You should read the following discussion and analysis in conjunction with our historical financial information, together with the accompanying notes, included in the Accountants' Report set out in Appendix I to this document. Our consolidated financial information has been prepared in accordance with IFRS, which may differ in material aspects from generally accepted accounting principles in other jurisdictions. You should read the entire Accountants' Report and not rely solely on the information contained in this section.

The following discussion and analysis contain forward-looking statements that reflect our current views with respect to future events and financial performance. These statements are based on assumptions and analyses made by us in light of our experience and perception of historical trends, current conditions and expected future developments, as well as other factors that we believe are appropriate under the circumstances. However, our actual performance may differ materially from those anticipated in these forward-looking statements, as a result of various risks and uncertainties over which we do not have full control. For details, see "Forward-looking Statements" and "Risk Factors."

#### **OVERVIEW**

We are a fully integrated, innovative biopharmaceutical company committed to the R&D, manufacturing and commercialization of novel drugs to address significant unmet medical needs in China and globally. We take a systematic, indication-oriented approach to target the world's most prevalent or hard-to-treat cancers, and other diseases and conditions affecting a large and underserved population. Over the years, we have developed innovation capabilities encompassing all key drug development functionalities, which empower us to rapidly and strategically advance a differentiated and clinically valuable pipeline of 33 assets, including 13 at clinical stage.

We currently have no products approved for commercial sales and was loss-making during the Track Record Period. For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, we had net losses of RMB889.8 million, RMB658.2 million and RMB321.2 million, respectively, which primarily resulted from research and development expenses and administrative expenses. Leveraging our R&D capabilities and technology platforms, we had entered into nine out-license agreements as of the Latest Practicable Date. For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, we recognized revenue of RMB32.3 million, RMB26.4 million and RMB624.0 million, respectively, among which, RMB4.5 million, RMB4.5 million and RMB612.2 million during the same periods were in relation to these license and collaboration agreements.

We expect to incur significant expenses for at least the next several years as we continue to advance our preclinical research and clinical development plans, and to prepare for the commercialization of our drug candidates. Subsequent to the [**REDACTED**], our financial performance may fluctuate from period to period due to, among other factors, the development status of our drug candidates, regulatory approval timeline, and commercialization of our drug candidates after approval.

#### **BASIS OF PREPARATION**

Our historical financial information has been prepared in accordance with all applicable International Financial Reporting Standards ("IFRSs"), which comprise all applicable individual International Financial Reporting Standards, International Accounting Standards and Interpretations issued by the International Accounting Standards Board ("IASB"). The IASB has issued certain new and revised IFRSs. For the purpose of preparing the historical financial information, we have consistently adopted all applicable new and revised IFRSs throughout the Track Record Period, except for any new standards or interpretations that were not yet effective for the accounting period beginning on January 1, 2022. The revised and new accounting standards and interpretations issued but not yet effective for the accounting period beginning on January 1, 2022 and not yet adopted by us are described in detail in note 32 to the Accountants' Report set out in Appendix I to this document. The historical financial information has been prepared under the historical cost convention. Our historical financial information also complies with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

## **KEY FACTORS AFFECTING OUR RESULTS OF OPERATIONS**

We believe that the most significant factors affecting our results of operations and financial condition include the following:

## Our Ability to Successfully Develop and Commercialize Our Drug Candidates

Our product pipeline includes drug candidates at various stages of development. Our business and results of operations depend on our ability to successfully advance our drug development programs, demonstrate satisfactory safety and efficacy clinical trial results, and obtain the requisite regulatory approvals and launch our products in our target markets as planned. As of the Latest Practicable Date, we had developed a robust pipeline of 33 assets, including 13 at clinical stage and four at IND-enabling stage. Four of our 13 clinical-stage drug candidates were in pivotal trial- or NDA registration-stage in China. See "Business – Our Pipeline" for more details.

Based on the expected approval timeline of each late-stage project in our pipeline, we expect to receive conditional marketing approval from the NMPA for A167 (PD-L1 mAb), our first innovative drug in NDA registration stage, in the second half of 2023. Subject to regulatory communications and marketing approval, we expect to launch our Core Products, SKB264 and A166, and A140 in the China market in the second half of 2024 or the first half of 2025. After our drug candidates are commercialized, our business and results of operations will depend on the market acceptance and sales of our commercialized drugs. See also "Risk Factors – Risks Relating to the Development of Our Drug Candidates. If we are unable to successfully complete clinical development, obtain regulatory approvals or achieve commercialization for our drug candidates, or if we experience significant delays or cost overruns in doing any of the foregoing, our business and prospects could be materially and adversely affected."

#### Our Existing and Future Collaboration and Licensing Arrangements

Our results of operations have been, and may continue to be, affected by our license and collaboration agreements with business partners. To date, we have entered into nine out-license agreements. For details, see "Business – License and Collaboration Arrangements." For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, we recognized revenue from license and collaboration agreements of RMB4.5 million, RMB4.5 million and RMB612.2 million, respectively. These arrangements enable us to maximize the global value of the relevant assets and provide us with the capital support to advance our other pipeline assets and pursue opportunities for long-term growth.

Meanwhile, we may be required to pay license fees (such as upfront payments and milestone payments) pursuant to certain co-development, in-license or similar arrangements, or if we enter into such arrangements in the future. See "Business – Our License and Collaboration Arrangements."

Following on the success of our existing license and collaboration agreements, we are actively exploring new partnership opportunities globally. For details, see "Business – Our Development Strategies – Continue to seek and deepen strategic partnerships to extend the potential of our technology platforms and maximize the value of our pipeline." The timing and amount of upfront payments, milestone payments, royalties and other considerations in relation to our existing and future license and collaboration arrangements will have an impact on our results of operations.

## **Our Cost Structure**

Our cost structure during the Track Record Period primarily consisted of costs and expenses in relation to R&D activities, administrative activities, and costs relating to financing activities.

Our costs and expenses were the largest component of our cost structure during the Track Record Period. Our costs and expenses related to research and development activities were significant as we advanced multiple drug development programs in various stages of the development life cycle. For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, our costs and expenses in relation to R&D activities, which represented our cost of sales and research and development expenses, were RMB748.2 million, RMB549.4 million and RMB696.4 million, respectively. Our cost of sales was incurred primarily in relation to our license and collaboration agreements with MSD and other licensing partners, and R&D services we provided to Kelun Group during the Track Record Period. Our cost of sales increased from RMB16.7 million for the nine months ended September 30, 2022, primarily attributable to the two license and collaboration agreements we entered into with MSD to develop SKB264 and SKB315, respectively.

Our research and development expenses primarily consisted of staff costs and trial and testing expenses, including third-party contracting costs with respect to the engagement of CROs, clinical trial sites, principal investigators and other service providers to support our R&D activities. Our staff costs decreased from September 30, 2021 to the same period in 2022, as we streamlined our workforce to increase operating efficiency. Our trial and testing expenses fluctuated based on the timing and progress of our clinical trials and preclinical studies. We expect to continue to incur significant research and development expenses as we move our pipeline assets towards the clinic.

We also recorded significant administrative expenses in our operations. For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, our administrative expenses amounted to RMB96.2 million, RMB77.4 million and RMB63.6 million, respectively, which primarily consisted of staff costs. Our administrative expenses decreased from the nine months ended September 30, 2021 to the same period in 2022 as we streamlined our workforce to increase operating efficiency. The decrease was partially offset by higher consulting service fees in 2022 relating to the engagement of agents, legal counsel and other professional service providers for the [**REDACTED**].

During the Track Record Period, our finance costs primarily consisted of interest expenses on interest-bearing borrowings from Kelun Pharmaceutical, and interest expenses relating to the Shares we issued to Series A Investors. For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, our finance costs were RMB112.6 million, RMB79.5 million and RMB110.4 million, respectively. A substantial portion of such costs are not expected to continue after [**REDACTED**], as (i) all of our borrowings from Kelun Pharmaceutical had been fully settled as of the Latest Practicable Date; and (ii) the Shares we issued to Series A Investors will be converted into ordinary Shares upon [**REDACTED**].

We expect our cost structure to evolve as we continue to develop and expand our business. As the preclinical studies and clinical trials of our drug candidates continue to progress and as we gradually bring them to commercialization, we expect to incur additional costs in relation to manufacturing, sales and marketing, and regulatory affairs, among other activities. We may also incur increased legal, compliance, accounting, insurance and investor and public relations expenses associated with being a public company in Hong Kong.

#### **Funding for Our Operations**

During the Track Record Period, we funded our operations primarily through borrowings from Kelun Pharmaceutical, payments received in accordance with license and collaboration agreements, and proceeds from our Series A Financing. We expect to fund our future operations primarily with existing cash and cash equivalents, payments received from our license and collaboration agreements, and [**REDACTED**] from the [**REDACTED**]. Upon the successful commercialization of one or more of our drug candidates, we expect to fund our operations in part with income generated from sales of our commercialized drug products. As our business continues to expand, we may require further funding through equity offerings, debt financing, license and collaboration arrangements, and other sources. Changes in our ability to fund our operations may affect our cash flow and results of operations. See also "Risk Factors – Risks Relating to Our Financial Position and Need for Additional Capital – We may need to obtain substantial additional financing to fund our operations and expansion, and if we fail to do so, we may be unable to complete the development and commercialization of our drug candidates."

# SIGNIFICANT ACCOUNTING POLICIES AND CRITICAL JUDGMENTS AND ESTIMATES

The preparation of financial statements in conformity with IFRSs requires our management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. Such judgments, estimates and assumptions are continually evaluated and are based on historical experience and various other factors, including expectations of future events, that are believed to be reasonable under the circumstances, from which our actual results may differ.

Set out below are a summary of the significant accounting policies, judgements and estimates which we believe are most important for understanding our results of operations and financial condition. See note 2 and 3 to the Accountants' Report set out in Appendix I to this document for a detailed description of our significant accounting policies, judgments and estimates.

#### **Significant Accounting Policies**

#### **Revenue and Other Income**

Income is classified by us as revenue when it arises from the sale of goods or the provision of services. Revenue is recognized when control over a product or service is transferred to the customer, at the amount of promised consideration to which our Group is expected to be entitled, excluding those amounts collected on behalf of third parties. Revenue excludes value added tax or other sales taxes.

