



CALB Co., Ltd.

中創新航科技股份有限公司

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 3931)

PROXY FORM FOR 2023 FIRST EXTRAORDINARY GENERAL MEETING AND ADJOURNED MEETING(S) THEREOF

I/We ^(Note 1) _____
of ^(Note 2) _____
being the shareholder(s) of CALB Co., Ltd. (the "Company") holding _____ H shares ^(Note 3)
in the Company, hereby appoint ^(Note 4) **the chairman of the meeting** or _____
of _____
as my/our proxy to attend on my/our behalf at the 2023 first extraordinary general meeting ("EGM") to be held at Conference Room 103, CALB Technology Co., Ltd., No. 166, Kejiao Road, Jintan District, Changzhou, People's Republic of China at 2:00 p.m. on Wednesday, January 18, 2023 or any adjourned meeting(s) thereof and vote as indicated below in respect of the resolutions set out in the notice of EGM dated January 3, 2023. If no indication is given, my/our proxy will be entitled to vote or abstain as he thinks fit.

ORDINARY RESOLUTIONS ^(Note 5)		For ^(Note 6)	Against ^(Note 6)	Abstain ^(Note 6)
1.	To consider and approve (i) the 2023 Entrusted Processing Framework Agreement, the transactions contemplated thereunder and the proposed annual caps for the year ending December 31, 2023; and (ii) the authorization of any one director of the Company to do all such acts and things and sign all such documents (under seal, if necessary) and to take all such steps as he/her considers necessary or expedient or desirable in connection with or to give effect to the 2023 Entrusted Processing Framework Agreement and to implement the transactions contemplated thereunder and to agree to such variation, amendment or waiver as are, in the opinion of such director of the Company, in the interests of the Company			
2.	To consider and approve the resolution on the changes in accounting policies relating to government grants of the Company			

Date: _____ 2023

Signature ^(Note 7): _____

Notes:

- Please insert your full name(s) (Chinese and English) as shown in the register of members of the Company in **BLOCK CAPITALS**.
- Please insert address(es) as shown in the register of members of the Company in **BLOCK CAPITALS**.
- Please insert the number of shares of the Company registered in your name(s) and to which this proxy form relates. If no number is inserted, the proxy form will be deemed to be related to all shares of the Company registered in your name(s).
- If a proxy other than the chairman of the meeting of the Company is preferred, please cross out the words "**the chairman of the meeting or**" and insert the full name(s) and address(es) of the proxy(ies) desired in the space provided. Any shareholder entitled to attend and vote is entitled to appoint one or more persons (whether such person is a shareholder of the Company or not) as his/her proxy(ies) to attend and vote on his/her behalf. In the case of joint shareholders, any shareholder may sign the proxy form(s). The vote of the senior joint shareholder who tenders a vote, whether in person or by proxy, will be accepted to the exclusion of the votes of the other joint shareholder(s) and for this purpose seniority will be determined by the order in which the names stand in the share register of members of the Company in respect of the joint shareholding.
- An ordinary resolution shall be passed by votes representing at least half of the voting rights held by the shareholders (including proxies thereof) attending the EGM.
- IMPORTANT: IF YOU WISH TO VOTE FOR A RESOLUTION, PLEASE TICK THE APPROPRIATE BOX MARKED "FOR". IF YOU WISH TO VOTE AGAINST A RESOLUTION, TICK THE BOX MARKED "AGAINST". IF YOU WISH TO VOTE ABSTAINED THE RESOLUTION, TICK THE BOX MARKED "ABSTAIN".** The votes abstained or invalid proxy form will not be counted towards the total vote count. If no indication is given, the proxy will be entitled to vote or abstain as he thinks fit. Any alteration of this proxy form must be initialled by the person who sign this proxy form.
- The appointment of a proxy by shareholder(s) must be in writing by using the proxy form of the Company. This form of proxy must be signed under the hand of the appointer or his/her attorney duly authorized in writing. For a corporate appointer, the proxy form must be affixed with the common seal or signed by its director or attorney duly authorized in writing. Where an instrument appointing a proxy is signed on behalf of the appointer by an attorney, the power of attorney authorizing that attorney to sign, or other documents of authorization, must be notarized.
- For H shareholder(s), this proxy form shall only be valid if it is returned to the Company's H share registrar, Tricolor Investor Services Limited, at 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong not less than 24 hours before the time for holding the EGM in person or by mail. If no indication is given, the proxy will be entitled to vote or abstain as he thinks fit. Your proxy will also be entitled to vote at his discretion on any resolution properly put to the EGM other than those referred to in the notice of EGM. Completion and delivery of this proxy form will not preclude you from attending and voting at the EGM if you so wish.
- An individual shareholder attending the EGM in person shall present his identification card or other document or certification of identification. A proxy attending the EGM on behalf of a shareholder shall present his identification card and the letter of attorney signed by the appointer or his legal representative with the issue date. A corporate shareholder shall attend the EGM by its legal representative or his nominee. A legal representative attending the EGM shall present his identification card and document which can certify his capacity as a legal representative. A nominee attending the EGM shall present his identification card and the letter of attorney signed by the legal representative.