Hong Kong Exchanges and Clearing Limited and The Stock Exchange of Hong Kong Limited take no responsibility for the contents of this announcement, make no representation as to its accuracy or completeness and expressly disclaim any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this announcement.



## WEST CHINA CEMENT LIMITED

## 中國西部水泥有限公司

(Incorporated in Jersey with limited liability, with registered number 94796)

(Stock Code: 2233)

## 2022 Interim Results Announcement

## FINANCIAL HIGHLIGHTS

RMB' Million (unless otherwise specified)	Six months ended 30 June 2022 (Unaudited)	Six months ended 30 June 2021 (Unaudited)	% Change
Total Cement and Clinker Sales Volume			
(million tons)	9.15	10.30	(11.2%)
Cement Sales Volume (million tons)	8.70	10.09	(13.8%)
Aggregates Sales Volume (million tons)	2.30	2.00	15.0%
Commercial Concrete sales volume			
(million cubic meters)	0.64	0.76	(15.8%)
Revenue	4,152.3	4,232.9	(1.9%)
Gross Profit	1,352.9	1,343.7	0.7%
EBITDA <sup>(1)</sup>	1,690.1	1,677.5	0.8%
Profit Attributable to Owners			
of the Company	658.2	1,056.1	(37.7%)
Basic Earnings Per Share	<b>12.1</b> cents	19.4 cents	(37.6%)
Gross Profit Margin	32.6%	31.7%	0.9 p.pt
EBITDA Margin	40.7%	39.6%	1.1 p.pt

	30 June 2022 (Unaudited)	31 December 2021 (Audited)	% Change
Total Assets	27,389.4	26,648.4	2.8%
Net Debt <sup>(2)</sup>	5,569.0	4,990.4	11.6%
Net Gearing <sup>(3)</sup>	46.5%	42.3%	4.2 p.pt
Net Assets Per Share	<b>220 cents</b>	217 cents	1.4%

#### Notes:

- (1) EBITDA equals to profit before tax plus finance costs, depreciation and amortisation, impairment losses and net fair value losses less interest income and net foreign exchange gains.
- (2) Net debt equals to bank borrowings and medium-term notes less bank balances and cash and restricted/pledged bank deposits.
- (3) Net gearing is measured as net debt to equity.

The board of directors (the "Board") of West China Cement Limited (the "Company" together with its subsidiaries, the "Group") is pleased to announce the Group's interim results for the six months ended 30 June 2022 together with the comparative figures for the corresponding period of 2021 as follows:

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2022

		Six months ended 30 June			
		2022	2021		
	Notes	RMB'000	RMB'000		
		(Unaudited)	(Unaudited)		
Revenue	2	4,152,252	4,232,906		
Cost of sales		(2,799,305)	(2,889,159)		
Gross profit		1,352,947	1,343,747		
Other income		77,520	127,756		
Selling and marketing expenses		(43,229)	(49,981)		
Administrative expenses		(284,006)	(246,633)		
Other expenses		(26,510)	(14,283)		
Other gains and losses, net		7,599	326,424		
Impairment loss under expected credit					
loss model, net of reversal	4	(70,463)	(86,702)		
Share of result of an associate		_	1,904		
Share of result of a joint venture		(2,851)	_		
Interest income		70,656	96,388		
Finance costs		(189,783)	(116,509)		
Gain on disposal of an associate			79,254		
Profit before tax		891,880	1,461,365		
Income tax expense	3	(193,831)	(241,655)		
Profit for the period	4	698,049	1,219,710		

	Notes	Six months en 2022 RMB'000 (Unaudited)	ded 30 June 2021 <i>RMB'000</i> (Unaudited)
Other comprehensive income for the period  Item that will not be reclassified to profit or loss  Exchange differences on translation of			
foreign operations		24,362	44,991
Total comprehensive income for the period		722,411	1,264,701
Profit for the period attributable to:  — Owners of the Company		658,151	1,056,068
<ul> <li>Non-controlling interests</li> </ul>		39,898	163,642
		698,049	1,219,710
Total comprehensive income attributable to:			
<ul><li>Owners of the Company</li><li>Non-controlling interests</li></ul>		674,004 48,407	1,087,420 177,281
		722,411	1,264,701
Earnings per share — Basic (RMB)	5	0.121	0.194
— Diluted (RMB)	5	0.121	0.194

## CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 June 2022

	Notes	30 June 2022 <i>RMB'000</i> (Unaudited)	31 December 2021 <i>RMB'000</i> (Audited)
Non-current assets Property, plant and equipment Right-of-use assets Investment properties Mining rights Other intangible assets Interest in a joint venture Amount due from a joint venture Equity investment at fair value through profit or loss ("FVTPL") Loan receivables Deferred tax assets Prepayments for right-of-use assets Prepayments for mining rights Deposits paid for acquisition of property, plant and equipment Deposits paid for acquisition of a subsidiary Deposits paid for acquisition of an associate Other deposits	6	15,392,779 884,095 47,058 1,132,723 370,358 6,959 552,124 100,447 148,333 60,740 58,517 9,500 252,871 — 164,257 2,523	13,884,979 823,707 
Current assets Inventories Trade and other receivables and prepayments Loan receivables Investment in entrusted product Restricted/pledged bank deposits Bank balances and cash	7 6	19,183,284 1,430,701 2,913,438 723,059 756,076 2,382,857 8,206,131	17,813,465  1,111,169 2,497,218 1,004,581 81,855 632,348 3,507,715  8,834,886
Current liabilities Bank borrowings Medium-term notes Trade and other payables Dividend payable Contract liabilities Deferred income Income tax payable	8	2,614,428 4,099,050 487,433 308,311 317,313 106,375 7,932,910	2,725,704 524,132 3,788,985 8,000 257,925 320,995 108,877 7,734,618
Net current assets  Total assets less current liabilities		273,221 19,456,505	1,100,268 18,913,733
		, ,	

	Notes	30 June 2022 <i>RMB'000</i> (Unaudited)	31 December 2021 <i>RMB'000</i> (Audited)
Non-current liabilities Bank borrowings Medium-term notes	8 10	1,269,930 737,980	1,291,488 712,284
Asset retirement obligation Deferred tax liabilities Deferred income Senior notes	11	354,712 140,570 31,131 4,085,588	337,043 83,783 27,771 3,876,911
Other long-term payables		7,468,460	792,826 7,122,106
Net assets		11,988,045	11,791,627
Capital and reserves Share capital Share premium and reserves		141,837 11,372,532	141,837 11,171,711
Equity attributable to owners of the Company Non-controlling interests		11,514,369 473,676	11,313,548 478,079
Total equity		11,988,045	11,791,627

#### **NOTES:**

#### 1. PRINCIPAL ACCOUNTING POLICIES

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments which are measured at fair values.

Other than additional accounting policies resulting from application of amendments to International Financial Reporting Standards ("IFRSs") and application of certain accounting policies which became relevant to the Group, the accounting policies and methods of computation used in the condensed consolidated financial statements for the six months ended 30 June 2022 are the same as those presented in the Group's annual financial statements for the year ended 31 December 2021.

#### Application of amendments to IFRSs

In the current interim period, the Group has applied the following amendments to IFRSs issued by IASB, for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2022 for the preparation of the Group's condensed consolidated financial statements:

Amendments to IFRS 3	Reference to the Conceptual Framework
Amendment to IFRS 16	Covid-19-Related Rent Concession beyond 30 June 2021
Amendments to IAS 16	Property, Plant and Equipment — Proceeds before Intended Use
Amendments to IAS 37	Onerous Contracts — Cost of Fulfilling a Contract
Amendments to IFRSs	Annual Improvements to IFRSs 2018–2020

The application of the amendments to IFRSs in the current period has had no material impact on the Group's financial positions and performance for the current and prior periods and/or on the disclosures set out in these condensed consolidated financial statements.

The directors of the Company have, at the time of approving the condensed consolidated financial statements, a reasonable expectation that the Group has adequate resources to continue in operational existance for the foreseeable future. Thus, the Group continue to adopt the going concern basis of accounting in preparing the condensed consolidated financial statements.

#### 2. REVENUE AND SEGMENT INFORMATION

	Six months ended 30 June		
	2022		
	RMB'000	RMB'000	
	(Unaudited)	(Unaudited)	
Types of products and services			
Sales of cement and related products	4,053,908	3,747,126	
Trading of cement-related raw materials	7,439	430,288	
Others	90,905	55,492	
	4,152,252	4,232,906	

#### Performance obligation for contracts with customers

Revenue is recognised at a point in time when control of the goods has been transferred to the customer, being at the point the goods are delivered to the customer. The Group normally accepts the normal credit term is 90 to 180 days upon delivery.

