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Offer to purchase for cash by



CAR Inc.

神州租車有限公司

(incorporated in the Cayman Islands with limited liability)

(the “**Company**”)

to the holders of its outstanding

U.S.\$250,000,000 9.75% Senior Notes due 2024 (ISIN: XS2293887035)

with note stock code 40636

(the “Notes”, and eligible holders of such Notes, the “Eligible Holders”)

LAUNCH OF THE OFFER

The Company hereby announces that it has commenced an offer to purchase for cash, upon the terms and subject to the conditions set forth in an offer to purchase dated 20 February 2023 (the “**Offer to Purchase**”) an aggregate principal amount up to the Maximum Acceptance Amount (as defined below) at a cash purchase price of U.S.\$1,000 per U.S.\$1,000 of the principal amount of the Notes tendered (the “**Offer**”).

The Offer should be read in conjunction with the Offer to Purchase. Capitalised terms used but not otherwise defined in this announcement shall have the meaning given to them in the Offer to Purchase. All documentation relating to the Offer and any updates will be available on the tender offer website <https://projects.morrowsodali.com/CARInc> (the “**Offer Website**”) which is subject to certain offer and distribution restrictions and eligibility confirmations.

Summary of the Offer

Description of the Notes	ISIN/Common Code	Outstanding Principal Amount ¹	Purchase Price ²	Maximum Acceptance Amount ³
9.75% Senior Notes due 2024	XS2293887035/229388703	U.S.\$250,000,000	U.S.\$1,000 per U.S.\$1,000 of the principal amount of the Notes that are validly tendered by the Expiration Deadline and accepted by the Company for purchase pursuant to the Offer	Up to U.S.\$100,000,000 in aggregate principal amount of the Notes, subject to the right of the Company to amend such amount as provided in “Amendment and Termination” in the Offer to Purchase

- 1 As at the date of the Offer to Purchase
- 2 The Purchase Price is exclusive of accrued and unpaid interest on the Notes, if any, from (and including) the immediately preceding interest payment date for such Notes to (but excluding) the Settlement Date (as defined below). Any such accrued and unpaid interest in relation to Notes accepted for purchase will be paid in addition to the Purchase Price.
- 3 The Final Acceptance Amount (as defined below) will be determined after the Expiration Deadline (as defined below), and will be notified to holders of the Notes.

The Offer commenced on 20 February 2023 and will expire at 4:00 p.m. (London time) on 27 February 2023 (subject to the right of the Company to extend, re-open, amend, waive any condition of or terminate the Offer) (the “**Expiration Deadline**”).

The settlement date for the Offer is expected to be on or around 2 March 2023 (the “**Settlement Date**”) (subject to the right of the Company to extend, re-open, amend and/or terminate the Offer).

Rationale for the Offer

The rationale for the Offer is to proactively manage the Company’s liabilities and optimize its debt structure, while maintaining a prudent level of liquidity.

Purchase Price and Accrued Interest Payment

The Company will on the Settlement Date pay, for Notes validly tendered and accepted by it for purchase pursuant to the Offer, a cash purchase price (the “**Purchase Price**”) of U.S.\$1,000 per U.S.\$1,000 of the principal amount of the Notes tendered.

The Company will also pay, on the Settlement Date, any accrued and unpaid interest from (and including) the immediately preceding interest payment date to (but excluding) the Settlement Date (“**Accrued Interest**”) in respect of all Notes validly tendered for purchase by an Eligible Holder pursuant to the Offer and accepted for purchase by the Company (and such payment in cash (rounded to the nearest U.S.\$0.01, with U.S.\$0.005 rounded upwards) equal to the Accrued Interest of such Notes, the “**Accrued Interest Payment**”, and together with the Purchase Price, the “**Tender Consideration**”).

Maximum Acceptance Amount and Final Acceptance Amount

The Company proposes to accept for purchase pursuant to the Offer up to a maximum of U.S.\$100,000,000 in aggregate principal amount of the Notes (the “**Maximum Acceptance Amount**”) on the terms and subject to the conditions contained in the Offer to Purchase. The Company reserves the right, in its sole and absolute discretion and for any reason, to change the Maximum Acceptance Amount or to accept less or more than the Maximum Acceptance Amount of Notes tendered for purchase pursuant to the Offer.

If the Company decides to accept Notes validly tendered for purchase pursuant to the Offer, the aggregate principal amount of the Notes accepted for purchase by the Company (the “**Final Acceptance Amount**”) will be determined and announced by the Company, in its sole and absolute discretion, after the Expiration Deadline. The Company reserves the right, in its sole and absolute discretion, to determine the Final Acceptance Amount and to accept significantly more than or significantly less than the Maximum Acceptance Amount, or to accept none of such Notes, for purchase pursuant to the Offer. The Final Acceptance Amount (if any) will be announced after the Expiration Deadline through publication on the website of the Hong Kong Stock Exchange, on the Offer Website and be made by the delivery of notices to the Clearing Systems for communication to Direct Participants (as set out in “—*Expected Timetable of Events*” in the Offer to Purchase).

The Company is not under any obligation to accept for purchase any Notes tendered pursuant to the Offer. The acceptance for purchase by the Company of Notes tendered pursuant to the Offer is at the sole and absolute discretion of the Company and tenders may be rejected by the Company for any reason.

