In this document, unless the context otherwise requires, the following expressions shall have the following meanings.

"2019 Share Incentive Scheme"

2019 share incentive scheme approved and adopted by our Company on August 2, 2019, the principal terms of which are summarized in the "Statutory and General Information – 5. Share Incentive Schemes – A. 2019 Share Incentive Scheme" in Appendix VI to this document

"2020 Share Incentive Scheme"

2020 share incentive scheme approved and adopted by our Company on October 30, 2020, the principal terms of which are summarized in the "Statutory and General Information – 5. Share Incentive Schemes – B. 2020 Share Incentive Scheme" in Appendix VI to this document

"2021 Share Incentive Scheme"

2021 share incentive scheme approved and adopted by our Company on November 10, 2021, the principal terms of which are summarized in the "Statutory and General Information – 5. Share Incentive Schemes – C. 2021 Share Incentive Scheme" in Appendix VI to this document

"Articles of Association"

the articles of association of our Company adopted and approved on December 25, 2021, which will become effective upon the [**REDACTED**], as amended from time to time, a summary of which is set out in Appendix V to this document

"associates"

has the meaning ascribed to it under the Listing Rules

"Audit Committee"

the audit committee of our Board

"Aviation Industry Integration Fund"

Aviation industry Integration Development (Qingdao) Equity Investment Fund Partnership (Limited Partnership)\* (航空產業融合發展(青島)股權投資基金合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on January 27, 2021, whose general partner is Qingdao Honghua Private Equity Management Co., Ltd.\* (青島弘華私募基金管理有限公司) (ultimately controlled by AVIC), one of our [REDACTED] investors and an Independent Third Party

	DEFINITIONS		
"Aviation Investment"	China Aviation Investment Holding Company* (中航投資控股有限公司), a company established under the laws of the PRC with limited liability on September 4, 2002 and ultimately controlled by AVIC, an Independent Third Party		
"AVIC"	Aviation Industry Corporation of China, Ltd.* (中國航空工業集團有限公司), a company established under the laws of the PRC with limited liability on November 6, 2008 and wholly owned by State-owned Assets Supervision and Administration Commission of the State Council (國務院國有資產監督管理委員會), an Independent Third Party		
"Board" or "Board of Directors"	the board of Directors of our Company		
"Business Day" or "business day"	a day on which banks in Hong Kong are generally open for normal banking business to the public and which is not a Saturday, a Sunday or a public holiday in Hong Kong		
"CAGR"	compound annual growth rate		
"CCASS"	the Central Clearing and Settlement System established and operated by HKSCC		
"CCASS Clearing Participant"	a person admitted to participate in CCASS as a direct participant or a general clearing participant		

"CCASS Custodian Participant"

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a corporation

a person admitted to participate in CCASS as an investor participant who may be an individual, joint individuals or

### [REDACTED]

"CCASS Investor Participant" a person admitted to participate in CCASS as an investor

participant who may be an individual or joint individuals

or a corporation

"CCASS Participant" a CCASS Clearing Participant, a CCASS Custodian

Participant or a CCASS Investor Participant

"Changan NEV" Chongqing Changan New Energy Vehicles Technology

Co., Ltd.\* (重慶長安新能源汽車科技有限公司), a company established under the laws of the PRC with

limited liability on May 28, 2018

"Changzhou Lihang Industrial" Changzhou Lihang Industrial Investment Co., Ltd.\* (常

州鋰航實業投資有限公司), a company established under the laws of the PRC with limited liability on September 27, 2020 and owned as to 95% and 5% by Liu Junling (劉 俊靈) and Zhang Qi (張琪), both of whom are employees

of our Company, an Independent Third Party

"Changzhou Lihang Kaibo No. 1" Changzhou Lihang Kaibo No. 1 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博壹號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 5, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 2" Changzhou Lihang Kaibo No. 2 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博貳號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 5, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 3" Changzhou Lihang Kaibo No. 3 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博叁號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 5, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 4" Changzhou Lihang Kaibo No. 4 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博肆號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 5, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 5" Changzhou Lihang Kaibo No. 5 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博伍號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 5, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 6" Changzhou Lihang Kaibo No. 6 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博陸號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 6, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 7" Changzhou Lihang Kaibo No. 7 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博柒號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 5, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 8" Changzhou Lihang Kaibo No. 8 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博捌號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 6, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 9" Changzhou Lihang Kaibo No. 9 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博玖號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 6, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 10" Changzhou Lihang Kaibo No. 10 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博拾號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 6, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Changzhou Lihang Kaibo No. 11" Changzhou Lihang Kaibo No. 11 Equity Investment Partnership (Limited Partnership)\* (常州鋰航凱博拾壹號實業投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on September 1, 2021 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Chengdu Company"

