

## THE DE-SPAC TRANSACTION

### NO SPECIFIC DE-SPAC TARGET IDENTIFIED

As of the date of this document we have not selected any specific De-SPAC Target and we have not, nor has anyone on our behalf, engaged in any substantive discussions, directly or indirectly, with any De-SPAC Target with respect to a De-SPAC Transaction. Furthermore, the Directors confirm that as of the date of this document, the Company has not entered into any binding agreement with respect to a potential De-SPAC Transaction. We undertake to announce and complete the De-SPAC Transaction within a shorter timeframe (i.e. within 18 months and 30 months of the [REDACTED], respectively), and if we are not able to meet these deadlines, we will seek approval from Shareholders and the Stock Exchange for an extension of these deadlines.

Pursuant to our undertakings as described in “Business — Business Strategy” in this document, we must announce a De-SPAC Transaction within 18 months of the [REDACTED] and complete a De-SPAC Transaction within 30 months of the [REDACTED]. These time limits may be extended for up to six months pursuant a vote by ordinary resolution of the Class A Shareholders (with the Promoters and their close associates abstaining from voting) and upon approval by the Stock Exchange. If the time limits are so extended, the De-SPAC Transaction must be announced or completed, as applicable, within such extended time limits.

### FOCUS OF DE-SPAC TARGETS

In identifying our De-SPAC Targets, we intend to primarily focus on high-quality companies in China that (i) are specialized in smart car technologies, or (ii) possess supply chain and cross-border e-commerce capabilities that position them to benefit from domestic consumption upgrading trends. See “Business — De-SPAC Transaction Criteria” for our criteria in evaluating prospective De-SPAC Targets.

Following the [REDACTED], we intend to commence our search for potential De-SPAC Targets, and expect to attract opportunities on account of the reputation and track record of the Promoters and the Directors and the Company’s officers. We also anticipate that potential De-SPAC Targets will be brought to our attention by various affiliated and unaffiliated sources, including the Promoters, the Directors and the Company’s officers, investment bankers and private investment funds. These sources may also introduce us to potential De-SPAC Targets in which they think we may be interested.

We do not intend to pay any finder’s fees, reimbursement, consulting or other similar fees to the Promoters, the Directors or the Company’s officers prior to, or in connection with any services rendered in order to effectuate a De-SPAC Transaction. In connection with identifying a De-SPAC Target and negotiating and executing a De-SPAC Transaction, we may utilize the professional services of our Promoters’ affiliates, and (subject to compliance with applicable Listing Rules requirements on connected transactions) expect to compensate them on market standard, arms’ length terms.

Subject to compliance with any applicable Listing Rules requirements, the following payments will be made to the Promoters and their affiliates and, if made prior to the De-SPAC Transaction, will be made from funds held outside the Escrow Account or from interest and other income earned on the funds held in the Escrow Account:

- reimbursement for any out-of-pocket expenses related to identifying, investigating, negotiating and completing the De-SPAC Transaction; and

## THE DE-SPAC TRANSACTION

- repayment of any loans drawn under the Loan Facility or any other financing which may be provided by the Promoters or their affiliates to cover [REDACTED]-related and organizational expenses and to finance expenses incurred in connection with identifying potential De-SPAC Targets and executing the De-SPAC Transaction.

Save as disclosed above and in “Terms of the [REDACTED]”, “Description of the Securities”, “Connected Transactions”, “Directors and Senior Management”, “[REDACTED]”, “[REDACTED]” and “Appendix V — General Information” in this document (including the entitlement to Promoter Shares and Promoter Warrants by the Promoters, the remuneration to independent non-executive Directors, [REDACTED] and the services to be provided by Opus Capital as one of our compliance advisors), no other benefits and/or rewards will be provided to the Promoters, the Directors and the senior management of the SPAC and their close associates prior to or upon completion of the De-SPAC Transaction.

### ELIGIBILITY OF DE-SPAC TARGETS

The Stock Exchange will consider a De-SPAC Transaction in the same way as a reverse takeover under Chapter 14 of the Listing Rules (i.e. a deemed new listing). For this reason, the Successor Company (i.e. the Company following the completion of the De-SPAC Transaction) needs to satisfy all new listing requirements under the Listing Rules. These include minimum market capitalization, financial eligibility, sponsor appointment, due diligence and documentary and public float requirements.