All contracts of sale of cement products are for periods of one year or less, as permitted under IFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

#### **Geographical Information**

The Group's operations are mainly located in the PRC (including Hong Kong) and Africa for both periods. Information about the Group's revenue from external customers is presented based on the location of the operations.

	Six months ended 30 June		
	2022		
	<b>RMB'000</b> RM		
	(Unaudited)	(Unaudited)	
The PRC (including Hong Kong)	3,686,655	3,985,624	
Mozambique	389,642	121,313	
Others	75,955	125,969	
	4,152,252	4,232,906	

The proportion of the Group's non-current assets (excluding financial instruments and deferred tax assets) by locations is as follows:

	30 June 2022	31 December 2021
	RMB'000	RMB'000
	(Unaudited)	(Audited)
The PRC	12,868,594	12,860,695
Mozambique	2,990,360	2,877,719
Others	2,460,163	1,283,136
	18,319,117	17,021,550

No single customer contributed 10% or more to the Group's revenue for both periods ended 30 June 2022 and 2021.

## **Operating Segments**

The Group is principally engaged in the production and sale of cement and related products, both in the PRC and overseas. Information reported to the Chief Executive Officer, being the chief operating decision maker ("CODM"), for the purposes of resource allocation and assessment of segment performance focuses on different regions.

Specifically, the Group's reportable segments under IFRS 8 are as follows:

#### 1. The PRC

#### 2. Overseas

#### (1) Segment revenue and results

The following is an analysis of the Group's revenue and results by reportable segments:

#### For the six months ended 30 June 2022

	The PRC RMB'000 (Unaudited)	Overseas RMB'000 (Unaudited)	Total <i>RMB'000</i> (Unaudited)	Adjustments and eliminations <i>RMB'000</i> (Unaudited)	Consolidated <i>RMB'000</i> (Unaudited)
SEGMENT REVENUE					
External sales	3,686,655	465,597	4,152,252	_	4,152,252
Inter-segment sales	223,108	3,914	227,022	(227,022)	
Total	3,909,763	469,511	4,379,274	(227,022)	4,152,252
SEGMENT PROFIT	772,888	222,426	995,314		995,314
Share of result of a joint venture					(2,851)
Fair value change on an equity investment at FVTPL					(61,734)
Dividend income from an equity investment at FVTPL					2,956
Unallocated directors' emoluments					(5,310)
Unallocated central					` , , ,
administrative costs					(11,278)
Unallocated legal and professional expenses					(25,217)
Profit before tax					891,880

	The PRC <i>RMB</i> '000 (Unaudited)	Overseas  **RMB'000** (Unaudited)	Total <i>RMB</i> '000 (Unaudited)	Adjustments and eliminations <i>RMB</i> '000 (Unaudited)	Consolidated  RMB'000  (Unaudited)
SEGMENT REVENUE	2.005.624	247, 202	4 222 006		4 222 000
External sales Inter-segment sales	3,985,624 141,041	247,282 	4,232,906 141,041	(141,041)	4,232,906
Total	4,126,665	247,282	4,373,947	(141,041)	4,232,906
SEGMENT PROFIT	1,286,208	161,562	1,447,770		1,447,770
Share of result of an associate Gain on disposal of an associate Fair value change on an equity					1,904 79,254
investment at FVTPL Dividend income from an equity investment at FVTPL Unallocated other income					(17,141) 3,032 355
Unallocated directors' emoluments					(10,507)
Unallocated central administrative costs					(11,349)
Unallocated legal and professional expenses					(12,699)
Unallocated finance costs on bank loans					(19,254)
Profit before tax					1,461,365

## (2) Segment assets and liabilities

The CODM makes decision according to the operating results of each segment. No analysis of segment asset and segment liabilities is presented as the CODM does not regularly review such information for the purposes of resources allocation and performance assessment. Therefore, only segment revenue and segment results are presented.

#### 3. INCOME TAX EXPENSE

	Six months ended 30 June	
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Current tax:		
— PRC enterprise income tax ("EIT")	102,748	135,129
— Hong Kong Profits Tax	2,035	5,843
— Withholding tax	15,000	67,294
	119,783	208,266
(Over) under provision in prior years — PRC EIT	(14,461)	11,998
Deferred tax		
Current period	88,509	21,391
Income tax expense	193,831	241,655

## 4. PROFIT FOR THE PERIOD

Profit for the period has been arrived at after charging (crediting):

	Six months ended 30 June	
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Depreciation and amortisation:		
Depreciation of property, plant and equipment	545,737	485,710
Depreciation of right-of-use assets	9,997	6,658
Amortisation of mining rights	21,864	10,258
Amortisation of other intangible assets	2,537	851
Total depreciation and amortisation	580,135	503,477
Recognised in cost of sales	(120,626)	(42,946)
Capitalised in inventories	(402,694)	(422,559)
	56,815	37,972
Staff costs (including directors' emoluments)		
Wages and salaries	354,624	402,534
Defined contribution retirement plan expenses	27,219	27,640
Total staff costs	381,843	430,174
Recognised in cost of sales	(28,056)	(9,817)
Capitalised in inventories	(192,388)	(261,586)
	161,399	158,771
Net allowance for (reversal of) credit losses recognised in respect of:		
Loan receivables	34,379	52,330
Trade receivables	36,652	34,379
Other receivables	(568)	(7)
	70,463	86,702
Donations (included in other expenses)	1,293	1,584

#### 5. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to owners of the Company is based on the following data:

	Six months ended 30 June	
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Unaudited)
Earnings		
Earnings for the purposes of basic and diluted earnings per share	658,151	1,056,068
	Six months en	dad 30 Iuna
	2022	2021
	'000	'000
Number of shares		
Weighted average number of ordinary shares for the		
purpose of basic earnings per share	5,438,883	5,438,883
Effect of dilutive potential ordinary shares from		
share options issued by the Company	5,775	5,671
Weight de la constant of a discontinuous for the		
Weighted average number of ordinary shares for the	= 444.6=0	5 444 554
purpose of diluted earnings per share	5,444,658	5,444,554

The computation of diluted earnings per share for the six months ended 30 June 2022 and 2021 does not assume the exercise of certain share options because the adjusted exercise price of those options was higher than the average market price for shares for both periods.

## 6. LOAN RECEIVABLES

	30 June 2022 <i>RMB'000</i> (Unaudited)	31 December 2021 <i>RMB</i> '000 (Audited)
Loans collateralised by property, plant and equipment (Note a)	577,496	605,590
Entrusted loan (Note b)	40,000	100,000
Loans collateralised by receivables ( <i>Note b</i> )	444,800	449,800
Small loans (Note c)	43,251	49,290
	1,105,547	1,204,680
Less: allowance for credit loss	(234,155)	(199,776)
	871,392	1,004,904
Analysed as:		
Current	723,059	1,004,581
Non-current	148,333	323
	871,392	1,004,904

Notes:

- (a) As at 30 June 2022 and 31 December 2021, the Group has entered into certain arrangements (the "Arrangements") with third parties for periods ranging from 1 to 4 years under which:
  - (i) The third parties transferred the ownership titles of certain of their assets to the Group and leased back those assets:
  - (ii) The third parties pledged those assets to the Group;
  - (iii) The shareholders of the third parties provided guarantees for the due performance of the obligations of the third parties under the Arrangements; and
  - (iv) Upon discharging all the obligations by the third parties under the Arrangements, the Group will return the ownership title of the assets to the lessees automatically.

Despite the Arrangements involving a legal form of a lease, the Group accounted for the Arrangements as collateralised loans in accordance with the financial arrangement under IFRS 9 prior to 1 January 2019. Upon application of IFRS 16, the Group continues to recognise loan receivables within the scope of IFRS 9 as the transfer does not satisfy the requirement of IFRS 15 as a sale. All interest rates inherent in the Arrangements are fixed at the contract dates over the contract terms.

- (b) The entrusted loan and loans collateralised by receivables the Group entered with third parties are with fixed interest rates at the contract dates over the contract terms. The interests are receivable periodically based on the contractual terms. All principal are receivable upon maturity dates.
- (c) Balance represents the small loans provided to small and medium sized enterprises or individuals. The interests are receivable periodically according to the contractual terms with fixed interest rate with principal to be collected on maturity dates or by instalments.