CALB (Chengdu) Co., Ltd.\* (凱博能源科技(成都)有限公司), a company established under the laws of the PRC with limited liability on May 29, 2021 and owned as to 51% by our Company and 49% by Chengdu Heavy Industry Longjin, a direct non-wholly owned subsidiary of our Company

"Chengdu Heavy Industry Longjin"

Chengdu City Heavy Industry Longjin New Energy Technology Development Co., Ltd.\* (成都市重產龍錦新能源科技發展有限公司), a company established under the laws of the PRC with limited liability on May 10, 2021, which is owned as to 76% and 24% by Chengdu Major Industrial Project Phase I Equity Investment Fund Co., Ltd.\* (成都市重大產業化項目一期股權投資基金有限公司) and Chengdu Economic Development Industrial Equity Investment Fund (Limited Partnership)\* (成都經開產業股權投資基金(有限合夥)) respectively, one of our [REDACTED] Investors and a connected person of our Company

"Chengfei Integration"

Sichuan Chengfei Integration Technology Co., Ltd\* (四 川成飛集成科技股份有限公司), a company established under the laws of the PRC with limited liability on December 6, 2000, whose shares are listed on the Shenzhen Stock Exchange (stock code: 002190)

"Chenyi Pengqi"

Jiaxing Chenyi Pengqi Equity Investment Partnership (Limited Partnership)\* (嘉興晨壹鵬騏股權投資合夥企業 (有限合夥)), a limited partnership established under the laws of the PRC on October 21, 2020 whose general partner is Chenyi Hongqi (Beijing) Consulting Co., Ltd.\* (晨壹紅啟(北京)諮詢有限公司), one of our [REDACTED] Investors and an Independent Third Party

"China Insurance Investment Advanced Manufacturing" China Insurance Investment (Shenzhen) Advanced Manufacturing Investment Partnership (Limited Partnership)\* (中保投(深圳)先進製造投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on October 28, 2020 whose general partner is China Insurance Investment Co., Ltd.\* (中保投資有限責任公司), one of our [REDACTED] Investors and an Independent Third Party

"China Insurance Investment No. 1 New Energy"

China Insurance Investment No. 1 (Shenzhen) New Energy Automobile Industry Investment Partnership (Limited Partnership)\* (中保投壹號(深圳)新能源汽車產業投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on September 7, 2020 whose general partner is China Insurance Investment Co., Ltd.\* (中保投資有限責任公司), one of our [REDACTED] Investors, and an Independent Third Party

"China Insurance Investment No. 2 New Energy"

China Insurance Investment No. 2 (Shenzhen) New Energy Automobile Industry Investment Partnership (Limited Partnership)\* (中保投貳號(深圳)新能源汽車產業投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on September 16, 2020 whose general partner is China Insurance Investment Co., Ltd.\* (中保投資有限責任公司), one of our [REDACTED] Investors and an Independent Third Party

"China Insurance Investment Strategic Emerging"

China Insurance Investment (Shenzhen) Strategic Emerging Industry Investment Partnership (Limited Partnership)\* (中保投(深圳)戰略新興產業投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on November 3, 2020 whose general partner is China Insurance Investment Co., Ltd.\* (中保投資有限責任公司), one of our [REDACTED] Investors and an Independent Third Party

"Chinese government" or "PRC government"

the central government of the PRC and all governmental subdivisions (including provincial, municipal and other regional or local government entities) and instrumentalities thereof or, where the context requires, any of them

"Chuanghe Xincai"

Chuanghe Xincai (Xiamen) Manufacturing Transform and Upgrade Fund Partnership\* (創合鑫材(廈門)製造業轉型升級基金合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on December 28, 2020 whose general partner is Xiamen Chuanghe Luxiang Investment Management Co., Ltd.\* (廈門創合鷺翔投資管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Chuangyi Shengtun"

Xiamen Chuanyi Shengtun New Energy Industry Investment Partnership (Limited Partnership)\* (廈門創益 盛屯新能源產業投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on April 30, 2021 whose general partner are SDIC Chuangyi Industry Fund Management Co., Ltd.\* (國投創 益產業基金管理有限公司) and Beijing Shengtun Tianyu Private Fund Management Co., Ltd.\* (北京盛屯天宇私募基金管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"close associate(s)"

has the meaning ascribed to it under the Listing Rules

"Company" or "our Company"

CALB Co., Ltd.\* (中創新航科技股份有限公司) (formerly known as CALB (Jiangsu) Co., Ltd.\* (中航鋰電(江蘇)有限公司), CALB Technology Co., Ltd.\* (中航鋰電科技有限公司) and CALB Technology Holding Co., Ltd.\* (中航鋰電科技股份有限公司)), a company established under the laws of the PRC with limited liability on December 8, 2015, and subsequently converted into a joint stock company with limited liability on November 10, 2021

