，提升員工的職業道德，有效地確保客戶信息的安全。

B7 反貪污***反貪污之承諾***

本集團開展業務時致力維持高誠信水平，因我們堅信此舉能達到股東們的期望。因此，本集團制定反貪污工作規定，旨在規範本公司中高層管理人員和普通僱員的工作行為，嚴格遵守相關法律、行業規範和標準、職業道德及公司規章制度，營造誠實守信的良好氛圍。

本集團提倡誠信及避免不道德的商業行為。本集團已落實有效的舉報政策以供舉報欺詐、貪污、賄賂、敲詐及洗錢行為。我們鼓勵舉報疑似業務不合規事件，並就此提供明確的專用渠道。發現疑似不當行為(例如失職、濫用權力、收受賄賂)時，員工應向董事會報告以進行調查及核實，並於必要時向監管機關及／或執法機關報告。

Before cooperating with each external party, the Group will require such external party to sign an integrity agreement with the Group to ensure that the personnel of both parties can maintain integrity in the course of business exchanges. The Group has also signed a clean and self-discipline declaration with its employees to ensure that the employees are aware of and abide by the Group's anti-fraud work regulations when performing their duties.

The Group's chief executive office is responsible for receiving and registering fraud reports, organizing investigations of fraud cases, issuing investigation reports and handling opinions, and reporting to the top management. The Group has set up fraud report email boxes, report boxes, WeChat, etc. to publish and accept real-name data on anonymous complaints or reports from employees at all levels and parties with economic relations with the company. All employees who commit fraud will be subject to the "Reward and Punishment Management Regulations". This shall impose corresponding internal economic and administrative disciplinary penalties and those who violate the criminal law shall be transferred to judicial organs for handling in accordance with law.

Instructional manuals of the anti-fraud will be provided to each employee with trainings on anti-fraud training, laws and regulations, and integrity and ethics educations shall be provided to employees.

In order to enhance the awareness of risks of corruption and fraud for the Group's directors and employees, their understanding of the Prevention of Bribery Ordinance as well as the Company's relevant anti-corruption policies and codes, the Group held a professional ethics seminar in 2021, which was presented by a guest speaker from the Independent Commission Against Corruption (ICAC).

During the year ended 31 December 2021, there are no concluded legal cases regarding corruption brought against the Group or its employees during the Reporting Period.

與各外部方合作之前，本集團要求該外部方與本集團簽署誠信協議，確保雙方人員在業務交流過程中能保持誠信。本集團亦與員工簽署廉潔自律宣言，確保員工在履行職責時了解並遵守本集團的反貪污工作規定。

本集團行政總裁負責接收和登記貪污舉報，組織對貪污案件的調查，發佈調查報告和處理意見，並向最高管理層報告。本集團已設立貪污舉報電子郵箱、舉報箱、微信等，以發佈和接受匿名投訴的實名數據或來自各級僱員以及與公司有經濟關係之各方的舉報。所有貪污的員工都將受到《獎懲管理辦法》的約束。上述僱員應當處以相應的內部經濟及行政紀律處分，違反刑法的僱員應當移送司法機關依法處理。

本集團將向每位僱員提供反貪污指導手冊，當中載有有關反貪污培訓、法律及法規的培訓，並應向僱員提供誠信和道德教育。

為提高本集團董事及僱員對貪污及欺詐風險的意識、對防止賄賂條例及本公司相關反貪污政策及守則的認識，本集團於2021年舉辦由廉政公署(ICAC)客座講者主持的職業道德研討會。

截至2021年12月31日止年度，於報告期間，並無就貪污行為而針對本集團或其僱員提起任何法律案件。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT (CONTINUED)

環境、社會及管治報告(續)

B8 Community investment

Contributing to the welfare of society

The Group encourages staff to take part in community welfare and voluntary work and our Directors actively maintain communication with non-governmental organizations to understand community needs for the sake of fulfilling its responsibility and giving back to the society.

During the year ended 31 December 2021 and despite in the midst of global pandemic, the Group made a donation of approximately RMB1.4 million to support the community services and charitable activities arranged by non-profit organisations within Hong Kong and the PRC. The donation contribution made by the Group mainly focused on education and sports-related aspects.

B8 社區投資

為社會福利作貢獻

本集團鼓勵員工參與社區福利及志願工作，而董事則積極與非政府組織保持溝通，了解社會的需要，以履行責任及回饋社會。

截至2021年12月31日止年度，儘管在全球疫情的情況下，本集團捐款約人民幣140萬元，以支持香港及中國的非營利組織安排的社區服務及慈善活動。本集團的捐款主要集中在教育和體育相關方面。

Organisations

組織

Donation nature

捐款性質

The Hong Kong Federation of Youth Groups 香港青年協會	Sponsorship for Charity Golf Tournament on 23 April 2021 at the Clearwater Bay Golf & Country Club Hong Kong 贊助2021年4月23日於香港清水灣高爾夫鄉村俱樂部的慈善高爾夫球賽
District Fight Crime Committee (Tuen Mun District) 屯門區撲滅罪行委員會	Sponsorship for committee activities in 2020-2021 贊助2020年至2021年委員會活動
Hong Kong Olympic Fans Club Limited 香港奧林匹克之友有限公司	Sponsorship for "GO Hong Kong Team" campaign 贊助「香港隊加油」活動
Tuen Mun District National Day Committee 屯門區國慶委員會	Sponsorship fee for committee activities 委員會活動贊助費
Heifer Hong Kong 香港小母牛	Sponsorship for Heifer Charity Run 2021 贊助小母牛2021年慈善競跑
Huaqiao University Education Fund (Huaqiao University) 華僑大學教育基金(華僑大學)	Sponsorship 贊助費
Hong Kong and Macau Charity Foundation in Huizhou 惠州市港澳慈善基金會	Sponsorship 贊助費
Huizhou First People's Hospital 惠州第一人民醫院	Purchase of ambulances 購買救護車
Longjin Village, Shuikou Residential District, Huizhou 惠州水口街道龍津村	Rural revitalization project 鄉村振興項目

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告



Independent auditor's report to the directors of Million Cities Holdings Limited

(Incorporated in the Cayman Islands with limited liability)

OPINION

We have audited the consolidated financial statements of Million Cities Holdings Limited (“the Company”) and its subsidiaries (“the Group”) set out on pages 120 to 256, which comprise the consolidated statement of financial position as at 31 December 2021, the consolidated statement of profit or loss, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021 and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards (“HKFRSs”) issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“HSAs”) issued by the HKICPA. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report. We are independent of the Group in accordance with the HKICPA's *Code of Ethics for Professional Accountants* (“the Code”) together with any ethical requirements that are relevant to our audit of the consolidated financial statements in the Cayman Islands, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

致萬城控股有限公司董事的獨立核數師報告

(於開曼群島註冊成立的有限公司)

意見

本核數師(以下簡稱「我們」)已審計列載於第120至256頁的萬城控股有限公司(以下簡稱「貴公司」)及其附屬公司(以下統稱「貴集團」)的綜合財務報表，此財務報表包括於2021年12月31日的綜合財務狀況表與截至該日止年度的綜合損益表、綜合損益及其他全面收益表、綜合權益變動表和綜合現金流量表，以及綜合財務報表附註，包括主要會計政策概要。

我們認為，該等綜合財務報表已根據香港會計師公會頒佈的《香港財務報告準則》真實而中肯地反映了 貴集團於2021年12月31日的綜合財務狀況及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港《公司條例》之披露規定妥為擬備。

意見的基礎

我們已根據香港會計師公會頒佈的《香港審計準則》進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。根據香港會計師公會頒佈的《專業會計師道德守則》(以下簡稱「守則」)及開曼群島有關我們審計綜合財務報表的道德規定，我們獨立於 貴集團，並已履行此等規定及守則中的其他專業道德責任。我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

獨立核數師報告(續)

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Assessing the net realisable value of inventories**評估存貨可變現淨值**

Refer to note 16 to the consolidated financial statements and the accounting policies in note 2(l).

請參閱綜合財務報表附註16及附註2(l)的會計政策。

The Key Audit Matter**關鍵審計事項**

As at 31 December 2021, the aggregate carrying value of the Group's properties held for development ("PHD"), properties under development ("PUD") and completed properties held for sale (together "inventories") totalled RMB1,703 million. These properties principally comprise residential properties and car parking bays in Huizhou and Tianjin.

於2021年12月31日，貴集團持作發展的物業（「持作發展物業」）及建設中的物業（「建設中物業」）與持作出售已完工物業（統稱「存貨」）的賬面值合計為人民幣17.03億元。該等物業主要包括惠州及天津的住宅及停車場。

Inventories are stated at the lower of cost and net realisable value. The calculation of the net realisable value for each property development project at the financial reporting date is performed by management. 存貨按照成本與可變現淨值之較低者計量。管理層計算財務報告日每個物業發展項目的可變現淨值。

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期綜合財務報表的審計最為重要的事項。這些事項是在我們審計整體綜合財務報表及出具意見時進行處理的。我們不會對這些事項提供單獨的意見。

How the matter was addressed in our audit**我們的審計如何處理該事項**

Our audit procedures to assess the net realisable value of inventories included the following:

我們評估存貨可變現淨值的審核程序包括以下：

- assessing the design, implementation and operating effectiveness of key internal controls over the preparation and monitoring of management budgets and forecasts of construction and other costs for each property development project;
評估就編製及監察每項物業發展項目的預算管理、建築及其他成本的預測進行的關鍵內部控制在設計、實施及運作方面的有效性；
- conducting site visits to property development sites, on a sample basis, and discussing with management the progress of each property development project and the development budgets reflected in the latest forecasts for each property development project;
對物業開發地盤進行抽樣實地觀察，並與管理層討論各物業發展項目的進度和各物業發展項目最新預測所反映的開發預算；

Assessing the net realisable value of inventories**評估存貨可變現淨值**

Refer to note 16 to the consolidated financial statements and the accounting policies in note 2(l).

請參閱綜合財務報表附註16及附註2(l)的會計政策。

The Key Audit Matter**關鍵審計事項**

The calculation of the net realisable value of inventories involves significant management judgement and estimation in preparing the updated costs to complete each property development project for PHD and PUD as well as in assessing the future selling prices for each property development project (by reference to recent sales transactions in nearby locations), the estimated future selling costs and the relevant taxes.

計算存貨可變現淨值涉及管理層在編製完成各項持作發展物業與建設中物業的最新成本，以及評估每個物業發展項目的未來售價(參照附近地區的近期銷售交易)、未來估計銷售成本及相關稅費時作出重大判斷及估計。

We identified the assessment of net realisable value of the Group's inventories as a key audit matter because of the significance of inventories to the Group's total assets and because of the inherent risks involved in estimating the costs to complete each property development project and the future selling prices for each property development project, particularly in light of the current economic circumstances and various property market measures implemented in the cities where the Group's development projects are located. 我們將 貴集團存貨可變現淨值的評估列為關鍵審計事項，乃由於存貨對 貴集團總資產的重要性，亦由於評估完成各物業發展項目的成本和評估各物業發展項目的未來售價存在固有風險，特別是考慮到當前經濟環境及 貴集團發展項目所在的城市推出的各種針對物業市場的措施。

How the matter was addressed in our audit**我們的審計如何處理該事項**

- evaluating the valuation methodology adopted by management for assessing the net realisable value of inventories and comparing the key estimates and assumptions adopted in the valuations, including those relating to estimated future selling prices with market available data and the sales budget plans maintained by the Group;
評估管理層估計存貨可變現淨值所採用的估值方法，並將估值中採用的關鍵估計和假設(包括與未來估計售價有關的關鍵估計和假設)與市場可獲取資料和 貴集團的銷售預算計劃進行比較；
- comparing the estimated costs to complete each property development project with the Group's latest budgets and comparing the costs incurred to 31 December 2021 with budgets made at 31 December 2020 to assess the accuracy of management's forecasting and budgeting process; and
將各完成物業發展項目的估計成本與 貴集團最新預算進行比較，並將截止2021年12月31日已產生的成本與2020年12月31日作出的預算比較，以評估管理層預測和預算過程的準確性；及
- performing sensitivity analyses to determine the extent of changes in key estimates and assumptions that, either individually or collectively, would be required for inventories to be materially misstated and considering the likelihood of such a movement in those key estimates and assumptions arising.
進行敏感性分析，以確定關鍵估計和假設單獨或共同出現何種程度的變化會導致存貨發生重大錯報，並考慮關鍵估計和假設出現此類變動的可能性。

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

獨立核數師報告(續)

Provision for land appreciation tax ("LAT") in Mainland China

中國內地的土地增值稅(「土地增值稅」)撥備

Refer to notes 8 and 26 to the consolidated financial statements and the accounting judgement and estimates in note 3(b)(iii).

參閱綜合財務報表附註8、附註26及附註3(b)(iii)的會計判斷與估計。

The Key Audit Matter

關鍵審計事項

LAT in Mainland China is one of the main components of the Group's taxation charge.

中國內地的土地增值稅是 貴集團稅項支出的主要部分。

LAT is levied on sale of properties at progressive rates ranging from 30% to 60% based on the appreciation of land value. At the end of each financial reporting period, management estimates the LAT charge based on its understanding and interpretation of the relevant tax rules and regulations and the estimated total sales of properties less total deductible expenditure, which includes lease charges for land use rights, property development costs, borrowing costs and development expenditure. When the LAT is subsequently determined, the actual payments may be different from the estimates.

銷售物業需要就土地增值額按照超率累進稅率30%至60%繳納土地增值稅。在每個財務報告期末，管理層基於對相關稅務規則及規例的理解及詮釋、預計物業銷售總額減去土地使用權租賃支出、物業開發成本、借款成本、開發費用等可扣除支出總額，估計土地增值稅支出。當其後釐定土地增值稅時，實際付款可能有別於估計。

We identified the provision for LAT in Mainland China as a key audit matter because of its significance to the consolidated financial statements and because the estimated provisions for LAT are based on management's judgement and interpretation of the relevant tax laws and regulations.

我們將中國內地土地增值稅撥備列為關鍵審計事項，乃由於土地增值稅撥備對綜合財務報表的重要性，亦由於土地增值稅的估計撥備以管理層對相關稅務法律及規例的判斷及詮釋為基礎。

How the matter was addressed in our audit

我們的審計如何處理該事項

Our audit procedures to assess the provision for LAT in Mainland China included the following:

我們評估中國內地土地增值稅撥備的審核程序包括以下：

- assessing the design, implementation and operating effectiveness of key internal controls over the calculation of the estimated LAT provisions;
評估與計算估計土地增值稅相關的關鍵內部控制在設計、實施及運作方面的有效性；
- engaging our internal taxation specialists to evaluate the Group's LAT provisions as at 31 December 2021 which involved challenging management's assumptions and judgements based on our experience, knowledge and understanding of the practices of the application of the relevant tax laws by the various local tax bureaus;
利用本所內部稅務專家的工作，評價 貴集團於2021年12月31日的土地增值稅撥備，包括基於我們的經驗、知識及對各地稅務機關就相關稅法應用的實務操作的理解，詢問管理層的假設及判斷；

Provision for land appreciation tax ("LAT") in Mainland China

中國內地的土地增值稅(「土地增值稅」)撥備

Refer to notes 8 and 26 to the consolidated financial statements and the accounting judgement and estimates in note 3(b)(iii).

參閱綜合財務報表附註8、附註26及附註3(b)(iii)的會計判斷與估計。

The Key Audit Matter

關鍵審計事項

How the matter was addressed in our audit

我們的審計如何處理該事項

- evaluating the management's assumptions and judgements based on our assessment of the value of the estimated sales of properties and the deductible expenditure; and
基於對物業的估計銷售值及可扣除支出的評估，評價管理層的假設及判斷；及
- re-calculating the provisions for LAT and comparing our calculations with the amounts recorded by the Group.
重新計算土地增值稅撥備，並將我們的計算結果與貴集團所記錄的金額比較。

INFORMATION OTHER THAN THE CONSOLIDATED FINANCIAL STATEMENTS AND AUDITOR'S REPORT THEREON

The directors are responsible for the other information. The other information comprises all the information included in the annual report, other than the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

綜合財務報表及核數師報告以外的信息

董事需對其他信息負責。其他信息包括刊載於年報內的全部信息，但不包括綜合財務報表及我們的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息，亦不對該等其他信息發表任何形式的鑒證結論。

INDEPENDENT AUDITOR'S REPORT (CONTINUED)**獨立核數師報告 (續)**

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE DIRECTORS FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The directors are assisted by the Audit Committee in discharging their responsibilities for overseeing the Group's financial reporting process.

結合我們對綜合財務報表的審計，我們的責任是閱讀其他信息，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。

基於我們已執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們沒有任何報告。

董事就綜合財務報表須承擔的責任

董事須負責根據香港會計師公會頒佈的《香港財務報告準則》及香港《公司條例》的披露規定擬備真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

審計委員會協助董事履行監督 貴集團的財務報告過程的責任。

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSA's, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

核數師就審計綜合財務報表承擔的責任

我們的目標，是對綜合財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並出具包括我們意見的核數師報告。

合理保證是高水平的保證，但不能保證按照《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或滙總起來可能影響綜合財務報表使用者依賴財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

獨立核數師報告(續)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。
- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。
- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映交易和事項。
- 就貴集團內實體或業務活動的財務信息獲取充足、適當的審計憑證，以便對綜合財務報表發表意見。我們負責貴集團審計的方向、監督和執行。我們為審計意見承擔全部責任。

We communicate with the Audit Committee of the Company regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and, where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditor's report is Lam Kai Wa.

除其他事項外，我們與審計委員會溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

我們還向審計委員會提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及在適用的情況下採取以消除威脅的行動或應用的相關防範措施。

從與審計委員會溝通的事項中，我們確定哪些事項對本期綜合財務報表的審計最為重要，因而構成關鍵審計事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

出具本獨立核數師報告的審計項目合夥人是林啟華。

KPMG

Certified Public Accountants

8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

28 March 2022

畢馬威會計師事務所

執業會計師

香港中環
遮打道10號
太子大廈8樓

2022年3月28日

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

綜合損益表

For the year ended 31 December 2021
截至2021年12月31日止年度
(Expressed in Renminbi)
(以人民幣列示)

		Note 附註	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Revenue	收入	4	1,348,501	1,241,360
Cost of sales	銷售成本		(1,035,122)	(690,122)
Gross profit	毛利		313,379	551,238
Valuation gains on investment properties	投資物業估值收益	13(a)	28,046	—
Other net income	其他收入淨額	5	5,174	7,785
Selling expenses	銷售開支		(44,804)	(14,396)
Administrative expenses	行政開支		(66,651)	(63,696)
Other expenses	其他開支	6	(1,547)	(2,374)
Profit from operations	經營溢利		233,597	478,557
Finance costs	融資成本	7(a)	(23,845)	(8,470)
Share of profits less losses of associates	應佔聯營公司溢利減虧損		79,810	939
Profit before taxation	除稅前溢利		289,562	471,026
Income tax	所得稅	8(a)	(102,280)	(239,163)
Profit for the year	年度溢利		187,282	231,863
Attributable to:	以下各方應佔：			
Equity shareholders of the Company	本公司權益股東		166,381	112,746
Non-controlling interests	非控股權益		20,901	119,117
Profit for the year	年度溢利		187,282	231,863
Basic and diluted earnings per share (RMB cents)	每股基本及攤薄盈利 (人民幣分)	11	22.18	15.03

The notes on page 127 to page 256 form part of these financial statements.

第127至256頁之附註為該等財務報表的一部分。

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

綜合損益及其他全面收益表

For the year ended 31 December 2021
截至2021年12月31日止年度
(Expressed in Renminbi)
(以人民幣列示)

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Profit for the year	年度溢利	187,282	231,863
Other comprehensive income for the year (after reclassification adjustments)	年度其他全面收益 (經重新分類調整)		
<i>Items that may be reclassified subsequently to profit or loss:</i>	其後可重新分類至損益的項目：		
Exchange differences on translation of financial statements of:	換算以下財務報表的匯兌差額：		
— the associates	— 聯營公司	1,913	4,307
— the Hong Kong and overseas subsidiaries	— 香港及海外附屬公司	2,640	5,451
Other comprehensive income for the year, net of nil tax	年度其他全面收益，已扣除零稅項	4,553	9,758
Total comprehensive income for the year	年度全面收益總額	191,835	241,621
Attributable to:	以下人士應佔：		
Equity shareholders of the Company	本公司權益股東	164,729	108,503
Non-controlling interests	非控股權益	27,106	133,118
Total comprehensive income for the year	年度全面收益總額	191,835	241,621

The notes on page 127 to page 256 form part of these financial statements.

第127至256頁之附註為該等財務報表的一部分。

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

At 31 December 2021
於2021年12月31日
(Expressed in Renminbi)
(以人民幣列示)

		Note	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
		附註		
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	12	55,192	57,722
Investment properties	投資物業	13	59,300	20,200
Interest in associates	於聯營公司的權益	15	403,760	415,383
Deferred tax assets	遞延稅項資產	26(b)	80,626	71,655
Other non-current assets	其他非流動資產		—	866
			598,878	565,826
Current assets	流動資產			
Inventories and other contract costs	存貨及其他合約成本	16	1,711,481	2,205,710
Trade and other receivables	貿易及其他應收款項	17	134,684	81,248
Prepaid tax	預付稅項	26(a)	47,721	71,550
Structured deposits	結構性存款	18	33,000	—
Pledged and restricted deposits	已抵押及受限制存款	19	46,782	107,296
Cash and cash equivalents	現金及現金等價物	20	373,468	366,309
			2,347,136	2,832,113
Non-current assets held for sale	持作出售的非流動資產	15	92,965	—
			2,440,101	2,832,113
Total assets	總資產		3,038,979	3,397,939
Current liabilities	流動負債			
Bank loans	銀行貸款	21	322,499	368,537
Contract liabilities	合約負債	22	192,362	945,939
Trade and other payables	貿易及其他應付款項	23	926,045	719,193
Lease liabilities	租賃負債	24	485	474
Tax payable	應付稅項	26(a)	228,962	190,664
			1,670,353	2,224,807

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (CONTINUED)
綜合財務狀況表(續)

At 31 December 2021
於2021年12月31日
(Expressed in Renminbi)
(以人民幣列示)

		Note 附註	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Net current assets	流動資產淨值		769,748	607,306
Total assets less current liabilities	總資產減流動負債		1,368,626	1,173,132
Non-current liabilities	非流動負債			
Lease liabilities	租賃負債	24	181	662
Deferred tax liabilities	遞延稅項負債	26(b)	7,191	3,803
			7,372	4,465
NET ASSETS	資產淨值		1,361,254	1,168,667
CAPITAL AND RESERVES	資本及儲備	27		
Share capital	股本		6,605	6,605
Reserves	儲備		1,087,779	922,298
Total equity attributable to equity shareholders of the Company	本公司權益股東應佔權益總額		1,094,384	928,903
Non-controlling interests	非控股權益		266,870	239,764
TOTAL EQUITY	權益總額		1,361,254	1,168,667

Approved and authorised for issue by the board of directors on 28 March 2022. 董事會於2022年3月28日批准及授權發行。

Wong Ting Chung
王庭聰
Director
董事

Lau Ka Keung
樓家強
Director
董事

The notes on page 127 to page 256 form part of these financial statements.

第127至256頁之附註為該等財務報表的一部分。

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

For the year ended 31 December 2021
截至2021年12月31日止年度
(Expressed in Renminbi)
(以人民幣列示)

Attributable to equity shareholders of the Company
本公司權益股東應佔

		Attributable to equity shareholders of the Company						Non-controlling interests		Total equity
		Share capital	Share Premium	Share option reserves	Statutory reserves	Exchange reserves	Retained profits	Total	interests	
	Note	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
	附註	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Balance at 1 January 2020	於2020年1月1日的結餘	6,605	660,653	4,087	29,919	(4,208)	121,181	818,237	106,646	924,883
Changes in equity for 2020	2020年的權益變動									
Profit for the year	年內溢利	—	—	—	—	—	112,746	112,746	119,117	231,863
Other comprehensive income	其他全面收益	—	—	—	—	(4,243)	—	(4,243)	14,001	9,758
Total comprehensive income	全面收益總額	—	—	—	—	(4,243)	112,746	108,503	133,118	241,621
Equity settled share-based transactions	以權益結算以股份為基礎的交易	25	—	2,163	—	—	—	2,163	—	2,163
Appropriation to statutory reserves	調撥至法定儲備	27(c)(i)	—	—	9,961	—	(9,961)	—	—	—
Balance at 31 December 2020 and 1 January 2021	於2020年12月31日及2021年1月1日的結餘	6,605	660,653	6,250	39,880	(8,451)	223,966	928,903	239,764	1,168,667
Changes in equity for 2021	2021年的權益變動									
Profit for the year	年內溢利	—	—	—	—	—	166,381	166,381	20,901	187,282
Other comprehensive income	其他全面收益	—	—	—	—	(1,652)	—	(1,652)	6,205	4,553
Total comprehensive income	全面收益總額	—	—	—	—	(1,652)	166,381	164,729	27,106	191,835
Equity settled share-based transactions	以權益結算以股份為基礎的交易	25	—	752	—	—	—	752	—	752
Appropriation to statutory reserves	調撥至法定儲備	27(c)(i)	—	—	12,439	—	(12,439)	—	—	—
Balance at 31 December 2021	於2021年12月31日的結餘	6,605	660,653	7,002	52,319	(10,103)	377,908	1,094,384	266,870	1,361,254

The notes on page 127 to page 256 form part of these financial statements.

第127至256頁之附註為該等財務報表的一部分。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

For the year ended 31 December 2021
截至2021年12月31日止年度
(Expressed in Renminbi)
(以人民幣列示)

		Note 附註	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
CASH FLOWS FROM OPERATING ACTIVITIES	經營活動現金流量			
Cash generated from/(used in) operations	經營活動所得/(所用)現金	20(b)	152,577	(84,282)
Income tax paid	已付所得稅		(45,736)	(163,063)
Net cash inflow/(outflow) from operating activities	經營活動現金流入/(流出)淨額		106,841	(247,345)
CASH FLOWS FROM INVESTING ACTIVITIES	投資活動現金流量			
Investments in associates	投資聯營公司		—	(251,823)
Acquisition of property, plant and equipment	收購物業、廠房及設備		(4,393)	(4,644)
Proceeds from disposal of property, plant and equipment	出售物業、廠房及設備所得款項		54	—
Interest received	已收利息		4,912	6,009
Proceeds from disposal of structured deposits	出售結構性存款所得款項		—	10,018
Payments for purchase of structured deposits	購買結構性存款付款		(33,000)	(10,000)
Net cash outflow from investing activities	投資活動現金流出淨額		(32,427)	(250,440)

CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)

綜合現金流量表(續)

For the year ended 31 December 2021
截至2021年12月31日止年度
(Expressed in Renminbi)
(以人民幣列示)

		Note 附註	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
CASH FLOWS FROM FINANCING ACTIVITIES	融資活動現金流量			
Capital element of lease rentals paid	已付租金資本部分	20(c)	(450)	(412)
Interest element of lease rentals paid	已付租金利息部分	20(c)	(41)	(61)
Proceeds from bank loans	銀行貸款所得款項	20(c)	296,869	222,593
Repayment of bank loans	償還銀行貸款	20(c)	(342,907)	(167,158)
Interest paid on bank loans	已付銀行貸款利息	20(c)	(21,819)	(19,198)
Advances from related parties	關聯方墊款	20(c)	2,687	101,307
Net cash (outflow)/inflow from financing activities	融資活動現金(流出)/流入淨額		(65,661)	137,071
Increase/(decrease) in cash and cash equivalents	現金及現金等價物增加/(減少)		8,753	(360,716)
Cash and cash equivalents at 1 January	於1月1日的現金及現金等價物		366,309	731,909
Effect of foreign exchange rate changes	匯率變動的影響		(1,594)	(4,884)
Cash and cash equivalents at 31 December	於12月31日的現金及現金等價物	20(a)	373,468	366,309

The notes on page 127 to page 256 form part of these financial statements.

第127至256頁之附註為該等財務報表的一部分。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

1 BASIS OF PREPARATION OF THE FINANCIAL STATEMENTS

Million Cities Holdings Limited (the “Company”) was incorporated in the Cayman Islands on 15 November 2016 as an exempted company with limited liability under the Companies Law Cap.22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands.

The Company is an investment holding company. The core business activities of the Company and its subsidiaries (together, the “Group”) include property development and sales in the People’s Republic of China (the “PRC”).

The consolidated financial statements for the years ended 31 December 2021 and 2020 comprise the Group and the Group’s interest in associates.

2 SIGNIFICANT ACCOUNTING POLICIES

(a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”), accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on the Main Board of The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). Significant accounting policies adopted by the Group are disclosed below.

1 財務報表的編製基準

萬城控股有限公司(「本公司」)於2016年11月15日根據開曼群島第22章公司法(1961年第3號法例，經綜合及修訂)在開曼群島註冊成立為獲豁免有限公司。

本公司為投資控股公司。本公司及其附屬公司(統稱「本集團」)的核心業務活動包括於中華人民共和國(「中國」)經營物業發展及銷售。

截至2021年及2020年12月31日止年度的綜合財務報表包括本集團及本集團於聯營公司的權益。

2 重大會計政策

(a) 符合聲明

本財務報表乃根據香港會計師公會(「香港會計師公會」)頒佈的所有相關《香港財務報告準則》(「香港財務報告準則」)編製，包括所有相關的個別《香港財務報告準則》、香港會計準則(「香港會計準則」)與詮釋，香港公認會計原則及香港《公司條例》的披露規定。本財務報表符合香港聯合交易所有限公司(「聯交所」)主板證券上市規則的披露規定。本集團所採納的重大會計政策載列如下。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(a) Statement of compliance** *(Continued)*

The HKICPA has issued certain new and revised HKFRSs that are first effective or available for early adoption for the current accounting period of the Group. For the purpose of preparing these financial statements, the Group has adopted all applicable new and revised HKFRSs, except for any new standards or interpretations that are not yet effective for the accounting period ended 31 December 2021. The revised and new accounting standards and interpretations issued but not yet effective for the accounting period beginning on or after 1 January 2021 are set out in note 35.

(b) Basis of measurement

These financial statements are presented in Renminbi ("RMB"), rounded to the nearest thousand, as the Group's principal activities were carried out in the PRC. RMB is the functional currency for the Company's subsidiaries established in the mainland China. The functional currency of the Company and the Company's subsidiaries outside the mainland China are Hong Kong dollars, as these entities' principal activities are financing and investing activities, and Hong Kong dollars are the primary currency generated from and used in these activities.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that investments in debt and equity securities and investment properties are stated at fair value as explained in note 2(g) and note 2(h).

