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H World Group Limited 華住集團有限公司

(Formerly known as Huazhu Group Limited) (Incorporated in the Cayman Islands with limited liability) (Stock Code: 1179)

CHANGE OF CHIEF FINANCIAL OFFICER

This announcement is made pursuant to Rule 13.09 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "**Hong Kong Listing Rules**") and the Inside Information Provisions (as defined in the Hong Kong Listing Rules) under Part XIVA of the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong).

The board of directors (the "**Board**") of H World Group Limited (the "**Company**") hereby announces that Ms. CHEN Hui stepped down as the chief financial officer of the Company with effect from the date of this announcement. The Board would like to take this opportunity to express its gratitude to Ms. Chen for her strong loyalty and commitment to the Company and significant contributions to the Company as the chief financial officer.

Ms. HE Jihong, the Company's chief executive officer for international business, has been appointed as the chief financial officer of the Company, with effect from the date of this announcement.

Ms. He joined the Company in October 2021. Prior to joining the Company, Ms. He was the Chief Corporate Strategy Officer and CEO of Data Center of CapitaLand (SGX: C31) from July 2019 to August 2021. Prior to that, she worked with Temasek, including serving as a director and a managing director, successively, of Temasek International from July 2013 to March 2018, and as the chief strategy officer and chief investment officer of Ascendas-Singbridge, a Temasek portfolio company, from June 2015 and June 2019. Prior to that, she worked for Roland Berger Strategy Consultants ("**Roland Berger**"), with the latest position as a principal and a member of the Asia Leadership Team. Before joining Roland Berger, Ms. He worked as a senior manager in global investments & terminal operations at Fraport AG from January 2002 to August 2005. She started her career as a product manager of the global marketing chemicals division at BASF SE in Germany in 1997. Ms. He obtained her MBA degree from the University of British Columbia in Canada.

Shareholders and potential investors of the Company are advised to exercise caution when dealing in the securities of the Company.

By order of the Board H World Group Limited JI Qi Executive Chairman

Hong Kong, December 2, 2022

As at the date of this announcement, the Board comprises Mr. JI Qi, the Executive Chairman, and Mr. ZHANG Shangzhi as directors; Mr. John WU Jiong, Ms. ZHAO Tong Tong, Mr. SHANG Jian, Mr. HEE Theng Fong and Ms. CAO Lei as independent directors.