"Companies Ordinance"

the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time

"Companies (Winding up and Miscellaneous Provisions) Ordinance" the Companies (Winding Up and Miscellaneous Provisions) Ordinance (Chapter 32 of the Laws of Hong Kong), as amended, supplemented or otherwise modified from time to time

"connected person(s)"

has the meaning ascribed to it under the Listing Rules

"Corporate Governance Code"

the Corporate Governance Code set out in Appendix 14 to the Listing Rules

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"CPM"

chief patent manager

"CSRC"

China Securities Regulatory Commission (中國證券監督管理委員會), a regulatory body responsible for the supervision and regulation of the PRC national securities markets

"Dahou Cornerstone"

Wuhu Dahou Cornerstone Equity Investment Partnership (Limited Partnership)\* (蕪湖達厚基石股權投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on May 27, 2021 whose general partner is Tibet Tianji Cornerstone Venture Capital Co., Ltd.\* (西藏天璣基石創業投資有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Director(s)"

director(s) of our Company

"Domestic Shares"

domestic shares in the ordinary share capital of our Company, with a par value of RMB1.00 each, which are subscribed for and paid up in Renminbi

"Dongtou Liying"

Changzhou City Dongtou Liying Venture Capital Partnership (Limited Partnership)\* (常州市東投鋰盈創業投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on August 2, 2021 whose general partner is Donghai Investment Co., Ltd.\* (東海投資有限責任公司), one of our [REDACTED] Investors and an Independent Third Party

"EIT Law"

the Enterprise Income Tax Law of the PRC (中華人民共和國企業所得税法), as amended, supplemented or otherwise modified from time to time

"Employees Shareholding Platforms"

employees shareholding platforms as set out in the section headed "Statutory and General Information -5. Share Incentive Schemes" in Appendix VI to this document

"Exchange Participant(s)"

a person: (a) who, in accordance with the Listing Rules, may trade on or through the Stock Exchange; and (b) whose name is entered in a list, register or roll kept by the Stock Exchange as a person who may trade on or through the Stock Exchange

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"Extreme Conditions"

extreme conditions caused by a super typhoon as announced by the government of Hong Kong

"Fujian Company"

CALB Fujian Co., Ltd.\* (中創新航科技(福建)有限公司), a company established under the laws of the PRC with limited liability on February 22, 2022 and owned as to 51% by our Company and 49% by Jinyuan Industry, a direct non-wholly owned subsidiary of our Company

"GAC Aion"

GAC Aion New Energy Vehicle Co., Ltd.\* (廣汽埃安新能源汽車有限公司), a company established under the laws of the PRC with limited liability on July 28, 2017

"Germany Company"

CALB GmbH (中航鋰電(德國)有限公司), a company established under the laws of Stuttgart, Germany with limited liability on April 30, 2021 and a direct whollyowned subsidiary of our Company

"Getian Star"

Shenzhen Getian Star Management Partnership (Limited Partnership)\* (深圳市格天思達管理合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on August 20, 2020 whose general partner is Xu Xiuyun (徐秀雲), one of our [REDACTED] Investors and an Independent Third Party

#### [REDACTED]

"Government of Jintan District"

People's Government of Jintan District, Changzhou City

#### [REDACTED]

"Group", "we", "our" or "us"

our Company and our subsidiaries, and their respective predecessors

"Guangqi Ruidian"

Guangdong Guangqi Ruidian Equity Investment Partnership (Limited Partnership)\* (廣東廣祺瑞電股權投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on September 27, 2020 whose general partner is Guangzhou Yingpeng Investment Management Company Limited\* (廣州盈蓬投資管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Guoshou Private Equity"

Guoshou (Shenzhen) Technology Innovation Private Equity Investment Fund Partnership (Limited Partnership)\* (國壽(深圳)科技創新私募股權投資基金合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on June 9, 2021 whose general partner is Guoshou (Tianjin) Technology Innovation Investment Management Co., Ltd.\* (國壽(天津)科技創新投資管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Guolian Tongjin"

Wuxi Guolian Tongjin Equity Investment Partnership (Limited Partnership)\* (無錫國聯通錦股權投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on November 11, 2020 whose general partner is Guolian Tongbao Capital Investment Co., Ltd.\* (國聯通寶資本投資有限責任公司), one of our [REDACTED] Investors and an Independent Third Party

"Guolian Tongkun"

Wuxi Guolian Tongkun Equity Investment Partnership (Limited Partnership)\* (無錫國聯通銀股權投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on November 10, 2020 whose general partner is Guolian Tongbao Capital Investment Co., Ltd.\* (國聯通寶資本投資有限責任公司), one of our [REDACTED] Investors and an Independent Third Party

"Guolian Tongwu"

Wuxi Guolian Tongwu Equity Investment Partnership (Limited Partnership)\* (無錫國聯通鋙股權投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on November 9, 2020 whose general partner is Guolian Tongbao Capital Investment Co., Ltd.\* (國聯通寶資本投資有限責任公司), one of our [REDACTED] Investors and an Independent Third Party