2 重大會計政策(續)**(a) 符合聲明(續)**

香港會計師公會已頒佈若干新訂及經修訂《香港財務報告準則》，於本集團當前會計期間首次生效或可供提早採納。編製財務報表方面，本集團已採納所有適用的新訂及經修訂《香港財務報告準則》，惟於截至2021年12月31日止會計期間尚未生效的新訂準則或詮釋除外。已頒佈但於2021年1月1日或之後開始的會計期間尚未生效的經修訂及新訂會計準則及詮釋載於附註35。

(b) 計量基準

由於本集團的主要活動在中國進行，故財務報表均以人民幣（「人民幣」）列示，並四捨五入至最接近千位數。人民幣為本公司於中國內地成立的附屬公司的功能貨幣。本公司及中國內地以外附屬公司的功能貨幣為港元，是由於該等實體的主要活動為融資及投資活動，而港元是該等活動所得及所用的主要貨幣。

編製財務報表時所用計量基準為歷史成本基準，惟債務及股本證券投資以及按公平值列賬的投資物業除外，請見附註2(g)及附註2(h)闡述。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(c) Use of estimates and judgements

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 3.

2 重大會計政策(續)

(c) 使用估計和判斷

編製符合《香港財務報告準則》之財務報表需要管理層作出判斷、估計及假設，而有關判斷、估計及假設會影響政策的應用及資產、負債、收入及支出之呈報數額。該等估計及相關假設乃根據以往經驗及在有關情況下視為合理的其他多種因素作出，而有關結果並不能作為基於其他資料來源而輕易得出的資產及負債賬面值的判斷基準。實際結果或會與估計不同。

該等估計及相關假設會持續檢討。會計估計的修訂將在修改估計之期間(若修改僅影響該期間)或修改期間與未來期間(若修改影響現時及未來期間)確認。

管理層在應用《香港財務報告準則》過程中所作出對財務報表具有重大影響的判斷及估計不明朗因素的主要來源於附註3討論。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(d) Changes in accounting policies**

The Group has applied the following amendments to HKFRSs issued by the HKICPA to these financial statements for the current accounting period:

- Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16, *Interest rate benchmark reform – phase 2*
- Amendment to HKFRS 16, *Covid-19-related rent concessions beyond 30 June 2021*

Other than the amendment to HKFRS 16, the Group has not applied any new standard or interpretation that is not yet effective for the current accounting period. None of these amendments have had a material effect on how the Group's results and financial position for the current or prior periods have been prepared or presented.

(e) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

2 重大會計政策(續)**(d) 會計政策變動**

本集團已於當前會計期間對該等財務報表應用下列由香港會計師公會頒佈的《香港財務報告準則》修訂：

- 《香港財務報告準則》第9號、《香港會計準則》第39號、《香港財務報告準則》第7號、《香港財務報告準則》第4號及《香港財務報告準則》第16號的修訂，*利率基準改革 – 第二階段*
- 《香港財務報告準則》第16號的修訂，*2021年6月30日後 Covid-19相關租金減免*

除《香港財務報告準則》第16號的修訂外，本集團尚未應用於當前會計期間尚未生效的任何新訂準則或詮釋。該等修訂均未對於當前或過往期間編製或呈列之本集團的業績及財務狀況有重大影響。

(e) 附屬公司及非控股權益

附屬公司是指受本集團控制的實體。當本集團因參與實體業務而對所得可變回報承擔風險或擁有權利以及可運用其對實體的權力影響該等回報金額時，則本集團控制該實體。於評估本集團是否擁有權力時，僅計及本集團及其他人士持有的實質權利。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(e) Subsidiaries and non-controlling interests
(Continued)

An investment in a subsidiary is included in the consolidated financial statements from the date that control commences until the date that control ceases. Intra-Group balances, transactions and cash flows and any unrealised profits arising from intra-Group transactions are eliminated in full in preparing the financial statements. Unrealised losses resulting from intra-Group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

Non-controlling interests represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at the non-controlling interests' proportionate share of the subsidiary's net identifiable assets.

Non-controlling interests are presented in the consolidated statements of financial position within equity, separately from equity attributable to the equity shareholders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated statements of profit or loss and the consolidated statements of profit or loss and other comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the equity shareholders of the Company. Loans from holders of non-controlling interests and other contractual obligations towards these holders are presented as financial liabilities in the consolidated statements of financial position in accordance with note 2(p),(w) depending on the nature of the liability.

2 重大會計政策(續)

(e) 附屬公司及非控股權益(續)

於附屬公司的投資自控制開始當日起至控制終止當日止載入綜合財務報表。集團內公司間結餘、交易及現金流量以及集團內公司間交易所產生的任何未實現利潤會在編製財務報表時悉數抵銷。集團內公司間交易所引致未變現虧損的抵銷方法與未變現收益相同，惟僅以無證據顯示出現減值的情況為限。

非控股權益指並非直接或間接歸屬於本公司的附屬公司權益，且本集團並無就此與該等權益持有人協定任何額外條款，致使本集團整體須就該等符合金融負債定義的權益承擔合約責任。就各業務合併而言，本集團可選擇按公平值或按非控股權益分佔附屬公司可識別淨資產的比例計量任何非控股權益。

非控股權益於綜合財務狀況表的權益內呈列，與本公司權益股東應佔權益獨立呈列。本集團業績的非控股權益乃於綜合損益表及綜合損益及其他全面收益表列作本公司非控股權益及權益股東之間年內損益總額及全面收益總額之分配。非控股權益持有人提供的貸款及對該等持有人承擔的其他合約責任根據附註2(p)、(w)視乎責任性質於綜合財務狀況表中列作金融負債。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(e) Subsidiaries and non-controlling interests***(Continued)*

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset (see note 2(g)) or, when appropriate, the cost on initial recognition of an investment in an associate or joint venture (see note 2(f)).

In the Company's statement of financial position, an investment in a subsidiary is stated at cost less impairment losses (see note 2(k)).

(f) Associates and joint ventures

An associate is an entity in which the Group or the Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

A joint venture is an arrangement whereby the Group or Company and other parties contractually agree to share control of the arrangement, and have rights to the net assets of the arrangement.

2 重大會計政策(續)**(e) 附屬公司及非控股權益(續)**

倘本集團於附屬公司的權益變動不會導致失去控制權，則作為股權交易入賬，據此，綜合權益內的控股及非控股權益金額會作出調整，反映相關權益變動，惟不會調整商譽亦不會確認損益。

當本集團失去附屬公司的控制權，則按出售該附屬公司的全部權益入賬，而所產生的收益或虧損則於損益確認。於失去控制權當日仍保留於前附屬公司的任何權益按公平值確認，而該金額將被視為一項金融資產初步確認的公平值(見附註2(g))，或(如適用)初始確認於聯營公司或合營公司的投資成本(見附註2(f))。

於本公司財務狀況表中，於附屬公司的投資按成本減減值虧損列賬(見附註2(k))。

(f) 聯營公司及合營公司

聯營公司為本集團或本公司對其管理擁有重大影響力而並非控制或共同控制之實體，重大影響力包括參與其財務及經營政策決定。

合營公司為一種安排，據此，本集團或本公司及其他訂約方訂約同意攤分安排的控制權，並對安排的資產淨值享有權利。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(f) Associates and joint ventures (Continued)

An investment in an associate or a joint venture is accounted for in the consolidated financial statements under the equity method, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale) (see note 2(x)). Under the equity method, the investment is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition-date fair values of the investee's identifiable net assets over the cost of the investment (if any). The cost of the investment includes purchase price, other costs directly attributable to the acquisition of the investment, and any direct investment into the associate or joint venture that forms part of the Group's equity investment. Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the investee's net assets and any impairment loss relating to the investment. Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the investees and any impairment losses for the year are recognised in the consolidated statements of profit or loss, whereas the Group's share of the post-acquisition post-tax items of the investees' other comprehensive income is recognised in the consolidated statements of profit or loss and other comprehensive income.

When the Group's share of losses exceeds its interest in the associate or the joint venture, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the investee. For this purpose, the Group's interest is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate or the joint venture (after applying the ECL model to such other long-term interests where applicable (see note 2(k)(i))).

2 重大會計政策(續)

(f) 聯營公司及合營公司(續)

於聯營公司或合營公司之投資乃按權益法於綜合財務報表入賬，除非該投資被分類為持作出售(或計入分類為持作出售之出售組別)(見附註2(x))。根據權益法，投資最初按成本入賬，並就本集團分佔被投資公司於收購日期可識別資產淨值之公平值超出投資成本的部分(如有)作出調整。投資成本包括購買價、收購投資直接應佔的其他成本及任何構成本集團權益投資一部分的聯營公司或合營公司直接投資。其後，該投資因應本集團分佔被投資公司資產淨值之收購後變動及有關該投資之任何減值虧損而作出調整。收購當日出出成本的任何部分、本集團收購後分佔款項、被投資公司之除稅後業績及年內任何減值虧損均於綜合損益表確認，而本集團分佔被投資公司之其他全面收益之收購後除稅後項目於綜合損益及其他全面收益表確認。

當本集團分佔聯營公司或合營公司的虧損超出應佔其權益時，本集團的權益將調減至零，並且不再確認其他虧損，惟倘本集團須承擔法定或推定責任，或代表被投資公司付款則除外。就此而言，本集團的權益是按權益法計算的投資賬面值加上實質上屬於本集團對聯營公司或合營公司投資淨額一部分的本集團長期權益(在預期信用損失模式應用於該等其他長期權益(如適用)後(見附註2(k)(i)))。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(f) Associates and joint ventures** *(Continued)*

Unrealised profits and losses resulting from transactions between the Group and its associates and joint ventures are eliminated to the extent of the Group's interest in the investee, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

If an investment in an associate becomes an investment in a joint venture or vice versa, retained interest is not remeasured. Instead, the investment continues to be accounted for under the equity method.

In all other cases, when the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in that investee, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former investee at the date when significant influence is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset.

(g) Other investments in debt and equity securities

The Group's policies for investments in debt and equity securities, other than investments in subsidiaries, associates and joint ventures, are set out below.

Investments in debt and equity securities are recognised/derecognised on the date the Group commits to purchase/sell the investment. The investments are initially stated at fair value plus directly attributable transaction costs, except for those investments measured at fair value through profit or loss (FVPL) for which transaction costs are recognised directly in profit or loss. For an explanation of how the Group determines fair value of financial instruments, see note 28(e). These investments are subsequently accounted for as follows, depending on their classification.

2 重大會計政策(續)**(f) 聯營公司及合營公司(續)**

本集團與聯營公司及合營公司之間的交易所產生的未變現損益均按本集團於被投資公司所佔的權益比率撇銷，惟倘未變現虧損顯示已轉讓資產出現減值，則該等未變現虧損即時在損益表內確認。

倘於聯營公司的投資變為於合營公司的投資或後者變為前者，則不會重新計量保留權益。反之，該投資繼續根據權益法入賬。

於所有其他情況，當本集團不再對聯營公司擁有重大影響力或對合營公司擁有共同控制時，該交易將列作出售於該被投資公司的全部權益，所產生之收益或虧損則於損益內確認。任何在失去重大影響力之日仍於該前被投資公司保留之權益按公平值確認，而此金額被視為初步確認金融資產之公平值。

(g) 其他債務及股本證券投資

本集團對債務及股本證券投資(附屬公司、聯營公司及合營公司投資以外)的政策列載如下。

債務及股本證券投資於本集團承諾購買/出售投資的日期確認/取消確認。投資初步按公平值加直接應佔交易成本列賬，惟以按公平值計入損益計量的投資除外，其交易成本乃直接於損益確認。有關本集團如何釐定金融工具公平值的闡述，請參閱附註28(e)。其後，該等投資視乎分類按下文所述入賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(g) Other investments in debt and equity securities (Continued)

(i) Investments other than equity investments

Non-equity investments held by the Group are classified into one of the following measurement categories:

- amortised cost, if the investment is held for the collection of contractual cash flows which represent solely payments of principal and interest. Interest income from the investment is calculated using the effective interest method (see note 2(u)(iii)).
- fair value through other comprehensive income (FVOCI)-recycling, if the contractual cash flows of the investment comprise solely payments of principal and interest and the investment is held within a business model whose objective is achieved by both the collection of contractual cash flows and sale. Changes in fair value are recognised in other comprehensive income, except for the recognition in profit or loss of expected credit losses, interest income (calculated using the effective interest method) and foreign exchange gains and losses. When the investment is derecognised, the amount accumulated in other comprehensive income is recycled from equity to profit or loss.
- fair value at profit or loss (FVPL) if the investment does not meet the criteria for being measured at amortised cost or FVOCI (recycling). Changes in the fair value of the investment (including interest) are recognised in profit or loss.

2 重大會計政策(續)

(g) 其他債務及股本證券投資(續)

(i) 股本投資以外的投資

本集團持有的非股本投資分類為下列其中一個計量類別：

- 攤銷成本，倘持有投資旨在收取合約現金流，而其僅代表本金及利息付款。投資的利息收入使用實際利息法計算(見附註2(u)(iii))。
- 按公平值計入其他全面收益 — 回收，倘投資的合約現金流僅包括本金及利息付款，且投資乃根據透過收取合約現金流及出售兩者達成目標的業務模式持有。公平值變動於其他全面收益確認，惟於損益確認的預期信用損失、利息收入(使用實際利息法計算)及匯兌收益和虧損除外。當投資取消確認，於其他全面收益累計的金額從權益重新計入至損益。
- 按公平值計入損益，倘投資不符合按攤銷成本或按公平值計入其他全面收益(回收)計量的準則。投資(包括利息)的公平值變動於損益確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(g) Other investments in debt and equity securities** *(Continued)***(ii) Equity investments**

An investment in equity securities is classified as FVPL unless the equity investment is not held for trading purposes and on initial recognition of the investment the Group makes an election to designate the investment at FVOCI (non-recycling) such that subsequent changes in fair value are recognised in other comprehensive income. Such elections are made on an instrument-by-instrument basis, but may only be made if the investment meets the definition of equity from the issuer's perspective. Where such an election is made, the amount accumulated in other comprehensive income remains in the fair value reserve (non-recycling) until the investment is disposed of. At the time of disposal, the amount accumulated in the fair value reserve (non-recycling) is transferred to retained earnings. It is not recycled through profit or loss. Dividends from an investment in equity securities, irrespective of whether classified as at FVPL or FVOCI, are recognised in profit or loss as other income.

(h) Investment properties

Investment properties are land and/or buildings which are owned or held under a leasehold interest (see note 2(j)) to earn rental income and/or for capital appreciation. These include property that is being constructed or developed for future use as investment property.

2 重大會計政策(續)**(g) 其他債務及股本證券投資(續)****(ii) 股本投資**

股本證券投資分類為按公平值計入損益，除非股本投資並非持作買賣用途及初始確認投資時本集團選擇指定投資為按公平值計入其他全面收益(不回收)，以致公平值的後續變動於其他全面收益確認。該等選擇乃按個別工具逐次作出，惟僅於從發行人角度看，該投資符合股本定義時方可選擇。倘作出該選擇，於其他全面收益累計的金額保留於公平值儲備(不回收)，直至售出投資為止。於出售時，於公平值儲備累計的金額(不回收)轉移至保留盈利。其不會重新計入至損益。股本證券投資的股息(不論分類為按公平值計入損益或按公平值計入其他全面收益)於損益確認為其他收入。

(h) 投資物業

投資物業指為賺取租金收入及／或作資本增值而根據租賃權益(參閱附註2(j))擁有或持有的土地及／或樓宇，包括現正興建或發展供未來作投資物業的物業。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(h) Investment properties (Continued)

Investment properties are stated at fair value, unless they are still in the course of construction or development at the end of the reporting period and their fair value cannot be reliably measured at that time. Any gain or loss arising from a change in fair value or from the retirement or disposal of an investment property is recognised in profit or loss. Rental income from investment properties is accounted for as described in note 2(u).

In the comparative period, when the Group holds property interest under an operating lease to earn rental income and/or for capital appreciation, the interest is classified and accounted for as an investment property on a property-by-property basis. Any such property interest which has been classified as an investment property is accounted for as if it were held under a finance lease (see note 2(j)), and the same accounting policies are applied to that interest as are applied to other investment properties leased under finance leases. Lease payments are accounted for as described in note 2(j).

(i) Property, plant and equipment

The following items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment loss (see note 2(k)):

- buildings held for own use which are situated on leasehold land classified as held under operating lease (see note 2(j)); and
- other items of plant and equipment.

2 重大會計政策(續)

(h) 投資物業(續)

投資物業按公平值列賬，除非於報告期末仍在建造或開發及於當時不能可靠地計算公平值。投資物業公平值之變動，或報廢或出售投資物業所產生之任何收益或虧損均在損益中確認。投資物業的租金收入按附註2(u)所述入賬。

於比較期間，倘若本集團以經營租賃持有物業權益以賺取租金收入及／或為資本增值，有關權益會按個別物業基準分類及入賬為投資物業。分類為投資物業之任何有關物業權益之入賬方式與以融資租賃持有之權益一致(見附註2(j))，而其適用之會計政策亦與以融資租賃出租之其他投資物業相同。租約付款按附註2(j)所述方式入賬。

(i) 物業、廠房及設備

下列物業、廠房及設備項目按成本減累計折舊及累計減值虧損(見附註2(k))計量：

- 位於租賃土地上持作自用且歸類為根據經營租賃持有的樓宇(見附註2(j))；及
- 其他廠房及設備項目。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(i) Property, plant and equipment (Continued)**

The cost of self-constructed items of property, plant and equipment includes the cost of materials, direct labour, the initial estimate, where relevant, of the costs of dismantling and removing the items and restoring the site on which they are located, and an appropriate proportion of production overheads and borrowing costs (see note 2(w)).

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives as follows:

	Useful life	Residual value %
Lands	50 years	0%
Buildings	20 years	5%–10%
Office equipment	2–12 years	0%–10%
Motor vehicles	4–5 years	0%–10%
Electronic and other equipment	2–10 years	0%–10%
Other properties leased for own use	unexpired term of lease	0%

2 重大會計政策(續)**(i) 物業、廠房及設備(續)**

物業、廠房及設備自建項目的成本包括材料成本、直接勞工、清拆及移除物品及將其所在位置恢復原狀的成本初步估計(如相關)及適當比例的生產間接費用及借款成本(見附註2(w))。

報廢或出售物業、廠房及設備項目所產生的損益以該項目的出售所得款項淨額與其賬面值之間的差額釐定，並於報廢或出售當日在損益內予以確認。

物業、廠房及設備項目折舊按下列估計可使用年期，在扣除其估計剩餘價值(如有)後，以直線法撇銷其成本計算：

	可使用年期	餘值%
土地	50年	0%
樓宇	20年	5%–10%
辦公室設備	2–12年	0%–10%
汽車	4–5年	0%–10%
電子及其他設備	2–10年	0%–10%
其他自用的租賃物業	未屆滿的租期	0%

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(j) Leased assets

At inception of a contract, the Group assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the customer has both the right to direct the use of the identified asset and to obtain substantially all of the economic benefits from that use.

(i) As a lessee

Where the contract contains lease component(s) and non-lease component(s), the Group has elected not to separate non-lease components and accounts for each lease component and any associated non-lease components as a single lease component for all leases.

At the lease commencement date, the Group recognises a right-of-use asset and a lease liability, except for short-term leases that have a lease term of 12 months or less and leases of low-value assets which, for the Group are primarily laptops and office furniture. When the Group enters into a lease in respect of a low-value asset, the Group decides whether to capitalise the lease on a lease-by-lease basis. The lease payments associated with those leases which are not capitalised are recognised as an expense on a systematic basis over the lease term.

2 重大會計政策(續)

(j) 租賃資產

本集團於合約初始評估有關合約是否屬租賃或包含租賃。倘合約為換取代價而給予在一段時間內控制可識別資產使用的權利，則該合約屬租賃或包含租賃。倘客戶同時有權管理可識別資產的使用及取得因使用可識別資產而帶來的絕大部分經濟利益，即擁有控制權。

(i) 作為承租人

倘合約包含租賃部分及非租賃部分，本集團就所有租賃已選擇不分拆非租賃部分，而將各租賃部分及任何相關的非租賃部分視為一項單一的租賃組成部分。

於租賃開始日期，本集團確認使用權資產及租賃負債，惟租期為12個月或以下者的短期租賃及低價值資產(主要為本集團筆記本電腦及辦公設備)的租賃則除外。當本集團訂立低價值資產的租賃時，本集團對每一項租賃進行判斷是否資本化該租賃。與未資本化的租賃相關的租賃付款於租期內按系統化基準確認為開支。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES

(Continued)

(j) Leased assets (Continued)

(i) As a lessee (Continued)

Where the lease is capitalised, the lease liability is initially recognised at the present value of the lease payments payable over the lease term, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, using a relevant incremental borrowing rate. After initial recognition, the lease liability is measured at amortised cost and interest expense is calculated using the effective interest method. Variable lease payments that do not depend on an index or rate are not included in the measurement of the lease liability and hence are charged to profit or loss in the accounting period in which they are incurred.

The right-of-use asset recognised when a lease is capitalised is initially measured at cost, which comprises the initial amount of the lease liability plus any lease payments made at or before the commencement date, and any initial direct costs incurred. Where applicable, the cost of the right-of-use assets also includes an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, discounted to their present value, less any lease incentives received. The right-of-use asset is subsequently stated at cost less accumulated depreciation and impairment losses (see notes 2(i) and 2(k)), except for the following types of right-of-use asset:

- right-of-use assets that meet the definition of investment property are carried at fair value in accordance with note 2(h);
- right-of-use assets related to interests in leasehold land where the interest in the land is held as inventory are carried at the lower of cost and net realisable value in accordance with note 2(l).

2 重大會計政策(續)

(j) 租賃資產(續)

(i) 作為承租人(續)

倘租賃已資本化，則租賃負債初步按租期內應付租賃付款之現值確認，按租約隱含的利率貼現，倘該利率不能即時釐定，則按相關增量借款利率貼現。初步確認後，租賃負債按攤銷成本計量，利息開支按實際利息法計算。無需視乎指數或利率的可變租賃付款不計入租賃負債的計量，因此於其產生的會計期間計入損益。

當租賃已資本化時，已確認使用權資產初步按成本計量，包括租賃負債的初步金額加任何於生效日期或之前作出的租賃付款及所產生的任何初步直接成本。倘適用，使用權資產的成本亦包括於資產所在地拆除及移除相關資產或恢復相關資產的估計成本，貼現至其現值，減任何所收的租賃優惠。使用權資產其後按成本減累計折舊及減值虧損列賬(見附註2(i)及2(k))，惟以下類型的使用權資產則除外：

- 符合投資物業定義的使用權資產根據附註2(h)按公平值列賬；
- 與租賃土地權益有關之使用權資產，當中土地之權益作為存貨持有並根據附註2(l)按成本與可變現淨值之較低者列賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(j) Leased assets (Continued)

(i) As a lessee (Continued)

The lease liability is remeasured when there is a change in future lease payments arising from a change in an index or rate, or there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or there is a change arising from the reassessment of whether the Group will be reasonably certain to exercise a purchase, extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

The lease liability is also remeasured when there is a change in the scope of a lease or the consideration for a lease that is not originally provided for in the lease contract ("lease modification") that is not accounted for as a separate lease. In this case the lease liability is remeasured based on the revised lease payments and lease term using a revised discount rate at the effective date of the modification. The only exceptions are any rent concessions which arose as a direct consequence of the COVID-19 pandemic and which satisfied the conditions set out in paragraph 46B of HKFRS 16 Leases. In such cases, the Group has taken advantage of the practical expedient not to assess whether the rent concessions are lease modifications, and recognised the change in consideration as negative variable lease payments in profit or loss in the period in which the event or condition that triggers the rent concessions occurred.

In the consolidated statement of financial position, the current portion of long-term lease liabilities is determined as the present value of contractual payments that are due to be settled within twelve months after the reporting period.

2 重大會計政策(續)

(j) 租賃資產(續)

(i) 作為承租人(續)

租賃負債於以下情況重新計量：指數或利率變動產生未來租賃付款變動，或本集團估計將根據剩餘價值擔保應付的預期金額發生變動，或重新評估本集團是否合理確定將行使購買、延長或終止權而產生變動。倘租賃負債按此重新計量，則對使用權資產的賬面值進行相應調整，倘使用權資產的賬面值減至零，則計入損益。

倘並非按獨立租賃入賬的租約原本並無規定的租賃範圍或租賃代價有變(「租賃修訂」)時，租賃負債會重新計量。在此情況下，租賃負債根據經修訂租賃付款及租期以修訂生效日期的經修訂貼現率重新計量。唯一例外情況是由於COVID-19疫情而直接產生且符合《香港財務報告準則》第16號租賃第46B段所載條件的任何租金減免，在此情況下，本集團已利用實際權宜方法不對租金減免是否被認定為租賃修訂進行評估，並於觸發租金減免的事件或條件發生期間將代價變動於損益內確認為可變租賃付款。

在綜合財務狀況表，長期租賃負債的流動部分確定為須於報告期後12個月內結算的合約付款現值。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(j) Leased assets (Continued)****(ii) As a lessor**

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to the ownership of an underlying assets to the lessee. If this is not the case, the lease is classified as an operating lease.

When a contract contains lease and non-lease components, the Group allocates the consideration in the contract to each component on a relative stand-alone selling price basis. The rental income from operating leases is recognised in accordance with note 2(u).

When the Group is an intermediate lessor, the sub-leases are classified as a finance lease or as an operating lease with reference to the right-of-use asset arising from the head lease. If the head lease is a short-term lease to which the Group applies the exemption described in note 2(j)(i), then the Group classifies the sub-lease as an operating lease.

(k) Credit losses and impairment of assets**(i) Credit losses from financial instruments and lease receivables**

The Group recognises a loss allowance for expected credit losses (ECLs) on the following items:

- financial assets measured at amortised cost (including cash and cash equivalents, trade and other receivables and loans to associates); and
- lease receivables.

Financial assets measured at fair value are not subject to the ECL assessment.

2 重大會計政策(續)**(j) 租賃資產(續)****(ii) 作為出租人**

倘本集團作為出租人，其於租賃開始時釐定各租賃為融資租賃或經營租賃。倘租賃轉移相關資產所有權附帶之絕大部分風險及回報至承租人，則租賃分類為融資租賃。否則，租賃分類為經營租賃。

倘合約包含租賃及非租賃部分，本集團按相關單獨售價基準將合約代價分配至各部分。經營租賃所得租金收入根據附註2(u)確認。

倘本集團為中介出租人，分租賃乃參考主租賃產生的使用權資產，分類為融資租賃或經營租賃。倘主租賃乃短期租賃而本集團應用附註2(j)(i)所述豁免，則本集團分類分租賃為經營租賃。

(k) 信用損失及資產減值**(i) 金融工具及應收租賃的信用損失**

本集團就以下項目確認預期信用損失的損失撥備：

- 按攤銷成本計量的金融資產(包括現金及現金等價物、貿易及其他應收款項及對聯營公司的貸款)；及
- 應收租賃。

按公平值計量的金融資產毋須接受預期信用損失評估。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(k) Credit losses and impairment of assets
(Continued)

**(i) Credit losses from financial instruments
and lease receivables (Continued)**

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all expected cash shortfalls (i.e. the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive).

The expected cash shortfalls are discounted using the following discount rates where the effect of discounting is material:

- fixed-rate financial assets and trade and other receivables: effective interest rate determined at initial recognition or an approximation thereof;
- variable-rate financial assets: current effective interest rate; and
- lease receivables: discount rate used in the measurement of the lease receivable.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

In measuring ECLs, the Group takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

2 重大會計政策(續)

(k) 信用損失及資產減值(續)

**(i) 金融工具及應收租賃的信用
損失(續)**

預期信用損失的計量

預期信用損失是以概率加權估計的信用損失。信用損失按所有預期現金缺額的現值(即根據合約應付本集團的現金流和本集團預計會收取的現金流之間的差額)計量。

倘貼現影響屬重大，則預期現金缺額使用以下貼現率貼現：

- 固定比率金融資產和貿易及其他應收款項：於初始確認時釐定的實際利率或其概約；
- 浮動比率金融資產：當前實際利率；及
- 應收租賃：計量應收租賃使用的貼現率。

估計預期信用損失時考慮的最長期間為本集團承受信貸風險的最長合約期間。

計量預期信用損失時，本集團計及毋須付出不相稱的成本或努力而可取得的合理及有根據資料，包括有關過往事件、當前狀況及未來經濟狀況預測的資料。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(k) Credit losses and impairment of assets***(Continued)***(i) Credit losses from financial instruments and lease receivables** *(Continued)**Measurement of ECLs (Continued)*

ECLs are measured on either of the following bases:

- 12-month ECLs: these are losses that are expected to result from possible default events within the 12 months after the reporting date; and
- lifetime ECLs: these are losses that are expected to result from all possible default events over the expected lives of the items to which the ECL model applies.

Loss allowances for trade receivables and lease receivables are always measured at an amount equal to lifetime ECLs. ECLs on these financial assets are estimated using a provision matrix based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors and an assessment of both the current and forecast general economic conditions at the reporting date.

For all other financial instruments, the Group recognises a loss allowance equal to 12-month ECLs unless there has been a significant increase in credit risk of the financial instrument since initial recognition, in which case the loss allowance is measured at an amount equal to lifetime ECLs.

2 重大會計政策(續)**(k) 信用損失及資產減值(續)****(i) 金融工具及應收租賃的信用損失(續)***預期信用損失的計量(續)*

預期信用損失按下列其中一個基礎計量：

- 12個月預期信用損失：此乃報告日期後12個月內潛在違約事件所預期產生的損失；及
- 全期預期信用損失：此乃預期信用損失模式適用的項目的預計全期內所有潛在違約事件所預期產生的損失。

貿易應收款項及應收租賃的損失撥備時常按等同全期預期信用損失的金額計量。該等金融資產的預期信用損失乃使用撥備矩陣估計，此乃基於本集團的過往信用損失經驗，並按債務人獨有的因素及於報告日期的當前及預測整體經濟狀況評估予以調整。

至於所有其他金融工具，本集團確認等同12個月預期信用損失的損失撥備，除非自初始確認以來金融工具的信貸風險大幅增加，於此情況下，損失撥備按等同全期預期信用損失的金額計量。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(k) Credit losses and impairment of assets
(Continued)

**(i) Credit losses from financial instruments
and lease receivables (Continued)**

Significant increases in credit risk

In assessing whether the credit risk of a financial instrument has increased significantly since initial recognition, the Group compares the risk of default occurring on the financial instrument assessed at the reporting date with that assessed at the date of initial recognition. In making this reassessment, the Group considers that a default event occurs when (i) the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held); or (ii) the financial asset is 90 days past due. The Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- failure to make payments of principal or interest on their contractually due dates;
- an actual or expected significant deterioration in a financial instrument's external or internal credit rating (if available);

2 重大會計政策(續)

(k) 信用損失及資產減值(續)

**(i) 金融工具及應收租賃的信用
損失(續)**

信貸風險大幅增加

評估金融工具信貸風險是否自初始確認以來大幅增加時，本集團比較於報告日期所評估金融工具產生的違約風險與於初始確認日期所評估者。進行該評估時，倘(i)於本集團不借助套現抵押品(倘持有任何抵押品)行使追索權等行動下，借款人大不可能向本集團悉數支付信用責任；或(ii)金融資產已逾期90日，則本集團視為發生違約事件。本集團考慮屬合理及有根據的定量及定性資料，包括過往經驗及毋須付出不相稱的成本或努力而可取得的前瞻性資料。

具體而言，評估信貸風險是否自初始確認以來大幅增加時會計及以下資料：

- 於合約到期日未能支付本金或利息；
- 金融工具的外部或內部信用評級(如可取得)實際或預期顯著轉差；

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES

(Continued)

(k) Credit losses and impairment of assets

(Continued)

(i) Credit losses from financial instruments and lease receivables (Continued)

Significant increases in credit risk (Continued)

- an actual or expected significant deterioration in the operating results of the debtor; and
- existing or forecast changes in the technological, market, economic or legal environment that have a significant adverse effect on the debtor's ability to meet its obligation to the Group.