Proration

If the Company decides to accept Notes validly tendered for purchase pursuant to the Offer and the aggregate principal amount of the Notes validly tendered for purchase is greater than the Final Acceptance Amount, the Company intends to accept such Notes for purchase on a pro rata basis such that the aggregate principal amount of such Notes accepted for purchase pursuant to the Offer is no greater than such Final Acceptance Amount. Such pro rata acceptance will be calculated by multiplying the aggregate principal amount of the Notes validly tendered by a factor (the “**Scaling Factor**”) equal to (i) the Final Acceptance Amount divided by (ii) the aggregate principal amount of the Notes that have been validly tendered pursuant to the Offer. Each Tender Instruction reduced in this manner will be rounded down to the nearest U.S.\$1,000 in aggregate principal amount. In the event of any scaling on a pro rata basis and such scaling would result in either (i) the Company accepting Notes from the relevant Eligible Holder in an aggregate principal amount of less than U.S.\$200,000, or (ii) the principal amount of Notes not purchased and returned back to the relevant Eligible Holder being an aggregate principal amount of less than U.S.\$200,000, the Company may elect to accept or reject such Tender Instructions in full.

If the Company accepts Notes validly tendered for purchase on a pro rata basis, Eligible Holders will only receive the Tender Consideration in respect of those Notes validly tendered and accepted for purchase by the Company. All Notes not accepted as a result of proration will be returned to Eligible Holders on the Settlement Date.

Tender Instructions

In order to participate in, and be eligible to receive the Purchase Price pursuant to, the Offer, Eligible Holders must validly tender their Notes for purchase by delivering, or arranging to have delivered on their behalf, a valid Tender Instruction that is received by the Information and Tender Agent on or before the Expiration Deadline, unless the Offer is extended, re-opened, amended and/or terminated as provided in the Offer to Purchase.

A separate Tender Instruction must be submitted on behalf of each beneficial owner of the Notes due to possible proration.

Tender Instructions will be irrevocable once delivered in accordance with the terms of the Offer.

Tender Instructions must be submitted in respect of a minimum principal amount of Notes of no less than U.S.\$200,000 (being the minimum denomination of the Notes) and in integral multiples of U.S.\$1,000 thereafter.

Expected Timetable of Events

The times and dates below are indicative only.

Events

Times and Date

Commencement of the Offer

Offer announced. Offer to Purchase published on the Offer Website, and notice of the Offer delivered to the Hong Kong Stock Exchange and Clearing Systems for communication to Direct Participants.

20 February 2023

Expiration Deadline

Final deadline for receipt of valid Tender Instructions by the Information and Tender Agent in order for Eligible Holders to be able to participate in the Offer.

4.00 p.m. (London time) on
27 February 2023

Announcement of Results

Determination and announcement of whether the Company will accept valid tenders of the Notes pursuant to the Offer and, if so accepted, the Final Acceptance Amount, the Accrued Interest Payment, the Scaling Factor (if applicable) and the principal amount of the Notes outstanding after the settlement of the Offer.

As soon as reasonably practicable after the Expiration Deadline, expected to be on or around 28 February 2023

Settlement Date

Expected Settlement Date for the Offer and payment of the Tender Consideration.

On or around 2 March 2023

The above times and dates are subject to the right of the Company to extend, re-open, amend, waive any condition of or terminate the Offer (subject to applicable law and as provided in the Offer to Purchase).

Eligible Holders are advised to check with any bank, securities broker or other intermediary through which they hold Notes when such intermediary would need to receive instructions from an Eligible Holder in order for that Eligible Holder to be able to participate in the Offer before the deadline specified in the Offer to Purchase. The deadlines set by any such intermediary and each Clearing System for the submission of Tender Instructions will be earlier than the relevant deadline specified above. See “Procedures for Participating in the Offer” in the Offer to Purchase.

Other Offer(s) to Purchase

The Company reserves the right to and will from time to time, consider subsequent offer(s) to purchase the Notes (not purchased pursuant to the Offer) at any time following the conclusion of the Offer. The purchase price for such subsequent offer(s) to purchase (if any) may be different to the Purchase Price for the Offer. Such subsequent offer(s) to purchase (if any) may or may not be conducted concurrently or at an approximate time to an offering of new notes. See “—Risk Factors and Other Considerations – Other Offer(s) to Purchase, Repurchases or Redemption of the Notes” in the Offer to Purchase.

Further Details

The terms of the Offer are more fully described in the Offer to Purchase. For additional information regarding the conditions of the Offer, please refer to the Offer to Purchase.

The Company has appointed Goldman Sachs (Asia) L.L.C. as the Dealer Manager and Morrow Sodali Ltd. as the Information and Tender Agent with respect to the Offer.

Copies of the Offer to Purchase and its related documents may be found on the Offer Website or may be requested from the Information and Tender Agent at:

Phone (London):	+44 20 4513 6933
Phone (Hong Kong):	+852 2319 4130
Email:	carinc@investor.morrowsodali.com
Offer Website:	https://projects.morrowsodali.com/CARInc

Any questions or requests for assistance concerning the Offer may be directed to the Dealer Manager at:

Goldman Sachs (Asia) L.L.C.

68/F Cheung Kong Center

2 Queen's Road Central

Hong Kong

Attention: Debt Capital Markets

Facsimile: +852 2978 0440

Telephone: +852 2978 0604/+852 2978 1162

Email: CAR_Tender@hk.email.gs.com

By Order of the Board

CAR Inc.

Nan Yang

Chief Executive Officer and Director

Hong Kong, 20 February 2023

As at the date of this announcement, the directors of the Company are Mr. Nan Yang, Mr. Hongfei Yu, Mr. Stephen Ee Boon Le, Mr. An Hu, Ms. Anning Yao and Mr. Jun Xu.