"H Share(s)"

overseas listed foreign shares in the ordinary share capital of our Company with a nominal value of RMB1.00 each, to be subscribed for and traded in Hong Kong dollars and listed on the Stock Exchange

"Hainan Huaping"

Hainan Huaping New Energy Private Equity Fund Partnership (Limited Partnership)\* (海南華平新能源私募基金合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on May 25, 2021 whose general partner is Hainan Huaping Enterprise Management Consulting Center (Limited Partnership)\* (海南華平企業管理諮詢中心(有限合夥)), one of our [REDACTED] Investors and an Independent Third Party

"Hainan Qingshan"

Hainan Qingshan Investment Partnership (Limited Partnership)\* (海南清善投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on July 1, 2021 whose general partner is Zhong Baoshen (鍾寶申), one of our [**REDACTED**] Investors and an Independent Third Party

"Hanshi Precision"

Shenzhen Hanshi Precision Automatic Control Technology Company Limited\* (深圳市漢獅精密自控技術有限公司), a company established under the laws of the PRC with limited liability on March 15, 2018 and wholly owned by Shenzhen Dazu Venture Capital Co., Ltd.\* (深圳市大族創業投資有限公司), one of [REDACTED] Investors and an Independent Third Party

"Hefei Beicheng Investment"

Hefei Beicheng Industrial Investment Guidance Fund Company Limited\* (合肥北城產業投資引導基金有限公司), a company established under the laws of the PRC with limited liability on August 30, 2021, and is ultimately controlled by Changfeng County Finance Bureau\* (長豐縣財政局) in Hefei City, a connected person of our Company

"Hefei Company"

CALB (Hefei) Co., Ltd.\* (凱博能源科技(合肥)有限公司), a company established under the laws of the PRC with limited liability on September 25, 2021 in which our Company is entitled to exercise more than 50% of the voting rights, a direct non wholly-owned subsidiary of our Company

# [REDACTED]

"HK\$" or "Hong Kong dollars"

"HK dollars" or "cents"

Hong Kong dollars and cents respectively, the lawful

currency of Hong Kong

"HKICPA"

Hong Kong Institute of Certified Public Accountants

"HKSCC"

Hong Kong Securities Clearing Company Limited, a

wholly owned subsidiary of Hong Kong Exchanges and

Clearing Limited

"HKSCC Nominees"

HKSCC Nominees Limited, a wholly owned subsidiary

of HKSCC

"Hong Kong"

the Hong Kong Special Administrative Region of the

PRC

### [REDACTED]

"Hongdu Airline"

Jiangxi Hongdu Aviation Industry Joint Stock Co., Ltd.\* (江西洪都航空工業股份有限公司), a joint stock company established on December 16, 1999, the shares of which are listed on the Shanghai Stock Exchange (stock code: 600316) which is ultimately controlled by AVIC, an Independent Third Party

"Hongshan Kaichen"

Hongshan Kaichen (Xiamen) Equity Investment Partnership (Limited Partnership)\* (紅杉凱辰(廈門)股權 投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on September 2, 2020 whose general partner is Shenzhen Sequoia An Tai Equity Investment Partnership (Limited Partnership)\* (深圳紅杉安泰股權投資合夥企業(有限合夥)), one of our [REDACTED] Investors and an Independent Third Party

"Huake Engineering"

Changzhou Huake Engineering Construction Co., Ltd.\* (常州華科工程建設有限公司), a company established under the laws of the PRC with limited liability on April 14, 2015 and is wholly owned by Jintan Hualuogeng

"Huake Investment"

Changzhou Huake Technology Investment Co., Ltd.\* (常州華科科技投資有限公司), a company established under the laws of the PRC with limited liability on August 5, 2015 and wholly owned by Jintan Hualuogeng

"Huaxian Automobile"

Guangzhou Huaxian Automobile Co., Ltd.\* (廣州華現汽車有限公司), a company established under the laws of the PRC with limited liability on August 10, 2012 and owned as to 70% by Zeng Yangyi (曾洋溢) and 30% by Zheng Yuanyi (鄭媛儀) respectively, one of our [REDACTED] Investors and an Independent Third Party

"Hunan Hualing"

Hunan Hualing Dice Honggang Investment Partnership (Limited Partnership)\* (湖南華菱迪策鴻鋼投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on May 27, 2021 whose general partner is Hunan Dice Runtong Private Fund Management Co., Ltd.\* (湖南迪策潤通私募基金管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Huzhou Haifa"

Haifa (Huzhou) Equity Investment Partnership (Limited Partnership)\* (海發(湖州)股權投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on June 7, 2021 whose general partner is Yuanhai Xinda Investment Management (Tianjin) Co., Ltd.\* (遠海信達投資管理(天津)有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Independent Third Party(ies)"

an individual(s) or a company(ies) who or which, as far as our Directors are aware after having made all reasonable enquiries, is/are not (a) connected person(s) of our Company within the meaning of the Listing Rules