Depending on the nature of the financial instruments, the assessment of a significant increase in credit risk is performed on either an individual basis or a collective basis. When the assessment is performed on a collective basis, the financial instruments are grouped based on shared credit risk characteristics, such as past due status and credit risk ratings.

ECLs are remeasured at each reporting date to reflect changes in the financial instrument's credit risk since initial recognition. Any change in the ECL amount is recognised as an impairment gain or loss in profit or loss. The Group recognises an impairment gain or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt securities that are measured at FVOCI (recycling), for which the loss allowance is recognised in other comprehensive income and accumulated in the fair value reserve (recycling).

2 重大會計政策(續)

(k) 信用損失及資產減值(續)

(i) 金融工具及應收租賃的信用損失(續)

信貸風險大幅增加(續)

- 債務人的營運業績實際或預期顯著轉差；及
- 技術、市場、經濟或法律環境當前或預期變動，並對債務人向本集團履行責任的能力造成嚴重不利影響。

視乎金融工具的性質，信貸風險大幅增加的評估乃按個別或集體基準進行。倘按集體基準進行評估，金融工具乃按共有信貸風險特點分組，例如逾期情況及信貸風險評級。

預期信用損失於各報告日期重新計量，以反映金融工具信貸風險自初始確認以來的變動。預期信用損失金額的任何變動於損益確認為減值收益或虧損。本集團對所有金融工具確認減值收益或虧損，並透過損失撥備賬對其賬面值予以相應調整，惟按公平值計入其他全面收益(回收)計量的債務證券投資除外，其損失撥備於其他全面收益確認及於公平值儲備(回收)累計。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(k) Credit losses and impairment of assets

(Continued)

(i) Credit losses from financial instruments and lease receivables (Continued)

Basis of calculation of interest income

Interest income recognised in accordance with note 2(u)(iii) is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit-impaired, in which case interest income is calculated based on the amortised cost (i.e. the gross carrying amount less loss allowance) of the financial asset.

At each reporting date, the Group assesses whether a financial asset is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired includes the following observable events:

- significant financial difficulties of the debtor;
- a breach of contract, such as a default or past due event;
- it becoming probable that the borrower will enter into bankruptcy or other financial reorganisation;
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor; or
- the disappearance of an active market for a security because of financial difficulties of the issuer.

2 重大會計政策(續)

(k) 信用損失及資產減值(續)

(i) 金融工具及應收租賃的信用損失(續)

利息收入計算基礎

按照附註2(u)(iii)確認的利息收入乃根據金融資產的賬面總值計算，除非金融資產出現信用減值，於此情況下，利息收入按金融資產的攤銷成本(即賬面總值減損失撥備)計算。

於各報告日期，本集團評估金融資產是否出現信用減值。倘發生一項或多項對金融資產估計未來現金流量造成不利影響的事件，則金融資產出現信用減值。金融資產出現信用減值的證據包括以下可觀察事件：

- 債務人有重大財務困難；
- 違約，如拖欠或逾期事件；
- 借方可能破產或進行其他財務重組；
- 科技、市場、經濟或法律環境出現重大變化對債務人造成不利影響；或
- 發行人的財務困難令證券失去交易活躍的市場。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(k) Credit losses and impairment of assets***(Continued)***(i) Credit losses from financial instruments and lease receivables** *(Continued)**Write-off policy*

The gross carrying amount of a financial asset or lease receivable is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off.

Subsequent recoveries of an asset that was previously written off are recognised as a reversal of impairment in profit or loss in the period in which the recovery occurs.

(ii) Credit losses from financial guarantees issued

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the “holder”) for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

2 重大會計政策(續)**(k) 信用損失及資產減值(續)****(i) 金融工具及應收租賃的信用損失(續)***撇減政策*

應收租賃金融資產賬面總值的其中一部分或全部會被撇減，但以實際上預期不會收回的金額為限。當本集團釐定債權人並無資產或收入來源，以產生足夠的現金流來償還須予撇減的金額時，便會出現這種常見情況。

其後收回先前已撇減的資產於收回發生的期間在損益確認為減值撥回。

(ii) 已發出財務擔保之信用損失

財務擔保指當特定債務人到期不能按照債務工具條款償付債務時，要求發出人(即擔保人)向蒙受損失的擔保受益人(「持有人」)賠付特定金額的合約。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(k) Credit losses and impairment of assets
(Continued)

(ii) Credit losses from financial guarantees issued (Continued)

Financial guarantees issued are initially recognised within “trade and other payables” at fair value, which is determined by reference to fees charged in an arm’s length transaction for similar services, when such information is obtainable, or to interest rate differentials, by comparing the actual rates charged by lenders when the guarantee is made available with the estimated rates that lenders would have charged, had the guarantees not been available, where reliable estimates of such information can be made. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group’s policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss.

Subsequent to initial recognition, the amount initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued.

The Group monitors the risk that the specified debtor will default on the contract and recognises a provision when ECLs on the financial guarantees are determined to be higher than the amount carried in “trade and other payables” in respect of the guarantees (i.e. the amount initially recognised, less accumulated amortisation).

2 重大會計政策(續)

(k) 信用損失及資產減值(續)

(ii) 已發出財務擔保之信用損失(續)

已發出的財務擔保初步於「貿易及其他應付款項」中按公平值確認，而該等公平值乃經比較貸方於有擔保下收取的實際利率與於如並無擔保下貸方應收取的估計利率(倘有關資料可作出可靠估計)後，參考類似服務的公平交易中所收取的費用(於可獲得該等資料時)或利率差異釐定。倘於發出該擔保時收取或可收取代價，該代價則根據本集團適用於該類資產的政策而予確認。倘有關代價尚未收取或應予收取，即時開支於損益中確認。

於初始確認後，初始確認為遞延收入的金額於擔保期內於損益中攤銷為已發出財務擔保的收入。

本集團監察特定債務人違約的風險，並在財務擔保的預期信用損失確定為高於擔保的「貿易及其他應付款項」中的金額(即初始確認金額減累計攤銷)時確認撥備。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(k) Credit losses and impairment of assets***(Continued)***(ii) Credit losses from financial guarantees issued** *(Continued)*

To determine ECLs, the Group considers changes in the risk of default of the specified debtor since the issuance of the guarantee. A 12-month ECL is measured unless the risk that the specified debtor will default has increased significantly since the guarantee is issued, in which case a lifetime ECL is measured. The same definition of default and the same assessment of significant increase in credit risk as described in note 2(k)(i) apply.

As the Group is required to make payments only in the event of a default by the specified debtor in accordance with the terms of the instrument that is guaranteed, an ECL is estimated based on the expected payments to reimburse the holder for a credit loss that it incurs less any amount that the Group expects to receive from the holder of the guarantee, the specified debtor or any other party. The amount is then discounted using the current risk-free rate adjusted for risks specific to the cash flows.

2 重大會計政策(續)**(k) 信用損失及資產減值(續)****(ii) 已發出財務擔保之信用損失** *(續)*

為釐定預期信用損失，本集團會考慮指定債務人自發出擔保以來的違約風險變動，並會計量12個月的預期信用損失，惟在指定債務人自發出擔保以來的違約風險大幅增加的情況下除外，在此情況下，則會計量全期預期信用損失。附註2(k)(i)所述的相同違約定義及信貸風險大幅增加的相同評估標準適用於此。

由於本集團僅須於根據獲擔保工具的條款指定債務人違約時作出付款，故預期信用損失乃按預期就補償持有人產生的信用損失而作出的付款，減本集團預期從擔保持有人(指定債務人或任何其他人士)收取的任何款項估計。有關金額其後將使用現時的無風險利率貼現，並就現金流量的特定風險作出調整。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(k) Credit losses and impairment of assets
(Continued)

(iii) Impairment of other non-current assets

Internal and external sources of information are reviewed at the end of each reporting period to identify indications that the following assets may be impaired or, except in the case of goodwill, an impairment loss previously recognised no longer exists or may have decreased:

- property, plant and equipment, including right-of-use assets;
- investments in subsidiaries, associates and joint ventures; and
- other non-current assets
- other contract costs

If any such indication exists, the asset's recoverable amount is estimated.

- *Calculation of recoverable amount*
The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

2 重大會計政策(續)

(k) 信用損失及資產減值(續)

(iii) 其他非流動資產減值

內部及外界資料來源於各報告期末予以檢討，以識別有否跡象顯示以下資產出現減值或(商譽除外)先前已確認的減值虧損已不存在或可能已減少：

- 物業、廠房及設備，包括使用權資產；
- 於附屬公司、聯營公司及合營公司的投資；及
- 其他非流動資產；
- 其他合約成本

若有任何此等跡象，本集團將估計資產的可收回金額。

- *計算可收回金額*
資產的可收回金額為其公平值減出售成本與使用價值兩者的較高者。評估使用價值時，採用反映當時市場對金錢時間值及有關資產特有風險評估的稅前貼現率，貼現估計未來現金流量至其現值。倘資產產生的現金流入大致上不能獨立於其他資產，則可收回金額按可獨立產生現金流入的最小資產組別(即現金產生單位)釐定。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(k) Credit losses and impairment of assets***(Continued)***(iii) Impairment of other non-current assets***(Continued)*— *Recognition of impairment losses*

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated to reduce the carrying amount of the assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable), or value in use (if determinable).

— *Reversals of impairment losses*

In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

2 重大會計政策(續)**(k) 信用損失及資產減值(續)****(iii) 其他非流動資產減值(續)**— *確認減值虧損*

倘某項資產或其所屬現金產生單位的賬面值超過其可收回金額，則於損益內確認減值虧損。就現金產生單位確認的減值虧損，會按比例分配以減少該單位(或一組單位)內資產的賬面值，惟資產賬面值不會減至低於其本身的公平值減去出售成本(倘可計量)或使用價值(如能釐定)。

— *撥回減值虧損*

就商譽以外的資產而言，倘用作釐定可收回金額的估計出現有利變動，則會撥回減值虧損。

撥回減值虧損僅限於過往年度未確認減值虧損而釐定的資產賬面值。減值虧損之撥回在確認撥回的年度計入損益。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(I) Inventories and other contract costs

(i) Property development

Inventories in respect of property development activities are carried at the lower of cost and net realisable value. Cost and net realisable values are determined as follows:

- *Property held for development and property under development*
The cost of properties held for development and properties under development comprises specifically identified cost, including the acquisition cost of land, aggregate cost of development, materials and supplies, wages and other direct expenses, an appropriate proportion of overheads and borrowing costs capitalised (see note 2(w)). Net realisable value represents the estimated selling price less estimated costs of completion and costs to be incurred in selling the property.
- *Completed property held for sale*
The cost of completed properties held for sale comprises all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

In the case of completed properties developed by the Group which comprise of multiple units which are sold individually, the cost of each unit is determined by apportionment of the total development costs for that development project to each unit on a per square foot basis, unless another basis is more representative of the cost of the specific unit. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

2 重大會計政策(續)

(I) 存貨及其他合約成本

(i) 物業開發

物業開發活動存貨按成本與可變現淨值之較低者列賬。成本與可變現淨值釐定方法如下：

- *持作發展物業及建設中物業*
持作發展物業及建設中物業之成本包含已明確確定之成本，包括土地收購成本、發展、物料和供應品總成本、工資及其他直接開支，適當比例之間接費用及撥充資本之借款成本(見附註2(w))。可變現淨值為估計售價減估計完工成本及為售出物業而產生之成本。
- *持作出售已完工物業*
持作出售已完工物業的成本包括所有採購成本、轉換成本以及將存貨運至目前地點及使其達到現狀所產生的其他成本。

倘已完工物業由本集團發展及包括多個單獨出售的單位，則每個單位的成本按該發展項目的發展總成本根據每平方呎基準分配至每個單位而釐定，除非另有基準較能反映指定單位的成本。可變現淨值為估計售價減為售出物業而產生之成本。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(I) Inventories and other contract costs***(Continued)***(i) Property development (Continued)**

- *Completed property held for sale (Continued)*

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised.

The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

(ii) Other contract costs

Other contract costs are either the incremental costs of obtaining a contract with a customer or the costs to fulfil a contract with a customer which are not capitalised as inventory (see note 2(I)(i)) or property, plant and equipment (see note 2(i)).

Incremental costs of obtaining a contract are those costs that the Group incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained e.g. an incremental sales commission. Incremental costs of obtaining a contract are capitalised when incurred if the costs relate to revenue which will be recognised in a future reporting period and the costs are expected to be recovered. Other costs of obtaining a contract are expensed when incurred.

2 重大會計政策(續)**(I) 存貨及其他合約成本(續)****(i) 物業開發(續)**

- *持作出售已完工物業(續)*

存貨一經出售，其賬面值在相應收入的確認期間內確認為開支。

存貨撇減至可變現淨值及存貨所有損失的金額在撇減或損失發生的期間確認為開支。任何存貨撇減的撥回金額，在作出撥回期間確認為減少已確認為開支的存貨金額。

(ii) 其他合約成本

其他合約成本為向客戶取得合約的增量成本或向客戶履行合約的成本，其不獲資本化為存貨(見附註2(I)(i))或物業、廠房及設備(見附註2(i))。

取得合約的增量成本為本集團為向客戶取得合約而產生的成本，倘未有取得該合約，則該等成本不會產生，即增量銷售佣金。倘成本與將於未來報告期間確認的收入有關及成本預期可收回，則取得合約的增量成本於產生時資本化。取得合約的其他成本於產生時支銷。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(I) Inventories and other contract costs

(Continued)

(ii) Other contract costs (Continued)

Costs to fulfil a contract are capitalised if the costs relate directly to an existing contract or to a specifically identifiable anticipated contract; generate or enhance resources that will be used to provide goods or services in the future; and are expected to be recovered.

Costs that relate directly to an existing contract or to a specifically identifiable anticipated contract may include direct labour, direct materials, allocations of costs, costs that are explicitly chargeable to the customer and other costs that are incurred only because the Group entered into the contract (for example, payments to sub-contractors). Other costs of fulfilling a contract, which are not capitalised as inventory, property, plant and equipment or intangible assets, are expensed as incurred.

Capitalised contract costs are stated at cost less accumulated amortisation and impairment losses. Impairment losses are recognised to the extent that the carrying amount of the contract cost asset exceeds the net of (i) remaining amount of consideration that the Group expects to receive in exchange for the goods or services to which the asset relates, less (ii) any costs that relate directly to providing those goods or services that have not yet been recognised as expenses.

Amortisation of capitalised contract costs is charged to profit or loss when the revenue to which the asset relates is recognised. The accounting policy for revenue recognition is set out in note 2(u).

2 重大會計政策(續)

(I) 存貨及其他合約成本(續)

(ii) 其他合約成本(續)

倘成本與現有合約或特定可識別預計合約直接有關；產生或增加日後將用於提供貨品或服務的資源及預期可收回，則履行合約的成本予以資本化。

與現有合約或特定可識別預計合約直接有關的成本可包括直接勞工、直接物料、成本分配、明確可向客戶收取的成本及僅因本集團訂立合約而產生的其他成本(例如向分包商支付款項)。履行合約的其他成本(不會資本化為存貨、物業、廠房及設備或無形資產)於產生時支銷。

資本化合約成本按成本減累計攤銷及減值虧損列賬。倘合約成本資產的賬面值超出(i)本集團預期就換取資產所涉及的貨品或服務收取的代價餘額，減(ii)與提供該等貨品或服務直接有關且尚未確認為開支的任何成本之淨額，則會確認減值虧損。

倘確認資產涉及的收入，則資本化合約成本的攤銷於損益扣除。收入確認的會計政策載於附註2(u)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(m) Contract liabilities**

A contract liability is recognised when the customer pays consideration before the Group recognises the related revenue (see note 2(u)). A contract liability would also be recognised if the Group has an unconditional right to receive consideration before the Group recognises the related revenue. In such cases, a corresponding receivable would also be recognised (see note 2(n)).

When the contract includes a significant financing component, the contract liability includes interest accrued under the effective interest method (see note 2(u)).

(n) Trade and other receivables

A receivable is recognised when the Group has an unconditional right to receive consideration. A right to receive consideration is unconditional if only the passage of time is required before payment of that consideration is due.

Receivables are stated at amortised cost using the effective interest method less allowance for credit losses (see note 2(k)(i)).

(o) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition.

(p) Trade and other payables

Trade and other payables are initially recognised at fair value. Except for financial guarantee liabilities measured in accordance with note 2(k)(ii) trade and other payables are subsequently stated at amortised cost unless the effect of discounting would be insignificant, in which case they are stated at cost.

2 重大會計政策(續)**(m) 合約負債**

當客戶於本集團確認相關收入(見附註2(u))前支付代價，則確認合約負債。倘本集團於確認相關收入前擁有收取代價的無條件權利，亦會確認合約負債。於該等情況，相關應收款項亦獲確認(見附註2(n))。

當合約包括重大融資組成部分，合約負債包括根據實際利息法累計的利息(見附註2(u))。

(n) 貿易及其他應收款項

應收款項於本集團有無條件權利收取代價時確認。倘於到期支付代價前僅需時間推移，則收取代價的權利為無條件。

應收款項按攤銷成本使用實際利息法減信用損失撥備列賬(見附註2(k)(i))。

(o) 現金及現金等價物

現金及現金等價物包括銀行及手頭現金、存於銀行及其他金融機構的活期存款，以及短期高流通性投資。此等投資可隨時轉換為已知數額的現金，所承受的價值變動風險不大，並於購入後三個月內到期。

(p) 貿易及其他應付款項

貿易及其他應付款項初始按公平值確認。除根據附註2(k)(ii)計量的財務擔保負債，貿易及其他應付款項其後按攤銷成本列賬，除非貼現影響不重大，於此情況下，其按成本列賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(q) Interest-bearing borrowings

Interest-bearing borrowings are measured initially at fair value less transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method. Interest expense is recognised in accordance with the Group's accounting policy for borrowing costs (see note 2(w)).

(r) Employee benefits

(i) Short-term employee benefits

Salaries, employee wages or salaries, bonuses, social security contributions such as medical insurance, work injury insurance, maternity insurance and housing fund, measured at the amount incurred or at the applicable benchmarks and rates, are recognised as a liability as the employee provides services, with a corresponding charge to profit or loss or included in the cost of assets where appropriate.

(ii) Defined contribution plans

Pursuant to the relevant laws and regulations of the PRC, the Group participates in a defined contribution basic pension insurance in the social insurance system established and managed by government organisations. The Group makes contributions to basic pension insurance plans based on the applicable benchmarks and rates stipulated by the government. Basic pension insurance contributions are recognised as part of the cost of assets or charged to profit or loss as the related services are rendered by the employees.

2 重大會計政策(續)

(q) 計息借款

計息借款初始按公平值減交易成本計量。初始確認後，計息借款按攤銷成本使用實際利息法列賬。利息開支根據本集團就借款成本的會計政策確認(見附註2(w))。

(r) 僱員福利

(i) 短期僱員福利

本集團在僱員提供服務時，將實際產生或按適用基準及費用率計提的薪金、僱員工資、獎金、醫療保險費、工傷保險費和生育保險費等社會保險費和住房公積金確認為負債，並於當期損益扣除或計入相關資產成本(如適用)。

(ii) 定額供款計劃

根據中國有關法律及法規，本集團參與定額供款基本退休金保險，其屬於由政府機構設立管理的社會保障體系。根據政府訂明的適用基準及費用率，本集團向基本退休金保險計劃供款。當僱員提供相關服務，基本退休金保險供款確認為資產成本的一部分或於損益扣除。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(r) Employee benefits** *(Continued)***(ii) Defined contribution plans** *(Continued)*

The Group also participates in a pension scheme under the rules and regulations of the Mandatory Provident Fund Scheme Ordinance (the “MPF Scheme”) for all employees in Hong Kong, which is a defined contribution retirement scheme. The contributions to the MPF Scheme are based on minimum statutory contribution requirement of 5% of eligible employees’ relevant aggregate income with a cap of monthly relevant income of HKD30,000.

(iii) Share-based payments

The fair value of share options granted to employees is recognised as an employee cost with a corresponding increase in a capital reserve within equity. The fair value is measured at grant date using the binomial lattice model, taking into account the terms and conditions upon which the options were granted. Where the employees have to meet vesting conditions before becoming unconditionally entitled to the options, the total estimated fair value of the options is spread over the vesting period, taking into account the probability that the options will vest.

2 重大會計政策(續)**(r) 僱員福利(續)****(ii) 定額供款計劃(續)**

本集團亦根據強制性公積金計劃條例(「強積金計劃」)的規則及規例為所有香港僱員參與退休金計劃，此乃定額供款退休計劃。強積金計劃供款乃根據最低法定供款規定，即合資格僱員相關總收入的5%，每月相關收入上限為30,000港元。

(iii) 以股份為基礎的付款

授予僱員之購股權之公平值確認為僱員成本，權益之資本儲備相應增加。公平值於授出日期按二項式結構模式計算，並計及授出購股權之條款及條件。倘僱員須於無條件獲授購股權前符合歸屬條件，購股權之估計公平值總額經計及購股權將歸屬之可能性於歸屬期間攤分。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(r) Employee benefits (Continued)

(iii) Share-based payments (Continued)

During the vesting period, the number of share options that is expected to vest is reviewed. Any resulting adjustment to the cumulative fair value recognised in prior years is charged/credited to the profit or loss for the year of the review, unless the original employee expenses qualify for recognition as an asset, with a corresponding adjustment to the capital reserve. On vesting date, the amount recognised as an expense is adjusted to reflect the actual number of options that vest (with a corresponding adjustment to the capital reserve). The equity amount is recognised in the capital reserve until either the option is exercised (when it is included in the amount recognised in share capital for the shares issued) or the option expires (when it is released directly to retained profits).

(s) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the end of the reporting period, and any adjustment to tax payable in respect of previous years.

2 重大會計政策(續)

(r) 僱員福利(續)

(iii) 以股份為基礎的付款(續)

於歸屬期間檢討預期歸屬之購股權數目。除合資格確認為資產之原有僱員開支，任何於過往年度確認之累計公平值調整於回顧年度自損益扣除／計入，資本儲備作出相應調整。於歸屬日期，確認為開支之金額予以調整，以反映歸屬購股權之實際數目(於資本儲備作出相應調整)。權益金額於資本儲備確認，直至購股權獲行使(於其計入就已發行股份於股本確認的金額時)或購股權屆滿(於其直接自保留溢利解除時)為止。

(s) 所得稅

年內所得稅包括即期稅項及遞延稅項資產及負債的變動。即期稅項及遞延稅項資產及負債的變動於損益內確認，惟與於其他全面收益確認或直接於權益確認的項目有關者除外，於此情況下，有關稅項款項分別於其他全面收益確認或直接於權益確認。

即期稅項乃年度應課稅收入的預期應繳稅項(按於報告期末已頒佈或實質上已頒佈的稅率計算)以及以往年度應繳稅項的任何調整。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(s) Income tax** *(Continued)*

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

2 重大會計政策(續)**(s) 所得稅(續)**

遞延稅項資產及負債分別源自可扣稅及應課稅暫時差額，即作財務申報之用的資產及負債賬面值與其稅基的差額。遞延稅項資產亦源自未動用稅項虧損及未動用稅項抵免。

除若干為數不多的例外情況外，將確認所有遞延稅項負債及所有遞延稅項資產，惟限於可能有可動用資產抵扣未來應課稅溢利的情況。可支持確認由可扣稅暫時差額所產生遞延稅項資產的未來應課稅溢利包括因撥回現有應課稅暫時差額將產生的數額；惟該等差額須與同一稅務機關及同一應課稅實體有關，並預期在可扣稅暫時差額預計撥回同一期間或遞延稅項資產所產生稅項虧損可向後期或向前期結轉期間內撥回。倘應課稅暫時差額與同一稅務機關及同一應課稅實體有關，並預期於可動用稅項虧損或稅項抵免期間撥回，則釐定現有應課稅暫時差額是否足以支持確認未動用稅項虧損及稅項抵免產生的遞延稅項資產時，亦採納同一準則。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(s) Income tax (Continued)

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from the initial recognition of assets or liabilities that affect neither accounting or taxable profit (provided they are not part of a business combination), and temporary differences relating to investments in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

Where investment properties are carried at their fair value in accordance with the accounting policy set out in note 2(h), the amount of deferred tax recognised is measured using the tax rates that would apply on sale of those assets at their carrying value at the reporting date unless the property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the property over time, rather than through sale. In all other case, the amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the end of the reporting period. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at the end of each reporting period and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

2 重大會計政策(續)

(s) 所得稅(續)

確認遞延稅項資產及負債之有限例外情況包括來自不影響會計或應課稅溢利的資產或負債的初步確認的暫時差額(如屬業務合併則除外)，以及與於附屬公司投資有關之暫時差額，如為應課稅差額，僅以本集團控制撥回時間而不大可能在可預見將來撥回之差額為限，如屬可扣稅差額，則僅以將來可撥回之差額為限。

當投資物業根據附註2(h)所載會計政策按公平值列賬，除非該物業屬折舊及以商業模式持有，而其目的為隨時間過去使用而非透過出售該物業以獲取隱含於該物業之絕大部分經濟利益，則已確認的遞延稅項金額按該等資產於報告日期以賬面值出售的稅率計算。在其他情況下，已確認之遞延稅項金額按照資產及負債賬面值之預期變現或清償方式，採用在報告期末已頒佈或實質上已頒佈之稅率計算。遞延稅項資產及負債均不作貼現。

遞延稅項資產的賬面值於各報告期末檢視，並扣減直至不再可能取得足夠的應課稅溢利以動用有關稅務利益為止。任何扣減會於可能取得足夠應課稅溢利時撥回。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(s) Income tax** *(Continued)*

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
 - the same taxable entity; or
 - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

2 重大會計政策(續)**(s) 所得稅(續)**

即期稅項結餘與遞延稅項結餘及其變動單獨列示，不予抵銷。倘本集團可合法以即期稅項資產抵銷即期稅項負債，並符合下列附帶條件，即期稅項資產與即期稅項負債以及遞延稅項資產與遞延稅項負債方可相互抵銷：

- 即期稅項資產及負債方面，本集團計劃按淨額基準結算，或同時變現有有關資產及清償有關負債；或
- 遞延稅項資產及負債方面，資產及負債須與相同稅務機關就以下其中一項徵收的所得稅有關：
 - 相同應課稅實體；或
 - 不同應課稅實體，其計劃在預期有重大金額的遞延稅項負債或資產須予清償或收回的各未來期間，按淨額基準變現即期稅項資產及清償即期稅項負債，或同時變現即期稅項資產及清償即期稅項負債。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(t) Provisions and contingent liabilities

Other provisions and contingent liabilities

Provisions are recognised when the Group has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

(u) Revenue and other income

Income is classified by the Group as revenue when it arises from the sale of properties or the use by others of the Group's assets under leases in the ordinary course of the Group's business.

Revenue is recognised when control over a product is transferred to the customer, or the lessee has the right to use the asset, at the amount of promised consideration to which the Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax ("VAT") and is after deduction of any trade discounts.

2 重大會計政策(續)

(t) 撥備及或然負債

其他撥備及或然負債

當本集團因過往事件而須承擔法律或推定責任，而履行該責任可能會導致經濟利益須外流，並可作出可靠估計時，則須確認撥備。倘貨幣時間值重大，則有關撥備按履行責任預期所需開支的現值列賬。

倘不大可能需要流出經濟利益，或相關金額不能可靠地估計，則須披露有關責任為或然負債，惟流出經濟利益的可能性極低則除外。倘可能承擔的責任須視乎一項或多項未來事件是否發生方會確定是否存在，則該等責任亦披露為或然負債，惟流出經濟利益的可能性極低則除外。

(u) 收入及其他收入

倘於本集團一般業務過程中，收入源於物業銷售或他人根據租賃使用本集團的資產，則收入由本集團分類為收入。

倘對產品的控制轉讓予客戶，或承租人有權使用資產，則收入按本集團預期享有的承諾代價金額確認，不包括代表第三方收取的金額。收入不包括增值稅(「增值稅」)，並已扣除任何買賣折扣。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(u) Revenue and other income** *(Continued)*

Where the contract contains a financing component which provides a significant financing benefit to the customer for more than 12 months, revenue is measured at the present value of the amount receivable, discounted using the discount rate that would be reflected in a separate financing transaction with the customer, and interest income is accrued separately under the effective interest method. Where the contract contains a financing component which provides a significant financing benefit to the Group, revenue recognised under that contract includes the interest expense accreted on the contract liability under the effective interest method. The Group takes advantage of the practical expedient in paragraph 63 of HKFRS 15 and does not adjust the consideration for any effects of a significant financing component if the period of financing is 12 months or less.

Further details of the Group's revenue and other income recognition policies are as follows:

(i) Sale of properties

Revenue arising from the sale of properties in the ordinary course of business is recognised:

- when properties are handed over to the customers which is the point in time when the customer has the ability to direct the use of the property and obtain substantially all of the remaining benefits of the property. Advanced payments received on properties sold prior to the date of revenue recognition are included in the statement of financial position under contract liabilities (see note 18); or

2 重大會計政策(續)**(u) 收入及其他收入(續)**

倘合約載有融資部分，為客戶提供超過12個月的重大融資利益，則收入按應收款項現值計量，並使用於客戶的獨立融資交易中反映的貼現率貼現，而利息收入根據實際利息法另行累計。倘合約載有融資部分，為本集團提供重大融資利益，根據該合約確認的收入包括根據實際利息法附帶於合約負債的利息開支。本集團利用《香港財務報告準則》第15號第63段的可行權宜方法，於融資期間為12個月或以下時並無就重大融資部分的任何影響調整代價。

本集團收入及其他收入確認政策的其他詳情列載如下：

(i) 物業銷售

於一般業務過程中源於物業銷售的收入於以下時間確認：

- 物業移交客戶且客戶有能力控制物業使用及取得物業的絕大部分餘下利益的時點。於收入確認日期前就所售物業收取的預付款於財務狀況表計入合約負債(見附註18)；或

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(u) Revenue and other income (Continued)

(i) Sale of properties (Continued)

- as the performance obligations are satisfied over time in accordance with the progress when the properties sold have no alternative use to the Group due to contractual arrangements and the Group has an enforceable right to payment from the customer for the performance completed to date. The excess of the consideration that the Group has the unconditional right to receive from the customers over the revenue recognised in profit or loss is included in the statement of financial position as contract liabilities (see note 18).