Further details of our revenue and other income recognition policies are as follows:

## Revenue from Contracts with Customers

#### Revenue from License and Collaboration Agreements

We grant licenses of its intellectual property (the "License") to its customers. The consideration for the License comprises a fixed element (the upfront payment) and variable elements (including but not limited to development milestones and sales-based royalties). The upfront fees are recognized as revenue when customers obtain rights to access the technology. Development milestone payments are included in the transaction price and recognized as revenue throughout the license period when it is highly probable that there will not be a subsequent reversal of a significant amount of revenue. Sales-based royalties are not included in the transaction price until customers make the sales.

#### Revenue from Provision of Research and Development Service

Research and development services are comprised of performance obligations which are capable of being distinct. Accordingly, the transaction price is allocated based on the relative stand-alone selling prices of the services.

For the research and development services that (i) the customer simultaneously receives and consumes the benefits provided by our performance as the we perform; (ii) our performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or (iii) our performance does not create an asset with an alternative use to us and we have an enforceable right to payment for performance completed to date, we concluded that such services can be identified as a performance obligation satisfied over time. We use input methods to recognize revenue on the basis of our inputs to the satisfaction of a performance obligation relative to the total expected inputs to the satisfaction of that performance obligation.

Otherwise, revenue is recognized at a point in time when the customers accept and can benefit from such service.

#### Interest Income

Interest income is recognized as it accrues under the effective interest method using the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of the financial asset.

## Government Grants

Government grants are recognized in the statement of financial position initially when there is reasonable assurance that they will be received and that we will comply with the conditions attaching to them. Grants that compensate us for expenses incurred are recognized as income in profit or loss on a systematic basis in the same periods in which the expenses are incurred. Grants that compensate us for the cost of an asset are recognized as deferred income and subsequently recognized in profit or loss over the useful life of the assets.

## Dividends

Dividend income from unlisted investments is recognized when the shareholder's right to receive payment is established.

## **Research and Development Expenses**

Research and development expenses comprise all expenses that are directly attributable to research and development activities or that can be allocated on a reasonable basis to such activities. Expenditure on research activities is recognized as an expense in the period in which it is incurred. Expenditure on development activities is capitalized if the process is technically and commercially feasible and we have sufficient resources and the intention to complete development.

## Property, Plant and Equipment ("PPE")

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Gains or losses arising from the retirement or disposal of an item of property, plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognized in profit or loss on the date of retirement or disposal. Any related revaluation surplus is transferred from the revaluation reserve to retained profits and is not reclassified to profit or loss.

## FINANCIAL INFORMATION

Depreciation is calculated to write off the cost or valuation of items of property, plant and equipment, less their estimated residual value, if any, using the straight-line method over their estimated useful lives as follows:

-	Machinery and Equipment	10 years
_	Furniture, fixtures and others	3-5 years
_	Vehicles	5 – 8 years
_	Leasehold improvements	3 years

Where parts of an item of property, plant and equipment have different useful lives, the cost or valuation of the item is allocated on a reasonable basis between the parts and each part is depreciated separately. Both the useful life of an asset and its residual value, if any, are reviewed annually.

Construction in progress is stated at cost less impairment losses. Cost comprises the purchase costs of the asset and the related construction and installation costs. Construction in progress is transferred to property, plant and equipment when the asset is substantially ready for its intended use and depreciation will be provided at the appropriate rates in accordance with the depreciation polices specified above. No depreciation is provided in respect of construction in progress.

#### Employee Benefits

#### Short-term Employee Benefits and Contributions to Defined Contribution Retirement Plans

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

Contribution to appropriate local defined contribution retirement schemes pursuant to the relevant labor rules and regulations in the PRC are recognized as an expense in profit or loss as incurred, except to the extent that they are included in the cost of inventories not yet recognized as an expense.

## Share-based Payments

The fair value of share-based payment awards granted to employees is recognized as an employee cost with a corresponding increase in a capital reserve within equity. The fair value is measured at grant date with reference to the price per share in the latest equity financing transaction, taking into account the terms and conditions upon which the share-based payment

awards were granted. Where the employees have to meet vesting conditions before becoming unconditionally entitled to the shares, the total estimated fair value of share-based payment awards is spread over the vesting period, taking into account the probability that the shares will vest.

During the vesting period, the number of shares that is expected to vest is reviewed. Any resulting adjustment to the cumulative fair value recognized in prior periods is charged/credited to the profit or loss for the period of the review with a corresponding adjustment to the capital reserve. On vesting date, the amount recognized as an expense is adjusted to reflect the actual number of shares that vest (with a corresponding adjustment to the capital reserve).

#### Termination Benefits

Termination benefits are recognized at the earlier of when we can no longer withdraw the offer of those benefits and when it recognizes restructuring costs involving the payment of termination benefits.

## Interest-bearing Borrowings

Interest-bearing borrowings are measured initially at fair value less transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortized cost using the effective interest method. Interest expense is recognized in accordance with our accounting policy for borrowing costs.

#### Shares Issued

Shares issued are classified as equity if they bear discretionary dividends, do not contain any obligations to deliver cash or other financial assets and do not require settlement in a variable number of our equity instruments. Discretionary dividends on such shares issued are recognized as distributions within equity.

A financial liability is recognized if we have the obligation to redeem any equity instruments issued on a specific date or at the option of the shareholders (including the options that are only exercisable in case of occurrence of certain contingent triggering events). The liability is recognized and measured at the present value of the exercise price.

## **Contract Assets and Contract Liabilities**

A contract asset is recognized when we recognize revenue before being unconditionally entitled to the consideration under the payment terms set out in the contract. Contract assets are assessed for expected credit losses ("ECL") in accordance with the policy set out in note 2(h)(i) to the Accountants' Report set out in the Appendix I to this document and are reclassified to receivables when the right to the consideration has become unconditional.

A contract liability is recognized when the customer pays non-refundable consideration before we recognize the related revenue. A contract liability would also be recognized if we have an unconditional right to receive non-refundable consideration before we recognize the related revenue. In such cases, a corresponding receivable would also be recognized.

For a single contract with the customer, either a net contract asset or a net contract liability is presented. For multiple contracts, contract assets and contract liabilities of unrelated contracts are not presented on a net basis.

When the contract includes a significant financing component, the contract balance includes interest accrued under the effective interest method.

## **Critical Judgments and Estimates**

## **Research and Development Expenses**

Research and development expenses incurred on our pipelines are capitalized and deferred only when we can demonstrate the technical feasibility of completing the intangible asset so that it will be available for use or sale, our intention to complete and our ability to use or sell the asset, how the asset will generate future economic benefits, the availability of resources to complete the pipeline and the ability to measure reliably the expenditure during the development.

Research and development expenses which do not meet these criteria are expensed when incurred. Management will assess the progress of each of the research and development projects and determine the criteria met for capitalization. During the Track Record Period, our research and development expenditures incurred did not meet these capitalization principles for any products and were expensed as incurred.

## **Recognition of Deferred Tax Assets**

Deferred tax assets in respect of tax losses carried forward and deductible temporary differences are recognized and measured based on the expected manner of realization or settlement of the carrying amount of the relevant assets and liabilities, using tax rates enacted or substantively enacted at the end of each Track Record Period. In determining the carrying amounts of deferred tax assets, expected taxable profits are estimated which involves a number of assumptions relating to the operating environment of our Group and require a significant level of judgement exercised by the directors. Any change in such assumptions and judgement would affect the carrying amounts of deferred tax assets to be recognized and hence the net profit in future years.

## Depreciation

Property, plant and equipment are depreciated on a straight-line basis over the estimated useful lives of the assets, after taking into account the estimated residual values. We review the estimated useful lives of the assets regularly in order to determine the amount of depreciation expenses to be recorded during the Track Record Period. The useful lives are based on our historical experience with similar assets and taking into account anticipated technological changes. The depreciation expenses for future periods are adjusted if there are significant changes from previous estimates.

# DESCRIPTION OF SELECTED COMPONENTS OF THE CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

The following table sets forth a summary of our consolidated statements of profit or loss and other comprehensive income for the periods indicated. Our historical results presented below are not necessarily indicative of the results that may be expected for any future period.

	For the year ended December 31,	For the nine r			
	2021	2021	2022		
	(RMB'000) (RMB'000)		(RMB'000) (RMB'000		(RMB'000)
		(Unau	dited)		
Revenue	32,322	26,373	623,991		
Cost of sales	(20,525)	(16,744)	(182,762)		
Gross profit	11,797	9,629	441,229		
Other net income/(expense)	34,843	21,782	(28,091)		
Administrative expenses	(96,174)	(77,437)	(63,594)		
Research and development expenses	(727,670)	(532,676)	(513,623)		
Loss from operations	(777,204)	(578,702)	(164,079)		
Finance costs	(112,591)	(79,459)	(110,430)		

	For the year ended December 31,	For the nine r	
	2021	2021	2022
	(RMB'000)	(RMB'000)	(RMB'000)
		(Unau	dited)
Loss before taxation	(889,795)	(658,161)	(274,509)
Income tax			(46,717)
Loss for the year/period attributable to equity			
shareholders of the Company	(889,795)	(658,161)	(321,226)
Other comprehensive (expense)/ income for the year/period (after tax) Item that may be reclassified subsequently to profit or loss: Exchange differences on translation of financial statements of an			
overseas subsidiary	(3,910)	(663)	18,410
Other comprehensive (expense)/ income for the year/period	(3,910)	(663)	18,410
Total comprehensive expense for the year/period attributable to equity shareholders of the Company	(893,705)	(658,824)	(302,816)

## Revenue

During the Track Record Period, our revenue consisted of (i) revenue from our license and collaboration agreements. See "Business – Our License and Collaboration Arrangements" for details; and (ii) revenue from the research and development services we provided to Kelun Group and other third parties. The following table sets forth the components of our revenue in absolute amounts and as percentages of the total revenue for the periods indicated:

	For th year end December	led	For th		months ended Iber 30,	1
	2021		2021		2022	
	(RMB'000)	%	(RMB'000)	% (Unai	(RMB'000) udited)	%
Revenue from license and collaboration agreements Revenue from provision of research and development	4,463	13.8	4,463	16.9	612,153	98.1
services	27,859	86.2	21,910	83.1	11,838	1.9
Total	32,322	100.0	26,373	100.0	623,991	100.0

## **Cost of Sales**

During the Track Record Period, our cost of sales was primarily related to the R&D activities we conducted in accordance with our license and collaboration agreements, and the R&D services we provided to Kelun Group and other third parties. Our cost of sales primarily consisted of (i) employee salaries and benefits for R&D staff; (ii) trial and testing expenses, primarily in relation to the engagement of CROs, clinical trial sites, principal investigators and other service providers; (iii) costs of raw materials and other consumables; (iv) depreciation and amortization expenses in connection with the machinery and equipment used; (v) tax and surcharge; and (vi) others, including office expenses and other miscellaneous expenses. The following table sets forth a breakdown of our cost of sales in absolute amounts and as percentages of the total cost of sales for the periods indicated.