At the time of entry into a binding agreement for the De-SPAC Transaction, the De-SPAC Target must have a fair market value equal to at least 80% of the funds we raise in the [REDACTED] (prior to any redemptions). If less than 100% of the equity interests or assets of a De-SPAC Target is acquired by the Company, the portion of such De-SPAC Target that is acquired will be taken into account for the purposes of the 80% of proceeds test described above, provided that in the event that the De-SPAC Transaction involves more than one De-SPAC Target, the 80% of proceeds test will be applied to each of the De-SPAC Targets being acquired. The Board will make the determination as to the fair market value of a De-SPAC Target, and may take into account the negotiated value of the De-SPAC Target as agreed by the relevant parties, the opinion of the sponsors of the De-SPAC Transaction, the amount committed by, and involvement of and validation by the independent third party investors, and the valuation of comparable companies. If the Board is not able to independently determine the fair market value of a De-SPAC Target (including with the assistance of financial advisors), we may obtain an independent valuation with respect to the fair market value of the De-SPAC Target.

### NEED FOR INDEPENDENT THIRD PARTY INVESTMENTS AS A TERM OF THE DE-SPAC TRANSACTION

The terms of a De-SPAC Transaction must include investment in the shares of the Successor Company by third party investors who (a) are Professional Investors and (b) meet certain independence requirements as stipulated in the Listing Rules. Such investment must include significant investment from sophisticated investors (as defined by the Stock Exchange from time to time). The Listing Rules also require that the investments made by the independent third party investors in the De-SPAC Transaction must result in their beneficial ownership of the listed shares in the Successor Company.

## THE DE-SPAC TRANSACTION

The total funds to be raised from independent third party investors must constitute at least the following percentage:

| <b>Negotiated value of the De-SPAC Target</b>             | <b>Minimum independent third party investment as a percentage of the negotiated value of the De-SPAC Target</b> |
|---|---|
| Less than HK\$2,000,000,000                               | 25%   |
| HK\$2,000,000,000 or more but less than HK\$5,000,000,000 | 15%   |
| HK\$5,000,000,000 or more but less than HK\$7,000,000,000 | 10%   |
| HK\$7,000,000,000 or more                                 | 7.5%  |

The Stock Exchange may accept a lower percentage than 7.5% in the case of a De-SPAC Target with a negotiated value larger than HK\$10,000,000,000. The minimum independent third party investment will have to be committed and demonstrated to the Stock Exchange prior to the Company announcing the De-SPAC Transaction.

### EVALUATING AND STRUCTURING A DE-SPAC TRANSACTION

In evaluating a prospective De-SPAC Target, we will need to ensure that the Successor Company will satisfy all new listing requirements under the Listing Rules as further described in "Eligibility of De-SPAC Targets" above.

We expect to conduct a due diligence review which may encompass, among other things, meetings with incumbent management and employees, document reviews, interviews of customers, suppliers and financiers, inspection of facilities, as applicable, as well as a review of business, financial, operational, legal, valuation and other information which will be made available to us. If we determine to move forward with a particular De-SPAC Target, we will proceed to structure and negotiate the terms of the De-SPAC Transaction.

We will only complete a De-SPAC Transaction if the Successor Company acquires 50% or more of the outstanding voting securities of the De-SPAC Target.

### PROCESS OF ANNOUNCING AND COMPLETING A DE-SPAC TRANSACTION

We will need to complete the following process before a De-SPAC Transaction can be announced and completed. In addition, the completion of a De-SPAC Transaction will be subject to the satisfaction of other conditions as agreed between the Company, the Promoters, the De-SPAC Target and/or the owners of the De-SPAC Target, which will be set out in the announcement and the listing document for the De-SPAC Transaction. In determining the listing of the Successor Company, the Stock Exchange will consider a De-SPAC Transaction in the same way as a reverse takeover under Chapter 14 of the Listing Rules and the Successor Company will be required to meet all new listing requirements under the Listing Rules.