For contracts where the period between the payment by the customer and the transfer of the promised property exceeds one year, the transaction price and the amount of revenue from the sales of completed properties is adjusted for the effects of a financing component. If the advance payments by the customer are regarded as providing a significant financing benefit to the Group, interest expense arising from the adjustment of time value of money will be accrued by the Group during the period between the payment date and the date of delivery of property. This accrual increases the balance of the contract liability during the period of construction, and therefore increases the amount of revenue recognised when control of the completed property is transferred to the customer. The interest is expensed as accrued unless it is eligible to be capitalised under HKAS 23, Borrowing costs, in accordance with the policies set out in note 2(w).

2 重大會計政策(續)

(u) 收入及其他收入(續)

(i) 物業銷售(續)

- 履約責任隨時間按照進度達成，倘對本集團而言所售物業因合約安排並無其他用途，且本集團擁有可執行權利就迄今完成的履約部分向客戶收取付款。本集團擁有無條件權利向客戶收取的代價超出於損益確認的收入的部分於財務狀況表計入合約負債(見附註18)。

對於客戶付款與轉讓承諾物業之期間超過一年的合約，交易價格及銷售竣工物業的收入將就融資部分的影響進行調整。倘客戶預付款被視為提供重大融資利益予本集團，於付款日期至物業交付日期之期間，本集團將累計源於貨幣時間值調整的利息開支。該累計數額增加建築期間的合約負債餘額，因而增加於已竣工物業控制權轉讓予客戶時確認的收入金額。利息於累計時支銷，除非根據附註2(w)所載政策，其合資格根據香港會計準則第23號借款成本予以資本化。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(u) Revenue and other income** *(Continued)***(ii) Rental income from operating leases**

Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.

(iii) Interest income

Interest income is recognised as it accrues using the effective interest method. For financial assets measured at amortised cost or FVOCI (recycling) that are not credit-impaired, the effective interest rate is applied to the gross carrying amount of the asset.

For credit impaired financial assets, the effective interest rate is applied to the amortised cost (i.e. gross carrying amount net of loss allowance) of the asset (see note 2(k)(i)).

(v) Translation of foreign currencies

Foreign currency transactions during the year are translated at the foreign exchange rates ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the foreign exchange rates ruling at the end of the reporting period. Exchange gains and losses are recognised in profit or loss.

2 重大會計政策(續)**(u) 收入及其他收入(續)****(ii) 經營租賃的租金收入**

經營租賃項下應收的租金收入乃於租賃期涵蓋的期間內分期等額於損益確認，但如有其他基準能更清楚地反映使用租賃資產所得利益的模式則除外。授出的租賃優惠於損益確認為應收淨租賃付款總額的組成部分。或然租金於賺取的會計期間確認為收入。

(iii) 利息收入

利息收入按實際利息法於應計時確認。就按攤銷成本或按公平值計入其他全面收益(回收)計量的非信用減值金融資產，實際利率應用於資產的賬面總值。

至於信用減值金融資產，實際利率應用於資產的攤銷成本(即賬面總值減損失撥備)(見附註2(k)(i))。

(v) 外幣換算

年內進行的外幣交易按交易日的匯率換算。以外幣計值的貨幣資產及負債則按報告期末的匯率換算。匯兌收益及虧損於損益內確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(v) Translation of foreign currencies (Continued)

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the foreign exchange rates ruling at the transaction dates. Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated using the foreign exchange rates ruling at the dates the fair value was measured.

The results of Hong Kong and foreign operations are translated into Renminbi at the exchange rates approximating the foreign exchange rates ruling at the dates of the transactions. Statement of financial position items are translated into Renminbi at the closing foreign exchange rates at the end of the reporting period. The resulting exchange differences are recognised in other comprehensive income and accumulated separately in equity in the exchange reserve.

On disposal of a Hong Kong or foreign operations, the cumulative amount of the exchange differences relating to that Hong Kong or foreign operations is reclassified from equity to profit or loss when the profit or loss on disposal is recognised.

(w) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of that asset. Other borrowing costs are expensed in the period in which they are incurred.

2 重大會計政策(續)

(v) 外幣換算(續)

以外幣按歷史成本計算的非貨幣資產及負債，使用交易日當時的匯率換算。以外幣計值按公平值列賬的非貨幣資產及負債於計量公平值日期通用的匯率換算。

香港及海外業務之業績按與交易日之外幣匯率相若之匯率換算為人民幣。財務狀況表項目乃以報告期末之收市匯率換算為人民幣。所產生之匯兌差額於其他全面收益中確認並於匯兌儲備中單獨於權益累計。

於出售香港或海外業務時，與該香港或海外業務有關的累計匯兌差額，將於出售項目的損益獲確認時由權益重新分類至損益。

(w) 借貸成本

直接涉及收購、建造或生產資產(即須於較長時期後方能投入作擬定用途或出售者)的借貸成本均會資本化作為該資產的部分成本。其他借貸成本於其產生期間列作開支。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(w) Borrowing costs** *(Continued)*

The capitalisation of borrowing costs as part of the cost of a qualifying asset commences when expenditure for the asset is being incurred, borrowing costs are being incurred and activities that are necessary to prepare the asset for its intended use or sale are in progress. Capitalisation of borrowing costs is suspended or ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are interrupted or complete.

(x) Non-current assets held for sale

A non-current asset (or disposal group) is classified as held for sale if it is highly probable that its carrying amount will be recovered through a sale transaction rather than through continuing use and the asset (or disposal group) is available for sale in its present condition. A disposal group is a group of assets to be disposed of together as a group in a single transaction, and liabilities directly associated with those assets that will be transferred in the transaction.

When the group is committed to a sale plan involving loss of control of a subsidiary, all the assets and liabilities of that subsidiary are classified as held for sale when the above criteria for classification as held for sale are met, regardless of whether the group will retain a non-controlling interest in the subsidiary after the sale.

2 重大會計政策(續)**(w) 借貸成本(續)**

屬於合資格資產成本一部分的借貸成本在資產產生開支、借貸成本產生及使資產投入擬定用途或銷售所必需的活動進行期間開始資本化。在使合資格資產投入擬定用途或銷售所必需的絕大部分準備工作中止或完成時，借貸成本便會暫停或停止資本化。

(x) 持作出售的非流動資產

倘非流動資產(或出售組別)的賬面值極可能是通過銷售交易而非通過持續使用收回且該資產(或出售組別)可以現狀立即出售時，則會分類為持作出售。出售組別為於單項交易中共同出售的一組資產，以及與該等資產直接相關並於交易中轉讓的負債。

當集團的出售計劃事關失去一間附屬公司的控制權時，不論集團是否將於出售後保留該附屬公司的非控股權益，該附屬公司的所有資產及負債於符合上述有關分類為持作出售的條件時分類為持作出售。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(x) Non-current assets held for sale (Continued)

Immediately before classification as held for sale, the measurement of the non-current assets (and all individual assets and liabilities in a disposal group) is brought up-to-date in accordance with the accounting policies before the classification. Then, on initial classification as held for sale and until disposal, the non-current assets (except for certain assets as explained below), or disposal groups, are recognised at the lower of their carrying amount and fair value less costs to sell. The principal exceptions to this measurement policy so far as the financial statements of the group and the company are concerned are deferred tax assets, assets arising from employee benefits, financial assets (other than investments in subsidiaries, associates and joint ventures) and investment properties. These assets, even if held for sale, would continue to be measured in accordance with the policies set out elsewhere in note 2.

Impairment losses on initial classification as held for sale, and on subsequent remeasurement while held for sale, are recognised in profit or loss. As long as a non-current asset is classified as held for sale, or is included in a disposal group that is classified as held for sale, the non-current asset is not depreciated or amortised.

2 重大會計政策(續)

(x) 持作出售的非流動資產(續)

緊接分類為持作出售之前，非流動資產(及出售組別中所有的個別資產及負債)的計量均已根據被分類前所採用的會計政策更新。此後，初步分類為持作出售後及直至出售前，非流動資產(以下列示的若干資產除外)或出售組別按其賬面值及公平值減銷售成本中的較低者確認。就集團和公司的財務報表而言，該計量政策的主要例外情況為遞延稅項資產、因僱員福利產生的資產、金融資產(不包括於附屬公司、聯營公司及合營公司的投資)和投資物業。該等資產即使持作出售，亦會繼續依照附註2中所述之政策計量。

初次分類為持作出售及其後持作出售之重新計量而產生的減值虧損均於損益確認。一旦一項非流動資產被分類為持作出售或包含在分類為持作出售的出售組別中，該項非流動資產將不再計提折舊或攤銷。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES*(Continued)***(y) Related parties**

- (1) A person, or a close member of that person's family, is related to the Group if that person:
- (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group;
or
 - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (2) An entity is related to the Group if any of the following conditions applies:
- (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.

2 重大會計政策(續)**(y) 關聯方**

- (1) 倘一名人士符合下列條件，則該名人士或其家庭近親成員與本集團有關聯：
- (i) 控制或共同控制本集團；
 - (ii) 對本集團有重大影響力；或
 - (iii) 為本集團或本集團母公司的主要管理層成員。
- (2) 倘一個實體符合下列任何條件，則該實體與本集團有關聯：
- (i) 該實體與本集團屬同一集團的成員公司(即各母公司、附屬公司及同系附屬公司相互關聯)。
 - (ii) 一個實體為另一實體的聯營公司或合營公司(或另一實體為成員公司的集團旗下成員公司的聯營公司或合營公司)。
 - (iii) 兩個實體均為同一第三方的合營公司。
 - (iv) 一個實體為第三方實體的合營公司，而另一實體為該第三方實體的聯營公司。
 - (v) 實體為本集團或與本集團有關聯的實體就僱員福利設立的離職後福利計劃。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

2 SIGNIFICANT ACCOUNTING POLICIES
(Continued)

(y) Related parties (Continued)

- (2) An entity is related to the Group if any of the following conditions applies: (Continued)
- (vi) The entity is controlled or jointly controlled by a person identified in (1).
 - (vii) A person identified in (1)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (viii) The entity, or any member of a group of which it is a part, provides key management personnel services to the Group or to the Group's parent.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

(z) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

The Group manages its business as a whole as properties development is the only reporting segment. The financial statements is presented in a manner consistent with the way in which information is reported internally to the Group's senior executive management for the purpose of resource allocation and performance assessment.

2 重大會計政策(續)

(y) 關聯方(續)

- (2) 倘一個實體符合下列任何條件，則該實體與本集團有關聯：(續)
- (vi) 實體受(1)所述人士控制或共同控制。
 - (vii) (1)(i)所述人士對實體有重大影響力或屬該實體(或該實體的母公司)主要管理層成員。
 - (viii) 實體或實體作為集團任何成員公司其中一部分向本集團或本集團母公司提供主要管理人員服務。

一名人士的近親家庭成員指預期在與實體的交易中可影響該人士或受該人士影響的家庭成員。

(z) 分部報告

本集團為分配資源予本集團各業務及地區及評估其表現，會定期向本集團最高級行政管理人員提供財務資料，從中可找出財務報表所呈報經營分部及各分部項目的金額。

本集團按整體管理其業務，因為物業發展是唯一報告分部。財務報表的呈列方式與向本集團高級執行管理層內部報告資料以供分配資源及評估表現的方式一致。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

3 ACCOUNTING JUDGEMENT AND ESTIMATES

(a) Critical accounting judgements in applying the Group's accounting policies

In the process of applying the Group's accounting policies, management has made the following accounting judgements:

Classification between investment properties and properties held for sale

The Group develops and purchases properties held for sale and properties held to earn rentals and/or for capital appreciation. Judgement is made by management on determining whether a property is designated as an investment property or a property held for sale.

For the developed properties, the Group considers its intention for holding the properties at the early development stage of the related properties. During the course of construction, the related properties under construction are accounted for as properties under development included in current assets if the properties are intended for sale after their completion, whereas, the properties are accounted for as investment properties under construction if the properties are intended to be held to earn rentals and/or for capital appreciation.

For the purchased properties, the Group considers its intention for holding the properties at the early stage when obtained control of the related properties. The related properties are accounted for as inventories included in current assets if the properties are intended for sale, whereas, the properties are accounted for as investment properties if the properties are intended to be held to earn rentals and/or for capital appreciation.

3 會計判斷及估計

(a) 於應用本集團會計政策時的主要會計判斷

於應用本集團會計政策時，管理層已作出以下會計判斷：

劃分投資物業與持作出售的物業

本集團開發及購買持作出售的物業及為獲得租金及／或資本增值而持有的物業。管理層作出判斷釐定物業是否指定為投資物業或持作出售的物業。

就已開發物業而言，本集團於相關物業的早期開發階段考慮有關物業的持有目的。施工期內，完工後擬作出售的建設中物業作為在建物業於流動資產入賬，而擬於完工後為獲取租金及／或資本增值而持有的在建物業作為投資物業入賬。

就已購買物業而言，本集團於取得有關物業控制權初期考慮持有物業之目的。倘有關物業擬用作出售，則有關物業將於流動資產入賬列作存貨；倘有關物業擬為賺取租金及／或資本增值而持有，則該物業將入賬列作投資物業。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

3 ACCOUNTING JUDGEMENT AND ESTIMATES (Continued)

(b) Sources of estimation uncertainty

Note 28 contains information about the assumptions and their risk factors relating to fair value of structured deposits. Other key sources of estimation uncertainty are as follows:

(i) Properties for sale

As explained in note 2(l), the Group's properties for sale are stated at the lower of cost and net realisable value. Based on the Group's recent experience and the nature of the subject properties, the Group makes estimates of the selling prices, the costs of completion in cases for properties held for development and properties under development, and the costs to be incurred in selling the properties based on prevailing market conditions.

If there is an increase in costs to completion or a decrease in net sales value, the net realisable value will decrease and this may result in provision for properties for sale. Such provision requires the use of judgement and estimates. Where the expectation is different from the original estimate, the carrying value and provision for properties in the periods in which such estimate is changed will be adjusted accordingly.

In addition, given the volatility of the property market and the unique nature of individual properties, the actual outcomes in terms of costs and revenue may be higher or lower than that estimated at the end of the reporting period. Any increase or decrease in the provision would affect profit or loss in future years.

3 會計判斷及估計(續)

(b) 估計不確定因素來源

附註28載有結構性存款公平值之相關假設與風險因素。估計不確定因素的其他主要來源如下：

(i) 待售物業

按附註2(l)所解釋，本集團的待售物業按成本或可變現淨值(以較低者為準)列賬。本集團基於近期經驗及所涉物業的性質根據當前市況估計售價、擬發展物業與建設中物業的完工成本以及物業銷售成本。

倘完工成本增加或銷售淨值減少，則可變現淨值將會減少，可能導致須就待售物業計提撥備。釐定該等撥備時須運用判斷及估計。倘預期有別於原先估計，則會相應調整該估計變動期間物業的賬面價值及撥備。

此外，鑑於物業市場波動無常以及個別物業的特性，實際成本與收入或會高於或低於報告期末的估計。有關撥備的增減會影響未來年度的損益賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

3 ACCOUNTING JUDGEMENT AND ESTIMATES (Continued)

(b) Sources of estimation uncertainty (Continued)

(ii) Revenue recognition

As explained in note 2(u)(i), revenue from sales of properties can be recognised over time when the Group's performance do not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

The determination of whether the Group has an enforceable right to payment for its sales in the PRC depends on the actual payment pattern, terms of the sales contract and the interpretation of the applicable laws. Such determination requires judgements. The Group considers that it has enforceable right to payment for performance completed to date based on the terms of agreements with the customers by reference to the legal opinion obtained from its legal counsel. The above interpretation from the legal counsel may be different from the interpretation or judgement of the relevant authorities in the PRC, which would affect the revenue and profit recognised in future years.

In addition, revenue and profit on uncompleted projects recognised over time is dependent on estimating the total outcome of the contract, as well as the percentage of work done to date. Based on the Group's recent experience and the nature of the construction activities, the Group has made estimates of the point at which it considered the work was sufficiently advanced such that the outcome of the contract can be reasonably measured. Actual outcomes in terms of total cost or revenue may be higher or lower than estimated at the end of the reporting period, which would affect the revenue and profit recognised in future years as an adjustment to the amounts recorded to date.

3 會計判斷及估計(續)

(b) 估計不確定因素來源(續)

(ii) 收入確認

誠如附註2(u)(i)闡釋，當本集團的履約並無創建對本集團而言有其他用途之資產及本集團可強制執行其權利收回迄今為止已完成履約部份之款項，銷售物業收入可於一段時間內確認。

釐定本集團是否就於中國銷售的付款擁有強制執行權利取決於實際付款模式、銷售合約之條款及適用法律的詮釋。有關釐定視乎判決而定。經參考從法律顧問取得的法律意見後，本集團認為其根據與客戶的協議條款擁有就收回迄今為止已完成履約部份付款之強制執行權利。上述法律顧問的詮釋可能有別於中國有關當局作出詮釋或判決，相關詮釋或判決將影響日後確認的收入及溢利。

此外，有關未完成項目隨時間確認的收入及溢利取決於合約估計總成果以及目前的工作進度百分比。根據本集團近期的經驗及建築活動的性質，本集團於其認為工作進度足以可靠地計量合約成果時作出估計。總成本或收入的實際結果可能較報告期間末所估計者為高或低，從而影響未來年度確認的收入及溢利(作為對目前所記錄金額的調整)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

3 ACCOUNTING JUDGEMENT AND ESTIMATES (Continued)

(b) Sources of estimation uncertainty (Continued)

(iii) Land Appreciation Tax (“LAT”)

As explained in note 8(a)(ii), LAT is levied on properties developed by the Group for sale, at progressive rates ranging from 30% to 60% on the appreciation of land value, which under the applicable regulations is calculated based on the proceeds of sales of properties less deductible expenditures including lease charges of land use rights, borrowing cost and relevant property development expenditures. Given the uncertainties of the calculation basis of land appreciation tax to be interpreted by the local tax bureaux and the actual appreciation of land value may be different from the original estimates, the actual outcomes may be higher or lower than that estimated at the end of the reporting period. Any increase or decrease in estimates would affect profit or loss in future years.

(iv) Expected credit loss for trade and other receivables

The Group makes allowances on receivables based on assumptions about risk of default and expected loss rates. The Group used judgement in making these assumptions and selecting the inputs to the credit loss calculation, based on the past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

3 會計判斷及估計(續)

(b) 估計不確定因素來源(續)

(iii) 土地增值稅(「土地增值稅」)

如附註8(a)(ii)所解釋，本集團所開發的待售物業須就土地增值按累進稅率30%至60%繳納土地增值稅。根據有關法規，土地增值按物業的銷售收入減可扣減開支(包括土地使用權租賃費用、借款成本及相關物業發展開支)計算。由於地方稅務機關採用的土地增值稅計算依據並不確定，實際土地增值額可能有別於最初估計，故實際結果或會高於或低於報告期末的估計。估計金額的增減會影響未來年度的損益賬。

(iv) 貿易及其他應收款項預期信用損失

本集團根據對違約風險及預期虧損率的假設作出應收款項撥備。本集團於各報告期末根據其過往歷史、現時市況及前瞻估計在作出該等假設及選擇信用損失計算的輸入值時使用判斷。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

3 ACCOUNTING JUDGEMENT AND ESTIMATES (Continued)

(b) Sources of estimation uncertainty (Continued)

(v) Recognition of deferred tax assets

Deferred tax assets in respect of tax losses and other deductible temporary differences carried forward are recognised and measured based on the expected manner of realisation or settlement of the carrying amount of the assets, using tax rates enacted or substantively enacted at the end of the reporting period. In determining the carrying amounts of deferred tax assets, expected taxable profits are estimated which involves a number of assumptions relating to the operating environment of the Group and require a significant level of judgement exercised by the directors. Any change in such assumptions and judgement would affect the carrying amounts of deferred tax assets to be recognised and hence the net profit in future years.

4 REVENUE AND SEGMENT REPORTING

(a) Revenue

The principal activities of the Group are property development and sales in the PRC.

3 會計判斷及估計(續)

(b) 估計不確定因素來源(續)

(v) 確認遞延稅項資產

有關已結轉稅項虧損及其他可扣稅暫時差額的遞延稅項資產基於預期變現或結算資產賬面價值的方式採用於報告期末已生效或實質已生效的稅率確認及計量。釐定遞延稅項資產的賬面價值時，預期應課稅利潤的估計涉及有關本集團經營環境的多項假設，並須董事作出重要判斷。該等假設及判斷的任何變化均會影響確認的遞延稅項資產的賬面價值，因此影響未來年度的純利。

4 收入及分部報告

(a) 收入

本集團的主要活動為在中國經營物業發展及銷售。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

4 REVENUE AND SEGMENT REPORTING
(Continued)

(a) Revenue (Continued)

(i) Disaggregation of revenue

Revenue mainly represents income from sale of properties and gross rentals from properties, net of sales related taxes and discounts allowed, and is analysed as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Revenue from contracts with customers within the scope of HKFRS 15	《香港財務報告準則》第15號範圍內的客戶合約收入		
Sales of properties:	物業銷售：		
— Recognised at a point in time	— 於某個時點確認	1,285,213	1,132,531
— Recognised overtime	— 於某段時間確認	60,193	106,054
		1,345,406	1,238,585
Revenue from other sources	其他來源的收入		
Gross rentals from properties	物業租金總額	3,095	2,775
		1,348,501	1,241,360

Disaggregation of revenue from contracts with customers by geographic markets is disclosed in note 4(b).

For the year ended 31 December 2021, the Group's customer base is diversified and does not have a customer with whom transactions have exceeded 10% of the Group's revenue (2020: nil).

4 收入及分部報告(續)

(a) 收入(續)

(i) 收入細分

收入主要指物業銷售收入及物業租金總額，已扣除銷售相關稅項及所給予折扣，分析如下：

按地區市場劃分的客戶合約收入細分於附註4(b)披露。

截至2021年12月31日止年度，本集團的客戶基礎分散，並無單一客戶的交易佔本集團收入超過10% (2020年：零)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

4 REVENUE AND SEGMENT REPORTING

(Continued)

(a) Revenue (Continued)

(ii) Revenue expected to be recognised in the future arising from contracts with customers at the reporting date

The following table includes revenue expected to be recognised in the future related to performance obligations that are not satisfied or partially satisfied at 31 December 2021:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Remaining performance obligations expected to be satisfied:	預期於以下期間履行餘下履約責任：		
Within one year	一年內	388,678	638,740
After 1 year but within 2 years	一年後但兩年內	—	457,204
After 2 years but within 3 years	兩年後但三年內	—	673
		388,678	1,096,617

These amounts represent revenue expected to be recognised in the future from pre-sale contracts for properties under development entered into by the customers and the Group.

4 收入及分部報告(續)

(a) 收入(續)

(ii) 預期在未來確認源於報告日期的客戶合約的收入

下表載有預期在未來確認有關2021年12月31日未履行或部分履行履約責任的收入：

該等金額指預期未來來自客戶與本集團訂立的建設中物業預售合約確認的收入。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

4 REVENUE AND SEGMENT REPORTING
(Continued)

(a) Revenue (Continued)

(iii) Total future minimum lease payments
receivable by the Group

Total future minimum lease payments under non-cancellable operating leases are receivable as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within one year	一年內	1,582	1,045
After 1 year but within 2 years	一年後但兩年內	1,558	1,109
After 2 years but within 3 years	兩年後但三年內	1,708	1,130
After 3 years but within 4 years	三年後但四年內	1,877	1,198
After 4 years but within 5 years	四年後但五年內	1,719	1,188
After 5 years	五年後	7,545	4,922
		15,989	10,592

(b) Operating segment

Information reported to the Group's chief operating decision maker for the purposes of resource allocation and assessment of segment performance is more focused on the Group as a whole, as all of the Group's activities are considered to be primarily dependent on the performance of property development. Resources are allocated based on what is beneficial for the Group in enhancing its property development activities as a whole rather than any specific service. Performance assessment is based on the results of the Group as a whole. Therefore, the management considers there is only one operating segment under the requirements of HKFRS 8, *Operating Segments*.

4 收入及分部報告(續)

(a) 收入(續)

(iii) 本集團的應收未來最低租賃
付款總額

根據不可撤銷經營租賃的應收
未來最低租賃付款總額如下：

(b) 經營分部

就資源分配及分部表現評估向本集團主要營運人匯報時，由於本集團主要依賴物業發展之表現，故有關匯報資料較集中於本集團整體。資源按如何有利本集團提升整體物業發展活動而非任何特定服務而予以分配。表現評估乃根據本集團整體業績作出。因此，管理層認為根據《香港財務報告準則》第8號經營分部的規定，僅有一個經營分部。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

4 REVENUE AND SEGMENT REPORTING

(Continued)

(b) Operating segment (Continued)

Geographic information

The following table sets out information about the geographical location of (i) the Group's revenue from external customers; and (ii) the Group's property, plant and equipment, investment properties, other non-current assets and interests in associates ("specified non-current assets"). The geographical location of customers is based on the location at which the properties were developed or leased out. The geographical location of the specified non-current assets is based on the physical location of the asset, in the case of property, plant and equipment and investment properties, and the location of operations, in the case of other non-current assets and interests in associates.

4 收入及分部報告(續)

(b) 經營分部(續)

地區資料

下表載列有關(i)本集團來自外界客戶的收入；及(ii)本集團物業、廠房及設備、投資物業、其他非流動資產及於聯營公司權益(「指定非流動資產」)所在地的資料。客戶所在地乃基於發展及出租物業的位置。指定非流動資產的所在地乃基於資產的實際位置(如屬物業、廠房及設備及投資物業)及業務位置(如屬其他非流動資產及於聯營公司權益)。

		Revenue from external customers 來自外界客戶的收入		Specified non-current assets 指定非流動資產	
		2021年 2021年 RMB'000 人民幣千元	2020年 2020年 RMB'000 人民幣千元	2021年 2021年 RMB'000 人民幣千元	2020年 2020年 RMB'000 人民幣千元
Huizhou	惠州	273,534	1,187,342	359,284	267,872
Tianjin	天津	1,074,967	54,018	30,653	30,140
Zhumadian	駐馬店	—	—	127,261	101,463
Shenzhen	深圳	—	—	—	92,944
Others	其他	—	—	1,054	1,752
		1,348,501	1,241,360	518,252	494,171

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

5 OTHER NET INCOME

5 其他收入淨額

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Interest income	利息收入	4,912	6,009
Government grants (note)	政府補助(附註)	—	430
Net gain on disposals of structured deposits	出售結構性存款的收益淨額	—	18
Net gain on disposals of property, plant and equipment	出售物業、廠房及設備的收益淨額	14	—
Net exchange gain	匯兌收益淨額	143	27
Others	其他	105	1,301
		5,174	7,785

Note: In 2020, the Group received a funding from the Employment Support Scheme under the Anti-epidemic Fund, set up by the Hong Kong Government, for financial support to enterprises to retain their employees in Hong Kong. No such fund was granted for the year ended 31 December 2021.

附註：2020年，本集團根據香港政府為企業提供財政支援以保留香港僱員而設立的防疫抗疫基金下的保就業計劃獲得資金補貼。截至2021年12月31日止年度，並無獲得有關資金補貼。

6 OTHER EXPENSES

6 其他開支

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Donations	捐贈	1,434	2,005
Other sundry expenses	其他雜項開支	113	369
		1,547	2,374

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

7 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging/
(crediting):

(a) Finance costs**7 除稅前溢利**

除稅前溢利乃經扣除／(計入)下列各項
後達致：

(a) 融資成本

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Interest on bank loans (note 20(c))	銀行借貸利息(附註20(c))	20,937	19,310
Interest on lease liabilities (note 20(c))	租賃負債利息(附註20(c))	41	61
Accrued interest on significant financing component of contract liabilities	合約負債的重大融資部分 的應計利息	40,895	47,818
Others	其他	1,891	3,702
		63,764	70,891
Less: Interest expenses capitalised into inventories*	減：資本化至存貨的 利息開支*	(39,919)	(62,421)
		23,845	8,470

* The interest rates of borrowing costs that have been capitalised ranged from 5.05% to 6.18% per annum during the year ended 31 December 2021 (2020: 5.05% to 6.18% per annum).

• 截至2021年12月31日止年度，資本化借款成本的年利率為5.05%至6.18% (2020年：年利率為5.05%至6.18%)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

7 PROFIT BEFORE TAXATION (Continued)
(b) Staff costs

7 除稅前溢利(續)
(b) 員工成本

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Salaries, wages and other benefits	薪金、工資及其他福利	45,100	37,003
Contributions to defined contribution retirement plan	向界定供款退休計劃供款	2,987	366
Equity-settled share-based payment expenses (note 25(b))	以權益結算以股份為基礎支付的開支(附註25(b))	752	2,163
Less: Staff costs capitalised into inventories	減：資本化至存貨的員工成本	(16,007)	(9,946)
		32,832	29,586

The domestic companies established in the PRC (the "PRC Operating Entities") participate in defined contribution retirement benefit schemes (the "Schemes") organised by the PRC municipal and provincial government authorities, whereby the PRC Operating Entities are required to make contribution at the rates required by different local government authorities. The local government authorities are responsible for the pension obligations payable to the retired employees covered under the Schemes. The contributions are charged to profit or loss as they become payable in accordance with the rules of the Schemes.

在中國成立的境內公司(「中國營運實體」)參與由中國市級及省級政府機關組織的界定供款退休福利計劃(「計劃」)，據此中國營運實體須按照不同地方政府機關要求的支付比例作出供款。地方政府機關負責向參與計劃的退休員工支付退休金。於根據計劃規定應作出供款時，供款自損益表中扣除。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

7 PROFIT BEFORE TAXATION (Continued)**(b) Staff costs (Continued)**

The Group also operates a Mandatory Provident Fund Scheme (“the MPF scheme”) under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance. The MPF scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF scheme, the employer and its employees are each required to make contributions to the plan at 5% of the employees’ relevant income, subject to a cap of monthly relevant income of HKD30,000. Contributions to the plan vest immediately.

To relieve the difficulties encountered by enterprises due to COVID-19 pandemic, pursuant to related policies consented by the State Council of the PRC, major subsidiaries of the Group in PRC were entitled to reduce its contribution to the medical insurance by 50% from February 2020 to June 2020, and to reduce its contribution to the pension insurance, unemployment insurance, and work injury insurance by 100% from February 2020 to December 2020 amounting to RMB1,684,000. No such exception was granted for the year ended 31 December 2021.