The contractual maturity dates of the Group's fixed-rate loan receivables are as follows:

	30 June	31 December
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Audited)
Within one year	723,059	1,004,581
In more than one year but not more than two years	148,333	323
	<u>871,392</u>	1,004,904

The ranges of effective rates on the Group's loan receivables was 8% to 15% per annum as at 30 June 2022 (31 December 2021: 10% to 15% per annum).

All of the Group's loan receivables are dominated in RMB.

#### 7. TRADE AND OTHER RECEIVABLES AND PREPAYMENTS

	30 June	31 December
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Audited)
Trade receivables	1,229,912	1,155,025
Trade receivables backed by bills	538,288	489,119
	1,768,200	1,644,144
Less: allowance for credit losses	(199,304)	(162,652)
	1,568,896	1,481,492
Other receivables	402,922	327,201
Less: allowance for credit losses	(3,156)	(3,724)
	399,766	323,477
VAT recoverables	418,815	433,677
VAT refund receivables	37,625	37,401
Prepaid expenses	156,151	39,882
Prepayments	331,752	184,173
Dividend receivable from equity investment at FVTPL	2,956	
	2,915,961	2,500,102
Less: Non-current portion of other deposits (included in "Other receivables" above)	(2,523)	(2,884)
	2,913,438	2,497,218
	=,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	

All bills received by the Group are due within one year from the issuance date of the bills.

The following is an aged analysis of trade receivables, excluding bills held by the Group, presented based on the date of delivery of goods which approximated the respective dates on which revenue was recognised.

	30 June	31 December
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Audited)
0 to 90 days	499,804	468,259
91 to 180 days	138,034	174,718
181 to 360 days	252,490	247,991
361 to 720 days	233,782	204,480
Over 720 days	105,802	59,577
	1,229,912	1,155,025

As at 30 June 2022, included in trade receivables backed by bills represents total bills received amounting to RMB203,079,000 (31 December 2021: RMB310,030,000) that were endorsed to suppliers on a full recourse basis. As the Group has not transferred substantially all the risks and rewards relating to these receivables, it continues to recognise the full carrying amounts of the receivables and the corresponding trade payables.

#### 8. BANK BORROWINGS

During the current interim period, the Group obtained new bank loans amounting to RMB1,586,624,000 (six months ended 30 June 2021: RMB2,959,695,000) and made repayments amounting to RMB1,767,258,000 (six months ended 30 June 2021: RMB1,448,541,000). The borrowings carry annual interest rates ranging from 0.75% to 8% per annum as at 30 June 2022 (31 December 2021:0.75% to 8% per annum) and are repayable between 2022 and 2028 (31 December 2021: repayable between 2022 and 2028).

#### 9. TRADE AND OTHER PAYABLES

As at 30 June 2022, included in trade payables are bills amounting to RMB253,661,000 (31 December 2021: RMB178,000,000) which are issued by the Group to settle trade payables.

The following is an aged analysis of trade payables (excluding those bills transferred by the Group for settlement which are due within six months to one year based on the issuance date) presented based on the date of delivering of goods at the end of the reporting period.

	30 June	31 December
	2022	2021
	RMB'000	RMB'000
	(Unaudited)	(Audited)
0 to 90 days	1,163,104	1,174,941
91 to 180 days	204,291	279,110
181 to 360 days	377,128	236,641
361 to 720 days	96,656	95,163
Over 720 days	104,115	19,645
	1,945,294	1,805,500

#### 10. MEDIUM-TERM NOTES

	30 June 2022 <i>RMB'000</i>	31 December 2021 <i>RMB'000</i>
Current	(Unaudited)	(Audited) 524,132
Non-current	737,980	1,236,416

On 30 April 2019, 堯柏特種水泥集團有限公司 Shanxi Yaobai Special Cement Co., Ltd\* ("Yaobai Special Cement"), a subsidiary of the Group, registered with National Association of Financial Market Institutional Investors of the PRC to issue medium-term notes with an aggregate amount of RMB1.500.000.000.

#### \* The English name is for identification purpose

On 5 May 2019, the first tranche of the medium-term note with principal amount of RMB500,000,000 ("First Tranche of the Medium-term Note") was issued at an interest rate of 7.50% per annum. First Tranche of the Medium-term Note was unsecured with maturity of three years and carries effective interest rate of approximately 7.58% per annum after adjusting for transaction costs of RMB4,500,000.

On 2 September 2020, the Group issued the second tranche of the medium-term note with principal amount of RMB700,000,000 ("Second Tranche of the Medium-term Note") which carried interest of 7% per annum with maturity date of three years from the date of 4 September 2020. The Second Tranche of the Medium-term Note carried effective interest rate of approximately 7.11% per annum after adjusting for transaction costs of RMB6,300,000.

The First Tranche of the Medium-term Note was due and was fully repaid in May 2022.

#### 11. SENIOR NOTES

On 9 July 2021, the Company issued 4.95%, five-year senior notes with an aggregated principal amount of US\$600,000,000 due in 2026 (the "Senior Notes") at 100% of the face value. The effective interest rate was approximately 5.18% per annum after adjusting for transaction costs. The Senior Notes were listed on the Stock Exchange of Hong Kong Limited and guaranteed by certain subsidiaries of the Company and secured by pledges of the shares of these subsidiaries.

According to the terms and conditions of the Senior Notes, at any time or from time to time prior to 8 July 2024, the Company may at its option redeem the notes, in whole but not in part, at a redemption price equal to 100% of the principal amount of the notes redeemed plus the applicable premium as of, and accrued and unpaid interest, if any, to (but not including) the redemption date. The applicable premium is the greater of (1) 1.00% of the principal amount of such note and (2) the excess of (A) the present value at such redemption date of the redemption price of such note at 8 July 2024, plus all required remaining scheduled interest payments due on such note (but excluding accrued and unpaid interest to the redemption date) through 8 July 2024, computed using a discount rate equal to the adjusted treasury rate plus 100 basis points, over (B) the principal amount of such note on such redemption date.

At any time and from time to time prior to 8 July 2024, the Company may at its option redeem up to 35% of the aggregate principal amount of the notes at a redemption price of 104.95% of the principal amount of the notes, plus accrued and unpaid interest, if any.

On or after 8 July 2024, the Company may on any one or more occasions redeem all or any part of the notes, at the redemption prices of 102.475% (if redeemed prior to 8 July 2025) or 101.238% (if redeemed on or after 8 July 2025), plus accrued and unpaid interest, if any, on the notes redeemed, to (but not including) the applicable date of redemption.

The early redemption options were regarded as embedded derivatives not closely related to the host contract. The directors of the Company considered the fair value of the Company's early redemption options at the initial recognition and at the end of the reporting period was insignificant.

#### 12. DIVIDENDS

During the six months ended 30 June 2022, the Group paid a final dividend of HK10.7 cents (equivalent to RMB8.7 cents) per ordinary share in respect of the year ended 31 December 2021 (six months ended 30 June 2021: HK10.4 cents, equivalent RMB8.6 cents per ordinary share in respect of the year ended 31 December 2020) in total of approximately RMB473,183,000 (six months ended 30 June 2021: RMB467,744,000). In addition, during the prior interim period, special dividend of HK4.1 cents (equivalent to RMB3.4 cents) per ordinary shares in respect of the year ended 31 December 2020, in an aggregate amount of RMB184,922,000, was declared and approved by the shareholders in the annual general meeting.

The directors of the Company have determined that no dividend will be paid in respect of current and prior interim period.

#### 13. PLEDGE OF ASSETS

At the end of each reporting period, certain assets of the Group were pledged to secure trade facilities and banking facilities granted to the Group. The aggregate carrying amount of the pledged assets at the end of each reporting period is as follows:

	30 June 2022	31 December 2021
	RMB'000 (Unaudited)	RMB'000 (Audited)
Property, plant and equipment	3,134,019	3,424,848
Trade receivables	84,795	39,570
Right-of-use assets	83,604	85,084
Pledged bank deposits	597,619	478,861
	3,900,037	4,028,363

#### MANAGEMENT DISCUSSION AND ANALYSIS

#### **BUSINESS REVIEW**

#### Overview

West China Cement Limited (the "Company") and its subsidiaries (collectively referred to as the "Group") faced a tough operating environment in the first half of 2022. Sales volumes in Shaanxi, Xinjiang and Guizhou Provinces have decreased by 12.7%, 30.7% and 39.0%, respectively, as compared with the corresponding period of 2021. On the other hand, sales volume in Mozambique have increased by 127.3% as compared with the corresponding period of 2021. The Group's sales volumes of cement and clinker for the six months ended 30 June 2022 were 9.15 million tons, representing a 11.2% decrease from 10.30 million tons recorded in the first half of 2021.