## THE DE-SPAC TRANSACTION

### **Announcement and [REDACTED] Document Requirements**

The announcement of the terms of a De-SPAC Transaction and the listing document for the De-SPAC Transaction, which must satisfy the technical requirements under the Listing Rules, must be submitted to the Stock Exchange prior to publication and must not be published until the Stock Exchange has no comments on such documents. The listing document for the De-SPAC Transaction must contain all the information required for a new listing application and a reverse takeover under the Listing Rules (including the guidance letters published by the Stock Exchange), must include prominent disclosure of the potential dilution effect of the De-SPAC Transaction as well as other disclosures required under Rule 18B.51 of the Listing Rules, and must meet all the relevant prospectus requirements of Companies (Winding Up and Miscellaneous Provisions) Ordinance. Rule 18B.51 of the Listing Rules requires the listing document issued for the De-SPAC Transaction to include, among others, the identities of, the amount of investment by, and any other material terms of the investment committed by third party investors to complete the De-SPAC Transaction, and how the Successor Company proposes to provide liquidity in the trading of the warrants following the listing of the Successor Company.

### **Shareholders’ Approval**

A De-SPAC Transaction must be made conditional on approval by the Shareholders at a general meeting. Shareholders and their close associates must abstain from voting on the relevant resolution(s) at the general meeting if they have a material interest in the De-SPAC Transaction. The Promoters and their respective close associates are regarded as having a material interest in a De-SPAC Transaction and must abstain from voting on such resolutions. In addition, if the De-SPAC Transaction results in a change of control, any outgoing controlling shareholders and their close associates must not vote in favor of the relevant resolution(s). See “Description of the Securities — Description of the Ordinary Shares” for additional information.

The terms of the third party investments (not only independent third party investment) to complete a De-SPAC Transaction must also be subject to the Shareholders’ approval at the general meeting. The Promoters and their close associates are required to abstain from voting on the relevant ordinary resolution. See “Description of the Securities” for additional information.

### **De-SPAC Transactions Involving Connected De-SPAC Targets or conflicts of interest**

We may pursue a De-SPAC Transaction which may constitute a connected transaction under the Listing Rules, in which case we (i) will comply with the applicable connected transactions requirements under Chapter 14A of the Listing Rules (including, if required, obtaining independent shareholders’ approval and the advice of independent financial advisor), and (ii) are required under the Listing Rules to demonstrate that minimal conflicts of interest exist in relation to the proposed De-SPAC Transaction, provide support with adequate reasons that the De-SPAC Transaction would be on an arm’s length basis, and include an independent valuation of the De-SPAC Transaction in the listing document for such transaction.

## THE DE-SPAC TRANSACTION

### **[REDACTED] Approval**

The terms of a De-SPAC Transaction must include a condition that the transaction will not be completed unless listing approval of the Successor Company's shares is granted by the Stock Exchange. The De-SPAC Transaction will be treated by the Stock Exchange as a reverse takeover, which means that the Successor Company must meet all new listing requirements under the Listing Rules.

### **Waiver under the Hong Kong Takeovers Code from the SFC**

The Takeovers Code applies to the Company. A De-SPAC Transaction may result in a change of control of the Company. Rule 26.1 of the Takeovers Code, which imposes an obligation to make a mandatory general offer, will apply if the De-SPAC Transaction results in the owner(s) of the De-SPAC Target obtaining 30% or more of the voting rights in the Successor Company.

An application to the SFC for a waiver from Rule 26.1 must be made in accordance with the requirements of the Takeovers Code and the grant of such waiver (which will be considered on a case-by-case basis) must be obtained prior to the announcement of a De-SPAC Transaction. The terms of such waiver must be included in the announcement of the De-SPAC Transaction and be reviewed by the SFC prior to publication.

### **EARN-OUT RIGHTS**

The Promoters will not have the right to receive additional ordinary shares of the Successor Company after completion of the De-SPAC Transaction.

### **DEADLINES FOR A DE-SPAC TRANSACTION**

The Company must make an announcement of the terms of a De-SPAC Transaction as soon as possible after finalization of the terms within 18 months of the date of the [REDACTED] and must complete a De-SPAC Transaction within 30 months of the date of the [REDACTED]. In either case, the Company may request for an extension of up to six months of the relevant deadlines from the Stock Exchange (but the Stock Exchange retains discretion to approve or reject the request).

A request for an extension must include a confirmation that the Shareholders have approved the extension by an ordinary resolution at a general meeting (on which the Promoters and their respective close associates must abstain from voting).