(c) Other items**7 除稅前溢利(續)****(b) 員工成本(續)**

本集團亦根據香港強制性公積金計劃條例為根據香港僱傭條例的司法管轄權聘用的僱員運作一項強制性公積金計劃(「強積金計劃」)。強積金計劃為一項由獨立受託人管理的界定供款退休計劃。根據強積金計劃，僱主及其僱員各自須按僱員相關收入的5%向計劃供款，最高每月相關收入為30,000港元。向計劃作出之供款即時生效。

為舒緩企業在COVID-19大流行期間面對的困難，根據獲中國國務院同意的相關政策，本集團在中國的主要附屬公司於2020年2月至2020年6月的醫療保險供款可減少50%，2020年2月至2020年12月的養老金保險、失業保險及工傷保險供款可減少100%，共計人民幣1,684,000元。截至2021年12月31日止年度並沒有獲得此豁免。

(c) 其他項目

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Depreciation and amortisation	折舊及攤銷	7,697	8,795
Auditors' remuneration	核數師酬金	2,902	2,473
Rentals receivable from investment properties	投資物業應收租金	(667)	(587)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

8 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

(a) Taxation in the consolidated statement of profit or loss represents:

8 綜合損益表內的所得稅

(a) 綜合損益表內稅項指：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Current tax	即期稅項		
Provision for Corporate Income Tax ("CIT")	企業所得稅(「企業所得稅」)撥備	52,838	160,451
Provision for LAT	土地增值稅撥備	55,025	160,254
		107,863	320,705
Deferred tax	遞延稅項		
— CIT	— 企業所得稅	(5,583)	(74,206)
— LAT	— 土地增值稅	—	(7,336)
		(5,583)	(81,542)
		102,280	239,163

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

8 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

(Continued)

(a) Taxation in the consolidated statement of profit or loss represents: (Continued)

(i) CIT and Hong Kong Profits Tax

The provision for CIT is based on the estimated taxable income at the rates applicable to each subsidiary of the Group. The income tax rate applicable to the principal subsidiaries in the PRC is 25% during the year (2020: 25%).

No provision for Hong Kong Profits Tax was recognised for the year (2020: nil) as the subsidiaries in Hong Kong did not have any assessable profits for the year.

(ii) LAT

LAT is levied on properties developed by the Group for sale, at progressive rates ranging from 30% to 60% on the appreciation of land value, which under the applicable regulations is based on the proceeds of sales of properties less deductible expenditures including lease charges of land use rights, borrowing costs and relevant property development expenditures.

(iii) Pursuant to the rules and regulations of the Cayman Islands and the British Virgin Islands ("BVI"), the Group is not subject to any income tax in the Cayman Islands and the BVI.

8 綜合損益表內的所得稅(續)

(a) 綜合損益表內稅項指：(續)

(i) 企業所得稅及香港利得稅

企業所得稅撥備基於估計應課稅收益按本集團各附屬公司適用的稅率計算。中國主要附屬公司本年度適用的所得稅率為25% (2020年：25%)。

本年度概無確認香港利得稅撥備(2020年：零)，因為香港附屬公司本年度概無任何應課稅利潤。

(ii) 土地增值稅

土地增值稅按30%至60%的累進稅率就本集團已開發並銷售物業的土地增值額徵收。根據相關法規，土地增值額按銷售物業所得款項減可抵扣開支(包括土地使用權租賃費、借款成本及相關物業開發支出)計算。

(iii) 根據開曼群島及英屬維爾京群島(「英屬維爾京群島」)的規則及規例，本集團毋須繳納開曼群島及英屬維爾京群島任何所得稅。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

8 INCOME TAX IN THE CONSOLIDATED STATEMENT OF PROFIT OR LOSS

(Continued)

(b) Reconciliation between tax expense and accounting profit at applicable tax rates:

8 綜合損益表內的所得稅(續)

(b) 稅項開支與按適用稅率計算之會計溢利的對賬：

		2021	2020
		2021年	2020年
		RMB'000	RMB'000
		人民幣千元	人民幣千元
Profit before taxation	除稅前溢利	289,562	471,026
Less: LAT	減：土地增值稅	(55,025)	(152,918)
Profit before CIT	除企業所得稅前溢利	234,537	318,108
Notional tax calculated at applicable income tax rate of the relevant Group entities concerned	按相關集團公司適用所得稅率計算的名義稅	54,216	79,292
Tax effect of non-taxable income	非課稅收入的稅務影響	(13,166)	—
Tax effect of non-deductible expenses	不可扣減開支的稅務影響	4,872	5,508
Tax effect of unused tax losses not recognised	未確認的未動用稅務虧損之稅務影響	1,333	1,445
CIT	企業所得稅	47,255	86,245
LAT	土地增值稅	55,025	152,918
Income tax expense	所得稅開支	102,280	239,163

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

9 DIRECTORS' EMOLUMENTS

Directors' emoluments disclosed pursuant to section 383(1) of the Hong Kong Companies Ordinance and Part 2 of the Companies (Disclosure of information about Benefits of Directors) Regulation are as follows:

9 董事酬金

根據香港《公司條例》第383(1)條及公司(披露董事利益資料)規例第2部規定所披露之董事酬金如下：

			For the year ended 31 December 2021 截至2021年12月31日止年度					
			Directors' fee	Basic salaries, allowances and other benefits	Discretionary bonuses	Retirement scheme contributions	Share-based Payment	Total
			董事袍金	基薪、補貼及其他利益	酌情花紅	退休計劃供款	以股份為基礎的付款	總計
			RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
			人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Chairman and executive director	主席兼執行董事							
Mr. Wong Ting Chung	王庭聰先生	(a)	249	747	830	14	1,840	2,019
Executive directors	執行董事							
Mr. Lau Ka Keung	樓家強先生		249	1,993	830	15	3,087	3,266
Mr. Cheng Kwan Kuen	鄭君權先生	(b)	210	1,020	—	12	1,242	1,242
Mr. Li Wa Tat, Benedict	李華達先生	(c)	87	1,133	143	15	1,378	1,378
Independent non-executive directors	獨立非執行董事							
Mr. Ip Shu Kwan, Stephen	葉澍堃先生		249	—	—	—	249	339
Mr. Li Yinquan	李引泉先生		249	—	—	—	249	339
Dr. Wu Wing Kuen	胡永權博士	(d)	249	—	—	—	249	273
Mr. Chan Hiu Fung, Nicholas	陳曉峰先生	(e)	15	—	—	—	15	15
			1,557	4,893	1,803	56	8,309	8,871

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

9 DIRECTORS' EMOLUMENTS (Continued)

9 董事酬金(續)

		For the year ended 31 December 2020 截至2020年12月31日止年度							
	Note	Directors' fee	Basic salaries, allowances and other benefits	Discretionary bonuses	Retirement scheme contributions	Sub-total	Share-based Payment	Total	
	附註	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	
Chairman and non-executive director									
Mr. Wong Ting Chung	(a)	267	—	—	13	280	457	737	
Executive directors									
Mr. Lau Ka Keung		213	2,133	—	16	2,362	457	2,819	
Mr. Wong Ka Lun	(f)	81	503	—	7	591	52	643	
Ms. Lau Pui Kwan	(f)	139	576	—	11	726	52	778	
Mr. Cheng Kwan Kuen	(b)	161	886	290	12	1,349	—	1,349	
Independent non-executive directors									
Mr. Ip Shu Kwan, Stephen		267	—	—	—	267	229	496	
Mr. Li Yinquan		267	—	—	—	267	229	496	
Dr. Wu Wing Kuen	(d)	267	—	—	—	267	229	496	
		1,662	4,098	290	59	6,109	1,705	7,814	

(a) Mr. Wong Ting Chung was appointed as executive director of the Company with effect from 1 April 2021.

(a) 王庭聰先生獲委任為本公司執行董事，自2021年4月1日生效。

(b) Mr. Cheng Kwan Kuen has resigned as executive director of the Company with effect from 26 August 2021.

(b) 鄭君權先生辭任本公司執行董事，自2021年8月26日生效。

(c) Mr. Li Wa Tat, Benedict was appointed as executive director of the Company with effect from 26 August 2021.

(c) 李華達先生獲委任為本公司執行董事，自2021年8月26日生效。

(d) Dr. Wu Wing Kuen has resigned as independent non-executive director of the Company with effect from 10 December 2021.

(d) 胡永權博士辭任本公司獨立非執行董事，自2021年12月10日生效。

(e) Mr. Chan Hiu Fung, Nicholas was appointed as independent non-executive director of the Company with effect from 10 December 2021.

(e) 陳曉峰先生獲委任為本公司獨立非執行董事，自2021年12月10日生效。

(f) Mr. Wong Ka Lun and Ms. Lau Pui Kwan have resigned as executive director of the Company with effect from 18 May 2020 and 25 August 2020 respectively.

(f) 黃家倫先生及劉佩君女士辭任本公司執行董事，分別自2020年5月18日及2020年8月25日生效。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

10 FIVE HIGHEST PAID INDIVIDUALS

Of the five highest paid individuals, four (2020: four) are directors whose emoluments are disclosed in note 9. The aggregate of the emoluments in respect of the other one (2020: one) individual are as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Salaries and other emoluments	薪金及其他酬金	963	853
Contributions to retirement benefit scheme	退休福利計劃供款	15	16
Share-based payments	以股份為基礎的付款	81	201
		1,059	1,070

The emoluments of the one individual (2020: one) are within the following bands:

		2021 2021年	2020 2020年
HKD1,000,001 – HKD1,500,000 (RMB830,001 – RMB1,245,450)	1,000,001港元至1,500,000港元 (人民幣830,001元至 人民幣1,245,450元)	1	1
		1	1

For the year ended 31 December 2021, (i) no emoluments were paid by the Group to the Directors or the five highest paid individuals as an inducement to join or upon joining the Group or as compensation for loss of office; and (ii) none of the Directors waived any emoluments.

10 五位最高薪酬人士

五位最高薪酬人士中有四位(2020年：四位)董事，其薪酬於附註9披露。其他一位(2020年：一位)人士的酬金總額如下：

一位人士(2020年：一位)的酬金屬於下列範圍：

截至2021年12月31日止年度，(i)本集團並無向董事或五位最高薪酬人士支付任何酬金作為邀請加入或加入本集團後的獎勵或離職補償；及(ii)並無董事放棄任何酬金。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

11 EARNINGS PER SHARE

(a) Basic earnings per share

The calculation of basic earnings per share is based on the profit attributable to equity shareholders of the Company of RMB166,381,000 (2020: RMB112,746,000) and the weighted average number of issued ordinary shares of 750,000,000 (2020: 750,000,000) during the year ended 31 December 2021.

(b) Diluted earnings per share

Diluted earnings per share for the years ended 31 December 2021 and 2020 were the same as the basic earnings per share.

At 31 December 2021, 15,900,000 share options (2020: 18,300,000) (see note 25) were excluded from the diluted weighted average number of ordinary shares calculation because their effect would have been anti-dilutive. The average market value of the Company's shares for the purpose of calculating the dilutive effect of share options was based on quoted market prices for the period during which the options were outstanding.

11 每股盈利

(a) 每股基本盈利

截至2021年12月31日止年度每股基本盈利乃根據本公司權益股東應佔溢利人民幣166,381,000元(2020年：人民幣112,746,000元)及750,000,000股(2020年：750,000,000股)已發行普通股加權平均數計算。

(b) 每股攤薄盈利

截至2021年及2020年12月31日止年度，每股攤薄盈利與每股基本盈利相同。

於2021年12月31日，由於15,900,000份購股權(2020年：18,300,000)(見附註25)具有反攤薄效應，故計算普通股攤薄加權平均數目時並不包括該等購股權。用於計算購股權攤薄效應的本公司股份之平均市值乃基於在購股權發行在外期間的市場報價。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

12 PROPERTY, PLANT AND EQUIPMENT

(a) Reconciliation of carrying amount

12 物業、廠房及設備

(a) 賬面值對賬

		Lands and buildings	Other properties leased for own use carried at cost	Office equipment	Motor vehicles	Electronic and other equipment	Total
		土地及樓宇	租賃物業	辦公設備	汽車	電子及其他設備	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Cost:	成本：						
At 1 January 2020	於2020年1月1日	64,367	—	1,110	7,493	2,316	75,286
Additions	添置	—	1,548	662	—	3,982	6,192
Exchange adjustments	匯兌調整	—	—	—	(185)	(17)	(202)
At 31 December 2020 and 1 January 2021	於2020年12月31日及2021年1月1日	64,367	1,548	1,772	7,308	6,281	81,276
Additions	添置	—	—	96	1,599	2,698	4,393
Disposals	出售	—	—	—	(403)	—	(403)
Exchange adjustments	匯兌調整	—	(19)	—	(82)	(7)	(108)
At 31 December 2021	於2021年12月31日	64,367	1,529	1,868	8,422	8,972	85,158
Accumulated depreciation:	累計折舊：						
At 1 January 2020	於2020年1月1日	(11,047)	—	(786)	(4,666)	(882)	(17,381)
Charge for the year	年內支出	(2,905)	(451)	(189)	(746)	(1,906)	(6,197)
Exchange adjustments	匯兌調整	—	—	—	16	8	24
At 31 December 2020 and 1 January 2021	於2020年12月31日及2021年1月1日	(13,952)	(451)	(975)	(5,396)	(2,780)	(23,554)
Charge for the year	年內支出	(2,877)	(453)	(262)	(887)	(2,352)	(6,831)
Written back on disposals	因出售撥回	—	—	—	363	—	363
Exchange adjustments	匯兌調整	—	—	—	51	5	56
At 31 December 2021	於2021年12月31日	(16,829)	(904)	(1,237)	(5,869)	(5,127)	(29,966)
Net book value:	賬面淨值：						
At 31 December 2021	於2021年12月31日	47,538	625	631	2,553	3,845	55,192
At 31 December 2020	於2020年12月31日	50,415	1,097	797	1,912	3,501	57,722

As at 31 December 2021, the Group was in the process of applying the certificates of ownership for certain properties with the net book value of RMB28,389,000 (2020: RMB29,886,000). The directors of the Company are of the opinion that the use of and the conduct of operating activities at the properties referred to above are not affected by the fact that the Group has not yet obtained the relevant property title certificates.

於2021年12月31日，本集團正在申請部分物業的所有權證，該等物業的賬面淨值為人民幣28,389,000元（2020年：人民幣29,886,000元）。本公司董事認為本集團使用及於上述所指物業進行經營活動並沒有因暫未取得有關物業權證而受到任何影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

12 PROPERTY, PLANT AND EQUIPMENT
(Continued)

(b) The analysis of net book value of right-of-use assets included in “Property, plant and equipment” is as follows:

12 物業、廠房及設備(續)

(b) 計入「物業、廠房及設備」之使用權資產的賬面淨值分析如下：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Ownership interests in leasehold land and building held for own use, carried at depreciated cost in the PRC, with remaining lease term of:	於中國持作自用按折舊成本入賬且餘下租期如下之租賃土地及樓宇的所有權權益：		
— 50 years or more	— 50年或以上	47,538	50,415

13 INVESTMENT PROPERTIES

(a) Reconciliation of carrying amount

13 投資物業

(a) 賬面值對賬

		RMB'000 人民幣千元
Valuation:	估值：	
At 1 January 2020	於2020年1月1日	20,200
Fair value adjustment	公平值調整	—
At 31 December 2020 and 1 January 2021	於2020年12月31日及 2021年1月1日	20,200
Transfer from completed properties for sale	轉撥自持作出售已完工物業	11,054
Fair value adjustment	公平值調整	28,046
At 31 December 2021	於2021年12月31日	59,300

Completed properties held for sale of RMB11,054,000 (2020: nil) were transferred from “inventories and other contract costs” to “investment properties” as a result of change of use. The properties were measured at fair value at the time of transfer and revaluation gain of RMB27,446,000 (2020: nil) had been recognised in the consolidated statement of profit or loss.

因用途變更，持作出售已完工物業人民幣11,054,000元(2020年：零)自「存貨及其他合約成本」轉撥至「投資物業」。相關物業於轉撥時按公平值計量，重估收益人民幣27,446,000元(2020年：零)於綜合損益表確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

13 INVESTMENT PROPERTIES (Continued)**(b) Fair value measurement of properties****(i) Fair value hierarchy**

The following table presents the fair value of the Group's properties measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available
- Level 3 valuations: Fair value measured using significant unobservable inputs

13 投資物業(續)**(b) 物業之公平值計量****(i) 公平值層級**

下表所列為本集團於報告期末按經常基準計量之物業公平值，按照《香港財務報告準則》第13號公平值計量之定義將公平值劃分為三個層級。公平值計量層級乃參照下列估值技術所使用輸入數據之可觀察程度及重要程度劃分：

- 第一層級評估：僅使用第一層級輸入數據，即於計量日期在活躍市場上有報價(未調整)之相同資產或負債計量公平值
- 第二層級評估：使用第二層級輸入數據，即能夠觀察到的與第一層級不符之輸入數據，而非使用不可觀察之重要輸入數據計量公平值。不可觀察輸入數據為並無市場數據之輸入數據
- 第三層級評估：基於不可觀察之重要輸入數據計量公平值

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

13 INVESTMENT PROPERTIES (Continued)

(b) Fair value measurement of properties

(Continued)

(i) Fair value hierarchy (Continued)

13 投資物業(續)

(b) 物業之公平值計量(續)

(i) 公平值層級(續)

		Fair value at 31 December 2021 於2021年 12月31日的 公平值 RMB'000 人民幣千元	Fair value measurements as at 31 December 2021 categorised into 於2021年12月31日分類的公平值計量		
			Level 1 第一層 RMB'000 人民幣千元	Level 2 第二層 RMB'000 人民幣千元	Level 3 第三層 RMB'000 人民幣千元
Investment properties in the PRC:	於中國的投資 物業：				
— Commercial	— 商業	59,300	—	—	59,300
			Fair value measurements as at 31 December 2020 categorised into 於2020年12月31日分類的公平值計量		
		Fair value at 31 December 2020 於2020年 12月31日的 公平值 RMB'000 人民幣千元	Level 1 第一層 RMB'000 人民幣千元	Level 2 第二層 RMB'000 人民幣千元	Level 3 第三層 RMB'000 人民幣千元
Investment properties in the PRC:	於中國的投資 物業：				
— Commercial	— 商業	20,200	—	—	20,200

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

13 INVESTMENT PROPERTIES (Continued)**(b) Fair value measurement of properties***(Continued)***(i) Fair value hierarchy (Continued)**

During the year ended 31 December 2021, there were no transfers into or out of Level 3 (2020: nil). The Group's policy is to recognise transfers between levels of fair value hierarchy as at the end of the reporting period in which they occur.

The Group's investment properties were revalued at fair value as at 31 December 2021 by Vincorn Consulting and Appraisal Limited (formerly known Unicorn Consulting And Appraisal Limited), an independent valuer who has relevant professional qualification and recent experience in the location and category of properties being valued. The same valuation techniques were used by this valuer when carrying out the valuation as at 31 December 2020. The Group's management have discussion with the surveyors on the valuation assumptions and valuation results twice a year for financial reporting.

13 投資物業(續)**(b) 物業之公平值計量(續)****(i) 公平值層級(續)**

截至2021年12月31日止年度，概無轉入或轉出第三層級(2020年：無)。本集團之政策為在公平值於發生層級間轉撥的報告期末對其進行確認。

本集團之投資物業於2021年12月31日由獨立測量師行泓亮諮詢及評估有限公司(前稱銳漢諮詢及評估有限公司，是有相關專業資格且具備近期對相同地段類似物業估值之經驗的獨立估值師)按公平值再次評估。該估值師進行2020年12月31日估值時使用相同的估值技術。本集團管理層與測量師每年就財務報告討論估值假設及估值結果兩次。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

13 INVESTMENT PROPERTIES (Continued)

(b) Fair value measurement of properties

(Continued)

(ii) Information about Level 3 fair value measurements

13 投資物業(續)

(b) 物業之公平值計量(續)

(ii) 有關第三層級公平值計量的資料

	Valuation techniques 估值技術	Unobservable input 不可觀察輸入數據	Range 範圍	
			2021 2021年	2020 2020年
Investment properties: 投資物業：				
— Commercial — PRC — 商業 — 中國	Direct market comparison approach 直接市場比較法	Adjusted market price (RMB/square meter) 經調整市價 (每平方米人民幣)	8,200–15,700	8,000–15,400

The fair value of investment properties located in the PRC is determined using the direct market comparison approach by reference to recent sales price of comparable properties on a price per square meter basis, adjusted for a premium or a discount specific to the location, property size and age of the Group's properties compared to the recent sales. The higher adjusted market price will result in a higher fair value measurement.

位於中國的投資物業公平值乃使用直接市場比較法參考可資比較物業的近期銷售價格(按每平方米價格計算)釐定，並已對比近期銷售就本集團物業的位置、物業大小及樓齡特點作出溢價或折讓調整。經調整市價越高，公平值計量越高。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

13 INVESTMENT PROPERTIES (Continued)

- (c) The analysis of net book value of right-of-use assets included in “Investment properties” is as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Ownership interests in leasehold investment property carried at fair value in the PRC, with remaining lease term of:	於中國按公平值入賬且餘下租期如下之租賃投資物業的所有權益：		
— 50 years or more	— 50年或以上	13,800	13,400
— between 10 and 50 years	— 10至50年之間	45,500	6,800
		59,300	20,200

- (d) The Group leases out investment properties under operating leases. The leases typically run for an initial period of 1 to 10 years, with an option to renew the lease upon expiry of the initial term. Lease payments are usually increased every year to reflect market rentals. None of the leases includes contingent rentals.

13 投資物業(續)

- (c) 計入「投資物業」之使用權資產的賬面淨值分析如下：

- (d) 本集團根據經營租約出租投資物業。租約一般初步為期一至十年，可選擇於初步租期屆滿時續租。為反映市場租金水平，租約付款通常按年增加。概無租約包括或有租金。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

14 INVESTMENTS IN SUBSIDIARIES

14 於附屬公司的投資

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Unlisted shares, at cost	非上市股份，按成本	21,708	22,346
Capital loans to subsidiaries (note (i))	給予附屬公司的資金貸款 (附註(i))	527,658	525,170
		549,366	547,516

(i) The balances are unsecured, interest-free and have no fixed terms of repayment, and are expected to be recovered after one year.

(i) 結餘為無抵押、免息及並無固定還款期，預期於一年後收回。

The following tables list out the information relating to Huizhou Million Cities and Million Cities Tianjin Jianji, the subsidiaries of the Group which have material non-controlling interests (“NCI”). The summarised financial information presented below represents the amounts before any inter-company elimination.

下表列出有關擁有重大非控股權益(「非控股權益」)之本集團附屬公司惠州萬城及萬城天津建基之資料。以下呈列之財務資料概要為任何公司間對銷前之金額。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

14 INVESTMENTS IN SUBSIDIARIES (Continued)

14 於附屬公司的投資(續)

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Huizhou Million Cities	惠州萬城		
NCI percentage	非控股權益之百分比	45.5%	45.5%
Current assets	流動資產	1,167,542	837,287
Non-current assets	非流動資產	43,051	43,117
Current liabilities	流動負債	(722,074)	(393,302)
Net assets	資產淨額	488,519	487,102
Revenue	收入	59,713	1,169,635
Profit for the year	年內溢利	1,417	285,464
Total comprehensive income	全面收益總額	1,417	285,464
Reconciliation to the carrying amount of NCI	非控股權益賬面值對賬		
Gross amounts of net assets	淨資產總額	488,519	487,102
Elimination of the unrealised profit upon consolidation	合併後撇除未變現溢利	(13,196)	(13,196)
NCI's effective interest	非控股權益所佔實際權益	475,323 45.5%	473,906 45.5%
Carrying amount of NCI	非控股權益賬面值	216,272	215,627
Reconciliation to the profit attributable to NCI	非控股權益應佔溢利對賬		
Gross amounts of profit	溢利總額	1,417	285,464
Elimination of the unrealised loss upon consolidation	合併後撇除未變現虧損	—	(5,347)
NCI's effective interest	非控股權益所佔實際權益	1,417 45.5%	280,117 45.5%
Profit allocated to NCI	分配至非控股權益之溢利	645	127,453
Cash outflow from operating activities	經營業務現金流出	(54,619)	(263,400)
Cash outflow from investing activities	投資活動現金流出	(1,695)	(632)
Cash inflow from financing activities	融資活動現金流入	91,937	34,347

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

14 INVESTMENTS IN SUBSIDIARIES
(Continued)

14 於附屬公司的投資(續)

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Million Cities Tianjin Jianji	萬城天津建基		
NCI percentage	非控股權益之百分比	45%	45%
Current assets	流動資產	940,308	1,767,016
Non-current assets	非流動資產	30,653	30,140
Current liabilities	流動負債	(870,581)	(1,764,752)
Non-current liabilities	非流動負債	(1,344)	(3,803)
Net assets	資產淨額	99,036	28,601
Revenue	收入	1,082,718	55,987
Profit/(Loss) for the year	年內溢利/(虧損)	56,462	(939)
Other comprehensive income	其他全面收益	13,788	31,115
Total comprehensive income	全面收益總額	70,250	30,176
Reconciliation to the carrying amount of NCI	非控股權益賬面值對賬		
Gross amounts of net assets	淨資產總額	99,036	28,601
NCI's effective interest	非控股權益所佔實際權益	45%	45%
Carrying amount of NCI	非控股權益賬面值	44,566	12,869
Reconciliation to the profit attributable to NCI	非控股權益應佔溢利對賬		
Gross amounts of profit/(loss)	溢利/(虧損)總額	56,462	(939)
NCI's effective interest	非控股權益所佔實際權益	45%	45%
Profit/(Loss) allocated to NCI	分配至非控股權益之溢利/(虧損)	25,408	(423)
Cash inflow/(outflow) from operating activities	經營業務現金流入/(流出)	73,421	(143,769)
Cash (outflow)/inflow from financing activities	融資活動現金(流出)/流入	(159,794)	36,632

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES

15 於聯營公司的權益

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Share of net assets	應佔資產淨值	241,317	158,162
Capital loans to associates (note)	向聯營公司提供資金貸款 (附註)	162,443	257,221
		403,760	415,383

Note: The balances are unsecured, interest-free and have no fixed terms of repayment, and are expected to be recovered after one year.

附註：有關結餘無抵押、免息且無固定還款期，預期將於一年後收回。

The following list contains the particulars of all associates, all of which are unlisted corporate entities whose quoted market price is not available:

下表列出均為非上市公司實體且並無市場報價之所有聯營公司的資料：

Name of associate 聯營公司名稱	Form of business structure 業務架構形式	Place of incorporation and business 註冊成立及經營地點	Particulars of issued and paid-up capital 已發行及繳足股本詳情	Proportion of ownership interest held by the Group's subsidiary 由本公司附屬公司持有的擁有權益比例		Principal activity 主要業務活動
				2021 2021年	2020 2020年	
Gold Concept Development Limited "Gold Concept"	Incorporated 註冊成立	BVI 英屬維爾京群島	USD100 100美元	30% 30%	30% 30%	Investment holding 投資控股
Asia Image (H.K.) Limited "Asia Image"*1	Incorporated 註冊成立	Hong Kong 香港	HKD1 1港元	30% 30%	30% 30%	Investment holding 投資控股
Henan Julongju Real Estate Co., Ltd. "Henan Julongju"*1 河南聚龍居置業有限公司(「河南聚龍居」)*	Incorporated 註冊成立	PRC 中國	HKD20,000,000 20,000,000港元	30% 30%	30% 30%	Property development 物業發展
Henan Julongwan Property Management Co., Ltd.*1 河南聚龍灣物業管理有限公司*	Incorporated 註冊成立	PRC 中國	RMB20,000 人民幣20,000元	30% 30%	30% 30%	Property management 物業發展
Star Linkage Financial Holdings Limited "Star Linkage"	Incorporated 註冊成立	BVI 英屬維爾京群島	USD 100 100美元	30% (note 1) 30% (附註1)	30% (note 1) 30% (附註1)	Investment holding 投資控股
Star Linkage Investments Limited ²	Incorporate 註冊成立	Hong Kong 香港	USD 1 1美元	30% 30%	30% 30%	Investment holding 投資控股

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES (Continued)

15 於聯營公司的權益(續)

Name of associate 聯營公司名稱	Form of business structure 業務架構形式	Place of incorporation and business 註冊成立及經營地點	Particulars of issued and paid-up capital 已發行及繳足股本詳情	Proportion of ownership interest held by the Group's subsidiary 由本公司附屬公司持有的擁有權權益比例		Principal activity 主要業務活動
				2021 2021年	2020 2020年	
Shenzhen Manyi Investment Advisory Limited ^{*2} 深圳滿益投資諮詢有限公司 [#]	Incorporate 註冊成立	PRC 中國	RMB5,000,000 人民幣 5,000,000元	30% 30%	30%	Investment advisory 投資諮詢
Shenzhen Guoxin Electric Development Limited ^{*3} 深圳市國鑫電子發展有限公司 [#]	Incorporate 註冊成立	PRC 中國	RMB13,000,000 人民幣 13,000,000元	21% 21% (note 1) (附註1)	21% 21% (note 1) (附註1)	Property development 物業發展
Huizhou Logan Junhong Real Estate Limited ("Logan Junhong") 惠州市龍光駿宏房地產有限公司 (「龍光駿宏」) [#]	Incorporate 註冊成立	PRC 中國	RMB529,409,070 人民幣 529,409,070元	30% 30%	30%	Property development 物業發展
Well Kong Investments Limited ("Well Kong Investment") 惠港投資有限公司(「惠港投資」)	Incorporated 註冊成立	BVI 英屬維爾京群島	USD 2 2美元	50% 50%	50%	Investment holding 投資控股
Well Kong (H.K.) Limited ^{*4} 惠港(香港)有限公司 ^{*4}	Incorporated 註冊成立	Hong Kong 香港	HKD 10,000 10,000港元	50% 50%	50%	Investment holding 投資控股
Huizhou Well Kong Real Estate Co., Ltd. ^{*4} 惠州惠港置業有限公司 [#]	Incorporated 註冊成立	PRC 中國	RMB88,000,000 人民幣 88,000,000元	50% 50%	50%	Property development 物業發展

*1 These companies are wholly-owned by Gold Concept.

*1 該等公司由Gold Concept全資擁有。

*2 The company are wholly-owned by Star Linkage.

*2 該等公司由Star Linkage全資擁有。

*3 70% of the company are held by Shenzhen Manyi Investment Advisory Limited.

*3 該公司的70%由深圳滿益投資諮詢有限公司持有。

*4 These companies are wholly-owned by Well Kong Investment.

*4 該等公司由惠港投資全資擁有。

These entities are PRC limited liability companies. The English translation of the companies' names are for reference only. The official names of these companies are in Chinese.

該等實體為中國有限責任公司。公司英文譯名僅供參考，中文名為官方名稱。

All associates are accounted for using the equity method in the consolidated financial statements.

所有聯營公司以權益法於綜合財務報表入賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES (Continued)

Note:

- In 2020, the Group entered into a Cooperation Agreement with an independent third party (the “Partner”), pursuant to which, the Group and the Partner invested to 30% and 70% of the equity interest in Star Linkage respectively. Star Linkage together with its subsidiaries (“Star Linkage Group”) were treated as an associate of the Group (the “Associate”). The Group has paid a capital loan of RMB93 million to the Associate in 2020.