As a result of the continuous high coal price maintained during the period, average selling prices ("ASPs") in Southern Shaanxi, Central Shaanxi, Guizhou and Xinjiang were also increasing to cover the increasing cost. Moreover, the Group has continued to implement efficiency enhancements and cost-cutting measures and has been able to maintain the other costs at a comparatively stable level in the first half of 2022. In addition to the greater margins from Mozambique, the Group's overall margins remained stable in the first half of 2022. The Group has maintained healthy and stable cash flows, with EBITDA of RMB1,690.1 million for the first half of 2022, which is slightly higher than the RMB1,677.5 million recorded in the first half of 2021.

As at 30 June 2022, the Group had a total production capacity of 29.0 million tons, comprising 17 new suspension preheater ("NSP") cement production lines, with 21.7 million tons in Shaanxi Province, 3.5 million tons in Xinjiang Province, 1.8 million tons in Guizhou Province and 2.0 million tons in Mozambique, Africa. Moreover, the Group had total production capacities of 15.0 million tons of aggregates and 12.4 million cubic meters of commercial concrete.

#### **Operating Environment**

In the first half of 2022, the COVID-19 outbreak continuously impacted the operating environment adversely. The PRC government continued to closely coordinate the pandemic prevention and control as well as the economic work. The performance of infrastructure investment remained stable, while that of property investment was deteriorating, leading to a decline in the demand of cement. On the other hand, in order to control air pollution and preserve the blue sky, the environmental management of atmospheric pollution did not relax and the local environmental control became more stringent. As a result, the effect of various policies such as peak-shifting production halts and mine comprehensive regulation are more favorable to balancing the supply and demand of the cement industry.

Shaanxi Province as a whole has seen a stable Fixed Asset Investment ("FAI") growth rate and a declined Real Estate Development Investment ("RDI") growth rate in the first half of 2022. During the first half of 2022, the FAI and the RDI increased by 9.4% (2021: 10.0%) and 4.6% (2021: 11.9%), respectively. The FAI growth rate remained stable during the first half of 2022 as a result of the government's economic stimulating policies. However, the declined RDI growth rate has overall led to a decline in demand for cement products from all producers in the Shaanxi Province. Fortunately, intense competition from the supply side is still a strong factor affecting the ASPs in Shaanxi Province, which continued to be balanced through the occasional peak-shifting production halts during low season periods under the stringent environmental policy.

Another important factor contributing to the Group's stable margins was the maintenance of the other costs at a stable level even under the continuous high coal price in the first half of 2022. This resulted from the Group's successful implementation of efficiency enhancements and cost-cutting measures during the period.

#### Southern Shaanxi

The Group's operations and markets in Southern Shaanxi have remained reasonable and stable during the first half of 2022. The supply side has remained rational and stable, as a result of little new capacity and effective closure of obsolete and small-scale clinker kiln and cement grinding capacity over past years, as well as long transportation distances from other regions. The Group has effectively maintained strong market leadership in this area, promoting a disciplined supply side.

During the period, demand in this region has remained reasonable, supported by continued growth in railway and expressway infrastructure project construction. The Ankang to Langao Expressway, the Wuxi to Zhenping Expressway, the Shiyan to Wuxi North Expressway, the Micang Avenue and the Xi'an to Ankang High-Speed Railway, have been, amongst others, particularly important demand drivers; and the constructions of the Hanzhong to Bazhong to Nanchong High-Speed Railway, the Lushi to Luanchuan Expressway, the Ningshan to Shiquan Expressway, Kangxian to Lueyang Expressway, the Cangxi to Bazhong Expressway, the Chengkou to Kaizhou Expressway, the Luonan to Lushi Expressway, the Danfeng to Ningshan Expressway, the Yuehe Hydropower Station, the Xunyang Hydropower Station and the Tuxikou Reservoir have also supported the demand. Rural and urban development in Southern Shaanxi have continued to be supported by the Hanjiang to Weihe River Water Transport Project which has been important for both cement demand and development in this region.

Whilst sales volumes of cement in Southern Shaanxi have decreased by approximately 11.5%, there have been an increase in ASPs. During the first half of 2022, the Group has recorded cement ASPs in Southern Shaanxi of approximately RMB372 per ton (2021: RMB290 per ton) (excluding VAT), which is lower than the Group's overall ASPs of RMB384 per ton (2021: RMB319 per ton) (excluding VAT), with capacity utilization rate at approximately 75% (2021: 75%).

#### Central Shaanxi

The demand in Central Shaanxi market has remained low, especially in the Xi'an Metropolitan market. This low demand scenario has exacerbated the imbalance between supply and demand already existing in the area. Fortunately, through the continuation of occasional peak-shifting production halts during low season periods under the stringent environmental policy and the continuous recovery and expedited infrastructure construction demand as a result of the government's economic stimulating policies, the abovementioned imbalance was mitigated.

During the period, the Group has continued to maintain its market share in Xi'an, Tongchuan District, and Weinan District where urbanisation remains a key demand driver. The Group has also supplied cement to a number of infrastructure projects, including the constructions of the Huaneng Power — Coal Transportation Railway, the Hancheng to Huanglong Expressway, the Xixian Expressway-Southern Section, the Chengcheng to Weizhuang Expressway, the Beijing to Kuming Expressway, the Weizhuang to Luofu Expressway, the Yan'an East Ring Expressway, the Xi'an Metro/Municipal Projects, the Dongzhuang Reservoir, the Hanjiang to Weihe River Water Transport Project (Phase II) and the Xianyang Airport. The largest project, Xi'an to Yan'an High- Speed Railway, has consumed over 170,000 tons of cement in the first half of 2022.

Sales volumes in Central Shaanxi have decreased by approximately 13.7% and have been accompanied by increased ASPs. Over the period as a whole, the Group has recorded cement ASPs in Central Shaanxi of RMB351 per ton (2021: RMB319 per ton) (excluding VAT), which is lower than the Group's overall ASP of RMB384 per ton (2021: RMB319 per ton) (excluding VAT), with capacity utilization rate at approximately 55% (2021: 61%).

#### Xinjiang & Guizhou Provinces

Operation at the Group's plant in Xinjiang Province has been declining in the first half of 2022. Sales volume in Xinjiang have decreased by close to 30.7% to approximately 0.97 million tons (2021: 1.40 million tons). During the first half of 2022, sales volume in Xinjiang have decreased as a result of the decrease in the infrastructure projects and the downtrend of the real estate market. The Group has recorded an increased cement ASPs at approximately RMB442 per ton (2021: RMB406 per ton) (excluding VAT), with capacity utilization rate at approximately 55% (2021: 55%).

In Guizhou Province, the Group's plant contributed approximately 0.39 million tons of cement to the total sales volume as compared to that of 0.64 million tons in the first half of 2021, which represented a decrease of approximately 39.0%. During the first half of 2022, the Group has recorded cement ASPs in Guizhou of approximately RMB429 per ton (2021: RMB260 per ton) (excluding VAT), with capacity utilization rate at approximately 43% (2021: 71%). The imbalance between demand and supply in Guizhou was even exacerbated by the continuously decreasing demand scenario. The sales volumes at the Huaxi Plant have already been better than other locations in Guizhou due to its location being in close proximity to Guiyang City and the Guiyang — Anshun ("Gui-An") New Area.

#### Africa

The Group built a cement plant in Mozambique, a "window" country in South Africa, in close compliance with the "Belt and Road" development policy of the PRC and to seize the opportunity brought by the "Go Global" policy to maximize the cement production capacity. The Mozambique plant was commissioned in December 2020. Sales volume in Mozambique have increased by 127.3% to approximately 0.50 million tons for the six months ended 30 June 2022 (2021: 0.22 million tons). During the first half of 2022, both sales volume and ASPs in Mozambique have increased as a result of the new capacity entering the market successfully during 2021. The Group has recorded an increased cement ASPs at approximately RMB509 per ton (2021: RMB413 per ton) (excluding VAT), with capacity utilization rate at approximately 50.0% (2021: 22.5%).