## FINANCIAL INFORMATION

	For th year end December	led	For th		months ended ber 30,	1
	2021		2021		2022	
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%
				(Unau	dited)	
Staff costs	13,063	63.6	10,473	62.5	45,397	24.8
Trial and testing						
expenses	1,846	9.0	1,840	11.0	99,152	54.3
Raw materials	745	3.6	634	3.8	22,311	12.2
Depreciation and						
amortization	603	2.9	446	2.7	7,926	4.3
Tax and surcharge	2,647	12.9	2,112	12.6	465	0.3
Others	1,621	8.0	1,239	7.4	7,511	4.1
Total	20,525	100.0	16,744	100.0	182,762	100.0

## **Gross Profit and Gross Profit Margin**

Gross profit represents revenue less cost of sales. Gross profit margin represents gross profit as a percentage of revenue. For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, our gross profits were RMB11.8 million, RMB9.6 million and RMB441.2 million, respectively. For the same periods, our gross profit margins were 36.5%, 36.5% and 70.7%, respectively.

#### **Other Net Income/(Expense)**

During the Track Record Period, our other net income or expense primarily consisted of (i) net foreign exchange gains or losses, which primarily reflected the increased or decreased value of assets or liabilities denominated in foreign currencies we hold resulting from fluctuations in exchange rate; (ii) government grants, mainly representing government subsidies from state and local government authorities in relation to our R&D activities and construction of our R&D and manufacturing facilities, which were one-off in nature and may vary from period to period; (iii) net loss or gain on disposal of property, plant and equipment; and (iv) others, primarily including interest income from bank deposits and net realized and unrealized gain on other financial assets. The following table sets forth a breakdown of our other net income/(expense) in absolute amounts and as percentages of the total other net income/(expense) for the periods indicated.

## FINANCIAL INFORMATION

	For the year end December	ed	For th		months ended iber 30,	l	
	2021		2021		2022		
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%	
				(Unai	ıdited)		
Net foreign exchange							
gains/(losses)	16,877	48.4	10,383	47.7	(38,807)	138.1	
Government grants	16,716	48.0	10,236	47.0	4,837	(17.2)	
Net (loss)/gain on disposal of property,							
plant and equipment	(5)	(0.0)	11	0.1	4,709	(16.8)	
Others	1,255	3.6	1,152	5.2	1,170	(4.1)	
Total	34,843	100.0	21,782	100.0	(28,091)	100.0	

## **Administrative Expenses**

During the Track Record Period, our administrative expenses primarily consisted of (i) staff costs, representing employee salaries and benefits, including the grant of restricted share units, for our administrative personnel; (ii) consulting service fees paid to agents, legal counsel and other professional service providers, including those in relation to the [**REDACTED**]; (iii) depreciation and amortization expenses mainly associated with our office and equipment for administrative purposes; (iv) office and travel expenses in relation to our general operations; (v) maintenance and repair expenses for office and equipment; and (vi) other miscellaneous expenses. The following table sets forth a breakdown of our administrative expenses in absolute amounts and as percentages of the total administrative expenses for the periods indicated.

	For the year end December	ed			months ended ber 30,	
	2021	2021		2021		
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%
				(Unau	udited)	
Staff costs	74,258	77.2	61,660	79.6	40,743	64.1
Consulting service fees	1,497	1.6	853	1.1	10,749	16.9
Depreciation and amortization						
expenses	4,480	4.7	3,253	4.2	5,229	8.2
Office and travel						
expenses	5,812	6.0	4,067	5.3	2,059	3.2

## FINANCIAL INFORMATION

	For th year end December	led	For th		months endee ber 30,	d
	2021	2021		2021		
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%
				(Unai	udited)	
Maintenance and repair						
expenses	5,194	5.4	4,939	6.4	1,901	3.0
Others	4,933	5.1	2,665	3.4	2,913	4.6
Total	96,174	100.0	77,437	100.0	63,594	100.0

#### **Research and Development Expenses**

During the Track Record Period, our research and development expenses primarily consisted of (i) staff costs, representing employee salaries and benefits, including the grant of restricted share units, for our R&D personnel; (ii) trial and testing expenses, primarily in relation to the engagement of CROs, clinical trial sites, principal investigators and other service providers; (iii) raw materials costs in relation to research and development of our drug candidates; (iv) depreciation and amortization expenses, associated with machinery and equipment used for R&D purposes; (v) short-term lease expenses, primarily in relation to leasing of properties and equipment used in our research and development activities; and (vi) others, such as utilities, maintenance and repair costs, and expenses incurred for the application and maintenance of intellectual property rights in relation to our R&D activities. The following table sets forth a breakdown of our research and development expenses in absolute amounts and as percentages of the total research and development expenses for the periods indicated.

	For the year end December	ed			months ended iber 30,	[
	2021		2021	2021		
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%
				(Unai	ıdited)	
Staff costs Trial and testing	262,133	36.0	203,280	38.2	172,352	33.6
expenses	289,599	39.8	208,336	39.1	229,304	44.6
Raw materials	83,877	11.5	51,620	9.7	47,939	9.3
Depreciation and amortization						
expenses	17,328	2.4	11,992	2.3	36,364	7.1

## FINANCIAL INFORMATION

	For th year end December	led	For th		months ende ober 30,	d
	2021		2021		2022	
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%
				(Unai	ıdited)	
Short-term lease						
expenses	39,960	5.5	31,555	5.9	486	0.1
Others	34,773	4.8	25,893	4.9	27,178	5.3
Total	727,670	100.0	532,676	100.0	513,623	100.0

#### **Finance Costs**

During the Track Record Period, our finance costs primarily consisted of (i) interest expenses on our borrowings from Kelun Pharmaceutical. For details of these borrowings, see "– Material Related Party Transactions"; (ii) interest expenses on financial instruments issued to investors, representing the Shares issued to Series A Investors; (iii) interest expenses on lease liabilities; and (iv) interest expenses on bank loans. We capitalized the interest expenses incurred for the construction in progress. The following table sets forth a breakdown of our finance costs in absolute amounts and as percentages of the total finance costs for the periods indicated.

	For the year end December	ed			months ended iber 30,	l	
	2021		2021		2022		
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%	
				(Unai	ıdited)		
Interest expenses on other borrowings from Kelun							
Pharmaceutical Interest expenses on financial instruments	90,209	80.1	65,813	82.8	80,399	72.8	
issued to investors Interest expenses on	27,295	24.2	17,059	21.5	30,707	27.8	
lease liabilities Interest expenses on	164	0.1	128	0.2	4,179	3.8	
bank loans	1,574	1.5	1,293	1.6	1,776	1.6	

## FINANCIAL INFORMATION

	For the year end December	ed		e nine 1 Septem	nonths ended ber 30,	1
	2021		2021		2022	
	(RMB'000)	%	(RMB'000)	%	(RMB'000)	%
				(Unau	dited)	
Less: interest expenses capitalized into construction in						
progress	(6,651)	(5.9)	(4,834)	(6.1)	(6,631)	(6.0)
Total	112,591	100.0	79,459	100.0	110,430	100.0

#### **Income Tax**

During the Track Record Period, our income tax consisted of current tax and withholding tax. For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, we recorded income tax of nil, nil and RMB46.7 million, respectively. Our Directors confirm that during the Track Record Period, we had made all the required tax filings with the relevant tax authorities in the PRC and we are not aware of any outstanding or potential disputes with such tax authorities.

#### PRC

Effective from January 1, 2008, the PRC statutory income tax rate is 25% under the EIT Law. Our subsidiaries in the PRC are subject to PRC income tax at 25% unless otherwise specified.

According to the EIT Law and its relevant regulations, entities that qualified as High and New Technology Enterprise are entitled to a preferential income tax rate of 15%. We obtained our certificate of High and New Technology Enterprise on December 3, 2020 and are entitled to preferential income tax of 15% from 2020 to 2022.

#### **United States**

Pursuant to U.S. income tax laws and regulations and the Agreement between the Government of the People's Republic of China and the United States of America for Avoidance of Double Taxation and the Prevention of Fiscal Evasion with respect to Taxes on Income (《中 華人民共和國政府和美利堅合眾國政府關於對所得避免雙重徵税和防止偷漏税的協定》), we are subject to a 10% U.S. federal withholding tax, applied to certain payments made to us pursuant to the respective license and collaboration agreements.

## Loss for the Year/Period

For the year ended December 31, 2021 and the nine months ended September 30, 2021 and 2022, we had net losses of RMB889.8 million, RMB658.2 million and RMB321.2 million, respectively.

## **RESULTS OF OPERATIONS**

# Nine Months Ended September 30, 2021 Compared with Nine Months Ended September 30, 2022

## Revenue

Our revenue increased significantly from RMB26.4 million for the nine months ended September 30, 2021 to RMB624.0 million for the nine months ended September 30, 2022, primarily because we entered into two license and collaboration agreements with MSD in 2022 to develop SKB264 and SKB315.

## Cost of Sales

Our cost of sales increased significantly from RMB16.7 million for the nine months ended September 30, 2021 to RMB182.8 million for the nine months ended September 30, 2022, primarily in relation to the R&D activities we conducted in 2022 in accordance with our license and collaboration agreements with MSD to develop SKB264 and SKB315.

## Gross Profit and Gross Profit Margin

Our gross profit increased significantly from RMB9.6 million for the nine months ended September 30, 2021 to RMB441.2 million for the nine months ended September 30, 2022. Accordingly, our overall gross profit margin increased significantly from 36.5% for the nine months ended September 30, 2021 to 70.7% for the nine months ended September 30, 2022, primarily because of our license and collaboration agreements with MSD.

