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# CALB

**CALB Co., Ltd.**

**中創新航科技股份有限公司**

*(A joint stock company incorporated in the People's Republic of China with limited liability)*

**(Stock Code: 3931)**

## **VOLUNTARY ANNOUNCEMENT MEMORANDUM OF UNDERSTANDING IN RELATION TO LAYOUT OF EUROPEAN INDUSTRY BASES AND POTENTIAL SURFACE RIGHT TRANSACTION**

This announcement is issued by CALB Co., Ltd (the “**Company**”, together with its subsidiaries, the “**Group**”) on a voluntary basis to keep its shareholders and potential investors informed of the latest business development of the Group.

### **Memorandum of Understanding**

The board (the “**Board**”) of directors (the “**Directors**”) of the Company is pleased to announce that, as important measure of the layout of European industry bases of the Company, on November 2, 2022 (local time in Portugal), the Company entered into a memorandum of understanding (the “**Memorandum of Understanding**”) with AICEP GLOBAL PARQUES - GESTÃO DE ÁREAS EMPRESARIAIS E SERVIÇOS, S. A. (the “**AICEP GLOBAL PARQUES**”). According to the Memorandum of Understanding, the Company initially plans to purchase surface right, intending to set up a world-leading highly intelligent, informatization and automated zero-carbon factory.

Having made all reasonable enquires, to the best of the Directors' knowledge, information and belief, as at the date of this announcement, AICEP GLOBAL PARQUES and its ultimate beneficial owners are independent third parties of the Company and its connected persons (as defined in the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited). (the “**Listing Rules**”).

### **Background of AICEP GLOBAL PARQUES**

AICEP Global Parques is a limited company incorporated in Portugal and controlled by Agência para o Investimento e Comércio Externo de Portugal, E.P.E. (AICEP Portugal Global - Trade & Investment Agency), which is a government body focused on the development of a competitive business environment that contributes to the globalisation of the Portuguese economy. AICEP Global Parques is principally engaged in management of business parks, namely the acquisition, infrastructure, promotion, transfer or leasing of spaces destined for the physical establishment of companies and non-business entities, namely those that make

investments within the scope of the AICEP Portugal Global - Trade & Investment Agency, as well as the provision, directly or indirectly, of support services to clients.

### **Reasons and Benefits of Entering into the Memorandum of Understanding**

The Directors believes that the Memorandum of Understanding is in the interests of the Group and the shareholders of the Company as a whole, and is another important measure for the Company to accelerate its internationalization strategy based on the needs of the international market and customers.

### **General Information**

The Board wishes to emphasize that the cooperation contemplated under the Memorandum of Understanding may or may not proceed and that, as at the date of this announcement, the Company has not entered into a legally binding agreement for the transactions contemplated under the Memorandum of Understanding. If the transactions contemplated under the Memorandum of Understanding materialize, the Company will make further announcements (if applicable) in accordance with the Listing Rules in due course.

**Shareholders and potential investors of the Company are advised to exercise caution when dealing in the shares of the Company.**

By order of the Board  
**CALB Co., Ltd**  
中創新航科技股份有限公司  
**LIU Jingyu**

*Chairwoman of the Board and Executive Director*

Changzhou, People's Republic of China  
November 3, 2022

*As at the date of this announcement, the Board of Directors of the Company comprises Ms. LIU Jingyu and Mr. DAI Ying as executive Directors; Mr. ZHOU Sheng, Mr. ZHANG Guoqing and Mr. LI Yunxiang as non-executive Directors; Mr. WU Guangquan, Mr. WANG Susheng and Mr. CHEN Zetong as independent non-executive Directors.*