## **Energy Conservation, Emissions & Environmental Protection Solutions**

The Group continues to work towards the highest industry standards with regards to energy conservation, emission controls and further development of environmental protection solutions. All of the Group's production facilities employ NSP technology. The plants are situated in close proximity to their respective limestone quarries and, at many of the plants, limestone conveyor belt systems are used in order to minimize emissions from transportation. The Group is also the first cement producer in Shaanxi Province to use desulfurized gypsum and construction waste as raw material inputs to some of its cement products, and regularly recycle fly ash from power plants as well as slag from iron & steel plants as inputs to some of its cement products.

The Group has residual heat recovery systems installed at most of its production facilities. As at 30 June 2022, these systems are operated at 14 out of 17 production lines. These systems reduce the Group's production lines' electricity consumption by approximately 30% and reduce carbon dioxide ("CO2") emissions by approximately 22,000 tons per million tons of cement production.

The Group has already completed the installation of de-nitration ("De-NOx") equipment at all of the Group's plants in Shaanxi, Xinjiang and Guizhou Provinces. This equipment reduces nitrous oxide ("NOx") emissions by approximately 60% per ton of clinker produced, so that NOx emissions at the Group's plants comply with the Cement Industrial Air Pollution Emissions Standards. Modifications of production lines to meet particulate matter ("PM") emission standards have been completed, resulting in all of the Group's plants having been upgraded to meet new PM emission standards as well. Moreover, the Group has effectively reduced the emission of dust through the technical renovation of the kiln-head and kiln-end dust collectors and also further reduced the emission of nitrogen oxide and the consumption of ammonia water through the implementation of de-nitration spray guns and automated technological innovation.

The Group's plants that are capable of treating dangerous and hazardous waste currently include (i) the Municipal Waste Treatment Facility at the Group's Fuping Plant ("Fuping Waste Treatment Facility"), which has been operating since March 2016; and (ii) the Solid Waste Treatment Facility at the Group's Mianxian Plant ("Mianxian Waste Treatment Facility") which has been in full operations since October 2017. In 2022, the Group will continue to actively look for new opportunities in setting up cement kilns coprocessing solid waste disposal projects in response to the development need of China's recycling economy and relevant specific policies for the industry, as well as taking into account specific conditions in the solid waste market of Shaanxi.

During the six months ended 30 June 2022, The Group continued to promote performance upgrading and transformation. So far, five of our units, which means our plants in Fuping, Shifeng, Tongchuan, Danfeng and Xunyang, have begun the standardized transformation for A-level enterprise differentiation, and successively completed the technological transformation of unlimited reduction denitrification, the transformation of dust collector and the installation of online monitoring equipment for cement grinding (水泥磨) and for ammonia escape at kiln tail (窯尾氨逃逸). For our Danfeng plant, the desulfurization transformation has completed, and, for our Xunyang plant, technological transformation of wet-process desulfurization (濕 法 脱 硫) is being carried out. The Group has also continued to perfect the management and control of disorganized particulate matter. Automatic roller blind shutters have been installed at the entrances and exits of vehicles such as sheds, and sprinkler facilities have been installed inside the sheds to ensure that operations are carried out in a closed area, which effectively suppresses disorganized fugitive dust emissions, enabling the disorganized emissions of all plants in our production unites to be far below the standard emission limits. In addition, the Group has also standardized our carbon emission management. For each of our coal-related units, carbon element monitoring has been fully initiated, providing persuasive evidence and preparation for carbon emission calculation and for establishing a carbon emission management system.

Moreover, all plants in the PRC were already refurbished as garden like plants in the preliminary stage and the Group will further develop the garden like plants to meet the environmental policy requirements. Green limestone mines projects, including soil reclamation and mine re-greening, have been already commenced construction to comply with the environmental policy. For each major unit in our mines, an annual monitoring plan has been formulated specifically, and monitoring work on areas such as landscape, slope deformation, soil and water pollution, soil quality, reclamation and vegetation has started in accordance with the plan, so that the orderly progress of mine recovery and land reclamation has been ensured. The Group will continue to implement the green mine projects to reduce the pollution to the soil and mines during mining in order to comply with the government policy of "managing while mining" in the future.

## Safety and Social Responsibility

The Group's safety and environmental protection department continuously monitors and reviews safety procedures in accordance with evolving environmental and safety regulations in the PRC. In 2022, the Group has focused its EHS (Environmental, Health & Safety) efforts on revising and improving the safety emergency response plan by employing independent safety experts to strengthen the handling capacity of all employees in emergency accidents. Moreover, several handbooks and guidelines were revised to improve the work safety measures as well as numerous of safety related training courses were initiated to strengthen the staff's safety awareness. In addition, the Group will continue to implement a "Sustainable Safety Development Project", which involved continuous training for both management and on-site employees, on-site inspections and audits, stringent safety reports and on-going suggestions for safety improvements at all of the Group's plants.

During the six months ended 30 June 2022, charitable donations made by the Group amounted to RMB1.3 million, including donations made in sponsoring deprived students for college education, and supporting education, sports and cultural events.

#### **Material Acquisitions and Disposal**

The Group had no material acquisitions or disposals during the six months ended 30 June 2022.

#### FINANCIAL REVIEW

#### Revenue

The Group's revenue decreased by 1.9% from RMB4,232.9 million for the first half of 2021 to RMB4,152.3 million for the first half of 2022. Cement sales volume decreased by 13.8%, from approximately 10.09 million tons for the first half of 2021 to approximately 8.70 million tons during the six months ended 30 June 2022. Including clinker sales, total sales volume for the first half of 2022 amounted to approximately 9.15 million tons, compared to the 10.30 million tons sold in the first half of 2021.

Overall cement prices in the first half of 2022 were higher than those in the first half of 2021. Cement ASP for the first half of 2022 was RMB384 per ton as compared with RMB319 per ton in the first half of 2021. The reasons for these fluctuations in ASPs and sales volume are discussed in the "Operating Environment" section above.

Other than the above cement sales revenue, the revenues arising from the sales of aggregates and commercial concrete increased and decreased by 74.2% and 12.9% to RMB118.6 million and RMB278.5 million, for the first half of 2022, respectively, which is primarily due to the net effect of increase in prices by 50.0% and 3.3% as well as increase and decrease in the sales volumes by 15.0% and 15.8%, respectively.

#### **Cost of Sales**

Cost of sales decreased by 3.1% from RMB2,889.2 million for the first half of 2021 to RMB2,799.3 million for the first half of 2022.

Coal costs were maintaining at a high level in the PRC since 2021 because the supply and production of coal were continuously keeping at an imbalance level as a result of the decrease in import of coal and the limited local supply as well as the increase in the demand of coal under the recovery of economic activities after the COVID-19 impact was mitigating. The average cost per ton of coal increased by approximately 56.1% to approximately RMB980 per ton from approximately RMB628 per ton in the first half of 2021. These have resulted in a cost increase of approximately RMB40.3 per ton of total cement produced, with total coal costs increased by approximately 37.5% as compared with that of the first half of 2021.

The average cost per ton of limestone remained stable at approximately RMB16.8 per ton for the first half of 2022 (2021: RMB17.9 per ton). However, the average prices of other raw materials were increasing over the first half of 2022. Even though the cement sales volume decreased, the total raw materials costs decreased by approximately 0.5% only and the raw materials costs increased by approximately RMB8.8 per ton of total cement produced, as compared with that of the first half of 2021.

The average cost of electricity was increasing over the first half of 2022 as a result of the increase in electricity price as a result of the high coal costs and the increase in the demand of electricity under the recovery of economic activities after the COVID-19 impact was mitigating. The electricity costs increased by approximately RMB5.3 per ton of total cement produced, while total electricity costs increased by approximately 2.9% as compared with that of the first half of 2021.

As to other items in the costs balance, the balance mainly represented certain environmental related expenses, i.e. sewage fee, environmental protection fee, charged by the government, and safety fee as well as overhaul expense. Other costs in total increased by approximately 6.9% as compared with that of the first half of 2021. With the decrease in cement sales volume, this resulted in a cost increase of approximately RMB3 per ton of total cement produced.

The cost of depreciation increased by approximately 12.8% as compared with that of the first half of 2021 as a result of the increase in the production capacities and the technology upgrading of the existing production facilities. With the decrease in cement sales volume, this resulted in a cost increase of approximately RMB8.3 per ton of total cement produced.

There have been no significant changes in the staff cost during the period.