## Other Net Income/(Expense)

We recorded other net income of RMB21.8 million for the nine months ended September 30, 2021, as compared to other net expenses of RMB28.1 million for the nine months ended September 30, 2022, which was primarily because we recorded net foreign exchange losses of RMB38.8 million for the nine months ended September 30, 2022, as compared to net foreign exchange gains of RMB10.4 million for the nine months ended September 30, 2021, as a result of the fluctuation in exchange rate of Renminbi against U.S. dollars.

#### Administrative Expenses

Our administrative expenses decreased by 17.9% from RMB77.4 million for the nine months ended September 30, 2021 to RMB63.6 million for the nine months ended September 30, 2022, which was primarily due to a decrease of RMB20.9 million in staff costs as we streamlined our workforce to increase operating efficiency.

## **Research and Development Expenses**

Our research and development expenses decreased by 3.6% from RMB532.7 million for the nine months ended September 30, 2021 to RMB513.6 million for the nine months ended September 30, 2022, which was primarily due to an increase of RMB21.0 million in trial and testing expenses, which was in line with the progress of our R&D activities, partially offset by a decrease of RMB30.9 million in staff costs as we streamlined our workforce to increase operating efficiency. The increase of depreciation and amortization expenses of RMB24.4 million and the decrease of short-term lease expenses of RMB31.1 million were primarily a result of the change of lease term from one year to three years under our new lease agreements with Kelun Pharmaceutical effective January 1, 2022. For details, see "– Material Related Party Transactions – Leasing of Properties and Equipment."

## Finance Costs

Our finance costs increased by 39.0% from RMB79.5 million for the nine months ended September 30, 2021 to RMB110.4 million for the nine months ended September 30, 2022, which was primarily due to (i) an increase of RMB14.6 million in interest expenses on our borrowings from Kelun Pharmaceutical, mainly associated with an increase of borrowings from Kelun Pharmaceutical; and (ii) an increase of RMB13.6 million in interest expenses on financial instruments issued to investors, following our issuance of Shares to Series A Investors in 2021.

## Income Tax

We recorded income tax of RMB46.7 million for the nine months ended September 30, 2022, as compared to nil for the nine months ended September 30, 2021, primarily attributable to the U.S. federal withholding tax applied to certain payments made to us in the first nine months of 2022 pursuant to our license and collaboration agreements with MSD. We did not incur such tax expenses in the first nine months of 2021.

## Loss for the Period

As a result of the foregoing, our loss for the period decreased by 51.2% from RMB658.2 million for the nine months ended September 30, 2021 to RMB321.2 million for the nine months ended September 30, 2022.

# DESCRIPTION OF SELECTED ITEMS FROM THE CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

The following table sets forth a summary of our consolidated statements of financial position as of the dates indicated.

	As of December 31, 2021	As of September 30, 2022
	(RMB'000)	(RMB'000)
		(Unaudited)
Non-current assets		
Property, plant and equipment	432,179	495,268
Right-of-use assets	41,987	127,576
Intangible assets	486	1,966
Other non-current assets	39,965	28,537
Total non-current assets	514,617	653,347
Current assets		
Inventories and other contract costs	78,707	58,041
Trade and other receivables	78,525	97,567
Amounts due from related parties	22,688	6,864
Financial assets measured at FVPL	_	170,021
Restricted deposits	36,628	-
Cash and cash equivalents	81,793	200,430
Total current assets	298,341	532,923
Current liabilities		
Trade and other payables	185,256	159,422
Amounts due to related parties	221,912	206,539
Financial instruments issued to investors	539,078	569,785
Contract liabilities	109,038	185,328
Bank loans and other borrowings	2,387,967	2,876,135
Lease liabilities	1,663	38,994
Total current liabilities	3,444,914	4,036,203
Net current liabilities	3,146,573	3,503,280

	As of December 31, 2021	As of September 30, 2022	
	(RMB'000)	(RMB'000)	
		(Unaudited)	
Total assets less current liabilities	(2,631,956)	(2,849,933)	
Non-current liabilities			
Lease liabilities	1,252	83,240	
Deferred income	10,678	10,678	
Total non-current liabilities	11,930	93,918	
Net liabilities	2,643,886	2,943,851	

## Property, Plant and Equipment

During the Track Record Period, our property, plant and equipment primarily consisted of (i) construction in progress, (ii) machinery and equipment, (iii) furniture, fixtures, and others, and (iv) leasehold improvements. Our property, plant and equipment increased by 14.6% from RMB432.2 million as of December 31, 2021 to RMB495.3 million as of September 30, 2022, primarily due to (i) an increase of RMB39.9 million in construction in progress primarily in relation to the construction of our R&D and manufacturing facilities, and office space; (ii) an increase of RMB12.8 million in leasehold improvements for our existing manufacturing facilities; and (iii) an increase of RMB10.9 million in machinery and equipment as we purchased new equipment to support our R&D activities.

## **Right-of-use Assets**

During the Track Record Period, our right-of-use assets were primarily related to the leases of land use rights, properties and machinery and equipment used in our operations. Our right-of-use assets increased significantly from RMB42.0 million as of December 31, 2021 to RMB127.6 million as of September 30, 2022, primarily due to an increase of RMB72.7 million in machinery and equipment and an increase of RMB14.7 million in properties, as we recorded right-of-use assets on our balance sheet subsequent to January 1, 2022 in connection with the new three-year lease agreements with Kelun Pharmaceutical, which became effective on January 1, 2022.

#### **Other Non-current Assets**

During the Track Record Period, our other non-current assets mainly represented prepayments we paid to suppliers for the construction of R&D and manufacturing facilities and purchase of equipment. Our other non-current assets decreased by 28.6% from RMB40.0 million as of December 31, 2021 to RMB28.5 million as of September 30, 2022, in line with the progress of our construction projects.

#### **Inventories and Other Contract Costs**

During the Track Record Period, our inventories and other contract costs consisted of (i) raw materials and low-value consumables purchased for our R&D activities and day-to-day operations; and (ii) other contract costs, primarily representing costs incurred for certain R&D activities we conducted in support of SKB264's clinical development plan in accordance with the relevant license and collaboration agreement with MSD, for which we had not yet completed the relevant performance obligation to recognize revenue. The following table sets forth the details of our inventories and other contract costs as of the dates indicated.

	As of December 31, 2021	As of , September 30, 2022	
	(RMB'000)	(RMB'000)	
		(Unaudited)	
Inventories			
Raw materials	45,590	53,281	
Low-value consumables	5,134	4,103	
Contract costs	27,983	657	
Total	78,707	58,041	

Our inventories and other contract costs decreased by 26.3% from RMB78.7 million as of December 31, 2021 to RMB58.0 million as of September 30, 2022, primarily due to a decrease of RMB27.3 million in other contract costs, mainly because we fulfilled the performance obligations and recognized revenue in relation to certain R&D services we provided, partially offset by an increase of RMB7.7 million in raw materials to support our R&D activities.

As of January 31, 2023, RMB17.2 million, or 29.6%, of our inventories as of September 30, 2022, had been consumed.

#### **Trade and Other Receivables**

During the Track Record Period, our trade and other receivables primarily consisted of (i) trade receivables mainly in relation to our provision of research and development services to third parties; (ii) other receivables, mainly representing social insurance contributions we made on behalf of our employees; (iii) value-added tax ("VAT") recoverable in connection with the procurement of raw materials, third-party services, and machinery and equipment; and (iv) prepayments we made to CROs and other third-party service providers and suppliers of raw materials relating to our various preclinical studies and clinical trials. The following table sets forth the details of our trade and other receivables as of the dates indicated.

	As of December 31, 2021	As of September 30, 2022
	(RMB'000)	(RMB'000)
		(Unaudited)
Trade receivables	146	438
Other receivables	2,165	3,629
Value-added tax ("VAT") recoverable	45,557	27,118
Prepayments	30,657	66,382
Total	78,525	97,567

Our trade and other receivables increased by 24.2% from RMB78.5 million as of December 31, 2021 to RMB97.6 million as of September 30, 2022, primarily due to an increase of RMB35.7 million in prepayments in line with the progress of our R&D activities, partially offset by a decrease of RMB18.4 million in VAT recoverable.

As of January 31, 2023, all of our trade receivables as of September 30, 2022, were subsequently settled.

The following table sets forth an aging analysis of our trade receivables presented based on the invoice date and net of loss allowance as of the dates indicated.

	As of December 31, 2021	nber 31, September 30,	
	(RMB'000)	(RMB'000) (Unaudited)	
Within 3 months (inclusive)	146	438	
Total	146	438	

#### Amounts Due From Related Parties

During the Track Record Period, our amounts due from related parties primarily represented amounts due from Kelun Group in relation to provision of R&D services to Kelun Group. Our amounts due from related parties decreased by 69.7% from RMB22.7 million as of December 31, 2021 to RMB6.9 million as of September 30, 2022, primarily because we reduced the R&D services provided to Kelun Group. For details, see "– Material Related Party Transactions."

## Financial Assets Measured at FVPL

During the Track Record Period, our financial assets measured at fair value through profit or loss ("FVPL") consisted of wealth management products issued by various banks in the PRC with a floating return being paid together with the principal on the maturity date. We recorded financial assets at FVPL of RMB170.0 million as of September 30, 2022, as compared to nil as of December 31, 2021, as we purchased wealth management products in the nine months ended September 30, 2022.

We believe that we can make better use of our cash by utilizing wealth management products to better utilize our idle cash without interfering with our business operations or capital expenditures. We make investment decisions based on our estimated capital requirements and our annual budget, taking into account the duration, expected returns and risks of the wealth management product. We generally limit our purchases to low-risk and short-term products which are redeemable on demand from reputable commercial banks. Our finance department is responsible for the purchase of wealth management products, which is reviewed by our senior management team. In the future, we intend to continue to purchase low-risk wealth management products with a short maturity period based on our operational needs.

## **Restricted Deposits**

During the Track Record Period, our restricted deposits mainly represented bank deposits pledged as collateral for the issuance of bills payable. We had restricted deposits of RMB36.6 million as of December 31, 2021, as compared to nil as of September 30, 2022, respectively, due to the full settlement of bills payable in 2022.