In 2020, the Associate entered into an agreement with an independent third party (the “Seller”), pursuant to which, the Associate acquired 100% equity interest in Shenzhen Guoxin Electric Development Limited (深圳市國鑫電子發展有限公司, “Shenzhen Guoxin”), a company incorporated in the PRC which owns four land parcels in Shenzhen, at a consideration of RMB560 million (the “Consideration”).

Up to 31 December 2020, the Associate has paid RMB310 million to the Seller, acquiring 70% equity interest in Shenzhen Guoxin.

The remaining consideration of RMB250 million will be payable in 2 instalments before the end of 2022. The 70% equity interest in Shenzhen Guoxin was charged to the Seller which will be released upon a full settlement of the Consideration and all contractual obligations have been fulfilled by the Associate.

15 於聯營公司的權益(續)

附註：

- 2020年，本集團與獨立第三方(「合夥人」)訂立合作協議，本集團與合夥人分別投資Star Linkage的30%及70%股權。Star Linkage連同其附屬公司(「Star Linkage集團」)視為本集團的聯營公司(「聯營公司」)。本集團已於2020年向聯營公司支付人民幣93百萬元的資金貸款。

2020年，聯營公司與獨立第三方(「賣方」)訂立協議，聯營公司已收購深圳市國鑫電子發展有限公司(「深圳國鑫」，於中國註冊成立的公司，在深圳擁有四幅土地)全部股權，代價為人民幣560百萬元(「代價」)。

截至2020年12月31日，聯營公司已向賣方支付人民幣310百萬元，收購深圳國鑫70%股權。

餘下代價人民幣250百萬元將於2022年底分兩期支付。深圳國鑫的70%股權已抵押予賣方，此抵押將於代價償清及聯營公司履行所有合約責任後解除。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES (Continued)

Note: (Continued)

1. (Continued)

On 30 December 2021, the Group and the Partner entered into a termination agreement (the “Termination Agreement”), pursuant to which the Group and the Partner agreed to terminate the Cooperation Agreement by way of the Partner acquiring 30% of the equity interest in Star Linkage from the Group, at a consideration of approximately RMB100,338,000, being the sum of capital loan made by the Group in an amount of RMB93,000,000 plus an interest amount of RMB7,338,000, being accrued at an interest rate of 4% per annum from 10 January 2020 to 30 December 2021. The consideration shall be paid to the Group within 120 days upon signing of the Termination Agreement.

Upon signing of the Termination Agreement, the Cooperation Agreement was terminated and the Group was released from its capital contribution obligations and all other obligations and commitments under the Cooperation Agreement.

The Group reclassified the interests in Star Linkage Group to non-current assets held for sale accordingly and recognized at the lower of the carrying amount and fair value less costs to sell.

Management considers that Gold Concept together with its subsidiaries (“Gold Concept Group”), Logan Junhong, and Well Kong Investment together with its subsidiaries (“Well Kong Group”) have significant impact to the financial position and performance of the Group individually.

15 於聯營公司的權益(續)

附註：(續)

1. (續)

2021年12月30日，本集團與合夥人訂立終止協議(「終止協議」)，據此，本集團與合夥人同意通過合夥人自本集團收購所持Star Linkage 30%的股權終止合作協議，代價約為人民幣100,338,000元，即本集團的資本貸款人民幣93,000,000元加上利息人民幣7,338,000元(2020年1月10日至2021年12月30日按年利率4%計息)。代價應於終止協議簽訂後120天內支付予本集團。

終止協議簽訂後，合作協議即告終止，本集團將免除出資責任及合作協議項下的所有其他責任和承擔。

本集團因此將於Star Linkage集團的權益重新分類至持作出售的非流動資產，並按賬面值及公平值減銷售成本中的較低者確認。

管理層認為Gold Concept連同其附屬公司(「Gold Concept集團」)、龍光駿宏及惠港投資連同其附屬公司(「惠港集團」)將分別對本集團的財務狀況及表現產生重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES (Continued)

The summarised consolidated financial information on Gold Concept Group, adjusted for any differences in accounting policies, and reconciled to the carrying amounts in the consolidated financial statements for the year is as follows:

15 於聯營公司的權益(續)

Gold Concept集團綜合財務資料概要(就會計政策的任何差異作出調整並與於年度綜合財務報表的賬面值對賬)載列如下:

		Gold Concept Group Gold Concept集團	
		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Gross amounts of associates	聯營公司之總額		
Current assets	流動資產	1,055,816	1,302,428
Non-current assets	非流動資產	4,043	3,849
Current liabilities	流動負債	(982,373)	(1,326,239)
Non-current liabilities	非流動負債	(9,506)	—
Equity/(Deficiency)	權益/(虧絀)	67,980	(19,962)
Included in the above assets and liabilities:	上述資產及負債包括:		
Cash and cash equivalents and pledged and restricted deposits	現金及現金等價物和已抵押及受限制存款	69,002	90,982
Revenue	收入	726,083	38,068
Profit/(Loss) for the year	年內溢利/(虧損)	85,538	(9,957)
Other comprehensive income	其他全面收益	2,405	5,418
Total comprehensive income	全面收益總額	87,943	(4,539)
Reconciled to the Group's interest in associates	與本集團於聯營公司的權益對賬		
Gross amounts of net assets/(liabilities) of associates	聯營公司淨資產/(負債)總額	67,980	(19,962)
Group's effective interest	本集團所佔實際權益	30%	30%
Group's share of net assets/(liabilities) of associates	本集團應佔聯營公司資產/(負債)淨額	20,394	(5,989)
Capital loans to associates-non-current portion (note)	給予聯營公司的資金貸款—非流動部分(附註)	106,867	107,452
Carrying amount of the Group's interest	本集團權益的賬面值	127,261	101,463

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES (Continued)

The summarised consolidated financial information on Logan Junhong, adjusted for any differences in accounting policies, and reconciled to the carrying amounts in the financial statements for the year is as follows:

15 於聯營公司的權益(續)

龍光駿宏綜合財務資料概要(就會計政策的任何差異作出調整並與於年度財務報表的賬面值對賬)載列如下:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Gross amounts of associates	聯營公司之總額		
Current assets	流動資產	1,369,989	539,479
Non-current assets	非流動資產	12,584	—
Current liabilities	流動負債	(836,138)	(10,081)
Total equity	權益總額	546,435	529,398
Included in the above assets and liabilities:	上述資產及負債包括:		
Cash and cash equivalents and pledged and restricted deposits	現金及現金等價物和已抵押及受限制存款	225,466	3,662
Revenue	收入	41,569	—
Loss for the year	年內虧損	(103)	(11)
Total comprehensive income	全面收益總額	(103)	(11)
Reconciled to the Group's interest in associates	與本集團於聯營公司的權益對賬		
Gross amounts of net assets of associates	聯營公司淨資產總額	546,435	529,398
Elimination of the unrealised profit upon consolidation	合併後撇除未變現溢利	(4,556)	—
Group's effective interest	本集團所佔實際權益	541,879 30%	529,398 30%
Group's share of net assets of associates	本集團應佔聯營公司資產淨額	162,564	158,819
Carrying amount of the Group's interest	本集團權益的賬面值	162,564	158,819

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES (Continued)

The summarised consolidated financial information on Well Kong Group, adjusted for any differences in accounting policies, and reconciled to the carrying amounts in the consolidated financial statements for the year is as follows:

15 於聯營公司的權益(續)

惠港集團綜合財務資料概要(就會計政策的任何差異作出調整並與於年度綜合財務報表的賬面值對賬)載列如下：

		Well Kong Group 惠港集團	
		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Gross amounts of associates	聯營公司之總額		
Current assets	流動資產	2,166,581	2,876,371
Non-current assets	非流動資產	—	4,757
Current liabilities	流動負債	(2,017,553)	(2,849,205)
Non-current liabilities	非流動負債	(18,275)	(585)
Equity	權益	130,753	31,338
Included in the above assets and liabilities:	上述資產及負債包括：		
Cash and cash equivalents and pledged and restricted deposits	現金及現金等價物和已抵押及受限制存款	355,919	561,910
Revenue	收入	1,091,409	109,618
Profit for the year	年內溢利	98,672	7,971
Other comprehensive income	其他全面收益	2,382	5,363
Total comprehensive income	全面收益總額	101,054	13,334
Included in the above profit:	上述溢利包括：		
Income tax	所得稅	134,927	6,996

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

15 INTEREST IN ASSOCIATES (Continued)

15 於聯營公司的權益(續)

		Well Kong Group 惠港集團	
		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Reconciled to the Group's interest in associates	與本集團於聯營公司的權益對賬		
Gross amounts of Well Kong Group's net assets	惠港集團淨資產總額	130,753	31,338
Elimination of the unrealised profit upon consolidation	合併後撇除未變現溢利	(14,035)	(20,562)
		116,718	10,776
Group's effective interest	本集團所佔實際權益	50%	50%
Group's share of Well Kong Group's net assets	本集團分佔惠港集團淨資產	58,359	5,388
Capital loans to associates-non-current portion (note)	給予聯營公司的資金貸款—非流動部分(附註)	55,576	56,769
Carrying amount in the consolidated financial statements	綜合財務報表內的賬面值	113,935	62,157

Note: The balances are unsecured, interest-free and have no fixed terms of repayment, and are expected to be recovered after one year.

附註：有關結餘無抵押、免息且無固定還款期，預期將於一年後收回。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

16 INVENTORIES AND OTHER CONTRACT COSTS

16 存貨及其他合約成本

		Note 附註	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Inventories	存貨			
Properties held for development	持作發展物業		40,750	40,084
Properties under development	建設中物業		903,777	1,509,521
Completed properties for sale	待售已竣工物業		758,068	627,527
			1,702,595	2,177,132
Other contract costs	其他合約成本	(c)	8,886	28,578
			1,711,481	2,205,710

(a) The analysis of the amount of inventories recognised as an expense and included in profit or loss is as follows:

(a) 確認為開支並計入損益的存貨金額分析如下：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Cost of inventories	存貨成本	1,034,897	688,744

At 31 December 2021, the amount of inventories expected to be recovered after more than one year is RMB1,506,792,000 (2020: RMB1,678,685,000). All of the other inventories are expected to be recovered within one year.

於2021年12月31日，預期於超過一年後收回的存貨金額分別為人民幣1,506,792,000元(2020年：人民幣1,678,685,000元)。所有其他存貨預期於一年內收回。

At 31 December 2021, certain inventories were pledged for bank loans (see note 21).

於2021年12月31日，若干存貨已就銀行貸款作出抵押(見附註21)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

16 INVENTORIES AND OTHER CONTRACT COSTS (Continued)

- (b) The analysis of carrying value of land held for property development for sale is as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
In the PRC, with remaining lease term of:	於中國，剩餘租期為：		
– 50 years or more (long leases)	– 50年或以上 (長期租約)	98,607	235,861
– between 10 and 50 years (medium-term leases)	– 10至50年之間 (中期租約)	99,519	99,793
		198,126	335,654

(c) Other contract costs

Other contract costs capitalised as at 31 December 2021 relate to the incremental sales commissions paid to property agents whose selling activities resulted in customers entering into sale and purchase agreements for the Group's properties which are still under development as at 31 December 2021.

Other contract costs are recognised as part of "selling expenses" in the consolidated statement of profit or loss in the period in which revenue from the related property sales is recognised. Other contract costs of RMB28,335,000 were recognised in profit or loss during the year ended 31 December 2021 (2020: RMB5,538,000). No impairment was identified for the other contract costs as at 31 December 2021 (2020: nil).

16 存貨及其他合約成本(續)

- (b) 持作待售物業發展土地的賬面價值分析如下：

(c) 其他合約成本

於2021年12月31日，就向物業代理支付的增量銷售佣金將其他合約成本資本化，有關物業代理的銷售活動使客戶就本集團2021年12月31日仍在建的物業訂立買賣協議。

其他合約成本於確認相關物業銷售收益期間於綜合損益表確認為「銷售開支」的一部分。其他合約成本人民幣28,335,000元於截至2021年12月31日止年度的損益確認(2020年：人民幣5,538,000元)。並無發現截至2021年12月31日的其他合約成本出現減值(2020年：零)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

16 INVENTORIES AND OTHER CONTRACT COSTS (Continued)

(c) Other contract costs (Continued)

The Group applies the practical expedient in paragraph 94 of HKFRS 15 and recognises the incremental costs of obtaining contracts relating to the sale of completed properties and services as an expense when incurred if the amortisation period of the assets that the Group otherwise would have recognised is within the same reporting period as the date of entering into the contract.

There was no capitalised contract costs that is expected to be recovered after more than one year as at 31 December 2021 (2020: RMB14,094,000).

16 存貨及其他合約成本(續)

(c) 其他合約成本(續)

本集團應用《香港財務報告準則》第15號第94段的可行權宜方法，倘於本集團可能另行確認的資產的攤銷期間於訂立有關合約當日與有關報告期一致，將於產生時確認取得有關銷售已落成物業及服務合約的增量成本為開支。

於2021年12月31日，概無預期於超過一年後收回的資本化合約成本(2020年：人民幣14,094,000元)。

17 TRADE AND OTHER RECEIVABLES

17 貿易及其他應收款項

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Trade debtors (note (a))	應收賬款(附註(a))		
— Gross rentals from properties	— 物業租金總額	314	327
		314	327
Amounts due from associates (note (b))	應收聯營公司款項(附註(b))	18,016	3,016
Amounts due from non-controlling interests (note (b))	應收非控股權益款項(附註(b))	24,565	24,545
Other debtors	其他應收款項	55,353	15,003
Financial assets measured at amortised cost	按攤餘成本計量的金融資產	98,248	42,891
Deposits (note (c))	按金(附註(c))	3,446	6,126
Prepayments (note (d))	預付款項(附註(d))	32,990	32,231
		134,684	81,248

All of the trade and other debtors are expected to be recovered or recognised as expenses within one year.

所有貿易及其他應收款項預期於一年內收回或確認為費用。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

17 TRADE AND OTHER RECEIVABLES
(Continued)

- (a) As at 31 December 2021, the ageing analysis of trade debtors, based on the date the trade debtors recognised, net of allowance for doubtful debts, is as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within 1 month	1個月內	44	57
1 to 3 months	1至3個月	90	90
3 to 6 months	3至6個月	135	135
Over 6 months	6個月以上	45	45
		314	327

The Group's credit policy is set out in note 28(a).

As at 31 December 2021, no trade debtors were past due (2020: nil). Based on experience, management believes that no loss allowance is necessary in respect of the trade debtors as there has not been a significant change in credit quality. The Group is of the view that the expected irrecoverable trade debtors were insignificant. The Group does not hold any collateral over these balances.

- (b) The amounts due from associates and non-controlling interests were interest-free, unsecured and recovered within one year.
- (c) The balance mainly included the deposits paid for the construction and development of properties.
- (d) At 31 December 2021, the balance mainly included prepaid construction costs for properties development of RMB4,078,000 (2020: RMB17,931,000), and prepayments for VAT and surcharges with an aggregated amount of RMB28,912,000 (2020: RMB14,300,000).

17 貿易及其他應收款項(續)

- (a) 於2021年12月31日，應收賬款(已扣除呆賬撥備)基於應收賬款確認日期的賬齡分析如下：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within 1 month	1個月內	44	57
1 to 3 months	1至3個月	90	90
3 to 6 months	3至6個月	135	135
Over 6 months	6個月以上	45	45
		314	327

本集團信貸政策載於附註28(a)。

截至2021年12月31日，並無應收賬款逾期(2020年：無)。基於經驗，管理層認為由於信貸質素並無重大改變，故毋須就應收賬款計提損失撥備。本集團認為預計無法收回應收賬款的機會很低。本集團並無就該等結餘持有任何抵押品。

- (b) 應收聯營公司及非控股權益款項均為免息、無抵押且已於一年內收回。
- (c) 有關結餘主要包括就建築及發展物業已付的按金。
- (d) 於2021年12月31日，有關結餘主要包括物業發展的預付建築成本人民幣4,078,000元(2020年：人民幣17,931,000元)，而增值稅及附加費的預付款項合共為人民幣28,912,000元(2020年：人民幣14,300,000元)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

18 STRUCTURED DEPOSITS

At 31 December 2021, the structured deposits are placed with banks in the PRC with coupon linked to certain exchange rates detailed as below. The major terms are as follow:

Principal amount 本金 RMB'000 人民幣千元	Maturity 到期日	Annual coupon rate 年息票率
15,000	22 March 2022 2022年3月22日	1.3% or 3.4% (note) 1.3%或3.4%(附註)
8,000	22 March 2022 2022年3月22日	1.3% or 3.4% (note) 1.3%或3.4%(附註)
10,000	16 March 2022 2022年3月16日	0.25% or 1.7875% (note) 0.25%或1.7875%(附註)
33,000		

Note: The annual coupon rate is determined by the spot rate for conversion of Euro for USD as prevailing in the international foreign exchange market falls within ranges as specified in the relevant agreements during the period from inception date to maturity date of the relevant agreements.

The above structured deposits are stated at fair value and recognise as financial assets measured at fair value through profit or loss.

18 結構性存款

於2021年12月31日，結構性存款存放於中國的銀行，息票與下文所詳述的若干匯率掛鈎。主要條款如下：

附註：年息票率按相關協議開始日至到期日期間介於相關協議指定範圍的國際外匯市場歐元兌美元普遍即期匯率釐定。

上述結構性存款按公平值列賬，確認為按公平值計入損益計量的金融資產。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

19 PLEDGED AND RESTRICTED DEPOSITS 19 已抵押及受限制存款

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Pledged for mortgage arrangements of the property buyers (note (a))	就物業買家按揭安排作抵押(附註(a))	17,968	31,573
Restricted deposits for the construction contracts (note (b))	建築合約的受限制存款(附註(b))	25,109	71,438
Others	其他	3,705	4,285
		46,782	107,296

Notes:

- (a) The balance represents cash deposits placed in banks to secure the banks' mortgage loans granted to property buyers. Such deposits will be released after the property ownership certificates of the relevant properties are pledged to the banks.
- (b) The balance represents pre-sale proceeds to secure the future payments of the constructions of the Group's properties development projects. Such restricted deposits will be released for the payments for construction costs of the related property development projects or upon completion of the construction.

附註：

- (a) 結餘指存放於銀行的現金按金，作為向物業買家所授銀行按揭貸款的抵押品。該等按金將於相關物業的房屋所有權證質押予銀行後解除。
- (b) 結餘指本集團物業發展項目建設日後付款的預售所得款項。該等受限制存款將於用於支付有關物業發展項目的建築成本或竣工時解除。

20 CASH AND CASH EQUIVALENTS

(a) Cash and cash equivalents comprise of:

20 現金及現金等價物

(a) 現金及現金等價物包括：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Cash at bank and on hand denominated in:	以下列貨幣計值的銀行及手頭現金		
— RMB	— 人民幣	322,495	298,032
— HKD	— 港元	50,962	68,265
— USD	— 美元	11	12
		373,468	366,309

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

20 CASH AND CASH EQUIVALENTS

(Continued)

(b) Reconciliation of profit before taxation to cash generated from/(used in) operation:

20 現金及現金等價物(續)

(b) 除稅前溢利與經營所得/(所用)現金的對賬：

			2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Profit before taxation	除稅前溢利		289,562	471,026
Adjustments for:	作出調整：			
Depreciation and amortisation	折舊及攤銷	7(c)	7,697	8,795
Net gain on disposal of property, plant and equipment	出售物業、廠房及設備的收益淨額	5	(14)	—
Net gain on disposal of structured deposits	出售結構性存款的收益淨額	5	—	(18)
Finance costs	融資成本	7(a)	23,845	8,470
Interest income	利息收入	5	(4,912)	(6,009)
Net valuation gain on investment properties	投資物業的估值收益淨額	13(a)	(28,046)	—
Share of profits less losses of associates	分佔聯營公司溢利減虧損		(79,810)	(939)
Equity settled share-based payment expenses	以權益結算以股份為基礎支付的開支	25(b)	752	2,163
Net unrealised exchange gain	未變現匯兌收益淨額		(143)	(27)
Changes in working capital:	營運資金變動：			
Decrease in inventories and other contract costs	存貨及其他合約成本減少		523,094	128,299
(Increase)/Decrease in trade and other receivables	貿易及其他應收款項(增加)/減少		(53,436)	16,330
Decrease in pledged and restricted deposits	已抵押及受限制存款減少		60,514	295,668
Decrease in contract liabilities	合約負債減少		(793,077)	(1,025,273)
Increase in trade and other payables	貿易及其他應付款項增加		206,551	17,233
Cash generated from/(used in) operations	經營所得/(所用)現金		152,577	(84,282)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

20 CASH AND CASH EQUIVALENTS

(Continued)

(c) Reconciliation of liabilities arising from financing activities

The table below details changes in the Group's liabilities from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

20 現金及現金等價物(續)

(c) 融資活動所產生負債的對賬

下表詳列本集團融資活動所產生負債之變動，包括現金及非現金變動。融資活動產生的負債為現金流量或未來現金流量的負債，並將作為融資活動所得現金流量計入本集團的綜合現金流量表。

		Bank loans and interest payables 應付銀行貸款及利息 RMB'000 人民幣千元	Amounts due to related parties 應付關聯方款項 RMB'000 人民幣千元 (note 31(c)) (附註31(c))	Lease liabilities 租賃負債 RMB'000 人民幣千元 (note 24) (附註24)	Total 總計 RMB'000 人民幣千元
At 1 January 2021	於2021年1月1日	369,839	435,872	1,136	806,847
Changes from financing cash flows:	融資現金流量變動：				
Proceeds from bank loans	銀行貸款所得款項	296,869	—	—	296,869
Repayment of bank loans	償還銀行貸款	(342,907)	—	—	(342,907)
Capital element of lease rentals paid	已付租金資本部分	—	—	(450)	(450)
Advances from related parties	關聯方墊款	—	2,687	—	2,687
Interest paid on bank loans	已付銀行貸款利息	(21,819)	—	—	(21,819)
Interest element of lease rentals paid	已付租金利息部分	—	—	(41)	(41)
Total changes from financing cash flows	融資現金流量變動總額	(67,857)	2,687	(491)	(65,661)
Exchange adjustments	匯兌調整	—	(6,249)	(20)	(6,269)
Other changes:	其他變動：				
Interest on bank loans (note 7(a))	銀行貸款利息(附註7(a))	20,937	—	—	20,937
Interest on lease liabilities (note 7(a))	租賃負債利息(附註7(a))	—	—	41	41
Other non-cash effect (note)	其他非現金影響(附註)	—	1,891	—	1,891
Total other changes	其他變動總額	20,937	1,891	41	22,869
At 31 December 2021	於2021年12月31日	322,919	434,201	666	757,786

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

20 CASH AND CASH EQUIVALENTS

(Continued)

(c) Reconciliation of liabilities arising from financing activities (Continued)

20 現金及現金等價物(續)

(c) 融資活動所產生負債的對賬(續)

		Bank loans and interest payables 應付銀行 貸款及利息 RMB'000 人民幣千元	Amounts due to related parties 應付關聯方 款項 RMB'000 人民幣千元 (note 31(c)) (附註31(c))	Lease liabilities 租賃負債 RMB'000 人民幣千元 (note 24) (附註24)	Total 總計 RMB'000 人民幣千元
At 1 January 2020	於2020年1月1日	314,292	344,945	—	659,237
Changes from financing cash flows:	融資現金流量變動：				
Proceeds from bank loans	銀行貸款所得款項	222,593	—	—	222,593
Repayment of bank loans	償還銀行貸款	(167,158)	—	—	(167,158)
Capital element of lease rentals paid	已付租金資本部分	—	—	(412)	(412)
Advances from related parties	關聯方墊款	—	101,307	—	101,307
Interest paid on bank loans	已付銀行貸款利息	(19,198)	—	—	(19,198)
Interest element of lease rentals paid	已付租金利息部分	—	—	(61)	(61)
Total changes from financing cash flows	融資現金流量變動總額	36,237	101,307	(473)	137,071
Exchange adjustments	匯兌調整	—	(14,082)	—	(14,082)
Other changes:	其他變動：				
Increase in lease liabilities from entering into new leases during this year	於本年度訂立新租賃使租賃負債增加	—	—	1,548	1,548
Interest on bank loans (note 7(a))	銀行貸款利息(附註7(a))	19,310	—	—	19,310
Interest on lease liabilities (note 7(a))	租賃負債利息(附註7(a))	—	—	61	61
Other non-cash effect (note)	其他非現金影響(附註)	—	3,702	—	3,702
Total other changes	其他變動總額	19,310	3,702	1,609	24,621
At 31 December 2020	於2020年12月31日	369,839	435,872	1,136	806,847

Note: Other non-cash effect represents the unwind of time value of amounts due to the original shareholders of Huizhou Yuefu as disclosed in note 7(a).

附註：其他非現金影響指附註7(a)所披露應付惠州悅富前股東款項的時間價值平倉。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

20 CASH AND CASH EQUIVALENTS

(Continued)

(d) Total cash outflow for leases

Amounts included in the cash flow statement for leases comprise the following:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within operating cash flows	計入經營現金流量	225	299
Within financing cash flows	計入融資現金流量	491	473
		716	772

21 BANK LOANS

This note provides information about the contractual terms of the Group's bank loans. For more information about the Group's exposure to interest rate risk, please refer to note 28(c).

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Secured	有抵押	322,499	306,482
Unsecured	無抵押	—	62,055
		322,499	368,537

The secured bank loans with amount of approximately RMB160,000,000 and RMB306,482,000 as at 31 December 2021 and 31 December 2020 respectively are secured by assets as below:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Inventories (note 16(a))	存貨(附註16(a))	424,845	963,919

The secured bank loans with amount of approximately RMB162,499,000 as at 31 December 2021 are secured by trade debtors from sales and leasing of certain properties of the Group (2020: Nil).

20 現金及現金等價物(續)

(d) 租賃之現金流出總額

就租賃計入現金流量表之金額包括以下各項：

21 銀行貸款

此附註提供本集團銀行貸款的合約條款的相關資料。有關本集團利率風險的更多資料，請參閱附註28(c)。

於2021年12月31日及2020年12月31日，有抵押銀行貸款分別約人民幣160,000,000元及人民幣306,482,000元以下列資產作抵押：

於2021年12月31日，有抵押銀行貸款約人民幣162,499,000元以本集團若干物業銷售及出租之應收賬款作抵押(2020年：零)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

21 BANK LOANS (Continued)

At 31 December 2021, the bank loans were interest-bearing at one-year Loan Prime Rate (“LPR”) published by the People’s Bank of China plus 1.25%–1.95% per annum (2020: one-year LPR plus 1.2%–2.125%).

The Group’s banking facilities are subject to the fulfilment of certain covenants which are commonly found in lending arrangements with financial institutions. If the Group were to breach the covenants, the drawn down facilities would become payable on demand. Further details of the Group’s management of liquidity risk are set out in note 28(b). There was no breach of covenants as of 31 December 2021 (2020: nil).

At 31 December 2021, bank loans were repayable as follows according to the repayment schedules as set out in the loan agreements:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within 1 year	一年內	164,099	315,245
After 1 year but within 2 years	一年後但兩年內	38,400	53,292
After 2 years but within 5 years	兩年後但五年內	120,000	—
		322,499	368,537

Notwithstanding the specified repayment schedules as stated in all facilities letters which allow the loans to be repaid over a period of more than one year, banking facilities granted to the Group include a clause that gives the bank an unconditional rights to call the bank loans at any time (“repayment on demand clause”) and these bank loans were classified as current liabilities in the consolidated statement of financial position.

21 銀行貸款(續)

於2021年12月31日，銀行貸款年息按中國人民銀行公佈的一年期貸款基礎利率(「貸款基礎利率」)加年息1.25%至1.95%計算(2020年：一年期貸款基礎利率加年息1.2%至2.125%)。

本集團的銀行融資須達成若干契諾方可作實，有關契諾於與金融機構的借貸安排中常見。倘本集團違反契諾，已提取融資將須按要求償還。有關本集團流動資金風險管理的詳情載於附註28(b)。截至2021年12月31日並無違反契諾(2020年：無)。

於2021年12月31日，根據貸款協議所載還款時間表銀行貸款須按以下時間償還：

儘管所有融資函件所述特定還款時間表容許貸款的還款期超過一年，惟本集團獲授的銀行融資有條款容許銀行可無條件隨時要求償還銀行貸款(「要求償還條款」)，該等銀行貸款於綜合財務狀況表內歸類為流動負債。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

22 CONTRACT LIABILITIES

The following table provides information about contract liabilities from contracts with customers:

22 合約負債

下表列載有關客戶合約負債的資料：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Contract liabilities-Receipt in advance from property sales	合約負債 — 物業銷售預收款	192,362	945,939

Contract liabilities represented payments received from customers on sale of properties. A financing component being the financing benefit from the receipt in advance is recognised in the contract liabilities. Contract liabilities are recognised in profit or loss when the related properties are delivered.

合約負債指客戶就物業銷售的付款。融資組成部分(即收取預收款的融資利益)於合約負債確認。合約負債於交付相關物業時於損益確認。

Movements in contract liabilities

合約負債變動

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Balance at 1 January	於1月1日的結餘	945,939	1,923,393
Decrease in contract liabilities as a result of recognising revenue during the year that was included in the contract liabilities at the beginning of the year	合約負債因年內確認年初計入合約負債的收入而減少	(944,944)	(1,161,124)
Increase in contract liabilities as a result of receipt in advance from property sales during the year in respect of properties still under construction as at 31 December	合約負債因年內於12月31日仍然在建的物業銷售預收款而增加	190,011	135,851
Increase in contract liabilities as a result of accruing interest expense on receipt in advance	合約負債因所收取預付款的計提利息開支而增加	1,356	47,819
Balance at 31 December	於12月31日的結餘	192,362	945,939

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

23 TRADE AND OTHER PAYABLES

23 貿易及其他應付款項

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Trade creditors (note (a))	應付賬款(附註(a))	419,244	218,683
Interest payables	應付利息	420	1,302
Other payables and accruals	其他應付款項及應計費用	68,406	60,958
Amounts due to related parties (note (b))	應付關聯方款項(附註(b))	434,201	435,872
Financial liabilities measured at amortised cost	以攤餘成本計量的金融負債	922,271	716,815
Financial guarantee issued (note 30(ii))	已發出的財務擔保 (附註30(ii))	3,774	2,378
		926,045	719,193

(a) Ageing analysis of trade creditors included in trade and other payables as at 31 December 2021, based on the date of the trade payables recognised:

(a) 於2021年12月31日按已確認貿易應付款項日期之應付賬款(計入貿易及其他應付款項)的賬齡分析：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within 3 months	3個月內	368,954	145,779
3 to 6 months	3至6個月	617	16
6 to 12 months	6至12個月	1,513	53,542
Over 12 months	12個月以上	48,160	19,346
		419,244	218,683

(b) The amounts due to related parties are interest-free, unsecured and repayable on demand.