Moreover, as mentioned in the revenue analysis above, as a result of the increase and decrease in the sales volumes by 15.0% and 15.8%, respectively, the costs arising from the production of aggregates and commercial concrete also increase and decrease by 25.0% and 14.7% to RMB45.0 million and RMB239.2 million, for the first half of 2022, respectively.

#### **Gross Profit and Gross Profit Margin**

Gross profit increased by RMB9.2 million, or 0.7%, from RMB1,343.7 million for the first half of 2021 to RMB1,352.9 million for the first half of 2022. The increase in gross profit was mainly due to net effect of the increase in ASPs and the decrease in sales volume as described above. Gross profit margin increased slightly from 31.7% for the first half of 2021 to 32.6% for the first half of 2022.

#### Other Income

Other income mainly comprises VAT refunds, which is a form of government incentive for the recycling of industrial waste as production input, and other government subsidies. Other income decreased by approximately 39.4% from RMB127.8 million for the first half of 2021 to RMB77.5 million for the first half of 2022. The decrease in the VAT rebates was mainly due to the decrease in the ratio of cement produced by using recycled industrial waste during the period.

#### Administrative and Selling & Marketing Expenses

Administrative expenses primarily included staff costs, general administrative expenses, depreciation and amortization. The amount increased by 15.2% from RMB246.6 million for the first half of 2021 to RMB284.0 million for the first half of 2022. Selling & marketing expenses decreased by 13.6% from RMB50.0 million to RMB43.2 million for the first half of 2022 as compared with that of 2021, as a result of the cost-cutting measures implemented during the period. The increase in administrative expenses were mainly attributable to the increase in the depreciation and amortisation arising from the new production capacities and the increase in respective administrative expenses related to the development of the business in Africa.

## **Other Expenses**

Other expenses primarily included the donations and the legal and professional fee. The amount increased by RMB12.2 million from RMB14.3 million for the first half 2021 to RMB26.5 million for the first half of 2022. The increase was mainly due to the increase in the legal and professional fees to RMB25.2 million for the first half of 2022 (2021: RMB12.7 million) as a result of the increase in business development activities during the period.

## Other Gains and Losses, net

Other gains decreased by RMB318.8 million from RMB326.4 million for the first half of 2021 to RMB7.6 million for the first half of 2022. The decrease was mainly due to the net effect of the following factors. Firstly, there were net foreign exchange gains mainly relating to the translation of the Group's other long term payable from USD to Meticals, the official currency of Mozambique and the translation of the intercompany balances between the subsidiaries with different functional currencies of RMB27.5 million for the first half of 2022 (2021: RMB347.3 million). Secondly, an impairment loss on mining right of RMB20.8 million was recognised as the government requested to close a limestone mine in Lantian due to environmental reasons in 2021. No such impairment loss was recorded for the first half of 2022. On the other hand, a compensation of RMB32.7 million was received from the government to compensate for the closure of this mine for the first half of 2022 (2021: Nil). Finally, there was a fair value loss of RMB61.7 million on an equity investment, which was acquired upon the disposal of an associate in 2021, during the first half of 2022 (2021: RMB17.1 million).

#### Impairment Loss Under Expected Credit Loss Model, Net of Reversal

The balance decreased by RMB16.2 million from RMB86.7 million for the first half of 2021 to RMB70.5 million for the first half of 2022. The decrease was mainly due to an decrease in impairment loss on loan receivables to RMB34.4 million for the first half of 2022 (2021: RMB52.3 million) as a result of the decrease in loan receivables.

#### **Interest Income**

Interest income decreased by RMB25.7 million from RMB96.4 million for the first half of 2021 to RMB70.7 million for the first half of 2022. The decrease was mainly due to the decrease in the interest income arising from the loan receivables business of RMB61.8 million recorded for the first half of 2022 (2021: RMB86.6 million) as a result of the decrease in loan receivables business.

#### **Finance Costs**

Finance costs increased by RMB73.3 million, or 62.9%, from RMB116.5 million for the first half of 2021 to RMB189.8 million for the first half of 2022. The increase was mainly due to the senior notes issued in July 2021.

#### Gain on Disposal of An Associate

In 2021, the Group disposed of 20% interests in Yaobai Environmental Technology Engineering Co., Ltd. The disposal is made to a direct wholly-owned subsidiary of China Conch Ventures Holdings Limited ("China Conch Ventures"), a company listed on the Main Board of The Hong Kong Stock Exchange Limited. The Group received 5,206,349 shares issued by China Conch Ventures in return. This transaction has resulted in the Group recognising a gain on disposal of RMB79.3 million in profit or loss in 2021. No such gain was recorded for the first half of 2022.

## **Income Tax Expense**

Income tax expenses decreased by RMB47.9 million from RMB241.7 million for the first half of 2021 to RMB193.8 million for the first half of 2022. Current income tax expense net of (over)/under provision decreased by RMB115.0 million to RMB105.3 million for the first half of 2022 (2021: RMB220.3 million), whereas deferred tax expenses increased by RMB67.1 million to RMB88.5 million for the first half of 2022 (2021: RMB21.4 million).

The decrease in the current income tax expense were mainly attributable to the decrease in profit, increase in deductible of research and development expenditure as well as decrease in withholding tax on the distributed and paid profits of PRC subsidiaries. The increase in deferred tax expense was mainly due to the increase in tax losses utilized and withholding tax on the distributed but not yet paid profits of PRC subsidiaries.

The detailed income tax expenses for the Group are outlined in note 3 to the condensed consolidated financial statements.

#### Profit Attributable to the Owners of the Company

Profit attributable to the owners of the Company decreased from RMB1,056.1 million for the first half of 2021 to RMB658.2 million for the first half of 2022. This decrease is primarily due to the decreases in net foreign exchange gains and gain on disposal of an associate as mentioned above.

Basic earnings per share decreased from RMB19.4 cents for the first half of 2021 to RMB12.1 cents for the first half of 2022.

## FINANCIAL AND LIQUIDITY POSITION

As at 30 June 2022, the Group's total assets increased by 2.8% to RMB27,389.4 million (31 December 2021: RMB26,648.4 million) while total equity increased by 1.7% to RMB11,988.0 million (31 December 2021: RMB11,791.6 million).

As at 30 June 2022, the Group had bank balances and cash as well as restricted/pledged bank deposits, amounting to RMB3,138.9 million (31 December 2021: RMB4,140.1 million). After deducting bank borrowings, medium-term notes ("MTN") and senior notes ("SN") of RMB8,707.9 million (31 December 2021: RMB9,130.5 million), the Group had net debt of RMB5,569.0 million (31 December 2021: RMB4,990.4 million). 72.4% (31 December 2021: 70.8%) of borrowings are at a fixed interest rate. Moreover, the Group also held loan receivables of RMB871.4 million (31 December 2021: RMB1,004.9 million) at fixed interest rates. Please refer to notes 8, 10, 11 and 13 to the condensed consolidated financial statements for the details of the loan receivables, bank borrowings, MTN, SN and the respective pledge of assets.

As at 30 June 2022, the Group's net gearing ratio, measured as net debt to equity, was 46.5% (31 December 2021: 42.3%). Consistent with industry norms, the Group continuously monitors its gearing ratio and manages its capital to optimise the cost of capital and to safeguard the Group's ability to continue as a going concern.

During the period, there was no material change in the Group's funding and treasury policy.

#### **CONTINGENT LIABILITIES**

On 29 June 2022, the Group had received an administrative penalty order made by Shaanxi Administration for Market Regulation ("SXAMR") for an accusation of price monopoly in the Central Shaanxi market in the PRC from July 2017 to March 2019 together with other 12 cement entities in the region. The Group is ordered to pay a penalty of approximately RMB172,300,000. The directors of the Group determined that the penalty order made by SXAMR was unjustified and the Group has filed an appeal to the State Administration for Market Regulation ("SAMR") against the original order. As at the date of this announcement, the Group has yet to receive the hearing notice from SAMR.

The Group has been vigorously defending this penalty order. Based on the legal opinion obtained from the Group's appointed legal representative, the directors of the Group believe that the final outcome will not have material impact on the financial position or operations of the Group and it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation.