## **Cash and Cash Equivalents**

During the Track Record Period, our cash and cash equivalents consisted of cash at bank, net of restricted bank deposits. We had cash and cash equivalents of RMB81.8 million and RMB200.4 million as of December 31, 2021 and September 30, 2022, respectively. The increase in our cash and cash equivalents primarily reflected the receipt of payments pursuant to our license and collaboration agreements with MSD for SKB264 and SKB315 in 2022.

#### **Trade and Other Payables**

During the Track Record Period, our trade and other payables consisted of (i) trade payables in connection with our procurement of raw materials, consumables, and third-party services; (ii) other payables, mainly representing other payables in connection with our day-to-day operations; (iii) bills payable primarily due to suppliers for the construction of our R&D and manufacturing facilities; (iv) accrued payroll and benefits, mainly including salaries and other welfare payables to our employees; and (v) other taxes payable. The following table sets forth the details of our trade and other payables as of the dates indicated.

	As of December 31, 2021	As of September 30, 2022	
	(RMB'000)	(RMB'000)	
		(Unaudited)	
Trade payables	98,341	113,058	
Other payables	6,029	4,762	
Bills payable	33,641	_	
Accrued payroll and benefits	44,723	39,002	
Other taxes payable	2,522	2,600	
Total	185,256	159,422	

Our trade and other payables decreased by 13.9% from RMB185.3 million as of December 31, 2021 to RMB159.4 million as of September 30, 2022, primarily due to (i) a decrease of RMB33.6 million in bills payable, as relevant bills had been paid at maturity; and (ii) a decrease of RMB5.7 million in accrued payroll and benefits, partially offset by an increase of RMB14.7 million in trade payables associated with the increase of procurement of raw materials and third-party services for our R&D activities.

The following table sets forth an aging analysis of our trade payables and bills payable presented based on the invoice date as of the dates indicated.

	As of December 31, 2021	As of September 30, 2022
	(RMB'000)	(RMB'000)
		(Unaudited)
Within 1 year	131,142	95,091
1 to 2 years	346	17,349

	As of December 31, 2021	As of September 30, 2022 ( <i>RMB</i> '000)	
	( <i>RMB</i> '000)		
		(Unaudited)	
2 to 3 years	320	227	
More than 3 years	174	391	
Total	131,982	113,058	

As of January 31, 2023, RMB215.8 million, or 75.6% of our trade payables as of September 30, 2022 had been subsequently settled.

## Amounts Due to Related Parties

During the Track Record Period, our amounts due to related parties primarily represented amounts due to Kelun Group. Our amounts due to related parties decreased by 6.9% from RMB221.9 million as of December 31, 2021 to RMB206.5 million as of September 30, 2022, primarily as we reduced the procurement of R&D services from Kelun Group. For further details, see "– Material Related Party Transactions."

## **Financial Instruments Issued to Investors**

During the Track Record Period, our financial instruments issued to investors represented the Shares issued to Series A Investors. We recorded financial instruments issued to investors of RMB539.1 million and RMB569.8 million as of December 31, 2021 and September 30, 2022, respectively.

Shares issued to Series A Investors are redeemable upon the occurrence of certain events stipulated in the Series A Share Subscription Agreement, which give rise to financial liabilities that are measured at the transaction price at initial recognition, and subsequently at amortized cost at an effective interest rate of 8%. For a discussion of our issuance of financial instruments to investors, see "History and Corporate Structure" in this document. For further information regarding our financial instruments issued to investors, see note 23 to the Accountants' Report set out in Appendix I to this document.

## **Contract Liabilities**

During the Track Record Period, our contract liabilities primarily represented amounts we received from MSD before we had reached the relevant milestones in our provision of research and development services. We recorded contract liabilities of RMB109.0 million and RMB185.3 million as of December 31, 2021 and September 30, 2022.

## **Bank Loans and Other Borrowings**

During the Track Record Period, we obtained certain bank loans from certain commercial banks in the PRC and other borrowings from Kelun Pharmaceutical for supplementing our working capital. The following table sets forth the details of our bank loans and other borrowings as of the dates indicated.

	As of December 31, 2021	As of September 30, 2022
	(RMB'000)	(RMB'000)
		(Unaudited)
Current		
Guaranteed bank loans	30,000 <sup>(1)</sup>	$115,000^{(2)}$
Other borrowings from Kelun Pharmaceutical	2,357,967	2,761,135
Total	2,387,967	2,876,135

Notes:

- A short-term bank loan with a principal amount of RMB30.0 million and an effective interest rate of 3.85% per annum. This bank loan was secured by the actual controller of our Company, Mr. Liu Gexin. We fully repaid this loan in February 2022.
- (2) RMB100.0 million of our bank loans as of September 30, 2022 was related to a short-term bank loan with a principal amount of RMB100.0 million and an effective interest rate of 3.95% per annum. This bank loan was secured by our Controlling Shareholder Kelun Pharmaceutical. We fully repaid this loan in February 2023. The remaining RMB15.0 million of our bank loans as of September 30, 2022 was a short-term bank loan with a principal amount of RMB15.0 million and an effective interest rate of 3.75% per annum, which was also secured by Mr. Liu. We fully repaid this loan in January 2023.

As of December 31, 2021 and September 30, 2022, the outstanding balances of our bank loans were RMB30.0 million and RMB115.0 million, respectively.

The outstanding balances of our borrowings from Kelun Pharmaceutical were RMB2,358.0 million and RMB2,761.1 million as of December 31, 2021 and September 30, 2022, respectively. For details, see "– Material Related Party Transactions" and note 30 to the Accountants' Report in Appendix I to this document.

## LIQUIDITY AND CAPITAL RESOURCES

Our primary uses of cash during the Track Record Period were to fund our research and development activities, the construction of our research and development and manufacturing facilities, and purchase of equipment, machinery and intangible assets. We recorded net cash used in operating activities of RMB485.9 million and RMB45.2 million for the year ended December 31, 2021 and the nine months ended September 30, 2022, respectively. During the Track Record Period, we financed our operations primarily through borrowings from Kelun Pharmaceutical, payments received in accordance with our license and collaboration agreements, and proceeds from our Series A Financing. As of January 31, 2023, the latest practicable date for determining our indebtedness, we had cash and cash equivalents of RMB1,074.6 million.

## **Current Assets and Liabilities**

	As of December 31, 2021	As of September 30, 2022	As of January 31, 2023
	(RMB'000)	(RMB'000)	(RMB'000)
		(Unau	dited)
Current assets			
Inventories and other contract costs	78,707	58,041	60,377
Trade and other receivables	78,525	97,567	96,067
Amounts due from related parties	22,688	6,864	1,855
Financial assets measured at FVPL	_	170,021	_
Restricted deposits	36,628	-	35,287
Cash and cash equivalents	81,793	200,430	1,074,629
Total current assets	298,341	532,923	1,268,215
Current liabilities			
Trade and other payables	185,256	159,422	222,530
Amounts due to related parties	221,912	206,539	35,047
Financial instruments issued to			
investors	539,078	569,785	1,890,319
Contract liabilities	109,038	185,328	166,681
Bank loans and other borrowings	2,387,967	2,876,135	171,874
Lease liabilities	1,663	38,994	46,363
Total current liabilities	3,444,914	4,036,203	2,532,814
Net current liabilities	3,146,573	3,503,280	1,264,599

We recorded net current liabilities during the Track Record Period primarily because we invested significant capital into the research and development of our extensive drug pipeline, and building up our technology platforms, R&D and manufacturing facilities and other capabilities to complement and support our business. These cash-intensive investments were financed in part through borrowings from Kelun Pharmaceutical and our Series A Financing, which were recorded as current liabilities on our balance sheet, and contributed to our net current liability position historically.

Our net current liabilities increased from RMB3,146.6 million as of December 31, 2021 to RMB3,503.3 million as of September 30, 2022, primarily attributable to (i) an increase of RMB488.2 million in bank loans and other borrowings to supplement our working capital; (ii) an increase of RMB76.3 million in contract liabilities, representing amounts we received from MSD before we had reached the relevant milestones in our provision of research and development services; and (iii) an increase of RMB30.7 million in financial instruments issued to investors, partially offset by (i) an increase of RMB170.0 million in financial assets measured at FVPL as we purchased wealth management products in the nine months ended September 30, 2022; and (ii) an increase of RMB118.6 million in cash and cash equivalents, primarily reflecting the receipt of upfront and other payments pursuant to our license and collaboration agreements with MSD for SKB264 and SKB315 in 2022.

Our net current liabilities decreased from RMB3,503.3 million as of September 30, 2022 to RMB1,264.6 million as of January 31, 2023, primarily because a majority of our borrowings from Kelun Pharmaceutical was settled by issuing equity to Kelun Pharmaceutical. For details, see "– Liquidity and Capital Resources – Working Capital Sufficiency."

#### Working Capital Sufficiency

Although we recorded significant net current liabilities during the Track Record Period, our Directors are of the view that we have sufficient working capital to cover at least 125% of our costs, including research and development expenses and administrative expenses (including any production costs), for at least the next 12 months from the date of this document, for reasons set out below:

Settlement of borrowings from Kelun Pharmaceutical. We had borrowings from Kelun Pharmaceutical of RMB2,358.0 million and RMB2,761.1 million, respectively, as of December 31, 2021 and September 30, 2022. We used such borrowings to support our operations. Pursuant to a share subscription and debt-to-equity swap agreement between us, Kelun Pharmaceutical and the other then Shareholders on January 3, 2023, we settled RMB2.5 billion of the outstanding balance of such borrowings by issuing equity to Kelun Pharmaceutical. As of the Latest Practicable Date, the remaining balance of our borrowings from Kelun Pharmaceutical had been repaid in full by cash. Primarily as a result of this debt-to-equity swap, our net current liabilities decreased to RMB1,264.6 million as of January 31, 2023. For further details, see "History and Corporate Structure – Corporate History – Establishment and Major Shareholding Changes of Our Company – 4. Series B Financing – Share Subscription by Kelun Pharmaceutical" and "– Material Related Party Transactions."