## [REDACTED]

"Jiangmen Company"

CALB (Jiangmen) Co., Ltd\* (中創新航科技(江門)有限公司), a company established under the laws of the PRC with limited liability on February 23, 2022 and owned as to 51% by our Company and 49% by Jiangmen New Energy, a direct non-wholly owned subsidiary of our Company

"Jiangmen New Energy"

Jiangmen City Haina New Energy Investment Partnership (Limited Partnership)\* (江門市海納新能源投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on February 7, 2022 whose general partner is Jiangmen City Haina Enterprise Management Co., Ltd\* (江門市海納企業管理有限公司), an Independent Third Party

"Jiangsu Company"

CALB (Jiangsu) Co., Ltd.\* (中創新航科技(江蘇)有限公司) (formerly known as Kaibo Energy Technology (Jiangsu) Co., Ltd.\* (凱博能源科技(江蘇)有限公司)), a company established under the laws of the PRC with limited liability on June 23, 2021, a direct wholly owned subsidiary of our Company

"Jiangsu Research Institute"

CALB Technology Co., Ltd.\* (中創新航技術研究院(江蘇)有限公司) (formerly known as Kaibo Energy Technology Co., Ltd.\* (凱博能源科技有限公司) and China Lithium Battery Technology Co., Ltd.\* (中航鋰電技術研究院有限公司)), a company established under the laws of the PRC with limited liability on November 8, 2016, a direct wholly-owned subsidiary of our Company

"Jiaxing Xingneng"

Jiaxing Xingneng Venture Capital Partnership (Limited Partnership)\* (嘉興興能創業投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on July 9, 2021 whose general partner is Xingtou (Beijing) Capital Management Co., Ltd.\* (興投(北京)資本管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Jincheng Technology"

Jiangsu Province Jintan Jincheng Technology Industry Development Co., Ltd.\* (江蘇省金壇金城科技產業發展有限公司), a company established under the laws of the PRC with limited liability on December 7, 2015 and wholly owned by Jintan Holding, a connected person of our Company

"Jinhang Holding"

Jiangsu Jinhang Holding Co., Ltd.\* (江蘇金航控股有限公司), a company established under the laws of the PRC with limited liability on March 2, 2022, which is owned as to 40% by Jincheng Technology, 30% by Changsha Huashi Semi-conduct Co., Ltd.\* (長沙華實半導體有限公司), an Independent Third Party, and 30% by Fujian Yuanzhi Environmental Technology Co., Ltd\* (福建遠致環保科技有限公司), an Independent Third Party. Jinhang Holding is a connected person of our Company

"Jinli Investment"

Xiamen Jinli Equity Investment Partnership (Limited Partnership)\* (廈門金鋰股權投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on October 29, 2020 with Jinyuan Capital Management (Xiamen) Co., Ltd.\* (金圓資本管理(廈門) 有限公司) being its general partner and is ultimately controlled by Jinyuan Investment, one of our [REDACTED] Investors and a connected person of our Company

"Jinsha Investment"

Changzhou Jinsha Technology Investment Co., Ltd.\* (常州金沙科技投資有限公司), a company established under the laws of the PRC with limited liability on May 4, 2008 and wholly owned by Jintan Holding

"Jintan Group"

namely Jinsha Investment, Huake Engineering, Huake Investment, Jintan International, Jintan Hualuogeng and Jintan Holding

"Jintan Holding"

Jiangsu Jintan Investment Holding Co., Ltd.\* (江蘇金壇 投資控股有限公司), a company established under the laws of the PRC with limited liability on September 16, 2014 and wholly owned by the Government of Jintan District, a connected person of our Company

"Jintan Hualuogeng"

Jiangsu Jintan Hualuogeng Technology Industry Development Co., Ltd.\* (江蘇金壇華羅庚科技產業發展有限公司), a company established under the laws of the PRC with limited liability on December 12, 2014 and owned as to 90% by Jintan Holding and 10% by Changzhou Investment Group Co., Ltd.\* (常州投資集團有限公司), respectively, a connected person of our Company

"Jintan International"

Jiangsu Jintan National Development International Investment Development Co., Ltd.\* (江蘇金壇國發國際投資發展有限公司), a company established under the laws of the PRC with limited liability on December 16, 2010 and exercising its voting rights in our Shares in accordance with the instructions of Jintan Holding, a connected person of our Company

"Jinyuan Industry"

Xiamen Jinyuan Industry Development Company Limited\* (廈門金圓產業發展有限公司), a company established under the laws of the PRC with limited liability on August 13, 2014 and wholly owned by Jinyuan Investment, one of our [REDACTED] Investors and Substantial Shareholders