#### CAPITAL EXPENDITURE AND CAPITAL COMMITMENT

Capital expenditure, measured as the additions of property, plant and equipment, right-of-use assets and mining rights, for the first half of 2022 amounted to RMB1,302.9 million (2021: RMB1,764.5 million). Capital commitments as at 30 June 2022 amounted to RMB1,477.6 million (31 December 2021: RMB1,416.4 million). Both capital expenditure and capital commitments were mainly related to the maintenance and upgrading of existing production facilities as well as the construction of new production facilities in Democratic Republic of the Congo and Ethiopia. The Group has funded these commitments from operating cash flow and available banking facilities.

#### EMPLOYEE AND REMUNERATION POLICY

As at 30 June 2022, the Group employed a total of 7,299 (2021: 7,237) full time employees. Compensation for the employees includes basic wages, variable wages, bonuses and other staff benefits. For the six months ended 30 June 2022, employees benefit expenses were RMB381.8 million (2021: RMB430.2 million). The remuneration policy of the Group is to provide remuneration packages, in terms of basic salary, short term bonuses and long term rewards such as options, so as to attract and retain top quality staff. The remuneration committee of the Company reviews such packages annually, or when the occasion requires. The executive Directors, who are also employees of the Company, receive compensation in the form of salaries, bonuses and other allowances.

#### FOREIGN EXCHANGE RISK MANAGEMENT

During the six months ended 30 June 2022, the Group's sales, purchases, loans receivables, restricted/pledged deposit, bank balances and cash, medium-term notes and bank borrowings were mainly denominated in Renminbi. Moreover, the Group's other long term payable was denominated in United States Dollars and several intercompany balances between the subsidiaries were denominated in different functional currencies, i.e. Meticais. Renminbi and Meticais are not a freely convertible currency. Future exchange rates of the Renminbi and Meticais could vary significantly from the current or historical exchange rates as a result of controls that could be imposed by the PRC government and Mozambique government. The exchange rates may also be affected by economic developments and political changes on a domestic and/or international level, and the demand and supply of Renminbi and Meticais. The appreciation or depreciation of Renminbi and Meticais against foreign currencies may have an impact on the operating results of the Group. The Group currently does not maintain a foreign currency hedging policy. However, the management team of the Company will continue to monitor foreign exchange exposure and will consider hedging its foreign currency exposure should the need arise.

## **CREDIT RISK MANAGEMENT**

The Group's credit risk is primarily attributable to its trade receivables and loan receivables. It is the risk of loss arising from a customer's, a lessee's or counterparty's inability to meet its obligations.

The Group has made various efforts to control credit risks. In accordance with the policy of the Group, it will only enter into transactions with recognised and creditworthy customers, lessees and counterparties. In respect of its financial leasing business, it would examine and verify the credit risk of all lessees and counterparties that the Group has financial leasing, factoring and entrusted loan arrangements with. In respect of its main cement business, it would carry out credit assessment before entering into contracts with its customers and build credit records of its customers, in order to mitigate credit risk and reduce the overdue receivables.

In addition, the Group will also carry out regular reviews on the trade receivables and loan receivables balances and will provide for credit loss, if any. The maximum exposure to credit risk arising from its financial leasing business equals to the carrying amount of the loan receivables.

#### **PROSPECTS**

In 2022, the central government will adhere to the keynote of seeking progress in a stable manner, complete, refine and thoroughly execute the new development concept, comprehensively deepen the reform and opening-up, speed up the establishment of the new development layout, adhere to the supply-side structural reform as the main line, coordinate the pandemic prevention and control and the economic and social development, continue to work on the "six stabilities" (六穩) and "six guarantees" (六 保), strengthen the cross-cycle and counter cycle adjustments in response to macro policies, enhance the effectiveness of active fiscal policy, step up the implementation of sound monetary policy, make efforts to stabilize the macroeconomic market, and maintain economic operation at a reasonable level.

In 2022, the cement industry will face many challenges and pressures such as downward market demand, high costs and energy consumption control. In terms of infrastructure, the government will actively expand effective investment, around the major national strategic deployment and the "14th Five-Year Plan", appropriately make advance infrastructure investment, construct key water conservancy projects and comprehensive transportation network, promote the development of the Yangtze River Economic Belt, the construction in Guangdong-Hong Kong-Macao Greater Bay Area and integrated development of the Yangtze River Delta. Infrastructure investment, to some extent, will stimulate the demand for cement. In respect of real estate, the PRC government will

adhere to the stance of "houses are for inhabitation and not for speculation", adhere to encouraging both housing purchase and renting, accelerate the development of long-term rental housing market, promote the construction of security housing, stabilize the land price, house price and expectation, implement city-based policies to promote the virtuous cycle and healthy development of the real estate industry; however, it is difficulty to reverse the downward trend of real estate investment in short term, which will adversely affect the demand for cement. The PRC government will comprehensively promote the revitalization of villages, improve the quality of new urbanization construction, advance urban renewal in an orderly manner, and steadily promote the construction of urban clusters and metropolitan areas. At the same time, the PRC government will strengthen the comprehensive treatment of the ecological environment, fight the difficult battle of pollution prevention and treatment, promote peaking carbon emissions and carbon neutrality in an orderly manner, promote the transformation from controlling the amount and intensity of energy consumption (能耗雙控) to controlling the amount and intensity of carbon emission (碳排放雙控), improve pollution reduction and carbon reduction incentive restraint policy, with the cement industry extending the normalization of staggering peak production, the supply contraction and the elimination of excess capacity has a positive effect. Therefore, it is expected that industry supply and demand may remain relatively balanced.

In terms of investment development, the Group plans to continue to increase investment and development efforts around the Company's "14th Five-Year" development plan, strive to enhance the industrial energy level and build a new round of development pattern. The Group will accelerate the extension of the upstream and downstream industrial chain, push forward the expansion of aggregate projects and production capacity in full force, accelerate the layout of the commercial concrete industry and create new industrial growth poles. It will steadily promote overseas development, actively build a diversified cooperation model, insist on both new construction and mergers and acquisitions, accelerate the construction process of landed projects, strengthen the reserve of potential project development, establish a sound overall management and control system, and improve the quality of overseas project operations.

In terms of operation and management, the Group will pay close attention to the domestic and international macroeconomic changes, coordinate and implement epidemic prevention and control and production, operation, and management. The Group will conduct further analysis and studies on the market conditions, promote marketing model innovation, optimize resource allocation, strengthen the construction of end-user market, increase channel control and steadily increase market share. With an emphasis on securing the safe supply of key resources at competitive prices, the Group will continue to trace and control the source of raw materials and fuel, consolidate and expand strategic cooperation with large coal enterprises; accelerate the optimization of fuel energy structure, increase the use of biomass fuel and other clean energy, and gradually increase the proportion of "green energy" usage. The Group will implement the green development strategy, continue to increase investment in environmental protection,

solidly grasp the energy-saving technology reform, and consolidate and expand the results of pollution prevention and control. Combining the requirements of the peaking carbon emissions and carbon neutrality policy, the Group will increase the research on carbon reduction technology, optimize the energy structure, formulate the medium- and long-term solutions to reduce carbon emission for the Company, and accelerate the industrial transformation and upgrading. The Group will accelerate the iteration and upgrade of the existing intelligent system and comprehensively enhance innovation as the driving force. The Group will further promote the strategy of strengthening enterprises with talents, continuously optimize and improve the incentive mechanism, build a diversified payroll performance management system, stimulate innovation and creativity, so as to promote high-quality development for the Company.

## **Operations** — Shaanxi

Under the current macro economic conditions in the PRC and Shaanxi Province, the Group does not expect to see a significant increase in demand in the second half of 2022. Infrastructure demand is expected to grow reasonably and there are a number of major new projects that have commenced or will commence in 2022, but significant growth is not expected. Both urban property demand and rural demand is expected to remain stable with continued urbanisation trends supporting rural growth rates.

With regards to the supply side, the Group expects stable prices in the second half of 2022, both as a result of the limited supply under the increasingly stringent environmental policies imposed by the government.

In Central Shaanxi, the continuation of occasional peak-shifting production halts during low season periods under the stringent environmental policy is expected to remain an important feature and this can support ASPs. There are a number of infrastructure projects that have recently started or are expected to start construction in 2022 and beyond, including the constructions of several Central Shaanxi Intercity Railways, the Yan'an to Yulin to Eerduosi High-Speed Railway, the Xihu Railway Reconstruction, the Huyi to Zhouzhi to Meixian Expressway, the Gaoxin to Huyuan Expressway, the Qujiang to Taiyigong Expressway Reconstruction, the 210 National Expressway (Xi'an) — Dazhai to Houguanzhai , the East 3rd Ring to Lin Tong Expressway and the Guxian Reservoir.