- Cash generated from our operations. We plan to fund our future operations primarily with existing cash and cash equivalents, payments received from our license and collaboration agreements, and [REDACTED] from the [REDACTED]. In particular, we have entered into nine out-license agreements. As of January 31, 2023, we had received over US\$144.7 million of upfront, milestone and other payments arising from such agreements. Subject to the achievement of specified milestones and other terms set forth in the respective agreements (including termination clauses), we are entitled to future payments and intend to utilize them to fund our operations. See also "Business Our License and Collaboration Arrangements." Upon the successful commercialization of one or more of our drug candidates, we expect to fund our operations in part with income generated from sales of our commercialized drug products. We expect to receive conditional marketing approval from the NMPA for A167 (PD-L1 mAb), our first innovative drug in NDA registration stage, in the second half of 2023.
- Conversion of Shares with preferential rights upon [REDACTED]. As of January 31, 2023, we recorded RMB1,890.3 million in financial instruments issued to investors, which were attributable to the shares with preferential rights we issued to the Pre-[REDACTED] Investors and contributed to our net current liability position historically. Such shares will be converted into ordinary Shares upon [REDACTED], after which they will no longer be recorded as current liabilities on our statement of financial position.
- *Cash burn rate.* Our cash burn rate refers to the average monthly amount of net cash used in operating activities, payment for property, plant and equipment and payment for intangible assets. We estimate that we will receive [REDACTED] of approximately HK\$[REDACTED] million in the [REDACTED], and assuming an [REDACTED] of HK\$[REDACTED] per Share, being the [REDACTED] of the indicative [REDACTED] range stated in this document. Assuming an average cash burn rate going forward of 1.0 times the level in the year ended December 31, 2021 and the nine months ended September 30, 2022, we estimate that our cash and cash equivalents and financial assets measured at fair value through profit or loss as of September 30, 2022 will be able to maintain our financial viability for over 12 months from September 30, 2022, without taking into account 5.0% of the estimated [REDACTED] from the [REDACTED] (namely, the portion allocated for our working capital and other general corporate purposes); or, we estimate we will be able to maintain our financial viability for over 16 months from September 30, 2022, if we take into account 5.0% of the estimated [REDACTED] from the [REDACTED] (namely, the portion allocated for our working capital and other general corporate purposes).

Our Directors confirm that there has not been any material default on our part in the payment of trade and non-trade payables and borrowings, or breaches of covenants during the Track Record Period and up to the date of this document.

## **Cash Flows**

The following table sets forth the components of our consolidated statements of cash flows for the periods indicated:

	For the year ended December 31,	For the nine n Septeml	
	2021	2021	2022
	RMB'000	RMB'000	RMB'000
		(Unaud	lited)
Net cash used in operating activities	(485,942)	(447,022)	(45,176)
Net cash used in investing activities	(94,384)	(131,047)	(172,562)
Net cash generated from financing activities	647,316	648,111	329,649
Net increase in cash and cash			
equivalents	66,990	70,042	111,911
Cash and cash equivalents at			
beginning of year/period	16,189	16,189	81,793
Effect of foreign exchange rate			
changes	(1,386)	(447)	6,726
Cash and cash equivalents at the end			
of year/period	81,793	85,784	200,430

## Net Cash Used in Operating Activities

For the nine months ended September 30, 2022, we had net cash used in operating activities of RMB45.2 million, which was primarily attributable to our loss before taxation of RMB274.5 million adjusted by certain non-cash and working capital items, including (i) positive adjustments, which primarily included finance costs of RMB110.4 million, net foreign exchange losses of RMB38.8 million, a decrease of RMB36.6 million in restricted bank deposits, depreciation of right-of-use assets of RMB31.4 million, an increase of RMB29.6 million in contract liabilities, and a decrease of RMB20.7 million in inventories and other contract costs, and (ii) negative adjustments, which primarily included a decrease of RMB52.2 million in trade and other payables.

For the year ended December 31, 2021, our net cash used in operating activities was RMB485.9 million, which was primarily attributable to our loss before taxation of RMB889.8 million adjusted by certain non-cash and working capital items, including (i) positive adjustments, which primarily included an increase of RMB264.5 million in trade and other payables, finance costs of RMB112.6 million, and an increase of RMB109.0 million in contract liabilities, and (ii) negative adjustments, which primarily included an increase of RMB36.6 million in restricted bank deposits, an increase of RMB20.6 million in trade and other receivables, and net foreign exchange gains of RMB16.9 million.

## Net Cash Used in Investing Activities

For the nine months ended September 30, 2022, we had net cash used in investing activities of RMB172.6 million, primarily attributable to the payment for investment in financial assets measured at FVPL of RMB170.0 million.

For the year ended December 31, 2021, our net cash used in investing activities was RMB94.4 million, primarily attributable to (i) the purchase of property, plant and equipment of RMB94.1 million; and (ii) the payment for investment in financial assets measured at FVPL of RMB140.0 million, partially offset by the proceeds from redemption of financial assets of RMB140.4 million.

#### Net Cash Generated From Financing Activities

For the nine months ended September 30, 2022, we had net cash generated from financing activities of RMB329.6 million, primarily attributable to (i) proceeds from borrowings from Kelun Pharmaceutical of RMB248.0 million; and (ii) proceeds from new bank loans of RMB115.0 million, partially offset by the repayment of bank loans of RMB30.0 million in the first nine months of 2022.

For the year ended December 31, 2021, our net cash generated from financing activities was RMB647.3 million, primarily attributable to (i) the proceeds from issuance of shares with preferential rights of RMB511.8 million; and (ii) the proceeds from borrowings from Kelun Pharmaceutical of RMB195.5 million, partially offset by the repayment of bank loans of RMB60.0 million in 2021.

# FINANCIAL INFORMATION

## CASH OPERATING COSTS

The following table sets forth our cash operating costs for the periods indicated:

	For the year ended December 31,	For the nine r	
	2021	2021	2022
	RMB'000	RMB'000	RMB'000
		(Unaudited)	
Costs relating to research and development of our Core Products			
Staff cost	51,085	40,868	55,350
Trial and testing expenses	61,769	43,626	60,879
Raw materials and others	15,046	13,829	14,711
Subtotal	127,900	98,323	130,940
Costs relating to research and development of our other drug candidates			
Staff cost	183,071	146,457	165,684
Trial and testing expenses	143,068	102,686	175,908
Raw materials and others	53,211	45,224	45,688
Subtotal	379,350	294,367	387,280
Total	507,250	392,690	518,220
Workforce employment costs <sup>(1)</sup>	74,258	59,407	40,743
Direct production costs <sup>(2)</sup>	-	-	-
Product marketing <sup>(3)</sup>	_	_	_
Non-income taxes, royalties and			
other governmental charges	_	_	—
Contingency allowances	_	_	_

Notes:

(1) Workforce employment costs represent total non-research and development personnel costs mainly including salaries and benefits.

(2) We had not commenced product manufacturing as of the Latest Practicable Date.

(3) We had not commenced product sales as at the Latest Practicable Date.

#### **INDEBTEDNESS**

As of December 31, 2021, September 30, 2022 and January 31, 2023, being the most recent practicable date for determining our indebtedness, except as disclosed in the table below, we did not have any material indebtedness.

	As of December 31, 2021 RMB'000	As of September 30, 2022 RMB'000	As of January 31, 2023 <i>RMB'000</i>
		(Unaudited)	
Current			
Bank loans and other borrowings	2,387,967	2,876,135	171,874
Lease liabilities	1,663	38,994	46,363
Financial instruments issued to			
investors	539,078	569,785	1,890,319
Subtotal	2,928,708	3,484,914	2,108,556
Non-current			
Lease liabilities	1,252	83,240	41,396
Total	2,929,960	3,568,154	2,149,952

#### **Bank Loans and Other Borrowings**

As of December 31, 2021, September 30, 2022 and January 31, 2023, the outstanding balances of our bank loans were RMB30.0 million, RMB115.0 million and RMB100.3 million, respectively. For details, see "– Description of Selected Items From the Consolidated Statements of Financial Position – Bank Loans and Other Borrowings." As of the Latest Practicable Date, the remaining balance of our bank loans had been repaid in full by cash.

As of December 31, 2021, September 30, 2022 and January 31, 2023, the outstanding balances of our borrowings from Kelun Pharmaceutical were RMB2,358.0 million, RMB2,761.1 million and RMB71.6 million, respectively. Pursuant to a share subscription and debt-to-equity swap agreement between us, Kelun Pharmaceutical and the other then Shareholders on January 3, 2023, we settled RMB2.5 billion of the outstanding balance of such borrowings by issuing equity to Kelun Pharmaceutical. As of the Latest Practicable Date, the remaining balance of our borrowings from Kelun Pharmaceutical had been repaid in full by cash. For further details, see "History and Corporate Structure – Corporate History – Establishment and Major Shareholding Changes of Our Company – 4. Series B Financing – Share Subscription by Kelun Pharmaceutical" and "– Material Related Party Transactions."

## **Financial Instruments Issued to Investors**

As of December 31, 2021, September 30, 2022 and January 31, 2023, we recorded RMB539.1 million, RMB569.8 million and RMB1,890.3 million financial instruments issued to investors, respectively. For details, see "– Description of Selected Items From the Consolidated Statements of Financial Position – Financial Instruments Issued to Investors."

## Lease Liabilities

During the Track Record Period, we leased properties, machinery and equipment for our manufacturing and research and development activities and our office premises, generally with lease terms from one to ten years. We negotiate lease terms, which include different payment terms and conditions, on an individual basis. We recognized lease liabilities in respect of all of our leases, except for short-term leases and leases of low-value assets. The following table sets forth the details of our lease liabilities as of the dates indicated.

	As of December 31, 2021	As of September 30, 	As of January 31, 2023	
	RMB'000	RMB'000	RMB'000	
		(Unaudited)		
Within 1 year	1,663	38,994	46,363	
After 1 year but within 2 years	250	40,676	41,273	
After 2 years but within 5 years	572	42,564	123	
After 5 years	430			
Total	2,915	122,234	87,759	

### **CAPITAL EXPENDITURES**

During the Track Record Period, we incurred capital expenditures primarily to purchase our property, plant and equipment, and to purchase intangible assets. We funded our capital expenditure requirements during the Track Record Period mainly from borrowings from Kelun Pharmaceutical, payments received in accordance with our license and collaboration agreements, and proceeds from our Series A Financing. The following table sets forth the details of our capital expenditure for the periods indicated.