"Jinyuan Investment"

Xiamen Jinyuan Investment Group Co., Ltd.\* (廈門金圓 投資集團有限公司), a company established under the laws of the PRC with limited liability on July 13, 2011 and wholly owned by the Finance Bureau of Xiamen City\* (廈門市財政局), one of our [REDACTED] Investors and Substantial Shareholders

"Latest Practicable Date"

March 2, 2022, being the latest practicable date for the purpose of ascertaining certain information in this document prior to its publication

"Lihang Jinzhi"

Xiamen Lihang Jinzhi Equity Investment Partnership (Limited Partnership)\* (廈門鋰航金智股權投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on July 29, 2019 whose general partner is Xiamen Lihang Equity Investment, one of our [REDACTED] Investors and a connected person of our Company

"Link Cornerstone"

Shenzhen City Linghui Cornerstone Equity Investment Fund Partnership (Limited Partnership)\* (深圳市領匯基石股權投資基金合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on June 25, 2018 whose general partner is Shenzhen Lingxin Cornerstone Equity Investment Management Partnership (Limited Partnership)\* (深圳市領信基石股權投資基金管理合夥企業(有限合夥)), one of our [REDACTED] Investors and an Independent Third Party

### [REDACTED]

"Listing Committee"

the Listing Committee of the Stock Exchange

### [REDACTED]

"Listing Rules"

the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, as amended, supplemented or otherwise modified from time to time

"Luoyang Company"

China Lithium Battery Technology (Luoyang) Co., Ltd.\* (中航鋰電(洛陽)有限公司), a company established under the laws of the PRC with limited liability on September 14, 2009 and formerly our controlling Shareholder and subsequently became a subsidiary of our Company. As of the Latest Practicable Date, Luoyang Company is owned as to 51% by Jincheng Technology and 49% by Jinhang Holding, and a connected person of our Company

"Luoyang Company Minority Shareholders"

namely, Missile Academy, Shunying Investment, Zhongguancun Guosheng, Aviation Investment, Hongdu Airline

"Luoyang Xinghang"

Luoyang Xinghang New Energy Technology Services Co., Ltd.\* (洛陽興航新能源技術服務有限公司), a company established under the laws of the PRC with limited liability on October 22, 2010, an Independent Third Party

"Ma'anshan Cornerstone"

Ma'anshan Cornerstone Intelligent Manufacturing Industry Fund Partnership (Limited Partnership)\* (馬鞍山基石智能製造產業基金合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on August 31, 2018 whose general partner is Ma'anshan Happiness Cornerstone Investment Management Co., Ltd.\* (馬鞍山幸福基石投資管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Ma'anshan Shengtuo"

Ma'anshan Shengtuo Equity Investment Partnership (Limited Partnership)\* (馬鞍山盛拓股權投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on September 29, 2019 whose general partner is Urumqi Phoenix Cornerstone Equity Investment Management Partnership (Limited Partnership)\* (烏魯木齊鳳凰基石股權投資管理有限合夥企業), one of our [REDACTED] Investors and an Independent Third Party

"Main Board"

the stock exchange (excluding the option market) operated by the Stock Exchange, which is independent from and operated in parallel with GEM of the Stock Exchange

"Mandatory Provisions"

the Mandatory Provisions for Articles of Association of Companies to be Listed Overseas (到境外上市公司章程 必備條款), as promulgated by the State Council Securities Commission and the State Restructuring Commission on August 27, 1994 and became effective on the same date, as the same may be amended and supplemented or otherwise modified from time to time

"Manufacturing Transform and Upgrade Fund"

National Manufacturing Transform and Upgrade Fund Co., Ltd.\* (國家製造業轉型升級基金股份有限公司), a company established under the laws of the PRC with limited liability on November 18, 2019 which is owned as to 15.29% and 84.71% by the Ministry of Finance of the PRC and 19 Independent Third Parties, respectively, one of our [REDACTED] Investors and an Independent Third Party

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"Materials Company" CALB Materials (Sichuan) Co., Ltd\* (中創新航材料科技

(四川)有限公司), a company established under the laws of the PRC with limited liability on January 26, 2022, a

direct wholly-owned subsidiary of our Company

"MES system" Manufacturing execution system used in manufacturing

to track and document the transformation of raw

materials to finished products in a production plant

"Missile Academy" China Airborne Missile Academy\* (中國空空導彈研究

院), a public institution established under the laws of PRC with AVIC being its organizer, an Independent Third

Party

"MOF" the Ministry of Finance of the PRC (中華人民共和國財政

部)

"MOFCOM" the Ministry of Commerce of the PRC (中華人民共和國

商務部) or its predecessor, the Ministry of Foreign Trade and Economic Cooperation of the PRC (中華人民共和國

對外貿易經濟合作部)