In Southern Shaanxi, the Group expects to maintain its relatively stable performance due to reasonable infrastructure construction activities and an already disciplined supply side. There are a number of infrastructure projects in Southern Shaanxi which have recently started or are expected to start construction in 2022 and beyond, including the constructions of the Tianshui to Longnan Railway, the Xi'an to Chongqing High-Speed Railway, the Lanzhou to Hanzhong to Shiyan High-Speed Railway, the Yangxian to Xixiang Expressway, the Zhengba to Guangan Expressway, the Hengkou Reservoir and the Xingping Reservoir.

#### Operations — Xinjiang & Guizhou

Operations in Xinjiang and Guizhou are likely to remain subdued in 2022. With the elimination of the use of low grade (32.5) cement since May 2017 in Xinjiang, which led to the closure of inefficient facilities with small production capacity as well as the occasional peak-shifting production halts during low season periods under the stringent environmental policy, the Group can see a more stable market of the cement industry since then. In Southern Xinjiang, where the Group's Moyu Plant is located with 2.0 million tons of capacity, there are a number of on-going infrastructure projects, which are expected to contribute to support the demand in 2022 and beyond. These include the constructions of the Minfeng to Heishihu Expressway and the Minfeng to Luopu Expressway. Moreover, in Northern Xinjiang, the production volume and ASPs of the 1.5 million-ton Yili Plant remained low. The Group expects to see higher volume sold from the Yili Plant and a stable pricing in 2022. In Guizhou, sales volume is declining due to the imbalance between demand and supply which is even exacerbated by the continuously decreasing demand scenario and the Group expects that the scenario may continue for a certain period. Fortunately, the 1.8 million-ton Huaxi Plant was located close to Guiyang City Centre and the Group expects it can keep benefiting from its location advantage, with a continuation of better volume than other locations in Guizhou in 2022 and beyond.

## **Operations** — Africa

Since the official launch of sales in Mozambique in 2021, through one and a half years of market operation, channel construction and brand building work, the overall development has continued to be positive. Remote markets and overseas export business are also on track. The overall cement production capacity distribution and basic layout in Mozambique in the second half of 2022 are expected not to change significantly, and the civil segment in the southern market has stabilized. Focus in the later stage will be on the sales of cement and clinker in the central part of the country and overseas (South Africa, Zimbabwe and Madagascar), and sales volume is expected to increase and prices are expected to remain stable.

#### **Capacity Development**

The Great Lakes plant is another strategy implemented by the Group to "develop internationally and explore Africa" following the Mozambique plant, which is a key project accelerating our penetration toward the African continent. The Great Lakes plant is a production line with a capacity of 3500-ton clinker and cement per day and approximately 1.50 million tons of cement per year, equipped with limestone mines, coal mines, power stations and wharfs. The Great Lakes plant is located in the city of Tanganyika Kalemie in the eastern region of the Democratic Republic of the Congo. Our

cement sales cover Kalemie and neighboring countries and regions such as Rwanda, Burundi and western Tanzania. These market areas are relatively undeveloped and there is no large-scaled cement production line. With Lake Tanganyika as the center, the area where the plant is situated has a large population density and high population growth, which can ensure a certain market demand for cement. In addition to the potential of the civilian market, there are a large amount of unexploited mineral resources in the underneat and surrounding areas of Lake Tanganyika, which, once developed in the future, will directly drive related infrastructure and economic development, generating significant demand for cement. All markets covered can be reached mainly by water transportation from the lake, supported by truck transportation on land. The Great Lakes plant is expected to commence production in the fourth quarter of 2022.

#### **Costs Control**

The Group will continue to implement a number of cost-cutting measures, which are expected to benefit cost of sales and selling, general and administrative expenses in 2022. These measures include reducing administrative and head office cost and formulating staff incentives to promote efficient use of raw materials and resources.

#### **Environment, Health & Safety**

Plant upgrades to meet new NOx and PM emission standards as stipulated by the Cement Industrial Air Pollution Emissions Standards law have now been completed at all of the Group's plants and the Group will continue to further reduce emissions through incremental up grades. The Group plans to further implement measures to strengthen environmental management and monitoring during the second half of 2022 and will continue to implement the "Sustainable Safety Development Project". Moreover, the Group will continue to implement the green mine projects to reduce the pollution to the soil and mines during mining in order to comply with the government policy of "managing while mining" in the future.

In an effort to comply with the PRC government's decision to plan for ecological civilization construction, the Group will sustain its implementation of environmental protection technological modification, increase environmental protection investment, carry out forward-looking development and application of cutting-edge environmental protection technologies, so as to consolidate its comparative advantage. Committed to being innovation-driven, the Group will push forward technology upgrade and modification that meet the requirements for intelligentization, informatization, and environmental protection; it will enhance the development and application of new technologies by accelerating the transformation of research outcome into innovations; it will step up efforts to push forward the construction of smart factories, and to strengthen its core competitiveness.

## **Capital Expenditure**

Other than the capital expenditure spent for maintenance and upgrading of existing production facilities as well as the construction of new production facilities in Democratic Republic of the Congo and Ethiopia, the Group has no particular plans for capacity expansion and related capital expenditure in 2022. The Group has funded and expects to continue to fund these commitments from operating cash flow and available banking facilities.

#### INTERIM DIVIDEND

The Board has resolved not to declare any interim dividend for the six months ended 30 June 2022 (2021: Nil).

#### CORPORATE GOVERNANCE PRACTICE

The Company is committed to maintaining high standards of corporate governance practices and procedures with a view to being a transparent and responsible organization which is open and accountable to the shareholders of the Company. These can be achieved by an effective Board, segregation of duties with clear accountability, sound internal control, appropriate risk assessment procedures and transparency of the Company. The Board will continue to review and improve the corporate governance practices from time to time to ensure the Group is led by an effective Board in order to optimise returns for the shareholders of the Company.

The Board is of the view that the Company has complied with all code provisions as set out in the Corporate Governance Code throughout the six months ended 30 June 2022.

#### **AUDIT COMMITTEE**

The audit committee of the Company (the "Audit Committee") has been established in compliance with Rules 3.21 and Rules 3.22 of the Listing Rules and with written term of reference in compliance with the Code. The primary duties of the Audit Committee are to review and supervise the financial reporting process, internal control and risk management systems of the Group and to provide advice and comments to the Board, overseeing the audit process and performing other duties and responsibilities as may be assigned by the Board from time to time. The Audit Committee consists of three independent non-executive Directors, namely Mr. Lee Kong Wai Conway, Mr. Zhu Dong and Mr. Tam King Ching Kenny. Mr. Lee Kong Wai Conway is the chairman of the Audit Committee. The Audit Committee has reviewed the Group's unaudited consolidated interim results for the six months ended 30 June 2022.

#### **AUDITORS**

The Group's unaudited condensed consolidated financial statements for the six months ended 30 June 2022 have been reviewed by Deloitte Touche Tohmatsu, Certified Public Accountants, Hong Kong, the auditors of the Company.

## PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES

During the six months ended 30 June 2022, neither the Company nor any of its subsidiaries had purchased, sold or redeemed the Company's listed securities.

## MODEL CODE FOR SECURITIES TRANSACTIONS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers as set forth in Appendix 10 to the Listing Rules (the "Model Code") as its own code of conduct for dealing in securities of the Company by the Directors. Specific enquiries have been made with all the Directors, all the Directors confirmed and declared that they have complied with the required standards as set out in the Model Code throughout the six months ended 30 June 2022.

#### PUBLICATION OF INTERIM RESULTS AND INTERIM REPORT

The interim results announcement is published on the websites of the Company (www.westchinacement.com) and The Stock Exchange of Hong Kong Limited (www.hkexnews.hk). An interim report of the Company for the six months ended 30 June 2022 containing all the information required by Appendix 16 to the Listing Rules will be despatched to shareholders of the Company and available on the same websites in due course.

By the order of the Board

West China Cement Limited

Zhang Jimin

Chairman

Hong Kong, 29 August 2022

As at the date of this announcement, the executive Directors are Mr. Zhang Jimin and Dr. Ma Weiping, the non-executive Directors are Mr. Ma Zhaoyang, Mr. Wang Jingqian and Mr. Fan Changhong and the independent non-executive Directors are Mr. Lee Kong Wai, Conway, Mr. Zhu Dong and Mr. Tam King Ching, Kenny.