### **REDEMPTION RIGHTS FOR SPAC SHAREHOLDERS IN RELATION TO A DE-SPAC TRANSACTION**

The Company will provide Class A Shareholders with the opportunity to elect to redeem all or part of their holdings of Class A Shares (for an amount per Class A Share which must not be less than HK\$[REDACTED] per Class A Share, being the Class A Share [REDACTED]) to be paid out of the monies held in the Escrow Account, prior to a general meeting to approve any of the following matters:

- (a) the continuation of our Company following a material change as set forth below, including but not limited to those set out in Rule 18B.32 of the Listing Rules:

## THE DE-SPAC TRANSACTION

- (i) any of our Promoters who, alone or together with their close associates (including their respective Promoter SPVs), directly or indirectly hold an equal number of Class B Shares such that they are the joint largest promoters (in the absence of a promoter who, alone or together with its close associates, controls or is entitled to control 50% or more of the Class B Shares in issue or a single largest promoter);
  - (ii) any Promoter which holds a Type 6 (advising on corporate finance) and/or a Type 9 (asset management) license issued by the SFC;
  - (iii) the eligibility and/or suitability of a Promoter referred to in (i) or (ii) above; or
  - (iv) a Director which is licensed by the SFC to carry out Type 6 (advising on corporate finance) and/or Type 9 (asset management) regulated activities for an SFC licensed corporation;
- (b) a De-SPAC Transaction; or
- (c) modification of the timing of our undertakings to announce a De-SPAC Transaction within 18 months of the [REDACTED] or complete the De-SPAC Transaction within 30 months of the [REDACTED], respectively.

The election period will start on the date of the notice of such general meeting and end on the date of that general meeting.

The redemption and return of funds to the redeeming Class A Shareholders must be completed within five business days following the completion of the associated De-SPAC Transaction in the case of a De-SPAC Transaction, and within one month of the approval of the relevant resolution at the general meeting in the cases of (i) the continuation of our Company following a material change referred to in Rule 18B.32 of the Listing Rules, or in any of our joint largest promoters who, together with their close associates (including their respective Promoter SPVs), hold an equal number of Class B Shares and (ii) the modification of our undertakings to announce a De-SPAC Transaction within 18 months of the [REDACTED] or complete the De-SPAC Transaction within 30 months of the [REDACTED]. There is no limit to the number of Class A Shares which a Class A Shareholder (alone or together with their close associates) may redeem. For details of the Shareholders' rights to redeem all or part of their holdings of Class A Shares, see "Description of the Securities — Description of the Ordinary Shares — Redemption rights of Class A Shareholders" in this document.

### RETURN OF FUNDS AND [REDACTED]

The Stock Exchange may suspend [REDACTED] in the Company's securities if it fails to meet these deadlines (extended or otherwise). Following such suspension, the Company must, within one month of the suspension, return the funds raised from the [REDACTED] by distributing or paying to all Class A Shareholders the monies held in the Escrow Account on a pro rata basis, for an amount per Class A Share that must not be less than HK\$[REDACTED] per Class A Share, being the Class A Share [REDACTED]. Upon the return of such funds, the Stock Exchange will cancel the [REDACTED] of the Class A Shares and the [REDACTED] Warrants.

## THE DE-SPAC TRANSACTION

### FURTHER FUNDING

In addition to the mandatorily required third party investment in connection with a De-SPAC Transaction as described above, we may seek to raise additional funds through a private offering of debt or equity securities, loans, advances or other indebtedness, including pursuant to forward purchase agreements or backstop agreements we may enter into following the completion of the [REDACTED].

As of the date of this document, other than the Loan Facility provided to us by the Promoters to finance our working capital requirements, we are not a party to any arrangement or understanding with any third party with respect to raising any additional funds through loans, the sale of securities or otherwise. None of the Promoters, Directors, officers of the Company, or Shareholders is required to provide any financing to us in connection with or after the De-SPAC Transaction.

### COST AND EXPENSES

Any costs incurred with respect to the identification and evaluation of, and negotiation with, a prospective De-SPAC Target with which a De-SPAC Transaction is not ultimately completed, will not be paid from funds in the Escrow Account and will result in our incurring losses. We will not pay any consulting fees to members of our management team, or any of their respective affiliates, for services rendered to us or in connection with our De-SPAC Transaction.

### RISK FACTORS

There are risks relating to the De-SPAC Transaction. See “Risk Factors — Risks relating to the Company and the De-SPAC Transaction” in this document.