	For the year ended December 31,	For the nine months ended September 30,	
	2021	2021	2022
	RMB'000	RMB'000	RMB'000
		(Unaudited)	
Payment for the purchase of			
property, plant and equipment	94,083	80,873	5,857
Payment for intangible assets	660	387	3,034
Total	94,743	81,260	8,891

We plan to finance our future capital expenditures primarily with our existing cash and cash equivalents, payments received from our license and collaboration agreements, and **[REDACTED]** from the **[REDACTED]**. See the section "Future Plans and **[REDACTED]**" in the document for more details. We may reallocate the fund to be utilized on capital expenditures based on our ongoing business needs.

#### CAPITAL COMMITMENTS

As of December 31, 2021 and September 30, 2022, we had capital commitments contracted for but not yet provided of RMB86.3 million and RMB65.5 million, primarily in connection with contracts entered into for the construction of our R&D and manufacturing facilities. The following table sets forth our contractual commitments as of the dates indicated.

	As of December 31, 2021	As of September 30, 2022
	(RMB'000)	(RMB'000)
		(Unaudited)
Contracted, but not provided for:		
Construction in progress	86,332	65,489

#### **CONTINGENT LIABILITIES**

As of December 31, 2021 and September 30, 2022, we did not have any contingent liabilities. Our Directors confirm that there has been no material change in our contingent liabilities since September 30, 2022 to the date of this document.

#### **OFF-BALANCE SHEET COMMITMENTS AND ARRANGEMENTS**

We did not have during the periods presented, and we do not currently have, any off-balance sheet arrangements such as relationships with unconsolidated entities or financial partnerships, which are often referred to as structured finance or special purpose entities, established for the purpose of facilitating financing transactions that are not required to be reflected on our balance sheets.

## **KEY FINANCIAL RATIOS**

The following table set forth our key financial ratios as of the dates indicated:

	As of	As of September 30,
	December 31,	
	2021	2022
Current ratio <sup>(1)</sup> (%)	8.7	13.2
Quick ratio <sup>(2)</sup> (%)	7.2	11.8

Notes:

(1) Current ratio represents current assets divided by current liabilities as of the same date.

(2) Quick ratio represents current assets less inventories and divided by current liabilities as of the same date.

Our current ratio increased from 8.7% as of December 31, 2021 to 13.2% as of September 30, 2022, and our quick ratio increased from 7.2% as of December 31, 2021 to 11.8% as of September 30, 2022, primarily because the increase of our current assets, which was mainly attributable to the increase in our cash and cash equivalents and financial assets measured at FVPL, outpaced the increase of our current liabilities, which was mainly attributable to the increase of our current liabilities, which was mainly attributable to the increase of our current liabilities.

Our current ratio and quick ratio were relatively low during the Track Record Period, mainly as a result of our borrowings from to Kelun Pharmaceutical in the amount of RMB2,358.0 million and RMB2,761.1 million, respectively, as of December 31, 2021 and September 30, 2022, which were recorded as part of bank loans and other borrowings under current liabilities. As of January 31, 2023, our current ratio and quick ratio has increased to 50.1% and 47.7%, respectively, primarily because a majority of our borrowings from Kelun Pharmaceutical was settled by issuing equity to Kelun Pharmaceutical. For details, see "– Liquidity and Capital Resources – Working Capital Sufficiency."

THIS DOCUMENT IS IN DRAFT FORM, INCOMPLETE AND SUBJECT TO CHANGE AND THAT THE INFORMATION MUST BE READ IN CONJUNCTION WITH THE SECTION HEADED "WARNING" ON THE COVER OF THIS DOCUMENT.

# FINANCIAL INFORMATION

### MATERIAL RELATED PARTY TRANSACTIONS

During the Track Record Period, we had the following transactions with the following related parties that had material transaction amounts or balances with us:

	For the year ended December 31,	For the nine n Septem	
	2021 RMB'000	2021	2022
		RMB'000	RMB'000
		(Unau	dited)
<b>Transactions of a trade nature</b> <i>Provision of goods, services and</i> <i>PPE</i> Provision of R&D services to			
Kelun Group Sales of low-value consumables to	19,919	16,349	10,099
Kelun Group	1,040	1,029	54
Disposal of PPE to Kelun Group	1,065	937	1,501
	22,024	18,315	11,654
Procurement of goods, services and PPE			
Procurement of R&D services from Kelun Group	74,147	63,965	13,127
Procurement of goods from: – Kelun Group	1,644	1,627	79
– Kelun Medicine & Trade Group Purchase of PPE from:	9,838	280	25,016
– Kelun Group	36,990	35,853	2,826
– Kelun Medicine & Trade Group			120
	122,619	101,725	41,168
Leasing of properties and equipment Short-term leases for properties and equipment from: – Kelun Group	42,892	32,226	
- Keiun Oloup	42,092	32,220	_

	For the year ended December 31,	For the nine months ended September 30,	
	2021	2021	2022
	RMB'000	RMB'000	RMB'000
		(Unaudited)	
Receiving other miscellaneous services from:			
– Kelun Group	5,732	4,543	9,260
– Kelun Medicine & Trade Group			103
	5,732	4,543	9,363
Transactions of a non-trade nature Amounts borrowed from Kelun			
Group	341,619	341,619	291,908
Amounts repaid to Kelun Group	48,251	48,251	
Interest expense on borrowings from Kelun Pharmaceutical	90,209	65,813	80,399
Interest expense on lease liabilities to Kelun Group	63	47	4,154

#### **Provision of Goods, Services and PPE**

During the Track Record Period, we provided R&D services and sold certain low-value consumables and equipment to Kelun Group from time to time in our ordinary course of business. The amount we charged for such goods, services and PPE decreased from RMB18.3 million for the nine months ended September 30, 2021 to RMB11.7 million for the nine months ended September 30, 2022, primarily because we reduced the amount of R&D services provided to Kelun Group. See also "Connected Transactions – Partially Exempt Continuing Connected Transactions – Procurement and Provision of Auxiliary R&D Services."

#### **Procurement of Goods, Services and PPE**

During the Track Record Period, we procured R&D services from Kelun Group, and certain raw materials, low-value consumables, machinery and equipment from our other related parties, including Kelun Group and Kelun Medicine & Trade Group, from time to time in our ordinary course of business. Costs from procurement of goods, services and PPE decreased from RMB101.7 million for the nine months ended September 30, 2021 to RMB41.2 million for the nine months ended September 30, 2021, primarily due to (i) a decrease of RMB50.8 million in costs from procurement of R&D services from Kelun Group, and (ii) a decrease of RMB33.0 million from purchase of machinery and equipment from Kelun Group as we reduced the procurement of machinery and equipment from Kelun Group in 2022, partially offset by an increase of RMB24.7 million in procurement of drugs used in our clinical trials and consumables from Kelun Medicine & Trade Group to support our increased R&D activities. See also "Connected Transactions – Partially Exempt Continuing Connected Transactions – Procurement of R&D-related Drugs and Consumables."

## Leasing of Properties and Equipment

During the Track Record Period, we entered into short-term leases with Kelun Pharmaceutical for certain properties and equipment used in our ordinary course of business. We recorded short-term lease expenses of RMB32.2 million for the nine months ended September 30, 2021, compared to nil for the nine months ended September 30, 2022, as our new lease agreements with Kelun Pharmaceutical, which had a term of three years, became effective on January 1, 2022. In accordance with IFRS 16 (Leases), we recorded right-of-use assets on our balance sheet subsequent to January 1, 2022 in connection with this new lease, and lease liabilities representing our obligation to make lease payments to Kelun Pharmaceutical in the future. See also "Connected Transactions – One-off Connected Transactions."

#### **Receiving Other Miscellaneous Services**

During the Track Record Period, we procured other miscellaneous services from our other related parties, primarily administrative services such as catering, shuttle buses, office park management, office cleaning and dormitory services. Costs for other miscellaneous services increased from RMB4.5 million for the nine months ended September 30, 2021 to RMB9.4 million for the nine months ended September 30, 2022, primarily due to the expansion of service scope provided by Kelun Group. See also "Connected Transactions – Fully Exempt Continuing Connected Transactions – Shared Administrative Services Framework Agreement."

#### **Amounts Borrowed From Kelun Group**

Amounts borrowed from Kelun Group decreased from RMB341.6 million for the nine months ended September 30, 2021 to RMB291.9 million for the nine months ended September 30, 2022, primarily to satisfy part of our working capital and operational needs.

## Amounts Repaid to Kelun Group

Amounts repaid to Kelun Group decreased from RMB48.3 million for the nine months ended September 30, 2021 to nil for the nine months ended September 30, 2022 as we did not settle any amounts in that period. We settled the outstanding balance in full in January and February of 2023. See "– Material Related Party Transaction – Amounts Due to Related Parties" below for details.

## Interest Expense on Borrowings From Kelun Pharmaceutical

During the Track Record Period, interest expense of borrowings to related parties was in relation to our borrowings from Kelun Pharmaceutical to satisfy part of our working capital and operational needs. Interest expense of borrowings increased from RMB65.8 million for the nine months ended September 30, 2021 to RMB80.4 million for the nine months ended September 30, 2022, mainly associated with an increase of borrowings from Kelun Pharmaceutical.

#### Interest Expense on Lease Liabilities to Kelun Group

During the Track Record Period, interest expense of lease liabilities to related parties was primarily in relation to the leases we entered into with Kelun Pharmaceutical. Interest expense of lease liabilities increased from RMB47.0 thousand for the nine months ended September 30, 2021 to RMB4.2 million for the nine months ended September 30, 2022, primarily due to an increase in lease liabilities following the effectiveness of our new three-year lease agreements with Kelun Pharmaceutical.