"Nanjing Xing Na Zhou" Nanjing Xing Na Zhou Equity Investment Partnership

(Limited Partnership)\* (南京星納州股權投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on August 1, 2020 whose general partner is Hainan Xinglan Company Management Partnership (Limited Partnership)\* (海南星蘭企業管理合夥企業(有限合夥)), one of our [REDACTED] Investors

and an Independent Third Party

"NDRC" the National Development and Reform Commission of

the PRC (中華人民共和國國家發展和改革委員會)

"Non-Competition Agreement" the non-competition agreement dated March 2, 2022 and

entered into by each member of Jintan Group in favor of our Company (for ourselves and as trustee for our subsidiaries), as further described under the section headed "Relationship with Jintan Group – Non-

Competition Agreement" in this document

"NPC" National People's Congress (全國人民代表大會)

# [REDACTED]

solution for new product introduction and product information management which integrates people, data processes, and business systems

"PRC Company Law" the Company Law of the PRC, as amended, supplemented or otherwise modified from time to time

"PRC Legal Advisor" Jia Yuan Law Offices

"[REDACTED] Investors" the investors as set out in the section headed "History, Development and Corporate Structure – [REDACTED] Investments – 5. Information on our [REDACTED] Investors" in this document

"[REDACTED] Investment" investment made by [REDACTED] Investors

Product lifecycle management system, a software

"PLM system"

### [REDACTED]

"province" each being a province or, where the context requires, a

provincial level autonomous region or municipality under the direct supervision of the central government of the

**PRC** 

"QIB" or "Qualified Institutional

Buyer"

a qualified institutional buyer within the meaning of Rule

144A

"Regulation S" Regulation S under the U.S. Securities Act

"Remuneration Committee" the remuneration committee of the Board

"RMB" or "Renminbi" Renminbi, the lawful currency of the PRC

"Rule 144A" Rule 144A under the U.S. Securities Act

"SAFE" the State Administration of Foreign Exchange of the PRC

(中華人民共和國國家外匯管理局)

"SAP system" an acronym for systems, applications, products. It is an

enterprise resource planning system and an accountingoriented information system that provides users with a

real-time business application

"SAT" the State Administration of Taxation of the PRC (中華人

民共和國國家税務總局)

"Securities Law" the Securities Law of the PRC (中華人民共和國證券法),

as amended, supplemented or otherwise modified from

time to time

"SFC" the Securities and Futures Commission of Hong Kong

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"SFO" the Securities and Futures Ordinance (Chapter 571 of the

Laws of Hong Kong), as amended, supplemented or

otherwise modified from time to time

"Share(s)" ordinary share(s) in the share capital of our Company

with a nominal value of RMB1.00 each

"Shareholder(s)" holder(s) of the Share(s)

"Shenzhen Research Institute" CALB Technology (Shenzhen) Co., Ltd.\* (凱博能源先進

技術研究院(深圳)有限責任公司), a company established under the laws of the PRC with limited liability on May 28, 2021, a direct wholly-owned subsidiary of our

Company

"Shunying Investment" Tianjin Shunying Investment Center (Limited

Partnership)\*(天津順盈投資中心(有限合夥)), a limited partnership established under the laws of the PRC on June 21, 2019 whose general partner is Hangrong Aviation Industry Equity Investment Management (Tianjin) Co., Ltd.\*(航融航空產業股權投資管理(天津)有

限公司), an Independent Third Party

[REDACTED]

"Sole Sponsor" Huatai Financial Holdings (Hong Kong) Limited

"Special Regulations" the Special Regulations of the State Council on the

Overseas Offering and Listing of Shares by Joint Stock Limited Companies (《國務院關於股份有限公司境外募集股份及上市的特別規定》), promulgated by the State

Council on August 4, 1994, as amended from time to time

"SRM system" Supplier relationship management, a comprehensive

approach to manage an enterprise's interactions with the organizations that supply the goods and services it uses

[REDACTED]

"State Council" the State Council of the PRC (中華人民共和國國務院)

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"Stock Exchange" The Stock Exchange of Hong Kong Limited

"subsidiary(ies)" has the meaning ascribed to it in section 15 of the

Companies Ordinance

"Substantial Shareholder(s)" has the meaning ascribed to it under the Listing Rules

"Supervisor(s)" supervisors of our Company

"Supervisory Committee" the supervisory committee of our Company

"Takeovers Code" the Hong Kong Code on Takeovers and Mergers, as

amended, supplemented or otherwise modified from time

to time

"Three Gorges Capital" Three Gorges Capital Holdings Company Limited\* (三峽

資本控股有限責任公司), a limited liability company established under the laws of the PRC on March 20, 2015 and owned by China Changjiang Three Gorges Group Co., Ltd.\* (中國長江三峽集團有限公司), Changjiang Three Gorges Invesment Management Co., Ltd.\* (長江三峽投資管理有限公司), China Changjiang Power Joint Stock Co., Ltd.\* (中國長江電力股份有限公司), Yunnan Province Energy Investment Group Co., Ltd.\* (雲南省能源投資集團有限公司) and Guoxin Guotong (Zhejiang) Investment Fund Partnership (Limited Partnership)\* (國新國同(浙江)投資基金合夥企業(有限合夥)) as to 40%, 30%, 10%, 10% and 10%, respectively, one of our