(b) 應付關聯方款項為免息、無抵押及要求時償還。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

24 LEASE LIABILITIES

At 31 December 2021, the lease liabilities were repayable as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Within 1 year	1年內	485	474
After 1 year but within 2 years	1年後但2年內	133	421
After 2 years but within 5 years	2年後但5年內	48	241
		181	662
		666	1,136

25 EQUITY SETTLED SHARE-BASED TRANSACTIONS

On 29 March 2019, 23,700,000 share options were granted for nil consideration to the directors and certain employees of the Group under the Company's employee share option scheme. The share options have a term of 10 years commencing from 29 March 2019, or until the early termination of the share options in accordance with the share option scheme. Each option gives the holder the right to subscribe for one ordinary share of the Company. These share options will vest in 3 equal tranches in three years, and become exercisable until 28 March 2029. The exercise price is HKD1.362, being the weighted average closing price of the Company's ordinary shares for five business days immediately preceding the date of grant.

25 以權益結算以股份為基礎的交易

2019年3月29日，23,700,000份購股權根據本公司僱員購股權計劃以零代價授予董事及本集團僱員。該等購股權可於2019年3月29日起10年內行使，或直至根據購股權計劃提前終止購股權。每份購股權可供持有人認購一股本公司普通股。該等購股權將於三年內分三期等額歸屬，直至2029年3月28日仍可行使。行使價為1.362港元，即緊接授出日期前五個營業日本公司普通股之加權平均收市價。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

25 EQUITY SETTLED SHARE-BASED TRANSACTIONS (Continued)

(a) The major terms and conditions of the share options are as follows:

25 以權益結算以股份為基礎的交易 (續)

(a) 購股權的主要條款及條件如下：

	Number of instruments 工具數目	Vesting conditions 歸屬條件	Exercise period 行使期
Options granted to directors: 向董事授出的購股權			
— on 29 March 2019	5,000,000	1 year from the date of grant	29 March 2020 to 28 March 2029
— 2019年3月29日		授出日期起一年	2020年3月29日至2029年3月28日
— on 29 March 2019	5,000,000	2 years from the date of grant	29 March 2021 to 28 March 2029
— 2019年3月29日		授出日期起兩年	2021年3月29日至2029年3月28日
— on 29 March 2019	5,000,000	3 years from the date of grant	29 March 2022 to 28 March 2029
— 2019年3月29日		授出日期起三年	2022年3月29日至2029年3月28日
Options granted to employees: 向僱員授出的購股權			
— on 29 March 2019	2,900,000	1 year from the date of grant	29 March 2020 to 28 March 2029
— 2019年3月29日		授出日期起一年	2020年3月29日至2029年3月28日
— on 29 March 2019	2,900,000	2 years from the date of grant	29 March 2021 to 28 March 2029
— 2019年3月29日		授出日期起兩年	2021年3月29日至2029年3月28日
— on 29 March 2019	2,900,000	3 years from the date of grant	29 March 2022 to 28 March 2029
— 2019年3月29日		授出日期起三年	2022年3月29日至2029年3月28日
Total share options granted 授出的購股權總數	23,700,000		

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

25 EQUITY SETTLED SHARE-BASED TRANSACTIONS (Continued)

(b) Movement of share options during the year ended 31 December 2021 are as follows:

25 以權益結算以股份為基礎的交易(續)

(b) 截至2021年12月31日止年度，購股權變動如下：

		Weighted average exercise price 加權平均行使價	Number of options 購股權數目 '000 千份
Outstanding at 1 January, 2020	於2020年1月1日尚未行使	HKD1.362港元	22,200
Forfeited during 2020	2020年內沒收	HKD1.362港元	(3,900)
Outstanding at 31 December, 2020	於2020年12月31日尚未行使	HKD1.362港元	18,300
Outstanding at 1 January, 2021	於2021年1月1日尚未行使	HKD1.362港元	18,300
Forfeited during 2021	於2021年內沒收	HKD1.362港元	(2,400)
Outstanding at 31 December, 2021	於2021年12月31日尚未行使	HKD1.362港元	15,900
Exercisable at the end of 2021	2021年末可行使	HKD1.362港元	10,600

No options were exercised during the year ended 31 December 2021 (2020: nil).

截至2021年12月31日止年度並無行使任何購股權(2020年：零)。

The options outstanding at 31 December 2021 had an exercise price of HKD1.362 and a weighted average remaining contractual life of 7 years.

2021年12月31日，尚未行使購股權的行使價為1.362港元，加權平均剩餘合約年期為7年。

The Group recognised share-based payment expenses of RMB752,000 during the year ended 31 December 2021 (2020: RMB2,163,000).

截至2021年12月31日止年度，本集團確認股份支付開支人民幣752,000元(2020年：人民幣2,163,000元)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(a) Current taxation in the consolidated statement of financial position represents:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
CIT payable	應付企業所得稅	11,449	1,695
LAT payable	應付土地增值稅	217,513	188,969
		228,962	190,664

Prepaid tax in the consolidated statement of financial position represents:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Prepaid CIT	預付企業所得稅	35,243	52,095
Prepaid LAT	預付土地增值稅	12,478	19,455
		47,721	71,550

26 於綜合財務狀況表的所得稅

(a) 於綜合財務狀況表的即期稅項指：

於綜合財務狀況表的預付稅項指：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION
(Continued)

(b) Deferred tax assets and liabilities recognised:

(i) Movement of each component of deferred tax assets/(liabilities)

The components of deferred tax assets/(liabilities) recognised in the consolidated statement of financial position and the movements during the year are as follows:

		Unused tax losses (note)	Temporary difference on revenue recognition	Revaluation on investment properties	Unrealised profits	Accrual for LAT	Other temporary differences	Total
		未動用稅項虧損(附註)	收入確認的暫時差額	重估投資物業	未實現利潤	應計土地增值稅	其他暫時差額	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Deferred tax arising from:	遞延稅項源於：							
At 1 January 2020	於2020年1月1日	7,653	(32,277)	(4,290)	14,720	—	504	(13,690)
Charged/(credited) to profit or loss (note 8(a))	扣除/(計入)損益 (附註8(a))	(1,059)	27,963	(74)	14,133	40,686	(107)	81,542
At 31 December 2020	於2020年12月31日	6,594	(4,314)	(4,364)	28,853	40,686	397	67,852
At 1 January 2021	於2021年1月1日	6,594	(4,314)	(4,364)	28,853	40,686	397	67,852
Charged/(credited) to profit or loss (note 8(a))	扣除/(計入)損益 (附註8(a))	(3,129)	(1,709)	(7,086)	8,851	9,053	(397)	5,583
At 31 December 2021	於2021年12月31日	3,465	(6,023)	(11,450)	37,704	49,739	—	73,435

Note: The unused tax loss can be carried forward to offset against taxable profits of subsequent years for up to five years from the year in which they arose. These tax losses will expire between 2024 to 2026.

附註：未動用稅項虧損可結轉以抵銷該等稅項虧損產生的年度起計最多五年的應課稅溢利。該等稅項虧損將於2024年至2026年到期。

26 於綜合財務狀況表的所得稅(續)

(b) 已確認遞延稅項資產及負債：

(i) 遞延稅項資產/(負債)各組成部分的變動

年內於綜合財務狀況表內已確認遞延稅項資產/(負債)的組成部分及其變動如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION

(Continued)

(b) Deferred tax assets and liabilities recognised:

(Continued)

(i) Movement of each component of deferred tax assets/(liabilities) (Continued)

Reconciliation to the consolidated statement of financial position:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Representing:	代表：		
Deferred tax assets	遞延稅項資產	80,626	71,655
Deferred tax liabilities	遞延稅項負債	(7,191)	(3,803)
		73,435	67,852

(ii) Deferred tax assets not recognised

In accordance with the accounting policy set out in note 2(s), the group has not recognised deferred tax assets in respect of cumulative tax losses of RMB11,118,000 (2020: RMB5,781,000) as it is not probable that future taxable profits against which the losses can be utilised will be available in the relevant tax jurisdiction and entity. The tax losses do not expire under current tax legislation.

26 於綜合財務狀況表的所得稅(續)

(b) 已確認遞延稅項資產及負債：

(續)

(i) 遞延稅項資產/(負債)各組成部分的變動(續)

綜合財務狀況表對賬：

(ii) 尚未確認的遞延稅項資產

根據附註2(s)所載會計政策，本集團並無就累計稅項虧損人民幣11,118,000元(2020年：人民幣5,781,000元)確認遞延稅項資產，是由於在相關稅務司法權區及實體不大可能產生未來應課稅溢利以抵銷該等虧損。根據現行稅法，稅項虧損並未過期。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

26 INCOME TAX IN THE CONSOLIDATED STATEMENT OF FINANCIAL POSITION
(Continued)

(b) Deferred tax assets and liabilities recognised:
(Continued)

(iii) Deferred tax liabilities not recognised

As at 31 December 2021, deferred tax liabilities in respect of the dividend withholding tax relating to the distributable profits of the Company's subsidiaries were not recognised as the Company controls the dividend policy of the subsidiaries. Based on the assessment made by management as at 31 December 2021, it was determined that the distributable profits of the Company's subsidiaries would not be distributed to the Hong Kong and overseas holding companies in the foreseeable future. The amounts of distributable profits of the Company's subsidiaries are set out below:

26 於綜合財務狀況表的所得稅(續)

(b) 已確認遞延稅項資產及負債：
(續)

(iii) 尚未確認的遞延稅項負債

於2021年12月31日，有關本公司附屬公司可供分派溢利的股息預扣稅的遞延稅項負債並未予以確認，因為本公司控制該等附屬公司的股息政策。根據管理層於2021年12月31日作出的評估，本公司附屬公司的可供分派溢利釐定為不會於可見將來向香港及海外控股公司分派。本公司附屬公司的可供分派溢利金額載列如下：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Distributable profits earned by PRC subsidiaries on or after 1 January 2008	中國附屬公司於2008年1月1日或之後賺取的可供分派溢利	699,163	564,849

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

27 CAPITAL, RESERVES AND DIVIDENDS

(a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below:

27 資本、儲備及股息

(a) 權益組成部分之變動

本集團綜合權益各組成部分的期初及期末結餘之間的對賬載於綜合權益變動表。年初至年結日之間本公司個別權益組成部分的變動詳情載列如下：

		Share capital	Share premium	Share option reserves	Exchange reserves	Accumulated losses	Total
		股本	股份溢價	購股權儲備	匯兌儲備	累計虧損	總計
		RMB'000	RMB'000	RMB'000	RMB'000	RMB'000	RMB'000
		人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元	人民幣千元
Balance at 1 January 2020	於2020年1月1日的結餘	6,605	660,653	4,087	11,318	(29,341)	653,322
Changes in equity for 2020	2020年的權益變動						
Loss for the year	年內虧損	—	—	—	—	(3,796)	(3,796)
Other comprehensive income	其他全面收益	—	—	—	(39,401)	—	(39,401)
Total comprehensive income	全面收益總額	—	—	—	(39,401)	(3,796)	(43,197)
Equity settled share-based transactions	以權益結算以股份為基礎的交易	—	—	2,163	—	—	2,163
Balance at 31 December 2020 and 1 January 2021	於2020年12月31日及2021年1月1日的結餘	6,605	660,653	6,250	(28,083)	(33,137)	612,288
Changes in equity for 2021	2021年的權益變動						
Loss for the year	年內虧損	—	—	—	—	(3,135)	(3,135)
Other comprehensive income	其他全面收益	—	—	—	(17,453)	—	(17,453)
Total comprehensive income	全面收益總額	—	—	—	(17,453)	(3,135)	(20,588)
Equity settled share-based transactions	以權益結算以股份為基礎的交易	—	—	752	—	—	752
Balance at 31 December 2021	於2021年12月31日的結餘	6,605	660,653	7,002	(45,536)	(36,272)	592,452

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

27 CAPITAL, RESERVES AND DIVIDENDS
(Continued)

(b) Share capital

Authorised share capital of the Company:

27 資本、儲備及股息(續)

(b) 股本

本公司法定股本：

		No. of shares 股份數目	Amount in 金額 HKD 港元
Ordinary shares of HKD0.01 each	每股0.01港元之普通股		
As at 1 January 2020, 31 December 2020 and 1 January 2021	於2020年1月1日、2020年12月31日及2021年1月1日	2,000,000,000	20,000,000
Transfer to preference shares (note)	轉撥至優先股(附註)	(600,000,000)	(6,000,000)
As at 31 December 2021	於2021年12月31日	1,400,000,000	14,000,000
Preference shares of HKD0.01 each	每股0.01港元之優先股		
As at 1 January 2020, 31 December 2020 and 1 January 2021	於2020年1月1日、2020年12月31日及2021年1月1日	—	—
Preference shares authorised (note)	法定優先股(附註)	600,000,000	6,000,000
As at 31 December 2021	於2021年12月31日	600,000,000	6,000,000

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

27 CAPITAL, RESERVES AND DIVIDENDS

(Continued)

(b) Share capital (Continued)

Authorised share capital of the Company:

(Continued)

The share capital as at 31 December 2020 and 2021, represented the share capital of the Company.

27 資本、儲備及股息(續)

(b) 股本(續)

本公司法定股本：(續)

2020年及2021年12月31日之股本代表本公司之股本。

	No. of shares 股份數目	Amount in 金額 HKD 港元	Amount in 金額 RMB 人民幣元
Ordinary shares, issued and fully paid: 已發行及繳足普通股：			
As at 1 January 2020, 31 December 2020, 1 January 2021 and 31 December 2021	於2020年1月1日、 2020年12月31日、 2021年1月1日及 2021年12月31日	750,000,000	7,500,000 6,605,250

Note:

On 9 September 2021, the Company and Fortune Speed Investments Limited (“Fortune Speed”) entered into a conditional subscription agreement (the “Subscription Agreement”) pursuant to which Fortune Speed has conditionally agreed to subscribe for, and the Company has conditionally agreed to allot and issue to Fortune Speed, 290,000,000 new non-voting and non-convertible preference shares of HK\$0.01 each in the share capital of the Company (the “Non-Convertible Preference Shares”) at the subscription price of HK\$1.15 per Non-convertible Preference Share, with an aggregate subscription amount of HK\$333.5 million. On 18 November 2021, the independent shareholders of the Company approved the allotment and issuance of the Non-Convertible Preference Shares. As of 31 December 2021, no Non-Convertible Preference Shares has been subscribed by Fortune Speed. It is agreed between the Company and Fortune Speed that completion of the subscription of the Non-Convertible Preference Shares shall take place on or before 30 June 2022.

附註：

於2021年9月9日，本公司與瑞迅投資有限公司(「瑞迅」)訂立有條件的認購協議(「認購協議」)，據此，瑞迅有條件同意認購，且本公司有條件同意以每股不可轉換優先股1.15港元的認購價向瑞迅配發及發行本公司股本中每股面值0.01港元的290,000,000股新無投票權不可轉換優先股(「不可轉換優先股」)，總認購金額為3.335億港元。於2021年11月18日，本公司的獨立股東同意不可轉換優先股的配發及發行。截至2021年12月31日，瑞迅未認購不可轉換優先股。本公司與瑞迅協定將於2022年6月30日或之前完成不可轉換優先股的認購。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

27 CAPITAL, RESERVES AND DIVIDENDS
(Continued)

(c) Nature and purpose of reserves

(i) Statutory reserves

According to the PRC Company Law, the Company's PRC subsidiaries are required to transfer 10% of their profit after taxation, as determined under the PRC accounting regulations, to statutory surplus reserve until the reserve balance reaches 50% of the registered capital. The transfer to this reserve must be made before distribution of a dividend to shareholders.

Statutory surplus reserve can be used to reduce previous years' losses, if any, and may be converted into paid-in capital in proportion to the existing equity interest of investors.

For the year ended 31 December 2021, the Group transferred RMB12,439,000 (2020: RMB9,961,000) of the current year's net profit of the Group, as determined in accordance with the PRC accounting rules and regulations, to this reserve.

(ii) Share premium

Under the Companies Law of the Cayman Islands, the funds in the Company's share premium account are distributable to the shareholders provided that immediately following the date on which the dividend is proposed to be distributed, the Company will be in a position to pay off its debts as they fall due in the course of business.

(iii) Exchange reserves

The exchange reserves comprise all foreign exchange differences arising from the translation of the financial statements of Hong Kong and foreign operations to RMB. The reserves are dealt with in accordance with the accounting policies set out in note 2(v).

27 資本、儲備及股息(續)

(c) 儲備性質及目的

(i) 法定儲備

根據中國公司法，本公司的中國附屬公司須將根據中國會計規例釐定的除稅後溢利10%轉撥至法定盈餘儲備，直至儲備結餘達至註冊資本50%。轉撥至該儲備後方可派付股息予股東。

法定盈餘儲備可用於減少往年虧損(如有)，亦可按當時投資者的股權比例轉為實繳股本。

截至2021年12月31日止年度，本集團將根據中國會計規則及規例所釐定之本集團當年純利人民幣12,439,000元(2020年：人民幣9,961,000元)轉撥至該儲備。

(ii) 股份溢價

根據開曼群島公司法，倘若緊隨建議派息當日後本公司能夠在業務過程中償還到期債務，則本公司可以股份溢價賬資金向股東派息。

(iii) 匯兌儲備

匯兌儲備包括換算香港及海外業務財務報表為人民幣所產生的全部外匯差額。該儲備按附註2(v)所載會計政策處理。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

27 CAPITAL, RESERVES AND DIVIDENDS*(Continued)***(c) Nature and purpose of reserves** *(Continued)***(iv) Share option reserve**

Capital reserve comprises the portion of the grant date fair value of unexercised share options granted to employees of the company that has been recognised in accordance with the accounting policy adopted for share-based payments in note 2(r)(iii).

(d) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, so that it can continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in economic conditions.

The Group monitors its capital structure on the basis of an adjusted net debt-to-capital ratio. For this purpose, adjusted net debt is defined as interest-bearing loans and borrowings and less cash and cash equivalents. Adjusted capital comprises all components of equity and the amounts due to related parties.

27 資本、儲備及股息(續)**(c) 儲備性質及目的(續)****(iv) 購股權儲備**

資本儲備包括根據附註2(r)(iii)就以股份為基礎的付款所採納會計政策確認的授予本公司僱員的未行使購股權的授出日期公平值部分。

(d) 資本管理

本集團資本管理之首要目標乃保障本集團能持續經營，透過對產品及服務作出與風險水平相稱之定價及透過以合理成本取得融資，繼續為股東提供回報及為其他持份者帶來利益。

本集團積極及定期對其資本結構開展檢討及管理，以在較高股東回報情況下可能伴隨之較高借貸水平與良好資本狀況帶來之好處及保障之間取得平衡，並根據經濟狀況變化對資本結構作出調整。

本集團以經調整淨負債資本比率為基準監控其資本結構。就此而言，經調整淨負債界定為計息貸款及借貸減現金及現金等價物。經調整資本包括所有權益部分及應付關聯方款項。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

27 CAPITAL, RESERVES AND DIVIDENDS
(Continued)

(d) Capital management (Continued)

The Group's adjusted net debt-to-capital ratio at 31 December 2021 was as follows:

		Note 附註	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Bank loans	銀行貸款	21	322,499	368,537
Less: Cash and cash equivalents	減：現金及現金等價物	20(a)	(373,468)	(366,309)
Adjusted net (cash)/ debt	經調整淨(現金)/負債		(50,969)	2,228
Total equity	總權益		1,361,254	1,168,667
Add: Amounts due to related parties	加：應付關聯方款項		357,954	361,517
Adjusted capital	經調整資本		1,719,208	1,530,184
Adjusted net debt-to-capital ratio	經調整淨負債資本比率		不適用	0.15%

(e) Dividends

No dividends have been declared or paid by the Company and its subsidiaries during the year ended 31 December 2021. On 28 March 2022, the Board resolved not to recommend a final dividend for the year ended 31 December 2021 (2020: Nil).

27 資本、儲備及股息(續)

(d) 資本管理(續)

本集團於2021年12月31日的經調整淨負債資本比率列載如下：

(e) 股息

截至2021年12月31日止年度，本公司及其附屬公司並無宣派或派付股息。於2022年3月28日，董事會決議不建議派付截至2021年12月31日止年度之末期股息(2020年：零)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS

Exposure to credit, liquidity, interest rate and currency risks arises in the normal course of the Group's business.

The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

(a) Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Group. The Group's credit risk is primarily attributable to trade and other receivables. The Group's exposure to credit risks arising from cash and cash equivalents and structured deposits are limited because these financial assets held by the Group are mainly deposited in financial institutions such as commercial banks which maintain sound reputation and financial situation, for which the Group considers to have low credit risk.

In respect of trade debtors, the Group's exposure to credit risk is influenced mainly by the individual characteristics of each customer rather than the industry or country in which the customers locate or operate and therefore significant concentrations of credit risk primarily arise when the Group has significant exposure to individual customers. However, there are no significant concentrations of credit risk within the Group during the year.

28 金融風險管理及金融工具公平值

本集團於正常業務過程中承受信貸、流動資金、利率及貨幣風險。

本集團承受的上述風險及本集團管理該等風險所採用的金融風險管理政策及常規載於下文。

(a) 信貸風險

信貸風險指對手方違反其合約責任而令本集團蒙受財務損失的風險。本集團的信貸風險主要源自貿易及其他應收款項。本集團面臨來自現金及現金等價物以及結構性存款的信貸風險有限，原因是本集團所持有的該等金融資產主要存置於商業銀行等金融機構，該等金融機構信譽良好且財務狀況穩健，本集團認為信貸風險較低。

就應收賬款而言，本集團面臨的信貸風險主要受各客戶的個別特點所影響，而非客戶所經營的行業或所在的國家，因此當本集團承受個別客戶的重大風險時，將產生高度集中的信貸風險。然而，年內，本集團概無高度集中的信貸風險。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

(a) Credit risk (Continued)

The Group measures loss allowances for trade debtors at an amount equal to lifetime ECLs, which is calculated using a provision matrix that includes the overdue status of each of the trade debtors. As of 31 December 2021, no trade debtors were past due (2020: nil). The Group normally receives full payment from buyers before the hand-over of the property. For mortgage sales with sales proceeds not yet fully settled, the Group would not hand-over the property to the customers unless it obtains confirmation from the banks providing mortgage that the respective mortgages have been approved. In addition, the Group would not transfer titles of the properties to the customers until full amount of sales proceeds are received. Accordingly, the Group is of the view of that the expected irrecoverable trade debtors were insignificant. Thus no bad debt provision for trade debtors was recognised during the year.

In respect of other debtors and amounts due from related parties, the Group has assessed that the expected credit loss are not significant under the 12 months expected losses method. Thus no bad debt provision was recognised during the year.

Except for the financial guarantees given by the Group as set out in note 30, the Group does not provide any other guarantees which would expose the Group to credit risk.

28 金融風險管理及金融工具公平值(續)

(a) 信貸風險(續)

本集團按照等於全期預期信用損失的金額為應收賬款計量虧損撥備，預期信用損失使用撥備矩陣計算，同時考慮各項應收賬款的逾期情況。於2021年12月31日，本集團並無應收賬款逾期(2020年：無)。本集團一般於移交物業前向買方收取全數款項。就尚未悉數結付銷售款項的按揭銷售而言，本集團將不會移交物業予客戶，除非收到來自提供按揭之銀行的確認書，確認有關按揭已獲批准。此外，本集團僅於收到全數銷售所得款項後，方會將物業業權移交客戶。因此，本集團認為預計無法收回應收賬款的機會很低，年內並無就應收賬款確認壞賬撥備。

就其他應收賬款及應收關聯方款項而言，本集團已根據十二個月預期虧損法評定預期信用損失並不重大，因此年內並無確認壞賬撥備。

除附註30所載本集團作出的財務擔保外，本集團並無給予任何其他擔保致使本集團面臨信貸風險。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

(b) Liquidity risk

The Group's policy is to regularly monitor its liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and long terms.

The following table details the remaining contractual maturities at the end of the reporting period of the Group's financial liabilities, which are based on contractual undiscounted cash flows (including interest payments computed using contractual rates or, if floating, based on current rates at the end of the reporting period) and the earliest date the Group can be required to pay.

For bank loans subject to repayment on demand clause which can be exercised at the bank's sole discretion, the maturity analysis shows the cash outflow based on expected repayment dates with reference to the schedule of repayments set out in the banking facilities letter and, separately, the impact to the timing of the cash outflow if the lenders were to invoke unconditional rights to call the loans with immediate effect.

28 金融風險管理及金融工具公平值(續)

(b) 流動性風險

本集團的政策是經常監察流動資金需求以及是否符合借款契約規定，確保維持充裕的現金儲備，同時獲得主要金融機構承諾提供足夠的備用資金，以應付長短期流動資金需求。

下表詳載報告期末本集團金融負債的剩餘合約到期日，乃基於合約未貼現現金流量(包括按照合約利率計算的利息付款，若為浮動利率，則根據報告期末的現行利率計算)和本集團的最早償還日計算。

對於銀行可全權酌情要求償還的銀行貸款，到期分析顯示參考銀行融資函所載還款計劃基於預期償還日期的現金流出及借款人行使無條件權利要求立即還款對現金流出時間的影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND
FAIR VALUES OF FINANCIAL
INSTRUMENTS (Continued)

(b) Liquidity risk (Continued)

28 金融風險管理及金融工具公平值
(續)

(b) 流動性風險(續)

		Contractual undiscounted cash outflow 合約未貼現現金流出				
		Total contractual undiscounted cash flow 合約未貼現 現金流量總額 RMB'000 人民幣千元	Within 1 year or on demand 一年內或須 按要求償還 RMB'000 人民幣千元	More than 1 year but less than 2 years 一年以上 但兩年以內 RMB'000 人民幣千元	More than 2 years but less than 5 years 兩年以上 但五年以內 RMB'000 人民幣千元	
At 31 December 2021	於2021年12月31日					
Bank loans	銀行貸款	322,499	348,458	177,405	47,583	123,470
Trade and other payables (exclude the financial guarantee)	貿易及其他應付款項 (不包括財務擔保)	922,271	922,271	922,271	—	—
		1,244,770	1,270,729	1,099,676	47,583	123,470
Adjustments to present cash flows on bank loans based on lender's right to demand repayment	基於貸款人要求還款的 銀行貸款調整當前 現金流		(12,653)	158,400	(47,583)	(123,470)
			1,258,076	1,258,076	—	—
Financial guarantee issued: Maximum amount guaranteed (note 30)	已發出的財務擔保： 最高擔保金額(附註30)	3,774	129,198	6,840	6,840	115,518

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

(b) Liquidity risk (Continued)

28 金融風險管理及金融工具公平值(續)

(b) 流動性風險(續)

		Contractual undiscounted cash outflow 合約未貼現現金流出				
		Total contractual undiscounted cash flow 合約未貼現現金流量總額	Within 1 year or on demand 一年內或須按 要求償還	More than 1 year but less than 2 years 一年以上 但兩年以內	More than 2 years but less than 5 years 兩年以上 但五年以內	
		RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元	RMB'000 人民幣千元
At 31 December 2020	於2020年12月31日					
Bank loans	銀行貸款	368,537	386,357	331,874	54,483	—
Trade and other payables (exclude the financial guarantee)	貿易及其他應付款項 (不包括財務擔保)	716,815	716,815	716,815	—	—
Amounts due to related parties (non-current portion)	應付關聯方款項 (非流動部分)	—	—	—	—	—
		1,085,352	1,103,172	1,048,689	54,483	—
Adjustments to present cash flows on bank loans based on lender's right to demand repayment	基於貸款人要求還款的 銀行貸款調整當前 現金流		(1,191)	53,292	(54,483)	—
			1,101,981	1,101,981	—	—
Financial guarantee issued: Maximum amount guaranteed (note 30)	已發出的財務擔保： 最高擔保金額(附註30)	2,378	626,945	626,945	—	—

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

(c) Interest rate risk

The Group's interest rate risk arises primarily from bank loans issued at variable rates that expose the Group to cash flow interest rate risk. The Group does not use financial derivatives to hedge against the interest rate risk. The Group defines "net borrowings" as being interest-bearing financial liabilities less interest-bearing investments. The Group's interest rate profile as monitored by management is set out in (i) below.

(i) Interest rate profile

The following table details the interest rate risk profile of the Group's borrowings at the end of reporting period:

		2021 2021年		2020 2020年	
		Effective interest rate 實際利率		Effective interest rate 實際利率	
		RMB'000 人民幣千元		RMB'000 人民幣千元	
Variable rate borrowings:	按浮動利率計息的借款：				
Bank loans	銀行貸款	at one-year LPR plus 1.25% to 1.95% per annum 一年期貸款基礎利率 加年息1.25%至1.95%	322,499	at one-year LPR plus 1.2% to 2.125% per annum 一年期貸款基礎利率 加年息1.2%至2.125%	368,537
Total	總額		322,499		368,537

28 金融風險管理及金融工具公平值(續)

(c) 利率風險

本集團的利率風險主要源於按浮動利率授出的銀行貸款，使本集團承受現金流利率風險。本集團並無使用金融衍生工具對沖利率風險。本集團將「淨借貸」定義為計息金融負債減計息投資。管理層監控的本集團利率情況載於下文(i)。

(i) 利率概況

下表詳列本集團借款於報告期末的利率風險概況：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

(c) Interest rate risk (Continued)

(ii) Sensitivity analysis

At 31 December 2021, if the interest rate increased by 50 basis points, with all other variables held constant, the Group's profit after tax and retained profits would have decreased by approximately RMB1,209,000 (2020: RMB1,382,000). And if the interest rate decreased by 50 basis points, with all other variables held constant, the Group's profit after tax and retained profits would have increased by approximately RMB1,209,000 (2020: RMB1,382,000).

In respect of the net exposure to cash flow interest rate risk arising from floating bank loans held by the Group at the end of the reporting period, the impact on the Group's profit after tax and total equity is estimated as an annualised impact on interest expense or income of such a change in interest rates. The analysis is performed on a same basis for 2020.

The sensitivity analysis above assumes that the change in interest rates had occurred at the end of the reporting period and had been applied to all floating rate bank loans, without taking into account the impact of interest capitalisation.

(d) Currency risk

The Group is not exposed to significant foreign currency risk since financial assets and liabilities denominated in currencies other than the functional currencies of the Company and its subsidiaries are not significant.