The below table sets forth outstanding balances with related parties as of the dates indicated:

	As of December 31, 2021	As of September 30, 2022
	(RMB'000)	(RMB'000)
		(Unaudited)
Amounts due from related parties <i>Trade related</i> :		
Kelun Group	22,583	6,864
Non-trade related:		
Kelun Group	105	
Amounts due to related parties Trade related:		
Kelun Group	193,020	174,764
Kelun Medicine & Trade Group	279	1,272
	193,299	176,036
Non-trade related:		
Kelun Group	26,494	29,445
Sichuan Kelun Doosan Biotechnology Co., Ltd.	2,119	1,058
	28,613	30,503
Other borrowings:		
Kelun Pharmaceutical	2,357,967	2,761,135
Lease liabilities:		
Kelun Group	1,340	121,437

#### **Amounts Due From Related Parties**

#### Trade Related

Our trade-related amounts due from Kelun Group decreased from RMB22.6 million as of December 31, 2021 to RMB6.9 million as of September 30, 2022, primarily because we reduced the R&D services provided to Kelun Group.

#### Non-trade Related

As of December 31, 2021 and September 30, 2022, our amounts due from Kelun Group of a non-trade nature amounted to RMB0.1 million and nil, respectively.

#### **Amounts Due to Related Parties**

#### Trade-related

Our trade-related amounts due to related parties, including Kelun Group and Kelun Medicine & Trade Group, decreased from RMB193.3 million as of December 31, 2021 to RMB176.0 million as of September 30, 2022, primarily as we reduced the procurement of R&D services from Kelun Group.

#### Non-trade Related

As of December 31, 2021 and September 30, 2022, we had amounts due to related parties of a non-trade nature of RMB28.6 million and RMB30.5 million, respectively. Our amounts due to related parties of a non-trade nature primarily represented Kelun Group's investment in KLUS PHARMA after Kelun Development, a subsidiary of Kelun Pharmaceutical, transferred its shares in KLUS PHARMA to us in May 2020. For details, see "History – Our Subsidiaries – KLUS PHARMA." As of the Latest Practicable Date, we had settled such outstanding balance in full.

#### **Borrowings From Kelun Pharmaceutical**

As of December 31, 2021 and September 30, 2022, we had borrowings from Kelun Pharmaceutical of RMB2,358.0 million and RMB2,761.1 million, respectively, to satisfy part of our working capital and operational needs. Such borrowings had an effective interest rate of 4.35% per annum, which were unsecured and expected to be settled within three years. Pursuant to a share subscription and debt-to-equity swap agreement between us, Kelun Pharmaceutical and the other then Shareholders on January 3, 2023, we settled RMB2.5 billion of the outstanding balance of such borrowings by issuing equity to Kelun Pharmaceutical. As of the Latest Practicable Date, the remaining balance of our borrowings from Kelun Pharmaceutical had been repaid in full by cash. See "History and Corporate Structure – Corporate History – Establishment and Major Shareholding Changes of Our Company – 4. Series B Financing – Share Subscription by Kelun Pharmaceutical."

#### Lease Liabilities

During the Track Record Period, we recorded lease liabilities in relation to the lease agreements we entered into with Kelun Pharmaceutical. Our lease liabilities due to Kelun Pharmaceutical increased significantly from RMB1.3 million as of December 31, 2021 to RMB121.4 million as of September 30, 2022, following the effectiveness of our new three-year lease agreements with Kelun Pharmaceutical.

It is the view of our Directors that each of the above transactions (i) was conducted in the ordinary and usual course of business and on normal commercial terms between the relevant parties, and (ii) does not distort our Track Record Period results or make our historical results not reflective of future performance. See note 30 to the Accountants' Report as set out in Appendix I for a detailed information of transactions with related parties.

#### QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

We are exposed to a variety of market risks and other financial risks, including credit risk, liquidity risk and currency risk as set out below. Our overall risk management program focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on our financial performance. For further details, including relevant sensitivity analysis, see note 28 in the Accountants' Report set out in Appendix I of this document.

#### **Credit Risk**

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to us. Our credit risk is primarily attributable to trade receivables. Our exposure to credit risk arising from cash and cash equivalents is limited because the counterparties are banks for which we consider to have low credit risk.

We also expect that there is no significant credit risk associated with other receivables and amounts due from related parties since the counterparties to these financial assets have no history of default.

We do not provide any guarantees which would expose us to credit risk.

#### Trade receivables

Our exposure to credit risk is influenced mainly by the individual characteristics of each customer. As of December 31, 2021 and September 30, 2022, all of the total trade receivables were due from our five largest customers.

We trade mainly with recognized and creditworthy third parties. Individual credit evaluations are performed on all customers requiring credit over a certain amount. These take into account the customer's past payment history, financial position and other factors. Trade receivables are due within 30 days from the date of billing. Normally, we do not obtain collateral from customers.

Since we trade only with recognized and creditworthy third parties, we believe there are no significant concentrations of credit risk within us as the customer bases of our trade receivables are widely dispersed in different sectors and industries. For further details, see note 28(a) of the Accountants' Report set out in Appendix I to this document.

#### Liquidity Risk

Our policy is to regularly monitor our liquidity requirements and our compliance with lending covenants, to ensure that we maintain sufficient reserves of cash to meet our liquidity requirements in the short and longer term. For further details and an analysis of the maturity profile of our financial liabilities at the end of each period during the Track Record Period, see note 28(b) of the Accountants' Report set out in Appendix I to the document.

#### **Currency Risk**

We are exposed to currency risk primarily through sales and purchases which give rise to cash and cash equivalents and amounts due to related parties that are denominated in a foreign currency, i.e., a currency other than the functional currency of the operations to which the transactions relate. The currencies giving rise to this risk is primarily U.S. dollars. Any significant exchange rate fluctuations of U.S. dollars against RMB may have a financial impact on us. We currently do not have a foreign currency hedging policy and we did not experience any material impact on our operations resulting from fluctuation in exchange rates during the Track Record Period. However, our management monitors our foreign currency risk exposure and will review and adjust our hedging policy in accordance with our needs. For further details and an analysis of the sensitivity of our financial liabilities to foreign currency risk at the end of each period during the Track Record Period, see note 28(d) of the Accountants' Report set out in Appendix I to this document.

#### DIVIDENDS

We did not declare or pay dividends on our Shares during the Track Record Period. We currently expect to retain all future earnings for use in operation and expansion of our business, and do not anticipate paying cash dividends in the foreseeable future. The declaration and payment of any dividends in the future will be determined by our Board of Directors and subject to our Articles of Association and the PRC Company Law, and will depend on a number of factors, including the successful commercialization of our products as well as our earnings, capital requirements, overall financial condition and contractual restrictions. As confirmed by our PRC Legal Advisor, any future net profit that we make will have to be applied to make up for our historically accumulated losses in accordance with the PRC laws, after which we will be obliged to allocate 10% of our profit to our statutory common reserve fund until such fund has reached more than 50% of our registered capital. We will therefore only be able to declare dividends after (i) all our historically accumulated losses have been made up for; and (ii) we have allocated sufficient profit to our statutory common reserve fund as described above. In light of our accumulated losses as disclosed in this document, it is unlikely that we will be eligible to pay a dividend out of our profits in the foreseeable future.

#### DISTRIBUTABLE RESERVES

As of September 30, 2022, we did not have any reserves available for distribution to our Shareholders.

## **PROPERTIES AND VALUATION**

In accordance with the requirement of Rule 5.07 of the Listing Rules, Cushman & Wakefield Limited, an independent property valuer, has valued our property interests as of November 30, 2022. Particulars of our property interests are set out in "Appendix VI – Property Valuation Report" to this document.

The table below sets out the reconciliation between the net book value of our property as of September 30, 2022 in the Accountants' Report set out in Appendix I to this document and the market value of our property as of November 30, 2022 in the Property Valuation Report set out in Appendix VI to this document.

	(RMB in millions)
Net book value of our property as of September 30, 2022	326.6
Capital expenditures	6.5
Depreciation and adjustments	(0.1)
Net book value as of November 30, 2022	333.0
Valuation surplus as of November 30, 2022	49.9
Valuation as of November 30, 2022 as set out in Appendix VI to	
this document	382.9

## [REDACTED]

[REDACTED] to be borne by us are estimated to be approximately HK\$[REDACTED] million (including [REDACTED], assuming an [REDACTED] of HK\$[REDACTED] per Share, being the [REDACTED] of the indicative [REDACTED] range of HK\$[REDACTED] to HK\$[REDACTED] per Share), representing approximately [[REDACTED]%] of the estimate [REDACTED] from the [REDACTED] assuming no Shares are issued pursuant to the [REDACTED]. In the nine months ended September 30, 2022, the [REDACTED] charged to profit or loss were RMB[REDACTED] million (approximately HK\$[REDACTED] million) and the issue costs capitalized to deferred issue costs were RMB[REDACTED] million (approximately HK\$[REDACTED] million). After September 30, 2022, approximately HK\$[REDACTED] million is expected to be charged to our consolidated statements of profit or loss, and approximately HK\$[REDACTED] million is expected to be accounted for as a deduction from equity upon the [REDACTED]. The [REDACTED] above are the latest practicable estimate for reference only, and the actual amount may differ from this estimate.

## UNAUDITED [REDACTED] ADJUSTED CONSOLIDATED NET TANGIBLE ASSETS

The following unaudited [**REDACTED**] statement of our adjusted net tangible assets prepared in accordance with Rule 4.29 of the Listing Rules is to illustrate the effect of the [**REDACTED**] on our consolidated net tangible assets attributable to equity Shareholders of our Company as of September 30, 2022 as if the [**REDACTED**] had taken place on that date.

The unaudited [**REDACTED**] statement of our adjusted net tangible assets has been prepared for illustrative purposes only and, because of its hypothetical nature, it may not provide a true picture of our financial position had the [**REDACTED**] been completed as of September 30, 2022 or at any future date.

[REDACTED]

[REDACTED]

## NO MATERIAL ADVERSE CHANGE

After performing sufficient due diligence work which our Directors consider appropriate and after due and careful consideration, our Directors confirm that, except as disclosed in this document and up to the date of this document, there has been no material adverse change in our financial or trading position or prospects since September 30, 2022, which is the end date of the periods reported on in the Accountants' Report included in Appendix I to this document, and there is no event since September 30, 2022 that would materially affect the information as set out in the Accountants' Report included in Appendix I to this document.

### DISCLOSURE UNDER RULES 13.13 TO 13.19 OF THE LISTING RULES

Our Directors confirm that, as of the Latest Practicable Date, they were not aware of any circumstance that would give rise to a disclosure requirement under Rules 13.13 to 13.19 of the Listing Rules.