[REDACTED] Investors and an Independent Third Party

"Track Record Period" the period comprising the three years ended December

31, 2019, 2020 and 2021

### [REDACTED]

"U.S." or "United States" the United States of America, its territories, its

possessions and all areas subject to its jurisdiction

"U.S. Securities Act" the United States Securities Act of 1933, as amended, and

the rules and regulations promulgated thereunder

"US\$" or "U.S. dollar(s)"

United States dollar(s), the lawful currency of the United States

"Wuhan Company"

CALB (Wuhan) Co., Ltd.\* (凱博能源科技(武漢)有限公司), a company established under the laws of the PRC with limited liability on July 15, 2021 and owned as to 51% by our Company and 49% by Wuhan Jingkai Investment, a direct non-wholly owned subsidiary of our Company

"Wuhan Industrial Investment Zhongjing"

Wuhan Industrial Investment Zhongjing Equity Investment Partnership (Limited Partnership)\* (武漢產投中經股權投資合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on August 2, 2021 whose general partner is Wuhan Zhongjing Rongxin Equity Investment Fund Management Co., Ltd.\* (武漢中經融信股權投資基金管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Wuhan Jingkai Investment"

Wuhan Jingkai Investment Co., Ltd.\* (武漢經開投資有限公司), a company established under the laws of the PRC with limited liability on December 26, 2000, which is wholly owned by State-owned Assets Supervision and Administration Commission of Wuhan Economic and Technological Development Zone (Hannan District)\* (武漢經濟技術開發區(漢南區)國有資產監督管理局), one of our [REDACTED] Investors and a connected person of our Company

"Xiamen Company"

CALB (Xiamen) Co., Ltd.\* (中航鋰電(廈門)科技有限公司), a company established under the laws of the PRC with limited liability on July 15, 2019 and a direct wholly-owned subsidiary of our Company

"Xiamen Jinli No. 2"

Xiamen Jinli No. 2 Equity Investment Partnership (Limited Partnership)\* (廈門金鋰貳號股權投資合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on August 19, 2021 whose general partner is Jinyuan Investment, one of our [REDACTED] Investors and a connected person of our Company

"Xiamen Lihang Equity Investment"

Xiamen Lihang Equity Investment Management Co., Ltd.\* (廈門鋰航股權投資管理有限公司), a company established under the laws of the PRC with limited liability on June 26, 2019 and owned by Ms. Liu Jingyu, Dr. Pan Fangfang, Mr. Dai Ying, Mr. Geng Yan'an, Mr. Wang Xiaoqiang and Mr. He Fan as to 40%, 20%, 15%, 15%, 5% and 5%, respectively, one of our Employee Shareholding Platforms

"Xiamen Lihang Kaibo No. 1"

Xiamen Lihang Kaibo No. 1 Equity Investment Partnership (Limited Partnership)\*(廈門鋰航凱博壹號股權投資合夥企業(有限合夥)), a limited partnership established under the laws of the PRC on November 3, 2020 with Changzhou Lihang Industrial being its sole general partner and executive partner, one of our Employees Shareholding Platforms

"Xiaomi Yangtze River Industry"

Hubei Xiaomi Changjiang Industry Fund Partnership (Limited Partnership)\* (湖北小米長江產業基金合夥企業 (有限合夥)), a limited liability partnership established under the laws of the PRC on December 7, 2017 whose general partner is Hubei Xiaomi Changjiang Industry Investment Fund Management Co., Ltd.\* (湖北小米長江產業投資基金管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Yiwu Lexin"

Zhejiang Yiwu Lexin Investment Management Partnership (Limited Partnership)\* (浙江義烏市樂信投資管理合夥企業(有限合夥)), a limited liability partnership established under the laws of the PRC on August 16, 2017 whose general partner is Shanghai Zhengxin Valley Investment Management Co., Ltd.\* (上海正心谷投資管理有限公司), one of our [REDACTED] Investors and an Independent Third Party

"Zhongguancun Guosheng"

Beijing Zhongguancun Guosheng Venture Capital Center (Limited Partnership)\*(北京中關村國盛創業投資中心(有限合夥)), a limited partnership established under the laws of the PRC on March 21, 2012 whose general partner is Beijing Zhongguancun Guosheng Venture Capital Management Center (Limited Partnership)\*(北京中關村國盛創業投資管理中心(有限合夥)), an Independent Third Party