28 金融風險管理及金融工具公平值(續)

(c) 利率風險(續)

(ii) 敏感度分析

於2021年12月31日，倘利率上升50個基點，而所有其他變數維持不變，本集團除稅後溢利及保留溢利將減少約人民幣1,209,000元(2020年：人民幣1,382,000元)。倘利率下降50個基點，而所有其他變數維持不變，本集團除稅後溢利及保留溢利將增加約人民幣1,209,000元(2020年：人民幣1,382,000元)。

就本集團於報告期末所持有浮息銀行貸款產生的現金流利率風險之淨風險水平，本集團除稅後溢利及總權益受到的影響估計為上述利率變動對利息開支或收入的年化影響。分析基準與2020年所採用者相同。

上述敏感度分析假定利率在報告期末變動，且已應用於所有的浮息銀行貸款，並無計及利率資本化的影響。

(d) 貨幣風險

本集團並無承受重大外匯風險，乃由於以本公司及其附屬公司功能貨幣以外貨幣計值的金融資產及負債並不重大。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

(e) Fair values

(i) Financial instruments measured at fair value

Fair value hierarchy

The following table presents the fair value of the Group's financial instruments measured at the end of the reporting period on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 Fair value measured using only valuations: Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date
- Level 2 Fair value measured using valuations: Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available
- Level 3 Fair value measured using valuations: significant unobservable inputs

28 金融風險管理及金融工具公平值 (續)

(e) 公平值

(i) 按公平值計量的金融工具

公平值層級

下表按《香港財務報告準則》第13號公平值計量所界定的三個公平值層級，列示本集團金融工具於報告期末經常計量的公平值。公平值計量所歸入的層級參照估值技術所用輸入參數的可觀察性及重要性釐定，具體如下：

- 第1層級 僅使用第1級輸入參數估值：(即於計量日期相同資產或負債於活躍市場的報價(未經調整))計量的公平值
- 第2層級 使用第2級輸入參數估值：(即不符合第1級標準的可觀察輸入參數，而且不使用重要不可觀察參數)計量的公平值。不可觀察輸入參數指缺乏市場數據的輸入參數
- 第3層級 使用重要不可觀察輸入參數計量的公平值

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

28 FINANCIAL RISK MANAGEMENT AND FAIR VALUES OF FINANCIAL INSTRUMENTS (Continued)

(e) Fair values (Continued)

(i) Financial instruments measured at fair value (Continued)

Fair value hierarchy (Continued)

As at 31 December 2021, the financial instruments of the Group carried at fair value represent the structured deposits of RMB33,000,000. These instruments are measured at the present value of the amount expected to receive at such instruments' maturities, considered the interest rate level at that time. Their fair value measurements fall into Level 2 of the fair value hierarchy described above.

In 2021, there were no transfers among Level 1, Level 2 and Level 3 (2020: nil).

(ii) Fair value of financial assets and liabilities carried at other than fair value

The carrying amount of the Group's financial instruments carried at amortised cost are not materially different from their fair value as at 31 December 2021, except the amounts due to related parties which are interest-free, unsecured and repayable on demand. Given these terms it is not meaningful to quantify their fair value and therefore they are stated at cost.

28 金融風險管理及金融工具公平值(續)

(e) 公平值(續)

(i) 按公平值計量的金融工具(續)

公平值層級(續)

2021年12月31日，本集團按公平值列賬的金融工具為人民幣33,000,000元的結構性存款。該等工具乃按其到期時預期收取金額的現值計量，並已考慮當時的利率水平。該等工具的公平值計量屬於上述公平值層級第2級。

2021年，第1級、第2級及第3級之間並無轉移(2020年：無)。

(ii) 並非按公平值列賬的金融資產及負債的公平值

2021年12月31日，本集團按攤銷成本列賬的金融工具的賬面值與其公平值並無重大差異，惟應付關聯方款項為免息、無抵押及須按要求償還。鑑於該等條款，其公平值之量化並無意義，因此該等款項以成本列賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

29 COMMITMENTS

Capital commitments outstanding at 31 December 2021 not provided for in the financial statements were as follows:

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Contracted for:	已訂約：		
Construction and development contracts	建築及發展合約	155,371	609,992

Commitments mainly related to development costs for the Group's properties under development.

承擔主要與本集團建設中物業的發展成本有關。

30 CONTINGENT LIABILITIES

(i) During the year ended 31 December 2021, the Group has issued guarantees to banks to secure the mortgage arrangements of certain property buyers. The outstanding guarantees to the banks, amounted to RMB223,038,000 as at 31 December 2021 (2020: RMB274,644,000), will be terminated upon the completion of transferring the legal title of the properties to the property buyers. The Directors consider loss arising from these guarantees as a result of default payment by customers to be insignificant, as the banks have the rights to sell the properties and recover the outstanding loan balance from sales proceeds. The Group has not recognised any deferred income in respect of these guarantees as their fair values are considered to be insignificant.

30 或然負債

(i) 截至2021年12月31日止年度，本集團就若干買家按揭貸款購置物業向銀行提供擔保。於2021年12月31日，未了結銀行擔保為人民幣223,038,000元(2020年：人民幣274,644,000元)，有關擔保將於物業法定業權轉讓予買家後終止。董事認為，本集團不會因買家拖欠款項而蒙受重大損失，原因是銀行有權出售物業，以出售所得款項抵償未償還貸款結餘。本集團尚未就該等擔保確認任何遞延收入，因為認為其公平值微不足道。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

30 CONTINGENT LIABILITIES (Continued)

- (ii) On 22 March 2021, Logan Junhong entered into a loan agreement (“Loan Agreement”) with total banking facility amounted to RMB420,000,000 which was 100% guaranteed by Logan Group Company Limited (“Logan Group”). On 10 May 2021, the Group and Logan Group, entered into a counter-guarantee agreement (“Counter-guarantee”) pursuant to which the Group has agreed, subject to the terms and conditions contained therein to provide a counter-guarantee to Logan Group with regard to the Loan agreement in proportion to the Group’s respective equity interest in Logan Junhong (30%). As at 31 December 2021, the total banking facility secured by the Counter-guarantee attributable to the Group was RMB114,000,000 (2020: nil). Deferred income in respect of the Counter-guarantee issued is disclosed in note 23.

31 MATERIAL RELATED PARTY TRANSACTIONS

In addition to the related party information disclosed elsewhere, the Group entered into the following material related party transactions.

(a) Transactions with key management personnel

Remuneration for key management personnel of the Group is as follows:

30 或然負債(續)

- (ii) 於2021年3月22日，龍光駿宏訂立銀行融資總額為人民幣420,000,000元的貸款協議(「貸款協議」)，該筆貸款由龍光集團有限公司(「龍光集團」)全額擔保。於2021年5月10日，本集團與龍光集團訂立反擔保合同(「反擔保」)，據此，本集團同意根據該合同所載條款及條件按本集團所持龍光駿宏的股權比例(30%)就貸款協議向龍光集團提供反擔保。截至2021年12月31日，反擔保下歸屬本集團的銀行融資總額為人民幣114,000,000元(2020年：零)。已發出的反擔保的遞延收入於附註23披露。

31 重大關聯方交易

除其他章節所披露之關聯方資料外，本集團訂立以下重大關聯方交易。

(a) 與主要管理層人員的交易

本集團主要管理層人員的薪酬如下：

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Salaries, wages and other benefits	薪金、工資及其他福利	8,253	6,050
Retirement scheme contributions	退休計劃供款	56	59
Share-based payment	以股份為基礎的付款	562	1,705
		8,871	7,814

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

31 MATERIAL RELATED PARTY
TRANSACTIONS (Continued)

(b) Transactions with related parties

31 重大關聯方交易(續)

(b) 與關聯方的交易

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Lease of properties*	物業租賃*		
— an entity controlled by the controlling shareholder of the Company	— 本公司控股股東控制的實體	192	186
Accommodation services received*	已接受住宿服務*		
— an entity controlled by the controlling shareholder of the Company	— 本公司控股股東控制的實體	1,936	1,577
Purchase of goods*	購買貨品*		
— an entity controlled by the controlling shareholder of the Company	— 本公司控股股東控制的實體	36	4

* These related party transactions constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. However these transactions are exempt from the disclosure requirements in Chapter 14A of the Listing Rules as they fall into the definition of de minimis transactions under Listing Rule 14A.76(1).

* 該等關聯方交易屬上市規則第14A章所指關連交易或持續關連交易。然而，由於該等交易屬於上市規則第14A.76(1)條界定的符合最低豁免水平的交易，故獲豁免遵守上市規則第14A章的披露規定。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

31 MATERIAL RELATED PARTY TRANSACTIONS (Continued)

(c) Balances with related parties

Balances with related parties as at 31 December 2021 are detailed as follows:

Amounts due from related parties recorded in other receivables and interests in associates:

Non-trade in nature

	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Amounts due from associates# 應收聯營公司款項#	273,459	260,236
Amounts due from non-controlling interests# 應收非控股權益款項#	24,565	24,545
	298,024	284,781

Amounts due to related parties recorded in other payables:

Non-trade in nature (note 20(c))

	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Amounts due to non-controlling interests## 應付非控股權益款項##	303,796	306,854
Amounts due to controlling shareholder 應付控股股東款項	40,119	38,679
Amounts due to entities controlled by controlling shareholder of the Company 應付本公司控股股東所控制實體款項	262	339
Amounts due to associates 應付聯營公司款項	90,024	90,000
	434,201	435,872

31 重大關聯方交易(續)

(c) 與關聯方的結餘

於2021年12月31日與關聯方的結餘詳列如下：

記錄於其他應收款項及於聯營公司之權益的應收關聯方款項：

非貿易性質

	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Amounts due from associates# 應收聯營公司款項#	273,459	260,236
Amounts due from non-controlling interests# 應收非控股權益款項#	24,565	24,545
	298,024	284,781

記錄於其他應付款項的應付關聯方款項：

非貿易性質(附註20(c))

	2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元
Amounts due to non-controlling interests## 應付非控股權益款項##	303,796	306,854
Amounts due to controlling shareholder 應付控股股東款項	40,119	38,679
Amounts due to entities controlled by controlling shareholder of the Company 應付本公司控股股東所控制實體款項	262	339
Amounts due to associates 應付聯營公司款項	90,024	90,000
	434,201	435,872

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

**31 MATERIAL RELATED PARTY
TRANSACTIONS (Continued)**

(c) Balances with related parties (Continued)

- # Financial assistance provided to Gold Concept Group, an associate of the Group, with amount of RMB106,867,000 and to non-controlling interests constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. However those transactions are exempt from the disclosure requirements in Chapter 14A of the Listing Rules for the following reasons: (i) such financial assistance is on normal commercial terms or better, and (ii) such financial assistance is provided in proportion to the equity interest directly held by the Group and its subsidiary in the connected person under Rule 14A.89.
- ## Financial assistance received from related parties constitute connected transactions or continuing connected transactions as defined in Chapter 14A of the Listing Rules. However those transactions are exempt from the disclosure requirements in Chapter 14A of the Listing Rules for the following reasons: (i) such financial assistance is on normal commercial terms or better, and/or (ii) no security over the Group's assets is granted in respect of such financial assistance under Rule 14A.90.

31 重大關聯方交易(續)

(c) 與關聯方的結餘(續)

- # 向本集團聯營公司Gold Concept 集團提供的財務資助人民幣106,867,000元以及向非控股權益提供的財務資助屬於上市規則第14A章所界定的關連交易或持續關連交易。然而，基於以下原因，該等交易獲豁免遵守上市規則第14A章的披露規定：(i)相關財務資助是按一般商業條款或更佳條款提供；及(ii)相關財務資助符合第14A.89條所指按本集團及其附屬公司於該關連人士直接持有的股權比例提供。
- ## 關連人士獲得的財務資助屬於上市規則第14A章所界定的關連交易或持續關連交易。然而，基於以下原因，該等交易獲豁免遵守上市規則第14A章的披露規定：(i)相關財務資助是按一般商業條款或更佳條款提供；及/或(ii)相關財務資助符合第14A.90條所指並無以本集團的資產作抵押。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

31 MATERIAL RELATED PARTY TRANSACTIONS (Continued)

(d) Bank loans guaranteed by related parties

As at 31 December 2020, the secured bank loan of RMB137,917,000 was guaranteed by a minority shareholder. The secured bank loan was fully repaid in 2021.

(e) Guarantee issued to related party

As at 31 December 2021, the Group provided guarantee to secure the loan borrowed by the Group's Associate, Logan Junhong. The details are disclosed in note 30.

As at 31 December 2020, the Group provided guarantee to secure the loan borrowed by the Group's Associate, Huizhou Well Kong. The total banking facility granted to Huizhou Well Kong is RMB1,450,000,000 and the outstanding bank loan balance as at 31 December 2020 amounted to RMB600,000,000. Deferred income in respect of the financial guarantee issued is disclosed in note 23. The secured bank loan was fully repaid in 2021.

31 重大關聯方交易(續)

(d) 關聯方擔保的銀行貸款

於2020年12月31日，人民幣137,917,000元的有抵押銀行貸款由一名少數股東擔保。該筆有抵押銀行貸款已於2021年還清。

(e) 關聯方擔保

於2021年12月31日，本集團就本集團聯營公司龍光駿宏的借貸提供擔保。詳情於附註30披露。

於2020年12月31日，本集團就聯營公司惠州惠港的借貸提供擔保。授予惠州惠港的銀行融資總額為人民幣1,450,000,000元，2020年12月31日的未償還銀行貸款結餘為人民幣600,000,000元。有關已發出的財務擔保的遞延收入於附註23披露。該筆有抵押銀行貸款已於2021年還清。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

32 COMPANY-LEVEL STATEMENT OF
FINANCIAL POSITION

32 公司層面財務狀況表

		Note 附註	At 31 December 2021 2021年 12月31日 RMB'000 人民幣千元	At 31 December 2020 2020年 12月31日 RMB'000 人民幣千元
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備		—	44
Investments in subsidiaries	於附屬公司的投資	14	549,366	547,516
Interest in associates	於聯營公司的權益		41	42
			549,407	547,602
Current assets	流動資產			
Prepayments	預付款項		233	103
Cash and cash equivalents	現金及現金等價物		42,906	64,622
			43,139	64,725
Current liabilities	流動負債			
Other payables	其他應付款項		94	39
			94	39
Net current assets	流動資產淨值		43,045	64,686
NET ASSETS	資產淨值		592,452	612,288
CAPITAL AND RESERVES	資本及儲備			
Share capital	股本	27(b)	6,605	6,605
Reserves	儲備		585,847	605,683
TOTAL EQUITY	權益總額		592,452	612,288

Approved and authorised for issue by the board of directors on 28 March 2022.

董事會已於2022年3月28日批准及授權刊發。

Wong Ting Chung

王庭聰

Director

董事

Lau Ka Keung

樓家強

Director

董事

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

33 PRINCIPAL SUBSIDIARIES

The particulars of the principal subsidiaries as at 31 December 2021 are set out below:

33 主要附屬公司

截至2021年12月31日，主要附屬公司的詳情列載如下：

Company name 公司名稱	Date and place of incorporation/ establishment 註冊成立/ 成立日期及地點	Particulars of issued and paid-in capital 已發行及 繳足股本詳情	Proportion of ownership interest 擁有權權益比例		Place of operation 經營地點	Principal activity 主要活動
			Held by the Company 本公司 持有	Held by a subsidiary 附屬公司 持有		
Million Cities Development Limited 萬城發展有限公司	4 August 2016 BVI 2016年8月4日 英屬維爾京群島	USD10 10美元	100%	—	Hong Kong 香港	Investment holding 投資控股
Million Cities (Int'l) Limited 萬城(國際)有限公司	29 May 2007 Hong Kong 2007年5月29日 香港	HKD100 100港元	—	100%	Hong Kong 香港	Investment holding 投資控股
China Lands Investments Limited 中國大地投資有限公司	7 February 2011 Hong Kong 2011年2月7日 香港	HKD10,000 10,000港元	—	55%	Hong Kong 香港	Investment holding 投資控股
Join Kong (H.K.) Limited 津港(香港)有限公司	23 June 2010 Hong Kong 2010年6月23日 香港	HKD10,000 10,000港元	—	55%	Hong Kong 香港	Investment holding 投資控股
Million Cities Construction (China) Co., Ltd. 萬城建設(中國)有限公司*	15 December 2016 PRC 2016年12月15日 中國	RMB50,000,000 人民幣50,000,000元	—	100%	PRC 中國	Investment holding 投資控股
Huizhou Million Cities Enterprise Management Co., Ltd. 惠州萬城企業管理策劃有限 公司*	31 May 2018 PRC 2018年5月31日 中國	RMB10,000,000 人民幣10,000,000元	—	100%	PRC 中國	Investment holding 投資控股

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

33 PRINCIPAL SUBSIDIARIES (Continued)

33 主要附屬公司(續)

Company name 公司名稱	Date and place of incorporation/ establishment 註冊成立/ 成立日期及地點	Particulars of issued and paid-in capital 已發行及 繳足股本詳情	Proportion of ownership interest 擁有權益比例		Place of operation 經營地點	Principal activity 主要活動
			Held by the Company 本公司 持有	Held by a subsidiary 附屬公司 持有		
Huizhou Yuefu Real Estate Co., Ltd. 惠州市悅富房地產有限公司*	29 April 2006 PRC 2006年4月29日 中國	RMB38,000,000 人民幣38,000,000元	4.99%	90.4%	PRC 中國	Property development 物業發展
Huizhou China Field Real Estate Development Co., Ltd. 惠州漢基房地產開發有限 公司*	8 April 2003 PRC 2003年4月8日 中國	HKD68,000,000 68,000,000港元	—	100%	PRC 中國	Property development 物業發展
Huizhou Cheer Happy Real Estate Development Co., Ltd. 惠州怡展房地產開發有限 公司*	6 April 2006 PRC 2006年4月6日 中國	USD12,000,000 12,000,000美元	—	100%	PRC 中國	Property development 物業發展
Huizhou Million Cities Real Estate Development Co., Ltd. 惠州市萬城房地產開發有限 公司*	10 May 2001 PRC 2001年5月10日 中國	RMB52,500,000 人民幣52,500,000元	5%	49.5%	PRC 中國	Property development 物業發展
Million Cities` Jianji Real Estate (Tianjin) Co., Ltd. 萬城建基置業(天津)有限公司*	18 August 2010 PRC 2010年8月18日 中國	USD70,000,000 70,000,000美元	—	55%	PRC 中國	Property development 物業發展
Guangdong Hongtuo Construction Co., Ltd. 廣東弘拓建設有限公司*#	21 September 2018 PRC 2018年9月21日 中國	RMB40,080,000 人民幣40,080,000元	—	50%	PRC 中國	Construction services 建築服務

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

33 PRINCIPAL SUBSIDIARIES (Continued)

33 主要附屬公司(續)

Company name 公司名稱	Date and place of incorporation/ establishment 註冊成立/ 成立日期及地點	Particulars of issued and paid-in capital 已發行及 繳足股本詳情	Proportion of ownership interest 擁有權益比例		Place of operation 經營地點	Principal activity 主要活動
			Held by the Company 本公司 持有	Held by a subsidiary 附屬公司 持有		
Huizhou Weihuisheng Real Estate Co., Ltd. 惠州偉匯盛置業有限公司*	10 August 2020 PRC 2020年8月10日 中國	RMB240,000,000 人民幣240,000,000元	—	100%	PRC 中國	Property development 物業發展
Huizhou Chuangweihuifu Real Estate Co., Ltd. 惠州創偉匯富置業有限公司*	04 April 2020 PRC 2020年4月4日 中國	RMB300,000,000 人民幣300,000,000元	—	80%	PRC 中國	Property development 物業發展

* These entities are PRC limited liability companies. The English translation of the company names is for reference only. The official names of the companies are in Chinese.

* 該等實體為中國有限責任公司。公司英文譯名僅供參考，中文名為官方名稱。

34 IMMEDIATE AND ULTIMATE CONTROLLING PARTY

At 31 December 2021, the directors consider the immediate parent of the Group to be Fortune Speed Investments Limited which was incorporated in the BVI and the ultimate controlling party of the Group to be Happy Family Trust. Fortune Speed Investments Limited does not produce financial statements available for public use.

34 直接及最終控股方

2021年12月31日，董事認為本集團直接母公司為於英屬維爾京群島註冊成立之瑞迅投資有限公司，本集團的最終控股方則為庭槐信託。瑞迅投資有限公司並無編製可供公眾使用之財務報表。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

**35 POSSIBLE IMPACT OF AMENDMENTS,
NEW STANDARDS AND
INTERPRETATIONS ISSUED BUT NOT YET
EFFECTIVE FOR THE YEAR ENDED
31 DECEMBER 2021**

Up to the date of issue of these financial statements, the HKICPA has issued a number of amendments and a new standard, HKFRS 17, *Insurance contracts*, which are not yet effective for the year ended 31 December 2021 and which have not been adopted in the financial statements. These developments include the following which may be relevant to the Group.

**35 截至2021年12月31日止年度已頒佈
但尚未生效的修訂、新訂準則
及詮釋的可能影響**

截至財務報表刊發日期，香港會計師公會已頒佈多項修訂及一項新訂準則《香港財務報告準則》第17號保險合約，但截至2021年12月31日止年度尚未生效，亦無於財務報表採用。該等發展包括可能與本集團相關的以下各項。

	Effective for accounting periods beginning on or after 於以下日期或之後 開始的會計期間生效
Amendments to HKFRS 3, <i>Reference to the Conceptual Framework</i> 《香港財務報告準則》第3號的修訂 — 對概念性框架之提述	1 January 2022 2022年1月1日
Amendments to HKFRS 16, <i>Property, Plant and Equipment: Proceeds before Intended Use</i> 《香港財務報告準則》第16號的修訂 — 物業、廠房及設備：擬定用途前之所得款項	1 January 2022 2022年1月1日
Amendments to HKAS 37, <i>Onerous Contracts-Cost of Fulfilling a Contract</i> 《香港會計準則》第37號的修訂 — 虧損性合約 — 履行成本	1 January 2022 2022年1月1日
Annual Improvements to <i>HKFRSs 2018-2020 Cycle</i> 《香港財務報告準則》2018年至2020年週期之年度改進	1 January 2022 2022年1月1日
Amendments to HKAS 1, <i>Classification of liabilities as current or non-current</i> 《香港會計準則》第1號的修訂 — 負債分類為流動或非流動	1 January 2023 2023年1月1日
Amendments to HKAS 1 and HKFRS Practice Statement 2, <i>Disclosure of accounting policies</i> 《香港會計準則》第1號及《香港財務報告準則》實務報告第2號的修訂 — 會計政策披露	1 January 2023 2023年1月1日
Amendments to HKAS 8, <i>Definition of accounting estimates</i> 《香港會計準則》第8號的修訂 — 會計估計的定義	1 January 2023 2023年1月1日
Amendments to HKAS 12, <i>Deferred tax related to assets and liabilities arising from a single transaction</i> 《香港會計準則》第12號的修訂 — 單一交易產生的資產及負債相關的遞延稅項	1 January 2023 2023年1月1日

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

綜合財務報表附註(續)

(Expressed in Renminbi unless otherwise indicated)
(除另有訂明外，以人民幣列示)

**35 POSSIBLE IMPACT OF AMENDMENTS,
NEW STANDARDS AND
INTERPRETATIONS ISSUED BUT NOT YET
EFFECTIVE FOR THE YEAR ENDED
31 DECEMBER 2021 (Continued)**

The Group is in the process of making an assessment of what the impact of these developments is expected to be in the period of initial application. So far it has concluded that the adoption is unlikely to have a significant impact on the consolidated financial statements.

**35 截至2021年12月31日止年度已頒
佈但尚未生效的修訂、新訂準則
及詮釋的可能影響(續)**

本集團正在評估首次應用該等修訂的預期影響。至目前為止，結論為應用該等修訂不大可能對綜合財務報表產生重大影響。

FINANCIAL SUMMARY

財務摘要

RESULTS

業績

Year ended 31 December

截至12月31日止年度

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元	2019 2019年 RMB'000 人民幣千元	2018 2018年 RMB'000 人民幣千元	2017 2017年 RMB'000 人民幣千元
Revenue	收入	1,348,501	1,241,360	354,284	567,827	973,093
Cost of sales	銷售成本	(1,035,122)	(690,122)	(221,286)	(305,001)	(767,680)
Gross profit	毛利	313,379	551,238	132,998	262,826	205,413
Profit before taxation	除稅前溢利	289,562	471,026	58,836	188,294	141,387
Income tax	所得稅	(102,280)	(239,163)	(41,168)	(110,475)	(64,610)
Profit attributable to equity shareholders of the Company	本公司權益股東應佔溢利	166,381	112,746	17,954	33,375	38,592

ASSETS AND LIABILITIES

資產及負債

As at 31 December

於12月31日

		2021 2021年 RMB'000 人民幣千元	2020 2020年 RMB'000 人民幣千元	2019 2019年 RMB'000 人民幣千元	2018 2018年 RMB'000 人民幣千元	2017 2017年 RMB'000 人民幣千元
Non-current assets	非流動資產	598,878	565,826	267,605	247,978	223,848
Current assets	流動資產	2,440,101	2,832,113	3,597,996	3,532,245	1,660,542
Total assets	總資產	3,038,979	3,397,939	3,865,601	3,780,223	1,884,390
Total equity	權益總額	1,361,254	1,168,667	924,883	906,299	267,935
Non-current liabilities	非流動負債	7,372	4,465	104,630	102,709	6,157
Current liabilities	流動負債	1,670,353	2,224,807	2,836,088	2,771,215	1,610,298
Total liabilities	負債總額	1,677,725	2,229,272	2,940,718	2,873,924	1,616,455
Total equity and liabilities	權益及負債總額	3,038,979	3,397,939	3,865,601	3,780,223	1,884,390
Net current assets	流動資產淨值	769,748	607,306	761,908	761,030	50,244

GLOSSARY

詞彙

“AGM” 「股東週年大會」	the annual general meeting of the Company 股東週年大會
“Audit Committee” 「審計委員會」	the audit committee of the Board 董事會轄下的審計委員會
“Board” 「董事會」	the board of Directors 董事會
“CG Code” 「企業管治守則」	the code provisions in the Corporate Governance Code and Corporate Governance Report as set out in Appendix 14 to the Listing Rules 上市規則附錄十四所載企業管治守則及企業管治報告的守則條文
“Chairman” 「主席」	the chairman of the Board 董事會主席
“Cheer Happy” 「怡展」	Cheer Happy (H.K.) Limited 怡展(香港)有限公司
“Company” or “the Company” 「本公司」	Million Cities Holdings Limited 萬城控股有限公司
“Director(s)” 「董事」	the director(s) of the Company 本公司董事
“Executive Committee” 「執行委員會」	the executive committee of the Board 董事會執行委員會
“GDP” 「本地生產總值」	Gross domestic product 本地生產總值
“GFA” 「建築面積」	gross floor area 建築面積
“Group” or “the Group” 「本集團」	the Company and its subsidiaries 本公司及其附屬公司
“HK\$” 「港元」	Hong Kong Dollar, the lawful currency of Hong Kong 香港法定貨幣港元
“Hong Kong” 「香港」	the Hong Kong Special Administrative Region of the PRC 中國香港特別行政區

“Huizhou Cheer Happy” [惠州怡展]	Huizhou Cheer Happy Real Estate Development Company Limited* 惠州怡展房地產開發有限公司
“Huizhou China Field” [惠州漢基]	Huizhou China Field Real Estate Development Company Limited* 惠州漢基房地產開發有限公司
“IPO” [首次公開發售]	initial public offering 首次公開發售
“Join Kong” [津港]	Join Kong (H.K.) Limited 津港(香港)有限公司
“Listing” [上市]	listing of the shares of the Company on the Main Board of the Stock Exchange 本公司股份於聯交所主板上市
“Listing Date” [上市日期]	20 December 2018, the date on which the shares of the Company were listed and from which dealings therein were permitted to take place on the Main Board of the Stock Exchange 2018年12月20日，為本公司股份獲准於聯交所主板上市及買賣的日期
“Listing Rules” [上市規則]	the Rules Governing the Listing of Securities on the Stock Exchange 聯交所證券上市規則
“Main Board” [主板]	the Main Board of the Stock Exchange 聯交所主板
“Model Code” [標準守則]	the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 to the Listing Rules 上市規則附錄十所載上市發行人董事進行證券交易的標準守則
“Nameson” [南旋]	Nameson Holdings Limited, a company incorporated in the Cayman Islands, the shares of which are listed on the Main Board of the Stock Exchange (stock code: 1982) and was owned by Happy Family Trust as to approximately 65.8% and Mr. Wong Ting Chung as to approximately 8.8% as at the date of this report, is a connected person of the Company 南旋控股有限公司，一間於開曼群島註冊成立的公司，其股份於聯交所主板上市(股份代號：1982)，於本報告日期由庭槐信託及王庭聰先生分別擁有約65.8%及約8.8%，為本公司的關連人士
“Nameson Group” [南旋集團]	Nameson Holdings Limited and its subsidiaries 南旋控股有限公司連同其附屬公司
“Nomination Committee” [提名委員會]	the nomination committee of the Board 董事會轄下的提名委員會

GLOSSARY (CONTINUED)

詞彙 (續)

“PRC” or “China” 「中國」	the People’s Republic of China 中華人民共和國
“Prospectus” 「招股章程」	the prospectus of the Company dated 10 December 2018 2018年12月10日本公司招股章程
“Remuneration Committee” 「薪酬委員會」	the remuneration committee of the Board 董事會轄下的薪酬委員會
“RMB” 「人民幣」	Renminbi, the lawful currency of the PRC 中國法定貨幣人民幣
“SFC” 「證監會」	the Securities and Futures Commission 證券及期貨監察事務委員會
“SFO” 「證券及期貨條例」	the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) as amended, supplemented or otherwise modified from time to time 香港法例第571章證券及期貨條例，經不時修訂、補充或以其他方式修改
“Share Option Scheme” 「購股權計劃」	the share option scheme of the Company approved and adopted on 26 November 2018 於2018年11月26日獲批准及採納之本公司購股權計劃
“sq. m.” 「平方米」	square metres 平方米
“Stock Exchange” 「聯交所」	the Stock Exchange of Hong Kong Limited 香港聯合交易所有限公司
“Tianjin Jianji” 「天津建基」	Million Cities Jianji Real Estate (Tianjin) Company Limited* 萬城建基置業(天津)有限公司
“United States” 「美國」	the United States of America 美利堅合眾國

* The company does not have an official English name. The English translation of the company name is for reference only.
該公司並無官方英文名，其英譯名僅供參考。



萬城

MILLION CITIES

<http://www.millioncities.com.cn>

Hong Kong Office 香港辦事處

Million Cities Holdings Limited (Hong Kong Office)

萬城控股香港辦事處

Address 地址：Unit D, 21/F., Block 1, Tai Ping Industrial Centre,
57 Ting Kok Road, Tai Po, New Territories, Hong Kong
香港新界大埔汀角路57號太平工業中心第一座21樓D室

Tel 電話：(852) 2689-1999

Fax 傳真：(852) 2689-1882

China Office 國內辦事處

Million Cities Holdings Limited (China Office)

萬城控股國內辦事處

Address 地址：Plant No.5, 8 Longhe East Road,
Shuikou Street Office, Huicheng District, Huizhou City, the PRC
中國惠州市惠城區水口街道辦事處龍和東路8號（5號廠房）

Tel 電話：(86) 752-331-6668

Fax 傳真：(86) 752-331-6777
